		Owner: Munoz, Alex Department: Animal Services									
Perspective Name	Objective Name	Measure Name	As Of	Actual	Business Plan Goal		Actual FYTD	FYTD Goal			
Customer	Increase voluntary compliance (ASD)	Increase # of dogs licensed in Miami-Dade County	'19 FQ4	56,136	45,000		226,000	180,000			
		# of Rabies vaccines administered by ASD Clinic (Pets)	'21	1,898	6,250		1,898	6,250			
		Increase # of Saved Animals (Live Release)	FQ1 Dec	1,176	1,400		6,587	5,600			
		Rescue	'20 Dec	180	224		597	896			
		Returned to Owner	'20 Dec	131	60	<u></u>	457	300			
			'20								
		Shelter Intake	Nov '20	2,074	2,700		4,604	5,400			
		Volunteer Hours	Nov '20		1,083Hours			2,166Hours			
		Fostered Pets With Positive Outcome	Nov '20	81	120		138	240	$\overline{}$		
		Microchips Administered by ASD	'21 FQ1	284	n/a		284	n/a			
		Save Rate Monthly	Dec '20	1%	90%		n/a	n/a			
		Save Rate Calendar Year	2020	1	90		n/a	n/a			
		Spay/Neuter surgeries conducted by ASD TOTAL	Dec '20	2,165	1,000		6,182	3,000			
		Trap and Release	Dec '20	1,176	n/a		4,494	n/a			
		Transport	Dec '20	23	60		25	240	▼		
		Adoptions	_	897	700		3,170	2,800			
	Maximize Animal Health and Welfare	Average Length of Stay - Puppies	'20	3	n/a		n/a	n/a			
	to Increase # of Saved Animals	Average Length of Stay - Cats	FQ4	5	n/a		n/a	n/a			
		Average Length of Stay - Dog	FQ4	6	n/a		n/a	n/a			
		Rate of Animal Sick After 14 Days of Intake	FQ4	5%	n/a		n/a	n/a			
			FQ1								
		Average Length of Stay - Kittens	FQ4	6	n/a	_	n/a	n/a			
Financial	Meet Budget Targets (Animal Services)	Expenditures - Total (Animal Services)	'21 FQ1	\$7,071	\$7,426		\$7,071	\$7,426			
		Revenue: Total (Animal Services)	'21 FQ1	\$2,339K	\$7,426K		\$2,339K	\$7,426K			
		Positions: Full-Time Filled (ASD)	'21 FQ1	240	260		n/a	n/a			
Internal	Consistent interpretation and application of enforcement practices	Citation Error Rate	Nov '20	n/a	0.50%		n/a	n/a			
	(ASD)	Citations	Nov '20	41	n/a		n/a	n/a			
	Number of Investigations Responded to. (ASD)	Number cruelty investigations responded to	Dec '20	264	250		n/a	n/a			
	to. (ASD)	Number pit bull investigations responded to	Dec	5	60		n/a	n/a			
		Number dangerous dog investigations responded to	'20 Dec	54	30		n/a	n/a			
		Number of Breeder/Pet Store investigations	'20 Dec	15	20		n/a	n/a			
		Number of Investigations Responded to	'20 Dec	340	400			n/a			
		Number of Overdue Investigations Responded to	'20 Dec		5		n/a	n/a			
	Respond quickly to �	Stray Animal Pickup - Average Response Time (ServiceStat)	'20	1.10Days		<u>►</u>		n/a			
	service calls to promote safe and		'20			_			_		
	livable communities (ASD)	Stray Animal Pickup - Total Closed per Month (ServiceStat)	'20	110	400		494	2,000			
	V/	Dead Animal Pickup - Total Monthly Count (ServiceStat)	Dec '20	434	400		1,879	2,000			
		Dead Animal Pickup - Total Closed Per Month (ServiceStat)	Dec '20	395	400		1,796	2,000			
		Dead Animal Pickup - Average Response Time (ServiceStat)	Dec '20	1.30Days	1.00Days		n/a	n/a			
		Injured Animal - Total Monthly Count (ServiceStat)	Dec '20	213	300		n/a	n/a			
		Injured Animal - Total Closed per Month (ServiceStat)	Dec '20	213	300		n/a	n/a			
		Animal Bite to Person - Total Closed per Month (ServiceStat)	Dec	125	95		n/a	n/a			
		Animal Bite to Person - Total per Month (ServiceStat)	'20 Dec	145	120		687	600			
		Police Assist - Monthly Total (Service Stat)	'20 Dec	138	160		n/a	n/a			
		Animal Bite 📀	'20	1.7	3.0			n/a			
		to Person - Average	'20	''	3.0		n/a	ara .			
		Response time									
		(Servicestat									

Perspective	Objective Name	Measure Name	As	Actual	Business	Actual	FYTD Goal	
Name	,		Of		Plan Goal	FYTD		
Internal	Green Projects (ASD)	Fuel Consumption (Gallons)	Sep '17	2,981	4,000	n/a	n/a	
		Electricity Usage (kw)	Sep '17	271,560	300,000	n/a	n/a	

## Edit Scorecard

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Initiatives for Objectives										
Objective Name	Initiative	As Of	Status	Budget	Timing	Quality	Risk	Scope	Owners	
Respond quickly to service calls to promote safe and livable communities (ASD)	Animal Services: Phase 2 - code enforcement review	9/17/2018	Complete						Maxwell, Carlos M. (OMB); Morales, Mayra E. (OMB)	

Initiatives for Measures									
Measure Name	Initiative	As Of	Status	Budget	Timing	Quality	Risk	Scope	Owners
Animal Bite to Person - Average Response time (Servicestat)	Six Sigma: Animal Bite Response (Wave 5)	5/22/2014	Complete						Maxwell, Carlos M. (OMB)