

MEMORANDUM

Amended
Agenda Item No. 11(A)(7)

TO: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

DATE: June 2, 2026

FROM: Geri Bonzon-Keenan
County Attorney

SUBJECT: Resolution expressing support
for the Cuban American National
Foundation's "Roadmap for a
Free Cuba" and its 13-pillar
framework for democratic
transition, freedom, and
prosperity for the Cuban people

Resolution No. R-502-26

The accompanying resolution was prepared and placed on the agenda at the request of Prime Sponsor Commissioner Natalie Milian Orbis, and Co-Sponsors Senator René García, Commissioner Roberto J. Gonzalez and Chairman Anthony Rodriguez.



Geri Bonzon-Keenan
County Attorney

GBK/smm



MEMORANDUM

(Revised)

TO: Honorable Chairman Anthony Rodriguez
and Members, Board of County Commissioners

DATE: June 2, 2026

FROM: 
Gen Bonzon-Keenan
County Attorney

SUBJECT: Amended
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Please note any items checked.

- ☐ "3-Day Rule" for committees applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Statement of social equity required
- ☐ Ordinance creating a new board requires detailed County Mayor's report for public hearing
- ☒ No committee review
- ☐ Requires more than a majority vote (i.e., 2/3's present ____, 2/3 membership ____, 3/5's ____, unanimous ____, majority plus one ____, CDMP 7 votes (majority of membership) ____, CDMP 2/3 members present but not less than 7 votes (majority of membership) ____, CDMP 9 votes (2/3 membership) ____) to approve
- ☐ Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved	_____ Mayor	Amended
Veto	_____	Agenda Item No. 11(A)(7)
Override	_____	6-2-26

RESOLUTION NO. **R-502-26**

RESOLUTION EXPRESSING SUPPORT FOR THE CUBAN
AMERICAN NATIONAL FOUNDATION'S "ROADMAP FOR A
FREE CUBA" AND ITS 13-PILLAR FRAMEWORK FOR
DEMOCRATIC TRANSITION, FREEDOM, AND PROSPERITY
FOR THE CUBAN PEOPLE

WHEREAS, the United States of America was founded upon the principle that all persons possess the unalienable rights of life, liberty, and the pursuit of happiness, and that governments derive their just powers from the consent of the governed; and

WHEREAS, the communist regime in Cuba has denied its people these fundamental rights for nearly seven decades, subjecting them to political repression, economic deprivation, the imprisonment of dissidents, and the suppression of free expression and religious liberty; and

WHEREAS, Miami-Dade County is home to one of the largest Cuban-American communities in the world, a community that bears personal witness to the suffering of the Cuban people and has enriched this County through its entrepreneurial spirit, civic leadership, and enduring commitment to Cuban freedom; and

WHEREAS, the Cuban people have demonstrated extraordinary courage in their struggle for liberty, including during the historic July 11, 2021 uprising, in which thousands of Cubans throughout the island publicly demanded freedom and an end to tyranny, and were met with violent repression and mass imprisonment; and

WHEREAS, a durable transition to democracy in Cuba will require a comprehensive framework grounded in constitutional governance, the rule of law, free enterprise, and the full participation of the Cuban people and diaspora in rebuilding their nation; and

WHEREAS, the Cuban American National Foundation ("CANF") is a Miami-based nonprofit organization that has worked tirelessly for over four decades to restore freedom, democracy, and respect for human rights in Cuba; and

WHEREAS, CANF has consistently championed the values of democratic governance, free enterprise, and human rights on behalf of the Cuban people, and remains a cornerstone institution of Miami-Dade County's civic and political life; and

WHEREAS, CANF has published the *Roadmap for a Free Cuba*, a 13-pillar framework addressing rule of law, economic freedom, infrastructure, education, healthcare, and democratic institution-building, a copy of which is attached hereto as Exhibit A and incorporated herein; and

WHEREAS, the Cuban American Bar Association, a non-profit and voluntary bar association of judges, lawyers, and law students interested in issues affecting the Cuban community, collaborated in the drafting of the Roadmap for a Free Cuba, contributing its legal expertise to ensure that the framework's foundational pillars reflect the rule of law, constitutional governance, property rights, and the protection of individual liberties essential to a free society; and

WHEREAS, there are countless other organizations, both in Cuba and South Florida, that have also worked tirelessly to promote the restoration of democracy, free enterprise, and human rights in Cuba; and

WHEREAS, many of these other organizations have also developed important and thoughtful frameworks and plans for the full restoration of economic and political liberty in Cuba,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board:

Section 1. Adopts and incorporates the foregoing recitals as if restated herein.

Section 2. Hereby expresses its strong and unequivocal support for the Cuban people's aspirations for freedom, democracy, and self-determination, and endorses the principles set forth in CANF's Roadmap for a Free Cuba as a meaningful framework for achieving a prosperous, free, and democratic Cuba.

Section 3. Hereby also expresses its strong and unequivocal support for the countless other organizations, both in Cuba and South Florida, that have also worked tirelessly to promote the restoration of democracy, free enterprise, and human rights in Cuba, and endorses the principles for achieving a prosperous, free, and democratic Cuba that these organizations' frameworks and plans have set forth and promoted.

The Prime Sponsor of the foregoing resolution is Commissioner Natalie Milian Orbis, and the Co-Sponsors are Senator René García, Commissioner Roberto J. Gonzalez and Chairman Anthony Rodriguez. It was offered by Commissioner **Natalie Milian Orbis** , who moved its adoption. The motion was seconded by Commissioner **Roberto J. Gonzalez** and upon being put to a vote, the vote was as follows:

Anthony Rodriguez, Chairman	aye		
Kionne L. McGhee, Vice Chairman	absent		
Marleine Bastien	absent	Juan Carlos Bermudez	aye
Sen. René García	absent	Oliver G. Gilbert, III	absent
Roberto J. Gonzalez	aye	Keon Hardemon	aye
Danielle Cohen Higgins	absent	Vicki L. Lopez	aye
Natalie Milian Orbis	aye	Raquel A. Regalado	aye
Micky Steinberg	aye		

The Chairperson thereupon declared this resolution duly passed and adopted this 2nd day of June, 2026. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this resolution and the filing of this approval with the Clerk of the Board.



MIAMI-DADE COUNTY, FLORIDA
BY ITS BOARD OF
COUNTY COMMISSIONERS

JUAN FERNANDEZ-BARQUIN, CLERK

By: Basia Pruna
Deputy Clerk

Approved by County Attorney as
to form and legal sufficiency.

Jorge Martinez-Esteve

A handwritten signature in black ink, appearing to be "Jorge Martinez-Esteve", is written over a horizontal line.

A LETTER



*To my Cuban brothers, and sisters,
and to all who stand for freedom and democracy*

Cuba is a failed state...

Communism and the Castro family have failed you...

A new day of hope is near...

The bells of freedom are ringing and the Cuban people, as well as all those around the globe whom want to see a free and prosperous Cuba have a choice:

Do we answer the call to promote and fight for new leadership and a political structure that dismantles the remnants of a system that has enslaved the Cuban people for almost 70 years and terrorized the Americas or allow the status quo to prevail? It is truly a simple choice:

**Prosperity or misery?
Freedom or repression?**

Attached is a framework with 13 pillars that choose Prosperity and Freedom that are based on the rule of law and returning dignity and hope to the Cuban people. Freedom and democracy is the only choice.

Adelante!!!

- Jorge Mas

FOUNDATIONAL INSTITUTIONS & RULE OF LAW

01

Prosperity needs *a foundation.*

A free Cuba begins with a new constitution — one that safeguards individual freedoms, private enterprise, and the independence of its courts. Laws apply equally to everyone. Contracts are honored. Without this foundation, nothing else stands.



The Plan →

01/14

PILLAR 02

HUMAN CAPITAL



02

Cuba's greatest asset is its *people*.

Cubans are resilient — abroad they are leaders in medicine, engineering, and science. The Cuban exile community is ready to help rebuild. Open immigration brings in specialists where Cuba needs them. Give Cubans the chance to build, and they will.

Swipe →

02/14

SIMPLE & EFFICIENT REGULATORY SYSTEM

03

If it isn't banned,
it's allowed.

A single "one-stop shop" for business registration, permits, and hiring — replacing the maze that has stalled Cuban entrepreneurs for generations. Government stays focused on what it should: rule of law, public safety, health, and the environment. Everything else belongs to the people building a new Cuba.



What's Next →

03/14

PILLAR 04

SIMPLE, TRANSPARENT TAX SYSTEM



04

A simple tax system Cubans can *trust*.

No personal income tax. One national sales tax, collected digitally — simple, transparent, impossible to game. Rates locked into law for 20+ years, so Cubans can plan without fear.

Keep Going →

FINANCIAL SYSTEM & ACCESS TO CAPITAL

05

Money that finally *moves.*

Mortgages so families can buy homes. Loans so entrepreneurs can build businesses. Open capital markets where Cubans invest in their own future. Foreign capital that flows freely, with profits free to come and go. A financial machinery fit for a modern economy.



Scroll For More →

05/14

PILLAR 06

STRATEGIC NATIONAL OWNERSHIP INCENTIVES



06

Cubans *own* Cuba.

The goal: build a Cuban capitalist class from day one. Companies with at least 10% Cuban ownership earn major corporate tax breaks — backed by real equity, real voting rights, and real minority protections. Cubans stop being only labor and start being owners.

Keep Reading →
06/14

FOCUS ON KEY GROWTH SECTORS

07

A nation that builds on every *front*.

Agriculture. Technology. Manufacturing. Mining.
Construction. Infrastructure. Tourism. Seven proven
sectors — from sugar fields to software, from
cruise ports to nickel mines, from medical tourism
to data services. No single point of failure. Not a
one-trick economy.



Into The Plan →

07/14

08

90 miles from the
world's *largest*
economy.

Free trade agreements with the US, Canada, Latin America, and the EU. Bilateral investment treaties. Export processing zones. A modernized customs system clearing goods in 24 hours. For 70 years, Cuba's geography has been wasted. Not anymore.

Continue →

8/14

CULTURAL & MORAL FOUNDATION



Merit, not ideology.

Schools teach what generations of Cubans were never allowed to learn: property rights, personal responsibility, civic duty, and entrepreneurship. A formal truth and reconciliation process confronts the past honestly — restoring what was broken between Cubans and their institutions.



There's more →
9/14

PILLAR 10

INFRASTRUCTURE



10

**Without it,
nothing works.**

Reliable ports, airports, highways, power grids, and communications aren't optional. A software founder can't export work without working internet. A farmer can't reach global markets through broken ports.

Next →
10/14

11

From kindergarten to *career*.

Every Cuban child gets a voucher usable at any accredited school. Vouchers go further for students in poverty, with disabilities, or in rural areas. Schools compete on quality, with a strong focus on STEM, the trades, and entrepreneurship. Real choice, real opportunity.



Almost There →

11/14

PILLAR 12

HEALTHCARE SYSTEM



12

Develop a world-class *system*.

Every Cuban gets a healthcare voucher usable at any licensed provider — with pre-existing conditions always covered. Private clinics, public facilities, telemedicine, and foreign hospitals compete on quality, speed, and outcomes. Cuba's medical professionals are finally free to thrive.

One More →

12/14

13

A society of owners, *not dependents.*

Targeted support for those who truly need it — the elderly, those with disabilities, and the temporarily unemployed. A safety net designed to lift Cubans up, then let them stand on their own. Dignity comes from participation. Every Cuban deserves both.





2026

Patria. Libertad. Prosperidad.

A blueprint built on freedom, ownership, and Cuban participation. One vision. A Cuba that will far surpass everything it once was.