

NARANJA LAKES COMMUNITY REDEVELOPMENT AGENCY
VIRTUAL MEETING OF THE BOARD OF COMMISSIONERS

<https://miamidade.zoom.us/j/96772669035>

MONDAY, JUNE 29, 2020 MEETING AGENDA
3:00 PM – 4:30 PM

Instructions for Public Comment Participation:

- Call 305-375-2820 no later than Noon on Monday June 29, 2020, and leave a voice message which will be played during the meeting; include your name, address and the number of the agenda item(s) you wish to address.
- Send an e-mail to jasoner@miamidade.gov no later than Noon on Monday June 29, 2020, which will be read into the record; include your name, address and the number of the agenda item(s) you wish to address.
- Voice messages, or e-mails once read, shall not exceed two minutes.

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|-------------|--|--|
| I. | Meeting Call to Order and Roll Call | Jorge Fernandez / Chairman Forbes |
| II. | Virtual Meeting Procedures & Instructions | Jorge Fernandez |
| III. | Reasonable Opportunity for the Public to be Heard | Staff |
| | <ul style="list-style-type: none">• Electronic messages & phone calls received will be read / introduced | |
| IV. | Approval of Agenda | |
| V. | Approval of Minutes | |
| | <ul style="list-style-type: none">a. February 24, 2020 Meetingb. May 8, 2020 Meeting | |
| VI. | Reports on Prior Board Programs & Directives | |
| | A. Emergency Business Grant Program Implementation | Staff, Leroy Jones, NANA |
| | B. Outreach to Farm Share Inc. regarding food distribution | Staff, Steve Zelkowitz, Fox Rothschild |
| | C. Economic Development Coordinator Monthly Report | Kevin Greiner, UrbanCentric |
| | D. Community Policing Program Reports February – May | Lt. Alexander Rice, MDPD |
| | E. Additional Parking for Community Center | Staff |
| | F. Marketing & Public Relations Firm, Roar Media, LLC | Staff / Jacques Hart, CEO |
| VII. | Adjournment | |

<http://www.miamidade.gov/global/government/boards/naranja-lakes-cra.page>

SUMMARY AND OFFICIAL MINUTES
NARANJA LAKES COMMUNITY REDEVELOPMENT AGENCY
27555 S.W. 140th Avenue, Naranja, FL
February 24, 2020

Meeting Call to Order, Roll Call and Resignation Notice

Chairman Forbes called the CRA meeting to order at 6:02 p.m. Roll Call was as follows:

- Present: Vice-Chairman Stuart Archer, Alex Ballina, Kametra Driver, and Mark Wilson
- Absent: Chairman Kenneth Forbes
- County Staff Present: Jorge M. Fernandez, Jr. & Jason E. Rodriguez, Office of Management and Budget (OMB)
- CRA Staff Present: Kevin Greiner, Economic Development Coordinator

Resignation Notice

Mr. Fernandez stated that Mr. Philip Marraccini resigned from the CRA Board, and that staff notified the Miami-Dade Clerk of the Board. He noted that the Clerk prepares a monthly Vacancy Report, which is sent to the Board of County Commissioners to alert them of vacancies.

Open Forum for Public Comments, Approval of Agenda & Approval of Minutes

Mr. Archer opened the forum for the public to have a reasonable opportunity to be heard. There were no participants.

Ms. Driver moved to approve the meeting agenda. The motion was seconded by Mr. Wilson. Motion passed unanimously.

Ms. Driver moved to approve the January 27, 2020 meeting minutes. The motion was seconded by Mr. Wilson. Motion passed unanimously.

Discussion

Overgrown & Littered Lots

Mr. Rodriguez stated that County staff Ed. Rivera, Neighborhood Compliance Supervisor, informed him that the staff member who was going to attend tonight's meeting went home sick. Mr. Rodriguez noted that he provided Mr. Rivera with Mr. Wilson's contact information so he could coordinate a meeting to discuss Mr. Wilson's concerns, rather than to wait until the next CRA Board meeting.

Mr. Wilson stated that Mr. Rivera reached out to him and that they will be coordinating a meeting.

Mr. Stuart stated that Neighborhood Compliance staff attended the recent Community Advisory Committee and stated that a new program with additional officers will be implemented to address these code compliance issues.

Mr. Fernandez clarified that illegal dumping issues are under the Solid Waste Department jurisdiction and that the maintenance of vacant lots are under the Regulatory and Economic Resources (RER) Neighborhood Compliance Division.

Mr. Wilson noted that the area has a serious vacant lot overgrown issue that needs to be seriously addressed by code enforcement because these lots are becoming a place where homeless people are living.

Mr. Archer noted that the area in question is 145th Avenue, which circles around from SW 280th Street to U.S. 1, intercepted by Naranja Lakes Boulevard / 278th Street and that there are a lot of illegal activities happening on the overgrown lots of both sides of the bridge.

Mr. Greiner suggested that the Board may consider funding homeless organizations to help move the homeless population off the CRA streets.

Ms. Driver stated that the Homeless Trust has conducted outreach in the area and the homeless individuals reject the offered assistance. She also noted that there are mental health issues associated with the homeless population and that nationwide professionals are trying to find viable solutions.

Ms. Driver stated that placing cameras along 145th Avenue may help curtail illegal dumping. Mr. Archer noted that the CRA should fund these cameras since they can be used strictly for addressing illegal dumping in the redevelopment area. Mr. Wilson expressed agreement with Mr. Archer statement noting that the CRA mission is to eliminate slum and blight.

Mr. Fernandez stated that staff will reach out to the Solid Waste Department to find out what type of equipment they may need that the CRA can provide funding for purchase. He noted that staff is already working on purchasing cameras for the Community Policing Program and that purchasing equipment is based on what the department identifies as the best equipment that can be used to achieve their mission.

Mr. Ballina stated that there are already a lot of Community Based Organizations working with the homeless and mental health population and that from his experience working with municipalities those are very difficult issues to address. He suggested that staff from the Homeless Trust be invited to a board meeting to hear the Board's concerns and for the Board to learn about their outreach efforts.

Parking for the Community Center

Mr. Archer stated that the Board had previously tried to address the lack of parking around the Community Center Building, but that the prior effort had been unsuccessful. He requested staff to bring back for consideration the proposal that was previously considered.

Mr. Fernandez stated that in 2016 staff asked the County's Internal Services Department (ISD) to provide with a design and estimate to provide parking spaces around the Community Center Building. He noted that the drawing completed by ISD consisted on a total of thirty-one parking spaces built on both sides of the building, with an approximate estimate cost of \$385,000. Mr. Fernandez stated that at the time, the Board voted not to proceed with the construction of the parking spaces. He stated that given the need for parking spaces, his recommendation is to pursue a Request for Proposals (RFP) for a design-build that would include parking on one side of the building and allow for green space on the other side of the building.

Mr. Archer noted that would be an appropriate way to move forward.

Ms. Driver expressed concerns about the possibility of residents using the community center parking lot for their private use.

Mr. Fernandez stated that towing signs can be put in place to deter from such use by the residents around the building.

Mr. Archer moved to direct staff to work with the CRA attorney to prepare a RFP for design-build. The motion was seconded by Mr. Wilson. Motion passed unanimously.

Reports

a. Community Policing Overview

Mr. Archer stated his ongoing concerns about the criminal activities taking place between SW 260 Street and SW 268 Street. He noted that at the last Community Action Committee meeting, an individual who recently moved to the area around SW 261 Street and 135th Court and expressed concerns with the encountered criminal activities was invited to attend tonight's Board meeting to share his concerns, but was unable to attend.

Lt. Alvarez stated that while MDPD continues to do its enforcement around that specific area, the reality is that individuals caught are often released and they come right back to the community. He stated that shootings are still an issue around the 264th Street area and that when detectives interview neighbors they are unable to obtain information that could lead to apprehending the people involved in the shooting.

In response to a question from Ms. Driver, as to whether MDPD plans to implement other strategies to address the current criminal activities in the area, Lt. Alvarez noted that the cameras that are going to be purchased with the CRA funds will be used in those critical areas.

Ms. Driver asked for a concerted effort to target that area, noting that other communities have successfully accomplished similar targeted implementation, bringing community organizations to the table. She noted the necessity to have a planned meeting to launch to develop a strategic plan that can deliver results for the approximate quarter of a mile area.

In response to a question from Mr. Wilson, as to when the cameras are going to be installed, Lt. Alvarez stated that the cameras have not been purchased. Mr. Rodriguez stated that staff contacted the vendor to obtain the information necessary to generate a purchase order to get them. Lt. Alvarez stated that the plan is to purchase a total of five cameras; two of which are coveted security cameras. He added that they will be placed throughout the redevelopment area targeting crime trends.

Mr. Greiner stated that the places that get the best results addressing crime trends implement multiple strategies. He noted that having more police presence does not necessarily lead to reduction in crime, emphasizing on the importance of having good technology to assist them in their efforts. He stated that in other CRAs, the police work with business owners in implementing specific actions to protect their businesses, such as reducing entry points, adding lighting and trimming trees and bushes, noting that cameras alone can't get the needed results.

Ms. Driver emphasized that the meeting she envisions will be specific in topic with the participation of key stakeholders from the community invited to develop a plan, recognizing the possibility of holding several meetings before reaching the strategic plan.

In response to a question from Mr. Ballina, Lt. Alvarez stated that most of the offenders of these crimes are juveniles. Mr. Ballina noted that a community engagement is needed to provide a different juvenile environment to them to keep them engaged in positive activities, whether they are sport or technology or other functions that could be beneficial to turning the trend.

Ms. Driver requested that before a meeting is set on the calendar staff needs to research certain information and statistics, such as what type of community based agencies organizations are serving the area and what type of services are being provided, also residents' ethnicity, age groups, homeownership ratio versus rental, and even numbers of churches. She emphasized that a holistic inventory of the area is needed. She requested that Mr. Greiner meet with her to brainstorm and prepare for the meeting. Ms. Driver also requested a drive along through the area with the police staff.

Lt. Alvarez stated that Ms. Driver needed to fill out a hold harmless agreement before she could go on a drive along with the police. Mr. Rodriguez stated that he will assist coordinating the required paperwork to facilitate Ms. Driver's drive along.

Mr. Rodriguez emphasized that before a date is decided to hold a meeting of the Community and Public Safety Committee a couple of variables need to be completed, such as the research requested from Mr. Greiner as well as identifying the stakeholders the Committee may want staff to reach out to for their possible participation.

Mr. Fernandez noted that the Committee members are Mr. Archer, Mr. Wilson and Mr. Marraccini. Mr. Archer stated that Ms. Driver can be appointed to the Committee to fill the vacancy left by Mr. Marraccini's resignation.

Mr. Archer stated that the Board should reach out to the leadership at the Naranja Community Center at SW 264th Street to learn about what summer recreational activities are planned for the Area's juvenile.

Ms. Driver asked Lt. Alvarez to come up with an action plan to catch one juvenile caught in home security cameras going around the Mandarin Lakes neighborhood stealing packages from front porches. Lt. Alvarez stated he was not aware of those incidents, noting that the incidents were possibly not filed as report with the police for investigative action. He suggested that packages should be sent to working addresses instead to home addresses where they sit on plain view.

Mr. Archer moved to approve the Community Policing Report. Ms. Driver seconded the motion. Motion passed unanimously.

b. Roar Media LLC Contract Negotiation

Mr. Fernandez stated that staff, in collaboration with the CRA attorney, completed a draft of the contract for the marketing and public relations services with Roar Media and that the contract was forwarded to the marketing consulting firm for their review and feedback. He noted that the resolution presented to the Board at the last January Board meeting identified the marketing firm as Roar Media Inc. instead of Roar Media LLC and that, as a result, Mr. Zelkowitz advised staff to bring forward a resolution for the Board consideration to correct the firm's name. Mr. Fernandez stated that the resolution, listed in the Action section of the meeting agenda, authorizes staff and the CRA attorney to execute a contract with Roar Media LLC. Mr. Ballina moved to adopt the revised proposed resolution. Ms. Driver seconded the motion. Motion passed unanimously.

c. Redland Market Village Development Review

Mr. Greiner stated that staff submitted a request for information to Redland Market Village, which includes approximately thirty items, such as business gross revenues & expenditures, net profits, among of visitors, employees & salaries. Mr. Greiner noted that the request for information is to assess how best can the CRA be a partner of Phase I of the development. He stated that Redland Market Village responded promptly and that a meeting is currently scheduled to review and discuss in greater detail the information provided.

Mr. Ballina expressed his concerns with the process of allocating funding from the CRA. He stated that to make equitable any funds should be part of a Request for Proposals. He noted that in such way, other companies who may also have projects of interests for the Area could access the CRA available funding. He suggested that after adopting a budget the Agency should reach out to the area Commissioners to also help with reaching out to developers and businesses with

projects in the pipeline. Mr. Ballina stated that while the Redland Market Village proposed development appears to be an excellent project for the area, he is worried about the optics of allocating funding to a project from a former Board member who had an input in adopting the current budget. He suggested the Board should formalize a process for allocating funding and for letting the community know that there are funds available.

Mr. Archer stated that he was surprised at the large amount of funding the Redland Market Village needs and seeks from the CRA. He noted that the request consists of a substantial share of the funding the Agency has available to spread out across the community to address various needs. He emphasized his support for businesses.

Mr. Greiner stated that one of the parameters the CRA could consider for providing funding might be for infrastructure of the portion relating to the Busway and those benefiting the public, such as the Transit Station, noting that those public benefit projects were already in the making before the private development was contemplated.

Mr. Fernandez stated that Mandarin Lakes was a developer initiated project, agreed upon and funded by the CRA at a cost of ten million dollar in infrastructure improvements.

Ms. Driver expressed that she would feel more comfortable with a set of parameters that state what the Board will be able to support or not support.

Mr. Fernandez stated that the Agency's adopted Action Plan and Redevelopment Plan already established the Agency's interests and priorities. He noted that, as an example, the South East Overtown Park West have reached projects funded with tax increment funding revenues directly with developers and that those projects have proven to be game changers for the Area.

Mr. Ballina affirmed that his concern is that the Board will be put into a situation where they should have had a process before allocating a large amount of funding. He noted that the business in question has been in existence for over thirty year and as such, the owners should invest in the upgrading of their own business.

Ms. Driver stated her uncertainty that the proposed project could be the future downtown image of the Area. She expressed concerns about Redland Market Village been a catalyst project that can attract other major developments. She suggested that a public hearing could provide the Board with valuable community input as to whether or not invest in this project.

Mr. Greiner stated that a possible approach could be to put out a solicitation to find out if there are other projects in the pipeline that meet the CRA's criteria of quality job creation and affordable housing. He noted that he has received general inquiries from other developers but none of those projects were as far developed as Redland Market Village. He affirmed that no one else has approached him with a bona fide project ready to move forward.

Mr. Wilson stated that, given the expressed concerns, the Board should wait for a staff report staff as to the outcome of the scheduled meeting with Redland Market Village, including an analysis of the financial information and job relating data requested from them.

d. Economic Development Coordinator Update
a. South Dade Economic Development Council

Mr. Greiner stated that the South Dade Economic Development Council is a way to build a bigger umbrella for raising awareness on issues of importance to the South Dade Community. He noted that the City of Homestead is also very involved with the Council and that as a result, the Naranja Lakes and Homestead CRA have a substantial presence in the Council. He stated that the Council currently has a part time Executive Director.

Ms. Driver expressed disappointment that the Beacon Council and Career Source has not been able to hold the anticipated job fair Mr. Greiner had enthusiastically informed the Board they were going to be holding for the benefit of the Area residents. Mr. Greiner stated Career Source has been holding job fairs in the northern part of the County, but had yet to find a suitable and accessible place in South Dade to hold the event.

Ms. Driver stated the Board has to remain active to ensure the Area is not a dumping place for affordable housing projects. She requested that Mr. Greiner prepares a report that identifies the type and number of businesses in the area, vacant land that is available for commercial purposes, lien properties, and current properties in the market. Additionally, she requested information about the building where the IHOP business was located.

Next Meeting Date & Adjournment

The next meeting date will be March 23, 2020. The meeting was adjourned at 7:20 P.M.

**SUMMARY AND OFFICIAL MINUTES
NARANJA LAKES COMMUNITY REDEVELOPMENT AGENCY
May 8, 2020 – 2:00 P.M.
Virtual Meeting**

Meeting Call to Order, Roll Call and General Virtual Meeting Procedures

Mr. Fernandez called the meeting to order at 2:02 P.M. Roll Call was as follows:

- Present: Chairman Kenneth Forbes, Vice-Chairman Stuart Archer, Alex Ballina, and Kametra Driver
- Absent: Mark Wilson
- County Staff Present: Jorge M. Fernandez, Jr. & Jason E. Rodriguez, Office of Management and Budget (OMB)
- CRA Staff Present: Kevin Greiner, Economic Development Coordinator, Steve Zelkowitz, CRA Legal Counsel
- Meeting Participants: Leroy Jones, Executive Director, Neighbors and Neighbors Association, Inc (NANA) Alice Townsend, Grant Program Coordinator, NANA and Chimene Graham, Office of Management and Budget

Mr. Fernandez stated that the Board's meeting is an Emergency Virtual Meeting conducted in keeping, in part, with the format approved under Florida Governor Ron DeSantis' Executive Order and adopted by the Miami-Dade County Board of Commission in March 2020.

Mr. Fernandez explained that due to the nature of the virtual meeting format he will moderate the meeting to ensure an orderly procession and that every Member, including members of the Public, get an opportunity to speak and ask questions. Mr. Fernandez provided instructions to the Board as to who to indicate their desire to speak by raising the hand icon through the Zoom application. He noted that meeting participants will be placed on mute and that he will unmute them when they are recognized to speak. He also indicated that for the action items once read into the record a motion and second – by raised hand indication, was required to initiate a discussion on the item and that he would call on each member for questions or comments on the item.

Open Forum for Public Comments

Mr. Rodriguez stated that no phone call messages or emails were received from the public to participate in the virtual meeting.

Virtual Meeting Procedures & Instructions

Mr. Zelkowitz explained that the Resolution for Board's consideration to adopt Rules of Procedures for Virtual Board of Directors Meeting is in response to Florida Governor's Ron

DeSantis stay at home order forbidding people from congregating together during the Corona Virus Pandemic. He explained that current law requires Boards such as the Naranja Lakes Community Redevelopment Agency to meet in person with a quorum of more than half of its members present and that Governor DeSantis issued a second order suspending such statutory requirement and allowing Board's to conduct virtual meeting to take action on items as if the Board was in the room together with quorum present. He explained that to move forward with the virtual meeting the resolution outlining virtual procedures needs to be considered and adopted by the Board to ensure the County's virtual meeting rules and procedures are in full force in effect with respect to the Naranja Lakes Community Redevelopment Agency. Mr. Zelkowitz noted that the Governor has extended those rules for virtual meetings indefinitely.

Mr. Fernandez read into the record the title of the resolution adopting virtual meeting procedures and instructions:

A Resolution by the Chair and Board Members of the Naranja Lakes Community Redevelopment Agency Adopting Rules of Procedure for Virtual Board of Directors Meetings in Accordance with the Florida Governor's Executive Order 20-69, that take place during the pendency of the State of Emergency declared in Florida Governor's Executive Order 20-52 as extended by Florida Governor's Executive Order 20-112; and approving an effective date

Mr. Forbes moved to adopt the resolution as read into the record. The motion was seconded by Mr. Ballina. Motion passed unanimously.

Approval of Agenda & Approval of Minutes

Mr. Fernandez recommended that the Meeting Agenda be amended to consider Action Item B: Amending the Fiscal Year 2019-20 budget after the discussion of Action Item C: Consideration of Partnering with Farm Share.

Mr. Ballina moved to approve the meeting agenda as amended. The motion was seconded by Ms. Driver. Motion passed unanimously.

Action Items

- A. A Resolution by the Chair and Board Members of the Naranja Lakes Community Redevelopment Agency Approving the Creation of an Emergency Grant Program in an amount not to exceed \$500,000 for the purpose of providing funding to up to 166 small businesses located in the Redevelopment Area and which have been negatively impacted by the ordered shut down of non-essential businesses by the Governor and County Mayor due to Novel Coronavirus Diseases 2019 (Covid-19) Pandemic; Waiving formal bid procedures of Sections 2-8.3 and 2-8.4 of the County Code by a two-thirds vote of the Board Members present; Awarding a Contract to Neighbors and Neighbors Association, Inc., to provide Emergency Small Grant Program Services to the Agency in an estimated

amount of \$45,000.00 for a six-month term; and authorizing the Agency's Executive Director or his designee to execute such contract for and on behalf of the Naranja Lakes Community Redevelopment Agency and to exercise all provisions of the contract pursuant to Section 2-8.1 of the County Code and Implementing Order 33-38; and approving an effective date

Mr. Fernandez asked Mr. Greiner to share some thoughts and information about the need for the program. Mr. Greiner stated that as a result of the current national emergency small businesses have been detrimentally affected with many being unable to access State or Federal Funding Programs such as the Paycheck Protection Program (PPP). He noted that the CRA program aims to fill the funding gap for businesses. The grant program is for businesses with ten employees or less, with certain exclusions. Approximately 544 businesses could potentially qualified for the funding; representing 87% of all the businesses in the CRA and approximately 1700 workers. Mr. Greiner emphasized that a \$3,000 grant could be the difference between a business closing or staying open since the funding can be helpful toward paying rent. He noted that there is an expectation that many businesses may not be able to make it thorough this crises and that losing businesses in the CRA would be disastrous.

Mr. Fernandez stated that contracting with NANA to administer the grant programs provide readability to conduct outreach to businesses in the CRA, to provide technical expertise to assist business owners and to streamline the funding process since the program is designed to provide funding to NANA, who will then disburse it to businesses.

Mr. Jones expressed his appreciation for the Board's confidence in NANA to administer the program. He stated that NANA has the personnel to get the funding into business owners relatively quickly. The outreach will include visiting businesses in person to distribute applications, as well as email blasts to businesses already into NANA's email distribution.

Ms. Townsend noted that NANA will dedicate a team to canvas the area businesses and to help business owners to complete the applications to ensure the appropriate supporting documentation is included with the packages requesting County funding.

Mr. Forbes moved the resolution. The motion was seconded by Mr. Ballina.

In response to questions from Ms. Driver, Mr. Fernandez stated that awarding NANA the grant administration without bid will allow for an immediate program implementation given NANA's presence in the Area, their existing relationship with businesses and having the personnel ready to get the funding out during this critical time when is badly needed. Mr. Fernandez stated that the program is set up for NANA to send the County qualified applicants and for the County to disburse funds directly to NANA for distribution to the businesses. He noted that since NANA is an existing County vendor, disbursing the funds through NANA will streamline the process, given that the program objective is to help businesses as quickly as possible. Mr. Fernandez clarified that if businesses meet the qualification requirements, the business does not have to be opened to be considered for funding,

Mr. Greiner noted that the purpose of allowing the funding to be used for repairs is to give businesses the option to modify their spaces to comply with social distance requirements.

In response to a question from Mr. Ballina, Mr. Fernandez stated that although the program was designed as a one-time \$3,000 award, the Board may consider later to allow awarding additional funding to businesses who already received funding. He stated that unused funds can be recaptured and allocated toward other programs as part of adopting next fiscal year budget.

Mr. Forbes stated that during the housing and economic crisis the CRA was not in the financial position to assist the Area businesses. He expressed support for the Emergency Business Grant Program, noting the current financial strength of the Agency makes it possible to help them now.

Mr. Fernandez called the roll on the vote. Motion passed unanimously.

- B. A Resolution by the Chair and Board Members of the Naranja Lakes Community Redevelopment Agency Approving Partnering with Farm Share Inc., a Not-For Profit Organization, to provide needed meals to the Naranja Lakes Community Redevelopment Area residents, awarding Farm Share Inc. and Emergency Financial Allocation in an amount not to exceed \$____.00 to be funded from the Naranja Lakes Community Redevelopment Agency Fiscal Year 2019-20 Budget Contingency Reserve Funds; and directing the Agency's Executive Director or his designee to prepare and execute an agreement stipulating the use of approved funding solely within the Redevelopment Area; and approving an effective date

Mr. Fernandez stated that this resolution evolved from the interest to help businesses with the challenges presented by the emergency response to the Covid pandemic. He noted that without employment to go to families are facing dire difficulties putting food on the table. Thus, knowing of the Farm Share presence in the Area, Staff reached out to the organization to discuss partnering with them to conduct food distributions for Area residents. Mr. Fernandez noted that although Staff did not have an agreement with Farm Share for the Board's review, considering this item will allow Staff to proceed conversing with Farm Share to develop an agreement.

Mr. Rodriguez stated that he had several conversations with Farm Share to discuss partnering for food distribution and explained that the organization conducts distribution by working with local organizations who pick up the food from Farm Share's warehouses and take it back to the community to distribute it in the community based on already established memorandums of understanding outlining distribution requirements. He stated that Farm Share also conducts food truck distribution events in locations where they can distribute food directly to families. He noted that a food truck distribution cost approximately \$3,000 and support up to 500 families.

Mr. Fernandez requested that an allocation of \$50,000 be considered as funding to partner with Farm Share.

Mr. Forbes moved the resolution. The motion was seconded by Mr. Archer.

In response to a question from Ms. Driver, Mr. Rodriguez stated that the funding will support the logistics involved in Farm Share obtaining donating goods, which include mobilizing trucks to pick up donate foods, storage cost in warehouses, manpower to sort out and assemble packages for distribution.

Mr. Fernandez clarified that the details to engage on an agreement with Farm Share are still being discussed.

Ms. Driver stated that she would feel more comfortable with the presented item if the Board had something from Farm Share delineating how they are planning to ensure that the distribution is going to reached only the CRA residents. She questioned the rationale of providing funding to Farm Share, who already distribute meals in the area, reaching approximately 200 families.

Mr. Fernandez explained that the goal is to provide additional meals to the area residents.

Ms. Driver stated that she would feel more comfortable with having data demonstrating the need to justify distributing meals.

Mr. Greiner stated that just today the Census published information noting that one out of five families are having trouble bring food to their table.

Mr. Archer noted that when the Community Center was built it was envisioned as a place where community distribution could take place during emergency situations. He emphasized that this is the reason why he continues to advocate for additional parking spaces at the Community Center.

Mr. Ballina stated that with 20 million jobs lost and unemployment reaching up to 15 percent the Board may need to think creatively to help the Area residents. He contemplated whether an alternate option, if it is allowable under the Redevelopment Plan, may be to partner with food businesses to provide gift cards that residents can then redeem on those businesses to stimulate the economy as well.

Mr. Forbes emphasized the importance of working out the details with Farm Share to ensure that the food distribution is limited to just the residents within the CRA boundaries.

Mr. Fernandez called the roll on the vote. Motion passed: 3-1 with the vote as follows:

Board Member Archer – Yes

Board Member Ballina – Yes

Board Member Driver – No

Board Member Forbes – Yes

- C. A Resolution by the Chair and Board Members of the Naranja Lakes Community Redevelopment Agency Approving the Amended Fiscal Year 2019-2020 budget for the Naranja Lakes Community Redevelopment Agency and the Naranja Lakes Community Redevelopment Area in the total amount of \$6,309,834.00; and directing the Agency's

Executive Director or his designee to submit the amended budget to Miami-Dade County for Approval by the Miami-Dade County Board of County Commissioners; and approving an effective date

Mr. Fernandez stated that typically budget amendments need to be presented to the Board of County Commissioners (BCC) for approval; however, after consultation with the County Attorney's Office and since the amendment is to address the current state of emergency by providing business grants to help businesses in the area, the funds may be expended prior to BCC approval. Mr. Fernandez asked that the Board also consider allocating \$50,000 toward the Farm Share food distribution program.

Mr. Archer moved the resolution. The motion was seconded by Mr. Ballina.

Ms. Driver stated that although she is supportive of amending the budget to allocate funding to the Emergency Business Grant Program, she is not supportive of the funding allocation to Farm Share.

Mr. Fernandez called the roll on the vote. Motion passed: 3-1 with the vote as follows:

Board Member Archer – Yes

Board Member Ballina – Yes

Board Member Driver – No

Board Member Forbes – Yes

Next Meeting Date & Adjournment

Mr. Forbes shared with the Board that Mr. Ballina's organization, ahs residential, is helping CRA tenants with rent assistance and other matters as they are being impacted during this difficult crisis. He commended Mr. Ballina and his organization.

Mr. Ballina stated that helping the fabric of our community is how we are going to get through this together.

Mr. Fernandez expressed his appreciation to Staff for everyone efforts to make this first virtual meeting a success. Mr. Zelkowitz indicated that this may be the meeting format moving forward.

Staff will contact members to identify a date when to hold the next meeting via Zoom Technology. The meeting was adjourned at 2:58 P.M.



Neighbors And Neighbors Association Inc.

Emergency Small Business Grant Program

Status Report as of 6/24/2020

Zoom Meeting Dates	Registrants per session
June 3, 2020	176
June 10, 2020	21
June 17, 2020	4
June 24, 2020	2

Outreach	Frequency
Email Blast	4
Street Outreach	Daily
Follow-ups	Daily
One-on-one	12

Applicants	
Applicants	28
Approvals	16
Pending	3
Denials	8
Retractions	1

Denial Reason	Total
Outside CRA Boundaries	4
Less than 50% loss	4

County Invoice #	Applications	Invoice Total	Payment Processed Date	Check Clear Date	Checks released to Grantees
NLCRA6320	8	\$ 24,000	6/23/2020	6/24/2020	6/15/2020
NLCRA61020	2	\$ 6,000	6/18/2020	6/19/2020	6/15/2020
NLCRA61120	5	\$ 15,000	Pending	Pending	6/24/2020
Total	15	\$ 45,000			



Progress Report to the Naranja Lakes CRA Board

June 2020

Dear Board members,

I lost April and most of May to personal health issues (yes, that one) and the shut-down, but have resumed our work agenda at full speed. This memo provides 1) analysis requested by the Board, 2) updates on the CRA's work program, and 3) program priorities to consider to in light of the Pandemic.

1. The CRA and the Pandemic Economic Reality

The Pandemic has been the single faster negative economic shock in US history and could have especially permanently damaging effects on small businesses. Here are my main concerns:

Miami-Dade County has over 300,000 jobs since February

The popular jobs reporting only includes non-agricultural jobs at businesses with employees, which under-reports total job losses. The agriculture sector, self-employment, and single-proprietor businesses make up over 1/3rd of Miami-Dade's employment. This means that the County has lost 23 percent of all jobs since February—an unprecedented decline. There has been a very small gain back of net jobs in May as some businesses have re-opened, but at .4 percent of February's employment, that's not much. Here are the full Bureau of Labor Statistics employment numbers for 2020.

Miami-Dade County Employment Includes Agriculture, Self-Employed, Household Employees								
Year 2020	JAN	FEB	MAR	APR	MAY	Total Loss	% Loss	% Regained
LABOR FORCE	1,402,897	1,404,551	1,317,241	1,213,833	1,212,569			
EMPLOYMENT	1,381,396	1,384,161	1,267,181	1,070,388	1,075,744			
UNEMPLOYMENT	21,501	20,390	50,060	143,445	136,825			
UNEMP. RATE	2	2	4	12	11			
Employment Change		2,765	(116,980)	(196,793)	5,356	(308,417)	-23%	0.4%

Source: US Bureau of Labor Statistics, Local Area Unemployment Statistics

Detailed Federal monthly employment numbers for the CRA boundaries don't exist, however, they do for Homestead, Cutler Bay, and the County's other small cities. ***If the CRA is similar to the County and its small cities, it lost 773 jobs from February to April, and gained only 13 back in May.***

The recovery won't be fast

Typical economic shocks take at least two years before measurable employment recovery. Even after a vaccine, doubts will linger, and many businesses have already shifted in ways that will remain permanent, including retail sales, travel, and office work.

Many business and job losses will be permanent

The most reliable forecasts estimate that as many as 20% of all small businesses (50 employees and under) will never re-open, and as much as 42% of the jobs lost may never come back. The small upward blip in May employment probably indicates the pace at which jobs are added back to the

economy. Most forecasts are expecting total employment numbers to remain relatively flat, and only slowly recovering.

Federal and State aid is running out

The temporary Federal worker and small business support program—PPP, unemployment, etc.—are running out. Most of the programs end in June or at the end of the year. The state’s moratorium on tenant evictions and foreclosures ends in early July. Without other measures, we may be looking at a coming wave of foreclosures and tenant evictions—both residential and commercial. Inability to pay rent also hurt another important sector of the local economy—small landlords who own 20 unit or less buildings.

The CRA is vulnerable to continuing job losses

Most of the job and business losses in Miami-Dade have been in Accommodation & Food Service, Retail Trade, and Administrative Support, some of the CRA’s largest employing industries. Many of the CRA’s 626 businesses who depend on customers gathering or visiting a physical location are especially vulnerable to this new reality. Here’s an updated list of the CRA’s top employing industries.

Using a methodology developed by the Brookings Institute, another 426 jobs could be at risk in the CRA.

Top CRA Employing Industries	Employment
6111 Elementary and Secondary Schools	727
7225 Restaurants and Other Eating Places	255
4451 Grocery Stores	183
6244 Child Day Care Services	128
6241 Individual and Family Services	83
8121 Personal Care Services	71
6116 Other Schools and Instruction	66
5416 Management, Scientific, and Technical Consulting Services	64
5311 Lessors of Real Estate	63
4859 Other Transit and Ground Passenger Transportation	60
8131 Religious Organizations	60
6233 Continuing Care Retirement Communities and Assisted Living Fa	57
4842 Specialized Freight Trucking	55
8133 Social Advocacy Organizations	55
5413 Architectural, Engineering, and Related Services	54
5617 Services to Buildings and Dwellings	51
6214 Outpatient Care Centers	48
6242 Community Food and Housing, and Emergency and Other Relief	45
8114 Personal and Household Goods Repair and Maintenance	45
2389 Other Specialty Trade Contractors	44
8111 Automotive Repair and Maintenance	43
6211 Offices of Physicians	42
4411 Automobile Dealers	41
4413 Automotive Parts, Accessories, and Tire Stores	40
4471 Gasoline Stations	37
4523 General Merchandise Stores, including Warehouse Clubs and Super	37
5412 Accounting, Tax Preparation, Bookkeeping, and Payroll Services	36
8112 Electronic and Precision Equipment Repair and Maintenance	35
2361 Residential Building Construction	34
5616 Investigation and Security Services	33

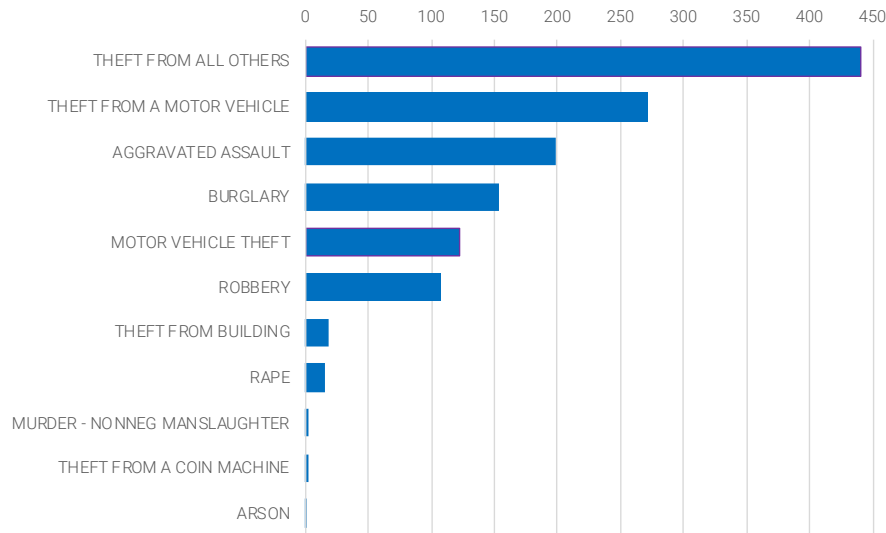
2. Crime Data Update

The board requested an update of the crime statistics for the CRA. County Police supplied the latest crime statistics for 2019. Here are the key findings from an analysis of the Crimes and calls for service for 2020.

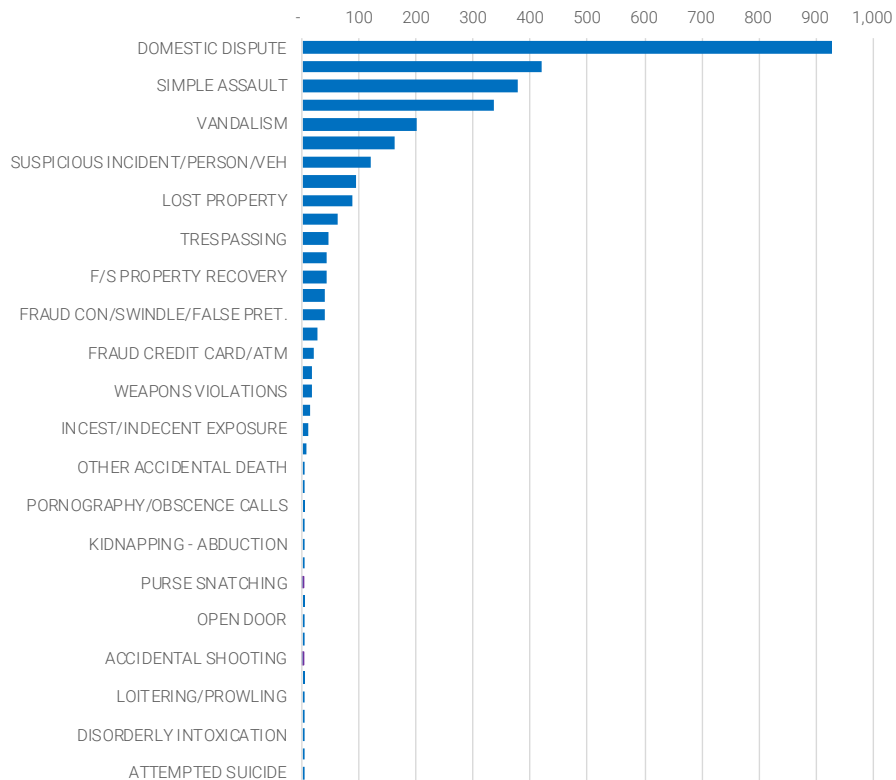
- Total crimes for 2019—6,605—decreased by 4% from 2018 to 2019;
- Geographically, crimes are concentrated in the center and south end of the CRA;
- “Part 1” crimes, as defined by the FBI— Criminal homicide, Aggravated assault, Arson, Burglary (breaking or entering), Larceny-theft, Motor vehicle theft, Rape, and Robbery—account for 30% of all crimes in and near the CRA
- Violent crimes—Homicide, Assault, and Rape— account for 10% of all crimes in and near the CRA, while Narcotics sale and possession account for 15% of all crimes;
- Property crimes—Robbery, Motor-Vehicle-Theft, Fraud, Vandalism, Burglary, Vehicle-Break-In-Theft, and Theft-Larceny—account for 33% of all crimes;
- The Commission of crimes peaks only slightly late summer and early fall, but is generally steady throughout the year on a monthly basis;
- Crimes clearly peaks sharply between the hours of 5 PM to 10 PM on a daily basis throughout the year;
- Police “Calls for Service”—each time an officer responds to a call and arrives at a location are high. The South Precinct responded to 21,199 Calls for Service in 2019; and
- Only 21% of Calls for Service are related to Part 1 Crimes. The remaining 79% are for traffic violations and management, domestic disputes, faulty burglar alarms, domestic disputes, Baker Act requests, investigations, suspicious person reports, and non-crime issues. The Police are kept busy with a multitude of non-crime activities, and the level of Calls for Service is constant throughout the year.

Naranja Lakes CRA	
Percent Crimes by Type, 2019	
Part 1 Crimes	30%
Part 2 Crimes	70%
Violent Crimes	15%
Property Crimes	33%
Narcotics Violations	10%
Total Crimes	4,475

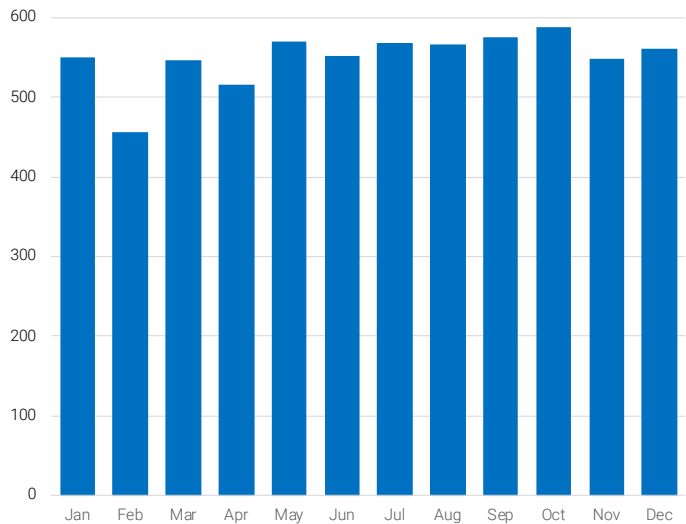
Naranja Lakes CRA Part 1 Crimes 2019



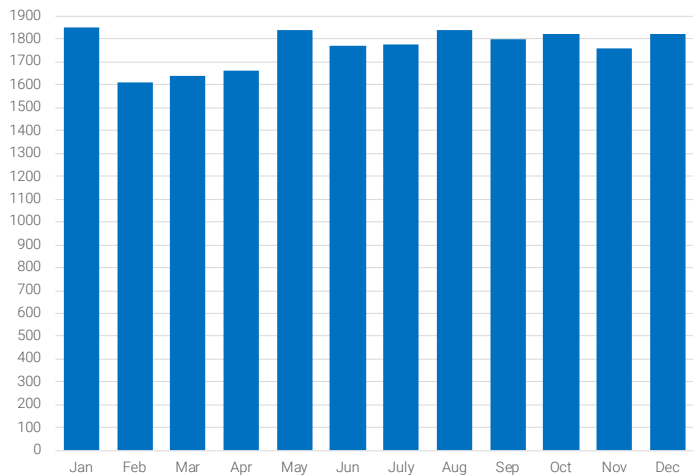
Naranja Lakes CRA Part 2 Crimes 2019



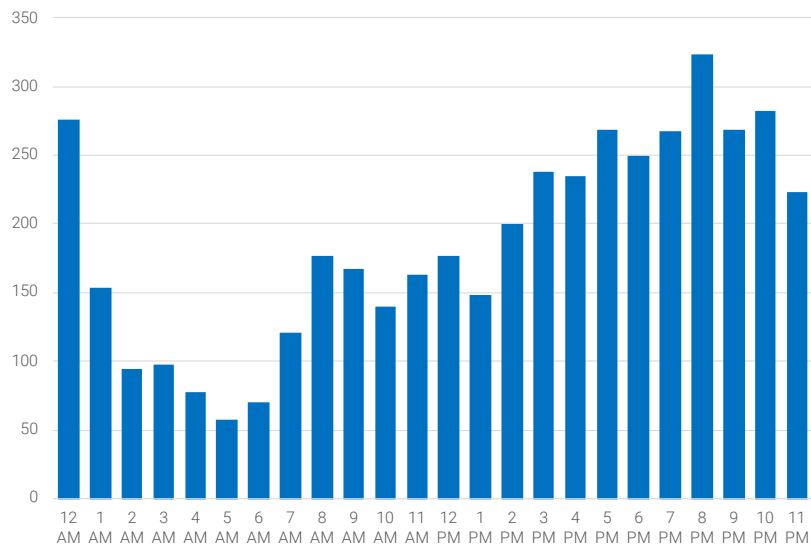
Naranja Lakes CRA
All Crimes by Month 2019



Naranja Lakes CRA
All Calls for Service by Month, 2019

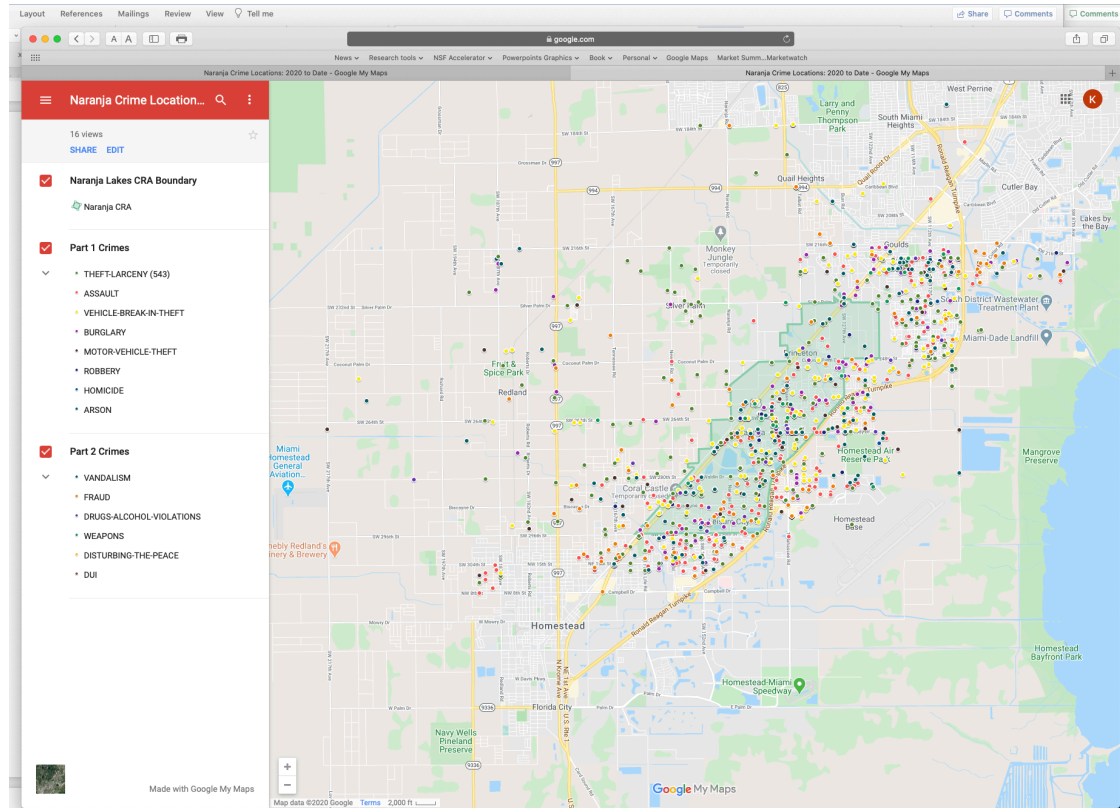


Naranja Lakes CRA
All Crimes by Time of Day, 2019



I have compiled the crime incidents for 2020 into an interactive map. You can view the map at:

https://www.google.com/maps/d/edit?mid=18kXfM0xJ8TEsDd5FG4Cnh_ibAUl8oxyT&usp=sharing

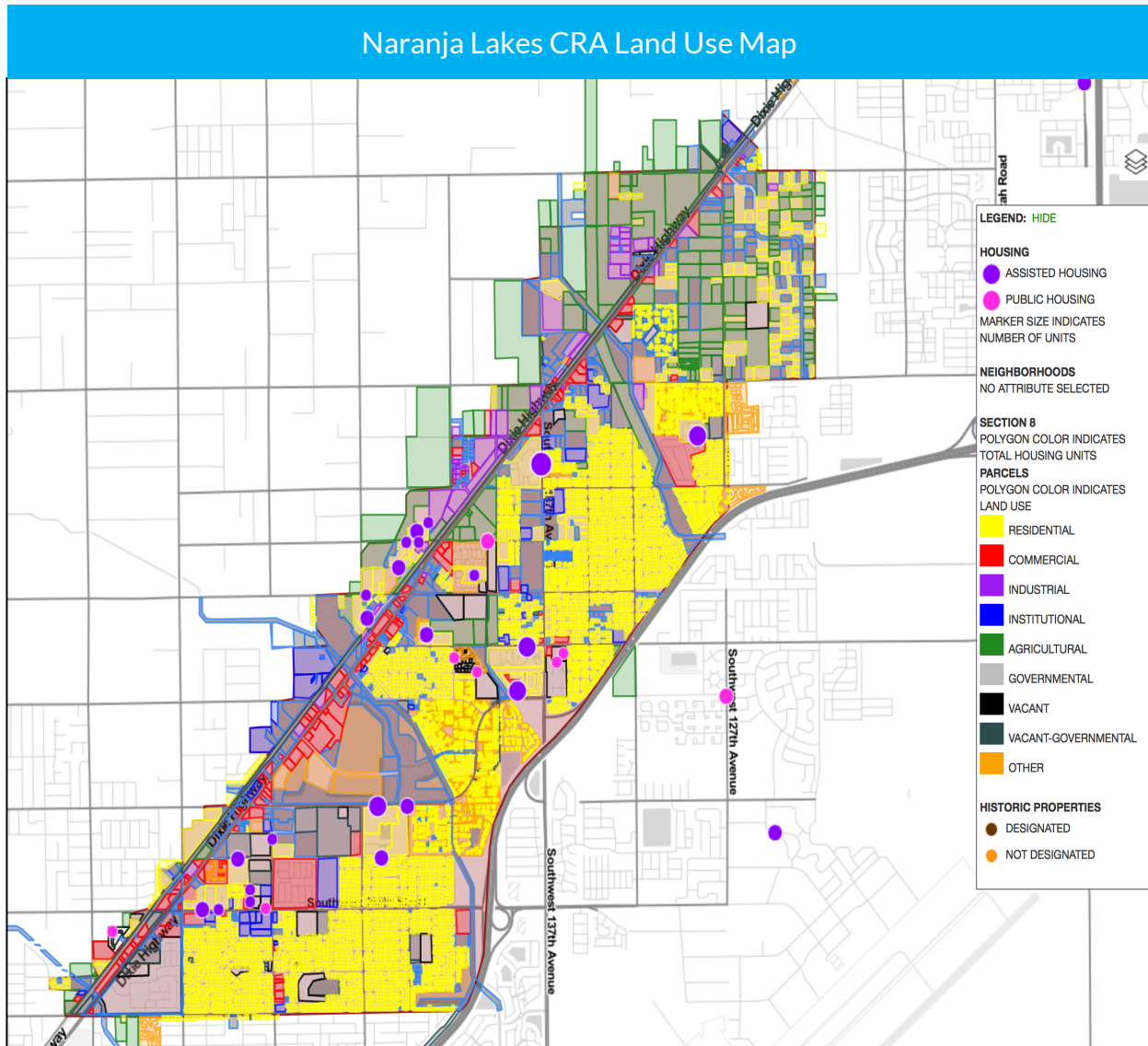


3. Vacant Property Analysis

The Board also requested an updated analysis of vacant properties for development in the CRA. Since the last analysis was completed 10 months ago, no new major projects have come out of the ground. Those that were under construction have been completed. At the moment, major banks have slowed lending for new construction projects, except for the highest rated borrowers—mostly large developers with sterling credit using higher than normal equity contributions to projects.

According to the Miami-Dade County Assessor database, there are 696 acres of undeveloped land zoned or approved for residential, commercial, or industrial use within the CRA. That translates to:

- 30 Million square feet of new development at a 1:1 Floor area ratio,
- or 151.5 Million square feet at a 5:1 Floor area ratio
- Development of the undeveloped approved residential property in the CRA, including Vacant Governmental Property, translates to between 19,000 to 98,000 new 1,000 square foot housing units
- Development of the undeveloped commercial and industrial, approved property, including vacant governmental, as office parks translates to between 26,000 and 133,00 new jobs



4. Marketing Plan

The Board authorized staff to execute the agreement with Roar Media Inc. Roar's first steps in the scope of services is to complete a marketing plan, and as part of the research they need to complete the plan and an understanding of the CRA area, they are contracted to complete a series of community engagement events.

Community engagement events

First, the Pandemic will change the logistics of conducting these events, but their need may be greater now than before the Pandemic. This may be an opportunity to digitally engage the community in a series of crucially important information gathering efforts, including soliciting the CRA's community development priorities, discussing new approaches to community safety and policing (see number ____), and engaging the business community in constant two-way communication.

Marketing CRA Businesses re-openings

Marketing the CRA, its businesses, and their re-opening is now crucially important. We need to not just advertise the brand, but announce as loudly as possible that CRA businesses are opening and operating. Reports back from local businesses is that they need all the help they can get. We might engage Roar to develop an immediate “Open for Business” program. This program could be multi-media, and include physical banners and window stickers that visibly communicate that a business is open and operating.

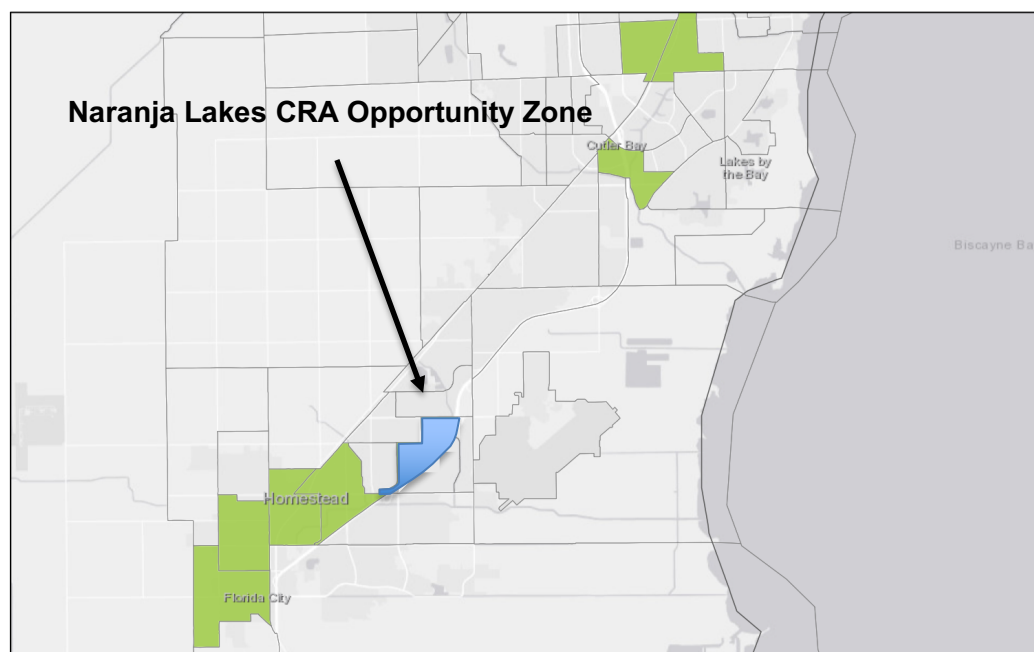
5. Signature Development Projects

Progress on development projects has slowed as banks and investors have pulled back from the market. Two housing developers we have been in conversations with have taken time off to assess where the economy is going. They hope to have proposals ready in the near future.

The Redlands market project is also re-assessing the near future, and hopes to complete a revised, smaller proposal for the CRA soon.

6. Beacon Council Opportunity Zone Prospectus

The Beacon Council is developing individual investment prospectus for each of the Opportunity Zones in the County. The prospectus will be included as part of the Council’s national marketing campaign, and will be sent to targeted location consultants, businesses and real estate investors. We will be working closely with the Beacon Council to shape the prospectus for the CRA’s single Opportunity Zone and insure that the Beacon Council links all marketing back to the CRA’s web site and marketing product s.



7. Waiting for the South Dade Economic Development Plan

The Economic Development Council of South Miami-Dade was close to completing its economic development plan, which included significant input from CRA staff. The release of the plan has been delayed due to the Pandemic, but hopes are that it will be released sometime soon. We have pushed for key elements of the CRA's plan to be key features of the EDC's plan.

8. Re-thinking CRA Priorities

The Pandemic, like previous recessions, is a **Reallocation Shock** — like the last recession, many jobs and occupations were permanently lost, and workers had to find new jobs in different industries (their jobs were “re-allocated”). In addition, the Pandemic will strain business survival and the housing market within the CRA. I'm recommending considering the following programs as priorities to help stabilize the CRA by helping businesses and residents adjust to a new post-pandemic economy. The following are put forward for discussion at the upcoming Board meeting.

Permanent Job Training Location

I am in discussions with CareerSource on opening a permanent job training location in the CRA. ***Job training, re-skilling and re-training may be one of the most important elements of economic recovery.*** Displaced workers will need to shift occupations and gain new skills to get back into the workforce, and businesses will need skilled labor to re-open, grow, and shift their goods and services to meet new market conditions. Initial programs may have to be on-line, until conditions get safer, but establishing a permanent job training program matching CRA residents with jobs will be crucial.

A Permanent CRA Business Grant Program

We've successfully launched the CRA emergency grant program, and should prioritize a permanent business grant program, as outlined in the CRA Action plan, to assist small businesses with physical improvements and new equipment to adjust business plans to meet new conditions. Staff will finalize the details and application process, modeled on the NW 7th Avenue, and 79th Street CRA grant programs.

Job Fairs

After a pause, the Beacon Council and CareerSource are looking to develop a series of virtual job fairs with the CRA to help get the area's neediest workers back to work. We're working on the details, as well as establishing a regular cycle of job fairs throughout the year.

CRA B2B “Buy Local” program

The CRA's large businesses, including nearby hospitals and Universities, spend in excess of \$4 Billion per year on everything from expensive equipment, to telephones, tube socks, and laundry services. One of the most effective ways to support local businesses is to get large firms to commit to local buying programs, purchasing goods and services from the CRA's small businesses. To start, I am in conversations with Baptist Hospital and Miami-Dade College.

Structuring digital events and a permanent virtual shopping space for local businesses could jumpstart the effort. Here's a good example: <https://www.renegadecraft.com/fair/virtual#roster>

A Community Safety and Development Town Hall

The CRA spends \$500,000 on policing each year. The program focuses on arrests and interrupting crime. In the current climate, it might be time to re-consider the CRA's policing program, focusing on highly targeted community investments, training, education and programs including community policing that address the root causes of crime, and change the police-community dynamic. I'm

recommending developing a detailed plan to hold a virtual Town Hall to discuss the issues, solicit ideas, and measure community priorities. The key partners to include in this effort are County Police, local churches, community development non-profits, Miami-Dade College, and Baptist Hospital (who has a vested interest in community health), and the CRA's two County Commissioners.

Business Outreach Program

Building on NANA's grant outreach program, I'm contracting providers (as part of UrbanCentric's budget) to complete an inventory of re-opened and closed businesses in the CRA, and collect contact information on which to build the CRA's social media and communication platform, which will be finished by Roar Media. This information will also be used for the B2B, Local purchasing, and Job fair programs.


Legacy Business Acquisition Program

Many business owners reach retirement without successors to take over the business, so they close it and sell the assets. "Legacy" businesses like this can still be profitable. Legacy business acquisition programs focus on supplying financing and mentoring to employees of these businesses to buy them from the owner. A few cities have developed these pools of financing with great success in response to the Pandemic. The SBA's Small Business Development Center launched a legacy program two years ago. I am speaking with the executive director about developing a targeted program run by the SBDC specifically for the CRA.

Equity Mortgage Investment Program:

The CRA has a large number of homeowners who will be at risk of foreclosure in the near future. Equity mortgage programs help keep a property owner in their property—instead of having to sell their property or business, an investor purchases an equity portion of the property (10-20%) and helps re-finance the debt. The owner gets a lower mortgage payment, keeps ownership and equity, and the investor gets a small monthly payment to buy-down the equity, and shares in the profit on the sale of the property in the future. The development of equity investing in homes and businesses is expected to be one of the largest investment vehicles in the US, as foreclosures and business stress continues. I am soliciting fund managers and banks to develop and operate equity mortgage funding pools focused on the CRA.

Kevin T. Greiner



Principal, UrbanCentric Analytics

Community Coomunity Safety and Development
Town Hall
Potential Stakeholders

Commisioner Dennis C. Moss
Commissiner Daniell Levin-Cava
Miami-Dade Police, South Precinct
ALCOHOL A ABUSE ACCREDITED
MOOSE LOYAL ORDER-LEISURE CITY
TEEN CENTER INC
SEA PINES HOME OWNERS ASSN
MIAMI-DADE SCHOOL POLICE-SOUTH
CHILDREN & FAMILIES DEPT
FORESTRY DIVISION-WORK CTR
VOCATIONAL REHABILITATION DIV
DADE COUNTY CHILD DEVELOPMENT
CAREER SOURCE SOUTH FLORIDA
ENFAMILIA ENFAMILIA
MUJER
EN FAMILIA INC
COMMUNITY PARTNERSHIP-HOMELESS
Baptist Health-South Miami-Dade
Miami-Dade College
CHURCH-GOD SEVENTH DAY SOUTH
PRIMERA IGLESIA BAUTISTA LA
MASJID UL MUMINEEN INC
AMIGO MINISTRIES
FIRST GRACE-TRUTH PENTECOSTAL
JESUS PROFOUND CHILDRENS
NARANJA PARK BAPTIST CHURCH
GREATER HOPE DELIVERANCE INC
ST ANN'S MISSION
LIGHTHOUSE OF GOD & CHRIST
MMI SERVICE USA
NEW BEGINNINGS CHRISTIAN
HOSPITAL DEL ALMA LUTHERAN CHR
CRISTO ES LA RESPUESTA BIC
ST MARTIN DE PORRES CHURCH
MISION SANTA ANA
KINGDOM COVENANT BAPTIST CHR
SOUTH DADE HAITIAN UNITED
IGLESIA BAUTISTA BETANIA
GRACE COVENANT MINISTRIES INC
RADIANT CHRISTIAN CMNTY E F C
MT HERMON AME
PRINCETON CHURCH-THE NAZARENE
GOOD SAMARITAN CHURCH
REDLAND CHRISTIAN MIGRANT ASSN

Naranja Lakes CRA Initiative **Monthly Progress Report**

February 2020

Reported by: Sergeant David Segovia

In a coordinated effort between the Neighborhood Resource Unit and the Naranja Lakes Community Redevelopment Agency (NLCRA) board, funds have been approved for enhanced overtime enforcement within the NLCRA boundaries. The boundaries are from SW 256 Street to SW 296 Street, from South Dixie Hwy to the Florida Turnpike; SW 232 Street to SW 256 Street, from SW 122 Avenue to SW 134 Avenue.

The following is a synopsis of the police enforcement and community policing actions provided to the communities and businesses within the NLCRA boundaries from Saturday, February 1, 2020 to Saturday, February 29, 2020:

- Each week, an up to date analysis of crime trends is conducted of the NLCRA areas to determine the most active days and hours of the week to provide the most efficient coverage.
- A total of 16 community policing/enforcement details were conducted during this monthly period. This initiative was comprised of community interactions that foster relationships and enforcement policing to minimize crime and create a safer living environment for the residents of the NLCRA.

I. Enforcement

- A total of **27 arrests** were effected including: **3** felony arrest, 3 burglary arrest, **2** misdemeanor arrest, **9** warrant arrest, and **10** PTA arrest.
- A total of **92 traffic citations** were issued.
- A total of **31 police case numbers** were generated.
- A total of **441 contacts**, including 422 citizen and 19 business contacts, were initiated.
- A total of **18 park checks** were conducted.
- **1** firearm recovered

II. Community/Enforcement Highlights:

- Officers continue to patrol the businesses on South Dixie Highway. These patrols include the officers making contact with the business owners and employees to address current quality of life concerns.
- On February 7, 2020, Special Enforcement Team detectives conducted an enforcement detail within the NLCRA to combat robberies and narcotic violations. A traffic stop was conducted an investigation was initiated on the vehicle and revealed that the rear passenger was illegally in possession of a firearm.
- On February 19, 2020, General Investigation Unit officers conducted a warrant sweep within the boundaries of the NLCRA. After, following credible leads for the wanted individuals, two were apprehended and arrested for burglary in an unoccupied dwelling.
- On February 20, 2020, NRU officers patrolled the area of 268 Street SW 137 Avenue in response to a citizen concerns regarding several vagrants loitering and suspicious drug activity during the night hours. NRU officers arrested a male who was loitering in a vehicle in front of the Sunoco Gas Station, located at 26791 SW 137 Avenue, for possession of cocaine and heroin with intent to sell. These enforcement details increase the quality of life to the surrounding communities and reduces the business' eye sore.
- On February, 25, 2020, a One Stop Walk and a Farm Share Event was conducted on Naranja Community Resource Center. The One Stop Walk was organized to provide multiple resources to the surrounding communities which a single location which they can seek resources. Simultaneously, a Farm Share event was hosted to provide the residents of the surrounding residences a week worth of food. This event was geared towards bridging the gap between the police and the community in hopes of the community providing viable information on the recent violent crimes.
- On February 29, 2020, NRU and Crime Prevention Unit officers conducted an enhancement security detail at the Naranja Family reunion held at Naranja Park. Last year a shooting took place after the event where two individuals past away. As a result of the detail, a stolen vehicle was recovered, and three arrests were effected. Due to the high police presence at the event there was no incidents reported and the event yielded in a positive outcome.
- Throughout the month of February, NRU officers conducted several traffic enforcement details on SW 280 Street to SW 288 Street from SW 152 Avenue to SW 140 Avenue, in response to several citizen concerns regarding speeding motorists.

III. Crime Analysis:

Part I Crimes w/o AOA 2019-12-01 to 2020-2-31

	Total Cases 12/2019	Total Cases 1/2020*	Total Cases 2/2020*
Auto Theft	0	0	0
Burglary Commercial	1	3	3
Burglary Residential	11	6	8
Burglary Vehicle	23	16	12
Larceny Over	8	4	12
Robbery	5	9	4
Homicide	1	1	0
Aggravated Assault	8	4	4
Aggravated Battery	4	2	2
Sex Offense	0	0	0
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Total Part I Crimes	61	45	45

*Stats obtained on 03/07/2020

Grids: 2351, 2352, 2377, 2379, 2380, 2404, 2405, 2406, 2434, 2435, 2436, 2460, 2461, 2462, 2485, 2487, 2488, 2489, 2513, 2514, 2515, 2535, 2536, 2537, 3513, 8535

Naranja Lakes CRA Initiative **Monthly Progress Report**

March 2020

Reported by: Sergeant David Segovia

In a coordinated effort between the Neighborhood Resource Unit and the Naranja Lakes Community Redevelopment Agency (NLCRA) board, funds have been approved for enhanced overtime enforcement within the NLCRA boundaries. The boundaries are from SW 256 Street to SW 296 Street, from South Dixie Hwy to the Florida Turnpike; SW 232 Street to SW 256 Street, from SW 122 Avenue to SW 134 Avenue.

The following is a synopsis of the police enforcement and community policing actions provided to the communities and businesses within the NLCRA boundaries from Sunday, March 1, 2020 to Tuesday, March 31, 2020:

- Each week, an up to date analysis of crime trends is conducted of the NLCRA areas to determine the most active days and hours of the week to provide the most efficient coverage.
- A total of 2 community policing/enforcement details were conducted during this monthly period. This initiative was comprised of community interactions that foster relationships and enforcement policing to minimize crime and create a safer living environment for the residents of the NLCRA.

I. Enforcement

- A total of **3 PTA arrests** were effected.
- A total of **9 traffic citations** were issued.
- A total of **3 police case numbers** were generated.
- A total of **18 contacts**, including 15 citizen and 3 business contacts, were initiated.
- A total of **4 park checks** were conducted.

II. Community/Enforcement Highlights:

- Officers continue to patrol the businesses on South Dixie Highway. These patrols include the officers making contact with the business owners and employees to address current quality of life concerns.
- On March 13, 2020, NRU officers assisted the HAC and The City of Miami Homeless Outreach Program to locate homeless individuals within the NLCRA. Those homeless individuals were offered shelter and services to enhance their quality of life.
- On March 13, 2020, Priority Service Unit officers conducted an enforcement detail within the NLCRA to combat robberies and narcotic violations. As a result of the detail, three other separate individuals were civil cited for possession of marijuana.
- On March 18, 2020, NRU personnel began educating and enforcing Miami-Dade County Emergency Orders throughout the month of March within the NLCRA boundaries.

III. Crime Analysis:

Part I Crimes w/o AOA 2020-1-01 to 2020-3-31

	Total Cases 1/2020	Total Cases 2/2020*	Total Cases 3/2020*
Auto Theft	0	0	0
Burglary Commercial	3	3	5
Burglary Residential	6	8	4
Burglary Vehicle	16	12	16
Larceny Over	4	12	6
Robbery	9	4	5
Homicide	1	0	1
Aggravated Assault	4	4	3
Aggravated Battery	2	2	4
Sex Offense	0	0	0
	-----	-----	-----
Total Part I Crimes	45	45	44

*Stats obtained on 05/07/2020

Grids: 2351, 2352, 2377, 2379, 2380, 2404, 2405, 2406, 2434, 2435, 2436, 2460, 2461, 2462, 2485, 2487, 2488, 2489, 2513, 2514, 2515, 2535, 2536, 2537, 3513, 8535

Naranja Lakes CRA Initiative
Monthly Progress Report

April 2020

Reported by: Sergeant David Segovia

In a coordinated effort between the Neighborhood Resource Unit and the Naranja Lakes Community Redevelopment Agency (NLCRA) board, funds have been approved for enhanced overtime enforcement within the NLCRA boundaries. The boundaries are from SW 256 Street to SW 296 Street, from South Dixie Hwy to the Florida Turnpike; SW 232 Street to SW 256 Street, from SW 122 Avenue to SW 134 Avenue.

The following is a synopsis of the police enforcement and community policing actions provided to the communities and businesses within the NLCRA boundaries from Wednesday, April 1, 2020 to Thursday, April 30, 2020:

- Each week, an up to date analysis of crime trends is conducted of the NLCRA areas to determine the most active days and hours of the week to provide the most efficient coverage.
- In light of the challenges and the safety of the officers with the COVID-19 pandemic a total of 4 community policing/enforcement detail were conducted during this month. This initiative was comprised of community interactions that foster relationships and enforcement policing to minimize crime and create a safer living environment for the residents of the NLCRA.

I. Enforcement

- A total of **2 apprehensions** were effected.
- A total of **1 verbal warning** were issued.

II. Community/Enforcement Highlights:

- Officers continue to patrol the businesses on South Dixie Highway. These patrols include the officers making contact with the business owners and employees to address the current quality of life concerns.
- On April 3, 2020, a Farm Share Event with Representative Kionee McGhee was conducted at First St. John Missionary Baptist Church. The event was to provide the residents of the surrounding residences a week's worth of food, in light of the challenges the community has been facing with COVID-19 pandemic.
- On April 5, 2020, Crime Suppression Team, and NRU officers conducted an enforcement detail within the NLCRA to combat robberies and narcotics violations. As a result of the detail, two other separate individuals were apprehended for aggravated battery.
- Every Thursday throughout April, Share Your Heart conducted a food distribution event at Naranja Community Resource Center. The event was to provide the residents of the surrounding residences days' worth of food.
- Throughout April, NRU personnel were educating and enforcing Miami-Dade County Emergency Orders within the NLCRA boundaries.

III. Crime Analysis:

Part I Crimes w/o AOA 2020-2-01 to 2020-4-30

	Total Cases 2/2020	Total Cases 3/2020*	Total Cases 4/2020*
Auto Theft	0	0	0
Burglary Commercial	3	5	4
Burglary Residential	8	4	4
Burglary Vehicle	12	16	44
Larceny Over	12	6	10
Robbery	4	5	0
Homicide	0	1	0
Aggravated Assault	4	3	6
Aggravated Battery	2	4	1
Sex Offense	0	0	0
	-----	-----	-----
Total Part I Crimes	45	44	69

*Stats obtained on 06/18/2020

Grids: 2351, 2352, 2377, 2379, 2380, 2404, 2405, 2406, 2434, 2435, 2436, 2460, 2461, 2462, 2485, 2487, 2488, 2489, 2513, 2514, 2515, 2535, 2536, 2537, 3513, 8535

Naranja Lakes CRA Initiative
Monthly Progress Report

May 2020

Reported by: Sergeant David Segovia

In a coordinated effort between the Neighborhood Resource Unit and the Naranja Lakes Community Redevelopment Agency (NLCRA) board, funds have been approved for enhanced overtime enforcement within the NLCRA boundaries. The boundaries are from SW 256 Street to SW 296 Street, from South Dixie Hwy to the Florida Turnpike; SW 232 Street to SW 256 Street, from SW 122 Avenue to SW 134 Avenue.

The following is a synopsis of the police enforcement and community policing actions provided to the communities and businesses within the NLCRA boundaries from Friday, May 1, 2020 to Sunday, May 31, 2020:

- In light of the challenges and the safety of the officers with the COVID-19 pandemic a total of 9 community policing/enforcement detail were conducted during this month.

I. Enforcement

- N/A

II. Community Highlights:

- Officers continue to patrol the businesses on South Dixie Highway. These patrols include the officers making contact with the business owners and employees to address the current quality of life concerns.
- Every Wednesday throughout May, a Feeding South Florida drive-through food distribution event was conducted at Homestead Air Reserve Park. The event was to provide the residents of the surrounding residences days' worth of food.
- Every Thursday throughout May, a food distribution event with Share Your Heart was conducted at Naranja Community Resource Center. The event was to provide the residents of the surrounding residences days' worth of food.
- On May 28, 2020, a Farm Share Event with Commissioner Daniella Levine Cava was conducted at St. Martin De Porres Catholic Church. The event was to provide the residents of the surrounding residences a week's worth of food, in light of the challenges the community has been facing with COVID-19 pandemic.
- Throughout May, NRU personnel were educating and enforcing Miami-Dade County Emergency Orders within the NLCRA boundaries.

III. Crime Analysis:

Part I Crimes w/o AOA 2020-3-01 to 2020-5-31

	Total Cases 3/2020	Total Cases 4/2020*	Total Cases 5/2020*
Auto Theft	0	0	0
Burglary Commercial	5	4	2
Burglary Residential	4	4	4
Burglary Vehicle	16	44	8
Larceny Over	6	10	5
Robbery	5	0	3
Homicide	1	0	0
Aggravated Assault	3	6	1
Aggravated Battery	4	1	7
Sex Offense	0	0	1
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Total Part I Crimes	44	69	31

*Stats obtained on 06/23/2020

Grids: 2351, 2352, 2377, 2379, 2380, 2404, 2405, 2406, 2434, 2435, 2436, 2460, 2461, 2462, 2485, 2487, 2488, 2489, 2513, 2514, 2515, 2535, 2536, 2537, 3513, 8535