

Scorecard - Internal Services Department

Information

Name:

Internal Services Department

Description:

Overview: ISD provides a wide range of internal support services for the ongoing operation of County government. The Department focuses on promoting operational best practices and efficient government operations.

As part of the General Government and Economic Development strategic areas, ISD supports governmental operations by providing procurement services, countywide vendor services, facility and infrastructure management, program management office's design and construction project management, fleet management, risk management, surplus property disposition services, capital inventory management, and small business development and services. Through these various business lines, ISD is engaged in real estate development and management, Americans with Disabilities Act compliance, elevator regulation, materials management and parking services.

Mission: The Internal Services Department provides a wide range of support to ensure the effective operation of Miami-Dade County government; delivering the highest quality service to internal and external customers and to our community through innovation and best practices.

Vision: Success through collaboration.

Values: Internal Services Department: Where service is our middle name.

□ Strategic: Planning for success

□ Expertise: Leadership through experience and knowledge

□ Responsive: Ready to serve

□ Visionary: Forward thinking

□ Integrity: Do the right thing

□ Collaborative: Leverage collective talent

□ Effective: Providing quality solutions

Domain:

Internal Services

Owners:

Smith, Tara C. (ISD)

Details

	As Of		Actual	Business Plan Goal		FYTD Actual	FYTD Goal	Owners	
▼ Customer									Customer
▼ ACHIEVE EXCELLENCE IN CUSTOMER SATISFACTION								Shah, Smita (ISD)	ACHIEVE EXCELLENCE IN CUSTOMER SATISFACTION
Customer satisfaction with ISD service levels and quality of work	'20 FQ1	▲	4.8 / 5.0	4.3 / 5.0	▲	4.8 / 5.0	4.3 / 5.0	Shah, Smita (ISD)	Customer satisfaction with ISD service levels and quality of work
Improve customer satisfaction with Work Orders and Service Tickets-Program Management Office	'20 FQ1		n/a	90%		n/a	n/a	LaFrance, Marc (ISD); Paredes, Anilda (ISD)	Improve customer satisfaction with Work Orders and Service Tickets-Program Management Office
▼ MAINTAIN COMPETITIVE FLEET MANAGEMENT OPERATIONS								Shah, Smita (ISD)	MAINTAIN COMPETITIVE FLEET MANAGEMENT OPERATIONS
Percentage of heavy equipment repair work orders completed by Fleet technicians in 8 days or less.	'20 FQ1	▲	89%	80%	▲	89%	80%	Ortega, Rosa (ISD); Alfonso, Alex (ISD)	Percentage of heavy equipment repair work orders completed by Fleet technicians in 8 days or less.
Percentage of light equipment repair work orders completed by Fleet technicians in 8 days or less	'20 FQ1	■	77%	80%	■	77%	80%	Alfonso, Alex (ISD); Ortega, Rosa (ISD)	Percentage of light equipment repair work orders completed by Fleet technicians in 8 days or less
Percentage of light equipment preventive maintenance jobs completed on or before the designated interval	'20 FQ1	▲	91%	75%	▲	91%	75%	Alfonso, Alex (ISD); Ortega, Rosa (ISD)	Percentage of light equipment preventive maintenance jobs completed on or before the designated interval
Percentage of heavy equipment preventive maintenance jobs completed on or before the designated interval	'20 FQ1	▲	90%	75%	▲	90%	75%	Alfonso, Alex (ISD); Ortega, Rosa (ISD)	Percentage of heavy equipment preventive maintenance jobs completed on or before the designated interval
▼ PROVIDE EFFICIENT DESIGN AND CONSTRUCTION PROJECTS VIA PROGRAM MANAGEMENT OFFICE								Shah, Smita (ISD)	PROVIDE EFFICIENT DESIGN AND CONSTRUCTION PROJECTS VIA PROGRAM MANAGEMENT OFFICE
Percentage of construction projects completed on schedule	2019 FY	■	54%	55%	■	54%	55%	Paredes, Anilda (ISD); LaFrance, Marc (ISD)	Percentage of construction projects completed on schedule
Percentage of projects completed on budget	2019 FY	▲	89%	80%	▲	89%	80%	Paredes, Anilda (ISD); Shah, Smita (ISD); LaFrance, Marc (ISD)	Percentage of projects completed on budget
▼ BEST PRACTICES IN PROCUREMENT TO SUPPORT COUNTY OPERATIONS								Shah, Smita (ISD)	BEST PRACTICES IN PROCUREMENT TO SUPPORT COUNTY OPERATIONS
Average number of days to award contracts up to \$1,000,000	'20 FQ1	▲	163	210	▲	163	210	Fulton, Jocelyn (ISD); Campbell, Kyndal (ISD)	Average number of days to award contracts up to \$1,000,000
Average number of days to award contracts over \$1,000,000	'20 FQ1	▲	221	270	▲	221	270	Campbell, Kyndal (ISD); Fulton, Jocelyn (ISD)	Average number of days to award contracts over \$1,000,000
Average number of days to complete the A&E selection process, including Design Build Projects	'20 FQ1	▼	229	225	▼	229	225	Fulton, Jocelyn (ISD); Campbell, Kyndal (ISD)	Average number of days to complete the A&E selection process, including Design Build Projects

Scorecard - Internal Services Department

MAINTAIN EXCELLENT FACILITIES AND INFRASTRUCTURE				Shah, Smita (ISD)				MAINTAIN EXCELLENT FACILITIES AND INFRASTRUCTURE			
Average tenant satisfaction rating within ISD managed facilities	'19 FH2	▲	3.6 / 4.0	3.5 / 4.0	▲	3.6 / 4.0	3.5 / 4.0	Silva, Juan C. (ISD); Shah, Smita (ISD)	Average tenant satisfaction rating within ISD managed facilities		
Square footage maintained per maintenance employee	2019 FY	▲	97,766Sq. Ft.	90,000Sq. Ft.	▲	97,766Sq. Ft.	90,000Sq. Ft.	Shah, Smita (ISD); Silva, Juan C. (ISD)	Square footage maintained per maintenance employee		
ADVANCE OPPORTUNITIES FOR SMALL BUSINESSES IN MIAMI-DADE COUNTY				Shah, Smita (ISD)				ADVANCE OPPORTUNITIES FOR SMALL BUSINESSES IN MIAMI-DADE COUNTY			
Percentage of Construction, A&E, and Goods and Services awarded to small business enterprises.	'20 FQ1	▲	13%	11%	▲	13%	11%	Hartfield, Gary (ISD); Siewnarine, Rossi (ISD)	Percentage of Construction, A&E, and Goods and Services awarded to small business enterprises.		
Percentage of completed projects where identified small business opportunities were achieved	'20 FQ1	▼	0%	98%	▼	0%	98%	Hartfield, Gary (ISD); Siewnarine, Rossi (ISD)	This measure tracks the percent of completed projects in compliance with the small business measures.		
Total certified firms in Small Business Enterprise and Disadvantaged Business Enterprise programs	'20 FQ1	▲	1,815	1,798	▲	1,815	1,798	Siewnarine, Rossi (ISD); Hartfield, Gary (ISD)	Total certified firms in Small Business Enterprise and Disadvantaged Business Enterprise programs		
PROVIDE EFFICIENT RISK MANAGEMENT SERVICES				Shah, Smita (ISD)				PROVIDE EFFICIENT RISK MANAGEMENT SERVICES			
Customer Satisfaction	'19 FH2	▼	2.8 / 4.0	4.0 / 4.0	▼	2.9 / 4.0	4.0 / 4.0	McConnell, Baunie (ISD);	Customer Satisfaction		
OFFER EFFICIENT BUSINESS SERVICES				Shah, Smita (ISD)				OFFER EFFICIENT BUSINESS SERVICES			
Percentage of office supplies delivered within 5 business days	Dec '19	▲	95%	95%	▲	95%	95%	Thompson, Terrence (ISD)	Percentage of office supplies delivered within 5 business days		
Percent of customer satisfaction with print shop services	'19 FH2	▲	100%	90%	▲	100%	90%	Campos, David (ISD); Thompson, Terrence (ISD)	Percent of customer satisfaction with print shop services		
Financial				Financial				Financial			
MEET BUDGET TARGETS				Shah, Smita (ISD)				MEET BUDGET TARGETS			
Expenses: Total	'20 FQ1	▼	\$58,233	\$79,165	▼	\$58,233	\$79,165	Wilson, Angela (ISD); Abreu, Edsel (ISD); Chin Nuke, Joan V. (ISD)	Expenses: Total		
Revenue: Total	'20 FQ1	▼	\$49,595	\$79,165	▼	\$49,595	\$79,165	Wilson, Angela (ISD); Chin Nuke, Joan V. (ISD); Abreu, Edsel (ISD)	Revenue: Total		
Positions: Full-Time filled	'20 FQ1	▼	827	970	▼	827	970	Shah, Smita (ISD);	Positions: Full-Time filled		
Total Accounts Receivable (ISD)	'20 FQ1		\$7,965,037	n/a		\$7,965,037	n/a	Perez, Adela (ISD); Jean-Louis, Marjorie (ISD)	Total Accounts Receivable (ISD)		
ACCOUNTING COMPLIANCE WITH FINANCIAL LAWS				Shah, Smita (ISD)				ACCOUNTING COMPLIANCE WITH FINANCIAL LAWS			
Percentage of Invoices Processed Within 30 Calendar Days of Receipt	'20 FQ1	▲	96%	90%	▲	96%	90%	Chin Nuke, Joan V. (ISD); Perez, Adela (ISD)	Percentage of Invoices Processed Within 30 Calendar Days of Receipt		
Internal				Internal				Internal			
MAINTAIN COMPETITIVE FLEET MANAGEMENT OPERATIONS				Shah, Smita (ISD)				MAINTAIN COMPETITIVE FLEET MANAGEMENT OPERATIONS			
Percentage of selected light equipment repairs that surpass industry standards	'20 FQ1	▲	90%	90%	▲	90%	90%	Alfonso, Alex (ISD); Ortega, Rosa (ISD)	Percentage of selected light equipment repairs that surpass industry standards		
Percentage of selected heavy equipment repairs that surpass industry standards	'20 FQ1	▲	90%	90%	▲	90%	90%	Ortega, Rosa (ISD); Alfonso, Alex (ISD)	Percentage of selected heavy equipment repairs that surpass industry standards		
Percent difference between Fleet's light equipment labor rate and the average private sector rate	2019 FY	▲	62%	10%	▲	62%	10%	Ortega, Rosa (ISD); Alfonso, Alex (ISD)	Percent difference between Fleet's light equipment labor rate and the average private sector rate		
Percent difference between Fleet's heavy equipment labor rate and the average private sector rate	2019 FY	▲	72%	10%	▲	72%	10%	Alfonso, Alex (ISD); Ortega, Rosa (ISD)	Percent difference between Fleet's heavy equipment labor rate and the average private sector rate		
PROVIDE COST SAVING REAL ESTATE MANAGEMENT SERVICES				Shah, Smita (ISD)				PROVIDE COST SAVING REAL ESTATE MANAGEMENT SERVICES			
Dollar value of surplus property sold	2019 FY	▼	\$750,000	\$1,000,000	▼	\$750,000	\$1,000,000	Crapp, Tiffany (ISD); Brown, Veronica (ISD)	Dollar value of surplus property sold		
Number of calendar days to process tax deed properties either for County use or for surplus circulation	2019 FY	▲	90	120	▲	90	120	Crapp, Tiffany (ISD); Brown, Veronica (ISD)	Number of calendar days to process tax deed properties either for County use or for surplus circulation		
Percentage of leased properties physically inspected that are compliant with all lease terms	2019 FY	▲	100%	100%	▲	100%	100%	Crapp, Tiffany (ISD); Brown, Veronica (ISD)	Percentage of leased properties physically inspected that are compliant with all lease terms		
PROVIDE EFFICIENT DESIGN AND CONSTRUCTION SERVICES VIA PROGRAM MANAGEMENT OFFICE				Shah, Smita (ISD)				PROVIDE EFFICIENT DESIGN AND CONSTRUCTION SERVICES VIA PROGRAM MANAGEMENT OFFICE			
Percentage of projects that require additional funding thru the issuance of a Change Order	'20 FQ1	▼	60.0%	20.0%	▼	60.0%	20.0%	Aden, Julia (ISD); LaFrance, Marc (ISD)	Percentage of projects that require additional funding thru the issuance of a Change Order		
Percent of actual revenue realized compared to budget amount	'20 FQ1	▲	66%	30%	▲	66%	30%	Paredes, Anilda (ISD); LaFrance, Marc (ISD)	Percent of actual revenue realized compared to budget amount		
Percentage of Capital Projects that were competitively bid and awarded within 180 calendar days.	'20 FQ1		n/a	80%		n/a	n/a	LaFrance, Marc (ISD); Aden, Julia (ISD)	Percentage of Capital Projects that were competitively bid and awarded within 180 calendar days.		
Number of LEED Certified Projects - Certified	2019 FY	▼	0	1	▼	0	1	Paredes, Anilda (ISD); Shah, Smita (ISD);	Number of LEED Certified Projects - Certified		

Scorecard - Internal Services Department

Gold	Percentage of Projects that were competitively bid and awarded within 90 calendar days.	'20 FQ1	n/a	80%	n/a	n/a	LaFrance, Marc (ISD)	Gold	Percentage of Projects that were competitively bid and awarded within 90 calendar days.
▼	BEST PRACTICES IN PROCUREMENT TO SUPPORT COUNTY OPERATIONS						Shah, Smita (ISD)		BEST PRACTICES IN PROCUREMENT TO SUPPORT COUNTY OPERATIONS
	Percent of expiring contracts presented to the BCC 30 days prior to expiration in accordance with Resolution 841-06	'20 FQ1	▲	92%	92%	92%	Fulton, Jocelyn (ISD); Campbell, Kyndal (ISD)		Percent of expiring contracts presented to the BCC 30 days prior to expiration in accordance with Resolution 841-06
	Percentage of active bid waivers and sole source contracts (Non-Competitive Contracts)	'20 FQ1	▲	12%	17%	12%	17% Campbell, Kyndal (ISD); Fulton, Jocelyn (ISD)		Percentage of active bid waivers and sole source contracts (Non-Competitive Contracts)
	Number of Active Contracts	2019 FY	▲	1,226	1,050	1,226	1,050 Campbell, Kyndal (ISD); Fulton, Jocelyn (ISD)		Number of Active Contracts
▼	MAINTAIN EXCELLENT FACILITIES AND INFRASTRUCTURE						Shah, Smita (ISD)		MAINTAIN EXCELLENT FACILITIES AND INFRASTRUCTURE
	Total Operating Expenses per Sq. Ft	2019 FY	▲	\$8.09	\$9.00	\$8.09	\$9.00 Silva, Juan C. (ISD); Shah, Smita (ISD)		Total Operating Expenses per Sq. Ft
	Percentage of Elevators, Escalators and regulated equipment with current certificate of operation	'20 FQ1	▲	71.00%	70.00%	71.00%	70.00% Silva, Juan C. (ISD); Shah, Smita (ISD)		Percentage of Elevators, Escalators and regulated equipment with current certificate of operation
	ADA Compliance Assessment of FUMD Facilities: Finding Barriers So We Can Address Them	2019 FY	▲	100%	100%	100%	100% Johnson-Wright, Heidi (ISD); Alorda, Skarlex (ISD)		ADA Compliance Assessment of FUMD Facilities: Finding Barriers So We Can Address Them
▼	ADVANCE OPPORTUNITIES FOR SMALL BUSINESSES IN MIAMI-DADE COUNTY						Shah, Smita (ISD)		ADVANCE OPPORTUNITIES FOR SMALL BUSINESSES IN MIAMI-DADE COUNTY
	Average number of days to create a selection committee	'20 FQ1	▲	9	16	9	16 Siewnarine, Rossi (ISD); Hartfield, Gary (ISD)		Average number of days to create a selection committee
	Percent of monitored projects in compliance with Living and Responsible Wages	'20 FQ1	▲	81%	65%	81%	65% Siewnarine, Rossi (ISD); Hartfield, Gary (ISD)		Percent of monitored projects in compliance with Living and Responsible Wages
	Percent of monitored projects in compliance with Small Business Programs	'20 FQ1	▲	96%	95%	96%	95% Hartfield, Gary (ISD); Siewnarine, Rossi (ISD)		Percent of monitored projects in compliance with Small Business Programs
	Percentage of identified underpaid wages on County contracts recovered.	'20 FQ1	▼	24%	50%	24%	50% Hartfield, Gary (ISD); Siewnarine, Rossi (ISD)		Percentage of identified underpaid wages on County contracts recovered.
▼	PROVIDE EFFICIENT RISK MANAGEMENT SERVICES						Shah, Smita (ISD)		PROVIDE EFFICIENT RISK MANAGEMENT SERVICES
	Workers Compensation: Average Cost of Claims under \$25k	'20 FQ1	▼	\$2,804	\$2,000	\$2,804	\$2,000 Joseph, Odilon (ISD); McConnell, Baunie (ISD)		Workers Compensation: Average Cost of Claims under \$25k
	Subrogation Collections	'20 FQ1	▼	\$251,287	\$500,000	\$251,287	\$500,000 McConnell, Baunie (ISD);		Subrogation Collections
	General Liability: Average Cost of Claims under \$25k	'20 FQ1	▲	\$3,008	\$3,100	\$3,008	\$3,100 Joseph, Odilon (ISD); McConnell, Baunie (ISD)		General Liability: Average Cost of Claims under \$25k
▼	OFFER EFFICIENT BUSINESS SERVICES						Shah, Smita (ISD)		OFFER EFFICIENT BUSINESS SERVICES
	Percentage of the timely completion of print and mail assignments with standard manufacturing specifications following proof approvals	'20 FQ1	▲	100%	95%	100%	95% Campos, David (ISD); Thompson, Terrence (ISD)		Percentage of the timely completion of print and mail assignments with standard manufacturing specifications following proof approvals
	Percentage of annual capital asset inventory department reconciliations completed	2019 FY	▲	100%	100%	100%	100% Thompson, Terrence (ISD)		Percentage of annual capital asset inventory department reconciliations completed
▼	Learning and growth								Learning and growth
▼	RECRUIT, DEVELOP, AND RETAIN TALENTED HUMAN CAPITAL						Shah, Smita (ISD)		RECRUIT, DEVELOP, AND RETAIN TALENTED HUMAN CAPITAL
	Number of vacancies	'20 FQ1	▼	143	92	143	92 Hidalgo, Yetive (ISD)		Number of vacancies
	Number of ISD employees to receive frontline leadership development training	2019 FY	■	88	100	88	100 Shah, Smita (ISD)		Number of ISD employees to receive frontline leadership development training
	Number of professional development trainings attended by ISD employees	2019 FY	▲	3,068	1,000	3,068	1,000 Shah, Smita (ISD)		Number of professional development trainings attended by ISD employees
	ISD employee satisfaction rating	2019 FY	■	69.2%	75.0%	69.2%	75.0% Hidalgo, Yetive (ISD)		ISD employee satisfaction rating
	Number of ISD employees to receive Lean Six Sigma training	2019 FY	▼	4	10	4	10 Shah, Smita (ISD)		Number of ISD employees to receive Lean Six Sigma training

Linked Objects

▼	Child Scorecards		
	Name	Owners	
	Internal Services Department (Archived)	Caviglia, Bianca S. (ISD)	
▼	Parent Scorecards		
	Name	Owners	
	General Government Strategic Area Scorecard	Miami-Dade County	
▼	ActiveViews		
▼	Initiatives		

Scorecard - Internal Services Department

▼ Objectives

	Name	Owners
	ACHIEVE EXCELLENCE IN CUSTOMER SATISFACTION	Shah, Smita (ISD)
	MAINTAIN COMPETITIVE FLEET MANAGEMENT OPERATIONS	Shah, Smita (ISD)
	PROVIDE EFFICIENT DESIGN AND CONSTRUCTION PROJECTS VIA PROGRAM MANAGEMENT OFFICE	Shah, Smita (ISD)
	BEST PRACTICES IN PROCUREMENT TO SUPPORT COUNTY OPERATIONS	Shah, Smita (ISD)
	MAINTAIN EXCELLENT FACILITIES AND INFRASTRUCTURE	Shah, Smita (ISD)
	ADVANCE OPPORTUNITIES FOR SMALL BUSINESSES IN MIAMI-DADE COUNTY	Shah, Smita (ISD)
	PROVIDE EFFICIENT RISK MANAGEMENT SERVICES	Shah, Smita (ISD)
	OFFER EFFICIENT BUSINESS SERVICES	Shah, Smita (ISD)
	MEET BUDGET TARGETS	Shah, Smita (ISD)
	ACCOUNTING COMPLIANCE WITH FINANCIAL LAWS	Shah, Smita (ISD)
	MAINTAIN COMPETITIVE FLEET MANAGEMENT OPERATIONS	Shah, Smita (ISD)
	PROVIDE COST SAVING REAL ESTATE MANAGEMENT SERVICES	Shah, Smita (ISD)
	PROVIDE EFFICIENT DESIGN AND CONSTRUCTION SERVICES VIA PROGRAM MANAGEMENT OFFICE	Shah, Smita (ISD)
	BEST PRACTICES IN PROCUREMENT TO SUPPORT COUNTY OPERATIONS	Shah, Smita (ISD)
	MAINTAIN EXCELLENT FACILITIES AND INFRASTRUCTURE	Shah, Smita (ISD)
	ADVANCE OPPORTUNITIES FOR SMALL BUSINESSES IN MIAMI-DADE COUNTY	Shah, Smita (ISD)
	PROVIDE EFFICIENT RISK MANAGEMENT SERVICES	Shah, Smita (ISD)
	OFFER EFFICIENT BUSINESS SERVICES	Shah, Smita (ISD)
	RECRUIT, DEVELOP, AND RETAIN TALENTED HUMAN CAPITAL	Shah, Smita (ISD)

▼ Program Groups

▼ Stoplight Charts

▼ Tasks

Commentary

Action Items

	Due Date ▲	Status ▲	Action	Owners
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Comments

Date ▼	Author	Comment
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Attachments & Links

▼ External Links

▼ Attachments

Measures

As Of: <M/d/yyyy> 15 Sum. Lvl.: Base Comparator: Default  

	Name	Description	Comparator Name	Sum. Lvl.	Period	Actual	Target	Variance	Owners	Domain
	ADA Compliance Assessment of FUMD Facilities: Finding Barriers So We Can Address Them	This measure partners the ADA Office and FUMD with the goal of identifying ADA barriers in FUMD facilities. Once identified, the barriers can be addressed, with the ultimate goal of providing equal access to our customers with disabilities. Carrying out this measure will not require DCS work orders or the hiring of A/E...	Goal - Default	Base	2019 FY	100%	100%	0%	Johnson-Wright, Heidi (ISD); Alorda, Skarlex (ISD)	Internal Services
	Average number of days to award contracts over \$1,000,000	The average number of work days it takes to process a solicitation, from the start date (day the project is routed to SBD for measures) to the date of award by the BCC.	Goal - Default	Base	'20 FQ1	221	270	49	Campbell, Kyndal (ISD); Fulton, Jocelyn (ISD)	Internal Services

Scorecard - Internal Services Department

	Average number of days to award contracts up to \$1,000,000	The average number of work days it takes to process a solicitation, from the start date (day the project is routed to SBD for measures) to the date of signature by the County Mayor or the County Mayor's designee.	Goal - Default	Base	'20 FQ1	163	210	47	Fulton, Jocelyn (ISD); Campbell, Kyndal (ISD)	Internal Services
 VR	Average number of days to complete the A&E selection process, including Design Build Projects	To include design build	Goal - Default	Base	'20 FQ1	229	225	-4	Fulton, Jocelyn (ISD); Campbell, Kyndal (ISD)	Internal Services
	Average number of days to create a selection committee	This reflects the average number of days to create a selection committee	Goal - Default	Base	'20 FQ1	9	16	7	Siewnarine, Rossi (ISD); Hartfield, Gary (ISD)	Internal Services
	Average tenant satisfaction rating within ISD managed facilities	ISD manages 43 facilities that serve approximately 12,000 tenants. Surveys are distributed at each bi-annual tenant meeting to gauge tenant satisfaction rates. Average scores are then calculated per each survey received based on a 4 point scale. Surveys include questions on Appearance/Condition of the...	Goal - Default	Base	'19 FH2	3.6 / 4.0	3.5 / 4.0	0.1 / 4.0	Silva, Juan C. (ISD); Shah, Smita (ISD)	Internal Services
 VR	Customer Satisfaction	On a semiannual basis, the Workers' Comp and Liability Unit will conduct a sample survey of ten claimants each. The target audience for the Workers' Comp unit are employees who have filed a WC claim for the first time.	Goal - Default	Base	'19 FH2	2.8 / 4.0	4.0 / 4.0	-1.2 / 4.0	McConnell, Baunie (ISD); Joseph, Odilon (ISD)	Internal Services
	Customer satisfaction with ISD service levels and quality of work	ISD strives to achieve excellent customer satisfaction with the delivery of services. The Department maintains a Customer Experience Survey on its homepage, a link to the survey within email signature lines, and encourages customer participation upon completion of services rendered. This measure...	Goal - Default	Base	'20 FQ1	4.8 / 5.0	4.3 / 5.0	0.5 / 5.0	Shah, Smita (ISD)	Internal Services
 VR	Dollar value of surplus property sold	Revenue generated from the sale of County-owned surplus property. The sale of surplus property triggers that the property be placed back onto the tax roll and reduces operating and maintenance costs to the County.	Goal - Default	Base	2019 FY	\$750,000	\$1,000,000	\$-250,000	Crapp, Tiffany (ISD); Brown, Veronica (ISD)	Internal Services
 VR	Expenses: Total	Total expenditure in \$1000s (from roll up of personnel, other operating, and capital)	Goal - Default	Base	'20 FQ1	\$58,233	\$79,165	\$-20,932	Wilson, Angela (ISD); Abreu, Edsel (ISD); Chin Nuke, Joan V. (ISD)	Internal Services
 VR	General Liability: Average Cost of Claims under \$25k	Quarterly comparisons of the average cost of Auto Claims under \$25k compared to previous fiscal quarter.	Goal - Default	Base	'20 FQ1	\$3,008	\$3,100	\$92	Joseph, Odilon (ISD); McConnell, Baunie (ISD)	Internal Services
	Improve customer satisfaction with Work Orders and Service Tickets-Program Management Office	Based on information to be generated from the WEB-based survey, we will gather customer satisfaction data.	Goal - Default	Base	'20 FQ1	n/a	90%	n/a	LaFrance, Marc (ISD); Paredes, Anilda (ISD)	Internal Services
 VR	ISD employee satisfaction rating	ISD conducts and annual employee satisfaction survey to collect important feedback regarding employee perspective and morale. ISD strives to provide a valuable workplace for employees and seeks employee input.	Goal - Default	Base	2019 FY	69.2%	75.0%	-5.8%	Hidalgo, Yetive (ISD)	Internal Services
	Number of Active Contracts	Active contracts managed excluding contract modifications.	Goal - Default	Base	2019 FY	1,226	1,050	176	Campbell, Kyndal (ISD); Fulton, Jocelyn (ISD)	Internal Services
	Number of calendar days to process tax deed properties either for County use or for surplus circulation	The goal is to circulate property acquired by Escheatment Tax Deed within 120 calendar days of escheatment to the County. The circulation is the first step in the disposition of the property so that it can be sold as surplus or utilized.	Goal - Default	Base	2019 FY	90	120	30	Crapp, Tiffany (ISD); Brown, Veronica (ISD)	Internal Services
	Number of ISD employees to receive frontline leadership development training	ISD strives to develop its employees and encourages them to participate in available training programs. This measure will track to the total number of employees that participate in the frontline employee development training program on an annual basis.	Goal - Default	Base	2019 FY	88	100	-12	Shah, Smita (ISD)	Internal Services
 VR	Number of ISD employees to receive Lean Six Sigma training	ISD strives to develop its employees and encourages them to participate in available training programs. This measure will track to the total number of employees that participate in the Lean Six Sigma training program on an annual basis.	Goal - Default	Base	2019 FY	4	10	-6	Shah, Smita (ISD)	Internal Services
 VR	Number of LEED Certified Projects - Certified Gold	Number of projects awarded LEED certification to date (cumulative) West Lot Parking facility and Childrens Courthouse are both Gold certified Leed facilities	Goal - Default	Base	2019 FY	0	1	-1	Paredes, Anilda (ISD); Shah, Smita (ISD); LaFrance, Marc (ISD)	Internal Services

Scorecard - Internal Services Department

	Number of professional development trainings attended by ISD employees	ISD strives to develop its employees and encourages them to participate in available training programs. This measure will track to the total number of employees that participate in the HR run professional development trainings on an annual basis. HR reports include Frontline leadership trainings.	Goal - Default	Base	2019 FY	3,068	1,000	2,068	Shah, Smita (ISD)	Internal Services
 VR	Number of vacancies	This measure track the total number of full time departmental vacancies on a quarterly basis using the vacancy tracking report. ISD strives to fill vacancies to offer the best possible service to customers and to foster employee morale. Target is set at approximately 10% the FY budgeted positions.	Goal - Default	Base	'20 FQ1	143	92	-51	Hidalgo, Yelive (ISD)	Internal Services
	Percent difference between Fleet's heavy equipment labor rate and the average private sector rate	The Fleet Management Division strives to offer reasonable prices to its customers. This measure shows how competitive Fleet heavy equipment labor rates are in comparison to the private sector (both retail and contract labor rates).	Goal - Default	Base	2019 FY	72%	10%	62%	Alfonso, Alex (ISD); Ortega, Rosa (ISD)	Internal Services
	Percent difference between Fleet's light equipment labor rate and the average private sector rate	The Fleet Management Division strives to offer reasonable prices to its customers. This measure shows how competitive Fleet light equipment labor rates are in comparison to the private sector (both retail and contract labor rates).	Goal - Default	Base	2019 FY	62%	10%	52%	Ortega, Rosa (ISD); Alfonso, Alex (ISD)	Internal Services
	Percent of actual revenue realized compared to budget amount	Measures the percent of actual revenue collected based on initial projected revenue budgeted at the beginning of the fiscal year. Actual revenue realized is impacted by a number of potential factors including industry costs fluctuations, requested changes, and unforeseen circumstances.	Goal - Default	Base	'20 FQ1	66%	30%	36%	Paredes, Anilda (ISD); LaFrance, Marc (ISD)	Internal Services
	Percent of customer satisfaction with print shop services	Percentage of customers that rate print shop services as satisfactory or above, overall. Goal is 90% satisfaction rating or better. After each print job, customer is requested to complete an on-line survey.	Goal - Default	Base	'19 FH2	100%	90%	10%	Campos, David (ISD); Thompson, Terrence (ISD)	Internal Services
	Percent of expiring contracts presented to the BCC 30 days prior to expiration in accordance with Resolution 841-06	Percent of contract extensions that were timely presented to the BCC, in accordance with Resolution 841-06, which requires items to be presented to the BCC at least 30 days prior to contract expiration. This measure only captures those contracts which required BCC approval, and does not include any contracts...	Goal - Default	Base	'20 FQ1	92%	92%	0%	Fulton, Jocelyn (ISD); Campbell, Kyndal (ISD)	Internal Services



