

Memorandum



Date: September 4, 2024

To: Honorable Chairman Oliver G. Gilbert, III
and Members, Board of County Commissioners

Agenda Item No. 8(O)(2)

From: Daniella Levine Cava
Mayor

Resolution No. R-756-24

Subject: Resolution Ratifying the Award of Non-Exclusive Professional Services Agreement No. 23AGI005 to Ardurra Group, Inc. for Project No. E23WS01 for the Miami-Dade Water and Sewer Department Owner's Representative for the Implementation of the Advanced Metering Infrastructure (AMI) System

Executive Summary

The Water and Sewer Department ("WASD") has developed a Multi-Year Capital Improvement Program ("CIP") to upgrade its infrastructure system throughout Miami-Dade County (the "County") in order to renew and replace existing deteriorated systems and to ensure an efficient, reliable water and wastewater system throughout the County and to accommodate future growth and development. For this purpose, the attached resolution seeks ratification of the County Mayor or County Mayor's designee's award of Non-Exclusive Professional Services Agreement No. 23AGI005 (the "Agreement") to Ardurra Group, Inc. ("Ardurra") under Project No. E23WS01 to provide WASD with services as the owner's representative for the implementation of the Advanced Metering Infrastructure (AMI) system.

The total amount for the Agreement, which was competitively solicited, shall not exceed \$6,600,000.00, including a ten percent (10%) contingency allowance, for a term of five (5) years with one (1) five (5) year option-to-renew.

Recommendation:

It is recommended that the Board of County Commissioners (the "Board") ratify the action of the County Mayor or County Mayor's designee, as authorized under Section 2-8.2.12 of the Miami-Dade County Code related to WASD's Consent Decree and Capital Improvement Programs Acceleration Ordinance ("WASD Acceleration Ordinance"), for the funded projects identified below and in Exhibit A, as attached.

Multi-Year Capital Improvement Project

WASD has embarked on a \$7.5 billion Capital Improvement Program that provides potable water & wastewater collection services to over 2.3 million residents and visitors through approximately 480,000 metered accounts located within the County. A total of thirty-five (35) meter readers are assigned to read the 480,000 accounts either quarterly or monthly. The service area is split into various reading cycles and routes are read each day throughout the month. The current meter infrastructure incorporates a combination of manually read meters with readings captured via handheld reading devices. To ensure the successful implementation of this system, WASD is seeking the services of a professional consultant to serve as the owner's representative for this project.

Item 1: Ratifying award of the Agreement to Ardurra Group, Inc. to provide WASD with services as the owner's representative of the implementation of the AMI, Project No. E23WS01:

Agreement No. 23AGI005. The Agreement was fully executed and attested by the Clerk of the Board on June 21, 2024.

Delegation of Authority

This Agreement was awarded pursuant to WASD's Acceleration Ordinance, which delegates authority to the County Mayor or County Mayor's designee to award certain projects and, among other things, negotiate and settle claims, and execute change orders that do not exceed ten percent (10%) of the base contract amount, all subject to ratification by the Board. The County Mayor or County Mayor's designee is authorized to exercise the provisions in the aforementioned Non-Exclusive Professional Agreement.

Scope

Ardurra will serve as an owner's representative during the implementation of the AMI system. The scope of services to be provided by Ardurra include the supervision, oversight, inspection, management and project control of the implementation of the AMI system. Ardurra will also provide technical, engineering, management, and scheduling support, along with additional services described in the Contract Award Recommendation attached as Exhibit B. The services provided will affect various commission districts and have a Countywide significance.

Fiscal Impact/Funding Source

The total fiscal impact for the Agreement is \$6,600,000.00. Funding will be provided from Future Revenue Bonds, Revenue Bonds Sold, and Water Renewal and Replacement Fund.

Track Record/Monitoring

WASD Deputy Director, Planning Regulatory Compliance and Capital Infrastructure, Marisela Aranguiz-Cueto, P.E., will oversee this Agreement.

Due Diligence/Safety Information

Due diligence was conducted by WASD and the Strategic Procurement Department (SPD) in accordance with SPD's Procurement Guidelines to determine responsibility, including verifying corporate status; performance; and compliance data. The lists that were reviewed include: convicted vendors, debarred vendors, delinquent contractors, suspended vendors, and federally excluded parties. There were no adverse findings related to the Consultants' responsibility. This information is being provided pursuant to Resolution No. R-187-12.

Background

On September 3, 2014, the Board approved Ordinance No. 14-77 authorizing the County Mayor or County Mayor's designee to award contracts for funded capital projects and related goods and services, and to accelerate the approval of WASD's (1) Consent Decree projects and (2) projects identified in WASD Multi-Year Capital Plan's Capital Improvements Program without the need for prior Board approval but subject to ratification by the Board.

Exhibit A includes the details of the competitively bid award for which ratification is being requested. Exhibit A contains the information bulleted below for the contract award:

- Item Number
- Type of Solicitation/ Contract Type
- Agreement No. / Project No.
- Project Name
- Firm Awarded
- Commission District
- Contract Amount
- Funding Source(s)
- Estimated Start Date/Estimated End Date
- Contract Measures: SBE-A/E
- Brief Project Description

The Contract Award Recommendation for the Agreement is attached as Exhibit B. The above referenced Agreement has been executed by the County Mayor or County Mayor's designee in accordance with WASD's Acceleration Ordinance. A copy is available upon request from WASD's Intergovernmental Affairs Division.



Jimmy Morales
Chief Operating Officer

EXHIBIT A

Resolution Ratifying the Award of a Non-Exclusive PSA Authorized by the WASD Accelerate Ordinance

Item Number	Type of Solicitation	Agreement No.	Project Name	Firm Awarded	Commission District	Change Order Amount	Original Contract Amount	Funding Source(s)	Operations and Maintenance Costs	Est. Start Date	Contract Measures				Brief Project Description
	Contract Type	Project No.				Change Order Time	Adjusted Contract Amount			Est. End Date	SBE Goods & Services	SBE A/E	SBE Construction	CWP Program	
1	Request for Qualifications/ Negotiations / Non-Exclusive PSA	Agreement No. 23AGI005 /Project No. E23W501	To provide WASD with services as the owner's representative of the implementation of the Advanced Metering System (AMI)	Ardurra Group, Inc.	Various	N/A	Original Contract Amount \$6,600,000	Future Revenue Bonds, Revenue Bonds Sold, and Water Renewal and Replacement Fund.	N/A	Agreement Effective Date: 6/21/2024 - Expiration Date: 6/21/2029 / One (1) Five (5) Year Option-to-Renew	N/A	15.00%	N/A	N/A	To provide WASD with services as the owner's representative for the implementation of the Advanced Metering Infrastructure (AMI) system, which is essential to the entire County

MDC004

Exhibit B

Memorandum



Date: June 21, 2024

To: Roy Coley, MBA, Director
Water and Sewer Department

From: Marisela Aranguiz-Cueto, P.E., *MAC*
Deputy Director of Planning, Regulatory Compliance, and Capital Infrastructure
Water and Sewer Department

Subject: Contract Award Recommendation for a Non-Exclusive Professional Services Agreement for the Miami-Dade Water and Sewer Department Owner's Representative for the Implementation of the Advanced Metering Infrastructure (AMI) to Ardurra Group, Inc., Agreement No. 23AGI005 – Project No. E23WS01

SUMMARY

The Miami-Dade Water and Sewer Department (WASD) provides potable water & wastewater collection services to over 2.7 million Miami-Dade County (the County) residents and visitors through approximately 480,000 metered accounts located within the County. A total of thirty-five (35) meter readers are assigned to read the 480,000 accounts either quarterly or monthly. The service area is split into various reading cycles and routes are read each day throughout the month. The current meter infrastructure incorporates a combination of manually read meters with readings captured via handheld reading devices.

WASD is seeking to acquire a best-in-class Advanced Metering Infrastructure (AMI) system, partnering with a world-class AMI provider. To ensure the successful implementation of this system, WASD is seeking the services of a professional consultant to serve as the owner's representative for this project. This contract award recommendation was prepared by WASD.

WASD is requesting approval of the Agreement between the County and Ardurra Group, Inc. (Ardurra) to provide WASD with services as the owner's representative of the implementation of the AMI, which is essential to the entire County.

A review of the County's Capital Improvements Information System (CIIS) showed the recommended vendor has 39 evaluations with an average evaluation score of 3.7 out of a possible maximum score of 4.0. (See Attachment A: Contractor Evaluation Report)

A review of CIIS, managed by the Office of Small Business Development, showed that Ardurra has been awarded one (1) contract with the County within the last three (3) years from the proposal submittal date, with a total contract value of \$4,000,000. (See Attachment B: Firm History Report)

RECOMMENDATION

Pursuant to the WASD Consent Decree and Capital Improvement Programs Acceleration Ordinance Section 2-8.2.12 of the County Code, it is recommended that the County Mayor or County Mayor's designee approve the attached Agreement to Ardurra to provide services as the owner's representative for the implementation of the AMI, Agreement No. 23AGI005; Project No. E23WS01. The total compensation amount under the Agreement will not exceed \$6,600,000, which includes a ten (10%) contingency allowance, with a contract term of five (5) years, with one (1) five (5) year option-to-renew.

MDC005

RECEIVED BY CLERK
Circuit & County Courts
Miami-Dade County, Florida
FILED FOR RECORD
1:04:33 PM, 6/21/2024
CLERK OF THE BOARD

DELEGATED AUTHORITY

Pursuant to the provisions of Section 2-8.2.12 of the County Code, the County Mayor or County Mayor's designee has the authority to execute, amend and terminate the Agreement, and to resolve disputes. Additionally, pursuant to the provisions of Sections 2-8.2.12 (4)(d) and (e) of the Code, the County Mayor or County Mayor's designee has the authority to amend and/or extend the Agreement to complete any unfinished work, waive liquidated damages, negotiate and settle claims, and execute change orders that do not exceed ten percent (10%) of the base/alternate Agreement amount. Pursuant to Section 2-8.2.12 (7), all actions taken pursuant to Section 2-8.2.12 are subject to ratification by the Board of County Commissioners.

SCOPE

Ardurra will provide supervision, oversight, inspection, management, and project control of the turnkey AMI Implementation. Ardurra will provide technical, engineering, management, oversight and scheduling support for the project. Ardurra will also engage with stakeholders, both advising WASD and external stakeholders with key change management decisions. When engaging with external stakeholders, it is expected that Ardurra will provide informational graphics and videos, if necessary, to supplement the work being completed by the AMI implementation team.

Ardurra will ensure compliance with all standards, internal timelines, or requirements, permits and right-of-way requirements, and private property requirements for the AMI network infrastructure. It is expected that the consultants pursuing this solicitation provide an approach, methodology, experience, and qualifications that are consistent with the scope described in the Turn-Key AMI Implementation Request for Proposals (RFP). The proposals should take into account varying scenarios that may result from the RFP. For example, the use of cellular or fixed networks, the use of a native customer interface or the integration of a third-party interface after the selection of the provider.

PRIMARY COMMISSION DISTRICT/PROJECT LOCATION

Various Commission Districts. This project has Countywide significance.

All firms were evaluated in accordance with Section 2-10.4 of the County Code, Implementing Order 3-34 and Administrative Order 3-39.

SMALL BUSINESS DEVELOPMENT (SBD) - CONTRACT MEASURES

(See Attachment C: Project Worksheet)

Review Date – 3/30/2023 Resubmittal N/A Signoff Date – 3/31/2023

Type	Goal	Comment
SBE – Architecture & Engineering	15%	Implementing Order 3-32
SBE – Goods & Services	N/A	Implementing Order 3-41

SUBCONSULTANTS

The chart below indicates the list of Subconsultants that will be utilized under this Agreement and which of those Subconsultants are being utilized to meet the SBD measures as indicated above on the contract measures. *(See Attachment D: Certificate of Assurance and Utilization Plan)*

Subconsultants	Goal	Services
300 Engineering Group, LLC	N/A	
Baseform	N/A	
BND Engineers, Inc.	10%	Water distribution and sanitary sewage collection and transmission, civil engineering, & construction management.

GHD Inc.	N/A	
Green Dade, Inc	5%	Engineering Construction management.
Infinite Source Communication Group, LLC	N/A	
Longitude Surveyors, LLC	N/A	
Passionfire Enterprises LLC	N/A	
West Monroe Partners, LLC	N/A	

FISCAL IMPACT/FUNDING SOURCE

Future WASD Revenue Bonds & Water Renewal and Replacement Fund.

CAPITAL BUDGET PROJECT NUMBER – DESCRIPTION

Adopted Budget and Multi-Year Plan for Fiscal Year 2023-2024.

See table below for a breakdown and further details.

Base Contract Amount	Contingency Amount (Code Sec. 2-8.1)
\$6,000,000	\$600,000

(See Attachment E: Capital Project Funding Information)

Revenue Name	Program No. & Description
Water	9650141 - Water -Equipment Book Page #95

See table below for additional funding types reviewed, and whether they are applicable.

Funding Type	Legislation	Applicable (Yes or No)	Notations
People's Transportation Plan (PTP)	County Code Section 29-124	No	N/A
General Obligation Bond (GOB)	Resolutions R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04	No	N/A
American Recovery and Reinvestment Act (ARRA-Economic Stimulus)	County Code Section 2-8.2.7	No	N/A

TRACK RECORD/MONITOR

The designated staff contact to track and monitor this Agreement is Contract Manager: Patty Palomo / 786-552-8040 / Patty.Palomo@miamidade.gov and Project Manager Nelson L. Perez-Jacome / 786-552-4420 / Nelson.Perez-Jacome@miamidade.gov.

PROCUREMENT HISTORY

On June 16, 2023, a Notice to Professional Consultant (NTPC) was issued under full and open competition. A total of three (3) proposals were received by the submittal deadline of August 8, 2023.
(See Attachment F: List of Respondents)

The Small Business Development Department completed its review of the SBE contract measures on August 21, 2023, and confirmed that all three (3) firms were in compliance with the submittal requirements. (See Attachment G: SBD Compliance Review)

At the First Tier "Evaluation of Qualifications" meeting held November 9, 2023, the Competitive Selection Committee (CSC) reviewed and ranked the three (3) proposals in accordance with evaluation criteria outlined in the solicitation. The CSC elected by majority of vote, to invite the three (3) highest ranked proposers to advance to the Second-Tier meeting (Oral Presentations). (See Attachment H: First Tier Tabulation Report)

Firm Name	Total & Adjusted Qualitative Scores	Total Adjusted Ordinal Scores	Ordinal Ranking	Final Ranking
Hazen and Sawyer, P.C.	458/275	4	1	1
Ardurra Group, Inc.	452/274	7	2	2
Arcadis U.S., Inc.	446/268	8	3	3

The Second Tier "Oral Presentations" meeting was held on December 5, 2023. The CSC evaluated all three firm's (3) proposals scoring Ardurra as the highest-ranking firm. The CSC recommended Ardurra to the County Mayor or County Mayor's designee for approval to negotiate an Agreement. All firms were evaluated in accordance with Section 2-10.4 of the County Code, Implementing Order 3-34 and Administrative Order 3-39. (See Attachment I: Second Tier Tabulation Report).

Firm Name	Total Qualitative Scores	Total Adjusted Ordinal Scores	Ordinal Ranking	Final Ranking
Ardurra Group, Inc.	469	8	1	1
Hazen and Sawyer, P.C.	441	10	2	2
Arcadis U.S., Inc.	443	12	3	3

The Negotiation Committee was approved by the County Mayor's designee on January 3, 2024. (See Attachment J: Negotiation Authorization Memorandum). On February 13, 2024, and February 22, 2024, the Negotiation Committee held the first and second negotiation meetings respectively with Ardurra. Negotiations concluded on February 23, 2024.

VENDOR(S) RECOMMENDED FOR AWARD

The table below depicts a summary of the recommended prime consultant(s).

Vendor Name	Principal Address	Local Address	Number of Employee Residents*	Principal
			1) County 2) Percentage (%)	
Ardurra Group, Inc.	8600 N.W. 17 th Street, Suite 200, Doral FL, 33126	8600 N.W. 17 th Street, Suite 200, Doral FL, 33126	1,465	Christopher Kuzler
			129	
			9%	

*Pursuant to R-1011-15, the percentage of employee residents is the percentage of the vendor's employees who reside in the County as compared to the vendor's total workforce.

DUE DILIGENCE

Pursuant to R-187-12, the Strategic Procurement Department (SPD) conducted due diligence in accordance with SPD's Procurement Guidelines to determine vendor responsibility including verifying corporate status and that no performance or compliance issues exist. The lists referenced included: Capital Improvements Information System, Small Business Development Department's database, Sunbiz, Tax Collector's Office, convicted vendors, debarred vendors, delinquent contractors, suspended vendors, and federal excluded parties list. Also examined as part of this due diligence: Florida Division of Business and Professional Regulation. There were no adverse findings relating to vendor responsibility.

APPLICABLE ORDINANCES AND MEASURES

The table below depicts various legislative policies, and whether they are applicable to this item.

Title	Legislation	Applicable (Yes or No)	Notations
Small Business Enterprise - Architecture and Engineering	County Code Section 2-10.4.01	Yes	15% as established by SBD.
Small Business Enterprise -Services	County Code Section 2-8.1.1.1.1	No	N/A
Small Business Enterprise -Goods	County Code Section 2-8.1.1.1.2	No	N/A
In-house Capabilities	Resolution R-1204-05	Yes	These services will augment WASD in-house capabilities and assist in accelerating the Capital Improvement Plan.
Responsible Wages	County Code Section 2-11.16	No	N/A
Sea Level Rise	Ordinance 14-79	Yes	The impact of sea level rise will be considered as part of the design.
Sustainable Buildings Measure	Implementing Order 8-8	Yes	This project qualifies for compliance with the Sustainable Buildings Ordinance.
Local Preference	County Code Section 2-8.5	Yes	N/A
Local Certified Veteran Business Enterprise Preference	Code County Section 2-8.5.1	Yes	N/A
Consultants' Competitive Negotiation Act	FL Stat. 287.055	Yes	N/A
Office of Inspector General Fee	County Code Section 2-1076	Yes	N/A

SIGNATURE PAGE
Agreement No. 23AGI005; Project No. E23WS01



David Clodfelter, OMB Director

6/13/2024

Date

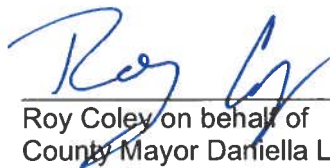
Approved as to legal sufficiency:



Jose Ortega, Assistant County Attorney

6/7/24

Date



Roy Coley on behalf of
County Mayor Daniella Levine Cava

6/21/24

Date

ATTACHMENT A

Evaluation Date Start:

End:

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Capital Improvements Information System

Contractor Evaluations Report (All Contracts)

Dept	Contract	Type	Contractor / Architect Name	Date	Rater	Period	Rate
ID	EDP-GS-SV-W100023	EDP	ARDURRA GROUP INC	5/19/2010	Raquel Rosal	Completion of study or design	3.9
PR	EDP-PR-999999C	EDP	ARDURRA GROUP INC	5/5/2020	LEAH DAVIS-BONSENOR	Completion of study or design	3.4
PR	EDP-PR-999999C	EDP	ARDURRA GROUP INC	8/12/2020	LEAH DAVIS-BONSENOR	Interim	3.7
PR	EDP-PR-999999C	EDP	ARDURRA GROUP INC	9/17/2020	LEAH DAVIS-BONSENOR	Interim	3.8
PR	EDP-PR-999999C	EDP	ARDURRA GROUP INC	9/27/2021	LEAH DAVIS-BONSENOR	Interim	4.0
PR	EDP-PR-999999C	EDP	ARDURRA GROUP INC	4/12/2022	LEAH DAVIS-BONSENOR	Interim	4.0
PR	EDP-PR-999999C	EDP	ARDURRA GROUP INC	9/15/2022	LEAH DAVIS-BONSENOR	Interim	3.0
SW	EDP-SW-19N006	EDP	ARDURRA GROUP INC	10/31/2022	ACHAYA KELAPANDA	Completion of study or design	4.0
SW	EDP-SW-19N006	EDP	ARDURRA GROUP INC	6/1/2021	ACHAYA KELAPANDA	Interim	4.0
WS	E20-WASD-04B1 ARDURRA	PSA	ARDURRA GROUP INC	11/29/2023	Gary Clarke	Interim	3.8
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	9/28/2022	Rolando M Roque	Completion of study or design	3.9
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	3/30/2021	Rolando M Roque	Project conclusion or closeout	3.3
WS	EDP-WS-S-151	EDP	ARDURRA GROUP INC	3/23/2011	Daniel Edwards	Completion of study or design	4.0
WS	EDP-WS-138	EDP	ARDURRA GROUP INC	8/17/2011	Lourdes Delgado	Project conclusion or closeout	4.0
WS	EDP-WS-SR-160	EDP	ARDURRA GROUP INC	1/31/2013	Daniel Mathews	Project conclusion or closeout	4.0
WS	EDP-WS-S-161	EDP	ARDURRA GROUP INC	9/27/2013	Peter M Jelonek	Completion of study or design	3.8
WS	EDP-WS-SR-175	EDP	ARDURRA GROUP INC	4/21/2015	Daniel Mathews	Interim	3.0
WS	EDP-WS-S-168	EDP	ARDURRA GROUP INC	4/21/2015	Virginia Walsh	Project conclusion or closeout	4.0
WS	EDP-WS-S-200	EDP	ARDURRA GROUP INC	10/20/2015	Eduardo M. Luis	Completion of study or design	3.9
WS	EDP-WS-S-200	EDP	ARDURRA GROUP INC	1/4/2016	Eduardo M. Luis	Completion of study or design	3.9
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	2/27/2017	Rolando M Roque	Completion of study or design	3.9
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	2/27/2017	Rolando M Roque	Completion of study or design	3.4
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	2/27/2017	Rolando M Roque	Completion of study or design	3.8
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	2/27/2017	Rolando M Roque	Completion of study or design	3.9
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	2/27/2017	Rolando M Roque	Completion of study or design	3.8
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	2/27/2017	Rolando M Roque	Completion of study or design	3.7
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	2/27/2017	Rolando M Roque	Completion of study or design	3.7
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	3/6/2017	Rolando M Roque	Completion of study or design	3.7
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	3/29/2017	Rolando M Roque	Completion of study or design	3.8
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	4/25/2018	Rolando M Roque	Completion of study or design	3.8
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	8/29/2018	County Auditor	Project conclusion or closeout	3.8
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	10/11/2018	County Auditor	Completion of study or design	3.2
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	10/11/2018	County Auditor	Completion of study or design	3.7
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	10/18/2018	Rolando M Roque	Completion of study or design	3.2
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	10/18/2018	Rolando M Roque	Completion of study or design	3.7
WS	E13-WASD-10 (A) WO: 4	PSA	ARDURRA GROUP INC	10/25/2018	Lin Li	Project conclusion or closeout	3.8
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	6/14/2019	Rolando M Roque	Completion of study or design	2.3
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	11/21/2019	Rolando M Roque	Completion of study or design	3.8
WS	E13-WASD-03A	PSA	ARDURRA GROUP INC	1/10/2020	Rolando M Roque	Completion of study or design	3.2

Evaluation Count: 39 Contractors: 1 Average Evaluation: 3.7

MDC011

ATTACHMENT B

Award Clerk Date Start: 07/06/2020 End: 07/06/2023 [Get Report](#)



OFFICE OF SMALL BUSINESS DEVELOPMENT
CAPITAL IMPROVEMENTS INFORMATION SYSTEM
Work History (PSA Contract)
Friday, March 15, 2024

ARDURRA GROUP INC
FEIN 591782900

(Award Clerk Date from 07/06/2020 to 07/06/2023)

<u>DST</u>	<u>DPT</u>	<u>Type</u>	<u>Contract</u>	<u>Name</u>	<u>Contractor</u>	<u>Award Clerk Date</u>	<u>Estimated Completion Date</u>	<u>Total Award</u>	<u>Last Status Date</u>	<u>% Complete / Status *</u>
30	WS	PSA	E20-WASD-04B1 ARDURRA	Construction Management and Inspection Services	ARDURRA GROUP INC	10/5/2021	N/A	\$4,000,000		0% / N/A
Totals:						1		\$4,000,000		

* Inactive Contract

ATTACHMENT C



Small Business Development Division

Project Worksheet

Project/Contract Title: Owner's Representative for the Implementation of Advanced Metering Infrastructure
Received Date: 3/20/2023
Project/Contract No: E23WS01
Funding Source: Other
Department: Water & Sewer
Estimated Cost of Project/Bid: \$6,600,000.00
Description of Project/Bid: WASD is seeking one (1) A&E Consultant to provide services for the owner's representative for the implementation of advanced metering infrastructure.

Contract Measures		
<u>Measure</u>	<u>Program</u>	<u>Goal Percent</u>
Goal	SBE - A&E	15.00%
No Measure	SBE - Goods	
No Measure	SBE - Services	
Reasons for Recommendation		
SMALL BUSINESS ENTERPRISE - ARCHITECTURAL & ENGINEERING (SBE-A&E). SBD reviewed this project pursuant to Implementing Order 3-32 for an SBE-A&E measure. Project information analyzed included the project's scope of services, estimated project cost, minimum requirements/qualifications and funding source. An attempt was made to assign this project a Set-Aside measure; however, three or more firms did not respond to the Verification of Availability to Propose as being able to meet the project's requirements. An analysis of the factors contained in the project package, as well as the factors contained in Section V. B. 2. C. of Implementing Order 3-32 indicates a 15.00% SBE-A&E Sub-Consultant Goal is appropriate for this contract in the following Technical Categories: TC 6.01 (Water and Sanitary Sewer Systems - Water Distribution and Sanitary Sewage Collection and Transmission Systems) - 5.00%, TC 17.00 (Engineering Construction Management) - 5.00% and TC 16.00 (General Civil Engineering) - 5.00%. WASD is seeking one (1) A&E consultant with a maximum compensation for this Non-Exclusive Professional Services Agreement (PSA) of \$6,000,000.00 plus a ten percent (10%) contingency allowance (\$600,000.00). The term for this PSA is five (5) years with one (1) five (5) year option-to-renew with no minimum amount of work or compensation guaranteed to the retained consultant. SMALL BUSINESS ENTERPRISE - GOODS & SERVICES (SBE-Goods & SBE-Services). An analysis of Implementing Order 3-41 & Ordinance 16-109, as well as the project package indicates a No Measure is appropriate. MDC-TCC 08 TELECOMMUNICATION SYSTEMS, MDC-TCC 12 GENERAL MECHANICAL ENGINEERING, MDC-TCC 16 GENERAL CIVIL ENGINEERING, MDC-TCC 17 ENGINEERING CONSTRUCTION MANAGEMENT, MDC-TCC 06-01 WATER DISTRIBUTION AND SANITARY SEWAGE COLLECTION AND TRANSMISSION, MDC-TCC 19-06A WATER AND SANITARY SYSTEMS-LIFE CYCLE COSTING SERVICES		
Small Business Contract Measure Recommendation		
<u>Subtrade</u>	<u>Category</u>	
Water and Sanitary Sewer Systems - Water Distribution and Sanitary Sewage Collection and Transmission Systems	SBE-A&E	
Engineering Construction Management	SBE-A&E	
General Civil Engineering	SBE-A&E	

Living Wages: YES ☐ NO ☒

Highway: YES ☐ NO ☒

Heavy Construction: YES ☐ NO ☒

Responsible Wages: YES ☐ NO ☒

Building: YES ☐ NO ☒

Raune Johnson (SBD Director) Gary Hartfield
SBD Director

3/31/2023
Date

ATTACHMENT D

SBD CERTIFICATE OF ASSURANCE FORM



SMALL BUSINESS DEVELOPMENT CERTIFICATE OF ASSURANCE

SMALL BUSINESS PARTICIPATION ON COUNTY A&E AND DESIGN/BUILD PROJECTS

This completed form must be submitted with proposal documents by all proposers on a Miami-Dade County project with Small Business Enterprise ("SBE") program measure(s).

Project No.: ES23WS01 Project Title: Owner's Representative for the Implementation of Advanced Metering Infrastructure (AMI)
Name of Proposer: Ardurra Group, Inc FEIN 59-1782900
Address: 8600 NW 17th Street, Suite 200 City Doral State FL ZIP 33126
Telephone Number: 786-228-5666 Email address: amaristany@ardurra.com

The proposer is committed to meeting the established SBE measure(s) assigned to this project:

15 % SBE-A/E, % SBE-Con, % SBE-G, and/or % SBE-S.
(For Goals, write in the percentage. For Set-aside, put a check mark or x.)

To satisfy the requirements for Step 1 – Proposal Submittal and Compliance with Small Business Enterprise Program Measure(s), the following is required:

1. Acknowledge the SBE program measure(s) (i.e., SBE-Architecture & Engineering, SBE-Construction, SBE-Goods and/or SBE-Services) established for this project via this Certificate of Assurance.
2. Acknowledge and confirm that there is an established relationship with the certified Miami-Dade County Small Business Enterprise firm(s) to be subcontracted to achieve the established SBE program measure(s) as indicated in the Project Documents.
3. Acknowledge that all SBE-A/E firms are properly listed on the Letter of Qualifications or Form 8DB submitted, as applicable, as part of the proposal documents and will be utilized, if selected to provide services based on their approved technical certification(s) required for the project.

To satisfy the requirements for Step 2 – Proposal Evaluation and Recommendation for Award, please attest that:

I understand that my company will be deemed non-compliant and not eligible to be considered for an award if I fail to (1) submit this Certificate of Assurance with my proposal documents, or (2) complete the Utilization Plan listing all certified Miami-Dade County SBEs to be subcontracted to satisfy the project's established SBE measure(s) via the County's Business Management Workforce System ("BMWS"), within the specified time frame, upon email notification from Small Business Development ("SBD") or BMWS. Each SBE-A/E sub-consultant listed on the Letter of Qualifications or Form 8DB, as applicable, must confirm their sub-contractual relationship (i.e., work to be performed, and the value or percentage of said work) in the Utilization Plan via BMWS, for approval by SBD.

STATE OF FLORIDA

COUNTY OF MIAMI-DADE

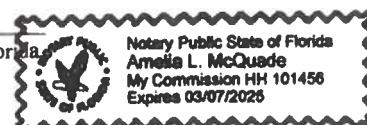
BEFORE ME, an officer duly authorized to administer oaths and take acknowledgement, personally appeared Christopher Kuzler, PE, who being first sworn deposes and affirms that the provided information statements are true and correct to the best of his/her knowledge information and belief.

Proposer's Signature (Owner/Officer)

SWORN TO and subscribed before me this 4 day of August, 2023

My Commission Expires: 03/07/2025

Signature of Notary Public-State of Florida



Revised 10/19



ATTACHMENT D

Utilization Plan: View Plan

Generated by Caesar Suarez, Miami-Dade County on 3/6/2024

Help & Tools 

[Proposal Main](#) [View Proposal](#) [Settings](#) [Docs](#) [Goal Setting](#) [Bid List](#) [Utilization Plans](#) [Comments](#) [Linked Records](#) [Reports](#)

E23WS01: Owner's Representative for the Implementation of Advanced Metering Infrastructure

Status: **Open**
Estimated Cost: **\$6,000,000**

This Utilization Plan has been Approved. Scroll down to view the details of the plan. Click the button to transfer some or all of the subcontract records to an existing contract. Once a record is transferred it cannot be transferred again. However if any subcontractors are not included in the transfer they will remain available for transfer. After the transfer process is complete a Linked Contract field will appear to provide quick access to the contract. Use the Linked Contract field to access the contract that subs were previously transferred to.

[Refresh](#) [Actions & Notices](#)

Utilization Plan Summary

PROPOSAL	E23WS01: Owner's Representative for the Implementation of Advanced Metering Infrastructure
REFERENCE	Utilization Plan for Ardurra Group, Inc.
PHASE	Original, version 0
STATUS	 Approved
NOTIFICATION DATE	8/15/2023 by Leonardo Leyva
DUE DATE	8/22/2023 5:00 pm US/Eastern
SUBMISSION DATE	8/18/2023 by Cristina Harper 
REVIEW DATE	8/24/2023 by Leonardo Leyva
REVIEWER PUBLIC COMMENTS	This Utilization Plan is being returned for corrections. Please comply with the following requests: 1- Remove ALL the firms NOT meeting a goal from the Utilization Plan. 2- Please ONLY USE TCs identified in the LOQ (6.01 - 17.00 -8.00 - 12.00 - 12.00 -16.00 AND 19.06A) 3 - Please DO not list any TCs that are not the ones above. 4 - DO NOT use any NAICS or NIGP codes. This Utilization Plan has been approved. Returned for corrections
REVIEWER PRIVATE COMMENTS	This Utilization Plan is being returned for corrections. Please comply with the following requests: 1- Remove ALL the firms NOT meeting a goal from the Utilization Plan. 2- Please ONLY USE TCs identified in the LOQ (6.01 - 17.00 -8.00 - 12.00 - 12.00 -16.00 AND 19.06A) 3 - Please DO not list any TCs that are not the ones above. 4 - DO NOT use any NAICS or NIGP codes. This Utilization Plan has been approved.

Award To Contract

Utilization Plan Information

ESTIMATED BID / TRANSACTION AMOUNT **\$6,000,000**

Primary Bidder/Prime Contractor

Vendor Name	Cert	Inc in Goal	\$ Total	\$ Self Perf	\$ For Credit	Actions
 Ardurra Group, Inc.	No	No	\$6,000,000	\$5,100,000 85.00%	-	View

Work Code Validation Symbol Legend:  All assigned work codes are valid;  Some assigned codes are not valid;  No assigned work codes are valid;  No work codes are assigned.

Subcontractors

Subcontractor Name	Sub Tier	Cert	Inc in Goal	Type	Valid Work Code	\$ Commit	\$ Self Perf	\$ For Credit	Confirmed	Actions
1 BND Engineers, Inc. MDC-TCC 06-01: WATER DISTRIBUTION AND SANITARY SEWAGE COLLECTION AND TRANSMISSION MDC-TCC 16: GENERAL CIVIL ENGINEERING MDC-TCC 17: ENGINEERING CONSTRUCTION MANAGEMENT	1		 SBE - A&E	Sub 100%		\$600,000 10.00%	\$600,000 10.00%	\$600,000 10.00%		View
1 Green Dade, Inc. MDC-TCC 17: ENGINEERING CONSTRUCTION MANAGEMENT	1		 SBE - A&E	Sub 100%		\$300,000 5.00%	\$300,000 5.00%	\$300,000 5.00%		View

Goal & Waiver Summary

Goal Type	Goal	Plan	Status	\$ to Reach Goal	Waiver Status
Overall Goal	15.00%	15.00%	Met goal		
Bid Preference	0.00%	0.00%	Met goal		
DBE	0.00%	0.00%	Met goal		
SBD Goal	0.00%	0.00%	Met goal		
SBE - A&E	15.00%	15.00%	Met goal		
SBE - Con	0.00%	0.00%	Met goal		
SBE - Goods	0.00%	0.00%	Met goal		
SBE - Services	0.00%	0.00%	Met goal		
Selection Factor	0.00%	0.00%	Met goal		
Trade Set Aside	0.00%	0.00%	Met goal		

Signature

SIGNATURE **Christopher Kuzler**
 TITLE **Principal**
 ORGANIZATION **Ardurra Group Inc.**

SIGNATURE DATE

8/18/2023

Additional Instructions

ADDITIONAL INSTRUCTIONS TO
VENDOR

Please submit a Utilization Plan (UP) to identify the firms to meet the 15% SBE-A&E subconsultant goal. Please make sure you use the firms listed in the LOQ. Please make sure that you only list the REQUIRED TCs: 6.01 - (Water and Sanitary Sewer Systems - Water Distribution and Sanitary Sewage Collection and Transmission Systems (PRIME)), 17.00 (Engineering Construction Management (PRIME)), 8.00 (Telecommunications Systems), 12.00 (General Mechanical Engineering), and 16.00 (General Civil Engineering). Please avoid adding TCs to the Utilization Plan that are not identified in the LOQ.

SPECIAL INSTRUCTIONS TO VENDOR

Please submit a Utilization Plan (UP) to identify the firms to meet the 15% SBE-A&E subconsultant goal. Please make sure you use the firms listed in the LOQ. Please make sure that you only list the REQUIRED TCs: 6.01 - (Water and Sanitary Sewer Systems - Water Distribution and Sanitary Sewage Collection and Transmission Systems (PRIME)), 17.00 (Engineering Construction Management (PRIME)), 8.00 (Telecommunications Systems), 12.00 (General Mechanical Engineering), and 16.00 (General Civil Engineering). Please avoid adding TCs to the Utilization Plan that are not identified in the LOQ.

Customer Support

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ATTACHMENT E

FY 2023-24 Adopted Budget and Multi-Year Capital Plan

WASTEWATER - INFRASTRUCTURE IMPROVEMENTS

PROGRAM #: 2000001494



DESCRIPTION: Replace, upgrade and expand existing wastewater infrastructure throughout the wastewater system, to include force mains, injection wells, pump stations, electrical systems and plant treatment processes

LOCATION: Various Sites District Located: Countywide District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
BBC GOB Financing	5,000	5,000	0	0	0	0	0	0	10,000
TOTAL REVENUES:	5,000	5,000	0	0	0	0	0	0	10,000
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	5,000	5,000	0	0	0	0	0	0	10,000
TOTAL EXPENDITURES:	5,000	5,000	0	0	0	0	0	0	10,000

WATER - DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS

PROGRAM #: 9653311



DESCRIPTION: Install various water mains throughout the distribution system

LOCATION: Systemwide District Located: Systemwide Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Fire Hydrant Fund	10,682	0	0	0	0	0	0	0	10,682
Future WASD Revenue Bonds	0	762	1,500	2,000	400	0	0	0	4,662
WASD Revenue Bonds Sold	200	0	0	0	0	0	0	0	200
Water Renewal and Replacement Fund	51,418	0	8,989	11,500	11,500	11,500	11,500	11,500	117,907
Water Special Construction Fund	10,393	0	0	0	0	0	0	0	10,393
TOTAL REVENUES:	72,693	762	10,489	13,500	11,900	11,500	11,500	11,500	143,844
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	41,410	16,735	14,356	14,841	13,289	12,901	12,901	13,095	139,528
Planning and Design	1,281	518	444	459	411	399	399	405	4,316
TOTAL EXPENDITURES:	42,691	17,253	14,800	15,300	13,700	13,300	13,300	13,500	143,844

WATER - EQUIPMENT

PROGRAM #: 9650141

DESCRIPTION: Acquire equipment and associated water system capital support materials

LOCATION: Systemwide District Located: Systemwide Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Future WASD Revenue Bonds	0	2,500	7,500	15,750	20,750	30,000	57,000	136,500	270,000
Water Renewal and Replacement Fund	32,487	11,505	8,000	8,000	8,000	8,000	8,000	8,000	91,992
TOTAL REVENUES:	32,487	14,005	15,500	23,750	28,750	38,000	65,000	144,500	361,992
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Major Machinery and Equipment	22,987	14,005	25,000	23,750	28,750	38,000	65,000	144,500	361,992
TOTAL EXPENDITURES:	22,987	14,005	25,000	23,750	28,750	38,000	65,000	144,500	361,992



ATTACHMENT F
MIAMI DADE COUNTY
STRATEGIC PROCUREMENT DEPARTMENT
LIST OF RESPONDENTS

Project Name: Owner's Representative for the Implementation of Advanced Metering Infrastructure (AMI)

Project No.: E23WS01

Measures: 15% SBE - A/E

No. of Agreements: 1

Contract Type: PROFESSIONAL SERVICES AGREEMENT

Submittal Date: 08/08/2023

Team No.: 1

Prime Local Preference: Yes

Prime Name: HAZEN AND SAWYER PC

FEIN No.: 132904652

Trade Name: HAZEN AND SAWYER

Sub-Consultants Name

Trade Name

Subs FEIN No.

- a. BLACK & VEATCH CORPORATION
- b. ALUCES CORPORATION
- c. C A P ENGINEERING INC
- d. GLOBAL CONSTRUCTION ESTIMATING CORP
- e. E SOURCE COMPANIES LLC

431833073
471310425
204590441
273130045
204402870

Team No.: 2

Prime Local Preference: Yes

Prime Name: ARCADIS US INC

FEIN No.: 570373224

Trade Name:

Sub-Consultants Name

Trade Name

Subs FEIN No.

- a. A D A ENGINEERING INC
- b. SPECTRUMHAVEN, LLC
- c. ROI CONSULTING INC
- d. PRECISION ALLIED SERVICES

592064498
473599399
760719623
460763857

Team No.: 3

Prime Local Preference: Yes

Prime Name: ARDURRA GROUP INC

FEIN No.: 591782900

Trade Name: KING ENGINEERING ASSOCIATES

Sub-Consultants Name

Trade Name

Subs FEIN No.

- a. GHD INC.
- b. 300 ENGINEERING GROUP LLC
- c. BND ENGINEERS INC
- d. Green Dade, Inc.
- e. LONGITUDE SURVEYORS LLC
- f. WEST MONROE PARTNERS LLC
- g. BASEFORM
- h. PASSION ENTERPRISES LLC
- i. INFINITE SOURCE COMMUNICATIONS GROUP LLC

980425935
562612529
650421519
872642433
364551726
753043995
371850705
814488627
270403430

EVOLUTION TRAINING AND
MANAGEMENT SOLUTIONS

ATTACHMENT G

Memorandum



DATE: August 21, 2023

TO: Namita Uppal, Director
Strategic Procurement Department

FROM: Gary Hartfield, Division Director
Internal Services Department
Small Business Development *G.H.*

SUBJECT: Compliance Review
Project No. E23WS01
Owner's Representative for the Implementation of Advanced Metering Infrastructure (AMI).

Small Business Development (SBD), a Division of the Internal Services Department, has completed its review of the subject project for compliance with the Small Business Enterprise-Architectural and Engineering (SBE-A&E) Program. The contract measure established for this project is a 15.00% SBE-A&E sub-consultant goal.

The Strategic Procurement Department has submitted contract documents that included the Certificate of Assurance for the firms listed below acknowledging the project's SBE-A&E measure. Each firm also submitted their Utilization Plan (UP) identifying the SBE sub-consultants to fulfill the goal via the Business Management Workforce System (BMWS) and the following is their pre-award compliance status and summary.

FIRM:

- 1- Arcadis U.S., Inc.
- 2- Ardurra Group, Inc.
- 3- Hazen and Sawyer

STATUS:

Compliant
Compliant
Compliant

SUMMARY:

Arcadis U.S., Inc. (#1), a non-certified SBE-A&E firm committed to utilize the following certified SBE-A&E firms: A.D.A. Engineering, Inc. to perform TCs 8.00 (Telecommunication Systems), 12.00 (General Mechanical Engineering), 16.00 (General Civil Engineering) and 17.00 (Engineering Construction Management) at 10.00%, and SpectrumHaven, LLC. to perform TCs 8.00 (Telecommunication Systems), 16.00 (General Civil Engineering) and 17.00 (Engineering Construction Management) at 5.00% for a total of 15.00%. Each SBE-A&E certified sub-consultant confirmed their participation via the BMWS in agreement with the measure.

Arcadis U.S., Inc. has satisfied the contract's 15.00% SBE-A&E sub-consultant goal and is in compliance with the overall Small Business measures established for this contract.

Ardurra Group, Inc. (#2), a non-certified SBE-A&E firm committed to utilize the following SBE-A&E certified firms: BND Engineers, Inc. to perform TCs 6.01 (Water Distribution and Sanitary Sewage Collection and Transmission), 16.00 (General Civil Engineering) and 17.00 (Engineering Construction Management) at 10.00%, and Green Dade, Inc. to perform TC 17.00 (Engineering Construction Management) at 5.00% for a total of 15.00%. Each SBE-A&E firm confirmed their participation via the BMWS in agreement with the measure.

Ardurra Group, Inc. has satisfied the contract's 15.00% SBE-A&E sub-consultant goal and is in compliance with the overall Small Business measures established for this contract.

Hazen and Sawyer. (#3), a non-certified SBE-A&E firm committed to utilize the following certified SBE-A&E firms: Aluces Corporation to perform TCs 6.01 (Water Distribution and Sanitary Sewage Collection and Transmission), 16.00 (General Civil Engineering) and 17.00 (Engineering Construction Management) at 15.00%, and Global Construction Estimating Corp. to perform TC 17.00 (Engineering Construction Management) at 3.00% for a total of 18.00%. Each SBE-A&E certified sub-consultant confirmed their participation via the BMWS in agreement with the measure.

Hazen and Sawyer. has satisfied the contract's 15.00% SBE-A&E sub-consultant goal and is in compliance with the overall Small Business measures established for this contract.

SBD has verified that of the aforementioned firms only A.D.A. Engineering, Inc. is listed on the ***Compliance Report of Open and Closed Small Business, Wage and/or Workforce Violations in the last three (3) years*** with a closed violation.

Please be reminded that SBD's review is specific to the SBE-A&E and SBE-Services Programs. The Strategic Procurement Department is responsible for any other issues that may exist. Should you have any questions or need any additional information, please do not hesitate to call Leonardo Mane, Compliance Officer 2, at (305) 375-3167.

c: Laurie Johnson, SBD
Jorge Vital, SPD

ATTACHMENT H

FIRST TIER MEETING		COMPETITIVE SELECTION COMMITTEE					SUB-TOTAL	TOTAL & ADJ. QUALITATIVE SCORE	TOTAL ADJ. ORDINAL SCORES	ORDINAL RANKING	FINAL RANK
NOVEMBER 9, 2023		Francisco Martinez (WASD)	James Ferguson (WASD)	Christine Wartman (WASD)	Tewari Edmonson (DTPW)	Michelle R. Thames (TTD)					
MIAMI-DADE COUNTY WATER AND SEWER DEPARTMENT (WASD)											
OWNER'S REPRESENTATIVE FOR THE IMPLEMENTATION OF ADVANCED METERING INFRASTRUCTURE (AMI)											
TABULATION SHEET SPD PROJECT NO. E23WS01											
NAME OF FIRM(S)											
HAZEN AND SAWYER PC (LOCAL)											
1A - Qualification of firms including team members associated to the project (Max. 50 points)											
2A - Knowledge and Past Experience of similar type projects (Max. 20 points)											
3A - Past Performance of the Firms (Max. 20 points)											
4A - Amount of Work Awarded and Paid by the County (Max. 5 points)											
5A - Ability of team members to interface with the County (Max 5 points)											
Ordinal Scores		45	45	48	48	50	236	458			
Dropped Ordinal Scores		19	18	19	19	18	93				
Dropped Qualitative Scores		20	17	20	18	15	90				
Tie-Breaker(CSC Ords)-Criterion 1A,2A,3A,4A,5A, then Total Qual. Points for 1A,2A,3A,4A,5A.		3	3	3	3	3	15				
Tie-Breaker (Total Ord. Score)-Total Adjusted Qual. Points, then Total Qual. Points for 1A,2A,3A,4A,5A		4	5	5	5	5	24				
		91	88	95	93	91					
		2	1	1	1	2					
		2	1						4	1	1
			88	95				275			
Tie-Breaker(CSC Ords)-Criterion 1A,2A,3A,4A,5A, then Total Qual. Points for 1A,2A,3A,4A,5A.											
Tie-Breaker (Total Ord. Score)-Total Adjusted Qual. Points, then Total Qual. Points for 1A,2A,3A,4A,5A											

MDC024

FIRST TIER MEETING		COMPETITIVE SELECTION COMMITTEE					SUB-TOTAL	TOTAL & ADJ. QUALITATIVE SCORE	TOTAL ADJ. ORDINAL SCORES	ORDINAL RANKING	FINAL RANK
NOVEMBER 9, 2023		Francisco Martinez (WASD)	James Ferguson (WASD)	Christine Wartman (WASD)	Tewari Edmonson (DTPW)	Michelle R. Thames (ITD)					
MIAMI-DADE COUNTY WATER AND SEWER DEPARTMENT (WASD)											
OWNER'S REPRESENTATIVE FOR THE IMPLEMENTATION OF ADVANCED METERING INFRASTRUCTURE (AMI)											
TABULATION SHEET											
SPD PROJECT NO. E23WS01											
ARCADIS US INC (LOCAL)		47	43	47	46	50	233				
1A - Qualification of firms including team members associated to the project (Max. 50 points)		20	16	16	16	15	83				
2A - Knowledge and Past Experience of similar type projects (Max. 20 points)		19	16	19	17	15	86				
3A - Past Performance of the Firms (Max. 20 points)		4	4	5	4	4	21				
4A - Amount of Work Awarded and Paid by the County (Max. 5 points)		5	4	5	5	4	23				
5A - Ability of team members to interface with the County (Max 5 points)		95	83	92	88	88	446				
Ordinal Scores		1	2	3	3	3			8	3	3
Dropped Ordinal Scores		1		3							
Dropped Qualitative Scores		95	83				268				
Tie-Breaker(CSC Ords)-Criterion 1A,2A,3A,4A,5A, then Total Qual. Points for 1A,2A,3A,4A,5A.											
Tie-Breaker (Total Ord. Score)-Total Adjusted Qual. Points, then Total Qual. Points for 1A,2A,3A,4A,5A											

MDC025

FIRST TIER MEETING		COMPETITIVE SELECTION COMMITTEE					SUB-TOTAL	TOTAL & ADJ. QUALITATIVE SCORE	TOTAL ADJ. ORDINAL SCORES	ORDINAL RANKING	FINAL RANK
NOVEMBER 9, 2023		Francisco Martinez (WASD)	James Ferguson (WASD)	Christine Wartman (WASD)	Tewari Edmonson (DTPW)	Michelle R. Thames (ITD)					
OWNER'S REPRESENTATIVE FOR THE IMPLEMENTATION OF ADVANCED METERING INFRASTRUCTURE (AMI)											
TABULATION SHEET SPD PROJECT NO. E23WS01											
ARDURRA GROUP INC (LOCAL)											
1A - Qualification of firms including team members associated to the project (Max. 50 points)											
2A - Knowledge and Past Experience of similar type projects (Max. 20 points)											
3A - Past Performance of the Firms (Max. 20 points)											
4A - Amount of Work Awarded and Paid by the County (Max. 5 points)											
5A - Ability of team members to interface with the County (Max 5 points)											
Ordinal Scores											
Dropped Ordinal Scores											
Dropped Qualitative Scores											
Tie-Breaker(CSC Ords)-Criterion 1A,2A,3A,4A,5A, then Total Qual. Points for 1A,2A,3A,4A,5A.											
Tie-Breaker (Total Ord. Score)-Total Adjusted Qual. Points, then Total Qual. Points for 1A,2A,3A,4A,5A											

Jorge Vital, Chairperson

SECOND-TIER MEETING December 5, 2023									
Miami-Dade County Water and Sewer Department (WASD) Owner's Representative for the Implementation of Advanced Metering Infrastructure (AMI) SPD PROJECT NO. E23WS01 TABULATION SHEET									
COMMITTEE MEMBERS					SUB-TOTAL	TOTAL QUALITATIVE POINTS	TOTAL ORDINAL SCORES	ORDINAL RANKING	FINAL RANK
Francisco Martinez (WASD)	James Ferguson (WASD)	Christine Wartman (WASD)	Tewari Edmonson (DTPW)	Michelle R. Thames (ITD)					
1 ARCADIS US INC. (LOCAL) 1B - Knowledge of Project Scope (50 points) 2B - Qualifications of team members assigned to the project (40 points) 3B - Ability to provide required services within schedule and budget (10 points) ORDINAL SCORES Tie-Breaker(CSC Ords/Criterion 1B, 2B, 3B, then Total Qualitative Points 1B, 2B, 3B Tie-Breaker(Total Ordinal Score) Total Qualitative Points, then Total Qual. Pts 1B, 2B, 3B	48	42	47	47	35	219	12	3	3
	37	37	36	37	35	182			
	8	7	9	8	10	42			
	93	86	92	92	80	443			
	2	3	3	2	2	12			
2 ARDURRA GROUP INC. (LOCAL) 1B - Knowledge of Project Scope (50 points) 2B - Qualifications of team members assigned to the project (40 points) 3B - Ability to provide required services within schedule and budget (10 points) ORDINAL SCORES Tie-Breaker(CSC Ords/Criterion 1B, 2B, 3B, then Total Qualitative Points 1B, 2B, 3B Tie-Breaker(Total Ordinal Score) Total Qualitative Points, then Total Qual. Pts 1B, 2B, 3B	47	44	49	48	50	238	8	1	1
	39	36	39	38	35	187			
	7	8	10	9	10	44			
	93	88	98	95	95	469			
	3	2	1	1	1	8			
3 HAZEN AND SAWYER PC (LOCAL) 1B - Knowledge of Project Scope (50 points) 2B - Qualifications of team members assigned to the project (40 points) 3B - Ability to provide required services within schedule and budget (10 points) ORDINAL SCORES Tie-Breaker(CSC Ords/Criterion 1B, 2B, 3B, then Total Qualitative Points 1B, 2B, 3B Tie-Breaker(Total Ordinal Score) Total Qualitative Points, then Total Qual. Pts 1B, 2B, 3B	49	44	47	47	30	217	10	2	2
	39	37	37	36	30	179			
	9	8	10	8	10	45			
	97	89	94	91	70	441			
	1	1	2	3	3	10			

ATTACHMENT J

Memorandum



Date: December 20, 2023

To: Roy Coley, Director
Water and Sewer Department

Through: Namita Uppal, C.P.M.
Director and Chief Procurement Officer
Strategic Procurement Department

From: Jorge Vital
Competitive Selection Committee Coordinator *Jorge Vital*

Subject: Report Of Competitive Selection Committee
Water and Sewer Department (WASD)
Project Title: Owner's Representative for the Implementation of Advanced Metering
Infrastructure (AMI)
SPD Project No. E23WS01

Digitally signed by Namita Uppal
DN: cn=Namita Uppal,
o=Miami Dade County,
ou=Chief Procurement
Officer,
email=uppaln@miamidade.gov,
c=US
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The Competitive Selection Committee has completed the evaluation of the proposal(s) submitted in response to the referenced Strategic Procurement Department (SPD) solicitation and consistent with the guidelines published in the Notice to Professional Consultants.

Scope of Services Summary: The consulting firm will provide supervision, oversight, inspection, management, and control of the turnkey AMI Implementation. The consultant will provide technical, engineering, management, oversight and scheduling support for the project. The consultant will also engage with stakeholders, both advising WASD and external stakeholders with key change management decisions. When engaging with external stakeholders, it is expected that the consultant will provide informational graphics and videos, if necessary, to supplement the work being completed by the AMI implementation team.

Preferred Experience and Qualifications: A prime consultant and/or subconsultants (Team members) are highly preferred to be a full-service engineering firm with experience managing successful AMI implementations. Please see attached full description of the Preferred Experience and Qualifications.

Contract Terms: The County intends to retain one (1) qualified consultant/team for one (1) non-exclusive Professional Services Agreement with an effective term of five (5) years, with one (1) five (5) year option-to-renew.

Small Business Enterprise Goal: On March 31, 2023, the Office of Small Business Development established a 15.00% Small Business Enterprise – Architectural and Engineering Goal for this project.

Advertisement Date: June 16, 2023

Number of Proposal(s) Received: Three (3) proposals were received by the submittal deadline of August 8, 2023.

Name of Proposer(s): Please refer to the attached List of Respondents.

RECEIVED BY CLERK
Circuit & County Courts
Miami-Dade County, Florida
8:22 am, 01/05/2024
CLERK OF THE BOARD

MDC028

Small Business Enterprise Compliance Review: All proposals were submitted for review on August 15, 2023 and were deemed in compliance. Please refer to the attached Compliance Review Memorandum dated August 21, 2023.

Office of the Commission Auditor (OCA) Background Checks: SPD submitted the Competitive Selection Committee members' completed Neutrality Affidavits and Resumes to OCA on August 25, 2023. A response was received on September 22, 2023. OCA submitted the results of the background checks to the Commission On Ethics and Public Trust (COE) for further review of findings. A response was received from COE regarding findings on October 13, 2023.

Office of the Inspector General (OIG) / Commission on Ethics and Public Trust (COE) Reports, Findings and/or Enforcement Documentation for Proposer and Subcontractor(s): SPD submitted requests to OIG and COE on August 15, 2023. Responses were received on August 15, 2023 advising that no reports were located.

91 **Selection Process:** The Architectural and Engineering professional services solicitation process is a two-tiered selection process; First Tier is the Evaluation of Experience and Qualifications, and Second Tier is the Oral Presentations. The First Tier is the evaluation of the firms' current statements of experience, qualifications, and performance data. The Second Tier is the evaluation of the shortlisted firms' knowledge of project scope, qualifications of team members assigned to the project, and ability to provide the required services within schedule and budget, as demonstrated through an oral presentation from firms.

Note: A Mayor's Memo dated June 8, 2023 requiring a Second Tier meeting and Oral Presentations for certain WASD solicitations applies to this project.

First Tier Results: The First Tier meeting was held on November 9, 2023. The Competitive Selection Committee was tasked with evaluating the experience and qualifications of the Proposers, and scoring and ranking the proposals in accordance with the evaluation criteria outlined in the solicitation. The Competitive Selection Committee scored all responsive proposals. During the evaluation process, there were no ties. Please refer to the attached First Tier Tabulation Sheet.

All three (3) evaluated firms were shortlisted and advanced to the Second Tier phase.

Second Tier Results: The Second Tier meeting was held on December 5, 2023. The highest ranked firm, ARDURRA GROUP, INC., was recommended for negotiations by the Competitive Selection Committee. During the evaluation process tie-breaking was performed by applying the standard tie-breaking procedure as described in Section 3.3 entitled Proposal Evaluations of the Notice to Professional Consultants. Please refer to the attached Second Tier Tabulation Sheet.

Special Circumstances: This project's original submittal deadline was extended by 21 days upon request from proposers; the last revision to the composition of the Competitive Selection Committee was received on July 17, 2023; the originally scheduled Second Tier meeting on November 21, 2023 was extended by 14 days upon request from the advancing firms and WASD due to their unavailability during the Thanksgiving holiday week.

Administrative Leave Eligibility: The following County employees served as scoring members of the Competitive Selection Committee and timely completed all committee-related duties, including submittal of the Neutrality Affidavit within three business days from Selection Committee Coordinator's notification dated August 15, 2023; initial scoring within 30 days of Selection Committee Coordinator's completion of required reviews; and final scoring at any additional

meetings required within 15 days of initial scoring meeting, and are hereby entitled to one (1) day of paid administrative leave pursuant to Implementing Order No. 3-34:

Employee's Name	Employee's Department
Christine L. Wartman	WASD
James Ferguson	WASD
Tewari Edmonson	Department of Transportation and Public Works

Request for Appointment of Negotiation Committee: Pursuant to Section 2-10.4(6) of the Code of Miami-Dade County, the Strategic Procurement Department hereby requests that the County Mayor or County Mayor's designee approve the following Negotiation Committee:

Jorge Vital, A&E Consultant Selection Coordinator, SPD, will be the Negotiation Committee Coordinator.

Negotiation Committee:

Francisco J. Martinez, Assistant Director for Water Operations, WASD
James Ferguson, Assistant Director, Planning & Regulatory Compliance, WASD
Christine L. Wartman, Professional Engineer, WASD

Request for Authorization to Enter Negotiations: Pursuant to Section 2-10.4 (6) of the Code of Miami-Dade County, it is hereby requested that the County Mayor or County Mayor's designee approve the selection of the following firm for the purpose of negotiating one (1) non-exclusive Professional Services Agreement for this solicitation, in accordance with the Competitive Selection Committee's recommendation:

RANKING OF SHORTLISTED FIRMS

ARDURRA GROUP, INC.

Final Ranking – 1
Total Ordinal Score – 8
Total Qualitative Points – 469

The following firms will serve as alternates:

HAZEN AND SAWYER, PC

Final Ranking – 2
Total Ordinal Score – 10
Total Qualitative Points – 441

ARCADIS US, INC.

Final Ranking – 3
Total Ordinal Score – 12
Total Qualitative Points – 443

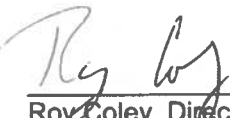
Pursuant to the Cone of Silence legislation included in the Conflict of Interest and Code of Ethics Ordinance, and Section 2-11.1 of the County Code, the County Mayor or County Mayor's designee will report to the Board of County Commissioners any of the following instances:

- When negotiations do not commence, or other affirmative action is not taken, within 30 days of the Competitive Selection Committee's recommendation.
- When the County Mayor's or County Mayor's designee's recommendation to award or reject is not made within 90 days from the date of the Competitive Selection Committee's recommendation.

If approved, the Negotiation Committee will proceed with contract negotiations in accordance with Section 2-10.4(6) of the Code of Miami-Dade County, and submit the signed contract to be presented to the Board of County Commissioners for final approval, no later than 60 days from the date of this memorandum.

If a satisfactory agreement cannot be reached within the 60 day period, a report is required to be prepared explaining all issues resulting from the negotiations. If negotiations are proceeding within a reasonable timeframe, then negotiations will continue and the report will be submitted upon completion. The final contract and report should be sent to the Strategic Procurement Department, Architectural and Engineering Unit.

Approved:



Roy Coley, Director
Water and Sewer Department

11/3/2024
Date

Attachments:

1. Preferred Experience and Qualifications
 2. List of Respondents
 3. SBE Compliance Review
 4. Mayor's Memorandum dated June 8, 2023
 5. First Tier Tabulation Sheet
 6. Second Tier Tabulation Sheet
- c: Competitive Selection Committee
Clerk of the Board of County Commissioners



MEMORANDUM

(Revised)

TO: Honorable Chairman Oliver G. Gilbert, III
and Members, Board of County Commissioners

DATE: September 4, 2024

FROM: 
Gen Bonzon-Keenan
County Attorney

SUBJECT: Agenda Item No. 8(O)(2)

Please note any items checked.

- ☐ "3-Day Rule" for committees applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Statement of social equity required
- ☐ Ordinance creating a new board requires detailed County Mayor's report for public hearing
- ☒ No committee review
- ☐ Applicable legislation requires more than a majority vote (i.e., 2/3's present ____, 2/3 membership ____, 3/5's ____, unanimous ____, CDMP 7 vote requirement per 2-116.1(3)(h) or (4)(c) ____, CDMP 2/3 vote requirement per 2-116.1(3)(h) or (4)(c) ____, or CDMP 9 vote requirement per 2-116.1(4)(c)(2) ____ to approve
- ☐ Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 8(O)(2)
9-4-24

RESOLUTION NO. _____ R-756-24

RESOLUTION RATIFYING ACTION TAKEN BY THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE RELATED TO THE MIAMI-DADE WATER AND SEWER DEPARTMENT'S CONSENT DECREE AND CAPITAL IMPROVEMENT PROGRAMS ACCELERATION ORDINANCE PURSUANT TO SECTION 2-8.2.12 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA, SPECIFICALLY APPROVING THE AWARD OF THE NON-EXCLUSIVE PROFESSIONAL SERVICES AGREEMENT NO. 23AGI005 TO ARDURRA GROUP, INC. IN AN AMOUNT NOT TO EXCEED \$6,600,000.00, FOR PROJECT NO. E23WS01, TO PROVIDE THE MIAMI-DADE WATER AND SEWER DEPARTMENT WITH SERVICES AS THE OWNER'S REPRESENTATIVE FOR THE IMPLEMENTATION OF THE ADVANCED METERING INFRASTRUCTURE (AMI) SYSTEM; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXERCISE THE PROVISIONS CONTAINED THEREIN

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying County Mayor's memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board:

Section 1. Ratifies the actions of the County Mayor or County Mayor's designee, as authorized by section 2-8.2.12 of the Code of Miami-Dade County, specifically approving the award of the Non-Exclusive Professional Services Agreement No. 23AGI005 to Ardurra Group Inc. for Project No. E23WS01, to provide the Miami-Dade Water and Sewer Department with services as the owner's representative for the implementation of the Advanced Metering Infrastructure (AMI) system in an amount not to exceed \$6,600,000.00 as set forth in the accompanying memorandum.

Section 2. Authorizes the County Mayor or County Mayor’s designee to exercise the provisions in the agreement as set forth in the accompanying memorandum. The solicitation documents and resulting agreement are kept on file and are available upon request from the Intergovernmental Affairs Division of the Miami-Dade Water and Sewer Department.

The foregoing resolution was offered by Commissioner **Raquel A. Regalado** , who moved its adoption. The motion was seconded by Commissioner **Sen. René García** and upon being put to a vote, the vote was as follows:

Oliver G. Gilbert, III, Chairman	aye		
Anthony Rodríguez, Vice Chairman	aye		
Marleine Bastien	aye	Juan Carlos Bermudez	aye
Kevin Marino Cabrera	aye	Sen. René García	aye
Roberto J. Gonzalez	aye	Keon Hardemon	aye
Danielle Cohen Higgins	aye	Eileen Higgins	aye
Kionne L. McGhee	aye	Raquel A. Regalado	aye
Micky Steinberg	aye		

The Chairperson thereupon declared the resolution duly passed and adopted this 4th day of September, 2024. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this Resolution and the filing of this approval with the Clerk of the Board.



MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

JUAN FERNANDEZ-BARQUIN, CLERK

By: **Basia Pruna**
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.

Jose I. Ortega