

**Attachment A8**  
**Miami-Dade County**  
**Strategic Plan Goals and Objectives by Supporting Departments**

<b>Strategic Plan Goals and Objectives</b>	<b>Supporting Departments</b>
<b>Public Safety</b>	
<b>PS1: Safe community for all</b>	
PS1-1: Reduce crimes throughout Miami-Dade County	Juvenile Services; Police
PS1-2: Solve crimes quickly, accurately, and in a fair manner	Medical Examiner; Police
PS1-3: Support successful reentry into the community	Corrections and Rehabilitation; Economic Advocacy Trust; Juvenile Services
PS1-4: Provide safe and secure detention	Corrections and Rehabilitation; Juvenile Services
<b>PS2: Reductions in preventable death, injury and property loss</b>	
PS2-1: Reduce response time	Fire Rescue; Medical Examiner; Police; Transportation and Public Works
PS2-2: Improve effectiveness of outreach and response	Fire Rescue; Police
<b>PS3: Effective emergency and disaster management</b>	
PS3-1: Increase countywide preparedness	Animal Services; Fire Rescue; Police; Solid Waste Management; Transportation and Public Works
PS3-2: Ensure recovery after community and countywide shocks and stresses	Fire Rescue, Solid Waste Management; Transportation and Public Works
PS3-3: Protect key infrastructure and enhance security in large gathering places	Fire Rescue; Police
<b>Recreation and Culture</b>	
<b>RC1: Inviting recreational and cultural venues that provide world-class enrichment opportunities throughout Miami-Dade County</b>	
RC1-1: Ensure parks, libraries, cultural facilities, programs and services are accessible to growing numbers of residents and visitors	Cultural Affairs; Libraries; Parks, Recreation and Open Spaces
RC1-2: Ensure parks, libraries, and cultural venues are compelling destinations that are expertly programmed and operated, attractively designed, and safe	Cultural Affairs; Libraries; Parks, Recreation and Open Spaces
<b>RC2: Wide array of outstanding, affordable programs and services for residents and visitors</b>	
RC2-1: Provide inspiring, diverse and affordable programs and services that create a vibrant space to live and visit	Cultural Affairs; Libraries; Parks, Recreation and Open Spaces
RC2-2: Strengthen, conserve and grow cultural, park, natural, and library resources and collections	Cultural Affairs; Libraries; Parks, Recreation and Open Spaces

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<b>Transportation and Mobility</b>	
<b>TM1: Transportation system that facilitates mobility</b>	
TM1-1: Promote efficient traffic flow on Miami-Dade County roadways	Citizen's Independent Transportation Trust; Transportation and Public Works
TM1-2: Expand and improve bikeway, greenway and sidewalk system	Parks, Recreation and Open Spaces; Transportation and Public Works
TM1-3: Provide reliable, accessible and affordable transit service	Transportation and Public Works
TM1-4: Expand public transportation	Citizen's Independent Transportation Trust; Transportation and Public Works
TM1-5: Facilitate connectivity between transportation systems and providers	Aviation; Seaport; Transportation and Public Works
<b>TM2: Safe transportation system</b>	
TM2-1: Promote traffic and roadway safety	Police; Transportation and Public Works
TM2-2: Improve safety for pedestrians and bicyclists	Police; Transportation and Public Works
TM2-3: Ensure the safe operation of public transit	Transportation and Public Works
<b>TM3: Well-maintained, modern transportation infrastructure and assets</b>	
TM 3-1:Harden and maintain roadway infrastructure	Parks, Recreation and Open Spaces; Transportation and Public Works
TM 3-2: Provide well maintained, attractive and modern transportation facilities and vehicles	Aviation; Seaport; Transportation and Public Works
TM 3-3: Promote clean, attractive roads and rights-of-way	Parks, Recreation and Open Spaces; Transportation and Public Works
<b>Neighborhood and Infrastructure</b>	
<b>NI1: Safe, healthy and attractive neighborhoods and communities</b>	
NI1-1: Promote livable and beautiful neighborhoods	Regulatory and Economic Resources; Solid Waste Management; Transportation and Public Works
NI1-2: Ensure buildings are sustainable, safe, and resilient	Regulatory and Economic Resources
NI1-3: Promote the efficient and best use of land	Regulatory and Economic Resources
NI1-4: Protect the community from public nuisances and incidents that threaten public health.	Animal Services; Regulatory and Economic Resources; Solid Waste Management
NI1-5 Ensure animal health and welfare	Animal Services

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<b>NI2: Continuity of clean water and community sanitation services</b>	
NI2-1: Provide adequate drinking water supply and wastewater disposal services	Water and Sewer
NI2-2: Provide well maintained drainage to minimize flooding	Regulatory and Economic Resources; Transportation and Public Works
NI2-3: Provide adequate and sustainable solid waste collection and disposal capacity	Solid Waste Management
<b>NI3: Protected and restored environmental resources</b>	
NI3-1: Maintain air quality	Regulatory and Economic Resources
NI3-2: Protect and maintain surface and drinking water sources	Regulatory and Economic Resources
NI3-3: Protect, maintain, and restore waterways, coastline, and beaches	Parks, Recreation and Open Spaces; Regulatory and Economic Resources
NI3-4: Preserve and enhance natural areas and green spaces	Parks, Recreation and Open Spaces; Regulatory and Economic Resources
<b>Health and Society</b>	
<b>HS1: Basic needs of vulnerable Miami-Dade County residents are met</b>	
HS1-1: Reduce homelessness throughout Miami-Dade County	Community Action and Human Services; Homeless Trust
HS1-2: Assist residents at risk of being hungry	Community Action and Human Services
HS1-3: Promote the independence and wellbeing of the elderly	Community Action and Human Services; Parks, Recreation and Open Spaces
HS1-4: Improve access to abuse prevention, intervention and support services	Community Action and Human Services; Corrections and Rehabilitation; Juvenile Services; Police
<b>HS2: Self-sufficient and healthy population</b>	
HS2-1: Provide the necessary support services for vulnerable residents and special populations	Community Action and Human Services; Homeless Trust, Juvenile Services, Management and Budget; Public Housing and Community Development
HS2-2: Ensure that all children are school ready	Community Action and Human Services
HS2-3: Create, maintain and preserve affordable housing	Public Housing and Community Development
HS2-4: Foster healthy living and access to vital health services	Community Action and Human Services; Management and Budget; Parks, Recreation and Open Spaces

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<b>Economic Development</b>	
<b>ED1: An environment that promotes a growing, resilient and diversified economy</b>	
ED1-1: Promote and support a diverse mix of industries vital to a growing economy	Economic Advocacy Trust; Regulatory and Economic Resources
ED1-2: Create and maintain an environment friendly to businesses, large and small	Regulatory and Economic Resources
ED1-3: Expand job training opportunities aligned with the needs of the local economy	Community Action and Human Services; Economic Advocacy Trust; Regulatory and Economic Resources
ED1-4: Continue to leverage Miami-Dade County's strengths in tourism and international commerce	Aviation; Parks, Recreation and Open Spaces; Seaport; Transportation and Public Works
ED1-5: Provide world-class airport and seaport facilities	Aviation; Seaport
<b>ED2: Entrepreneurial development opportunities within Miami-Dade County</b>	
ED2-1: Encourage creation of new small businesses	Internal Services; Regulatory and Economic Resources
ED2-2 : Expand opportunities for small businesses to compete for Miami-Dade County contracts	Internal Services; Regulatory and Economic Resources
<b>ED3: Revitalized communities</b>	
ED3-1: Foster stable homeownership throughout Miami-Dade County	Community Action and Human Services; Economic Advocacy Trust; Public Housing and Community Development
ED3-2: Promote development in distressed communities to ensure long-term vitality	Management and Budget; Public Housing and Community Development
<b>General Government</b>	
<b>GG1: Accessible, fair and responsible government</b>	
GG1-1: Provide easy access to information and services	Communications and Customer Experience; all departments
GG1-2: Support a customer-focused organization	Communications and Customer Experience; Internal Services; all departments
GG1-3: Ensure fair, convenient and accurate Election services	Elections
<b>GG2: Excellent, engaged and resilient workforce</b>	
GG2-1: Attract and hire new talent	Human Resources; all departments
GG2-2: Promote employee development and leadership	Human Resources; all departments
GG2-3: Ensure an inclusive and diverse workforce	Human Resources; all departments

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<b>GG3: Optimal internal Miami-Dade County operations and service delivery</b>	
GG3-1: Deploy effective and reliable technology solutions that support Miami-Dade County services	Information Technology
GG3-2: Ensure security of systems and data	Information Technology
GG3-3: Acquire "best value" goods and services in a timely manner	Internal Services
GG3-4: Effectively utilize and maintain facilities and assets	Internal Services
<b>GG4: Effective leadership and management practices</b>	
GG4-1: Provide sound financial and risk management	Audit and Management; Finance; Internal Services; Management and Budget
GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs	Management and Budget; all departments
GG4-3: Reduce County government's greenhouse gas emissions and resource consumption	Regulatory and Economic Resources; all departments
GG4-4: Lead community sustainability efforts	Regulatory and Economic Resources