

As Of <= 03/31/2021

Miami-Dade Police Department

The Miami-Dade Police Department (MDPD) is the largest law enforcement police department in the southeastern United States and is one of the top ten largest in the nation, serving an ethnically and racially diverse community of over 2.7 million residents. The Department provides both traditional municipal police service and sheriff services to Miami-Dade County and contracted municipal areas. MDPD has been an internationally accredited law enforcement agency since 1993, with the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA) and by the Commission for Florida Law Enforcement Accreditation (CFA) since 2004. In 2020, MDPD was awarded the Excelsior status, which is the highest standard available.

Owner: Griffin, Eva; Ramirez III, Alfredo
Department: Police

Perspective Name	Objective Name	Measure Name	As Of	Actual	Business Plan Goal		Actual FYTD	FYTD Goal	
Customer	Provide a Safe and Secure Community for All- MDPD	Total Number of Homicides Investigated (Monthly)	Mar '21	14	12		115	96	
		Firearms seized during Gun Bounty Program (CAB)	Mar '21	11	4		18	34	
		Driving Under the Influence (DUI) arrests during normal operations (SPB)	Mar '21	22	35		139	280	
		Number of arrests made from Crime Stoppers tips (CAB)	Mar '21	15	10		72	80	
		Number of Total Warrant Closures (WB)	Mar '21	849	n/a		6,229	n/a	
		HOMICIDE CLEARANCE RATE (MONTHLY)	Mar '21	50.0%	53.0%		36.7%	53.0%	
		SEXUAL CRIMES CLEARANCE RATE (MONTHLY)	Mar '21	54%	33%		62%	33%	
		ROBBERY CLEARANCE RATE (MONTHLY)	Mar '21	49%	28%		38%	28%	
		Part I Crime Rate (Monthly)	Mar '21	1.90	4.00		n/a	n/a	
		INCIDENTS OF PART 1 CRIMES (MONTHLY)	Mar '21	2,310	n/a		19,454	n/a	
		Murders Investigated in UMSA (Monthly)	Mar '21	8	3		79	24	
		Number of Firearms Impounded by MDPD (PES)	Mar '21	413	216		2,269	1,728	
		Traffic Fatalities investigated by MDPD Traffic Homicide for UMSA (Monthly)	Mar '21	9	n/a		74	n/a	
	Reduce Response Time by Providing Efficient Delivery of Police Services - MDPD	Average Emergency/Priority Response-Officer Travel Time (Police Services)	Mar '21	4.47	6.45		5.29	6.45	
		Average Routine Response-Officer Travel Time (Police Services)	Mar '21	11.41	13.00		11.54	13.00	
		POLICE EMERGENCY/PRIORITY RESPONSE TIME COUNTYWIDE (MONTHLY)	Mar '21	8.07	8.00		7.99	8.00	
		POLICE RESPONSE TIME FOR ROUTINE CALLS COUNTYWIDE (MONTHLY)	Mar '21	22.02	30.00		21.67	30.00	
	Reduce Preventable Death, Injury and Property Loss - MDPD	Number of educational mortgage fraud presentations conducted (ECB)	Mar '21	0	1		3	7	
		Staff Inspections Completed monthly (PCB)	Mar '21	3	4		8	11	

	Enhance Community Awareness, Prevention and Provide Effective Investigation - MDPD	Major crime scenes processed (CS&EB)	Mar '21	136	175		1,242	1,400	
		Monthly DNA Child Identification Kits Distributed (CAB)	Mar '21	2,000	2,000		7,401	16,000	
		Robbery Total Arrests (RB)	Mar '21	108	108		644	868	
		Latent fingerprints collected from crime scenes (CS&EB)	Mar '21	123	140		903	1,132	
		Homicide Arrests (Monthly)	Mar '21	7	6		49	48	
		Sexual Crimes Arrests (Monthly)	Mar '21	33	29		193	234	
		Number of Latent Cases Received by the Latent Print Section per month	Mar '21	175	192		1,236	1,536	
	Increase the Community Outreach, Involvement and County Wide Preparedness - MDPD	Conduct Major's Community Outreach (Police Services)	Mar '21	14	14		105	112	
		Conduct Intelligence and Investigation Meetings for Regions 7 partners	'21 FQ2	1	1		1	1	
		Event Threat Assessments conducted by Fusion/Homeland Security Bureau	'21 FQ2	6	2		14	4	
		Services Rendered or Events attended by Police Chaplain (PSS) (Monthly)	Mar '21	34	15		320	120	
	Provide Efficient Customer Service- MDPD	Customers served at the Public Counter (CRB)	Mar '21	15,921	8,833		123,913	70,664	
		Clearance letters provided at the Public Counter (CRB)	Mar '21	4,536	n/a		35,588	n/a	
	Reduce and Ensure 911 Response Time - MDPD	911 Call Volume (in thousands)	Mar '21	103,502	116,667		795,275	933,334	
		% 911 Calls answered within 10 sec or less (Communications Bureau)	Mar '21	89%	90%		88%	90%	
		911 Call processing time (in seconds)	Mar '21	101.0secs	90.0secs		98.5secs	90.0secs	
		Monitor non-emergency call handling time	Mar '21	108.0secs	100.0secs		107.5secs	100.0secs	
Financial	Meet Budget Targets (Police)	Expen: Total (Police)	'20 FQ4	\$141,017K	\$192,908K		\$697,840K	\$771,629K	
		Revenue: Total (Police)	'20 FQ4	\$658,407K	\$192,908K		\$746,120K	\$771,629K	
		Positions: Full-Time Filled (MDPD)	'21 FQ2	4,108	4,391		n/a	n/a	
	Monitor Overtime Expenditures (MDPD)	Overtime in Dollars (MDPD)	Mar '21	2,639,656	n/a		23,940,707	n/a	
Internal	Attrition of Sworn Personnel Tracked by PMB - MDPD	Sworn Personnel (regular retirement, drop and separations/other)	Mar '21	6	n/a		86	n/a	
Learning and Growth	Provide Basic Academy Training	Number of Police Academy Classes Graduating	'21 FQ2	1	1		1	1	
		Number of Trainees Entering	Mar	0	n/a		79	n/a	

<div></div>	Fill Budgeted Communications Bureau Positions-MDPD	the Police Academy	'21						
		Number of Classes Commencing	Mar '21	0	1		2	2	
		Police Complaint Officer (PCO) Positions	Mar '21	110	108		110	108	
		Police Dispatcher (PD) Positions	Mar '21	71	90		73	90	
		Training Classes (Comm. Bur.)	2020	1	1		n/a	n/a	
		Trainee Class Size (Comm. Bureau)	'21 FQ2	0	12		0	12	

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Initiatives for Objectives

Objective Name	Initiative	As Of	Status	Budget	Timing	Quality	Risk	Scope	Owners
Provide a Safe and Secure Community for All- MDPD	Computers for Guns Initiative	2/11/2019	In Progress						Daniels, Stephanie; Griffin, Eva
Provide Basic Academy Training	Miami-Dade Public Safety Training Institute Improvements PROJECT # 323440 (MONTHLY)	12/16/2019	In Progress						Bello, Jorge
Ensure Sufficient Facilities and Resources are provided to execute Public Safety measures-MDPD	Miami-Dade Public Safety Training Institute Improvements PROJECT # 323440 (MONTHLY)	12/16/2019	In Progress						Bello, Jorge
	Laboratory Information Management System (LIMS) PROJECT #327100	1/21/2021	In Progress						Bello, Jorge
	MDPD Civil Process Automation #328610	12/16/2019	In Progress						Bello, Jorge
	Capital Infrastructure Investment Program (CIIP) PROJECT#	1/17/2020	In Progress						Bello, Jorge
	Forensic Laboratory Equipment-Cloud Based Automated Fingerprint ID System Project #2000001424	3/1/2021	In Progress						Bello, Jorge; Griffin, Eva
	Firearms Training Simulator PROJECT #326880	1/21/2021	Complete						Bello, Jorge
	Headquarters Media and Meeting Room Renovation PROJECT #2000000812	12/16/2019	In Progress						Bello, Jorge
	Real Time Crime Center (RTCC) & Related Systems PROJECT #2000000079	12/16/2019	In Progress						Bello, Jorge; Rivero, Jose L.
	Neighborhood Safety Initiative (NSI) PROJECT #2000000415	12/16/2019	In Progress						Bello, Jorge; Rivero, Jose L.; Rossman, Randall L.
	MDPD Ammunition/Hazmat Storage Building PROJECT #3210410	1/21/2021	Complete						Bello, Jorge
	Law Enforcement Records Management System (LERMS) PROJECT #2000001091	1/17/2020	In Progress						Bello, Jorge; Rivero, Jose L.