Scorecard - Miami-Dade Police Department

Information

Name: Miami-Dade Police Department

Description: The Miami-Dade Police Department (MDPD) is the largest law enforcement police department in the southeastern United States and one of the ten largest in the nation, serving an ethnically and racially diverse community of an estimated of 2.7 million residents. The Department provides both traditional municipal police service and sheriff services to Miami-Dade County and contracted municipal areas. MDPD has been an internationally accredited law enforcement agency since 1993, with the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA) and by the Commission for Florida Law Enforcement Accrediation (CFA) since 2004.

Domain: Police

Owners: Griffin, Eva; Ramirez III, Alfredo

Details

	As Of	Actual	Business Plan Goal	FYTD Actual	FYTD Goal
1.0 Customer					
Ensure Sufficient Facilities and Resources are provided to assist Public Saftey measures-MDPD					
Provide a Safe Community for All- MDPD					
Part I Crime Rate (Monthly)	Jun '19	2.50 (2,993.00 / 1,196,921.00)	n/a	23.26 (27,843.00 / 1,196,921.00)	n/a
Incidents of Part I Crimes (Monthly)	Jun '19	2,993	n/a	27,843	n/a
Driving Under the Influence (DUI) arrests during normal operations (SPB)	Jun '19	40	35	317	315
Number of Firearms Impounded by MDPD (PES)	Jun '19	205	258	2,314	2,322
Number of educational mortgage fraud presentations conducted (ECB)	Jun '19	0	1	8	9
Murder Clearance Rate (Monthly)	Jun '19	25.0%	60.0%	74.1%	60.0%
Robbery Clearance Rate (Monthly)	Jun '19	33%	28%	31%	28%
Sexual Crimes Clearance Rate (Monthly)	Jun '19	65%	37%	63%	40%
Number of Total Warrant Closures (WB)	Jun '19	1,233	n/a	12,132	n/a
Total Number of Homicides Investigated (Monthly)	Jun '19	6	n/a	98	n/a
Murders Investigated in UMSA (Monthly)	Jun '19	3	3	57	27
Traffic Fatalities investigated by MDPD Traffic Homicide for UMSA (Monthly)	Jun '19	9	n/a	74	n/a

Ensure Sufficient Facilities and Resources are provided to assist Public Saftey measures-MDPD

Initiative Name	Type	As Of	Status	%	Owners
Capital Infrastructure Investment Program (CIIP)		n/a	n/a		Griffin, Eva; Adkins, Barry (MDPD); Bello, Jorge
Headquarters Media and Meeting Room Renovation #2000000812		2/1/2019	In Progress	0%	Adkins, Barry (MDPD); Bello, Jorge
Law Enforcement Records Management System (LERMS)		n/a	n/a		Griffin, Eva; Bello, Jorge; Rivero, Jose L.

Provide a Safe Community for All- MDPD

Initiative Name	Type	As Of	Status	%	Owners
Computers for Guns Initiative		2/11/2019	In Progress	75%	Griffin, Eva; Daniels, Stephanie
Neighborhood Safety Initiative #2000000415		1/31/2019	In Progress	0%	Bello, Jorge; Adkins, Barry (MDPD); Rivero, Jose L.; Rossman, Randall L.
MDPD Civil Process Automation #328610		1/14/2019	In Progress	65%	Bello, Jorge; Adkins, Barry (MDPD)

	Number of arrests made from Crime Stoppers tips (PIEB)	Jun '19	24	10	200	90
▼	**Reduce Response Time by Providing Efficient Delivery of Police Services - MDPD**					
	Police Routine Response Time for MDPD (Monthly)	Jun '19	26.04	30.00	26.09	30.00
	Average Emergency/Priority Response-Officer Travel Time (Police Services)	Jun '19	5.56	6.45	5.95	6.45
	Police Emergency/Priority Response Time MDPD (Monthly)	Jun '19	8.44	8.00	8.37	8.00
	Average Routine Response-Officer Travel Time (Police Services)	Jun '19	11.47	13.00	11.69	13.00
▼	**Reduce Preventable Death, Injury and Propety Loss - MDPD**					
	Number of educational mortgage fraud presentations conducted (ECB)	Jun '19	0	1	8	9
	Firearms seized during Gun Bounty Program (PIEB)	Jun '19	8	4	44	34
	Complete Staff Inspections Fiscal (PCB)	Jun '19	1	1	11	11
	Uniformed Personnel Re-Certified to use Electronic Control Device (ECW)	'19 FQ3	0	n/a	0	n/a
▼	**Enhance Community Awarness, Prevention and Provide Effective Investigation - MDPD**					
	Homicide Arrests (Monthly)	Jun '19	6	5	69	45
	Robbery Total Arrests (RB)	Jun '19	159	92	1,325	825
	Number of latent cases received by the Latent Print Section per month	Jun '19	172	175	1,630	1,809
	Major crime scenes processed (CSISS)	Jun '19	166	167	1,647	1,500
	Sexual Crimes Arrests (Monthly)	Jun '19	34	38	322	338
	Monthly DNA Child Identification Kits Distributed (PIEB)	Jun '19	1,000	1,000	9,500	9,000
	Latent fingerprints collected from crime scenes	Jun '19	110	85	1,200	765
▼	**Increase the Community Outreach, Involvement and County Wide Preparedness - MDPD**					
	Conduct Major's Community Outreach (Police Services)	Jun '19	18	14	209	126
	Services Rendered or Event attended by Police Chaplain (PSS) (Monthly)	Jun '19	40	30	323	270
	Neighborhood Resource Unit Outreach Events/ Assignments (PS)	Jun '19	266	n/a	2,045	n/a
	Police Explorer Program/Meetings Conducted (PIEB)	Jun '19	5	0	7	0
	Threat, Security and Vulnerability Assessments Conducted	'19 FQ3	15	9	38	27
	Conduct Intelligence and Investigation Meetings for Regions 7 partners	'19 FQ3	1	1	3	3
▼	**Reduce Processing Time for Public Records Request**					
	Clearance letters provided at the Public Counter (CRB)	Jun '19	4,009	n/a	38,169	n/a
	Customers served at the Public Counter (CRB)	Jun '19	5,236	6,250	79,117	56,250
	Citizen Services Provided at the Public Counter - District Operations Center (DOC) (Police Services)	Jun '19	9,367	n/a	93,487	n/a

Services)						
Reduce and Ensure 911 Response Time - MDPD						
911 Call Volume (in thousands)	Jun '19	108,838	1,400	1,026,364	12,600
911 Call processing time (in seconds)	Jun '19	88.0secs	70.0secs	85.7secs	70.0secs
Monitor non-emergency call handling time	Jun '19	109.0secs	100.0secs	111.0secs	100.0secs
2.0 Financial						
Meet Budget Targets (Police)						
Revenue: Total (Police)	'19 FQ3	$37,085K	$175,733K	$98,506K	$527,199K
Expen: Total (Police)	'19 FQ3	$170,336K	$175,733K	$545,613K	$527,199K
Positions: Full-Time Filled (MDPD)	'19 FQ3	3,985	n/a	n/a	n/a
Monitor Overtime Expenditures (MDPD)						
Overtime in Dollars (MDPD)	Jun '19	2,405,274	n/a	21,848,099	n/a
INKIND Services in Dollars	Jun '19	0	n/a	489,539	n/a
3.0 Internal						
Track Personnel Attrition for MDPD						
Retirement and Separation of Sworn Personnel (MDPD)	Jun '19	18	n/a	93	n/a
Retirement and Separations of Civilian Personnel (MDPD)	Jun '19	7	n/a	59	n/a
4.0 Learning and Growth						
Provide Basic Academy Training						

Initiative Name	Type	As Of	Status	%	Owners
Miami-Dade Public Safety Training Institute Improvements PROJECT # 323440 (MONTHLY)		1/14/2019	In Progress	60%	Adkins, Barry (MDPD); Bello, Jorge

Number of Classes Commencing	Jun '19	1	1	3	9
Number of Police/Corrections Academy Classes graduating	'19 FQ3	3	1	8	2
Number of Trainees Entering the Police Academy	Jun '19	0	n/a	94	n/a
Fill Budgeted Communications Bureau Positions						
Police Complaint Officer (PCO) Positions	Jun '19	105	108	109	108
Police Dispatcher (PD) Positions	Jun '19	74	90	78	90
Training Classes (Comm. Bur.)	2019	2	n/a	n/a	n/a
Trainee Class Size (Comm. Bureau)	'19 FQ3	5	12	12	36

Linked Objects

Child Scorecards

Name	Owners
Professional Compliance Bureau	Luaices, Maria; Kraut, Elizabeth; Garcia, Eric L.; Luaces, Doreen; Allen, Lonny R.
Police Legal Bureau	Lewis, Janet
Public Information and Education Bureau	LLevat, Hector; Acosta, Alejandro; Valdes, Jennifer; Alfonso, Erin; Rosario, Carlos
Psychological Services Section	Barosela, Melissa; Sola-Castellanos, Mailyn
Miami-Dade Public Safety Training Institute	Ortiz, Alvaro; Artime, Maribel; Alvarez, Sergio; Gonzalez, Carlos D.; Audino, Vanessa; Palmer, Arnold ; Andreu Jr., Nelson

Police Services	Hanlon, Thomas P.
Departmental Services	Knoepffler, Gus
Investigative Services	Daniels, Stephanie

Parent Scorecards

Name	Owners
Public Safety Strategic Area Scorecard	Miami-Dade County

ActiveViews

Name	Owners
police charts	Maxwell, Carlos M. (OMB); Perera, George; Griffin, Eva; Ramirez III, Alfredo

Initiatives

Name	Type	As Of	%	Status	Owners
Laboratory Information Management System Project #327100		2/1/2019	50%	In Progress	Bello, Jorge; Adkins, Barry (MDPD); Stoiloff, Stephanie
Headquarters Media and Meeting Room Renovation #2000000812		12/16/2019	10%	In Progress	Adkins, Barry (MDPD); Bello, Jorge
Real Time Crime Center(RTCC) & Related Systems #2000000079		12/16/2019	95%	In Progress	Bello, Jorge; Rivero, Jose L.; Adkins, Barry (MDPD)
Neighborhood Safety Initiative #2000000415		12/16/2019	10%	In Progress	Bello, Jorge; Adkins, Barry (MDPD); Rivero, Jose L.; Rossman, Randall L.
Firearms Training Simulator PROJECT #326880		1/17/2020	100%	In Progress	Adkins, Barry (MDPD); Bello, Jorge
MDPD Ammunition/Hazmat Storage Bulding PROJECT #3210410		1/17/2020	100%	In Progress	Adkins, Barry (MDPD); Bello, Jorge
Miami-Dade Public Safety Training Institute Improvements PROJECT # 323440 (MONTHLY)		12/16/2019	70%	In Progress	Adkins, Barry (MDPD); Bello, Jorge
MDPD Civil Process Automation #328610		12/16/2019	80%	In Progress	Bello, Jorge; Adkins, Barry (MDPD)
Capital Infrastructure Investment Program (CIIP)		1/17/2020	5%	In Progress	Griffin, Eva; Adkins, Barry (MDPD); Bello, Jorge
Law Enforcement Records Management System (LERMS)		1/17/2020	0%	In Progress	Griffin, Eva; Bello, Jorge; Rivero, Jose L.

Objectives

Name	Owners
Ensure Sufficient Facilities and Resources are provided to assist Public Saftey measures-MDPD	Griffin, Eva; Ramirez III, Alfredo; Bello, Jorge
Provide a Safe Community for All- MDPD	Ramirez III, Alfredo; Griffin, Eva
Reduce Response Time by Providing Efficient Delivery of Police Services - MDPD	Griffin, Eva; Knoepffler, Gus; Hanlon, Thomas P.; Ramirez III, Alfredo
Reduce Preventable Death, Injury and Propety Loss - MDPD	Hanlon, Thomas P.; Ramirez III, Alfredo; Griffin, Eva
Enhance Community Awarness, Prevention and Provide Effective Investigation - MDPD	Ramirez III, Alfredo; Daniels, Stephanie; Knoepffler, Gus; Hanlon, Thomas P.
Increase the Community Outreach, Involvement and County Wide Preparedness - MDPD	Ramirez III, Alfredo; Griffin, Eva
Reduce Processing Time for Public Records Request	Gabe-Charles, Loretta; Herriott, Selisa
Reduce and Ensure 911 Response Time - MDPD	Knoepffler, Gus
Meet Budget Targets (Police)	Bello, Jorge
Monitor Overtime Expenditures (MDPD)	Bello, Jorge
Track Personnel Attrition for MDPD	Byrd, Andrianne; Jeanniton, Garry
Provide Basic Academy Training	Gonzalez, Carlos D.; Alvarez, Sergio
Fill Budgeted Communications Bureau Positions	Gonzalez, Thamy

Program Groups

Stoplight Charts

Tasks

Commentary

Action Items

		Due Date	Status	Action	Owners

Comments

Date	Author	Comment

Attachments & Links

External Links

Attachments

Name	Last Updated	Checked Out By
Business Plan FY 17/18-18/19	11/8/2018 8:01:54 AM	
Business Plan FY 18/19-19/20		

Measures

As Of: <M/d/yyyy> Sum. Lvl.: Base Comparator: Default

		Name	Comparator Name	Sum. Lvl.	Period	Actual	Target	% Variance	Owners	Domain
	VR	911 Call processing time (in seconds)	Goal - Default	Base	Dec '19	97.0secs	85.0secs	-14.1	Gonzalez, Thamy; Wesolowski, Deborah; Sedano-Sliman, Patricia	Police
		911 Call Volume (in thousands)	Goal - Default	Base	Dec '19	116,551	1,400	8,225	Holden, Vanessa; Sedano-Sliman, Patricia; Gonzalez, Thamy; Wesolowski, Deborah	Police
		Average Emergency/Priority Response-Officer Travel Time (Police Services)	Goal - Default	Base	Dec '19	5.17	6.45	19.84	Hanlon, Thomas P.; Ramirez III, Alfredo	Police
		Average Routine Response-Officer Travel Time (Police Services)	Goal - Default	Base	Dec '19	12.11	13.00	6.85	Hanlon, Thomas P.; Ramirez III, Alfredo	Police
		Citizen Services Provided at the Public Counter - District Operations Center (DOC) (Police Services)	Goal - Default	Base	Dec '19	6,778	n/a	n/a	Ramirez III, Alfredo; Hanlon, Thomas P.	Police
		Clearance letters provided at the Public Counter (CRB)	Goal - Default	Base	Dec '19	3,952	n/a	n/a	Gabe-Charles, Loretta; Roberts, Shellye; Ramos, Damaris; Serrano, Yilan ; Jones, Kimberly; Sands, Pearline	Police
		Complete Staff Inspections Fiscal (PCB)	Goal - Default	Base	Dec '19	1	0	0	Luaices, Maria; Allen, Lonny R.; Kraut, Elizabeth; Luaces, Doreen; Garcia, Eric L.	Police
		Conduct Intelligence and Investigation Meetings for Regions 7 partners	Goal - Default	Base	'19 FQ4	1	1	0	Palacios, Miguel; Malgor, Manuel C.	Police
		Conduct Major's Community Outreach (Police Services)	Goal - Default	Base	Dec '19	22	14	57	Ramirez III, Alfredo; Hanlon, Thomas P.	Police
		Customers served at the Public Counter (CRB)	Goal - Default	Base	Dec '19	9,809	n/a	n/a	Gabe-Charles, Loretta; Serrano, Yilan ; Ramos, Damaris; Roberts, Shellye	Police
		Driving Under the Influence (DUI) arrests during normal operations (SPB)	Goal - Default	Base	Dec '19	44	35	26	Caneva, Edgardo; Castellanos, Alexander; Vila, Lisa M .; Anduray, Xenia; Gonzalez, William M.; Bobe, Karin; Anduray, Xenia	Police
		Expen: Total (Police)	Goal - Default	Base	'19 FQ3	$170,336K	$175,733K	3	Bello, Jorge	Police
		Firearms seized during Gun Bounty Program (PIEB)	Goal - Default	Base	Dec '19	8	2	300	Valdes, Jennifer; LLevat, Hector; Bermudez, Joseph A. ; Alfonso, Erin; Acosta, Alejandro	Police
	VR	Homicide Arrests (Monthly)	Goal - Default	Base	Dec '19	3	5	-40	Herrera, Jorge L.; Bronson, Samuel; Pickett, Maceo	Police
		Incidents of Part I Crimes (Monthly)	Goal - Default	Base	Dec '19	3,072	n/a	n/a	Hanlon, Thomas P.; Perez, Juan J.; Ramirez III, Alfredo	Police
		INKIND Services in Dollars	Goal - Default	Base	Dec '19	0	n/a	n/a	Bello, Jorge; Esplugas, Luis E.; Escalona, Jessica; Adkins, Barry (MDPD)	Police

		Latent fingerprints collected from crime scenes	Goal - Default	Base	Dec '19	91	166	-45	Diaz, Christopher ; Tyson, Michelle; Duarte, Gustavo (MDPD)	Police
		Major crime scenes processed (CSISS)	Goal - Default	Base	Dec '19	141	183	-23	Diaz, Christopher ; Tyson, Michelle; Duarte, Gustavo (MDPD)	Police
		Monitor non-emergency call handling time	Goal - Default	Base	Dec '19	109.0secs	100.0secs	-9.0	Wesolowski, Deborah; Gonzalez, Thamy; Sedano-Sliman, Patricia; Holden, Vanessa	Police
		Monthly DNA Child Identification Kits Distributed (PIEB)	Goal - Default	Base	Dec '19	1,000	1,000	0	Alfonso, Erin; LLevat, Hector; Rosario, Carlos; Acosta, Alejandro; Valdes, Jennifer	Police
	VR	Murder Clearance Rate (Monthly)	Goal - Default	Base	Dec '19	27.3%	60.0%	-54.5	Bronson, Samuel; Pickett, Maceo; Herrera, Jorge L.	Police
		Murders Investigated in UMSA (Monthly)	Goal - Default	Base	Dec '19	11	3	267	Pickett, Maceo; Bronson, Samuel; Herrera, Jorge L.	Police
		Neighborhood Resource Unit Outreach Events/ Assignments (PS)	Goal - Default	Base	Dec '19	177	n/a	n/a	Hanlon, Thomas P.; Ramirez III, Alfredo	Police
		Number of arrests made from Crime Stoppers tips (PIEB)	Goal - Default	Base	Dec '19	11	10	n/a	Alfonso, Erin; Bermudez, Joseph A.; Acosta, Alejandro ; Valdes, Jennifer; LLevat, Hector	Police
		Number of Classes Commencing	Goal - Default	Base	Dec '19	1	1	n/a	Alvarez, Sergio; Ortiz, Alvaro; Artime, Maribel; Audino, Vanessa; Gonzalez, Carlos D.	Police