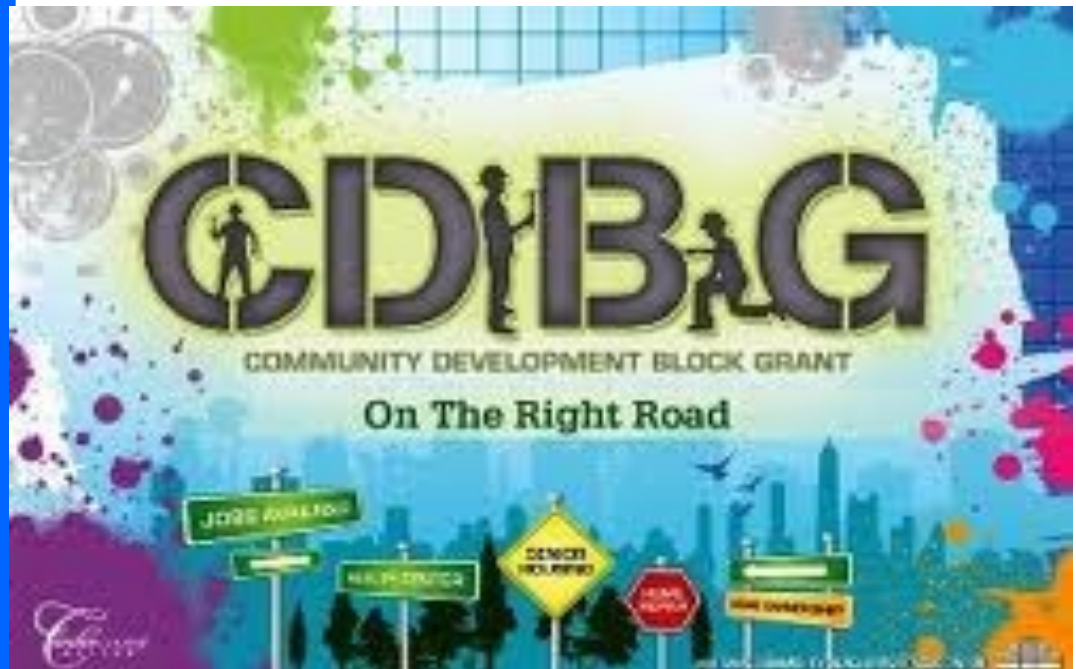


Miami-Dade County, Florida  
**FY 2018 Consolidated  
Annual Performance  
and Evaluation  
Report**



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**DRAFT**

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## **CR-05 - Goals and Outcomes**

### **Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)**

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

This Consolidated Annual Performance and Evaluation Report (CAPER) describes the activities undertaken during the program year beginning January 1, 2018 and ending December 31, 2018, accomplished with the expenditure of Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), and Emergency Solutions Grant (ESG) funds granted to Miami-Dade County's Department of Public Housing and Community Development (PHCD) from the U.S. Department of Housing and Urban Development (HUD). This report includes an account of the County's primary goals and accomplishments described in the County's FY 2013 – 2019 Consolidated Plan for the FY 2018 program year.

On July 24, 2018, the BCC approved Resolution R-814-18 inclusive of the FY 2018 Action Plan authorizing the allocation of \$10,810,223 of CDBG funds, \$4,844,547 of HOME funds and \$1,040,107 total ESG funding for community development initiatives throughout Miami-Dade County. These funds were utilized to carry out the principal goals of Miami-Dade County Public Housing and Community Development (PHCD) as identified in the County's Consolidated Plan and were of direct benefit to low- and moderate-income residents of Miami-Dade County neighborhoods with high concentrations of low- and moderate-income residents, including but not limited to Neighborhood Revitalization Strategic Areas (NRSAs) and Eligible Block Groups (EBGs).

It should be noted that Miami-Dade County received their allocations for CDBG, HOME and ESG on Friday, February 1, 2019. This caused a notable delay in the award and contract execution process for sub recipients, delayed program start dates and the timely completion of program activities.

**Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)**

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Code Enforcement	Non-Housing Community Development	CDBG: \$	Other	Other	6130	0	0.00%			
Commission District Fund (CDF) Public Services	Public Services	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	9959	0	0.00%	934	0	0.00%
Commission District Fund/CDF Economic Development	Non-Housing Community Development Economic Development	CDBG: \$	Jobs created/retained	Jobs	100	0	0.00%			
Commission District Fund/CDF Public Facilities	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	9389	0	0.00%			

Community Action Public Service Programs	Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1065	0	0.00%	30	0	0.00%
Community Action Public Service Programs	Non-Housing Community Development	CDBG: \$	Businesses assisted	Businesses Assisted	0	0		346	0	0.00%
Emergency Overnight Shelter	Homeless	ESG: \$	Homeless Person Overnight Shelter	Persons Assisted	1750	0	0.00%			
Emergency Overnight Shelter	Homeless	ESG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0		256	0	0.00%
Homebuyer Counseling & Education	Affordable Housing	Miami-Dade County Surtax Program: \$	Other	Other	5000	0	0.00%			
Housing Code Enforcement and Graffiti Abatement	Affordable Housing	CDBG: \$	Housing Code Enforcement/Foreclosed Property Care	Household Housing Unit	80	0	0.00%			
Juvenile Diversion Program	Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	320	0	0.00%			
Microenterprise Lending & Technical Assistance	Non-Housing Community Development Economic Development	CDBG: \$	Jobs created/retained	Jobs	210	0	0.00%	72	0	0.00%

Microenterprise Lending & Technical Assistance	Non-Housing Community Development Economic Development	CDBG: \$	Businesses assisted	Businesses Assisted	0	0	60	0	0.00%
New Construction/Rehab of Rental Housing Units	Affordable Housing	HOME: \$ / Miami-Dade County Surtax Program: \$	Rental units constructed	Household Housing Unit	1389	11	0	11	0.79%
New Construction/Rehab of Rental Housing Units	Affordable Housing	HOME: \$ / Miami-Dade County Surtax Program: \$	Rental units rehabilitated	Household Housing Unit	1389	0	0	0	0.00%
New Construction/Rehab of Rental Housing Units	Affordable Housing	HOME: \$ / Miami-Dade County Surtax Program: \$	Homeowner Housing Rehabilitated	Household Housing Unit	0	5	0	5	0.00%

Program Administration	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development Economic Development	CDBG: \$ / HOME: \$ / ESG: \$	Other	Other	0	0	0	1	0	0.00%
Public Infrastructure Improvements	Non-Housing Community Development	CDBG: \$ / HOME: \$3086170.3	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	10355	0	0	0	0.00%	
Public Infrastructure Improvements	Non-Housing Community Development	CDBG: \$ / HOME: \$3086170.3	Rental units constructed	Household Housing Unit	0	0	210	0	0.00%	
Public Infrastructure Improvements	Non-Housing Community Development	CDBG: \$ / HOME: \$3086170.3	Rental units rehabilitated	Household Housing Unit	0	0	234	0	0.00%	
Rapid Re-housing Assistance	Homeless	ESG: \$	Homelessness Prevention	Persons Assisted	650	0			0.00%	
Single-Family Owner-Occupied Rehabilitation	Affordable Housing	CDBG: \$80602.24 / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	50	1	8	1	2.00%	12.50%

Special Economic Development	Non-Housing Community Development Economic Development	CDBG: \$	Jobs created/retained	Jobs	75	0	0.00%	265	126	47.55%
Tenant-based Rental Assistance Program (TBRA)	Affordable Housing	CDBG: \$ / HOME: \$ / ESG: \$369611.98	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	1440	126	8.75%	265	126	47.55%
Tenant-based Rental Assistance Program (TBRA)	Affordable Housing	CDBG: \$ / HOME: \$ / ESG: \$369611.98	Homelessness Prevention	Persons Assisted	0	0		478	0	0.00%
Upgrades to Public Facilities/Capital Improvements	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		23435	0	0.00%
Upgrades to Public Facilities/Capital Improvements	Non-Housing Community Development	CDBG: \$	Other	Other	15	0	0.00%			
Upgrades to Public Parks	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	15000	0	0.00%			

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

**Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

**Provide very-low and moderate-income households access to decent and affordable housing**

The County's effort to provide very-low and moderate-income households with access to decent and affordable housing included awarding HOME dollars to agencies that provided tenant-based rental assistance (TBRA) for women, children and the homeless population. TBRA services included providing both shelter and case management assistance. Many of the clients were also provided financial assistance to help secure affordable rental housing. Both CDBG and HOME funding was utilized for housing rehabilitation for single family home owners.

**Expand economic opportunities to create and retain jobs through business development opportunities and technical assistance**

Public Housing and Community Development partnered with ten agencies to deliver and expand economic opportunities to create and retain jobs through business development during the year. Use of CDBG funds allowed six agencies to assist businesses with technical assistance, including but not limited to, business support services, trainings and monetary resources. Organizations participating in this activity were offered low interest loans to business owners meeting HUD's low- and moderate-income criteria. Community Development and Block Grant funding was also used to create economic development opportunities for local businesses through business incubator programs that provided both jobs and technical assistance on small business development. In 2018, PHCD continued with the revamped process for funding special economic development activities, utilizing program income as a dedicated source of funding for applicants to access throughout the year.

**Provide access to Public Services including senior services, services for the disabled, youth, substance abuse services, employment training, after school tutoring, and child care services**

In 2018, Public Services included a large part of the geographical population of Miami-Dade County served with CDBG funding. The County partnered with more than 22 agencies to provide an array of services to low- and moderate-income residents throughout the County. With the elderly population being one of the primary targets, a substantive amount of funding was awarded to agencies providing meals for seniors and seniors with disabilities. Additionally, public service grant funds supported activities for after school programs, school readiness, youth employment, vocational training, cultural education, and family resources.

It should be noted that Miami-Dade County received their allocations for CDBG, HOME and ESG on February 1, 2019 . This caused a notable delay



in the award and contract execution process for sub recipients, delayed program start dates and the timely completion of program activities.

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## CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG	HOME	ESG
White	3	320	0
Black or African American	0	144	0
Asian	0	2	0
American Indian or American Native	0	0	0
Native Hawaiian or Other Pacific Islander	0	0	0
<b>Total</b>	<b>3</b>	<b>466</b>	<b>0</b>
Hispanic	3	330	0
Not Hispanic	0	136	0

Table 2 – Table of assistance to racial and ethnic populations by source of funds

### Narrative

Miami-Dade's Department of Public Housing and Community Development strives to meet the needs of low-and moderate-income families throughout Miami-Dade County. Federal funding, CDBG, HOME and ESG, was used to provide community development and housing services for men and women of all ethnic backgrounds. As the largest population in the County, Hispanics are among the highest number of individuals to receive benefits from federal resources. Areas with the highest rate of low income families were inclusive of designated NRSA's and were primarily populated with African Americans. The table above provides a more concise depiction of all persons that received services.

## CR-15 - Resources and Investments 91.520(a)

### Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	CDBG	10,810,224	7,416,393
HOME	HOME	4,844,547	22,605,240
HOPWA	HOPWA		
ESG	ESG	1,040,107	1,311,813
Other	Other		

Table 3 - Resources Made Available

### Narrative

#### Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Biscayne North	3	1	
CITY OF OPA-LOCKA	17	5	
CITY OF SOUTH MIAMI	13	17	
Cutler Ridge	3	17	
Eligible Block Group (EBG)	19	5	Low-Mod Census Block Group
GOULDS	6	10	
LEISURE CITY	4	1	
MODEL CITY	19	15	
PERRINE	8	3	
WEST LITTLE RIVER	8	5	

Table 4 – Identify the geographic distribution and location of investments

### Narrative

The table above includes nine residential areas identified by Miami-Dade County, where the majority of the residents are considered low- and moderate-income residents. Seven of these areas, designated by HUD as Neighborhood Revitalization Strategy Areas (NRSAs) have been used as a way to target CDBG resources to support revitalization efforts that address the specific needs of a more impoverished community. PHCD has partnered with these communities through regular participation in their Community Advisory Committees, which meet either monthly or quarterly, in efforts to foster the development of resident-based initiatives and to identify and address their housing, economic, and human service needs.

## Leveraging

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

Public Housing and Community Development continues to demonstrate their ability to effectively leverage Federal, State and local funding to meet the community needs of Miami-Dade County. During program year 2018, State Housing Initiatives Partnership Funding (SHIP) and Documentary Stamp Surtax Funding (Surtax) were used to support affordable housing development, rehabilitation and homeownership activities. SHIP funding was awarded to 28 households as subsidy to assist with a first time home purchase, totaling \$1,882,100. Additionally, Surtax and SHIP funding was leveraged to provide developers with gap financing to increase the pool of affordable housing units throughout Miami-Dade. The Board of County Commissioners (BCC) during 2018, conveyed 102 parcels for use in the County's Infill Program, which provides developers with land and incentives for homeownership activities. This year's Infill Program resulted in 27 homes that were built and sold to new homeowners.

<b>Fiscal Year Summary – HOME Match</b>	
1. Excess match from prior Federal fiscal year	30,571,928
2. Match contributed during current Federal fiscal year	4,844,547
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	35,416,475
4. Match liability for current Federal fiscal year	1,193,239
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	34,223,236

**Table 5 – Fiscal Year Summary - HOME Match Report**

Match Contribution for the Federal Fiscal Year									
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match	

Table 6 – Match Contribution for the Federal Fiscal Year

**HOME MBE/WBE report**

Program Income – Enter the program amounts for the reporting period				
Balance on hand at begin-ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
0	0	0	0	0

Table 7 – Program Income

<b>Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period</b>						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
<b>Contracts</b>						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
<b>Sub-Contracts</b>						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
<b>Contracts</b>						
Dollar Amount	0	0	0			
Number	0	0	0			
<b>Sub-Contracts</b>						
Number	0	0	0			
Dollar Amount	0	0	0			

**Table 8 - Minority Business and Women Business Enterprises**

<b>Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted</b>						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

**Table 9 – Minority Owners of Rental Property**

<b>Relocation and Real Property Acquisition</b> – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0	0			
Businesses Displaced		0	0			
Nonprofit Organizations Displaced		0	0			
Households Temporarily Relocated, not Displaced		0	0			
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

**Table 10 – Relocation and Real Property Acquisition**

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## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	225	35
Number of Non-Homeless households to be provided affordable housing units	175	1,000
Number of Special-Needs households to be provided affordable housing units	54	51
<b>Total</b>	<b>454</b>	<b>1,086</b>

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	478	221
Number of households supported through The Production of New Units	557	543
Number of households supported through Rehab of Existing Units	115	228
Number of households supported through Acquisition of Existing Units	0	0
<b>Total</b>	<b>1,150</b>	<b>992</b>

Table 12 – Number of Households Supported

### Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

Constructing new housing units and developments, and providing rehabilitation to existing housing developments is a complex process that is completed over two to four years, or more. Thus, there are a number of HOME-assisted and Documentary Stamp Surtax funded housing development projects which are still in development and as such cannot be counted in this report. Six new housing developments, with a total of 543 units were delivered in 2018. Two rental rehabilitation projects were completed, with a total of 394 units completed in 2018. Miami-Dade funded rehabilitation and new construction activities in FY 2018 with CDBG and/or HOME funds. New construction of affordable housing was also funded with Documentary Stamp Surtax and SHIP funding.



**Discuss how these outcomes will impact future annual action plans.**

In order to ensure timely completion of projects, Miami-Dade County is awarding funding only to those projects that are shovel ready.

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

<b>Number of Households Served</b>	<b>CDBG Actual</b>	<b>HOME Actual</b>
Extremely Low-income	41	0
Low-income	34	0
Moderate-income	236	0
<b>Total</b>	<b>311</b>	<b>0</b>

**Table 13 – Number of Households Served**

**Narrative Information**

Miami-Dade County places a high priority on assisting low-income households to achieve homeownership through counseling and education programs. Rehabilitation of existing single-family homes and apartment units to provide weatherization, roofing and air conditioning for low- to moderate-income households is another top priority based on the concept of retaining and improving the existing housing stock. The Extremely Low-Income and Very Low-Income populations are Severely Cost Burdened with over 50% of income expended on housing. The Low-Income population is Cost Burdened with between 30% and 50% of income expended on housing needs. Development efforts must still be made to address the needs of the Extremely Low-Income, Very Low-Income, and Low-Income populations.

## **CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**

**Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:**

### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

Miami-Dade's Continuum of Care (CoC) has a centralized outreach, assessment and intake process. The Miami-Dade Homeless Trust (the Trust) is the County's department primarily charged with the implementation of the CoC and works very closely with Public Housing and Community Development (PHCD) to develop and implement a county-wide strategy to address homelessness.

Unsheltered individuals and families are engaged by mobile outreach teams through access points and/or institutions such as jails, hospitals and crisis units. The CoC also receives through the toll-free, tri-lingual Homeless Hotline which provides a variety of services including but not limited to: legal, counseling and rent arrears. The Trust provides cards to police stations, social service agency and other entities frequented by homeless persons and families. Mobile outreach teams, which include peer support specialists, administer the Vulnerability Index-Service Prioritization Decision Assistance Tool (VI-SPDAT) and enter scores into the Homeless Management Information System (HMIS), which together with length of time homeless data facilitate referrals and prioritization of permanent housing. A Housing Coordinator is also employed by the Trust to match homeless individuals and families with vacant apartments that participant in the Trust's Permanent Supportive Housing program. There is also a component of the County's efforts that reaches out to hard-to-serve homeless persons who routinely refuse shelter.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The Homeless Trust (the Trust) which is the County Department charged with implementing the COC and has as its primary responsibility to address the County's homeless issues. In 2018, the Trust received technical assistance on system rightsizing to ensure the County's resources appropriately match community needs. The analysis done suggest there is a need to enhance short to medium term rental assistance to facilitate flow from shelters and transitional housing. Public Housing and Community Development (PHCD) provides Emergency Solutions Grant (ESG) funds for homeless prevention and rapid re-housing and funds from the Home Investment Partnership (HOME) program to be utilized for Tenant Based Rental Assistance (TBRA) programs that assist former homeless transitioning into permanent housing.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections**

**programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

All ESG subrecipients participate in the CoC's HMIS, facilitating trend analysis, planning and resource allocation by the CoC. Coordination with the local FEMA Emergency Food and Shelter Program further allows leveraging of ESG and CoC Homeless Prevention funding. In 2018, the CoC successfully partnered with the Florida Department of Children and Families and its Managing Entity Entity, Our Kids and two Public Housing Agencies to secure 109 Family Unification Program Vouchers, to assist youth exiting foster care, as well as families needing reunification or at-risk of separation due to a lack of housing. The CoC strategy includes the development of a MOA establishing discharge policies for agencies serving persons at risk of homelessness. The process is focused on special populations including persons in crisis units, jails hospitals, aging out of foster care.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The ultimate goal of the CoC is to transition all homeless persons into permanent housing. Referrals to all permanent supportive housing and other permanent housing is made by the Trust's Housing Coordinator using length of time homeless and severity of need to prioritize referrals. The CoC has also worked to scale-up Rapid Re-housing (RRH), short to medium term rental assistance with supportive services, to assist households in making the transition to permanent housing and independent living using local, state and federal resources.

## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

Miami-Dade County Public Housing and Community Development (PHCD) Department (PHCD) continued to utilize Low Income Housing Tax Credits (LIHTC) and local Surtax funding to rehabilitate and redevelop public housing sites. PHCD continues to allocate a substantial amount of State and local funds to rehabilitate and preserve public housing units. LIHTC continues to be the most expeditious way to redevelop public housing sites. The capital budget for Public Housing is inadequate to meet the tremendous rehabilitation needs of the 8,400 units in Miami-Dade County's public housing stock. In addition, PHCD continues to implement Section 3 programs to encourage developers to utilize residents of public housing as potential employees. PHCD employs service providers to enhance services available to public housing residents, such as tutoring, free meals, afterschool programs, and technology initiatives. The redevelopment of the Liberty Square housing site is on-going with construction under way in Phase One. The Liberty Square housing site is the County's largest and oldest public housing site in the southeastern United States, built in 1937. Liberty Square has experienced physical deterioration and continual crime and public safety issues. In 2016, a developer was selected through a competitive Request for Applications process and awarded the contract by the Board of County Commissioners to redevelop the Liberty Square public housing site and Lincoln Gardens, a vacant nearby public housing site. Redevelopment of the site is underway and includes Crime Prevention Through Environmental Design (CPTED) principles aimed at improving site safety and improvements to nearby Bannerman Park.

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

PHCD continues to work closely with the Overall Tenant Advisory County (OTAC) and the Resident Councils in all public housing sites. The members of these tenant-operated entities are elected by their peers with PHCD staff providing training on leadership development and technical assistance regarding budgeting and other operational matters. Both OTAC and the Resident Councils participate in procurement decisions and are given budgets to manage each year. In addition, PHCD service providers have provided training to public housing residents on homeownership and other related matters.

### **Actions taken to provide assistance to troubled PHAs**

HUD's Public Housing Assessment System (PHAS) is the protocol for monitoring and grading public housing authorities (PHAs) with public housing units. PHAs can be ranked as being a "high performer," "standard," "substandard," or "troubled." Pursuant to HUD's approval of PHCD's request to waive 24 CFR Part 902, PHCD's rating as a Standard Performer (scoring 78 points) under PHAS for Fiscal Year ended September 30, 2016, will be carried over for the Fiscal Year ended September 30, 2017. From Fiscal Year end 2009 through Fiscal Year end 2014 the public housing division of PHCD was rated as "substandard." Since Fiscal Year end 2015, the public housing division of PHCD has been rated as "standard."

From Fiscal Year end 2009 through Fiscal Year end 2014 the public housing division of PHCD was rated as “substandard.” Since Fiscal Year end 2015, the public housing division of PHCD has been rated as “standard.”

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## **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

Miami-Dade County continuously addresses barriers to affordable housing using strategies identified in the County's Consolidated Plan. The County serves the needs of its residents through the implementation of public policy and programs designed to educate and improve the availability of affordable housing. The Board of County Commissioners (BCC) passed resolutions establishing annual set aside funding for elderly housing development; set maximum development costs for County-funded affordable housing; set a cap on Documentary Stamp Surtax funding; limited the percentage of Surtax funding that can be allocated for any single project and reviewed and updated the County's affordable housing guidelines.

On May 1, 2018, the Miami-Dade County Commission adopted Resolution R-466-18, directing County staff to actively promote and encourage the use of the expedited permit program for workforce housing units and develop a marketing strategy to prominently display posters or signs in the applicable County offices that receive applications which could potentially be eligible for the program; include the option to request the "workforce housing unit" expedite in the building permit forms; provide more prominent and complete information about how to apply for this particular expedited permit program on the County's website; and advertise in appropriate trade journals and community publications.

The Miami-Dade County Commission created the Miami-Dade Affordable Housing Trust Fund (AHTF) through ordinance (#No. 07-15) to serve as a permanent renewable source of revenue to assist with the housing needs of Miami-Dade County residents. Ordinance 18-4 was adopted on January 23, 2018, creating Section 1. Section 2-11.16.1 of the Code of Miami-Dade County, Florida. Section 2-11.16.1 provides for a Construction Contract Fee for Affordable Housing. Commencing on June 1, 2018, the County shall provide and deposit not less than one percent of the construction costs associated with the construction of new County governmental buildings or facilities into the Miami-Dade Affordable Housing Trust Fund codified at Sections 17-129 et seq. of the Code, provided that no funds may be appropriated for this purpose from the ad valorem tax operations fund. Additionally, the County shall provide and deposit not less than one percent of the construction costs associated with all leases and contracts for privately funded construction on County-owned land.

On December 18, 2018, the Regulatory and Economic Resources Department presented a Report Evaluating the Feasibility of Developing Micro Housing in Miami-Dade County, pursuant to Resolution No. R-236-18, adopted by the Board of County Commissioners on March 6, 2018. The report provides an overview of micro housing and the current requirements that govern the development of micro housing in Miami-Dade County. Additionally, the report provides seven case studies to illustrate how micro housing, micro units, tiny homes and accessory dwelling units have been implemented in other governmental jurisdictions. The report includes recommendations and information on policy matters to

consider for further discussion and legislation.

**Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

As part of the County's strategy to address obstacles to meet the needs of underserved residents, Miami-Dade Public Housing and Community Development (PHCD) channels resources to community programs in targeted Neighborhood Revitalization Strategy Areas (NRSAs). Each year, PHCD equips community organizations with resources to carry out the objectives listed in the Consolidated Plan. The County's allocation of CDBG, HOME, and ESG funding provided close to 11 million dollars for a variety of projects, including public facilities and capital improvement, housing rehabilitation, tenant-based rental assistance, economic development and public service projects; which include after school programs, elderly meals, job training, and peer counseling.

The Affordable Housing Advisory Board (AHAB) has also had discussions with staff from County Departments, including Regulatory Environmental Resources (RER) and the Department of Water and Sewer to try to ameliorate impact fees and unforeseen sewer issues in new developments that may increase costs.

**Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

The County's effort to reduce lead-based paint exposure includes screening, education, case management, environmental investigations, policy development, and community outreach education and training. Miami-Dade enforces policies prohibiting the use of lead-based paints for all affordable housing projects. All CDBG, HOME and Surtax/SHIP awarded contracts contain language which address lead-based paint hazards, including remediation requirements. Developers, agencies and/or individuals receiving financial assistance are provided lead-based disclosure documentation before federal funds are awarded. Using the environmental review process, the department routinely checks for potential harm and/or exposure to lead-based paint.

**Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

Miami-Dade County addresses poverty within the county by utilizing its resources to provide childcare, housing, education and training for low-income families. Recognizing the multifaceted barriers to self-sufficiency, PHCD partners with the Community Action Human Services Department (CAHSD), the Homeless Trust and other agencies to provide services that offer a holistic approach to addressing the concerns and needs of low-income families. Collaborative efforts are used to provide vocational or job training services, job placement, childcare, counseling and affordable housing, which are essential to strengthening the family unit. Three entities were awarded funding to provide both youth and adults with employment and job readiness training, including a program serving homeless women. In FY 2017-2018, PHCD will be allocating to interested and eligible entities special economic development funding to create 15-20 jobs for low-income persons. During FY 2018 allocations were made to agencies offering technical assistance and micro-lending loan opportunities to local businesses within Miami-Dade County,

prioritizing the low- to low-moderate-income areas.

**Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

Miami-Dade County's development of institutional structure is evidenced by the adoption of various legislation designed to provide oversight of relevant stakeholders in the housing arena. The County addresses the fair and equitable use of available land in the County and in the past year made several infill properties available to non-profits for the purpose of building affordable housing. Miami-Dade's Code of Ordinances and Land Development legislation address provisions for developing reasonable housing accommodations for low-income families, the elderly, and disabled persons. Reforms are being made to the Affordable Housing Trust Fund to ensure the direction of resources to families that are extremely low-income and the establishment of a governing Board of Trustees to oversee a Revolving Loan Fund.

**Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

Public Housing and Community Development coordinates its efforts between public housing and social service agencies to achieve the highest and best outcome for public housing residents. During the past year, PHCD assisted 22 Resident Councils in public housing sites, who served as advocates for public housing residents. Additionally, there were 26 on-site service providers for residents to readily access services when needed. Service providers include but were not limited to, Miami-Dade County Community Action and Human Services Department, non-profit organizations, and local police departments. Services are provided in 29 centers for public housing residents, which are inclusive of meals for seniors, childcare, parenting classes, tutoring, youth intervention, crisis counseling, job training, and education related to accessing community resources.

**Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

Miami-Dade County addresses the effects of impediments to fair housing choice by maintaining effective partnerships with agencies providing fair housing education and outreach, addressing barriers to homeownership, assisting persons with disabilities and the homeless, supporting fair housing legislation and the prosecution of offenders of federal, state and local housing laws. Improving fair housing practices among such diverse populations in the County requires the enlistment of a number of stakeholders to effectively address impediments to fair housing choice. County legislators, county departments, housing agencies, non-profits, and others are needed for continued long term changes. The Miami-Dade County Commission on Human Rights serves as a quasi-judicial board, charged with enforcing the County's civil and human rights ordinances providing services to all County residents, including those related to fair housing. Additionally, Housing Opportunity Project for Excellence, Inc., is a full service fair housing



organization providing comprehensive education, outreach, and enforcement services in the fair housing arena for County residents.

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## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

The County monitors all CDBG and HOME funded activities on an annual basis. All agencies and or awardees of HOME and CDBG funds are given at least 2 weeks written notice along with a list of documents they must have available for review by their assigned project manager on the day of the visit. Agencies are also provided a copy of the monitoring tool that will be used.

Both on site and desk monitoring are performed depending on the risk level. Construction activities are monitored on a monthly basis until the construction is complete. If an agency had any findings on their prior audit, they must undergo an onsite visit. Agencies with no findings from the prior audit can receive a desk review. In addition, for poor performing agencies both Compliance and Finance accompany the project manager in an effort to ensure a more comprehensive review.

To encourage minority business outreach, the County funds four technical assistance agencies through its Public Service allocation, which specifically targets minority businesses.

To ensure long term compliance, agencies are informed in all monitoring response letters that failure to resolve audit findings will affect their ability to receive future funding and can result in the suspension of funds until the finding(s) has been addressed. Unresolved monitoring findings are used in the County's comprehensive planning as agencies ability to receive future funding is impacted.

## **Citizen Participation Plan 91.105(d); 91.115(d)**

**Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

The draft CAPER was advertised and published on the County's portal and departmental website at [www.miamidade.gov/housing/](http://www.miamidade.gov/housing/) and local newspapers, including The Miami Herald, The Miami Times, Diario de las Americas, and Haiti en Marche on March 11, 2019. Hard copies of the report were also made available at 701 NW 1st Court, 14th Floor, Miami, Florida 33136 for public comment. The 15-day comment period for the FY 2018 CAPER began on March 11, 2019. The public was encouraged to submit their comments in writing by close of business on March 26, 2019 . Comments received on the FY 2018 CAPER have been incorporated in this document.

## **CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

Miami-Dade County's (the County) affordable housing crisis intensifies, the County continues to seek solutions to alleviate the crisis. The housing crisis is driven by the dearth of affordable rental housing available and the escalating single-family housing costs. The County's service industry low wages makes it difficult for low and moderate income persons to afford the escalating rents and single-family home prices.

However, the County continues its transit-oriented housing (TO) strategy and in 2018 has funded several TO housing projects which will benefit low-moderate income residents by placing housing near transportation corridors; allowing low-income residents close proximity to jobs and alleviates the necessary to incur the expense of private transportation to get to work. In addition, the County is working with the Miami-Dade School Board to developed vacant or underutilized sites for new schools and workforce housing. The first project entails building a school on a previous public housing site and developing workforce housing on the site. This is part of a continuing initiative between the County and the School Board to use land owned by the School Board to utilize as both educational institutions and housing opportunities. To address the escalating rents and housing prices, the County is exploring such options as micro-units in developments and incentivizing developers of smaller units to redevelop their properties which are not government funded but as characterized as Naturally Occuring Affordable Housing (NOAH) units. The County is currently working on doing a pilot for program for NOAH units as part of their efforts to create new and innovative programs to address the housing crisis.

The housing crisis is created by a number of factors including the low wages earned in the dominant service industry jobs where many low and moderate income residents work. Also, the average price of a single-family home in Miami-Dade County looms around \$300,000. As single-family housing prices rise, the scarcity of affordable rental units continues to rise. In 2017 the County was ranked by the local newspaper as having the highest percentage of low-income renters being unable to locate affordable housing. The County has utilized a variety of methods to address the housing crisis such as offering funding for Community Land Trusts and transit-oriented development. This year the concept of micro-units has been introduced which are units that are comparable to studios or Single-room occupancy units (SRO) but are being developed as a more affordable alternative to the the typical one and two bedroom units. The County is utilizing a multi-prong approach to address the housing crisis. The strategy is varied and includes, transit-oriented housing, working with the school system to include housing in future developments, exploring the use of less expensive mico-units, incentivizing owners of non-government units by potentially providing funding through financing. It should be noted that Miami-Dade County received their allocations for CDBG, HOME and ESG on Febriuary 1, 2019. This caused a notable delay in the award and contract execution process for sub recipients, delayed program start dates and the timely completion of program activities.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

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## **CR-50 - HOME 91.520(d)**

### **Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations**

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

See Attachment #1

### **Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 92.351(b)**

Miami-Dade County will continue to affirmatively market projects that contain five or more HOME-assisted rental and homebuyer housing units. The County will continue to work with all contractors to ensure that available housing units are marketed in compliance with Fair Housing requirements. As part of its minority outreach efforts, the County requires contractors to take affirmative steps to procure supplies, equipment, construction services, and/or other services from businesses owned by minorities and women through providing maximum feasible opportunities to compete for subcontracts. Contractors must also ensure that all subcontracts or third party agreements contain provisions with stated goals for providing training and employment opportunities to low-income residents.

In 2018, the County continued to ensure that the Fair Housing outreach efforts also include information that promotes the hiring of low-income residents.

### **Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics**

For FY 2018, Miami-Dade County received \$2,510,087.32 in HOME program income. No program income funds were allocated to projects during the fiscal year.

**Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)**

In FY 2018, Miami-Dade County sought to achieve the following housing objectives:

- Provide assistance to rental households by increasing the supply of standard affordable housing, the availability of rental assistance, and support services.
- Reduce energy use or energy costs as a result of housing rehabilitation using LEED or equivalent building standards.
- Assist existing homeowners to maintain their properties by providing financial assistance for the rehabilitation of substandard housing.
- Provide residential housing, support services, and increase the supply of units for non-homeless and homeless persons with special needs.
- Enhance Countywide understanding of fair housing laws through outreach and education.
- Assist low-income families in public housing with the continuation of homeownership opportunities.

Through the above objectives, the County will serve the needs of populations with the highest rate of poverty and focus on neighborhood revitalization priorities identified in the FY 2013-2017 Consolidated Plan. The FY 2013-2019 Consolidated Plan has been extended by U.S. HUD with an update for FY 2020-2024 scheduled for completion during FY 2018-2019. All references to the FY 2013-2017 Consolidated Plan include FY 2013-2019.

It should be noted that Miami-Dade County received their allocations for CDBG, HOME and ESG on February 1, 2019. This caused a notable delay in the award and contract execution process for sub recipients, delayed program start dates and the timely completion of program activities.

# CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

## For Paperwork Reduction Act

### 1. Recipient Information—All Recipients Complete

#### Basic Grant Information

Recipient Name	MIAMI DADE COUNTY
Organizational DUNS Number	029297483
EIN/TIN Number	596000573
Identify the Field Office	SOUTH FLORIDA
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Miami/Dade County CoC

#### ESG Contact Name

Prefix	Mr
First Name	Clarence
Middle Name	D
Last Name	Brown
Suffix	0
Title	Division Director

#### ESG Contact Address

Street Address 1	701 NW 1st Court
Street Address 2	14th Floor
City	Miami
State	FL
ZIP Code	33136-
Phone Number	7864692221
Extension	0
Fax Number	0
Email Address	cdbrown@miamidade.gov

#### ESG Secondary Contact

Prefix	Ms
First Name	Theresa
Last Name	Fiano
Suffix	0

<b>Title</b>	HCD Manager
<b>Phone Number</b>	7864692130
<b>Extension</b>	0
<b>Email Address</b>	fianot@miamidade.gov

## 2. Reporting Period—All Recipients Complete

<b>Program Year Start Date</b>	01/01/2018
<b>Program Year End Date</b>	12/31/2018

## 3a. Subrecipient Form – Complete one form for each subrecipient

**Subrecipient or Contractor Name**  
**City**  
**State**  
**Zip Code**  
**DUNS Number**  
**Is subrecipient a victim services provider**  
**Subrecipient Organization Type**  
**ESG Subgrant or Contract Award Amount**

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## CR-65 - Persons Assisted

### 4. Persons Served

#### 4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	156
Children	201
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>357</b>

Table 16 – Household Information for Homeless Prevention Activities

#### 4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	248
Children	303
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>551</b>

Table 17 – Household Information for Rapid Re-Housing Activities

#### 4c. Complete for Shelter

Number of Persons in Households	Total
Adults	266
Children	0
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>266</b>

Table 18 – Shelter Information

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#### 4d. Street Outreach

Number of Persons in Households	Total
Adults	4,251
Children	752
Don't Know/Refused/Other	1
Missing Information	0
<b>Total</b>	<b>5,004</b>

Table 19 – Household Information for Street Outreach

#### 4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	670
Children	504
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>1,174</b>

Table 20 – Household Information for Persons Served with ESG

#### 5. Gender—Complete for All Activities

	Total
Male	585
Female	587
Transgender	42
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>1,214</b>

Table 21 – Gender Information

## 6. Age—Complete for All Activities

	<b>Total</b>
Under 18	503
18-24	75
25 and over	596
Don't Know/Refused/Other	0
Missing Information	0
<b>Total</b>	<b>1,174</b>

Table 22 – Age Information

## 7. Special Populations Served—Complete for All Activities

### Number of Persons in Households

<b>Subpopulation</b>	<b>Total</b>	<b>Total Persons Served – Prevention</b>	<b>Total Persons Served – RRH</b>	<b>Total Persons Served in Emergency Shelters</b>
Veterans	12	0	1	11
Victims of Domestic Violence	77	17	446	14
Elderly	68	18	12	38
HIV/AIDS	12	1	4	7
Chronically Homeless	201	0	91	110
<b>Persons with Disabilities:</b>				
Severely Mentally Ill	239	39	105	95
Chronic Substance Abuse	77	1	18	58
Other Disability	264	34	93	133
Total (Unduplicated if possible)	0	0	0	0

Table 23 – Special Population Served

## CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

### 10. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	21,900
Total Number of bed-nights provided	21,535
Capacity Utilization	98.33%

Table 24 – Shelter Capacity

### 11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

During the period between January 1, 2018 and December 31, 2018 357 persons/110 households sought homeless prevention services. In 2018, 257 of 264 persons who exited homeless prevention remained in permanent destinations. During the period between January 1, 2018 and December 31, 2018 550 persons/175 households sought rapid re-housing assistance. In 2018, persons who exited rapid re-housing went into permanent destinations. During the period between January 1, 2018 and December 31, 2018, emergency housing served 267 unaccompanied households. In 2018, 60 of the 204 clients who exited the program did so into permanent destinations. It should be noted that Miami-Dade County received their allocations for CDBG, HOME and ESG on February 1, 2019. This caused a notable delay in the award and contract execution process for sub recipients, delayed program start dates and the timely completion of program activities.

## CR-75 – Expenditures

### 11. Expenditures

#### 11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2016	2017	2018
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
<b>Subtotal Homelessness Prevention</b>	<b>0</b>	<b>0</b>	<b>0</b>

Table 25 – ESG Expenditures for Homelessness Prevention

#### 11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2016	2017	2018
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
<b>Subtotal Rapid Re-Housing</b>	<b>0</b>	<b>0</b>	<b>0</b>

Table 26 – ESG Expenditures for Rapid Re-Housing

#### 11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2016	2017	2018
Essential Services	0	0	0
Operations	0	0	0
Renovation	0	0	0

Major Rehab	0	0	0
Conversion	0	0	0
<b>Subtotal</b>	<b>0</b>	<b>0</b>	<b>0</b>

Table 27 – ESG Expenditures for Emergency Shelter

**11d. Other Grant Expenditures**

	Dollar Amount of Expenditures in Program Year		
	2016	2017	2018
Street Outreach	0	0	0
HMIS	0	0	0
Administration	0	0	0

Table 28 - Other Grant Expenditures

**11e. Total ESG Grant Funds**

Total ESG Funds Expended	2016	2017	2018
	0	0	0

Table 29 - Total ESG Funds Expended

**11f. Match Source**

	2016	2017	2018
Other Non-ESG HUD Funds	0	0	0
Other Federal Funds	0	0	0
State Government	0	0	0
Local Government	0	0	0
Private Funds	0	0	0
Other	0	0	0
Fees	0	0	0
Program Income	0	0	0
<b>Total Match Amount</b>	<b>0</b>	<b>0</b>	<b>0</b>

Table 30 - Other Funds Expended on Eligible ESG Activities

**11g. Total**

<b>Total Amount of Funds Expended on ESG Activities</b>	<b>2016</b>	<b>2017</b>	<b>2018</b>
	0	0	0

**Table 31 - Total Amount of Funds Expended on ESG Activities**

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## HSQ INSPECTIONS 2018

Development	Funding Source	HQS Inspection Date	Results
Allapattah Gardens of Homestead Apts	HODAG/SURTAX	7/30/2018	HQS inspections performed on 22 units, all (22) units received a pass rating. HQS close out letter dated 9/19/2018.
Amistad Apartmets	HOME	3/20/2018	<a href="#">HQS inspections performed on 14 units, all (14) units received a pass rating. HQS close out letter mail 4/18/2018.</a>
Biscayne Villas Apartments	HOME	11/13/2018	HQS inspections performed on 3 units, all (3) units received a pass rating. HQS close out letter dated 02/15/2019.
Calusa Cove Apartments	HOME/SURTAX	2/21/2018	<a href="#">HQS inspections performed on 22 units, all (22) units received a pass rating. HQS close out letter mail 9/19/2018.</a>
Caribbean West Apartments	HOME	10/1/2018	HQS inspection performed on 16 units, all (16) units received a pass rating. HQS close out letter dated 02/13/2019.
Casa Matias	HOME/SURTAX	9/27/2018	HQS inspections performed on 8 units, all (8) units received a pass rating. HQS close out letter dated 02/15/2019.
Christian Hospital Homeless Facility Apartments	HOME/SURTAX	3/20/2018	<a href="#">HQS inspections performed on 12 units, all (12) units received a pass rating. HQS close out letter mail 04/18/2018.</a>
Circle Creek Apartments	HOME/SURTAX	3/21/2018	<a href="#">HQS inspections performed on 15 units, all (15) units received a pass rating. HQS close out letter mail 3/23/2018.</a>
City View Apartments a/k/a Little River Bend	HOME	2/5/2018	<a href="#">HQS inspections performed on 10 units, (10) units received a pass rating. HQS close out letter dated 2/13/2019.</a>
Cutler Manor Apartments	HOME	6/1/2018	<a href="#">HQS inspections performed on 4 units, all (4) units received a pass rating. HQS close out letter dated 6/12/2018.</a>
Edison Gardens Apartments Hurricane Hardening	HOME/CDBG/SURTAX	3/14/2018	HQS inspection performed on 15 units, (1) unit out of (15) received a failed rating. HQS findings letter dated 05/23/2018.
Golden Lakes Apartments	HOME	9/13/2018	HQS inspections performed on 3 units, all (3) units received a pass rating. HQS close out letter dated 02/13/2019.
<a href="#">Green Vista Apartments</a>	<a href="#">HOME/SURTAX</a>	6/1/2018	<a href="#">HQS inspections performed on 15 units, all (15) units received a pass rating. HQS close out letter dated 6/12/2018.</a>
Hardin Hammock Estates	HOME/CDBG/	5/22/2018	<a href="#">HQS inspections performed on 22 units, all (22) units received a pass rating. HQS close out letter</a>

Associates	SURTAX		<a href="#">dated 5/23/2018.</a>
<a href="#">Hibiscus Pointe Apartments</a>	<a href="#">HOME/SURTAX</a>	3/8/2018	<a href="#">HQS inspections performed on 22 units, all (22) units received a pass rating. HQS close out letter mail 02/15/2019.</a>
Hidden Cove/Golden Lakes II	HOME/SURTAX	8/20/2018	HQS inspections performed on 5 units, units received a failed rating. HQS findings letter dated 8/23/2018.
La Joya Apartments	HOME/SURTAX	8/6/2018	HQS inspections performed on 23 units, all (23) units received a Failed rating. HQS close out letter dated 8/6/2018.
La Palma Apartments	HOME/CDBG/SURTAX	1/3/2018	HQS inspections performed on 14 units, all (14) units received a pass rating. HQS close out letter dated 09/19/2018.
Leisure Villas	HOME/SURTAX	12/10/2018	HQS inspections performed on 4 units, (1) unit out of (4) received a failed rating. HQS findings letter dated 2/15/2019.
Little Haiti Gateway Apartments	HOME/SURTAX	10/11/2018	HQS inspections performed on 12 units, (5) of the (12) units received a failed rating. HQS findings letter dated 02/15/2019.
Madison View	HOME/SURTAX	9/6/2018	HQS inspections performed on 12 units, all (12) units received a pass rating. HQS close out letter dated 2/15/2019.
Magnolia North	HOME	5/21/2018	HQS inspections performed on 5 units, all (5) units received a pass rating. HQS close out letter dated 9/19/2018.
Malibu Gardens Apartments	HOME/SHIP/SURTAX	5/24/2018	<a href="#">HQS inspections performed on 39 units, all (39) units received a pass rating. HQS close out letter dated 06/12/2018.</a>
Marbrisa Apartments	HOME/SURTAX	3/24/2018	<a href="#">HQS inspections performed on 40 units, all (37) units received a pass rating. HQS close out letter mail 6/12/2018.</a>
Mayfair Café Apartments	HOME	1/3/2018	<a href="#">HQS inspections performed on 6 units, all (6) units received a pass rating. HQS letter mail 09/19/2018.</a>
Meridian Place Apartments	HOME/SURTAX	4/19/2018	<a href="#">HQS inspections performed on 6 units, all (6) units received a pass rating. HQS close out letter dated 2/15/2019.</a>
Mirabella Apartments	HOME/SURTAX	9/19/2018	HQS inspections performed on 23 units, all (23) units received a pass rating. HQS close out letter dated 2/15/19.
Mother Seton fka (Homestead Air reserve Base Transitional)	HOME	8/2/2018	<a href="#">HQS inspections performed on 8 units, all (8) units received a pass rating. HQS close out letter dated 2/15/2019.</a>
Old Cutler Village	HOME/SURTAX	8/9/2018	HQS inspections performed on 10 units, all (10) units received a pass rating. HQS close out letter

			dated 9/19/2018.
Princeton Manor	HOME/CDBG	7/27/2018	HQS inspections performed on 14 units, all (14) units received a pass rating. HQS close out letter dated 9/19/2018.
Royal Palm Apartments	HOME/CDBG	9/7/2018	HQS inspections performed on 15 units, all (15) units received a pass rating. HQS close out letter dated 2/15/2019.
Royal Palm Gardens of Homestead Apartments	HOME/CDBG	7/19/2018	HQS inspections performed on 22 units, all (22) units received a pass rating. HQS close out letter dated 2/15/2019.
Santa Clara	HOME/SURTAX	11/7/2018	HQS inspections performed on 14 units, all (14) units received a pass rating. HQS close out letter dated 2/15/2019.
Shepherd House	HOME/CHDO	9/4/2018	HQS inspections performed on 3 units, all (3) units received a failed rating. HQS findings letter dated 1/31/2019.
South Wind Apartments	HOME/CDBG	10/1/2018	HQS inspections performed on 11 units, (1) unit out of (11) received a failed rating. HQS close out letter dated 12/14/18.
Spinnaker Cove Apartments	HOME	6/28/2018	<a href="#">HQS inspections performed on 15 units, all (15) units received a pass rating. HQS close out letter dated 2/15/2019.</a>
The Atrium at Spring Garden Condo.	HOME	7/31/2018	HQS inspections performed on 18 units, all (18) units received a pass rating. HQS close out letter dated 09/19/2018.
Verde Gardens Apartments	HOME	7/23/2018	HQS inspections performed on 22 units, all (22) units received a pass rating. HQS close out letter dated 12/04/2018.
Villa Maria Apartments	HOME/SURTAX	3/26/2018	<a href="#">HQS inspections performed on 6 units, all (6) units received a pass rating. HQS close out letter mail 04/18/2018.</a>
Villa Matti	HOME	3/26/2018	<a href="#">HQS inspections performed on 6 units, all (6) units received a pass rating. HQS close out letter mail 04/18/2018.</a>
Villas Del Lago	HOME/SURTAX	10/29/2018	HQS inspections performed on 31 units, (20) units out of (31) received a failed rating. HQS findings letter dated 2/19/2019.
Viscaya Villas Apartments	HOME/SUPP	8/19/2018	HQS inspections performed on 5 units, all (5) units received a pass rating. HQS close out letter dated 09/19/2018.
Waterford Apartments	HOME/GOB	9/4/2018	HQS inspections performed on 3 units, all (3) units received a pass rating. HQS close out letter dated 2/19/2018.
West Brickell Apartments	HOME	6/21/2018	<a href="#">HQS inspections performed on 6 units, all (6) units received a pass rating. HQS close out letter</a>

			<a href="#">dated 2/19/2019.</a>
Winchester Gardens Apartments	HOME	8/21/2018	HQS inspections performed on 8 units, all (8) units received a pass rating. HQS close out letter dated 09/19/2018.
Wynwood/Pinnacle View	HOME/SURTAX	11/20/2018	HQS inspections performed on 18 units, (5) out of (18) units received a failed rating. HQS findings letter dated 2/19/2019.

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