Scorecard - Office of Management and Budget (OMB)

Information

Name: Office of Management and Budget (OMB)

Description: The mission of the Office of Management and Budget (OMB) is to partner with Miami-Dade County Departments to provide excellent services to the community through optimal resource allocation, results-oriented planning and process improvement, maximizing grant and alternative funding opportunities, and monitoring the use of County, state, federal and/or private funds to ensure effective service delivery and compliance with funding requirements.

Domain: OMB

Owners: Moon, Jennifer (OMB)

Details

	As Of	Actual	Target	FYTD Actual	FYTD Target
1.0 Customer					
1.1 Provide Excellent Customer Service (OMB)					
County Quarterly Budget Report issued to the Board within 45 days after quarter-end	'16 FQ3	Yes	Yes	Yes	Yes
Percentage of Payments Processed within 21-Days - Ryan White	Jun '16	99.0%	85.0%	95.8%	85.0%
1.2 Actively pursue grant and sponsorship funding opportunities (OMB)					
Grant, Sponsorship, & Marketing Funding Received (in $ millions) - Quarter	'16 FQ3	$27.2M	$7.5M	$29.9M	$22.5M
1.3 Monitor County Bond Programs (OMB)					

Initiative Name	Type	As Of	Status	%	Owners
Develop and implement new capital budgeting system		9/30/2015	In Progress	90%	Markowitz, Nan; Santana, Mario (OMB)
Flexible Drawdown Program - Establish Second Bond		2/1/2016	In Progress	25%	Markowitz, Nan

Value of BBC-GOB funds expended (in millions)	Jun '16	$9.3M	n/a ($13.6M - $27.7M)	$118.0M	n/a ($122.4M - $249.3M)
Conduct at least 4 GOB Citizens Advisory Committee (CAC) meetings per fiscal year	'16 FQ3	1	1	3	3
Number of Days to Process BBC-GOB Reimbursement Requests	'16 FQ3	9.66days (309.00 / 32.00)	10.00days	7.66days (697.00 / 91.00)	10.00days
1.4 Prepare budget that supports the County's mission (OMB)					

Initiative Name	Type	As Of	Status	%	Owners
Upgrade Hyperion BAT Software		n/a	n/a		Galvez, Barbara (OMB)
Automated Five Year Plan		10/28/2015	On Hold	0%	Galvez, Barbara (OMB)

GFOA Budget Scores	2016 FY	3.3	3.3	3.3	3.3
1.5 Promote development in distressed areas by monitoring CRAs (OMB)					
Percentage point increase in all CRAs taxable value compared to the County tax roll: KPI	2016 FY	3.5Prct. Pnt.	8.5Prct. Pnt.	n/a	n/a
1.6 Lead/Conduct Performance Analysis Projects (OMB)					

Initiative Name	Type	As Of	Status	%	Owners
CAHS: Process Mapping of LIHEAP assistance program	Improvement	n/a	n/a		Horton-Tavera, Amy (OMB); Morales, Mayra E. (OMB); Espinoza, Jose (OMB)
WASD: Review of EAMS Use	Lean Six Sigma	6/2/2016	In Progress	25%	Horton-Tavera, Amy (OMB); Maxwell, Carlos M. (OMB)
WASD: Recruitment Time Review	Lean Six Sigma	n/a	n/a		Horton-Tavera, Amy (OMB)
ISD: Improve Timeliness of Auto Body Repair of Fleet Vehicles		6/2/2016	In Progress	20%	Horton-Tavera, Amy (OMB); Morales, Mayra E. (OMB); Espinoza, Jose (OMB)
PHCD: Review of Homeownership Loan Application Process	Lean Six Sigma	4/27/2016	Complete	100%	Horton-Tavera, Amy (OMB)
Tax Collector: Tangible Personal Property (TPP) Collections		12/31/2015	Complete	100%	Maxwell, Carlos M. (OMB)
Tax Collector: Credit and Collections Review of Lien Processes	Lean Six Sigma	4/8/2016	Complete	100%	Morales, Mayra E. (OMB); Maxwell, Carlos M. (OMB)

Performance Analysis Projects Completed	2015 FY	13	15	13	15

1.7 Ensure Effective County Management through Strategic and Business Planning, Execution and Reporting (OMB)

Strategic Plan Objectives with Aligned ASE Objects	'16 FQ3	92.3% (84.0 / 91.0)	90.0%	92.3% (84.0 / 91.0)	90.0%	
Active ASE Users (90 Day)	Jun '16	863	800	889	800	

1.8 Promote the Use of Lean Six Sigma (LSS) Techniques (OMB)

Initiative Name	Type	As Of	Status	%	Owners
Implement LSS Orange and Blue Belt Training Program		2/1/2016	In Progress	5%	Maxwell, Carlos M. (OMB)
Develop Continuing Learning Sessions for Yellow and Green Belts		1/19/2016	Complete	100%	Maxwell, Carlos M. (OMB)

Orange and Blue Belt Training Overall Satisfaction Rate	'16 FQ3	4.94	4.75	4.77	4.75	
Number of attendees in an Orange or Blue module class	'16 FQ3	88	150	255	359	
% of Active County Executives, Managers and Supervisors with Lean Six Sigma Certification	'16 FQ3	8.7% (667.0 / 7,708.0)	8.8%	8.7% (667.0 / 7,708.0)	8.8%	
% of County Workforce with Lean Six Sigma Certification	'16 FQ3	2.8% (781.0 / 28,311.0)	2.5%	2.8% (781.0 / 28,311.0)	2.5%	
Yellow Belt Training Overall Satisfaction Rate	'16 FQ3	4.98	4.75	4.88	4.75	
Employees Trained in LSS Yellow Belt Methodology (via OMB program)	'16 FQ3	797	820	797	820	
Employees Trained in LSS Green Belt Methodology (via OMB program)	'16 FQ3	117	120	117	120	
Employees Trained in LSS Grean Belt Team Leader Methodology (via OMB program)	'16 FQ3	12	24	12	24	
Employees Trained in LSS Black Belt Methodology (via OMB program)	'16 FQ3	6	6	6	6	
Number of Graduates from Lean Certification program	n/a	n/a	n/a	n/a	n/a	

1.9 Process Annexation Applications

Initiative Name	Type	As Of	Status	%	Owners
North Miami - Sunkist		4/30/2016	In Progress	15%	Fernandez, Jorge (OMB)
Miami Shores		4/30/2016	In Progress	20%	Fernandez, Jorge (OMB)
North Miami NE 149 Street		4/30/2016	In Progress	60%	Fernandez, Jorge (OMB)
Biscayne Park		4/30/2016	In Progress	60%	Fernandez, Jorge (OMB)
North Miami - Biscayne Corridor		4/30/2016	In Progress		Fernandez, Jorge (OMB)
Process Davis Ponce Annexation Application		4/30/2016	In Progress	10%	Fernandez, Jorge (OMB)
Process Florida City "D" Annexation Application		4/30/2016	On Hold	10%	Fernandez, Jorge (OMB)
Process North Miami Beach Annexation Application		12/31/2008	On Hold		Fernandez, Jorge (OMB)
Opa-Locka		4/30/2016	In Progress	60%	Fernandez, Jorge (OMB)
Florida City H		4/30/2016	In Progress	60%	Fernandez, Jorge (OMB)
North Miami Gratigny/Dixie		4/30/2016	In Progress	60%	Fernandez, Jorge (OMB)

1.10 Facilitate Municipal Advisory Committee Process

Initiative Name	Type	As Of	Status	%	Owners
Facilitate South A MAC Process		4/30/2016	In Progress	55%	Fernandez, Jorge (OMB)
Facilitate West End South MAC Process		4/30/2016	In Progress	25%	Fernandez, Jorge (OMB)
Facilitate West End North MAC Process		4/30/2016	In Progress	55%	Fernandez, Jorge (OMB)
Facilitate South B MAC Process		4/30/2016	In Progress	25%	Fernandez, Jorge (OMB)
Facilitate Biscayne Gardens MAC Process		4/30/2016	In Progress	80%	Fernandez, Jorge (OMB)
Facilitate Northeast Dade MAC Process		4/30/2016	In Progress	55%	Fernandez, Jorge (OMB)
Facilitate Fontainebleau MAC Process		4/30/2016	In Progress	55%	Fernandez, Jorge (OMB)
Facilitate North Central Dade MAC Process		4/30/2016	On Hold	25%	Fernandez, Jorge (OMB)

2.0 Financial						
2.1 Meet Budget Targets (OMB)						
Expen: Total (OMB)	'16 FQ3	▲	$7,890K	$8,586K ▲	$21,771K	$25,763K
Revenue: Total (OMB)	'16 FQ3	▼	$5,814K	$8,586K ▼	$16,018K	$25,763K
Positions: Full-time Filled (OMB)	'16 FQ3	▼	69	67 (63 - 67)	n/a	n/a
2.2 Maintain Healthy Reserves (OMB)						
Contingency Reserve as % of operating budget (excluding operating reserves)	2016 FY	▼	2.83%	5.00% ▼	2.83%	5.00%
% of GF budget Adjusted to Exclude Operating Reserve from Total Budget	2015 FY	■	4.07%	5.00% ■	4.07%	5.00%
Carryover as a share of General Fund Budget	2015 FY	▲	2.9%	2.1% ▲	2.9%	2.1%
3.0 Internal						
3.2 Maintain Compliance (OMB)						
Percentage Rate of Part A Formula Grant Expenditures - Ryan White	2016 FY	▲	95%	95% ▲	95%	95%
Comprehensive Site Visits - Ryan White	'16 FQ3	▼	0	2 ▲	11	9
Number of Site Visits - CBOs	'16 FQ3	▼	2	80 ▼	8	80
4.0 Learning and Growth						
4.1 Develop leadership and management expertise through organized and individual educational opportunities (OMB)						
Number of Trainings, Seminars, Workshops attended by OMB	Apr '16	▲	32	10 ▲	231	70
Ensure performance evaluations are completed timely (OMB)						
% of performance appraisals completed on time (OMB)	'16 FQ3	▼	40.0% (4.0 / 10.0)	90.0% ▼	29.0% (9.0 / 31.0)	90.0%

Scorecard	Description	Owners
Office of Management and Budget (OMB)	The mission of the Office of Management and Budget (OMB) is to partner with Miami-Dade County Departments to provide excellent services to the community through optimal resource allocation, results-oriented planning and process improvement, maximizing grant and alternative funding opportunities, and monitoring the use of County, state, federal and/or private funds to ensure effective service delivery and compliance with funding requirements.	Moon, Jennifer (OMB)

Initiatives Linked to Scorecard	Est. Start	Est. End	Type	As Of	%	Status	Owners
WASD: Recruitment Time Review	5/15/2016	9/30/2016	Lean Six Sigma	8/5/2016	50%	In Progress	Horton-Tavera, Amy (OMB)

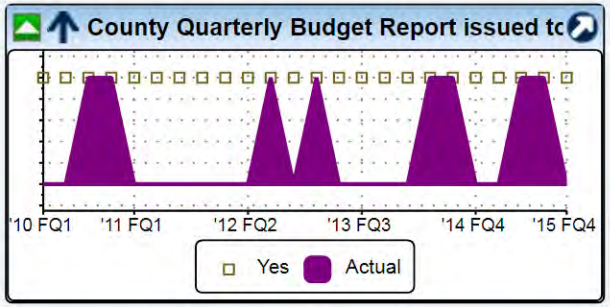
1.0 Customer

Objective	Description	Owners
1.1 Provide Excellent Customer Service (OMB)		Moon, Jennifer (OMB)

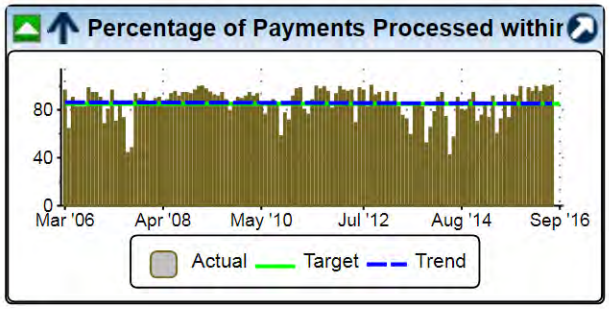
Grandparent Objectives	Description	Owners
GG1 Friendly government		Miami-Dade County

Parent Objectives	Description	Owners
GG1-2 Develop a customer-oriented organization		Miami-Dade County

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
County Quarterly Budget Report issued to the Board within 45 days after quarter-end	'16 FQ3	Yes	Yes	n/a	Galvez, Barbara (OMB)



Percentage of Payments Processed within 21-Days - Ryan White	Jul '16	100.0%	85.0%	15.0%	Valle-Schwenk, Carla J. (OMB); Alexander, Meighan

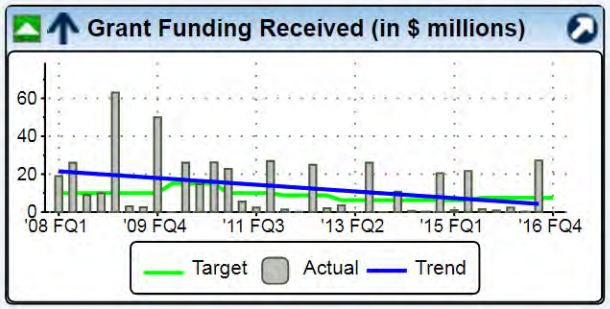


Objective	Description	Owners
1.2 Actively pursue grant and sponsorship funding opportunities (OMB)		Wall, Daniel (OMB)

Grandparent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Parent Objectives	Description	Owners
GG4-1 Provide sound financial and risk management		Miami-Dade County
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County

Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Grant, Sponsorship, & Marketing Funding Received (in $ millions) - Quarter		'16 FQ3	$27.2M	$7.5M	$19.7M	Parker, Terry (OMB); Wall, Daniel (OMB); Alexander, Meighan



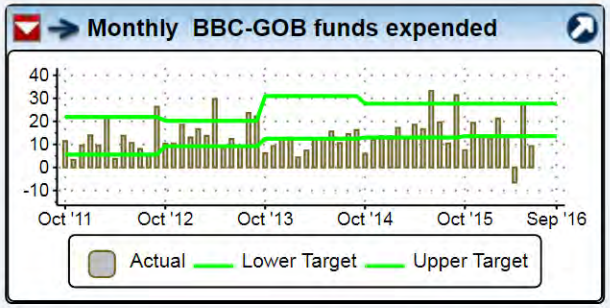
Objective	Description	Owners
1.3 Monitor County Bond Programs (OMB)		Markowitz, Nan

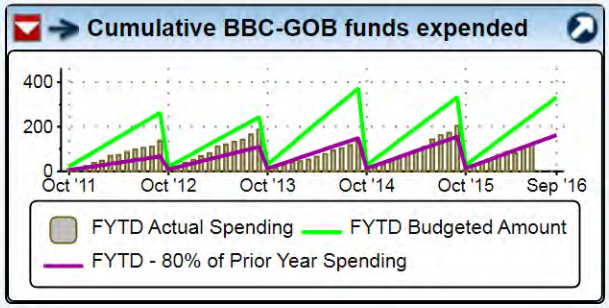
Grandparent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Parent Objectives	Description	Owners
GG4-1 Provide sound financial and risk management		Miami-Dade County

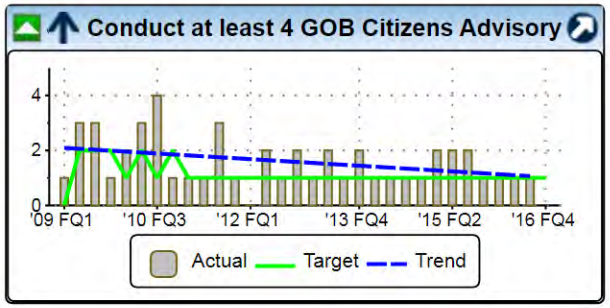
Initiatives Linked to Objective	Est. Start	Est. End	Type	As Of	%	Status	Owners
Flexible Drawdown Program - Establish Second Bond	10/1/2015	9/30/2016		2/1/2016	25%	In Progress	Markowitz, Nan
Develop and implement new capital budgeting system	10/1/2013	9/30/2016		9/30/2015	90%	In Progress	Markowitz, Nan; Santana, Mario (OMB)

Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Value of BBC-GOB funds expended (in millions)		Jun '16	$9.3M	n/a ($13.6M - $27.7M)	n/a	Markowitz, Nan; Santana, Mario (OMB)

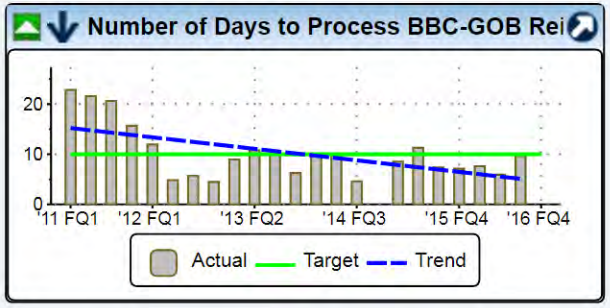




Conduct at least 4 GOB Citizens Advisory Committee (CAC) meetings per fiscal year		'16 FQ3	1	1	0	Markowitz, Nan; Santana, Mario (OMB)



Number of Days to Process BBC-GOB Reimbursement Requests		'16 FQ3	9.66days (309.00 / 32.00)	10.00days	-0.34days	Markowitz, Nan; Santana, Mario (OMB)



Objective	Description	Owners
1.4 Prepare budget that supports the County's mission (OMB)		Moon, Jennifer (OMB)

Grandparent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Parent Objectives	Description	Owners
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County

Initiatives Linked to Objective	Est. Start	Est. End	Type	As Of	%	Status	Owners
Automated Five Year Plan	n/a	n/a		10/28/2015	0%	On Hold	Galvez, Barbara (OMB)
Upgrade Hyperion BAT Software	n/a	n/a		n/a		n/a	Galvez, Barbara (OMB)

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
GFOA Budget Scores	2016 FY	3.3	3.3	0.0	Galvez, Barbara (OMB)

Objective	Description	Owners
1.5 Promote development in distressed areas by monitoring CRAs (OMB)		Fernandez, Jorge (OMB)

Grandparent Objectives	Description	Owners
ED5 Revitalized communities		Miami-Dade County

Parent Objectives	Description	Owners
ED5-1 Provide adequate public infrastructure that is supportive of new and existing businesses		Miami-Dade County
ED5-2 Develop urban corridors (TUAs, CRAs & Enterprise Zones, NRSAs) as destination centers		Miami-Dade County

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Percentage point increase in all CRAs taxable value compared to the County tax roll: KPI	2016 FY	3.5Prct. Pnt.	8.5Prct. Pnt.	-5.0Prct. Pnt.	Miami-Dade County

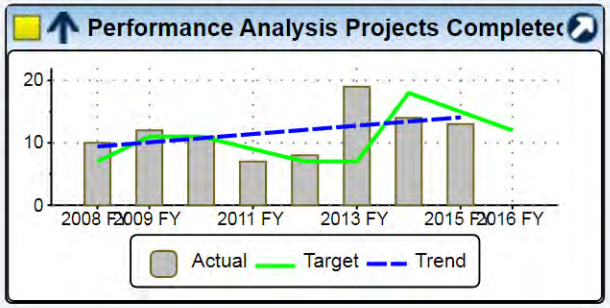
Child Measures	Period	Actual	Target	Variance	Owners
Growth Rate of Countywide Taxable Values (FY Version)	2016 FY	9.4%	n/a	n/a	Fernandez, Jorge (OMB)
Growth rate of CRA Taxable Values (FY Version)	2016 FY	12.9%	n/a	n/a	Fernandez, Jorge (OMB)

Objective	Description	Owners
1.6 Lead/Conduct Performance Analysis Projects (OMB)		Galvez, Barbara (OMB); Moon, Jennifer (OMB)

Parent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Initiatives Linked to Objective	Est. Start	Est. End	Type	As Of	%	Status	Owners
WASD: Recruitment Time Review	5/15/2016	9/30/2016	Lean Six Sigma	8/5/2016	50%	In Progress	Horton-Tavera, Amy (OMB)
CAHS: Process Mapping of LIHEAP assistance program	7/12/2016	9/30/2016	Improvement	8/5/2016	90%	In Progress	Horton-Tavera, Amy (OMB); Morales, Mayra E. (OMB); Espinoza, Jose (OMB)
ISD: Improve Timeliness of Auto Body Repair of Fleet Vehicles	n/a	n/a		8/23/2016	80%	In Progress	Horton-Tavera, Amy (OMB); Morales, Mayra E. (OMB); Espinoza, Jose (OMB)
PHCD: Review of Homeownership Loan Application Process	4/17/2015	7/31/2015	Lean Six Sigma	4/27/2016	100%	Complete	Horton-Tavera, Amy (OMB)
Tax Collector: Tangible Personal Property (TPP) Collections	3/15/2015	8/31/2015		12/31/2015	100%	Complete	Maxwell, Carlos M. (OMB)
Tax Collector: Credit and Collections Review of Lien Processes	7/1/2015	3/30/2016	Lean Six Sigma	4/8/2016	100%	Complete	Morales, Mayra E. (OMB); Maxwell, Carlos M. (OMB)
WASD: Review of EAMS Use	2/1/2016	6/30/2016	Lean Six Sigma	8/5/2016	70%	In Progress	Horton-Tavera, Amy (OMB); Maxwell, Carlos M. (OMB)

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Performance Analysis Projects Completed	2015 FY	13	15	-2	n/a

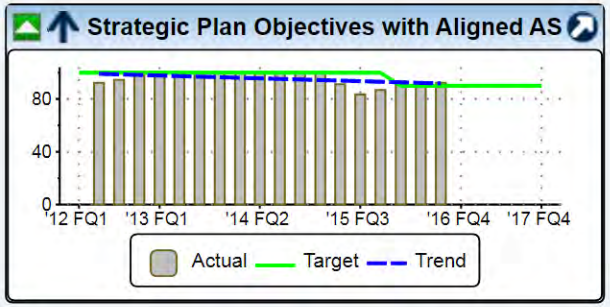


Objective	Description	Owners
1.7 Ensure Effective County Management through Strategic and Business Planning, Execution and Reporting (OMB)		Maxwell, Carlos M. (OMB)

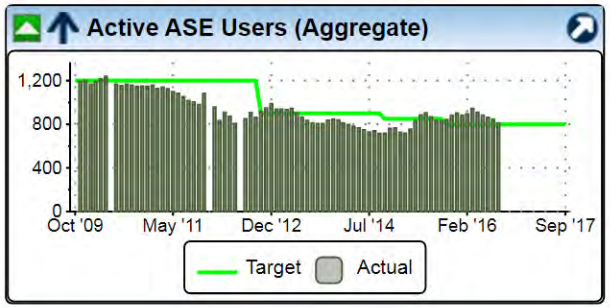
Grandparent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Parent Objectives	Description	Owners
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County

Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Strategic Plan Objectives with Aligned ASE Objects		'16 FQ3	92.3% (84.0 / 91.0)	90.0%	2.3%	Maxwell, Carlos M. (OMB)



Active ASE Users (90 Day)		Aug '16	812	800	12	Maxwell, Carlos M. (OMB); Ferreira, Roy (OMB)



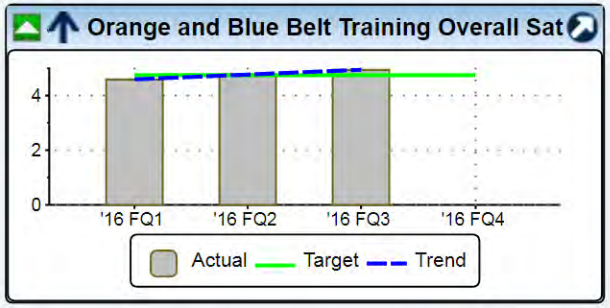
Child Measures		Period	Actual	Target	Variance	Owners
Licensed ASE Users (Aggregate)		Aug '16	4,152	3,400	752	Maxwell, Carlos M. (OMB); Ferreira, Roy (OMB)

Objective	Description	Owners
1.8 Promote the Use of Lean Six Sigma (LSS) Techniques (OMB)		Maxwell, Carlos M. (OMB)

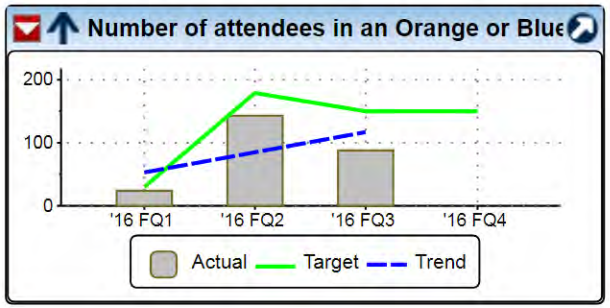
Parent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Initiatives Linked to Objective	Est. Start	Est. End	Type	As Of	%	Status	Owners
Develop Continuing Learning Sessions for Yellow and Green Belts	1/1/2015	9/30/2016		1/19/2016	100%	Complete	Maxwell, Carlos M. (OMB)
Implement LSS Orange and Blue Belt Training Program	1/1/2016	12/31/2016		2/1/2016	5%	In Progress	Maxwell, Carlos M. (OMB)

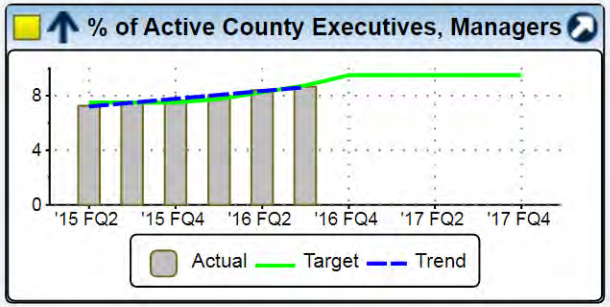
Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Orange and Blue Belt Training Overall Satisfaction Rate		'16 FQ3	4.94	4.75	0.19	Ferreira, Roy (OMB); Maxwell, Carlos M. (OMB)



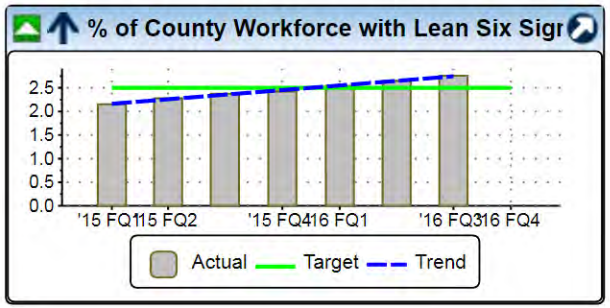
Number of attendees in an Orange or Blue module class		'16 FQ3	88	150	-62	Espinoza, Jose (OMB); Maxwell, Carlos M. (OMB)

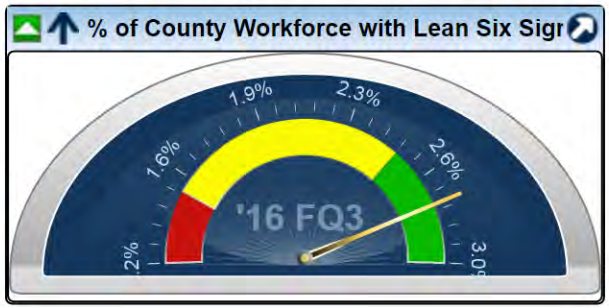


% of Active County Executives, Managers and Supervisors with Lean Six Sigma Certification		'16 FQ3	8.7% (667.0 / 7,708.0)	8.8%	-0.1%	Espinoza, Jose (OMB); Maxwell, Carlos M. (OMB)

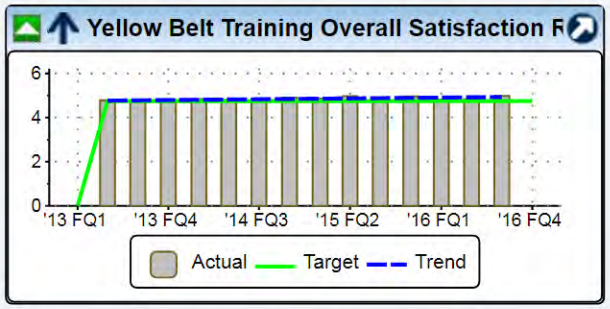


% of County Workforce with Lean Six Sigma Certification		'16 FQ3	2.8% (781.0 / 28,311.0)	2.5%	0.3%	Espinoza, Jose (OMB); Maxwell, Carlos M. (OMB)

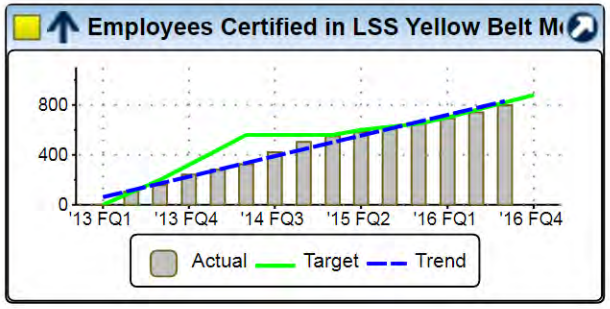




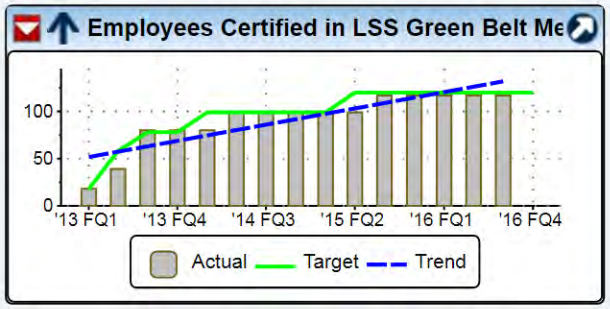
Yellow Belt Training Overall Satisfaction Rate		'16 FQ3	4.98	4.75	0.23	Maxwell, Carlos M. (OMB); Ferreira, Roy (OMB)



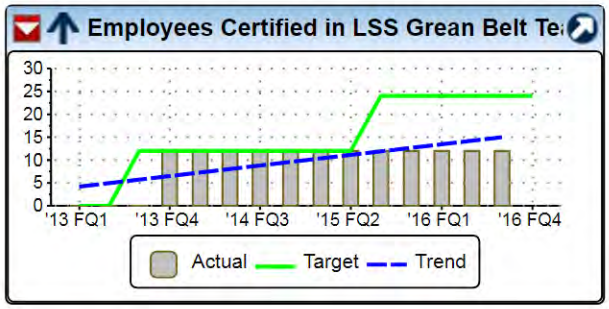
Employees Trained in LSS Yellow Belt Methodology (via OMB program)		'16 FQ3	797	820	-23	Maxwell, Carlos M. (OMB)



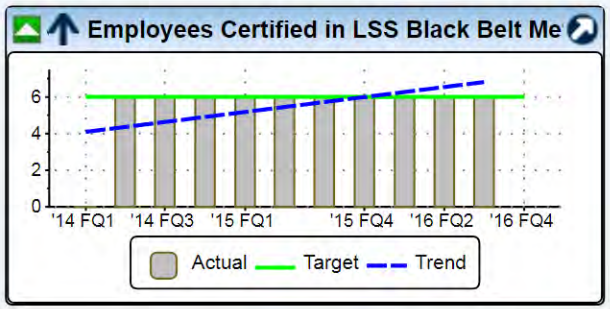
Employees Trained in LSS Green Belt Methodology (via OMB program)		'16 FQ3	117	120	-3	Maxwell, Carlos M. (OMB)



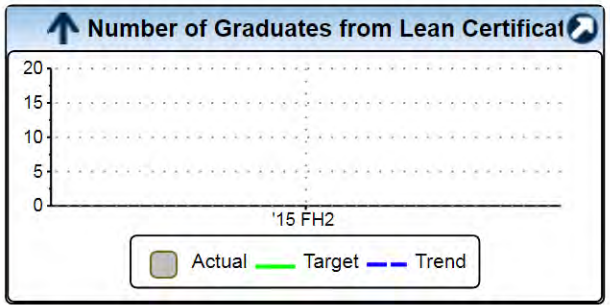
Employees Trained in LSS Grean Belt Team Leader Methodology (via OMB program)		'16 FQ3	12	24	-12	Maxwell, Carlos M. (OMB)



Employees Trained in LSS Black Belt Methodology (via OMB program)		'16 FQ3	6	6	0	Maxwell, Carlos M. (OMB)



Number of Graduates from Lean Certification program	n/a	n/a	n/a	n/a	Espinoza, Jose (OMB)



Objective	Description	Owners
1.9 Process Annexation Applications		Fernandez, Jorge (OMB)

Grandparent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Parent Objectives	Description	Owners
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County

Initiatives Linked to Objective	Est. Start	Est. End	Type	As Of	%	Status	Owners
North Miami - Sunkist	n/a	n/a		4/30/2016	15%	In Progress	Fernandez, Jorge (OMB)
Opa-Locka	n/a	n/a		4/30/2016	60%	In Progress	Fernandez, Jorge (OMB)
Miami Shores	n/a	n/a		4/30/2016	20%	In Progress	Fernandez, Jorge (OMB)
North Miami NE 149 Street	n/a	n/a		4/30/2016	60%	In Progress	Fernandez, Jorge (OMB)
Biscayne Park	n/a	n/a		4/30/2016	60%	In Progress	Fernandez, Jorge (OMB)
North Miami - Biscayne Corridor	n/a	n/a		4/30/2016		In Progress	Fernandez, Jorge (OMB)
North Miami Gratigny/Dixie	n/a	n/a		4/30/2016	60%	In Progress	Fernandez, Jorge (OMB)
Florida City H	n/a	n/a		4/30/2016	60%	In Progress	Fernandez, Jorge (OMB)
Process Davis Ponce Annexation Application	10/7/2003	12/31/2007		4/30/2016	10%	In Progress	Fernandez, Jorge (OMB)
Process Florida City "D" Annexation Application	1/1/2006	12/31/2007		4/30/2016	10%	On Hold	Fernandez, Jorge (OMB)
Process North Miami Beach Annexation Application	1/1/2006	12/31/2007		12/31/2008		On Hold	Fernandez, Jorge (OMB)

Objective	Description	Owners
1.10 Facilitate Municipal Advisory Committee Process	Facilitate MAC process and incorporation efforts.	Fernandez, Jorge (OMB)

Grandparent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Parent Objectives	Description	Owners
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County

Initiatives Linked to Objective	Est. Start	Est. End	Type	As Of	%	Status	Owners
Facilitate South A MAC Process	n/a	n/a		4/30/2016	55%	In Progress	Fernandez, Jorge (OMB)
Facilitate West End South MAC Process	n/a	n/a		4/30/2016	25%	In Progress	Fernandez, Jorge (OMB)
Facilitate West End North MAC Process	n/a	n/a		4/30/2016	55%	In Progress	Fernandez, Jorge (OMB)
Facilitate South B MAC Process	n/a	n/a		4/30/2016	25%	In Progress	Fernandez, Jorge (OMB)
Facilitate Biscayne Gardens MAC Process	9/9/2003	4/1/2007		4/30/2016	80%	In Progress	Fernandez, Jorge (OMB)
Facilitate Northeast Dade MAC Process	4/8/2003	12/15/2004		4/30/2016	55%	In Progress	Fernandez, Jorge (OMB)
Facilitate Fontainebleau MAC Process	6/2/2002	12/30/2003		4/30/2016	55%	In Progress	Fernandez, Jorge (OMB)
Facilitate North Central Dade MAC Process	1/1/2002	12/31/2007		4/30/2016	25%	On Hold	Fernandez, Jorge (OMB)

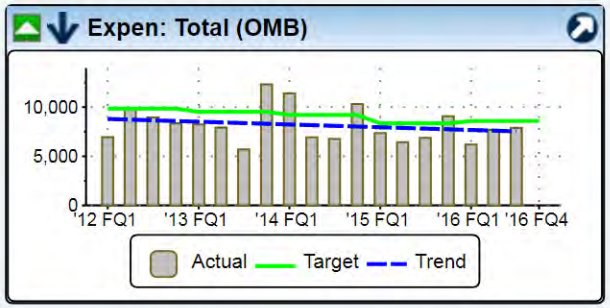
2.0 Financial

Objective	Description	Owners
2.1 Meet Budget Targets (OMB)		Moon, Jennifer (OMB)

Grandparent Objectives	Description	Owners
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County

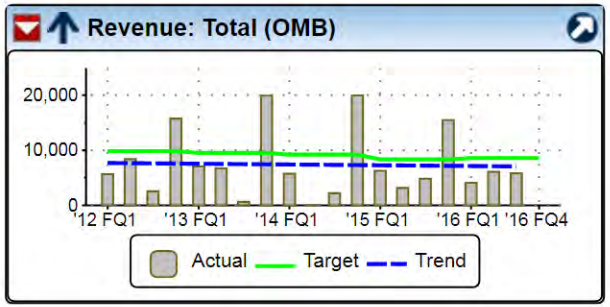
Parent Objectives	Description	Owners
Meet Budget Targets (All Miami-Dade County)	This is the parent objectives to all departmental "Meet Budget Targets" objective. This is the child objective to the County's Strategic Plan Objective, "GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs."	Moon, Jennifer (OMB)
Office of Management and Budget		Moon, Jennifer (OMB)

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Expen: Total (OMB)	'16 FQ3	$7,890K	$8,586K	$-696K	Moon, Jennifer (OMB)

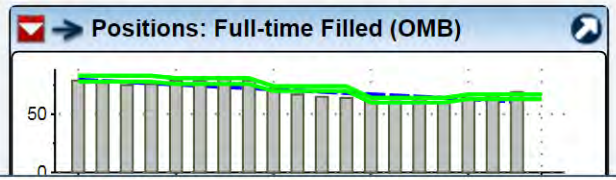


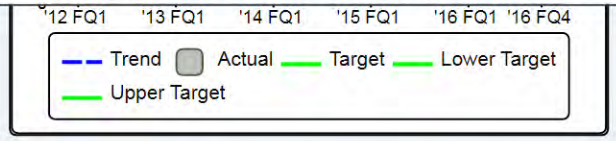
Child Measures	Period	Actual	Target	Variance	Owners
Expenditure: Personnel Costs (OMB)	'16 FQ3	$1,697K	$2,073K	$-376K	Moon, Jennifer (OMB)
Expenditure: Court Costs (OMB)	'16 FQ3	$26K	$0K	$26K	Moon, Jennifer (OMB)

Expenditure: Contractual Services (OMB)		'16 FQ3	$3,882K	$4K	$3,878K	Moon, Jennifer (OMB)
Expenditure: Other Operating (OMB)		'16 FQ3	$885K	$6,292K	$-5,407K	Moon, Jennifer (OMB)
Expenditure: Charges for County Services (OMB)		'16 FQ3	$-30K	$204K	$-234K	Moon, Jennifer (OMB)
Expenditure: Grants to Outside Organizations (OMB)		'16 FQ3	$1,415K	$0K	$1,415K	Moon, Jennifer (OMB)
Expenditure: Capital (OMB)		'16 FQ3	$15K	$13K	$-2K	Moon, Jennifer (OMB)
Expenditure: Transfers Out (OMB)		'16 FQ3	$0K	$0K	$0K	Moon, Jennifer (OMB)
Expenditure: Distribution of Funds in Trust (OMB)		'16 FQ3	$0K	$0K	$0K	Moon, Jennifer (OMB)
Expenditure: Debt Service (OMB)		'16 FQ3	$0K	$0K	$0K	Moon, Jennifer (OMB)
Expenditure: Depreciation, Amortization, Depletion (OMB)		'16 FQ3	$0K	$0K	$0K	Moon, Jennifer (OMB)
Expenditure: Reserves (OMB)		'16 FQ3	$0K	$0K	$0K	Moon, Jennifer (OMB)
Expenditure: Intradepartmental Transfers (OMB)		'16 FQ3	$0K	$0K	$0K	Moon, Jennifer (OMB)
Revenue: Total (OMB)		'16 FQ3	$5,814K	$8,586K	$-2,772K	Moon, Jennifer (OMB)



Child Measures			Period	Actual	Target	Variance	Owners
Revenue: Carryover (OMB)			'16 FQ3	$0K	$0K	$0K	Moon, Jennifer (OMB)
Revenue: Proprietary (OMB)			'16 FQ3	$0K	$256K	$-256K	Moon, Jennifer (OMB)
Revenue: General Fund (OMB)			'16 FQ3	$0K	$1,199K	$-1,199K	Moon, Jennifer (OMB)
Revenue: Federal (OMB)			'16 FQ3	$5,814K	$6,646K	$-832K	Moon, Jennifer (OMB)
Revenue: State (OMB)			'16 FQ3	$0K	$0K	$0K	Moon, Jennifer (OMB)
Revenue: Interagency/Intradepartmental (OMB)			'16 FQ3	$0K	$485K	$-485K	Moon, Jennifer (OMB)
Positions: Full-time Filled (OMB)			'16 FQ3	69	67 (63 - 67)	-2	Moon, Jennifer (OMB)



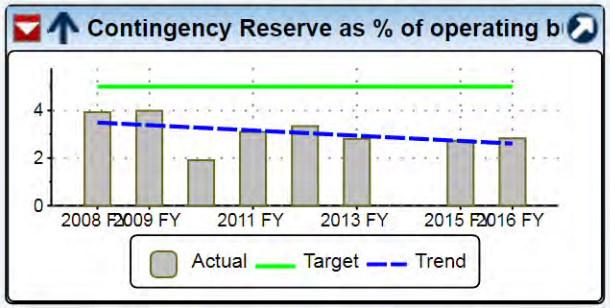


Objective	Description	Owners
2.2 Maintain Healthy Reserves (OMB)		Galvez, Barbara (OMB)

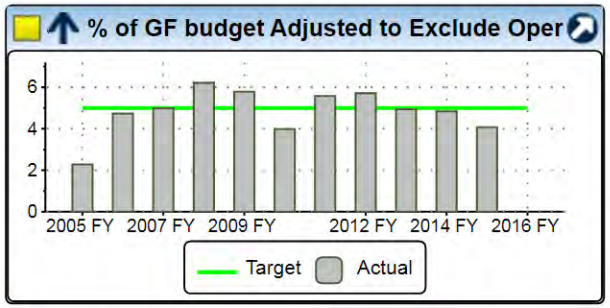
Grandparent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Parent Objectives	Description	Owners
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County

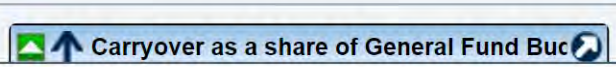
Measures Linked to Objective			Period	Actual	Target	Variance	Owners
Contingency Reserve as % of operating budget (excluding operating reserves)			2016 FY	2.83%	5.00%	-2.17%	Galvez, Barbara (OMB)

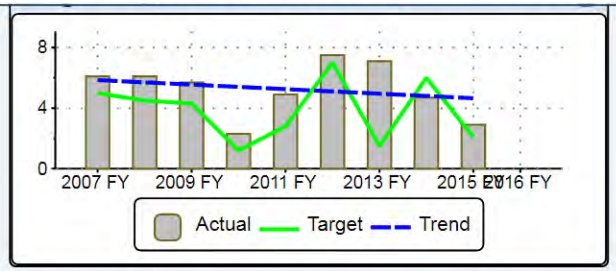


% of GF budget Adjusted to Exclude Operating Reserve from Total Budget			2015 FY	4.07%	5.00%	-0.93%	Galvez, Barbara (OMB)



Carryover as a share of General Fund Budget			2015 FY	2.9%	2.1%	0.8%	Galvez, Barbara (OMB); Moon, Jennifer (OMB)





Child Measures		Period	Actual	Target	Variance	Owners
General Fund Budget		2015 FY	$1,598.904(mil)	$1,587.650(mil)	$11.254(mil)	Moon, Jennifer (OMB); Galvez, Barbara (OMB)
General Fund Carryover		2015 FY	$46.887(mil)	$33.880(mil)	$13.007(mil)	Moon, Jennifer (OMB); Galvez, Barbara (OMB)

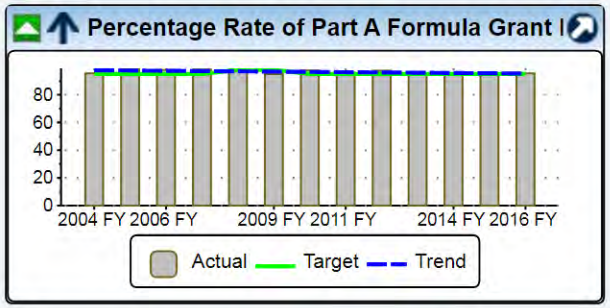
3.0 Internal

Objective	Description	Owners
3.2 Maintain Compliance (OMB)		Wall, Daniel (OMB)

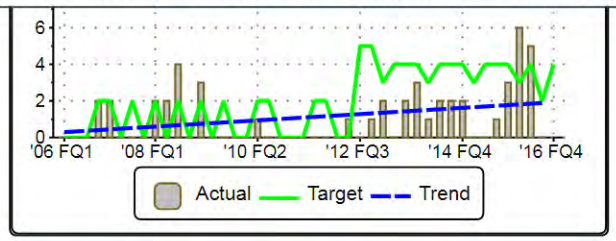
Grandparent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County

Parent Objectives	Description	Owners
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County

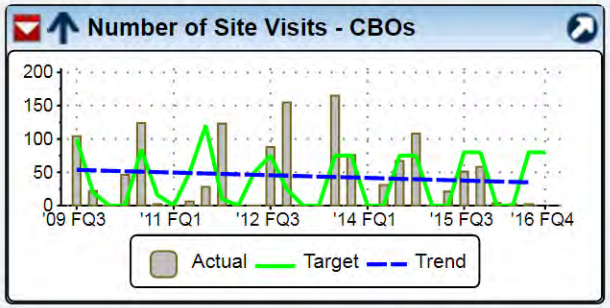
Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Percentage Rate of Part A Formula Grant Expenditures - Ryan White		2016 FY	95%	95%	0%	Wall, Daniel (OMB); Valle-Schwenk, Carla J. (OMB); Alexander, Meighan



Comprehensive Site Visits - Ryan White		'16 FQ3	0	2	-2	Valle-Schwenk, Carla J. (OMB); Alexander, Meighan



Number of Site Visits - CBOs		'16 FQ3	2	80	-78	Wall, Daniel (OMB); Alexander, Meighan



Child Measures			Period	Actual	Target	Variance	Owners
Number of Site Visits (CBOs) - Contracts & Grants			'16 FQ3	2	n/a	n/a	Vazquez, Manny
Number of Site Visits (CBOs) - Fiscal Unit			'15 FQ4	1	n/a	n/a	Vazquez, Manny

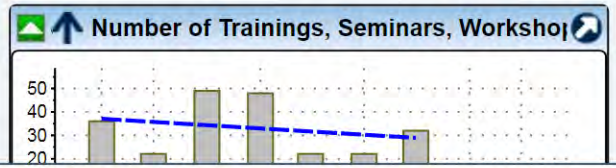
4.0 Learning and Growth

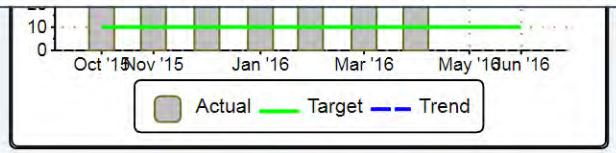
Objective	Description	Owners
4.1 Develop leadership and management expertise through organized and individual educational opportunities (OMB)		Moon, Jennifer (OMB)

Grandparent Objectives	Description	Owners
GG2 Excellent, engaged workforce		Miami-Dade County

Parent Objectives	Description	Owners
GG2-2 Develop and retain excellent employees and leaders		Miami-Dade County

Measures Linked to Objective			Period	Actual	Target	Variance	Owners
Number of Trainings, Seminars, Workshops attended by OMB			Apr '16	32	10	22	Moon, Jennifer (OMB)





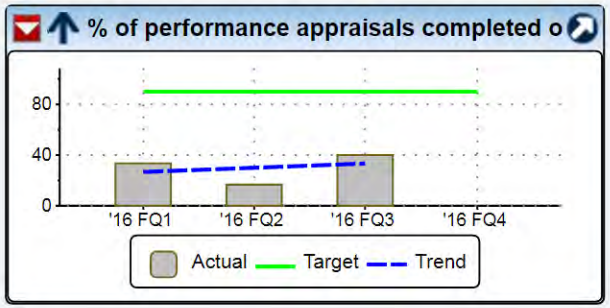
Child Measures		Period	Actual	Target	Variance	Owners
Number of Trainings, Seminars, Workshops attended by OMB-Budget/ Director/Bond Staff		Apr '16	1	n/a	n/a	Galvez, Barbara (OMB); Maxwell, Carlos M. (OMB)
Number of Trainings, Seminars, Workshops attended by OMB-CRA/MAC/ INC Staff		Apr '16	0	n/a	n/a	Fernandez, Jorge (OMB)
Number of Trainings, Seminars, Workshops attended by OMB-MPPA		Jul '16	3	n/a	n/a	Maxwell, Carlos M. (OMB)
Number of Trainings, Seminars, Workshops attended by OMB-GC staff		Jul '16	29	5	24	Alexander, Meighan; Wall, Daniel (OMB)

Objective	Description	Owners
Ensure performance evaluations are completed timely (OMB)		Moon, Jennifer (OMB)

Grandparent Objectives	Description	Owners
GG2 Excellent, engaged workforce		Miami-Dade County

Parent Objectives	Description	Owners
GG2-2 Develop and retain excellent employees and leaders		Miami-Dade County

Measures Linked to Objective		Period	Actual	Target	Variance	Owners
% of performance appraisals completed on time (OMB)		'16 FQ3	40.0% (4.0 / 10.0)	90.0%	-50.0%	Moon, Jennifer (OMB)



Child Measures		Period	Actual	Target	Variance	Owners
% of performance appraisals completed on time (OMB-Budget/Director)		'16 FQ3	100.0% (3.0 / 3.0)	n/a	n/a	Salazar, Hugo; Moon, Jennifer (OMB)
% of performance appraisals completed on time (OMB-MPPA)		'16 FQ3	n/a	90.0%	n/a	Maxwell, Carlos M. (OMB)
% of performance appraisals completed		'16 FQ4	100%	90%	10%	Fernandez, Jorge (OMB)

on time (OMB-CRA/MAC)			(2 / 2)			
% of performance appraisals completed on time (OMB-Grants/Rev Max/Ryan White)		'16 FQ3	16.7% (1.0 / 6.0)	90.0%	-73.3%	Maxwell, Carlos M. (OMB)