

MEMORANDUM

Agenda Item No. 8(O)(2)

TO: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

DATE: June 16, 2026

FROM: Geri Bonzon-Keenan
County Attorney

SUBJECT: Resolution ratifying action taken by the County Mayor related to the Miami-Dade Water and Sewer Department's Consent Decree and Capital Improvement Programs Acceleration Ordinance pursuant to section 2-8.2.12 of the Code, specifically approval of the award of the Non-Exclusive Professional Services Agreement for Project No. E24WS06 for Water and Sewer Rates, Fee Analysis and Bond Engineering Services, to Arcadis U.S., Inc., Agreement No. 25AUSI003, in an amount not to exceed \$6,655,000.00; and authorizing the County Mayor to exercise the provisions contained therein, including termination

Resolution No. R-538-26

The accompanying resolution was prepared by the Water and Sewer Department and placed on the agenda at the request of Prime Sponsor Commissioner Raquel A. Regalado.



Geri Bonzon-Keenan
County Attorney

GBK/uw

Date: June 16, 2026

To: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

From: Daniella Levine Cava 
Mayor

Subject: Resolution Ratifying the Award of a Non-Exclusive Professional Services Agreement for Water and Sewer Rates, Fee Analysis and Bond Engineering Services with Arcadis U.S., Inc., Agreement No. 25AUSI003 - Project No. E24WS06

Executive Summary

This item seeks ratification by the Board of County Commissioners (the Board) of the action taken by the County Mayor or County Mayor's designee approving a Non-Exclusive Professional Services Agreement No. 25AUSI003 (the Agreement), competitively solicited under Project No. E24WS06, between Miami-Dade County (the County) and Arcadis U.S., Inc. (the Consultant) for Water and Sewer Rates, Fee Analysis and Bond Engineering Services. The Agreement is for an amount not to exceed \$6,655,000.00, inclusive of a ten percent (10%) contingency allowance, for a contract term of three (3) years, with two (2) one (1) year options-to-renew.

The Agreement will provide the Miami-Dade Water and Sewer Department (WASD) with specialized rate, fee analysis, and bond engineering services that are essential to preserving WASD's financial stability and compliance with bond covenant requirements, as well as providing the technical and financial expertise required to support strategic decision making, protect the County's financial interests, and ensure transparency and accountability in rate setting processes. The Agreement was awarded following a full and open competitive solicitation, the Consultant was ranked the highest qualified firm after evaluation of qualifications and oral presentations.

WASD is one of the largest utilities in the United States, operating an extensive integrated system of infrastructure and facilities that delivers essential water and sanitary sewer services to more than 2.8 million residents, visitors, and businesses throughout the County. Given WASD's substantial capital commitments—including federally mandated projects, long-term infrastructure renewal programs, and ongoing regulatory compliance requirements—independent financial and engineering evaluations of system revenues, capacity, and rate structures are critical to maintaining strong credit ratings and ensuring long-term fiscal sustainability. This Agreement enables WASD to make informed infrastructure investment decisions, support responsible growth and development while safeguarding system capacity, preserve regulatory compliance, and enhance the long-term reliability, resilience, and efficiency of the County's water and wastewater systems.

Recommendation

It is recommended that the Board ratify the action of the County Mayor or County Mayor's designee, as authorized under Section 2-8.2.12 of the Code of Miami-Dade County (WASD's Acceleration Ordinance) for the funded Agreement identified below and on Exhibit A attached hereto.

Scope

The Agreement will provide services throughout the County; therefore, the impact of this item is countywide in nature.

Delegation Of Authority

The authority of the County Mayor or the County Mayor's designee to execute and implement this contract is consistent with the authorities granted under the Code of Miami-Dade County. The Agreement was awarded pursuant Section 2-8.2.12 of the Code (WASD's Acceleration Ordinance), which delegates authority to the County Mayor or County Mayor's designee to award certain projects, and, among other things, negotiate and settle claims, and execute change orders that do not exceed ten percent (10%) of the base contract amount, all subject to ratification by the Board. This item approves the award and authorizes the County Mayor or County Mayor's designee to exercise the provisions contained in the Agreement, including termination.

Fiscal Impact/Funding Source

The fiscal impact to the County is \$6,655,000.00 and will be funded out of WASD's Proprietary Revenues. There is no impact to the General Fund. This Agreement is in WASD's Fiscal Year 2025-2026 Adopted Budget and Multi-Year Capital Plan, Volume #3, Contractual Services, Page #98.

Track Record/Monitoring

WASD's Chief Financial Officer, Frances G. Morris, will oversee the implementation of this Agreement.

Due Diligence/Safety Information

Due diligence was conducted by WASD and the Strategic Procurement Department (SPD) in accordance with SPD's Procurement Guidelines to determine responsibility, including verifying corporate status; performance; and compliance data. The lists that were reviewed include: convicted vendors, debarred vendors, delinquent contractors, suspended vendors, and federally excluded parties. There were no adverse findings related to the Consultants' responsibility. This information is being provided pursuant to Resolution No. R-187-12.

Background

On September 3, 2014, the Board approved Ordinance No. 14-77 authorizing the County Mayor or County Mayor's designee to award contracts for funded capital projects and related goods and services, and to accelerate the approval of WASD's (1) Consent Decree projects and (2) projects identified in WASD Multi-Year Capital Plan's Capital Improvements Program without the need for prior Board approval but subject to ratification by the Board.

The Agreement is for services that will provide specialized rate, fee analysis, and bond engineering services that are essential to preserving WASD's financial stability and compliance with bond covenant requirements. The Agreement will also provide services that include preparation of the Annual Adequacy of Rate and Charges Report, annual bond consultant inspections and reporting, bond feasibility reports for future revenue bond issuances, wholesale and retail rate analyses, and certification of service area releases in accordance with applicable ordinances.

The solicitation was issued on June 9, 2025, as a Notice to Professional Consultant under full and open competition. Two (2) proposals were received by the submittal deadline of July 16, 2025. Arcadis U.S., Inc. was ranked the highest-qualified firm after evaluation of qualifications and oral presentations. The Negotiation Team concluded successful negotiations on January 28, 2026, and the contract was awarded.

The two proposals received were found to be in compliance with the Small Business Development contract measures on July 22, 2025. Due diligence was conducted by WASD and SPD, which included reviewing lists for convicted, debarred, and suspended vendors, and no adverse findings were reported related to Arcadis U.S., Inc.

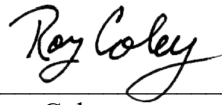
Exhibit A includes the details of the competitively bid award for which ratification is being requested and contains the information bulleted below for the Agreement award:

- Item Number
- Department Name
- Type of Solicitation
- Contract Type
- Contract No. / Project No.
- Project Name
- Firm Awarded

- Commission District
- Original Contract Amount
- Funding Source(s)
- Estimated Start Date/Estimated End Date
- Contract Measures: SBE-A/E
- Brief Project Description

Attached as Exhibit B is the recommendation to award the Agreement referenced in this memorandum. The Agreement was fully executed and attested by the Clerk's Office on April 14, 2026. A copy of the Agreement is available upon request from WASD's Intergovernmental Affairs Division.

Attachment



Roy Coley
Chief Utilities and Regulatory Services Officer

Exhibit A

Ratification of Professional Services Agreement Authorized by the WASD Accelerate Ordinance

Item Number	Dept. Name	Type of Solicitation	Contract No.	Project Name	Firm Awarded	Commission District	Original Contract Amount		Funding Source(s)	Operations and Maintenance Costs	Est. Start Date	Contract Measures				Brief Project Description
		Contract Type	Project No.				Adjusted Contract Amount	SBE Goods & Services				SBE A/E	SBE Construction	CWP Program	Change Order Description	
1	WASD	Request for Qualifications/ Negotiations	Agreement No. 25AUSJ003 Project No. E24-WASD-06	Water and Sewer Rates, Fee Analysis and Bond Engineering Services.	Arcadis U.S., Inc.	Various Districts	Original Contract Amount not to exceed \$6,655,000.00	WASD Proprietary Revenues	N/A	Agreement Effective Date 4/14/2026 / Expiration Date 4/14/2029. Two (2) one (1) year option-to-renew	N/A	N/A	N/A	N/A	This agreement is for Water and Sewer Rates, Fee Analysis and Bond Engineering Services.	

Date: April 14, 2026

To: Jay J. Fink, P.E., Director
Water and Sewer Department

From: Frances G. Morris 
Chief Financial Officer
Water and Sewer Department

Subject: Contract Award Recommendation for a Non-Exclusive Professional Services Agreement for Project No. E24WS06 to Arcadis U.S., Inc. for Water and Sewer Rates, Fee Analysis, and Bond Engineering Services - Agreement No. 25AUSI003

SUMMARY

The Miami-Dade Water and Sewer Department (WASD) operates one of the largest regional water and wastewater utilities in the southeastern United States, serving more than 2.8 million residents, visitors, and businesses. Maintaining the financial integrity of this utility system is critical to ensuring uninterrupted service delivery, regulatory compliance, and long-term sustainability of the Miami-Dade County's (County) multi-billion-dollar Capital Improvement Program (CIP).

To support these objectives, WASD conducted a competitive solicitation (Project No. E24WS06) to secure rate, fee analysis, and bond engineering services from a qualified firm. These services will provide specialized rate, fee analysis, and bond engineering services that are essential to preserving WASD's financial stability and compliance with bond covenant requirements. These services include preparation of the Annual Adequacy of Rate and Charges Report, annual bond consultant inspections and reporting, bond feasibility reports for future revenue bond issuances, wholesale and retail rate analyses, and certification of service area releases in accordance with applicable ordinances.

Arcadis U.S., Inc. was ranked the highest-qualified firm after evaluation of qualifications and oral presentations. The Negotiation Team concluded successful negotiations on January 28, 2026, and the total recommended contract amount will not exceed \$6,655,000, which includes a ten percent (10%) contingency allowance. The Agreement has a three (3) year term, with two (2) one-year options-to-renew, and will be funded through WASD Proprietary Revenues.

Given WASD's significant capital commitments including federally mandated projects and long-term infrastructure renewal programs, independent financial and engineering validation of system revenues and rate structures are necessary to maintain strong credit ratings. This Agreement provides the technical and financial expertise required to support strategic decision making, protect the County's financial interests, and ensure transparency and accountability in rate setting processes.

RECOMMENDATION

It is recommended that the County Mayor or County Mayor's designee approve the Agreement with Arcadis U.S., Inc. (the Consultant) to provide WASD with rate, fee analysis, and bond engineering services. The total compensation amount under the Agreement will not exceed \$6,655,000, which includes a ten percent (10%) contingency allowance, and the Agreement has a three (3) year term, with two (2) one-year options-to-renew.

DELEGATED AUTHORITY

Pursuant to the provisions of Section 2-8.2.12 of the County Code, the County Mayor or County Mayor's designee has the authority to execute, amend, and terminate the Agreement, and to resolve disputes. Additionally, pursuant to the provisions of Sections 2-8.2.12 (4)(d) and (e) of the Code, the County Mayor's designee has the authority to amend and/or extend the Agreement, execute any unfinished work, waive liquidated damages, negotiate and settle claims, and execute

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not exceed ten percent (10%) of the base/alternate Agreement amount. Pursuant to Section 2-8.2.12 (7), all actions taken pursuant to Section 2-8.2.12 are subject to ratification by the Board of County Commissioners.

SCOPE

The scope of services includes the following:

Task 1: Annual Adequacy of Rates and Charges Report

The Consultant shall be responsible for preparing a written annual report on the water and sewer utility system before September 1st of each year as set forth in Section 6.07 of Ordinance 93-134. In the Report, the Consultant will set forth recommendations as to any necessary revision of rates and charges; determine the amount to be deposited in the renewal and replacement fund during the next fiscal year; and advise and/or make recommendations as appropriate.

Task 2: Annual Bond Consultant Report

The Consultant shall conduct an annual physical inspection of approximately one-third of WASD's facilities as set forth in Section 6.07 of Ordinance 93-134; render a written report as to the state of condition and repair of the water and wastewater systems, including therein recommendations as to repairs, replacements, and improvements required, prioritized based on criticality for consideration within the Multi-Year CIP.

Task 3: Bond Feasibility Report

The Consultant shall issue an Engineering Consultant's Report for inclusion in official statements for water and sewer revenue bond offerings as set forth in Section 208 of Ordinance 93-134.

Task 4: Annual Wholesale Rate Review and Meeting

The Consultant shall annually be tasked with a thorough analysis of wholesale customer cost allocations and rate calculations based on actual, projected, proposed, and budgeted costs. On an annual basis, the Consultant will perform an analysis and make recommendations regarding a) True-Up of actual audited costs, including allocations to regional and local costs and b) Proposed wholesale rate calculations and allocations. In addition, on an annual basis, the Consultant shall hold a minimum of one meeting by June 30th with wholesale customers to include a written and visual presentation in support of costs methodologies and rate calculations. The County project manager may request additional analysis on an as needed basis.

Task 5: Retail Rate Study

The water and wastewater systems operating revenue streams need to provide sufficient funding for WASD's cost requirements including reserves. Adequate revenue streams are necessary to operate and maintain both the water and wastewater systems and to maintain strong financial ratios that determine the cost of financing future debt required to fund the Multi-Year CIP. Water and wastewater tiered rate structures require annual analysis to ensure that adopted rates and fees allocations are generating revenues as anticipated through the course of annual rate adjustments. WASD is facing a multi-year, multi-billion CIP, which includes a \$1.6 billion Consent Decree Settlement Agreement. Given the magnitude of future capital needs, a review of retail rates and rate structure to fully recover revenue requirements of both systems is needed.

Task 6: Service Area Releases

During the term of the Agreement, the Consultant, shall conduct a review of the Service Area Release application in accordance with the standards set forth in Section 6.11 of Ordinance 93-134, and prepare a letter certifying that the release is in compliance.

Task 7: Miscellaneous Tasks as approved by the Director through task authorizations

During the term of the Agreement, the Consultant, at the sole discretion of WASD, will also provide consulting services for WASD, such as planning; strategic planning; feasibility development of business cases and alternatives, vulnerability and risk assessment; process studies; sea level rise analyses; assistance with grant proposals and applications, and other relevant studies or tasks which do not present conflicts of interest relative to the firm's bond consultant duties.

PRIMARY COMMISSION DISTRICT/PROJECT LOCATION

Arcadis U.S., Inc. will be utilized throughout County.

SMALL BUSINESS ENTERPRISE (SBE) - AGREEMENT MEASURES

(See Attachment A: Project Worksheet) **Review Date** – 4/03/2025 **Signoff Date** – 4/08/2025

Type	Goal	Comment
SBE – Architecture & Engineering	N/A	Implementing Order 3-32
SBE – Goods & Services	N/A	Implementing Order 3-41

SUBCONSULTANTS

The chart below indicates the list of Subconsultants that will be utilized under this Agreement.

Subconsultants	Goal	Services
Planning and Economics Group, Inc.	N/A	Strategic Advisor

FISCAL IMPACT/FUNDING SOURCE

This award is for an amount not to exceed \$6,655,000, which will be paid through the following funding sources: WASD Proprietary Revenues.

BUDGET – DESCRIPTION

Adopted Budget and Multi-Year Plan for Fiscal Year 2025-2026 /Volume 3, Page 100 “Contractual Services”.
(See Attachment B: Funding Information) See table below for a breakdown and further details:

Base Contract Amount	Contingency Amount (Code Sec. 2-8.1)
\$6,050,000	\$605,000

See table below for additional funding types reviewed, and whether they are applicable:

Funding Type	Legislation	Applicable (Yes or No)	Notations
People’s Transportation Plan (PTP)	County Code Section 29-124	No	N/A
General Obligation Bond (GOB)	Resolutions R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04	No	N/A
American Recovery and Reinvestment Act (ARRA- Economic Stimulus)	County Code Section 2-8.2.7	No	N/A

TRACK RECORD/MONITOR

The designated staff contact to track and monitor this Agreement is Contract Manager: Patty Palomo / 786-552-8040 / Patty.Palomo@miamidade.gov and Project Manager Maria Suarez / 786-552-8038 / Maria.Suarez@miamidade.gov.

All firms were evaluated in accordance with Section 2-10.4 of the County Code, Implementing Order 3-34, and Implementing Order 3-39.

PROCUREMENT HISTORY

On June 9, 2025, a Notice to Professional Consultant (NTPC) was issued under full and open competition. Two (2) proposals were received by the submittal deadline of July 16, 2025.

(See Attachment C: List of Respondents)

Pursuant to County Resolution No. R-62-22, which amended Implementing Order 3-34, and became effective on July 11, 2022, the Strategic Procurement Department (SPD) submitted a request to the Office of the Inspector General (OIG) on July 22, 2025, regarding any Proposer and their proposed subconsultants for the Competitive Selection Committee (CSC) consideration while scoring in accordance with the applicable criteria identified in the solicitation. No reports were located by the OIG. In addition, no reports were located by the Commission on Ethics and Public Trust.

At the First Tier "Evaluation of Qualifications" meeting held on November 21, 2025, the CSC reviewed and ranked the two (2) proposals in accordance with evaluation criteria outlined in the solicitation. The CSC elected by majority of vote, to invite the two (2) highest ranking proposers to advance to the Second-Tier meeting (Oral Presentations). *(See Attachment D: First Tier Tabulation Report)*

Firm Name	Total & Adjusted Qualitative Scores	Total Adjusted Ordinal Scores	Ordinal Ranking	Final Ranking
Arcadis U.S., Inc.	474 384	4	1	1
AtkinsRealis USA Inc.	392 323	8	2	2

The Second Tier "Oral Presentations" meeting was held on December 9, 2025. The CSC evaluated the two (2) firm's proposals. All firms were evaluated in accordance with Section 2-10.4 of the County Code, Implementing Order 3-34, and Implementing Order 3-39. *(See Attachment E: Second Tier Tabulation Report).*

Firm Name	Total & Adjusted Qualitative Scores	Total Adjusted Ordinal Scores	Ordinal Ranking	Final Ranking
Arcadis U.S., Inc.	476 388	4	1	1
AtkinsRealis USA Inc.	436 358	8	2	2

The Negotiation team was approved by the County Mayor's designee on January 8, 2026.
(See Attachment F: Report of Competitive Selection Committee).

On January 28, 2026, the negotiation team held the first negotiation meeting with Arcadis U.S., Inc. and concluded negotiations on the same day.

VENDOR(S) RECOMMENDED FOR AWARD

The table below depicts a summary of the recommended prime consultant.

Vendor Name	Principal Address	Local Address	1)Number of Employee 2)County Residents* 3)Percentage (%)	Principal
Arcadis U.S., Inc.	630 Plaza Drive, Suite 200 Highlands Ranch, CO 80129	2811 Ponce de Leon Boulevard, Suite 200 Coral Gables, FL 33134	1)6,544	Melissa L. Pomales, Vice-President
			2) 34	
			3)0.52%	

*Pursuant to R-1011-15, the percentage of employee residents is the percentage of the vendor's employees who reside in the County as compared to the vendor's total workforce.

DUE DILIGENCE

Pursuant to R-187-12, the SPD conducted due diligence in accordance with SPD's Procurement Guidelines to determine vendor responsibility including verifying corporate status and that no performance or compliance issues exist. The lists referenced included: Capital Improvements Information System (CIIS), Office of Small Business Development's (SBD) database, Sunbiz, Tax Collector's Office, convicted vendors, debarred vendors, delinquent contractors, suspended vendors, and federal excluded parties list. Also examined as part of this due diligence: Florida Division of Business and Professional Regulation. There were no adverse findings relating to vendor responsibility.

A review of the County's CIIS showed that Arcadis U.S., Inc. has 93 evaluations with an average evaluation score of 3.9 out of a possible maximum score of 4.0. (See Attachment G: Contractor Evaluation Report)

A review of CIIS, managed by the SBD, showed that Arcadis U.S., Inc. has been awarded one (1) contract with the County within the last three (3) years from the proposal submittal date, with a total contract value of \$5,090,040. (See Attachment H: Firm Work History Report)

APPLICABLE ORDINANCES AND MEASURES

The table below depicts various legislative policies, and whether they are applicable to this item.

Title	Legislation	Applicable (Yes or No)	Notations
Small Business Enterprise - Architecture and Engineering	County Code Section 2-10.4.01	Yes	N/A
Small Business Enterprise -Services	County Code Section 2-8.1.1.1.1	No	N/A
Small Business Enterprise -Goods	County Code Section 2-8.1.1.1.2	No	N/A
In-house Capabilities	Resolution R-1204-05	Yes	These services will augment WASD in-house capabilities and assist in accelerating the Capital Improvement Plan.
Responsible Wages	County Code Section 2-11.16	No	N/A
Sea Level Rise	Ordinance 14-79	Yes	The impact of sea level rise will be considered under this project.
Sustainable Buildings Measure	Implementing Order 8-8	Yes	This project does not qualify for compliance with the Sustainable Buildings Ordinance.
Local Preference	County Code Section 2-8.5	Yes	N/A
Local Certified Veteran Business Enterprise Preference	Code County Section 2-8.5.1	Yes	N/A
Consultants' Competitive Negotiation Act	FL Stat. 287.055	Yes	N/A
Office of Inspector General Fee	County Code Section 2-1076	Yes	N/A

SIGNATURE PAGE
Agreement No. 25AUSI003
Project No. E24WS06



Raymond W. Baker, OMB Director

04/01/2026

Date

Approved as to legal sufficiency:



Jose Ortega, Assistant County Attorney

3/20/26

Date



Jay J. Fink, P.E. on behalf of
County Mayor Daniella Levine Cava

4/2/26

Date

ATTACHMENT A



Office of Small Business Development

Project Worksheet

Project/Contract Title: Water and Sewer Rates, Fee Analysis and Bond Engineering Services. **Received Date:** 4/3/2025
Project/Contract No: E24WS06 **Funding Source:** Operating Revenue
Department: Water & Sewer
Estimated Cost of Project/Bid: \$6,050,000.00
Description of Project/Bid: WASD is proposing to employ an engineering firm to provide Water and Sewer Rates, Fee Analysis and Bond Engineering Services.

Contract Measures

Measure	Program	Goal Percent
No Measure	SBE - A&E	

Reasons for Recommendation

SMALL BUSINESS ENTERPRISE - ARCHITECTURAL & ENGINEERING (SBE-A&E).

SBD reviewed this project pursuant to Implementing Order 3-32 for an SBE-A&E measure. Project information analyzed included the project's scope of services, estimated project cost, minimum requirements/qualifications and funding source. An analysis of the factors contained in the project package, as well as the factors contained in Section V. B. 2. C. of Implementing Order 3-32 indicates a No Measure is appropriate for this contract.

WASD is seeking one (1) A&E consultant with a maximum compensation for this Professional Services Agreement (PSA) of \$6,050,000.00 including a ten percent (10%) contingency allowance. The term for the Non-Exclusive PSA is three (3) years with a two (2) one (1) year option to renew.

MDC-TCC 06-01 WATER DISTRIBUTION AND SANITARY SEWAGE COLLECTION AND TRANSMISSION, MDC-TCC 06-02 WATER AND SANITARY SEWAGE PUMPING FACILITIES, MDC-TCC 06-03 WATER AND SANITARY SEWAGE TREATMENT PLANTS

Living Wages: YES ☐ NO ☒ **Highway:** YES ☐ NO ☒ **Heavy Construction:** YES ☐ NO ☒
Responsible Wages: YES ☐ NO ☒ **Building:** YES ☐ NO ☒


 SBD Director


 Date

ATTACHMENT B

FY 2025-26 Adopted Budget and Multi-Year Capital Plan

Adopted

Fee Adjustments	Current Fee FY 24-25	Adopted Fee FY 25-26	Dollar Impact FY 25-26
• Wastewater Retail Rate Adjustments	various	various	\$17,138
• Wastewater Wholesale Rate per one thousand gallons	\$3.8094	\$4.5351	\$25,341
• Water Retail Rate Adjustments	various	various	\$16,515
• Water Wholesale Rate Adjustments per one thousand gallons	\$2.4003	\$2.4678	\$-3,551

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Adopted FY 25-26
Revenue Summary				
Carryover	82,900	85,884	95,665	108,673
Miscellaneous Non-Operating	43,973	51,751	59,748	56,734
Other Revenues	40,619	35,086	37,417	40,675
Retail Wastewater	379,627	404,324	415,338	441,442
Retail Water	368,376	392,164	402,954	428,324
Wholesale Wastewater	124,315	145,871	122,710	151,060
Wholesale Water	41,475	50,487	55,190	53,421
Total Revenues	1,081,285	1,165,567	1,189,022	1,280,329
Operating Expenditures Summary				
Salary	235,521	268,330	260,927	278,133
Fringe Benefits	138,505	94,283	108,214	122,104
Contractual Services	87,584	95,809	118,994	137,640
Other Operating	45,858	75,622	78,104	95,638
Charges for County Services	74,690	80,349	85,800	85,425
Capital	175,416	180,712	137,053	141,919
Total Operating Expenditures	757,574	795,105	789,092	860,859
Non-Operating Expenditures Summary				
Transfers	5,000	4,331	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	266,206	262,144	291,257	299,647
Depreciation, Amortizations and Depletion Reserve	0	0	0	0
Total Non-Operating Expenditures	271,206	266,475	399,930	419,470

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 24-25	Adopted FY 25-26	Budget FY 24-25	Adopted FY 25-26
Strategic Area: Neighborhood and Infrastructure				
Office of the Director	3,210	3,025	12	11
Water and Wastewater	563,719	634,919	1,793	1,805
Systems Operations				
Finance, Administrative	54,848	50,690	330	336
Compliance, and Resilience Program				
Planning, Regulatory	59,242	63,118	377	381
Compliance and Program Management				
Internal and Administrative Services	108,073	109,107	572	535
Total Operating Expenditures	789,092	860,859	3,084	3,068



ATTACHMENT C
MIAMI DADE COUNTY
STRATEGIC PROCUREMENT DEPARTMENT

LIST OF RESPONDENTS

Project Name: Water and Sewer Rates, Fee Analysis and Bond Engineering Services

Project No.: E24WS06

Measures: No Measures

No. of Agreements: 1

Contract Type: PROFESSIONAL SERVICES AGREEMENT

Submittal Date: 07/16/2025

Team No.: 1

Prime Local Preference: Yes

Prime Name: ATKINSREALIS USA INC

FEIN No.: 590896138

Trade Name:

Sub-Consultants Name

Trade Name

Subs FEIN No.

a. MEDIA RELATIONS GROUP LLC

200118620

b. RAFTELIS FINANCIAL CONSULTANTS INC

201054069

Team No.: 2

Prime Local Preference: Yes

Prime Name: ARCADIS US INC

FEIN No.: 570373224

Trade Name:

Sub-Consultants Name

Trade Name

Subs FEIN No.

a. PLANNING & ECONOMICS GROUP INC

650526212

ATTACHMENT D

ATTACHMENT D

FIRST TIER MEETING											
NOVEMBER 21, 2025											
WATER AND SEWER DEPARTMENT											
WASD WATER AND SEWER RATES, FEE ANALYSIS AND BOND ENGINEERING SERVICES											
TABULATION SHEET											
SPD PROJECT NO. E24WS06											
NAME OF FIRM(S)		COMPETITIVE SELECTION COMMITTEE					SUB-TOTAL	TOTAL & ADJ. QUALITATIVE SCORE	TOTAL ADJ. ORDINAL SCORES	ORDINAL RANKING	FINAL RANK
ATKINSREALIS USA INC											
CRITERIA EVALUATED BY CSC											
1A - Qualification of the Team Members Assigned to the Project (Min. 1 / Max. 40 points)		30	31	35	38	32	166				
2A - Past Experience of Similar Projects (Min. 1 / Max. 30 points)		15	22	25	30	23	115				
3A - Past Performance for the Firms (Min. 1 / Max. 15 points)		13	11	13	14	8	59				
4A - Firm's Project Staffing Availability, and Ability to Meet Time and Budget (Min. 1 / Max. 5 points)		5	3	5	5	4	22				
CRITERIA ASSIGNED BY SPD STAFF											
5A - Amount of Work Awarded and Paid by The County (Min. 1 / Max. 5 points)		1	1	1	1	1					
6A - Use of Locally Headquartered Businesses (Min. 0 / Max. 5 points)		0	0	0	0	0					
7A - Local Preference (5 points)		5	5	5	5	5					
8A - Local Certified Veteran Business Enterprise Preference (5 points)		0	0	0	0	0					
		69	73	84	93	73		392			
Ordinal Scores		2	2	2	2	2					
Dropped Highest Ordinal Score		2									
Dropped Lowest Qualitative Score		69							8	2	2
Tie-Breaker (Total Ord. Score)-Total Adjusted Qual. Points, then Total Qual. Points for 1A,2A,3A,4A											

FIRST TIER MEETING NOVEMBER 21, 2025		COMPETITIVE SELECTION COMMITTEE					SUB-TOTAL	TOTAL & ADJ. QUALITATIVE SCORE	TOTAL ADJ. ORDINAL SCORES	ORDINAL RANKING	FINAL RANK
WATER AND SEWER DEPARTMENT SERVICES		Frances G. Morris (WASD)	Artesa Wood (OMB)	Sergio San Miguel (Aviation)	Arlene Lorenzo (DSWM)	David Charan (WASD)					
TABULATION SHEET SPD PROJECT NO. E24WS06		38	40	37	40	37	192	474	4	1	1
		25	28	30	29	28	140				
		13	15	14	15	12	69				
		4	5	5	5	4	23				
		5	5	5	5	5					
		0	0	0	0	0					
		5	5	5	5	5					
		0	0	0	0	0					
		90	98	96	99	91					
		1	1	1	1	1					
Ordinal Scores											
Dropped Highest Ordinal Score											
Dropped Lowest Qualitative Score											
Tie-Breaker (Total Ord. Score)-Total Adjusted Qual. Points, then Total Qual. Points for 1A,2A,3A,4A											

MDC016

Jorge Vitai A&E Coordinator

MDC016

Jorge Vital A&E Coordinator

ATTACHMENT E

SECOND TIER MEETING DECEMBER 9, 2025 WATER AND SEWER DEPARTMENT WASD WATER AND SEWER RATES, FEE ANALYSIS AND BOND ENGINEERING SERVICES						COMPETITIVE SELECTION COMMITTEE					SUB-TOTAL	TOTAL & ADJ. QUALITATIVE SCORE	TOTAL ADJ. ORDINAL SCORES	ORDINAL RANKING	FINAL RANK
TABULATION SHEET SPD PROJECT NO. E24WS06						Frances G. Morris (WASD)	Arlesa Wood (OMB)	Sergio San Miguel (Aviation)	Arlene Lorenzo (DSWM)	David Charran (WASD)					
NAME OF FIRM(S)															
1	ATKINSREALIS USA INC														
	CRITERIA EVALUATED BY CSC														
	1B - Qualifications of Professional Personnel and Team Members Assigned to the Project (Min. 1 / Max. 40 points)					38	36	36	38	30	178				
	2B - Knowledge of Project Scope and Project Approach (Min. 1 / Max. 40 points)					38	33	34	35	33	173				
	3B - Proposer's Project Management Methodology (Min. 1 / Max. 15 points)					15	12	12	13	10	62				
	CRITERIA ASSIGNED BY SPD STAFF														
	4B - Use of Locally Headquartered Businesses (Min. 0 / Max. 5 points)					0	0	0	0	0					
	5B - Local Preference (5 points)					5	5	5	5	5					
	6B - Local Certified Veteran Business Enterprise Preference (5 points)					0	0	0	0	0					
	Ordinal Scores					94	86	87	91	78		436			
	Dropped Highest Ordinal Score					2							8	2	2
	Dropped Lowest Qualitative Score									78					
	Tie-Breaker (Total Ord. Score)-Total Adjusted Qual. Points, then Total Qual. Points for 1B, 2B, 3B											358			
2	ARCADIS US INC														
	CRITERIA EVALUATED BY CSC														
	1B - Qualifications of Professional Personnel and Team Members Assigned to the Project (Min. 1 / Max. 40 points)					39	38	39	40	35	191				
	2B - Knowledge of Project Scope and Project Approach (Min. 1 / Max. 40 points)					40	40	37	37	36	190				
	3B - Proposer's Project Management Methodology (Min. 1 / Max. 15 points)					15	15	13	15	12	70				
	CRITERIA ASSIGNED BY SPD STAFF														
	4B - Use of Locally Headquartered Businesses (Min. 0 / Max. 5 points)					0	0	0	0	0					
	5B - Local Preference (5 points)					5	5	5	5	5					
	6B - Local Certified Veteran Business Enterprise Preference (5 points)					0	0	0	0	0					
	Ordinal Scores					99	98	94	97	88		476			
	Dropped Highest Ordinal Score					1							4	1	1
	Dropped Lowest Qualitative Score									88					
	Tie-Breaker (Total Ord. Score)-Total Adjusted Qual. Points, then Total Qual. Points for 1B, 2B, 3B											388			

Jorge Viza: A&E Coordinator

ATTACHMENT F

Memorandum



Date: January 1, 2026

To: Jay J. Fink, P.E., Director
Water and Sewer Department

Through: Namita Uppal, C.P.M. *Rita Silva* for
Director and Chief procurement Officer
Strategic Procurement Department

From: Jorge Vital *Franklin Gutierrez* for
Selection Committee Coordinator

Subject: Report Of Competitive Selection Committee
Water and Sewer Department (WASD)
Project Title: Water and Sewer Rates, Fee Analysis and Bond Engineering Services
SPD Project No. E24WS06

The Competitive Selection Committee (CSC) has completed the evaluation of the proposals submitted in response to the referenced Strategic Procurement Department (SPD) solicitation and consistent with the guidelines published in the Notice to Professional Consultants (NTPC).

Scope of Services Summary: The scope of services includes water and sewer rates, fee analysis, and bond engineering services including reports on adequacy of rates and charges, state of condition and repair of water and wastewater systems, and bond feasibility. The scope also includes but is not limited to annual wholesale rate review and meeting, retail rate study, review of the Service Area Release application, and other tasks such as planning, strategic planning, feasibility development of business cases and alternatives, vulnerability and risk assessments, process studies, sea level rise analyses and other tasks which do not present a conflict of interest with the firm's bond consultant duties.

Preferred Experience and Qualifications: Please refer to the attached Experience and Qualifications.

Contract Terms: The County intends to retain one (1) qualified consultant/team for one (1) non-exclusive Professional Services Agreement (PSA) with an effective term of three (3) years, with two (2) one- year options to extend.

Participation Restrictions: The Prime Consultant and/or Subconsultant under this Agreement will not be allowed to be considered for any design projects for WASD advertised during the term of this Agreement.

Small Business Enterprise Measure: On April 8, 2025, the Office of Small Business Development (succeeded by SPD's Project Review and Analysis Unit) established No Measures for this project.

Advertisement Date: June 9, 2025.

Number of Proposal(s) Received: Two (2) proposals were received by the submittal deadline of July 16, 2025.

Analysis of Market Availability: Because fewer than three (3) firms submitted response to the solicitation, and in accordance with the requirements of the



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research was performed. On July 17, 2025, the recommendation of the market research was to proceed with the evaluation of the two (2) proposals. Please refer to the attached Analysis of Market Availability.

Name of Proposer(s): Please refer to the attached List of Respondents.

Office of the Commission Auditor (OCA) Background Checks: SPD submitted CSC members' completed Neutrality Affidavits and resumes to OCA on August 27, 2025. A response was received on August 28, 2025. OCA submitted the results of the background checks to the Commission on Ethics and Public Trust (COE) for further review of findings. A response was received from COE regarding findings on October 10, 2025. A revised OCA response was received on October 16, 2025, which was also submitted to COE for further review of findings. A response was received from COE regarding findings on October 28, 2025.

Office of the Inspector General (OIG) / Office of the Commission on Ethics and Public Trust (COE) Reports, Findings and/or Enforcement Documentation for Proposer and Subcontractor(s):

SPD submitted a request to OIG on July 22, 2025. A response was received on July 24, 2025 advising that no reports were located.

SPD submitted a request to COE on July 22, 2025. A response was received on July 28, 2025 advising that no reports were located.

Selection Process: The Architectural and Engineering professional services solicitation process is a two-tiered selection process; First Tier is the evaluation of team members assigned to the project, firms' past experience of similar projects, firms' project staffing availability, and firms' performance data. The Second Tier is the evaluation of the shortlisted firms' qualifications of professional personnel and team members assigned to the project, knowledge of project scope and project approach, and proposer's project management methodology, as demonstrated through requested additional information and/or an oral presentation from firms.

First Tier Results: The First Tier meeting was held on November 21, 2025. The CSC was tasked with evaluating the experience and qualifications of the Proposers, and scoring and ranking the proposals in accordance with the evaluation criteria outlined in the solicitation. The CSC scored both proposals. Please refer to the attached First Tier Tabulation Sheet.

Second Tier Results: The Second Tier meeting was held on December 9, 2025. Highest ranked firm, ARCADIS US, INC., was recommended for negotiations by the CSC. Please refer to the attached Second Tier Tabulation Sheet.

Special Circumstances: This project experienced several delays. The CSC appointment was requested on June 6, 2025, and the CSC Appointment Memorandum was received on August 11, 2025 resulting in a delay of 20 days. A few days before the originally scheduled First Tier meeting on October 21, 2025, a CSC member indicated, after reviewing the proposals, that they had a conflict with one of the firms. This was not previously disclosed in their Neutrality Affidavit which required a revised Neutrality Affidavit, subsequent OCA review and a revised COE opinion, resulting in a delay of 30 days.

Administrative Leave Eligibility: The following County employees served as scoring members of the Committee and timely completed all committee-related duties, including submittal of the Neutrality Affidavit within three business days from Selection Committee Coordinator's notification

dated August 18, 2025; initial scoring within 30 days of Selection Committee Coordinator's completion of required reviews; and final scoring at any additional meetings required within 15 additional days, and are hereby entitled to one (1) day of paid administrative leave pursuant to Implementing Order (I.O.) No. 3-34:

Employee's Name	Employee's Department
Arlesa Wood	Office of Management and Budget
Sergio San Miguel	Miami-Dade Aviation Department
David Charran	WASD

Two Committee members did not qualify for administrative leave, as their Neutrality Affidavits were submitted after the timeframe.

Request for Selection of Negotiation Team: Pursuant to Section 2-10.4 (6) of the Code of Miami-Dade County and I.O. 3-39, the Strategic Procurement Department hereby requests the County Mayor or County Mayors' designee approve the following Negotiation Team:

Jorge Vital, A&E Consultant Selection Coordinator, will be the Negotiation Team Coordinator.

Negotiation Team:

Frances Morris, Chief Financial Officer, WASD

Maria Suarez, Chief Water & Sewer Budget Management, WASD

Technical and operational assistance and feedback will be requested from appropriate staff as needed during the negotiation process.

Request for Authorization to Enter Negotiations: Pursuant to Section 2-10.4 (6) of the Code of Miami-Dade County, it is hereby requested that the County Mayor or County Mayor's designee approve the selection of the following firm for the purpose of negotiating one (1) non-exclusive Professional Services Agreement for this solicitation, in accordance with the CSC's recommendation:

RANKING OF SHORTLISTED FIRMS

ARCADIS US INC

Final Ranking – 1

Total Adjusted Ordinal Score – 4

Total Adjusted Qualitative Points – 388

The following firm will serve as an alternate:

ATKINSREALIS USA INC

Final Ranking – 2

Total Adjusted Ordinal Score – 8

Total Adjusted Qualitative Points – 358

Pursuant to the Cone of Silence legislation included in the Conflict of Interest and Code of Ethics Ordinance, and Section 2-11.1 of the County Code, the County Mayor or County Mayor's designee will report to the Board of County Commissioners any of the following instances:

- When negotiations do not commence, or other affirmative action is not taken, within 30 days of the CSC's recommendation.

- When the County Mayor's or County Mayor's designee's recommendation to award or reject is not made within 90 days from the date of the CSC's recommendation.

If approved, the Negotiation Team will proceed with contract negotiations in accordance with Section 2-10.4(6) of the Code of Miami-Dade County, and submit the signed contract to be presented to the Board of County Commissioners for final approval, no later than 60 days from the date of this memorandum.

If a satisfactory agreement cannot be reached within the 60 day period, a report is required to be prepared explaining all issues resulting from the negotiations. If negotiations are proceeding within a reasonable timeframe, then negotiations will continue and the report will be submitted upon completion. The final contract and report should be sent to the Strategic Procurement Department, Architectural and Engineering Unit.

Approved:



Jay J. Fink, P.E., WASD Director

1/6/26

Date

Attachments:

1. Preferred Experience and Qualifications
 2. Analysis of Market Availability
 3. List of Respondents
 4. First Tier Tabulation Sheet
 5. Second Tier Tabulation Sheet
- c: Competitive Selection Committee
Clerk of the Board of County Commissioners

ATTACHMENT G



Capital Improvements Information System

Contractor Evaluations Report (All Contracts)

Dept	Contract	Type	Contractor / Architect Name	Date	Rater	Period	Rate
FR	EDP-FR-HO/03	EDP	ARCADIS U.S., INC.	10/22/2024	Margarita Builes	Completion of study or design	3.6
PE	E14-RER-03-ARCADIS WO: 005-D14/03-ARC	PSA	ARCADIS U.S., INC.	8/6/2018	Josue Carias	Interim	3.3
PE	E14-RER-03-ARCADIS WO: 008-D14/03-ARC	PSA	ARCADIS U.S., INC.	8/6/2018	Josue Carias	Project conclusion or closeout	3.8
PE	E14-RER-03-ARCADIS WO: 009-D14/03-ARC	PSA	ARCADIS U.S., INC.	8/6/2018	Josue Carias	Interim	3.8
PE	E14-RER-03-ARCADIS WO: 012-D14/03-ARC	PSA	ARCADIS U.S., INC.	8/6/2018	Josue Carias	Project conclusion or closeout	3.8
PE	E14-RER-03-ARCADIS WO: 011-D14/03-ARC	PSA	ARCADIS U.S., INC.	4/28/2021	Josue Carias	Project conclusion or closeout	3.3
PE	E14-RER-03-ARCADIS WO: 011-D14/03-ARC	PSA	ARCADIS U.S., INC.	5/12/2021	Josue Carias	Project conclusion or closeout	3.3
PE	E14-RER-03-ARCADIS WO: 016R1-D14/03-AR	PSA	ARCADIS U.S., INC.	5/14/2021	Josue Carias	Project conclusion or closeout	3.1
PE	E14-RER-03-ARCADIS WO: 023-D14/03-ARC	PSA	ARCADIS U.S., INC.	5/14/2021	Josue Carias	Project conclusion or closeout	3.8
PE	E14-RER-03-ARCADIS WO: 023R1-D14/03-AR	PSA	ARCADIS U.S., INC.	5/14/2021	Josue Carias	Project conclusion or closeout	3.8
PE	E14-RER-03-ARCADIS WO: 023R2-D14/03-AR	PSA	ARCADIS U.S., INC.	5/14/2021	Josue Carias	Project conclusion or closeout	3.8
PE	E14-RER-03-ARCADIS WO: 025-D14/03-ARC	PSA	ARCADIS U.S., INC.	5/14/2021	Josue Carias	Project conclusion or closeout	3.2
PE	E14-RER-03-ARCADIS WO: 026-D14/03-ARCA	PSA	ARCADIS U.S., INC.	5/19/2021	Josue Carias	Project conclusion or closeout	3.3
PW	E11-PWWW-01 WO: 24	PSA	ARCADIS U.S., INC.	2/24/2017	Grecia Posada	Project conclusion or closeout	3.8
PW	E11-PWWW-01 WO: 35	PSA	ARCADIS U.S., INC.	7/31/2017	Grecia Posada	Completion of study or design	4.0
PW	E11-PWWW-01 WO: 39	PSA	ARCADIS U.S., INC.	8/22/2017	Grecia Posada	Completion of study or design	3.8
PW	E11-PWWW-01 WO: 36	PSA	ARCADIS U.S., INC.	8/25/2017	Grecia Posada	Completion of study or design	4.0
PW	E11-PWWW-01 WO: 10	PSA	ARCADIS U.S., INC.	8/25/2017	Grecia Posada	Completion of study or design	4.0
PW	E11-PWWW-01 WO: 38	PSA	ARCADIS U.S., INC.	11/28/2017	Grecia Posada	Completion of study or design	4.0

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PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	12/11/2017	Ramon Alba	Completion of study or design	4.0
	WO: 37						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	8/20/2018	Grecia Posada	Project conclusion or closeout	4.0
	WO: 42						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	12/4/2018	Grecia Posada	Project conclusion or closeout	4.0
	WO: 44						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	12/4/2018	Grecia Posada	Project conclusion or closeout	4.0
	WO: 43						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	8/14/2014	Grecia Posada	Completion of study or design	4.0
	WO: 6						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	8/28/2014	Brenda Reyes-Osorno	Project conclusion or closeout	4.0
	WO: 11						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	8/28/2014	Brenda Reyes-Osorno	Completion of study or design	4.0
	WO: 13						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	9/8/2014	Brenda Reyes-Osorno	Project conclusion or closeout	4.0
	WO: 3						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	9/29/2014	Brenda Reyes-Osorno	Project conclusion or closeout	4.0
	WO: 1						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	9/29/2014	Brenda Reyes-Osorno	Project conclusion or closeout	4.0
	WO: 14						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	10/21/2014	Brenda Reyes-Osorno	Project conclusion or closeout	4.0
	WO: 2						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	11/7/2014	Brenda Reyes-Osorno	Project conclusion or closeout	4.0
	WO: 4						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	2/4/2015	Brenda Reyes-Osorno	Project conclusion or closeout	4.0
	WO: 7						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	2/4/2015	Brenda Reyes-Osorno	Project conclusion or closeout	4.0
	WO: 8						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	7/10/2015	Brenda Reyes-Osorno	Project conclusion or closeout	4.0
	WO: 17						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	10/2/2015	Grecia Posada	Project conclusion or closeout	4.0
	WO: 15						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	11/24/2015	Brenda Reyes-Osorno	Project conclusion or closeout	4.0
	WO: 16						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	12/8/2015	Brenda Reyes-Osorno	Project conclusion or closeout	3.9
	WO: 9						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	12/11/2015	Brenda Reyes-Osorno	Project conclusion or closeout	4.0
	WO: 5						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	12/16/2015	Brenda Reyes-Osorno	Project conclusion or closeout	4.0
	WO: 12						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	2/9/2016	Grecia Posada	Project conclusion or closeout	4.0
	WO: 21						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	2/9/2016	Grecia Posada	Project conclusion or closeout	4.0
	WO: 20						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	3/30/2016	Ramon Alba	Project conclusion or closeout	3.8
	WO: 22						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	5/11/2016	Ramon Alba	Project conclusion or closeout	3.9
	WO: 26						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	5/11/2016	Ramon Alba	Project conclusion or closeout	3.9
	WO: 5						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	5/11/2016	Ramon Alba	Project conclusion or closeout	4.0
	WO: 9						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	5/17/2016	Grecia Posada	Project conclusion or closeout	4.0
	WO: 12						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	5/27/2016	Grecia Posada	Project conclusion or closeout	3.9
	WO: 18						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	5/27/2016	Grecia Posada	Project conclusion or closeout	3.9
	WO: 18						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	5/27/2016	Grecia Posada	Project conclusion or closeout	3.9
	WO: 18						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	5/27/2016	Grecia Posada	Project conclusion or closeout	3.9
	WO: 18						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	9/1/2016	Grecia Posada	Project conclusion or closeout	4.0
	WO: 28						
PW	E11-PWWW-01	PSA	ARCADIS U.S., INC.	9/16/2016	Grecia Posada	Project conclusion or closeout	4.0
	WO: 25						

PW	E11-PWMM-01	PSA	ARCADIS U.S., INC.	11/21/2016	Amado Gonzalez	Completion of study or design	4.0
	WO: 23						
PW	E11-PWMM-01	PSA	ARCADIS U.S., INC.	11/28/2016	Grecia Posada	Interim	3.5
	WO: 31						
PW	E11-PWMM-01	PSA	ARCADIS U.S., INC.	11/28/2016	Grecia Posada	Completion of study or design	4.0
	WO: 29						
PW	E11-PWMM-01	PSA	ARCADIS U.S., INC.	12/19/2016	Ramon Alba	Completion of study or design	3.8
	WO: 31						
SP	EDP-SP-SR-2008-039 01	EDP	ARCADIS U.S., INC.	7/29/2014	Leticia Smith	Completion of study or design	4.0
SP	EDP-SP-2019-13	EDP	ARCADIS U.S., INC.	7/3/2022	Helga Sommer	Project conclusion or closeout	4.0
SP	EDP-SP-M19-13.1	EDP	ARCADIS U.S., INC.	7/26/2022	Elizabeth Ogden, R.A.	Project conclusion or closeout	4.0
WS	E20-WASD-09	PSA	ARCADIS U.S., INC.	8/29/2022	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 002						
WS	E20-WASD-09	PSA	ARCADIS U.S., INC.	11/4/2022	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 004						
WS	E20-WASD-09	PSA	ARCADIS U.S., INC.	4/20/2023	Frances G. Morris	Project conclusion or closeout	3.9
	WO: 003						
WS	E20-WASD-09	PSA	ARCADIS U.S., INC.	8/24/2023	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 008						
WS	E20-WASD-09	PSA	ARCADIS U.S., INC.	10/11/2023	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 011						
WS	E20-WASD-09	PSA	ARCADIS U.S., INC.	12/18/2023	Frances G. Morris	Project conclusion or closeout	3.7
	WO: 012						
WS	E20-WASD-09	PSA	ARCADIS U.S., INC.	5/7/2024	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 009						
WS	E20-WASD-09	PSA	ARCADIS U.S., INC.	7/11/2024	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 016						
WS	E20-WASD-09	PSA	ARCADIS U.S., INC.	8/5/2024	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 010						
WS	E20-WASD-09	PSA	ARCADIS U.S., INC.	8/5/2024	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 018						
WS	E20-WASD-09	PSA	ARCADIS U.S., INC.	10/15/2024	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 020						
WS	E20-WASD-09	PSA	ARCADIS U.S., INC.	4/18/2025	Lisel Suarez Toledo	Completion of study or design	4.0
	WO: 006						
WS	E20-WASD-09	PSA	ARCADIS U.S., INC.	7/24/2025	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 021						
WS	E20-WASD-09	PSA	ARCADIS U.S., INC.	10/7/2025	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 023						
WS	E20-WASD-09	PSA	ARCADIS U.S., INC.	10/17/2025	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 019						
WS	E20-WASD-09	PSA	ARCADIS U.S., INC.	1/21/2026	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 013						
WS	E20-WASD-09	PSA	ARCADIS U.S., INC.	1/22/2026	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 022						
WS	E15-WASD-14	PSA	ARCADIS U.S., INC.	1/3/2017	Frances G. Morris	Project conclusion or closeout	3.4
	WO: 004						
WS	E15-WASD-14	PSA	ARCADIS U.S., INC.	3/28/2019	Elizabeth Villafane	Project conclusion or closeout	3.8
	WO: 013						
WS	E15-WASD-14	PSA	ARCADIS U.S., INC.	5/8/2019	Amanda Kinnick	Project conclusion or closeout	3.9
	WO: 009						
WS	E15-WASD-14	PSA	ARCADIS U.S., INC.	3/11/2020	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 020						
WS	E15-WASD-14	PSA	ARCADIS U.S., INC.	3/11/2020	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 020						
WS	E15-WASD-14	PSA	ARCADIS U.S., INC.	3/11/2020	Frances G. Morris	Project conclusion or closeout	3.8
	WO: 011						
WS	E15-WASD-14	PSA	ARCADIS U.S., INC.	8/6/2020	Frances G. Morris	Project conclusion or closeout	3.9
	WO: 19						
WS	E15-WASD-14	PSA	ARCADIS U.S., INC.	9/22/2020	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 022						
WS	E15-WASD-14	PSA	ARCADIS U.S., INC.	9/22/2020	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 016						

WS	E15-WASD-14	PSA	ARCADIS U.S., INC.	10/6/2020	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 024						
WS	EDP-WS-44	EDP	ARCADIS G&M, INC.	8/17/2007	Charles (Tony) Smith	Project conclusion or closeout	3.8
WS	EDP-WS-44	EDP	ARCADIS G&M, INC.	8/17/2007	Charles (Tony) Smith	Project conclusion or closeout	3.8
WS	E15-WASD-14	PSA	ARCADIS U.S., INC.	9/25/2017	Frances G. Morris	Project conclusion or closeout	3.8
	WO: 008						
WS	E15-WASD-14	PSA	ARCADIS U.S., INC.	10/2/2017	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 005						
WS	E15-WASD-14	PSA	ARCADIS U.S., INC.	5/25/2021	Frances G. Morris	Project conclusion or closeout	3.8
	WO: 023						
WS	E15-WASD-14	PSA	ARCADIS U.S., INC.	6/30/2021	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 025						
WS	E15-WASD-14	PSA	ARCADIS U.S., INC.	9/9/2021	Frances G. Morris	Project conclusion or closeout	4.0
	WO: 027						

Evaluation Count: 93 Contractors: 1 Average for all Evaluations: 3.9 Average for Completion Evaluations: 3.9

ATTACHMENT H

Award Clerk Date Start: 7/16/2022 End: 7/16/2025 Get Report



STRATEGIC PROCUREMENT DEPARTMENT
CAPITAL IMPROVEMENTS INFORMATION SYSTEM
Work History (PSA Contract)
Monday, February 2, 2026

ARCADIS G&M, INC.
FEIN 570373224
(All PSA Contracts)

DST	DPT	Type	Contract	Name	Contractor	Award Clerk Date	Estimated Completion Date	Total Award	Last Status Date	% Complete / Status *
30	PW	PSA	E11-PWMM-01	Professional Bond Engineering Services	ARCADIS U.S., INC.	6/18/2013	6/30/2018	\$3,156,000	11/24/2015	50% / On Schedule
5	SP	PSA	E14-SEA-01R	Management Financial Consulting and Bond Engineer	ARCADIS U.S., INC.	5/5/2015	8/2/2019	\$3,000,000	8/20/2018	53% / On Schedule
30	PE	PSA	E14-RER-03-ARCADIS	Environmental Cleanup, Compliance and Related Se	ARCADIS U.S., INC.	5/21/2015	9/24/2022	\$3,000,000		0% / N/A
30	WS	PSA	E15-WASD-14	Engineering Services for Water and Sewer Rates,	ARCADIS U.S., INC.	4/19/2016	4/28/2021	\$4,500,000		0% / N/A
30	SW	PSA	E17-DSWM-01	Professional Bond Engineering Services	ARCADIS U.S., INC.	6/5/2018	12/23/2023	\$3,156,000	2/8/2021	0% / On Schedule
30	PE	PSA	E16-RER-01	Design Services for Developing Adaptation Strate	ARCADIS U.S., INC.	12/4/2018	12/13/2021	\$540,000		0% / N/A
5	SP	PSA	E18-SEA-06	Management Financial Consulting and Bond Engineer	ARCADIS U.S., INC.	4/20/2021	6/2/2026	\$5,000,000		0% / N/A
30	WS	PSA	E20-WASD-09	Water and Sewer Rates, Fee Analysis and Bond Eng	ARCADIS U.S., INC.	2/1/2022	4/27/2025	\$4,500,000		0% / N/A
30	SW	PSA	18393-DSWM21-BE	Professional Bond Engineering Services for Depar	ARCADIS U.S., INC.	7/18/2023	7/25/2028	\$5,090,040		0% / N/A
Totals:						9		\$31,942,040		

* Inactive Contract



MEMORANDUM (Revised)

TO: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

DATE: June 16, 2026

FROM: 
Gen Bonzon-Keenan
County Attorney

SUBJECT: Agenda Item No. 8(O)(2)

Please note any items checked.

- ☐ "3-Day Rule" for committees applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Statement of social equity required
- ☐ Ordinance creating a new board requires detailed County Mayor's report for public hearing
- ☒ No committee review
- ☐ Requires more than a majority vote (i.e., 2/3's present ____, 2/3 membership ____, 3/5's ____, unanimous ____, majority plus one ____, CDMP 7 votes (majority of membership) ____, CDMP 2/3 members present but not less than 7 votes (majority of membership) ____, CDMP 9 votes (2/3 membership) ____) to approve
- ☐ Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved _____ Mayor
Veto _____
Override _____

Agenda Item No. 8(O)(2)
6-16-26

RESOLUTION NO. _____ R-538-26

RESOLUTION RATIFYING ACTION TAKEN BY THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE RELATED TO THE MIAMI-DADE WATER AND SEWER DEPARTMENT'S CONSENT DECREE AND CAPITAL IMPROVEMENT PROGRAMS ACCELERATION ORDINANCE PURSUANT TO SECTION 2-8.2.12 OF THE CODE OF MIAMI-DADE COUNTY, FLORIDA, SPECIFICALLY APPROVAL OF THE AWARD OF THE NON-EXCLUSIVE PROFESSIONAL SERVICES AGREEMENT FOR PROJECT NO. E24WS06 FOR WATER AND SEWER RATES, FEE ANALYSIS AND BOND ENGINEERING SERVICES, TO ARCADIS U.S., INC., AGREEMENT NO. 25AUSI003, IN AN AMOUNT NOT TO EXCEED \$6,655,000.00; AND AUTHORIZING THE COUNTY MAYOR OR COUNTY MAYOR'S DESIGNEE TO EXERCISE THE PROVISIONS CONTAINED THEREIN, INCLUDING TERMINATION

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board ratifies the actions of the County Mayor or County Mayor's designee, as authorized by section 2-8.2.12 of the Code of Miami-Dade County, Florida, specifically approval of the award of the Non-Exclusive Professional Services Agreement, in an amount not to exceed \$6,655,000.00 to Arcadis U.S., Inc., Agreement No. 25AUSI003, for Project No. E24WS06 for Water and Sewer Rates, Fee Analysis and Bond Engineering Services. This Board authorizes the County Mayor or County Mayor's designee to exercise the provisions in the agreement, including termination provisions contained therein. The solicitation documents and resulting agreement are kept on file and are available upon request from the Intergovernmental Affairs Division of the Miami-Dade Water and Sewer Department.

The foregoing resolution was offered by Commissioner **Juan Carlos Bermudez** , who moved its adoption. The motion was seconded by Commissioner **Oliver G. Gilbert, III** and upon being put to a vote, the vote was as follows:

Anthony Rodriguez, Chairman	aye		
Kionne L. McGhee, Vice Chairman	aye		
Marleine Bastien	aye	Juan Carlos Bermudez	aye
Sen. René García	absent	Oliver G. Gilbert, III	aye
Roberto J. Gonzalez	aye	Keon Hardemon	aye
Danielle Cohen Higgins	aye	Vicki L. Lopez	aye
Natalie Milian Orbis	aye	Raquel A. Regalado	aye
Micky Steinberg	aye		

The Chairperson thereupon declared the resolution duly passed and adopted this 16th day of June, 2026. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this Resolution and the filing of this approval with the Clerk of the Board.



MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

JUAN FERNANDEZ-BARQUIN, CLERK

By: **Basia Pruna**
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.

Jose I. Ortega