

Memorandum



Date: June 14, 2022

To: Honorable Chairman Jose “Pepe” Diaz
and Members, Board of County Commissioners

Agenda Item No. 8(G)(1)

From: Daniella Levine Cava
Mayor

A handwritten signature in blue ink that reads "Daniella Levine Cava".

Resolution No. R-580-22

Subject: Miami-Dade County ADEPT Program (Advance DirEcted Prevention and Treatment)
Project Grant

Recommendation

It is recommended that the Board of County Commissioners (Board) approve this item, which does the following:

- Retroactively authorizes the County Mayor or the County Mayor’s designee’s action, in applying for and accepting grant funds from the United States Department of Justice (DOJ), Bureau of Justice Assistance, Comprehensive Opioid, Stimulant, and Substance Abuse Site-based Program, in the amount of \$1,200,000.00 for the ADEPT Program (Advance DirEcted Prevention and Treatment) Project (“Project”) to be implemented in partnership with South Florida Behavioral Health Network, Inc. (dba) Thriving Mind South Florida over a three-year project period.
- Authorizes the County Mayor or the County Mayor’s designee to expend the grant funds and to execute any amendments to the grant application as well as such contracts, agreements, documents, and amendments necessary for the receipt and expenditure of such grant funds, provided that the documents or amendments do not alter the purpose of the Project; and authorizing the County Mayor or the County Mayor’s designee to exercise the provisions set forth therein.
- Authorizes the County Mayor or the County Mayor’s designee to apply for, receive, and expend additional future funds that may become available for the Project; to execute such contracts, agreements, and documents necessary for the receipt and expenditure of such future Project grant funds; and to exercise the provisions of any such agreements and documents.
- Waives Resolution No. R-130-06 for any contract or agreement necessary for the Project.

Scope

The scope of this item is countywide in nature.

Delegation of Authority

The County Mayor or County Mayor’s designee is retroactively authorized to apply for and accept the DOJ Bureau of Justice Assistance, Comprehensive Opioid, Stimulant, and Substance Abuse Site-based Program grant. In addition, the County Mayor or County Mayor’s designee is authorized to: expend such grant funds; execute any amendments to the grant application; execute such contracts, agreements, documents or amendments necessary for the receipt and expenditure of such funds, and exercise all provisions contained therein; and to apply for, receive and expend additional future funds that may become available for the Project, and execute such contracts, agreements,

and documents necessary for the receipt and expenditure of such future Project grant funds, and exercise all provisions contained therein.

Fiscal Impact/Funding Source

The grant request is for \$1,200,000.00. Matching funds are not required. There is no fiscal impact to the County from this grant project.

Track Record/Monitor

The OMB-GCD has an extensive history of managing grant projects and will implement and manage the Project and grant. OMB-GCD will handle project drawdowns through DOJ, in concert with the County’s Finance Department; process the disbursement and expenditure of grant funds; and manage programmatic and fiscal reporting in accordance with Project reporting and auditing procedures stipulated by DOJ.

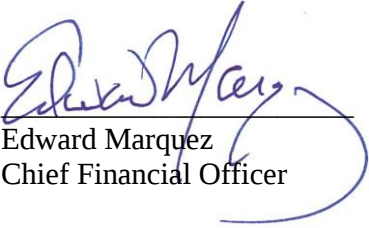
Background

The ADEPT Program, a countywide project targeting impoverished neighborhoods, will engage Thriving Mind South Florida, that will subcontract each year with service providers to offer Residential Level II treatment beds to serve clients with substance abuse disorders. Residential Level II services will include assessment, treatment, rehabilitation, and ancillary services in a less intensive therapeutic environment with an emphasis on rehabilitation. Services for this grant will include, but not be limited to assessments, evidence-based individual and group treatment modalities, counseling, Medication Assisted Treatment (MAT), cognitive behavioral treatment, case management, and follow-up. Thriving Mind South Florida’s Residential Level II treatment facilities are licensed, structured, rehabilitation-oriented group facilities. MAT will be available to clients with opioid use disorders, who are deemed appropriate by a physician. MAT services will be based upon a clinical assessment and provided in conjunction with substance abuse treatment.

The ADEPT Program will develop and disseminate customized and highly targeted substance abuse prevention messaging and information on how to access treatment using various social media channels and platforms in years one through three. Impoverished communities, substance abuse hot spots, and other special populations will be targeted using advanced and proven social media and marketing strategies and capabilities such as geo-fencing. Finally, an evaluation will be performed, and a final report issued and shared with local practitioners and clinicians and DOJ.

A copy of the grant application is attached as Attachment A. The short turnaround time imposed by DOJ’s application deadline did not allow sufficient time for the processing of the resolution and its submission to the Board prior to submission of the grant application.

Attachment


Edward Marquez
Chief Financial Officer



Confirmation

Thank you for submitting your grant application package via Grants.gov. Your application is currently being processed by the Grants.gov system. Once your submission has been processed, Grants.gov will send email messages to advise you of the progress of your application through the system. Over the next 24 to 48 hours, you should receive two emails. The first will confirm receipt of your application by the Grants.gov system, and the second will indicate that the application has either been successfully validated by the system prior to transmission to the grantor agency or has been rejected due to errors.

Please do not hit the back button on your browser.

If your application is successfully validated and subsequently retrieved by the grantor agency from the Grants.gov system, you will receive an additional email. This email may be delivered several days or weeks from the date of submission, depending on when the grantor agency retrieves it.

You may also monitor the processing status of your submission within the Grants.gov system by clicking on the "Track My Application" link listed at the end of this form.

Note: Once the grantor agency has retrieved your application from Grants.gov, you will need to contact them directly for any subsequent status updates. Grants.gov does not participate in making any award decisions.

IMPORTANT NOTICE: If you do not receive a receipt confirmation and either a validation confirmation or a rejection email message within 48 hours, please contact us. The Grants.gov Contact Center can be reached by email at support@grants.gov, or by telephone at 1-800-518-4726. Always include your Grants.gov tracking number in all correspondence. The tracking numbers issued by Grants.gov look like GRANTXXXXXXXXX.

If you have questions please contact the Grants.gov Contact Center: support@grants.gov
1-800-518-4726 24 hours a day, 7 days a week. Closed on federal holidays.

The following application tracking information was generated by the system:

Grants.gov Tracking Number:	GRANT13417457
UEI:	G4FMKKEM5CH5
Submitter's Name:	Wall T Dan
CFDA Number:	16.838
CFDA Description:	Comprehensive Opioid, Stimulant, and Substance Abuse Program
Funding Opportunity Number:	O-BJA-2021-94008
Funding Opportunity Description:	BJA FY 21 Comprehensive Opioid, Stimulant, and Substance Abuse Site-based Program
Agency Name:	Bureau of Justice Assistance
Application Name of this Submission:	MDC COSSAP PROJECT
Date/Time of Receipt:	Jul 07, 2021 04:29:29 PM EDT

TRACK MY APPLICATION – To check the status of this application, please click the link below:

https://apply07.grants.gov/apply/spoExit.jsp?p=web/grants/applicants/track-my-application.html&tracking_num=GRANT13417457

It is suggested you Save and/or Print this response for your records.

Proposal Abstract

The ADEPT Program, a countywide project targeting impoverished neighborhoods, will be implemented in Miami-Dade County (MDC), Florida. MDC will engage Thriving Mind South Florida, who will subcontract with service providers to offer Residential Level II treatment beds each year to serve clients with any substance abuse disorder. Beds will be secured in years 1-3. Residential Level II services provide a range of assessment, treatment, rehabilitation, and ancillary services in a less intensive therapeutic environment with an emphasis on rehabilitation. Services for this grant will include, but not be limited to assessments, evidence-based individual and group treatment modalities, counseling, Medication Assisted Treatment (MAT), cognitive behavioral treatment, case management, and follow-up. Thriving Mind South Florida's Residential Level II treatment facilities are licensed, structured, rehabilitation-oriented group facilities that have twenty-four hour per day, seven days per week, supervision. MAT will be available to clients with opioid use disorders, who are deemed appropriate by a physician. MAT services will be based upon a clinical assessment and provided in conjunction with substance abuse treatment.

A second important component of the ADEPT Program will be the development and dissemination of customized and highly targeted substance abuse prevention messaging and information on how to access treatment using various social media channels and platforms in years one through three. Impoverished communities, substance abuse hot spots, and other special populations will be targeted using advanced and proven social media and marketing strategies and capabilities such as geo-fencing.

Finally, an evaluation will be performed, and a final report issued and shared with local practitioners and clinicians and DOJ.

BJA FY 21 Comprehensive Opioid, Stimulant, and Substance Abuse Site-based Program
Miami-Dade County ADEPT Program (Advance DirEcted Prevention and Treatment)

Introduction

Miami-Dade County (MDC) is applying as a “Subcategory 1a” applicant with an urban area or large county with a population greater than 500,000. The misuse, abuse, addiction, and overdose of opioids have become serious public health problems in MDC. Thousands of MDC residents are admitted at hospitals and treatment centers or visit emergency departments each year due to opioid poisoning and abuse, resulting in distress upon individuals, their families, and communities. In Miami-Dade County, a growing number of youths (defined as persons aged 24 years or less) have died from opioid overdoses over the past decade. An average of 29 youths died from opioid overdoses in 2019 and 2020, which is more than three times greater compared to 2010 where 9 youths died because of opioids. The health consequences of opioid overdose, misuse, and abuse, however, affect considerably more youths. For example, from 2018 to 2019, there were 196 emergency department visits among youths resulting from either opioid poisoning, abuse, dependence, or adverse effects. During the same period, an additional 72 Miami-Dade County youths were hospitalized for either opioid poisoning, abuse, dependence, or adverse effects. The large majority (86%) of youths who either visited an emergency department or were hospitalized from 2018 – 2019 were aged between 18 and 24 years. Opioids and the impact on youth are just a part of the overall problem. A grant of \$1,200,000 is requested for MDC’s ADEPT (Advance DirEcted Prevention and Treatment) Program to address problems associated with opioids, stimulants, and other substances.

A. Description of the Issue. 1. Identify the applicant agency.

The applicant agency, Miami-Dade County, manages an area of more than 2,000 square miles, an area larger than Rhode Island. The County government provides municipal services,

such as police and fire rescue to the residents of the vast unincorporated area and regional metropolitan services, like emergency management, airport and seaport operations, and management of the public hospital for all eligible residents. The Miami-Dade Board of County Commissioners is the governing body of unincorporated Miami-Dade County, and has broad, regional powers to establish policies for services that transcend city boundaries. Miami-Dade's Mayor oversees the day-to-day operations of the County and has the power to veto Commission action.

2. Clearly identify the state and region(s) or communities included in the proposed program, including the population of the proposed service area.

Over 2.7 million people reside in Miami-Dade County (MDC), as the most populous county in Florida and the seventh most populous county in the United States. There are 34 incorporated cities within the county spanning almost 53 miles of continuous north-south urban development. It is one of the few counties in the U.S. that is 'minority-majority,' meaning that a minority group comprises most of the population, with 68% of the population identifying as either Latino or Hispanic compared to 25% of the state of Florida's population. Almost 54% of the residents in the county are foreign-born with 74% speaking a language other than English at home.

The county also has significant socioeconomic and health disparities, particularly among Black and Hispanic/Latino residents. Black and Hispanic/Latino residents have a significantly lower median household income (~\$35,000 and ~\$43,800, respectively) compared to countywide (~\$51,350) and White, non-Hispanic residents (~\$75,100). Nearly 28% of Black residents live below the federal poverty level compared to the county-wide average of 19%. As for healthcare, Hispanic residents are much less likely to have a source of healthcare (58%) compared to non-Hispanic Black (72%) or non-Hispanic White (77%). Black adults are less likely to have health

insurance (69%) compared to Hispanic/Latino (75%) or White, non-Hispanic adults (86%). Over 14 percent of county residents live in poverty, which is the ninth highest rate among major metropolitan areas nationwide, but MDC has the highest poverty rate for senior citizens.

3. Provide information that documents the impact of opioids, stimulants, and other illicit drugs within the proposed service area.

Emergency responders are also treating large numbers of youths. During 2017 - 2020, there were 508 fire rescue Narcan-associated calls in Miami-Dade County responding to youths aged less than 25 years of which the majority (84%) were aged 18 – 24 years. A smaller proportion (16%) of calls involved youths aged 10 – 17 years. Between 2018 and 2020, the number of fire rescue Narcan-associated responses affecting youths has increased by 37%.

Numerous calls regarding youth-related opioid poisonings have also been reported by Florida Poison Control Centers. From 2017 through 2020, 204 calls were placed to Florida Poison Control Centers where the victim was a Miami-Dade youth affected by opioids.

Approximately two-fifths were aged between 18 and 24 years of age. Among youths aged 18 – 24 years, 85% had an outcome of a clinical effect to the victim with the breakdown of the drugs called about as follows (number of calls in parenthesis): Oxycontin (13), Percocet (10), Heroin (10), Tramadol (9), Fentanyl (5), and Other/Unknown (16). Similarly, among youths aged 12 – 17 years, 79% of calls had an outcome of a clinical effect to the victim with the breakdown of the drugs called about as follows (number of calls in parenthesis): Tramadol (13), Percocet (4), Oxycontin (4), Heroin (2), Fentanyl (2), and Other/Unknown (8).

An additional concern is youths who inject drugs. This group generally has been doing so for a shorter period compared to older adults. They, therefore, may be at particularly high risk for unsafe needle-sharing practices, given that individuals who have been injecting drugs for a shorter period tend to know less about the mechanisms of HIV or Hepatitis C transmission and to

practice fewer risk reduction behaviors. Yet, according to the Infectious Disease Elimination Act (IDEA) Exchange program in Miami-Dade, which was the first such needle exchange program in Florida, 62 enrolled participants who visited the site in 2019 and 2020 were aged 18 - 24 years. Moreover, 29% of these 62 participants have self-reported at least one overdose at enrollment.

Despite this ongoing epidemic, opioid prescriptions continue to increase among youths. Between 2015 and 2019, the number of opioid prescriptions filled for Miami-Dade County youths aged 16 to 24 years increased from 14,193 to 20,613, corresponding to a 45% increase over four years. Filled opioid prescriptions for Miami-Dade County youths during 2019 comprised a fourth of all prescription drugs filled for this population. Contributing to this issue is prescription drug misuse, which is among the fastest-growing drug problems in the U.S. According to the 2017 Youth Risk Behavioral Survey, 13.6% of high school students in Miami-Dade County either took a prescription pain medication without a prescription or took it differently than the instructions provided by their physician.

While these numbers alone highlight the importance of evidence-based strategies to help reduce opioid-related harms among older youths, younger children and adolescents are also directly impacted if a parent or caregiver has either died from an opioid overdose or are either abusing, misusing, or addicted to opioids. As a result, younger children and adolescents can experience numerous negative consequences, including poor outcomes and costs associated with prenatal exposure to opioids; accidental opioid ingestion; increased risk of removal from the home and placement in the foster care system; and increased risk of trauma and adverse childhood experiences, which are linked to negative health consequences and possible incarceration later in life. According to the Florida Department of Children and Families, there were twenty-seven investigations related to opioids during 2018 in Miami-Dade County, of

which approximately two-thirds (63%) involved children less than five years of age and nearly three-fourths of these cases were parent/caregiver priors with substance abuse patterns.

Additionally, nearly two-thirds (63%) of these cases were classified as either at “medium” or “high” risk. Lastly, according to the Florida Department of Health, 47 children were born in Miami-Dade County between 2015 and 2018 with neonatal abstinence syndrome (NAS) occurring from maternal use of opiates. Infants with NAS may result in long-term health and development problems, including hearing and vision problems and problems with learning and behavior.

Table 1 depicts the problem with Opioids, Stimulants, and other Substances in MDC.

Table 1: Demographic Breakdown of Substance Use Consumers w/ Any Primary Drug of Choice (PDOC) in Miami-Dade County for FY 19-20, and 20-21*

Total Distinct Consumers Served w/ SUDs:	8,533		7,189	
PDOC Breakdown by Type	FY 19-20		FY 20-21	
	#	%	#	%
Alcohol	2,030	22.04%	2,270	29.35%
Amphetamine/Methamphetamine	208	2.26%	243	3.14%
Benzodiazepines	80	0.87%	55	0.71%
Cocaine/Crack	1,785	19.38%	1,573	20.34%
Ecstasy/MDMA	67	0.73%	83	1.07%
Hallucinogens	11	0.12%	15	0.19%
Marijuana/Hashish	2,332	25.31%	1,507	19.48%
Opiates/Opioids	1,016	11.03%	946	12.23%
Other	79	0.86%	94	1.22%
Other Stimulants	15	0.16%	14	0.18%
Presenting At-Risk	1,565	16.99%	867	11.21%
Sedatives/Hypnotics	14	0.15%	8	0.10%
Unknown	10	0.11%	60	0.78%
Total:	9,212		7,735	
Gender	FY 19-20		FY 20-21	
	#	%	#	%
Female	2,642	30.89%	2,274	31.59%
Male	5,910	69.11%	4,925	68.41%
Total:	8,552		7,199	
Criminal Justice Involved	FY 19-20		FY 20-21	
	#	%	#	%
Yes	3,273	36.11%	2,250	29.36%
No	5,148	56.79%	4,703	61.37%

Unknown	644	7.10%	710	9.27%
Total:	9,065		7,663	
Age Group	FY 19-20		FY 20-21	
	#	%	#	%
0-4	6	0.07%	6	0.08%
5-10	132	1.53%	105	1.45%
11-13	350	4.06%	225	3.11%
14-17	2256	26.19%	1417	19.56%
18-25	682	7.92%	581	8.02%
26-34	1471	17.07%	1292	17.83%
35-44	1299	15.08%	1265	17.46%
45-54	1203	13.96%	1140	15.73%
55-64	993	11.53%	990	13.66%
65+	223	2.59%	224	3.09%
Total:	8,615		7,245	

*Prepared by Thriving Mind South Florida, 2021

4. Identify any specific challenges motivating the applicant's interest to apply for this grant.

The exponential impacts and related costs that these substance abuse problems have not only on the mental health and substance abuse treatment system but also on other systems such as foster care, courts, corrections, and law enforcement are the primary motivating factor for the creation of the ADEPT Program.

5. Explain the inability to fund the proposed program without federal assistance and describe any existing funding or resources that are being leveraged to support the proposed program.

South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) funds and oversees a safety net of services for uninsured individuals in poverty in Miami-Dade and Monroe counties, supported by the State of Florida Department of Children and Families (DCF) and other federal, state, county and private sources. Thriving Mind manages nearly \$90 million in DCF contracts with almost 40 healthcare provider organizations serving over 50,000 individuals annually. Additional funding to support innovative programs comes from the Substance Abuse and Mental Health Services Administration and the National Institutes of Health, as well as private foundations. With administrative costs below 5%, Thriving Mind

offers local, nimble, and cost-effective healthcare solutions for a complex and costly population. The total operating budget for Thriving Mind this year is over \$130 million.

Priority Area: Florida is ranked #48 in per capita funding for mental health treatment. Annual SAMHSA data indicates that serious mental illnesses (SMI) and substance use disorders (SUD) are strongly associated with poverty. Miami-Dade County (MDC), with a known population of 2.8 million, has over 900,000 documented adults at less than 200% of the federal poverty level. This translates to approximately 300,000 adults with SMI and SUD in South Florida, with approximately 150,000 with SUD. Of that 150,000 in need, Thriving Mind serves less than 15,000 annually receive services through a safety net system operated by Thriving Mind South Florida. With Florida as a non-Medicaid expansion state and primary SUD as a non-covered service under Florida Medicaid, Thriving Mind support for 1/10th, 15,000 of the 150,000, of those with SUD in Miami Dade County indicates a significant unmet need and priority area.

Thriving Mind maintains a centralized referral and waitlist system that logs all individuals that were assessed as meeting criteria for residential treatment due to their substance use disorder. During the FY19-20, the waitlist had over 3,000 entries. In FY20-21, despite restrictions due to the pandemic, the list numbered over 2,000 entries. Access to SUD residential treatment beds is a rate limiting step in the ability of Miami Dade County to address SUD in our community.

B. Project Design and Implementation. Provide a description of how the applicant will complete the required activities, including:

1. Describe how the proposed project addresses one or more of the allowable uses and describe, in detail, how the project will be implemented.

MDC in collaboration with Thriving Mind South Florida (TMSF) proposes a Category 1 project responsive to C-BJA-2021-00092-PROD. The Project will provide evidence-based

treatment including medication-assisted treatment (MAT) as well as recovery support services including transitional or recovery housing and peer recovery support services to opioid users. TMSF is the managing entity for the administration, contracting, and monitoring of substance abuse and mental health prevention and treatment for both adults and children within the Southern Region of Florida (Miami-Dade and Monroe Counties).

This project will use funding to 1) expand access to rate limiting services for substance abuse disorder (SUD) treatment services within a well-established service network using existing proven evidence-based practices, 2) deliver social media messaging to increase prevention for at-risk populations and access to available services for those with SUD in the social networks of those receiving SUD services in our community, and 3) deliver social media messaging to increase prevention for at-risk populations and access to available services for those with SUD in high risk zip codes in our community. This project overall aims to increase access to SUD residential beds and to intervene early to prevent progression in SUD to the state where residential treatment is needed.

Effectiveness of treatment: Evidence-based treatments for SUD have response rates comparable to treatments for blood pressure, diabetes, and heart disease, but remain underutilized. Underuse of effective treatment is due to multiple factors including particularly limited access to care. Evidence-based treatments for prevention of SUD are highly effective but underutilized. Thriving Mind commits to working with BJA technical assistance providers in the planning, implementation, and assessment of the project, as well as any researchers that wish to analyze the project in the future.

2. Describe which areas the proposed project will address. Describe the deliverables to be produced.

The goals of this project are consistent with those of the State of Florida Opioid Plan, Goals 1 and 2. This project will use funding to: 1) expand access to rate limiting services for substance abuse disorder (SUD) treatment services within a well-established service network using existing proven evidence-based practices, a. Key Deliverable will be to increase access to critical residential treatment. 2) deliver social media messaging to increase prevention for at-risk populations and access to available services for those with SUD in the social networks of those receiving SUD services in our community, a. Key deliverable will be to connect with populations in the social network and zip codes of probands receiving services in the Thriving Mind network, including the majority funded by the State of Florida as well as those incrementally funded by BJA under this project. 3) deliver social media messaging to increase prevention for at-risk populations and access to available services for those with SUD in high risk zip codes in our community, a. Key deliverable will be to connect with individuals in high risk zip codes in MDC.

Goals 2 and 3 deserve additional mention. Harm Reduction: Outreach and Community Education. Increase awareness of risk and addiction issues for this population through targeted marketing, emailing and print campaign. This evidenced-based content will be used across a variety of print and electronic platforms including the Thriving Mind South Florida website and its four social media platforms: (Facebook, LinkedIn, Instagram, and Twitter.) The targeted social media advertising would land on the pages of zip-code specific populations, who are at risk in our communities. Additionally, a small print run of these awareness materials, to be distributed through our network of prevention and treatment providers, providing another avenue to get these messages in front of this at-risk community.

3. If applicable, address the priority considerations.

Attachment 1: *Promote and Support DOJ's Priorities and Work*

4. Describe any potential barriers to implementing the project and the strategies that will be used to overcome those barriers.

Thriving Mind has worked extensively throughout the years on the reduction and elimination of waitlists for substance abuse treatment. The work centers around the management of centralized waitlists for higher levels of care that are often the more difficult to access due to their limited capacity and availability. Waitlist management includes receiving and reviewing of referrals and preauthorization with specific timeframes (where applicable) to ensure that target and priority populations are prioritized. Continued stays and other review mechanism are in place to ensure the successful movement of individuals to less restrictive/intense levels of care and avoid unnecessary backlog for higher levels of care. Actively managing the centralized waitlists ensures that priority populations can appropriately access the managed levels of care. In addition, it offers real time identification of system barriers for the staff to mitigate and share with Continuous Quality Improvement and upper Management teams to direct improvement and/or future funding recommendations. Through the centralization of waitlists, the system of care staff also promotes and refers individuals on the waitlist to interim services. Interim services establish service connections for the person and can potentially remove individuals from the waitlist for the higher levels of care.

Other barriers to treatment services include barriers to primary care — coupled with challenges in navigating complex healthcare systems — which have been a major obstacle to treatment for the individuals. Thriving Mind has determined that the solution lies in integrated care, the systematic coordination of general and behavioral healthcare, and consistent with the philosophy of its coordination of care, the System of Care supports the delivery of a continuum of care that addresses all of the individuals' comprehensive health needs.

The project will be able to continue to support policies and procedures development that mandate a welcoming approach to individuals with co-occurring psychiatric and substance disorders in all programs to eliminate arbitrary barriers to initial evaluation and engagement and specify mechanisms for helping everyone served (regardless of presentation and motivation) to get connected to a suitable program as quickly as possible.

An additional and less addressed barrier to MAT is stigma toward the OUD population. Through the media strategies proposed for the project – Goal 3, this will be addressed in the hopes of engaging more individuals for treatment and educating families and communities about supporting the process.

5. If an evaluation is proposed, articulate how it will provide meaningful insights into solving local, state, or regional challenges while contributing to the national body of knowledge with respect to best practices.

MDC will contract with the Florida Department of Health, with Dr. Llau, an experienced researcher in the field of opioids and addiction to assist the program in defining quantifiable performance measures and outcomes and conduct a rigorous evaluation of the program, services, and strategies that can inform both practitioners and clinicians locally but also add to the national body of knowledge with information relating to the implementation of best practices in a highly diverse, tri-lingual community.

6. If the proposed project involves the delivery of MAT, please specify which forms of MAT will be provided and describe the coordination between in-custody and community-based treatment.

The network providers use of FDA approved medications (Buprenorphine, Vivitrol, and Naltrexone) for the treatment of OUD. This program will offer a comprehensive care model to treat individuals with opioid use disorders that features phased treatment: an induction phase, an intensive outpatient stabilization, or residential treatment, with integrated primary care services

and a maintenance phase with ongoing peer support, medication management and other support services as identified in a person-centered approach.

Thriving Mind serves as the centralized referral management system for substance abuse treatment in the County. In-custody and community-based individuals are logged on the waitlist for residential treatment and access to the identified treatment is dependent upon availability of the resource. Thriving Mind maintains on-going communication with Drug Court, Veterans Court, and regular division courts to facilitate access to treatment for individuals reentering the community who are assessed as meeting criteria for residential treatment. Access to treatment for incarcerated individuals often requires the diligent management of timeframes between court dates and admission requires which is managed by Thriving Mind staff. This grant will enhance continued access to both in-custody and community-based individuals.

The project will provide opportunities to divert community-based individuals into local crisis/detox care services, and subsequently, into treatment for MAT and other needed services. The Thriving Mind staff and collaborators such as 211 Helpline, have some resources available to prevent people in crisis from calling 911. In some instances, 911 and law enforcement are the only resources available. Through the Thriving Mind programs and its network of providers, services connect people with treatment or services instead of arresting or charging them with a crime. The enhancement offered by this funding will increase access to these services.

In a collaboration with the Miami-Dade Police Department, Thriving Mind and its network providers work to increase access to treatment services for persons identified as co-occurring; affected with a mental illness and substance use disorders. The goal of this collaboration is to provide services and needed support to divert individuals from arrest by involving diversion performed by law enforcement and other emergency service providers who

respond to people with mental and substance use disorders. This allows people to be diverted to treatment instead of being arrested or booked into jail. The proposed project will enhance and track the diversions.

7. If the proposed project involves supporting peer recovery services, describe the type of peer training offered (formal/informal), the type of training certification peers will possess, the peer supervision structure, and the way peer support services will be evaluated and measured. – N/A

8. If the proposed project involves serving children impacted by substance abuse, describe the types of services to be provided. – N/A

C. Capabilities and Competencies

1. Describe the management structure and staffing, specifically identifying the key person (or people) responsible for carrying out program or project activities. Demonstrate the capability to implement the project successfully.

The MDC's Office of Management and Budget (OMB) will serve as fiscal agent utilizing demonstrated experience, staff and capacity in managing federal grants; administering health, social service, and crime prevention contracts; coordinating capacity building activities for community-based organizations (CBOs); coordinating community meetings; developing strategic plans for the entire county; and managing Community Redevelopment Areas.

OMB is now completing the third year of an OJJDP Opioid Affected Youth Initiative ending September 30, 2021. Kimberly Keels has successfully managed the Project for three years achieving all goals and objectives to date. OMB directly manages and monitors annual appropriations from the County's general fund and federal subawards to over 150 CBOs totaling approximately \$45 million to operate nearly 400 distinct social service, criminal justice, and health-related programs. Since 1991, OMB staff has successfully administered the "Ryan White Part-A Program" from the U.S. Department of Health and Human Services, managing and distributing more than \$26 million a year to HIV/AIDS service organizations, community-based clinics, hospitals, and public institutions.

OMB has managed two DOJ Byrne Criminal Justice Innovation (BCJI) grants. OMB planned and implemented evidence-based strategies and initiatives that have reduced the crime in selected hot spots in the Northside and South Districts of the county. OMB manages payments to grant recipients of MDC's "Mom and Pop Small Business Grant Program," which provides financial and technical assistance to qualified for-profit small businesses. The Assistant Director for OMB, Daniel T. Wall, has over 30 years of grants management and quality assurance experience including directing Ryan White Part-A federal grant awards for MDC since its inception in 1991 and will serve as Project Director for this initiative (see Project Resumes - Attachment 3).

2. Identify each partner agency that has demonstrated commitment to this effort via an interagency agreement or letter of support. Discuss any previous collaboration that occurred that will help to achieve the objectives. Explain existing partnership agreements.

The Treatment and Services partner is Thriving Mind South Florida (TMSF). Through a subcontract, TMSF will coordinate all treatment and wrap-a-round services provided to juvenile and adult participants/consumers. The Evaluation Partner will handle the identification of Performance Measures for the Project in year 1. The Evaluation Partner will analyze data and track performance measures in years 2 and 3 and prepare the project evaluation in the year 3. See Attachment 4 for letters of support and commitment.

3. For applications involving a research component, describe the qualifications of the research partner and their prior experience with action research, including prior work with drug monitoring and treatment agencies and other partners. Describe the roles and responsibilities of the research partner in the project.

OMB will partner and subcontract with the Florida Department of Health in Miami-Dade County, to serve as the project's evaluator. The evaluator, Dr. Anthoni Llau, is a Government Analyst at the Office of Epidemiology, Disease Control, and Immunization Services within the Florida Department of Health. Dr. Llau has extensive experience working with OMB in previous

MDC opioid addiction-related initiatives including: 1) Serving as the lead in the development of an action plan consisting of 26 recommendations advocated by MDC’s Opioid Addiction Task Force who were charged with invoking sustained population-wide health improvements to address opioid abuse and addiction within our community; and 2) Serving as the Research Partner for the current US-DOJ funded Opioid Affected Youth Initiative (OAYI) where he developed a US-DOJ approved, data-driven Strategic Plan which included strategies, activities, and initiatives to improve service coordination for children, youth, and families directly impacted by the opioid epidemic.

The Evaluator will be used to monitor and measure the project’s activities. The evaluator will conduct action research and provide skills and assistance as follows: (1) Obtain and analyze data; (2) Identify performance measures; (3) Track measures to monitor program implementation and fidelity; (4) Establish a protocol for a performance and outcomes evaluation; (5) Attend and provide updates during project meetings; and (6) Prepare the final Project Evaluation and Report, suitable for dissemination.

Goals of the Evaluation Plan: The primary goals of the project are enhanced access to substance abuse treatment, quality of care, and coordination of care. The evaluation will examine each of these goals using a variety of quantitative and qualitative measures. The evaluation plan will focus on four strategic areas. Three of the strategic areas reflect a continuum of behavioral health care that outlines the platforms of client care; a fourth strategic area focuses on vital behavioral health system support.

Strategic Area	Purpose
1. Prevention and Early Intervention	People get the help they need to stay healthy and keep problems from escalating

2. Crisis Diversion	People who are in crisis get the help they need to avoid unnecessary incarceration, hospitalization, or death
3. Recovery and Reentry	People become healthy and safely reintegrate into the community
4. System Improvements	Strengthen the behavioral health system to become more accessible and deliver on outcomes

An aim of the evaluation is to be as comprehensive as possible within practical constraints by following several principles:

- Analyze existing administrative datasets where possible.
- Align measures with existing or expected future data requirements.
- Where necessary, collect new data.
- Provide results to stakeholders quickly to inform ongoing implementation efforts.

Both quantitative and qualitative measures will be used to evaluate the project. Quantitative methods will be used to analyze trends and the degree of changes over time, while qualitative methods will be used to help interpret quantitative data within the broader context of stakeholder perceptions.

Through previous opioid abuse/addiction prevention initiatives, Dr. Llau (evaluator) has enhanced our data collection surveillance and data reporting systems. He will regularly collect, analyze, and disseminate all data pertaining to the project's performance and impact. The data collection and analysis will focus on assessing whether services were effective in making progress towards the project's goals. The quality, appropriateness, availability, and cost-effectiveness of services performed will be periodically reviewed through the data collection and analysis process. Both monitoring and evaluation information will be used to support quality improvements and revisions to the project's initiatives.

Reporting and Conclusion: Enhancing and improving the evaluation and reporting will include continuing work such as updating performance measures in partnership with providers. An annual evaluation summary report will be submitted to the Addiction Services Board each October. A comprehensive final report will also be prepared at the end of the project, suitable for dissemination to DOJ, local stakeholders, and other parties.

The annual report will contain an evaluation summary which includes the status and progress of the initiatives. At a minimum, each report will include:

- Performance measure statistics
- Program utilization statistics
- Progress reports on evaluation implementation
- Geographic distribution of services across the County, including collection of residential ZIP code data for individuals served by the programs
- Updated performance measure targets for the following year when applicable
- Summary of project outcomes and impact
- Summary of cumulative calendar year data
- Recommendations on either program changes or process changes or both, to the funded programs based on the measurement and evaluation data

4. Describe who will serve as the project coordinator, the project coordinator's project-related duties, the amount of time this position will dedicate to the project per week, and which agency will house the project coordinator. If the project coordinator will be hired after the award, please provide a job description.

Kimberly Keels in the Office of Management and Budget – Grants Coordination Division, will serve as the fulltime Project Manager/Site Coordinator. Kim will manage the project and subawards; serve as a point of contact with BJA; handle project planning including

fiscal and programmatic monitoring; prepare and submit performance reports, expenditure reports, grant adjustments, and financial closeout documents; and provide technical support.

The position will be actively involved in the program development and will be responsible for grant management, data collection, and reporting. The Program Manager/Site Coordinator will serve as the coordinating representative between the Evaluation Partner, Treatment and Services Partner, and stakeholders. The position will work to ensure compliance with all DOJ grant award Special Conditions and grant requirements. The Program Manager/Site Coordinator will be supervised by the Project Director.

5. Indicate a willingness to work closely with an evaluator who may conduct a site-specific or cross-site evaluation in future years.

MDC and the project partners commit to work with the DOJ evaluator selected for this COSSAP initiative as evidenced by past successes working with prior national DOJ contractors such as LISC, International Association of Chiefs of Police, Institute for Intergovernmental Research, etc.

D. Plan for Collecting the Data Required for this Solicitation's Performance Measures

1. Describe who will be responsible for collecting and reporting the required performance measures and how data will be collected.

Data collection and reporting of required performance measures will be a shared responsibility of the Treatment and Services Partner, contracted providers, and the evaluator with the Program Manager/Site Coordinator taking the lead. Individual service providers will be contractually required to collect certain performance measures to the Treatment and Services Partner who in turn will pass this information along to the Program Manager/Site Coordinator. The Program Manager/Site Coordinator will also collect data from other external sources such as the Medical Examiner, Florida Department of Health, MDC Fire Rescue, and Poison Control.

All data will be then shared with the evaluator for analysis and performance reporting and evaluation. The Program Manager/Site Coordinator will be responsible for all reporting to DOJ.

2. List any additional performance metrics that will be used to assess the project's effectiveness and the process for collecting the information, including who will be responsible and how data will be collected.

Data Collection and Analysis Plan: All project data will be collected by the Project Site Coordinator and Evaluation Partner. Thriving Minds will email requested data monthly to the Project Site Coordinator who will catalog and record the data in an on-site secure database and forward it to the Evaluation Partner who will also store the data in a secure network database.

Data will be received monthly, with the Evaluation Partner analyzing the data throughout the project period using SAS[®] version 9.4 to assess if any adjustments need to be made in the delivery of information or services. The data collection and analysis will focus on 1) Program performance indicators, that is, assessing whether program activities are effective in making progress towards the project's goals and performance; and 2) Program impact indicators which will examine the impact of the program's performance. These indicators will include several impact indicators which include but are not limited to: The number of adults and children completing substance abuse treatment services, the number of adults and children arrested 30 days prior to admission versus 30 days prior to discharge, percentage of adults and children with substance abuse who live in a stable housing environment at the time of discharge, and percent of adults and children with substance abuse who live in a stable housing environment at the time of discharge.

The table below displays some of the key indicators along with the frequency data will be collected.

Network Service Provider Performance Measures	Agency Providing Data	Frequency
Program Performance Measures		
Number and Percentage change of residential treatment beds for Level II treatment (Aim 1)	Thriving Minds	Monthly
Average Number of days consumers receive Level II treatment (Aim 1)		
Number and percent change of individuals offered Level II treatment services in target zip codes. (Aim 2)		
Number and percent change of individuals receiving Level II treatment services in target zip codes. (Aim 2)		
Development of coordinated substance abuse prevention media messages and public service announcements. (Aim 3)		
The number and types of broadcast mediums used to deliver media campaign messages. (Aim 3)		
Number of people reached, likes, clicks, engagements and impressions (varies by platform) (Aim 3)		
Program Impact Indicators		
Percentage change in clients who are employed from admission to discharge	Thriving Minds	Monthly
Percent change in the number of adults arrested 30 days prior to admission versus 30 days prior to discharge		
Percent of adults who successfully complete substance abuse treatment services		
Percent of adults with substance abuse who live in a stable housing environment at the time of discharge		
Percent of children who successfully complete substance abuse treatment services		
Percent change in the number of children arrested 30 days prior to admission versus 30 days prior to discharge		
Percent of children with substance abuse who live in a stable housing environment at the time of discharge		
Percent of children with serious emotional disturbance (SED) who live in a stable housing environment		
Percent of children at risk of emotional disturbance (ED) who live in a stable housing environment		

3. Discuss what data sources will be used and any legal, policy, or other barriers to gaining access to the data and how those barriers will be addressed.

MDC's current system of additional data collection and reporting relies on current and active partnerships with several county stakeholders such as, but not limited to, the MDC Medical Examiner's Office, Florida Department of Health, MDC Fire Rescue, Poison Control, and Thriving Minds. Barriers or obstacles to data collection are not envisioned. MDC has existing data collection agreements with the above-named agencies and organizations.

**MIAMI-DADE COUNTY OFFICE OF MANAGEMENT AND BUDGET
GRANTS COORDINATION DIVISION
OJJDP FY 21 COMPREHENSIVE OPIOID, STIMULANT, AND SUBSTANCE
ABUSE SITE-BASED PROGRAM**

**BUDGET NARRATIVE – PLANNING
YEAR 1 (October 1, 2021 to September 30, 2022)**

I. Salaries

**1. Project Manager/Site Coordinator (Special Projects Administrator 1), Kimberly Keels -
Office of Management and Budget – Grants Coordination (OMB-GC)**

YEAR 1: \$98,000 (100% FTE Federal)

The Project Manager/Site Coordinator will manage the project and subawards; serve as a point of contact with BJA and the technical assistance provider; handle project planning including fiscal and programmatic monitoring; prepare and submit performance reports, expenditure reports, grant adjustments, financial closeout documents; and provide technical support. The position will be actively involved in the planning process and will monitor the project performance of sub-contracted research activities. The Program Manager/Site Coordinator will serve as the coordinating representative between the Evaluation Partner, Treatment and Services Partner, and stakeholders, to ensure planning and development and implementation. The Program Manager/Site Coordinator will be supervised by the Project Director.

2. Accountant, (to be determined) – OMB-GC

YEAR 1: \$4,481 In-Kind – (Annual Salary \$89,617.44 x 5% FTE In-kind)

The Accountant will prepare and submit expenditure reports; develop County Index and Project Codes for the grant award and subcontractor (research partner); and load the budgets in the County's Financial and Accounting Management Information System (FAMIS). The Accountant will also process reimbursement requests from the subcontractor; review and verify corresponding invoices, payroll registers and required supporting documentation; complete all required Journal Entries; and maintain all fiscal reports and corresponding backup documentation for the project.

3. Project Director, Daniel T. Wall – OMB-GC

YEAR 1: \$42,389 In-Kind – (Annual Salary \$169,552.38 X 25% FTE In-Kind)

As Assistant Director for OMB, the Project Director will monitor all project-related activities and supervise all project staff. During year one, tasks will include providing input and guidance on all planning decisions; obtaining U.S. DOJ approval as appropriate; and working closely the Evaluation Partner to improve service coordination that will address public safety concerns, intervention, prevention, and diversion programs for children, youth, and families directly impacted by opioid abuse. The Project Director will directly supervise the Project Manager/Site Coordinator.

SUB-TOTAL SALARIES: \$98,000 (100% Federal) / \$46,870 In-Kind

Fringe Benefits

FICA, MICA, Retirement, Group Life, Health Plan and Workmen's Compensation as reflected on the official Miami-Dade County Payroll Records. For Planning Year-one, Fringe benefits are calculated as follows: FICA (.062 x FTE Salary); MICA (.0145 x FTE Salary); Retirement for regular employees (.0847 x FTE Salary); Retirement for Sr. Management employees (.2407 x FTE Salary) – Daniel T. Wall only; [Workmen's Comp (\$3173/person x FTE); General Liability (\$118.828/person x FTE) two TBH positions; Group Life (.0021 x FTE Salary) and Health Plan (\$15,000/person x FTE).

1. Project Manager/Site Coordinator (to be hired)

YEAR 1: \$33,320 Federal

2. Accountant, TBA – OMB-GC

YEAR 1: \$1,488 In-Kind

3. Project Director, Daniel T. Wall – OMB-GC

YEAR 1: \$17,342 In-Kind

SUB-TOTAL FRINGE BENEFITS: \$33,320 Federal / \$18,830 In-Kind

II. Non-Salaries

1. Travel

a. Local mileage reimbursement: N/A

b. DOJ-sponsored trainings and meetings

DOJ-sponsored national meetings: Costs associated with required domestic travel to DOJ sponsored meetings for 2 staff for 1 meeting during year one. These costs are budgeted per average airfare to Washington, DC. [Airfare (\$725) + Lodging (\$175/night x 3 nights) + Per Diem (\$50/day x 4 days) + Parking (\$50/day x 4 days) + Local transportation (\$50) + Luggage Check-In (\$50/person)] = \$1,750 x 2 persons = \$3,500. Budgeted travel expenses are based on actual historical cost and in most cases are lower than the maximum allowable per federal/GSA rates. \$3,500.

YEAR 1: \$3,500 / \$0 In-kind

SUB-TOTAL TRAVEL: \$3,500

2. Equipment – N/A

3. Supplies – N/A

4. Consultant/Contracts

4a. Evaluation Partner: Florida Department of Health in Miami-Dade

YEAR 1: A subaward will be established between Miami-Dade County and the Florida Department of Health in Miami-Dade, for the Evaluation Partner, Dr. Antoni Llau. The Evaluation

Partner will identify and define project performance measures for submission to OJJDP. The total cost of the sub-award contract is \$20,000 of which \$5,000 will be disbursed during Planning Year-1.

YEAR 1: \$5,000 (Federal)

4b. Treatment and Services: Thriving Mind South Florida

A subaward will be established between Miami-Dade County and South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida)

Carrie Ann Perez, M.S. (60.87% effort) is the Communications Director at South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) For this project, she will coordinate all marketing, advertising, and communications efforts. In addition, she will monitor awareness/engagement outcomes and performance indicators associated with the proposed campaign, assist with interim progress reports and final summary report, and serve as liaison to the grant funder. Ms. Perez has a master's degree in Journalism from Northwestern University. A former health and science reporter and editor, she has more than 25 years' experience in communications, operations and project management for nonprofits and for-profit corporations. Ms. Perez spent more than a decade in newsrooms, covering medicine, research, science, and the environment. She led teams of reporters in back-to-back, first-place awards for breaking news. More recently, Ms. Perez has worked in operations, research, and communications at South Florida medical schools where she oversaw website redesigns and launched social media marketing campaigns. She has been managing the marketing and communications for South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) for three years. Relevant to these efforts, Ms. Perez most recently worked on a statewide outreach effort for the U.S. Census and is coordinating marketing efforts on behalf of South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) with its partner Sesame Street in Communities on a similar large-scale marketing outreach campaign, which involves web, social media, and print campaigns for underserved communities across the state of Florida. We are seeking support in the amount of \$70,000 a year (60.87% effort) for year 1 for Ms. Perez.

Advertising per year: We are seeking support in the amount of \$18,580 for Year 1 to cover the purchase of ads on 4 social media platforms (Facebook, Twitter, LinkedIn, and Instagram) operated by South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) This estimate was calculated based on the Facebook reach for a \$18,580/year advertising budget. A \$18,580 budget will land on Facebook pages of about 1.5M people, with 150K people (600K over 3 years) clicking through to the website. These are conservative estimates based on what this group did for Census outreach. We suspect the reach and click-throughs to be higher for all platforms.

Print Budget per year: We are seeking support in the amount of \$3000 for year 1 to print outreach and education materials associated with opioid and substance use prevention. These materials will be supplied to substance use treatment providers, faith-based organizations, schools, and police partners. The primary purpose of this material distribution is to drive people to the web site and social media content. These organizations work with families.

Contracted Treatment Services: South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) will subcontract with two providers for the provision of Residential Level II treatment

beds to serve clients with any substance abuse disorders. We expect to purchase 7 beds from two providers in years 1. Residential Level II services provide a range of assessment, treatment, rehabilitation, and ancillary services in a less intensive therapeutic environment with an emphasis on rehabilitation. Services for this grant will include but not be limited to assessments, evidence-based individual and group treatment modalities, counseling, Medication Assisted Treatment (MAT), cognitive behavioral treatment, case management, and follow-up. South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) 's Residential Level II treatment facilities are licensed, structured, rehabilitation-oriented group facilities that have twenty-four hour per day, seven days per week, supervision. MAT will be available to clients with opioid use disorders, who are deemed appropriate by a physician. MAT services will be based upon a clinical assessment and provided in conjunction with substance abuse treatment. South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) Intends to contract 5 beds with New Hope Corp and 2 beds from New Horizons CMHC during Year1. Total request for year 1 is \$141,750.

De Minimis Indirect cost: South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) requests \$7,158 for Year 1 based on 10% of the MTDC Base budget towards the South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) 's indirect costs.

YEAR 1: \$240,488 (Federal) / \$0 In-kind

SUB-TOTAL CONTRACTUAL: \$245,488 Federal

5. Other – N/A

TOTAL PLANNING COSTS YEAR 1: \$380,308 (Federal) / \$65,700 (In-kind)

**MIAMI-DADE COUNTY
BUDGET NARRATIVE – IMPLEMENTATION
YEAR 2 (OCTOBER 2022 – SEPTEMBER 2023)
YEAR 3 (OCTOBER 2023– SEPTEMBER 2024)**

I. Salaries

1. Project Manager/Site Coordinator (Special Projects Administrator 1), Kimberly Keels – Office of Management and Budget – Grants Coordination (OMB-GC)

100% FTE Federal YRS. 2 and 3

YEAR 2: \$104,860 (100% FTE Federal)

YEAR 3: \$112,200 (100% FTE Federal)

The Project Manager/Site Coordinator will continue to manage the project and subawards; serve as a point of contact with BJA and the technical assistance provider; handle project fiscal and programmatic monitoring; prepare and submit performance reports, expenditure reports, grant adjustments, financial closeout documents; and work with the DOJ designated technical assistance provider. The position will be actively involved in the implementation process and will monitor the project performance of sub-contracted research activities. The Program Manager/Site Coordinator will serve as the coordinating representative between the Evaluation Partner, Treatment and Services Partner, and stakeholders. The position will work to ensure compliance with all DOJ grant award Special Conditions and grant requirements. A 5% Merit Raise is included in budgeted salary for years two and three. The Program Manager/Site Coordinator will be supervised by the Project Director.

2. Accountant, (to be determined) – OMB-GC

YEAR 2: \$4,705 In-Kind – (Annual Salary \$94,098.31 x 5% FTE In-kind)

YEAR 3: \$4,940 In-Kind – (Annual Salary \$98,803.22 x 5% FTE In-kind)

The Accountant will prepare and submit expenditure reports; develop County Index and Project Codes for the grant award and subcontractor (research partner); and load the budgets in the County's Financial and Accounting Management Information System (FAMIS). The Accountant will also process reimbursement requests from the subcontractor; review and verify corresponding invoices, payroll registers and required supporting documentation; complete all required Journal Entries; and maintain all fiscal reports and corresponding backup documentation for the project.

3. Project Director, Daniel T. Wall – OMB-GC

YEAR 2: \$44,508 In-Kind – (Annual Salary \$178,030 X 25% FTE In-Kind)

YEAR 3: \$46,733 In-Kind – (Annual Salary \$186,931.50 X 25% FTE In-Kind)

As Assistant Director for the Division, the Project Director will continue monitor all project-related activities and supervise all project staff. During years two and three, tasks will include providing input and guidance on all implementation decisions; obtaining U.S. DOJ approval as appropriate; and working closely with the Evaluation Partner to facilitate the smooth implementation of treatment, services, and the evaluation, to promote project coordination that will address public safety concerns, intervention, prevention, and diversion programs for children, youth, and families directly impacted by opioid abuse. The Project Director will directly supervise the Project Manager/Site Coordinator.

SUB-TOTAL SALARIES: \$217,060 (Federal) / \$100,886 (In-Kind)

Fringe Benefits

FICA, MICA, Retirement, Group Life, Health Plan and Workmen's Compensation as reflected on the official Miami-Dade County Payroll Records.

For Implementation Years, Fringe benefits are calculated as follows: FICA (.062 x FTE Salary); MICA (.0145 x FTE Salary); Retirement for regular employees (.0847 x FTE Salary); Retirement for Sr. Management employees (.2407 x FTE Salary) – Daniel T. Wall only; [Workmen's Comp (\$3173/person x FTE); General Liability (\$118.828/person x FTE) two TBH position]; Group Life (.0021 x FTE Salary) and Health Plan (\$15,000/person x FTE).

1. Project Manager/Site Coordinator, Kimberly Keels - OMB-GC

YEAR 2: \$35,652 Federal / \$0 In-kind

YEAR 3: \$38,148 Federal / \$0 In-kind

2. Accountant, TBA – OMB-GC

YEAR 2: \$1,525 In-kind

YEAR 3: \$1,564 In-kind

3. Project Director, Daniel T. Wall – OMB-GC

YEAR 2: \$18,021 In-kind

YEAR 3: \$19,484 In-kind

SUB-TOTAL FRINGE BENEFITS: \$73,800 Federal / \$40,594 In-Kind

Non-Salaries

1. Travel

a. Local mileage reimbursement: N/A

b. DOJ-sponsored trainings and meetings

DOJ-sponsored national meetings: Costs associated with required domestic travel to DOJ sponsored meetings for 2 staff for 1 meeting during year two. These costs are budgeted per average airfare to Washington, DC. [Airfare (\$725) + Lodging (\$175/night x 3 nights) + Per Diem (\$50/day x 4 days) + Parking (\$50/day x 4 days) + Local transportation (\$50) + Luggage Check-In (\$50/person)] = \$1,750 x 2 persons = \$3,500. Budgeted travel expenses are based on actual historical cost and in most cases are lower than the maximum allowable per federal/GSA rates. \$3,500.

YEAR 2: \$3,500 Federal / \$0 In-kind

SUB-TOTAL TRAVEL: \$3,500 (100% Federal)

2. Equipment – N/A

3. Supplies – N/A

4. Consultants/Contracts

4a. Evaluation Partner: Florida Department of Health Miami-Dade County

The Evaluation Partner will support the implementation of and prepare project reports needed in years 2 and 3 and prepare the project evaluation in the year 3. The total cost of the sub-award contract is \$20,000 of which \$5,000 will be disbursed during Implementation Year-2 and \$10,000 during Year-3.

YEAR 2: \$5,000 Federal / \$0 In-kind

YEAR 3: \$10,000 Federal / \$0 In-kind

4b. Treatment and Services Provider: Thriving Mind South Florida

A subaward will be established between Miami-Dade County and South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida)

Carrie Ann Perez, M.S. (60.87% effort) is the Communications Director at South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida). For this project, she will coordinate all marketing, advertising, and communications efforts. In addition, she will monitor awareness/engagement outcomes and performance indicators associated with the proposed campaign, assist with interim progress reports and final summary report, and serve as liaison to the grant funder. Ms. Perez has a master's degree in Journalism from Northwestern University. A former health and science reporter and editor, she has more than 25 years' experience in communications, operations and project management for nonprofits and for-profit corporations. Ms. Perez spent more than a decade in newsrooms, covering medicine, research, science, and the environment. She led teams of reporters in back-to-back, first-place awards for breaking news. More recently, Ms. Perez has worked in operations, research, and communications at South Florida medical schools where she oversaw website redesigns and launched social media marketing campaigns. She has been managing the marketing and communications for South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) for three years. Relevant to these efforts, Ms. Perez most recently worked on a statewide outreach effort for the U.S. Census and is coordinating marketing efforts on behalf of South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) with its partner Sesame Street in Communities on a similar large-scale marketing outreach campaign, which involves web, social media, and print campaigns for underserved communities across the state of Florida. We are seeking support in the amount of \$70,000 a year (60.87% effort) for years 2 and 3 for Ms. Perez.

Data Liaison (TBA): South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) is requesting \$11,070 to fund a .15 Data Liaison FTE during years 2 and 3 to support the grant data functions. The .15 FTE will be responsible to perform various data pulls, analysis, and reports as required by the grant

Advertising per year: We are seeking support in the amount of \$18,581 per year during years 2 and 3 to cover the purchase of ads on 4 social media platforms (Facebook, Twitter, LinkedIn, and Instagram) operated by South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida). This estimate was calculated based on the Facebook reach for a \$18,581/year advertising budget. A \$18,581 budget will land on Facebook pages of about 1.5M people, with 150K people (600K over 3 years) clicking through to the website. These are conservative estimates based on what this group did for Census outreach. We suspect the reach and click-throughs to be higher for all platforms.

Print Budget per year: We are seeking support in the amount of \$3000 per year during year 2 and 3 to print outreach and education materials associated with opioid and substance use prevention. These materials will be supplied to substance use treatment providers, faith-based organizations, schools, and police partners. The primary purpose of this material distribution is to drive people to the web site and social media content. These organizations work with families.

Contracted Treatment Services: South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) will subcontract with two providers for the provision of Residential Level II treatment beds each year to serve clients with any substance abuse disorder. We expect to purchase 7 beds from two providers in years 1-3. Residential Level II services provide a range of assessment, treatment, rehabilitation, and ancillary services in a less intensive therapeutic environment with an emphasis on rehabilitation. Services for this grant will include but not be limited to assessments, evidence-based individual and group treatment modalities, counseling, Medication Assisted Treatment (MAT), cognitive behavioral treatment, case management, and follow-up. South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) 's Residential Level II treatment facilities are licensed, structured, rehabilitation-oriented group facilities that have twenty-four hour per day, seven days per week, supervision. MAT will be available to clients with opioid use disorders, who are deemed appropriate by a physician. MAT services will be based upon a clinical assessment and provided in conjunction with substance abuse treatment. South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) Intends to contract 5 beds with New Hope Corp and 2 beds from New Horizons CMHC during Year1. Total request for years 2 and 3 is \$141,750, each.

De Minimis Indirect cost: South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) requests \$10,765, each, for Years 2 and 3 based on 10% of the MTDC Base budget towards the South Florida Behavioral Health Network, Inc. (d.b.a., Thriving Mind South Florida) 's indirect costs.

YEAR 2: \$255,166 Federal/ \$0 In-kind

YEAR 3: \$255,166 Federal / \$0 In-kind

SUB-TOTAL CONTRACTUAL: \$525,332 Federal / \$0 In-kind

5. Other – N/A

TOTAL IMPLEMENTATION COST FOR YEARS 2 AND 3: \$819,692 Federal

IN-KIND CONTRIBUTION FOR YEARS 1 – 3: \$207,180 (Salary and Fringes)

TOTAL PROJECT BUDGET, YEAR 1: \$380,308 AND YEARS 2 and 3: \$819,692 = \$1,200,000

BUDGET SUMMARY

A. PERSONNEL	\$315,060	
B. FRINGE BENEFITS	\$107,120	
C. TRAVEL	\$7,000	
D. EQUIPMENT	\$0.00	
E. SUPPLIES	\$0.00	
F. CONSTRUCTION	\$0.00	
G. CONSULTANT/CONTRACTS	\$770,820	
H. OTHER COST	\$0.00	
TOTAL DIRECT COSTS	\$1,200,000	
I. INDIRECT COST		<u>\$0.00</u>
TOTAL PROJECT COSTS	\$1,200,000.00	
FEDERAL REQUEST	\$1,200,000.00	
IN-KIND CONTRIBUTION	\$207,180.00	



Background

Recipients' financial management systems and internal controls must meet certain requirements, including those set out in the "Part 200 Uniform Requirements" (2.C.F.R. Part 2800).

Including at a minimum, the financial management system of each OJP award recipient must provide for the following:

- (1) Identification, in its accounts, of all Federal awards received and expended and the Federal programs under which they were received. Federal program and Federal award identification must include, as applicable, the CFDA title and number, Federal award identification number and year, and the name of the Federal agency.
- (2) Accurate, current, and complete disclosure of the financial results of each Federal award or program.
- (3) Records that identify adequately the source and application of funds for Federally-funded activities. These records must contain information pertaining to Federal awards, authorizations, obligations, unobligated balances, assets, expenditures, income, and interest, and be supported by source documentation.
- (4) Effective control over, and accountability for, all funds, property, and other assets. The recipient must adequately safeguard all assets and assure that they are used solely for authorized purposes.
- (5) Comparison of expenditures with budget amounts for each Federal award.
- (6) Written procedures to document the receipt and disbursement of Federal funds including procedures to minimize the time elapsing between the transfer of funds from the United States Treasury and the disbursement by the OJP recipient.
- (7) Written procedures for determining the allowability of costs in accordance with both the terms and conditions of the Federal award and the cost principles to apply to the Federal award.
- (8) Other important requirements related to retention requirements for records, use of open and machine readable formats in records, and certain Federal rights of access to award-related records and recipient personnel.

1. Name of Organization and Address:

Organization Name: **Miami-Dade County**

Street1: **Stephen P. Clark Center**

Street2: **111 NW 1st Street, 29th Floor**

City: **Miami**

State: **Florida**

Zip Code: **33128**

2. Authorized Representative's Name and Title:

Prefix: **Mrs.** First Name: **Daniella**

Middle Name:

Last Name: **Levine Cava**

Suffix:

Title: **Mayor**

3. Phone: **305 375-5071**

4. Fax:

5. Email: **daniella.levinecava@miamidade.gov**

6. Year Established:

1936

7. Employer Identification Number (EIN):

596000573

8. DUNS Number:

0041482920000

9. a) Is the applicant entity a nonprofit organization (including a nonprofit institution of higher education) as described in 26 U.S.C. 501(c)(3) and exempt from taxation under 26 U.S.C. 501(a)? ☐ Yes ☒ No

If "No" skip to Question 10.

If "Yes", complete Questions 9. b) and 9. c).



AUDIT INFORMATION

9. b) Does the applicant nonprofit organization maintain offshore accounts for the purpose of avoiding paying the tax described in 26 U.S.C. 511(a)?

☐ Yes ☐ No

9. c) With respect to the most recent year in which the applicant nonprofit organization was required to file a tax return, does the applicant nonprofit organization believe (or assert) that it satisfies the requirements of 26 C.F.R. 53.4958-6 (which relate to the reasonableness of compensation of certain individuals)?

☐ Yes ☐ No

If "Yes", refer to "Additional Attachments" under "What An Application Should Include" in the OJP solicitation (or application guidance) under which the applicant is submitting its application. If the solicitation/guidance describes the "Disclosure of Process related to Executive Compensation," the applicant nonprofit organization must provide -- as an attachment to its application -- a disclosure that satisfies the minimum requirements as described by OJP.

For purposes of this questionnaire, an "audit" is conducted by an independent, external auditor using generally accepted auditing standards (GAAS) or Generally Governmental Auditing Standards (GAGAS), and results in an audit report with an opinion.

10. Has the applicant entity undergone any of the following types of audit(s) (Please check all that apply):

☒ "Single Audit" under OMB A-133 or Subpart F of 2 C.F.R. Part 200

☐ Financial Statement Audit

☐ Defense Contract Agency Audit (DCAA)

☐ Other Audit & Agency (list type of audit):

☐ None (if none, skip to question 13)

11. Most Recent Audit Report Issued: ☐ Within the last 12 months ☐ Within the last 2 years ☒ Over 2 years ago ☐ N/A

Name of Audit Agency/Firm: RSM US LLP (Audit in 2014)

AUDITOR'S OPINION

12. On the most recent audit, what was the auditor's opinion?

☒ Unqualified Opinion ☐ Qualified Opinion ☐ Disclaimer, Going Concern or Adverse Opinions ☐ N/A: No audits as described above

Enter the number of findings (if none, enter "0"): 0

Enter the dollar amount of questioned costs (if none, enter "\$0"): \$0

Were material weaknesses noted in the report or opinion? ☐ Yes ☒ No

13. Which of the following best describes the applicant entity's accounting system:

☐ Manual ☐ Automated ☒ Combination of manual and automated

14. Does the applicant entity's accounting system have the capability to identify the receipt and expenditure of award funds separately for each Federal award?

☒ Yes ☐ No ☐ Not Sure

15. Does the applicant entity's accounting system have the capability to record expenditures for each Federal award by the budget cost categories shown in the approved budget?

☒ Yes ☐ No ☐ Not Sure

16. Does the applicant entity's accounting system have the capability to record cost sharing ("match") separately for each Federal award, and maintain documentation to support recorded match or cost share?

☒ Yes ☐ No ☐ Not Sure



17. Does the applicant entity's accounting system have the capability to accurately track employees actual time spent performing work for each federal award, and to accurately allocate charges for employee salaries and wages for each federal award, and maintain records to support the actual time spent and specific allocation of charges associated with each applicant employee?	☐ Yes ☐ No ☐ Not Sure
18. Does the applicant entity's accounting system include budgetary controls to preclude the applicant entity from incurring obligations or costs that exceed the amount of funds available under a federal award (the total amount of the award, as well as the amount available in each budget cost category)?	☒ Yes ☐ No ☐ Not Sure
19. Is applicant entity familiar with the "cost principles" that apply to recent and future federal awards, including the general and specific principles set out in 2 C.F.R Part 200?	☒ Yes ☐ No ☐ Not Sure
PROPERTY STANDARDS AND PROCUREMENT STANDARDS	
20. Does the applicant entity's property management system(s) maintain the following information on property purchased with federal award funds (1) a description of the property; (2) an identification number; (3) the source of funding for the property, including the award number; (4) who holds title; (5) acquisition date; (6) acquisition cost; (7) federal share of the acquisition cost; (8) location and condition of the property; (9) ultimate disposition information?	☒ Yes ☐ No ☐ Not Sure
21. Does the applicant entity maintain written policies and procedures for procurement transactions that -- (1) are designed to avoid unnecessary or duplicative purchases; (2) provide for analysis of lease versus purchase alternatives; (3) set out a process for soliciting goods and services, and (4) include standards of conduct that address conflicts of interest?	☒ Yes ☐ No ☐ Not Sure
22. a) Are the applicant entity's procurement policies and procedures designed to ensure that procurements are conducted in a manner that provides full and open competition to the extent practicable, and to avoid practices that restrict competition?	☒ Yes ☐ No ☐ Not Sure
22. b) Do the applicant entity's procurement policies and procedures require documentation of the history of a procurement, including the rationale for the method of procurement, selection of contract type, selection or rejection of contractors, and basis for the contract price?	☒ Yes ☐ No ☐ Not Sure
23. Does the applicant entity have written policies and procedures designed to prevent the applicant entity from entering into a procurement contract under a federal award with any entity or individual that is suspended or debarred from such contracts, including provisions for checking the "Excluded Parties List" system (www.sam.gov) for suspended or debarred sub-grantees and contractors, prior to award?	☒ Yes ☐ No ☐ Not Sure
TRAVEL POLICY	
24. Does the applicant entity: (a) maintain a standard travel policy? ☒ Yes ☐ No (b) adhere to the Federal Travel Regulation (FTR)? ☒ Yes ☐ No	
SUBRECIPIENT MANAGEMENT AND MONITORING	
25. Does the applicant entity have written policies, procedures, and/or guidance designed to ensure that any subawards made by the applicant entity under a federal award -- (1) clearly document applicable federal requirements, (2) are appropriately monitored by the applicant, and (3) comply with the requirements in 2 CFR Part 200 (see 2 CFR 200.331)?	☒ Yes ☐ No ☐ Not Sure ☐ N/A - Applicant does not make subawards under any OJP awards



26. Is the applicant entity aware of the differences between subawards under federal awards and procurement contracts under federal awards, including the different roles and responsibilities associated with each?

☒ Yes ☐ No ☐ Not Sure
☐ N/A - Applicant does not make subawards under any OJP awards

27. Does the applicant entity have written policies and procedures designed to prevent the applicant entity from making a subaward under a federal award to any entity or individual is suspended or debarred from such subawards?

☒ Yes ☐ No ☐ Not Sure
☐ N/A - Applicant does not make subawards under any OJP awards

DESIGNATION AS 'HIGH-RISK' BY OTHER FEDERAL AGENCIES

28. Is the applicant entity designated "high risk" by a federal grant-making agency outside of DOJ? (High risk includes any status under which a federal awarding agency provides additional oversight due to the applicant's past performance, or other programmatic or financial concerns with the applicant.)

☐ Yes ☒ No ☐ Not Sure

If "Yes", provide the following:

(a) Name(s) of the federal awarding agency:

[Redacted]

(b) Date(s) the agency notified the applicant entity of the "high risk" designation:

[Redacted]

(c) Contact information for the "high risk" point of contact at the federal agency:

Name: [Redacted]

Phone: [Redacted]

Email: [Redacted]

(d) Reason for "high risk" status, as set out by the federal agency:

[Redacted]

CERTIFICATION ON BEHALF OF THE APPLICANT ENTITY

(Must be made by the chief executive, executive director, chief financial officer, designated authorized representative ("AOR"), or other official with the requisite knowledge and authority)

On behalf of the applicant entity, I certify to the U.S. Department of Justice that the information provided above is complete and correct to the best of my knowledge. I have the requisite authority and information to make this certification on behalf of the applicant entity.

Name: Edward Marquez, Finance Director

Date: 06/28/2021

Title: ☐ Executive Director ☒ Chief Financial Officer ☐ Chairman

☐ Other: [Redacted]

Phone: 305 375-5080

MIAMI-DADE COUNTY
OJJDP FY 21 COMPREHENSIVE OPIOID, STIMULANT, AND SUBSTANCE
ABUSE SITE-BASED PROGRAM
Project Timeline
October 2021 to September 30, 2024

YEAR ONE – PLANNING PHASE – October 1, 2021 to September 30, 2022		
Project Goal and Objectives / Tasks and Activities	Start/Completion Date	Partner(s) Responsible
Planning Phase – Year One Project Start Date: October 1, 2021 <i>Miami-Dade County (MDC)</i> Goal 1: Develop strategic partnerships using a collaborative approach to respond to the opioid epidemic and other stimulants and substance abuse. Objective: MDC will work in partnership with representatives from substance abuse and mental health services providers, law enforcement, first responders, medical examiner, community-based organizations, health department, and evaluation partner to respond to the drug problem in South Florida. Objective: MDC will coordinate with the Dade-Miami Addiction Services Board (ASB) to achieve project Goals. Objective: MDC and project partners will develop and finalize an effective, data-driven, coordinated response to address the abuse of opioids. Goal 2: Provide treatment and services to consumers with opioid addictions. Objective 1: Execute partner subawards with Professional Services Agreements between key partners (Thriving Mind for treatment and services and Florida Department of Health for the Evaluation Partner).	Year 1, 1st – 2nd Qtrs.	MDC

Project Start-up Tasks/Activities: Miami-Dade County Project Start-up and Planning Activities 1. Assign Accountant to project. 2. Execute Professional Services Agreements with partners 3. Train and provide orientation to project staff and partners. 4. Plan and schedule partner meetings. 5. Convene partner meetings. Thriving Mind South Florida (TM) Project Start-up and Planning Activities 1. Execute Professional Services Agreement with MDC. 2. Assign staff and provide project orientation. 3. Develop project protocols for consumer participants (e.g., eligibility, screening, risk assessments, data reporting, etc.). 4. Identify key service providers that will provide treatment and services and execute subcontracts. 5. Develop advertising and project messaging. Implementation 1. Provide project orientation to ASB 2. Oversee service provision 3. Implement social media messaging Evaluation Partner Project Start-up and Planning Activities 1. Identify and define project performance measures. 2. Plan for data collection and analysis. 3. Obtain and analyze baseline data. 4. Establish, review and update performance measures.	Year 1, 1 st – 2 nd Qtrs.	MDC
	Year 1, 1 st – 2 nd Qtrs.	TM
	Year 1, 2 nd – 4 th Qtrs.	OMB TM TM
	Year 1, 1 st – 2 nd Qtrs.	Evaluation Partner
YEAR TWO & THREE– IMPLEMENTATION PHASE: October 1, 2022 to September 30, 2024		
Goal / Objectives Goal: Ibid. Objectives: Ibid.	Start/Completion Date	Partner(s) Responsible
Project Operation Tasks/Activities: Thriving Mind 1. Oversee service provision 2. Implement social media messaging campaigns	Year 2 & 3, 1 st – 4 th Qtrs.	TM

Project Operation Tasks/Activities: <i>Miami-Dade County</i> 1. Perform grant management and program oversight 2. Coordinate data collection and reporting 3. Review and approve social media messaging	Year 2 & 3, 1st – 4th Qtrs.	OMB
<i>Evaluation Partner</i> 1. Obtain and analyze data; establish, review and update performance measures; track measures to assist in the improvement of program implementation and fidelity; establish a protocol for a performance and outcomes evaluation; attend and provide updates at monthly and quarterly project meetings; and plan for the preparation of a final Project Evaluation Report, suitable for dissemination. 2. Document program operations and processes; measure program outcomes; use a data-driven approach for continuous program improvement; and assess implementation fidelity. 3. Prepare and disseminate final evaluation report.	Yr 2, 1st – 4th Qtrs/Yr 3, 1st – 3rd Qtrs.	Evaluation Partner
	Year 3, 4th Qt.	

Attachment 1: Documentation of Advancing DOJ Priorities

The MDC ADEPT Program will support and advance DOJ's priorities in several ways. Thriving Mind has extensive collaborations with law enforcement and the courts throughout MDC, as the principal funder and partner for law enforcement and the courts for both pre-arrest and post-arrest diversions. In collaboration with Miami-Dade Police Department (MDPD), Thriving Mind was awarded a pilot grant from BJA, and currently receives BJA funding for a project called the Data Access and Collaboration on Treatment Alternatives (DACOTA) which addresses the lack of effective collaboration between criminal justice and mental health agencies using a two-pronged approach of (1) develop a shared information database where both criminal justice and mental health agencies can each access data systems with summary dashboards and individual treatment histories and (2) implement a co-responder model whereby licensed clinician care coordinators are in the field with MDPD officers, able to render screenings, continuity of care coordination, and treatment referrals on the scene. These technological and operational advances will improve responses and outcomes for individuals with mental illness and co-occurring mental illness and substance abuse.

Additionally, MDPD and Thriving Mind were recently named as a National Law Enforcement Mental Health Learning Site by the Council on State Governments Justice Center, one of only 14 in the United States. Examples of how the ADEPT Program will support and advance DOJ's priorities include: the prevention and reduction the occurrence of substance abuse will help protect the public from crime; enhancing existing collaborations with law enforcement will both promote civil rights and increase access to justice; and providing law enforcement with additional treatment and diversion options will help to build trust between law enforcement and the community.

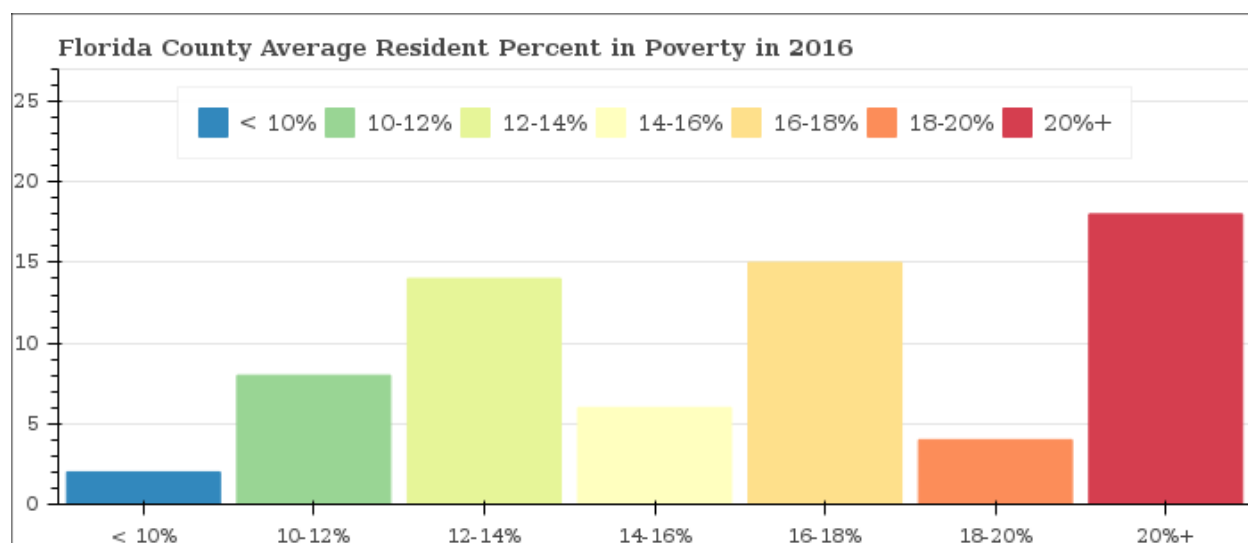
Attachment 2 – High Poverty Documentation

High-Poverty Area/Areas

The overall Poverty Rate for residents of Miami-Dade County, Florida who were born citizens of the United States is 18.4%. The Poverty Rate for residents of Miami-Dade County, Florida who were born citizens of a country other than the US is 19.5%. Foreign-born residents of Miami-Dade County, Florida have a higher poverty rate than those who were born US citizens.

Of the 1,642,208 residents of Miami-Dade County, Florida who were born citizens of the United States, 228,505 (18.4%) had income levels below the poverty line within the past year. Conversely, 276,677 (19.5%) of 1,619,595 residents of Miami-Dade County, Florida who were born citizens of a country other than the US reported income levels below the poverty line within the past year.

The Poverty Rate in Miami-Dade County is 19.0%. Miami-Dade County is in Florida



In the below Table, 63 Neighborhoods are listed with Poverty Rates and the number of Respondents (residents) in the selected neighborhoods. Using the data for Miami-Dade County residents who were born citizens of the United States with an 18.4% poverty rate, 23

neighborhoods (37%) are represented with a poverty rate that exceeds 18.4 and is as high as 40.3 (Gladeview).

Poverty Rates and the number of Respondents in Miami-Dade County Neighborhoods

City	Poverty Rate	Respondents
Brownsville	36.7%	16,455
Aventura	9.5%	37,780
Bal Harbour	17.1%	2,959
Bay Harbor Islands	11.3%	5,930
Biscayne Park	18.5%	3,197
Coral Gables	7.5%	46,393
Coral Terrace	14.6%	24,453
Country Club	17.8%	49,065
Country Walk	9.0%	16,597
Cutler Bay	10.0%	44,389
Doral	12.8%	56,222
El Portal	19.8%	2,323
Florida City	41.2%	12,057
Fountainebleau	13.7%	59,011
Gladeview	40.4%	13,539
Glenvar Heights	11.9%	17,560
Golden Glades	21.4%	33,590
Goulds	31.0%	11,656
Hialeah	25.9%	236,552
Hialeah Gardens	16.0%	23,753
Homestead	27.1%	67,031
Ives Estates	12.2%	22,404
Kendale Lakes	14.1%	59,664
Kendall	8.4%	74,827
Kendall West	16.3%	39,907
Key Biscayne	6.5%	13,074
Leisure City	34.7%	27,231
Medley	26.2%	1,111
Miami	25.8%	435,416
Miami Beach	16.6%	91,157
Miami Gardens	21.5%	111,660
Miami Lakes	9.8%	31,030
Miami Shores	5.0%	9,834
Miami Springs	10.5%	14,167
Naranja	32.9%	10,728
North Bay Village	12.9%	7,888
North Miami	22.7%	60,953

North Miami Beach	19.7%	43,707
Ojus	15.1%	17,558
Olympia Heights	14.4%	14,337
Opa-locka	50.9%	16,412
Palmetto Bay	7.1%	24,674
Palmetto Estates	13.3%	15,907
Palm Springs North	7.4%	5,624
Pinecrest	5.8%	19,430
Pinewood	25.1%	15,638
Princeton	23.2%	28,089
Richmond Heights	12.4%	10,964
Richmond West	7.9%	36,858
South Miami	13.1%	12,160
South Miami Heights	19.1%	39,012
Sunny Isles Beach	12.6%	22,159
Sunset	10.4%	15,845
Surfside	8.3%	5,844
Sweetwater	22.0%	20,942
Tamiami	14.7%	58,156
The Crossings	10.6%	22,973
The Hammocks	9.9%	58,774
Three Lakes	9.9%	16,253
University Park	16.7%	24,000
Virginia Gardens	19.4%	2,510
Westchester	16.0%	30,420
West Little River	25.4%	32,127
West Miami	11.1%	7,046
West Perrine	31.7%	10,627
Westview	15.3%	11,399
Westwood Lakes	12.9%	12,183

[19.0% Poverty Rate in Miami-Dade County, Florida \(welfareinfo.org\)](#)

For the ADEPT Program, Miami-Dade County intends to target residents from areas within the County where the poverty rates are approximately 20% or higher.

Daniel T. Wall
15445 SW 78 Place
Palmetto Bay, Florida 33157
(305) 546-5942

Experience: **Assistant Director**, Miami-Dade County, Office of Management and Budget, 2011 to Present.

Director, Miami-Dade County, Office of Grants Coordination, 2008 to 2011 (Office merged with OMB)

Assistant Director, Miami-Dade County, Office of Strategic Business Management, 2004 to 2008.

Budget Coordinator, Miami-Dade County, Office of Management and Budget, 2001 to 2004.

Serve as County Grants Coordinator responsible for coordination of County efforts to secure grant funding. Foster communication and collaboration among departments to maximize grant opportunities and funding. Provide technical assistance and support to departments regarding grant application processes and grants management issues. Lead Revenue Maximization and Grants Coordination staff to assist departments, municipalities, and community-based organizations in securing over \$800 million since 2003. In addition, provide oversight and direction in leading County efforts to apply for nearly \$600 million in federal stimulus funding resulting in approximately \$300 million in grant awards. Serve as County spokesperson regarding grant requests and programs with federal, state, and local governments; private donors and funding sources; elected officials at all levels; the media; and the community.

Led management team's efforts to establish a new County Department, the Office of Grants Coordination (since merged with the Office of Management and Budget); develop a new table of organization combining staff resources from six different County Departments; and streamline the County's Community-based Organization Grants and Mom and Pop Small Business Grant program processes including procurement, contracting, payment, and monitoring. Responsible for the design and development of a new Countywide Sponsorships and Marketing Partnerships Program.

Prepare competitive solicitation documents for the allocation of County and grant funding to municipalities and non-profits. Lead team responsible for management and oversight of in excess of 500 program contracts with approximately 300 community-based organizations, including a vast portfolio of services for children and families. Conduct community workshops for local non-profits on topics including nonprofit management, grant writing, grants management, strategic planning, communications, and capacity-building. Represent the County in the federally funded Compassion Capital Fund non-profit capacity-building demonstration project for grassroots faith-based and community-based organizations in partnership with the City of Miami, The Children's Trust, United Way, the Center on Nonprofit Effectiveness, the Alliance for Human Services, and the Family and Children Faith Coalition.

Serve as Legislative Liaison for the Office of Management and Budget. Monitor state and federal legislation. Work with departments, the Office of Intergovernmental Affairs, and County lobbyists to respond to legislative proposals and provide input regarding legislative affairs. Provide legislative analysis and prepare reports regarding legislative initiatives.

Prepare reports in response to special requests by the Budget Director, County Mayor, and elected officials. Develop recommendations for the creation of a District Discretionary Reserve Fund and a Special Events and In-kind Reserve Fund. Maintain oversight responsibility for the Federal Ryan White Program and serve as the County's representative on various local and statewide boards. Serve as Project Director for the County's \$1.0 million 2014 Byrne Criminal Justice Innovation grant program responsible for all aspects of grant management and implementation of Project PEACE.

Coordinator, Ryan White Program, Miami-Dade County, Office of Management and Budget, 1999 to 2001.

Special Projects Administrator 1, Metropolitan Dade County, Audit and Management Services Department, 1993 to 1999.

Administrative Assistant 2, Metropolitan Dade County, Audit and Management Services Department, 1991 to 1993.

Secured over \$200 million in federal funds, for Miami-Dade County, over an eleven-year period as the Coordinator/Director for a grant program providing health, social, and pharmaceutical services to county residents. Designed and established all systems supporting program growth from \$3 million to \$27 million annually funding over forty contracted service providers. Developed grant program identified as a national model by the federal government for administration and fiscal management.

Responsible for all aspects of personnel administration for programmatic and fiscal staff. Established all program policies and procedures for planning, financial tracking, budget preparation, budget forecasting, performance measurement, reporting, on-site audits, financial penalties, provider invoice review, and the payment process. Designed service documentation and reporting policies and procedures adopted by the U.S. Office of the Inspector General for use nationally.

Prepared all fiscal and program reports for the federal government and the County Manager's Office and agenda items for the Board of County Commissioners. Responsible for competitive bidding, proposal review, contracting, and negotiations processes. Participated in development of the County's standardized Request for Proposals (RFP) process, and produced a model for the County's standardized RFP document.

Designed RFP document and specifications for complex management information and billing system linking the County and over forty contracted service providers. Successfully managed system implementation, including various hardware and software upgrades and conversions. Assisted in the design, development, and implementation of the program's web site to automate and enhance customer service functions.

Drafted Ordinance creating the HIV/AIDS Health Services Planning Council, the County Advisory Board charged with establishing service priorities and allocating funds for the Ryan White Program. Successfully led efforts to merge four independent community planning bodies into a new County Board, the Miami-Dade HIV/AIDS Partnership. Built consensus in support of these efforts among major stakeholders including: state, county and city officials; hospitals; academic institutions; nonprofit organizations; private business interests; advocacy groups; residents; and service recipients. Wrote enabling Ordinance and led the Partnership in developing an initial structure and the adoption of bylaws. Appointed to the Partnership by the Mayor and served as the County Manager's representative.

Consultant, John Snow, Inc., Boston Massachusetts, 1994 to 2001.

Provided consulting services for the federal government in the form of on-site technical assistance to grant recipients. Activities included provision of technical assistance in the areas of strategic planning, budgeting, cost and financial analysis, program design and development, program evaluation, personnel training and development, and management. Developed and negotiated improvement agendas with high-level local and federal officials. Designed and presented unit cost contracting system to City of Newark, New Jersey officials, since implemented in all City departments streamlining and strengthening administrative controls, service documentation, and payment systems.

Management Trainee, County Manager's Management Trainee Program, Metropolitan Dade County, Office of the County Manager, 1990 to 1991.

Assisted Assistant County Managers, Department Directors and Assistant County Attorney with special projects during a one-year management trainee program. Departmental assignments included the Audit and Management Services Department, County Attorney's Office, Metro-Dade Transit Agency, Office of Management and Budget, and Dade County Aviation Department. Interviewed all County Department Directors regarding employment practices and services provided to minority communities, and provided analysis in support of pending litigation. Performed organizational/management and fiscal reviews of County Departments. Assisted in preparation of Transit Department's annual report and Director's presentation to the Budget Reform Commission and provided support to the County's Budget Reform Commission.

Education: **University of Miami**, Coral Gables, Florida

Masters in Public Administration, 1990

Bachelor's Degree in Politics and Public Affairs, 1988

Kimberly Michelle Keels

911 Hillcrest Court, Apt #128
Hollywood, Florida 33021
Telephone: (305) 790-0339
E-mail: kmk33027@yahoo.com

EDUCATION:

Florida International University
Bachelors of Science - *Criminal Justice*
April 2011

Miami Dade Community College
Associates in Science - *Office Systems Technology*
May 1998

WORK EXPERIENCE:

January 2019 - Present
Miami-Dade County Office of Management and Budget – Grants Coordination
Position: Special Projects Administrator 1

As Program Manager/Site Coordinator for the Miami-Dade County Opioid Affected Youth Initiative Grant:

- ✓ Coordinate, monitor, and assist with all data collection and assist with compiling information required for internal and external data reports;
- ✓ Work as a liaison between the Department of Justice, Office of Juvenile Justice and Delinquency (OJJDP), technical assistance provider, research partner, Addiction Services Board, and key partners updating core team members on progress and challenges;
- ✓ Coordinate meetings and activities of the Addiction Services Board/Opioid Addiction Subcommittee and prepare appropriate materials for meetings as they relate to the grant;
- ✓ Coordinate and/or perform the completion and submission of quarterly and annual reports to the OJJDP;
- ✓ Develop public awareness documents and publicity materials;
- ✓ Provide and/or facilitate training on topics that support the work for the initiative; and
- ✓ Responsible for the fiscal and programmatic monitoring of the grant funds.

May 2016 – January 2019
Miami-Dade County Elections Department
Position: Administrative Officer 3 (Operations)

- ✓ Create, supervise and implement all Logic and Accuracy (L&A) testing in accordance with Florida statute to include the production and management of the development of test patterns and staffing to simulate a mock election for municipal and countywide elections;
- ✓ Generate Equipment Allocation Form that serves as a blueprint to the overall departmental planning for elections to include staffing and equipment needs to execute the election;
- ✓ As the Departmental Transportation Coordinator: responsible for the transportation needs during an election cycle or for travel requests of up to 250 vehicles and maintain the inventory, activation/deactivation of fleet fuel cards for these vehicles;
- ✓ As the Departmental Security Coordinator: responsible for the extension of the facility hours, maintaining the departmental facility security posts for onsite as well as polling facilities, and coordinating staff security access in accordance with elections/project/task needs;
- ✓ As Departmental Liaison with the City of Doral: coordinate the use of the City of Doral Park for overflow parking with the ISD Building Manager's office; and
- ✓ Supervise up to four (4) temporary workers during countywide elections that assist with the Logic and Accuracy (L&A) testing.

November, 2013 – May 2016

Miami-Dade County Elections Department

Position: Elections Section Supervisor (Voter Services)

- ✓ Developed standards and procedures for the performance of voter registration processes in accordance with local, state, and federal legislative requirements;
- ✓ Managed the eligibility maintenance requirements of voter registration records under Florida Law to include the notification, newspaper advertisement removal requirements, and removal process of voters who have been convicted of a felony, adjudicated mentally incapacitated, notified of an invalid residential address, or identified as deceased or non-citizen;
- ✓ Audited data entry processes to analyze employee performance and make recommendations for appropriate training to correct deficiencies and increase productivity;
- ✓ Oversaw and analyzed errors or issues with the Voter Registration database and collaborate with Information Systems Division, Division of Elections, and VR Systems to provide resolutions;
- ✓ Managed customer service functions of the Registration Section to ensure timely responses to voter inquiries;
- ✓ Provided training and guidance on proper telephone etiquette and prepared email templates for electronic responses;
- ✓ Monitored the provisions of state law that require disposition notices be sent to voters regarding the status of their voter registration application, provisional ballot, or address confirmation request;
- ✓ Analyzed federal, state, and local legislation, providing synopsis for senior management;
- ✓ Oversaw hiring, termination, and discipline of subordinates; authorized leave and overtime as required; evaluated and rated employee performance; exercised authority for departmental personnel actions consistent with collective bargaining agreements, county personnel rules, and all other applicable rules and regulations; and
- ✓ Monitored work productivity of the Section and made recommendations for additional staff and resources as needed.

March 2012 – November, 2013

Miami-Dade County Elections Department

Position: Interim Absentee Ballot Manager (Voter Services)

- ✓ Directed work processes, managed the recruitment activities, and coordinated training for all permanent and seasonal employees;
- ✓ Ensured the timely processing of absentee ballot requests in accordance with Federal, State, and County mandates;
- ✓ Coordinated and composed correspondence, reports and documents in response to requests from internal and external customers;
- ✓ Analyzed federal, state, and local legislation for incorporation into departmental policies and procedures; and
- ✓ Prepared written and verbal correspondence for senior management review.

October 2010 – October 2012

Miami-Dade County Office of Management and Budget

Position: Assistant Business Analyst

- ✓ Provided assistance to County departmental budget employees in the preparation, analysis, monitoring and reporting of departmental operating and capital budgeting;
- ✓ Assisted departments with budget projection analysis from budget development to year-end close-out;
- ✓ Performed data entry and spreadsheet development tasks; and
- ✓ Conducted budget-related special assignments.

SKILLS:

Proficient in using the Microsoft Office Suite, internet, web-based applications, and databases.

CERTIFICATIONS:

Customer Service and Communication 1 and 2	01/15/1997
Cultural Diversity 1 and 2	07/09/1997
Ethics	09/21/2001
Valuing Cultural Diversity	10/11/2001
Ethics – Phase V	07/19/2006
Supervisory Leadership Development	08/07/2013
Leadership	12/07/2015
Ethics Training for County Employees (Ver 2)	12/06/2016
Dealing With Difficult People	06/15/2017
Employee Protection Ordinance	08/04/2017
Tackling Unconscious Bias	05/14/2019

ANTHONI LLAU

15581 SW 104 Terrace Apt 212, Miami, FL 33196 | 786-252-4454 | roadrunner0519@gmail.com

EDUCATION

Florida International University, Miami, FL

Ph.D. in Public Health

2015

Dissertation: The Impact of Red Light Cameras in Miami-Dade County, FL

Specialization: Epidemiology

Minor: Biostatistics

Honors: Florida International University, World's Ahead Graduate

Florida International University, Miami, FL

M.S. in Public Health

2005

Specialization: Epidemiology

Florida International University, Miami, FL

B.S. in Nutrition

1999

TEACHING EXPERIENCE

Florida International University, Miami, FL

Instructor – Honors College: “Introduction to Honors”

2017 - Current

Developed syllabus and overall course structure, led students in development of research project, and administered all grades.

Lecturer – Herbert Wertheim College of Medicine

2016 - 2017

Lectured medical students on the burden and prevention of injuries

Lecturer – Robert Stempel College of Public Health: “Integrative Seminar in Public Health

2010 - Current

Lectured MPH students on the public health careers and development

RELATED EXPERIENCE

Florida International University, Miami, FL

Research Scientist, Global Health Consortium

August 2017 – Current

Analyze data and prepare manuscripts for all projects related to program. Editorial member for Global health Consortium's newsletter.

Florida Health, Miami-Dade County, FL

Epidemiologist

May 2005 – August 2017

Collected, analyzed and disseminated injury data to facilitate the design and evaluation of injury prevention interventions. Conducted epidemiologic investigations of reportable diseases/conditions and outbreaks occurring within Miami-Dade County.

PUBLICATIONS AND PAPERS

Griffin I, Zhang G, Fernandez D, Cordero C, Logue T, White S, Llau A, et al.

“Epidemiology of Pediatric Zika Infections” *Pediatrics*.

2017

Llau AF, Ahmed N.

“Identification of an Accident Prediction Model for Red Light Camera Analysis”

Biometrics and Biostatistics International Journal

2016

Llau AF, Ahmed N, Khan H, Cevallos F, Pekovic V.

“The Impact of Red Light Cameras on Injury Crashes within Miami-Dade County, Florida”

Traffic Injury Prevention

2015

Llau AF, Ahmed N.

"The Effectiveness of Red Light Cameras in the United States, A Literature Review"
Traffic Injury Prevention

2014

Mann P, O'Connell EK, Zhang G, **Llau A**, Rico E, Leguen F.

"Alert System to Detect Possible School-based Outbreaks of Influenza-like Illness"
Emerging Infectious Diseases

2011

O'Connell EK, Zhang G, Leguen F, **Llau A**, Rico E.

"Innovative Uses for Syndromic Surveillance"
Emerging Infectious Diseases

2010

Bustamante M, **Llau A**, Zhang G, O'Connell E, Rodriguez D, Borroto-Ponce R, et al.

"Swimming Pool Related Drownings Among 0-4 Year Olds, Miami-Dade County Florida 2000-2005"
Annals of Epidemiology: Abstracts

2007

CONFERENCES

Llau A

"Risk Factors of Pedestrians Killed in Traffic Accidents: Miami-Dade County, Florida 2011-2015"

Council of State and Territorial Epidemiologists Annual Conference: Breakout Session

2017

Llau A

"Hotspot Analysis to Detect Spatial/Time Trends for Pedestrian Traffic Accident Fatalities in Miami-Dade County, Florida 2011 – 2015"

Council of State and Territorial Epidemiologists Annual Conference: Poster Session

2017

Zhang G, Griffin I, **Llau A**, Lawrence J

"Using Space-Time Pattern Analysis to Detect Zika Virus Clusters in Miami-Dade County – 2016"

Council of State and Territorial Epidemiologists Annual Conference: Breakout Session

2017

Leguen F, **Llau A**, Zhang G, O'Connell E

"Is the 2009 Influenza A (H1N1) Virus Uncovering Health Disparities in Miami-Dade County?"

14th Annual International Congress on Infectious Diseases (ICID): Abstracts

2017

LANGUAGES

English – Native language

Spanish – Speak fluently and read/write with high proficiency



**THRIVING MIND
SOUTH FLORIDA**

A network of exceptional mental health
and substance use providers.

7205 Corporate Center Drive, Suite 200
Miami, Florida 33126
(305) 858-3335
ThrivingMind.org

Contracting As South Florida
Behavioral Health Network, Inc.

July 8, 2021

The Honorable Daniella Levine-Cava
Mayor of Miami-Dade County
Stephen P. Clark Center
111 NW 1st Street, 29th Floor
Miami, FL 33128

Re: Commitment Letter for Miami-Dade County's *BJA FY 21 Comprehensive Opioid, Stimulant, and Substance Abuse Site-based Program (COSSAP)* Application

Dear Mayor Levine-Cava:

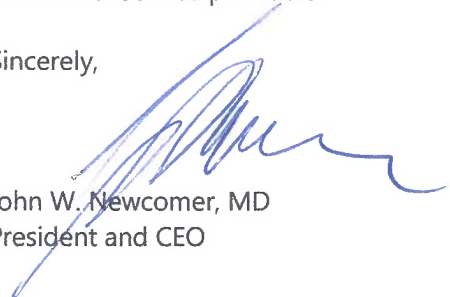
As President and CEO of Thriving Mind South Florida, I submit this letter of commitment for Miami-Dade County's *BJA FY 21 Comprehensive Opioid, Stimulant, and Substance Abuse Site-based Program (COSSAP)* as a full partner in the project. The project will promote the development, implementation, and expansion comprehensive programs in response to illicit opioids, stimulants, or other substances of abuse. COSSAP aims to reduce the impact of these substances on individuals and communities, including a reduction in the number of overdose fatalities, as well as mitigate the impacts on crime victims by supporting comprehensive, collaborative initiatives. These are very needed services in our community, particularly those in low-income areas where the data show multiple challenges to individuals and families.

As the nonprofit, 501 (c) 3 managing entity that delivers comprehensive planning and coordination for the prevention and treatment of behavioral health disorders, Thriving Mind oversees administrative and programmatic provision of services and collects, compiles, and analyzes data of 41 prevention and substance abuse/mental health providers in the Southern Region (Miami-Dade and Monroe). The delivery system is performance-driven, cost-effective, and fiscally responsible. The proposed project for our community is consistent with Thriving Mind's mission and commitment to the community. Project services will include access to the 36 service providers; for individualized and integrated treatment for substance use disorders, mental health disorders, and provided within a recovery-oriented system of care.

We are fully confident that this project will, consistent with the BJA goals, reduce the impact of opioids, stimulants, and other substances on individuals and communities as well as strengthen the comprehensive locally driven responses for prevention/education, care, and recovery.

We have successfully partnered with Miami-Dade County on prior projects. Should this project receive funding, we will continue to plan for the provision of critical comprehensive services, education and outreach, and recovery through our network of service providers.

Sincerely,


John W. Newcomer, MD
President and CEO

Mission:

To protect, promote & improve the health of all people in Florida through integrated state, county & community efforts.



Ron DeSantis
Governor

Vision: To be the Healthiest State in the Nation

July 9, 2021

I, Dr. Anthoni Llau, am committed to serving as the Evaluation Partner for Miami-Dade County's proposed 2021 Opioid Affected Youth Initiative through a sub-contractual agreement with my employer, the Florida Department of Health in Miami-Dade County. As the Evaluation Partner, I will play a pivotal role in ensuring the project is a success by collecting and interpreting data which will assess its effectiveness in terms of achieving its objectives, examining strategies and programming to continually coordinate response efforts and resources, and monitor the impact of services that will address public safety concerns, intervention, prevention, and diversion services for children, youth, and families directly impacted by opioid abuse.

I am currently a Government Analyst at the Florida Department of Health (FDOH) in Miami-Dade County. I received my B.S. in Nutrition (1999), and M.S. (2005) and Ph.D. (2015) degrees in Public Health from Florida International University. I feel uniquely qualified to serve as the Evaluation Partner for this project because of my extensive experience in public health matters within Miami-Dade County and my considerable background in epidemiology and data analysis. During my time at FDOH, I played a vital role in addressing several public health challenges within the County. In 2009, I was an integral part of the H1N1 pandemic influenza epidemiological team where I assisted in investigating influenza outbreaks occurring throughout the county, conducted basic and intermediate data analyses, worked closely with partners to strengthen existing data analysis capabilities for influenza, and developed reports and disseminated data and epidemiological findings. This work resulted in the publication of an article in *Emerging Infectious Diseases*, a high impact and well-renowned journal. I also played a vital role in addressing the Zika virus outbreak within Miami-Dade County during 2016 by conducting various spatial/temporal and epidemiological data analyses to assist in tracking the spread of the disease throughout the community. This work resulted in a 1) breakout presentation at the Council of State and Territorial Epidemiologists Annual Conference, a prominent symposium which connects more than 1,500 public health epidemiologists from across the country and 2) a manuscript published in the journal *Pediatrics*. Currently, I am assisting with the COVID-19 response in Miami-Dade County where I have developed and analyzed several performance measurements such as contact tracing and COVID-19 vaccine uptake indicators which helps evaluate the success of our response.

I have an extensive previous working relationship with the Miami-Dade County Opioid Addiction initiatives as an independent evaluator. In 2017, I served as a Researcher where I moderated Task Force meetings and prepared the interim and final Miami-Dade County Opioid Addiction Task Force Report. Moreover, during County Commissioner meetings, I presented information demonstrating the extent of the opioid epidemic within the state and in Miami-Dade County. I currently serve as the Research Partner for our current US-DOJ funded Opioid Affected Youth Initiative (OAYI) where I developed a US-DOJ approved, data-driven Strategic Plan which included strategies, activities, and initiatives to improve service coordination for children, youth, and families directly impacted by the opioid epidemic. I also collect, analyze, and disseminate all data pertaining to the project as well as monitor all project activities and performance measures. At the end of the project, I will be creating a final report, suitable for dissemination. Therefore, due to my prior experience and familiarity with previous opioid-related initiatives in Miami-Dade County and its work, as well as the production of several key reports, I am uniquely qualified to take on the role as the Evaluation Partner.

Florida Department of Health in Miami-Dade County

Epidemiology, Disease Control and Immunization Services
8175 N.W. 12th Street, Room 316
Miami, Florida 33126
Phone: 305/470-5660 • Fax: 305/470-5533

Miamidade.floridahealth.gov



Accredited Health Department
Public Health Accreditation Board

I have firsthand experience with data collection procedures and statistical analysis and will work with the project team in this capacity. I have collected primary data for several research projects and have the statistical skills to analyze the data that will be gathered during the project. I am familiar with several statistical software packages including SAS, SPSS, R, and GIS mapping. I also have published articles using a variety of complex statistical procedures including Empirical Bayes, Poisson, negative binomial, and gamma regression. I also am experienced in conducting data analysis research in meta-analysis, repeated measures, time series, and spatial/temporal GIS analyses. I have published several manuscripts in peer reviewed journals regarding matters of public health significance within Miami-Dade County and prepared various technical reports including the Final Miami-Dade County Opioid Addiction Task Force Report and Opioid Affected Youth Initiative Strategic Plan.

This independent evaluation seeks to assess the extent to which the program is effective, functioning as intended, and achieving desired outcomes. The evaluation will be based on an extensive array of quantitative and qualitative evaluation strategies, including: a) Performance measure statistics, b) Program utilization statistics, c) Progress reports on evaluation implementation, d) Geographic distribution of services across the County, such as collection of residential ZIP code data for individuals served by the programs, e) Updated performance measure targets for the following year when applicable, f) Summary of project outcomes and impact, g) Summary of cumulative calendar year data, and h) Recommendations on either program changes or process changes or both, to the funded programs based on the measurement and evaluation data. I will also measure the overall impact of the program by ascertaining whether the interventions resulted in a decline in opioid overdose and improved public safety and outcomes for children, youth, and their families affected by the opioid crisis using data from key stakeholders which are currently collected on a quarterly to bi-annual basis. Some of these indicators include but are not limited to opioid deaths, Narcan administrations, opioid-related emergency department visits and hospitalizations, opioid-related poison control center calls, and needle exchange program visitors. Regression and spatial models will also be used to examine trends and evaluate other indicators and outcomes.

I strongly believe that funding Miami-Dade County's application will positively impact the opioid epidemic by reducing opioid deaths and episodes and enhancing community awareness of opioid issues and programs among youths. The project will have an encouraging effect on children, youth, and their families that will help in creating lasting positive change.

Sincerely,

A handwritten signature in black ink that reads "Anthoni Llau". The script is fluid and cursive, with the first name "Anthoni" and last name "Llau" clearly distinguishable.

Anthoni Llau, Ph.D.
Government Analyst
Florida Department of Health in Miami-Dade County

High Risk Applicant: Miami-Dade County is County Government and is not rated as High Risk for Federal Awards.

Indirect Cost Rate: N/A

Tribal Authorizing Resolution: N/A

This Workspace form is one of the forms you need to complete prior to submitting your Application Package. This form can be completed in its entirety offline using Adobe Reader. You can save your form by clicking the "Save" button and see any errors by clicking the "Check For Errors" button. In-progress and completed forms can be uploaded at any time to Grants.gov using the Workspace feature.

When you open a form, required fields are highlighted in yellow with a red border. Optional fields and completed fields are displayed in white. If you enter invalid or incomplete information in a field, you will receive an error message. Additional instructions and FAQs about the Application Package can be found in the Grants.gov Applicants tab.

OPPORTUNITY & PACKAGE DETAILS:

Opportunity Number:	O-BJA-2021-94008
Opportunity Title:	BJA FY 21 Comprehensive Opioid, Stimulant, and Substance Abuse Site-based Program
Opportunity Package ID:	PKG00267572
CFDA Number:	16.838
CFDA Description:	Comprehensive Opioid, Stimulant, and Substance Abuse Program
Competition ID:	C-BJA-2021-00092-PROD
Competition Title:	1
Opening Date:	05/04/2021
Closing Date:	07/07/2021
Agency:	Bureau of Justice Assistance
Contact Information:	National Criminal Justice Reference Service Response Center

APPLICANT & WORKSPACE DETAILS:

Workspace ID:	WS00739560
Application Filing Name:	MDC COSSAP PROJECT
DUNS:	1319102540000
Organization:	MIAMI-DADE, COUNTY OF
Form Name:	Application for Federal Assistance (SF-424)
Form Version:	3.0
Requirement:	Mandatory
Download Date/Time:	Jul 07, 2021 03:53:50 PM EDT
Form State:	No Errors

FORM ACTIONS:

Application for Federal Assistance SF-424

*** 1. Type of Submission:**

- ☐ Preapplication
☒ Application
☐ Changed/Corrected Application

*** 2. Type of Application:**

- ☒ New
☐ Continuation
☐ Revision

*** If Revision, select appropriate letter(s):**

*** Other (Specify):**

*** 3. Date Received:**

Completed by Grants.gov upon submission.

4. Applicant Identifier:

5a. Federal Entity Identifier:

5b. Federal Award Identifier:

State Use Only:

6. Date Received by State:

7. State Application Identifier:

8. APPLICANT INFORMATION:

*** a. Legal Name:**

Miami-Dade County

*** b. Employer/Taxpayer Identification Number (EIN/TIN):**

59-6000573

*** c. Organizational DUNS:**

1319102540000

d. Address:

*** Street1:**

Stephen P. Clark Center

Street2:

111 NW 1st Street, 22nd Floor

*** City:**

Miami

County/Parish:

Miami-Dade

*** State:**

FL: Florida

Province:

*** Country:**

USA: UNITED STATES

*** Zip / Postal Code:**

33128-1994

e. Organizational Unit:

Department Name:

Office of Mgmt. and Budget

Division Name:

Grants Coordination

f. Name and contact information of person to be contacted on matters involving this application:

Prefix:

Mr.

*** First Name:**

Terry

Middle Name:

*** Last Name:**

Parker

Suffix:

Title:

Senior Grants Analyst

Organizational Affiliation:

County Government

*** Telephone Number:**

786 843-0812

Fax Number:

*** Email:**

Terry.Parker@miamidade.gov

Application for Federal Assistance SF-424

* 9. Type of Applicant 1: Select Applicant Type:

B: County Government

Type of Applicant 2: Select Applicant Type:

Type of Applicant 3: Select Applicant Type:

* Other (specify):

* 10. Name of Federal Agency:

Bureau of Justice Assistance

11. Catalog of Federal Domestic Assistance Number:

16.838

CFDA Title:

Comprehensive Opioid, Stimulant, and Substance Abuse Program

* 12. Funding Opportunity Number:

O-BJA-2021-94008

* Title:

BJA FY 21 Comprehensive Opioid, Stimulant, and Substance Abuse Site-based Program

13. Competition Identification Number:

C-BJA-2021-00092-PROD

Title:

1

14. Areas Affected by Project (Cities, Counties, States, etc.):

Add Attachment

Delete Attachment

View Attachment

* 15. Descriptive Title of Applicant's Project:

MDC COSSAP PROJECT

Attach supporting documents as specified in agency instructions.

Add Attachments

Delete Attachments

View Attachments

Application for Federal Assistance SF-424**16. Congressional Districts Of:*** a. Applicant * b. Program/Project

Attach an additional list of Program/Project Congressional Districts if needed.

Add Attachment

Delete Attachment

View Attachment

17. Proposed Project:* a. Start Date: * b. End Date: **18. Estimated Funding (\$):**

* a. Federal	1,200,000.00
* b. Applicant	0.00
* c. State	0.00
* d. Local	0.00
* e. Other	0.00
* f. Program Income	0.00
* g. TOTAL	1,200,000.00

*** 19. Is Application Subject to Review By State Under Executive Order 12372 Process?**

- ☐ a. This application was made available to the State under the Executive Order 12372 Process for review on .
- ☐ b. Program is subject to E.O. 12372 but has not been selected by the State for review.
- ☒ c. Program is not covered by E.O. 12372.

*** 20. Is the Applicant Delinquent On Any Federal Debt? (If "Yes," provide explanation in attachment.)**☐ Yes ☒ No

If "Yes", provide explanation and attach

Add Attachment

Delete Attachment

View Attachment

21. *By signing this application, I certify (1) to the statements contained in the list of certifications and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001)**

☒ ** I AGREE

** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.

Authorized Representative:

Prefix: * First Name:

Middle Name:

* Last Name:

Suffix:

* Title: * Telephone Number: Fax Number: * Email: * Signature of Authorized Representative: * Date Signed:

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Agency:	Bureau of Justice Assistance
Contact Information:	National Criminal Justice Reference Service Response Center

APPLICANT & WORKSPACE DETAILS:

Workspace ID:	WS00739560
Application Filing Name:	MDC COSSAP PROJECT
DUNS:	1319102540000
Organization:	MIAMI-DADE, COUNTY OF
Form Name:	Disclosure of Lobbying Activities (SF-LLL)
Form Version:	2.0
Requirement:	Mandatory
Download Date/Time:	Jul 07, 2021 03:55:25 PM EDT
Form State:	No Errors

FORM ACTIONS:

DISCLOSURE OF LOBBYING ACTIVITIES

Complete this form to disclose lobbying activities pursuant to 31 U.S.C.1352

OMB Number: 4040-0013

Expiration Date: 02/28/2022

1. * Type of Federal Action: ☐ a. contract ☒ b. grant ☐ c. cooperative agreement ☐ d. loan ☐ e. loan guarantee ☐ f. loan insurance	2. * Status of Federal Action: ☐ a. bid/offer/application ☒ b. initial award ☐ c. post-award	3. * Report Type: ☒ a. initial filing ☐ b. material change
--	--	--

4. Name and Address of Reporting Entity:
☒ Prime ☐ SubAwardee
 * Name
 * Street 1 Street 2
 * City State Zip
 Congressional District, if known:

5. If Reporting Entity in No.4 is Subawardee, Enter Name and Address of Prime:

6. * Federal Department/Agency: U.S DOJ	7. * Federal Program Name/Description: Comprehensive Opioid, Stimulant, and Substance Abuse Program CFDA Number, if applicable: 16.838
8. Federal Action Number, if known: O-BJA-2021-94008	9. Award Amount, if known: \$

10. a. Name and Address of Lobbying Registrant:
 Prefix * First Name Middle Name
 * Last Name Suffix
 * Street 1 Street 2
 * City State Zip

b. Individual Performing Services (including address if different from No. 10a)
 Prefix * First Name Middle Name
 * Last Name Suffix
 * Street 1 Street 2
 * City State Zip

11. Information requested through this form is authorized by title 31 U.S.C. section 1352. This disclosure of lobbying activities is a material representation of fact upon which reliance was placed by the tier above when the transaction was made or entered into. This disclosure is required pursuant to 31 U.S.C. 1352. This information will be reported to the Congress semi-annually and will be available for public inspection. Any person who fails to file the required disclosure shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

*** Signature:**
***Name:** Prefix * First Name Middle Name
 * Last Name Suffix
Title: **Telephone No.:** **Date:**

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Standard Form - LLL (Rev. 7-97)



MEMORANDUM

(Revised)

TO: Honorable Chairman Jose "Pepe" Diaz
and Members, Board of County Commissioners

DATE: June 14, 2022

FROM: 
Gen Bonzon-Keenan
County Attorney

SUBJECT: Agenda Item No. 8(G)(1)

Please note any items checked.

- ☐ "3-Day Rule" for committees applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Statement of social equity required
- ☐ Ordinance creating a new board requires detailed County Mayor's report for public hearing
- ☒ No committee review
- ☐ Applicable legislation requires more than a majority vote (i.e., 2/3's present ____, 2/3 membership ____, 3/5's ____, unanimous ____, CDMP 7 vote requirement per 2-116.1(3)(h) or (4)(c) ____, CDMP 2/3 vote requirement per 2-116.1(3)(h) or (4)(c) ____, or CDMP 9 vote requirement per 2-116.1(4)(c)(2) ____ to approve
- ☐ Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 8(G)(1)
6-14-22

RESOLUTION NO. R-580-22

RESOLUTION RETROACTIVELY AUTHORIZING THE ACTION OF THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE, IN APPLYING FOR AND ACCEPTING GRANT FUNDS FROM THE UNITED STATES DEPARTMENT OF JUSTICE, BUREAU OF JUSTICE ASSISTANCE, IN THE AMOUNT OF \$1,200,000.00 FOR THE COMPREHENSIVE OPIOID, STIMULANT, AND SUBSTANCE ABUSE SITE-BASED GRANT PROGRAM; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXPEND THE GRANT FUNDS AND TO EXECUTE ANY AMENDMENTS TO THE GRANT APPLICATION AND SUCH CONTRACTS, AGREEMENTS, DOCUMENTS, AND AMENDMENTS AS MAY BE REQUIRED FOR THE GRANT PROJECT, AND TO EXERCISE ALL PROVISIONS CONTAINED THEREIN; AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO APPLY FOR, RECEIVE, AND EXPEND ADDITIONAL FUTURE FUNDS THAT MAY BECOME AVAILABLE FOR THE PROJECT AND TO EXECUTE ANY CONTRACTS, AGREEMENTS, OR DOCUMENTS AND AMENDMENTS THAT MAY BE NECESSARY FOR THE RECEIPT OF SUCH FUTURE AVAILABLE FUNDS, AND TO EXERCISE ALL PROVISIONS CONTAINED THEREIN; AND WAIVING RESOLUTION R-130-06

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that:

Section 1. The matters contained in the foregoing recital and the accompanying County Mayor's memorandum are incorporated in this resolution by reference.

Section 2. This Board retroactively authorizes the County Mayor or County Mayor's designee's action in applying for and accepting grant funds from the United States Department of Justice, Bureau of Justice Assistance, in the amount of \$1,200,000.00, for the Comprehensive Opioid, Stimulant, and Substance Abuse Site-based Program, to implement the ADEPT Program (Advance DirEcted Prevention and Treatment) Project ("Project").

Section 3. This Board authorizes the County Mayor or County Mayor's designee to expend such funds, and to execute any amendments to the grant application, any contracts, agreements, documents, and amendments necessary for the receipt and expenditure of such grant funds, provided that the documents or amendments do not alter the purpose of the Project, and to exercise all provisions set forth therein, all of which are subject to the County Attorney's Office's approval for form and legal sufficiency.

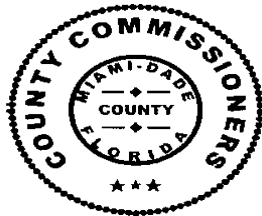
Section 4. This Board also authorizes the County Mayor or County Mayor's designee to apply for, receive, and expend additional future funds that may become available for the Project, to execute any contracts, agreements, documents, or amendments that may be necessary for the receipt of additional available funds for the Project, and to exercise all provisions contained therein, subject to the County Attorney's Office's approval for form and legal sufficiency.

Section 5. This Board waives Resolution No. R-130-06, which requires contracts with non-County parties to be fully negotiated and executed, to provide the County Mayor or County Mayor's designee with sufficient time to negotiate and execute contracts with certain entities as required by the Project.

The foregoing resolution was offered by Commissioner **Rebeca Sosa**, who moved its adoption. The motion was seconded by Commissioner **Eileen Higgins** and upon being put to a vote, the vote was as follows:

Jose "Pepe" Diaz, Chairman	aye		
Oliver G. Gilbert, III, Vice-Chairman	absent		
Sen. René García	aye	Keon Hardemon	absent
Sally A. Heyman	aye	Danielle Cohen Higgins	aye
Eileen Higgins	aye	Joe A. Martinez	aye
Kionne L. McGhee	absent	Jean Monestime	absent
Raquel A. Regalado	aye	Rebeca Sosa	aye
Sen. Javier D. Souto	aye		

The Chairperson thereupon declared this resolution duly passed and adopted this 14th day of June, 2022. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this resolution and the filing of this approval with the Clerk of the Board.



MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

By: **Basia Pruna**
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.

LCK

Leigh C. Kobrinski