

Scorecard - Miami-Dade Police Department

Information

Name: Miami-Dade Police Department

Description: The Miami-Dade Police Department (MDPD) is the largest law enforcement police department in the southeastern United States serving an ethnically and racially diverse community of over 2 million. The Department provides both traditional municipal police service and sheriff services to Miami-Dade County and contracted municipal areas. MDPD has been an internationally accredited law enforcement agency since 1993, with the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA).

Domain: Police

Owners: Perez, Juan J.; Griffin, Eva

Details

▼ 1.0 Customer

▼ 1.1 Improve Public Safety Through Crime Prevention, Enforcement, and Reduction Initiatives- MDPD

Incidents of Part I Crimes (Monthly)	Mar '19		2,867	n/a	18,642	n/a
Part I Crime Rate (Monthly)	Mar '19		2.40	n/a	15.57	n/a
			(2,867.00 / 1,196,921.00)		(18,642.00 / 1,196,921.00)	
Driving Under the Influence (DUI) arrests during normal operations (SPB)	Mar '19		43	35	223	210
Number of educational mortgage fraud presentations conducted (ECB)	Mar '19		0	1	8	6
Murder Clearance Rate (Monthly)	Mar '19		55.6%	60.0%	87.8%	60.0%
Robbery Clearance Rate (Monthly)	Mar '19		28%	28%	24%	28%
Sexual Crimes Clearance Rate (Monthly)	Mar '19		70%	45%	64%	45%
Number of Total Warrant Closures (WB)	Mar '19		1,244	n/a	8,120	n/a
Total Number of Homicides Investigated (Monthly)	Mar '19		12	n/a	69	n/a
Murders Investigated in UMSA (Monthly)	Mar '19		9	3	40	18
Traffic Fatalities investigated by MDPD Traffic Homicide for UMSA (Monthly)	Mar '19		7	n/a	51	n/a
Number of arrests made from Crime Stoppers tips (PIEB)	Mar '19		32	10	143	60

▼ 1.2 Provide Efficient Delivery of Police Services by responding to calls for service in established timeframes - MDPD

Police Emergency/Priority Response Time MDPD (Monthly)	Mar '19		8.43	8.00	8.35	8.00
Police Routine Response Time for MDPD (Monthly)	Mar '19		26.50	30.00	25.73	30.00
Average Emergency/Priority Response-Officer Travel Time (Police Services)	Mar '19		6.09	6.45	5.97	6.45
Average Routine Response-Officer Travel Time (Police Services)	Mar '19		11.50	13.00	11.69	13.00

▼ 1.3 Provide Specialized Police Services and Initiatives to Address Specific Public Safety Issues - MDPD

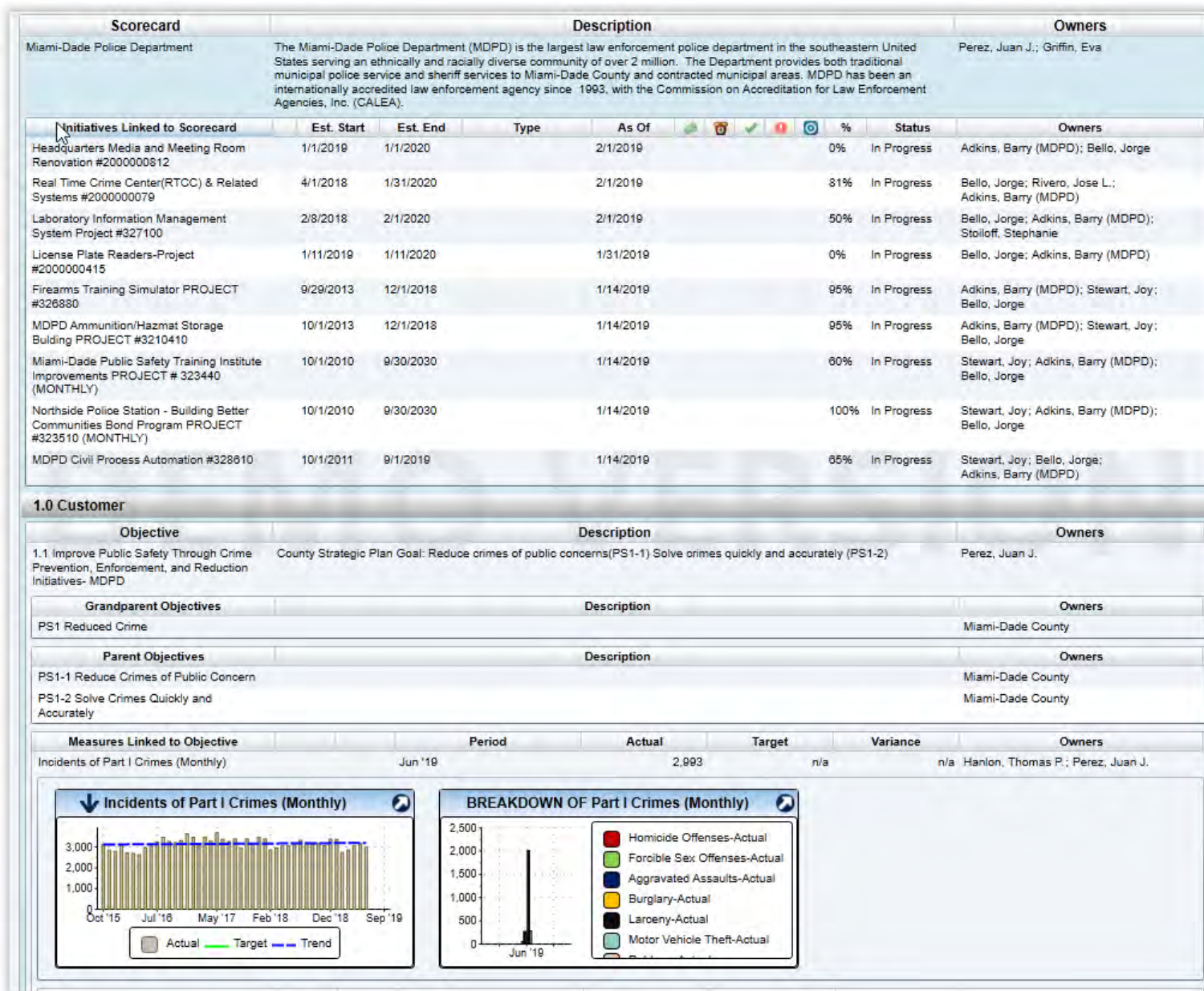
Number of Firearms Impounded by MDPD (PES)	Mar '19		132	258	868	1,548
Number of educational mortgage fraud presentations conducted (ECB)	Mar '19		0	1	8	6
Firearms seized during Gun Bounty Program (PIEB)	Mar '19		6	4	33	23

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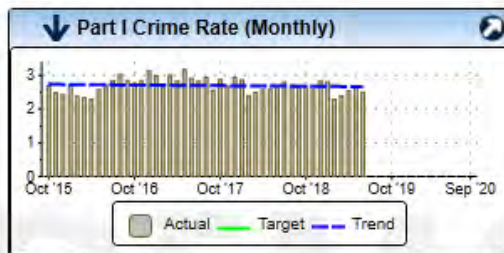
Program (PIEB)						
▼ 1.4 Enhance Community Awareness, Prevention and Provide Effective Investigation - MDPD						
Homicide Arrests (Monthly)	Mar '19	▲	13	5	▲	53
Robbery Total Arrests (RB)	Mar '19	▲	199	92	▲	931
Sexual Crimes Arrests (Monthly)	Mar '19	▲	55	38	▼	211
Monthly DNA Child Identification Kits Distributed (PIEB)	Mar '19	▲	1,200	1,000	▲	6,400
Major crime scenes processed (CSISS)	Mar '19	▼	163	167	▲	1,064
Latent fingerprints collected from crime scenes	Mar '19	▲	126	85	▲	688
Number of latent cases received by the Latent Print Section per month	Mar '19	▲	187	175	▼	1,064
▼ 1.5 Increased involvement of individuals who want to give back to the community - MDPD						
Major's Community Outreach (Police Services)	Mar '19	▲	17	14	▲	142
Services Rendered or Event attended by Police Chaplain (PSS) (Monthly)	Mar '19	▲	45	30	▲	201
Neighborhood Resource Unit Outreach Events/Assignments (PS)	Mar '19		237	n/a		1,323
Police Explorer Program/Meetings Conducted (PIEB)	Mar '19	▲	0	0	▲	1
Driving Under the Influence (DUI) arrests during normal operations (SPB)	Mar '19	▲	43	35	▲	223
▼ 1.6 Reduce Processing Time for Public Records Request						
Clearance letters provided at the Public Counter (CRB)	Mar '19		3,904	n/a		25,924
Customers served at the Public Counter (CRB)	Mar '19	▲	11,798	6,250	▲	59,247
Citizen Services Provided at the Public Counter - District Operations Center (DOC) (Police Services)	Mar '19		10,655	n/a		62,513
▼ 1.7 Reduce and Ensure 911 Response Time - MDPD						
911 Call Volume (in thousands)	Mar '19	▲	117,213	1,400	▲	683,708
911 Call processing time (in seconds)	Mar '19	▼	86.0secs	70.0secs	▼	84.6secs
Monitor non-emergency call handling time	Mar '19	▲	111.0secs	100.0secs	▲	111.5secs
▼ 2.0 Financial						
▼ 2.1 Meet Budget Targets (Police)						
Revenue: Total (Police)	'19 FQ2	▼	\$23,639K	\$175,733K	▼	\$61,421K
Expen: Total (Police)	'19 FQ2	▼	\$179,249K	\$175,733K	▼	\$375,277K
Positions: Full-Time Filled (MDPD)	'19 FQ2		3,940	n/a		n/a
▼ 2.3 Monitor Overtime Expenditures (MDPD)						
Overtime in Dollars (MDPD)	Mar '19		3,714,375	n/a		15,022,547
INKIND Services in Dollars	Mar '19		0	n/a		0
▼ 3.0 Internal						
▼ 3.1 Reduction in the use of lethal technology where appropriate - MDPD						
Uniformed Personnel Re-Certified to use Electronic Control Device (ECD)	'19 FQ2		0	n/a		0

Scorecard - Miami-Dade Police Department

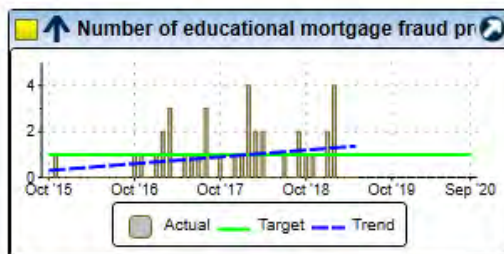
▼ 3.4 Reduce outstanding warrants in the system through partnerships (WB)						
Medical Examiner Closures/State Vital Records Research Partnership (WB) Monthly	Mar '19	▼	0	1 ▼	5	6
▼ 4.0 Learning and Growth						
▼ 4.1 Provide Basic Academy Training						
Number of Classes Commencing	Mar '19	▼	0	1 ▼	1	6
Number of Police/Corrections Academy Classes graduating	'19 FQ2	▲	3	1 ▲	5	1
Number of Trainees Entering the Police Academy	Mar '19		0	n/a	49	n/a
▼ 4.2 Fill Budgeted Communications Bureau Positions						
Police Complaint Officer (PCO) Positions	Mar '19	■	107	108 ▲	110	108
Police Dispatcher (PD) Positions	Mar '19	▼	77	90 ▼	79	90
Training Classes (Comm. Bur.)	2018		2	n/a	n/a	n/a
Trainee Class Size (Comm. Bureau)	'19 FQ2	▼	7	12 ▼	7	24
▼ 4.3 Track Personnel Attrition for MDPD						
Total Retirements and Separations of Departmental Personnel (MDPD)	Mar '19		21	n/a	90	n/a
Retirements and Separations of Sworn Personnel (MDPD)	Mar '19		15	n/a	54	n/a
Retirement and Separations of Civilian Personnel (MDPD)	Mar '19		6	n/a	36	n/a



Child Measures	Period	Actual	Target	Variance	Owners
Homicide Offenses	Jun '19	4	n/a	n/a	Griffin, Eva
Forcible Sex Offenses	Jun '19	57	n/a	n/a	Griffin, Eva
Robbery	Jun '19	109	n/a	n/a	Griffin, Eva
Aggravated Assaults	Jun '19	272	n/a	n/a	Griffin, Eva
Burglary	Jun '19	251	n/a	n/a	Griffin, Eva
Larceny	Jun '19	2,013	n/a	n/a	Griffin, Eva
Motor Vehicle Theft	Jun '19	287	n/a	n/a	Griffin, Eva
Part I Crime Rate (Monthly)	Jun '19	2.50	n/a	n/a	Perez, Juan J.
		993.00 / 1,196,921.00)			

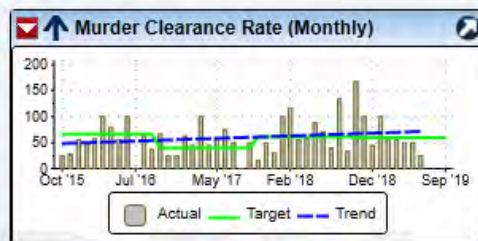


Child Measures	Period	Actual	Target	Variance	Owners
UMSA Population (Monthly)	Jun '19	1,176,731	n/a	n/a	Perez, Juan J.
Incidents of Part I Crimes (Monthly)	Jun '19	2,993	n/a	n/a	Hanlon, Thomas P.; Perez, Juan J.
Driving Under the Influence (DUI) arrests during normal operations (SPB)	Jun '19	40	35	5	Caneva, Edgardo; Castellanos, Alexander; Vila, Lisa M.; Anduray, Xenia; Gonzalez, William M.; Bobe, Karin; Anduray, Xenia
Number of educational mortgage fraud presentations conducted (ECB)	May '19	0	1	-1	Austin, Karen; Narcisse, Daniel; Fernandez, Eugenio; G-Larrinaga, Alfredo; Rodriguez, Juan; Donnelly, Nicole

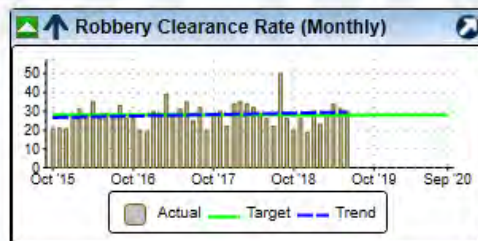


Murder Clearance Rate (Monthly)	Jun '19	25.0%	60.0%	-35.0%	James, Calvin; Pickett, Maceo; Herrera, Jorge L.
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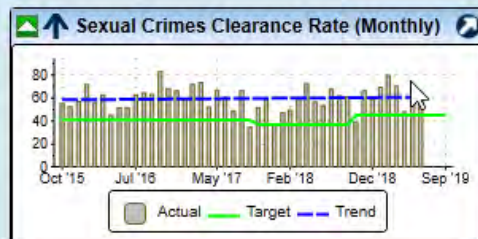
Date	VR Comment	Author
7/11/2019	Criminal Investigations can be closed in one of two ways: by arrest or by exceptional means. In order to close a case by arrest, three specific conditions must be met: 1) at least one person has been arrested, 2) the person must be charged with the commission of the offense, and 3) the person must be turned over to the court for prosecution. In order for the case to be cleared by exceptional means, the investigator must: 1) identify the offender, 2) gather enough evidence to support an arrest, make a charge, and turn over the offender to the court for prosecution, 3) identify the offender's exact location so that the suspect could be taken into custody immediately, and 4) have encountered a circumstance outside the control of law enforcement that prohibits the agency from arresting, charging, and prosecuting the offender. Due to the fact that investigations are fluid and dynamic in nature, which rely on accurate information from victims, witnesses, or other involved individuals to identify the offender, case closures are not an assurance. Although investigators strive to close every case they are assigned, the lack of evidence, eyewitness testimony, or investigative leads may cause cases to go unsolved. As a result of one or more of these factors, the Homicide Bureau has failed to reach the goal for this measure this month.	Pickett, Maceo



Robbery Clearance Rate (Monthly)	📈	Jun '19	29%	28%	1%	Rodriguez, Ariel; Cordero-Stutz, Rosanna; Diaz, Monica; Aguilar, Jorge
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Sexual Crimes Clearance Rate (Monthly)	📈	Jun '19	65%	45%	20%	Odi, Samuel; Dominguez, Midiala; Carothers, Christopher; White, Tyrone
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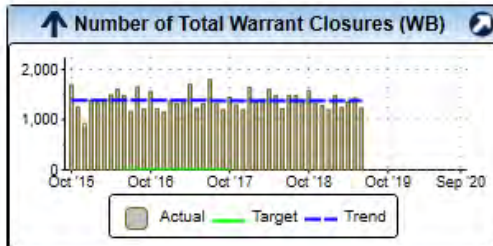
Number of Total Warrant Closures (WB)

Jun '19

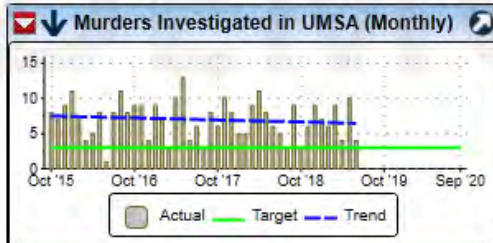
1,233

n/a

n/a Ferbee-Blackshear, Brenda; Mesa, Pedro; Carter, Ricky



Child Measures	Period	Actual	Target	Variance	Owners
MDPD Felony Apprehension Section Closures (WB)	Jun '19	140	n/a	n/a	Mesa, Pedro; Ferbee-Blackshear, Brenda; Carter, Ricky
Administrative Closures (WB)	Jun '19	1,093	n/a	n/a	Ferbee-Blackshear, Brenda; Carter, Ricky; Mesa, Pedro
Total Number of Homicides Investigated (Monthly)	Jun '19	6	n/a	n/a	Herrera, Jorge L.; Pickett, Maceo; James, Calvin
Murders Investigated in UMSA (Monthly) 	Jun '19	4	3	1	Pickett, Maceo; James, Calvin; Herrera, Jorge L.



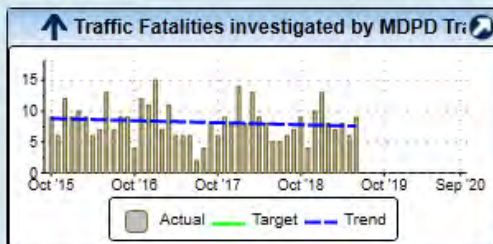
Traffic Fatalities investigated by MDPD
Traffic Homicide for UMSA (Monthly)

Jun '19

9

n/a

n/a Herrera, Jorge L.; James, Calvin; Pickett, Maceo



Number of arrests made from Crime
Stoppers tips (PIEB)

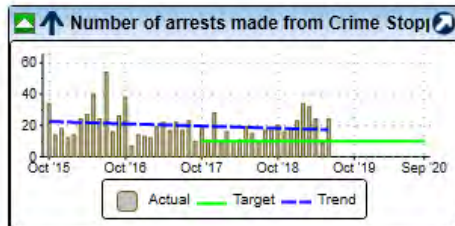


Jun '19

24

10

n/a Alfonso, Erin; Bermudez, Joseph A.;
Acosta, Alejandro; Valdes, Jennifer;
LLevat, Hector; Sanchez, Jilbearte

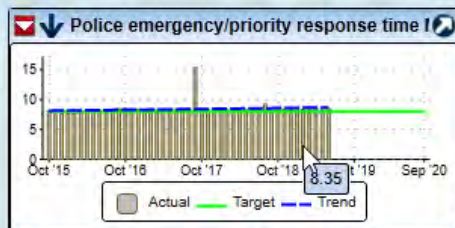


Objective	Description	Owners
1.2 Provide Efficient Delivery of Police Services by responding to calls for service in established timeframes - MDPD		Griffin, Eva; Perez, Juan J.; Knoepffler, Gus; Hanlon, Thomas P.; Ramirez III, Alfredo

Grandparent Objectives	Description	Owners
PS2 Reductions in Preventable Death, Injury, and Property Loss		Miami-Dade County

Parent Objectives	Description	Owners
PS2-1 Reduce Response Time		Miami-Dade County

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Police Emergency/Priority Response Time MDPD (Monthly)	Jun '19	8.44	8.00	0.44	Perez, Juan J.; Hanlon, Thomas P.



Police Routine Response Time for MDPD
(Monthly)

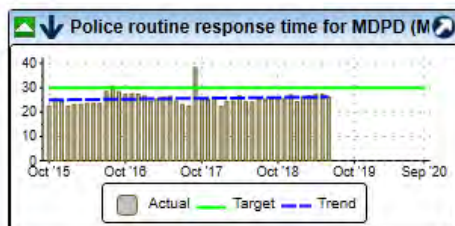


Jun '19

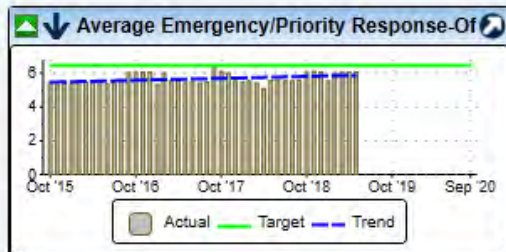
26.04

30.00

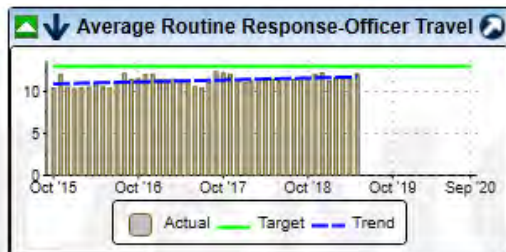
-3.96 Perez, Juan J.; Hanlon, Thomas P.



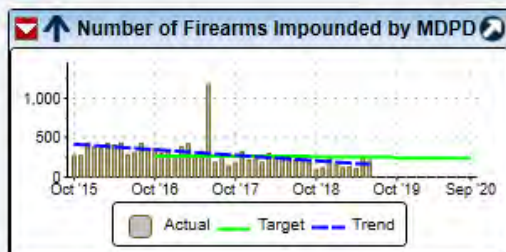
Average Emergency/Priority Response-Officer Travel Time (Police Services) ▲ May '19 6.05 6.45 0.40 Hanlon, Thomas P.; Ramirez III, Alfredo



Average Routine Response-Officer Travel Time (Police Services) ▲ May '19 12.08 13.00 0.92 Hanlon, Thomas P.; Ramirez III, Alfredo



Objective	Description					Owners
1.3 Provide Specialized Police Services and Initiatives to Address Specific Public Safety Issues - MDPD						Hanlon, Thomas P.; Perez, Juan J.
Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Number of Firearms Impounded by MDPD (PES)	▼	Jun '19	205	258	-53	Batista, Michael; Colon, Dawn M.; Baab, Heather; Thibaut, Julianna; Arrate, David; Moraitis, Edelmira C.; Sanchez, Alain



Number of educational mortgage fraud presentations conducted (ECB)

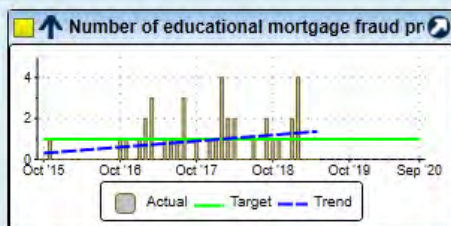


May '19

0

1

-1 Austin, Karen; Narbisse, Daniel;
Fernandez, Eugenio; G-Larrinaga, Alfredo;
Rodriguez, Juan; Donnelly, Nicole



Firearms seized during Gun Bounty Program (PIEB)

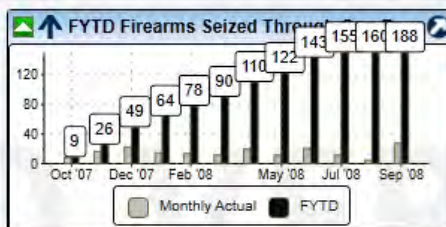
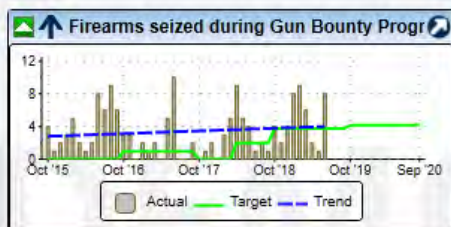


Jun '19

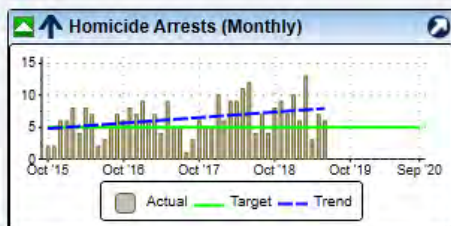
8

4

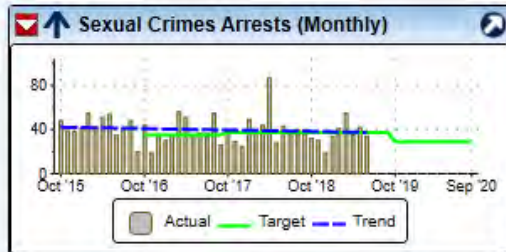
4 Valdes, Jennifer; Sanchez, Jilbearte;
LLevat, Hector; Bermudez, Joseph A.;
Alfonso, Erin; Acosta, Alejandro



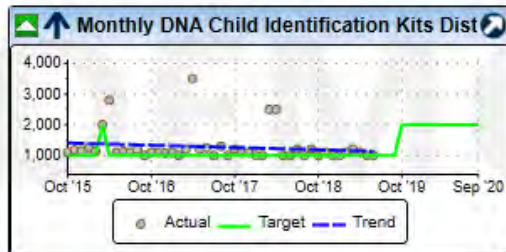
Objective	Description					Owners
1.4 Enhance Community Awareness, Prevention and Provide Effective Investigation - MDPD						Perez, Juan J.; Ramirez III, Alfredo; Daniels, Stephanie; Knoepffler, Gus; Hanlon, Thomas P.
Grandparent Objectives	Description					Owners
PS1 Reduced Crime						Miami-Dade County
Parent Objectives	Description					Owners
PS1-2 Solve Crimes Quickly and Accurately						Miami-Dade County
Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Homicide Arrests (Monthly)		Jun '19	6	5	1	James, Calvin; Herrera, Jorge L.; Pickett, Maceo



Robbery Total Arrests (RB)	▲	Jun '19	159	92	67	Aguar, Jorge; Rodriguez, Ariel; Cordero-Stutz, Rosanna; Diaz, Monica
Sexual Crimes Arrests (Monthly)	▼	Jun '19	34	38	-3	Odi, Samuel; Carothers, Christopher; Dominguez, Midiala; White, Tyrone

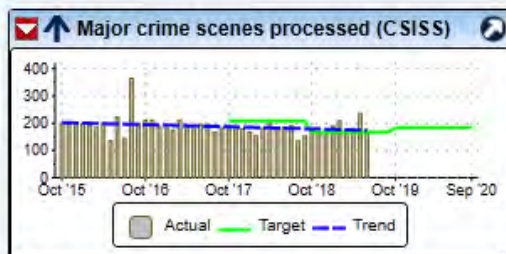


Monthly DNA Child Identification Kits Distributed (PIEB)	▲	Jun '19	1,000	1,000	0	Sanchez, Jilbearte; Alfonso, Erin; LLevat, Hector; Acosta, Alejandro; Valdes, Jennifer
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Major crime scenes processed (CSISS)	▼	Jun '19	166	167	-1	Bestulich, Rebecca; Duarte, Gustavo (MDFD)
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Date	VR Comment	Author
7/9/2019	These requests are made by different Bureaus/Sections/Agencies and vary monthly. We have no control over these requests.	Bestulich, Rebecca



Latent fingerprints collected from crime scenes

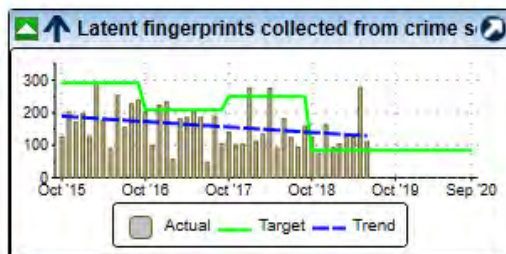


Jun '19

110

85

25 Duarte, Gustavo (MDPD); Bestulich, Rebecca



Number of latent cases received by the Latent Print Section per month



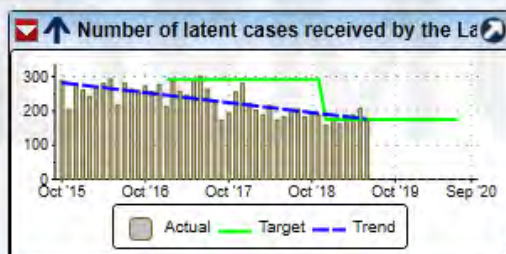
Jun '19

172

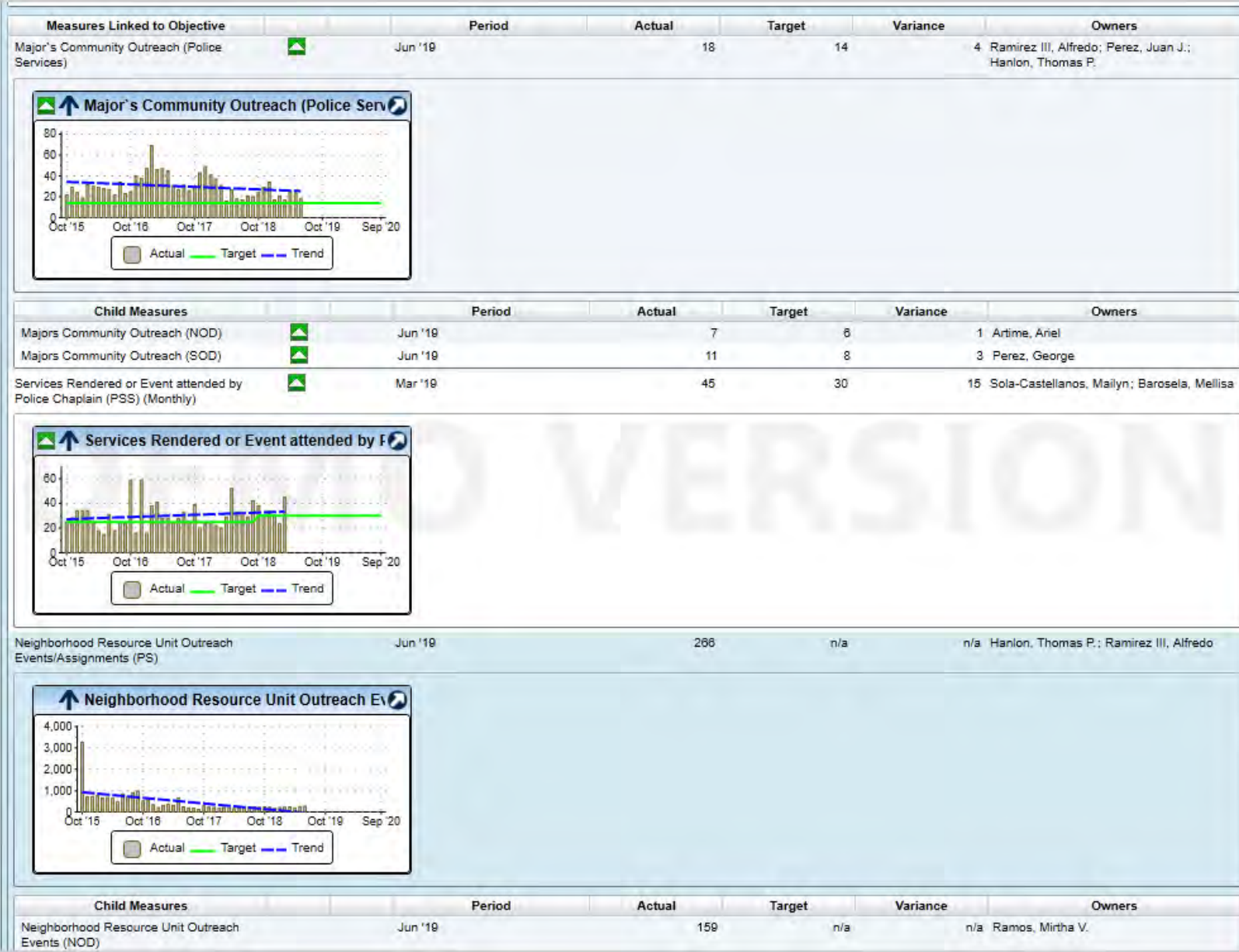
175

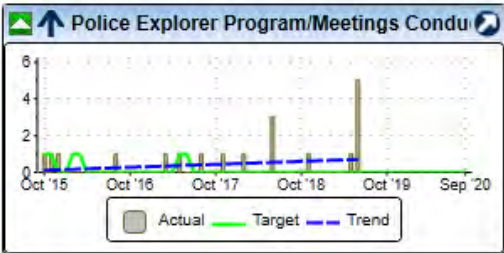
-3 Shannon, Michael

Date	VR Comment	Author
7/1/2019	During the month of June, 2019, a variance of 3 cases was observed for the number of latent cases received by the Latent Print Section per month. This variance between actual performance and the target goal is dependent on the total number of cases submitted to the FSB by all submitting agencies.	Shannon, Michael

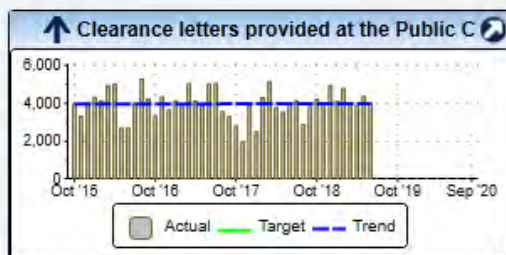


Objective	Description	Owners
1.5 Increased involvement of individuals who want to give back to the community - MDPD		Perez, Juan J.; Ramos, Mirtha V.
Grandparent Objectives	Description	Owners
GG1 Friendly government		Miami-Dade County
PS2 Reductions in Preventable Death, Injury, and Property Loss		Miami-Dade County
Parent Objectives	Description	Owners
GG1-4 Improve relations between communities and governments		Miami-Dade County
PS2-2 Improve Effectiveness of Outreach and Response		Miami-Dade County



Neighborhood Resource Unit Outreach Events (SOD)		Jun '19	107	n/a	n/a	Perez, George
Police Explorer Program/Meetings Conducted (PIEB)		Jun '19	5	0		5 Sanchez, Jilbearte; LLevat, Hector; Alfonso, Erin; Acosta, Alejandro; Valdes, Jennifer
 The chart for Police Explorer Program/Meetings Conducted (PIEB) shows data from October 2015 to September 2020. The Y-axis represents the number of meetings, ranging from 0 to 6. The X-axis shows time in quarters. The legend indicates: Actual (grey bars), Target (green line), and Trend (blue line). The actual data shows several peaks, with the highest being around 5 meetings in late 2019.						
Driving Under the Influence (DUI) arrests during normal operations (SPB)		Jun '19	40	35		5 Caneva, Edgardo; Castellanos, Alexander; Vila, Lisa M.; Anduray, Xenia; Gonzalez, William M.; Bobe, Karin; Anduray, Xenia

Objective	Description	Owners			
1.6 Reduce Processing Time for Public Records Request	Reduction of research time for public records requests (minutes)	Gabe-Charles, Loretta; Herriott, Selisa; Perez, Juan J.			
Parent Objectives	Description	Owners			
GG1-1 Provide easy access to information and services		Miami-Dade County			
Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Clearance letters provided at the Public Counter (CRB)	Jun '19	4,009	n/a	n/a	Gabe-Charles, Loretta; Roberts, Shellye; Ramos, Damaris; Serrano, Yilan ; Jones, Kimberly; Sands, Pearlina



Customers served at the Public Counter (CRB)



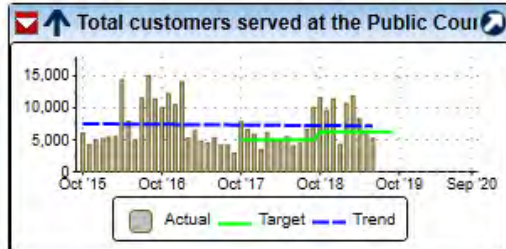
Jun '19

5,236

6,250

-1,014

Gabe-Charles, Loretta; Serrano, Yilan ;
Ramos, Damaris; Roberts, Shellye



Citizen Services Provided at the Public Counter - District Operations Center (DOC) (Police Services)

May '19

10,584

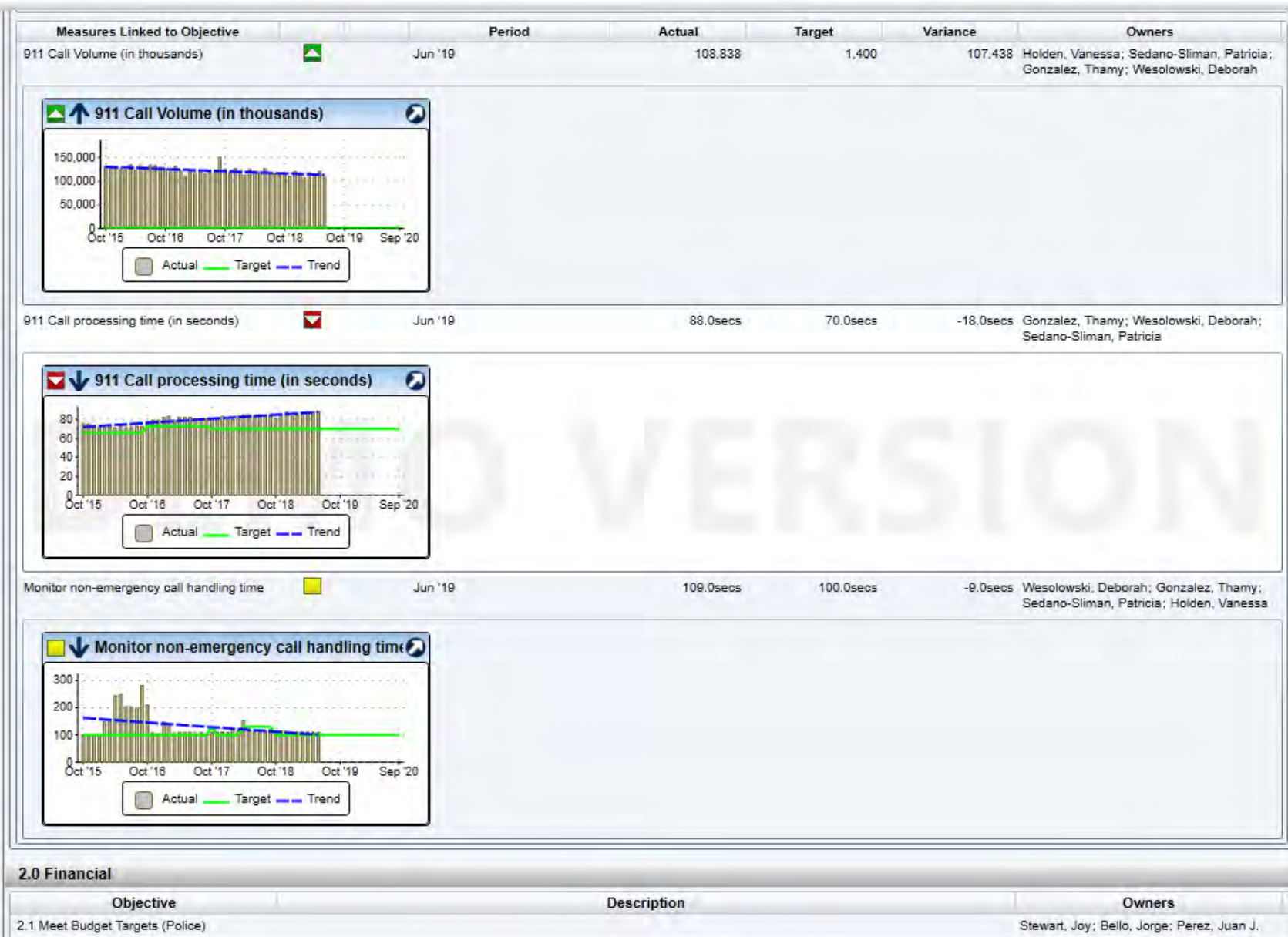
n/a

n/a

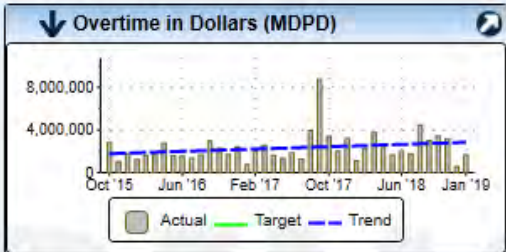
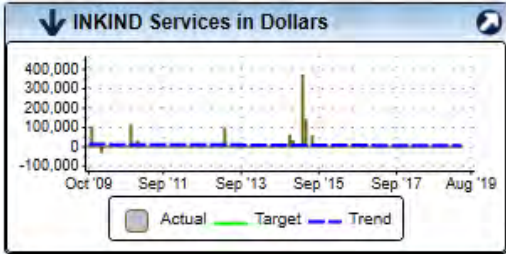
Ramirez III, Alfredo; Hanlon, Thomas P.

Child Measures	Period	Actual	Target	Variance	Owners
Citizen Services provided at the Public Counter - District Operations Center (DOC) (SOD)	May '19	6,541	n/a	n/a	Perez, George
Citizen Services provided at the Public Counter - District Operations Center (DOC) (POS)	Jun '19	0	n/a	n/a	Zaharakos, Peter; Gonzalez, Roberto; Robinson, Steve; Meyer, Joseph
Citizen Services Provided at the Public Counter - District Operations Center (DOC) (NOD)	Jun '19	3,636	n/a	n/a	Arttime, Ariel

Objective	Description	Owners
1.7 Reduce and Ensure 911 Response Time - MDPD	Reduce/Ensure response time and 911 call answer times	Perez, Juan J.; Knoepffler, Gus
Grandparent Objectives	Description	Owners
PS2 Reductions in Preventable Death, Injury, and Property Loss		Miami-Dade County
Parent Objectives	Description	Owners
PS2-1 Reduce Response Time		Miami-Dade County
PS2-2 Improve Effectiveness of Outreach and Response		Miami-Dade County



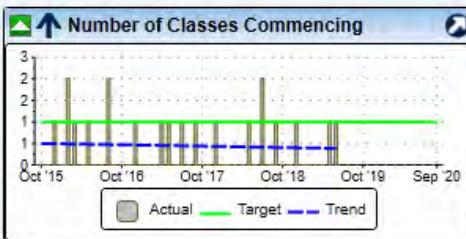
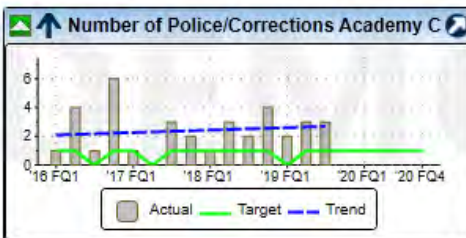
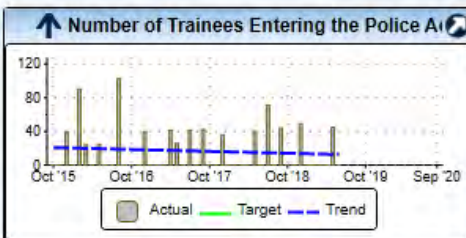
Grandparent Objectives	Description					Owners
GG4-2 Effectively allocate resources to meet current and future operating and capital needs						Miami-Dade County
Parent Objectives	Description					Owners
Meet Budget Targets (All Miami-Dade County)	This is the parent objectives to all departmental "Meet Budget Targets" objective. This is the child objective to the County's Strategic Plan Objective. "GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs."					Moon, Jennifer (OMB)
Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Revenue: Total (Police)	❌	'19 FQ2	\$23,639K	\$175,733K	\$-152,094K	Bello, Jorge; Esplugas, Luis E. ; Adkins, Barry (MDPD)
Child Measures		Period	Actual	Target	Variance	Owners
Revenue: Carryover (MDPD)	❌	'19 FQ2	\$0K	\$4,841K	\$-4,841K	Stewart, Joy; Bello, Jorge; Perez, Juan J.
Revenue: Federal (MDPD)	❌	'19 FQ2	\$882K	\$1,829K	\$-947K	Stewart, Joy; Bello, Jorge; Perez, Juan J.
Revenue: General Fund (MDPD)	❌	'19 FQ2	\$0K	\$140,787K	\$-140,787K	Stewart, Joy; Bello, Jorge; Perez, Juan J.
Revenue: Interagency/Intradepartmental (MDPD)	❌	'19 FQ2	\$210K	\$852K	\$-642K	Stewart, Joy; Bello, Jorge; Perez, Juan J.
Revenue: Proprietary (MDPD)	❌	'19 FQ2	\$22,202K	\$27,245K	\$-5,043K	Stewart, Joy; Bello, Jorge; Perez, Juan J.
Revenue: State (MDPD)	✅	'19 FQ2	\$345K	\$179K	\$166K	Stewart, Joy; Bello, Jorge; Perez, Juan J.
Expen: Total (Police)	❌	'19 FQ2	\$179,249K	\$175,733K	\$-3,516K	Bello, Jorge; Adkins, Barry (MDPD); Esplugas, Luis E.
Child Measures		Period	Actual	Target	Variance	Owners
Expenditure: Personnel Costs (MDPD)	❌	'19 FQ2	\$151,567K	\$143,818K	\$7,749K	Bello, Jorge; Stewart, Joy
Expenditure: Court Costs (MDPD)	❌	'19 FQ2	\$212K	\$183K	\$29K	Stewart, Joy; Bello, Jorge
Expenditure: Charges for County Services (MDPD)	❌	'19 FQ2	\$13,904K	\$12,470K	\$1,434K	Bello, Jorge; Stewart, Joy
Expenditure: Contractual Services (MDPD)	✅	'19 FQ2	\$1,704K	\$1,881K	\$-177K	Stewart, Joy; Bello, Jorge
Expenditure: Debt Service (MDPD)	✅	'19 FQ2	\$0K	\$0K	\$0K	Bello, Jorge; Stewart, Joy
Expenditure: Depreciation, Amortization, Depletion (MDPD)	✅	'19 FQ2	\$0K	\$0K	\$0K	Bello, Jorge; Stewart, Joy
Expenditure: Distribution of Funds in Trust (MDPD)	✅	'19 FQ2	\$524K	\$1,327K	\$-803K	Bello, Jorge; Stewart, Joy
Expenditure: Grants to Outside Organizations (MDPD)	❌	'19 FQ2	\$638K	\$0K	\$638K	Stewart, Joy; Bello, Jorge
Expenditure: Intradepartmental Transfers (MDPD)	✅	'19 FQ2	\$0K	\$0K	\$0K	Bello, Jorge; Stewart, Joy
Expenditure: Other Operating (MDPD)	✅	'19 FQ2	\$10,467K	\$11,950K	\$-1,483K	Bello, Jorge; Stewart, Joy
Expenditure: Reserves (MDPD)	✅	'19 FQ2	\$0K	\$1,739K	\$-1,739K	Bello, Jorge; Stewart, Joy
Expenditure: Transfers Out (MDPD)	✅	'19 FQ2	\$0K	\$46K	\$-46K	Bello, Jorge; Stewart, Joy
Expenditure: Capital (MDPD)	✅	'19 FQ2	\$233K	\$2,319K	\$2,086K	Stewart, Joy; Bello, Jorge
Positions: Full-Time Filled (MDPD)		'19 FQ2	3,940	n/a	n/a	Bello, Jorge; Adkins, Barry (MDPD); Esplugas, Luis E. ; Perez, Juan J.
Objective	Description					Owners
2.3 Monitor Overtime Expenditures (MDPD)	Track net reimbursements of operational Enhanced Enforcement Initiatives (EEI) and general fund overtime expenditures.					Stewart, Joy; Bello, Jorge

Grandparent Objectives		Description			Owners	
GG4 Effective management practices					Miami-Dade County	
Parent Objectives		Description			Owners	
GG4-2 Effectively allocate resources to meet current and future operating and capital needs					Miami-Dade County	
Measures Linked to Objective		Period	Actual	Target	Variance	Owners
Overtime in Dollars (MDPD)		May '19	1,818,775	n/a	n/a	Bello, Jorge; Adkins, Barry (MDPD); Esplugas, Luis E.
↓ Overtime in Dollars (MDPD) 						
INKIND Services in Dollars		May '19	0	n/a	n/a	Bello, Jorge; Esplugas, Luis E.; Adkins, Barry (MDPD)
↓ INKIND Services in Dollars 						

3.0 Internal

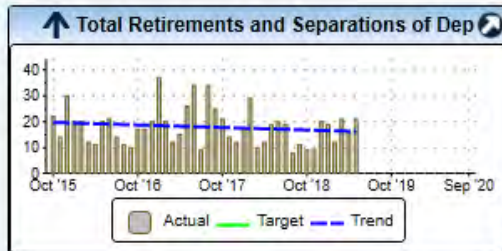
Objective	Description	Owners
3.1 Reduction in the use of lethal technology where appropriate - MDPD		Dieppa, Michael; Ortiz, Alvaro; Perez, Juan J.; Knapp, Mario; Artime, Maribel
Parent Objectives	Description	Owners
PS2 Reductions in Preventable Death, Injury, and Property Loss		Miami-Dade County

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Uniformed Personnel Re-Certified to use Electronic Control Device (ECD)	'19 FQ2	0	n/a		n/a Audino, Vanessa; Perez, Juan J.; Ortiz, Alvaro; Alvarez, Sergio; Artime, Maribel; Gonzalez, Carlos D.
Objective	Description	Owners			
3.4 Reduce outstanding warrants in the system through partnerships (WB)		Perez, Juan J.; Carter, Ricky			
Grandparent Objectives	Description	Owners			
PS1 Reduced Crime		Miami-Dade County			
Parent Objectives	Description	Owners			
PS1-2 Solve Crimes Quickly and Accurately		Miami-Dade County			
Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Medical Examiner Closures/State Vital Records Research Partnership (WB) Monthly	Jun '19	1	1		0 Ferbee-Blackshear, Brenda; Mesa, Pedro; Carter, Ricky
4.0 Learning and Growth					
Objective	Description	Owners			
4.1 Provide Basic Academy Training	This measure includes Police and Police Service Aide Academy Training.	Perez, Juan J.; Gonzalez, Carlos D.; Alvarez, Sergio			
Grandparent Objectives	Description	Owners			
GG2 Excellent, engaged workforce		Miami-Dade County			

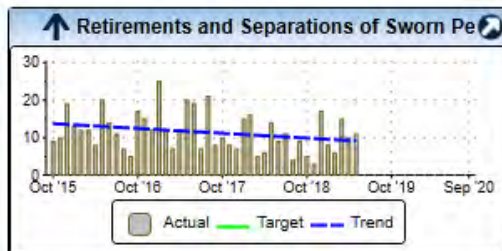
Parent Objectives	Description				Owners
GG2-1 Attract and hire new talent					Miami-Dade County
Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Number of Classes Commencing 	Jun '19	1	1	n/a	Alvarez, Sergio; Ortiz, Alvaro; Perez, Juan J.; Artime, Maribel; Audino, Vanessa; Gonzalez, Carlos D.
 Number of Classes Commencing This bar chart displays the number of classes commencing from October 2015 to September 2020. The y-axis ranges from 0 to 3. The x-axis shows quarters from Oct '15 to Sep '20. Actual data is shown as grey bars, the target as a solid green line, and the trend as a dashed blue line. The target is consistently at 1, and the trend fluctuates around 1.5.					
Number of Police/Corrections Academy Classes graduating 	'19 FQ3	3	1	2	Alvarez, Sergio; Ortiz, Alvaro; Artime, Maribel; Perez, Juan J.; Gonzalez, Carlos D.; Audino, Vanessa
 Number of Police/Corrections Academy Classes graduating This bar chart displays the number of police/corrections academy classes graduating from the first quarter of 2016 to the fourth quarter of 2020. The y-axis ranges from 0 to 6. The x-axis shows quarters from '16 FQ1 to '20 FQ4. Actual data is shown as grey bars, the target as a solid green line, and the trend as a dashed blue line. The target is consistently at 1, and the trend fluctuates around 2.5.					
Number of Trainees Entering the Police Academy	Jun '19	0	n/a	n/a	Gonzalez, Carlos D.; Audino, Vanessa; Alvarez, Sergio; Ortiz, Alvaro; Artime, Maribel; Perez, Juan J.
 Number of Trainees Entering the Police Academy This bar chart displays the number of trainees entering the police academy from October 2015 to September 2020. The y-axis ranges from 0 to 120. The x-axis shows quarters from Oct '15 to Sep '20. Actual data is shown as grey bars, the target as a solid green line, and the trend as a dashed blue line. The target is consistently at 20, and the trend fluctuates around 40.					
Objective	Description				Owners
4.2 Fill Budgeted Communications Bureau Positions	Fill budgeted Police Complaint Officer and Police Dispatcher positions in the Communications Bureau.				Perez, Juan J.; Gonzalez, Thamy

Grandparent Objectives	Description					Owners																																																																																				
GG2 Excellent, engaged workforce						Miami-Dade County																																																																																				
Parent Objectives	Description					Owners																																																																																				
GG2-1 Attract and hire new talent						Miami-Dade County																																																																																				
Measures Linked to Objective		Period	Actual	Target	Variance	Owners																																																																																				
Police Complaint Officer (PCO) Positions	🚩	Jun '19	105	108	-3	Sedano-Sliman, Patricia; Gonzalez, Thamy ; Holden, Vanessa; Wesolowski, Deborah																																																																																				
Police Dispatcher (PD) Positions	🚩	Jun '19	74	90	-16	Gonzalez, Thamy; Sedano-Sliman, Patricia ; Wesolowski, Deborah; Holden, Vanessa																																																																																				
Training Classes (Comm. Bur.)		2018	2	n/a	n/a	Holden, Vanessa; Wesolowski, Deborah; Gonzalez, Thamy; Sedano-Sliman, Patricia																																																																																				
↑ Training Classes (Comm. Bur.) <table border="1"><thead><tr><th>Year</th><th>Actual</th><th>Target</th><th>Trend</th></tr></thead><tbody><tr><td>2015</td><td>1</td><td>1.5</td><td>1.5</td></tr><tr><td>2016</td><td>3</td><td>2.0</td><td>2.0</td></tr><tr><td>2017</td><td>3</td><td>2.5</td><td>2.5</td></tr><tr><td>2018</td><td>2</td><td>3.0</td><td>3.0</td></tr></tbody></table>							Year	Actual	Target	Trend	2015	1	1.5	1.5	2016	3	2.0	2.0	2017	3	2.5	2.5	2018	2	3.0	3.0																																																																
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Trainee Class Size (Comm. Bureau)	🚩	'19 FQ2	7	12	-5	Wesolowski, Deborah; Gonzalez, Thamy; Sedano-Sliman, Patricia; Holden, Vanessa																																																																																				
🚩 ↑ Trainee Class Size (Comm. Bureau) <table border="1"><thead><tr><th>Period</th><th>Actual</th><th>Target</th><th>Trend</th></tr></thead><tbody><tr><td>'16 FQ1</td><td>8</td><td>12</td><td>5</td></tr><tr><td>'16 FQ2</td><td>10</td><td>12</td><td>5.5</td></tr><tr><td>'16 FQ3</td><td>5</td><td>12</td><td>6</td></tr><tr><td>'16 FQ4</td><td>3</td><td>12</td><td>6.5</td></tr><tr><td>'17 FQ1</td><td>5</td><td>12</td><td>7</td></tr><tr><td>'17 FQ2</td><td>4</td><td>12</td><td>7.5</td></tr><tr><td>'17 FQ3</td><td>8</td><td>12</td><td>8</td></tr><tr><td>'17 FQ4</td><td>8</td><td>12</td><td>8.5</td></tr><tr><td>'18 FQ1</td><td>6</td><td>12</td><td>9</td></tr><tr><td>'18 FQ2</td><td>12</td><td>12</td><td>9.5</td></tr><tr><td>'18 FQ3</td><td>6</td><td>12</td><td>10</td></tr><tr><td>'18 FQ4</td><td>7</td><td>12</td><td>10.5</td></tr><tr><td>'19 FQ1</td><td>7</td><td>12</td><td>11</td></tr><tr><td>'19 FQ2</td><td>7</td><td>12</td><td>11.5</td></tr><tr><td>'19 FQ3</td><td>7</td><td>12</td><td>12</td></tr><tr><td>'19 FQ4</td><td>7</td><td>12</td><td>12.5</td></tr><tr><td>'20 FQ1</td><td>7</td><td>12</td><td>13</td></tr><tr><td>'20 FQ2</td><td>7</td><td>12</td><td>13.5</td></tr><tr><td>'20 FQ3</td><td>7</td><td>12</td><td>14</td></tr><tr><td>'20 FQ4</td><td>7</td><td>12</td><td>14.5</td></tr></tbody></table>							Period	Actual	Target	Trend	'16 FQ1	8	12	5	'16 FQ2	10	12	5.5	'16 FQ3	5	12	6	'16 FQ4	3	12	6.5	'17 FQ1	5	12	7	'17 FQ2	4	12	7.5	'17 FQ3	8	12	8	'17 FQ4	8	12	8.5	'18 FQ1	6	12	9	'18 FQ2	12	12	9.5	'18 FQ3	6	12	10	'18 FQ4	7	12	10.5	'19 FQ1	7	12	11	'19 FQ2	7	12	11.5	'19 FQ3	7	12	12	'19 FQ4	7	12	12.5	'20 FQ1	7	12	13	'20 FQ2	7	12	13.5	'20 FQ3	7	12	14	'20 FQ4	7	12	14.5
Period	Actual	Target	Trend																																																																																							
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Objective	Description					Owners																																																																																				
4.3 Track Personnel Attrition for MDPD	Tracking the personnel attrition for the department, retirements and separation.					Byrd, Andrianne; Jeanniton, Garry																																																																																				
Parent Objectives	Description					Owners																																																																																				
GG4 Effective management practices						Miami-Dade County																																																																																				

Measures Linked to Objective	Period	Actual	Target	Variance	Owners
Total Retirements and Separations of Departmental Personnel (MDPD)	May '19	21	n/a	n/a	Jeanniton, Garry; Rubido, Andrew; Wesley, Tiffany



Child Measures	Period	Actual	Target	Variance	Owners
Retirements of Sworn personnel	May '19	8	n/a	n/a	Poveda, Giovanni; Leal, Paula; Jeanniton, Garry; Perez, Dagoberto; Wesley, Tiffany; Johnson, Pamillia
Retirements of Non-Sworn Personnel	May '19	5	n/a	n/a	Poveda, Giovanni; Leal, Paula; Perez, Dagoberto; Jeanniton, Garry; Johnson, Pamillia; Wesley, Tiffany
Other separations of Sworn Personnel	May '19	3	n/a	n/a	Leal, Paula; Wesley, Tiffany; Johnson, Pamillia; Poveda, Giovanni; Jeanniton, Garry; Perez, Dagoberto
Other separations of Non-Sworn Personnel	May '19	5	n/a	n/a	Wesley, Tiffany; Perez, Dagoberto; Jeanniton, Garry; Poveda, Giovanni; Leal, Paula; Johnson, Pamillia
Retirements and Separations of Sworn Personnel (MDPD)	May '19	11	n/a	n/a	Jeanniton, Garry; Rubido, Andrew; Wesley, Tiffany



Child Measures	Period	Actual	Target	Variance	Owners
Retirements of Sworn personnel	May '19	8	n/a	n/a	Poveda, Giovanni; Leal, Paula; Jeanniton, Garry; Perez, Dagoberto; Wesley, Tiffany; Johnson, Pamillia
Other separations of Sworn Personnel	May '19	3	n/a	n/a	Leal, Paula; Wesley, Tiffany; Johnson, Pamillia; Poveda, Giovanni; Jeanniton, Garry; Perez, Dagoberto

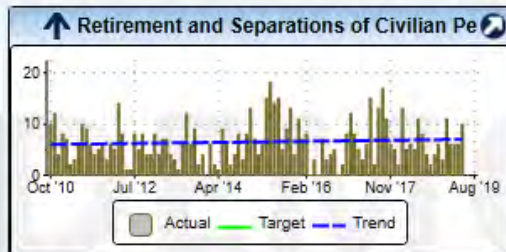
Retirement and Separations of Civilian
Personnel (MDPD)

May '19

10

n/a

n/a Holden, Vanessa; Jeanniton, Garry;
Perez, Dagoberto; Wesley, Tiffany;
Rubido, Andrew; Leal, Paula



Child Measures	Period	Actual	Target	Variance	Owners
Retirements of Non-Sworn Personnel	May '19	5	n/a	n/a	Poveda, Giovanni; Leal, Paula; Perez, Dagoberto; Jeanniton, Garry; Johnson, Pamillia; Wesley, Tiffany
Other separations of Non-Sworn Personnel	May '19	5	n/a	n/a	Wesley, Tiffany; Perez, Dagoberto; Jeanniton, Garry; Poveda, Giovanni; Leal, Paula; Johnson, Pamillia