MEMORANDUM

Agenda Item No. 11(A)(6)

TO:

Honorable Chairman Jean Monestime

and Members, Board of County Commissioners

DATE:

June 30, 2015

FROM:

R. A. Cuevas, Jr.

County Attorney

SUBJECT:

Resolution approving Miami-

Dade Economic Advocacy Trust Nominating Council's recommendations for the Trust

Board of Trustees; and

appointing Elbert Waters, Althea Harris, Katrina Wright, Steve Gallon, III, Brian Williams, Charlotte Pittman, Kareem J. Coney, Ruban Roberts, Michelle LaPiana, Craig Emmanuel and Dr. Larry Capp as board of

Trustees

Resolution No. R-596-15

The accompanying resolution was prepared and placed on the agenda at the request of Prime Sponsor Commissioner Audrey M. Edmonson.

County Attorney

RAC/smm



MEMORANDUM

(Revised)

TO:

Honorable Chairman Jean Monestime

and Members, Board of County Commissioners

DATE:

June 30, 2015

FROM:

R. A. Cuevas, Jr.) County Attorney

SUBJECT: Agenda Item No. 11(A)(6)

Flease	note any items checked.
·	"3-Day Rule" for committees applicable if raised
· ·	6 weeks required between first reading and public hearing
	4 weeks notification to municipal officials required prior to public hearing
	Decreases revenues or increases expenditures without balancing budget
	Budget required
 .	Statement of fiscal impact required
	Ordinance creating a new board requires detailed County Mayor's report for public hearing
-	No committee review
	Applicable legislation requires more than a majority vote (i.e., 2/3's, 3/5's) to approve
	Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved	Mayor	Agenda Item No.	11(A)(6)
Veto		6-30-15	
Override			

RESOLUTION NO. R-596-15

RESOLUTION APPROVING MIAMI-DADE ECONOMIC ADVOCACY **TRUST** NOMINATING COUNCIL'S RECOMMENDATIONS FOR THE TRUST BOARD OF TRUSTEES; AND APPOINTING ELBERT WATERS, ALTHEA HARRIS, KATRINA WRIGHT, STEVE GALLON, III, BRIAN WILLIAMS, CHARLOTTE PITTMAN, KAREEM J. CONEY, RUBAN ROBERTS. MICHELLE LAPIANA, CRAIG EMMANUEL AND DR. LARRY CAPP AS BOARD OF TRUSTEES

WHEREAS, the Miami-Dade Board of County Commissioners (the "Board") established the Miami-Dade Economic Advocacy Trust (the "Trust") to ensure the equitable participation of Blacks in Miami-Dade County's economic growth through advocacy and monitoring of economic conditions and economic development initiatives in Miami-Dade County; and

WHEREAS, the Trust has a board of trustees, which is composed of 15 voting members; and

WHEREAS, there are seven members whose terms expired on May 1, 2015, two members whose terms will expire on July 13, 2015, and two vacancies on the Trust; and

WHEREAS, this Board established a nominating council (the "Nominating Council") for the Trust, which is comprised of the chairperson of the Trust, the chairperson of the Board's committee with jurisdiction over economic development and three members appointed by the Board's chairperson; and

WHEREAS, pursuant to Section 2-503 of the Code of Miami-Dade County and the Nominating Council's procedures adopted by this Board on December 16, 2008, the Nominating Council solicited, screened and interviewed perspective applicants; and

WHEREAS, on April 27, 2015, the Nominating Council concluded its final interviews and voted unanimously to recommend to the Board a slate of 11 nominees whose resumes and/or biographical information are attached hereto as Exhibit "A" and incorporated herein by reference, for the Board's consideration; and

WHEREAS, the Nominating Council believes that each of the nominees meet and/or exceed the minimum qualifications set forth in Section 2-503(b) and (c), and Section 2-11.38 of the Code of Miami-Dade County; and

WHEREAS, the Nominating Council recommends the following nominees for approval by the Board: (a) Elbert Waters, whose professional expertise is in economic and business development; (b) Althea Harris, whose professional expertise is in economic and business development; (c) Katrina Wright, whose professional expertise is in banking and finance; (d) Steve Gallon, III, whose professional expertise is in educational organizations; (e) Brian Williams, whose professional expertise is in law and economic development; (f) Charlotte Pittman, whose professional expertise is in youth development and data research; (g) Kareem J. Coney, whose professional expertise is in educational organizations; (h) Ruban Roberts, whose professional expertise is in youth development; (i) Michelle LaPiana, whose professional expertise is in real estate; and (k) Dr. Larry Capp, whose professional expertise is in psychology and local government; and

WHEREAS, this Board has reviewed the resumes and/or biographical information of each of the nominees and is satisfied that they all meet and/or exceed the minimum qualifications to serve as trustees; and

WHEREAS, this Board desires to adopt the recommendations of the Nominating Council,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONS OF MIAMI-DADE COUNTY, FLORIDA, that:

Section 1. The matters contained in the foregoing recitals are incorporated in this resolution by reference.

- **Section 2.** This Board adopts the Nominating Council's recommendations.
- Section 3. This Board appoints the following slate of nominees to serve on the Trust's Board of Trustees:
 - (a) Elbert Waters to serve as an economic and business development representative;
 - (b) Althea Harris to serve as an economic and business development representative;
 - (c) Katrina Wright, to serve as a banking and finance representative;
 - (d) Steve Gallon, III to serve as an educational organizations representative:
 - (e) Brian Williams to serve as a law and economic development representative;
 - (f) Charlotte Pittman to serve as a youth development and data research representative;
 - (g) Kareem J. Coney to serve as an educational organizations representative;
 - (h) Ruban Roberts to serve as a youth development representative;
 - (i) Michelle LaPiana to serve as a real estate representative;
 - (j) Craig Emmanuel to serve as a real estate representative; and
 - (k) Dr. Larry Capp to serve as a psychology and local government representative.

Each of the foregoing trustees shall serve terms of three years.

Agenda Item No. 11(A)(6) Page No. 4

The Prime Sponsor of the foregoing resolution is Commissioner Audrey M. Edmonson.

It was offered by Commissioner Sally A. Heyman , who moved its adoption. The motion was seconded by Commissioner Rebeca Sosa and upon being put to a vote, the vote was as follows:

Jean Monestime, Chairman ay		ıye	
Estebar	a L. Bovo, Jr., V	/ice Chairman a	ıye
Bruno A. Barreiro	aye	Daniella Levine Ca	ava aye
Jose "Pepe" Diaz	absent	Audrey M. Edmon	son aye
Sally A. Heyman	aye	Barbara J. Jordan	aye
Dennis C. Moss	aye	Rebeca Sosa	aye
Sen. Javier D. Souto	aye	Xavier L. Suarez	aye
Juan C. Zapata	aye		

The Chairperson thereupon declared the resolution duly passed and adopted this 30th day of June, 2015. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this Resolution and the filing of this approval with the Clerk of the Board.



MIAMI-DADE COUNTY, FLORIDA BY ITS BOARD OF COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: Deputy Clerk

Approved by County Attorney as to form and legal sufficiency.

 $\mathcal{N}_{\mathcal{A}}$

Terrence A. Smith

E. L. WATERS AND COMPANY, LLCGHON

PLANNING AND DEVELOPMENT CONSULTANTS

2005 MAR 3 | ANT 10: 53

March 25, 2015

Traci Pollock
Special Projects Administrator
Miaml-Dade Economic Advocacy Trust
Stephen P. Clark Center
111 NW 1st Street, Suite 2032 (20th Floor)
Miami, Florida 33128

Re: E. L. Waters' application for Board Membership- Miami/Dade Economic Advocacy Trust

Dear Ms. Pollock:

I am pleased to submit an application and professional qualifications for new board membership to the Miami-Dade Economic Advocacy Trust (MDEAT).

I have a long track record of service to various organizations in Miami-Dade and Broward Counties and I would welcome the opportunity to serve at the MDEAT. If you have any questions, please feel free to ask.

Respectfully Submitted,

Elbert L. Waters, M.C.P., J.D. E.L. Waters and Company, LLC

Miami-Dada Economic Advocacy Trust

Board Membership Application

STATINIO

Within three months of appointment, new board members are required to complete the MDEAT New Member Orientation and Training, and Miami-Dade Commission on Ethics and Public Trust Mandatory Ethics Training. Each year, committee members are also required to submit a Financial Disclosure Statement to Miami-Dade County.

Contact and Demographic Information
This is the application for membership on the Miami-Dade Economic Advocacy Trust (MDEAT) board only.
PLEASE ATTACH A COPY OF YOUR <u>RESUME OR PROFESSIONAL PROFILE</u> TO YOUR APPLICATION PACKAGE.
First Name: LELERT Last Name: WATERS Middle Initial: L.
Home Address: 8264 Tt. W. 195TH TERRACE Home Phone: 305-829-1833
City, State, Zip Code: MIAMI, FL. 33015 Cell Phone: 305-785-9757
Employer (if applicable): E.L. WATERS & CO., LLC Occupation/Title: FREGIDENT
Business Address: 8264 N. W. 195 th TERRACE Business Phone: 305 785-9757
City, State, Zip Code: MAMI, FL. 33015 Fax: TA
Home Email: Business Email: Business Email:
▶ Where may we contact you confidentially? ☐ Home WCell ☐ Email ☐ Work ☐ Other:
▶ Gender: Male □ Female
▶ Race/Ethnicity: ☐ While/Non-Hispanic ► Mace/Ethnicity: ☐ While/Non-Hispanic ☐ Hispanic ☐ Asian/Pacific Islander
☐ American Indian/Alaska Native ☐ Other (specify)
Are you an officer, employee, representative or consultant to any MDEAT program -funded provider? Yes ANO ARCHITECTURAL DESACT REVIEW COMMITTEE
Are you a member of any other County boards? Tryes INO If yes, please list NAIAMI-DADE HOUSING FITT. AUTHORITY
▶ Are you presently a party in a lawsuit filed against Miami-Dade County? ☐ Yes ☐ Yes, please describe the nature of the lawsuit:
Board Membership Application (Revised March 2015) Questions? Call (305) 375.6661 or email MDEATInfo@MiamiDado.gov for assistance.

Miami-Dada Economic Advocacy Trust »P

Board Wembership Application

Please briefly describe your area of expertise and how you are able to help advance the mission of MDEAT.

HAVE ALSE 30 YEARS IN PLANITIFIED, COMMUNITY & ECOTIONIC DEVELOPMENT EXPERIENCE IN THE PUBLIC & PRIVATE SECTOR and CAN BRING THIS EXPERTISE TO HELP ADVANCE THE MIGSION OF MOEAT.

Miami-Dade County Voter Registration Verification

Members of the Miami-Dade Economic Advocacy Trust (MDEAT) board must be permanent residents and registered voters of Miami-Dade County. A copy of your Miami-Dade County Voter Identification Card <u>must</u> be included with your application.

Voter Information Cordination Cordination

Dring photo identification . when voling.

hara vofan presente una ldeniificación con fotografia. Tradici pote vod pyes idantifikasyon ki gen foto w sou d le wap via vote: 06/14/12 Registration No. Núm. de inscripción Nim. Enskripsyon

109047312

Board Membership Application (Revised March 2015) Quostions? Call (305) 375.5661 or email MDEATInfo@MlamiDade.gov for assistance.

Miami-Dade Economic Advocacy Trust ===

Board Membership Application

Statement of Commitment

As a MDEAT	hoard	member	l agree	to:
AS A IVIDEAL	uvalu	HIGHIOCI	ugios	

- > Complete the Miami-Dade Commission on Ethics and Public Trust Mandatory Ethics Training within three months of appointment.
- > Complete the MDEAT New Member Orientation and Training within three months of appointment.
- I> Abide by the MDEAT Bylaws, Ordinance and other related governing documents along with relevant policies and procedures, including:
 - ☐ Attending monthly board meetings (approximately 2 hours) from beginning to adjournment.
 - Attending monthly meeting(s) of the committee(s) to which I am appointed from beginning to adjournment (approximately 2 hours).
 - ☐ Preparing for meetings by carefully reviewing all pre-distributed materials (approximately 1 hour).
 - Providing relevant information regarding MDEAT service needs and priorities for planning and resource allocations.
- > Treat fellow board members, committee members, staff and visitors with respect.
- ▶ Put aside special interests or personal perspectives and make recommendations for the economic advancement of Miami-Dade County's Black communities.
- ▶ I understand that this information will become public record and may be discussed in open, public meetings. The Florida Government in the Sunshine Law requires open discussion in a public forum. In addition, I further understand that any documents submitted in conjunction with this application may be disclosed pursuant to Chapter 119.07 of the Florida Statutes (Florida Public Records Act).
- ► I understand and consent to MDEAT conducting a criminal background screening to determine my eligibility to serve as a board member.

1, (print your full name) this application and will abide by the rules and regulations governing	, certify I have thoroughly read
this application and will abide by the rules and regulations governing further certify that all the statements made in this application are true	Miami-Dade Economic Advocacy Trust (MDEAT). I and correct.
Falls of Wiles	03/24/2015
Signature	Date (Application valid for 6 months from this date)
Please mail your completed application including a current copy of you	ır Mjami-Dade County Voter ID Card AND resume or

Please mail your completed application including a current copy of your Miami-Dade County Voter ID Card AND resume or professional profile to, Miami-Dade Economic Advocacy Trust | Attn: MDEAT Board Member Application | 111 NW 1 ST, Suite 2032 | Miami, FL 33128; or send a complete application package via email to MDEATInfo@MiamiDade.gov.

Board Membership Application (Revised March 2015)
Questions? Call (305) 375,5661 or omail MDEATInfo@MiamiDado.gov for assistance.

Miami-Dade Remomie Advocacy Trust

Board Membership Application

Acknowledgement and Authorization for Criminal Background Check

As a condition of my application for appointment to the Miami-Dade Economic Advocacy Trust ("Trust"), I understand that Miami-Dade County through the Commissioner Auditor's Office will conduct a criminal background check on me to determine my eligibility to be appointed to the Trust. By signing this Acknowledgement and Authorization, I authorize Miami-Dade County by and through the Commissioner Auditor's Office, to access such information as may be necessary to complete a criminal background check.

I release from liability all persons and entities supplying such information. I indemnify the Trust against any liability which may result from making such requests. I agree that a fax or photocopy of the Acknowledgment and Authorization with my signature will be accepted with the same authority as the original.

Galles V. Wate

Date (Application valid for 6 months from this date)

Thank you for your submission.

ELBERT L. WATERS, M.C.P., J.D.

Elbert L. Waters is Principal of E.L. Waters and Company, LLC a Planning and Development Consulting firm. Bert has over thirty years of successful planning and management of complex urban development projects, private sector planning and land development consulting with specific emphasis in the areas of: Urban Development; Community Services Management; Land Use and Zoning; Community and Economic Development; Urban Real Estate/Finance Development; Neighborhood Redevelopment; Affordable Housing Development/Finance; Urban Design; Neighborhood Job/Training; Neighborhood Commercial Revitalization. In addition, he has extensive financial, operating programs, capital budget/managerial, Municipal and federal administration. Bert served as Broward Service Center Director, South Florida Water Management District, responsible for water resources and development for the Broward County and its thirty-one (31) cities (pop. 1.7 million).



Bert served as the Assistant City Administrator for the City of West Palm Beach, Florida. He was responsible for management oversight of economic development services, which included the Planning and Zoning Department; Construction Services; Code Enforcement; and Executive Director of the Community Redevelopment Areas (CRA).

Bert served as the Director of Community Planning & Development for the City of North Miami, Florida (4th largest city in Miami-Dade County). He was responsible for management of the department, which included Planning and Zoning, Code Enforcement (C.A.R.E.), Economic and Business Development, Bullding and Inspections, Engineering and Construction Management and the CDBG/State Housing Initiative Program (S.H.I.P.). Bert served as a Community Builder Fellow, U.S. Department of Housing and Urban Development, serving as the federal coordinator under HUD for the Miami-Dade Empowerment Zone Trust, Inc. The Empowerment Zone is a \$25.0 Million economic development Initiative for Miami-Dade County.

Bert served in various positions with the City of Miami, Florida, as the Director of Community Development/ Housing (\$30.0 Million budget); Assistant Director of Planning, Building and Zoning (\$4.0 Million budget); Chief of Land Development, Planning and Development Department; Nelghborhood Administrator; and Urban Designer/ Downtown Planner for the Planning Department. Bert helped develop the 1994 Miami/Metro-Dade County Empowerment Zone application, the Wynwood SAFE Nelghborhood Improvement District, and the Wynwood Foreign Trade Zone. He helped create four (4) Urban Redevelopment Plans that provided economic opportunities for residents of Southeast/Overtown Park West, DuPont Plaza, and the Model City/Liberty City areas of Miami. Bert is a Life Member of Omega Psi Phi Fraternity, Inc., former board member of the Urban League of Greater Miami, Inc., and current board member of the Urban League of Broward County, and former member of One Hundred Black Men of South Florida, Inc. Bert was the Executive Director and Cofounder of the Community Design Center of Columbia, Inc., and a neighborhood planning/design nonprofit organization in Columbia, South Carolina. Also, he served as a member of the Planning Accreditation Board (an Affiliate of the American Planning Association), Site Visit Team.

Bert received a Bachelor's of Technology in Architectural Engineering from Florida A&M University; Master's in City Planning/Urban Design from Georgia Institute of Technology; and a Juris Doctor degree from the University Of Miami School Of Law.Mr. Waters is a John L. Loeb Fellow in Advanced Environmental Design, Harvard University Graduate School of Design. In addition, Mr. Waters completed the U. S. Department of Housing & Urban Development, Community Builder Fellows, Executive Program in Public Management, Harvard University John F. Kennedy School of Government. Also, he is an ELI Fellow, Executive Leadership Institute, National Forum for Black Public Administrators. Bert is an avid Jazz Trumpet/Flugelhorn player.

Home: 305-829-7833

E-Mail: elwatersandcompanylic@gmail.com

SUMMARY OF QUALIFICATIONS

An accomplished senior executive with over twenty years of local government experience; and ten years of state, federal and private sector experience with expertise in the following areas:

- Planning and Economic Development
- Community and Economic Development
- Budget and Financial Operations
- Strategic Planning
- Urban Redevelopment Planning
- Real Estate Finance
- Capital Budget Management

- Affordable Housing Development and Finance
- Development of local land-use and zoning regulations
- Media Relations/Public Affairs
- Policy Development/Consensus
 Builder
- Emergency Operations Management

E. L. Waters & Company, LLC Principal

· 2011- Present

E.L. Waters & Company, LLC is a planning and development consulting firm which provides solutions to public/private clients in the areas of public management, planning and development, land use, zoning, economic development strategies, community development and housing finance.

REVELANT LOCAL GOVERNMENT EXPERIENCE

City of West Palm Beach, Florida, Mayor's Office/City Administration 2003-2004

Assistant City Administrator

Responsible for the management and oversight of economic development services which included the Planning & Zoning Department, Economic & Community Development Department, Construction Services Department, Community Redevelopment Areas (CRA), and Code Enforcement.

SELECTED ACHIEVEMENTS

Directed the Downtown West Palm Beach City Center Redevelopment Initiatives. Managed the
City's \$6.0 million Community Development Action Plan, which included CDBG, HOME and
HOPWA programs. Managed a staff of 120 employees. Directed the restructuring of the
department which improved service delivery to a population of 82,000 residents.

City of North Miami, Community Planning and Development Department Director of Community Planning and Development

2000-2003

Responsible for the administration and management of community services which includes, planning and zoning, code enforcement, building and permitting, housing/ economic development, Community Development Block Grant (CDBG) and the State Housing Initiative Partnership (S.H.I.P.) programs for the City.

SELECTED ACHIEVEMENTS

 Directed the North Miami Community Planning & Development's Strategic Management Plan; obtained a \$ 2.0 Million commitment from Miami-Dade County to support North Miami's First-Time Homebuyers Program.

ELBERT LEE WATERS, M.C.P., J.D.

- Implemented the 700 Block Downtown Commercial Revitalization Project \$360,000 CDBG Funding
- Managed the City's \$2.5 million CDBG and Housing Programs. Rehabilitated approximately 600 affordable housing units.

City of Miami, Miami, Florida

1984-1998

Planning and Development Department

Chief, Land Development

1998

Division Manager responsible for planning and design for short and long-range development of 1.6. square miles of downtown Miami. Major accomplishments include the extension of 12 additional stations to the downtown Metro Mover (People Mover) along approximately three miles of overhead guide way.

Community Development / N. E. T. (Neighborhood Enhancement Team)

Director

1995-1998

Responsible for the management, administration and implementation of the City of Miami's Community Development Block Grant Program (\$13.1 million); HOME Investment Partnership Program (\$4.2 million); Housing Opportunities for People With AIDS (\$8.8 million); Emergency Shelter Grant (\$346,000), Neighborhood Jobs Program (\$1.8 million), and the Neighborhood Enhancement Team. Managed programs totaling approximately \$29 million and a staff of 140. In addition, monitored and implemented fiscal and programmatic control over 190 projects and programs.

Office of the City Manager

Neighborhood Administrator

1992-1995

Assistant to the City Manager, responsible for the coordination and delivery of city services for Neighborhood District Three, population 40,000. City services included police, fire, building and code enforcement, sanitation, and planning and development services.

Planning, Building and Zoning Department

Assistant Director

1988-1992

Responsible for administrative services, planning data and analysis and downtown planning of the department, with direct responsibility for management and budget of \$7 million and 114 staff. Coordinated policy implementation of the Downtown Master Plan and Development of Regional Impact. Coordinated planning activities with Metro-Dade County relative to the development of the Downtown Metro Mover (People Mover) transit system. Directed the Comprehensive Neighborhood Planning Division.

Planning Department

Planner III (Urban Designer/Downtown)

1987-1988

Project Manager (Urban Designer/Downtown) responsible for planning & design of short and long range development of downtown Mlami, Florida (1.6 sq. miles). Also, responsible for neighborhood/ housing and commercial revitalization programs related specifically to housing and community development within the eight (8) Community Development Targeted Areas of the City.

Planner II

1984-1987

Principal Planner responsible for short and long range neighborhood/commercial revitalization programs; economic development planning; urban design; land development planning and transportation planning for four of eight neighborhood target areas of the City of Miami.

SELECTED ACHIEVEMENTS:

- Coordinated the City of Miami's \$28.0 Million extension of twelve (12) additional Downtown People- Mover Stations in conjunction with Miami-Dade County.
- Directed the implementation of the City of Miami's Community Economic and Housing Development programs, which totaled \$29.0 Million (190 projects/programs).
- Developed the City of Miami's Affordable Housing Initiative Plan, which included GAP financing for the development of twenty (20) affordable housing developments utilizing HOME, CDBG and SHIP funds totaling 1,121 units.
- Directed the implementation of the Model City Weed and Seed Program, Sponsored by the U.S. Department of Justice.
- Planned and implemented four (4) Urban Redevelopment Plans; SOUTHEAST OVERTOWN/PARK WEST, OMNÍ AREA, DUPONT PLAZA and the MODEL CITY (LIBERTY CITY) AREA.
- Directed the amendment to the Downtown Miami-Development of Regional Impact (DRI), which contains 14.8 million sq. ft. of commercial and government office space; 4.8 million sq. ft. of retall/service space; 6,520 hotel rooms; 5389 residential units; 34,00 sq. ft. of institutional uses; 5,000 attraction/recreational uses.
- Board Sub-Committee Chair, Construction- Empowerment Center, Urban League of Broward County. Board Member oversight of development and construction of the new \$5.0 Million Urban League of Broward County Office/Empowerment Center in Ft. Lauderdale, Florida.
- inaugural Advisory Committee Member, 2010 Innovation Awards, U.S. Department of Commerce, Economic Development Administration. Appointed by the Assistant Secretary to the 2010 Innovation Awards Advisory Committee. Reviewed and made recommendations for funding projects in the areas of Regional Innovation Clusters, Commercialization Projects. Green Technologies and Global Exports. Six (6) awards were issued totaling \$6.0 Million.

OTHER PROFESSIONAL EXPERIENCE

South Florida Water Management District

Florida's largest water management agency, sarving 16 counties, over 150 municipalities, over 7 million people, 1,800 employees with a \$1 billion budget, responsible for water supply, water quality, flood protection and the preservation and restoration of Florida's natural resources.

Broward Service Center Director

2005-2011

Lead all strategic and operational aspects of the delivery of water resource services to Broward County and the 31 cities within the county. Managed a staff of 6 and a budget of \$ 2.0 million. Served as liaison for local, state, and federal governments and for community groups within Broward County. Provided and assisted with the coordination of permitting and other agency functions, coordinated with local stakeholders, manage major projects and messaging.

SELECTED ACHIEVEMENTS

Secured funding for and managed \$4.0 million of Alternative Water Supply projects (\$21.0 million in construction costs) for Florida's largest water management district. Directed funding to local governments who developed innovative storm initiatives and alternative water use plan. Lighthouse Point Storm water

ELBERT LEE WATERS, M.C.P., J.D.

Master Plan; North Fork New River Improvements; Pompano Canal Water Quality Improvements; the City of West Park Storm Water Master Plan; Broward County Storm Water Initiatives.

U.S. Department of Housing and Urban Development, Miami, Florida

Community Builder Fellow

1998-2000

Federal Coordinator of the \$ 10.0 Million Miami-Dade Empowerment Zone; alfordable housing initiatives and partnerships in Miami -Dade and Monroe Counties. Project Team Leader of the first Access Control Area Pilot Program in the country. The ACA program allows USHUD to sell its portfolio of single-family foreclosed properties at a 50% discount to Miami-Dade County. The program is now the national policy of U.S.HUD.

SELECTED ACHIEVEMENTS

Directed the Federal Coordination of the \$10.0 Million Miami-Dade Empowerment Zone.

Opa-Locka Community Development Corporation

Industrial Development Specialist

1982-1984

Project Manager responsible for planning, development, management, marketing, financing, tenant negotiation and leasing of a 121-acre Airport Industrial Park valued \$2.5 million.

Wilbur Smith and Associates, Columbia, South Carolina

Urban Planner/Designer

1978-1981

Project Manager responsible for the development and management of firm-wide projects in the areas of Architecture, urban design, land development planning, transportation planning, community and economic development, residential commercial and industrial development and site feasibility analysis.

EDUCATION

- . University of Miami School of Law, Coral Gables, Florida, Juris Doctor
- Harvard University, Graduate School of Design, Cambridge, Massachusetts,
 John L. Loeb Fellow in Advanced Environmental Studies
- Florida International University, Miami, Florida
 Graduate Studies in Advanced Real Estate Finance
- Georgia Institute of Technology, Atlanta, Georgia, Master of City Planning Specializing in Urban Design /Transportation Planning
- Florida A&M University, Tallahassee, Florida, Bachelor of Technology, Architectural Engineering

Continuing Education

Harvard Graduate School of Design, Special Programs
Market Feasibility for Real Estate Development
Real Estate Analysis and Financing
Shopping Center and Real Estate Property Development

 Harvard University J.F. Kennedy School, Executive Education Community Builders Fellows Program for Senior Executives

PROFESSIONAL AFFILIATIONS

- Member, Site Visitor Team, Planning Accreditation Board, APA
- Member, Alumni Council, Harvard University Graduate School of Design
- Former President, South Florida Greater Miami Chapter, National Forum for Black Public Administrators
- First Vice President, Gold Coast Chapter, American Planning Association
- National Forum for Black Public Administrators

ELBERT LEE WATERS, M.C.P., J.D.

- National Council for Urban Economic Development
- Member, American Planning Association

Civic and Fraternal Affiliations

- Board Member, Urban League of Broward County, Florida
- · Associate Member, Broward League of Cities
- Ex-Officio Member, South Florida Regional Planning Council
- Member, "WHOS WHO IN BLACK SOUTH FLORIDA
- Board Member, RISE Charter School, Lauderhill, Florida
- Member, ADRAC, Miami-Dade Housing Finance Authority
- Member, Couples Ministry, Greater New Bethel Baptist Church
- LIFE Member, Omega Psi Phi Fraternily, Inc.
- Member, One Hundred Black Men of South Florida, Inc.
- Former Member, Executive Board of Directors, Urban League of Greater Miami, Inc.
- Band Member (Trumpet/Flugel Horn), Broward County Symphonic Band

AWARDS

- EXECUTIVE LEADERSHIP INSTITUTE, NATIONAL FORUM FOR BLACK PUBLIC ADMINISTRATORS
- LEADERSHIP MIAMI FELLOW, GREATER MIAMI CHAMBER OF COMMERCE

Miami-Dade Economic
Advocacy Trust

Board Membership Application

APPOINTMENTS

Within three months of appointment, new board members are <u>required</u> to complete the MDEAT New Member Orientation and Training, and Miami-Dade Commission on Ethics and Public Trust Mandatory Ethics Training. Each year, committee members are also required to submit a Financial Disclosure Statement to Miami-Dade County.

Contact and Demographic Information

This is the application for membership on the Miami-Dade Economic Advocacy Trust (MDEAT) board only. PLEASE ATTACH A COPY OF YOUR RESUME OR PROFESSIONAL PROFILE TO YOUR APPLICATION PACKAGE. First Name: ALTICA Last Name: HARRIS Middle Initial: A Home Address: 2464 SW 23 Tevr Home Phone: 305 656 3334 City, State, Zip Code: Mann, R 33145 Cell Phone: 365 525 8457 Employer (if applicable): W. S. Small Business Advisor. Occupation/Title: Ast t Wishrift Direct Business Address: 100 S. Bis Cayne Budd. Business Phone: 305 536 5521 × 10. City, State, Zip Code: Mann, R 33131 Fax: 202 481 0 1786 Home Email: Manning Manning Business Email: Although Marnis @Sba.gov Mistragil. Com Where may we contact you confidentially? Home arcell Exemail Work Other: Gender: Male Exemale Race/Ethnicity: White/Non-Hispanic Black/Non-Hispanic Hispanic Asian/Pacific Islander Are you an officer, employee, representative or consultant to any MDEAT program-funded provider? Yes Indo Are you an employ of any other County boards? Yes Indo Are you presently a party in a lawsuit filed against Miami-Dade County? Yes Enfo If yes, please describe the nature of the lawsuit:	* -
First Name: ALTHEA: Last Name: HARRLS Middle initial: A Home Address: 2464 SW 23 Terv Home Phone: 305 6:76 3:334 City, State, Zip Code: Mams Ft 33145 Cell Phone: 305 525 8457 Employer (if applicable): W.S. Small Business Address: 100 S. Biscay & Business Phone: 305 525 8457 Business Address: 100 S. Biscay & Business Phone: 305 536 5521 × 10 City, State, Zip Code: Mamy Ft 33131 Fax: 202 461 0776 Home Email: Muris amula mama Business Email: Alfred . Marris & Sha.gov	This is the application for membership on the Miami-Dade Economic Advocacy Trust (MDEAT) board only.
Home Address: 2464 SN 23 Tev	PLEASE ATTACH A COPY OF YOUR RESUME OR PROFESSIONAL PROFILE TO YOUR APPLICATION PACKAGE.
City, State, Zip Code:	First Name: ALTHEA Last Name: HARRIS Middle initial: A
City, State, Zip Code:	Home Address: 2464 SW 23 Terr Home Phone: 305 656 3354
Business Address: 100 S. Biscarra Bud. Business Phone: 305.536.5521 × 10. City, State, Zip Code: Many Ft 33131 Fax: 202. 461.0146 Home Email: Many iniaming Business Email: Athea. Marris Osta.gov Where may we contact you confidentially? Home 2 Cell 2 Email Work Other: Gender: Male 2 Female Race/Ethnicity: White/Non-Hispanic 2 Black/Non-Hispanic Hispanic Asian/Pacific Islander American Indian/Alaska Native Other (specify) Are you an officer, employee, representative or consultant to any MDEAT program-funded provider? Yes PINo Are you a member of any other County boards? Yes No If yes, please list Are you presently a party in a lawsuit filed against Miaml-Dade County? Yes PINo If yes, please describe the	City, State, Zip Code: Manu F 33145 Cell Phone: 365 5258457
Business Address: 100 S. Bis Cay No Boul, Business Phone: 305.536.5521 × 10. City, State, Zip Code: Wany, Ft 33131 Fax: 202. 461.0146 Home Email: Marris Osta, gov Where may we contact you confidentially? Home 2 Cell 2 Email Work Other: Gender: Male 2 Female Race/Ethnicity: White/Non-Hispanic 2 Black/Non-Hispanic Hispanic Asian/Pacific Islander American Indian/Alaska Native Other (specify) Are you an officer, employee, representative or consultant to any MDEAT program-funded provider? Yes PINo Are you a member of any other County boards? Yes No If yes, please list Are you presently a party in a lawsuit filed against Miaml-Dade County? Yes PINo If yes, please describe the	Employer (if applicable): U.S. Small Business Admin. Occupation/Title: Asit Wishict Dire
Home Email:	Business Address: 100 S. Biscaure Blvd, Business Phone: 305.536.5521 x
Where may we contact you confidentially? ☐ Home ☐ Cell ☐ Email ☐ Work ☐ Other: ☐ Gender: ☐ Male ☐ Female Race/Ethnicity: ☐ White/Non-Hispanic ☐ Black/Non-Hispanic ☐ Hispanic ☐ Asian/Pacific Islander ☐ American Indian/Alaska Native ☐ Other (specify) ☐ Are you an officer, employee, representative or consultant to any MDEAT program -funded provider? ☐ Yes ☐ No Are you a member of any other County boards? ☐ Yes ☐ No If yes, please list ☐ Yes ☐ No If yes, please describe the	· · · · · · · · · · · · · · · · · · ·
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□ American Indian/Alaska Native □ Other (specify) Are you an officer, employee, representative or consultant to any MDEAT program -funded provider? □ Yes □ No Are you a member of any other County boards? □ Yes □ No If yes, please list □ Are you presently a party in a lawsuit filed against Miami-Dade County? □ Yes □ No If yes, please describe the	► Gender: ☐ Male
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	► Are you a member of any other County boards? □ Yes ∕☐ No If yes, please list
Board Membership Application (Revised March 2015)	District Annual Control of Contro

MIDEAT Miami-Dade Economic Advocacy Trust

Wating Together for Equipment Change

Board Membership Application

Statement of Commitment

As a MDEAT board member I agree to:

- ▶ Complete the Miami-Dade Commission on Ethics and Public Trust Mandatory Ethics Training within three months of appointment.
- ► Complete the MDEAT New Member Orientation and Training within three months of appointment.
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 - Preparing for meetings by carefully reviewing all pre-distributed materials (approximately 1 hour).
 - Providing relevant information regarding MDEAT service needs and priorities for planning and resource allocations.
- ➤ Treat fellow board members, committee members, staff and visitors with respect.
- ▶ Put aside special interests or personal perspectives and make recommendations for the economic advancement of Miami-Dade County's Black communities.
- ▶ I understand that this information will become public record and may be discussed in open, public meetings. The Florida Government in the Sunshine Law requires open discussion in a public forum. In addition, I further understand that any documents submitted in conjunction with this application may be disclosed pursuant to Chapter 119.07 of the Florida Statutes (Florida Public Records Act).
- ▶ i understand and consent to MDEAT conducting a criminal background screening to determine my eligibility to serve as a board member.

,	
I, (print your full name) ATHEA A HARRY this application and will abide by the rules and regulations governing further certify that all the statements made in this application are true	Miami-Dade Economic Advocacy Trust (MDEAT). T
Signature Alfans	24 MARCH 2015— Date (Application valid for 6 months from this date)
Please mail your completed application <u>including a current copy of you professional profile</u> to, Miami-Dade Economic Advocacy Trust Alln: I Suite 2032 Miami, FL 33128; or send a complete application packag	MDEAT Board Member Application 111 NW 1 ST,

Board Membership Application (Revised March 2015)
Quantings? Call (395) 375.5661 or small MDEAThrio@MiamiDado.gov for assistance.

MDEAT Miami-Dade Economic Advocacy Trust Working Together for Economic Change

Board Membership Application

Acknowledgement and Authorization for Criminal Background Check

Chea Alfair

As a condition of my application for appointment to the Miami-Dade Economic Advocacy Trust ("Trust"), I understand that Miami-Dade County through the Commissioner Auditor's Office will conduct a criminal background check on me to determine my eligibility to be appointed to the Trust. Acknowledgement and Authorization, I authorize Miami-Dade County by and through the Commissioner Auditor's Office, to access such information as may be necessary to complete a criminal background check.

I release from liability all persons and entitles supplying such information. I indemnify the Trust against any liability which may result from making such requests. I agree that a fax or photocopy of the Acknowledgment and Authorization with my signature will be accepted with the same authority as the original.

Thank you for your submission.

Miami-Dade Economic Advocacy Trust = 2 Working Together for Economic Charge

Board Membership Application

Please briefly describe your area of expertise and how you are able to help advance the mission of MDEAT. Experienced 23 year 3mall business advocate, federal gov't Centractive expert and advisor to entrepreneurs. As an MDES Braid member I am able to bring the verousces of the U.S.S.B. into the underserved Black communities and community—at-large to sour business snowth and economic development. I also bring with me strategic planning of execution skills and meaningful contri	イシラの知
Members of the Miami-Dade Economic Advocacy Trust (MDEAT) board must be permanent residents and registered voters of Miami-Dade County. A copy of your Miami-Dade County Voter Identification Card <u>must</u> be included with your application.	
COPA VOTER REGISTRATION DERE	

Board Membership Application (Revised March 2015)

Quantiona? Call (305) 375,5681 or amail MDEATInfo@MiamiDade.gov for assistance.



U.S. Small Business Administration 100 S. Biscayne Boulevard, 7th floor Miami, Florida 33131-2011 Althea. Harris@sba.gov 305-525-8451 cellular

ALTHEA A. HARRIS

U.S. Small Business Administration Multiple Positions, 1999-Present

Miami, FL

Assistant District Director for Marketing & Outreach, Area 1, June 2009-Present

- Develop and implement marketing strategies to improve and increase small business participation in agency programs and services
- O Serve and manage a service area spanning 6 counties including 500,000+ small business owners
- Support entrepreneurship growth through training, counseling, and technical assistance
- O Drive business formation, job growth and economic expansion throughout territory with special emphasis on underserved markets
- O Serve as the District's Faith-Based Iniative Coordinator and Women's Business Outreach Representative
- o Recruit new collaborations and strengthen existing partnerships benefitting entrepreneurs

Public Affairs Officer, 2004-June 2009

o Coordinated and managed agency message in media; served as Agency spokesman in South Florida

Manager, Small Business Resource Center, 1999-2001

- o Managed \$250,000 annual budget, managed daily operations and employees, liaison to Board of Directors
- o Provided business planning, management, and finance training and counseling to clients
- o Increased Center's contribution to SBA's lending activity by 500%

U.S. General Services Administration Business Development Advisor, 1996-1998

Washington, DC

- Advocated for and implemented first-ever effort to increase participation of small Architect/Engineer firms in agency design projects resulting in 3 design awards for major construction to small firms and increasing number of reliable small firms in database from 5 to 200+
- o Increased contract dollars to minority and women owned companies by \$276M in FY 98
- Provided procurement training and counseling to business owners

U.S. Department of Commerce

Washington, DC

Director of Scheduling, Office of Deputy Secretary, 1993-1996

- o Developed strategic long-term schedule to support Administration/Agency policies
- o Managed/maximized senior official's time and resources; conducted travel logistics
- O Successfully planned/executed 7 international missions; managed embassy resources

Miami-Dade Economic Advocacy Trust #5

Board Membership Application

APPOINTMENTS

Within three months of appointment, new board members are <u>required</u> to complete the MDEAT New Member Orientation and Training, and Miami-Dade Commission on Ethics and Public Trust Mandatory Ethics Training, Each year, committee members are also required to submit a Financial Disclosure Statement to Miami-Dade County.

Contact and Demographic Information

This is the application for membership on the Miami-Dade Economic Advocacy Trust (MDEAT) board only. PLEASE ATTACH A COPY OF YOUR RESUME OR PROFESSIONAL PROFILE TO YOUR APPLICATION PACKAGE. First Name: M. Katrina Last Name: Wright Middle initial: W Home Address: 12976 SW 214 Terrace Home Phone: 305-794-4915 City, State, Zip Code: Mlaml, Florida 33177 Cell Phone: 305-951-2304 Employer (if applicable): BankUnited Occupation/Title: VP. Community Development Business Address: 7825 NW 148th Street Business Phone: 786-313-1473 City, State, Zip Code: Mlami Lakes, FL 33016 Fax: 855-334-4744 Home Email: katrinawright@bellsouth.net Business Email: KKWright@BankUnited.com Where may we contact you confidentially? ■ Home ■ Cell Emall Work Work ☐ Other: ▶ Gender: ☐ Male Female Race/Ethnicity: White/Non-Hispanic Black/Non-Hispanic ☐ Hispanic ☐ Aslan/Pacific Islander American Indian/Alaska Native Other (specify) ___ Are you an officer, employee, representative or consultant to any MDEAT program -funded provider? ☐ Yes Are you a member of any other County boards? □ Yes □ No If yes, please list □ No If yes ▶ Are you presently a party in a lawsuit filed against Miaml-Dade County? ☐ Yes
■ No. If yes, please describe the nature of the lawsuit: _____ Board Membership Application (Revised March 2015)
Questions? Call (305) 376,5661 or email MDEATInfo@MiamiDade.gov for assistance.

Miami-Dade Economic Advocacy Trust 45

Board Membership Application

Statement of Commitment

As a MDEAT board member I agree to:

- ▶ Complete the Miami-Dade Commission on Ethics and Public Trust Mandatory Ethics Training within three months of appointment.
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- ▶ I understand and consent to MDEAT conducting a criminal background screening to determine my eligibility to serve as a board member.

I, (print your full name) M. Katrina W. Wright this application and will abide by the rules and regulations governing the further certify that all the statements made in this application are true.	Miami-Dade Economic Advocacy Trust (MDEAT). 1
11/0-6.10/1	3/31/15
Signature	Date (Application valid for 6 months from this date)
Please mail your completed application including a current copy of your professional profile to, Miami-Dade Economic Advocacy Trust Attn: M Suite 2032 Miami, FL 33128; or send a complete application package	DEAT Board Member Application 111 NW 1 ST,
Board Membership Application (Rev Questions? Call (305) 375,5561 or email MDEATINfo	

Mini-Dade Economic Advocacy Trust

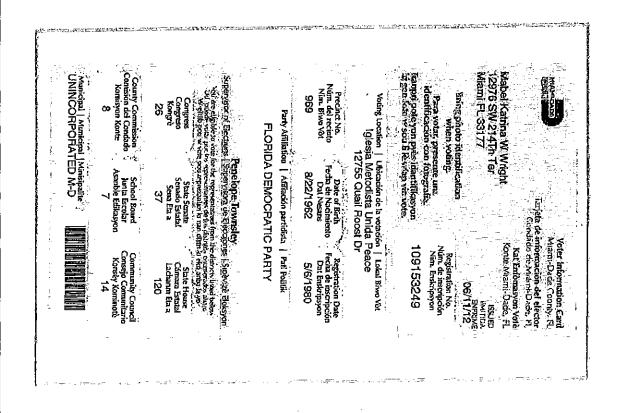
Board Membership Application

Please briefly describe your area of expertise and how you are able to help advance the mission of MDEAT.

My 25 + years of professional experience in banking and community development includes management, lending, teaching and curriculum development, public relations, and nonprofit experience

Miami-Dade County Voter Registration Verification

Members of the Miami-Dade Economic Advocacy Trust (MDEAT) board must be permanent residents and registered voters of Miami-Dade County. A copy of your Miami-Dade County Voter Identification Card <u>must</u> be included with your application.



Board Membership Application (Revised March 2015)
Questions? Call (305) 375.5661 or email MDEATInfo@MiamiDade.gov for assistance.

Mismi-Dada Economic Advocacy Trust

Board Membership Application

Acknowledgement and Authorization for Criminal Background Check

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I release from liability all persons and entities supplying such information. I indemnify the Trust against any liability which may result from making such requests. I agree that a fax or photocopy of the Acknowledgment and Authorization with my signature will be accepted with the same authority as the original.

--3/31/15

Date (Application valid for 6 months from this date)

Thank you for your submission.

Board Membership Application (Revised March 2015)

Questions 7 Call (305) 375.5661 or email MDEATInfo@MiamiDade.gov for assistance.



APPOINTMENTS

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Contact and Demographic Information

This is the application for membership on the Miaml-Dade Economic Advocacy Trust (MDEAT) board only.

PLEASE ATTACH A COPY OF YOUR RESUME OR PROFESSIONAL PROFILE TO YOUR APPLICATION PACKAGE.

First Name: Steve	ast Name; Gallon Middle Initial;
Home Address: 771 NW 167th Terrace	Home Phone; 305-308-2424
Cily, State, Zip Code: Miaml, Florida 33169	Cell Phone: 305-308-2424
Employer (if applicable):	Occupation/Title:
Business Address:	Business Phone:
City, State, Zip Code:	Fax:
Home Email:	Business Email: tristarleadership@yahoo.com
► Where may we contact you confidentially? ■ Hon	ne 🖫 Cell 🝱 Email 🗀 Work 🗔 Other:
▶ Gender: ■ Male 💢 Female	
➤ Race/Ethnicity: □ White/Non-Hispanic ■ Bla □ American Indian/Alaska Native	ck/Non-Hispanic ☐ Hispanic ☐ Asian/Pacific Islander ☐ Other (specify)
➤ Are you an officer, employee, representative or consulta	nt to any MDEAT program -funded provider? 🔾 Yes 💆 No
➤ Are you a member of any other County boards? ☐ Yes	■ No_if yes, please list
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Miami-Dade Economic
Advocacy Trust 💂 🐯
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	Miami-Dade County Voter Regis	stration Verificatio
Members of the Miaml egistered voters of Mia ncluded with your applic	-Dade Economic Advocacy Trust (MDEAT) board must mi-Dade County. A copy of your Miami-Dade County Vot cation.	be permanent residents at er Identification Card <u>must</u> i
	COPY VOTER REGISTRATION HERE	
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Board Membership Application (Revised March 2015)

Questions? Call (305) 375.5661 or small MDEATINfo@MiamiDade.gov for assistance,



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I release from liability all persons and entities supplying such information. I indemnify the Trust against any liability which may result from making such requests. I agree that a fax or photocopy of the Acknowledgment and Authorization with my signature will be accepted with the same authority as the original.

Signature 4/2/15
Date (Application valid for 6 months from this date)

Thank you for your submission.

Please briefly describe your area of expertise and how you are able to help advance the mission of MDEAT.

I bring 25 years of professional experience as an educator and community advocate. In doing so, I can enhance the Board in the areas of education, leadership, accountability, and strategic planning. These experiences will enhance and advance MDEAT in the achievement of its mission.

MIDEAT Miami-Dade Economic Advocacy Trust Actives Reside to Provide Compa

Board Membership Application

Statement of Commitment

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Steve Gallon	4/2/15
ighature	Date (Application valid for 6 months from this date)



This application is for membership on the Miami-Dade Economic Advocacy Trust (MDBAT) Board only.

MDEAT is an agent of Miami-Dade County charged by Miami-Dade County Board of Commissioners to help create economic parity between underserved Black communities and the community-at-large. Its approach to helping create economic parity – through the support of the action committees – is to utilize programmatic enterprises and advocate for systemic solutions.

MDEAT BOARD

THE ROLE OF THE BOARD

The board is the governing body of Miami-Dade Economic Advocacy Trust. It provides the vision, mission, goals and the overall strategic direction of the agency. Thus, board members participate in broad policy development that guides the agency, its governance, and the work to help in the fulfillment of the agency's mission.

PREPARATION

Board members are expected to work diligently to understand the mission, purpose, goals and programs of the agency. It is also expected that board members prepare for board and committee meetings by reviewing related documents and materials in understanding items before a vote.

ACTIVE PARTICIPATION

Board members are expected to regularly attend scheduled board meetings, be available for consultation by phone and e-mail, and serve on at least one committee of the board. Board members are also expected to come prepared to discuss the issues and business at hand during meetings, and attend annual strategic planning sessions. Further, board members are expected to actively participate in the agency's workshops, community events and fundraisers if applicable. Finally, board members should suggest agenda items periodically for board and committee meetings to ensure significant policy-related matters are addressed and the agency's work provides value to the community.

AGENCY REPRESENTATION

Each board member serves as a de facto MDEAT ambassador. It is expected that board members help to promote the work and achievements of the agency within the community. Thus, board members are expected to represent MDEAT in the best possible way.

Please keep Pages 1-3 for your records.

Board Membership Application (Revised March 2015)
Questions? Call (305) 375.5661 or email MDEATInfo@MiamiDade.gov for assistance.

Miami-Dade County Miami-Dade County Elections



(felections/be-election-ready_asp.)

En Español > 5%Translations by Microsoft® Translator

Kroyol >

Votor Namo: (last, first) ... Gallon, Steve

FL Volor Reg. System ID; 109290264

Registration Date: Wednesday, April 22, 1987

Birth Date: Wednesday, April 23, 1969

Street Address: 771 NW 167 Th Tor

Precinct; 217 Precincl statistics

Malling Addross: 771 NW 167Th Ter Mlami Gardens FL 33169

Party Affiliation Code: DEM

Voter Status:

You are currently eligible to vote in Miami-Dade County.

I wish to change my votor registration information

Tus Apr 14 2015 12;45;7;

Future Elections

There are no future elections currently listed. Would you like to request an absentee/mall ballot for all future elections?

<u>Absentee/Mail Ballot Request</u>

Past Elections

Miami Gardens Special Election

Sample Bailol

Show My Absentee/Mail Ballot Information

Election Date Monday, April 21, 2014

Registration Gloses

http://www.miamidade.gov/electlons/voler-information.asp



Never Lead Alone,

Tri-Star Leadership, Inc.

Miami Office: 771 N.W. 167 Terrace Miami, Florida 33169 Phone: 305-308-2424

Phone: 305-308-2424 Fax: 770-558-4794 Atlanta Office: 5984 Duren Meadows Drive Lithonia, Georgia 30058 Phone: 305-308-2424 Fax: 770-558-4794

E-mail:tristarleadership@yahoo.com

Dr. Steve Gallon III

Dr. Steve Gallon III is the President/CEO of Tri-Star Leadership, Inc. a Miami-Based corporation established in 2002. Described as a "shaft of light" in one of the nation's toughest and most impoverished communities, Dr. Steve Gallon III was born and raised in Miami's renowned Liberty City. After graduating from the public school system Miami, he later attended and graduated from Florida A & M University in Tallahassee, Florida, with Magna Cum Laude Honors with a degree in English Education, becoming the first and only of six older siblings to graduate from college. He furthered his education at Florida International University receiving a Masters in Educational Leadership and a Doctorate in Educational Administration and Supervision. He has also participated in postdoctoral leadership institutes on School Reform and Management at Harvard and Stanford University. Dr. Gallon entered the district as a teacher and later the administrative ranks of the school system as Assistant Principal. He was later appointed principal of Holmes Elementary School. In his third year and after marked improvements in student outcomes and community involvement, he was tapped to become principal of Miami Northwestern Senior High School, where he would serve for seven years—earning the third longest tenure in the school's 50-year history.

Under his leadership, student attendance, student performance, and graduation rates increased, as well as the provision of programs in honors, advanced placement, and the arts for the over 3,300 students in Miami Northwestern Senior High School, comprehensive urban high school housed in a state-of-the-art facility.

Dr. Gallon improved his School's State Accountability/Letter Grade Rating as both Elem. and High School Principal, increased scholarships awarded to students, increased number of Nationally Board Certified & Advanced Degreed teachers. Also, gains reflected increase in student population from 2,987 to 3,145; SPED students from 344 to 508; F&R Lunch from 47.3 percent to 75.3 percent (*Highest)

In 2005, Dr. Gallon was promoted to the position of Administrative Director in School Operations/Alternative Education in which he is currently charged with supporting the Office of School Operations and overseeing schools and programs for struggling learners. Under his leadership, there were marked improvements in student performance, attendance, suspension reductions, and student and staff satisfaction. After being charged by the Board and Superintendent to redesign schools and programs serving struggling learners, Dr, Gallon brought innovation to the district through expanded curriculum offerings, single gender education, career themed academies, and technology-based interventions, as well as new program models for elementary school students and grade configurations. Data from his impact at the District level and in working with the most academically and behaviorally challenged students 22 Chronically Failing Targeted Schools Serving At-Risk & Struggling Learners showed significant improvements in student performance and school indicator data points such as attendance, suspension, and incidents, as well as graduation and dropout rates.

The initiative, Highways to Success developed under his leadership, received positive reviews while at the state and national levels and showed measurable improvements in educational outcomes for students. In addition, Dr. Gallon served as an adjunct Professor in the area of Educational Leadership at Florida International University, where he has received outstanding reviews from his classes of graduate school level aspiring administrators—many who clamored to get a seat in his courses due to his practical, highly engaging, and inspirational instructional strategies.

In 2008, Dr. Gallon was selected unanimously via a nationwide search to be the new Superintendent of Schools for Public School District in Central New Jersey.

After developing a comprehensive, 4-year Strategic Plan, Dr. Gallon's turnaround and transformational leadership led to significant and innovative educational reforms in the development of a Districtwide Curriculum Plan, K-8 Centers, Academy for the Arts & Advanced Studies, Academy for Academic & Civic Development, Administrator's Performance Planning and Evaluation System, School Budget Allocation Plan, Leadership Development Program, Instructional Program Reviews, and District Marketing Plan which included a revised website, Town Hall Meetings, district blog, and weekly radio educational show. He also established an On-Line District Application System and increased College/University Partnerships. Finally, under Dr. Gallon's leadership and through his strategic efforts, his district realized double-digit gains in the first 18 months of his tenure on the State's School and District Accountability System known as QSAC, which is required and reflected in NJ State Statute as follows:

Additionally, Dr. Gallon achieved the following during his 3-year tenure as Superintendent of Schools,

•	Decreased Audit Findings	Increased Enrollment	Expanded SPED Options
•	Increased Partnerships	Increased Gifted/Honors	Increased Graduation Rate
•	Increased Grant Dollars	Increased Parent Participation	Increased Student Attendance
•	Increased SEMI Aid	Increased Textbook Purchases	Reduced Violence/Vandalism
•	Reduced Suspensions	Adopted Allocation Plan	Removed District DINI Status
•	Removed PDS Status	Developed Adm. Evaluation	Developed Leadership Program
•	Mandated Student Uniforms	Developed New School for Arts	Held Town Hall Meetings

Dr. Gallon has received numerous awards for his outstanding professional and community service. He was recognized as Region III's "Rookie Principal of the Year", Elementary School "Principal of the Year", and "Educator of the Year" by Zeta Phi Beta Sorority, Inc. Dr. Gallon was also the recipient of the NAACP Mary McCloud Bethune Educator's Award. The College Board recognized Dr. Gallon as one of eight Americans featured nationally in their publication entitled "Heroes of a Different Kind" for leadership and service in education. In 2003, Dr. Gallon released his first book entitled The Principalship: Tribulation and Triumphs which was featured in the national educational publication Education Week, as one of three new titles for principals. His second book, When Morning Comes: Moments of Struggle, Strength, and Salvation provided the second installment in his urban education trilogy, which marks a work of personal and professional revelation. It was released in the fall of 2006. In August, 2010, Dr. Gallon released his third book, Education with Love and Without Compromise. Having been featured in numerous media venues, and because of his spirit of enthusiasm, intellect, and dynamism, Dr. Gallon remains one of the most respected educational speakers and consultants in the country.

Presently, Dr. Gallon is the President and CEO of Tri-Star Leadership Educational Services Partners in which his firm provides leadership, management, and support in the areas of Strategic Planning, District/School Turnaround, and Educational Project Management for various school districts, private corporations, municipalities, and agencies.



Mlami-Dade Economic Advocacy Trust

Board Membership Application

APPOINTMENTS

Within three months of appointment, new board members are <u>required</u> to complete the MDEAT New Member Orientation and Training, and Miami-Dade Commission on Ethics and Public Trust Mandatory Ethics Training. Each year, committee members are also required to submit a Financial Disclosure Statement to Miami-Dade County.

Contact and Demographic Information

This is the application for membership on the Miami-Dade Economic Advocacy Trust (MDEAT) board only. PLEASE ATTACH A COPY OF YOUR RESUME OR PROFESSIONAL PROFILE TO YOUR APPLICATION PACKAGE. _____ Last Name: Williams First Name: Brian Middle Initial: A Home Address; 2000 N. Bayshore Dr. Apt. 407 Home Phone: 786-391-1583 City, State, Zlp Code: Miami, Florida 33137 Cell Phone: 786-412-1727 Employer (if applicable); Miami-Dade County Public Schools Occupation/Title: Economic Development Officer Business Address: 1450 N.E. 2nd Avenue Room 428 Business Phone: 305-995-4267 Fax: 305-523-0739 City, State, Zip Code: Miami, Florida 33132 Business Email; brianwilliams@dadeschools.net Home Email: bwilliamsesq@gmail.com ▶ Where may we contact you confidentially? ☐ Home ☐ Cell □ Email Work ☐ Other: ▶ Gender: ■ Male □ Female ➤ Race/Ethnicity: ☐ White/Non-Hispanic ☐ Black/Non-Hispanic □ Hispanic ☐ Aslan/Pacific Islander Other (specify) Black/Hispanic □ American Indian/Alaska Native ➤ Are you an officer, employee, representative or consultant to any MDEAT program -funded provider? ☐ Yes ▶ Are you a member of any other County boards? ☐ Yes No If yes, please list____ ► Are you presently a party in a lawsuit filed against Miaml-Dade County? ☐ Yes ☐ No If yes, please describe the nature of the lawsuit:

Board Membership Application (Revised March 2015)

Questions? Call (305) 375.5661 or email MDEATInfo@MiamiDade.gov for assistance.

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Board Membership Application

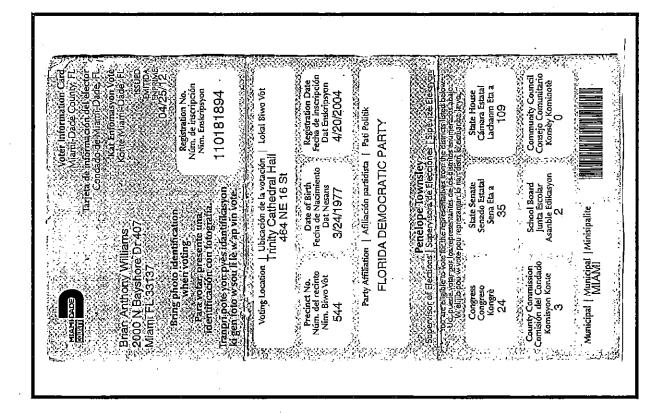
Please briefly describe your area of expertise and how you are able to help advance the mission of MDEAT.

See attached professional biography. I believe my legal experience and background in economic development, community outreach, and business development will be an asset for MDEAT.

-13

Miami-Dade County Voter Registration Verification

Members of the Miami-Dade Economic Advocacy Trust (MDEAT) board must be permanent residents and registered voters of Miami-Dade County. A copy of your Miami-Dade County Voter Identification Card <u>must</u> be included with your application.



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Board Membership Application

Statement of Commitment

As a MDEAT board member I agree to:

- ► Complete the Miami-Dade Commission on Ethics and Public Trust Mandatory Ethics Training within three months of appointment.
- ► Complete the MDEAT New Member Orientation and Training within three months of appointment.
- ► Abide by the MDEAT Bylaws, Ordinance and other related governing documents along with relevant policies and procedures, including:
 - Attending monthly board meetings (approximately 2 hours) from beginning to adjournment.
 - Attending monthly meeting(s) of the committee(s) to which I am appointed from beginning to adjournment (approximately 2 hours).
 - Preparing for meetings by carefully reviewing all pre-distributed materials (approximately 1 hour).
 - Providing relevant information regarding MDEAT service needs and priorities for planning and resource allocations.
- Treat fellow board members, committee members, staff and visitors with respect.
- ▶ Put aside special interests or personal perspectives and make recommendations for the economic advancement of Miami-Dade County's Black communities.
- ▶ I understand that this information will become public record and may be discussed in open, public meetings. The Florida Government in the Sunshine Law requires open discussion in a public forum. In addition, I further understand that any documents submitted in conjunction with this application may be disclosed pursuant to Chapter 119.07 of the Florida Statutes (Florida Public Records Act).
- ▶ I understand and consent to MDEAT conducting a criminal background screening to determine my eligibility to serve as a board member.

I, (print your full name) Brian Anthony William this application and will abide by the rules and regulations governing further certify that all the statements made in this application are true	Miami-Dade Economic Advocacy Trust (MDEAT).
(S.AEO)	3/30/15
Signature	Date (Application valid for 6 months from this date)
Please mail your completed application including a current copy of your professional profile to, Miami-Dade Economic Advocacy Trust Atln: N Suite 2032 Miami, FL 33128; or send a complete application packag	IDEAT Board Member Application 111 NW 1 ST,
Board Membership Application (Re Questions? Call (305) 375.5661 or small MDEATInfo	

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Signature

Board Membership Application

Acknowledgement and Authorization for Criminal Background Check

As a condition of my application for appointment to the Miami-Dade Economic Advocacy Trust ("Trust"), I understand that Miami-Dade County through the Commissioner Auditor's Office will conduct a criminal background check on me to determine my eligibility to be appointed to the Trust. By signing this Acknowledgement and Authorization, I authorize Miami-Dade County by and through the Commissioner Auditor's Office, to access such information as may be necessary to complete a criminal background check.

I release from liability all persons and entities supplying such information. I indemnify the Trust against any liability which may result from making such requests. I agree that a fax or photocopy of the Acknowledgment and Authorization with my signature will be accepted with the same authority as the original.

3/30/15

Date (Application valid for 6 months from this date)

Thank you for your submission.

Brian A. Williams, Esq.

Brian A. Williams is currently the Economic Development Officer for the School Board of Miami-Dade County, Florida (4th largest School District in the United States) and is responsible for managing the Office of Economic Opportunity for Miami-Dade County Public Schools (MDCPS). As a member of MDCPS Senior Staff, he is responsible for facilitating, promoting and ensuring direction and leadership in the development and implementation of M-DCPS' business growth strategy; accountable for planning, directing, and overseeing the development of new business and strategic partnerships for small and minority/women business enterprises to participate in the award and performance of School Board contracts. Mr. Williams has direct supervision over vendor certification, contractor prequalification, compliance monitoring and outreach for MDCPS.

Since his appointment as the Director of the Office of Economic Opportunity for M-DCPS in February 2013, Mr. Williams has been tasked with ensuring small and minority owned local business participation in the District's \$1.2 billion General Obligation Bond work designed to renovate and enhance all schools within the District. As head of the OEO, he was instrumental in creating an Inter-local Agreement between the School Board, Miami-Dade County, and Miami-Dade College which established a more centralized certification process for small business enterprises in Miami-Dade County. Under Mr. Williams' leadership the Office of Economic Opportunity has certified over 600 small businesses enterprises within a two-year period. Mr. Williams also spearheaded the creation of a Strategic Alliance between the U.S. Small Business Administration and M-DCPS. Most recently, Mr. Williams forged three strategic MOUs with the Florida Small Business Development Center Network, Hispanic Business Initiative Fund and the Miami-Dade Branch of the NAACP.

Prior to his appointment to the Office of Economic Opportunity, Mr. Williams served three years as the Assistant School Board Attorney for the Construction Division. In addition to his legal career with the School Board, Mr. Williams also acquired extensive litigation experience while working as an Assistant State Attorney in Miami-Dade County and through his practice at civil litigation firms in Miami, Fort Myers, and Naples, Florida.

In 2014, Mr. Williams was recognized by the Minority Chamber of Commerce as the Economic Development Director of the Year. Furthermore, his legal accomplishments and abilities have been recognized by such publications as *Florida Super Lawyers* and *Florida Trend Magazine*. In addition, he was recognized by *Gulfshore Business Magazine* as one of the Top 40 Under 40 Rising Stars in Southwest Florida.

Mr. Williams currently serves on the Board of Directors for the Florida Association of Minority Business Enterprise Officials representing District 4 (Miami-Dade, Broward and Palm Beach County). In addition, he served as an American Bar Association Fellow (2012-2015) for the Construction Law Forum. He is a member of the American Contract Compliance Association and has been a guest lecturer at Florida International University and the University of Miami. In June 2014, Brian launched the Tri-County Alliance for Diversity, connecting the supplier diversity leaders from neighboring school districts, state colleges and county governments. Brian has facilitated this group and encourages the sharing of ideas and best practices among each government agency.

Mr. Williams is very active in the community while serving as an advocate for small and minority businesses. Mr. Williams serves as a Board Member for the Urban Construction Craft Academy and is a member of the Wilkie D. Ferguson Bar Association, 100 Black Men of South Florida, NAACP, and Alpha Phi Alpha, Fraternity, Inc.

Mr. Williams was born in Detroit, Michigan and attended public schools in the Detroit and Cleveland Metropolitan areas. He received his Bachelor of Business Administration from Emory University in Atlanta, Georgia and his law degree from George Washington University in Washington, D.C.

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Board Membership Application

APPOINTMENTS

Within three months of appointment, new board members are <u>required</u> to complete the MDEAT New Member Orientation and Training, and Miami-Dade Commission on Ethics and Public Trust Mandatory Ethics Training. Each year, committee members are also required to submit a Financial Disclosure Statement to Miami-Dade County.

Contact and Demographic Information

This is the application for membership on the Miami-Dade Economic Advocacy Trust (MDEAT) board only. PLEASE ATTACH A COPY OF YOUR RESUME OR PROFESSIONAL PROFILE TO YOUR APPLICATION PACKAGE. ___ Middle Initial: E____ First Name: Charlotte (Lisa) _____ Last Name: Pittman Home Address: 18701 W Oakmont Drive Home Phone: none Cell Phone: 305-439-5397 Cily, State, Zip Code: Miami Gardens, FL 33015 Occupation/Title: Sr. Research & Evaluation Analyst Employer (if applicable): The Children's Trust Business Phone: 305-571-5700 x529 Business Address: 3150 SW 3rd Avenue City, State, Zip Code: Miami, FL 33129 Home Email: pittmanlp@gmail.com Business Email: lisa@thechildrenstrust.org Where may we contact you confidentially?

Home Cell ₩ork Other: 🗷 Email ♠ Female Gender: D Male ☐ Asian/Pacific Islander Race/Ethnicity: 🖪 White/Non-Hispanic ☐ Hispanic ☐ Black/Non-Hispanic American Indian/Alaska Native □ Other (specify) _ Are you an officer, employee, representative or consultant to any MDEAT program -funded provider? Yes Are you a member of any other County boards?

Yes ■ No If yes, please list____ Are you presently a party in a lawsuit filed against Miami-Dade County? 🖸 Yes 💢 🖷 No. If yes, please describe the nature of the lawsuit: ______ Board Membership Application (Revised March 2015)

Questions? Call (305) 375.5661 or email MDEATInfo@MlamiDade.gov for assistance.

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Mami-Dado Ecotomic Advocacy Trust - ¬>D

Board Membership Application

Please briefly describe your area of expertise and how you are able to help advance the mission of MDEAT.

I am a researcher with formal training in economic development and public finance. Presently I focus my attention on the children of Mlami Dade County with the intent on previding all our children with equal opportunity to become the best they can and not be limited by circumstances, especially geography. I would like to use my knowledge and experience with economic development and community indicators research to assist MDEAT board members and staff use the wealth of available community data to shine brighter light on current realities, develop reasoned advocacy, and make well-informed decisions toward the goal of ensuring equitable participation of Blacks in Miami-Dade County's economic growth.

Miami-Dade County Voter Registration Verification

Members of the Miami-Dade Economic Advocacy Trust (MDEAT) board must be permanent residents and registered voters of Miami-Dade County. A copy of your Miami-Dade County Voter Identification Card <u>must</u> be included with your application.

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Board Membership Application (Revised March 2015)
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Board Membership Application

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- ▶ I understand and consent to MDEAT conducting a criminal background screening to determine my eligibility to serve as a board member.

Charlotto E. /Lical Dittman

	I. (print your full name) CHAHORE L. (LISA) I	, certify I have thoroughly read	
	this application and will abide by the rules and regulations governing Mlami-Dade Economic Advocacy Trust (MDEAT). 1		
	further certify that all the statements made in this application are true and correct.		
Charlo He Exisa / Hm-		4/3/15	
	Signature	Date (Application valid for 6 months from this date)	
	Please mail your completed application including a current copy of your professional profile to, Miami-Dade Economic Advocacy Trust Attn Suite 2032 Miami, FL 33128; or send a complete application pack	: MDEAT Board Member Application 111 NW 1 ST,	

MDEAT

Board Membership Application

Acknowledgement and Authorization for Criminal Background Check

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I release from liability all persons and entitles supplying such information. I indemnify the Trust against any liability which may result from making such requests. I agree that a fax or photocopy of the Acknowledgment and Authorization with my signature will be accepted with the same authority as the original.

4/3/15

Date (Application valid for 6 months from this date)

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Thank you for your submission.

Board Membership Application (Revised March 2015)
Questions? Call (305) 375,5661 or omail MDEATInfor®MlamiDade.gov for assistance.

C. E. LISA PITTMAN, PH.D.

18701 West Oakmont Drive ♦ Miami Gardens, Florida 33015 ♦ (305) 439-5397 ♦ PittmanLP@gmail.com

SUMMARY OF QUALIFICATIONS

Accomplished and productive project manager and research professional possessing superior communication, organization and leadership skills. Excellent qualifications in all areas of strategic planning, results-based accountability, market analysis and sound economic applications. A proactive and versatile problem solver with demonstrated abilities in enhancing long term planning efforts and establishing continuous quality improvement initiatives within organizations. An independent, detail-oriented worker who also builds collaborations to improve outcomes and achieve results.

PROFESSIONAL EXPERIENCE

THE CHILDREN'S TRUST - Miami, Florida

2007 - Present

Senior Research & Evaluation Analyst

Established in 2002 by voter referendum, The Children's Trust funds programs and activities that improve the lives of children and families in Miami-Dade County and in so doing places a strong emphasis on accountability and documenting the impact of funded investments. Specific activities and accomplishments include:

- Manage initiatives requiring collaboration-building and cross-agency/cross-systems efforts recently completed a 6-month strategic planning effort resulting in a 5-year plan to guide investments and measure progress; engaged in project on disparities in indicators of children's school readiness across neighborhoods, the evaluation of a child care quality improvement system, community data integration leading to a data warehouse, and an interactive community indicators and mapping website.
- Implement results-based accountability methods and thinking with our funded service providers and internally for organizational effectiveness.
- Research, create, and update various county-wide and neighborhood-specific data reports, including needs assessments, resource inventories, and annual "report cards" on child and family indicators.
- Provide training and technical assistance to funded agencies and the community on implementing
 programmatic best practices; selecting outcomes, their indicators, and measurement tools at the community
 and program level; and reporting achievements and lessons learned.

ALLIANCE FOR HUMAN SERVICES - Miami, Florida

2004 - 2007

Coordinator of Evaluation & Cross-Systems Planning

Recruited to this public-private partnership that serves as the community-wide planning entity for human services in Miami-Dade County and manages the county's competitive funding process of community-based organizations. Specific accomplishments include:

- Facilitated the collaboration of major public and private funders to implement a common funding
 application and administrative monitoring tool that achieves economic efficiencies for both funders and
 service providers.
- Developed profiles of Miami-Dade County commission districts and selected cities comparing demographic and social indicators to identify areas of need within communities.
- Coordinated the research, development and publishing of the Comprehensive Social Services Master Plan
 for Miami-Dade County, 2005-2007 that guides public and private funding priorities and public policy
 initiatives to address social services needs, gaps, and barriers.
- Commenced the development of a system to identify, track and report common outcomes for human services program areas to evaluate benefits to clients as well as measure community-wide impact.

HPA CONSULTANTS, INC. - Miami, Florida and Blacksburg, Virginia

Managing Owner/Consultant

1999 – 2004

Co-founded and operated a boutique consulting firm that specialized in external evaluations of educational and economic development programs to ensure that program goals were achieved. Services offered included assisting stakeholders with developing and implementing management and evaluation plans for their education or economic development programs, conducting needs assessments and other surveys, organizing professional training seminars and facilitating strategic planning efforts of organizations.

- Consistently applied proven business techniques within the educational system and helped educators
 embrace continuous quality improvement planning, self-evaluation and accountability.
- Skillfully provided evaluation services and technical assistance to Johnson & Johnson Corporation's Bridge to
 Employment programs in Florida, Puerto Rico and Virginia by guiding management and recruitment efforts to
 actively involve businesses in the local programs and enhancing overall customer satisfaction and participation.

Senior Researcher/Consultant

1989 - 1999

Assumed workforce development project management responsibilities for both public and private clients at the national, state and local levels. Primary efforts encompassed developing and implementing evaluation plans, assessing clients' economic needs and conducting economic impact and feasibility studies. Additional endeavors included analyzing quantitative economic and educational data, developing surveys, training staffs, developing curriculum, marketing programs and composing and reviewing project grant requests.

- Conducted and analyzed informational and attitude surveys of students within Miami-Dade County Public Schools; results were used to build students' leadership skills through their advocacy for advanced high school courses that articulate with college programs and their redesign of school uniforms, thereby increasing students' satisfaction with their educational environment.
- Empowered educators and students by creating an outlet through which their voices were heard and considered by administrators.

MONTGOMERY COUNTY DEPT OF ECONOMIC DEVELOPMENT – Christiansburg, Virginia

1990 - 1992

Marketing and Research Associate

Chosen to expand departmental capabilities and conduct computer-based market analyses on the economic impact of new and expanding companies in a semi-rural county that is home to a large and diverse university, Virginia Tech.

- Increased business relocations to the county by 20 percent after designing a method to evaluate the county's strengths and weaknesses in attracting new industries.
- · Arranged financial incentive packages resulting in successfully attracting new companies to the county.
- Facilitated the development and implementation of the county's strategic plan for economic development that earned statewide recognition for its foresight.
- Wrote successful grant applications for several grants totaling over \$520,000, including an industrial site selection study, establishment of a revolving loan fund and industrial site improvements.
- Successfully coordinated annual "Industry Recognition Week" that honored local manufacturing industries
 and created an environment in which new and existing industries felt appreciated by recognizing
 manufacturers as engines of economic growth within the community.
- Organized operations by creating myriad, readily available publications, such as industrial land and building
 outlines and a demographic profile of the local economy.

VIRGINIA TECH & VIRGINIA MILITARY INSTITUTE -- Blacksburg & Lexington, Virginia Additional Instructor

1989 - 1990

Selected to instruct courses at two esteemed educational institutions. Core duties entailed teaching undergraduate micro- and macroeconomics classes of up to 120 students, designing assignments and tests, developing lesson plans and evaluating student performance.

- Effectively taught students by integrating current events into lectures to demonstrate the relevance of economic concepts and create a practical learning environment.
- Created in-class assignments that necessitated solid teamwork from students and engendered realistic business-world experiences complete with peer learning and teaching applications,

U.S. OFFICE OF MANAGEMENT AND BUDGET - Washington, D.C.

1987 - 1989

SPECIAL STUDIES DIVISION, ECONOMICS AND GOVERNMENT

Economist

Brought on to research and analyze time series and cross-sectional data at this in-house research unit of the U.S. Government's budget office with the mission of performing statistical, econometric, financial and general program analyses related to the budgets and costs of major federal programs. Key tasks involved conducting oral briefings,

writing memoranda, formulating recommendations regarding the economic effects of proposed policy initiatives and developing proficiency in an IBM mainframe environment.

· Designed and maintained a longitudinal forecasting model that projected the probability of failure and the cost of closing savings and loan institutions.

Rewrote and restructured the savings and loan industry bail out cost forecasting model to generate accurate predictions sensitive to interest rate movements and provide effective forecasting ranges of estimated costs associated with the bail out.

Honored with the competitive Division Merit Award in 1988 for outstanding performance and dedication to excellence.

EDUCATION 1999 GEORGE WASHINGTON UNIVERSITY - Washington, D.C. Doctor of Philosophy in Economics 1993 GEORGE WASHINGTON UNIVERSITY - Washington, D.C. Master of Philosophy in Economics 1985 CALIFORNIA STATE UNIVERSITY - Sacramento, California Bachelor of Arts in Economics, with Honors 1978 UNIVERSITY OF SOUTH FLORIDA — Tampa, Florida. Bachelor of Arts in International Relations, Magna Cum Laude

SELECTED PAPERS, REPORTS AND PUBLICATIONS

The Children's Trust (2010). Results-based Strategic Plan for Investments: 2011-2015. Miami, FL: The Children's Trust. (L. Pittman, contributor).

The Children's Trust (2008). Child Health and Well-Being in Miami-Dade County: 2007 Parent Survey Results. Miami, FL: The Children's Trust. (L. Pittman, contributor).

The Children's Trust (2008). School Readiness and Early School Success in Miami-Dade County: System Scan and Brief. NNIP cross site initiative sponsored by the Annie E. Casey Foundation (L. Pittman, contributor).

The Children's Trust (2007). Putting the Pieces Together for Our Children: A Child Well-Being Report of Community Indicators in Miani-Dade County 2008. Miami, FL: The Children's Trust. (L. Pittman, contributor). Alliance for Human Services (2005). 2005-2007 Social Services Master Plan for Miami-Dade County: Building a

Livable Community for All. Miami, FL: Alliance for Human Services (L. Pittman, contributor).

Pittman, L. and Hammons, F.T. (Fall 2004). Bridge to Employment Program Follow-up Evaluation: North Miami Beach High School/Cordis Summer Internship. New Brunswick, NJ: Johnson & Johnson Corporation.

Pittman, L. and Hammons, F.T. (June 2002). 1998-2001 ArtEdge Development Report. Miami Beach, FL: ArtCenter South Florida.

Pittman, L. and Hammons, F.T. (Spring 2002). Bridge to Employment Program: Roanoke Site Visit Report and Student Survey Results. New Brunswick, NJ: Johnson & Johnson Corporation.

Ackley, S., Pittman, L., and Thurber, L. (Summer 2002). Business Encounters: Interactive Activities for Business Persons and Students. Miami, FL: Miami-Dade County Public Schools.

Pittman, L. (August 1998). Firm Heterogeneity, Financing, R&D Investment, and Tax Policy: An Examination of the U.S. Research and Experimentation Tax Credit. Ph.D. Dissertation, Washington, DC: George Washington University.

Pittman, L. (1993). Inventive and Economic Activity: An Investigation into Causality at the Macroeconomic Level. Unpublished paper.

Pittman, L. (1992). Facts and Figures: Montgomery County, Virginia. Christiansburg, VA: Montgomery County Department of Economic Development.

Pittman, L. (1991). Economic Impact Analysis of an Insurance Claims Center on the County of Montgomery and Commonwealth of Virginia. Christiansburg, VA: Montgomery County Department of Economic Development. Pittman, L. (1991). Economic Condition and Outlook of Montgomery County, Virginia. Christiansburg, VA: Montgomery County Department of Economic Development.

Pittman, L. (1988). The THRIFT Model: Description and Applications of the Computer Model of Projected Institutional Failures and Federal Budgetary Impact of the Bailout of Savings and Loan Industry. Washington, DC: U.S. Office of Management and Budget, Special Studies Division/Economics and Government.

SELECTED PRESENTATIONS

- "Listening to Parents, Youth and Teachers: 3 Tools for Community Learning and Engaging," Community Indicators Consortium Impact Summit, Chicago, IL, October 2013.
- "Collective Impact and Performance Management: The Children's Trust Approach," National Neighborhood Indicators Partnership Meeting, Portland, OR, February 2012.
- "Collective Efficacy and Violence in Selected Miami-Dade Neighborhoods Preliminary Evidence," National Neighborhood Indicators Partnership Meeting, Oakland, CA. October 2010.
- "Community Needs Assessment and Information Resources," Miami NICE, Miami, FL. June 2009 (with Darrin Buffkin, GISP).
- "Data-Driven Decision-Making," Community Indicators Consortium Conference, Arlington, VA. June 2008.
- "Child Well-being in Miami-Dade County," Alliance for Human Services Fifth Annual Institute, Miami Beach, FL. October 2007 (with Lori Hanson, Ph.D.).
- "School Readiness and Success Background of Miami-Dade County," National Neighborhood Indicators Partnership Meeting, Indianapolis, IN. October 2007.
- "Using the Evaluation Process for Program Improvement," National Alliance of Business and Johnson & Johnson Corporation's Alliance Building Session for Bridge to Employment Program, New Brunswick, NJ. November 2004 (with Frank T. Hammons Ed.D.).
- "Educators in Industry," Florida School-To-Work Conference, Orlando, FL. April 1999 (with Lucia Herrera).
- "Do Average Tax Rates Matter? The R&E Tax Credit's Lesson," George Washington University Research Forum, Washington, DC. August 1998.
- "Continuous Quality Improvement Planning," Homestead High School's Academy of International Business, Advisory Committee, Homestead, FL. November 1996.
- "Defense Conversion Activities and Economic Adjustment for Montgomery County," Montgomery County Board of Supervisors, Christiansburg, VA. September 1992.
- "The Economy of Montgomery County," Montgomery County Board of Supervisors, Christiansburg, VA. November 1991.

SELECTED ACTIVITIES, HONORS AND SERVICE

RESULTS-BASED ACCOUNTABILITY (RBA)

2009 - present

Trainer

Results-Based Accountability provides a discipline for taking action to improve the performance of programs, agencies and service systems. It offers a framework for individuals and organizations to reach agreement on results desired, strategies to achieve those results, and indicators to measure progress toward achieving desired results. A trainer is certified to teach the concepts of RBA and coach its implementation within and across organizations.

FLORIDA FOSTER CARE REVIEW

2004 - present

Panel Chairperson

Foster Care Review panels consist of 3 to 6 members who conduct hearings to monitor the safety, well-being and progression to permanency of children who have been removed from their homes because of abuse or neglect. Recommendations are made to the court for judges' use in making decisions regarding the future of foster children.

C. E. LISA PITTMAN, PH.D.

BUSINESS ENCOUNTERS PROGRAM, MIAMI-DADE COUNTY PUBLIC SCHOOLS

2000 - 2003

Co-Developer and Business Partner

Co-developed eight interactive activities allowing interaction between businesspeople and students through encountering real-world problems. Students use negotiation and problem-solving skills within a team environment to draw connections between schoolwork and professional positions.

U.S. OFFICE OF MANAGEMENT AND BUDGET, Washington, DC

1988

Division Merit Award

Cited "for the high quality of her work on the thrift database and the THRIFT model, and her contributions to the Special Studies Division's financial analyses of the thrift industry, which have greatly advanced the ability of OMB to address important and urgent policy issues."

GEORGE WASHINGTON UNIVERSITY, Washington, DC Graduate Teaching Fellow Award

1985 - 1989

UNITED STATES PEACE CORPS - Naguilian, La Union, Philippines

1979 - 1981

Peace Corps Volunteer/Extension Worker

Launched rural lending program to generate supplemental farm income.

TECHNICAL SKILLS

Extensive computer knowledge and talent for learning new technology and applications.

Expertise in Microsoft Office, Corel Suite, and statistical analysis programs SAS and SPSS

PROFESSIONAL ASSOCIATIONS

American Economic Association American Evaluation Association Community Indicators Consortium International Society for Child Indicators



APPOINTMENTS

Within three months of appointment, new board members are <u>required</u> to complete the MDEAT New Member Orientation and Training, and Miami-Dade Commission on Ethics and Public Trust Mandatory Ethics Training. Each year, committee members are also required to submit a Financial Disclosure Statement to Miami-Dade County.

Contact and Demographic Information

This is the application for membership on the Miami-Dade Economic Advocacy Trust (MDEAT) board only. PLEASE ATTACH A COPY OF YOUR RESUME OR PROFESSIONAL PROFILE TO YOUR APPLICATION PACKAGE. First Name: Kareem Last Name: Coney ____ Middle Initial: J____ Home Address: 20320 NW 35th Ave. Home Phone: N/a City, State, Zip Code: Miami Gardens, FL 33056 Cell Phone: (305) 494-8718 Employer (if applicable): Florida Memorial University Occupation/Title: Special Assi. to the President Business Address: 15800 NW 42nd Ave Business Phone: (305) 626-3108 City, State, Zip Code: 15800 NW 42nd Avenue Fax: (305) 626-3769 Home Email: kareemconey@yahoo.com Business Email; kareem.coney@fmuniv.edu ► Where may we contact you confidentially? ☐ Home ☐ Cell 🗅 Email □ Work Other: ➤ Gender: ☐ Male. ☐ Female ➤ Race/Ethnicity: ☐ White/Non-Hispanic ■ Black/Non-Hispanic ☐ Hispanic ☐ Asian/Pacific Islander ☐ American Indian/Alaska Native □ Other (specify) _ ➤ Are you an officer, employee, representative or consultant to any MDEAT program -funded provider? ☐ Yes ■ No ► Are you a member of any other County boards? ☐ Yes
■ No. If yes, please list_____ Are you presently a party in a lawsuit filed against Miami-Dade County?

Yes ■ No If yes, please describe the nature of the lawsuit:

Board Membership Application (Revised March 2015)
Questions? Call (306) 375.5661 or small MDEATInfo@MiamiDado.gov for assistance.



Please briefly describe your area of expertise and how you are able to help advance the mission of MDEAT.

My area of expertise involves fifteen years of higher education. Policy, adminstration, and faculty are some of my experiences. To help advance MDEAT mission, educational opportunities/alternatives can be offered to our underserved communities in which we serve to surpass expectations.

Miami-Dade County Voter Registration Verification

Members of the Miami-Dade Economic Advocacy Trust (MDEAT) board must be permanent residents and registered voters of Miami-Dade County. A copy of your Miami-Dade County Voter Identification Card <u>must</u> be included with your application.

COPYNOTER RECESSION OF STREET

Board Membership Application (Revised March 2015)
Questions? Call (305) 375.5661 or email MDEATInfo@MiamiDade.gov for assistance.



Total, 12,007,898 SAME RECEIPED IN TANDON SERVICE SERVICES AND SERVICE AREADON TO SERVICE DESCRIPTION OF THE SERVICE SERVICES.

Check Your Voter Status

Verifique su estado como votante

Below is your voter information as it appears on your voter record.

A continuación encontrará sus datos de votante según nuestros registros.

Full Name

Nombre complete: KAREEM JUBBAR CONEY

Street Address Dirección: 2738 NW 199TH TER

Ciudad : MIAMI GARDENS

Código postal : 33056 Zip Code

County Name Condado: MIAMI-DADE

Voter Gender Género del votante : Male

Date Of Registration Fecha de inscripción : 10/06/1997

Party Partido : Florida Democratic Party

Voter Status Calificación como votante ; Active*

The following 2 links will take you to your County's Supervisor of Elections Website where you can get additional information on:

Los siguientes dos vínculos lo conectarán con el Sitio de su Supervisor de Elecciones del Condado para obtener información sobre:

Your Absentee Ballot Status, / Estado como votante en ausencia. 🗗

Your Precinct Location /

ocalización de su Distrito. 🗗

Miant-Dade Reonomic Advocacy Trust

Board Membership Application

Statement of Commitment

As a MDEAT board member I agree to:

- ► Complete the Miami-Dade Commission on Ethics and Public Trust Mandatory Ethics Training within three months of appointment.
- Complete the MDEAT New Member Orientation and Training within three months of appointment.
- ▶ Abide by the MDEAT Bylaws, Ordinance and other related governing documents along with relevant policies and procedures, including:
 - Attending monthly board meetings (approximately 2 hours) from beginning to adjournment.
 - Attending monthly meeting(s) of the committee(s) to which I am appointed from beginning to adjournment (approximately 2 hours).
 - Preparing for meetings by carefully reviewing all pre-distributed materials (approximately 1 hour).
 - Providing relevant information regarding MDEAT service needs and priorities for planning and resource allocations.
- Treat fellow board members, committee members, staff and visitors with respect.
- ▶ Put aside special interests or personal perspectives and make recommendations for the economic advancement of Miami-Dade County's Black communities.
- ▶ I understand that this information will become public record and may be discussed in open, public meetings. The Florida Government in the Sunshine Law requires open discussion in a public forum. In addition, I further understand that any documents submitted in conjunction with this application may be disclosed pursuant to Chapter 119.07 of the Florida Statutes (Florida Public Records Act).
- ► I understand and consent to MDEAT conducting a criminal background screening to determine my eligibility to serve as a board member.

I, (print your full name) <u>KAr can</u> Con as this application and will abide by the rules and regulations gr further certify that all the statements made in this application	overning Miami-Dade Economic Advocacy Trust (MDEAT). I
intitlet cettity that all the statements made in this abbitration	ale and one contest
Hounf Cong Signature	Date (Application valid for 6 months from this date)
•	

Please mail your completed application including a current copy of your initialin-bade County voter to Card AND resume of professional profile to, Miami-Dade Economic Advocacy Trust | Attn: MDEAT Board Member Application | 111 NW 1 ST, Suite 2032 | Miami, FL 33128; or send a complete application package via email to MDEATInfo@MiamiDade.gov.



Acknowledgement and Authorization for Criminal Background Check

As a condition of my application for appointment to the Miami-Dade Economic Advocacy Trust ("Trust"), I understand that Miami-Dade County through the Commissioner Auditor's Office will conduct a criminal background check on me to determine my eligibility to be appointed to the Trust. By signing this Acknowledgement and Authorization, I authorize Miami-Dade County by and through the Commissioner Auditor's Office, to access such information as may be necessary to complete a criminal background check.

I release from liability all persons and entities supplying such information. I indemnify the Trust against any liability which may result from making such requests. I agree that a fax or photocopy of the Acknowledgment and Authorization with my signature will be accepted with the same authority as the original.

Date (Application valid for 6 months from this date)

Thank you for your submission.

Kareem J. Coney



Kareem J. Coney was born in Williamsport, Pennsylvania. In 1980 his family moved to Lakeland, Florida. He is the fifth of six children raised by his mother. Kareem attended Lincoln Elementary and graduated from Kathleen Senior High School in 1993. He started his college career at the University of Florida Upward Bound Program and graduated from Florida Memorial University in 1997 with a B.S. in Accounting. He then pursued his MBA from The Wayne Huizenga School of Business at Nova Southeastern University in 1999. During the pursuit of his MBA, he was recruited by Ford Motor Company to work as a Financial Analyst in their corporate office in Coral Springs, Florida. Upon completing his studies, he realized that his passion was higher education administration and he decided to return to his alma mater and accepted a position as a Financial Aid Administrator at Florida Memorial University in 1999.

During his short tenure at Florida Memorial University, he excelled in all phases in financial aid administration. In the summer of 2001, he was elevated to the position of Director for the Black Male College Explorers Program. Since his appointment as Director, Mr. Coney has embraced its mission with vigor and determination. He has a compassion for the young men he serves and works diligently to make a difference in their lives. In 2011 Mr. Coney was again promoted to the position of Director of Community Outreach & Retention in addition to maintaining the management of the Black Male College Explorers Program. In January of 2014, Mr. Coney was promoted again to Special Assistant to The President for External Relations in which a position he currently holds.

Mr. Coney protidly acknowledges that since his tenure as Director, one hundred (100%) of the young men in the program have graduated from high school; ninety-eight (98%) have gone on to college; and the program has maintained a retention rate of eight-five (85%). In addition, Mr. Coney has increased the program funding from external sources from \$100,000 to \$300,000.

Mr. Coney is a recipient of numerous community and service awards. Mr. Coney is a member of a myriad of organizations including, Administrative Council, Florida Memorial University, Alpha Phi Alpha Fraternity, Inc., Gates Millennium Scholar Reader, FCAA, Member, , Immediate Past President (Florida Memorial University National Alumni Association) 5000 Role Models Program Mentor, Miami Dade County Public Schools (MDCPS) Parent Academy Board Member, Miami North Dade Alumni Past President, NAACP, Gibson Health Initiative Fund, Board Member, NABA, Black Males of Excellence Advisor FMU, Staff Council (member) and many other organizations.



APPOINTMENTS

Within three months of appointment, new board members are <u>required</u> to complete the MDEAT New Member Orientation and Training, and Miami-Dade Commission on Ethics and Public Trust Mandatory Ethics Training. Each year, committee members are also required to submit a Financial Disclosure Statement to Miami-Dade County.

Contact and Demographic Information

This is the application for membership on the Miami-Dade Economic Advocacy Trust (MDEAT) board only.

PLEASE ATTACH A COPY OF YOUR RESUME OR PROFESSIONAL PROFILE TO YOUR APPLICATION PACKAGE.

First Name: Ruban	Last Name: Roberts	Middle Initial: ⊑
Home Address: 1335 NW 172 terrace		Home Phone:
City, State, Zip Code: Miami, FL, 33025		Cell Phone; 305-343-7971
Employer (if applicable); RER Consulting Enterprise LL	.c	Occupation/Title: CEO
Business Address: 2841 SW 88th Street		Business Phone:
City, State, Zip Code: Miramar, FL, 33025		Fax:
Home Email:	Business Ema	ij: r.roberts@rer-consulting.com
► Where may we contact you confidentially? □ Ho	ome 🖪 Cell 🗀 E	Email □ Work □ Other:
► Gender: • Male		
► Race/Ethnicity:	•	☐ Hispanic ☐ Asian/Pacific Islander y)
► Are you an officer, employee, representative or consul	ltant to any MDEAT prog	gram -funded provider? 🗆 Yes 🖷 No
► Are you a member of any other County boards? ☐ Y	es 📠 No If yes, ple	ease list
► Are you presently a party in a lawsuit filed against nature of the lawsuit:		

Board Membership Application (Revised March 2015)
Quastions? Call (305) 375.5661 or omali MDEATInfo@MiamiDade.gov for assistance.



Please briefly describe your area of expertise and how you are able to help advance the mission of MDEAT. Lhave over 25 years of experience working with undeserved youth and families in Miami Dade County. I believe this experience qualifies me to participate on the MDEAT board. Miami-Dade County Voter Registration Verification Members of the Miami-Dade Economic Advocacy Trust (MDEAT) board must be permanent residents and registered voters of Miami-Dade County. A copy of your Miami-Dade County Voter Identification Card must be included with your application. COPY YOTHER REGISTRATION HERE

Board Membership Application (Revised March 2015)
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Statement of Commitment

As a MDEAT board member I agree to:

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- Complete the MDEAT New Member Orientation and Training within three months of appointment.
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 - Attending monthly meeting(s) of the committee(s) to which I am appointed from beginning to adjournment (approximately 2 hours).
 - Preparing for meetings by carefully reviewing all pre-distributed materials (approximately 1 hour).
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- ► Treat fellow board members, committee members, staff and visitors with respect.
- ▶ Put aside special interests or personal perspectives and make recommendations for the economic advancement of Miami-Dade County's Black communities.
- ▶ I understand that this information will become public record and may be discussed in open, public meetings. The Florida Government in the Sunshine Law requires open discussion in a public forum. In addition, I further understand that any documents submitted in conjunction with this application may be disclosed pursuant to Chapter 119.07 of the Florida Statutes (Florida Public Records Act).
- ▶ I understand and consent to MDEAT conducting a criminal background screening to determine my eligibility to serve as a board member.

I, (print your full name) Ruban Roberts this application and will abide by the rules and regulations governing further certify that all the statements made in this application are true	
Ruban Roberts Digitally signed by Ruban Roberts DN: cn=Ruban Roberts, o=RER Consulting, ou, email=r, roberts@rer-consulting.com, c=US Date: 2015.03.31 14:50:02 -04'00'	3/31/15
Signature	Date (Application valid for 6 months from this date)
Please mail your completed application including a current copy of your professional profile to, Miami-Dade Economic Advocacy Trust Attn: N Suite 2032 Miami, FL 33128; or send a complete application packag	IDEAT Board Member Application 111 NW 1 ST,

Board Membership Application (Revised March 2015)
Questions? Call (305) 375.6661 or omall MDEATInfo@MiamiDado.gov for assistance.





Acknowledgement and Authorization for Criminal Background Check

As a condition of my application for appointment to the Miami-Dade Economic Advocacy Trust ("Trust"), 1 understand that Miami-Dade County through the Commissioner Auditor's Office will conduct a criminal background check on me to determine my eligibility to be appointed to the Trust. Acknowledgement and Authorization, I authorize Miami-Dade County by and through the Commissioner Auditor's Office, to access such information as may be necessary to complete a criminal background check.

I release from liability all persons and entities supplying such information. I indemnify the Trust against any liability which may result from making such requests. I agree that a fax or photocopy of the Acknowledgment and Authorization with my signature will be accepted with the same authority as the original.

Ruban Roberts

Digitally signed by Ruban Roberts
DN: cn=Ruban Roberts, o=RER Consulting,
ou, email=r.roberts@rer-consulting, corn, c=US
Date: 2015.03.31 14:50:55 -04'00'

3/31/15

Signature

Date (Application valid for 6 months from this date)

Thank you for your submission.



This application is for membership on the Miami-Dade Economic Advocacy Trust (MDEAT) Board only.

MDEAT is an agent of Miami-Dade County charged by Miami-Dade County Board of Commissioners to help create economic parity between underserved Black communities and the community-at-large, its approach to helping create economic parity – through the support of the action committees -- is to utilize programmatic enterprises and advocate for systemic solutions.

MDEAT BOARD

THE ROLE OF THE BOARD

The board is the governing body of Miami-Dade Economic Advocacy Trust. It provides the vision, mission, goals and the overall strategic direction of the agency. Thus, board members participate in broad policy development that guides the agency, its governance, and the work to help in the fulfillment of the agency's mission.

PREPARATION

Board members are expected to work diligently to understand the mission, purpose, goals and programs of the agency. It is also expected that board members prepare for board and committee meetings by reviewing related documents and materials in understanding items before a vote.

ACTIVE PARTICIPATION

Board members are expected to regularly attend scheduled board meetings, be available for consultation by phone and e-mail, and serve on at least one committee of the board. Board members are also expected to come prepared to discuss the issues and business at hand during meetings, and attend annual strategic planning sessions. Further, board members are expected to actively participate in the agency's workshops, community events and fundraisers if applicable. Finally, board members should suggest agenda items periodically for board and committee meetings to ensure significant policy-related matters are addressed and the agency's work provides value to the community.

AGENCY REPRESENTATION

Each board member serves as a de facto MDEAT ambassador. It is expected that board members help to promote the work and achievements of the agency within the community. Thus, board members are expected to represent MDEAT in the best possible way.

Please keep Pages 1-3 for your records.

Board Membership Application (Revised March 2015)

Questions? Call (305) 375,6661 or omail MDEATinfo@MiamiDade.gov for assistance.

MIDEAT Minni-Dade Economic Advocacy Trust

Board Membership Application

UPHOLD THE BY-LAWS

It is the expectation that board members abide by the agency's by-laws and other governing documents. According to the by-laws, board members who miss three consecutive board meetings without proper notice or otherwise unable to fulfill obligations as a board member, are asked to submit a letter of resignation. Other similar mandates are outlined in the document.

COMMITTEES

Committees carry out the mandates of the board. There are several committees. Three of them are action committees and are comprised of both board members and non-board members. These committees are the Youth Action Committee (YAC), Housing Advocacy Committee (HAC), and the Economic Development Action Committee (EDAC). Other board committees which are comprised of only board members are the Executive Committee, Bylaws Committee, Personnel Committee, and Budget Committee.

ETHICS

Board members must participate in ethics training. It is a requirement for board members to avoid a conflict of interest or the appearance thereof and disclose any conflicts as soon as possible. Board members with conflicts of interest must remove themselves from voting on items of conflict or engaging in discussions related to a particular item at the general board level or at the action committee level. Further, board members are not allowed to accept offers or favors from entities doing business with the agency or county.

BOARD DECORUM

Miami-Dade Economic Advocacy Trust exists to serve the community. All people related to the agency are working to fulfill that mandate. Therefore, board members are expected to respect, listen to, and treat courteously all people involved with the agency. These people include fellow board members, staff, consultants, grantees, and applicants.

NOMINATION PROCESS

The nomination process is managed through MDEAT Nominating Council, a separate and independent entity of MDEAT. It maintains at all times a fair and open nomination process. Membership is based on availability of positions and level of expertise in one of the agency's core areas of service.

Applicants must be permanent residents and registered voters of Miami-Dade County and must have reputations of integrity and community service and must not be serving on more than two boards created by the Miami-Dade Board of County Commissioners, unless the Commission has by unanimous vote approved the appointment after being advised of all other County board(s) upon which the person sits, provided, however, a person serving on any one of the following boards shall not serve on any other County board simultaneously except as provided by ordinance: Community Council; Community Zoning Appeals Board; Planning Advisory Board; Citizens' Independent Transportation Trust; Housing Finance Authority; Independent Review Panel; Industrial Development Authority; Health Facilities Authority; Educational Facilities Authority; Commission on Ethics and Public Trust; Environmental Quality Control Board; The Children's Trust; and the Public Health Trust. Notwithstanding the foregoing, a person is prohibited from serving on a County board where such service would violate federal or state law, the Miami-Dade County Home Rule Charter or county ordinance.

To whom it may concern:

I am requesting a duplicate voters registration card, My Name is Ruban Roberts and my voters registration information is listed below.

Voter Name: (last, first) Roberts, Ruban E

FL Voter Reg. System ID: 109278304

Registration Date: Wednesday, June 11, 1986

Birth Date: Thursday, November 7, 1968

Street Address: 1335 NW 172Nd Ter

Precinct:

217

Precinct statistics
Mailing Address:
1335 NW 172Nd Ter
Miami Gardens FL

33169

Ruban Roberts

11/5/14

CURRICULUM VITAE

Ruban E. Roberts, MSW; MBA RER Consulting Enterprise LLC.

2841 SW 88th avenue Miramar, Florida 33025

P: 305-343-7971 F: 954-416-6222

Website: rer-consulting.com

Email: r.roberts@rer-consulting.com

Education:

Master of Business Administration, Barry University, Miami Shores, Florida, 2012

Master of Social Work (Clinical), Barry University, North Miami, Florida, 1999

Student Government: Co-Vice President, Barry University

Clinical Internship: Barry University Academy for Better Communities, Norland Elementary, Middle and Senior High Schools, Miami Shores, Florida

Clinical Internship: Jackson Memorial Hospital, E.A.P., Miami, Florida

Bachelor of Arts (Social Work), Union Institute University, North Miami Beach, Florida, 1996

Postgraduate Training for Brief Strategic Family Therapy Trainer Certification Center for Family Studies, University of Miami, Miami, Florida

Postgraduate Brief Strategic Family Therapy Certification Training, Center for Family Studies, University of Miami, Miami, Florida

Greater Miami Chamber of Commerce Leadership Miami Program Class of 2013

Licensure and Certification:

State of Florida, Provisional Clinical Social Work, License # ISW1605

Brief Strategic Family Therapy Master Clinical Trainer, Center for Family Studies

University of Miami

Brief Strategic Family Therapy Master Clinician, Center for Family Studies

University of Miami

Myers Briggs Type Indicator Certification August 2011

Publications:

Family Therapy Review: Contrasting Contemporary Models

West, C., Rambo, A., Schooley, A., & Boyd, T. V. (2012). Family Therapy Review: Contrasting Contemporary Models Roberts, R. Contributed on section on (BSFT). Dundee, MI, United States of America: Routledge. Ruban Roberts C.V.

Highlights of Professional Experience

Consults, trains, and supervises contracted sites globally in the model of Brief Strategic Family Therapy (BSFT), evidence based program developed at The University of Miami. Has worked on the Clinical Trials Network (CTN) Florida Node — a national study funded by the National Institute of Drug Abuse (NIDA) to research specific evidence based model programs on a national level. Held position as an Evaluator for Disproportionate Minority Contact contracts funded by the Florida Department of Juvenile Justice. Frequently has been invited to speak at conferences and symposiums across the nation to discuss the unique needs of disadvantaged youth and families caught in a juvenile justice system.

A proud member of the Circuit Eleven Juvenile Justice Board Miami, Florida, and an appointed workgroup member for Eliminating Mental Health Disparities (EMHD) initiative sponsored by the Center for Mental Health Services (CMHS) and the Substance Abuse and Mental Health Services Administration (SAMHSA). Additionally, has been invited by the State of Florida Secretary of Juvenile Justice to participate in the Disproportionate Minority Contact (DMC) Taskforce.

Current Position:

2013-Present

CEO and Founder of RER Consulting Enterprise LLC.

2012-2013

Senior Research Associate IV, Brief Strategic Family Therapy Model Manager

Center for Family Studies Training Institute, University of Miami

2002 - 2012

Senior Research Associate IV, Brief Strategic Family Therapy Trainer, Supervisor and Consultant

Center for Family Studies Training Institute, University of Miami

2002 - 2006

Trainer, Senior Research Associate, Brief Strategic Family Therapy Training and

Fellowship Program, Eckerd Family Foundation Grant

Center for Family Studies, University of Miami

2002 - 2004

Clinical Supervisor and Trainer Family Intervention Services for Baypoint Schools,

Kennedy Family Foundation Grant

Center for Family Studies, University of Miami

2001 - 2002

Senior Research Associate IV and Family Therapist, Developing a Culturally

Rooted Adolescent Family Therapy (National Institute of Drug Abuse), Grant No. 1

Ro1 DA1314

Center for Family Studies, University of Miami

2000 - 2002 Ruban Roberts C.V.

Senior Research Associate II and Family Therapist, Baypoint Schools, Kennedy

Family Foundation Grant

Center for Family Studies, University of Miami

2000 - 2001

Senior Research Associate II and Family Therapist, Preventing Abuse in Intimate Relationships, Department of Health and Human Services, Centers for Disease Control and Prevention Cooperative agreement Grant No. US4/CCU487858-0

Center for Family Studies, University of Miami

1999 - 2000

Senior Research Associate and Family Therapist, Human Ecology Treatment II for Hispanic and African American Substance Abusing Adolescents (Center for Substance Abuse Treatment) Grant No. 1 HD7TI00417

Center for Family Studies, University of Mlami

1997 - 1999

Research Associate and Assessor, Human Ecology Treatment II for Hispanic and African American Substance Abusing Adolescents (Center for Substance Abuse

Treatment) Grant No. 1 HD7TI00417

Center for Family Studies, University of Miami

1994 - 1997

Counselor II, ALPHA Program for Sixth Grade at Risk Inner City Students

Economic Opportunity Family Health Center

Workshops and Presentations:

Roberts, R.E., (August, 2010 - Present). Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, Eckerd Youth Alternatives, Pensacola, Florida.

Robe Roberts, R.E., (March, 2010 - Present). Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, New York Foundling Mental Health Clinic, New York, New York.

Roberts, R.E., (August, 2005 - Present). Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, Touchstone Behavioral Health, Phoenix, Arizona.

Roberts, R.E., (August, 2006 - 2011). Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, Central Washington Community Mental Health Clinic, Yakima, Washington State. Ruban Roberts C.V.

Roberts, R.E., (May, 2008 - 2011). Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, The Third Circuit Court of Wayne County, Detroit, Michigan.

Roberts, R.E., (May, 2009). Master Trainer, Brief Strategic Family Therapy Model Presentation, State of Michigan, Lansing, Michigan.

Roberts, R.E., (May, 2007 – January, 2009). Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, The Associated Marine Institutes, Jefferson Parish Marine Institute, Baton Rouge, Louisiana.

Roberts, R.E., (August, 2007). Master Trainer, Brief Strategic Family Therapy Model Presentation, Hillsboro School District, Hillsboro, Oregon.

Roberts, R.E., (June, 2007). Master Trainer, Brief Strategic Family Therapy Workshops, Health and Education Services, Boston, Massachusetts.

Roberts, R.E., (February, 2007 - April, 2007). Master Trainer, Brief Strategic Family Therapy Training Course Workshops, Eckerd Family Foundation and Children's Trust Grant, Miami Bridge, Miami, Florida.

Roberts, R.E., (April, 2006 – February, 2007). Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, A Positive Step, Key West, Florida.

Roberts, R.E., (August, 2003 - December, 2006). Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, Brief Strategic Family Therapy for Adolescent Drug Abusers, Protocol No.CTN-0014, Florida Node of the Drug Abuse Clinical Trials Network, National Institute on Drug Abuse Grant No. U10DA137, Center for Family Studies, Crossroads, Cincinnati, Ohio.

Roberts, R.E., (May, 2004 - August, 2006. Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, Brief Strategic Family Therapy for Adolescent Drug Abusers, Protocol No.CTN-0014, Florida Node of the Drug Abuse Clinical Trials Network, National Institute on Drug Abuse GrantNo.U10DA137, Center for Family Studies, Gateway, Jacksonville, Florida.

Roberts, R.E., (October, 2005 - July, 2006). Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, Bay County Probate and Juvenile Court, Bay City, Michigan.

Roberts, R.E., (November, 2005 - March, 2006). Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, Health and Education Services, Boston, Massachusetts.

Roberts, R.E., (August, 2005 - December, 2005). Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, Beech Brook Behavioral and Berea Children's Homes, Cleveland, Ohio.

Roberts, R.E., (October, 2004 - December, 2005. Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, Brief Strategic Family Therapy for Adolescent Drug Abusers, Protocol No.CTN-0014, Florida Node of the Drug Abuse Ruban Roberts C.V. Clinical Trials Network, National Institute on Drug Abuse Grant No. U10DA137, Center for Family Studies, Daymark, Salisbury, North Carolina.

Roberts, R.E., (July, 2005 - August, 2005). Master Trainer, Brief Strategic Family Therapy Training Course Workshops, Chance to Change, Tacoma, Washington.

Roberts, R.E., (June, 2005 - August, 2005). Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, Horizons Health Services, Amherst, Buffalo New York.

Roberts, R.E., (June, 2005). Master Trainer, Brief Strategic Family Therapy Presentation, National Institute on Drug Abuse and The University of Miami Center for Family Studies, Smart Practice, Practical Science: Blending Treatment and Research. Sheraton Bal Harbor Hotel, Miami Beach, Florida.

Roberts, R.E., (February, 2005 - May, 2005). Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, North Care Center, Oklahoma City, Oklahoma.

Roberts, R.E., (February, 2004 - May, 2005). Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, Human Services, Faribault and Martin County, Inc., Blue Earth, Minnesota.

Roberts, R.E., (January, 2005 - February, 2005). Master Trainer, Brief Strategic Family Therapy Training Course Workshops, Workers Assistance Program, San Marcos, Texas.

Roberts, R.E., (December, 2004). Master Trainer, Brief Strategic Family Therapy Training Course Workshops, Oakwood Center Children and Family Services, West Palm Beach, Florida.

Roberts, R.E., (August, 2004). Master Trainer, Brief Strategic Family Therapy Training Course Workshops, Institute for Community Living, New York City, New York.

Roberts, R.E., (December, 2002 - April, 2004). Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, Eckerd Family Foundation Grant, Center for Family Studies, Stewart Marchman Center, Daytona Beach, Florida.

Roberts, R.E., (December, 2002 - April, 2004). Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, Eckerd Family Foundation Grant, Center for Family Studies, The House Next Door., Daytona Beach, Florida.

Roberts, R.E., (October, 2002 - February, 2004). Master Trainer, Brief Strategic Family Therapy Training Course Workshops and Supervision, Youth Network Council, Chicago, Illinois.

Roberts, R.E., (November, 2003 - December, 2003). Master Trainer, Brief Strategic Family Therapy Training Course Workshops, Special Health Resources for Texas, Inc., Longview, Texas. Ruban Roberts C.V.

Roberts, R.E., (August, 2002 - April, 2003). Master Trainer, Brief Strategic Family Therapy Training Course Workshops, Eckerd Family Foundation Grant, Center for Family Studies, Southlight, Inc., Raleigh Durham, North Carolina.

Roberts, R.E., (August, 2002). Brief Strategic Family Therapy: An Exemplary Model Program for the Prevention of Substance Abuse. Workshops, Child and Family Services of New Bedford, New Bedford, Massachusetts.

Roberts, R.E., (December, 2001). Brief Strategic Family Therapy: An Exemplary Model Program for the Prevention of Substance Abuse Workshops, Florida Statewide Prevention Conference, Orlando, Florida.

Professional Association:

July, 1999 - Present

National Association of Social Workers

January, 2013- Present

Greater Miami Chamber of Commerce

Board and Task Force Appointments:

August 2012 - Present

Region IV Regional Health Equity (RHEC) Council Member Nominated by the Department of Health and Human Services (HHS)

June 2012- 2013

Miami Dade County Addiction Services Board

March 2011-2013

Miami-Dade Juvenile Justice Board Child Advocate

April 2007 - Present

The Substance Abuse and Mental Health Services Administration (SAMHSA) Committee on

Eliminating Mental Health Disparities

January 2009 - 2010

The State of Florida Department of Juvenile Justice Task force on Disproportionate Minority

Contact.

June 2010-2011

Miami-Dade Economic Advocacy Trust

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Board Wembership Application

APPOINTMENTS

Within three months of appointment, new board members are <u>required</u> to complete the MDEAT New Member Orientation and Training, and Miami-Dade Commission on Ethics and Public Trust Mandatory Ethics Training. Each year, committee members are also required to submit a Financial Disclosure Statement to Miami-Dade County.

Contact and Demographic Information This is the application for membership on the Miami-Dade Economic Advocacy Trust (MDEAT) board only. PLEASE ATTACH A COPY OF YOUR RESUME OR PROFESSIONAL PROFILE TO YOUR APPLICATION PACKAGE. First Name: MICHELLE Last Name: LAPIANA Middle Initial: _ _ _ Home Address; 4565 SW 164 COURT Home Phone: 3059924097 City, State, Zip Code: MIAMI, FL 33185 Cell Phone: 3059924097 Employer (if applicable): UNIVERSAL MORTGAGE & FINANCE Occupation/Title: LOAN ORIGINATOR Business Address: 14100 PALMETTO FRONTAGE ROAD #110 Business Phone: 3053925414 Fax: 3053972374 Cily, State, Zip Code: MIAMI LAKES, FL 33016 Business Email: MLAPIANA@UMAFI.COM Home Email: MLABREU6869@GMAIL.COM Where may we contact you confidentially? ☐ Home ☐ Cell Email □ Work Other: Female Race/Ethnlcity: □ White/Non-Hispanic ☐ Black/Non-Hispanic Hispanic ☐ Asian/Pacific Islander ☐ American Indian/Alaska Native ☐ Other (specify) _ Are you an officer, employee, representative or consultant to any MDEAT program -funded provider? Types E> Are you a member of any other County boards? ☐ Yes ■ No If yes, please list_ ➢ Are you presently a party in a lawsuit filed against Miami-Dade County? ☐ Yes ■ No If yes, please describe the nature of the lawsuit: Board Membership Application (Revised March 2015)

Questions? Call (305) 376.5661 or email MDEATInfo@MiamiDade.gov for assistance.

MIemi-Dade Economic Advocacy Trust 69

Board Membership Application

Statement of Commitment

As a MDEAT board member I agree to:

- Property Complete the Miami-Dade Commission on Ethics and Public Trust Mandatory Ethics Training within three months of appointment.
- Description of Scientific Complete the MDEAT New Member Orientation and Training within three months of appointment.
- Abide by the MDEAT Bylaws, Ordinance and other related governing documents along with relevant policies and procedures, including:
 - Attending monthly board meetings (approximately 2 hours) from beginning to adjournment.
 - Altending monthly meeting(s) of the committee(s) to which I am appointed from beginning to adjournment (approximately 2 hours).
 - Preparing for meetings by carefully reviewing all pre-distributed materials (approximately 1 hour).
 - Providing relevant information regarding MDEAT service needs and priorities for planning and resource allocations.
- > Treat fellow board members, committee members, staff and visitors with respect.
- Put aside special interests or personal perspectives and make recommendations for the economic advancement of Miami-Dade County's Black communities.
- ▶ I understand that this information will become public record and may be discussed in open, public meetings. The Florida Government in the Sunshine Law requires open discussion in a public forum. In addition, I further understand that any documents submitted in conjunction with this application may be disclosed pursuant to Chapter 119.07 of the Florida Statutes (Florida Public Records Act).
- ▶ I understand and consent to MDEAT conducting a criminal background screening to determine my eligibility to serve as a board member.

I, (print your full name) Manage Le Le Le Le Le Le Le	certify I have thoroughly read rning Miami-Dade Economic Advocacy Trust (MDEAT). I strue and correct.
Signatura.	Date (Application valid for 6 months from this date)
Please mail your completed application including a current copy of professional profile to, Miaml-Dade Economic Advocacy Trust A Suite 2032 Miami, FL 33128; or send a complete application profile.	Attn: MDEAT Board Member Application 111 NW 1 ST,
Board Membership Applications? Call (305) 376,5661 or email MDE	

Miami-Dade Economic Advocacy Trust = 5

Board Wembership Application

Acknowledgement and Authorization for Criminal Background Check

As a condition of my application for appointment to the Miami-Dade Economic Advocacy Trust ("Trust"), I understand that Miami-Dade County through the Commissioner Auditor's Office will conduct a criminal background check on me to determine my eligibility to be appointed to the Trust. By signing this Acknowledgement and Authorization, I authorize Miami-Dade County by and through the Commissioner Auditor's Office, to access such information as may be necessary to complete a criminal background check.

I release from liability all persons and entities supplying such information. I indemnify the Trust against any liability which may result from making such requests. I agree that a fax or photocopy of the Acknowledgment and Authorization with my signature will be accepted with the same authority as the original.

Signature

2-9-15

Date (Application valid for 6 months from this date)

Thank you for your submission.

MIDEAT Miami-Dade Economic Advocacy Trust

Board Wembership Application

Please briefly describe your area of expertise and how you are able to help advance the mission of MDEAT.

I have been very active with Down Payment Assistance by educating consumer and thought trade organization to teach other peers about the programs available to buyers to increase homeownership in Miami Dade County for first time

Miami-Dade County Voter Registration Verification

Members of the Miami-Dade Economic Advocacy Trust (MDEAT) board must be permanent residents and registered voters of Miami-Dade County. A copy of your Miami-Dade County Voter Identification Card <u>must</u> be included with your application.

Miami-Dade County, FL Miami-Dade County, FL Crundado de Miami-Dade, FL Kat Enfomasyon Vote Konte Miami-Dade, FL SOUED SMITTS BNITAS BNI	fin Lokal Biwo Vot mentary S Begistration Date Fedra de inscripción Dat Enskripsyon 10/3/1987 str. Pati Politik	Penelope Townsley Supervisor of Elections Supervisor and Elections Sipkvizk Eleksyon Star are algible to vate for the representatives from the distribe stated below. Why previse vatire per less et spresentatives from the distribe compactive shalf. Why dight pour water per less et spresentatives from the distribe compactive shalf. State Servate Congreso Sane Servate State Servate S	
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Board Membership Application (Revised March 2015)
Questions? Call (905) \$75.5661 or email MDEATInfo@MiamiDade.gov for assistance.

I have been a Licensed Mortgage broker/ Originator since 1991 and an active member of the Florida Association of Mortgage Brokers since 1999. I held positions such as President of the Miami Chapter and State Director. I chaired numerous committees in the association throughout my tenure well over ten years, including very successful Tradeshows for the Miami Chapter and State Tradeshows which I enjoyed with passion.

Through my relentless networking and political contacts I was able to schedule and established relationships with state legislators such as Marco Rubio a former speaker of the house and currently senator in Congress representing Florida. And many present and former State Representatives as well.

I have spoken on many media outlets concerning an array of topics in the real-estate and mortgage industries. I have been awarded a proclamation from the City Of Hialeah and also from the City of Miami Lakes. Due to the ever growing changes in the mortgage industry. I have extend my efforts to included education for First Time Homebuyer and Down Payment Assistance to help buyers with closing cost incentives from county funds. I have been asked to serve on the executive board of MDEAT and also have been selected to the board of directors of NAHREP.

We are direct lenders with a full arrangement of programs. If you know of anyone that is in the market for a mortgage please feel free to contact me directly or send me their contact information, and I will personally take care of them.

Specialties: Bilingual, experiences, education.

MICHELLE LAPIANA 4565 S. W. 164 Court Miami, FL 33185 (305) 603-7972 Home (305) 992-4097 Cellular

E-Mail: mlabreu6869@gmail.com NMLS #310124

OBJECTIVE

To obtain a challenging position as a Loan Originator where I can effectively use my managing and sales skills to build a rewarding career and help grow an organization.

EMPLOYMENT

Universal Mortgage & Finance

March 2014 to Present Miami Lakes, FL

Retail Loan Officer

Responsibilities include:

- Pre-Qualified personal retail business
- Work with Reserve Mortgage clients
- Process Reverse Mortgages and assist in the daily operations
- Work with in house Realtors to qualify borrowers for FHA loans and Conventional Loans
- In between Freedom returned to Universal/In House Mortgage
- Market potential clients for Reverse Mortgages, FHA, Conventional and Foreign National Loans

JP Morgan Chase

April 2013 to March 2014

Retail Loan Officer

Miami, FL

Responsibilities include:

- Pre-Qualified Personal Retail business
- Attended Saturday workshops at Trinity Empowerment to educate consumer on future Home Ownership
- Work with Realtors to qualify borrowers for FHA Loans and Conventional Loans
- Built new and existing relationship with realtor in my community

In-House Mortgage/Universal Mortgage & Finance

October 2007 to March 2013

Retail Loan Officer

Miami Lakes, FL

Responsibilities include:

- Prc-Qualified personal retail business
- Work with Reserve Mortgage clients
- Process Reverse Mortgages and assist in the daily operations
- Work with in house Realtors to qualify borrowers for FHA loans and Conventional Loans
- In between Freedom returned to Universal/In House Mortgage
- Market potential clients for Reverse Mortgages, FHA, Conventional and Foreign National Loans

Freedom Mortgage Wholesale

February 2009 to May 2009

Account Executive:

New Jersey

Responsibilities included:

- Worked to build relationships with approved FHA brokers and Work with NON-Approved FHA brokers to submit FHA/VA loans via FHA Direct
- Educated brokers in the 203K program

CIT Financial Mortgage

ACCOUNT EXECUTIVE:

February 2007 to September 2007

ORLANDO, FL

Responsibilities included:

- Setting up relationships with Mortgage Brokers in Miami Dade County
- Created a presence in Miami-Dade County for ClT

Equibanc Mortgage

May 2006 to December 2006

ATLANTA, GA

ACCOUNT EXECUTIVE:

Responsibilities included:

- Managed existing clients in Dade County area
- Maintained and service broker's brokers in the South Florida Market
- Visited brokers on a weekly basis

Wilmington Finance

June 2005 to April 2006

ACCOUNT EXECUTIVE:

TAMPA, FL

Responsibilities included:

- Managed existing clients in the Dade County Area
- Called on new prospective clients
- Submitted weekly call sheets
- Managed and maintained a monthly 2.5 ML pipeline
- Educated and trained brokers how to use and check their pipeline on the mortgage broker program (WILQUAL)
- Pre-Qualified new deals on a daily basis

Fieldstone Mortgage

ACCOUNT EXECUTIVE:

November 2002 to May 2005

TAMPA, FL

Responsibilities included:

- Managed existing pipeline in the Dade and Broward County area
- Built and maintained new and old prospective brokers in Dade and Broward County
- Managed and maintained a pipeline of over 3.5 ML
- Pre-qualified new deals on a daily basis
- Generated new leads of business
- President Club of Fieldstone Mortgage

Allied Mortgage & Financial

March 1999 to October 2002

ACCOUNT EXECUTIVE:

HOLLYWOOD, FL

Responsibilities included:

- Managed existing clients in the Dade County Area
- Called on new prospective deals in the Dade County Area
- Marketing, advertising and public relations
- · Generated new leads of business
- Pre-Qualified personal retail business
- Attended and setup numerous association trade shows in the state of Florida
- Completed FHA Loans/Foreign National Loans

EDUCATION

Florida Mortgage Broker School Miami, FL received Mortgage Brokers License 1993

Ft. Lauderdale College, Ft. Lauderdale FL Paralegal 1991

Miami-Dade College, Miami, FL College Credits 1987 - 1989

Hialeah-Miami Lakes Senior High School, Miami, FL High School Diploma 1986

STRENGTHS

Communication: excellent oral and written communication skills, fluent in English and Spanish, comfortable and effective in communicating with both superiors and staff.

<u>Leadership</u>: team player highly self-motivated, able to work well under extreme pressure, energetic and adept in setting goals and working to achieve them.

Experience: Conventional FNMA and Sub-Prime lending knowledge, ability to coordinate process and close loans and experience of various computer software and related mortgage program applications. Excluding Emcompass 360

ACCOMPLISHMENTS

Owned and Operated Reno's Pizza and Pizza for over 10 years

Chair Person of the Florida Association of Mortgage Brokers for Miami Chapter Tradeshow from 2002 to the present.

President of the Florida Association of Mortgage Brokers for the Miami Chapter from July 2004 to July 2005. Returned as

President from July 2008 to 2011

State Director of the Florida Association of Mortgage Brokers from 2002 to 2012

Merit Award given by Florida Association of Mortgage Brokers for 5 Years of Continuous Service.

Supported Abused Women in Distress Charity Event by collecting old cellular phones.

Recipient of the City of Hialeah Proclamation Award in July 2004.

Recipient of the City of Miami Lakes Proclamation Award in July 2004.

Member of the Mortgage Bankers Association of Greater Miami.



Board Membership Application

APPOINTMENTS

Within three months of appointment, new board members are <u>required</u> to complete the MDEAT New Member Orientation and Training, and Miami-Dade Commission on Ethics and Public Trust Mandatory Ethics Training. Each year, committee members are also required to submit a Financial Disclosure Statement to Miami-Dade County.

Contact and Demographic Information

This is the application for membership on the Miami-Dade Economic Advocacy Trust (MDEAT) board only. PLEASE ATTACH A COPY OF YOUR RESUME OR PROFESSIONAL PROFILE TO YOUR APPLICATION PACKAGE. **Emmanuel** __ Last Name: Middle Initial: ___ First Name: Home Address: 20727 SW 81st Place Home Phone: _786.429.1602 City, State, Zip Code: Cutter Bay, FL 33189.... President/CEO Employer (if applicable):_CRAIG Occupation/Title: Business Phone: _305.726.6187 Business Address: 20727 SW 81st Place City, State, Zip Code. Cutler Bay, FL 33189 NΑ Business Email: crafglnc@crafginc.com Home Email: craigemmanuel@gmail.com ➤ Where may we contact you confidentially? □ Home **CX**Cell ➤ Gender: XXMale ☐ Female ☐ Asian/Pacific Islander ➤ Race/Ethnicity: □ White/Non-Hispanic ☑ Black/Non-Hispanic ☐ Hispanic □ American Indian/Alaska Native ☐ Other (specify) ➤ Are you an officer, employee, representative or consultant to any MDEAT program -funded provider? ☐ Yes ÇX(No ➤ Are you a member of any other County boards? □ Yes XNo If yes, please list ➤ Are you presently a party in a lawsuit filed against Miami-Dade County? ☐ Yes OXNo If yes, please describe the nature of the lawsult: _____ Board Membership Application (Revised March 2015)
Questions? Call (305) 375.5661 or small MDEATInfo@MiamiDade.gov for assistance.

MDEAT
Miami-Dade Economic Advocacy Trust
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Board Membership Application

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Board Membership Application

Statement of Commitment

As a MDEAT board member I agree to:

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- Complete the MDEAT New Member Orientation and Training within three months of appointment.
- ▶ Abide by the MDEAT Bylaws, Ordinance and other related governing documents along with relevant policies and procedures, including:
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 - Attending monthly meeting(s) of the committee(s) to which I am appointed from beginning to adjournment (approximately 2 hours).
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- ▶ I understand and consent to MDEAT conducting a criminal background screening to determine my eligibility to serve as a board member.

I, (print your full name) Craig Emmanuel this application and will ablde by the rules and regulations further certify that all the statements made in this application	governing Miamt-Dade Economic Advocacy Trust (MDEAT). I on are true and correct.
R	March 30, 2015
Signature	Date (Application valid for 6 months from this date)
Please mail your completed application <u>Including a current of professional profile</u> to, Miami-Dade Economic Advocacy To Suite 2032 Miami, FL 33128; or send a complete applica	copy of your Miami-Dade County Voter ID Card AND resume or rust Attn: MDEAT Board Member Application 111 NW 1 ST, titon package via email to MDEATInfo@MlamlDade.gov.
Board Membership Ap Questions? Call (305) 375.5661 or ema	oplication (Revised March 2015) Il MDEATinfo@MiamiDade.gov for assistance.



Signature

Board Membership Application

Acknowledgement and Authorization for Criminal Background Check

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I release from liability all persons and entitles supplying such information. I indemnify the Trust against any liability which may result from making such requests. I agree that a fax or photocopy of the Acknowledgment and Authorization with my signature will be accepted with the same authority as the original.

March 30, 2015

Date (Application valid for 6 months from this date)

Thank you for your submission.

Board Membership Application (Revised Merch 2015)
Questions? Call (305) 376.5661 or email MDEATinfo@MiamiDade.gov for assistance

Craig Emmanuel

Developer / Investor • Philanthropist • Author / Speaker

Born and raised in Miami, FL, Craig Emmanuel has been a prominent real estate professional in Florida markets since 1997. As a veritable 'doctor' of real estate, Mr. Emmanuel has dedicated himself to being competent in all areas of the field by being licensed as a real estate and mortgage broker, an appraiser, an inspector and a guarantor of title. Craig apprenticed under Herman Rackley, a prominent realtor of thirty plus years in his hometown of Richmond Heights, FL. He gained his sales experience from Coconut Grove Realty and International Business Brokerage & Realty Inc., in Miami, and his finance experience from Wall Street Capital Funding in Atlanta. As an instructor for XINNIX and The Florida Mortgage Broker School, teaching courses to mortgage brokers and bankers, he mastered the art and science of training individuals in the field. Mr. Emmanuel's property management and marketing skills were acquired through employment relationships with General Growth Properties and The Simon Group. In an effort to stay on the cutting edge of real estate, Craig has recently taken his first steps in opening himself to the international real estate market by becoming Transnational Referral Certified and enrolling in Florida International University's International Real Estate Master of Science Program.

Now as the founder of his own real estate investment brokerage company, Commercial Realty Advisors & Investment Group, Inc., he and his team are committed to providing excellence to members of the real estate investment market through competence, relationship building, accountability, integrity and a genuine group effort. This philosophy coupled with the company's mission of assisting clients in hedging inflation, building equity, and sheltering income and establishing estates, has guided people in becoming happily involved in owning property by satisfying their real estate needs. As an expansion of these services, Mr. Emmanuel has established Commercial, Residential, Acreage, Industrial & Government, LLC, a real estate

development and construction management company.

Civic responsibility is not foreign to Mr. Emmanuel; he has a long record of service to his community which includes his internships with Senator Bob Graham, campaigning for Commissioner Daniella Levine Cava and advocating for Neighborhood Housing Services of South Florida. He has served as a motivational mentor in Junior Achievement and is also an active member of his church. In 1996 he was the Metro Miami Action Plan Young Entrepreneur recipient and also participated in Leadership South Dade, a program that prepares leaders in South Miami to be prominent leaders. Craig has diversified his resources to maximize his contribution to consumers as well as professionals in the real estate market, through his commitment to philanthropy and active community service he has also founded Community Realty Agency & Information Group, a non-profit organization aimed at advocating and educating the world about affordable housing and homelessness. Through his commitment he is currently a candidate of the Florida Housing Finance Corporation's Affordable Housing Catalyst Program which is designed to improve the skills of affordable housing providers. Last but certainly not least, Craig Emmanuel, rounds out his civic service by providing Notary Public services to Florida communities.

Craig Emmanuel

Author · Publisher · Speaker

Please briefly describe your area of expertise and how you are able to help advance the mission of MDEAT:

Miami-Dade Economic Advocacy Trust's mission is to ensure the equitable participation of Blacks in Miami-Dade County's economic growth through advocacy and monitoring of economic conditions and economic development initiatives in Miami-Dade County.

Prosperous neighborhoods are made of citizens that have equal access to the necessities that can assist them with changing their current condition and begin creating a better quality of life.

Today South Florida is facing many challenges and needs strong leadership to overcome these overwhelming challenges. Through my experiences, I believe I can provide additional leadership, and I have a vision to move Miami-Dade forward. I would like to see Miami Dade continue to progress financially and offer the high quality of life ALL its citizens deserve. I have spent the majority of my life in Miami Dade; I am currently raising my children here, and it is a community I cherish. I hope to give back to this community that has given me so much.

I believe there are three crucial points that will help Miami Dade become a world class Global Region that could be a model for major cities and regions throughout the world. Securing financial sustainability to enhance our economic base, revolutionizing affordable housing while effecting smart growth, and last but not least, building trust and transparency amongst elected officials, are the areas Miami Dade needs to focus the most. With a focus on these three points Miami Dade will begin to see economic growth and citizens' trust restored.

I want to serve my community by affecting future policy. This Board appointment will be more than a way to get involved, this appointment will help me make a difference. While I consider my strengths and experience to include the ability to fundraise, manage and coordinate effective meetings, and being personable in a manner that allows me to engage all walks of life, I constantly strive to be better. There are few actions parallel to working alongside like-minded agents of change to sharpen your strengths and lessen your weakness, these are the reasons why I want to be a MDEAT Board Member.

Housing Advocacy Action Committee & Economic Development Action Committee

My background in real estate began in 1997 when I was first licensed as a real estate salesperson. I have been interested in affordable housing and community development since 2004. As a real estate broker, I have had the opportunity to work on sale transactions of Low-Income Housing Tax Credit properties to placing a family with a Section 8 voucher in a privately owned dwelling. I would describe myself as one with skills and traits of leadership, enthusiasm, creativity and a "can do" attitude. I believe that I will serve the Board best by providing my skills to the Housing Advocacy Action Committee and / or the Economic Development Action Committee.

As a Board member I hope to gain greater passion and knowledge about creating and supporting quality affordable housing and sustainable economic development in Miami Dade County. I also hope to gain more in depth access to private public partnerships that are necessary to get Miami Dade to a place of inclusion for all that call Miami Dade home.



Voter Information Card Miami-Dade County, FL Tarjeta de información del elector Condudo de Aliami-Dade, FL

Kat Enfontasyon Votè Konte Miami-Dade, FL

Craig Emmanuel 20727 SW 81St PL Cutler Bay FL 33189

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Bring photo identification when voting.

Para yotar, presente una Identificación con fotografía.

Registration No. Núm de inscripción Ním Enskripsyon

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PLAN HEAD TRUET Board Wembership Application

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APPOINTMENTS

Within three months of appointment, new board members are <u>required</u> to complete the MDEAT New Member Orientation and Training, and Miami-Dade Commission on Ethics and Public Trust Mandatory Ethics Training. Each year, committee members are also required to submit a Financial Disclosure Statement to Miami-Dade County.

Contact and Demographic Information

· · · · · · · · · · · · · · · · · · ·			nic Advocacy Trust (MDEAT) board only.
PLEASE ATTACH A COPY OF YOUR RESUME			
First Name: LARRY	Last Name: _	CAPP	Middle Initial; <u>D.</u>
Home Address: 891 NW 207 STREET			Home Phone: _786-565-9365
City, State, Zip Code: MIAMI, FL. 33169			Cell Phone: <u>786-357-5066</u>
Employer (if applicable): SELF-EMPLOYED	 		Occupation/Title: PSYCHOLOGIST
Business Address: 3600 S. STATE ROAD 7, #23	· · · · · · · · · · · · · · · · · · ·		Business Phone: <u>786-357-5066</u>
City, State, Zip Code: MIRAMAR, FL. 33023			Fax: 954-956-1900
Home Email: larrycapp@yahoo.com			
▶ Where may we contact you confidentially? □	Home 💆 Cell	U.	Email
⊳ Gender. 🖪 Male 🔻 Female			
▶ Race/Ethnicity: ☐ White/Non-Hispanic ☐ American Indian/Alaska No.			☐ Hispanic ☐ Asian/Pacific Islander ify)
Are you an officer, employee, representative or cor	nsullant to any MD	EAT pro	gram-funded provider? 🗘 Yes 🕒 No
⇒ Are you a member of any other County boards?			
Are you presently a party in a lawsuit filed againature of the lawsuit:	nst Miami-Dade (County?	☐ Yes ■ No. If yes, please describe the

Minmi-Dade Economic Advocacy Trust ==

Board Membership Application

Please briefly describe your area of expertise and how you are able to help advance the mission of MDEAT.

I am a life-long resident of Miami-Dade County and I have over 30 years of experience as a Clinical Psychologist, public administrator, and criminal justice professional. I have served previously as Executive Director of MMAP in the 1980's.

Miami-Dade County Voter Registration Verification

Members of the Miami-Dade Economic Advocacy Trust (MDEAT) board must be permanent residents and registered voters of Miami-Dade County. A copy of your Miami-Dade County Voter Identification Card <u>must</u> be included with your application.

AHachel

Board Membership Application (Revised March 2015)
Questions? Call (305) 375.5661 or email MDEATInfo@MiamiDade.gov for assistance.

Miami-Dado Economic Advocacy Trust and

Board Membership Application

Statement of Commitment

As a MDEAT board member I agree to:

- Example to the Miami-Dade Commission on Ethics and Public Trust Mandatory Ethics Training within three months of appointment.
- Examplete the MDEAT New Member Orientation and Training within three months of appointment.
- ▶ Abide by the MDEAT Bylaws, Ordinance and other related governing documents along with relevant policies and procedures, including:
 - Attending monthly board meetings (approximately 2 hours) from beginning to adjournment.
 - Attending monthly meeting(s) of the committee(s) to which I am appointed from beginning to adjournment (approximately 2 hours).
 - Preparing for meetings by carefully reviewing all pre-distributed materials (approximately 1 hour).
 - Providing relevant information regarding MDEAT service needs and priorities for planning and resource allocations.
- ➣ Treat fellow board members, committee members, staff and visitors with respect.
- Put aside special interests or personal perspectives and make recommendations for the economic advancement of Miami-Dade County's Black communities.
- ► I understand that this information will become public record and may be discussed in open, public meetings. The Florida Government in the Sunshine Law requires open discussion in a public forum. In addition, I further understand that any documents submitted in conjunction with this application may be disclosed pursuant to Chapter 119.07 of the Florida Statutes (Florida Public Records Act).
- ▶ I understand and consent to MDEAT conducting a criminal background screening to determine my eligibility to serve as a board member.

I, (print your full name) LARY D this application and will abide by the rules and refurther certify that all the statements made in this	gulations governing N	flami-Dade Economic Advocacy Trust (MDEAT). 1
Signature Jurid	lggr	7-30-2015 Date (Application valid for 6 months from this date)

Please mail your completed application including a current copy of your Miami-Dade County Voter ID Card AND resume or professional profile to, Miami-Dade Economic Advocacy Trust | Attn: MDEAT Board Member Application | 111 NW 1 ST, Suite 2032 | Miami, FL 33128; or send a complete application package via email to MDEATInfo@MiamiDade.gov.

Miami-Dade Example
Advocacy Trust 67
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Board Membership Application

Acknowledgement and Authorization for Criminal Background Check

As a condition of my application for appointment to the Miami-Dade Economic Advocacy Trust ("Trust"), I understand that Miami-Dade County through the Commissioner Auditor's Office will conduct a criminal background check on me to determine my eligibility to be appointed to the Trust. By signing this Acknowledgement and Authorization, I authorize Miami-Dade County by and through the Commissioner Auditor's Office, to access such Information as may be necessary to complete a criminal background check.

I release from liability all persons and entitles supplying such information. I indemnify the Trust against any liability which may result from making such requests. I agree that a fax or photocopy of the Acknowledgment and Authorization with my signature will be accepted with the same authority as the original.

Signature

Date (Application valid for 6 months from this date

Thank you for your submission.



Yoler Information Card Miami-Dade County, FL

Tarjela de información del elector Condado de Aliami-Dade, FL

Larry David Capp 891 NW 207Th St Miami Gardens FL 33169 Kal Enfomasyon Vote Konte Allami-Dade, FL

ISSUED FAURIDA ENPRIME 08/12/14

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FLORIDA DEMOCRATIC PARTY

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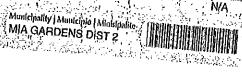
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Community Council Consejo Comunitario Konsey Kominote



LARRY DAVID CAPP, PH.D Clinical Psychologist Florida License PY002096

Miramar Executive Center 3600 S. State Road 7 (441), Suite 231 Miramar, Florida 33023

Telephone: (786) 357 - 5066

EDUCATION

UNIVERSITY OF MIAMI, Coral Gables, FL PhD, Clinical Psychology, 1980

UNIVERSITY OF MIAMI, Coral Gables, FL Master of Science, Clinical Psychology, 1977

UNIVERSITY OF MIAMI, Coral Gables, FL Bachelor of Arts, Psychology, 1975

EXPERIENCE

Private practice of Clinical Psychology

1980 to present

Specializing in Forensic psychology and clinical assessment. Court appointed expert in Miami-Dade County Courts.

Psychologist 2

April 2010 to present 2.2015

Corrections and Rehabilitations Dept.; Miami-Dade County Manager of Employee Psychological Services.

Executive Director

August 2001- April 2010

Office of Community Advocacy, Miami-Dade County, Miami, Fl. Supervised the administration and management of six county Boards.

Executive Director

October 1999-August 2001

Community Based Organizations Resource Network (C-BORN)
Economic Opportunity Family Health Center
Managed a federally-funded HIV education and prevention program.

Consulting Psychologist

April 1996-October 1999

Economic Opportunity Family Health Center, Inc., Miami and Hialeah, FL

Consultation to residential and out-patient substance abuse clients, assessment, and therapy.

Consulting Clinical Psychologist

July 1989-March 1996

Law Enforcement Psychological & Counseling Associates, Coral Gables, Florida

Specialized in providing psychological services to law enforcement agencies in the forms of preemployment psychological screening, employee assistance programs and general counseling. Served as liaison to municipal and county minority law enforcement organizations to mediate and resolve conflicts with administrators. Assisted in the implementation of strategies for community policing and police-community relations. Provided supervision to interns and new employees engaged in similar activities.

Executive Director

July 1986-July 1989

Metro Dade County/Metro Miami Action Plan (MMAP), Miami, FL

Clinical Psychologist II

December 1982-July 1986

Metro Dade County/Juvenile Court Mental Health Clinic, Miami, FL Psycho-diagnostic evaluations with children, adolescents and their parents to assist the court in treatment planning. Provided expert witness testimony, consultation to youth service organizations.

Executive Director

October 1980-November 1982

Center for Family and Child Enrichment, Opa-locka, FL
Managed and directed administrative operations, program develop

Managed and directed administrative operations, program development, strategic planning, overall clinical supervision and organization of service delivery.

Staff Psychologist

September 1979-October 1980

Children's Psychiatric Center, Miami, FL

Responsibilities included psychological assessment and psychotherapy with children and adolescents, parent counseling, family therapy and community outreach.

Clinical Psychology Intern

August 1978-August 1979

Veteran's Administration Medical Center, Miami, FL

Developed advanced skills in psycho-diagnostics, individual and group therapy in an eclectic setting with a varied patient population.

Program Director

May 1977-August 1978

Project Alert Black/Black Adoptions Program Children's Home Society, Miami, FL Psychological assessment of children.

PROFESSIONAL ASSOCIATIONS

Association of Black Psychologists - South Florida Chapter American Psychological Association American Society for Public Administration National Forum for Black Public Administrators

CIVIC INVOLVEMENT

National Association for the Advancement of Colored People Historic Hampton House Community Trust Mount Zion Developments (Church CDC in Overtown) Brownsville Community Association