

Approved _____ Mayor
Veto _____
Override _____

Agenda Item C

ORDINANCE NO. 21-93

ORDINANCE APPROVING AND ADOPTING THE COUNTYWIDE GENERAL FUND BUDGET FOR MIAMI-DADE COUNTY, FLORIDA, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2021 AND ENDING SEPTEMBER 30, 2022; PROVIDING A SHORT TITLE; INCORPORATING THE FISCAL YEAR 2021-22 PROPOSED BUDGET AS AMENDED; APPROPRIATING ALL BUDGETED REVENUES AND EXPENDITURES; AUTHORIZING THE INVESTMENT OF COUNTY FUNDS IN THE TIME WARRANTS OF MIAMI-DADE COUNTY; AUTHORIZING THE TRANSFER OF FUNDS AS CASH ADVANCES PENDING RECEIPT OF TAXES OR OTHER REVENUES; AUTHORIZING DEPOSIT OF INTEREST EARNED TO THE GENERAL FUND; RATIFYING, CONFIRMING AND APPROVING IMPLEMENTING ORDERS AND OTHER ACTIONS OF THE BOARD WHICH SET FEES, RATES, AND CHARGES; AUTHORIZING FEES, RATES, AND CHARGES CONSISTENT WITH APPROPRIATIONS, AND PROVIDING FOR THEIR AMENDMENT AND AUTHORIZING SUBSEQUENT AMENDMENTS BY RESOLUTION; AUTHORIZING THE MAYOR OR MAYOR'S DESIGNEE TO NEGOTIATE AND EXECUTE CERTAIN FUNDING AGREEMENTS; WAIVING FOR FISCAL YEAR 2021-22 PROVISIONS OF THE CODE AND RESOLUTIONS REQUIRING EXECUTION OF COUNTY AFFIDAVITS FOR NON-PROFITS RECEIVING CERTAIN COUNTY FUNDING; AMENDING, WAIVING OR RESCINDING, IF NECESSARY, VARIOUS SECTIONS OF THE CODE, APPLICABLE IMPLEMENTING ORDERS, AND OTHER LEGISLATIVE ENACTMENTS TO CONFORM SUCH ENACTMENTS TO THE FISCAL YEAR 2021-22 BUDGET; SUPERSEDING CONFLICTING PROVISIONS OF PRIOR LEGISLATIVE ENACTMENTS; AND PROVIDING SEVERABILITY, EXCLUSION FROM THE CODE AND AN EFFECTIVE DATE

BE IT ORDAINED, BY THE BOARD OF COUNTY COMMISSIONERS OF
MIAMI-DADE COUNTY, FLORIDA:

Section 1. This ordinance shall be known and may be cited as the "Fiscal Year 2021-22 Miami-Dade County Countywide Budget Ordinance."

Section 2. Pursuant to section 5.03(B) of the Home Rule Charter, the County Mayor has recommended a proposed budget for Miami-Dade County, Florida, for the fiscal year commencing October 1, 2021. Said proposed budget document as submitted to the Board of County Commissioners ("Board") is incorporated herein by reference and is amended to include: (a) all of the applicable changes contained in this ordinance; (b) the changes contained in the September 7, 2021 memorandum entitled "Information for First Budget Hearing – FY 2021-22 Proposed Budget", as such memorandum was amended to include the changes read on the record by the County's Budget Director at the September 14, 2021 first budget hearing to: (i) correct scriveners' errors; (ii) on page 4 of the memorandum, correct the balance in the Enhanced County and District Program ("ECDP") fund; (iii) on page 5 of the memorandum, correct the costs associated with the one-time bonus and cost of living adjustments; (iv) on page 10 of the memorandum, correct the sum of the ECDP to be allocated to the General Government Improvement Fund; (v) on page 12 of the memorandum, correct information on the five year financial outlook; and (vi) include additional positions in the table of organization for Judicial Administration, and which changes are noted on the version attached hereto; (c) the changes contained in the September 21, 2021 memorandum entitled "Information for Second Budget Hearing – FY 2021-22 Proposed Budget", which memorandum is attached hereto, and as such memorandum was supplemented and amended: (i) by the changes contained in the September 28, 2021 memorandum entitled "Supplement – Information for Second Budget Hearing – FY 2021-22 Proposed Budget", which memorandum is attached hereto; (ii) to transfer \$158,000.00 and one staff position from the Department of Cultural Affairs budget to, and create one additional staff position in, the Office of Community Advocacy under the Office of the Chair

of the Board of County Commissioners and revise the table of organization accordingly; and (iii) to require that, prior to the execution of a grant agreement with the South Florida Pioneer Museum, Inc. for \$1,500,000.00 set forth in the budget, an amendment to the lease agreement be negotiated and presented to this Board within 60 days of today's date which would: (1) amend the permitted and required use of the property to that of an agricultural and culinary business incubator to be used for farm to table dining, culinary education, a farmer's market and event space for the rural community, development of products for farm operations, after school programming, and vocational and educational and vocational training for high school and college students; (2) require that, no later than 22 months of the date of approval of the lease amendment, all construction be completed, as evidenced by a final certificate of occupancy; and (3) require that, no later than 2 years from the approval of the lease amendment, programming and full use and operations of the facility, in accordance with the permitted and required use, be available and in effect; and (d) create a Septic-to-Sewer and Resiliency Infrastructure Reserve to be used for septic to sewer or resiliency projects and to fund such reserve with \$107.9 million transferred from the Infrastructure Projects Program under the "Future Septic to Sewer/Infrastructure Project Program" with the proviso that to move such funds to another fund or reserve shall require an affirmative vote of the Board members present.

Section 3. The Countywide General Fund budget, including the five-year financial plan contained therein, as amended as set forth in this ordinance, is hereby approved, adopted, and ratified, and the budgeted revenues and expenditures therein are hereby appropriated. Department expenditure allocations established by the County Mayor as revised and summarized in the attached budget are adopted as limitations of all expenditures, except as hereinafter provided, and appropriations have been hereby provided for outstanding indebtedness for the payment of vouchers that have been incurred in the

current or prior year, but are not expected to be paid until the commencement of the new fiscal year. Receipts from sources not anticipated in the attached budget may be appropriated and expended by ordinance duly enacted by the Board in accordance with section 129.06(2)(d), Florida Statutes, and section 1.02(A) of the Miami-Dade County Home Rule Charter. Adjustments within the same fund to departmental appropriations made in the attached budget may be approved from time to time by motion duly adopted by the Board in accordance with section 129.06(2)(a), Florida Statutes, and sections 2-1792 through 2-1800A of the Code of Miami-Dade County, Florida (“Code”). The Director of the Office of Management and Budget is authorized to approve adjustments to expenditure code allocations within the limit of the departmental or other appropriations made in the attached budget. All adjustments made in accordance with this ordinance are approved, adopted and ratified.

Section 4. Pursuant to the authority of Chapter 8015, Special Acts of Florida, 1919, which authorizes the Board to borrow money and to issue time warrants, and pursuant to the authority of section 129.02(5), Florida Statutes, which permits funds of the County to be invested in securities of the federal government and of the local governments in Florida, or both, the Finance Director is hereby authorized to invest these monies in the time warrants of Miami-Dade County, Florida.

Section 5. As provided in section 5.03(C) of the Home Rule Charter, the Board hereby authorizes the transfer of any portion of the earnings or balance of the several funds, other than sinking funds for obligations not yet retired, to the general funds of the County, provided that such transfer be deemed a cash advance to meet operating and other expenses approved by the Board, and that all such advances shall be reimbursed before the end of the fiscal year upon receipt of adequate tax or other appropriate revenues. However, this section in no way limits or restricts the power of the Board to transfer any unencumbered

appropriation balance, or any portion thereof, from one department, fund or agency to another as provided by law pursuant to section 5.03(C) of the Home Rule Charter.

Section 6. The Finance Director, pursuant to section 5.03(C) of the Home Rule Charter, is hereby authorized to deposit to the accounts of the General Fund any interest on deposits earned or accrued to the benefit of any trust funds, revolving accounts, working capital reserves or other funds held in trust by Miami-Dade County, unless specifically prohibited from doing so by trust or other agreements.

Section 7. All Implementing Orders, as amended hereby, other actions of the Board setting fees, rates, and charges, and fees, rates, and charges consistent with appropriations adopted herein, are hereby ratified, confirmed and approved, and may be amended by resolution adopted by the Board during the fiscal year.

Section 8. The Mayor or the Mayor's designee is hereby authorized to negotiate and execute agreements, in the form approved by the County Attorney, for funding allocations to community-based organizations, state agencies, non-profit organizations, cultural organizations or for cultural events, and Mom and Pop Program participants approved in this ordinance as a result of a request for proposals, or other formal selection process, or other allocations approved by the Board, including, but not limited to, for work or services resulting from natural disasters, emergency declarations or pandemics.

Section 9. Notwithstanding any other provision of the Code or any resolution or implementing order to the contrary, non-profit entities awarded grants of County monies from the Elected Officials Discretionary Reserve, County Services Reserve, Commission office funds, Enhanced County and District Program or Mom and Pop Program funds shall not be required to complete affidavits of compliance with the various policies or requirements applicable to entities contracting or transacting business with the County.

Section 10. Unless otherwise prohibited by law, this ordinance shall supersede all enactments of this Board including, but not limited to, ordinances, resolutions, implementing orders, regulations, rules, and provisions of the Code in conflict herewith.

Section 11. If any section, subsection, sentence, clause or provision of this ordinance is held invalid, the remainder of this ordinance shall not be affected by such invalidity.

Section 12. It is the intention of the Board and it is hereby ordained that the provisions of this ordinance shall be excluded from the Code.

Section 13. The provisions of this ordinance shall become effective ten (10) days after the date of enactment unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board. In the event all or any particular component of this ordinance are vetoed, the remaining components, if any, shall become effective ten (10) days after the date of enactment and the components vetoed shall become effective only upon override by this Board.

PASSED AND ADOPTED: September 28, 2021

Approved by County Attorney as
to form and legal sufficiency. GKS for GBK

COUNTYWIDE GENERAL FUND REVENUE

Net*
2021-22
Budget

TAXES

General Property Tax (Tax Roll: \$337,968,694,350)	\$1,498,402,000
Local Option Gas Tax	41,606,000
Ninth Cent Gas Tax	<u>10,505,000</u>
Subtotal	<u>\$1,550,513,000</u>

OCCUPATIONAL LICENSES

Business Taxes	<u>\$2,112,000</u>
Subtotal	<u>\$2,112,000</u>

INTERGOVERNMENTAL REVENUES

State Sales Tax	\$70,200,000
State Revenue Sharing	70,107,000
Gasoline and Motor Fuels Tax	12,990,000
Alcoholic Beverage Licenses	999,000
Secondary Roads	500,000
Race Track Revenue	447,000
State Insurance Agent License Fee	<u>556,000</u>
Subtotal	<u>\$155,799,000</u>

CHARGES FOR SERVICES

Sheriff and Police Fees	\$1,080,000
Other	<u>285,000</u>
Subtotal	<u>\$1,365,000</u>

INTEREST INCOME

Interest	<u>\$611,000</u>
Subtotal	<u>\$611,000</u>

COUNTYWIDE GENERAL FUND REVENUE (cont'd)

	Net* 2021-22 <u>Budget</u>
<u>OTHER</u>	
Administrative Reimbursements	\$47,791,000
Miscellaneous	<u>10,738,000</u>
Subtotal	<u>\$58,529,000</u>
<u>TRANSFERS</u>	
Transfers	<u>\$8,021,000</u>
Subtotal	<u>\$8,021,000</u>
<u>CASH CARRYOVER</u>	
Cash Carryover	<u>\$46,390,000</u>
Subtotal	<u>\$46,390,000</u>
Total	<u>\$1,823,340,000</u>

* All anticipated receipts have been adjusted as necessary in accordance with Chapter 129.01(2)(b) of the Florida Statutes.

COUNTYWIDE GENERAL FUND EXPENDITURES

	2021-22 <u>Budget</u>
Office of the Mayor	5,921,000
Board of County Commissioners (BCC)	21,024,000
County Attorney	17,707,000
Clerk of Court	6,777,000
Corrections and Rehabilitation	223,922,000
Judicial Administration	35,867,000
Juvenile Services	14,462,000
Legal Aid	3,165,000
Medical Examiner	14,296,000
Miami-Dade Fire Rescue	41,866,000
Miami-Dade Police	104,984,000
Non-departmental - Public Safety	8,854,000
General Government Improvement Fund - Public Safety	9,300,000
Transportation and Public Works	244,315,000
Cultural Affairs	13,186,000
Park, Recreation and Open Spaces	62,256,000
Non-departmental - Recreation and Culture	3,037,000
Animal Services	21,610,000
Solid Waste Management	11,120,000
Non-departmental - Neighborhood and Infrastructure	121,606,000
General Government Improvement Fund – Neighb. & Infra.	2,500,000
Community Action and Human Services	41,048,000
Public Housing and Community Development	310,000
Public Health Trust	237,687,000
Non-departmental - Health and Society	44,055,000
Miami-Dade Economic Advocacy Trust	1,669,000
Regulatory and Economic Resources	6,495,000
Non-departmental - Economic Development	135,705,000
Audit and Management Services	2,406,000
Commission on Ethics and Public Trust	2,654,000
Communications	9,959,000
Elections	25,238,000
Human Resources	8,612,000
Information Technology Department	1,882,000
Inspector General	2,177,000
Internal Services Department	47,367,000
Management and Budget	5,784,000
Property Appraisal	44,827,000
Non-departmental - General Government	217,690,000
Total	<u>\$1,823,340,000</u>

****Schedule incorporates first and second change memo recommendations and all amendments approved at first and second budget hearings, including but not limited to, technical adjustments.***

Memorandum



Date: September 7, 2021

To: Honorable Chairman Jose “Pepe” Diaz
and Members, Board of County Commissioners

From: Daniella Levine Cava *Daniella Levine Cava*
Mayor

Subject: Information for First Budget Hearing – FY 2021-22 Proposed Budget

This information has been prepared to accompany the Fiscal Year (FY) 2021-22 Budget Ordinances for your consideration at the first budget hearing on September 14, 2021.

I. Executive Summary

This document details adjustments identified since the submittal of the FY 2021-22 Proposed Budget (Proposed Budget) on July 14, 2021. Over the past few months, we have been monitoring the performance of all revenue and expenditures. As a result, several revenues that support the general fund and tourist taxes have seen an increase due to an unanticipated upswing to the local and State economy. This trending is inconsistent with other years and exceeds pre-pandemic performance. These changes and others, are incorporated into this document along with a recommendation on how to best program the adjustments.

We worked hard to put together a budget in a challenging budget year that reflects our community’s priorities and maintains critical services without raising taxes, while also investing in rebuilding a healthier, stronger, more resilient economy and community. Key priorities funded in the budget support long-term economic recovery, enhanced public safety for all neighborhoods, partnerships with community organizations, and greater focus on resilience, just to name a few. We are confident that with the additional changes reflected in this memo, the FY 2021-22 Proposed Budget lays the foundation for a more prosperous and more secure future for Miami-Dade where all families and communities can thrive.

This memo is divided into the following sections:

- **Background:** This section provides additional context on key considerations in developing the proposed budget, including eligible uses of American Rescue Plan Act (ARPA) funds and an update on revenue replacement.
- **Recommended Changes:** This section outlines all recommended changes, including general fund and other funding adjustments, a collective bargaining update, specific directives, department-specific adjustments, capital budget updates, the People’s Transportation Plan Pro forma Adjustments and Five Year Financial Outlook, recommended fee adjustments, and additional community-based investments.

II. Background

A. American Rescue Plan Act (ARPA) Requirements and Eligible Funding Uses

The County’s receipt of \$527,733,745 in State and Local Fiscal Recovery Funds (SLFRF) through the American Rescue Plan Act (ARPA) that was adopted by Congress and signed into law by President Biden on March 11, 2021, was officially approved by the Board on July 8, 2021 pursuant to Resolution No. R-679-21. ARPA emphasizes that funds are intended to address negative impacts of the pandemic on disproportionately affected communities and populations as well as to respond to the negative economic impacts created or exacerbated by the pandemic. In particular, the ARPA focuses on disproportionately impacted populations such as immigrants, low-wage workers, and healthcare and public safety workers who put their lives on the line to keep the country functioning through the pandemic and were hardest hit by the negative effects of Coronavirus Disease 2019 (COVID-19) both from a health and financial standpoint.

The aim of the ARPA and the SLFRF is to offset these negative effects on the economy and the public health crises to ensure an equitable and speedy recovery, and the Fiscal Year 2021-22 Proposed Budget was developed with all these requirements, guidelines, and principles in mind. Further, the Office of Management and Budget and Mayor’s office consulted extensively with the County Attorney’s office and County’s recovery consultants in developing a proposed plan to allocate these funds, to ensure we understand and follow the federal requirements for what can and cannot be funded with ARPA dollars. Per federal rules, ARPA proceeds cannot be used to replenish reserves or to pay debt service.

The administration in consultation with the County Commission created and passed a plan – Resolution No. R-777-21 as adopted by the BCC on July 20, 2021 – to allocate ARP funds toward the following priorities:

- **\$321 million for revenue replacement** to continue providing critical County services without interruption.
- **Key infrastructure projects** that support thousands of good-paying jobs while simultaneously investing in our community’s long-term health and prosperity.
- **District-specific priority projects**, allocating \$2 million to each of our 13 County Commission districts for each Commissioner to determine how those funds are spent to support our communities.
- **Funding to support the families disproportionately affected by the pandemic**, including funds for business grants, workforce training, the preservation and development of workforce housing, violence prevention, behavioral health programs, and more.

I am now recommending a change in the use of revenue replacement that replaces the entire \$527 million of lost revenue in the current fiscal year and fiscal year 2021-22, and with the general revenue that is carried forward, continues to program \$206 million for direct programming, in order to maintain the spirit of the Board’s legislation and key priorities funded to address negative impacts of the pandemic on our local economy and help Miami-Dade County residents recover and rebound.

I am also happy to report that Port Miami was recently awarded \$66,901,040 in grant funds from the Coronavirus State Fiscal Recovery Funds under ARPA for eligible capital and/or operating costs. These funds will provide reimbursements to the operating budget as Revenue Replacement and/or capital projects funded as required.

On May 4, 2021, the Board adopted Resolution No. R-478-21 launching the Public Health Safety Neighborhood Emergency Team (NET) Pilot Program in Commission Districts 2 and 9 to combat increased violence in the community. At the July 8, 2021 BCC meeting, I provided a report to the Board on the NET Pilot Program (Agenda Item No. 2(B)(6)). In the report, multiple components were outlined to implement the program utilizing multiple County departments such as the Miami-Dade Police Department (MDPD), Juvenile Services Department (JSD), Department of Cultural Affairs (CUA), Public Housing and Community Development Department (PHCD), and the Miami-Dade Library System. Many of the components that are recommended for the program have already been funded in the Mayor’s Peace and Prosperity Plan utilizing revenues from the FTX Naming Rights and complimentary funding sources for a strategic plan to address the underlying causes of gun violence and poverty in Miami-Dade County, which was adopted by the Board on June 8, 2021. As such, the Public Health Safety NET Pilot Program was funded in the proposed budget. As requested by various Commissioners, Attachment A to this memorandum includes a breakdown of funding in the proposed budget by department for the Public Health Safety Net Program and a snapshot of the Peace and Prosperity plan detailing the programs, their corresponding budget and the expenditures projected through September 30, 2021.

B. Reduction in Revenue

One of the allowable uses of the SLFRF is for the provision of government services to the extent of the reduction in revenue experienced due to COVID-19 (Revenue Replacement), in order to be utilized to maintain the same level of services and address any impacts that have been caused and/or exacerbated by the pandemic. After application of the formula that is outlined in the U.S. Department of the Treasury’s Interim Final Rule, Miami-Dade County’s maximum Revenue Replacement amount is approximately \$1 billion for 2020. As such, the County may use its entire \$527,733,745 SLFRF award for allowable governmental expenditures, such as maintenance or pay-go funded building of infrastructure, including: roads; modernization of cybersecurity, including hardware, software, and protection of critical infrastructure; health services; environmental remediation; and the provision of police, fire, and other public safety services. Use of SLFRF funds are not, however, limited to these services. Budget shortfalls through fiscal year 2022-23 are projected to be approximately \$321 million and the balance of the total allocation of \$527 million (\$206 million), as stated in Resolution No. R-777-21, was proposed to be utilized for direct programming that addresses the undermined health and economic wellbeing of Miami-Dade County residents. All SLFRF funds must be obligated by December 31, 2024 and spent by December 31, 2026.

C. Ordinances

The attached ordinances have been adjusted for technical changes, corrections of scriveners’ errors, corrections of appropriation posting errors and current estimates of grants. Cash carryover for proprietary funds has been adjusted where appropriate. Waiver of various code provisions and resolutions are recommended, including waiver of section 29-7(G) of the Code of Miami-Dade County, Florida (“Code”) relating to the use of Documentary Stamp Surtax and waiver of Resolution No. R-924-08 relating to transit fares, fees and charges because we are not recommending increasing fares. On May 4, 2021, the Board adopted Resolution No. R-458-21 directing the Mayor to provide a report within 180 days developing a plan to implement a student loan repayment program and to fund the program within the Proposed Budget. At this time the report is not available and funding for the program will be evaluated once the report has been accepted by the Board. Therefore at this time we are waiving the requirements of Resolution No. R-458-21.

As a result of the previously mentioned new revenue projections, the operating budget adjustments listed below increase the total operating budget by \$223.426 million. I recommend the following changes to the FY 2021-22 Proposed Budget.

III. Recommended Changes

A. General Fund and other Funding Adjustments

Revenue and other funding adjustments

Additional carryover from the current Fiscal Year 2020-21 due to a combination of revised revenue estimates, into the FY 2021-22 budget is estimated to be an additional \$27.042 million. Using the new revenue estimates, we believe that this trend will result in an additional revenues in the Proposed Budget of \$899,000 in Sales Tax, \$8.32 million in State Revenue Sharing and \$3.508 in additional Utility Taxes. After the Proposed Budget was released, it was discovered that the administrative reimbursement from the Water and Sewer department was inadvertently omitted from the general fund revenues, this will increase the FY 2021-22 revenues by \$22.292 million. Other adjustments include: (1) a reduction in the Mayor’s office of \$257,000 for the elimination of one Senior Advisor Position and (2) a savings of \$1.2 million within the Community Action and Human Services Department as it has been determined that funding within the budget for temporary services can be delivered in a more efficient manner. In the Proposed Budget we created the Enhanced County and District Program (ECDP) fund, and I now recommend that we include the \$63.318 million in revenue listed above in the ECDP along with the \$2.25 million currently included in the proposed budget for a total ECDP balance of \$65.768 million. These revenues will increase the general fund budget by a total of \$62.061 million.

Tourist Taxes

Due to the unpredictably COVID-19 has had on our hotel motel and food and beverage industry, a review of the County’s tourist tax revenue stream was conducted subsequent to the release of the FY 2021-22 Proposed Budget and Multi-Year Capital Plan. As a result of the review, tourist tax revenues are being adjusted to reflect higher than projected revenues and these adjustments are reflected in the attached appropriation schedules. The Proposed Budget included funding from ARPA that will be reduced as a result of the increase in revenue being projected. Convention Development Tax (CDT) will be adjusted by \$12.127 million from \$63.128 million to \$75.255 million. The additional \$12.127 million in CDT will result in lowering the American Rescue Plan funding support by \$12.127 million. Tourist Development Tax will increase by \$4.241 million from \$21.524 million to \$25.765 million, Professional Sport Franchise Facility Tax by \$2.120 million from \$10.762 million to \$12.882 million, Tourist Development Surtax by \$281,000 from \$4.598 million to \$4.879 million and Food and Beverage Tax for the Homeless and Domestic Violence by \$2.426 million from \$25.677 million to \$28.103 million. The \$2.426 million in Food and Beverage Tax will be reflected in the Homeless Trust Operating Budget.

B. Collective Bargaining

As part of the continuing labor negotiations with the County’s Collective Bargaining Units, the Proposed Budget anticipated a one percent Cost of Living Adjustment (COLA) for the County’s workforce who work daily to provide the vital services and programs that our residents depend on and have sacrificed so much during this pandemic. Our original proposal for the Collective Bargaining Agreements (CBAs) which

extend through fiscal years 2021, 2022 and 2023, included a COLA of 0%, 1% and 1% respectively. Given our revised revenues projection, we are able to offer more to our County’s workforce. To make up for the fact that no COLA is provided for in the first year of the bargaining agreement (2021), I recommend: a two percent one-time bonus (\$20.767 million) upon ratification of the CBAs, and a three percent COLA effective October 1, 2021, or upon ratification if that occurs after October 1, 2021. That is an additional two percent COLA (\$20.767 million) above the one percent COLA budgeted in Proposed Budget. Funding of this additional COLA and bonus (\$41.534 million) will come from the ECDP for the General Fund and reserves and/or budgetary expenditures adjustments in the Proprietary and Enterprise funds.

C. Funding for Directives

Public Health Trust

Over the past year, the Public Health Trust (PHT) joined forces with Miami-Dade County to confront the COVID-19 pandemic that was affecting our community, including supporting the vaccination effort. At the Board’s June 15, 2021, joint meeting, the Board approved a motion directing the County to reimburse the PHT for the \$7 million in expenses as a result of their vaccination efforts. This funding will be allocated from the ECDP to PHT to reimburse this important effort.

Internal Services

On July 20, 2021, the Board adopted Resolution No. R-746-21, approving a lease agreement with Manifest Foundation Inc. for the Larcenia Bullard Plaza. This agreement requires the County to fund annual maintenance expenses estimated at \$510,000. The Internal Services Department (ISD) budget will be amended to include funding from ECDP to support \$510,000 for maintenance support of the Larcenia Bullard Plaza.

Non Departmental

On July 20, 2021, the Board adopted Resolution No. R-680-21, urging President Joseph R. Biden to allocate \$1 million in funding for Temporary Protected Status for Haitian and Venezuelan nationals, or alternatively directing the County Mayor to allocate \$1 million for this program. A program will be developed to determine the scope of services to be provided by organizations.

D. Departmental and Other Adjustments

Animal Services

On August 31, 2020, the Board adopted Resolution No. R-865-20, authorizing a grant agreement between the Animal Services Department (ASD) and the Friends of Miami Animals (FOMA) to provide mobile animal wellness services to low-income residents within the County. The mobile unit will travel to lower income communities in Miami-Dade County to provide veterinary services including vaccinations, spay/neuter surgeries, microchipping and other medical care. The \$350,000 from FOMA grant funds and four additional positions for FY 2021-22 needs to be included as part of ASD’s budget.

Parks, Recreation and Open Spaces

The Proposed Budget includes \$2.7 million in the Parks, Recreation and Open Spaces (PROS) department budget for the removal of Sargassum seaweed funded from Tourist Development Tax (TDT) revenues. TDT is levied and imposed by the County at a rate of two percent throughout the incorporated and unincorporated areas of Miami-Dade County, except within the municipal limits of Miami Beach, Bal Harbour and

Surfside, as those three municipalities levy their own municipal resort tax. Due to the economic impact from COVID-19 on TDT, I propose to fund these operations from the ECDP to help alleviate the burden on our TDT revenues.

Information Technology

For the Information Technology Department (ITD) the Proposed Budget will be amended to add seven full-time overages for FY 2020-21 with a total fiscal impact of \$703,000, for the implementation of the integrated Criminal Justice Information System (CJIS) application to support the life cycle of criminal cases from arrest to case disposition. Funding for these positions has been identified as part of the CJIS Capital Asset Bond 2020C (Interagency Transfers).

Homeless Trust

As a result of the revenue adjustments made to the Tourist Tax revenues, the Proposed Budget for the Homeless Trust will reflect an increase of \$2.426 million from the Food and Beverage Tax for Homeless and Domestic Violence of which \$364,000 will be allocated to the construction and operations of domestic violence centers and \$2.062 million to support homeless programs.

Miami Dade Economic Advocacy Trust

The Miami-Dade Economic Advocacy Trust (MDEAT) requires a budget adjustment to include an additional \$266,000 in Documentary Stamp Surtax revenue to correctly reflect its legislative share of eight (8) percent of the total amount collected (\$2.609 million).

The MDEAT budget requires an additional \$300,000 from ECDP support. These funds will be used for three critical positions which include one Policy Analyst, one Legislative Analyst, and one Equity Researcher focused on developing and advocating for state and local government policies that will enable the economic advancement of Black residents in Miami-Dade County in the areas of economic and business development, employment, homeownership, crime reduction, and education.

Internal Services

The Internal Services Department (ISD) budget will be amended to include funding from ECDP to support \$500,000 for the Downtown Redevelopment project consulting services that will assist the County in developing a plan for County-owned land in downtown Miami. Additionally, the Office of Americans with Disabilities (ADA) will include an additional three positions funded by the County’s portion of ADA parking fine revenues, that are to be used to improve accessibility and equal opportunity to disabled persons, in the amount of \$245,000. These three positions will allow the ADA Office to address the County’s ADA compliance needs in a timely manner, and provide training and programming for employees and the disabled community.

Police

The Miami-Dade Police Department (MDPD) requires an additional \$615,000 from ECDP for four Police Officer positions to enhance enforcement and improve emergency response times along the Miami River in the unincorporated areas.

Cultural Affairs

In FY 2020-21 the Department of Cultural Affairs (CUA) received \$1.22 million in ARPA funds through the Shuttered Venue Operating Grant, to fund various County owned cultural facilities, which in turn will require fewer general fund dollars to fund current year operations. In order to strengthen support to cultural grants that serve the children in our community and to restore the Professional Artist Development grant program, I recommend that CUA receive an additional \$225,000 from ECDP. These grant programs will specifically provide arts opportunities to children with and without disabilities to experience and learn about the arts and offer training to artist entrepreneurs to improve their business skills. In addition, I recommend that CUA also receive an additional \$115,000 in ECDP to restore the Culture Shock Miami Program to FY 2019-20 levels. The Culture Shock Miami Program offers affordable and easy to purchase \$5 tickets to a wide variety of community cultural events to introduce more young people to the arts when they are just beginning to explore recreational and entertainment options. CUA will be applying for grants during the year, should any of the grants that can be used to fund these services materialize, less funding from ECDP will be required.

Since the release of the Proposed Budget, CUA received a \$40,000 grant from the National Endowment of the Arts (NEA) organization to support Developing Arts in Neighborhoods (DAN) Grants Program that was not included in the Proposed Budget. The grant will assist the DAN Program in providing annual operating support to small, diverse nonprofit cultural organizations deeply rooted in the cultural life and heritage of our community. DAN grantees focus on preserving and embracing the indigenous heritage, traditions, customs, beliefs and/or rituals of a particular culture or ethnic group.

As a result of the revenue adjustments made to the Tourist Tax revenues, the Proposed Budget for CUA will reflect the following funding modifications to support their operations in their Convention Development Tax (CDT), Tourist Development Tax (TDT) and Tourist Development Surtax (Surtax) support. CUA’s CDT support will be reduced by \$873,000, TDT will increase by \$871,000 and Surtax will increase by \$2,000. These revisions are reflected in both the Department’s and the Tourist Tax appropriation schedules.

Non Departmental

At this time, I recommend the Proposed Budget be modified to include \$2.85 million from ECDP for the following programs or organizations for cultural programs, small business development and children’s savings accounts.

On October 8, 2020, the Board adopted Resolution No. R-1044-20, allocating \$500,000 to create the Future Bound Miami, Children’s Savings Accounts for children that qualify for free and reduced lunch at the South Florida Educational Federal Credit Union. The program deposits an initial seed of \$25 or \$50 which will grow with contributions from family and earned incentives to help build savings for future education. This program is one of many that will help underprivileged individuals in our County, therefore I recommend that the Proposed Budget include \$1 million for Children’s Savings Accounts.

One of the hardest hit industries as a result of the pandemic has been cultural programming in our community. As a result, it is important to fund programming, I recommend \$500,000 to support the South Dade Smooth Jazz Festival and \$500,000 to support Jazz in the Gardens.

I also propose that we allocate funding for small business and resident services of \$350,000 to continue the development and implementation of the “Axis Helps” portal platform currently provided through a grant to

the Urban Impact Lab. This centralized, accessible, easy-to-use platform will connect Miami-Dade residents and small business owners to the available economic resources they need to recover and thrive in the post pandemic economy, and will be linked to the Miami-Dade County website through a partnership agreement connected to the funding.

In FY 2020-21, the County budgeted \$1 million for the Community Ventures Program (CVP) administered by the Beacon Council. CVP is a collective impact program designed to connect low income, structurally unemployed individuals to living wage jobs and career pathways. In the Proposed Budget, \$500,000 was allocated, but after further analysis, it was determined that the CVP will require an additional \$500,000 of funding from ECDP in the Proposed Budget to continue the same level of service.

Additionally, the Proposed Budget includes funding the Orange Blossom Classic at \$1 million. This amount should be reduced to \$500,000 to allow for funding activities associated with the Juneteenth holiday (\$500,000).

Department of Transportation and Public Works (DTPW)

DTPW requires the conversion of part-time to full-time bus operators for operational efficiencies. Recent recruitments to hire part-time operators have not been successful, creating a deficiency in the department. DTPW will convert 150 part-time bus operator positions into full-time positions and add an additional 50 full-time bus operators to attract and retain employees and to reduce the overtime assignments. The additional cost will be funded through attrition and overtime savings. The total DTPW position count will increase by 200. In addition, after the release of the Proposed Budget, DTPW updated its projections for the end of year to include \$15 million of Transit Fares and Fees revenues and an additional \$25 million in FEMA reimbursements. These adjustments will increase DTPW’s carryover into next year by \$40 million in the Transit fund and expenditures will increase to reflect it as additional operating reserves.

Regulatory and Economic Resources (RER)

The FY 2021-22 Proposed Budget for RER’s Office of Resiliency (OOR) will be revised to include funding for the Solar and Energy Loan Fund (SELF) in Miami-Dade County. SELF is a 501(c) 3 nonprofit organization and is federally recognized and certified by the U.S. Treasury as a Community Development Financial Institution (CDFI). The SELF program is intended to bring a local home improvement financing program to the residents in Miami-Dade County. The SELF financing program offers financing options for residents that do not have sufficient credit scores or income to qualify for other mainstream financing programs. As a CDFI, SELF is required to provide at least 60 percent of its financing to low to moderate income (LMI) or underserved communities. The SELF program is intended to offer our residents more options to access residential loans for energy efficiency measures, solar panels, storm protection, water quality and other qualifying residential upgrades. In order to bring this program to Miami-Dade County, an allocation (with corresponding increase in operating) of \$100,000 in ECDP will be needed to assist the SELF non-profit organization set up an office in Miami-Dade County in order to begin offering this service to our residents for the first year of the program. Additional funding of \$200,000 over two additional years will be needed to ensure successful program continuity in the County, for a total funding amount of \$300,000 over three years. SELF will help address our resilience goals adding to other programs to assist low and moderate income homeowners.

Due to increases in homelessness resulting from evictions and foreclosures, the Proposed Budget for RER’s Office of Consumer Protection will be revised to include funding for a Housing Advocate Professional that

will focus on assisting families and individual’s efforts to obtain housing related resources. In order to establish this resource in Miami-Dade County, \$175,000 in ECDP will be programed.

Additional staffing is needed in RER’s Code Compliance Division to address recently enacted neighborhood code enforcement ordinances resulting in policy, procedural and back-office workload volumes, such as with vacation rentals. Ongoing code and policy changes have also resulted in an increase in requests for subpoenas, cease and desist letters, demand letters, inspection warrants, civil injunction packages and legal correspondence, as well as a need for public information outreach and education. Other improvements in the Code Compliance Division include feasibility and implementation of safety measures, such as body cameras, that require the review and eventual oversight of policies and procedures pertaining to usage, storage, and disclosure as well as the procedural and technological rollout. To support these improvements, a total of five positions will be added that include three Special Project Administrators (\$354,000), a Paralegal Specialist (\$102,000) and an Administrative Officer 3 position (\$89,000) totaling \$555,000 and includes \$10,000 for one-time operating expenses. The funding source for these positions will be Zoning and Code Enforcement fees and although total revenue and appropriation authority for this Division will remain the same, a revision will be required to move funds from reserves to operating. Operating expenses will increase by \$942,000 to \$12.775 million from \$11.833 million and decreasing reserves in the same fund to \$12.481 million from \$13.423 million. An adjustment will also be required for the Construction, Permitting and Building Code Division in Fund G3050 increasing operating expenses by \$610,000 to \$28.257 million from \$27.647 million and decreasing reserves in the same fund to \$26.528 million from \$27.138 million for the reasons set forth in the following paragraph.

While there is a major focus on the recertification process of certain structures that are 40 years and older, and there will be ongoing stakeholder engagement to refine the process through legislation and administrative changes, RER is independently pursuing in the interest of time and public safety an enhanced initiative to ensure the structural and electrical safety of 40/50 year old buildings due for recertification as well as enhance the technical expertise and inspections turnaround timeframes of the Unsafe Structures Unit. To support this enhancement, a total of eight positions will be added with five positions (two Structural Plan Reviewers, \$272,000; one Electrical Plan Reviewer, \$106,000; one Special Projects Administrator 2, \$104,000; and one Administrator Officer 1, \$59,000) added to the Construction, Permitting and Building Code Division and three positions (two Building Inspectors, \$218,000; and one Structural Engineer, \$128,000) added to the Code Compliance Division. The total cost of this enhancement is \$997,000, including \$110,000 in one-time operating expenses and are funded by Permit, Recertification and Building Code Enforcement fees and although total revenue and appropriation authority for this enhancement will remain the same a revision will be required to move funds from reserves to operating.

Solid Waste Management

Additional changes to Department of Solid Waste Management (DSWM) include adding four additional positions to the newly created Labor Relations, Safety and Training Section within the Administration Division that will address internal and external processes to meet newly established deadlines that align with the County’s standardized discipline initiative. This new section will add one Administrative Officer 2 (\$83,000), two Senior Personnel Specialists (\$173,000) and One Information Technology Specialist (\$63,000) positions. The total cost of this section is \$319,000 and will be cost allocated with the Collections Fund increasing operating expenses by \$204,000 and the Disposal Fund increasing operating expenses by

\$115,000. The Disposal Fund reserve will be reduced by \$319,000, with \$115,000 remaining in the Disposal operating fund and transferring \$204,000 to the Collections operating Fund.

The Proposed DSWM Budget assumed that the Consumer Price Index (CPI) for the South Region, All Urban Consumers issued by the U.S. Bureau of Labor Statistics for July 2020 would be one percent (1%) higher than the prior period. However, the actual CPI for the period increased by five percent (5%), as a result, will generate an increase in disposal revenue of \$4.815 million and an increase in recycling revenue of \$50,000, which will be offset by a corresponding increase in Disposal reserves of \$4.815 million and a decrease to the fund transfer from Disposal to Collections of \$50,000.

As a result of higher disposal expenses, the Collections Fund in DSWM is impacted by the higher expense as a result of the CPI increase, totaling \$2.584 million. The \$2.584 million in the Collections Fund will be covered temporarily by reserves from the Disposal Fund until a rate increase is approved in the FY 2022-23 Proposed Budget process. Implementing Order 4-68 has been adjusted to reflect the rate changes as outlined in Attachment H and will modify the implementing order attached to agenda item H.

General Government Improvement Fund (GGIF)

I recommend that \$2.0 million of the ECDF be allocated to GGIF to fund the following capital projects: \$500,000 to Vision Zero, and \$1.5 million to Non-Departmental Neighborhood Improvements.

E. Capital Budget

Public Housing and Community Development - Affordable Housing Trust Fund

Subsequent to the release of the Proposed Budget, PHCD submitted capital program #2000002154 – Redevelopment of Public and Affordable Housing as part of the Proposed Budget. PHCD proposes to use funds in the Affordable Housing Trust as part of its FY 2021-22 Multi-Year Capital Plan. The capital program provides for the redevelopment of public and affordable housing in various public and affordable housing sites to include those under the Rental Assistance Demonstration Program. The total capital program cost is \$26 million of which \$13.625 million from the Trust Fund is projected to be expended in FY 2021-22, and \$12.375 million in FY 2022-23. All monies in the Trust Fund that were received from developers as payment in lieu of constructing, acquiring, or rehabilitating workforce housing will be used for the construction, rehabilitation, and acquisition of workforce housing units.

Section 17.132.1 of the Code establishes a Revolving Loan Fund within the Affordable Housing Trust Fund, to be administered by a third-party administrator for short term loans to developers for the construction, rehabilitation, or acquisition of land or housing for sale or rental to homebuyers or renters whose household annual income does not exceed 140 percent of the area median income adjusted for family size. Resolution No. R-1330-19 adopted a set of guidelines for the administration and allocation of funds from the Affordable Housing Trust Fund (Revolving Loan Fund and General Trust Fund). This action requires a waiver by the Board of section 17.132.1 of the Code, and Resolution No. R-1330-19.

Animal Services

Subsequent to the release of the FY 2021-22 Proposed Budget and Multi-Year Capital Plan, the Animal Services Department (ASD) submitted two additional capital projects to be included in capital program #2000001284 – Infrastructure Improvements - Animal Service Facilities System. The two projects include the acquisition of land for \$2.3 million (project #3002375) and the development of the land into a parking

lot, project #3004457, for \$1.716 million. The land, to be purchased, is adjacent to the Pet Adoption and Protection Center in Doral, will be developed into a parking lot for use by both employees and visitors of the facility. The additional parking space is needed as the current available parking is not enough to cover the increased visitation to the facility. As a result, the capital program will be adjusted to reflect \$2.455 million to be incurred in FY 2021-22 and the remaining balance of the projects to be included in FY 2022-23. These projects will be funded through the Countywide Infrastructure Investment Plan (CIIP) using the Capital Asset Acquisition Bonds, Series 2021A proceeds.

Information Technology

Subsequent to the release of the Proposed Budget, the Information Technology Department submitted capital program #2000002174 – Fiber Optic Infrastructure Expansion to be included as part in the Proposed Budget. The capital program will replace the fiber optic infrastructure at the South Dade Government Center and install fiber optic infrastructure along the NW 58th Street corridor to provide for technology refresh and additional bandwidth/expansion for next generation applications to Miami-Dade County facilities. The capital program, funded with future financing proceeds, is projected to cost is \$2.7 million of which \$2 million is projected to be expended in FY 2021-22.

Non-Departmental

Since the release of the Proposed Budget, it was determined that capital program #982610 – Municipal Projects – Cultural, Library and Multicultural Educational Facilities was inadvertently omitted from the County’s Non-Departmental Capital Improvement Program. The capital program, funded with Building Better Communities General Obligation Bond proceeds, has since been added with a total project cost of \$18.5 million of which \$8 million is projected to be expended in FY 2021-22.

As part of the Mayor’s commitment to improving our roadways and other transit related neighborhood improvements, an additional \$1.5 million from GGIF for capital program #2000001302 – Roadway Improvements is recommended for funding in the FY 2021-22 Proposed Budget and Multi-Year Capital Plan.

Transportation and Public Works

As part of the County’s effort to ensure that the most vulnerable in our streets are safe, the Proposed Budget will be revised to add an additional \$500,000 from GGIF for capital program #20000001296 – Vision Zero for a total project cost of \$14.244 million. These additional funds will help Miami-Dade County in moving toward our vision of improving pedestrian and cycling safety and the riding experience of cyclists throughout Miami-Dade County. Well connected cycling networks through neighborhood streets, protected bike lanes, and shared use trails make our community a more sustainable, healthier and livable community for all.

District Capital Needs

In order to demonstrate a dedicated funding commitment to the unincorporated municipal service areas of our community, a new \$10 million Quality Neighborhood Improvement Bond Program (QNIP) series payable from utility taxes collected in the unincorporated areas will be developed for the upcoming fiscal year. The allocation methodology is the same as previous QNIP programs which distributes funds based on UMSA population and roadway miles. QNIP Series 2022 will be structured so that it may be used for stormwater drainage, road resurfacing, parks, sidewalks and other infrastructure needs within each of the unincorporated areas in your districts. The information below details the breakout of this allocation by

district. The funding will be divided into each commission district based on the unincorporated population and area within each district as follows: District 1 \$593,271; District 2 \$886,390; District 3 \$273,340; District 4 \$234,427; District 5 \$17,668; District 6 \$504,552; District 7 \$794,998; District 8 \$1,181,930; District 9 \$1,660,564; District 10 \$1,482,866; District 11 \$1,541,205; District 12 \$492,981, and District 13 \$335,808.

Debt Service

Subsequent to the release of the Proposed Budget, the Capital Asset Acquisition Special Obligation Bond, Series 2021A for the CIIP was finalized. The debt service payment for the County’s CIIP program will be included in capital program #2000001461, Debt Service-CIIP - project #3004495 (\$5.832 million) as well as shown in the County’s debt service ordinance. The debt service payment, funded with ISD Service Fees, provides funding for the annual debt service payment for CIIP. These financing proceeds are being used to acquire, build-out and renovate our county facilities, address health and life safety issues, provide for improved energy usage and technology as well as the purchase of various furnishings, fixtures and equipment as deemed necessary. These projects ensure the resiliency of our departments and continued services to our community.

F. People’s Transportation Plan Pro forma Adjustments and Five Year Financial Outlook

After further consideration and based on recent revenue projections, the Peoples Transportation Plan (PTP) Pro Forma will be adjusted to reflect a revised estimate for the PTP Surtax and farebox collections. In addition, the PTP Pro Forma has been adjusted to reflect additional use of Coronavirus Federal Relief funds including American Rescue Plan Act dedicated to transit operations and additional Federal Formula grants anticipated from the proposed Infrastructure Stimulus bill. Finally, the PTP Pro Forma has been adjusted to include the proposed COLA for employees of the department. The result of these adjustments pushes an extraordinary General Fund support to the transit activities in the Department of Transportation and Public Works (DTPW) out one year to FY 2023-24 from FY 2022-23 and reduces the overall General Fund subsidy in the Five-Year Plan by \$368.845 million.

Taking into account the reduced General Fund subsidy to DTPW, the revised General Fund revenues and the proposed cost of living adjustment, the Five-Year Plan for the General Fund has been updated and moves an estimated budget gap to FY 2023-24 from FY 2022-23. Additionally, the balance at the end of the five year financial outlook reflects a funding gap of \$257.33 million, a reduction of \$76.179 million.

The updated PTP Pro Forma and General Fund Five-Year Plan are attached (Attachment B) to this memorandum.

G. Recommended Fee Adjustments

The Self-Supporting Budget Ordinance (Agenda Item H) includes the proposed fee changes included in the Proposed Budget and amended by the paragraphs above. Fee adjustments include charges for the Aviation Department (rental and other charges), Fire Rescue Services (fire prevention), RER (various fees), the DTPW (various fees), Port Miami (various fees and contractual adjustments), SWMD (residential household rate and commercial disposal fees adjusted by the CPI, per ordinance) and the Water and Sewer Department (various fees). A memorandum detailing the various fees changes was provided to the Board

on September 2, 2021. These fee schedules have all been included as reflected in the revenues of the Proposed Budget.

As noted in the Solid Waste section above, the department is adjusting fees by CPI.

H. Promotional and Community-Based Organization Funding

As required by Administrative Order 7-32, Attachments C and D to this memorandum are the reports on Airport and Seaport promotional funds. The total combined promotional fund allocation in the Proposed Budget is \$658,100.

Attachment E reflects cultural programs monitored by Department of Cultural Affairs and the organizations that will receive funding in FY 2021-22.

I propose that the funding for Community Based Organizations (CBO) managed through OMB be increased by \$470,000 using funds from ECDP to be allocated to three currently funded CBOs, for Share Your Hearts (d/b/a: Victory for Youth) and the Sundari Foundation. Share Your Hearts will receive an additional (\$200,000) to provide alternate programs for victim’s services and job training. The Sundari Foundation, operators of the Lotus House Women’s Shelter, require additional assistance (\$70,000) to support research related to services that they provide to survivors of domestic violence, including trauma-informed housing and services to homeless women, youth and children with special needs. The Liberty City Optimist Club of Florida will receive an additional (\$200,000) to provide additional programming for underprivileged youths.

Additionally, several CBOs that received funding as a result of participating in the CBO request for proposals #1516 competitive solicitation process which was further amended pursuant to actions taken via motion by the Board, have decided not to participate in the proposed budget allocation. The following organizations have either informed the County that they will no longer be participating, had their contract terminated for cause or ceased to be active: The National American Red Cross (\$132,000); ASPIRA of South Florida, Inc. (\$73,000); Borinquen Health Care Center, Inc. (\$28,000); Colombian American Service Association, Inc. (\$49,000); Communities in Schools of Miami, Inc. (\$22,000); Fifty-Five Years and Up, Inc. (\$107,000); Read2Succeed, Inc. (\$27,000); West Kendall Baptist Hospital, Inc. (\$85,000). I am recommending that we reallocate these funds to include increased funding to several CBOs and/or add the following organizations to receive these funds: Community Smiles (\$200,000) (new CBO); Curley’s House of Style, Inc. (additional \$100,000); Feeding South Florida, Inc. (additional \$100,000); Hampton House Inc. (\$500,000)(new CBO); MJD Wellness and Community Center, Inc. (additional \$100,000); Victory for Youth, Inc. (additional \$100,000). Attachment F reflects continuation funding of the General Fund support and enhancements to CBOs. Attachment F includes all of the programs and organizations that will receive funding in FY 2021-22.

I. Position Adjustments

In some instances, the above recommendations and correction of errors will adjust the number of positions in the FY 2021-22 Proposed Budget. These adjustments and correction of errors increase the total number

Honorable Chairman Jose “Pepe” Diaz
and Members, Board of County Commissioners
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of recommended full-time equivalent positions by 239 for a total of 29,312. Revisions to the tables of organization are outlined in Attachment G.

J. Pay Plan

Attached to Agenda Item H is the Pay Plan which contains the rates of pay for all non-bargaining unit and bargaining unit employees. The Pay Plan includes the addition of new classifications, the abolition of obsolete classifications and occupational code and title changes. The pay rates reflected in the Pay Plan will be administered in accordance with the provisions of the Living Wage Ordinance 99-44 and the terms and conditions of the applicable bargaining unit agreements.

Attachments

Peace & Prosperity Plan

Department	Program Name	Program Term	Funding	FY 2020-21 Budget	FY 2020-21 Projection	FY 2021-22	Comments
Juvenile Services	Fit 2 Lead	October 1st	Trust Fund	\$ -	\$ -	\$ 100,000	
Miami-Dade Police Department	MDPD Youth Athletic and Mentoring Initiative	June 14, 2021	Naming Rights Revenue	30,000	8,774	308,000	
Miami-Dade Police Department	MDPD Intelligence Analysis	October 1, 2021	Naming Rights Revenue	-	-	341,676	
Miami-Dade Police Department	MDPD Turn Around Police Academy	August 2021/March 2022	Naming Rights Revenue	44,000	12,190	106,000	
Parks, Recreation and Open Spaces	Fit2Lead (mentoring program)	June 1, 2021	Naming Rights Revenue	1,094,626	627,510	3,269,174	
State Attorney's Office	One Full Time State Attorney Position	October 1, 2021	General Fund	-	-	311,000	
Public housing and Community Development	Revitalization and Economic Development	June 1, 2021	PHCD and CDBG Funding	18,300,000	-	13,800,000	*FY20-21 funds allocated to various programs through the 2021 Consolidated Planning Annual Action Plan
Non-Departmental	Summer Youth Internship Program	Summer 2021/Summer 2022	Naming Rights Revenue	800,000	800,000	700,000	
Non-Departmental	Safe in the 305 Community Grant	October 1, 2021	Naming Rights Revenue	-	-	50,000	
Non-Departmental	Public Safety Tool Kit	October 1, 2021	Naming Rights Revenue	-	-	50,000	
Non-Departmental	Project Greenlight	October 1, 2021	Naming Rights Revenue	-	-	300,000	
Non-Departmental	Fit 2 Lead	October 1, 2021	Pending Mental Health Funding	-	-	300,000	
Non-Departmental	Fit 2 Lead	October 1, 2021	FTX Foundation	-	-	150,000	
Non-Departmental	Independent Evaluation	Ongoing	Naming Rights Revenue	50,000	-	75,000	*In the process of procuring
Total including PHCD				\$ 20,318,626	\$ 1,448,474	\$ 19,860,850	
Annual Total excluding PHCD				\$ 2,018,626	\$ 1,448,474	\$ 5,749,850	
Total excluding PHCD						\$ 7,768,476	

ATTACHMENT A

**Peoples Transportation Plan
Pro Forma**

ATTACHMENT B

Revenues (Dollar in Thousands)	2022	2023	2024	2025	2026	2027
Local Revenues						
Countywide General Fund Support (MOE)	222,450	230,236	238,294	246,634	348,416	360,611
Extraordinary Adjustment in General Fund Support	-	-	-	90,000	-	25,813
PTP Sales Tax Revenue	306,640	326,839	337,312	347,431	357,854	368,590
Capital Revenues						
PTP Capital Expansion Reserve Fund Carryover	71,598	-	-	-	-	-
DTPW PTP Capital Project Fund Carryover	3,014	377,597	255,469	145,106	79,153	40,661
Planned Future Bond Proceeds	721,576	202,455	96,100	52,283	27,587	9,057
Planned Financing for Bus Replacement Program	64,978	-	-	71,534	106,403	83,871
FTA Capital Grant	72,333	12,385	-	-	-	-
State Capital Grant	72,333	12,385	-	-	-	-
Fund Transfers						
PTP Capital Expansion from PTP Revenue	11,713	13,298	14,036	8,889	7,312	6,096
Transit Operating from PTP Revenue	14,643	-	-	-	-	-
Smart Plan Revenues						
SMART Plan Carryover	-	281,325	445,839	607,323	715,060	823,360
Transfer from PTP Revenue from swapped TPO SU Grant Funds	30,000	30,000	30,000	30,000	30,000	30,000
Transfer Plan from Available PTP Revenue Funds	84,985	104,159	110,328	63,539	48,863	37,426
Transfer Plan from Capital Expansion	83,311	13,298	14,036	8,889	7,312	6,096
Transfer Plan from Dedicated Transit Joint Development Revenue	2,076	721	721	904	11,418	2,024
Transfer Plan from Transportation Infrastructure Improvement District	22,306	7,076	10,953	16,592	21,691	27,294
Total Revenues	\$ 1,917,748	\$ 1,729,891	\$ 1,752,428	\$ 1,807,076	\$ 1,891,844	\$ 1,942,017

**Peoples Transportation Plan
Pro Forma**

ATTACHMENT B

Expenses (Dollar in Thousands)	2022	2023	2024	2025	2026	2027
DTPW Operating Expenses						
Transit Operating Expense, net of reimbursements	\$ 320,833	\$ 261,095	\$ 431,757	\$ 446,695	\$ 461,548	\$ 499,399
Capital Expenses						
PTP Capital Expansion Reserve Expenses	8,368	1,200	287	-	-	-
DTPW Transit PTP Capital Projects Fund Expenses	327,985	302,447	192,667	112,480	62,636	33,343
DTPW Public Works PTP Capital Projects Fund Expenses	19,008	22,136	13,796	5,756	3,443	-
Planned Bus Replacement Purchases	64,978	-	-	71,534	106,403	83,871
Debt Service/Financing Expenses						
Current PTP Debt Service for Transit	96,547	90,128	91,126	91,123	91,116	91,113
Current PTP Debt Service for Public Works	23,384	23,391	23,392	23,388	23,388	25,193
Future DTPW PTP Debt Service	-	-	-	59,570	76,284	84,218
Future Financing for Future Bus Replacement Program	8,252	14,976	14,976	14,976	22,379	33,390
TPO Reimbursement						
Reimbursement from TPO Flexed SU grant	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Transfer Out						
Municipal Contributions, includes new cities	70,527	75,173	77,581	79,909	82,307	84,776
SFRTA Contribution	4,235	4,235	4,235	4,235	4,235	4,235
Transfer to County Departments/Programs						
Transfer to Office of the CITT	2,998	3,073	3,150	3,229	3,310	3,393
Transfer to Public Works Pay as You Go Projects	2,661	2,741	2,823	2,908	2,995	3,085
Transfer from PTP Revenue to Transit Operating	14,643	-	-	-	-	-
Intrafund Transfers						
Transfer from PTP Revenue to PTP Capital Expansion	11,713	13,298	14,036	8,889	7,312	6,096
Transfer to Transit Debt Service for Non-PTP Debt	821	821	821	821	803	784
Contributions to the SMART Plan						
PTP Capital Expansion Reserve Fund	83,311	13,298	14,036	8,889	7,312	6,096
PTP Revenue Fund from swapped TPO SU Grant Funds	30,000	30,000	30,000	30,000	30,000	30,000
PTP Revenue Fund from Available Funds	84,985	104,159	110,328	63,539	48,863	37,426
Transit Operating Fund Dedicated Joint Development Revenue	2,076	721	721	904	11,418	2,024
South Dade Transit Way Corridor Expenditures						
Capital Expenditures	59,217	12,724	-	-	-	-
Operating Expenditures, Net of Revenue	-	-	2,681	12,187	10,984	11,247
Capital Renewal and Replacement (State of Good Repair)	-	-	-	-	-	-
SMART Plan Capital Expenses						
Capital Expenditures	18,434	1,586	1,586	-	-	-
Planned End of Year Carryover						
SMART Plan End of Year Balance	281,325	445,839	607,323	715,060	823,360	914,953
PTP Revenue Fund End of Year Balance	-	-	-	-	-	-
PTP Capital Expansion Reserve Fund End of Year Balance	-	-	-	-	-	-
DTPW Transit Operating Fund End of Year Balance	33,850	81,381	-	1,831	1,087	1,000
DTPW PTP Capital Projects Fund End of Year Balance	377,597	255,469	145,106	79,153	40,661	16,375
Total Expenses	\$ 1,917,748	\$ 1,729,891	\$ 1,752,428	\$ 1,807,076	\$ 1,891,844	\$ 1,942,017

ATTACHMENT B

Miami-Dade County Five-Year Financial Outlook

	2022	2023	2024	2025	2026	2027
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
COUNTYWIDE						
Revenues						
Property Tax	\$1,498,402	\$1,543,355	\$1,605,089	\$ 1,669,293	\$ 1,736,064	\$ 1,805,507
Gas Tax	\$68,527	\$69,213	\$69,905	\$ 70,604	\$ 71,310	\$ 72,023
Carryover	\$46,390	\$7,121	\$0	\$0	\$0	\$ -
Interest	\$611	\$629	\$655	\$ 681	\$ 708	\$ 736
State Revenue Sharing	\$70,107	\$72,210	\$74,377	\$ 76,608	\$ 78,906	\$ 81,273
Administrative Reimb.	\$47,791	\$48,269	\$48,752	\$ 49,239	\$ 49,732	\$ 50,229
Sales Tax	\$73,895	\$76,112	\$78,395	\$ 80,747	\$ 83,169	\$ 85,664
Other	\$ 24,738	\$ 24,930	\$ 25,125	\$ 25,821	\$ 26,019	\$ 26,219
Total Revenues	\$1,830,461	\$1,841,839	\$1,902,296	\$1,972,992	\$2,045,908	\$2,121,652
Expenses						
Public Safety	\$463,494	\$753,915	\$860,964	\$ 892,702	\$ 916,724	\$ 941,402
Policy Formulation	\$44,494	\$45,935	\$47,205	\$ 48,515	\$ 49,866	\$ 51,260
Transportation and Mobility	\$244,315	\$259,885	\$272,444	\$ 377,067	\$ 394,612	\$ 438,908
Recreation and Culture	\$78,637	\$77,180	\$83,977	\$ 85,836	\$ 92,974	\$ 95,172
Neighborhood and Infrastructure	\$156,836	\$34,910	\$35,871	\$ 36,862	\$ 37,884	\$ 38,938
Economic Development	\$143,869	\$77,972	\$82,096	\$ 86,441	\$ 91,020	\$ 95,845
Health and Society	\$323,100	\$322,764	\$334,468	\$ 346,614	\$ 359,218	\$ 372,299
General Government	\$368,595	\$269,279	\$283,331	\$ 296,004	\$ 298,856	\$ 308,873
Total Expenses	\$1,823,340	\$1,841,839	\$2,000,356	\$2,170,042	\$2,241,153	\$2,342,697
Surplus/Funding Gaps	\$7,121	\$0	(\$98,060)	(\$197,050)	(\$195,246)	(\$221,045)

ATTACHMENT B

Miami-Dade County Five-Year Financial Outlook

	2022	2023	2024	2025	2026	2027
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
UMSA						
Revenues						
Property Tax	\$168,890	\$173,958	\$180,916	\$188,153	\$195,679	\$203,506
Utility Tax	\$109,193	\$112,468	\$115,842	\$119,318	\$122,897	\$126,584
Communications Tax	\$25,500	\$25,755	\$26,013	\$26,273	\$26,535	\$26,801
Carryover	\$14,297	\$12,276	\$21,678	\$0	\$0	\$0
Interest	\$192	\$198	\$206	\$214	\$222	\$231
State Revenue Sharing	\$48,210	\$48,210	\$48,210	\$48,210	\$48,210	\$48,210
Administrative Reimb.	\$13,479	\$13,614	\$13,750	\$13,887	\$14,026	\$14,167
Sales Tax	\$110,841	\$114,166	\$117,591	\$121,119	\$124,753	\$128,495
Occupational License	\$3,923	\$3,962	\$4,002	\$4,042	\$4,082	\$4,123
Other	\$3,073	\$3,104	\$3,135	\$3,166	\$3,198	\$3,230
Total Revenues	\$497,597	\$507,711	\$531,344	\$524,382	\$539,604	\$555,347
Expenses						
Policy Formulation	\$12,549	\$12,953	\$13,309	\$13,677	\$14,057	\$14,448
Public Safety	\$295,805	\$347,900	\$411,466	\$422,837	\$434,566	\$446,665
Transportation and Mobility	\$9,418	\$9,721	\$9,989	\$10,265	\$10,549	\$10,843
Recreation and Culture	\$50,053	\$51,663	\$53,086	\$54,553	\$56,066	\$57,628
Economic Development	\$2,850	\$3,000	\$3,156	\$3,321	\$3,494	\$3,676
Enabling Strategies - Budget and Finance						
General Government	\$114,646	\$60,795	\$61,728	\$56,257	\$57,249	\$58,272
Total Expenses	\$485,321	\$486,033	\$552,735	\$560,910	\$575,981	\$591,532
Surplus/Funding Gaps	\$12,276	\$21,678	(\$21,391)	(\$36,529)	(\$36,378)	(\$36,185)

ATTACHMENT C

MIAMI-DADE AVIATION DEPARTMENT PROMOTIONAL FUNDS RECOMMENDED EXPENDITURES Fiscal Year – 2021 - 2022

The Budget Ordinance also includes recommendations for Aviation Department Promotional Fund Expenditures totaling \$258,100. As the date of the approved events/program approaches, the Aviation Department will obtain the documentation required by A.O.7-32 from each entity for review by the Aviation Department and the County Attorney's Office prior to disbursement of funds, and in accordance to the following recommendations.

1. **Miami-Dade County Aviation Department (MDAD)**
Event: Inaugurals for new airlines & routes
Amount recommended: \$15,000

The Aviation Department will co-host inaugural ceremonies for and with new airlines commencing service and with incumbent airlines commencing new routes.

2. **Miami-Dade County Aviation Department (MDAD)**
Event: Community & Global Outreach Programs
Amount recommended: \$158,100

MDAD, in accordance with FAA guidelines, will utilize airport revenues in support of community and global outreach activities as long as such expenditures are directly and substantially related to the operations of Miami International Airport and MDAD's General Aviation airports. Activities include, among others, The Annual World Strategic Forum, the Miami-Dade Chamber of Commerce events, the Florida Customs Brokers & Forwarders Association (FCBF) General Monthly Meeting sponsorship in May each year and its Board Installation Event, the FCBF Conference of the Americas, the Greater Miami Convention & Visitors Bureau Annual Report Event, World City's Annual World Trade Month Event, The Greater Miami Chamber of Commerce's Annual Meeting, The International Air Cargo Association's (TIACA) Annual General Meeting or Executive Summit, the E-Merge Americas Annual Conference, the World Trade Center - Miami World Trade Month Events and International Trade Achievement Awards event, The SEUS-Japan Association Annual Conference and the World Travel Association's World Travel Expo and Conference. These expenditures will be documented and reviewed on a case-by-case basis to ensure compliance with FAA guidelines.

3. **Miami-Dade County**
Event: Miami-Dade County Days in Tallahassee - 2022
Amount recommended: \$3,500

Miami-Dade Days provides a unique opportunity for participants, including local officials and community leaders to discuss legislative priorities affecting Miami International Airport with state legislators in an informal setting.

ATTACHMENT C

4. **Florida Airports Council (FAC)**
Events: FAC State Legislative Summit, the FAC Federal Legislative Summit and the FAC Annual Conference

Amount recommended: \$9,000

MDAD will co-sponsor during the FAC State and Federal Summits, as well as the Annual Conference, at which the Department is represented by its Office of Governmental Affairs and the Departmental liaison to FAC.

5. **Miami-Dade County Aviation Department (Airside Operations)**

Event: FAA Meetings for FY – 2021 - 2022

Amount recommended: \$5,000

Airport safety assessment with FAA, airlines, and Chief Pilots; Runway Safety Action Team/FAA meetings with airlines and Chiefs Pilots; FAA drills/meetings reference required drills to meet MIA's 139 Certification as a Commercial Airport; AAAE Trainings regarding required FAA drills to meet MIA's 139 Certification as a Commercial Airport.

6. **Miami-Dade County Aviation Department**

Event: Survival Fire Drill

Amount recommended: \$5,000

The survival drill is conducted by The Fire Department of Miami-Dade County Aviation Department to review safety practices.

9. **The World Trade Center-Miami**

Event: 2021 Air Cargo and Air Logistics Americas

Amount recommended: \$50,000

MDAD will be the host of the 2021 Air Cargo & Air Logistics Americas International Congress and Exhibition in Miami. The event has been held biennially since 1993.

10. **The Foundation for Democracy in Africa**

Event: AfrICANDO – US – Africa Trade & Investment Symposium / Expo

Amount recommended: \$12,500

AfrICANDO is a unique opportunity to meet producers of high quality and authentic products from Africa and to network with importers, business leaders, investment promotion authorities, Ministers, and Ambassadors from Africa.

In summary, these events will provide Miami-Dade County's Aviation Department an excellent opportunity to showcase and promote Miami International Airport and its General Aviation airports. All promotional funds recipients will be required to comply with the requirements of Administrative Order 7-32 governing the expenditure of Miami-Dade County Aviation Department promotional funds, and with the Federal Aviation Administration's guidelines.

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ATTACHMENT D

Seaport Promotional Fund Recommended Expenditures FY21-22

As incorporated in Administrative Order 7-32 is the recommendations for the Seaport Promotional Fund expenditures totaling \$400,000 to support the following maritime industry events.

Expenditures of such funds will be spent directly by the Miami-Dade County Seaport Department.

1. Cargo & Cruise Marketing and Community Outreach

Event title: Promotional Program

Amount: \$400,000

This funding will go towards developing strategic campaigns over multiple communication platforms in support of the port's cargo and cruise business as well as community outreach efforts. The program will include intermodal, trade and logistics, as well as travel and tourism marketing efforts in conjunction with the port's cruise and cargo customers and community. Amounts may vary depending on exposure and participation.

**FY 2021-22 Funding for
Cultural Organizations**

ATTACHMENT E

GRANTS PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2021-22 GRANT RECOMMENDATIONS
ART ACQUISITION GRANTS PROGRAM (ArtsAcq)			
ArtsAcq	Art Acquisition Grant Program	Miami-Dade based artists competitively selected by the South Florida Cultural Consortium	\$45,000
		<i>Sub-Total: FY 2021-22 Art Acquisition Grants Program:</i>	\$45,000
ARTS EDUCATION GRANTS AND PROGRAM INITIATIVES (ArtsEd)			
ArtsEd	Arts for Learning/Miami, Inc.	FY 2021-2022 Program Activities	\$363,000
ArtsEd	Fantasy Theatre Factory, Inc.	Fiscal Agent for Arts Education Initiatives and "All Kids Included" Initiatives for Children with Disabilities	\$451,000
		<i>Sub-Total: FY 2021-22 Arts Education and Program Initiatives Grants:</i>	\$814,000
CAPITAL DEVELOPMENT GRANTS PROGRAM (CAP)			
CAP	Museum of Contemporary Art, Inc.	MOCA Accessibility Upgrade: Front Entrance Door Replacement	\$11,588
CAP	New World Symphony, Inc.	Captioning System for the New World Center	\$6,361
CAP	The Dave and Mary Alper Jewish Community Center, Inc.	Alper JCC Miami Outdoor Stage	\$19,743
CAP	The Miami Children's Museum, Inc.	ADA Door and Door Operator Replacement Project - Phase 2	\$12,308
		<i>Sub-Total: FY 2021-22 Capital Development Program Grants:</i>	\$50,000
COMMUNITY GRANTS PROGRAM (CG)			
CG	Community Grants Program	Quarterly Grants Program: Competitive application and review opportunities 4 times during each FY	\$625,000
		<i>Sub-Total: FY 2021-22 Community Grants Program:</i>	\$625,000
CULTURAL ADVANCEMENT GRANTS PROGRAM (ADV)			
ADV	Arts Ballet Theatre of Florida, Inc.	FY 2021-2022 Season Activities	\$125,000
ADV	Bascomb Memorial Broadcasting Foundation, Inc.	FY 2021-2022 Season Activities	\$125,000
ADV	Centro Cultural Español de Cooperación Iberoamericana, Inc.	FY 2021-2022 Season Activities	\$125,000
ADV	City Theatre, Inc.	FY 2021-2022 Season Activities	\$125,000
ADV	Coral Gables Cinemateque, Inc.	FY 2021-2022 Season Activities	\$125,000
ADV	GableStage, Inc.	FY 2021-2022 Season Activities	\$125,000
ADV	Living Arts Trust, Inc. d/b/a O Cinema	FY 2021-2022 Season Activities	\$125,000
ADV	Locust Projects, Inc.	FY 2021-2022 Season Activities	\$125,000
ADV	Miami Dade College	FY 2021-2022 Season Activities - Cultural Affairs Department (Live Arts Miami)	\$125,000
ADV	Miami Dade College	FY 2021-2022 Season Activities - Miami Book Fair Year Round	\$125,000
ADV	Miami Dade College	FY 2021-2022 Season Activities - Museum of Art and Design	\$125,000
ADV	Miami Design Preservation League, Inc.	FY 2021-2022 Season Activities	\$125,000
ADV	Miami Light Project, Inc.	FY 2021-2022 Season Activities	\$125,000
ADV	Miami New Drama, Inc.	FY 2021-2022 Season Activities	\$125,000
ADV	Nu Deco Ensemble, Inc.	FY 2021-2022 Season Activities	\$125,000
ADV	Seraphic Fire, Inc.	FY 2021-2022 Season Activities	\$125,000
ADV	Teatro Avante, Inc.	FY 2021-2022 Season Activities	\$125,000
ADV	The Bakehouse Art Complex, Inc.	FY 2021-2022 Season Activities	\$125,000
ADV	The Coral Gables Museum, Corp.	FY 2021-2022 Season Activities	\$125,000
ADV	The Deering Estate Foundation, Inc.	FY 2021-2022 Season Activities	\$125,000
ADV	The Rhythm Foundation, Inc.	FY 2021-2022 Season Activities	\$125,000
ADV	Zoetic Stage, Inc.	FY 2021-2022 Season Activities	\$125,000
		<i>Sub-Total: FY 2021-22 Cultural Advancement Program Grants:</i>	\$2,750,000
CULTURAL DEVELOPMENT GRANTS PROGRAM (CDG)			
CDG	Ballet Flamenco La Rosa, Inc.	FY 2021-2022 Season Activities	\$60,000
CDG	Chopin Foundation of the United States, Inc.	FY 2021-2022 Season Activities	\$60,000
CDG	Contemporary Arts Foundation, Inc.	FY 2021-2022 Season Activities	\$60,000
CDG	Coral Gables Congregational Church (United Church of Christ), Inc.	FY 2021-2022 Season Activities	\$60,000
CDG	Cuban Classical Ballet of Miami, Inc.	FY 2021-2022 Season Activities	\$60,000
CDG	Florida International University Board of Trustees, for the benefit of the School of Music	FY 2021-2022 Season Activities	\$60,000
CDG	Fundarte, Inc.	FY 2021-2022 Season Activities	\$60,000
CDG	Marjory Stoneman Douglas Biscayne Nature Center, Inc.	FY 2021-2022 Season Activities	\$60,000
CDG	Miami Beach Garden Conservancy, Inc.	FY 2021-2022 Season Activities	\$60,000
CDG	Miami Dade College	FY 2021-2022 Season Activities - Koubek Center	\$60,000
CDG	Miami Dade College	FY 2021-2022 Season Activities - Lynn and Louis Wolfson II Florida Moving Image Archive	\$60,000
CDG	Miami Dade College Foundation, Inc.	FY 2021-2022 Season Activities - New World School of the Arts, Dance Division	\$60,000
CDG	Michael-Ann Russell Jewish Community Center, Inc.	FY 2021-2022 Season Activities	\$60,000
CDG	Olympia Center, Inc.	FY 2021-2022 Season Activities	\$60,000
CDG	Orchestra Miami, Inc.	FY 2021-2022 Season Activities	\$60,000
CDG	Patrons of Exceptional Artists, Inc.	FY 2021-2022 Season Activities	\$60,000
CDG	The Dance Now! Ensemble, Inc.	FY 2021-2022 Season Activities	\$60,000
CDG	The Dave and Mary Alper Jewish Community Center, Inc.	FY 2021-2022 Season Activities	\$60,000
CDG	The Murray Dranoff Foundation, Inc.	FY 2021-2022 Season Activities	\$60,000
		<i>Sub-Total: FY 2021-22 Cultural Development Program Grants:</i>	\$1,140,000
CULTURE SHOCK MIAMI PROGRAM COSTS			
CS	Culture Shock Miami Audience Development Program: Discount Tickets to the Arts for Teens and Young Adults	Programmatic Support	\$729,000
		<i>Sub-Total: FY 2021-22 Culture Shock Miami Program Costs:</i>	\$729,000
DANCE MIAMI CHOREOGRAPHERS (DMC)			
DMC	Garcia, Liony	Choreographer Award	\$10,000
DMC	Herrera, Rosa Linda	Choreographer Award	\$10,000
DMC	Pikieris, Yanis Eric	Choreographer Award	\$10,000
DMC	Portal-Andreu, Sandra	Choreographer Award	\$10,000
DMC	Puig Taran, Alexey	Choreographer Award	\$10,000
DMC	Williams, Hailite Mae	Choreographer Award	\$10,000
DMC	Winter, Pioneer	Choreographer Award	\$10,000
DMC	Dance Miami Choreographers Program	Programmatic costs	\$5,000
		<i>Sub-Total: FY 2021-22 Dance Miami Choreographers Program:</i>	\$75,000

**FY 2021-22 Funding for
Cultural Organizations**

ATTACHMENT E

GRANTS PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2021-22 GRANT RECOMMENDATIONS
DEVELOPING ARTS IN NEIGHBORHOODS GRANTS PROGRAM (DAN) - includes funding support from the National Endowment for the Arts' NEA GRANTS FOR SUBPROJECTS2 PROGRAM (\$40,000, Addendum 1)			
DAN	Alhambra Music, Inc.	FY 2021-2022 Season Activities	\$13,680
DAN	Artefactus Cultural Project, Inc.	FY 2021-2022 Season Activities	\$13,083
DAN	Bookleggers Library, Inc.	FY 2021-2022 Season Activities	\$13,948
DAN	Civic Chorale of Greater Miami, Inc.	FY 2021-2022 Season Activities	\$13,639
DAN	Conecta: Miami Arts, Inc.	FY 2021-2022 Season Activities	\$12,713
DAN	Delou Africa, Inc.	FY 2021-2022 Season Activities	\$13,762
DAN	El Ingenio Inc	FY 2021-2022 Season Activities	\$13,310
DAN	Florida Guitar Foundation, Inc.	FY 2021-2022 Season Activities	\$13,639
DAN	Florida Opera Prima, Inc.	FY 2021-2022 Season Activities	\$12,795
DAN	Foundation for Emerging Technologies and Arts, Inc.	FY 2021-2022 Season Activities	\$12,343
DAN	Friends of the Japanese Garden, Inc.	FY 2021-2022 Season Activities	\$13,227
DAN	Hispanic-American Lyric Theatre, Inc.	FY 2021-2022 Season Activities	\$13,042
DAN	Kendall Art Cultural Center, Inc.	FY 2021-2022 Season Activities	\$13,269
DAN	Living Arts Trust, Inc. d/b/a O Cinema f/a for Bistoury Physical Theatre and Film Corp.	FY 2021-2022 Season Activities	\$13,176
DAN	Marti Productions Inc	FY 2021-2022 Season Activities	\$10,400
DAN	Miami Watercolor Society, Inc.	FY 2021-2022 Season Activities	\$13,454
DAN	Moksha Arts Collective, Inc.	FY 2021-2022 Season Activities	\$12,384
DAN	Mz Goose, Inc.	FY 2021-2022 Season Activities	\$13,577
DAN	North Miami Community Concert Band, Inc.	FY 2021-2022 Season Activities	\$12,775
DAN	Rise Kern Cultural Productions Inc	FY 2021-2022 Season Activities	\$13,062
DAN	South Beach Chamber Ensemble, Inc.	FY 2021-2022 Season Activities	\$13,515
DAN	South Florida Composers Alliance, Inc.	FY 2021-2022 Season Activities	\$13,813
DAN	South Florida Friends of Classical Music, Inc.	FY 2021-2022 Season Activities	\$13,269
DAN	The Cove/Rincon Corp.	FY 2021-2022 Season Activities	\$13,125
Sub-Total: FY 2021-22 Developing Arts in Neighborhoods Program Grants:			\$315,000
FESTIVALS AND SPECIAL EVENTS GRANTS PROGRAM (FEST)			
FEST	4ward Miami, Inc.	2021 Gay8 Festival	\$54,860
FEST	Bayfront Park Management Trust Corporation	Downtown Miami New Year's Eve Celebration	\$71,409
FEST	Coconut Grove Arts & Historical Association, Inc.	Coconut Grove Arts Festival	\$100,000
FEST	Florida International University Board of Trustees, for the benefit of the School of Hospitality	South Beach Wine & Food Festival	\$100,000
FEST	German American Social Club of Greater Miami, Inc.	Oktoberfest Miami	\$50,001
FEST	Groundup Music Foundation, Inc.	GroundUp Music Festival	\$79,103
FEST	Infinito Art & Cultural Foundation, Inc.	Brazilian Film Festival of Miami	\$65,000
FEST	Junior Orange Bowl Committee, Inc.	Junior Orange Bowl Parade and Festival	\$75,493
FEST	Miami-Broward One Carnival Host Committee, Inc.	Miami Carnival	\$79,134
FEST	Miami Beach Gay Pride, Inc.	Miami Beach Gay Pride	\$80,000
FEST	Miami Dade College	Miami Book Fair	\$115,000
FEST	Miami Dade College	Miami Film Festival	\$115,000
FEST	Miami Gay and Lesbian Film Festival, Inc.	OUTshine Film Festival	\$65,000
FEST	Miami Hispanic Ballet Corporation	International Ballet Festival of Miami	\$85,000
FEST	O, Miami, Inc.	O, Miami Poetry Festival	\$65,000
Sub-Total: FY 2021-22 Festivals and Special Events Program Grants:			\$1,200,000
HANNIBAL COX JR. CULTURAL GRANTS PROGRAM (HCJ)			
HCJ	Arca Images, Inc.	FY 2021-2022 Season Activities	\$27,649
HCJ	Artists in Residence in Everglades, Inc.	FY 2021-2022 Season Activities	\$27,796
HCJ	Bas Fisher Invitational, Inc.	FY 2021-2022 Season Activities	\$27,912
HCJ	Community Arts and Culture, Inc.	FY 2021-2022 Season Activities	\$26,688
HCJ	Creation Art Center Corporation	FY 2021-2022 Season Activities	\$25,677
HCJ	Diaspora Vibe Cultural Arts Incubator, Inc.	FY 2021-2022 Season Activities	\$29,673
HCJ	Dimensions Dance Theater of Miami, Inc.	FY 2021-2022 Season Activities	\$27,612
HCJ	Edge Zones, Inc.	FY 2021-2022 Season Activities	\$26,651
HCJ	Friends of Chamber Music of Miami, Inc.	FY 2021-2022 Season Activities	\$25,601
HCJ	IlluminArts, Inc.	FY 2021-2022 Season Activities	\$27,944
HCJ	Juggerknot Theater Corporation	FY 2021-2022 Season Activities	\$27,538
HCJ	Karen Peterson and Dancers, Inc.	FY 2021-2022 Season Activities	\$29,581
HCJ	Main Street Players, Inc. d/b/a Main Street Players	FY 2021-2022 Season Activities	\$27,058
HCJ	Miami Dade College	FY 2021-2022 Season Activities - Department of Arts and Philosophy	\$27,575
HCJ	Miami Lyric Opera, Inc.	FY 2021-2022 Season Activities	\$26,688
HCJ	Miami Short Film Festival, Inc.	FY 2021-2022 Season Activities	\$29,001
HCJ	PAXy, Inc.	FY 2021-2022 Season Activities	\$26,873
HCJ	Peter London Global Dance Company, Inc.	FY 2021-2022 Season Activities	\$28,124
HCJ	Pioneer Winter Collective, Inc.	FY 2021-2022 Season Activities	\$29,629
HCJ	Saint Martha Concerts and Cultural Affairs, Inc.	FY 2021-2022 Season Activities	\$26,942
HCJ	Siempre Flamenco, Inc.	FY 2021-2022 Season Activities	\$27,786
HCJ	Siudy Flamenco Dance Theater, Inc.	FY 2021-2022 Season Activities	\$27,723
HCJ	The Opera Atelier, Inc.	FY 2021-2022 Season Activities	\$27,279
Sub-Total: FY 2021-22 Hannibal Cox Jr. Cultural Program Grants:			\$635,000
INTERNATIONAL CULTURAL PARTNERSHIPS GRANTS PROGRAM (ICP)			
ICP	Arca Images, Inc.	Abismo - A Miami/Madrid Exchange	\$15,000
ICP	Ballet Flamenco La Rosa, Inc.	Agua Amargas	\$20,000
ICP	Delou Africa, Inc.	R.O.O.T. - Revealing Our Oral Traditions in The Gambia	\$10,000
ICP	Diaspora Vibe Cultural Arts Incubator, Inc.	Under the Shade: Without a Shadow II	\$20,000
ICP	Edge Zones, Inc.	Art of Uncertainty - Index Miami/Santo Domingo	\$15,000
ICP	El Ingenio, Inc.	Celia, a Gift from the Soul	\$15,000
ICP	FUNDarte, Inc.	Sharing Grandmothers: Phase 2	\$15,000
ICP	Miami Chamber Music Society, Inc.	MCMS/ASMF International Exchange Partnership Project - Miami / London	\$20,000
ICP	The Dance Now! Ensemble, Inc.	Anusim: What is Hidden is Never Lost: Phase 2, Miami	\$20,000
ICP	The Oprea Atelier, Inc.	Miami Transfer	\$10,000
Sub-Total: FY 2021-22 International Cultural Exchange Program Grants:			\$160,000

**FY 2021-22 Funding for
Cultural Organizations**

ATTACHMENT E

GRANTS PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2021-22 GRANT RECOMMENDATIONS
MAJOR CULTURAL INSTITUTIONS GRANTS PROGRAM (MCI)			
MCI	Actor's Playhouse Productions, Inc.	FY 2021-2022 Season Activities	\$307,551
MCI	Adrienne Arsht Center Trust, Inc. d/b/a Adrienne Arsht Center for the Performing Arts of Miami-Dade County	FY 2021-2022 Season Activities	\$551,902
MCI	Florida International University Board of Trustees, for the benefit of Jewish Museum of Florida	FY 2021-2022 Season Activities	\$166,469
MCI	Florida International University Board of Trustees, for the benefit of the Patricia and Phillip Frost Art Museum	FY 2021-2022 Season Activities	\$222,834
MCI	Florida International University Board of Trustees, for the benefit of The Wolfsonian	FY 2021-2022 Season Activities	\$401,570
MCI	Florida Grand Opera, Inc.	FY 2021-2022 Season Activities	\$514,594
MCI	Friends of the Bass Museum, Inc.	FY 2021-2022 Season Activities	\$329,813
MCI	GableStage, Inc.	FY 2021-2022 Transition Activities	\$154,615
MCI	M Ensemble Company, Inc.	FY 2021-2022 Season Activities	\$132,250
MCI	Miami City Ballet, Inc.	FY 2021-2022 Season Activities	\$516,876
MCI	Miami Symphony Orchestra/Orquesta Sinfonica de Miami, Inc., The	FY 2021-2022 Season Activities	\$132,250
MCI	Museum of Contemporary Art, Inc.	FY 2021-2022 Season Activities	\$250,000
MCI	New World Symphony, Inc.	FY 2021-2022 Season Activities	\$566,428
MCI	South Florida Art Center, Inc. d/b/a Oolite Arts	FY 2021-2022 Season Activities	\$228,015
MCI	University of Miami - Lowe Art Museum	FY 2021-2022 Season Activities	\$288,833
		Sub-Total: FY 2021-22 Major Cultural Institutions Program Grants:	\$4,764,000
SERVICE ORGANIZATIONS GRANTS PROGRAM (SERV)			
SERV	Arts & Business Council of Miami, Inc.	Annual Programs	\$135,000
		Fiscal Agent for "Arts Help Program," Organization Capacity Building Initiatives, MAMP Workshop Series Scholarships, Creative Capital Programs, Dance Community Services, etc.	
SERV	Arts & Business Council of Miami, Inc.		\$168,000
SERV	Dade Heritage Trust, Inc.	Annual Programs	\$25,000
SERV	Diaspora Arts Coalition, Incorporated	Annual Programs	\$30,000
SERV	Greater Miami Festivals and Events Association, Inc.	Annual Programs	\$45,000
SERV	Hispanic Theaters and Producers Association of Florida, Inc.	Annual Programs	\$100,000
SERV	IFCM Corp.	Filmgate Interactive Annual Programs	\$50,000
SERV	Miami Dance Hub, Inc.	Annual Programs	\$10,000
SERV	Miami Light Project, Inc.	MLP Technical Fellowship Program	\$30,000
SERV	Sosyete Koukouy of Miami, Inc.	Fiscal Agent for Haitian Artists Network (HAN)	\$25,000
SERV	The Sunshine Jazz Organization, Inc.	Annual Programs	\$55,000
SERV	The Theatre League of South Florida, Inc., The	Annual Programs	\$70,000
		Sub-Total: FY 2021-22 Service Organizations Program Grants:	\$743,000
SUMMER ARTS & SCIENCE CAMPS FOR KIDS GRANTS PROGRAM (SAS-C)			
SAS-C	Summer Arts & Science Camps for Kids Grants Program	Project grants to Organizations for Summer Arts and Science Camp Programs: 2021-2022 cycle grantees TBD	\$825,000
		Sub-Total: FY 2021-22 Summer Arts & Science Camps for Kids Program Grants:	\$825,000
TARGETED INITIATIVES GRANTS (TARG)			
TARG	ArtSouth, A Not-For-Profit Corporation	Operating Transition Plan	\$25,000
TARG	Arts & Business Council of Miami, Inc.	Fiscal Agent for "ArtBurstMiami"	\$120,000
TARG	Black Archives, History and Research Foundation of South Florida, Inc., The	Black Archives and Lyric Theater - Operating Transition Plan	\$150,000
TARG	City of Hialeah	City of Hialeah Cultural Affairs Council Programs	\$50,000
TARG	Doral Contemporary Art Museum, Inc.	Annual Programs	\$35,000
TARG	Friends of the Miami-Dade Public Library, Inc.	The Vasari Project	\$15,000
TARG	Fundarte, Inc.	Fiscal Agent for Artist Access Grant Program	\$30,000
TARG	Greater Miami Festivals and Events Association, Inc.	Fiscal Agent for Cultural Marketing, Market Research and Strategic Partnerships	\$53,000
TARG	Haitian Cultural Arts Alliance, Inc.	Haitian Cultural Initiatives	\$25,000
TARG	Hispanic-American Lyric Theatre, Inc.	Fiscal Agent for Cuban Pilots Association - Bay of Pigs Memorial at TMB	\$13,000
TARG	Historic Hampton House Trust, Inc.	Annual Programs	\$60,000
TARG	Homestead Center for the Arts, Inc.	Annual Programs	\$30,000
TARG	Institute of Contemporary Art, Miami, Inc.	Annual Programs	\$25,000
TARG	Miami New Drama, Inc.	Colony Theater Operating Support	\$35,000
TARG	The Fountainhead Residency, Inc.	Annual Programs	\$15,000
		Sub-Total: FY 2021-22 Targeted Initiatives Grants:	\$761,000
YOUTH ARTS ENRICHMENT GRANTS PROGRAM (YEP)			
YEP	After School Film Institute, Inc.	Build Careers, Build Communities	\$25,599
YEP	Arts Ballet Theatre of Florida, Inc.	Arts Ballet Goes to School at Ojus Elementary	\$26,225
YEP	Brazilian Voices, Inc.	"Music, Kids & Wellness"	\$20,000
YEP	Coral Gables Congregational Church (United Church of Christ), Inc.	CAP Miami Jazz Institute Creative Improv	\$30,000
YEP	El Ingenio, Inc.	"Centro Mater Arts Education Project"	\$25,568
YEP	Fairchild Tropical Botanic Garden, Inc.	Growing Beyond Earth Space Garden Design Challenge	\$10,000
YEP	Friendship Circle of Miami, Inc.	The Friendship Circle Band	\$18,778
YEP	GableStage, Inc.	GableStage 2022 Shakespeare in the Schools Tour	\$10,000
YEP	Karen Peterson and Dancers, Inc.	Inclusive Dance Comes to Your School	\$9,400
YEP	Mahogany Youth Corporation	Teach A Child To Fish	\$10,000
YEP	Marjory Stoneman Douglas Biscayne Nature Center, Inc.	A Day Where Art Meets Nature	\$10,000
YEP	Mexican American Council, Inc.	Homestead-Miami Mariachi Conservatory	\$26,412
YEP	Miami Chamber Music Society, Inc.	Violinist Joshua Bell & Academy of St Martin in the Fields Miami Residency	\$10,000
YEP	Miami City Ballet, Inc.	Ballet Bus Year 7: Long-Term Arts Education Scholarships	\$30,000
YEP	Miami New Drama, Inc.	Miami New Drama In-School Residencies	\$25,505
YEP	Michael-Ann Russell Jewish Community Center, Inc.	Alan & Diane Lieberman Children's Cultural Arts Series	\$10,000
YEP	Museum of Contemporary Art, Inc.	MOCA Teen Art Force 2021-2022	\$26,600
YEP	New World Symphony, Inc.	NWS Education Concerts	\$10,000
YEP	O, Miami, Inc.	O, Miami's Classroom Residencies	\$25,787
YEP	Orchestra Miami, Inc.	Orchestra Miami/Carnegie Hall Link Up Program	\$10,000
YEP	Pinecrest City Music Project, Inc.	2022 2nd Annual South Dade Schools ArtsFest	\$10,000
YEP	Seraphic Fire, Inc.	2021-2022 Seraphic Fire Choral Education Residency at Fulford Elementary	\$26,662
YEP	South Florida Arts & Counseling Inc.	"My Talent, My Future"	\$18,222
YEP	South Florida Symphony Orchestra, Inc.	The Power of Persistence: Women Who Changed the World	\$10,000
YEP	The Dance Now! Ensemble, Inc.	Dance NOW! Miami Long-Term Residency at John A. Ferguson Senior High	\$26,193
YEP	The Deering Estate Foundation, Inc.	Discover Deering STEM + Arts After-School Program	\$26,568
YEP	The Miami Children's Museum, Inc.	From Page to Film: Video Making Workshops for Children With Autism	\$26,350
YEP	The Murray Dranoff Foundation, Inc.	Piano Slam 14	\$10,000
YEP	The Opera Atelier, Inc.	Arts Adventures	\$26,131
		Sub-Total: FY 2021-22 Youth Arts Enrichment Program Grants:	\$550,000

**FY 2021-22 Funding for
Cultural Organizations**

ATTACHMENT E

GRANTS PROGRAM	GRANTEE	PROGRAM / PROJECT	FY 2021-22 GRANT RECOMMENDATIONS
YOUTH ARTS MIAMI GRANTS PROGRAM (YAM)			
YAM	All Florida Youth Orchestra, Incorporated d/b/a Florida Youth Orchestra	FY 2021-2022 Program Activities	\$25,000
YAM	Alliance for Musical Arts Productions, Inc.	FY 2021-2022 Program Activities	\$14,673
YAM	American Children's Orchestras for Peace, Inc.	FY 2021-2022 Program Activities	\$49,777
YAM	Area Performance Gallery, Inc. d/b/a Area Stage Company	FY 2021-2022 Program Activities	\$125,000
YAM	Armour Dance Theater, Inc.	FY 2021-2022 Program Activities	\$125,000
YAM	Art Creates Us, Inc. d/b/a Project Art	FY 2021-2022 Program Activities	\$25,000
YAM	Ballet Etudes of South Florida, Inc.	FY 2021-2022 Program Activities	\$23,458
YAM	Bilingual School of Business and Performing Arts, Inc.	FY 2021-2022 Program Activities	\$36,309
YAM	Diva Arts & Entertainment, Inc.	FY 2021-2022 Program Activities	\$49,775
YAM	enFAMILIA, Inc.	FY 2021-2022 Program Activities	\$50,000
YAM	Fantasy Theatre Factory, Inc.	FY 2021-2022 Program Activities	\$125,000
YAM	Florida Film Institute, Inc.	FY 2021-2022 Program Activities	\$49,857
YAM	Friends of South Florida Music, Inc.	FY 2021-2022 Program Activities	\$22,893
YAM	Greater Miami Youth Symphony of Dade County, Florida, Inc.	FY 2021-2022 Program Activities	\$125,000
YAM	Guitars Over Guns Organization, Inc.	FY 2021-2022 Program Activities	\$125,000
YAM	Kinad, Inc.	FY 2021-2022 Program Activities	\$24,445
YAM	Miami Children's Chorus, Inc.	FY 2021-2022 Program Activities	\$125,000
YAM	Miami Dance Project, Inc.	FY 2021-2022 Program Activities	\$50,000
YAM	Miami Momentum Dance Company, Inc.	FY 2021-2022 Program Activities	\$25,000
YAM	Miami Music Festival, Inc.	FY 2021-2022 Program Activities	\$50,000
YAM	Miami Music Project, Inc.	FY 2021-2022 Program Activities	\$125,000
YAM	Miami Stage Company/Miami Children's Theater, Inc.	FY 2021-2022 Program Activities	\$125,000
YAM	Miami Theater Center, Inc.	FY 2021-2022 Program Activities	\$125,000
YAM	Miami Youth Ballet, Inc.	FY 2021-2022 Program Activities	\$49,772
YAM	Musical, Inc.	FY 2021-2022 Program Activities	\$125,000
YAM	National Foundation for Advancement in the Arts, Inc.	FY 2021-2022 Program Activities	\$125,000
YAM	PATH: Preserving, Archiving & Teaching Hip-hop, Inc.	FY 2021-2022 Program Activities	\$48,677
YAM	South Florida Center for Percussive Arts, Inc.	FY 2021-2022 Program Activities	\$25,000
YAM	South Florida Youth Symphony, Inc.	FY 2021-2022 Program Activities	\$47,968
YAM	The Children's Voice Chorus, Inc.	FY 2021-2022 Program Activities	\$47,396
YAM	The Motivational Edge, Inc.	FY 2021-2022 Program Activities	\$125,000
YAM	The Roxy Theatre Group, Inc.	FY 2021-2022 Program Activities	\$125,000
YAM	Young Musicians Unite, Inc.	FY 2021-2022 Program Activities	\$125,000
		<i>Sub-Total: FY 2021-22 Youth Arts Miami Program Grants:</i>	\$2,465,000
		Total FY 2021-22 Department of Cultural Affairs / Cultural Affairs Council Grants	\$18,646,000
COMMUNITY-BASED ORGANIZATION DIRECT ALLOCATIONS			
non-comp	After School Film Institute, Inc.	Film Training Program at Arthur and Polly Mays Conservatory of the Arts	\$40,000
non-comp	The Roxy Theatre Group, Inc.	Support for Management and Operations of the Westchester Arts Center	\$380,000
		<i>Sub-Total: FY 2021-22 Community-Based Organization Direct Allocations:</i>	\$420,000
COMMUNITY-BASED CULTURAL FACILITIES DIRECT ALLOCATIONS			
non-comp	Fairchild Tropical Botanic Garden, Inc.	Support for Fairchild Tropical Botanic Garden	\$376,000
non-comp	Fantasy Theatre Factory, Inc.	Support for Management and Operations of the Sandrell Rivers Theater	\$430,000
non-comp	The Miami Children's Museum, Inc.	Support for Miami Children's Museum	\$785,000
non-comp	Zoo Miami Foundation, Inc.	Support for Zoo Miami	\$293,000
		<i>Sub-Total: FY 2021-22 Community-Based Cultural Facilities Direct Allocations:</i>	\$1,884,000
		Grand Total: FY 2021-22 Funding to Cultural Organizations through the Department of Cultural Affairs	\$20,950,000

ATTACHMENT F

FY 2021-22 FUNDING FOR COMMUNITY-BASED ORGANIZATIONS

Organization Name	Category	Amount
Boys & Girls Clubs of Miami-Dade, Inc.	Anti-Violence	\$ 60,000
Center for Family and Child Enrichment, Inc.	Anti-Violence	\$ 200,000
Cuban American Bar Association Pro Bono Project, Inc.	Anti-Violence	\$ 60,000
		\$ 320,000
Branches, Inc.	Basic Needs	\$ 51,000
Casa Valentina, Inc.	Basic Needs	\$ 210,000
Catalyst Miami, Inc. (formerly Human Services Coalition of Miami-Dade County, Inc.)	Basic Needs	\$ 236,000
Catholic Charities of the Archdiocese of Miami, Inc.	Basic Needs	\$ 52,000
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	Basic Needs	\$ 20,000
Feeding South Florida, Inc.	Basic Needs	\$ 51,000
Haitian Neighborhood Center, Sant La, Inc.	Basic Needs	\$ 51,000
Legal Services of Greater Miami, Inc.	Basic Needs	\$ 37,000
Richmond Heights Community Association, Inc.	Basic Needs	\$ 32,000
The Coalition of Florida Farmwork Organizations, Inc.	Basic Needs	\$ 51,000
Voices for Children Foundation, Inc.	Basic Needs	\$ 25,000
YWCA of Greater Miami-Dade, Inc.	Basic Needs	\$ 95,000
		\$ 911,000
Best Buddies International, Inc.	Children & Adults with Disabilities	\$ 115,000
CCDH, Inc.	Children & Adults with Disabilities	\$ 115,000
Center for Independent Living of South Florida, Inc.	Children & Adults with Disabilities	\$ 269,000
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	Children & Adults with Disabilities	\$ 24,000
Hearing and Speech Center of Florida, Inc.	Children & Adults with Disabilities	\$ 27,000
Jewish Community Services of South Florida, Inc.	Children & Adults with Disabilities	\$ 46,000
Public Health Trust of Miami-Dade County	Children & Adults with Disabilities	\$ 24,000
Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children & Adults with Disabilities	\$ 54,000
The Association for Development of the Exceptional, Inc. (A.D.E)	Children & Adults with Disabilities	\$ 105,000
		\$ 779,000
Alliance for Musical Arts Productions, Inc.	Children, Youth & Families	\$ 4,000
Amigos Together For Kids, Inc.	Children, Youth & Families	\$ 35,000
Be Strong International, Inc. (formerly Abstinence Between Strong Teens International, Inc.)	Children, Youth & Families	\$ 17,000
Belafonte Tacolcy Center, Incorporated	Children, Youth & Families	\$ 28,000
Big Brothers Big Sisters of Greater Miami, Inc.	Children, Youth & Families	\$ 26,000
Breakthrough Miami, Inc.	Children, Youth & Families	\$ 117,000
Center of Information & Orientation, Inc.	Children, Youth & Families	\$ 48,000
Centro Mater Child Care Services, Inc.	Children, Youth & Families	\$ 46,000
Coconut Grove Cares, Inc.	Children, Youth & Families	\$ 10,000
Common Threads, Inc.	Children, Youth & Families	\$ 60,000
Concerned African Women, Inc.	Children, Youth & Families	\$ 281,000
Epilepsy Florida, Inc. (formerly Epilepsy Foundation of Florida, Inc.)	Children, Youth & Families	\$ 34,000
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	Children, Youth & Families	\$ 85,000
Family Resource Center of South Florida, Inc.	Children, Youth & Families	\$ 28,000
Florida Venture Foundation, Inc.	Children, Youth & Families	\$ 87,000
Foster Care Review, Inc.	Children, Youth & Families	\$ 36,000
Foundation of Community Assistance and Leadership, Inc.	Children, Youth & Families	\$ 35,000
Girl Scout Council of Tropical Florida, Inc.	Children, Youth & Families	\$ 24,000
Hearing and Speech Center of Florida, Inc.	Children, Youth & Families	\$ 24,000
Hispanic Coalition, Corp.	Children, Youth & Families	\$ 70,000
KIDCO Creative Learning, Inc. (formerly KIDCO Child Care Inc.)	Children, Youth & Families	\$ 24,000
Latinos United in Action Center, Inc.	Children, Youth & Families	\$ 22,000
Lawyers for Children America, Inc.	Children, Youth & Families	\$ 51,000
Leisure City/ Modello Optimist Club of Florida, Inc.	Children, Youth & Families	\$ 18,000
Llirraf'O, Inc.	Children, Youth & Families	\$ 174,000
Miami Children's Initiative, Inc.	Children, Youth & Families	\$ 57,000
Miami City Ballet, Inc.	Children, Youth & Families	\$ 130,000
Miami Northside Optimist Club, Inc.	Children, Youth & Families	\$ 9,000
Mujeres Unidas en Justicia Educacion Y Reforma, Inc.	Children, Youth & Families	\$ 101,000
Multi-Ethnic Youth Group Association, Inc.	Children, Youth & Families	\$ 49,000
Omega Activity Center Foundation, Inc.	Children, Youth & Families	\$ 19,000
Overtown Youth Center, Inc.	Children, Youth & Families	\$ 99,000
Palmetto Raiders Youth Development Club, Inc.	Children, Youth & Families	\$ 7,000
Rainbow Community Development Corporation	Children, Youth & Families	\$ 35,000
Reading and Math, Inc.	Children, Youth & Families	\$ 313,000
Regis House, Inc.	Children, Youth & Families	\$ 113,000
Richmond Perrine Optimist Club, Inc. of Miami, FL	Children, Youth & Families	\$ 185,000
South Florida Youth Symphony, Inc.	Children, Youth & Families	\$ 6,000
St. Alban's Day Nursery, Inc.	Children, Youth & Families	\$ 33,000
Teen Up-ward Bound, Incorporated	Children, Youth & Families	\$ 19,000
The Education Fund, Inc.	Children, Youth & Families	\$ 165,000
The Family Christian Association of America, Inc.	Children, Youth & Families	\$ 54,000
The Liberty City Optimist Club of Florida, Inc.	Children, Youth & Families	\$ 234,000

ATTACHMENT F

FY 2021-22 FUNDING FOR COMMUNITY-BASED ORGANIZATIONS

Organization Name	Category	Amount
The Motivational Edge, Inc.	Children, Youth & Families	\$ 38,000
The Optimist Foundation of Greater Goulds Florida, Inc.	Children, Youth & Families	\$ 44,000
The Sundari Foundation, Inc.	Children, Youth & Families	\$ 307,000
Thelma Gibson Health Initiative, Inc.	Children, Youth & Families	\$ 38,000
University of Miami	Children, Youth & Families	\$ 28,000
Urgent, Inc.	Children, Youth & Families	\$ 20,000
Voices for Children Foundation, Inc.	Children, Youth & Families	\$ 19,000
Girl Power Rocks, Inc. (World Literacy Crusade of FL., Inc.)	Children, Youth & Families	\$ 110,000
		\$ 3,616,000
Concerned African Women, Inc.	Criminal Justice	\$ 163,000
Institute for Child and Family Health, Inc.	Criminal Justice	\$ 52,000
Public Health Trust of Miami-Dade County, Florida	Criminal Justice	\$ 200,000
Regis House, Inc.	Criminal Justice	\$ 38,000
The Institute of Black Family Life, Inc.	Criminal Justice	\$ 8,000
Thelma Gibson Health Initiative, Inc.	Criminal Justice	\$ 16,000
Girl Power Rocks, Inc. (World Literacy Crusade of FL., Inc.)	Criminal Justice	\$ 90,000
		\$ 567,000
Allapattah Community Action, Inc.	Elder Needs	\$ 70,000
Ayuda, Inc.	Elder Needs	\$ 57,000
Catholic Charities of the Archdiocese of Miami, Inc.	Elder Needs	\$ 48,000
Centro Campesino-Farmworker Center, Inc.	Elder Needs	\$ 53,000
Communities United, Inc.	Elder Needs	\$ 57,000
Community Coalition, Inc.	Elder Needs	\$ 59,000
De Hostos Senior Center Inc.	Elder Needs	\$ 140,000
Easter Seals South Florida, Inc.	Elder Needs	\$ 99,000
Guardianship Program of Dade County, Inc.	Elder Needs	\$ 18,000
Holy Temple Human Services Corporation, Inc.	Elder Needs	\$ 47,000
Jewish Community Services of South Florida, Inc.	Elder Needs	\$ 258,000
Josefa Perez de Castano Kidney Foundation, Inc.	Elder Needs	\$ 46,000
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elder Needs	\$ 371,000
Masada Home Care, Inc.	Elder Needs	\$ 40,000
Miami Lighthouse for the Blind and Visually Impaired, Inc.	Elder Needs	\$ 120,000
Michael-Ann Russell Jewish Community Center, Inc.	Elder Needs	\$ 83,000
North Miami Foundation for Senior Citizens' Services, Inc.	Elder Needs	\$ 188,000
Senior L.I.F.T. Center, Inc.	Elder Needs	\$ 46,000
Southwest Social Services Programs, Inc.	Elder Needs	\$ 195,000
United Home Care Services, Inc.	Elder Needs	\$ 136,000
		\$ 2,131,000
Curley's House of Style, Inc.	Food Program	\$ 300,000
Farm Share, Inc.	Food Program	\$ 460,000
Feeding South Florida, Inc.	Food Program	\$ 300,000
MJD Wellness and Community Center, Inc	Food Program	\$ 300,000
Victory for Youth, Inc. (Share Your Heart)	Food Program	\$ 500,000
		\$ 1,860,000

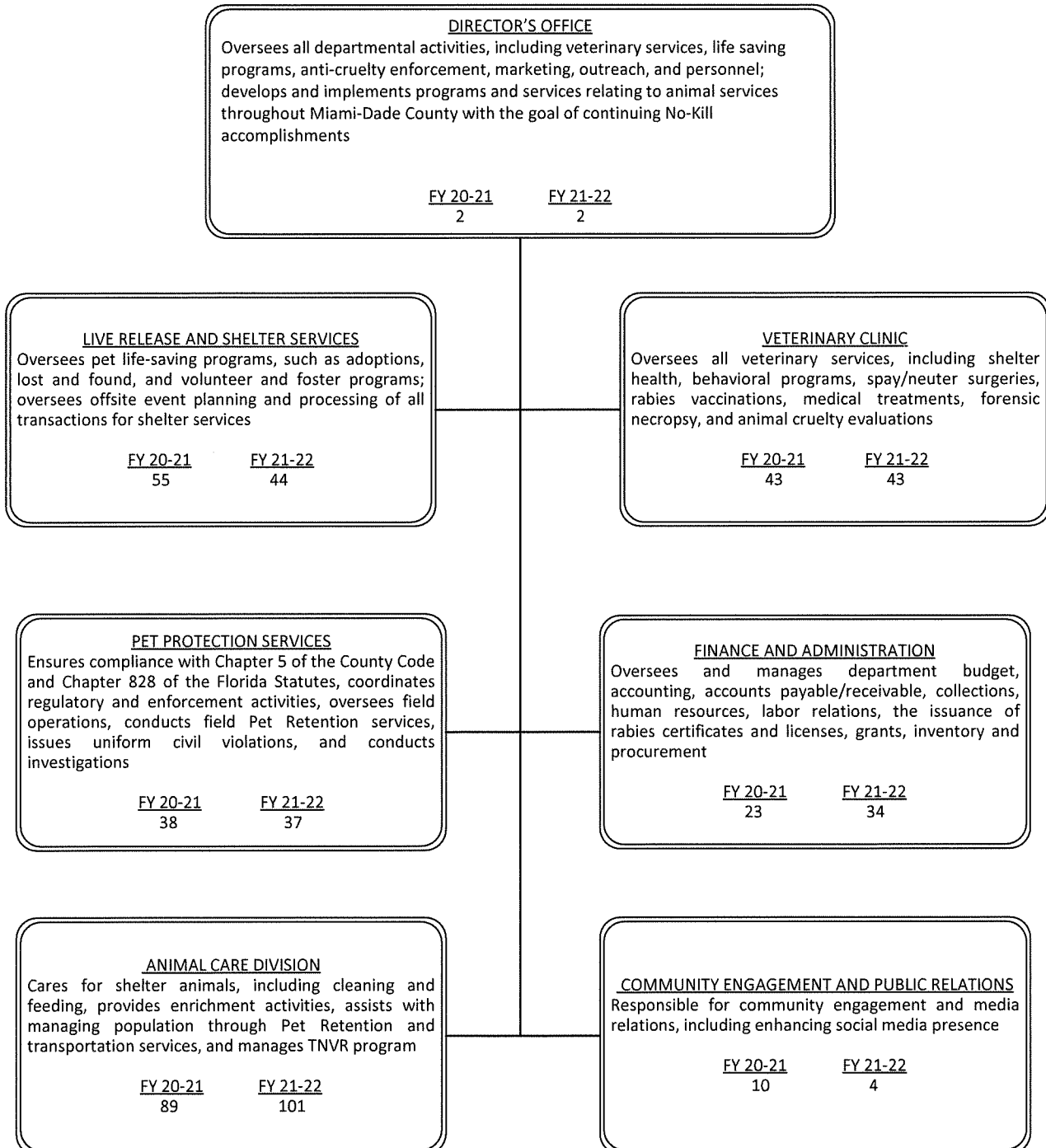
ATTACHMENT F

FY 2021-22 FUNDING FOR COMMUNITY-BASED ORGANIZATIONS

Organization Name	Category	Amount
Banyan Community Health Center, Inc.	Health	\$ 51,000
Care Resource Community Health Centers, Inc. (formerly Community AIDS Resource, Inc.)	Health	\$ 83,000
Epilepsy Florida, Inc. (formerly Epilepsy Foundation of Florida, Inc.)	Health	\$ 66,000
Latinos Salud, Inc.	Health	\$ 109,000
Liga Contra el Cancer, Inc.	Health	\$ 83,000
Regis House, Inc.	Health	\$ 14,000
The Women's Breast & Heart Initiative, Florida Affiliate, Inc.	Health	\$ 55,000
Thelma Gibson Health Initiative, Inc.	Health	\$ 16,000
		\$ 477,000
Americans for Immigrant Justice, Inc.	Immigrants/ New Entrants	\$ 48,000
Cuban American Bar Association Pro Bono Project, Inc.	Immigrants/ New Entrants	\$ 32,000
Haitian Neighborhood Center, Sant La, Inc.	Immigrants/ New Entrants	\$ 28,000
Legal Services of Greater Miami, Inc.	Immigrants/ New Entrants	\$ 35,000
St. Thomas University, Inc.	Immigrants/ New Entrants	\$ 50,000
WeCount!, Inc.	Immigrants/ New Entrants	\$ 40,000
Youth Co-Op, Inc.	Immigrants/ New Entrants	\$ 150,000
		\$ 383,000
Carrfour Supporting Housing, Inc.	Other	\$ 8,000
Dade County Dental Research Clinic, Inc. (dba Community Smiles)	Other	\$ 200,000
Fairchild Tropical Botanic Garden, Inc.	Other	\$ 66,000
Florida International University, Inter-American Conference of Mayors	Other	\$ 17,000
Hampton House, Inc.	Other	\$ 500,000
Jewish Community Services of South Florida, Inc.	Other	\$ 46,000
Legal Services of Greater Miami, Inc.	Other	\$ 26,000
Neighbors and Neighbors Association, Inc.	Other	\$ 33,000
The Sundari Foundation, Inc.	Other	\$ 520,000
Transition, Inc.	Other	\$ 78,000
		\$ 1,494,000
Better Way of Miami, Inc.	Special Needs	\$ 400,000
Camillus House, Inc.	Special Needs	\$ 53,000
Cuban American Bar Association Pro Bono Project, Inc.	Special Needs	\$ 40,000
Douglas Gardens Community Mental Health Center of Miami Beach, Inc.	Special Needs	\$ 11,000
Easter Seals South Florida, Inc.	Special Needs	\$ 188,000
Kristi House, Inc.	Special Needs	\$ 418,000
Legal Services of Greater Miami, Inc.	Special Needs	\$ 64,000
Live Like Bella (Live Like Bella Childhood Cancer Foundation)	Special Needs	\$ 500,000
New Hope CORPS, Inc.	Special Needs	\$ 449,000
The Key Clubhouse of South Florida	Special Needs	\$ 56,000
The Sundari Foundation, Inc.	Special Needs	\$ 110,000
Voices for Children Foundation, Inc.	Special Needs	\$ 13,000
Wellspring Counseling, Inc.	Special Needs	\$ 63,000
		\$ 2,365,000
Adults Mankind Organization, Inc.	Workforce Development	\$ 127,000
Advocate Program, Inc.	Workforce Development	\$ 42,000
Best Buddies International, Inc.	Workforce Development	\$ 40,000
Branches, Inc.	Workforce Development	\$ 20,000
Greater Miami Services Corps.	Workforce Development	\$ 171,000
Psycho-Social Rehabilitation Center, Inc.	Workforce Development	\$ 91,000
		\$ 491,000
Recreation and Cultures Grants		
Country Club of Miami Youth Golf Instruction Program (Crandon Golf Academy)	Recreation and Cultures Grants	\$ 162,000
Youth Bands of America (Parks Foundation)	Recreation and Cultures Grants	\$ 100,000
		\$ 262,000
Police Grants		
Citizen's Crime Watch of Miami-Dade County, Inc.	Police Grants	\$ 246,000
Citizen's Crime Watch of Miami-Dade County, Inc.	Police Grants	\$ 104,000
Police Benevolent Association	Police Grants	\$ 32,000
The Alternative Programs, Inc.	Police Grants	\$ 651,000
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 383,000
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 15,000
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 9,000
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 6,000
		\$ 1,446,000

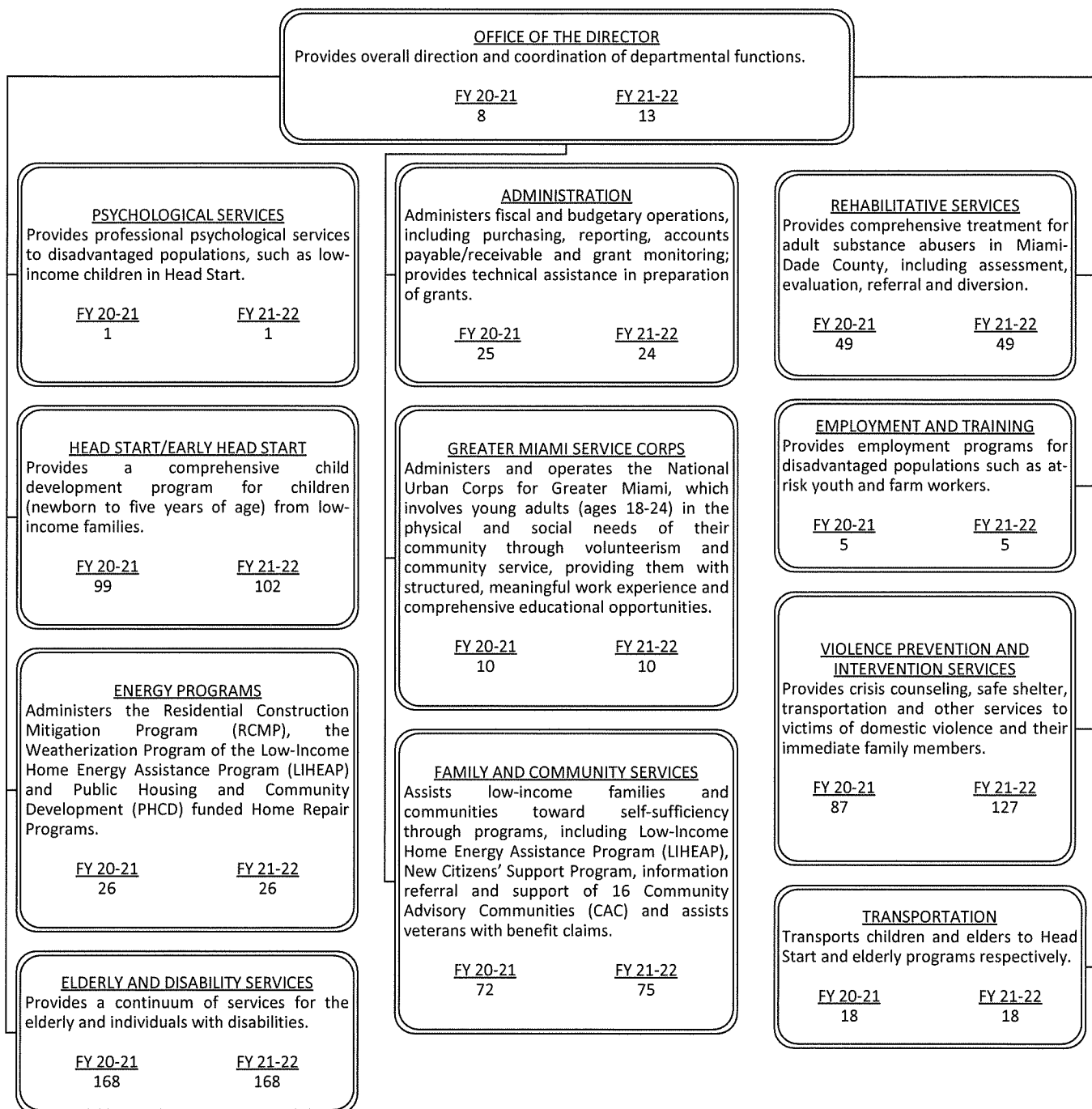
Animal Services

TABLE OF ORGANIZATION



Community Action and Human Services

TABLE OF ORGANIZATION



The FY 2021-22 total number of full-time equivalent positions is 618

Solid Waste Management

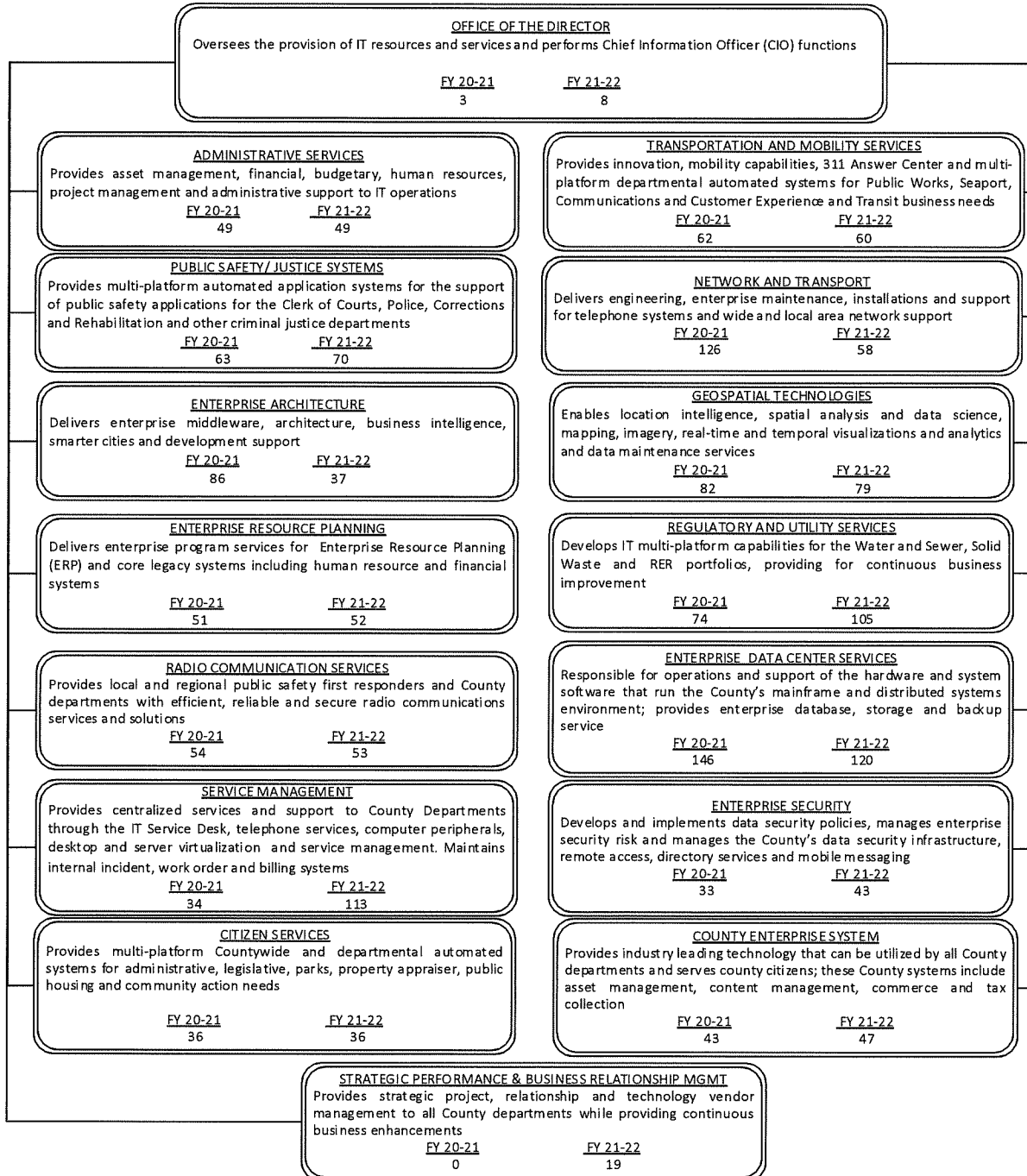
TABLE OF ORGANIZATION

	<p>OFFICE OF THE DIRECTOR Formulates departmental policy, implements County policy and provides overall direction and coordination of departmental operations and management</p> <p><u>FY 20-21</u> 6</p> <p><u>FY 21-22</u> 6</p>
	<p>COLLECTION OPERATIONS Provides residential and commercial garbage and trash collection; operates the neighborhood Trash and Recycling Centers; and provides bulky waste pick-ups and illegal dumping removal</p> <p><u>FY 20-21</u> 577</p> <p><u>FY 21-22</u> 577</p>
	<p>DISPOSAL OPERATIONS Disposes of all waste that enters the system and maintains disposal capacity; manages three regional transfer stations, the North and South Dade Landfills and the Resources Recovery ashfill; enforces solid waste regulations</p> <p><u>FY 20-21</u> 314</p> <p><u>FY 21-22</u> 317</p>
	<p>ENVIRONMENTAL AND TECHNICAL SERVICES Maintains capital waste management infrastructure, oversees landfill environmental compliance and administers fleet maintenance and resource recovery activities</p> <p><u>FY 20-21</u> 45</p> <p><u>FY 21-22</u> 44</p>
	<p>ADMINISTRATION Implements departmental policy and provides overall direction on personnel, finance, budget, intergovernmental affairs, planning, procurement, information systems, labor relations and training, media relations, outreach and customer service department-wide; administers the curbside recycling program</p> <p><u>FY 20-21</u> 106</p> <p><u>FY 21-22</u> 111</p>
	<p>MOSQUITO CONTROL AND HABITAT MANAGEMENT Provides the full range of Mosquito Control activities countywide, including public outreach activities, mosquito population surveillance and inspection and institution of industry standard protocol abatement measures in response to referrals from the Department of Health of suspected cases of mosquito borne diseases within the County</p> <p><u>FY 20-21</u> 64</p> <p><u>FY 21-22</u> 64</p>

The FY 2021-22 total number of full-time equivalent positions is 1,121.25

Information Technology

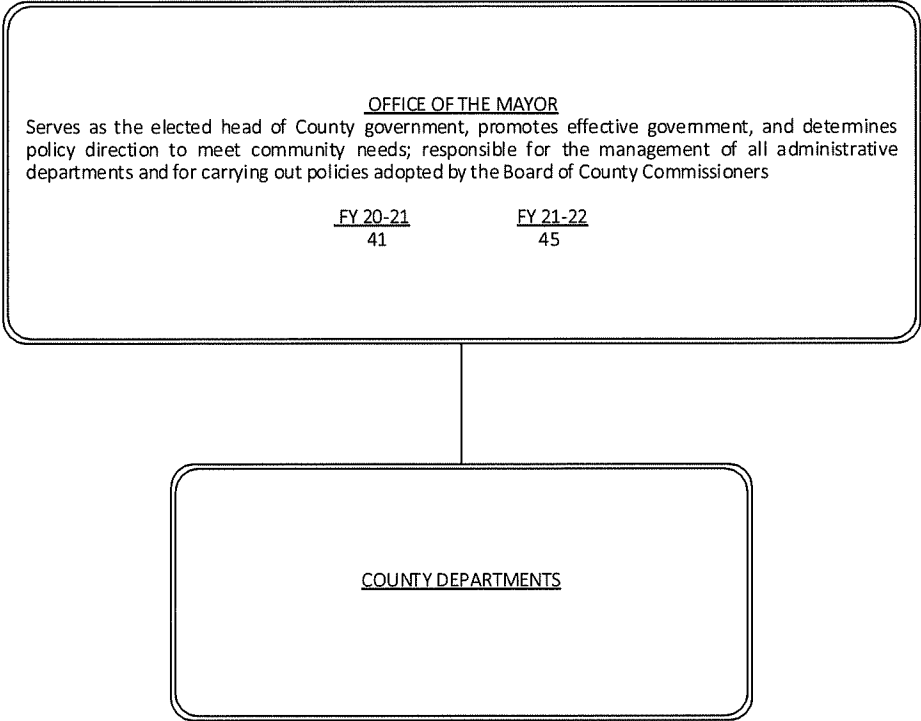
TABLE OF ORGANIZATION



The FY 2021-22 total number of full-time equivalents is 949.

Office of the Mayor

TABLE OF ORGANIZATION

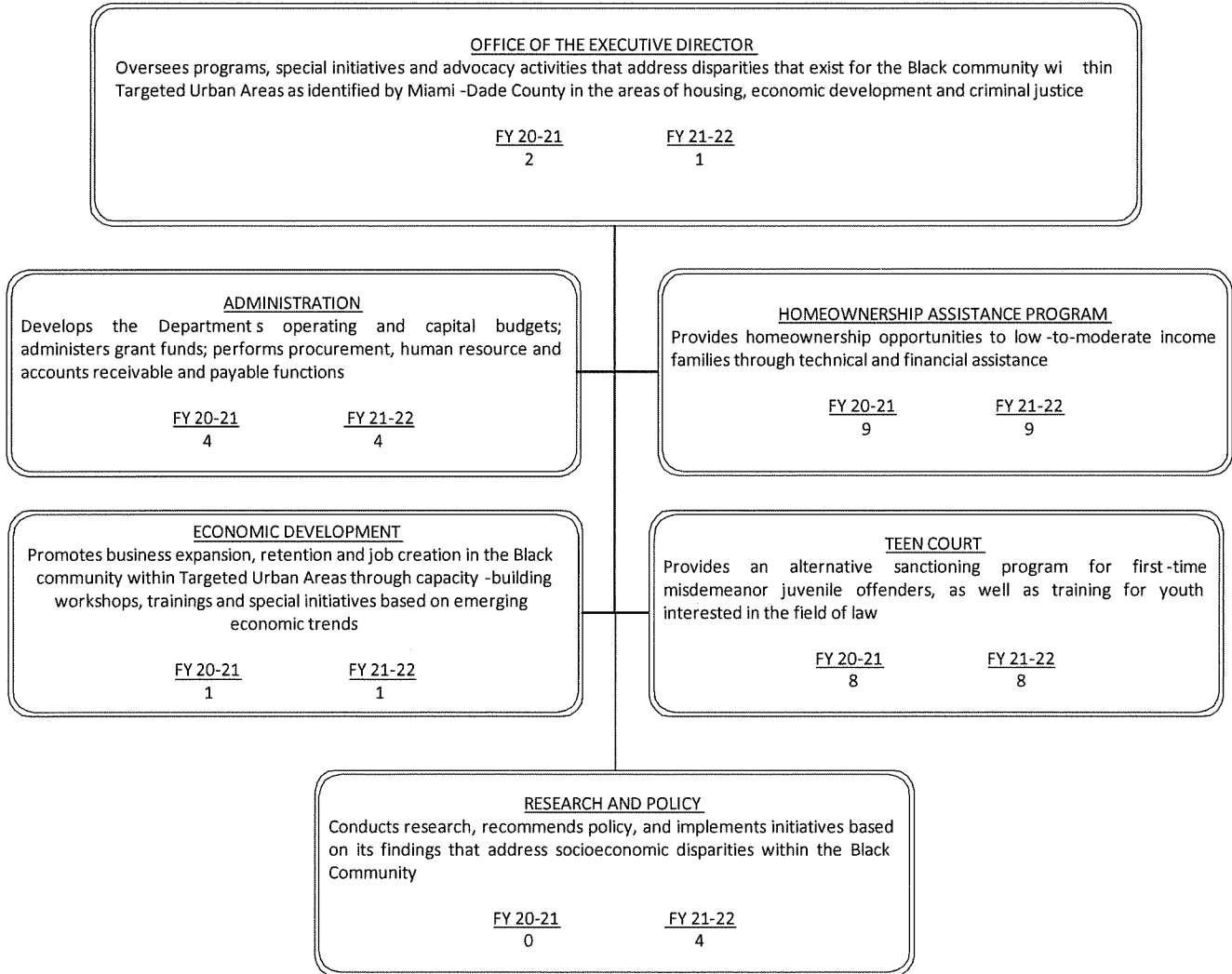


The FY 2021-22 Table of Organization includes two part-time positions for a total of 46.25 FTE

ATTACHMENT G

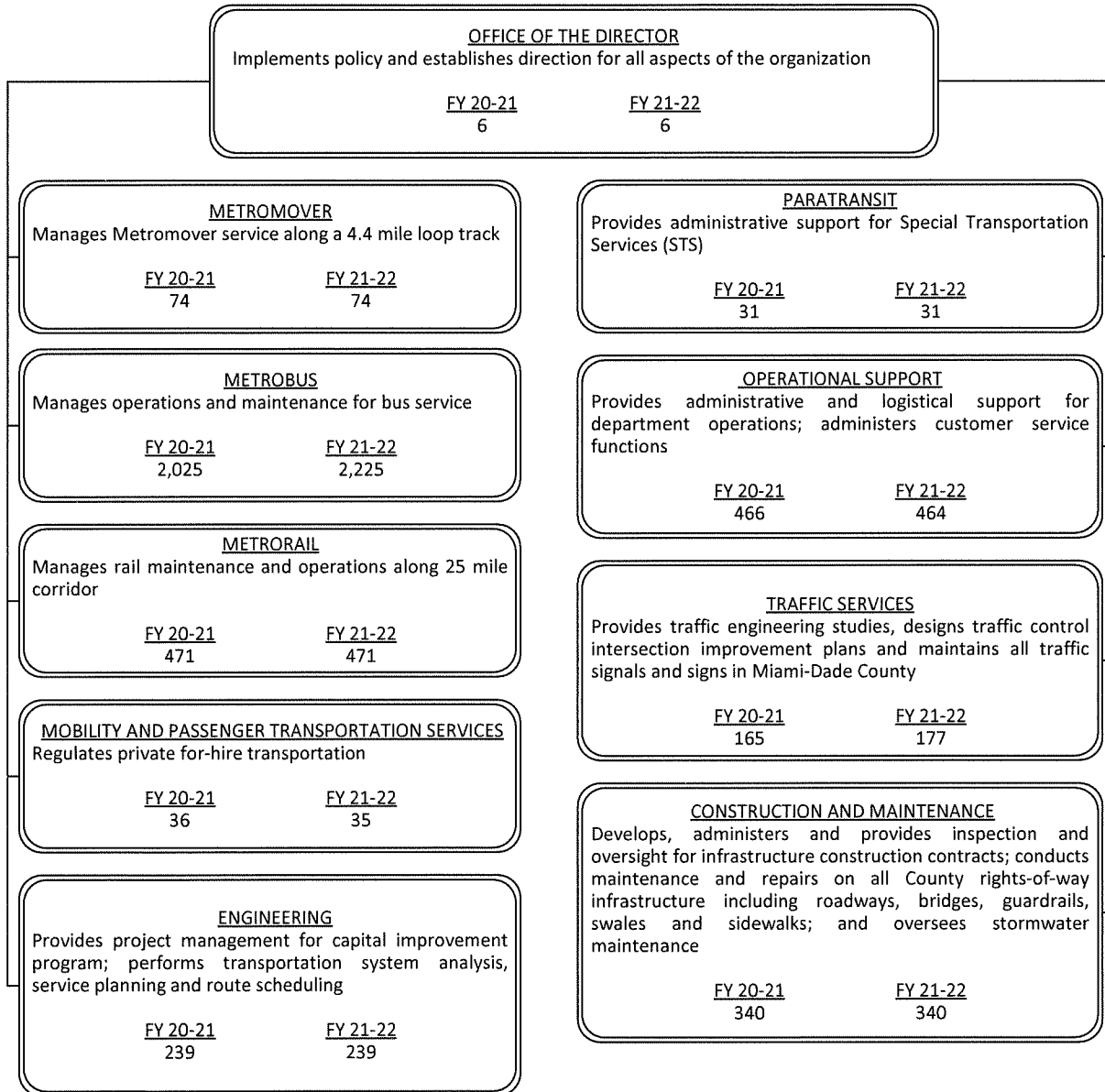
Miami-Dade Economic Advocacy Trust

TABLE OF ORGANIZATION



The FY 2021-22 total number of full-time equivalent positions is 27.5

Transportation and Public Works



*The FY 2021-22 total number of full-time equivalent positions is 4,100

Police

TABLE OF ORGANIZATION

	<div><p><u>OFFICE OF THE DIRECTOR/ ADMINISTRATION</u> Provides management direction and administration for departmental operations; provides legal counsel and strategic planning and development.</p><table><tr><td><u>FY 20-21</u></td><td><u>FY 21-22</u></td></tr><tr><td>45</td><td>40</td></tr></table></div>	<u>FY 20-21</u>	<u>FY 21-22</u>	45	40
<u>FY 20-21</u>	<u>FY 21-22</u>				
45	40				
	<div><p><u>SUPPORT SERVICES</u> Provides administrative, operational and technical support to the Department; coordinates training.</p><table><tr><td><u>FY 20-21</u></td><td><u>FY 21-22</u></td></tr><tr><td>1,018</td><td>995</td></tr></table></div>	<u>FY 20-21</u>	<u>FY 21-22</u>	1,018	995
<u>FY 20-21</u>	<u>FY 21-22</u>				
1,018	995				
	<div><p><u>POLICE SERVICES</u> Provides uniformed patrol services, general investigations and specialized police functions.</p><table><tr><td><u>FY 20-21</u></td><td><u>FY 21-22</u></td></tr><tr><td>2,373</td><td>2,435</td></tr></table></div>	<u>FY 20-21</u>	<u>FY 21-22</u>	2,373	2,435
<u>FY 20-21</u>	<u>FY 21-22</u>				
2,373	2,435				
	<div><p><u>INVESTIGATIVE SERVICES</u> Provides centralized specialized criminal investigations, investigative support and sheriff services.</p><table><tr><td><u>FY 20-21</u></td><td><u>FY 21-22</u></td></tr><tr><td>955</td><td>980</td></tr></table></div>	<u>FY 20-21</u>	<u>FY 21-22</u>	955	980
<u>FY 20-21</u>	<u>FY 21-22</u>				
955	980				

The FY 2021-22 total number of full-time equivalent positions is 4,663.57

Regulatory and Economic Resources

TABLE OF ORGANIZATION

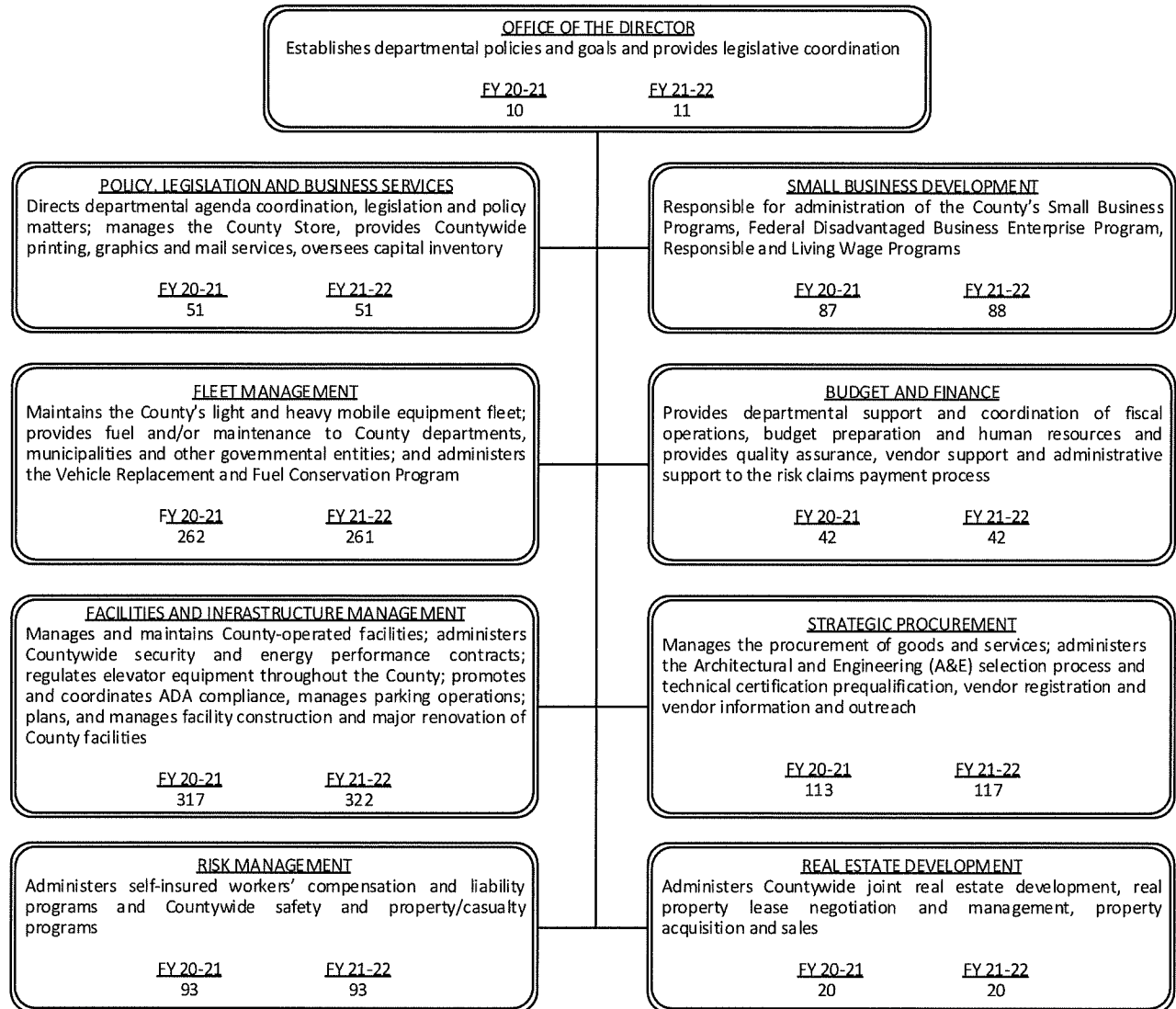
<p>OFFICE OF THE DIRECTOR Provides overall direction for departmental operations; oversees all departmental communication and intergovernmental activity</p> <p><u>FY 20-21</u> <u>FY 21-22</u> 9 9</p>	
<p>ADMINISTRATION Provides finance, budgeting, billing and collection, human resources, procurement, and asset management services; provides information technology shared services, business plan development, performance management reporting and departmental safety coordination</p> <p><u>FY 20-21</u> <u>FY 21-22</u> 69 66</p>	<p>ECONOMIC DEVELOPMENT Coordinates economic development activities; coordinates film activities and permitting; and coordinates activities related to the agricultural industry</p> <p><u>FY 20-21</u> <u>FY 21-22</u> 6 9</p>
<p>CODE COMPLIANCE Manages and enforces local contractor licensing as part of Chapter 10 of the County Code; ensures compliance with the Florida Building Code and other applicable regulations, including unsafe structures violations, through enforcement activities; and provides residential and commercial zoning enforcement</p> <p><u>FY 20-21</u> <u>FY 21-22</u> 137 153</p>	<p>ENVIRONMENTAL RESOURCES MANAGEMENT Conducts environmental resources permitting, monitoring, and restoration; facilitates contaminated site remediation to ensure that environmental laws are followed; regulates sources of pollution and monitors air quality; regulates water supply protection; administers the Stormwater Utility and flood control programs</p> <p><u>FY 20-21</u> <u>FY 21-22</u> 397 426</p>
<p>DEVELOPMENT SERVICES Reviews and processes all zoning applications seeking re-zoning or other relief from zoning code regulations; reviews application requests to subdivide land in preparation for development including traffic concurrency reservations; and maintains zoning data for properties in unincorporated Miami-Dade County</p> <p><u>FY 20-21</u> <u>FY 21-22</u> 47 47</p>	<p>OFFICE OF RESILIENCE Assesses and prioritizes the greatest challenges to Miami-Dade County's resilience and long-term sustainability; develops a comprehensive and cohesive resilience plan; coordinates activities related to Biscayne Bay</p> <p><u>FY 20-21</u> <u>FY 21-22</u> 16 17</p>
<p>PLANNING Manages and administers the CDMP; prepares population projections and economic, demographic and growth analyses; administers incentive programs</p> <p><u>FY 20-21</u> <u>FY 21-22</u> 27 27</p>	<p>CONSTRUCTION, PERMITTING AND BUILDING CODE Ensures compliance with the Florida Building Code and unsafe structures and other applicable regulations through review of plans and inspection of construction; processes Certificates of Occupancy, Completion and Use; assesses impact fees</p> <p><u>FY 20-21</u> <u>FY 21-22</u> 246 250</p>
<p>OFFICE OF CONSUMER PROTECTION Regulates various industries to protect the consumer and advocates for housing needs in our community</p> <p><u>FY 20-21</u> <u>FY 21-22</u> 35 35</p>	<p>BOARDS AND CODE ADMINISTRATION Administers the Board of Rules and Appeals and its committees and the Unsafe Structures and Construction Trades Qualifying Boards, and processes product approvals, training and certification</p> <p><u>FY 20-21</u> <u>FY 21-22</u> 37 37</p>

The FY 2021-22 total number of full-time equivalent positions is 1077.5

ATTACHMENT G

Internal Services

TABLE OF ORGANIZATION

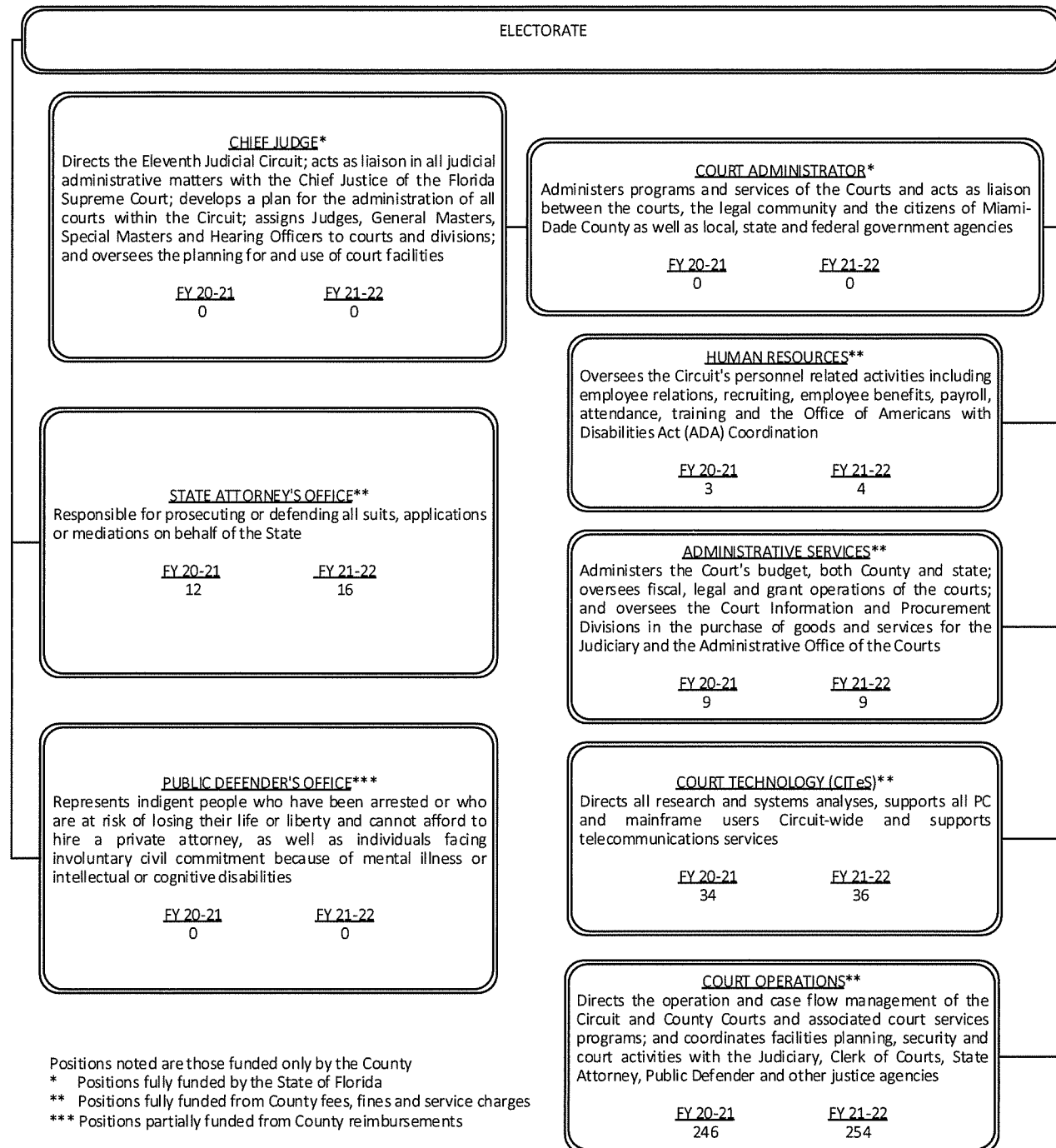


The FY 2021-22 total number of full-time equivalent positions is 1011.

FY 2021 - 22 Proposed Budget and Multi-Year Capital Plan

Judicial Administration

TABLE OF ORGANIZATION



ATTACHMENT H

I.O. No.: 4-68
ORDERED:
EFFECTIVE:

MIAMI-DADE COUNTY IMPLEMENTING ORDER

SCHEDULE OF ALL SERVICE LEVELS AND FEES FOR MIAMI-DADE COUNTY SOLID WASTE SERVICES

AUTHORITY:

The Miami-Dade County Home Rule Charter, including among others, Sections 1.01 and 2.02A, and Chapter 15 of the Code of Miami-Dade County.

SUPERSEDES:

This Implementing Order (IO) supersedes IO 4-68, ordered September ~~18~~17, 2019~~2020~~, and effective October 1, ~~2020~~2021.

POLICY:

This Implementing Order provides a schedule of all solid waste service levels and fees.

PROCEDURE:

The administration of this Implementing Order is designated to the Director of the Miami-Dade County Department responsible for Solid Waste Management, who shall be responsible for the collection of fees and the delivery of the required services, pursuant to Chapter 15 relating to powers and duties of Solid Waste Management. Every year, or earlier, if need be, the Director shall review all fees in terms of cost and recommend necessary changes to the County Mayor through this implementing order procedure.

DEFINITIONS:

Contract Disposal – use of the County Waste Management System by any person, governmental entity, corporation or partnership that has entered into an Agreement with the County of ten (10) years or greater in duration for such County Solid Waste Management System use.

Non-Contract Disposal – use of the County Waste Management System by any person, governmental entity, corporation or partnership that has not entered into an Agreement with the County of ten (10) years or greater in duration for such County Solid Waste Management System use.

FEE SCHEDULE:

The fee schedule adopted by this Implementing Order is attached hereto and made a part hereof. This official fee schedule is also filed with and subject to the approval of the Board of County Commissioners and on file with the Clerk thereof. Fees that are charged by the County shall be the same as those listed in the official fee schedule on file with the Clerk of the County Commission.

This Implementing Order is hereby submitted to the Board of County Commissioners of Miami-Dade County, Florida.

Approved by the County Attorney as
to form and legal sufficiency _____

Narrative

Introduction

The operations and activities conducted by the Miami-Dade County Department of Solid Waste Management ("DSWM" or the "Department") are directed primarily by the provisions of Chapter 15 of the Code of Miami-Dade County (the "Code").

Residential Waste Collection Service

In accordance with the provisions of Sections 15-2 (Solid Waste collections services, container usage, condition, and location) and 15-13 (County collection of solid waste) of the Code, DSWM is authorized to provide waste collections services "to all areas of the County where solid waste collection service is provided" and furthermore that "All residential waste collection within said areas shall, *at the discretion of the Director*, be serviced *only* by the Department". Additionally, the "Director shall have the power to establish the type of solid waste collection service to be rendered to all areas where County solid waste collection service is provided, and to promulgate rules and regulations not inconsistent herewith". Section 15-24 of the Code directs the Department to charge and collect fees for the provision of these waste collection services to residential units.

Accordingly, DSWM provides ~~(and collects fees for)~~ waste collection and recycling services to single-family, duplex, triplex and quad living units in unincorporated Miami-Dade County and the cities of Aventura, Cutler Bay, Doral, Miami Gardens, Miami Lakes, Opa-locka, Palmetto Bay, Pinecrest and Sunny Isles Beach. In addition, curbside recycling services ~~(only)~~ are also provided to those cities that have inter-local agreements with Miami-Dade County, including El Portal, Florida City, Medley, Miami Beach, Miami Springs, North Bay Village, South Miami, Virginia Gardens and West Miami.

Other Waste Collection Services

In addition to the services provided to residential units ~~(as outlined in the previous paragraph)~~, and per the provisions of Section 15-14 (Special collections, fees, extra charges) of the Code, the Department is authorized to perform any special collections or waste services not directly addressed in the Chapter "pursuant to such conditions as may be specified by the Director" and is further authorized to charge and collect fees as approved by the Board of County Commissioners (the "Board"). –For example, Section 15-2. (Solid waste collection services, container usage, condition and location) of the Code, requires commercial ~~(businesses)~~ and multi-family properties to maintain waste collection service, but offers them the choice of either "the proper governmental agency able to provide such services or that of a licensed solid waste hauler authorized to perform such services." –Accordingly, the Department offers these services to these establishments. –Also, per Section 15-14 of the Code, other waste services specifically include the service of removal of any illegally dumped materials and the Department is directed to "charge and collect fees for such services" as provided for by the implementing order.

Section 15-12 (Emergency powers of the Director) of the Code, also provides DSWM with "the authority to suspend, modify or expand services provided by the Department ... in such emergency circumstances as national disasters, civil disorders or other circumstances" and to collect fees accordingly.– Through this authorization, and in accordance with the needs of the community, the Department plays a major role in storm debris clean-up following a significant event.

Permitting

In accordance with Section 15-17 of the Code, DSWM is directed to manage the permitting of General Haulers, Landscaping Businesses, Waste Tire Generators and Waste Tire Transporters. The Department is directed to administer the application process, and charge and collect fees accordingly inclusive of application fees (Section 15-17-1), vehicle registration fees (Section 15-17.4), annual permit renewal fees (Section 15-17.6).

Code Enforcement Activities

As part of its responsibilities, DSWM may prosecute violations of Chapter 15 (Solid Waste Management) of the Code. Violations of this chapter may be prosecuted pursuant to Chapter 8CC (Code Enforcement) of the Code. In addition to the provisions in Section 15-5 of the Code, DSWM may institute civil action in a court of competent jurisdiction to recover damages, civil penalties, and enforce compliance with terms of Chapter 15, as per Section 15-32 (Enforcement and penalties for violations of Chapter 15) of the Code. This includes enforcement provisions of Sections 15-2, 15-2.1, 15-2.2, 15-2.3, 15-5, 15-5.2, 15-6, 15-7, 15-8, 15-17, and 15-25 of the Code. For additional information regarding Code Enforcement, please refer to Miami-Dade County IO No. 2-5 on Code Enforcement.

Waste Disposal Services

Miami-Dade County owns and operates three Landfills and three Regional Transfer Stations for waste disposal and owns the Resources Recovery Facility where waste is converted into energy that is used to power the plant and exported to the power grid. Per the provisions of Section 15-25 of the Code, the Department is directed to charge and collect fees for use of these facilities as approved by the Board.

Additionally, per Section 15-25.2 (Disposal Facility Fee payable to the County) of the Code, private haulers operating in the Disposal Facility Fee area of the County are directed to make a monthly remittance to DSWM in an amount equivalent to fifteen percent (15%), less the 2.5% administrative credit plus any applicable late fees, of the prior month's receipts for collection and disposal services provided in Miami-Dade County, excluding any related to recyclable materials, Construction and Demolition (C&D) debris or compactor leasing.

Also, per Section 15-25 of the Code, the only exemption to the requirement for full fee collection for disposal services is a fifty percent (50%) discount offered to charitable organizations which accept household discards for reuse, reconditioning or repurposing.

ATTACHMENT H

Definition of Waste Collection Services

**a) Curbside Garbage Collection
(Residential and Multi-family)**

Service Level

Twice weekly garbage collection (bagged or canned).

**b) Automated Curbside Garbage
Collection (Residential and
Multi-family)**

Twice weekly garbage collection (all materials must be in one or more automated service carts. Materials not in automated service cart will not be collected).

c) Curbside Trash Collection

Two (2) scheduled pickups per calendar year (January 1st through December 31st) of up to twenty-five (25) cubic yards per pickup or one (1) scheduled pickup per calendar year (January 1st through December 31st) of up to fifty (50) cubic yards per pickup.

**d) Neighborhood Trash and
Recycling Center (TRC)
Service**

Access for drop-off of residential trash and recyclables (seven (7) days per week) during established operating hours.

e) Curbside Recycling

Once every other week curbside collection of recyclables. Pursuant to Resolution No. R-1137-08, the County has entered into interlocal agreements with municipalities to collect and process their recyclable materials and will charge these municipalities the appropriate rates as delineated in the interlocal agreements.

f) Residential Dumpster Service

Containerized garbage and trash collections service.

**g) Onsite Garbage Collection
(Commercial)**

Twice per week (limited to one cart, per waste unit charged). Accounts with consistent overages will be increased to the appropriate service level.

**h) Container Service/Roll-off
(Commercial)**

Uncompacted rollaway containerized garbage and trash collection service with varying number of pickups and container sizes

i) Emergency and Storm Debris

Removal, transport, processing and disposal of debris prior to (FEMA Category B Emergency Protective Measures) and resulting from (FEMA Category A Debris Removal) storms and natural disasters, whether or not the event triggers a federal emergency declaration

ATTACHMENT H

Miami-Dade County Department of Solid Waste Management**

“Providing our customers with exceptional waste collection, recycling and disposal services that protect, preserve and improve our environment and the quality of life in our community.”

Waste Collection Services

	RESIDENTIAL SERVICES	SERVICE DESCRIPTION	COLLECTION MODE	ANNUAL PICK-UPS	FEE COLLECTION	FEE
	Single Family, Duplex, Triplex & Quad				Annual via Tax	
	Garbage, Trash, TRC & Recycling (One Garbage Cart)	Curbside Garbage	(1) 35 - 96 gal. cart	101-104	Annual via Tax	\$484.00
		Curbside Recycling	(1) 35 - 96 gal. cart	26	Annual via Tax	
		Curbside Trash	2 pickups of up to 25 cubic yards each or 1 pickup of up to 50 cubic yards	1 or 2		
		TRC Access	Drop Off	Unlimited access		
	Garbage & Recycling (Multi-family collection per living unit)	Curbside Garbage	(1) 35 - 96 gal. cart	101 - 104	Annual via Tax	\$194.00
		Curbside Recycling	(1) 35 - 96 gal. cart	26		
	TRC Access (only)	TRC Access	Drop Off	Unlimited access	Annual via Tax	\$123.00
	Recycling Service (only)	Curbside Recycling	(1) 35 - 96 gal. cart	26	Annual via Tax	\$ 43.00
	Multi-Family (Residential Service)				Annual via Tax	
	Residential Dumpster & TRC	Garbage	Shared Dumpster	101 - 104	Annual via Tax	\$373.00
		TRC Access	Drop Off	Unlimited Access		
	Special Services (Residential)					
	Reserve Account (Emergency) (1)	Establish a restricted reserve fund account for storms, emergencies and/or natural disaster up to \$20 million (estimated present value of Category 1 Hurricane in FY 2020-21), amount to be adjusted by CPI annually. This reserve will be utilized to offset funding gaps after all available or all eligible reimbursements have been pursued or received by Department			Annual via Tax	To Be Determined
	Additional Waste Cart	Each additional waste cart for automated Curbside Garbage collection	(1) 35 - 96 gal. cart	101-104	Direct Bill	\$130.00 <u>\$136.50</u>

Pages 4-11 of Implementing Order 4-68, ordered effective 10/1/2019, are being replaced with a table format with all revisions to the services and fees shown in track changes to show additions (in underline) and deletions (in strike-through).

ATTACHMENT H

	Replace Waste Cart without a police report		N/A	N/A	Direct Bill	\$ 55.00 <u>65.00</u>	
						Adopted Range	
						Min	Max
	Extra Garbage Pick-Up (per Waste Cart per trip)	Beyond established twice weekly pick-up service	(1) 35 - 96 gal. cart	Per trip	Direct Bill	\$35.00	\$150.00
	EXCESS Curbside Trash per cubic yard	Beyond the established service level	N/A	N/A	Direct Bill	\$25.00	
	Additional Recycling Cart	Curbside Recycling	(1) 35 - 96 gal. cart	26		Free	
	One additional Recycling Cart	Curbside Recycling	65 gal. cart	26	Direct Bill	\$50.00 \$55.00 <u>\$65.00</u>	
						Adopted Range	
						Min	Max
	Dumpster Garbage (Residential)	Onsite Collection	1 to 8 Cubic Yards	1 to 552 <u>362</u>	Monthly Invoice	\$65.70	\$5,237.00 <u>\$7,332.00</u>
	COMMERCIAL SERVICES (Annual)	SERVICE DESCRIPTION	COLLECTION MODE	ANNUAL PICK-UPS	FEE COLLECTION	Adopted Range	
						Min	Max
	Commercial Cart				Annual via Tax		
	Automated Cart (Garbage)	Onsite Collection	96 gal. cart	101-104	Annual via Tax	\$496.00	
	Additional Waste Cart	Each additional waste cart for automated Curbside Garbage collection	(1) 35 - 96 gal. cart	101-104	Direct Bill	-\$130.00 <u>\$136.50</u>	
	COMMERCIAL SERVICES (Monthly)	SERVICE DESCRIPTION	COLLECTION MODE	WEEKLY PICK-UPS	FEE COLLECTION	Adopted Range	
						Min	Max
	Commercial Dumpster / Roll-off				Monthly Invoice		
	Dumpster Garbage	Onsite Collection	1 to 8 Cubic yards	1 to 552 <u>362</u>	Monthly Invoice	\$65.70	\$5,237.00 <u>\$7,332.00</u>
	Containerized/Roll-off Trash or Garbage per pickup	Onsite Collection. Cost of disposal will be charged separately	10 to 40 Cubic yards	On call or Scheduled	Monthly Invoice	\$154.20	\$671.81
	Containerized/Roll-off Construction & Demolition per pickup	Onsite Collection. Cost of disposal will be charged separately	10 to 40 Cubic yards	On call or Scheduled	Monthly Invoice	\$100.00	\$500.00
The Director of designee may generate a memorandum annually which sets forth the schedule of fees for uncompacted and compacted rollaway dumpsters, roll-off containers and whole tires per cubic yard service for Miami-Dade County Departments							

ATTACHMENT H

	OTHER COLLECTION SERVICES	SERVICE DESCRIPTION	COLLECTION MODE	PICK-UPS	FEE COLLECTION	FEE
	Special/Violation Waste Collection					
	Special Curbside Trash Collection per cubic yard	Containerized Curbside Trash	Curbside	Upon request	Direct bill	\$25.00
	Violation Waste Removal per Cubic Yard	The minimum charge per occurrence is \$250.00, based on a five (5) cubic yard minimum charge	Curbside Trash	As Needed	Direct bill	\$50.00
	Waste Certification Fee (In accordance with Sec 15-28 (c) of the Miami Dade County Code	Each written certificate, certifying the amount of waste fees due upon any parcel of real property subject to payment of waste fees or certifying that no waste fees are due	n/a	n/a	Direct bill	\$60.00
	OTHER COLLECTION SERVICES	SERVICE DESCRIPTION	COLLECTION MODE	PICK-UPS	FEE COLLECTION	FEE
	Schedule for Permitted Landscapers					
	Clean Yard Trash disposal by permitted landscaper at TRC (up to 6 cubic yards)	The minimum charge per TRC visit up the 6 cubic yards	Drop off		Direct bill	\$25.60 <u>\$26.88</u>

	Other Miscellaneous Services	Service Description	Fee Collection	Fee
	Application Review			
	Review of SW Facility Operating Permit	Resource recovery and management facility permit Application	DSWM	\$290.00
	EXPEDITE Review of SW Facility Operating Permit	Resource recovery and management facility permit Application	DSWM	\$340.00
	Review of Planning Application	Review to determine impact to waste collection and/or disposal service	DSWM	\$230.00
	EXPEDITE Review of Planning Application	Review to determine impact to waste collection and/or disposal service	DSWM	\$280.00
	Review of Annexation/Incorporation Application	Review to determine impact to waste collection and/or disposal service	DSWM	\$290.00
	EXPEDITE Review of Annexation/Incorporation Application	Review to determine impact to waste collection and/or disposal service	DSWM	\$340.00

Waste Permit Fees

	Permit Fees	Service Description	Fee Collection	Fee
	Waste Permit Fees			
	General Hauler Permit	Annual Application/Renewal	DSWM	\$630.00
	General Hauler Vehicle Registration	Annual Vehicle Registration	DSWM	\$74.00
	Landscaper Permit	Annual Business Fee Application/Renewal	DSWM	\$236.00
	Landscaper Vehicle Registration	Annual Vehicle Registration	DSWM	\$84.00
	Tire Generator Permit	Annual Business Permit Application/Renewal	DSWM	\$26.00
	Tire Generator Location	Annual per location fee	DSWM	\$79.00
	Waste Tire Transporter Permit	Annual Business Fee Application/Renewal	DSWM	\$26.00
	Waste Tire Transporter Vehicle Registration	Annual Vehicle Registration	DSWM	\$26.00
	<u>Delinquent Penalty (Late Renewal)</u>	<u>Late fee for past due accounts</u>	<u>DSWM</u>	<u>10% of the applicable permit fee due for the 1st month, plus additional 5% of the applicable permit fee due each month thereafter for the first year and \$100 per year after the 1st year</u>

Civil Court Processing Recovery Fees

	Court Fees (Authorized by Chapter 8CC, Code of Miami-Dade County)	Description	Fee Collection	Fee
	Court Fees			
	<u>Administrative Hearing Department Cost/Administrative Processing Fee</u>		MDC Clerk of Courts	<u>\$510.00/130.00</u>
	Lien Release Fee		MDC Clerk of Courts	\$80.00
	Payoff Letter		MDC Clerk of Courts	\$55.00
	Posting of Notices		MDC Clerk of Courts	\$25.00
	Lien Cancellation Notices		MDC Clerk of Courts	\$25.00
	Photographs, Reports or Other Exhibits		MDC Clerk of Courts	Actual Cost
	County Attorney's Fees		MDC Clerk of Courts	Actual Cost
	Other Court Filing Fees (each document)		MDC Clerk of Courts	Actual Cost

	Returned Check charges per check (Authorized by F/S/ 932/07 (2017))	Description	Fee Collection	Fee
	If face value of check does not exceed \$50.00			\$25.00
	If face value of check exceeds \$50.00 but does not exceed \$300.00			\$30.00

ATTACHMENT H

	If face value of check exceeds \$300.00			\$40.00 or an amount up to 5% of the check, whichever is greater
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Waste Disposal Services

	Disposal System Fees	Service Description	Fee Collection	Fee	
	Waste Disposal			Per Ton	
	Contract Disposal Fee (per ton)	Waste delivery to Disposal Facilities (Contract rate)	Direct Bill	\$ 63.57	\$66.75
	Non-Contract Disposal Fee (per ton)	Waste delivery to Disposal Facilities (Non-contract rate)	Direct Bill	\$ 93.44	\$97.77
	Transfer fee (per ton)	Waste delivery to Transfer Station (added to Disposal Fee)	Direct Bill	\$ 43.99	\$14.60
	Waste Tires (per ton)	Acceptance of Waste Tires	Direct Bill	\$114.18	
	Asbestos (per ton)	Acceptance of Asbestos	Direct Bill	\$100.00	
				Adopted Range	
				Min	Max
	Material Suitable for landfill cover (per ton)	Prior approval is mandatory; otherwise standard rates apply(2)	Direct Bill	\$1.00	\$32.00
	Other				
	Special Handling Fee (per load)	Other solid waste requiring special handling (added to Disposal Fee)	Direct Bill	\$70.63	\$74.17
	Safety Vest	Safety Vest sold at scale houses. Safety vests are required at all disposal sites (landfills and transfer stations)	Direct Bill	\$3.00	
	Disposal Facility Fee (Sec. 15-25.2)	15% of prior month WCSA waste fees charged	Due monthly		
	Clean Yard Trash Disposal per cubic yard, by Permitted Landscaper at a Disposal Facility;	Clean Yard Trash conversion factor of 0.121 tons per cubic yard		\$ 7.70	\$8.09

In the event that the scale(s) at the disposal facilities are unavailable, the disposal fee will be based on the total cubic yard payload capacity of the vehicle converted to tons using the Schedules of Weights and Measures that are available at the Clerk of the Board.

(1) Reserve Account (Emergency) fee will not be assessed for FY 2021-2022.

(2) Soil-like material with limited use applications as determined by the Director of Solid Waste Management based on appearance, structural characteristics, and/or physical contents. Receipt of this material is subject to the needs of the Department at the landfill only. Prior arrangement is required. Non-conforming material will be charged at the full tipping fee or may be rejected.

Memorandum



Date: September 21, 2021

To: Honorable Chairman Jose “Pepe” Diaz
and Members, Board of County Commissioners

From: Daniella Levine Cava
Mayor *Daniella Levine Cava*

Subject: Information for Second Budget Hearing – FY 2021-22 Proposed Budget

This information has been prepared to accompany the Fiscal Year (FY) 2021-22 Budget Ordinances for your consideration at the second budget hearing on September 28, 2021 (Second Hearing). We worked hard to build a budget in a uniquely challenging budget year that reflects our community’s priorities and maintains critical services without raising taxes, while investing in programs to rebuild a healthier, stronger, more resilient economy and community. With the additional changes reflected in this memo, incorporating extensive community input in the first budget hearing (First Hearing) and further collaboration with County Commissioners, the FY 2021-22 Proposed Budget will lay the foundation for a more prosperous, more secure future for Miami-Dade where all families and neighborhoods can thrive.

I. Executive Summary

The document is divided into the following sections:

- I. Executive Summary
- II. Background
 - A. Millage
 - B. American Rescue Plan Act
 - C. Ordinances
- III. Recommended Changes
 - A. Operating Budget Adjustments
 - B. Miami-Dade Rescue Plan
 - C. Capital Budget Adjustments

II. Background

A. Millage

During the First Hearing, the Board of County Commissioners (the Board) approved the tentative millage rates included in the Proposed Budget: Countywide – 4.6669 mills, Unincorporated Municipal Services Area – 1.9283 mills, Fire and Rescue Service District – 2.4207 mills and Library System – 0.284 mills. These rates cannot be increased. At these millage rates, the Proposed Budget is balanced and the adjustments included in this memorandum are supported.

B. American Rescue Plan Act

On September 7, 2021, the Information for the First Budget Hearing memorandum was issued. The memorandum made several amendments and adjustments to the Proposed FY 2021-22 Budget (Proposed Budget). The County was awarded \$527 million in American Rescue Plan Act (ARPA)

funding and, through Resolution No. R-777-21 adopted by the Board on July 20, 2021, the Board approved, subject to budget amendments and future appropriations, the allocation of ARPA funds toward revenue replacement, district specific projects, infrastructure projects and funding to support families disproportionately affected by the pandemic. In FY 2020-21, \$47.825 million of ARPA is projected to be expended for revenue replacement. During the First Hearing the Board approved the changes to the Proposed Budget that included using the remaining ARPA funding of \$479.909 million, in FY 2021-22 for governmental services through the method of revenue replacement. As a result, I recommend waiving the provisions of Resolution No. R-777-21, to provide the County more flexibility with programming, and reallocate general fund revenues to fund the project categories intended through the resolution as well as one to address future budgetary shortfalls. These project categories are as follows:

Infrastructure Projects Program (\$121 million)
Economic and Social Impact Projects Program (\$59 million)
District Designated Projects Program (\$26 million)
Future County Operational Support Program (\$119.048 million)

These projects are funded in the countywide general fund as follows: the Infrastructure Projects Program is funded under the Non-Departmental Neighborhood and Infrastructure allocation; the Economic and Social Impact Projects Program is funded in the Non-Departmental Economic Development allocation; and the District Designated Projects Program and the Future County Operational Support Program are funded in the Non-Departmental General Government allocation.

C. Ordinances

The attached ordinances have been adjusted for technical changes, corrections of scriveners’ errors, corrections of appropriation posting errors and current estimates of grants. Cash carryover for proprietary funds has been adjusted where appropriate. Waiver of various code provisions and resolutions are recommended, including waiver of section 29-7(G) of the Code of Miami-Dade County, Florida (“Code”) relating to the use of Documentary Stamp Surtax and waiver of Resolution No. R-924-08 relating to transit fares, fees, and charges because we are not recommending increasing fares.

III. Recommended Changes

The following recommended adjustments will ensure that this budget supports critical priorities including long-term economic recovery for all families and businesses, enhanced public safety and violence prevention for all neighborhoods, key investments in affordable housing and needed social services, and much more.

The total of all adjustments approved at the First Hearing and those additional adjustments included in this memorandum results in an increase to the total operating budget of \$500,000 in the Miami-Dade Fire Rescue District budget as detailed below.

As a result of the amendments and adjustments made at the First Hearing, the funding source for the proposed Cost of Living increase was revised to reduce the expense to the general fund, which

left \$5.674 million as unallocated within the Enhanced County and District Program (ECDP). I recommend that this funding be used to fund operating and capital adjustments as identified below.

A. Operating Budget Adjustments

Communications and Customer Experience

I am recommending that we include a Creole interpreter in the Communications and Customer Experience Department. This will require one translator/interpreter position and \$95,000 from the ECDP. Revisions to the table of organization are included in Attachment C to this memorandum.

Cultural Affairs (CUA)

The Proposed Budget included information in CUA’s budget that, pursuant to Ordinance No. 21-46 creating the South Dade Black History Advisory Board at the Larcenia Bullard Plaza in Richmond Heights, funding for the board and one position was included. The funding and position were inadvertently left out of the table of organization for CUA and budget. Accordingly, the CUA budget will be amended to include the \$258,000 for the necessary support from the ECDP and amend the table of organization for CUA under administration to include the additional position as shown in Attachment C to this memorandum.

Miami-Dade Fire Rescue (MDFR)

At the First Hearing the Board identified the need for a rescue unit at the Virginia Gardens Station 17. MDFR has identified resources that will allow for the deployment of a new rescue unit (13 positions, \$500,000) at Virginia Gardens Station 17 in the fourth quarter of FY 2021-22 to improve response times within the surrounding area. This will be funded through reserves in the department.

Office of Management and Budget (OMB)

As a result of the First Hearing, and based on changes in this memorandum, there will be an increased workload to contract with and monitor all organizations and apply for new grant opportunities available through state and federal programs. I recommend that the OMB budget be amended to include an additional 3 positions and \$355,000 from the ECDP.

Regulatory and Economic Resources

At the First Hearing, the Board approved funding for a Housing Advocate professional within the Department of Regulatory and Economic Resources (RER) to focus on assisting families and individual’s efforts to obtain housing related resources. Some members of the Board recommended adding additional positions to process the large increase in cases resulting from the end of eviction moratorium. I recommend that two additional positions be added to RER to help the Housing Advocate handle the expected workload, funded with \$160,000 in ECDP.

Reserves

In preparation for future possible downturns in our local economy and the establishment of voter approved Constitutional Offices in 2025, I am recommending the remaining ECDP transfer of \$3.456 million to the Emergency Contingency Reserve.

Non-Departmental

At the First Hearing, the Board approved \$1 million in funding for Temporary Protected Status (TPS) for Haitian and Venezuelan nationals, and extended TPS has now been granted to other

nations. In my memorandum dated September 7, 2021, I indicated that a program would be brought forward to identify organizations that will provide these services. I recommend that the County provide a grant to Hispanic Unity of Florida (\$500,000) and the Haitian Neighborhood Center Sant La, Inc. (\$500,000), to provide these much-needed services including through subcontracts with other nonprofits. This will allow the program to begin without delays and provide support to vulnerable populations.

The Homestead Miami Speedway is one of our community’s economic engines. In 2022 the Speedway will host its first NASCAR race in years. The Speedway has requested that the County provide in-kind support to the race. I recommend that the County provide \$500,000 from the ECDP for in-kind services for this event.

At the First Hearing the Board identified the operation of the Miami Military Museum and Memorial, which is located at the Zoo Miami property, requesting that the museum transition to the County to continue operations. I recommend allocating \$800,000 from the ECDP for the operation of the Miami Military Museum and Memorial by the County following the transition. This will allow the County to continue preserving the rich military heritage of Florida and providing an educational voice enriching the community.

The Little Haiti Optimist Club Inc. provides youth educational programs, mentorship, athletics, arts and cultural programming. I recommend the Board provide a grant of \$50,000 from the ECDP for this organization and include the organization in the listing of Community Based Organizations (CBO) managed through OMB (Attachment A).

B. Miami-Dade Rescue Plan

Infrastructure Projects Program – \$121 million

The Infrastructure Projects Program dollars are to be used for infrastructure projects that will help us build a stronger, more resilient Miami-Dade better prepared for accelerating climate threats, and invest in neighborhood projects to create safer, healthier communities. I recommend that the Board allocate \$5 million from the \$121 million to support neighborhood infrastructure capital needs in our unincorporated areas.

We will continue identifying current unfunded and/or crucial projects for the remaining \$116 million that qualify for this funding. The balance will go to critical septic to sewer projects, which will create good-paying jobs and grow our economy, make homes more resilient, and protect our bay. The administration is working aggressively to secure state and federal funding matches to maximally leverage these dollars and invest even more into our community, and we currently have pending applications for state funding which require a match.

Economic and Social Impact Projects Program – \$59 million

At the First Hearing several organizations were identified that provide much-needed direct services to families and businesses disproportionately impacted by the pandemic. I recommend that we provide funding to the following organizations and projects to continue providing critical support to help our community rebound and recover from the pandemic:

Affordable Housing

- Expanding the supply of affordable housing is a critical priority for our community – it’s an essential investment in our workforce to strengthen and grow our economy. I recommend that the Board allocate \$5 million to the Carver Theatre affordable housing development project.
- The AGAPE Network has been providing housing and health services to women, children, and families since 1983. I recommend that the Board provide a grant to the AGAPE Network Inc. for \$3 million for construction of affordable housing for vulnerable women and children.
- PHCD manages the Helen Sawyer Assisted Living Facility (ALF) and Public Housing property that includes 96 living units and 101 ALF beds. The property offers all-bills paid housing as well as nursing and food services. Residents, who are the lowest of the low-income residents (30-50% AMI) pay their portion of calculated rent as required by the U.S. Department of Housing and Development (HUD) rules, which is 30% of their income for the subsidized housing services provided. Additionally, residents pay as much as they can for the ALF services which include food services, medication management services provided by nursing staff, as well as certified nursing staff to support residents in completing their activities. Residents are provided with wellness checks by nursing staff. PHCD does not receive support from HUD for the food and medical services that PHCD is required to perform. Based on the average occupancy of 71 (ALF) residents, the facility operates at a \$1.257 million deficit. I recommend that the Board allocate \$1.257 million to provide support to this facility.
- The lack of affordable housing is an urgent crisis that requires significant and sustained investment, and I recommend that the Board allocate \$3.8 million towards future affordable housing projects.

Mental Health

- One of the greatest unfunded needs in our community is mental health services and support. While we have funded several organizations that provide important support services for people dealing with mental health issues, there is still much work to be done. The County has funded the rehabilitation and construction of the Mental Health Diversion Facility located at 2200 NW 7th Avenue, utilizing funding from the County’s Building Better Communities General Obligation Bond program and the Public Health Trust. The rehabilitation of this facility is expected to be completed in FY 2021-22 and must be funded for “fit-up” and final development of an inclusive business model to provide mental health services. I recommend that the Board allocate \$10 million to the Mental Health Diversion program and other related mental health services.
- An additional Mental Health program that focuses on direct impacts of the pandemic is the COVID Mental Health and Wellness Program and Teen Talk, administered by RER Consulting Enterprise LLC; I recommend that the County provide a grant of \$500,000 for this program.

Public Safety and Violence Prevention

- In response to an increase in gun violence across the United States, Miami-Dade has solidified its position as one of sixteen jurisdictions participating in the White House Community Violence Intervention Collaborative (CVI) that began on July 1, 2021. My administration is working closely with CVI to produce data, identify resources and intervention strategies and strengthen and scale our ability to prevent violence coupled with

increased enforcement and prevention programs. I recommend that the Board allocate \$8.943 million towards future programs.

- The Miami-Dade Police Department worked with Citizens Crimewatch of Miami-Dade County Inc. to develop a program that has proven to be very successful in preventing crime; as a result, I am recommending increasing funding for this entity by \$150,000 to continue this program and expand the existing level of service for a total of \$500,000.
- During the First Hearing we heard community testimony from the Ladies Empowerment and Action Program Inc. (LEAP), an organization that enables incarcerated women to successfully re-enter society by providing education, entrepreneurial training, and mentorship. I recommend the County provide a grant \$200,000 to support this transformational program.
- Transition, Inc. provides job training and placement services to ex-offenders. It was founded in 1974 and has assisted thousands of returning citizens to overcome the single greatest obstacle to their successful re-entry back to their community – finding and maintaining a job. I recommend the County provide a grant in the amount of \$300,000 for this program.

Neighborhood Infrastructure and Revitalization

- The Dade Heritage Trust preserves Miami-Dade County’s architectural, environmental and cultural heritage through the rescue, restoration and adaptive reuse of many historic venues throughout the County. Working with partner organizations and governments, the Dade Heritage Trust has preserved and continues to advocate for responsible development and preservation of our community’s historic resources and naturally recurring affordable housing. I recommend the County provide a grant of \$1 million to the Dade Heritage Trust to continue their work to preserve affordable housing.
- The Board has supported the development of the Underline project, which benefits all residents by providing much-needed outdoor space. I recommend that the \$800,000 be reimbursed to the Department of Transportation and Public Works to fund the Underline WiFi project that will provide accessibility to WiFi along 2.4 miles of the Underline. This funding will be further used to leverage additional funding to complete the project.
- In keeping with providing our resident accessibility to WiFi, I also recommend that the Board allocate an additional \$800,000 to the Parks, Recreation and Open Spaces (PROS) department for the Infrastructure Improvements – Facilities Systemwide, capital program #2000001275, to prioritize WiFi at parks located in underserved areas of the County.
- Revitalization of underserved communities is a priority to improve our economy and health and reduce crime. The NW 18th Avenue corridor requires capital investments in order to spur economic growth in the area. I recommend that the Board allocate \$3 million to revitalize the NW 18th Avenue corridor as a neighborhood economic engine.
- The Proposed Budget includes \$3.9 million for the removal of Sargassum seaweed from our beaches – however, the current practice of Sargassum disposal at a landfill is not sustainable. I am recommending the allocation of \$1 million to support alternatives for the disposal of Sargassum, including a program to commence diverting Sargassum from landfills to composting. PROS, through the University of Florida, Institute of Food and Agricultural Sciences (UF/IFAS) Extension, is working with University of Miami researchers on Sargassum composting viability.
- Investments in naturally occurring affordable housing are key to maintaining our current housing stock and ensuring our residents live in safe homes that can withstand disasters. This includes investments in energy efficiency, water infiltration, renewable energy, and

shading for lower income homeowners. I recommend that the Board allocate \$4 million towards future projects to help make homes of low-income individuals more resilient through the expansion of the Weatherization Assistance Program.

Social Services

- The Friendship Circle of Miami Inc. has been operating in our community for the past 17 years and provides a variety of programming activities to include Friends at Home, Summer and Winter camps, no-school fun days and monthly programming activities to provide arts, dancing, music and other cultural programs for neurodivergent individuals. The Friendship Circle of Miami provides these activities through the use of young adult volunteers, which is a benefit as it engages our youth with neurodivergent individuals as well as providing the foundation of social interaction and friendships. Additionally, it provides families with much-needed respite care as there are few organizations equipped to handle the special needs of this population. I recommend the County provide a grant of \$300,000 to Friendship Circle of Miami.
- We have partnered with the University of Miami Center for Autism and Related Disabilities (UM CARD) to provide specialized training to our staff on how to better assist this segment of our population. UM CARD has provided various trainings for the Library and Parks department and will continue with our Transit and Public Safety departments. Our partnership with UM CARD will further expand the development of a COVID-19 vaccine educational campaign and to provide emergency preparedness materials that are relevant and helpful to neurodivergent individuals. While most of the work performed by UM CARD is provided at no cost to the County, I recommend the County provide a grant of \$50,000 to UM CARD to ensure that future resources are available as Miami-Dade strives to better serve this growing population.
- Jewish Community Services of South Florida (JCS) works to improve quality of life and self-sufficiency for vulnerable people throughout South Florida. They operate the essential 211 confidential helpline that provides emotional support and crisis counseling to those in need, available 24/7 in English, Spanish, and Creole. I recommend the County provide a grant of \$500,000 to JCS to support enhanced mental health and social services.
- The Mexican American Council, Inc. provides services to farmworker youth and works to break the cycle of poverty through education, the arts, and civic engagement. I recommend that the County provide a grant of \$200,000 to support the Mexican American Council’s important efforts supporting this vulnerable community.
- St. Peter’s Community Development Corporation located in South Dade provides programming for seniors and others via health education, social interactions, and recreational activities; I recommend the County provide a grant of \$100,000 to assist St. Peter’s in these efforts.

Workforce and Business Support

- The Latin Chamber of Commerce of the United States (CAMACOL) is the largest Hispanic business organization in Florida, providing businesses with the opportunity of establishing commercial links in the domestic and international markets. Growing our local economy and businesses has always been a priority and has been highlighted by the pandemic. I recommend that the County provide a grant of \$200,000 to CAMACOL to assist our local businesses during these trying times.
- If Miami-Dade is to remain competitive, we need to invest in high quality workforce education programs that will ensure we have the talent needed in today’s 21st century

knowledge economy. Helping prepare our workforce to take on jobs in new and growing industries is also critical to an equitable economic recovery and a more resilient economy that can better weather future crises. I recommend the Board allocate \$5 million in rapid credentialing in emerging technology occupations, and a local philanthropic partner has agreed to match this investment up to \$5 million.

- Small businesses are the backbone of our economy and are more important now than ever as we lay the foundation for an equitable economic recovery. I recommend the Board allocate \$1 million to fund a Business Innovation Start Up Grant Program (BIZUP) to provide support to new businesses in our community.
- The Redland Farm Life School is a commercial-quality kitchen and community cultural center owned by the County and leased to the South Florida Pioneer Museum, Inc. (Tenant) that will provide an important jobs incubator in South Dade. Due to the increased costs of construction, additional funding is needed for final buildout. I am recommending the County provide a grant \$1.5 million to the Tenant to fund the construction.
- The Haitian-American Chamber of Commerce of Florida (HACCOF) brings businesses together and acts as an advocate for Haitian and Haitian-American enterprises. HACCOF mobilizes concerned entrepreneurs across Florida, the U.S. and Haiti promoting partnerships and alliances within communities. I recommend that the County grant \$600,000 to HACCOF to provide a business incubator.

Cultural Programs

- The cultural arts have proven to be a key piece of the continuing social and economic development of our community. To continue this effort in the North Dade area of our County, which is currently underserved, I am recommending an allocation for a North Dade Cultural Center for \$5 million. When a plan is developed for the facility, it will be presented to the Board.
- The Miami Dade North Arts & Humanities Foundation Inc. is developing an Arts & Humanities Foundation and I recommend the County provide a grant of \$100,000 to Miami Dade North Arts for the development of cultural arts programs in an underserved part of our community.
- Restoring our arts community to pre-pandemic levels is a critical piece of economic recovery. I recommend the County provide grants to organizations to support pre-Art Basel programming mentioned at the first budget hearing for \$100,000.
- The Miami Museum of Contemporary Art of the African Diaspora (MoCAAD) provides planning and public activities designed to establish a fine art museum in our community dedicated to showcasing and preserving the contemporary art and artists of Africa and the global African diaspora. I recommend the County provide a grant of \$100,000 to MoCAAD for this effort.
- The Center for Haitian Studies, Inc. (CHS) is a health and social service organization serving the disenfranchised populations of Little Haiti/Little River. CHS provides a wide range of services including health education, health services free of charge to indigents, psychosocial counseling, case management, home-delivered meals, food bank, direct financial assistance, and transportation. I recommend the County provide a grant of \$500,000 to CHS to continue providing these essential services.

District Designated Projects Program (\$26 million)

The funding for this program has been set aside for the Board to address concerns in their districts. OMB will be working with each commission district to develop a process to complete these projects in a timely manner.

Attachment B details the above-mentioned programs, allocations and balances.

C. Capital Budget Adjustments

Transportation and Public Works

On February 2, 2021, the Board adopted Resolution No. R-88-21, directing the Mayor to take all actions necessary to construct a bridge that would extend SW 87th Avenue from SW 164th Street to SW 163rd Terrace crossing over the Cutler Drain Canal C-100. This project is funded in the Proposed Budget within the Road Impact District Projects. At the First Hearing, the Board requested that the SW 87th Ave bridge project be separated out as a stand-alone capital program. As a result of this request, capital program number 2000002214 has been created and continues to be funded through road impact fees. The total project cost is \$3.31 million.

The Proposed Budget included the Miami Springs pedestrian bridge project number 2000001594. This project was funded with People’s Transportation Plan (PTP) bond funding and FTA 5307 urbanized formula grant. The project will be removed from the Proposed Budget and the \$2.3 million in FTA 5307 - Urbanized Area Formula Grant funds and the \$575,000 in People’s Transportation Plan Bond Program funds will be reallocated to capital program #672670 – Strategic Area Rapid Transit Plan (SMART) Phase 1.

Port Miami

The Proposed Budget included funding for the Shore Power at the Port project number 2000001675. The project mistakenly included Florida Department of Transportation (FDOT) funding, this will be amended to include the correct funding through H.R. 3684 (*Invest in America Act*) of \$2 million for this project. Additionally, the project schedule will be amended to increase expenditures in FY 2021-22 to \$55 million from \$4.038 million, and the total project cost will remain at \$121 million. Moving these expenditures will allow the Port to purchase equipment in greater volume, taking advantage of volume discounts, ensuring that Phase 1 of the project is completed by Fall of 2023. This capital program is being funded with Future Financing funds (\$119 million) and a United States Department of Transportation Grant (\$2 million).

Miami-Dade Police Department (MDPD)

At the First Hearing, the Board expressed concerns about the Hammocks District Station. In 2020, an emergency repair of a sewer pipe was completed at the station and the first-floor bathrooms were repaired. The second-floor bathrooms and the cells, although operational, were not repaired. As part of the MDPD’s annual multi-year capital plan review, it was determined that the facility’s aging infrastructure, limited parking, and facility space is impacting MDPD’s ability to meet the growing demand of the surrounding community. MDPD is currently working with the Internal Services Department’s Real Estate Division in actively looking for new property to house MDPD’s Hammocks District staff. Funding for this potential move, as well as any additional repairs that may arise, are included in MDPD’s FY 2021-22 Proposed Budget and Multi-Year Capital Plan under capital program #2000001281 – Infrastructure Improvements – Police Facilities Systemwide.

Additionally, the Board voiced concerns about civilian employees in MDPD. Civilian employees are critical to the operations of MDPD and we believe in adequately supporting and funding these positions as well as any support needed for public safety. MDPD will continue filling critical

civilian functions such as 911 call taking and dispatch, crime scene technicians, crime laboratory staff, intelligence and crime analysts, public service aides, and other support personnel.

Parks, Recreation and Open Spaces (PROS)

The Ludlam Trail scope of work entails creating an ADA-compliant walkway/trail connecting to the trailhead and existing pavilion, and adding an ADA-compliant parking space to the existing parking lot. I am pleased to announce an anticipated ceremonial groundbreaking date of September 24, 2021, and a projected project dedication in February 2022, for this historic project. We are eager to see this project that will have a countywide impact break ground.

At the First Hearing, the Board inquired about surveillance equipment in parks. Surveillance and event camera systems are becoming a more integral part of the PROS environment. The safety and security of our patrons is of the utmost importance. These systems are dependent on IT infrastructure and reliable power sources. For many reasons, it is very challenging and costly to deliver some of these dependencies at many of our parks. As such, we are once again leveraging the County Infrastructure Improvement Program (CIIP), included in the Infrastructure Improvements – Facilities Systemwide, capital program #2000001275, to deliver the needed infrastructure, and in many cases, are bundling surveillance systems with Wi-Fi to save time and costs. In addition, we are leveraging innovative and creative solutions for delivering this infrastructure, such as solar power technology. Below are some of the efforts underway at our parks:

- Nine parks recently received new surveillance systems
- Actively working on deploying surveillance systems at all of our marinas
- Repairs, installations and upgrades required at various parks are underway
- Deployment of solar powered surveillance systems at six parks to be completed by the end of the year

While we were able to enhance some services and fund some needs for our community, we realize that there is still work that needs to be done. As part of our budget process our departments include projects for which funding has not yet been identified. As was requested by the Board at the First Budget Hearing, an unfunded capital program was created in PROS for the development of new marinas, capital program #2000002194, to serve as a holding place for the Department as it continues to develop its multi-year capital plan for the future.

Position Adjustments

In some instances, the above recommendations and correction of errors will adjust the number of positions in the FY 2021-22 Proposed Budget. These adjustments and correction of errors increase the total number of recommended full-time equivalent positions by 20 for a total of 29,332. Revisions to the tables of organizations are outlined in Attachment C.

Pay Plan Adjustments

At the First Hearing the Board approved the recommendation of providing our employees a one-time two percent bonus and a three percent Cost of Living Adjustment (COLA) in FY 2021-22. The bonus and COLA will be effective the first pay period in October 2021, or upon contract ratification if that occurs after October 1, 2021. In alignment with the wages increases proposed to all collective bargaining unit employees, the Proposed Budget also includes the same one-time two percent bonus, and a three percent COLA for all non-bargaining unit employees effective the first pay period in October 2021.

Water and Sewer Department (WASD)

What the Fees Cover

Consistent with prior years, the Proposed Budget for WASD includes a retail rate adjustment which, for FY 2021-22, is 3.68 percent. This minimal adjustment translates to \$.40 cents per month for many residents and less than \$2 per month for the median resident. This small adjustment will generate an additional \$23.96 million, which will leverage more than \$400 million in bonds. These dollars will fund the critical infrastructure projects required to meet the federally mandated Consent Decree, the state required end to the use of ocean outfalls for treated effluent, and necessary capital investments to prepare for rising seas, protect our drinking water, and Biscayne Bay. **Failure to make these investments in past years resulted in aging and failing infrastructure, which violated the Federal Clean Water Act and led to the federal lawsuit and settlement agreement, commonly called the Consent Decree.**

During the first budget hearing, the Board expressed concern over the gap in arrears created by the pandemic. These minimal fees are not designed to cover this gap and would still be needed, just as they have been needed and approved by the Board for years prior to the pandemic. They cover only the infrastructure improvements we must meet to be in compliance with state and federal mandates and maintain the water and sewer system in proper functioning order. The administration is working diligently to close the gap in arrears and more information on repayment planning and outreach can be found below.

Consequences of Not Adjusting Rates

If a rate adjustment is not adopted in any fiscal year, the likely consequences may include:

- WASD’s credit rating being lowered.
- Higher rate adjustments may be required in future years, with rates next year potentially increasing in the double digits.
- The County may not meet the requirements of the bond ordinance it passed in 1993. Every year since 1993, bond engineers tell the county how much we should put into Replacement and Renewal (R&R) of our systems assets, with the average investment being \$90 million. The fee adjustment covers this cost.
 - If we do not meet the threshold recommended by the bond engineers, we risk being in violation of the bond indenture ordinance, which could lead to bond market disclosures and result in lower ratings on the bond market and significantly greater interest costs.
- Significant scaling back on the various mandated capital programs that could impose violations worth hundreds of thousands of dollars each.
- Increased environmental risk as a result of deferred improvements to aging infrastructure, which may lead to impacts to Biscayne Bay and water quality throughout Miami-Dade County.

Amounts and Comparisons

Changes in fees will be tiered, with many residents seeing only a \$.40 cent difference per month. The majority of residents will see a difference of less than two dollars per month.

The table below details the different tiers of customers and the impact to their rate based on the rate increase proposed at the First Budget Hearing.

Monthly Impacts for Residential Customers

TIER 1 Low Volume User		
Number of Customers	Impact Range	Volume (gallons)
63,222 (16%)	\$0.40	2,244

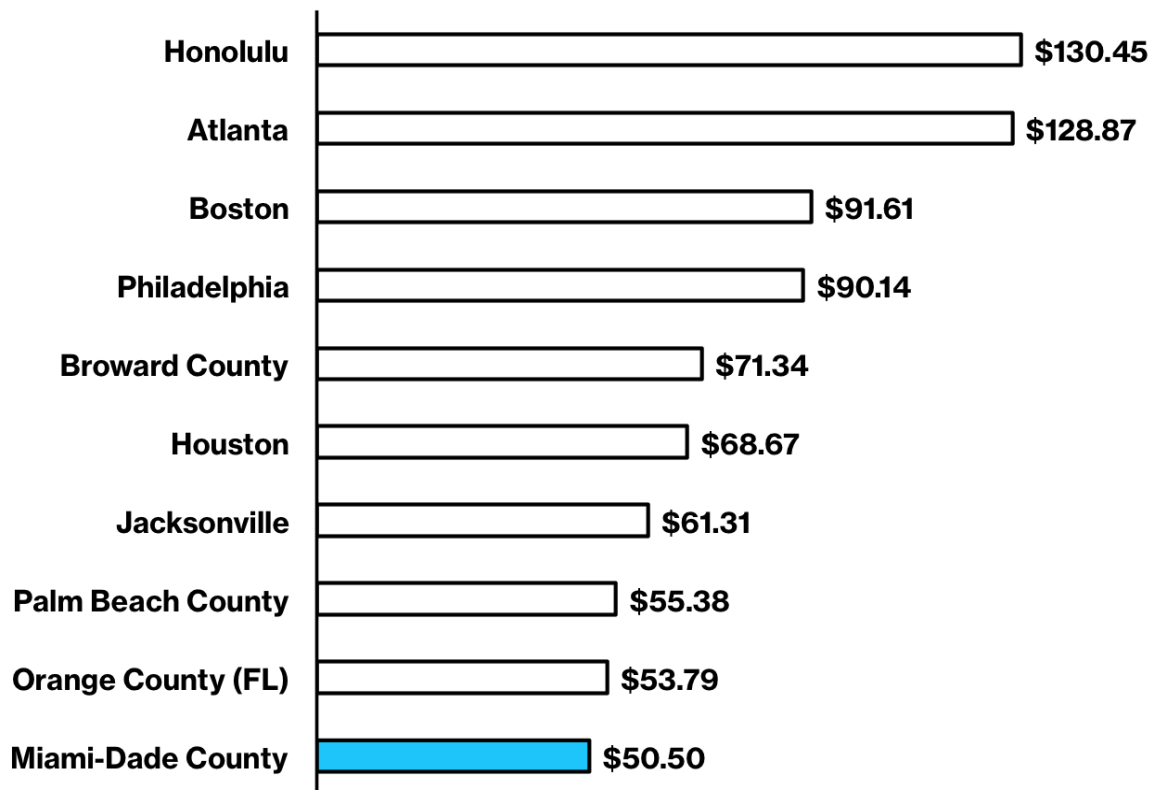
TIER 2 Volume User		
Number of Customers	Impact Range	Volume (gallons)
159,867 (40%)	\$0.77 - \$1.86	2,245 - 5,236
90,385 (22%)	\$2.22 - \$2.95	5,237 - 7,480
33,911 (8%)	\$3.32 - \$3.68	7,481 - 8,976
26,506 (7%)	\$4.08 - \$4.76	8,977 - 11,220
8,861 (2%)	\$5.13 - \$5.50	11,221 - 12,716

TIER 3 Large Volume User		
Number of Customers	Impact Range	Volume (gallons)
20,597 (5%)	\$7.10 +	12,717+

Source: WASD, 2021.

Miami-Dade County water and sewer fees are **among the lowest in the state and the entire country**, significantly lower than the major city average, and they will continue to rank among the lowest even with these changes.

Combined Water and Sewer Monthly Bill for the Median Residential Customer



Source: WASD, 2019-2020

Consent Decree

On May 21, 2013, the Board adopted Resolution No. R-393-13, approving the consent agreement with the Federal Environmental Protection Agency (EPA), the Florida Department of Environment Protection (FDEP), and the State of Florida (Consent Decree) to address regulatory violations resulting from failing wastewater infrastructure that requires approximately \$1.6 billion in repairs. On April 9, 2014, the U.S. District Court for the Southern District of Florida approved the Consent Decree, replacing and superseding the two existing Consent Decrees issued in the early-mid 1990s.

On June 30, 2008, Governor Charlie Crist signed Senate Bill 1302 related to wastewater disposal/ocean outfalls (Section 403.0869), Florida Statutes [F.S.]. This law requires all southeast Florida utilities utilizing ocean outfalls for disposal of treated wastewater to eliminate the normal use of ocean outfalls as well as reuse a portion of its wastewater flows, accounting for approximately \$1.4 billion in projects.

The primary reason for this rate adjustment is for the continued funding of WASD’s state and federal mandated infrastructure improvements that require issuance of future debt. A 110 percent (additional bonds test) revenue to expense coverage requirement must be maintained to issue additional debt as per Master Bond Ordinance 93-134. As in prior years, WASD has maintained

this coverage ratio obtaining debt at interest rates below three percent because of market rates and will need to continue this coverage ratio in the future as additional debt is required. A failure to implement these minimal adjustments will signal lower debt service coverage. **This puts WASD at serious risk for a credit downgrade and significantly higher interest rates.**

WASD’s \$7.6 billion capital program includes the Federally Mandated Consent Decree (\$1.6 billion), adherence to the State of Florida Ocean Outfall legislative requirements (\$1.4 billion) and ongoing infrastructure improvements that are required to ensure that our water and sewer system is maintained (\$4.6 billion). Approximately \$5.7 billion of the \$7.6 billion WASD capital program is dependent on loans and issuance of debt via bonds. The remaining \$1.9 billion is funded through various other sources including operating revenues, municipal contributions, and the Building Better Communities General Obligation Bond Program (BBC GOB) financing proceeds. This means that there is a significant obligation impacting debt service costs for decades to come. As of FY 2020-21, approximately \$1.9 billion of debt has been issued, requiring a \$252 million combined debt service payment. This represents an increase of \$19 million over the previous fiscal year. Future debt issuances will require \$3.8 billion to complete WASD’s capital program and meet the state and federal mandates.

The next planned issuance of debt for WASD is anticipated to be in Fiscal Year 2023. The following list of projects are those projects that anticipate being funded with future proceeds that are expected to be supported by the rate adjustment in FY 2021-22. Failure to make these improvements may cause serious issues in the communities affected, including sewer overflows and pollution in the bay.

MIAMI-DADE WATER AND SEWER DEPARTEMENT PROPOSED MYCIP - PROJECTS IMPACTED BY SERIES 2023 BOND SALE			
OMB #	PROJECT NAME	SERIES 2023	Commission District
962670	OCEAN OUTFALL LEGISLATION REGULATORY	\$13,298,882	CW
964120	WASTEWATER TREATMENT PLANTS - CONSENT DECREE PROJECTS	\$147,486,390	CW
964440	SEWER PUMP STATION SYSTEMS - CONSENT DECREE PROJECTS	\$173,573	4, 13
967190	WATER - PIPES AND INFRASTRUCTURE PROJECTS	\$2,491,833	2, 12
968150	WASTEWATER COLLECTION AND TRANSMISSION LINES - CONSENT DECREE PROJECTS	\$4,991,949	1, 7
9650021	SOUTH MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS	\$3,735,428	9
9650031	WATER TREATMENT PLANT - ALEXANDER ORR, JR EXPANSION	\$22,877,356	7, 10
9650041	WATER TREATMENT PLANT - HIALEAH / PRESTON IMPROVEMENTS	\$12,677,248	6
9650141	WATER EQUIPMENT AND TRANSPORTATION	\$2,500,000	CW
9650201	FLOW REDUCTION PROGRAM (FRP)	\$14,865,002	CW
9650241	CENTRAL MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	\$12,305,891	CW
9651061	SOUTH DISTRICT WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	\$9,799,302	CW
9651071	PUMP STATION IMPROVEMENTS PROGRAM	\$7,340,918	CW
9652002	PUMP STATION GENERATORS AND MISCELLANEOUS UPGRADES	\$4,898,716	CW
9652061	WASTEWATER TREATMENT PLANTS MISCELLANEOUS UPGRADES	\$2,481,736	CW
9652101	NORTH MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS	\$56,652,101	CW
9653201	WASTEWATER GENERAL MAINTENANCE AND OFFICE FACILITIES	\$600,000	3
9653311	WATER DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS	\$3,040,320	7, 8, 9, 10, 11
9653371	PEAK FLOW MANAGEMENT FACILITIES	\$6,000,000	CW
9653401	SOUTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT	\$16,535,054	CW
9653411	NORTH DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT	\$9,134,373	CW
9653421	CENTRAL DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT	\$17,500,735	CW
9654031	NORTH MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS	\$14,525,697	4, 6, 13
9654041	CENTRAL MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS	\$699,823	2
9654061	SAFE DRINKING WATER ACT MODIFICATIONS - SWT RULE AND D-DBP	\$58,001,019	CW
9655481	SOUTH DISTRICT WASTEWATER TREATMENT PLANT EXPANSION - PHASE III	\$4,200,000	8
2000000072	SMALL DIAMETER WATER MAINS REPLACEMENT PROGRAM	\$25,890,843	CW
2000000784	ESTABLISHED A PUMP STATION RESILIENCE PROGRAM (PSRP)	\$30,856,631	CW
TOTAL SERIES 2023		\$505,560,820	

NOTE: Series 2023 includes \$33M needed from FY2022
CW: Countywide

At the First Hearing, the Board gave direction to bring back a description of impacts for various options of rate adjustments. Based on the memorandum issued by Chairman Diaz, WASD and OMB will provide information regarding the proposed rates and different options at the Board’s September 23, 2021 sunshine meeting.

Repayment Plan for Past-Due Accounts

In April 2020, a moratorium to suspend the disconnection of water services for non-payment of WASD bills was adopted by the Board with near unanimous support through Resolution No. R-322-20, with the intention to protect residents’ access to water and wastewater services during the coronavirus pandemic. I recommend waiving the provisions of Resolution No. R-322-20 for FY 2021-22 and to lift this moratorium effective October 1, 2021. Starting November 1, 2021, WASD’s customary practice of severance for non-payment will resume.

In order to help residents pay back their fees timely and close the gap in arrears, WASD will implement a repayment plan in partnership with the state in which customers with past due bills will have an opportunity to pay late amounts over a period of 18-30 months. The repayment model is below. Customers will be automatically enrolled and notified.

The state recently began the Our Florida program, which uses federal funds to help residents pay past-due utility bills. In addition, the County's WASD Cares program is raising funds to help residents pay their past-due bills because of financial hardship.

In addition to the outreach done by the state, the County will begin an outreach program similar to our very successful Emergency Rental Assistance Program. Residents who are in arrears will be notified, given available options, and encouraged to apply for these programs. Staff will be available to help answer questions and guide residents in need of assistance.

WASD Payment Recovery Model

Payment Plan Tiers	# of Accounts	Total past due	Average bill	Mthly Min Pmt	Mthly Max Pmt	% of total accounts in Arrears	Term
\$100 to \$300	19,255	\$ 3,585,493.00	\$186.00	\$5.00	\$16.67	54%	18-month payment plan
\$301 to \$600	9,800	\$4,108,700.00	\$419.00	\$12.54	\$25	27%	24-month payment plan
\$601 to \$2,000	6,384	\$6,245,473.00	\$978.00	\$24.04	\$83	18%	24-month payment plan
\$2,001 to \$3,000	496	\$1,185,374.00	\$2,389.00	\$66.70	\$100	1%	30-month payment plan
Totals	35,935	15,125,040.00					
Accounts over \$3,000 to be addressed on a case-by-case basis							

Draft, subject to change

**FY 2021-22 FUNDING FOR
COMMUNITY-BASED ORGANIZATIONS**

Organization Name	Category	Amount
Boys & Girls Clubs of Miami-Dade, Inc.	Anti-Violence	\$ 60,000
Center for Family and Child Enrichment, Inc.	Anti-Violence	\$ 200,000
Cuban American Bar Association Pro Bono Project, Inc.	Anti-Violence	\$ 60,000
		\$ 320,000
Branches, Inc.	Basic Needs	\$ 51,000
Casa Valentina, Inc.	Basic Needs	\$ 210,000
Catalyst Miami, Inc. (formerly Human Services Coalition of Miami-Dade County, Inc.)	Basic Needs	\$ 236,000
Catholic Charities of the Archdiocese of Miami, Inc.	Basic Needs	\$ 52,000
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	Basic Needs	\$ 20,000
Feeding South Florida, Inc.	Basic Needs	\$ 51,000
Haitian Neighborhood Center, Sant La, Inc.	Basic Needs	\$ 51,000
Legal Services of Greater Miami, Inc.	Basic Needs	\$ 37,000
Richmond Heights Community Association, Inc.	Basic Needs	\$ 32,000
The Coalition of Florida Farmwork Organizations, Inc.	Basic Needs	\$ 51,000
Voices for Children Foundation, Inc.	Basic Needs	\$ 25,000
YWCA of Greater Miami-Dade, Inc.	Basic Needs	\$ 95,000
		\$ 911,000
Best Buddies International, Inc.	Children & Adults with Disabilities	\$ 115,000
CCDH, Inc.	Children & Adults with Disabilities	\$ 115,000
Center for Independent Living of South Florida, Inc.	Children & Adults with Disabilities	\$ 269,000
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	Children & Adults with Disabilities	\$ 24,000
Hearing and Speech Center of Florida, Inc.	Children & Adults with Disabilities	\$ 27,000
Jewish Community Services of South Florida, Inc.	Children & Adults with Disabilities	\$ 46,000
Public Health Trust of Miami-Dade County	Children & Adults with Disabilities	\$ 24,000
Spinal Cord Living-Assistance Development, Inc. (SCLAD)	Children & Adults with Disabilities	\$ 54,000
The Association for Development of the Exceptional, Inc. (A.D.E)	Children & Adults with Disabilities	\$ 105,000
		\$ 779,000
Alliance for Musical Arts Productions, Inc.	Children, Youth & Families	\$ 4,000
Amigos Together For Kids, Inc.	Children, Youth & Families	\$ 35,000
Be Strong International, Inc. (formerly Abstinence Between Strong Teens International, Inc.)	Children, Youth & Families	\$ 17,000
Belafonte Tacolcy Center, Incorporated	Children, Youth & Families	\$ 28,000
Big Brothers Big Sisters of Greater Miami, Inc.	Children, Youth & Families	\$ 26,000
Breakthrough Miami, Inc.	Children, Youth & Families	\$ 117,000
Center of Information & Orientation, Inc.	Children, Youth & Families	\$ 48,000
Centro Mater Child Care Services, Inc.	Children, Youth & Families	\$ 46,000
Coconut Grove Cares, Inc.	Children, Youth & Families	\$ 10,000
Common Threads, Inc.	Children, Youth & Families	\$ 60,000
Concerned African Women, Inc.	Children, Youth & Families	\$ 281,000
Epilepsy Florida, Inc. (formerly Epilepsy Foundation of Florida, Inc.)	Children, Youth & Families	\$ 34,000
Family Action Movement Network, Inc. (formerly Fanm Ayisyen Nan Miyami, Inc.)	Children, Youth & Families	\$ 85,000
Family Resource Center of South Florida, Inc.	Children, Youth & Families	\$ 28,000
Florida Venture Foundation, Inc.	Children, Youth & Families	\$ 87,000
Foster Care Review, Inc.	Children, Youth & Families	\$ 36,000
Foundation of Community Assistance and Leadership, Inc.	Children, Youth & Families	\$ 35,000
Girl Scout Council of Tropical Florida, Inc.	Children, Youth & Families	\$ 24,000
Hearing and Speech Center of Florida, Inc.	Children, Youth & Families	\$ 24,000
Hispanic Coalition, Corp.	Children, Youth & Families	\$ 70,000
KIDCO Creative Learning, Inc. (formerly KIDCO Child Care Inc.)	Children, Youth & Families	\$ 24,000
Latinos United in Action Center, Inc.	Children, Youth & Families	\$ 22,000
Lawyers for Children America, Inc.	Children, Youth & Families	\$ 51,000
Leisure City/ Modelo Optimist Club of Florida, Inc.	Children, Youth & Families	\$ 18,000
Little Haiti Optimist Club, Inc.	Children, Youth & Families	\$ 50,000
Llirraf'O, Inc.	Children, Youth & Families	\$ 174,000
Miami Children's Initiative, Inc.	Children, Youth & Families	\$ 57,000
Miami City Ballet, Inc.	Children, Youth & Families	\$ 130,000
Miami Northside Optimist Club, Inc.	Children, Youth & Families	\$ 9,000
Mujeres Unidas en Justicia Educacion Y Reforma, Inc.	Children, Youth & Families	\$ 101,000
Multi-Ethnic Youth Group Association, Inc.	Children, Youth & Families	\$ 49,000
Omega Activity Center Foundation, Inc.	Children, Youth & Families	\$ 19,000
Overtown Youth Center, Inc.	Children, Youth & Families	\$ 99,000
Palmetto Raiders Youth Development Club, Inc.	Children, Youth & Families	\$ 7,000
Rainbow Community Development Corporation	Children, Youth & Families	\$ 35,000
Reading and Math, Inc.	Children, Youth & Families	\$ 313,000
Regis House, Inc.	Children, Youth & Families	\$ 113,000
Richmond Perrine Optimist Club, Inc. of Miami, FL	Children, Youth & Families	\$ 185,000
South Florida Youth Symphony, Inc.	Children, Youth & Families	\$ 6,000
St. Alban's Day Nursery, Inc.	Children, Youth & Families	\$ 33,000
Teen Up-ward Bound, Incorporated	Children, Youth & Families	\$ 19,000
The Education Fund, Inc.	Children, Youth & Families	\$ 165,000
The Family Christian Association of America, Inc.	Children, Youth & Families	\$ 54,000
The Liberty City Optimist Club of Florida, Inc.	Children, Youth & Families	\$ 234,000

**FY 2021-22 FUNDING FOR
COMMUNITY-BASED ORGANIZATIONS**

Organization Name	Category	Amount
The Motivational Edge, Inc.	Children, Youth & Families	\$ 38,000
The Optimist Foundation of Greater Goulds Florida, Inc.	Children, Youth & Families	\$ 44,000
The Sundari Foundation, Inc.	Children, Youth & Families	\$ 307,000
Thelma Gibson Health Initiative, Inc.	Children, Youth & Families	\$ 38,000
University of Miami	Children, Youth & Families	\$ 28,000
Urgent, Inc.	Children, Youth & Families	\$ 20,000
Voices for Children Foundation, Inc.	Children, Youth & Families	\$ 19,000
Girl Power Rocks, Inc. (World Literacy Crusade of FL., Inc.)	Children, Youth & Families	\$ 110,000
		\$ 3,666,000
Concerned African Women, Inc.	Criminal Justice	\$ 163,000
Institute for Child and Family Health, Inc.	Criminal Justice	\$ 52,000
Public Health Trust of Miami-Dade County, Florida	Criminal Justice	\$ 200,000
Regis House, Inc.	Criminal Justice	\$ 38,000
The Institute of Black Family Life, Inc.	Criminal Justice	\$ 8,000
Thelma Gibson Health Initiative, Inc.	Criminal Justice	\$ 16,000
Girl Power Rocks, Inc. (World Literacy Crusade of FL., Inc.)	Criminal Justice	\$ 90,000
		\$ 567,000
Allapattah Community Action, Inc.	Elder Needs	\$ 70,000
Ayuda, Inc.	Elder Needs	\$ 57,000
Catholic Charities of the Archdiocese of Miami, Inc.	Elder Needs	\$ 48,000
Centro Campesino-Farmworker Center, Inc.	Elder Needs	\$ 53,000
Communities United, Inc.	Elder Needs	\$ 57,000
Community Coalition, Inc.	Elder Needs	\$ 59,000
De Hostos Senior Center Inc.	Elder Needs	\$ 140,000
Easter Seals South Florida, Inc.	Elder Needs	\$ 99,000
Guardianship Program of Dade County, Inc.	Elder Needs	\$ 18,000
Holy Temple Human Services Corporation, Inc.	Elder Needs	\$ 47,000
Jewish Community Services of South Florida, Inc.	Elder Needs	\$ 258,000
Josefa Perez de Castano Kidney Foundation, Inc.	Elder Needs	\$ 46,000
Little Havana Activities & Nutrition Centers of Dade County, Inc.	Elder Needs	\$ 371,000
Masada Home Care, Inc.	Elder Needs	\$ 40,000
Miami Lighthouse for the Blind and Visually Impaired, Inc.	Elder Needs	\$ 120,000
Michael-Ann Russell Jewish Community Center, Inc.	Elder Needs	\$ 83,000
North Miami Foundation for Senior Citizens' Services, Inc.	Elder Needs	\$ 188,000
Senior L.I.F.T. Center, Inc.	Elder Needs	\$ 46,000
Southwest Social Services Programs, Inc.	Elder Needs	\$ 195,000
United Home Care Services, Inc.	Elder Needs	\$ 136,000
		\$ 2,131,000
Curley's House of Style, Inc.	Food Program	\$ 300,000
Farm Share, Inc.	Food Program	\$ 460,000
Feeding South Florida, Inc.	Food Program	\$ 300,000
MJD Wellness and Community Center, Inc	Food Program	\$ 300,000
Victory for Youth, Inc. (Share Your Heart)	Food Program	\$ 500,000
		\$ 1,860,000

**FY 2021-22 FUNDING FOR
COMMUNITY-BASED ORGANIZATIONS**

Organization Name	Category	Amount
Banyan Community Health Center, Inc.	Health	\$ 51,000
Care Resource Community Health Centers, Inc. (formerly Community AIDS Resource, Inc.)	Health	\$ 83,000
Epilepsy Florida, Inc. (formerly Epilepsy Foundation of Florida, Inc.)	Health	\$ 66,000
Latinos Salud, Inc.	Health	\$ 109,000
Liga Contra el Cancer, Inc.	Health	\$ 83,000
Regis House, Inc.	Health	\$ 14,000
The Women's Breast & Heart Initiative, Florida Affiliate, Inc.	Health	\$ 55,000
Thelma Gibson Health Initiative, Inc.	Health	\$ 16,000
		\$ 477,000
Americans for Immigrant Justice, Inc.	Immigrants/ New Entrants	\$ 48,000
Cuban American Bar Association Pro Bono Project, Inc.	Immigrants/ New Entrants	\$ 32,000
Haitian Neighborhood Center, Sant La, Inc.	Immigrants/ New Entrants	\$ 28,000
Legal Services of Greater Miami, Inc.	Immigrants/ New Entrants	\$ 35,000
St. Thomas University, Inc.	Immigrants/ New Entrants	\$ 50,000
WeCount!, Inc.	Immigrants/ New Entrants	\$ 40,000
Youth Co-Op, Inc.	Immigrants/ New Entrants	\$ 150,000
		\$ 383,000
Carrfour Supporting Housing, Inc.	Other	\$ 8,000
Dade County Dental Research Clinic, Inc. (dba Community Smiles)	Other	\$ 200,000
Fairchild Tropical Botanic Garden, Inc.	Other	\$ 66,000
Florida International University, Inter-American Conference of Mayors	Other	\$ 17,000
Hampton House, Inc.	Other	\$ 500,000
Jewish Community Services of South Florida, Inc.	Other	\$ 46,000
Legal Services of Greater Miami, Inc.	Other	\$ 26,000
Neighbors and Neighbors Association, Inc.	Other	\$ 33,000
The Sundari Foundation, Inc.	Other	\$ 520,000
Transition, Inc.	Other	\$ 78,000
		\$ 1,494,000
Better Way of Miami, Inc.	Special Needs	\$ 400,000
Camillus House, Inc.	Special Needs	\$ 53,000
Cuban American Bar Association Pro Bono Project, Inc.	Special Needs	\$ 40,000
Douglas Gardens Community Mental Health Center of Miami Beach, Inc.	Special Needs	\$ 11,000
Easter Seals South Florida, Inc.	Special Needs	\$ 188,000
Kristi House, Inc.	Special Needs	\$ 418,000
Legal Services of Greater Miami, Inc.	Special Needs	\$ 64,000
Live Like Bella (Live Like Bella Childhood Cancer Foundation)	Special Needs	\$ 500,000
New Hope CORPS, Inc.	Special Needs	\$ 449,000
The Key Clubhouse of South Florida	Special Needs	\$ 56,000
The Sundari Foundation, Inc.	Special Needs	\$ 110,000
Voices for Children Foundation, Inc.	Special Needs	\$ 13,000
Wellspring Counseling, Inc.	Special Needs	\$ 63,000
		\$ 2,365,000
Adults Mankind Organization, Inc.	Workforce Development	\$ 127,000
Advocate Program, Inc.	Workforce Development	\$ 42,000
Best Buddies International, Inc.	Workforce Development	\$ 40,000
Branches, Inc.	Workforce Development	\$ 20,000
Greater Miami Services Corps.	Workforce Development	\$ 171,000
Psycho-Social Rehabilitation Center, Inc.	Workforce Development	\$ 91,000
		\$ 491,000
Recreation and Cultures Grants		
Country Club of Miami Youth Golf Instruction Program (Crandon Golf Academy)	Recreation and Cultures Grants	\$ 162,000
Youth Bands of America (Parks Foundation)	Recreation and Cultures Grants	\$ 100,000
		\$ 262,000
Police Grants		
Citizen's Crime Watch of Miami-Dade County, Inc.	Police Grants	\$ 246,000
Citizen's Crime Watch of Miami-Dade County, Inc.	Police Grants	\$ 104,000
Police Benevolent Association	Police Grants	\$ 32,000
The Alternative Programs, Inc.	Police Grants	\$ 651,000
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 383,000
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 15,000
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 9,000
Trauma Resolution Center, Inc. (a.k.a. Victim Services Center, Inc.)	Police Grants	\$ 6,000
		\$ 1,446,000

Infrastructure Projects Programs (\$121 million)

Programs	Deposit (+)	Allocation (-)	Balance
Initial Balance	\$ 121,000,000.00	\$ -	\$ 121,000,000.00
Neighborhood Improvement Projects	\$ -	\$ (5,000,000.00)	\$ 116,000,000.00
Future Septic to Sewer/Infrastructure Project Programs		\$ (116,000,000.00)	\$ -

District Designated (\$26 million)

Programs	Deposit (+)	Allocation (-)	Balance
District 1 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 2 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 3 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 4 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 5 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 6 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 7 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 8 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 9 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 10 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 11 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 12 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 13 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00

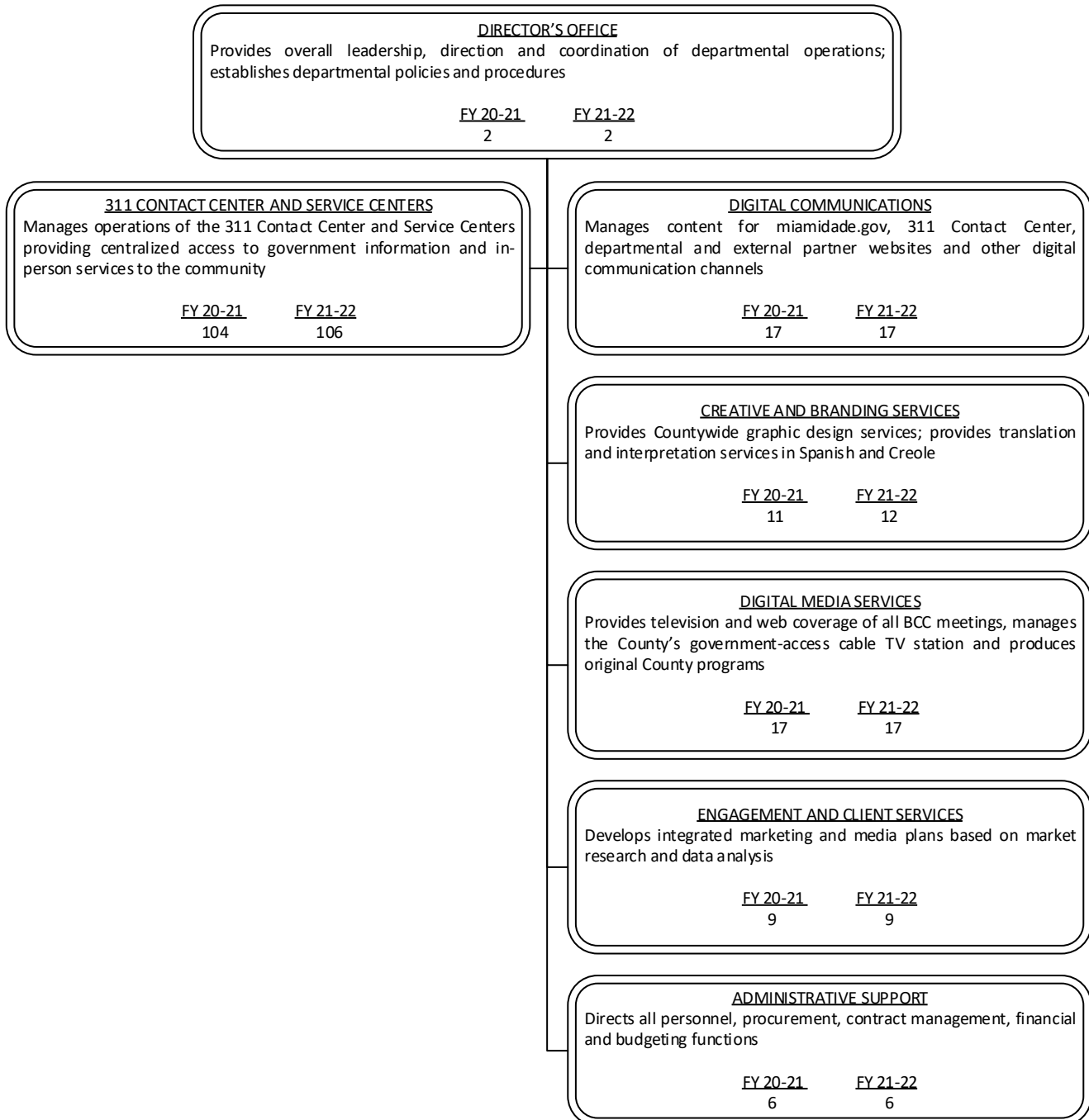
Economic and Social Impact Projects (\$59 million)

Programs	Deposit (+)	Allocation (-)	Balance
Initial Balance	\$ 59,000,000.00	\$ -	\$ 59,000,000.00
AGAPE Network		\$ (3,000,000.00)	\$ 56,000,000.00
Sargassum Disposal Alternatives		\$ (1,000,000.00)	\$ 55,000,000.00
Friendship Circle of Miami		\$ (300,000.00)	\$ 54,700,000.00
University of Miami for Autism and Related Disabilities (UM CARD)		\$ (50,000.00)	\$ 54,650,000.00
Mental Health Diversion Facility & Related Mental Health Services		\$ (10,000,000.00)	\$ 44,650,000.00
CAMACOL		\$ (200,000.00)	\$ 44,450,000.00
Affordable Housing Units at Carver Theatre		\$ (5,000,000.00)	\$ 39,450,000.00
NW 18th Avenue Revitalization		\$ (3,000,000.00)	\$ 36,450,000.00
Underline WiFi		\$ (800,000.00)	\$ 35,650,000.00
WiFi in Parks		\$ (800,000.00)	\$ 34,850,000.00
Helen Sawyer Assisted Living Facility		\$ (1,257,000.00)	\$ 33,593,000.00
BIZUP - Business Innovation Start Up Grant program		\$ (1,000,000.00)	\$ 32,593,000.00
Ladies Empowerment and Action Plan (LEAP)		\$ (200,000.00)	\$ 32,393,000.00
Mexican American Council		\$ (200,000.00)	\$ 32,193,000.00
Saint Peter's Community Development Corporation		\$ (100,000.00)	\$ 32,093,000.00
Dade Heritage Trust		\$ (1,000,000.00)	\$ 31,093,000.00
North Dade Cultural Center		\$ (5,000,000.00)	\$ 26,093,000.00
COVID Mental Health and Wellness Program and Teen Talk		\$ (500,000.00)	\$ 25,593,000.00
Citizens Crimewatch of Miami-Dade		\$ (150,000.00)	\$ 25,443,000.00
Miami Dade North Arts & Humanities Foundation Inc.		\$ (100,000.00)	\$ 25,343,000.00
Pre-Art Basel Event		\$ (100,000.00)	\$ 25,243,000.00
Miami Museum Of Contemporary Art of the African Diaspora (MoCAAD)		\$ (100,000.00)	\$ 25,143,000.00
Center for the Haitian Studies		\$ (500,000.00)	\$ 24,643,000.00
Transitions Inc.		\$ (300,000.00)	\$ 24,343,000.00
Jewish Community Services of South Florida		\$ (500,000.00)	\$ 23,843,000.00
Redland Farmlife School		\$ (1,500,000.00)	\$ 22,343,000.00
Workforce Development Training		\$ (5,000,000.00)	\$ 17,343,000.00
Resiliency Investments In Naturally Occuring Affordable Housing		\$ (4,000,000.00)	\$ 13,343,000.00
Community Violence and Intervention Programs		\$ (8,943,000.00)	\$ 4,400,000.00
Haitian American Chamber of Commerce of Florida		\$ (600,000.00)	\$ 3,800,000.00
Future Affordable Housing Projects		\$ (3,800,000.00)	\$ -

FY 2021 - 22 Proposed Budget and Multi-Year Capital Plan

Communications and Customer Experience

TABLE OF ORGANIZATION



The FY 2021-22 total number of full-time equivalent positions is 173.38

FY 2021 - 22 Proposed Budget and Multi-Year Capital Plan

Cultural Affairs

TABLE OF ORGANIZATION

	<p><u>ADMINISTRATION</u> Oversees all departmental activities, in coordination with the Cultural Affairs Council, Art in Public Places Trust and the Tourist Development Council; provides administrative oversight over grants and programs; and the South Dade Black History Center Advisory Board</p> <p><u>FY 20-21</u> <u>FY 21-22</u> 29 31</p>
	<p><u>GRANTS AND PROGRAMS</u> Provides integrated investments and technical assistance to the cultural industry and makes cultural activities more accessible for residents and visitors</p> <p><u>FY 20-21</u> <u>FY 21-22</u> 0 0</p>
	<p><u>SOUTH MIAMI-DADE CULTURAL ARTS CENTER</u> Manages, operates, programs and markets this multidisciplinary arts center, showcasing the performing arts</p> <p><u>FY 20-21</u> <u>FY 21-22</u> 28 28</p>
	<p><u>ART IN PUBLIC PLACES</u> Improves the quality of public buildings and civic spaces throughout Miami-Dade County with public art</p> <p><u>FY 20-21</u> <u>FY 21-22</u> 6 6</p>
	<p><u>CULTURAL FACILITIES</u> Manages, operates, programs, and markets the Miami-Dade County Auditorium, Joseph Caleb Auditorium and African Heritage Cultural Arts Center</p> <p><u>FY 20-21</u> <u>FY 21-22</u> 26 26</p>

The FY 2021-22 total number of full-time equivalent positions is 121.62

FY 2021 - 22 Proposed Budget and Multi-Year Capital Plan

Fire Rescue

TABLE OF ORGANIZATION

	<p style="text-align: center;"><u>OFFICE OF THE FIRE CHIEF</u></p> <p>Provides leadership and direction; establishes long-term vision for fire rescue services; formulates departmental policy; oversees public affairs</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 12 23</p>
	<p style="text-align: center;"><u>TECHNICAL/SUPPORT SERVICES</u></p> <p>Oversees Emergency Medical Services and Fire Rescue Communications; directs fire prevention and life safety inspections, as well as repairs and maintenance of fire rescue apparatus; provides state and federally mandated Firefighter training</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 351 409</p>
	<p style="text-align: center;"><u>SUPPRESSION AND RESCUE</u></p> <p>Provides fire suppression and specialty services, as well as ground and air rescue transport services to the public</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 2,231 2,265</p>
	<p style="text-align: center;"><u>BUDGET/PLANNING/GRANTS/ADMINISTRATION</u></p> <p>Oversees financial operations, budget and business planning development, grant management, personnel and facilities maintenance and construction services</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 108 82</p>
	<p style="text-align: center;"><u>EMERGENCY MANAGEMENT</u></p> <p>Manages the County's emergency operations; plans, coordinates and implements disaster preparedness, response, recovery and mitigation programs</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 23 24</p>

The FY 2021-22 total number of full-time equivalent positions is 2,897.84

FY 2021 - 22 Proposed Budget and Multi-Year Capital Plan

Management and Budget

TABLE OF ORGANIZATION

	<p style="text-align: center;">ADMINISTRATION</p> <p>Establishes and carries out departmental policies and implements policy enacted by the Board of County Commissioners (BCC) and the Mayor</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 6 8</p>
	<p style="text-align: center;">MANAGEMENT AND BUDGET</p> <p>Develops and monitors the annual operating budget and multi-year capital plan; administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program; oversees the activities of all Community Redevelopment Areas (CRAs) and supports Unincorporated Municipal Service Area (UMSA) CRAs; administers and coordinates annexation/incorporation efforts; manages capital programs</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 19 24</p>
	<p style="text-align: center;">MANAGEMENT PLANNING AND PERFORMANCE ANALYSIS</p> <p>Responsible for the implementation of the County's results-oriented government framework, which focuses on planning and accountability through performance management, incorporating resilience dimensions</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 6 7</p>
	<p style="text-align: center;">GRANTS COORDINATION</p> <p>Administers and monitors community-based organization (CBO) contracts and the Mom and Pop Small Business Grant Program; administers federal grants and identifies funding and partnership opportunities; and assists County departments to maximize revenue support</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 35 39</p>
	<p style="text-align: center;">STRATEGIC BUSINESS MANAGEMENT DIVISION</p> <p>Supports the countywide Enterprise Resource Planning (ERP), Budget Analysis Tool and Scorecard applications; provides the governance structure for evaluation and prioritization of future ERP changes based on business process needs and their impacts on daily operations; and administers all change management associated with ERP tools and business processes to including training</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 22 25</p>
	<p style="text-align: center;">PROGRAM MANAGEMENT DIVISION</p> <p>Administers and monitors federal funding for declared storms and other emergency-related situations; this includes funding from the U.S. Department of Treasury appropriated through the Coronavirus Aid, Relief, and Economic Security Act (CARES Act), the American Rescue Plan Act (ARPA), and the Federal Emergency Management Public Assistance (PA) program</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 0 8</p>

The FY 2021-22 total number of full-time equivalent positions is 111

FY 2021 - 22 Proposed Budget and Multi-Year Capital Plan

Regulatory and Economic Resources

TABLE OF ORGANIZATION

<p style="text-align: center;">OFFICE OF THE DIRECTOR Provides overall direction for departmental operations; oversees all departmental communication and intergovernmental activity</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 9 9</p>	
<p style="text-align: center;">ADMINISTRATION Provides finance, budgeting, billing and collection, human resources, procurement, and asset management services; provides information technology shared services, business plan development, performance management reporting and departmental safety coordination</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 69 66</p>	<p style="text-align: center;">ECONOMIC DEVELOPMENT Coordinates economic development activities; coordinates film activities and permitting; and coordinates activities related to the agricultural industry</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 6 9</p>
<p style="text-align: center;">CODE COMPLIANCE Manages and enforces local contractor licensing as part of Chapter 10 of the County Code; ensures compliance with the Florida Building Code and other applicable regulations, including unsafe structures violations, through enforcement activities; and provides residential and commercial zoning enforcement</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 137 153</p>	<p style="text-align: center;">ENVIRONMENTAL RESOURCES MANAGEMENT Conducts environmental resources permitting, monitoring, and restoration; facilitates contaminated site remediation to ensure that environmental laws are followed; regulates sources of pollution and monitors air quality; regulates water supply protection; administers the Stormwater Utility and flood control programs</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 397 426</p>
<p style="text-align: center;">DEVELOPMENT SERVICES Reviews and processes all zoning applications seeking re-zoning or other relief from zoning code regulations; reviews application requests to subdivide land in preparation for development including traffic concurrency reservations; and maintains zoning data for properties in unincorporated Miami-Dade County</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 47 47</p>	<p style="text-align: center;">OFFICE OF RESILIENCE Assesses and prioritizes the greatest challenges to Miami-Dade County's resilience and long-term sustainability; develops a comprehensive and cohesive resilience plan; coordinates activities related to Biscayne Bay</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 16 17</p>
<p style="text-align: center;">PLANNING Manages and administers the CDMP; prepares population projections and economic, demographic and growth analyses; administers incentive programs</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 27 27</p>	<p style="text-align: center;">CONSTRUCTION, PERMITTING AND BUILDING CODE Ensures compliance with the Florida Building Code and unsafe structures and other applicable regulations through review of plans and inspection of construction; processes Certificates of Occupancy, Completion and Use; assesses impact fees</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 246 250</p>
<p style="text-align: center;">OFFICE OF CONSUMER PROTECTION Regulates various industries to protect the consumer and advocates for housing needs in our community</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 35 37</p>	<p style="text-align: center;">BOARDS AND CODE ADMINISTRATION Administers the Board of Rules and Appeals and its committees and the Unsafe Structures and Construction Trades Qualifying Boards, and processes product approvals, training and certification</p> <p style="text-align: center;"><u>FY 20-21</u> <u>FY 21-22</u> 37 37</p>

The FY 2021-22 total number of full-time equivalent positions is 1079.5

Memorandum



Date: September 28, 2021

To: Honorable Chairman Jose “Pepe” Diaz
and Members, Board of County Commissioners

From: Daniella Levine Cava
Mayor

A handwritten signature in blue ink that reads "Daniella Levine Cava".

Subject: Supplement - Information for Second Budget Hearing – FY 2021-22 Proposed Budget

This supplement has been prepared to accompany Information for the Second Budget Hearing Fiscal Year (FY) 2021-22 Budget memorandum (“Second Hearing Memorandum”). Included are changes to the Miami-Dade Rescue Plan, technical adjustments to the ordinances and additional information to respond to the questions raised by the Board.

Miami-Dade Rescue Plan

I recommend the following adjustments to the Miami-Dade Rescue Plan:

Infrastructure Projects Program

- Allocate \$5 million from the Rescue Plan Infrastructure Projects Program to the Ludlam Trail Program #939080, amending the capital program to include funding to advance this historic project. The project will be amended to include the additional funding for a total project cost of \$129.015 million.
- Allocate \$2.1 million from the Rescue Plan Infrastructure Projects Program for the expansion and restructuring of City of Sweetwater Parks. A grant agreement will be developed with the City of Sweetwater and administered by the Office of Management & Budget.
- Allocate \$1 million from the Rescue Plan Infrastructure Projects Program to the Criminal Justice Information System (CJIS) project #2000000954 to provide funding to scan historical documentation that was not part of the original project. The project will be amended to include the additional funding for a total project cost of \$56.545 million.

Economic and Social Impact Projects Program

Reduce the \$3.8 million of future affordable housing projects recommended for allocation in the Second Hearing Memorandum by \$845,000 for a new total of \$2,955,000 (which total includes the rescission of the \$100,000 recommended allocation to the Miami Museum of Contemporary Art of the African Diaspora as detailed below) to:

- Provide a grant in the amount of \$200,000 to the South Florida Society for the Prevention of Cruelty to Animals (South Florida SPCA). The South Florida SPCA rescues and rehabilitates horses and other livestock in Miami-Dade County. The County is responsible for the care of these animals. The contract between South Florida SPCA and the County for the care of large animals is administered through the Animal Services Department and the Department budget will be amended to include the additional funding.
- Provide funding in the amount of \$400,000 for cultural programs at the Father Gerard Jean-Juste Community Center at Oak Grove Park that will be administered by the Cultural Affairs Department. The Cultural Affairs budget will be amended to include this funding.
- Provide an additional \$100,000 grant (for a total grant of \$700,000) to the Haitian American Chamber of Commerce of Florida to administer activities related to Haitian Heritage Month activities.
- Provide a grant in the amount of \$150,000 to the Greater Miami Chamber of Commerce to advocate for and support new businesses.
- Increase the funding and provide a grant in the amount of \$70,000 to the Hispanic Coalition for services currently provided through the Community Based Organizations funding.
- Provide a grant in the amount of \$25,000 to A Reflection of Me, Inc. for cultural programming.

Attachment A outlines the changes to the Miami-Dade Rescue Plan.

Technical Adjustments

The following adjustments should be made to the Second Hearing Memorandum:

- On pages 7-8, \$5 million was recommended for allocation to workforce development training for rapid credentialing in emerging technology occupations, and an amendment is required that names Miami Dade College as the recipient of the grant funds for the program. A philanthropic partner has pledged to match these funds up to \$5 million.
- On page 8, \$100,000 was recommended for allocation to support pre-Art Basel programming. An amendment is required that names My Urban Contemporary Experience Inc. (MUCE) as the recipient of the pre-Art Basel event allocation.
- On page 8, a recommendation was made to allocate \$5 million for the construction of a North Dade Cultural Center. I would like to identify the Miami Gardens Community Redevelopment Agency as the recipient of these grant funds, and further recommend that the reference in the memorandum that a plan be developed and presented to the Board be deleted.

- On page 8, a recommendation was made to allocate \$100,000 to the Miami Museum of Contemporary Art of the African Diaspora (MoCAAD), and as this organization is being funded for the same program under its other foundation name of Miami Dade North Arts & Humanities Foundation Inc., an amendment is required that rescinds this recommendation for funding to MoCAAD and instead be used to fund the Economic and Social Impact Projects Program of the Miami-Dade Rescue Plan.
- On page 9, a section was included detailing certain capital budget adjustments. The first subsection for the Transportation and Public Works Department advised this Board that the Miami Springs pedestrian bridge project number 2000001594 would be removed from the Proposed Budget and capital program and that the funds totaling \$2.875 million in People’s Transportation Plan (PTP) bond funding (\$575,000) and FTA 5307 urbanized formula grant funds (\$2.3 million) would be reallocated to capital program #672670 – Strategic Area Rapid Transit Plan (SMART) Phase 1. Instead, I recommend transferring the revenue and expenditure authority from Program #2000001594 into Program #2000000326 Federally Funded Projects (Site 3000642). This will allow project expenditures to occur in FY 2021-22 after the TPO Plan and FTA Grant have been amended. The project schedule is attached in Attachment B.
- On page 10, under the subheading titled “Parks, Recreation and Open Spaces” relating to Ludlam Trail, an incorrect date for the ceremonial groundbreaking was included. I am pleased to announce an estimated ceremonial groundbreaking date of October 2021.
- On page 11, under the subsection titled “Consequences of Not Adjusting Rates” relating to the Water and Sewer Department fees, the third bullet point of the subsection should be corrected to provide that the average investment into the Replacement and Renewal fund is \$95 million.
- On page 15, the reference to “lift this moratorium” should be replaced with “waive this moratorium.”

Ordinance Adjustments

Item H

- On page 343, Board of County Commissioners (Fund G3027-G3044) under Expenditures, the first line should be amended to include District 6 so that it reads as follows: “Board of County Commissioners Reserves (Districts 1-4, 6, 8, and 10-13).”
- On page 346, Board of County Commissioners schedule, the Fund number should be corrected to read Fund G3075.

- The attached schedule to transfer the funding from the Countywide Hex Mitigation Reserve Fund to the Countywide General Fund was inadvertently omitted and should be included on page 390 (Attachment C).

Reserves

In the sunshine meeting on September 23rd, several commissioners expressed concerns related to preparation for the establishment of the five voter-approved constitutional offices. These offices are the Clerk of the Courts, Property Appraiser, Tax Collector, Sheriff and Elections Supervisor. As a result, I am also recommending that the transfer of \$3.456 million to the Emergency Contingency Reserve that was mentioned in The Second Budget Hearing Memo on page 3, be transferred to the Constitutional Officers Reserve. In preparation for any additional expenditures that the establishment of these offices may cause, I am also recommending the creation of the Constitutional Officers Reserve in the General Fund that will be funded with any unanticipated carryover that is realized after the closing of each fiscal year, net of any transfer that is required to the Affordable Housing Trust Fund, as mentioned in the report released by the Office of Policy and Budgetary Affairs dated September 26, 2021. This amount is not determined until preliminary close out activities are finalized but is estimated to be approximately \$7.6 million.

Additional Information

Water and Sewer Rates

At the First Budget Hearing on September 14, 2021, the Board requested options for the Water and Sewer rates being proposed. On September 23, 2021, the Board held a sunshine meeting where the Water and Sewer rates were discussed and we presented repayment and rate options as directed. The options discussed at the meeting are included in the document attached (Attachment D).

Parks, Recreation and Open Spaces (PROS)

Westwind Lakes Park community center expansion project site (Project #20000001275) is estimated to cost \$2.6 million and was originally scheduled to begin in FY 2022-23. While the project is currently under the planning and development stage, PROS will make efforts to begin the project in FY 2021-22, and if required will bring back an adjustment to the capital program to reflect any necessary expenditure authority as a result.

Department of Transportation and Public Works (DTPW)

DTPW will continue to enhance NEAT Team services in UMSA by adding one vehicle and recruiting for the existing eight vacancies in the section, to improve aesthetics and reduce illegal dumping in the unincorporated area of the County. These actions will have no budgetary impact.

Department of Solid Waste Management

The Solid Waste Department will address illegal dumping in the Solid Waste Service Area by evaluating areas that would benefit most from installing additional surveillance cameras. These actions will have no budgetary impact.

SMART Plan

Planning, Design and Engineering studies are included in the SMART Plan for all Transit corridors in the proposed budget. Based on project readiness, item/s will be taken to the Board for review and approval of the next phase and funding for each corridor.

Infrastructure Projects Programs (\$121 million)

Programs	Deposit (+)	Allocation (-)	Balance
Initial Balance	\$ 121,000,000.00	\$ -	\$ 121,000,000.00
Neighborhood Improvement Projects	\$ -	\$ (5,000,000.00)	\$ 116,000,000.00
Ludlam Trail Project		\$ (5,000,000.00)	\$ 111,000,000.00
City of Sweetwater Parks Expansion and Restructuring		\$ (2,100,000.00)	\$ 108,900,000.00
Criminal Justice Information System (CJIS) Project #2000000954 Document Scanning		\$ (1,000,000.00)	\$ 107,900,000.00
Future Septic to Sewer/Infrastructure Project Programs		\$ (107,900,000.00)	\$ -

District Designated (\$26 million)

Programs	Deposit (+)	Allocation (-)	Balance
District 1 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 2 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 3 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 4 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 5 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 6 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 7 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 8 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 9 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 10 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 11 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 12 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00
District 13 Program	\$ 2,000,000.00	\$ -	\$ 2,000,000.00

Economic and Social Impact Projects (\$59 million)

Programs	Deposit (+)	Allocation (-)	Balance
Initial Balance	\$ 59,000,000.00	\$ -	\$ 59,000,000.00
AGAPE Network		\$ (3,000,000.00)	\$ 56,000,000.00
Sargassum Disposal Alternatives		\$ (1,000,000.00)	\$ 55,000,000.00
Friendship Circle of Miami		\$ (300,000.00)	\$ 54,700,000.00
University of Miami for Autism and Related Disabilities (UM CARD)		\$ (50,000.00)	\$ 54,650,000.00
Mental Health Diversion Facility & Related Mental Health Services		\$ (10,000,000.00)	\$ 44,650,000.00
CAMACOL		\$ (200,000.00)	\$ 44,450,000.00
Affordable Housing Units at Carver Theatre		\$ (5,000,000.00)	\$ 39,450,000.00
NW 18th Avenue Revitalization		\$ (3,000,000.00)	\$ 36,450,000.00
Underline Wi-Fi		\$ (800,000.00)	\$ 35,650,000.00
WiFi in Parks		\$ (800,000.00)	\$ 34,850,000.00
Helen Sawyer Assisted Living Facility		\$ (1,257,000.00)	\$ 33,593,000.00
BIZUP - Business Innovation Start Up Grant program		\$ (1,000,000.00)	\$ 32,593,000.00
Ladies Empowerment and Action Plan (LEAP)		\$ (200,000.00)	\$ 32,393,000.00
Mexican American Council		\$ (200,000.00)	\$ 32,193,000.00
Saint Peter's Community Development Corporation		\$ (100,000.00)	\$ 32,093,000.00
Dade Heritage Trust		\$ (1,000,000.00)	\$ 31,093,000.00
North Dade Cultural Center (Grantee Miami Gardens CRA)		\$ (5,000,000.00)	\$ 26,093,000.00
COVID Mental Health and Wellness Program and Teen Talk		\$ (500,000.00)	\$ 25,593,000.00
Citizens Crimewatch of Miami-Dade		\$ (150,000.00)	\$ 25,443,000.00
Miami Dade North Arts & Humanities Foundation Inc.		\$ (100,000.00)	\$ 25,343,000.00
My Urban Contemporary Experience Inc. (MUCE) Grantee Pre-Art Basel Event		\$ (100,000.00)	\$ 25,243,000.00
Center for the Haitian Studies		\$ (500,000.00)	\$ 24,743,000.00
Transitions Inc.		\$ (300,000.00)	\$ 24,443,000.00
Jewish Community Services of South Florida		\$ (500,000.00)	\$ 23,943,000.00
Redland Farmlife School		\$ (1,500,000.00)	\$ 22,443,000.00
Workforce Development Training (Grantee Miami Dade College)		\$ (5,000,000.00)	\$ 17,443,000.00
Resiliency Investments In Naturally Occurring Affordable Housing		\$ (4,000,000.00)	\$ 13,443,000.00
Community Violence and Intervention Programs		\$ (8,943,000.00)	\$ 4,500,000.00
South Florida Society for the Prevention of Cruelty to Animals, Inc.		\$ (200,000.00)	\$ 4,300,000.00
Father Gerard Jean-Juste Community Center at Oak Grove Park		\$ (400,000.00)	\$ 3,900,000.00
A Reflection of Me		\$ (25,000.00)	\$ 3,875,000.00
Haitian American Chamber of Commerce of Florida		\$ (700,000.00)	\$ 3,175,000.00
Hispanic Coalition		\$ (70,000.00)	\$ 3,105,000.00
Greater Miami Chamber of Commerce		\$ (150,000.00)	\$ 2,955,000.00
Future Affordable Housing Projects		\$ (2,955,000.00)	\$ -

ATTACHMENT B

Department of Transportation and Public Works Capital Schedule

FEDERALLY FUNDED PROJECTS		PROGRAM #: 2000000326							
DESCRIPTION:	Provide preventive maintenance and complete various other Metrobus, Metrorail and Metromover projects								
LOCATION:	Various Sites		District Located:		Countywide				
	Various Sites		District Served:		Countywide				
REVENUE SCHEDULE:	PRIOR	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FUTURE	TOTAL
Capital Impr. Local Option Gas Tax	17,706	17,949	18,218	18,491	18,768	19,050	19,336	0	129,518
FDOT Funds	0	500	500	500	500	500	500	500	3,500
FTA 5307 - Urbanized Area Formula Grant	49,565	45,708	46,220	46,853	48,732	55,874	56,427	500	349,880
FTA 5309 - Discretionary Grant	90	0	0	0	0	0	0	0	90
FTA 5337 - State of Good Repair Formula Grant	28,063	28,765	29,484	30,221	30,976	31,751	32,068	0	211,329
FTA 5339 - Bus & Bus Facility Formula Grant	1,180	3,772	3,866	3,963	4,062	4,164	4,170	0	25,177
People's Transportation Plan Bond Program	94	942	400	0	0	0	0	0	1,437
TOTAL REVENUES:	96,698	97,636	98,689	100,028	103,039	111,338	112,502	1,000	720,930
EXPENDITURE SCHEDULE:	PRIOR	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FUTURE	TOTAL
Automobiles/Vehicles	89,129	88,544	92,932	94,540	97,977	106,174	107,332	0	676,628
Construction	1,865	3,043	340	0	0	0	0	0	5,248
Furniture Fixtures and Equipment	480	0	0	0	0	0	0	0	480
Land Acquisition/Improvements	0	400	0	0	0	0	0	0	400
Planning and Design	44	86	9	0	0	0	0	0	140
Project Administration	5,180	5,272	5,379	5,489	5,062	5,164	5,170	1,000	37,716
Project Contingency	0	291	28	0	0	0	0	0	319
TOTAL EXPENDITURES:	96,698	97,636	98,689	100,028	103,039	111,338	112,502	1,000	720,930
DONATIONS SCHEDULE:	PRIOR	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FUTURE	TOTAL
FDOT Toll Revenue Credits	18,975	19,561	19,568	20,097	20,943	22,947	23,166	125	145,382
TOTAL REVENUES:	18,975	19,561	19,568	20,097	20,943	22,947	23,166	125	145,382

COUNTYWIDE HEX MITIGATION RESERVE FUND
(Fund G1003)

<u>Revenues:</u>	<u>2021-22</u>
Carryover	<u>\$7,225,000</u>
<u>Expenditures:</u>	
Transfer to Countywide General Fund (Fund G1001)	<u>\$7,225,000</u>

RATE ADJUSTMENT OPTIONS

Rate Adjustment:	\$1.86 / 3.68%	\$0.00 / 0%
Capital Plan Projects to Move Forward:	<ul style="list-style-type: none">Consent DecreeOcean OutfallSouth District ExpansionRenewal & ReplacementEntire Capital Plan	<ul style="list-style-type: none">Consent DecreeOcean OutfallSouth District Expansion
Benefits and Impacts:	<ul style="list-style-type: none">✓ Meet Regulatory Obligations✓ Renewal & Replacement (R&R) Fully Funded✓ Single Digit Rate Adjustment in Fiscal Year 22-23✓ The \$24M Projected Revenue equates to \$500M in Bonding Capacity✓ Improved Performance, Benefiting Residents, the Environment, and the Local Economy	<ul style="list-style-type: none">✗ Requires Double Digit Rate Spike in Future Years✗ Projects Deferred/ Canceled✗ R&R Budget Shortfall✗ No Bonding Capacity✗ Bond Rating Downgrade✗ Bond Ordinance Non-Compliance