

Scorecard - Finance Department

Information

Name: Finance Department

Description: n/a

Domain: Finance

Owners: Padron, Blanca (FIN); Marquez, Edward (Office of the Mayor); Delgado, Vivian (FIN)

Details

Customer							
Monitor and Report Timely Payment of Invoices							
Miami-Dade County: AP Aging (45 Days)	'19 FQ2		93% (64,480 / 69,358)	90%	94% (132,723 / 141,846)	90%	
Miami-Dade County: AP Aging (30 Days)	'19 FQ2		83% (47,936 / 57,975)	70%	84% (99,310 / 118,263)	70%	
Provide Accurate, Timely Reporting							
Certificate of Achievement for Excellence in Financial Reporting Awarded	2018 FY		1	1	1	1	
Expand Access to County Government by Placing Information and Transactions on-line							
Total Dollar Value of Tax Collector Web-enabled Transactions Completed Online Using the Online Services Portal	2018		\$1,678,541,947	\$1,547,160,000	n/a	n/a	
Financial							
Meet Budget Targets (Finance)							
Expen: Total (Finance) (Annual budget divided by quarters)	'19 FQ2		\$11,139K	\$14,326K	\$22,643K	\$28,652K	
Revenue: Total (Finance) (Annual budget divided by quarters)	'19 FQ2		\$9,118K	\$14,326K	\$26,959K	\$28,652K	
Sound Asset Management and Financial Investment Strategies - Cash Management							
Maximize Earnings on County Investments (target to surpass 180-Day Avg. Return of T-Bill)	Mar '19		2.44%	2.50% (2.49% - 2.50%)	2.33%	2.38% (2.37% - 2.38%)	
Compliance with Investment Policy and Guidelines	'19 FQ2		100%	100%	100%	100%	
Tax Collector Distributions per Florida § 197.383							
Property Tax Distributions	Mar '19		1	1	10	8	
Local Business Tax Distributions	Mar '19		1	1	6	6	
Convention & Tourist Tax Distributions	Mar '19		1	1	6	6	
Bank Interest Distributions	Mar '19		0	0	2	2	
Property Tax Installment Distributions	Mar '19		0	0	2	2	
Maximize Revenues through Intensive Collection Activity (Credit and Collection)							
Total Revenue Collected on all Delinquent Debts (Countywide)	'19 FQ2		\$5,055,673	\$5,303,750	\$9,992,288	\$10,607,500	
Average No. of Accounts Worked Per Day Per Collector	'19 FQ2		54	50	50	50	
Debt Portfolio Fees	'19 FQ2		\$1,579K	\$1,610K	\$3,125K	\$3,220K	

Scorecard - Finance Department

▼	Monitor Countywide Bond Ratings																																								
	Debt Service Payments	'19 FQ2	▲	100%	100%	▲	100%	100%																																	
	Bond Ratings Evaluation by Standard & Poor's	'19 FQ2	▲	AA	AA	▲	AA	AA																																	
	Bond Ratings Evaluation by Moody's	'19 FQ2	▲	Aa2	Aa2	▲	Aa2	Aa2																																	
▼ Internal																																									
▼	Cohesive, Standardized Countywide Financial Systems and Processes - Finance																																								
	<table><tr><th>Initiative Name</th><th>Type</th><th>As Of</th><th>Status</th><th></th><th></th><th></th><th></th><th></th><th>%</th><th>Owners</th></tr><tr><td>Roll out Miami-Dade County's ERP PeopleSoft Financial Modules</td><td></td><td>2/4/2019</td><td>In Progress</td><td></td><td></td><td></td><td></td><td></td><td>12.5%</td><td>Carcache, Alvaro A.; (FIN) White, Connie (FIN); Morales, Norman (FIN)</td></tr><tr><td>IWA - Workflow Initiative</td><td></td><td>10/11/2018</td><td>In Progress</td><td></td><td></td><td></td><td></td><td></td><td>90%</td><td>White, Connie (FIN); Rufat, Berta (FIN); Carcache, Alvaro A.; (FIN) Morales, Norman (FIN)</td></tr></table>								Initiative Name	Type	As Of	Status						%	Owners	Roll out Miami-Dade County's ERP PeopleSoft Financial Modules		2/4/2019	In Progress						12.5%	Carcache, Alvaro A.; (FIN) White, Connie (FIN); Morales, Norman (FIN)	IWA - Workflow Initiative		10/11/2018	In Progress						90%	White, Connie (FIN); Rufat, Berta (FIN); Carcache, Alvaro A.; (FIN) Morales, Norman (FIN)
Initiative Name	Type	As Of	Status						%	Owners																															
Roll out Miami-Dade County's ERP PeopleSoft Financial Modules		2/4/2019	In Progress						12.5%	Carcache, Alvaro A.; (FIN) White, Connie (FIN); Morales, Norman (FIN)																															
IWA - Workflow Initiative		10/11/2018	In Progress						90%	White, Connie (FIN); Rufat, Berta (FIN); Carcache, Alvaro A.; (FIN) Morales, Norman (FIN)																															
▼ Learning and Growth																																									
▼	Learning/Training																																								
	No. of Employee Trainings Attended	'19 FQ2	▲	460	88	▲	460	88																																	
	Positions: Full-Time Filled (FIN)	'19 FQ2	▼	355	411 (380 - 418)	▼	355	411 (380 - 418)																																	
	No. of Part-Time Interns Participating from Various Universities	'19 FQ2	▼	5	6	▼	5	6																																	

Business Plan Report - Finance Department

Scorecard	Description					Owners
Finance Department						Padron, Blanca (FIN); Marquez, Edward (Office of the Mayor); Delgado, Vivian (FIN)
Customer						
Objective	Description					Owners
Monitor and Report Timely Payment of Invoices						Diaz, Dania (FIN); Rufat, Berta (FIN)
Grandparent Objectives	Description					Owners
ED4 Entrepreneurial development opportunities within Miami-Dade County						Miami-Dade County
Parent Objectives	Description					Owners
ED4-2 Create a business friendly environment						Miami-Dade County
Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Miami-Dade County: AP Aging (45 Days)	▲	'19 FQ3	95% (69,072 / 73,021)	90%	5%	Jimenez, Luis (FIN); Mendoza, Ninoska (FIN); Diaz, Dania (FIN) ; Oroz, Dalilah (FIN); Hurtado, Gloria (FIN); Rufat, Berta (FIN)
▲↑ Miami-Dade County: AP Aging (45 Days) ↻ Actual Target Trend						
Child Measures		Period	Actual	Target	Variance	Owners
Finance: AP Aging (45 Days)	▼	'19 FQ3	88% (588 / 669)	90%	-2%	Mendoza, Ninoska (FIN); Jimenez, Luis (FIN); Oroz, Dalilah (FIN)
Animal Services: AP Aging (45 Days)	▼	'19 FQ3	75% (481 / 639)	90%	-15%	Oroz, Dalilah (FIN); Mendoza, Ninoska (FIN); Jimenez, Luis (FIN)
Audit & Management: AP Aging (45 Days)	▲	'19 FQ3	100% (20 / 20)	90%	10%	Jimenez, Luis (FIN); Oroz, Dalilah (FIN); Mendoza, Ninoska (FIN)
Community Action & Human Serv: AP Aging (45 Days)		'19 FQ3	97% (3,101 / 3,203)	n/a	n/a	Oroz, Dalilah (FIN); Mendoza, Ninoska (FIN); Jimenez, Luis (FIN)
Communications: AP Aging (45 Days)	▲	'19 FQ3	100% (377 / 378)	90%	10%	Jimenez, Luis (FIN); Mendoza, Ninoska (FIN); Oroz, Dalilah (FIN)

Business Plan Report - Finance Department

Corrections & Rehabilitation: AP Aging (45 Days)		'19 FQ3	89% (2,188 / 2,459)	90%	-1% Jimenez, Luis (FIN); Mendoza, Ninoska (FIN); Oroz, Dalilah (FIN)
Cultural Affairs: AP Aging (45 Days)		'19 FQ3	96% (968 / 1,013)	90%	6% Oroz, Dalilah (FIN); Jimenez, Luis (FIN); Mendoza, Ninoska (FIN)
Elections: AP Aging (45 Days)		'19 FQ3	100% (155 / 155)	90%	10% Oroz, Dalilah (FIN); Jimenez, Luis (FIN); Mendoza, Ninoska (FIN)
Human Resources: AP Aging (45 Days)		'19 FQ3	96% (393 / 409)	90%	6% Oroz, Dalilah (FIN); Jimenez, Luis (FIN); Mendoza, Ninoska (FIN)
Information Technology: AP Aging (45 Days)		'19 FQ3	98% (1,592 / 1,629)	n/a	n/a Mendoza, Ninoska (FIN); Oroz, Dalilah (FIN); Jimenez, Luis (FIN)
Internal Services: AP Aging (45 Days)		'19 FQ3	99% (25,740 / 26,066)	90%	9% Jimenez, Luis (FIN); Mendoza, Ninoska (FIN); Oroz, Dalilah (FIN)
Juvenile Services: AP Aging (45 Days)		'19 FQ3	100% (95 / 95)	90%	10% Oroz, Dalilah (FIN); Jimenez, Luis (FIN); Mendoza, Ninoska (FIN)
Library: AP Aging (45 Days)		'19 FQ3	89% (2,583 / 2,896)	90%	-1% Mendoza, Ninoska (FIN); Jimenez, Luis (FIN); Oroz, Dalilah (FIN)
Medical Examiner: AP Aging (45 Days)		'19 FQ3	99% (193 / 194)	90%	9% Mendoza, Ninoska (FIN); Oroz, Dalilah (FIN); Jimenez, Luis (FIN)
Metropolitan Planning Organization: AP Aging (45 Days)		'19 FQ3	100% (90 / 90)	90%	10% Mendoza, Ninoska (FIN); Jimenez, Luis (FIN); Oroz, Dalilah (FIN)
Office of Management & Budget: AP Aging (45 Days)		'19 FQ3	99% (1,524 / 1,543)	90%	9% Mendoza, Ninoska (FIN); Oroz, Dalilah (FIN); Jimenez, Luis (FIN)
Parks & Recreation: AP Aging (45 Days)		'19 FQ3	94% (7,731 / 8,266)	90%	4% Oroz, Dalilah (FIN); Jimenez, Luis (FIN); Mendoza, Ninoska (FIN)
Police : AP Aging (45 Days)		'19 FQ3	98% (1,988 / 2,024)	90%	8% Oroz, Dalilah (FIN); Mendoza, Ninoska (FIN); Jimenez, Luis (FIN)
Solid Waste Management: AP Aging (45 Days)		'19 FQ3	94% (1,526 / 1,616)	90%	4% Jimenez, Luis (FIN); Oroz, Dalilah (FIN); Mendoza, Ninoska (FIN)
Regulatory & Economic Resources: AP Aging (45 Days)		'19 FQ3	99% (1,732 / 1,744)	n/a	n/a Oroz, Dalilah (FIN); Jimenez, Luis (FIN); Mendoza, Ninoska (FIN)
Seaport: AP Aging (45 Days)		'19 FQ3	80% (1,239 / 1,545)	90%	-10% Oroz, Dalilah (FIN); Jimenez, Luis (FIN); Mendoza, Ninoska (FIN)
Transit: AP Aging (45 Days)		'19 FQ3	83% (6,204 / 7,485)	90%	-7% Jimenez, Luis (FIN); Oroz, Dalilah (FIN); Mendoza, Ninoska (FIN)
Accounts Payable (Vouchers)		'19 FQ2	109,767	n/a	n/a Jimenez, Luis (FIN); Mendoza, Ninoska (FIN); Oroz, Dalilah (FIN)

Business Plan Report - Finance Department

Miami-Dade County: AP Aging (30 Days)

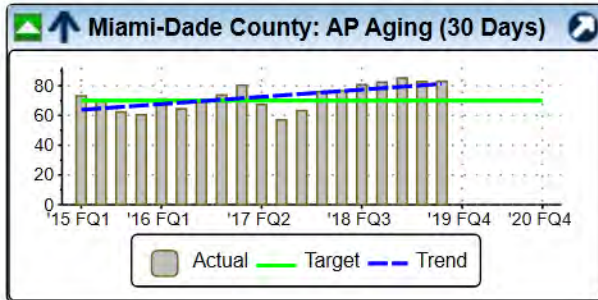


'19 FQ3

83%
(52,671 / 63,428)

70%

13% Rufat, Berta (FIN); Jimenez, Luis (FIN);
Mendoza, Ninoska (FIN);
Oroz, Dalilah (FIN); Hurtado, Gloria (FIN);
Diaz, Dania (FIN)



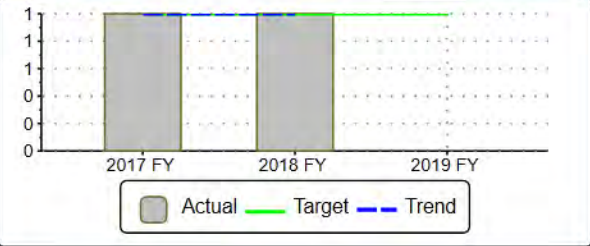
Child Measures		Period	Actual	Target	Variance	Owners
Animal Services: AP Aging (30 Days)		'19 FQ3	66% (337 / 510)	70%	-4%	Mendoza, Ninoska (FIN); Jimenez, Luis (FIN); Oroz, Dalilah (FIN)
Audit & Management: AP Aging (30 Days)		'19 FQ3	100% (20 / 20)	70%	30%	Jimenez, Luis (FIN); Mendoza, Ninoska (FIN); Oroz, Dalilah (FIN)
Community Action & Human Serv: AP Aging (30 Days)		'19 FQ3	97% (2,516 / 2,588)	n/a	n/a	Mendoza, Ninoska (FIN); Jimenez, Luis (FIN); Oroz, Dalilah (FIN)
Communications: AP Aging (30 Days)		'19 FQ3	98% (358 / 365)	70%	28%	Oroz, Dalilah (FIN); Mendoza, Ninoska (FIN); Jimenez, Luis (FIN)
Corrections & Rehabilitation: AP Aging (30 Days)		'19 FQ3	86% (1,714 / 1,982)	70%	16%	Mendoza, Ninoska (FIN); Oroz, Dalilah (FIN); Jimenez, Luis (FIN)
Cultural Affairs: AP Aging (30 Days)		'19 FQ3	94% (933 / 993)	70%	24%	Jimenez, Luis (FIN); Oroz, Dalilah (FIN); Mendoza, Ninoska (FIN)
Elections: AP Aging (30 Days)		'19 FQ3	93% (137 / 147)	70%	23%	Oroz, Dalilah (FIN); Jimenez, Luis (FIN); Mendoza, Ninoska (FIN)
Finance: AP Aging (30 Days)		'19 FQ3	83% (532 / 640)	n/a	n/a	Oroz, Dalilah (FIN); Jimenez, Luis (FIN); Mendoza, Ninoska (FIN)
Fire Rescue: AP Aging (30 Days)		'19 FQ3	70% (3,201 / 4,586)	70%	0%	Oroz, Dalilah (FIN); Jimenez, Luis (FIN); Mendoza, Ninoska (FIN)
Human Resources: AP Aging (30 Days)		'19 FQ3	92% (373 / 406)	70%	22%	Jimenez, Luis (FIN); Mendoza, Ninoska (FIN); Oroz, Dalilah (FIN)
Information Technology: AP Aging (30 Days)		'19 FQ3	86% (1,230 / 1,424)	70%	16%	Jimenez, Luis (FIN); Oroz, Dalilah (FIN); Mendoza, Ninoska (FIN)
Internal Services: AP Aging (30 Days)		'19 FQ3	88% (18,847 / 21,373)	70%	18%	Mendoza, Ninoska (FIN); Oroz, Dalilah (FIN); Jimenez, Luis (FIN)

Business Plan Report - Finance Department

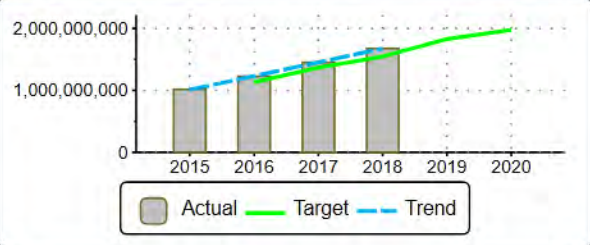
Library: AP Aging (30 Days)	▼	'19 FQ3	65% (1,639 / 2,529)	70%	-5%	Jimenez, Luis (FIN); Mendoza, Ninoska (FIN); Oroz, Dalilah (FIN)
Medical Examiner: AP Aging (30 Days)	▲	'19 FQ3	96% (173 / 180)	70%	26%	Oroz, Dalilah (FIN); Jimenez, Luis (FIN); Mendoza, Ninoska (FIN)
Metropolitan Planning Organization: AP Aging (30 Days)	▲	'19 FQ3	99% (89 / 90)	70%	29%	Oroz, Dalilah (FIN); Mendoza, Ninoska (FIN); Jimenez, Luis (FIN)
Office of Management & Budget: AP Aging (30 Days)	▲	'19 FQ3	97% (1,491 / 1,543)	70%	27%	Mendoza, Ninoska (FIN); Oroz, Dalilah (FIN); Jimenez, Luis (FIN)
Parks & Recreation: AP Aging (30 Days)	▲	'19 FQ3	84% (6,161 / 7,367)	70%	14%	Oroz, Dalilah (FIN); Jimenez, Luis (FIN); Mendoza, Ninoska (FIN)
Police : AP Aging (30 Days)	▲	'19 FQ3	86% (1,491 / 1,727)	70%	16%	Mendoza, Ninoska (FIN); Jimenez, Luis (FIN); Oroz, Dalilah (FIN)
Solid Waste Management: AP Aging (30 Days)	▲	'19 FQ3	88% (1,219 / 1,392)	70%	18%	Oroz, Dalilah (FIN); Jimenez, Luis (FIN); Mendoza, Ninoska (FIN)
Regulatory & Economic Resources: AP Aging (30 Days)	▲	'19 FQ3	86% (1,219 / 1,412)	70%	16%	Oroz, Dalilah (FIN); Mendoza, Ninoska (FIN); Jimenez, Luis (FIN)
Seaport: AP Aging (30 Days)	▼	'19 FQ3	63% (959 / 1,516)	70%	-7%	Jimenez, Luis (FIN); Oroz, Dalilah (FIN); Mendoza, Ninoska (FIN)
Transit: AP Aging (30 Days)	▼	'19 FQ3	64% (4,237 / 6,654)	70%	-6%	Oroz, Dalilah (FIN); Jimenez, Luis (FIN); Mendoza, Ninoska (FIN)
Accounts Payable (Vouchers)		'19 FQ2	109,767	n/a	n/a	Jimenez, Luis (FIN); Mendoza, Ninoska (FIN); Oroz, Dalilah (FIN)

Objective	Description	Owners
Provide Accurate, Timely Reporting		Rufat, Berta (FIN)
Grandparent Objectives	Description	Owners
GG4 Effective management practices		Miami-Dade County
Parent Objectives	Description	Owners
GG4-1 Provide sound financial and risk management		Miami-Dade County

Business Plan Report - Finance Department

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Certificate of Achievement for Excellence in Financial Reporting Awarded 	2018 FY	1	1	0	Rufat, Berta (FIN); Hernandez, Maria T. (FIN)
  Certificate of Achievement for Excellence  					

Objective	Description	Owners
Expand Access to County Government by Placing Information and Transactions on-line	The Tax Collector's Office has encouraged on-line transactions with convenient and user-friendly web portal interfaces that provide account information and easy execution via E-Check and Credit Card Payment options.	Saiz, Marcus; Cam, Peter (FIN); Teintze, Jurgan (FIN); White, Connie (FIN); Royero, Gina (FIN)
Parent Objectives	Description	Owners
GG1-1 Provide easy access to information and services		Miami-Dade County

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Total Dollar Value of Tax Collector Web-enabled Transactions Completed Online Using the Online Services Portal 	2018	\$1,678,541,947	\$1,547,160,000	\$131,381,947	Saiz, Marcus; Teintze, Jurgan (FIN); Cam, Peter (FIN); White, Connie (FIN); Royero, Gina (FIN); Hernandez, Rosetta (FIN)
  Number of Web-enabled Transactions Cor  					

Financial

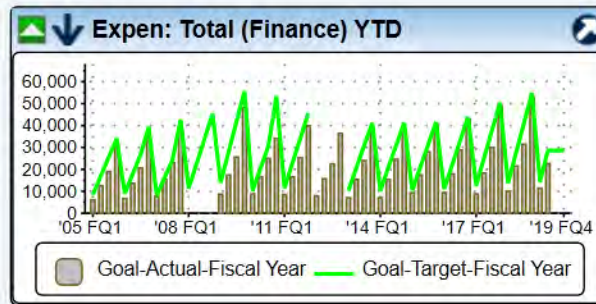
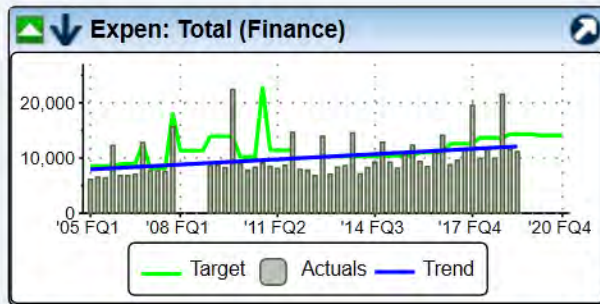
Objective	Description	Owners
Meet Budget Targets (Finance)		Padron, Blanca (FIN); Delgado, Vivian (FIN); Rufat, Berta (FIN); White, Connie (FIN); Saiz, Marcus; Wood, Arlesa (FIN); Hill, Christopher (FIN)

Business Plan Report - Finance Department

Grandparent Objectives	Description	Owners
GG4-2 Effectively allocate resources to meet current and future operating and capital needs		Miami-Dade County

Parent Objectives	Description	Owners
Meet Budget Targets (All Miami-Dade County)	This is the parent objectives to all departmental "Meet Budget Targets" objective. This is the child objective to the County's Strategic Plan Objective, "GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs."	Moon, Jennifer (OMB)

Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Expen: Total (Finance) (Annual budget divided by quarters)		'19 FQ2	\$11,139K	\$14,326K	\$3,187K	Cam, Peter (FIN); Padron, Blanca (FIN); Wood, Arlesa (FIN); Delgado, Vivian (FIN); Rivero, Maria (FIN); White, Connie (FIN); Hill, Christopher (FIN); Rufat, Berta (FIN); Saiz, Marcus; Ayala, Angel (FIN)

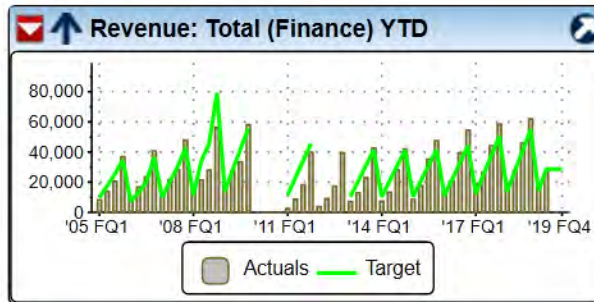
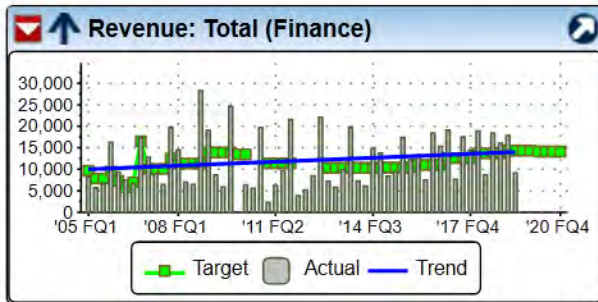


Child Measures		Period	Actual	Target	Variance	Owners
Expenditure: Personnel Costs (FIN)		'19 FQ2	\$8,269K	\$8,825K	\$-556K	Ayala, Angel (FIN); Rivero, Maria (FIN); Padron, Blanca (FIN)
Expenditure: Other Operating (FIN)		'19 FQ2	\$1,635K	\$1,718K	\$-83K	Padron, Blanca (FIN); Ayala, Angel (FIN); Rivero, Maria (FIN)
Expenditure: Capital (FIN)		'19 FQ2	\$6K	\$73K	\$67K	Padron, Blanca (FIN); Rivero, Maria (FIN); Ayala, Angel (FIN)
Expenditure: Charges for County Services (FIN)		'19 FQ2	\$1,028K	\$1,228K	\$-200K	Padron, Blanca (FIN); Rivero, Maria (FIN); Ayala, Angel (FIN)
Expenditure: Court Costs (FIN)		'19 FQ2	\$11K	\$7K	\$4K	Rivero, Maria (FIN); Ayala, Angel (FIN); Padron, Blanca (FIN)
Expenditure: Contractual Services (FIN)		'19 FQ2	\$189K	\$259K	\$-70K	Ayala, Angel (FIN); Rivero, Maria (FIN); Padron, Blanca (FIN)
Expenditure: Debt Service (FIN)		'19 FQ2	\$0K	\$0K	\$0K	Padron, Blanca (FIN); Ayala, Angel (FIN); Rivero, Maria (FIN)
Expenditure: Distribution of Funds in Trust (FIN)		'19 FQ2	\$0K	\$0K	\$0K	Padron, Blanca (FIN); Rivero, Maria (FIN); Ayala, Angel (FIN)
Expenditure: Depreciation, Amortization, Depletion (FIN)		'19 FQ2	\$0K	\$0K	\$0K	Padron, Blanca (FIN); Ayala, Angel (FIN); Rivero, Maria (FIN)
Expenditure: Grants to Outside Organizations (FIN)		'19 FQ2	\$0K	\$0K	\$0K	Ayala, Angel (FIN); Padron, Blanca (FIN); Rivero, Maria (FIN)

Business Plan Report - Finance Department

Expenditure: Intradepartmental Transfers (FIN)	▲	'19 FQ2	\$0K	\$41K	\$-41K	Padron, Blanca (FIN); Rivero, Maria (FIN); Ayala, Angel (FIN)
Expenditure: Reserves (FIN)	▲	'19 FQ2	\$0K	\$0K	\$0K	Rivero, Maria (FIN); Padron, Blanca (FIN); Ayala, Angel (FIN)
Expenditure: Transfers Out (FIN)	▲	'19 FQ2	\$0K	\$2,175K	\$-2,175K	Padron, Blanca (FIN); Rivero, Maria (FIN); Ayala, Angel (FIN)
Revenue: Total (Finance) (Annual budget divided by quarters)	▼	'19 FQ2	\$9,118K	\$14,326K	\$-5,208K	Cam, Peter (FIN); Rufat, Berta (FIN); White, Connie (FIN); Delgado, Vivian (FIN); Padron, Blanca (FIN); Rivero, Maria (FIN); Wood, Arlesa (FIN); Ayala, Angel (FIN); Saiz, Marcus; Hill, Christopher (FIN)

Date	VR Comment	Author
4/16/2019	Property revenues are not evenly realized throughout the fiscal year. Intradepartmental transfers occur during the fourth quarter of the fiscal year.	Rodriguez, Paulette (OMB)



Child Measures		Period	Actual	Target	Variance	Owners
Revenue: Carryover (FIN)	▼	'19 FQ2	\$0K	\$1,668K	\$-1,668K	Rivero, Maria (FIN); Padron, Blanca (FIN); Ayala, Angel (FIN)
Revenue: General Fund (FIN)	▲	'19 FQ2	\$0K	\$0K	\$0K	Padron, Blanca (FIN); Ayala, Angel (FIN); Rivero, Maria (FIN)
Revenue: Proprietary (FIN)	▼	'19 FQ2	\$9,118K	\$12,617K	\$-3,499K	Rivero, Maria (FIN); Padron, Blanca (FIN); Ayala, Angel (FIN)
Revenue: Federal (FIN)	▲	'19 FQ2	\$0K	\$0K	\$0K	Rivero, Maria (FIN); Ayala, Angel (FIN); Padron, Blanca (FIN)
Revenue: State (FIN)	▲	'19 FQ2	\$0K	\$0K	\$0K	Rivero, Maria (FIN); Ayala, Angel (FIN); Padron, Blanca (FIN)
Revenue: Interagency/Intradepartmental (FIN)	▼	'19 FQ2	\$0K	\$41K	\$-41K	Ayala, Angel (FIN); Rivero, Maria (FIN); Padron, Blanca (FIN)

Objective	Description	Owners
Sound Asset Management and Financial Investment Strategies - Cash Management		Hill, Christopher (FIN); Torres, Maria (FIN); Mendoza, Nestor (FIN); Moreau, Stefy (FIN)

Business Plan Report - Finance Department

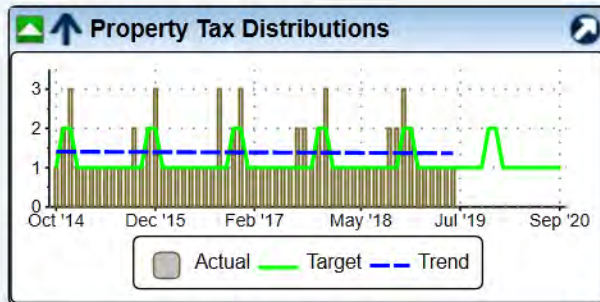
Measures Linked to Objective			Period	Actual	Target	Variance	Owners
Maximize Earnings on County Investments (target to surpass 180-Day Avg. Return of T-Bill)			May '19	2.43%	2.48% (2.47% - 2.48%)	-0.05%	Hill, Christopher (FIN); Torres, Maria (FIN); Moreau, Stefy (FIN); Mendoza, Nestor (FIN)
Earnings on County Investments							
Child Measures			Period	Actual	Target	Variance	Owners
Investment Return: 180-Day Avg. Return of T-Bill			May '19	n/a	2.48%	n/a	Hill, Christopher (FIN); Torres, Maria (FIN); Moreau, Stefy (FIN); Mendoza, Nestor (FIN)
Investment Return: Florida SBA Pool			May '19	n/a	2.58%	n/a	Hill, Christopher (FIN); Torres, Maria (FIN); Moreau, Stefy (FIN); Mendoza, Nestor (FIN)
Compliance with Investment Policy and Guidelines			'19 FQ2	100%	100%	0%	Hill, Christopher (FIN); Torres, Maria (FIN); Mendoza, Nestor (FIN); Moreau, Stefy (FIN)
Compliance with Investment Policy and G							
Child Measures			Period	Actual	Target	Variance	Owners
Treasuries - Cash Management			'19 FQ2	4%	n/a	n/a	Hill, Christopher (FIN); Torres, Maria (FIN); Moreau, Stefy (FIN); Mendoza, Nestor (FIN)
Agencies - Cash Management			'19 FQ2	65%	n/a	n/a	Hill, Christopher (FIN); Torres, Maria (FIN); Moreau, Stefy (FIN); Mendoza, Nestor (FIN)
Commercial Paper - Cash Management			'19 FQ2	29%	n/a	n/a	Hill, Christopher (FIN); Torres, Maria (FIN); Mendoza, Nestor (FIN); Moreau, Stefy (FIN)

Business Plan Report - Finance Department

Banker's Acceptance - Cash Management	'19 FQ2	0%	n/a	n/a	Hill, Christopher (FIN); Torres, Maria (FIN); Mendoza, Nestor (FIN); Moreau, Stefy (FIN)
Time Deposits - Cash Management	'19 FQ2	0%	n/a	n/a	Hill, Christopher (FIN); Torres, Maria (FIN); Mendoza, Nestor (FIN); Moreau, Stefy (FIN)
SBA/Investment Pools - Cash Management	'19 FQ2	0%	n/a	n/a	Hill, Christopher (FIN); Torres, Maria (FIN); Moreau, Stefy (FIN); Mendoza, Nestor (FIN)
Money Market Funds - Cash Management	'19 FQ2	2%	n/a	n/a	Hill, Christopher (FIN); Torres, Maria (FIN); Mendoza, Nestor (FIN); Moreau, Stefy (FIN)
Repurchase Agreement - Cash Management	'19 FQ2	0%	n/a	n/a	Hill, Christopher (FIN); Torres, Maria (FIN); Mendoza, Nestor (FIN); Moreau, Stefy (FIN)
Open/Closed End Funds - Cash Management	'19 FQ2	0%	n/a	n/a	Hill, Christopher (FIN); Torres, Maria (FIN); Moreau, Stefy (FIN); Mendoza, Nestor (FIN)
Israeli Bonds	'19 FQ2	1	n/a	n/a	Hill, Christopher (FIN); Torres, Maria (FIN); Moreau, Stefy (FIN); Mendoza, Nestor (FIN)
Interest Bearing Deposit - Cash Management	'19 FQ2	0	n/a	n/a	Hill, Christopher (FIN); Torres, Maria (FIN); Moreau, Stefy (FIN); Mendoza, Nestor (FIN)

Objective	Description	Owners
Tax Collector Distributions per Florida § 197.383	197.383. Distribution of Taxes. The Tax Collector will distribute taxes collected to each taxing authority at least four times during the first two months (Nov & Dec) and at least one time in all other months. For C & T and LBT one distribution per month for all months is required.	Saiz, Marcus; Cam, Peter (FIN); Teintze, Jurgen (FIN); Royero, Gina (FIN)

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Property Tax Distributions	Jun '19	1	1	0	Hernandez, Rosetta (FIN); Cam, Peter (FIN); Teintze, Jurgen (FIN); Saiz, Marcus; Royero, Gina (FIN)



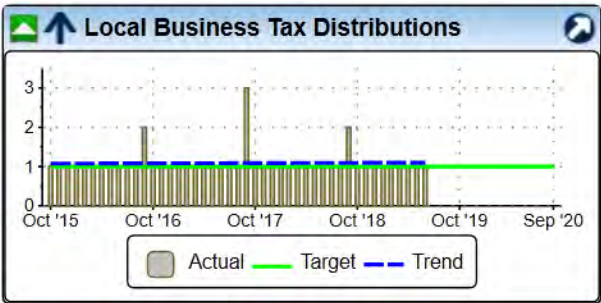
Local Business Tax Distributions

Jun '19

1

1

0 Saiz, Marcus; Teintze, Jorgen (FIN);
Cam, Peter (FIN); Royero, Gina (FIN)



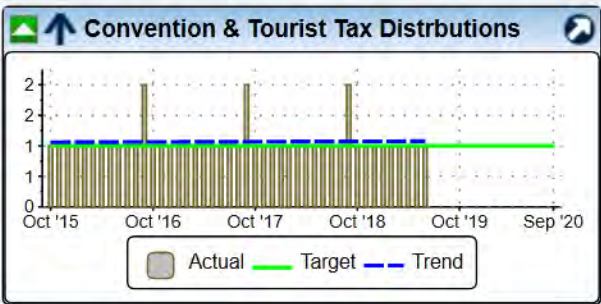
Convention & Tourist Tax Distributions

Jun '19

1

1

0 Teintze, Jorgen (FIN); Cam, Peter (FIN);
Royero, Gina (FIN); Saiz, Marcus



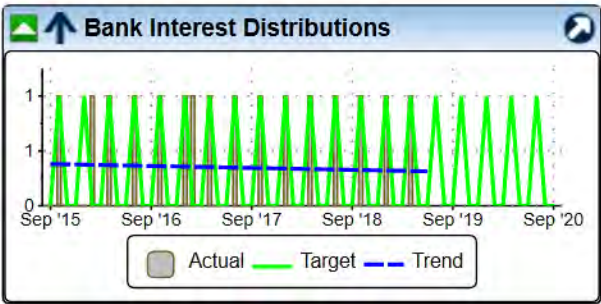
Bank Interest Distributions

Jun '19

0

0

0 Cam, Peter (FIN); Teintze, Jorgen (FIN);
Saiz, Marcus; Royero, Gina (FIN)



Business Plan Report - Finance Department

Property Tax Installment Distributions

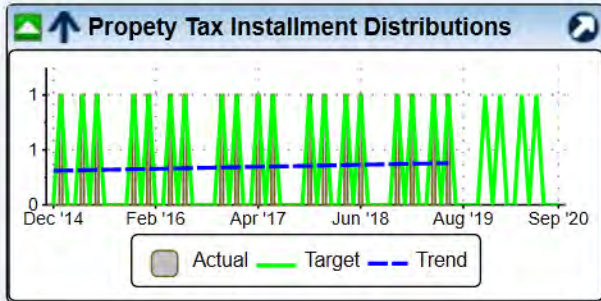


Jun '19

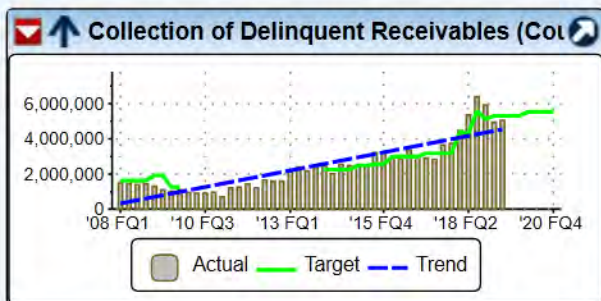
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1

0 Cam, Peter (FIN); Saiz, Marcus;
Royero, Gina (FIN); Teintze, Jurgen (FIN)

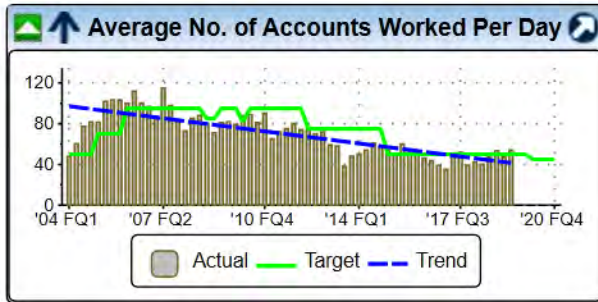


Objective	Description	Owners			
Maximize Revenues through Intensive Collection Activity (Credit and Collection)	Collection of Department and Jackson Health System debts (whenever placed for collection with the Credit and Collection Section)	Saiz, Marcus; Cam, Peter (FIN); Mekin, Cristina (FIN); Teintze, Jurgen (FIN); Royero, Gina (FIN)			
Grandparent Objectives	Description	Owners			
GG4 Effective management practices		Miami-Dade County			
Parent Objectives	Description	Owners			
GG4-1 Provide sound financial and risk management		Miami-Dade County			
Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Total Revenue Collected on all Delinquent Debts (Countywide)	 '19 FQ2	\$5,055,673	\$5,303,750	\$-248,077	Teintze, Jurgen (FIN); Cam, Peter (FIN); Gomez, Gerardo (FIN); Mekin, Cristina (FIN); Osorno, David (FIN); Saiz, Marcus; Royero, Gina (FIN)
Date	VR Comment	Author			
4/9/2019	The Gross collection target is based on the year Budget figure divided by four for the quarter. Our actual collections are not evenly distributed. The first two quarters of the year are usually low in gross collections.	Osorno, David (FIN)			



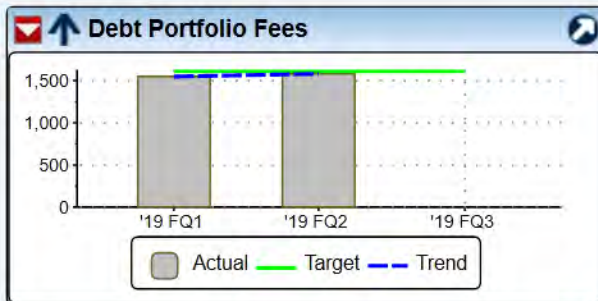
Business Plan Report - Finance Department

Child Measures		Period	Actual	Target	Variance	Owners
Average No. of Accounts Worked Per Day Per Collector		'19 FQ2	54	50		4 Mekin, Cristina (FIN); Teintze, Jorgen (FIN); Osorno, David (FIN); Saiz, Marcus; Cam, Peter (FIN); Royero, Gina (FIN)
Average No. of Accounts Worked Per Day Per Collector		'19 FQ2	54	50		4 Mekin, Cristina (FIN); Teintze, Jorgen (FIN); Osorno, David (FIN); Saiz, Marcus; Cam, Peter (FIN); Royero, Gina (FIN)



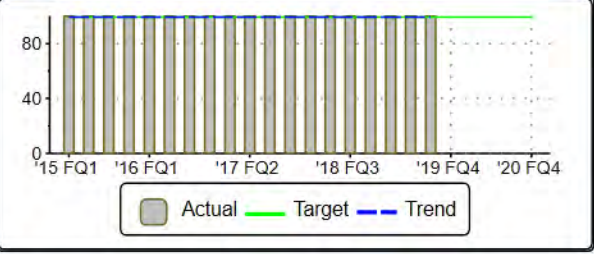
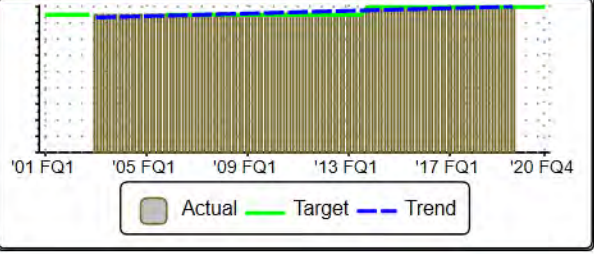
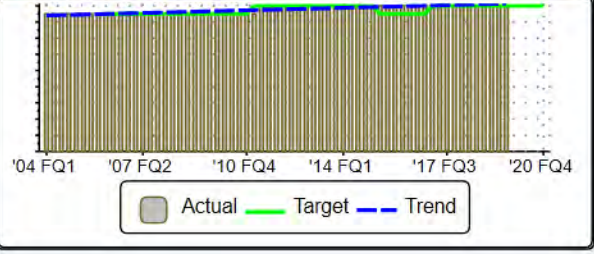
Debt Portfolio Fees		'19 FQ2	\$1,579K	\$1,610K	\$-31K	Mekin, Cristina (FIN); Saiz, Marcus; Cam, Peter (FIN); Osorno, David (FIN); Royero, Gina (FIN); Teintze, Jorgen (FIN)
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Date	VR Comment	Author
4/17/2019	The Net Revenue target is based on the year Budget figure divided by four for each quarter. Our actual Net Revenue is not evenly distributed. The first two quarters of the year are usually low in gross collections which impact the Net Revenue.	Osorno, David (FIN)



Objective	Description	Owners
Monitor Countywide Bond Ratings		Wood, Arlesa (FIN)

Business Plan Report - Finance Department

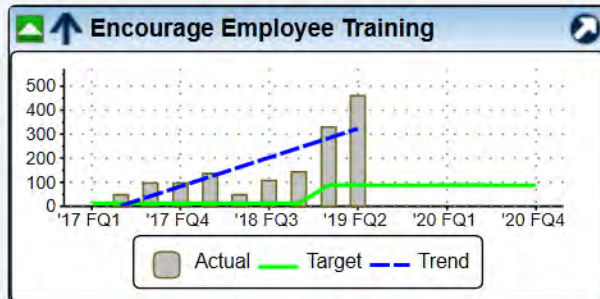
Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Debt Service Payments		'19 FQ3	100%	100%	0%	Monsalve, Andrea (FIN); Wood, Arlesa (FIN)
  Debt Service Payments  						
Bond Ratings Evaluation by Standard & Poor's		'19 FQ3	AA	AA	n/a	Wood, Arlesa (FIN); Monsalve, Andrea (FIN)
  Bond Ratings Evaluation by Standard & P  						
Bond Ratings Evaluation by Moody's		'19 FQ3	Aa2	Aa2	n/a	Wood, Arlesa (FIN); Monsalve, Andrea (FIN)
  Bond Ratings Evaluation by Moody's  						

Internal

Objective	Description										Owners	
Cohesive, Standardized Countywide Financial Systems and Processes - Finance											White, Connie (FIN); Carcache, Alvaro A. (FIN); Morales, Norman (FIN)	
Initiatives Linked to Objective	Est. Start	Est. End	Type	As Of						%	Status	Owners
Roll out Miami-Dade County's ERP PeopleSoft Financial Modules	7/30/2018	10/1/2020		4/8/2019						32.33 %	Not Started	Carcache, Alvaro A. (FIN); White, Connie (FIN); Morales, Norman (FIN)
IWA - Workflow Initiative	10/1/2014	9/30/2017		10/11/2018						90%	In Progress	White, Connie (FIN); Rufat, Berta (FIN); Carcache, Alvaro A. (FIN); Morales, Norman (FIN)

Learning and Growth

Objective	Description							Owners
Learning/Training								Delgado, Vivian (FIN); Castillo, Hilda (FIN); Finance
Grandparent Objectives	Description							Owners
GG2 Excellent, engaged workforce								Miami-Dade County
Parent Objectives	Description							Owners
GG2-1 Attract and hire new talent								Miami-Dade County
Measures Linked to Objective		Period	Actual	Target	Variance	Owners		
No. of Employee Trainings Attended		'19 FQ2	460	88	372	Castillo, Hilda (FIN); Delgado, Vivian (FIN)		



Business Plan Report - Finance Department

Positions: Full-Time Filled (FIN)		'19 FQ2	355	411 (380 - 418)	n/a Castillo, Hilda (FIN); Delgado, Vivian (FIN)
→ Positions: Full-Time Filled (FIN) '05 FQ1 '08 FQ1 '11 FQ2 '14 FQ3 '17 FQ4 '20 FQ4 — Trend Actual Target Lower Target Upper Target					
No. of Part-Time Interns Participating from Various Universities		'19 FQ2	5	6	-1 Delgado, Vivian (FIN); Castillo, Hilda (FIN)
↑ Part-Time Internship Participation (Variou '15 FQ1 '16 FQ1 '17 FQ2 '18 FQ3 '19 FQ4 '20 FQ4 Actual Target Trend					

