Information Name: Miami-Dade Aviation Department (MDAD Primary) Description: Aviation Department Scorecard (Primary) Domain: Aviation Owners: Sola, Lester; Rull, Arlyn

■ Thance customer service (MDAD) Alprot workers trained through "Maimi Begins with MIA" (% progress) MIA Overall Customer Service Rating - MIA JD			As Of	alassada	Actual	Business Plan Goal	FYTD Actual	FYTD Goal			
Airport workers trained through "Miami Begins Might Might Sep 119 100% 100% 100% 100% 100% 100% 100%	~	1.0 Customer	terral alternation of the con-			Minester in the second		All designation of			
Airport workers trained through "Miami Begins Might Might Sep 119 100% 100% 100% 100% 100% 100% 100%	No.										
MIA Coveral Customer Service Rating - MIA JD 2019 FY 758 758 750 758 775 758 758 775 758		Airport workers trained through "Miami Begins	Sep '19		100%	100%	n/a	n/			
Cammen & Associates (Avg). Contribute to the participation of Small Business Enterprises at MIA Community Business Opportunity Meetings/ Sep '19		MIA Overall Customer Service Rating - MIA JD	2019 FY		758	750	758	75			
Business Enterprises at MIA Community Business Opportunity Meetings/ Sep '19			2016 FY		3.91	4.00	3.91	4.0			
Workshop's (# Meetings) Compliance of Airport Concession Joint Venture Leases with ACDBE Minority Partner Requirements (49 CFR Part 23) Sep "19 36% 35% n/a n Compliance of General Aeronautical Services Permittees(CASP) with Local Developing Business (LDB) regarding BCC Resolution R13022-02 Sep "19 14,50% 15,00% n/a n Airport Concession DBE (ACDBE) Overall Participation Sep "19 38,20% 35,00% 37,88% 35,00 Provide a secure environment at the airports (MDAD) Average Number of Overall Targeted Crimes at Sep "19 37 70 678 84 V 2.0 Financial Enhance MDAD revenue Commercial Operations Gross Revenues (\$1000) Sep "19 \$59,522 \$64,554 \$940,402 \$967,54 V 2.0 Financial Enhance MDAD revenue Commercial Operations Gross Revenues (\$1000) Sep "19 \$3,493 \$3,443 \$43,016 \$42,93 MilA Non-Terminal Rental Revenue (\$1,000) Sep "19 \$5,207 \$5,000 \$61,059 \$60,00 GAA Rental Revenue (\$1,000) Sep "19 \$760 \$792 \$10,076 \$9,50 New Passenger Routes (FYTD) "19 FQ4	~										
Leases with ACDBE Minority Partner Requirements (49 CFR Part 23) Compliance of General Aeronautical Services Permittees (GASP) with Local Developing Business (LDB) regarding BCC Resolution R13022-02 Airport Connession DBE (ACDBE) Overall Sep '19 38.20% 35.00% 35.00% 37.88% 35.00 Provide a secure environment at the airports (MDAD) Average Number of Overall Targeted Crimes at Sep '19 37 70 678 84 MIA* 2.0 Financial Enhance MDAD revenue Commercial Operations Gross Revenues (\$1000) Sep '19 \$59,522 \$64,554 \$940,402 \$967,54 MIA Non-Terminal Rental Revenue (\$1,000) Sep '19 \$5,207 \$5,000 \$81,059 \$80,000 GAR Rental Revenue (\$1,000) Sep '19 \$5,207 \$5,000 \$10,076 \$9,500 GAR Rental Revenue (\$1,000) Sep '19 \$5,600 \$792 \$10,076 \$9,500 New Passenger Routes (FYTD) '19 FQ4 0 0 1 0 n/a n. New Carriers (FYTD) '19 FQ4 0 0 1 0 0 n/a n. New Carriers (FYTD) '19 FQ4 51,023 \$19,87 \$19,23 \$19,87 \$19,23 \$19,87 \$19,23 \$19,87 \$19,23 \$19,87 \$19,23 \$19,87 \$10,000 \$10 \$10 \$10 \$10 \$10 \$10 \$10 \$10 \$10			Sep '19		4	3	71	5			
Permittess(GASP) with Local Developing Business (LDB) regarding BCC Resolution R13022-02 Airport Concession DBE (ACDBE) Overall Sep '19 38.20% 35.00% 37.88% 35.00 Provide a secure environment at the airports (MDAD) Average Number of Overall Targeted Crimes at Sep '19 37 70 678 84 ### 2.0 Financial Enhance MDAD revenue Commercial Operations Gross Revenues (\$1000) Sep '19 \$59,522 \$84,554 \$940,402 \$967,54 at MIA Public Parking Revenue (\$1000) Sep '19 \$3,493 \$3,443 \$43,016 \$42,93 ### AND		Leases with ACDBE Minority Partner	Sep '19		36%	35%	_ n/a	n/a			
Participation Provide a secure environment at the airports (MDAD) Average Number of Overall Targeted Crimes at Sep '19		Permittees(GASP) with Local Developing Business (LDB) regarding BCC Resolution	Sep '19		14.50%	15.00%	n/a	n/:			
airports (MDAD) Average Number of Overall Targeted Crimes at MIA* ✓ 2.0 Financial ✓ Enhance MDAD revenue Commercial Operations Gross Revenues (\$1000) Sep '19 S\$9,522 \$64,554 S940,402 \$967,54 at MIA Public Parking Revenue (\$1000) Sep '19 S\$9,522 \$64,554 S940,402 \$967,54 at MIA Public Parking Revenue (\$1000) Sep '19 S\$9,527 \$5,000 \$61,059 \$60,00 GAA Rental Revenue (\$1,000) Sep '19 S\$0,207 \$5,000 \$61,059 \$60,00 GAA Rental Revenue (\$1,000) Sep '19 S760 \$792 \$10,076 \$9,50 New Passenger Routes (FYTD) '19 FQ4 0 0 0 n/a n. New Carriers (FYTD) '19 FQ4 0 0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		Airport Concession DBE (ACDBE) Overall Participation	Sep '19	_	38.20%	35.00%	37.88%	35.00%			
MIA* ▼ 2.0 Financial ■ Enhance MDAD revenue Commercial Operations Gross Revenues (\$1000) Sep '19 \$59,522 \$64,554 \$940,402 \$967,54 MIA Public Parking Revenue (\$1000) Sep '19 \$3,493 \$3,443 \$43,016 \$42,93 MIA Non-Terminal Rental Revenue (\$1,000) Sep '19 \$5,207 \$5,000 \$61,059 \$60,00 GAA Rental Revenue (\$1,000) Sep '19 \$760 \$792 \$10,076 \$9,50 New Passenger Routes (FYTD) '19 FQ4 0 0 0 n/a n. New Carriers (FYTD) '19 FQ4 0 0 1 0 0 n/a n. Public Parking Revenue (\$1,000) Sep '19 \$760 \$792 \$10,076 \$9,50 New Passenger Routes (FYTD) '19 FQ4 0 0 0 0 n/a n. Public Parking Revenue (\$1,000) Sep '19 \$1,561.883 1,285.699 22,685.074 22,773.00 New Passengers (1,000) Sep '19 \$1,561.883 1,285.699 22,685.074 22,773.00 MIA Cost Per Enplaned Passengers (1,000) Sep '19 \$1,561.883 1,285.699 22,685.074 22,773.00 MIA Cost Per Enplaned Passengers (1,000) Sep '19 \$1,561.883 1,285.699 \$2,685.074 22,773.00 MIA Cost Per Enplaned Passengers (1,000) Sep '19 \$1,561.883 1,285.699 \$2,685.074 22,773.00 MIA Cost Per Enplaned Passengers (1,000) Sep '19 \$1,561.883 1,285.699 \$2,685.074 22,773.00 MIA Cost Per Enplaned Passengers (1,000) Sep '19 \$1,561.883 1,285.699 \$2,685.074 22,773.00 MIA Cost Per Enplaned Passengers (1,000) Sep '19 \$1,561.883 1,285.699 \$2,685.074 22,773.00 MIA Cost Per Enplaned Passengers (1,000) Sep '19 \$1,561.883 1,285.699 \$2,685.074 22,773.00 MIA Cost Per Enplaned Passengers (1,000) Sep '19 \$1,561.883 1,285.699 \$2,685.074 22,773.00 MIA Cost Per Enplaned Passengers (1,000) Sep '19 \$1,561.883 1,285.699 \$2,685.074 22,773.00 MIA Cost Per Enplaned Passengers (1,000) Sep '19 \$1,561.883 1,285.699 \$2,685.074 22,773.00 MIA Cost Per Enplaned Passengers (1,000) Sep '19 \$1,561.883 1,285.699 \$2,685.074 22,773.00 MIA Cost Per Enplaned Passengers (1,000) Sep '19 \$1,561.883 1,285.699 \$2,685.074 \$2,685.074 \$2,773.00 MIA Cost Per Enplaned Passengers (1,000) Sep '19 \$1,561.883 1,285.699 \$2,685.074 \$2,685.074 \$2,773.00 MIA Cost Per Enplaned Passengers (1,000) Sep '19 \$1,561.883 1,285.699 \$2,685.074 \$2,685.074 \$2,773.00 MIA Co	~					•					
Enhance MDAD revenue Commercial Operations Gross Revenues (\$1000) Sep '19			Sep '19	_	37	70	678	84			
Commercial Operations Gross Revenues (\$1000) Sep '19 \$59,522 \$64,554 \$940,402 \$967,54 at MIA Public Parking Revenue (\$1000) Sep '19 \$3,493 \$3,443 \$43,016 \$42,93 MIA Non-Terminal Rental Revenue (\$1,000) Sep '19 \$5,207 \$5,000 \$61,059 \$60,000 GAA Rental Revenue (\$1,000) Sep '19 \$760 \$792 \$10,076 \$9,50 New Passenger Routes (FYTD) '19 FQ4 0 0 0 n/a n. New Carriers (FYTD) '19 FQ4 0 0 1 0 0 n/a n. New Carriers (FYTD) '19 FQ4 0 1 0 0 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0	~	2.0 Financial									
at MIA Public Parking Revenue (\$1000) Sep '19 \$3,493 \$3,443 \$43,016 \$42,93 \$10,000 \$61,059 \$60,000 \$61,059 \$60,000 \$61,059 \$60,000 \$64,059 \$64,059 \$60,000 \$64,059 \$	w.	Enhance MDAD revenue									
MIA Non-Terminal Rental Revenue (\$1,000) Sep '19 S5,207 \$5,000 \$61,059 \$60,000 GAA Rental Revenue (\$1,000) Sep '19 \$760 \$792 \$10,076 \$9,500 New Passenger Routes (FYTD) '19 FQ4 0 0 0 n/a n. New Carriers (FYTD) '19 FQ4 0 0 1 0 0 1 0 0 1 0 0 1 0 0 1 0 0 0 1 0			Sep '19		\$59,522	\$64,554	\$940,402	\$967,542			
GAA Rental Revenue (\$1,000) Sep '19		Public Parking Revenue (\$1000)	Sep '19		\$3,493	\$3,443	\$43,016	\$42,939			
New Passenger Routes (FYTD) '19 FQ4 0 0 n/a n. New Carriers (FYTD) '19 FQ4 0 1 0 Enhance MIA Competitive Position (MDAD) Enplaned Passengers (1,000) Sep '19 1,561.883 1,285.699 22,685.074 22,773.00 MIA Cost Per Enplaned Passenger (CEP)- FYTD '19 FQ4 \$19.23 \$19.87 \$19.23 \$19.23 \$19.8 Landing Fee Rate '19 FQ4 \$1.62		MIA Non-Terminal Rental Revenue (\$1,000)	Sep '19		\$5,207	\$5,000	\$61,059	\$60,000			
New Carriers (FYTD) 19 FQ4 0 1 0 Enhance MIA Competitive Position (MDAD) Enplaned Passengers (1,000) Sep '19 1,561.883 1,285.699 22,685.074 22,773.00 MIA Cost Per Enplaned Passenger (CEP)- FYTD 19 FQ4 \$19.23 \$19.87 \$19.23 \$19.87 \$19.23 \$19.82 Landing Fee Rate 19 FQ4 \$1.62		GAA Rental Revenue (\$1,000)	Sep '19		\$760	\$792	\$10,076	\$9,500			
■ Enhance MIA Competitive Position (MDAD) Enplaned Passengers (1,000) Sep '19 1,561.883 1,285.699 22,685.074 22,773.00 MIA Cost Per Enplaned Passenger (CEP)- FYTD '19 FQ4 \$19.23 \$19.87 \$19.23 \$19.23 Landing Fee Rate '19 FQ4 \$1.62 \$1.62 \$1.62 \$1.62 \$1.62 ■ Meet the Operating Budget Targets (Aviation) (Aviation) \$247,626 \$255,749 \$947,028 \$1,022,98 Expenses: Total Operating Expenses (Aviation, in \$1,000) '19 FQ4 \$204,749 \$255,749 \$1,033,185 \$1,022,98		New Passenger Routes (FYTD)	'19 FQ4	_	0	0	n/a	n/a			
Enplaned Passengers (1,000) Sep '19		New Carriers (FYTD)	'19 FQ4		0	1	0				
MIA Cost Per Enplaned Passenger(CEP)- FYTD '19 FQ4	V	Enhance MIA Competitive Position (MDAD)									
MIA Cost Per Enplaned Passenger(CEP)- FYTD '19 FQ4		Enplaned Passengers(1,000)	Sep '19		1,561.883	1,285,699	22,685,074	22,773.00			
Landing Fee Rate '19 FQ4		MIA Cost Per Enplaned Passenger(CEP)- FYTD	'19 FQ4		\$19.23	\$19.87					
Meet the Operating Budget Targets (Aviation) Expenses: Total Operating Expenses (Aviation, in \$1,000) Revenue: Total (Aviation, in \$1,000) 19 FQ4 \$247,626 \$255,749 \$1,033,185 \$1,022,98		Landing Fee Rate	'19 FQ4		\$1.62	\$1.62	1000000	\$1.62			
in \$1,000) Revenue: Total (Aviation, in \$1,000) 19 FQ4 \$204,749 \$255,749 \$1,033,185 \$1,022,98	~						Υ				
Positions Full Time Filled (Aviation)			'19 FQ4	_	\$247,626	\$255,749	\$947,028	\$1,022,98			
Positions, Full Time Filled (Avieties)		Revenue: Total (Aviation, in \$1,000)	'19 FQ4		\$204,749	\$255,749	\$1,033,185	\$1,022,983			
		Positions: Full-Time Filled (Aviation)	'19 FQ4		1,275		-	1,434			

				(1,210-1,400)	of an elikaryte	(1	,702 1,7007
Construction Capital Fund Expendit	ures '19 FQ4	_	\$40,093	\$72,989		\$154,638	\$245,043
 Maintain a safe working environe (MDAD) 	ment						
MDAD Job Related Injury/Illness Inc	cidents Sep '19		5	6	_	39	89
▼ 4.0 Learning and Growth		Br 6/6					pelanen () mil mannan
	(IDAD)						
Compliance with annual FAA Reportmenth of May	t - By the 2019 FY		11	6		11	6
 Comply with AOA Recertification Requirements (MDAD) 	1				***************************************		
Conduct AOA Certification Driving T students)	raining (# of Sep '19	_	639	420		n/a	n/a
▼ 5.0 Sustainability							Ambasamana
Sustainability (Aviation)							
ISO 14001 Certifications	Sep '19	_	100	. 100		n/a	n/a
Recycle 300 Tons of Cardboard (%	progress) '19 FQ4	_	100%	100%		10%	10%

Owners

Linked Objects

7	Child	Scor	ecards

Name made and a second a second and a second a second and	Owners				
Aviation - Secondary (All)	n/a				
Facilities Management Assistant Aviation Director	Cutie, Ralph				
Operation Sortie - Aviation	Sola, Lester; San Miguel, Sergio				
Finance & Strategy Chief Financial Officer Aviation	San Miguel, Sergio				
Business Development Groups Assistant Aviation Directors	Warren, Robert N				
Administration Assistant Aviation Director	Jimenez, Barbara S.				
Deputy Aviation Director	Pyatt, Ken				
Public Safety & Security Assistant Aviation Director	Hatfield, Mark; Aviation				
Facilities Development & Construction Assistant Aviation Director	Hernandez, Pedro				

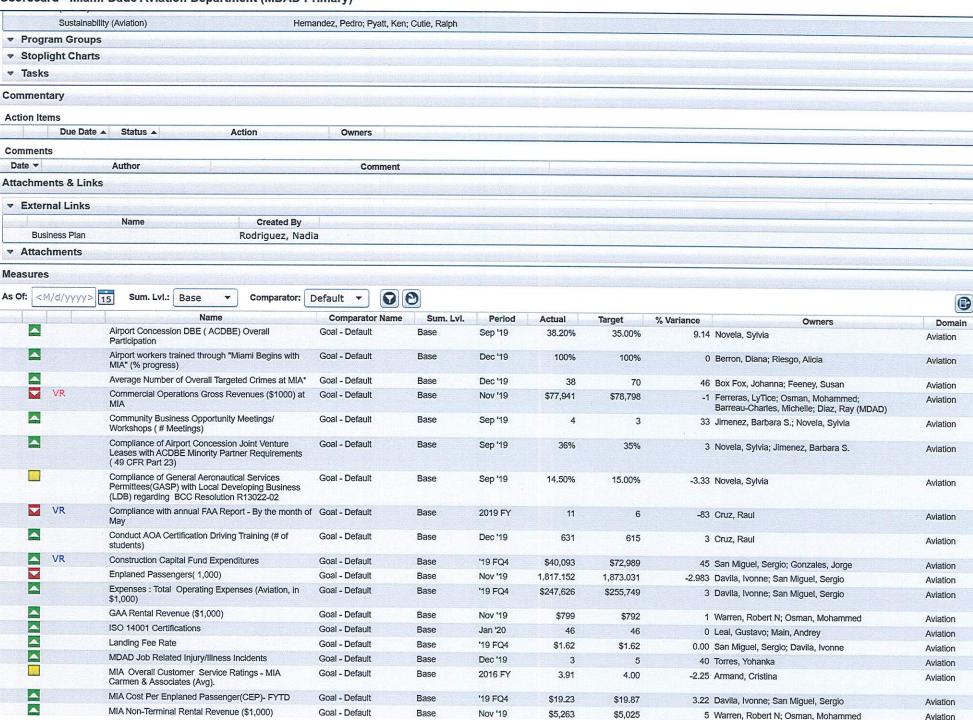
▼ Parent Scorecards

Name	
Economic Development Strategic Area Scorecard	Miami-Dade County

▼ ActiveViews

▼ Initiatives

Name	Owners	Program A San Political Resources (CAS of Leading All Horses) and San Resources (CAS of Leading All Horses) and Cas of Leading All Horses (CAS of Leading All Horses (CAS of Leading All Horses) and Cas of Leading All Horses (CAS of Leading All Horses) and Cas of Leading All Horses (CAS of Leading All Horses) and Cas of Leading All Horses (CAS of Leading All Horses (CAS of Leading All Horses) and Cas of Leading All Horses (CAS of Leading All Horses) and Cas of Leading All Horse
Enhance customer service (MDAD)	Rull, Arlyn; Sola, Lester	
Contribute to the particiaption of Small Business Enterprises at MIA	Jimenez, Barbara S.; Aviation	
Provide a secure environment at the airports (MDAD)	Pyatt, Ken; Hatfield, Mark	
Enhance MDAD revenue	Pyatt, Ken; Warren, Robert N; Rull, Arlyn	
Enhance MIA Competitive Position (MDAD)	San Miguel, Sergio; Pyatt, Ken	
Meet the Operating Budget Targets(Aviation)	San Miguel, Sergio; Pyatt, Ken	
Maintain a safe working environment (MDAD)	Jimenez, Barbara S.; Pyatt, Ken	
Comply with FAA requirement (MDAD)	Agostino, Daniel J.; Pyatt, Ken	
Comply with AOA Recertification Requirements	Agostino, Daniel J.; Pyatt, Ken	



	MIA Overall Customer Service Rating - MIA JD Powell Survey (Avg).	Goal - Default	Base	2019 FY	758	750	1 Riesgo, Alicia; Berron, Diana	Aviation
	New Carriers (FYTD)	Goal - Default	Base	'20 FQ1	0	0	0 Mangos, Chris; Quade, Annette	Aviation
	New Passenger Routes (FYTD)	Goal - Default	Base	'20 FQ1	3	0	Mangos, Chris; Quade, Annette	Aviation
	Positions: Full-Time Filled (Aviation)	Goal - Default	Base	'19 FQ4	1,275 (1,2	1,400 270 - 1,400)	0 San Miguel, Sergio; Gatlin, Marilyn	Aviation
VR VR	Public Parking Revenue (\$1000)	Goal - Default	Base	Nov '19	\$2,913	\$3,305	-12 Ferreras, LyTice; Novoa, Victor (MDT)	Aviation
	Recycle 300 Tons of Cardboard (% progress)	Goal - Default	Base	'20 FQ1	25%	25%	Leal, Gustavo; Main, Andrey	Aviation

