

Miami-Dade Police Department

The Miami-Dade Police Department (MDPD) is the largest law enforcement police department in the southeastern United States and is one of the top ten largest in the nation, serving an ethnically and racially diverse community of over 2.7 million residents. The Department provides both traditional municipal police service and sheriff services to Miami-Dade County and contracted municipal areas. MDPD has been an internationally accredited law enforcement agency since 1993, with the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA) and by the Commission for Florida Law Enforcement Accreditation (CFA) since 2004.

Owner: Griffin, Eva; Ramirez III, Alfredo
Department: Police

Perspective Name	Objective Name	Measure Name	As Of	Actual	Business Plan Goal	Actual FYTD	FYTD Goal	
Customer	Provide a Safe Community for All- MDPD	Total Number of Homicides Investigated (Monthly)	Aug '20	18	n/a	135	n/a	
		Driving Under the Influence (DUI) arrests during normal operations (SPB)	Aug '20	22	35	293	385	
		Number of arrests made from Crime Stoppers tips (PIEB)	Aug '20	4	10	64	110	
		Number of Total Warrant Closures (WB)	Aug '20	649	n/a	9,536	n/a	
		Murder Clearance Rate (Monthly)	Aug '20	21.4%	61.5%	51.1%	61.1%	
		Sexual Crimes Clearance Rate (Monthly)	Aug '20	57%	37%	68%	37%	
		Robbery Clearance Rate (Monthly)	Aug '20	38%	28%	32%	28%	
		Part I Crime Rate (Monthly)		n/a	n/a	n/a	n/a	
		Incidents of Part I Crimes (Monthly)	Jul '20	2,613	n/a	26,425	n/a	
		Murders Investigated in UMSA (Monthly)	Aug '20	14	3	92	33	
		Number of Firearms Impounded by MDPD (PES)	Aug '20	204	266	2,802	2,829	
		Traffic Fatalities investigated by MDPD Traffic Homicide for UMSA (Monthly)	Aug '20	10	n/a	105	n/a	
		Enhance Community Awareness, Prevention and Provide Effective Investigation - MDPD	Major crime scenes processed (CSISS)	Aug '20	162	n/a	1,834	733
	Monthly DNA Child Identification Kits Distributed (PIEB)		Aug '20	0	2,000	5,750	18,000	
	Robbery Total Arrests (RB)		Aug '20	37	75	835	892	
	Latent fingerprints collected from crime scenes		Aug '20	189	n/a	1,207	664	
	Homicide Arrests (Monthly)		Aug '20	6	5	55	55	
	Sexual Crimes Arrests (Monthly)		Aug '20	21	n/a	368	116	
	Number of Latent Cases Received by the Latent Print Section per month		Aug '20	123	150	1,504	1,750	
	Increase the Community Outreach, Involvement and County Wide Preparedness - MDPD	Conduct Major's Community Outreach (Police Services)	Aug '20	0	n/a	162	56	
		Conduct Intelligence and Investigation Meetings for Regions 7 partners	'20 FQ3	1	1	4	3	
		Police Explorer	Aug	0	n/a	1	0	

		Program/Meetings Conducted (PIEB)	'20						
		Event Threat Assessments conducted by Fusion/Homeland Security Bureau	'20 FQ3	4	n/a		31	n/a	
		Services Rendered or Event attended by Police Chaplain (PSS) (Monthly)	Aug '20	28	n/a		303	180	
		Neighborhood Resource Unit Outreach Events/Assignments (PS)	Aug '20	16	n/a		2,211	n/a	
	Reduce and Ensure 911 Response Time - MDPD	911 Call Volume (in thousands)	Aug '20	96,777	n/a		1,147,311	5,600	
		% 911 Calls answered within 10 sec or less (Communications Bureau)	Aug '20	91%	94%		90%	93%	
		911 Call processing time (in seconds)	Aug '20	98.0secs	70.0secs		96.8secs	75.5secs	
		Monitor non-emergency call handling time	Aug '20	107.0secs	100.0secs		107.3secs	100.0secs	
	Reduce Processing Time for Public Records Request	Customers served at the Public Counter (CRB)	Aug '20	26,627	n/a		120,167	n/a	
		Clearance letters provided at the Public Counter (CRB)	Aug '20	8,017	n/a		43,457	n/a	
		Citizen Services Provided at the Public Counter - District Operations Center (DOC) (Police Services)	Aug '20	2,308	n/a		56,713	n/a	
	Reduce Response Time by Providing Efficient Delivery of Police Services - MDPD	Average Emergency/Priority Response-Officer Travel Time (Police Services)	Aug '20	5.38	6.45		5.11	6.45	
		Average Routine Response-Officer Travel Time (Police Services)	Aug '20	11.09	13.00		10.79	13.00	
		Police Emergency/Priority Response Time MDPD (Monthly)	Aug '20	7.55	8.00		7.49	8.00	
		Police Routine Response Time for MDPD (Monthly)	Aug '20	22.12	30.00		22.65	30.00	
	Reduce Preventable Death, Injury and Property Loss - MDPD	Firearms seized during Gun Bounty Program (PIEB)	Aug '20	0	n/a		35	8	
		Number of educational mortgage fraud presentations conducted (ECB)	Aug '20	0	1		5	11	
		Staff Inspections Completed monthly (PCB)	Aug '20	0	n/a		6	2	
Financial	Meet Budget Targets (Police)	Expen: Total (Police)	'20 FQ3	\$187,069K	\$192,907K		\$556,823K	\$578,721K	
		Revenue: Total (Police)	'20 FQ3	\$34,776K	\$192,907K		\$87,713K	\$578,721K	
		Positions: Full-Time Filled (MDPD)	'20 FQ3	4,111	4,344		n/a	n/a	
	Monitor Overtime Expenditures (MDPD)	Overtime in Dollars (MDPD)	Aug '20	2,372,965	n/a		29,214,792	n/a	
		INKIND Services in Dollars	Aug '20	0	n/a		0	n/a	

Internal	Track Personnel Attrition for MDPD	Retirements and Separations of Sworn Personnel (MDPD)	Jul '20	6	n/a		62	n/a	
		Retirements and Separations of Civilian Personnel (MDPD)	Jul '20	7	n/a		72	n/a	
Learning and Growth	Provide Basic Academy Training	Number of Police Academy Classes graduating	'20 FQ3	1	n/a		2	1	
		Number of Trainees Entering the Police Academy	Aug '20	45	n/a		184	n/a	
		Number of Classes Commencing	Aug '20	1	1		4	11	
	Fill Budgeted Communications Bureau Positions	Police Complaint Officer (PCO) Positions	Aug '20	112	108		111	108	
		Police Dispatcher (PD) Positions	Aug '20	75	90		78	90	
		Training Classes (Comm. Bur.)	2020	1	n/a		n/a	n/a	
		Trainee Class Size (Comm. Bureau)	'20 FQ3	10	12		22	36	

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Initiatives for Objectives

Objective Name	Initiative	As Of	Status	Budget	Timing	Quality	Risk	Scope	Owners
Provide a Safe Community for All-MDPD	Computers for Guns Initiative	2/11/2019	In Progress						Daniels, Stephanie; Griffin, Eva
Provide Basic Academy Training	Miami-Dade Public Safety Training Institute Improvements PROJECT # 323440 (MONTHLY)	12/16/2019	In Progress						Adkins, Barry (MDPD); Bello, Jorge
Ensure Sufficient Facilities and Resources are provided to execute Public Safety measures-MDPD	Miami-Dade Public Safety Training Institute Improvements PROJECT # 323440 (MONTHLY)	12/16/2019	In Progress						Adkins, Barry (MDPD); Bello, Jorge
	Laboratory Information Management System (LIMS) #327100	1/24/2013	Not Started						Bello, Jorge
	MDPD Civil Process Automation #328610	12/16/2019	In Progress						Adkins, Barry (MDPD); Bello, Jorge
	Capital Infrastructure Investment Program (CIIP)	1/17/2020	In Progress						Adkins, Barry (MDPD); Bello, Jorge; Griffin, Eva
	Firearms Training Simulator PROJECT #326880	1/17/2020	In Progress						Adkins, Barry (MDPD); Bello, Jorge
	Headquarters Media and Meeting Room Renovation #2000000812	12/16/2019	In Progress						Adkins, Barry (MDPD); Bello, Jorge
	Real Time Crime Center(RTCC) & Related Systems #2000000079	12/16/2019	In Progress						Adkins, Barry (MDPD); Bello, Jorge; Rivero, Jose L.
	Neighborhood Safety Initiative #2000000415	12/16/2019	In Progress						Adkins, Barry (MDPD); Bello, Jorge; Rivero, Jose L.; Rossman, Randall L.

	MDPD Ammunition/Hazmat Storage Bulding PROJECT #3210410	1/17/2020	In Progress						Adkins, Barry (MDPD); Bello, Jorge
	Law Enforcement Records Management System (LERMS)	1/17/2020	In Progress						Bello, Jorge; Griffin, Eva; Rivero, Jose L.