MEMORANDUM

Agenda Item No. 8(G)(4)

TO:	Honorable Chairwoman Audrey M. Edmonson and Members, Board of County Commissioners	**DATE:**	January 22, 2020
FROM:	Abigail Price-Williams County Attorney	**SUBJECT:**	Resolution approving the Budget for Fiscal Year 2019-20 for the Homestead Community Redevelopment Agency and the Homestead Community Redevelopment area totaling $3,711,604.00

Resolution No. R-44-20

The accompanying resolution was prepared by the Office of Management and Budget and placed on the agenda at the request of Prime Sponsor Housing, Social Services and Economic Development Committee.

Abigail Price-Williams
County Attorney

APW/lmp

Memorandum

MIAMI-DADE COUNTY

Date: January 22, 2020

To: Honorable Chairwoman Audrey M. Edmonson
and Members, Board of County Commissioners

From: Carlos A. Gimenez
Mayor

Subject: Homestead Community Redevelopment Agency FY 2019-20 Budget

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Recommendation

It is recommended that the Board of County Commissioners (Board) consider the attached resolution approving the Homestead Community Redevelopment Agency's (Agency) FY 2019-20 budget for the Homestead Community Redevelopment Area (Area) in the amount of $3,711,604.

The Interlocal Cooperation Agreement (Interlocal) between the County, the City of Homestead (City) and the Agency requires the Agency to submit an annual budget for County approval, but does not require Board approval prior to expending funds on allowable activities.

Scope of Agenda Item

The Area lies within Commission Districts 8 and 9, represented by Commissioner Daniella Levine Cava and Commissioner Dennis C. Moss, respectively.

Fiscal Impact / Funding Source

The Agency's revenue source is tax increment financing (TIF), which is generated through the incremental growth of ad valorem revenues beyond an established base year, as defined in Section 163.387, Florida Statutes. The countywide TIF payment into the Agency's Trust Fund is $1,383,820 and the City'S TIF payment into the Trust Fund is $1,757,814.

The County and the City will continue to make annual payments to the Agency through 2024, which is when the Agency and the Area will sunset.

Track Record / Monitor

This item does not provide for contracting with any specific entity; it only approves the Agency's FY 2019-20 Budget of $3,711,604, as detailed in Exhibit A to the Resolution.

Background

On March 2, 1993, the Board approved Resolution No. R-288-93, adopting a finding of necessity declaring a certain geographical area in the City as slum and blight. On June 7, 1994, the Board approved the establishment of the Agency when it adopted the Agency's Community Redevelopment Plan (Plan) pursuant to Resolution No. R-915-94 and funded the Plan with the enactment of Ordinance No. 94-125 (Trust Fund). An Interlocal Agreement between Miami-Dade County and the Agency was approved by the Board on June 7, 1994, and was later amended on July 27, 2004 to include a Community Policing Program.

The Agency's FY 2019-20 budget of $3,711,604 was approved by the Agency through Resolution No. CRA 2019-09-03 on September 10, 2019 and by the City through Ordinance 2019-09-12 on September 25, 2019. The budget includes $1,383,820 in County TIF, $1,757,814 in City TIF, carryover funds of $545,970 and $24,000 in interest earnings.

Administrative expenditures total $604,188 and represent sixteen (16) percent of the funds contemplated to be expended, excluding the 1.5 percent County Administrative Charge of $20,757, satisfying the 20 percent cap in administrative expenditures required by the Interlocal Agreement.

Operating Expenditures total $3,069,683 including:

- $575,000 for grant programs:
    - Commercial Enhancement Program to assist building owners and tenants in making exterior and interior building repairs ($150,000)
    - Commercial Incentives Program, an initiative seeking to increase economic development in the downtown area ($150,000)
    - Assistant to Non-Profits Program through a competitive evaluation process led by an Advisory Committee ($150,000)
    - Residential Grant for the improvement of curb appeal and necessary emergency repairs to make homes safe and secure ($75,000)
    - Down Payment Assistant Program targeting first-time home buyers to give low to moderate income people an opportunity to buy a home ($50,000)
- $500,000 for building and land improvements for The Cybrary, a 22nd century library, with the goal of bringing reading and education to life, which is located in the CRA's Pioneer Quarter
- $461,159 for general operating expenditures that include:
    - Maintenance of Agency's properties and ground maintenance/renovation of landscapes to enhance the Area's aesthetics ($220,000)
    - Special events held at Losner Park and Roby George Park to support and promote the businesses in the Downtown Historic District and the SW Neighborhood ($75,000)
    - Cleaning services, utilities and telephone ($91,396)
    - Building repairs and maintenance as needed on Agency's properties ($74,000)
    - Vehicle repair and maintenance of one Agency-owned vehicle ($763)
- $350,000 for infrastructure improvements that include:
    - Flagler Avenue clean-up to prepare the arsenic contaminated property for future development ($250,000)
    - Demolition and debris removal expenses of two properties within the Area ($100,000)
- $337,500 for contractual services that include:
    - Professional and consultant services necessary for the operation of the Agency, such as engineering, consultants and management agreements ($250,000)
    - Painting over graffiti, mowing alley ways and rights-of-way and trash removal with the State of Florida ($87,500)
- $250,000 for land/building acquisition
- $267,293 for the cost of one police officer, one code compliance officer and related expenses
- $188,736 for a portion of the salary and fringes for five employees related to redevelopment projects
- $79,995 for other operating expenditures, including insurance and legal services, and

- $60,000 for marketing-related expenses to promote Agency programs.

The budget also includes a contingency reserve of $16,976.

Jennifer Moon
Deputy Mayor

Attachment
Mayor01120

MEMORANDUM
(Revised)

TO: Honorable Chairwoman Audrey M. Edmonson and Members, Board of County Commissioners

DATE: January 22, 2020

FROM: Abigail Price-Williams County Attorney

SUBJECT: Agenda Item No. 8(G)(4)

Please note any items checked.

_______ **"3-Day Rule" for committees applicable if raised**

_______ **6 weeks required between first reading and public hearing**

_______ **4 weeks notification to municipal officials required prior to public hearing**

_______ **Decreases revenues or increases expenditures without balancing budget**

_______ **Budget required**

_______ **Statement of fiscal impact required**

_______ **Statement of social equity required**

_______ **Ordinance creating a new board requires detailed County Mayor's report for public hearing**

_______ **No committee review**

_______ **Applicable legislation requires more than a majority vote (i.e., 2/3's present ____, 2/3 membership ____, 3/5's ____, unanimous ____, CDMP 7 vote requirement per 2-116.1(3)(h) or (4)(c) ____, CDMP 2/3 vote requirement per 2-116.1(3)(h) or (4)(c) ____, or CDMP 9 vote requirement per 2-116.1(4)(c)(2) ____) to approve**

_______ **Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required**

Approved ______________________ Mayor

Veto __________

Override __________

Agenda Item No. 8(G)(4)
1-22-20

RESOLUTION NO. R-44-20

RESOLUTION APPROVING THE BUDGET FOR FISCAL YEAR 2019-20 FOR THE HOMESTEAD COMMUNITY REDEVELOPMENT AGENCY AND THE HOMESTEAD COMMUNITY REDEVELOPMENT AREA TOTALING $3,711,604.00

WHEREAS, the Interlocal Cooperation Agreement between Miami-Dade County, Florida (the "County") and the Homestead Community Redevelopment Agency (the "Agency") requires that the Agency transmit its adopted annual budget for the Homestead Community Redevelopment Area (the "Area") to the Board of County Commissioners of Miami-Dade County, Florida (the "Board") for approval; and

WHEREAS, the Agency and its counsel have determined that all expenditures associated with the attached budget are allowable under the Redevelopment Plan, Interlocal Agreement and chapter 163, part III, Florida Statutes; and

WHEREAS, this Board desires to approve the Agency's adopted annual budget for Fiscal Year 2019-20 in the total amount of $3,711,604.00 for the Area; and

WHEREAS, this Board desires to accomplish the purpose outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that:

Section 1. The matters contained in the foregoing recitals are incorporated in this resolution by reference.

Section 2. This Board approves the Agency's and the Area's annual adopted budget for Fiscal Year 2019-20 totaling $3,711,604.00 in substantially the form attached hereto as Exhibit A and incorporated herein by reference.

The foregoing resolution was offered by Commissioner **Daniella Levine Cava**, who moved its adoption. The motion was seconded by Commissioner **Dennis C. Moss** and upon being put to a vote, the vote was as follows:

Audrey M. Edmonson, Chairwoman **aye**
Rebeca Sosa, Vice Chairwoman **aye**

Esteban L. Bovo, Jr.	**aye**	Daniella Levine Cava	**aye**
Jose "Pepe" Diaz	**aye**	Sally A. Heyman	**absent**
Eileen Higgins	**aye**	Barbara J. Jordan	**aye**
Joe A. Martinez	**nay**	Jean Monestime	**aye**
Dennis C. Moss	**aye**	Sen. Javier D. Souto	**aye**
Xavier L. Suarez	**aye**		

The Chairperson thereupon declared this resolution duly passed and adopted this 22nd day of January, 2020. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this resolution and the filing of this approval with the Clerk of the Board.

MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: **Linda L. Cave**
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.

Brenda Kuhns Neuman

EXHIBIT A

City of Homestead

Community Redevelopment Agency

FY 2020 ADOPTED BUDGET

MIAMI-DADE COUNTY

CRA BOARD

Stephen R. Shelley
Chairman

Julio Guzman ***Board Member***	Jon Burgess ***Vice-Chairman***	Patricia Fairclough ***Board Member***
Larry Roth ***Board Member***	Jenifer N. Bailey ***Board Member***	Elvis R. Maldonado ***Board Member***

City Manager's Office

George Gretsas
City Manager

Assistant City Manager	***Assistant City Manager***	***Assistant City Manager***
Allyson Love	Cate McCaffrey	Gerardo Estrada

Administrative Staff

Kametra Driver ***CRA Executive Director***	Elizabeth Mangual ***Assistant Executive Director***
Marie Figueroa ***Administrative Assistant***	Maliqua Carter ***Administrative Assistant***

212 NW 1st Avenue
Homestead, Florida 33030
(305) 224-4480
www.cityofhomestead.com

MISSION, SERVICES AND GOALS

MISSION STATEMENT

The mission of the Community Redevelopment Agency (CRA) is to revitalize the Community Redevelopment Area and to provide an economic stimulus such that the future value of property within the Community Redevelopment Area is optimized.

SERVICES, FUNCTIONS AND ACTIVITIES

The City created the CRA in 1994 following Hurricane Andrew under the powers granted by the Legislature. Its goal is to combat neighborhood deterioration and eliminate economic blight in the designated Community Redevelopment Area. The work program for the Agency is defined in the Community Redevelopment Plan. In this Plan, comprehensive strategies were formulated to promote community development in various neighborhoods within the Community Redevelopment Area. This strategy provides for a series of activities over the 30-year life span of the Agency that should be catalysts for the revitalization of the area into a prosperous and vital part of the City.

GOALS AND MEASUREMENTS

Improve Economic Opportunities

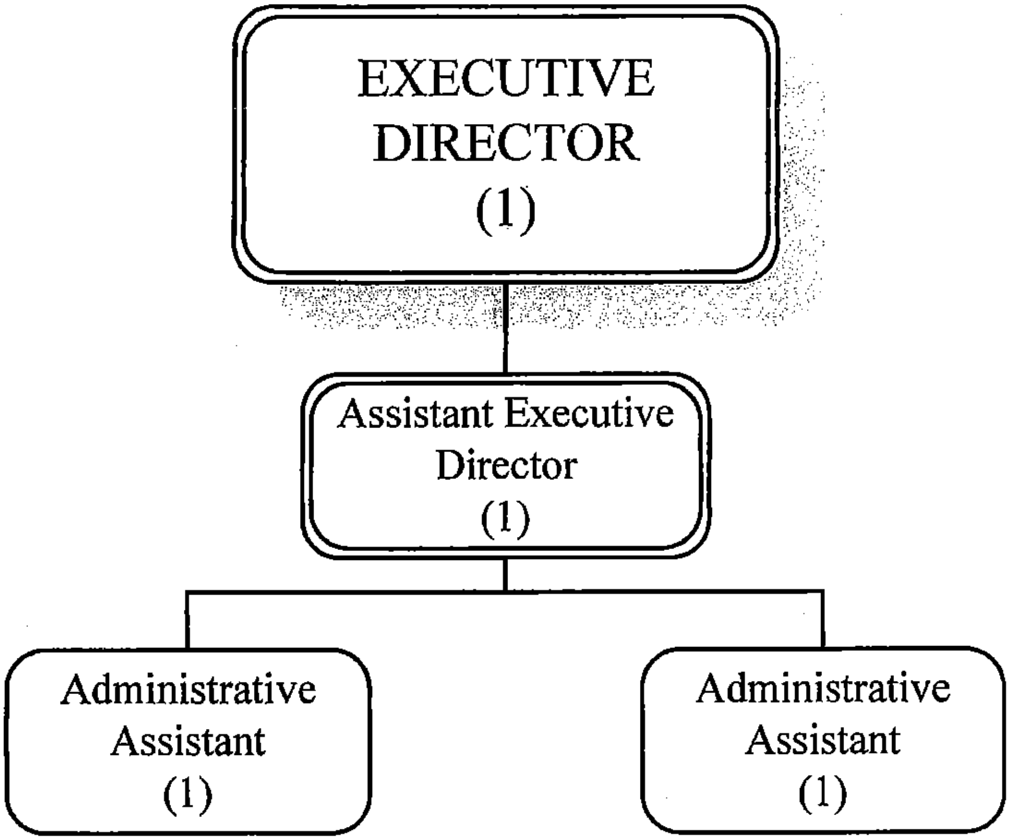
- Undertake projects to enhance commercial property values
  - Facilitate Commercial Façade Grants:
    1. Approve and process a minimum of two (2) Commercial Grants during the year.
    2. Close-Out Grants before September 30th, 2020.

- Promote Community Development
  - Provide Economic Stimulus to the area:
    1. Hire a minimum of two (2) local vendors to work with residential grants and, promote the hiring of local vendors to the Commercial Grants applicants.

Improve the Quality of Life

- Improve Community Neighborhoods
  - Facilitate Residential Grants to increase property value:
    1. Approve and process a minimum of two (2) Residential Grants during the year.
    2. Ensure improvements be in accordance with submitted request.
    3. Close-Out Grants before September 30th, 2020.

MISSION, SERVICES AND GOALS



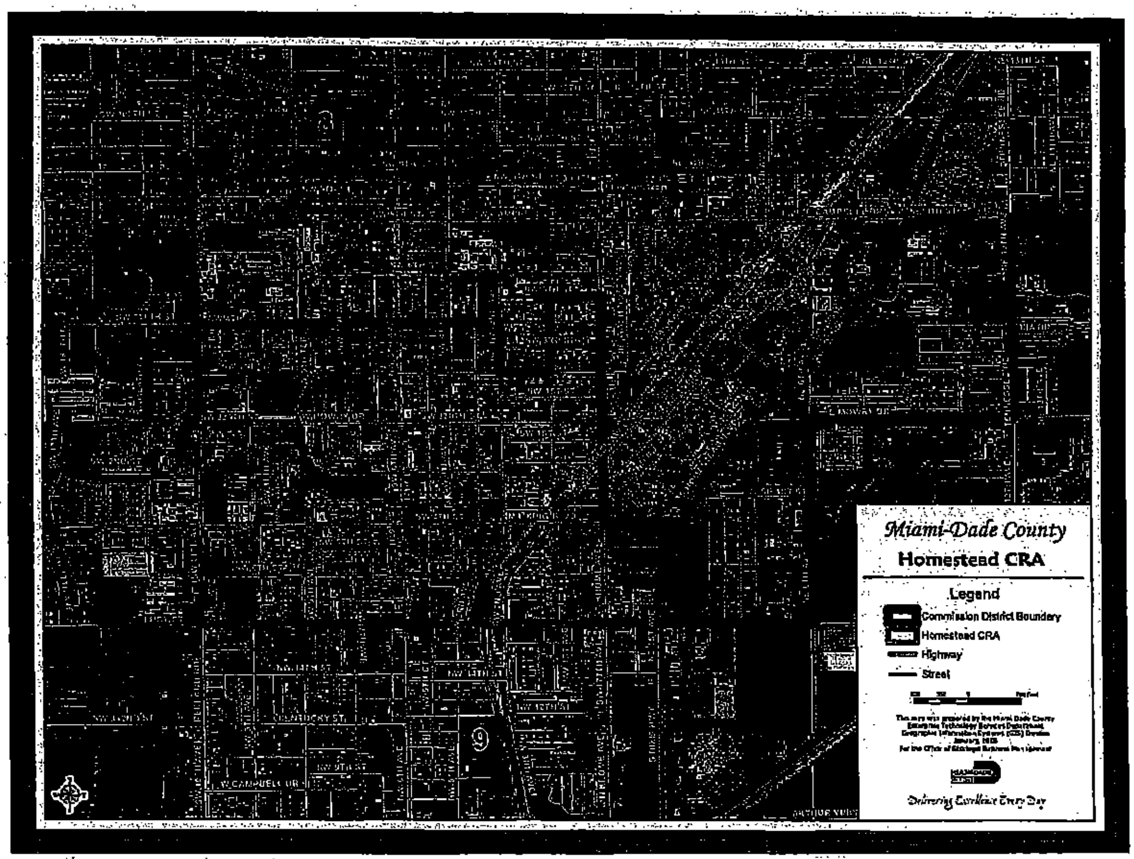
MISSION, SERVICES AND GOALS

BENCHMARKS	HOW ARE THEY GOING TO BE MEASURED
Approve and process a minimum of two (2) Residential Grants during the fiscal year. Complete the process withing 120 days afterCRA Board approval.	1) Review application (14 days): 2) Prepare CAR for CRA Board (30 days): 3) Submit Scope of Work to Procurement (2 days after CRA Approval): 4) Quotes from Contractors (14 days): 5) Selection of company and completion of work (45 days)
Approve and process a minimum of two (2) Commercial Grants during the fiscal year. Complete the process withing 120 days after CRA Board approval.	1) Review application (14 days): 2) Prepare CAR for CRA Board (30 days): 3) Submit Scope of Work to Procurement (2 days after CRA Approval): 4) Quotes from Contractors (14 days): 5) Selection of company and completion of work (45 days)

CRA ACCOMPLISHMENTS
FY 2018 – 2019

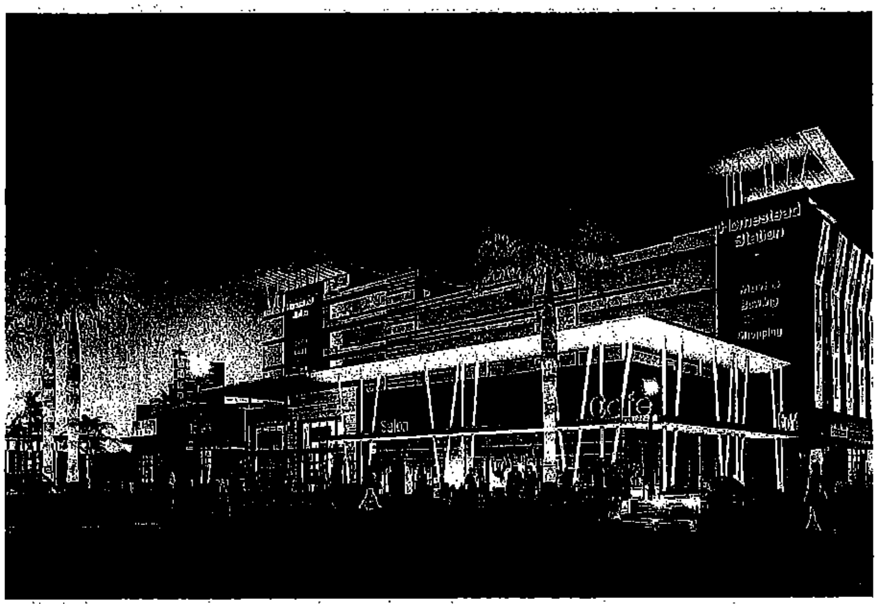
CRA BOUNDARIES

The Homestead CRA designated area is located within the city limits of Miami Dade County's second oldest city, Homestead and encompasses the area's historic downtown district and Southwest Neighborhood. Homestead is an increasingly desirable place to live, work and raise a family by offering a unique "small-town" atmosphere with all the urban amenities. The city also boasts its proximity to two national parks. Ten miles west of Homestead is the wealth of natural beauty of the Everglades National Park. The Everglades are home to vast mangrove forests and watery saw grass plains. The Everglades are truly a subtropical wilderness that shelters alligators, ibis, eagles, manatees, and panthers. East of the city is Biscayne National Park which encompasses the bay, barrier islands, and coral reefs. Just south of the city are the Florida Key's with an abundance of recreational activities.

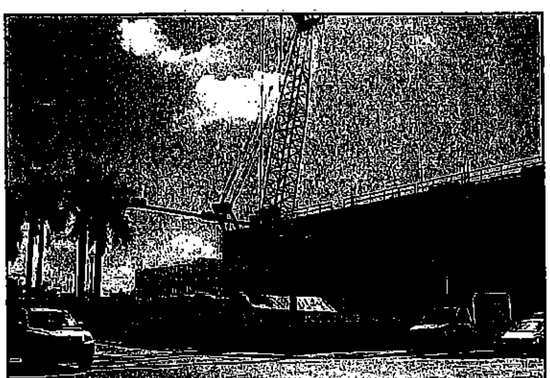


CRA ACCOMPLISHMENTS
FY 2018 – 2019

FUTURE DEVELOPMENT



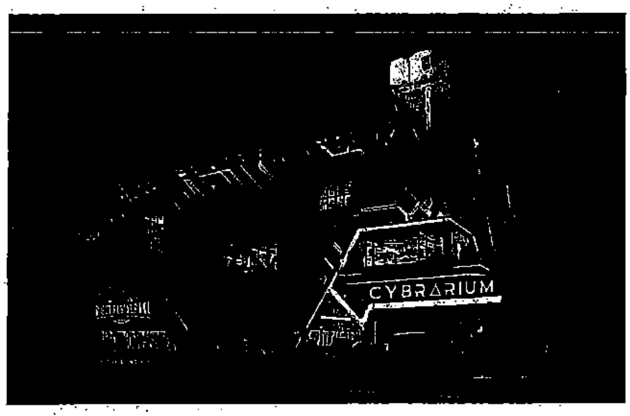
During fiscal year 2019, the City and the CRA continued the redevelopment of Historic Downtown Homestead. The CRA works in concert with the City of Homestead, Miami-Dade County, the State of Florida, and the federal government to increase area economic development, create jobs, develop projects and plans that improve the quality of life for CRA residents. The three major Downtown projects are: Homestead Station, a multimodal transit center; Losner Park expansion that will transform a quaint pocket park into a world-class destination, and the Homestead Cybrarium, a 22nd century library that merges modern technology with traditional library services.



Currently under construction, Homestead Station, is a multimodal transit and entertainment center. In addition to a parking garage with 1,100 spaces, the entertainment center will have a multi-screen movie theater, bowling alley and 30,000 sq. ft. for retail and restaurants.

Completion date: Fall 2019

CRA ACCOMPLISHMENTS
FY 2018 – 2019



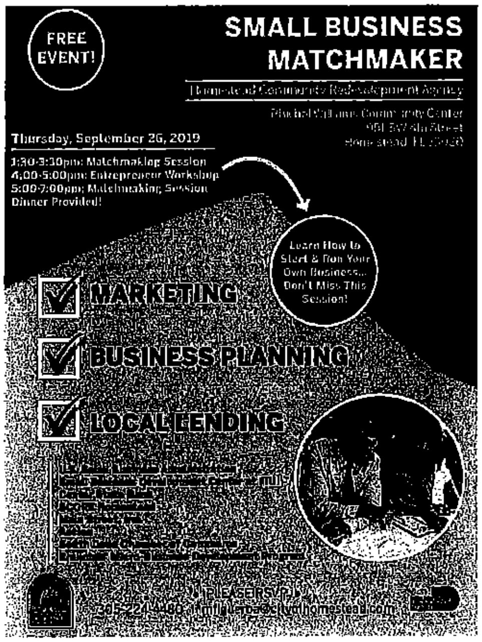
Construction began on the Homestead Cybrarium in 2019. The CRA funded management consultants, professional, and legal services related to the purchase of the property promises to bring excitement back to literacy and learning.

CONSTRUCTION JOB FAIR

CRA sponsored a Construction Job Fair hosted at the Phichol Williams Community Center. Attendees met with multiple companies representing various trades that will help build the Homestead Cybrarium, located in Downtown Homestead. Partiicpants also learned about requirements and incentives for Disadvantage Business Enterprises (DBE).

CRA ACCOMPLISHMENTS
FY 2018 – 2019

COMMUNITY EVENTS



Homestead CRA hosted the Small Business Matchmaker event at Phichol Williams. This was an excellent opportunity for small business owners to connect with lenders and business marketing experts. There was also workshop for individuals wishing to learn how to start and operate a small business.

MILITARY APPRICEIATION DAY

The CRA and the City of Homestead held the annual ***Military Appreciation Day*** on Saturday, May 11, 2019. Military Appreciation Day was the kick-off to Military Appreciation Month, in which all Homestead residents are encouraged to honor our military. The event gave citizens the opportunity to express appreciation to men and women from all military branches that put their lives on the line for our country. Downtown Homestead hosted military displays, an obstacle course competition, and an all day party with live music and food trucks. The event was free and included entertainment for the whole family.

CRA ACCOMPLISHMENTS
FY 2018 – 2019

Martin Luther King Jr. Celebrations

CRA sponsored the Homestead's Annual Martin Luther King, Jr. Celebrations held on Saturday, January 19, 2019. The celebrations included a breakfast, the traditional MLK day parade, and a Gospel music festival.

Holiday Light Display

The annual Holiday lights and decorations were installed along SW 4th Street. This display encourages civic pride, and increases the beauty of the neighborhood during the holidays.

Commercial Grant Program

The CRA Commercial Enhancement Grant program is for the improvement or rehabilitation of the interior and/or exterior of existing qualified commercial buildings, and for businesses' relocation to and expansion within the City's CRA district, including but not limited to the removal of architectural barriers that improve access for people with disabilities. During fiscal year 2019, CRA staff continues their effort to complete all open grants.

Residential Grant Program

The CRA in conjunction with the City's Community Development Block Grant (CDBG) Funds continued offering our residents financial assistance to: improve properties' façade, increase safety and accessibility, curb appeal, and raise home values. During fiscal year 2019, CRA staff continues their effort to complete all open grants.

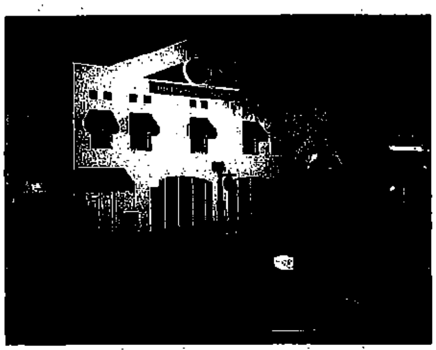
CRA ACCOMPLISHMENTS
FY 2018 – 2019

STREET IMPROVEMENT

The landscape at SW 4th Street was reconditioned. Specialized annual maintenance was completed in early spring including: fertilizer, good nutrient management and pest and disease control.

During fiscal year 2019, the new custom-made street banners ordered were installed along Krome and Washington Avenue.

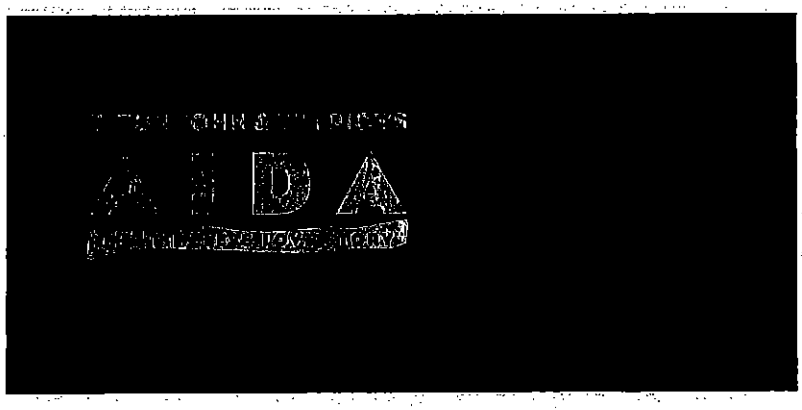
BUILDING IMPROVEMENT



New light fixtures were installed at the Homestead Historic Town Hall Museum.

CRA ACCOMPLISHMENTS
FY 2018 – 2019

CULTURAL ARTS



The CRA supported Homestead's local theater through its Not-for-Profit grant program. Seminole Theater was originally built in 1921 and is in the heart of the CRA district. The theater reopened after being closed nearly 40 years and now serves as the City's and CRA's entertainment hub. This programming has been a proven economic stimulus for the area.

In 2019, the Theatre presented the Broadway musical show "Aida" nominated for five Tony Awards and won four including Best Original Score and Best Performance by a Leading Actress, and was also named by Time Magazine as one of the top ten theatre productions of the year. Also, the Theatre presented "The Little Mermaid", winner of two Tony Awards for Best Original Score and Best Lighting Design of a Musical and one Grammy for Best Musical Show Album. CRA joined the Friends of the Historic Seminole Theatre to present this family-friendly summer production series. Residents of Homestead had the opportunity to audition and enjoy these well-known delighted productions. Two (2) performances were provided for free to Not-for-Profit organizations from the area as part of their Summer Programs which were funded in part by the CRA.

CRA ACCOMPLISHMENTS
FY 2018 – 2019

Not-for-Profit Support

CRA allocated $150,000 to assist Not-for-Profit organizations that serve CRA residents and the CRA community. A committee was appointed to review and examine the applications. After the review process, the Committee made recommendations to the Board to award the funds. Below is a list of organizations that participated in the program and the amounts that were awarded in FY 2018- 2019:

	NOT-FOR-PROFIT ORGANIZATION	AWARD
1	Seminole Cultural Arts Theatre, Inc.	$ 35,000.00
2	DIBIA Dream	$ 47,000.00
3	Mexican American Council (MAC)	$ 38,000.00
4	Greater Miami Youth for Christ (KIX)	$ 30,000.00
	TOTAL	**$ 150,000.00**

Funding provided jobs for adults and youth and STEM, music and arts education.

Public Safety

As of August 31, 2019, the Code Enforcement Department cited 598 CRA residents during FY 2019. Some of the most frequent violations were:

- Overgrown Grass
- Accumulation of Garbage, Trash, & Junk
- Fence in Need of Repair
- Non-Permitted Work
- Structure in need of paint
- Illegal Advertising
- Business License Violation
- Abandoned Vehicles
- Littered Condition
- Improper garbage disposal

The Police Unit participated in several activities within the CRA:

- 45 community events
- 57 meetings/presentations to associations, schools, neighborhood crime watch
- 53 business were contacted
- 542 primary calls were received from the CRA Area
- 362 backup calls were responded
- 11 arrests were made
- 31 field interview reports
- 1 enforcement sweep
- 25 incident reports were generated

City of Homestead
Community Redevelopment Agency
FY 2019- 2020 Proposed Budget

October 2019 through September 2020

	FY 17-18 Budget Adopted	FY 17-18 Budget Actuals	FY 18-19 Budget Adopted	FY 18-19 Budget Projected	FY 19-20 Budget Proposed
Revenues					
City Tax Increment Revenue	$1,389,726	$1,389,726	$1,540,034	$1,540,034	$1,757,814
County Tax Increment Revenue	$1,089,584	$1,089,584	$1,200,948	$1,200,948	$1,383,820
Approp/Retain Earnings	$778,985	$1,232,375	$923,153	$1,531,089	$545,970
Interest on Investment	$16,000	$11,568	$18,000	$18,000	$24,000
Miscellaneous Revenues	$2,250	$13,721	$9,000	$55,781	$0
Revenues Total	$3,276,545	$3,736,973	$3,691,135	$4,345,852	$3,711,604
Expenditures					
Administrative Expenditures:					
Employee Salary and Fringe	$301,057	$295,283	$276,007	$276,007	$283,103
Contractual Services	$5,000	$2,893	$63,000	$32,658	$50,000
Insurance	$25,385	$15,259	$24,799	$24,799	$23,737
Audits and Studies	$0	$0	$0	$0	$0
Printing and publishing	$500	$1,100	$1,000	$1,000	$1,000
Marketing	$0	$0	$0	$0	$0
Advertising and Notices	$6,000	$4,419	$7,000	$3,148	$5,000
Travel & Training	$10,000	$11,157	$10,000	$25,000	$25,000
Rent/Lease Costs	$4,165	$4,032	$3,583	$3,493	$3,000
Equipment (Other than Office)	$0	$21,891	$0	$0	$0
Office Equipment and Furniture	$0	$2,533	$0	$0	$0
Other Administrative Expenses	$172,259	$170,019	$187,959	$184,351	$213,348
Subtotal Admin. Expenses	**$524,366**	**$528,586**	**$573,348**	**$550,456**	**$604,188**
County Administrative Charge at 1.5%	$16,344	$16,344	$18,014	$18,014	$20,757
(A) Total Adm Exp & County Charges	**$540,710**	**$544,930**	**$591,362**	**$568,470**	**$624,945**
Operating Expenditures:					
Employee Salary and Fringe	$200,705	$196,856	$184,005	$184,005	$188,736
Contractual Services	$411,740	$236,231	$247,500	$551,300	$337,500
Insurance	$19,527	$28,618	$21,506	$21,506	$29,995
Audits and Studies	$0	$0	$0	$0	$0
Printing and Publishing	$0	$0	$0	$0	$0
Marketing	$100,000	$21,964	$60,000	$37,281	$60,000
Legal Services/Court Costs	$50,000	$27,582	$50,000	$459,000	$50,000
Architect/Engineer Fees	$0	$0	$0	$0	$0
Land/Building Acquisitions	$90,000	$0	$0	$0	$250,000
Infrastructure Improvements	$275,000	$0	$0	$0	$350,000
Building Construction & Improvement	$475,000	$117,519	$1,765,000	$1,222,049	$500,000
Debt Service Payments	$327,500	$327,500	$0	$0	$0
Grants Programs	$150,000	$150,000	$150,000	$150,000	$575,000
Public Safety	$276,507	$267,249	$269,424	$269,424	$267,293
Other Operating Expenses	$335,396	$287,436	$335,645	$336,848	$461,159
(B) Total Operating Expenses	**$2,711,375**	**$1,660,954**	**$3,083,080**	**$3,231,413**	**$3,069,683**
(C) Reserve/Contingency	$24,460	$0	$16,693	$0	$16,976
Expenditures Total (A+B+C)	$3,276,545	$2,205,885	$3,691,135	$3,799,882	$3,711,604
****Cash Position**	**$0**	**$1,531,089**	**$0**	**$545,970**	**$0**

Capital Projects List

	CAPITAL PROJECTS				AMOUNT
1	Cybrary				$500,000
2	Land Acquisition				$250,000
3	Flagler Avenue Clean-Up				$250,000
4	Blight Removal				$100,000
	TOTAL CAPITAL PROJECTS				$1,100,000

BUDGET VARIANCE

Cash Position FY 2018–2019 - ($545,970)

The FY 2018-2019 net surplus rollover was estimated to be $545,970.

Interest on Investment - ($24,000)

The FY 2019-2020 Interest on Investment amount has been forecasted by the Finance Department.

Overhead/Indirect Expenses - $188,498

The City's indirect cost allocation plan calculates the cost of central services such as the City Manager, City Clerk, Finance, ITS, Procurement and Human Resources across user departments based on the percentage of usage of the central services by the user department. Measurement data includes such items as number of agenda items, number of full time employees and the number of transactions, among others. For fiscal year 2019-2020 the CRA Cost Allocation is 5% of the total budget and, it is less of the maximum allowed of 6% stipulated in the Interlocal Agreement.

Debt Service Payment - $294,000

For FY 2020, $294,000 was covered directly from the Fund Balance Homestead Economic and Rebuilding Organization (HERO)* Debt Service Fund. Therefore, the transfer required in the CRA Budget was reduced by this amount. The HERO Debt Service Fund has an overage/reserve balance that has been accumulated over the years and was used to cover the FY 2020 annual debt payment directly instead of transferring in the funds from the 2020 CRA budget.

**Homestead Economic and Rebuilding Organization was the name adopted by the Agency when it was created in 1994. In March 5, 2007, the City amended the name to "Homestead Community Redevelopment Agency" with Ordinance No. 2007-03-07.*

BUDGET EXPLANATIONS
CRA FY 2019 - 2020 BUDGET

REVENUES

Tax Increment Revenue	**$3,141,634**

TIF City of Homestead (COH) Contribution-$1,757,814

TIF County Contribution-$1,383,820

Miscellaneous	**$ 569,970**

Appropriation of Fund Balance- $545,970

Projected cash position at the end of FY 2018-2019

Interest on Investment- $24,000

Accumulated interest earned on cash balance

TOTAL CRA REVENUES	**$3,711,604**

BUDGET EXPLANATIONS
CRA FY 2019 - 2020 BUDGET

ADMINISTRATIVE EXPENSES

Employee Salary and Fringe Benefits - $283,103

POSITION			Administrative 60%	Operational 40%
Executive Director	$	164,592	$ 98,755	$ 65,837
Assistant Executive Director	$	152,317	$ 91,390	$ 60,927
Administrative Assistant	$	67,467	$ 40,480	$ 26,987
Administrative Secretary	$	67,467	$ 40,480	$ 26,987
Planning & Zoning Assistant	$	19,996	$ 11,997	$ 7,998
TOTAL	**$**	**471,839**	**$ 283,103**	**$ 188,736**

* *The salaries are split **60% for administration** and 40% for operations.*

The CRA payroll includes a share of one City position that is essential for the accomplishment of the CRA mission. The Planning & Zoning Assistant will be in charge of the Historic Preservation Area responsibilities (Board meetings, designations, reports, etc.) and serves as the City's Historic Preservation Officer. The CRA will be responsible for 20% of this employee's salary.

Contractual Services - $50,000

This allocation will cover contractual professional services to assist the CRA Department such as: building inspectors, construction managers, construction coordinators, construction supervisors, appraisers, surveyors, environmental studies, etc.

Liability Insurance - $23,737

This allocation will cover the CRA liability insurance costs.

Printing and Publishing - $1,000

This allocation will cover the printing of CRA documents such as business cards, letterhead, envelopes, annual report, and other printed materials.

BUDGET EXPLANATIONS
CRA FY 2019 - 2020 BUDGET

Advertising & Notices - $5,000

This allocation will cover newspaper advertisements for Board meetings, Bid Notices, Public Hearings, Budget and Annual Report Notices, and other advertisements and notices as required.

Travel & Training - $25,000

This allocation covers the CRA staff expenses to attend training/meetings and to complete certifications for professional improvement.

Rent/Lease Cost (Equipment) - $3,000

This will cover the cost of leasing the copier/fax/scanner machine.

Other Administrative Expenses - $213,348

Other Administrative Expenses are itemized as follows:

Supplies - $8,000
This amount will cover office supplies for CRA staff. Some of these items includes: copier paper, folders, pens and pencils, postal stamps, ink cartridges, and other office supplies. Also, will cover all other supplies not directly related to the office. Some of these items are bathroom and break room supplies, electrical supplies, paint, tools, and hardware.

Dues & Subscriptions - $4,100
This amount will cover subscriptions to different local, state and national organizations and annual fees on various publications. Some of these are:

- *Florida Redevelopment Association*
- *American Society for Public Administrators*
- *The Miami Herald*
- *South Dade News Leader*
- *Department of Economic Opportunities*
- *Florida Trust for Historic Preservation*
- *National Trust for Historic Preservation*
- *Notary Public Underwriters, Inc.*
- *International City Management Association (ICMA)*
- *International Economic Development Council*
- *International Council of Shopping Centers (ICSC)*
- *South Dade Chamber of Commerce*
- *Adobe Software Program*

BUDGET EXPLANATIONS
CRA FY 2019 - 2020 BUDGET

Maintenance Contracts and Licenses - $12,750
This amount was allocated to cover maintenance under contract. Some of these are:

- *Hulett Environmental Services*
- *Arresco Alarm Monitoring Services*
- *Temptrol Air Conditioning Services*
- *Comcast Xfinity*
- *P. H. Bell and Clock Co.*
- *Miami-Dade Fire Rescue*
- *Copyco by Toshiba*
- *Civic Plus*

Overhead/Indirect Expenses - $188,498
For fiscal year 2019-2020 the CRA Cost Allocation will be $188,498 of CRA revenues totaling $3,711,604 in compliance with the 6% maximum stipulated in the Interlocal Agreement. This amount is used to pay for overhead charges in accordance with the Interlocal Cooperation Agreement dated June 7th, 1994 between the City of Homestead (CRA) & Miami Dade County which provides that "no more than 20% of the funds contemplated to be expended under the Plan shall be used for total administrative expenses allowable under Section 163.387(6) (a), Florida statutes, (including indirect and overhead expenses which may not exceed 6% of such funds contemplated to be spent under the plan)". This allocation will include, but is not limited to, the following services: Human Resources, Finance, City Manager's Office, City Clerk, and Procurement.

County Administrative Charge - $20,757

This will cover the County Administrative Reimbursement Charge of 1.5% of fiscal year 2019-2020 Tax Increment Financing (TIF) revenues.

Sub-Total Administrative Expenses ***$624,945***

BUDGET EXPLANATIONS
CRA FY 2019 - 2020 BUDGET

OPERATING EXPENSES

Employee Salary and Fringe Benefits - $188,736

POSITION			Administrative 60%	Operational 40%
Executive Director	$	164,592	$ 98,755	$ 65,837
Assistant Executive Director	$	152,317	$ 91,390	$ 60,927
Administrative Assistant	$	67,467	$ 40,480	$ 26,987
Administrative Secretary	$	67,467	$ 40,480	$ 26,987
Planning & Zoning Assistant	$	19,996	$ 11,997	$ 7,998
TOTAL	**$**	**471,839**	**$ 283,103**	**$ 188,736**

** The salaries are split 60% for administration and **40% for operations.***

The CRA payroll includes a share of one City position that is essential for the accomplishment of the CRA mission. The Planning & Zoning Assistant will be in charge of the Historic Preservation Area responsibilities (Board meetings, designations, reports, etc.). The CRA will be responsible for 20% of this employee's salary.

Contractual Services - $337,500

Professional and Consultant Services are itemized as follow:

Professional & Consultant Services - $250,000
This allocation will cover services necessary for the operation of the CRA such as: engineering, consultants and management agreements.

State of Florida Contract Agreement - $87,500
This allocation will cover a contract agreement with the State of Florida to outsource duties such as painting over graffiti, cutting alley ways and right of ways and removing trash within the CRA boundaries.

Insurance - $29,995

This allocation will cover property building insurance for the CRA office building and other CRA structures.

BUDGET EXPLANATIONS
CRA FY 2019 - 2020 BUDGET

Marketing - $60,000

This allocation will cover the promotion of CRA programs such as the grants and the special events located in the CRA. This year the CRA will continue to intensify their efforts to promote downtown new development and vast opportunities for businesses in the Area. The money will be used to produce flyers, brochures and mailings to increase public awareness.

Legal Services - $50,000

This line item will cover legal opinion in relation to CRA issues and projects. In addition, will cover for legal documents created, reviewed and approved by the City Attorney.

Land/Building Acquisition - $250,000

These funds will be used to acquire properties necessary to accomplish our objectives in the CRA area.

Infrastructure Improvements - $350,000

Flagler Avenue Clean-Up - $250,000
The CRA is committed to cleanup this arsenic contaminated property for future development.

Blight Removal - $100,000
These funds will cover demolition and debris removal expenses of two properties within the Redevelopment Area.

Building Construction & Improvements - $500,000

These funds will support the construction of one of the major projects in the Downtown Area that the CRA is heavily involved in. The Cybrary, a 22nd century cutting edge library and educational center which will be located in the CRA's Pioneer Quarter that truly brings reading and education to life. The Cybrary will bring audiences back to the library by creating a unique, fun and inimitable experience. The term ***"Cybrary"*** is a combination of the words cyber, relating to, or characteristic of the culture of computers, information technology, and virtual reality ("the cyber age") and library, building or room containing collections of books, periodicals, and sometimes films and recorded music for people to read, borrow, or refer to. The Homestead Cybrary will advance the goals set forth in the CRA plan: 1) to "design and build a unique business and community environment to serve as the heart of the City and be complementary to shopping centers"; 2) to "build upon the current business foundation of Downtown and expand into new retailing and entertainment areas"; 3) for "the improvement of social institutions, [and] the expansion of economic activities..."; and, 4) be "keenly aware of the critical importance of institutions of education, social services, recreation and job training in the fabric of the community".

Grant Programs - $575,000

Commercial Enhancement Grants - $150,000
The Façade Improvement Program is for businesses located within the CRA area (with emphasis on the Pioneer Quarter, Homestead's Historic Downtown and the South West Neighborhood). The program will assist building owners and tenants in making exterior and interior building repairs such as: repainting, replacing windows and doors, installing new awning, and installing new signage for the beautification of the area. The goals of this program include: to ensure safety and accessibility in commercial buildings in the CRA; to remove blight; to encourage foot traffic in the commercial areas of the CRA; to increase safety; and, to increase the walkability of the commercial areas of the CRA.

Residential Grants - $75,000
These grants are for the improvement of residential curb appeal and necessary emergency repairs to make homes in the CRA safe and secure. The goal of the CRA is to improve the quality of life for homeowners and residents, bring properties up to current building code, improve and upgrade the appearance of the area, and facilitate and encourage redevelopment activity.

Assistance to Non-Profits - $150,000
Every year the NFP Advisory Committee is appointed by the CRA Board. The Committee will evaluate the applications to determine funding and will make recommendations to the CRA Board for final approval. Organizations will be awarded based on the following: (1) qualifications of the organization to complete the project; (2) if the organization's objective meets the goals of the CRA Plan: (3) the need for the proposed project within the community and; (4) the anticipated impact of the project in the area. A list of non-profit organizations funded during FY 2018-2019 and their programming can be found on Attachment I at the end of this section.

Commercial Incentives – $150,000
The CRA will initiate a commercial incentive program to increase economic development in the Downtown Area.

Down Payment Assistance - $50,000
A down payment assistance program will give low to moderate income people the opportunity to buy a home. This program will target first-time home buyers. The CRA will assist with down payment and closing costs to purchase a house within the area.

BUDGET EXPLANATIONS
CRA FY 2019 - 2020 BUDGET

Public Safety - $267,293

This allocation will cover the cost (salary plus benefits) of one (1) Police Officer and one (1) Code Compliance Officer in addition to the operating expenses such as; overtime, vehicle lease payments, fuel and, car maintenance. The intention of the CRA is to address specific proactive plans, policies and programs for community policing, code enforcement and public safety improvements.

PAYROLL	
Police Officer (1)	$150,210
Code Enforcement (1)	$103,751
Total Payroll	**$253,961**
OPERATING EXPENSES	
Overtime	$7,000
Car Expenses	$6,332
Total Operating Expenses	**$13,332**
TOTAL	***$267,293***

Other Operational Expenses - $461,159

These group of accounts are separate from the general administrative expenses. These accounts are described below:

Special Events - $75,000
This allocation is to sponsor special community events, such as MLK Movie in the Park and Military Appreciation Day. The events will be held at Losner Park located in the CRA on Krome Avenue and at Roby George Park in the SW Neighborhood of the CRA. These events include music, movies, children activities and different food kiosks. The main purpose is to support and promote the businesses located in the Downtown Historic District and the SW Neighborhood.

Automobile Repair & Maintenance - $763
This allocation will cover automobile expenses (fuel, maintenance, and repairs) for the car assigned to CRA.

BUDGET EXPLANATIONS
CRA FY 2019 - 2020 BUDGET

Building Repairs and Maintenance – $74,000
This allocation will cover the maintenance and repairs on CRA properties as needed.

Ground Maintenance- $220,000
These line items are to upkeep grounds within the District, including CRA owned properties. In addition to regularly scheduled grounds maintenance, the CRA will renovate existing landscapes that have deteriorated and install new landscaping to enhance to aesthetics of the CRA. A detailed report of the list of lots and properties to be maintained can be found on Attachment II at the end of this section.

Miscellaneous - $91, 396
This will cover miscellaneous expenses such as cleaning services, utilities on CRA properties, and telephones.

Sub-Total Operating Expenses ***$3,069,683***

Contingency **$16,976**

TOTAL CRA EXPENSES **$3,711,604**

ATTACHMENT I

NOT-FOR-PROFIT ORGANIZATIONS TOTAL - $150,000

The Homestead Community Redevelopment Agency's ***FY 2018-2019*** Budget allocates $150,000 to the Homestead CRA Not-for-Profit Grant Program the justifications for the funded programs and projects can be found in Section III of our CRA Plan. The Not-for-Profit (NFP) Committee spread the budget and awarded six (6) grants. NFP organizations were rated based on their (1) application and, (2) a verbal presentation followed by a section of questions and answers. The awards were given based on the total final score. Below is a description of programs for ***FY 2018-2019*** funded organizations.

Seminole Cultural Arts Theatre, Inc.

Awarded - $35,000

The Friends of the Historic Seminole Theatre requested $35,000 for this project to cover programmatic costs associated with mounting and performing of Community Theater productions of two popular Broadway style shows utilizing local talent and resources and presenting it through low cost and free means to the community. The theatre presented the Broadway musical shows "AIDA" nominated for five Tony Awards and won four including Best Original Score and Best Performance by a Leading Actress, and was also named by Time Magazine as one of the top ten theatre productions of the year. Also, the Theatre presented "The Little Mermaid", winner of two Tony Awards for Best Original Score and Best Lighting Design of a Musical and one Grammy for Best Musical Show Album.

Dibia DREAM, Inc.

Awarded - $47,000

Dibia DREAM, Inc. requested $48,000 to cover program operations for the five (5) STEM Saturdays in the South West neighborhood. Sixty kids in the community took the opportunity to participate. STEAM Saturdays transform community spaces into intergenerational "Incubators of Excellence" by engaging the community in an array of weekend STEAM activities at no cost to the participants that included fun and educational activities that explore science, technology, engineering, and mathematics.

Mexican American Council (MAC)

Awarded - $38,000

MAC requested $39,000 from the City of Homestead Community Redevelopment Agency to support the Homestead Miami Mariachi Conservatory (HMMC) established in Homestead. The Conservatory is an after school music instruction program for Homestead CRA children in Grades K-10. The HMMC focuses on Mariachi music and academic assistance. These funds were used to support the operations of The HMMC in the following areas: Consultants, music instructors, Salaries and Benefits, administration, purchase of musical instruments, mariachi suits, supplies, and materials.

ATTACHMENT I

Greater Miami Youth for Christ – KIX - West Homestead

Awarded - $30,000

Greater Miami Youth for Christ requested $30,200 to enhance the teen after school and summer programs at the Youth Center located in West Homestead. The funds allowed KIX to provide fun and unique activities for those who do not typically have the resources to participate in quality programs.

ATTACHMENT II

CRA LOTS MAINTENANCE LIST

	Folio Number	Location	Size		Folio Number	Location	Size
1	10 7812 003 0430	822 NW 1st Ave	11,250	26	10 7813 042 0130	235 SW 4th Court	1,850
2	10 7812 003 0440	806 NW 1st Avenue	11,250	27	10 7813 042 0140	231 SW 4th Court	1,850
3	10 7812 029 0120	Corner of NW 15th St & NW 2nd Ave	10,670	28	10 7813 042 0200	Corner of SW 4th Ct & SW 2nd Ave	1,850
4	10 7813 000 0411	NW 1st Avenue between Nw 1 and 2 Street	1,306	29	10 7813 042 0300	241 SW 5th St	3,250
5	10 7813 000 0412	NW 1st Avenue between Nw 1 and 2 Street	1	30	10 7813 042 0310	235 SW 5th Street	3,250
6	10 7813 000 0550	305 SW 6th Terrace	82,657	31	10 7813 042 0340	SW 5th Street & SW 2nd Avenue	4,875
7	10 7813 000 0590	866 SW 7th Street	181,471	32	10 7813 042 0360	211 SW 5th Street	1,625
8	10 7813 004 0500	628-32 SW 6th Avenue	5,750	33	10 7813 043 0040	SW 4th Street & SW 4th Avenue	3,225
9	10 7813 004 0520	624 SW 6th Avenue	2,875	34	10 7813 043 0060	342 SW 4th Street	1,612
10	10 7813 004 0920	704 SW 7th Street	5,160	35	10 7813 043 0070	352 SW 4th St	3,750
11	10 7813 023 0010	110 NW 3rd Street	1,094	36	10 7813 043 0150	331 SW 4th Ct	1,875
12	10 7813 023 0012	NW 1st Avenue between NW 2 and 3 Street	1,094	37	10 7813 043 0170	319 SW 4th CT	1,875
13	10 7813 023 0020	122 NW 3rd Street	2,188	38	10 7813 043 0180	315 SW 4th Court	3,750
14	10 7813 023 0040	NW 2rd St between NW 1st & 2nd Avenue	1,872	39	10 7813 043 0190	303 SW 4th Court	3,750
15	10-7813-023-0150	212 NW 1st Avenue	21,414	40	10 7813 044 0010	503 Railroad Ave	15,215
16	10 7813 028 0380	829 SW 6th St	6,450	41	10 7813 044 0040	SW 5th Street & SW 2nd Terrace	5,625
17	10 7813 028 0400	813 SW 6th St	6,450	42	10 7813 044 0160	304 SW 5th Street	5,625
18	10 7813 036 0240	444 SW 6th Terrace	2,522	43	10 7813 044 0350	540 SW 3rd Terrace	1,875
19	10 7813 036 0630	705 SW 6th Street	7,275	44	10 7813 044 0360	Corner of SW 6th St & SW 3rd Terrace	3,750
20	10 7813 037 0440	Corner of SW 4th St & SW 5th Ave	6,750	45	10 7813 044 0380	539 SW 4th Ave	1,875
21	10 7813 039 0030	SW 3rd Court & SW 2nd Avenue	592	46	10 7813 045 0030	428 SW 4th Street	2,900
22	10 7813 039 0150	215 SW 4th St	1,750	47	10 7813 045 0430	429 SW 4th Street	3,500
23	10 7813 042 0020	206 SW 4th Street	1,673	48	10 7813 048 0090	154 SW 4th Street	3,600
24	10 7813 042 0080	240 SW 4th Street	1,850	49	10 7813 048 0100	152 SW 4th Street	2,064
25	10 7813 042 0090	242 SW 4th Street	1,417	50	10 7813 052 0250	Corner of SW 6th St & SW 3rd Ave	6,525
		SQ FT Sub-Total	376,781			SQ FT Sub-Total	90,941
SQ FT TOTAL							467,722

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ATTACHMENT II

PARKING LOTS							
	Folio Number	Location	Size		Folio Number	Location	Size
1	10 7813 023 0140	121 NW 2nd Street	17,264	3	10 7918 000 0290	South Flagler Ave. Parking Lot	37,031
2	10 7813 039 0040	203 SW 4th Street	5,180				
		SQ FT Sub-Total	22,444			SQ FT Sub-Total	37,031
SQ FT TOTAL							59,475

BUILDING STRUCTURES							
	Folio Number	Location	Size		Folio Number	Location	Size
1	10 7813 020 0011	16 N Krome Avenue (Adjusted Area)	5,033				
		SQ FT Sub-Total	5,033			SQ FT Sub-Total	0
SQ FT TOTAL							5,033

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CITY OF HOMESTEAD, FLORIDA
CRA BOARD
RESOLUTION NO. CRA2019-09-03

A RESOLUTION OF THE BOARD OF THE COMMUNITY REDEVELOPMENT AGENCY OF THE CITY OF HOMESTEAD, FLORIDA, **APPROVING THE COMMUNITY REDEVELOPMENT AGENCY BUDGET FOR FISCAL YEAR 2019-2020 AND DIRECTING THE CITY MANAGER OR HIS DESIGNEE TO SUBMIT THE BUDGET TO MIAMI-DADE COUNTY AND THE CITY COUNCIL FOR THEIR RESPECTIVE APPROVAL**; PROVIDING FOR AN EFFECTIVE DATE.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF THE COMMUNITY REDEVELOPMENT AGENCY OF THE CITY OF HOMESTEAD, FLORIDA, AS FOLLOWS:

Section 1. **Budget Approved**. That the proposed budget of the City of Homestead Community Redevelopment Agency (the "CRA"), a copy of which is attached hereto as Exhibit "A", shall be tentatively adopted at $ 3,711,604 in revenues and expenditures (the "Budget") and, that the expenditures in the City of Homestead Community Redevelopment Agency adopted FY 2019 - 2020 Budget are allowable under the Agency's Redevelopment Plan, Interlocal Cooperation Agreement with Miami-Dade County, and Chapter 163, Part III, Florida Statutes.

Section 2. **Modification Permitted**. That in the event that the Miami Dade County Board of County Commissioners modify the Miami Dade County millage rate such that the tax increment contribution to the CRA shall be increased or decreased, the City Manager or his designee is hereby instructed to adjust the CRA budget prior to its final adoption by the City of Homestead City Council (the "Council"). The City Manager or his designee is authorized to adjust the revenue line item reflecting the

Miami Dade County tax increment contribution and any expenditure item necessary to achieve an accurate and balanced budget.

Section 3. **Implementation**. That the City Manager or his designee is hereby directed to forward the Budget to the Council and Miami Dade County Commission for their respective approvals.

Section 4. **Effective Date**. That this Resolution shall become effective immediately upon the adoption hereof.

PASSED AND ADOPTED THIS 10th day of September, 2019.

STEPHEN R. SHELLEY,
Chairman

ATTEST:

ELIZABETH SEWELL, MPA, MMC
City Clerk

APPROVED AS TO FORM AND LEGAL SUFFICIENCY:

WEISS SEROTA HELFMAN COLE & BIERMAN P.L.
City Attorney

FINAL VOTE AT ADOPTION

Chairman Stephen R. Shelley	*YES*
Vice Chairman Jon Burgess	*YES*
Board Member Jenifer Bailey	*YES*
Board Member Patricia Fairclough	*YES*
Board Member Julio Guzman	*ABSENT*
Board Member Elvis Maldonado	*YES*
Board Member Larry Roth	*YES*

CERTIFIED COPY
Elizabeth Sewell
CITY CLERK
CITY OF HOMESTEAD
DATE: 9/16/19
1913

EXHIBIT A

CITY OF HOMESTEAD
COMMUNITY REDEVELOPMENT AGENCY
FY 2019-2020 BUDGET

(SEE ATTACHED)

COMMUNITY REDEVELOPMENT AGENCY
FY 2019 - 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL EXPENSES FY 2018	ADOPTED BUDGET FY 2019	PROJECTED BUDGET FY 2019	REQUESTED BUDGET FY 2020
	CRA REVENUES				
360-0000-338.30-00	TIF PROP TAX PROCEEDS	(2,479,310)	(2,740,982)	(2,740,982)	**(3,141,634)**
360-0000-361.10-00	INTEREST ON INVESTMENTS	(21,315)	(18,000)	(23,127)	**(24,000)**
360-0000-361.18-00	UNREALIZED GAIN(LOSS)	9,747	0	(10,000)	**0**
360-0000-361.19-00	REALIZED GAIN(LOSS)	0	0	0	**0**
360-0000-362.60-00	LEASE PAYMENTS	0	0	0	**0**
360-0000-369.20-00	APPROP. OF FUND BALANCE	0	(923,153)	(923,153)	**(545,970)**
360-0000-369.98-01	MISCELLANEOUS	(13,721)	(9,000)	(55,781)	**0**
360-0000-382.01-00	FROM GF	(93,500)	0	0	**0**
360-0000-382.40-43	FROM WATER UTILITY	0	0	0	**0**
360-0000-391.20-00	PROCEED FROM CAPITAL LEASE	0	0	0	**0**
	*** REVENUE	(2,598,098)	(3,691,135)	(3,753,043)	(3,711,604)
	CRA EXPENSES				
360-0907-554.12-10	FULL-TIME WAGES	304,156	309,993	304,152	**316,488**
360-0907-554.12-20	PART TIME WAGES	0	0	0	**0**
360-0907-554.14-10	OVERTIME WAGES	6,440	2,500	2,500	**4,000**
360-0907-554.15-10	LONGEVITY PAY	8,755	6,243	6,243	**6,914**
360-0907-554.15-53	AUTO BENEFIT	6,600	6,600	6,600	**6,600**
360-0907-554.15-54	MEAL ALLOWANCE	14	100	72	**100**
360-0907-554.15-99	DROP PAYOUTS	2,519	0	0	**0**
360-0907-554.18-10	FICA EMPLOYER CONTRIBITIO	24,813	24,888	24,813	**25,551**
360-0907-554.18-20	GENERAL EMPLOYEES PENSION	25,264	25,529	25,263	**25,188**
360-0907-554.18-30	LIFE & HEALTH INSURANCE	91,978	63,000	63,000	**65,250**
360-0907-554.18-40	WORKER'S COMPENSATION	192	713	713	**728**
360-0907-554.18-50	UNEMPLOYMENT COMP.	154	150	150	**158**
360-0907-554.18-60	DEFERRED COMP 401A	16,416	14,690	14,690	**15,510**
360-0907-554.18-70	GEN EMPL 457 PLAN	4,837	5,606	5,606	**5,357**
	SALARY & BENEFITS	**492,139**	**460,012**	**453,802**	**471,839**
360-0907-554.31-10	OFFICE SUPPLIES	3,561	4,000	3,560	**4,000**
360-0907-554.31-20	GENERAL DEPARTMENTAL SUPP	1,517	2,000	1,500	**2,000**
360-0907-554.31-30	SPECIAL DEPARTMENTAL	3,987	2,000	1,100	**2,000**
360-0907-554.31-60	POSTAGE	572	500	120	**300**
360-0907-554.31-70	HARDWARE/SOFTWARE < 1000	865	1,000	0	**1,000**
360-0907-554.31-71	FURNITURE & EQUIPMENT < $1,000	2,533	0	(624)	**1,000**
360-0907-554.31-90	MEETING EXPENSE	2,893	3,000	2,800	**3,000**
360-0907-554.33-05	PROFESSIONAL SERVICES	0	63,000	0	**50,000**
360-0907-554.33-10	LEGAL SERVICES	27,582	50,000	25,000	**50,000**
360-0907-554.33-30	CONTRACT SERV. TEMP.	0	0	0	**0**
360-0907-554.33-40	PRINTING & BINDING	1,100	1,000	800	**1,000**

COMMUNITY REDEVELOPMENT AGENCY
FY 2019 - 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL EXPENSES FY 2018	ADOPTED BUDGET FY 2019	PROJECTED BUDGET FY 2019	REQUESTED BUDGET FY 2020
360-0907-554.33-50	ADMINISTRATION FEES	16,344	18,014	18,014	**20,757**
360-0907-554.34-21	TUITION REIMBURSEMENT	4,201	10,055	4,200	**0**
360-0907-554.34-22	TOLLS & MILEAGE	25	100	0	**0**
360-0907-554.34-23	TRAVEL & TRAINING	11,157	10,000	11,200	**25,000**
360-0907-554.34-25	DUES & SUBSCRIPTIONS	1,983	3,000	1,900	**4,100**
360-0907-554.34-27	ADVERTISEMENTS	1,640	2,000	1,600	**2,000**
360-0907-554.34-34	EQUIPMENT FINANCING PAYMENT	1,165	583	583	**0**
360-0907-554.34-35	GEN. LIABILITY INSURANCE	15,259	24,799	24,799	**23,737**
360-0907-554.34-36	PROPERTY/BLDG INSURANCE	19,527	21,506	21,506	**25,995**
360-0907-554.34-40	RENT FEES-EQUIPMENT	2,867	3,000	2,950	**3,000**
360-0907-554.34-46	PERMIT FES	0	200	125	**200**
360-0907-554.34-50	JANITORIAL SERVICES	2,288	2,500	2,496	**2,650**
360-0907-554.34-51	ELECTRICITY CHARGES	12,249	15,000	10,200	**9,600**
360-0907-554.34-53	WATER/SEWER CHARGES	2,989	4,000	2,900	**3,000**
360-0907-554.34-54	GARBAGE CHARGES	2,867	3,000	2,100	**1,800**
360-0907-554.34-55	TELEPHONES	5,193	7,540	5,100	**7,540**
360-0907-554.34-58	STORMWATER CHARGE	882	900	500	**500**
360-0907-554.34-99	TAXES		0	19,725	**0**
360-0907-554.35-10	BUILDING REPAIRS & MAINT	3,346	5,000	3,300	**54,000**
360-0907-554.35-20	AUTOMOBILE-REPAIRS/MAINT	229	500	228	**496**
360-0907-554.35-21	GAS-UNLEADED	185	700	100	**267**
360-0907-554.35-30	EQUIPMENT REPAIRS & MAINT	145	1,400	150	**1,400**
360-0907-554.35-45	COH FACILITY MAINTENANCE	0	250	0	**250**
360-0907-554.35-60	MAINT CONTRACTS/LICENSING	10,212	12,000	10,200	**12,750**
360-0907-554.60-05	PROFESSIONAL SERVICES	0	0	0	**0**
360-0907-554.60-25	BUILDING IMPROVEMENTS	0	0	0	**0**
360-0907-554.60-40	AUTO/TRUCK/OTHER MOBILES	0	0	0	**52,756**
360-0907-554.60-50	EQUIPMENT OTHER THAN OFFI	14,555	0	0	**0**
360-0907-554.60-52	OFFICE FURNITURE & EQUIPMENT	0	0	0	**0**
360-0907-554.60-54	COMPUTER HARDWARE	0	0	0	**6,400**
360-0907-554.74-26	TRANSFER TO DEBT SERVICE	327,500	0	0	**0**
360-0907-554.91-90	G/F COST ALLOCATION	148,759	164,459	164,459	**188,498**
	OPERATING TOTAL	**650,175**	**437,006**	**342,591**	**560,996**
	*** ADMINISTRATION**	**1,142,814**	**897,018**	**796,898**	**1,032,885**
360-0912-554.31-20	GENERAL DEPARTMENTAL SUPP	4,983	5,000	6,000	**6,000**
360-0912-554.33-30	CONTRACT SERV. TEMP.	80,494	80,500	80,495	**80,500**
360-0912-554.34-14	PRISONER MEALS	411	2,000	250	**1,000**
	*** SW NEIGHBORHOOD**	**85,889**	**87,500**	**86,745**	**87,500**

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COMMUNITY REDEVELOPMENT AGENCY
FY 2019 - 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL EXPENSES FY 2018	ADOPTED BUDGET FY 2019	PROJECTED BUDGET FY 2019	REQUESTED BUDGET FY 2020
360-0914-521.12-10	FULL-TIME WAGES	127,854	129,712	112,700	**137,016**
360-0914-521.12-15	SHIFT DIFFERENTIAL	155	0	0	**0**
360-0914-521.14-10	OVERTIME WAGES	7,392	7,000	7,000	**7,000**
360-0914-521.15-10	LONGEVITY PAY	6,111	6,271	6,250	**6,629**
360-0914-521.15-20	INCENTIVE PAY	0	0	0	**0**
360-0914-521.15-52	UNIFORM CLEANING	1,440	1,440	1,200	**1,440**
360-0914-521.15-54	MEAL ALLOWANCE	7	200	0	**200**
360-0914-521.15-99	DROP PAYOUTS	3,133	0	2,900	**0**
360-0914-521.18-10	FICA EMPLOYER CONTRIBUTIO	10,756	10,975	9,700	**11,561**
360-0914-521.18-20	GENERAL EMPLOYEES PENSION	14,578	15,343	12,600	**15,213**
360-0914-521.18-25	POLICE PENSION	26,552	32,538	32,400	**35,734**
360-0914-521.18-30	LIFE & HEALTH INSURANCE	45,769	30,000	27,000	**30,500**
360-0914-521.18-40	WORKER'S COMPENSATION	1,263	4,547	4,547	**5,323**
360-0914-521.18-50	UNEMPLOYMENT COMP.	64	65	65	**69**
	SALARY & BENEFITS	**245,073**	**238,091**	**216,362**	**250,685**
360-0914-521.34-20	EMPLOYEE TESTING	0	0	0	**0**
360-0914-521.34-34	LEASE PAYMENT	7,290	1,823	1,823	**0**
360-0914-521.34-35	GEN. LIABILITY INSURANCE	5,797	10,377	8,600	**10,276**
360-0914-521.35-20	AUTOMOBILE-REPAIRS/MAINT	3,201	8,094	3,400	**3,060**
360-0914-521.35-21	GAS-UNLEADED	5,884	11,039	2,500	**3,272**
	OPERATING TOTAL	**22,173**	**31,333**	**16,323**	**16,608**
	*** PUBLIC SAFETY**	**267,245**	**269,424**	**232,685**	**267,293**
360-0918-554.31-30	SPECIAL DEPARTMENTAL	4	500	0	**0**
360-0918-554.33-05	PROFESSIONAL SERVICES	94,785	100,000	100,500	**150,000**
360-0918-554.33-10	LEGAL SERVICES		0	433,955	**0**
360-0918-554.33-20	MANAGEMENT/CONSULT FEES	53,157	60,000	58,788	**100,000**
360-0918-554.33-53	INSURANCE PREMIUM	9,091	0	0	**4,000**
360-0918-554.34-05	MARKETING	21,964	60,000	22,095	**60,000**
360-0918-554.34-12	SPECIAL EVENTS	43,115	50,000	39,200	**75,000**
360-0918-554.34-27	ADVERTISEMENTS	2,779	5,000	1,150	**3,000**
360-0918-554.34-46	PERMIT FEES	0	0	0	**0**
360-0918-554.35-10	BUILDING REPAIRS & MAINT	846	10,000	16,412	**20,000**
360-0918-554.35-40	GROUNDS	208,287	220,000	210,800	**220,000**
360-0918-554.60-01	CONSTRUCTION IN PROGRESS	0	540,000	927,740	**0**
360-0918-554.60-05	PROFESSIONAL SERVICES	2,400	0	0	**0**
360-0918-554.60-10	LAND	0	0	0	**250,000**
360-0918-554.60-15	LAND IMPROVEMENTS	21,506	500,000	0	**350,000**
360-0918-554.60-25	BUILDING IMPROVEMENTS	0	0	0	**0**
360-0918-554.60-30	IMPROVE OTHER THAN BLDG	0	225,000	0	**0**

COMMUNITY REDEVELOPMENT AGENCY
FY 2019 - 2020

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL EXPENSES FY 2018	ADOPTED BUDGET FY 2019	PROJECTED BUDGET FY 2019	REQUESTED BUDGET FY 2020
360-0918-554.60-35	PARKING FACILITIES	0	0	0	**0**
360-0918-554.60-50	EQUIP (OTHER THAN OFFICE)	7,336	275,000	3,210	**0**
360-0918-554.60-85	SIDEWALKS	0	0	0	**0**
360-0918-554.60-96	STREET IMPROVEMENTS	0	0	0	**0**
360-0918-554.70-50	INTEREST	0	0	0	**0**
360-0918-554.74-17	CONTINGENCY	0	16,693	0	**16,976**
360-0918-554.83-10	LANDSCAPE GRANTS	0	0	0	**0**
360-0918-554.83-20	RESIDENTIAL FACADE GRANTS	22,805	75,000	25,000	**75,000**
360-0918-554.83-30	HOME REPAIR GRANTS	0	0	0	**0**
360-0918-554.83-40	COMMERCIAL FACADE GRANTS	72,362	150,000	102,400	**150,000**
360-0918-554.83-50	MISC. GRANTS	150,000	150,000	150,000	**300,000**
360-0918-554.83-60	DOWN PAYMENT ASSITANCE GRAN	0	0	0	**50,000**
360-0918-554.83-70	MULTI FAMILY GRANT	0	0	0	**0**
360-0918-554.91-01	TRANSFER TO GF	0	0	0	**500,000**
	* **PROJECTS**	**710,497**	**2,497,193**	**2,091,250**	**2,923,976**
	** CRA TOTAL EXPENDITURES	2,205,885	3,691,135	3,207,073	3,711,604

CITY OF HOMESTEAD, FLORIDA

ORDINANCE <u>2019-09-12</u>

AN ORDINANCE OF THE CITY OF HOMESTEAD, FLORIDA, **ADOPTING THE BUDGET FOR EACH OF THE SEVERAL FUNDS AND DEPARTMENTS OF THE CITY FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2019 AND ENDING SEPTEMBER 30, 2020; APPROVING CAPITAL IMPROVEMENT PLAN;** PROVIDING FOR A REPEALER, SEVERABILITY AND AN EFFECTIVE DATE.

WHEREAS, City Staff has prepared a tentative Fiscal Year 2020 Budget, attached as Exhibit "1" for each of the funds that the City maintains.

NOW, THEREFORE BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HOMESTEAD, FLORIDA:

<u>Section 1</u>. That the recital set forth above is hereby adopted and confirmed.

<u>Section 2</u>. That the City Council hereby adopts the tentative Fiscal Year 2020 Budget, attached as Exhibit "1" with such revisions thereto as the City Council may make prior to final adoption.

<u>Section 3</u>. That the adopted budget for the General Fund of the City of Homestead shall be $50,419,460 in revenues and expenditures.

<u>Section 4</u>. That the adopted budget for the Electric Utility Enterprise Fund of the City of Homestead shall be $66,876,529 in revenues and expenditures.

Section 5. That the adopted budget of the Electric Utility Bond Debt Service Fund of the City of Homestead shall be $687,500 in revenues and expenditures.

Section 6. That the adopted budget of the Water and Sewer Utilities Enterprise Fund for the City of Homestead shall be $20,492,400 in revenues and expenditures.

Section 7. That the adopted budget of the Stormwater Utility Enterprise Fund for the City of Homestead shall be $1,847,930 in revenues and expenditures.

Section 8. That the adopted budget for the Solid Waste Enterprise Fund of the City of Homestead shall be $13,070,848 in revenues and expenditures.

Section 9. That the adopted budget for the Impact Fees Fund of the City of Homestead shall be $11,481,456 in revenues and expenditures.

Section 10. That the adopted budget for the Confiscated Property Fund of the City of Homestead shall be $925,013 in revenues and expenditures.

Section 11. That the adopted budget of the Community Redevelopment Agency of the City of Homestead shall be $3,711,604 in revenues and expenditures. All expenses associated with the CRA budget are in accordance with State law and with the CRA's redevelopment plan.

Section 12. That the adopted budget of the Homestead Miami Speedway Fund of the City of Homestead shall be $1,075,009 in revenues and expenditures.

Section 13. That the adopted budget for the People's Transportation Plan Fund of the City of Homestead shall be $3,064,744 in revenues and expenditures.

Section 14. That the adopted budget of the Capital Improvement Plan Fund of the City of Homestead shall be $735,945 in revenues and expenditures.

Section 15. That the adopted budget of the Taxable Transportation System Revenue Bonds Debt Service Fund of the City of Homestead shall be $1,800,000 in revenues and expenditures.

Section 16. That the adopted budget of the Hero/TIF Debt Service Fund of the City of Homestead shall be $295,000 in revenues and expenditures.

Section 17. That the adopted budget of the GOB Debt Service Fund of the City of Homestead shall be $1,484,738 in revenues and expenditures.

Section 18. That the adopted budget of the Customer Service Internal Service Fund of the City of Homestead shall be $4,336,661 in revenues and expenditures.

Section 19. That the adopted budget of the Fleet Maintenance Internal Service Fund of the City of Homestead shall be $1,026,001 in revenues and expenditures.

Section 20. That the adopted budget for the Self Insurance Internal Service Funds of the City of Homestead shall be $11,203,366 in revenues and expenditures.

Section 21. That the adoption of this Ordinance shall also serve to approve and adopt, as a component and attachment to the Budget, the City's Five Year Capital Improvement Plan, to the extent required or authorized by applicable law.

Section 22. That any ordinance or portion of an ordinance in conflict with this ordinance or any portion of this ordinance is hereby repealed to the extent of any conflict.

Section 23. That if any section, sentence, clause, phrase or word of this ordinance is held invalid by a court of competent jurisdiction, the remainder of the ordinance shall not be affected and shall remain in full force and effect.

Section 24. That this ordinance shall be in force and take full effect immediately upon its adoption on second reading.

PASSED first reading, approving and adopting the tentative budget, this 10th day of September, 2019.

PASSED AND ADOPTED on second reading, approving and adopting the final budget, this 25th day of September, 2019.

STEPHEN R. SHELLEY
Mayor

ATTEST:

Elizabeth Sewell

ELIZABETH SEWELL, MPA, MMC
City Clerk

APPROVED AS TO FORM AND LEGAL SUFFICIENCY:
FOR THE USE AND BENEFIT OF THE CITY ONLY:

WEISS SEROTA HELFMAN COLE & BIERMAN, P.L.
City Attorney

Motion to adopt by Councilman Roth, seconded by Councilman Maldonado.

FINAL VOTE AT ADOPTION

Mayor Stephen R. Shelley	*YES*
Vice Mayor Jon A. Burgess	*YES*
Councilwoman Jenifer N. Bailey	*YES*
Councilwoman Patricia Fairclough	*YES*
Councilman Julio Guzman	*YES*
Councilman Elvis R. Maldonado	*YES*
Councilman Larry Roth	*YES*

CERTIFIED COPY
Elizabeth Sewell
CITY CLERK
CITY OF HOMESTEAD
DATE: 9/26/19

EXHIBIT 1

CITY OF HOMESTEAD
FY 2020 PROPOSED BUDGET

	ACTUAL EXPENSES FY 2018	ADOPTED BUDGET FY 2019	ADJUSTED BUDGET FY 2019	PROPOSED BUDGET FY 2020
General Fund:				
Mayor and Council	$ 1,386,770	$ 1,496,593	$ 1,522,911	$ 1,511,165
City Attorney	942,038	1,000,000	1,000,000	1,000,000
City Manager	941,965	933,493	933,493	1,099,255
City Clerk	757,763	592,741	592,741	886,925
Building	1,653,456	1,750,029	1,750,029	1,827,331
Planning and Zoning	1,243,902	1,338,981	1,442,905	1,411,694
Finance	1,637,131	1,548,967	1,562,967	1,661,602
General Services	1,789,714	1,825,554	1,897,647	1,834,578
General Administration	5,937,671	4,473,406	4,608,226	3,953,300
Human Resources	662,248	668,346	668,346	656,559
Police	25,618,900	25,356,206	25,386,705	27,478,555
Public Works	1,733,460	1,599,927	2,432,543	1,652,127
Parks, Recreation and Facility Maintenance	4,355,376	4,478,856	5,075,053	4,555,977
Transfer to Diaster Relief Fund	5,100,000	-	-	-
Transfer to Taxable Transportation Sys Revenue Bonds Debt Service	498,756	400,000	400,000	400,000
Transfer to CRA	93,500	-	-	-
Transfer to Cybrary Fund	-	-	6,952,598	-
Transfer to CIP Fund	290,392	455,378	455,378	290,392
Total General Fund	$ 54,643,041	$ 47,918,477	$ 56,681,542	$ 50,419,460
Electric Utility:	63,316,840	65,705,544	67,247,946	$ 66,876,529
Electric Utility Bond Project:	59,767	715,800	715,800	$ 687,500
Water and Sewer Utility:	18,443,385	18,909,697	21,504,002	$ 20,492,400
Stormwater Utility:	2,482,092	1,794,082	2,079,986	$ 1,847,930
Solid Waste:	13,132,660	12,700,378	12,789,863	$ 13,070,848
Other Funds:				
Impact Fees	1,698,654	4,726,599	6,223,711	$ 11,481,456
Confiscated Property	971,151	745,950	745,950	925,013
Disaster Relief Fund	4,774,721	-	244,043	-
Community Redevelopment Agency	2,205,884	3,691,135	3,908,506	3,711,604
Homestead-Miami Speedway	1,305,484	1,373,338	1,373,338	1,075,009
People's Transportation Plan	2,966,562	2,939,639	4,985,444	3,064,744
Multimodal Transit Center	5,028,403	-	24,940,975	-
Capital Improvement	394,579	1,012,570	1,063,160	735,945
New City Hall	89,501	-	190,859	-
New Police Building	351,506	-	192,670	-
Seminole Theatre	13,600	-	-	-
Cybrary	201,725	-	12,743,282	-
Taxable Transportation System Revenue Bonds Debt Service	1,796,807	1,800,000	1,800,000	1,800,000
Hero/TIF Debt Service	322,545	308,000	308,000	295,000
GOB Debt Service	1,486,088	1,483,988	1,483,988	1,484,738
Customer Service	3,846,495	4,037,831	4,089,123	4,336,661
Fleet Maintenance	3,515,104	1,031,611	1,047,374	1,026,001
Self & Health Insurance Funds	12,297,087	10,868,948	10,868,948	11,203,366
Utility RR&I	968,929	-	-	-
Total Other	$ 44,254,825	$ 34,039,609	$ 76,229,373	$ 41,139,537
TOTAL EXPENDITURES ALL FUNDS :	$ 196,332,610	$ 181,783,587	$ 237,248,512	$ 194,534,204

CAR 2719 - Exhibit 3