	Name:	Water and Sewer Department										
	Description:	The Miami-Dade Water and Sewer wastewater services throughout Mia	Department (MD) ami-Dade County	WASD) is a	proprieta es consis	ry fund county	departme	ent, established to provide water a nsmission, and distribution; and v	and vastewater			
	Domain:	collection, treatment, and disposal. Water and Sewer					.,	,				customer service requests (WASD) Percent of all non-emergency requests/calls dispatched in less than 3 business days (OMB) Response time to sewage overflows Final Plan Review Approval turn-around time (Otty) 1.2 Continue to make information available to customers in a timely manner (WASD) Average Walt Time Per Call monthly (WASD-Retail Customer Service) (OMB) Percentage of calls answered within the two-minute threshold (monthly) (OMB) 1.3 Ensure compliance with 20-Year Water Use Permit WASD - 20-YR Water Use Permit Compliance 1.4 Ensure Adequate Water and Wastewate Capacity (NI2-1) System-wide Available Water Supply Capacity From the Biscayne Aquifer Average number of days to complete capacity evaluations per month. 1.5 Ensure timely completion of Consent Decree Wastewater Capital Improvement projects (NI2-1) Percentage (%) of Consent Decree Wastewater Projects on or before Schedule (sortie) (OMB) 1.6 Ensure timely completion of Capital
	Owners:	Lynskey, Kevin T.										
etails		Lynancy, Nevii 1.										
			As Of			Actual		Business Plan Goal	FYTD Actual	FYTD Goal	Owners	
~	1.0 Customer		110 01			Tiotaai		Daoineos i ian ooai	77707000		- Simole	1.0 Customer
*	1.1 Maintain I customer ser	nigh level of responsiveness to vice requests (WASD)									Pita, Albert (WASD); Garcia, Marcelo M. (WASD); Mendez, John; Arias, Ruben J. (WASD); Toledo, Andy W. (WASD); Martinez, Francisco J. (WASD);	1.1 Maintain high level of responsiveness to customer service requests (WASD)
	Percent of all dispatched in	non-emergency requests/calls less than 3 business days (OMB)	'19 FQ4	$\overline{}$		79 (425.00/536	.29% 5.00)	99.00%	99.09% (1,526.00/1,540.00)	98.00%	Pita, Albert (WASD); Garcia, Marcelo M. (WASD)	Percent of all non-emergency requests/calls dispatched in less than 3 business days (OMB)
	Response tin	e to sewage overflows	'19 FQ4	\blacksquare		5	9min	45min 🔼	39min	45min	n Bedoya, Juan C. (WASD); Tanis-Ferdinand, Wilnie (WASD)	Response time to sewage overflows
	Final Plan Re (Qtly)	view Approval turn-around time	'19 FQ4			9	Days	n/a	8Days	n/a	a Mena, Jacqueline (WASD); Guerra, Lazaro (WASD)	
*	to customers	to make information available in a timely manner (WASD)						_			Mendez, John	
	Retail Custor	Time Per Call monthly (WASD- ner Service) (OMB)	Sep '19				1sec	150sec	72sec		Martinez, Aimee (WASD); Rivero, Yanima (WASD); Mena, Jason J. (WASD)	Retail Customer Service) (OMB)
	minute thresh	f calls answered within the two- old (monthly) (OMB)	Sep '19			48	.90%	70.00%	75.84%	70.00%	6 Rivero, Yanima (WASD); Martinez, Aimee (WASD) ; Mena, Jason J. (WASD)	minute threshold (monthly) (OMB)
*	1.3 Ensure co Use Permit	mpliance with 20-Year Water									O'Rourke, Richard M. (WASD); Negahban, Sherry (WASD); Cueto, Josenrique (WASD)	1.3 Ensure compliance with 20-Year Water Use Permit
	20-YR WUP	Compliance Rate (in percent %)	Sep '19			10	0.0%	100.0%	100.0%	100.0%	6 Cueto, Josenrique (WASD); Martin, Patrick (WASD)	WASD - 20-YR Water Use Permit Compliance
*	1.4 Ensure A Capacity (NI2	dequate Water and Wastewater -1)									Cueto, Josenrique (WASD); Water and Sewer	1.1 Maintain high level of responsiveness to customer service requests (WASD) Percent of all non-emergency requests/calls dispatched in less than 3 business days (OMB) Response time to sewage overflows Final Plan Review Approval turn-around time (Qtby) 1.2 Continue to make information available to customers in a timely manner (WASD) Average Wait Time Per Call monthly (WASD-Retail Customer Service) (OMB) Percentage of calls answered within the two-minute threshold (monthly) (OMB) 1.3 Ensure compliance with 20-Year Water Use Permit WASD - 20-YR Water Use Permit Compliance 1.4 Ensure Adequate Water and Wastewater Capacity (NI2-1) System-wide Available Water Supply Capacity From the Biscayne Aquiffer Average number of days to complete capacity evaluations per month. 1.5 Ensure timely completion of Consent Decree Wastewater Capital Improvement projects (NI2-1) Percentage (%) of Consent Decree Wastewater Projects on or before Schedule (sortie) (OMB) 1.6 Ensure timely completion of Capital Improvement Projects on or before Schedule (sortie) (OMB) 1.6 Ensure timely completion of Capital Improvement Projects regiated to the Ocean Outfall Legislation (OOL) Projects on Schedule
		Available Water Supply Capacity	Aug '19			41.19	MGD	n/a	41.19MGD	n/a	a Valdes, Maria A. (WASD)	System-wide Available Water Supply Capacity
	Average num evaluations p	ber of days to complete capacity er month.	Sep '19			10.0	days	n/a	9.2days	n/a	a Mannix, Annalise (WASD); Sosnikhina, Irina (WASD)	
*	Decree Waste projects (NI2-	•									Edwards, Daniel J. (WASD); Eckler, Scott (Consultant)	Decree Wastewater Capital Improvement projects (NI2-1)
	Percentage (Projects on o	%) of Consent Decree Wastewater r before Schedule (sortie) (OMB)	'19 FQ4			9 (75.0/8	2.6% 31.0)	100.0%	92.6% (75.0/81.0)	100.0%	6 Eckler, Scott (Consultant); Edwards, Daniel J. (WASD)	Percentage (%) of Consent Decree Wastewater Projects on or before Schedule (sortie) (OMB)
₩	Improvement Outfall Legis	nely completion of Capital Projects related to the Ocean ation Program (NI2-1)									Ferguson, James (WASD)	Improvement Projects related to the Ocean
*	Percentage (Legislation (C	%) of North District Ocean Outfall OOL) Projects on Schedule	'19 FQ4	_		(100 1/1)	100	100 (4/4)	100	Bermudez, Milton E. (Consultant) ; Ferguson, James (WASD)	Percentage (%) of North District Ocean Outfall Legislation (OOL) Projects on Schedule
		Initiative Name	Type As Of	Status		₩ 🗸 (
	NE-2: NDW Wells	NTP – Municipal Injection	7/10/2019	Not Starte	d 🔼			2% Bermudez, Milton E.; (Consultant) Ferguson, James (WASD)				
•	Percentage (Legislation (C	%) of South District Ocean Outfall OCL) Projects on Schedule	'19 FQ4	_		(100 7/7)	100	100 (28/28)	100	Ferguson, James (WASD); Bermudez, Milton E. (Consultant)	1.1 Maintain high level of responsiveness to customer service requests (WASD) Percent of all non-emergency requests/calls dispatched in less than 3 business days (OMB) Response time to sewage overflows Final Plan Review Approval turn-around time (Olty) 1.2 Continue to make information available to customers in a timely manner (WASD) Average Wait Time Per Call monthly (WASD-Retail Customer Service) (OMB) Percentage of calls answered within the two-minute threshold (monthly) (OMB) 1.3 Ensure compliance with 20-Year Water Use Permit WASD - 20-YR Water Use Permit Compliance 1.4 Ensure Adequate Water and Wastewater Capacity (NI2-1) System-wide Available Water Supply Capacity From the Biscayne Aquifer Average number of days to complete capacity evaluations per month. 1.5 Ensure timely completion of Consent Decree Wastewater Capital Improvement projects (NI2-1) Percentage (%) of Consent Decree Wastewater Projects on or before Schedule (sortie) (OMB) 1.6 Ensure timely completion of Capital Improvement Projects related to the Ocean Outfall Legislation (OOL) Projects on Schedule
	ST-1C: SDV	Initiative Name '	Type As Of 7/10/2019	Status Not Starte		8 ✓ (% Owners 6% Bermudez, Milton E.; (Consultant) Ferguson, James (WASD)				
	ST-2A: SDV Oxygenation	WTP - Headworks and Train	7/10/2019	In Progres	is 🔼		_	4% Ferguson, James (WASD); Bermudez, Milton E. (Consultant)				
	ST-2B: SDV	WTP - Clarifiers and HLD	7/10/2019	Not Starte	d 🔼	_	_	5% Bermudez, Milton E.; (Consultant) Ferguson, James (WASD)				
	Generation	WTP - Chlorine Contact and and Wells PS		Not Starte				5% Bermudez, Milton E.; (Consultant) Ferguson, James (WASD)				
	ST-2D: SDV	WTP - Electrical Building	7/10/2019	Not Starte	d 🔼		_	5% Bermudez, Milton E.; (Consultant) Ferguson, James (WASD)				
	SE-2: SDW Wells	NTP - Municipal Injection	7/10/2019	In Progres	is 🔼			4% Ferguson, James (WASD); Bermudez, Milton E. (Consultant)				

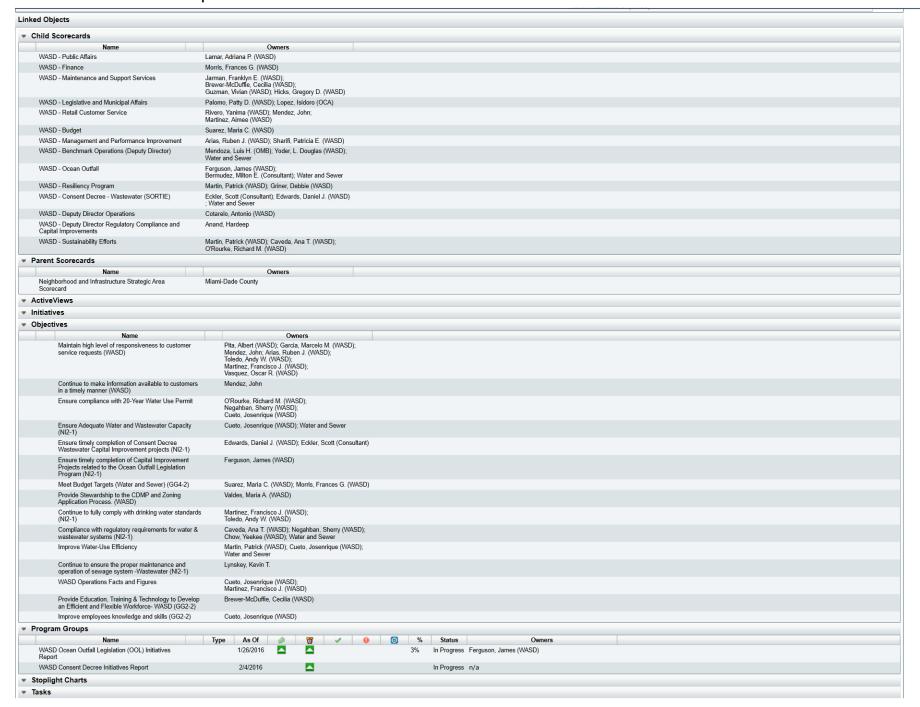
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*	Percentage (%) of Central District Ocean Outfall Legislations (OOL) projects on schedule	'19 FQ4	_		100.00% (6.00/6.00)	100.00%		100.00% (36.00/36.00)	100.00% Ferguson, James (WASD); Smith, Isaac (WASD)	Percentage (%) of Central District Ocean Outfal Legislations (OOL) projects on schedule
	Initiative Name Type CT-3C: CDWWTP – EDB 2 & EDB 3	As Of 7/10/2019	Status Not Started			% Owner 1% Bermudez, Milton I (Consultant) Ferguson, James (:;			
	CT-2A: CDWWTP – HLD Improvements & Filtration Pilot Test	7/10/2019	In Progress	_ !		3% Bermudez, Milton (Consultant) Ferguson, James (
	CT-2B: CDWWTP – Preliminary Site Prep		In Progress	<u> </u>		3% Bermudez, Milton I (Consultant) Ferguson, James (Ξ;			
	CT-3B: CDWWTP – Oxygenation Trains & Secondary Clariflers	7/10/2019	in Progress			1% Bermudez, Milton (Consultant) Ferguson, James (
	CE-1: CDWWTP – Municipal Injection Well PS		In Progress	<u> </u>		1% Bermudez, Milton I (Consultant) Ferguson, James (£;			
	CE-2: CDWWTP - Municipal Injection Wells	7/10/2019	In Progress			4% Bermudez, Milton E.; (Consultant) Ferguson, James (WA				
*	Percentage (%) of Ocean Outfall Legislation (OOL) Projects on Schedule (OMB)	'19 FQ4			100.00% (6.00/6.00)	100.00%		100.00% (6.00/6.00)	100.00% Bermudez, Milton E. (Consultant) ; Ferguson, James (WASD)	Percentage (%) of Ocean Outfall Legislation (OOL) Projects on Schedule (OMB)
	Initiative Name Type	As Of	Status	₽ 8	3 / O O	% Owne	s			
	Implementation of Ocean Outfall Legislation Program	7/10/2019	In Progress			3% Ferguson, James (WASD)			
	•									
₩.	2.0 Financial									2.0 Financial
~	2.2 Meet Budget Targets (Water and Sewer) (GG4-2)								Suarez, Maria C. (WASD); Morris, Frances G. (WASD)	2.2 Meet Budget Targets (Water and Sewer (GG4-2)
	Revenue: Total (Water and Sewer)	'19 FQ4			\$210,787K	\$212,062K	$\overline{}$	\$822,699K	\$842,482K Suarez, Maria C. (WASD);	Revenue: Total (Water and Sewer)
	Total Liabilities (AWWA)	2018 FY			3,196,533,000	n/a		n/a	n/a Morris, Frances G. (WASD); Barrios, Josephine (WAS	D) Total Liabilities (AWWA)
	Total Liabilities - Water (AWWA)	2019 FY			846,608,000	n/a		n/a	n/a Barrios, Josephine (WASD)	Total Liabilities - Water (AWWA)
	Total Wastewater Liabilities (AWWA)	2018 FY			2,349,925,000.0	n/a		n/a	n/a Barrios, Josephine (WASD)	Total Wastewater Liabilities (AWWA)
	Expen: Total (Water and Sewer)	'19 FQ4	$\overline{}$		\$356,933K	\$206,994K	_	\$821,447K	\$827,280K Suarez, Maria C. (WASD);	Expen: Total (Water and Sewer)
	Capital Improvement Expenditure Ratio (in Percent)	'19 FQ4	(93	,244,57	68% 5/136,296,775)	75%		84% 56,314,113/545,187,100)	75% Charran, David (WASD); Morris, Frances G. (WASD)	Capital Improvement Expenditure Ratio (in Percent)
	Capital Infrastructure Improvements Ratio (in percent) General Obligation Bonds (GOB) Funds	'19 FQ4		(1,030,	41% 074/2,500,000)	75%		37% (3,698,269/10,000,000)	75% Charran, David (WASD); Morris, Frances G. (WASD)	Capital Infrastructure Improvements Ratio (in percent) General Obligation Bonds (GOB) Fund
	Positions: Full-Time Filled (WASD)	'19 FQ4	$\overline{}$		2,528	2,792	$\overline{}$	2,528	2,792 Suarez, Maria C. (WASD);	Positions: Full-Time Filled (WASD)
₩ .	3.0 Internal									3.0 Internal
*	3.1 Provide Stewardship to the CDMP and Zoning Application Process. (WASD)								Valdes, Maria A. (WASD)	3.1 Provide Stewardship to the CDMP and Zoning Application Process. (WASD)
	(%) Percent of CDMP comments submitted timely (OMB)	'19 FH2			100 (8/8)	n/a		100 (20/20)	n/a Valdes, Maria A. (WASD); Mannix, Annalise (WASD)	(%) Percent of CDMP comments submitted time (OMB)
	# of CDMP applications per cycle	'19 FH2			8	n/a		n/a	n/a Valdes, Maria A. (WASD); Mannix, Annalise (WASD)	# of CDMP applications per cycle
	# of applications evaluated for DIC	'19 FQ4			7	n/a		n/a	n/a Valdes, Maria A. (WASD); Mannix, Annalise (WASD)	# of applications evaluated for DIC
	(%) Percent of DIC comments provided timely (OMB)	'19 FQ4			100 (7/7)	n/a		100 (16/16)	n/a Valdes, Maria A. (WASD); Mannix, Annalise (WASD)	(%) Percent of DIC comments provided timely (OMB)
*	3.2 Continue to fully comply with drinking water standards (NI2-1)								Martinez, Francisco J. (WASD); Toledo, Andy W. (WASD)	3.2 Continue to fully comply with drinking water standards (NI2-1)
	Primary distribution system maintaining 35 lbs.psi -WASD	'19 FQ4			99.00%	99.00%		99.00%	99.00% Baldwin, Arthur L. (WASD); Llewelyn, Lancelot (WASD	-WASD
	Collect a minimum of 420 samples per month for total coliform analysis	Sep '19	_		434	n/a	_	5,286	n/a Navarro, Ivonne P. (WASD)	Collect a minimum of 420 samples per month fo total coliform analysis
	Water Distribution Valves Exercised	'19 FQ4			2,852	5,100		18,406	20,400 Garcia, Antonio (WASD); Cabrera, Lazaro (WASD); Airado, Luis M. (WASD);	Water Distribution Valves Exercised
_	Compliance with drinking water standards (% Days) (OMB) 3.3 Compliance with regulatory	Sep '19			100.00%	100.00%		100.00%	100.00% Navarro, Ivonne P. (WASD); Toledo, Andy W. (WASD)	Compliance with drinking water standards (% Days) (OMB) 3.3 Compliance with regulatory
•	requirements for water & wastewater systems (NI2-1)								Caveda, Ana T. (WASD); Negahban, Sherry (WASD); Chow, Yeekee (WASD); Water and Sewer	requirements for water & wastewater systems (NI2-1)
	Percentage (%) of DEP Tank Inspections in Compliance	'19 FQ4			100% (7/7)	99%		100% (26/26)	99% Caveda, Ana T. (WASD); Negahban, Sherry (WASD) ; Chow, Yeekee (WASD)	Percentage (%) of DEP Tank Inspections in Compliance
*	3.4 Improve Water-Use Efficiency								Martin, Patrick (WASD); Cueto, Josenrique (WASD); Water and Sewer	3.4 Improve Water-Use Efficiency
	Initiative Name Type Implement Water Use Efficiency Outreach Plan	As Of 12/31/2018	Status In Progres		8 🗸 0 0	% Ow 79% Martin, Patrick (Cueto, Josenriq				
			In Progres	6		79% Martin, Patrick (Cueto, Josenniq	NASD):			
	Gallana of water caved per day (CDD) through	'19 FQ4	-		74,740GPD	44,405GPD	_	287.243GPD	163 610CPD, Cuoto, Josephinia (MASD), Martin, Partini, (MASD)	Gallons of water squad per day (CDD) the control
	Gallons of water saved per day (GPD) through implementation of the Water Use Efficiency Plan	131'04			14,140GPD	44,405GPD		201,2430PD	162,610GPD Cueto, Josennique (WASD); Martin, Patrick (WASD)	Gallons of water saved per day (GPD) through implementation of the Water Use Efficiency Plan

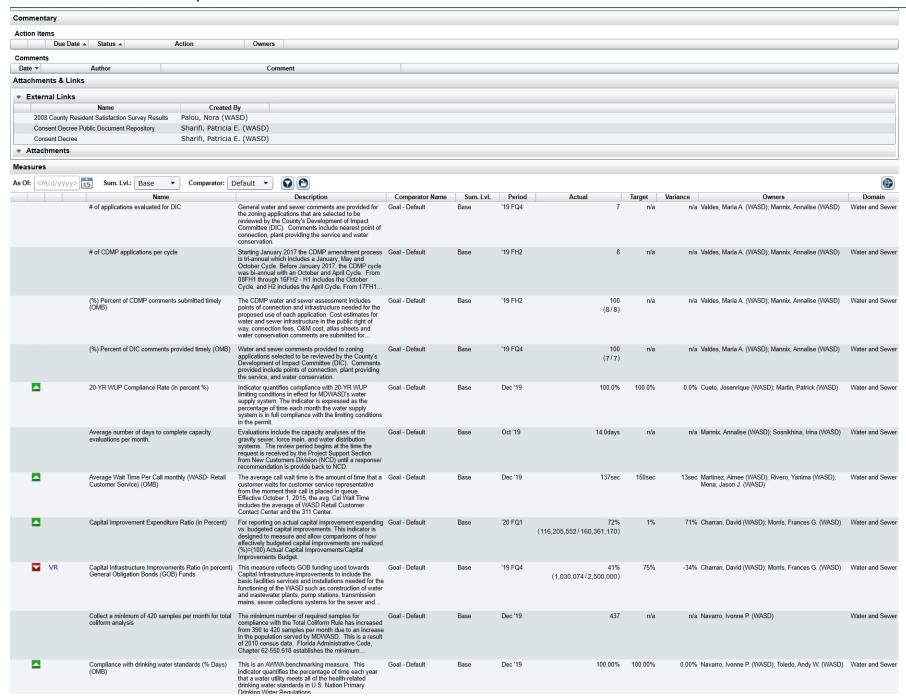
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•	3.5 Continue to ensure the proper maintenance and operation of sewage system -Wastewater (NI2-1)								Lynskey, Kevin T.	3.5 Continue to ensure the proper maintenance and operation of sewage system -Wastewater (NI2-1)
	Percentage of pumps in service (OMB)	Sep '19	$\overline{}$	95.99%	99.00%		n/a	99.00%	Castro, Carlos;	Percentage of pumps in service (OMB)
	Percent compliance with wastewater standards (FY Quarterly) (AWWA) (OMB)	'19 FQ2	\blacksquare	0.00% (0.00/90.00)	100.00%	V	7.69% (14.00/182.00)	100.00%	O'Rourke, Richard M. (WASD); Torres, Phillip (WASD); Fergen, Robert (WASD)	Percent compliance with wastewater standards (FY Quarterly) (AWWA) (OMB)
	Total hours of corrective maintenance - WW Treat. & Maint. (AWWA/FBC)	2018 FY		142,932hours	n/a		n/a	n/a	Fergen, Robert (WASD)	Total hours of corrective maintenance - WW Treat. & Maint. (AWWA/FBC)
	Total cost WASTEWATER planned and corrective maintenance (AWWA/FBC)	2018 FY		\$89,836,404	n/a		n/a	n/a Fergen, Robert (WASD); Porro-Vazquez, Mayler (WASD) ; Bedoya, Juan C. (WASD)		Total cost WASTEWATER planned and correct maintenance (AWWA/FBC)
	Total cost of WASTEWATER planned maintenance (AWWA)	2018 FY		\$40,898,026	n/a		n/a	n/a Fergen, Robert (WASD); Porro-Vazquez, Mayler (WASD) ; Bedoya, Juan C. (WASD)		Total cost of WASTEWATER planned maintenance (AWWA)
	Total cost of planned maintenance - Wastewater Treatment and Maintenance (AWWA/FBC)	2018 FY		\$29,409,475	n/a		n/a	n/a	Fergen, Robert (WASD)	Total cost of planned maintenance - Wastewat Treatment and Maintenance (AWWA/FBC)
	Total cost of WASTEWATER corrective maintenance - Treatment and Maintenance (AWWA/FBC)	2018 FY		\$11,566,427	n/a		n/a	n/a Fergen, Robert (WASD)		Total cost of WASTEWATER corrective maintenance - Treatment and Maintenance (AWWA/FBC)
	Total hours of corrective maintenance - WW Coll. & Trans. (AWWA/FBC)	2019 FY		285,295hours	n/a		n/a	n/a	Tanis-Ferdinand, Wilnie (WASD) ; Vasquez, Oscar R. (WASD)	Total hours of corrective maintenance - WW Co & Trans. (AWWA/FBC)
	Feet of Sanitary Sewer Evaluation Completed (SSES)	Sep '19		138,175	125,000	_	1,514,321	1,500,000	Bedoya, Juan C. (WASD); Tanis-Ferdinand, Wilnie (WASD)	Feet of Sanitary Sewer Evaluation Completed (SSES)
	O&M Wastewater Cost per account (Wastewater) (FBC)	2018 FY		\$500 (248,936,000/498,117)	n/a		n/a	n/a	Morris, Frances G. (WASD); Barrios, Josephine (WASD); Ardito, Giulietta T. (WASD)	O&M Wastewater Cost per account (Wastewat (FBC)
	Pipeline Failures (FBC)	2019 FY		1,429	n/a		n/a	n/a Bedoya, Juan C. (WASD); Roberts, Ini T. (WASD); Tanis-Ferdinand, Wilnie (WASD)		Pipeline Failures (FBC)
	Feet of sewer line cleaned '19 FQ4		702,623	600,000	$\overline{}$	2,300,718	2,400,000	Bedoya, Juan C. (WASD)	Feet of sewer line cleaned	
	Wastewater Mainline Valves Exercised (OMB)	'19 FQ4		1,573	1,500		6,314		Bedoya, Juan C. (WASD); Tanis-Ferdinand, Wilnie (WASD)	Wastewater Mainline Valves Exercised (OMB)
	SCADA Network Availability Ratio	Sep '19		99.58% (716.95/720.00)	99.00%		99.88% (8,749.91/8,760.00)	99.00%	Adams, Franklin C. (WASD); Burgos, Leonardo (WASD)	SCADA Network Availability Ratio
*	3.6 WASD Operations Facts and Figures								Cueto, Josenrique (WASD); Martinez, Francisco J. (WASD)	3.6 WASD Operations Facts and Figures
	Total MDWASD Population Served (Potable Water Service)	2019 FY		2,344,599	n/a		2,344,599	n/a	Mannix, Annalise (WASD); Cueto, Josenrique (WASD); Valdes, Maria A. (WASD)	Total MDWASD Population Served (Potable Water Service)
	Water Miles of Pipe (Excluding Lateral Service Lines)	2018 FY		6,227	n/a		n/a	n/a Llewelyn, Lancelot (WASD); Garcia, Antonio (WASD); Cabrera, Lazaro (WASD)		Water Miles of Pipe (Excluding Lateral Service Lines)
	Retail Population Served (Wastewater Collection/ Treatment)	2019 FY		1,811,524	n/a		n/a		Valdes, Maria A. (WASD)	Retail Population Served (Wastewater Collect Treatment)
	Total MDWASD Population Served (Wastewater Collection/Treatment)	2019 FY		2,502,142	0		n/a	n/a	Cueto, Josenrique (WASD); Mannix, Annalise (WASD); Valdes, Maria A. (WASD)	Total MDWASD Population Served (Wastewate Collection/Treatment)
Ψ.	4.0 Learning and Growth									4.0 Learning and Growth
*	4.1 Provide Education, Training & Technology to Develop an Efficient and Flexible Workforce- WASD (GG2-2)								Brewer-McDuffie, Cecilia (WASD)	4.1 Provide Education, Training & Technology to Develop an Efficient and Flexible Workforce- WASD (GG2-2)
	Training Hours per Employee (Quarterly) (AWWA)	'19 FQ1		4.07 (10,194.00/2,503.00)	n/a		4.07 (10,194.00/2,503.00)	n/a	Brewer-McDuffle, Cecilia (WASD) ; Brown, Lakeisha G. (WASD)	Training Hours per Employee (Quarterly) (AWWA)
	Employee Turnover Rate (%) (Fiscal Year) (AWWA)	2018 FY		2.0% (51.0/2,553.0)	n/a		n/a	n/a	Brewer-McDuffle, Cecilia (WASD)	Employee Turnover Rate (%) (Fiscal Year) (AWWA)
	Training Hours Per Employee (Fiscal Year) (AWWA/OMB)	2019 FY		14.11 (35,751.00/2,533.00)	n/a		14.11 (35,751.00/2,533.00)	n/a	Brewer-McDuffle, Cecilia (WASD) ; Brown, Lakeisha G. (WASD)	Training Hours Per Employee (Fiscal Year) (AWWA/OMB)
	Emergency Employee Response Readiness Training (Fiscal Year) (hours/employee) (AWWA)	2018 FY		9.25 (23,982.00/2,594.00)	n/a		n/a	n/a	Brewer-McDuffie, Cecilia (WASD); Brown, Lakeisha G. (WASD); Fries, Donna (WASD)	Emergency Employee Response Readiness Training (Fiscal Year) (hours/employee) (AWW
*	4.2 improve employees knowledge and skills (GG2-2)								Cueto, Josenrique (WASD)	4.2 Improve employees knowledge and skills (GG2-2)
	Water ERR (Emergency response readiness) training hours	2018 FY		6,620	n/a		n/a		Brewer-McDuffie, Cecilia (WASD) ; Brown, Lakeisha G. (WASD)	Water ERR (Emergency response readiness) training hours
	Water Employees Training Hours	2019 FY		8,763	n/a		n/a		Brewer-McDuffle, Cecilia (WASD) ; Brown, Lakeisha G. (WASD)	Water Employees Training Hours
	Wastewater Employees Training Hours	2019 FY		12,831	n/a		n/a		Brown, Lakeisha G. (WASD); Brewer-McDuffle, Cecilia (WASD)	Wastewater Employees Training Hours
	Wastewater Employee Training hours per Wastewater FTE	2018 FY		13.8 (19,454.0/1,409.0)	n/a		n/a		Brown, Lakeisha G. (WASD); Brewer-McDuffle, Cecilia (WASD)	Wastewater Employee Training hours per Wastewater FTE
	Wastewater ERR Training Hours	2018 FY		13,819	n/a		n/a	n/a	Brewer-McDuffie, Cecilia (WASD) ; Brown, Lakeisha G. (WASD)	Wastewater ERR Training Hours
	Water Employees Training Hours Per WATER	2019 FY		13.2	n/a		n/a		Suarez, Maria C. (WASD);	Water Employees Training Hours Per WATER

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	Emergency Employee Response Readiness Training (Fiscal Year) (hours/employee) (AWWA)	This is an AWWA measure. Measures the total number of training hours on emergency response readiness training for all employees, expressed as hours per employee. The total number of training hours for all employees on emergency response readiness training is divided by total employee hours.	Goal - Default	Base	2018 FY	9.25 (23,982.00/2,594.00)	n/a	n/a Brewer-McDuffie, Cecilia (WASD); Brown, Lakeisha G. (WASD); Fries, Donna (WASD)	Water and Sewer
	Employee Turnover Rate (%) (Fiscal Year) (AWWA)	The Employee Turnover Rate is a AWWA benchmarking meassure. Measures the rate of employee departures (voluntary, involuntary, retirement) per year as a percentage. Prior to FY 13, Number of regular employee departures divided by average number of regular employees for the	Goal - Default	Base	2018 FY	2.0% (51.0/2,553.0)	n/a	n/a Brewer-McDuffie, Cecilia (WASD)	Water and Sewer
▼ VR	Expen: Total (Water and Sewer)	Total expenditures in \$1,000s (from roll-up of Personnel, Other Operating, and Transfers to Capital)	Goal - Default	Base	'19 FQ4	\$356,933K	\$206,994K	\$-149,939K Suarez, Maria C. (WASD); Morris, Frances G. (WASD)	Water and Sewer
▼ VR	Feet of Sanitary Sewer Evaluation Completed (SSES)	Number of feet completed including closed circuit televising, manhole inspection and smoke testing.	Goal - Default	Base	Nov '19	112,495	125,000	-12,505 Bedoya, Juan C. (WASD); Tanis-Ferdinand, Wilnie (WASD)	Water and Sewer
	Feet of sewer line cleaned	Feet of sewer lines cleaned	Goal - Default	Base	'19 FQ4	702,623	600,000	102,623 Bedoya, Juan C. (WASD)	Water and Sewer
	Final Plan Review Approval turn-around time (Qtly)	Quarterly version of measures, used for Objective Attainment purpose only.	Goal - Default	Base	'20 FQ1	9Days	n/a	n/a Mena, Jacqueline (WASD); Guerra, Lazaro (WASD)	Water and Sewer
	Gallons of water saved per day (GPD) through implementation of the Water Use Efficiency Plan (OMB)	The Water Use Efficiency 5-Year Plan was approved by the BCC in 2006. The Plan was expanded in 2007 to a 20-Year Plan. The Plan is comprised of incentive-based water conservation best management practices (BMPs), policy measures and education and outreach components. Each BMP has an estimated water	Goal - Default	Base	'19 FQ4	74,740GPD	44,405GPD	30,335GPD Cueto, Josenrique (WASD); Martin, Patrick (WASD)	Water and Sewer
	O&M Wastewater Cost per account (Wastewater) (FBC)	Florida Benchmarking Consortium (FBC) benchmarking performance indicators. This indicator quantifird ossi related to operations and maintenance and d and the number of wastewater active customers. Total Operations and Maintenance Costs (less depreciation)/Total number of active customer		Base	2018 FY	\$500 (248,936,000/498,117)	n/a	n/a Morris, Frances G. (WASD); Barrios, Josephine (WASD); Ardito, Giulietta T. (WASD)	Water and Sewer
▼ VR	Percent compliance with wastewater standards (FY Quarterly) (AWWA) (OMB)	Record the number of days that your utility was in full regulatory compliance with all applicable regulations during the reporting period. Non-compliance refers to an exceedance of an applicable regulation or standard such as a maximum contaminant level or less than full compliance with an applicable treatment technique	Goal - Default	Base	'19 FQ2	0.00% (0.00/90.00)	100.00%	-100.00% O'Rourke, Richard M. (WASD); Torres, Phillip (WASD) ; Fergen, Robert (WASD)	Water and Sewer
☑ VR	Percent of all non-emergency requests/calls dispatched in less than 3 business days (OMB)	Percentage of time (less than 3 days) it takes the Complaint Unit to research, validate service area, determine department responsibility, and dispatch on- billing and non-emergency complaints made by customers. Those complaints are generally construction related, and include but are not limited	Goal - Default	Base	'19 FQ4	79.29% (425.00/536.00)	99.00%	-19.71% Pita, Albert (WASD); Garcia, Marcelo M. (WASD)	Water and Sewer
	Percentage (%) of Central District Ocean Outfall Legislations (OOL) projects on schedule		Goal - Default	Base	'19 FQ4	100.00% (6.00/6.00)	100.00%	0.00% Ferguson, James (WASD); Smith, Isaac (WASD)	Water and Sewer
▼ VR	Percentage (%) of Consent Decree Wastewater Projects on or before Schedule (sortie) (OMB)		Goal - Default	Base	'19 FQ4	92.6% (75.0/81.0)	100.0%	-7.4% Eckler, Scott (Consultant); Edwards, Daniel J. (WASD)	Water and Sewer
	Percentage (%) of DEP Tank Inspections in Compliance	Percentage of sites in compliance per sites inspected.	Goal - Default	Base	'19 FQ4	100%	99%	1% Caveda, Ana T. (WASD); Negahban, Sherry (WASD); Chow, Yeekee (WASD)	Water and Sewer
	Percentage (%) of North District Ocean Outfall Legislation (OOL) Projects on Schedule		Goal - Default	Base	'19 FQ4	100 (1/1)	100	Bermudez, Milton E. (Consultant); Ferguson, James (WASD)	Water and Sewer
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