WEST PERRINE COMMUNITY REDEVELOPMENT AGENCY

REGULAR MEETING OF THE BOARD OF COMMISSIONERS

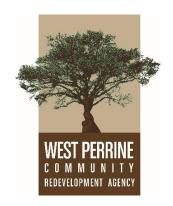
LOCATION: SOUTH DADE GOVERNMENT CENTER

10710 SW 211TH - Conference Room 104 - Cutler Bay, FL 33189

Wednesday, August 30, 2023 - REGULAR MEETING AGENDA

6:00 PM - 7:30 PM

I.	Introduction	ll to Order, Roll Call n of new Board Appointees: enter and Lt. Kevin Richardson	Chairman Gilliard / Vivian Cao			
II.	Reasonable	Opportunity for the Public to be Heard	Chairman Gilliard			
III.	Approval of	f Agenda				
IV.	Approval of	f Minutes				
	a.	July 26, 2023, Regular Board Meeting	Chairman Gilliard			
V.	Follow Up	illow Up & Update Status				
	a.	Florida Redevelopment Association Conference	Vivian Cao			
	b.	Information on County Owned-Operated Parcels	Vivian Cao			
	c.	Grant Allocations and Qualifying Status	Vivian Cao / Terrence Smith			
VI.	Discussion	Items				
	a.	Code Compliance Notifications	RER representative			
	b.	Community Policing	MDPD Major Solis			
	c.	Commercial Grant Program & Application	Vivian Cao / Terrence Smith			
VII.	Action Item	IS .				
	a.	Proposed Fiscal Year 2023-24 Budget	Vivian Cao / Chairman Gilliard			
VIII.	Next Meetin	Next Meeting Dates & Adjournment				
	a.	Wednesday, September 27, 2023				



Regular Board Meeting Minutes – July 26, 2023 – 6:00 P.M.

South Dade Government Center 10710 SW 211th ST – Conference Room 104 – Cutler Bay, FL 33189

Meeting Call to Order, Roll Call

Chairman Gilliard called the meeting to order at 6:00 P.M. Roll Call was as follows:

- Present: Chairman Leviticus L. Gilliard, Veronica Thompkins, and Rhonda Richardson-Comer
- Absent: Taj C. Echoles and Vice-Chairman Tyreke Spann
- Miami-Dade County Staff Present: Jorge Fernandez, Deputy Director; Vivian Cao, Assistant Director; Jason E. Rodriguez, Senior Business Analyst and Nicole Hoyle, Business Analyst, Office of Management and Budget (OMB); Richard Appleton, Assistant County Attorney and Terrence A. Smith, Assistant County Attorney, County Attorney's Office (CAO)

Open Forum for Public Comments

Chairman Gilliard opened the forum for the public to have a reasonable opportunity to be heard.

Mr. Alphonso Bruton, 10410 SW 171st Street; inquired about the CRA board meetings, noting that a special meeting took place on April 27th in the downtown Government Center to approve the interlocal agreement that was recently adopted by the Board of County Commissioners. Chairman Gilliard stated that the interlocal agreement was part of the agenda and it will be discussed later on in the meeting.

Mr. Mark Harris, 17001 SW 100 Avenue; inquired about the interlocal agreement and expressed that citizens need to know what is going on in West Perrine.

Mr. Blane Medley, 150 NW 103rd Street; cited the history of the origins of the West Perrine CRA stating the area being declared slum and blighted. Mr. Medley stated that the transformation of a community should also focus on the transformation of the people within the community.

Ms. Helen Gage, 10203 SW 169th Terrace; stated she has received funds from the CRA for the Bethel House and stated she would like to thank the CRA board for supporting the organization and extending the grant.

Mr. Allen Lawrence, 10354 SW 174th Terrace; asked the board why CRA meetings are not held in West Perrine.

Mr. Xavier Johnson 10234 SW 175th Street; inquired about the beautification line item on the agenda. Mr. Johnson asked when the beautification will be done.

Mr. Otis Armstrong, 18214 Homestead Avenue; inquired about the budget, the tax increment funding and asked for transparency from the Board inquiring who the money is going to. Chairman Gilliard stated that the item would be discussed.

Mr. Ed Hanna, 14800 Post Street; explained there are multiple resources in the community and the State to help the community be better.

Ms. Patrice Lawrence, 17300 SW 106th Avenue; inquired what makes up the CRA Board and what are the qualifications and requirements to be a Board member.

Mr. Curtis Lawrence, 17451 SW 109th Avenue; inquired the boundaries of the CRA, noting of infrastructures problems within the community.

Mr. Frederick Dominguez, 10600 SW 177th Street; expressed concern over burglaries in his area and inquired about what the CRA money is being spent on. Mr. Dominguez also stated he is against the CRA boundary expansion.

Approval of Agenda

Before approving the agenda, Chairman Gilliard made amendments to the agenda by adding five special presentations and removing one of the discussion items; "Conveyance of Property 18051 Homestead Avenue."

Veronica Thompkins moved to approve the meeting agenda as amended. The motion was seconded by Rhonda Richardson-Comer. Motion passed unanimously.

Approval of Minutes

Veronica Thompkins moved to approve the April 19, 2023 Special Board Meeting minutes. The motion was seconded by Rhonda Richardson Comer. Motion passed unanimously.

Special Presentation:

1. Mz Goose, Bethel House Museum

Helen Gage from Mz Goose and Bethel House Museum requested funds to help save the Bethel House Museum. Ms. Gage stated that she would need an additional \$25,000 a year to pay for the utilities, security, insurance, and groundworks upkeeping for the Bethel House.

2. Prime Timers

Pastor Alphonso Jackson Sr. requested \$50,000 for his organization, "Prime Timers" community activities center which hosts community events with a goal to host senior activities and host other events that give back to the community.

3. The Figgers Foundation

Freddie Figgers requested \$425,000 to expand the Miami-Dade Connect, which is a project to connect residents with data and broadband services. Mr. Figgers stated the funds will be used to provide West Perrine residents with these services along with 5G capable devices. Both, the device and service, will be free to West Perrine residents. Mr. Figgers stated that in the first year 1,000-1,500 residents will have the services and it will take five years for all the residents of West Perrine to have the free broadband and device services.

4. Black Lions MC

Fabian Owens requested funds for his organization, "Black Lions MC," which aids at-risk youth and helps bridge the gap between West Perrine residents and the Miami-Dade Police Department. Mr. Owens stated the organization has a club house to provide the at-risk youth a safe haven.

5. 5000 Arms Bareknuckle Youth Developer

Dhafir Harris requested \$151,000 for his program "5000 Arms Bareknuckle" which provides leadership development skills to target the violence within the West Perrine community. Mr. Harris aims to have a space in the community where the program can take place. Mr. Harris also mentioned the requested funds cover three months of expenses.

After the presentation, Chairman Gilliard allowed Mr. Alphonso Bruton to approach the podium to state his concerns. Mr. Alphonso Bruton stated concerns over the presentations that had just taken place and how the money the organizations requested would be better served in other areas that are of interest to the community such as security cameras in West Perrine that the Miami-Dade Police Department could have access to curb and deal with area crimes.

Ms. Darlene Carver-Rogers, 18055 Homestead Avenue, Credential Director for the Richmond Perrine Optimist Club, stated that her organization received funding from the West Perrine CRA Board for their program and services offered to parents, after school care services, youth work program, and other activities. Ms. Rogers expressed her wishes to extend the program but is currently unable to due to other financial obligations. Chairman Gilliard asked County Attorney

Terrence Smith if he is able to have one of the other Board members act as Chair in order for him to make motions. Mr. Smith stated that the Chairman can have one of the other Board members serve as the Chair of the meeting for the purpose stated. Chairman Gilliard asked Board member Veronica Thompkins to act as Chair.

Chairman Gilliard motioned to have OMB Staff and the County Attorney's office amend the grant agreement with Mz Goose/ Bethel House Museum and renew it to include a total of \$75,000 for a three-year contract. The motion was seconded by Rhonda Richardson-Comer. Motion passed unanimously.

Mr. Smith stated that Staff and the County Attorney's office should have a chance to review the Agency's 2007 Redevelopment Plan to determine what are allowable expenses. Mr. Smith stated that in 2019, the Florida legislature decided to limit how CRA's can spend its funding. Mr. Smith referenced Florida Statute 163.387 which contains a list of nine allowable items that Agencies can use for guidance to allocate funding. Mr. Smith recommended the Board defer any motion relating to allocating funding until Staff can review the redevelopment plan. Chairman Gilliard asked if the motion can be made subject to County approval as to not stagnate the process. Mr. Smith stated this is possible and added that in the event the Agency is unable to enter into an agreement with a respective organization, that the County Attorney's Office and the Office of Management and Budget would report back at the next CRA meeting.

Chairman Gilliard motioned to allocate \$200,000 to *The Figgers Foundation* subject to County verification that the funding is allowable under the Plan. The motion was seconded by Rhonda Richardson-Comer. Motion passed unanimously.

Chairman Gilliard motioned to allocate \$50,000 to *Prime Timers* subject to County verification that the funding is allowable under the Plan. The motion was seconded by Rhonda Richardson-Comer. Motion passed unanimously.

Chairman Gilliard motioned to allocate \$75,000 to *Black Lions* subject to County verification that the funding is allowable under the Plan. The motion was seconded by Rhonda Richardson-Comer. Motion passed unanimously.

Chairman Gilliard motioned to allocate \$100,000 to 5000 Arms Bareknuckle subject to County verification that the funding is allowable under the Plan. The motion was seconded by Rhonda Richardson-Comer. Motion passed unanimously.

Discussion/Update Items

A. BCC R-551-23 – Agency's Interlocal Agreement

Chairman Gilliard reported that the Agency's interlocal agreement was approved June 21st, 2023, by the Board of County Commissioners. Chairman Gilliard explained that this agreement is what gives the Board authority to conduct business.

B. BCC R-517-23 – Agency's FY 2022-23 Budget

Chairman Gilliard reported that the Agency must submit their budget no later than October 15th of each fiscal year.

C. Agency's 2007 Redevelopment Plan

Chairman Gilliard summarized notable items from the Agency's Redevelopment Plan. Chairman Gilliard inquired how many parcels are there currently in the West Perrine CRA and the number of parcels owned and operated by Miami-Dade County. Chairman Gilliard requested a list of the addresses from the Office of Management and Budget staff.

D. Code Compliance and Community Control

Chairman Gilliard expressed he is interested in hiring off duty police officers to patrol the high impact areas such as nearby parks, Homestead Avenue, and areas with homeless population. Chairman Gilliard noted programs such as "Officer Next Door" to incentivize public service workers to live in the community.

E. Public Housing Refacing and Beautification

Chairman Gilliard expressed the need for beautification of the West Perrine area, specifically Homestead Avenue, Hibiscus, and 184th Street. Chairman Gilliard emphasized that the Board has \$350,000 for the residential improvement grants and he would like to get ten homes to give them \$35,000 each to bring them up to standards. Chairman Gilliard expressed interest to partner with HUD, CDBG, SHIP, and other organizations to help update housing.

F. Agency's Property at SW 182 St and SW 102 Ct

Chairman Gilliard directed the Board members to drive by the area to see if they had any thoughts of what that lot can be used for.

G. Land Purchase and its Use

Chairman Gilliard stated the importance of purchasing land to better serve the community. Chairman Gilliard wants to encourage the development of vacant parcels in a well-planned and designed matter to help promote a stable neighborhood.

H. Florida Redevelopment Association Conference

Chairman Gilliard stated that he would like to attend the Florida Redevelopment Association Conference. Chairman Gilliard stated it is important that the Board be up to date with what their state counterparts are doing for their respective CRA's. Mr. Fernandez stated that OMB staff will begin researching the process of booking conference registration and lodging for the event.

I. Agency's Main Goals

Chairman Gilliard stated the Agency's goal include rebuilding one of the local community schools, increase rate and homeownership of low- and moderate-income families, adequate housing for all segments of the community, initiating social programs such as job training, child care and primary health care, construct signs and gateways, improvements to Ben Shavis Park, new housing to address safety issues, attraction of private developers to undertake projects in the area, conveyance of County owned lots, owner occupied homes rehabilitation, code compliance and community control, and other goals relating to these items.

Next Meeting Date & Adjournment

Chairman Gilliard stated the next meeting is set for August 30th, 2023 at 6:00 P.M.

The meeting was adjourned at 7:31 P.M.



MIAMI-DADE COUNTY OWNED-OPERATED PARCELS WITHIN THE WEST PERRINE COMMUNITY REDEVELOPMENT AREA

	EXISTING BOUNDARIES	Address (when designated)	Folio	
	Community Action and Human Services			
1	CAC - Perrine Neighborhood Center	17925 HOMESTEAD AVE	3050320300010	
2	CAC - West Perrine Senior Center	17801 HOMESTEAD AVE	3050320300020	
	Internal Services			
3	MDC - VACANT LAND	10100 W HIBISCUS ST	3050320040350	
4	MDC - VACANT LAND	10120 W HIBISCUS ST	3050320040360	
5	MDC - VACANT LAND	VACANT LAND - GOVERNMENTAL	3050320101750	
6	MDC - VACANT LAND	VACANT LAND - GOVERNMENTAL	3060050010292	
7	MDC - VACANT LAND	VACANT LAND - GOVERNMENTAL	3050320130490	
	D. J. D			
n	Parks, Recreation and Open Spaces	10202 514 472 57	0.0000000000000000000000000000000000000	
8	PARKS - Domino	10202 SW 172 ST	3050320100010	
9	PARKS - Ben Shavis	275 NW 2 ST 4FL	3050320390010	
10	PARKS - Wilbur Bell	17121 SW 104 AVE	3050320131910	
	Public Housing and Community Developmen	•	1	
11	PHCD - 10000 W Jessamine	10000 W JESSAMINE ST	3050330040600	
12	PHCD - Perrine Gardens Sub No2	17305 SW 102 AVE	3050320040600	
13	PHCD - Perrine Gardens Sub No2		3050320350010	
14	PHCD - Perrine Gardens Sub No7	10060 W EVERGREEN ST	3050320350020	
15		10075 SW 172 TER	3050320440010	
16	PHCD - Perrine Housing Project	10380 SW 179 ST	3050320360020	
	PHCD - Perrine Housing Project	10360 SW 179 ST	3050320360030	
17	PHCD - Perrine Housing Project	10340 SW 179 ST	3050320360040	
18	PHCD - Perrine Housing Project	10320 SW 179 ST	3050320360050	
19	PHCD - Perrine Housing Project	10300 SW 179 ST	3050320360060	
20	PHCD - Perrine Housing Project	10301 SW 180 ST	3050320360070	
21	PHCD - Perrine Housing Project	10321 SW 180 ST	3050320360080	
22	PHCD - Perrine Housing Project	10341 SW 180 ST	3050320360090	
23	PHCD - Perrine Housing Project	10361 SW 180 ST	3050320360100	
24	PHCD - Perrine Housing Project	10381 SW 180 ST	3050320360110	
25	PHCD - Perrine Housing Project	10391 SW 180 ST	3050320360120	
26	PHCD - Perrine Housing Project	17901 SW 104 AVE	3050320360010	
27	PHCD - Public Health Dept	18255 HOMESTEAD AVE	3050320610020	
28	PHCD - Richmond Perrine Optimist Club	18055 HOMESTEAD AVE	3050320610010	
29	PHCD - Southland Pines East	16800 SW 106 AVE	3050320410010	
30	PHCD - Southland Pines East	16911 SW 105 AVE	3050320410180	
31	PHCD - VACANT LAND	VACANT LAND - GOVERNMENTAL	3060050010140	
32	PHCD - VACANT LAND	10235 SW 186 ST	3060050010290	
	Tunnait			
22	Transit TRANSIT VACANTIAND	WACANT LAND COURTS	20500555555	
33	TRANSIT - VACANT LAND	VACANT LAND - GOVERNMENTAL	3060050010090	
34	TRANSIT - VACANT LAND	18411 HOMESTEAD AVE	3060050010291	
35	TRANSIT - VACANT LAND	Railroad Avenue	3050320001520	
36	TRANSIT - VACANT LAND	Railroad Avenue	3050330001090	
	Water and Sewer			
37		VACANTIAND COVERNMENTAL	300000000000	
37 38	WASD - Lennar Industrial Center	VACANT LAND GOVERNMENTAL	3060050600060	
30	WASD - Lennar Industrial Center Sec 2	VACANT LAND - GOVERNMENTAL	3060060290010	
	PROPOSED BOUNDARY EXPANSION			
	Parks, Recreation and Open Spaces			
	PARKS - South Ridge Park	19355 SW/ 114TH AVE	3060060030048	
	PARKS - VACANT LAND	19355 SW 114TH AVE 11201 SW 196TH ST	3060060030048	
_	I MIND - VACAINT LAIND	11701 2AA 1201U 21	3060060030252	

RESOLUTION NO. CRA-02-23

RESOLUTION OF THE BOARD OF COMMISSIONERS OF THE WEST PERRINE COMMUNITY REDEVELOPMENT AGENCY (AGENCY) APPROVING THE AGENCY'S AND THE WEST PERRINE COMMUNITY REDEVELOPMENT AREA'S BUDGET FOR FISCAL YEAR 2023-24 TOTALING \$6,437,023.00; AND AUTHORIZING THE EXECUTIVE DIRECTOR OR EXECUTIVE DIRECTOR'S DESIGNEE TO SUBMIT THE BUDGET TO THE MIAMI-DADE BOARD OF COUNTY COMMISSIONERS FOR APPROVAL

WHEREAS, this Board desires to accomplish the purpose outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE WEST PERRINE COMMUNITY REDEVELOPMENT AGENCY, that:

Section 1. The matters contained in the foregoing recital and accompanying memorandum are incorporated in this resolution by reference.

Section 2. This Board approves the West Perrine Redevelopment Agency's and the West Perrine Community Redevelopment Area's budget for Fiscal Year 2023-24 totaling \$6,437,023.00, in substantially the form attached hereto as Exhibit 1 and incorporated herein by reference.

Section 3. This Board hereby authorizes the Executive Director or Executive Director's designee to submit the budget approved herein to the Miami-Dade County Board of County Commissioners ("County Commission") for approval, and to make any necessary adjustments to the budget to account for any corrections due to the carryover for the budget and final action by the County Commission on the County's final budget.

Section 4. This resolution shall take effect immediately upon approval.

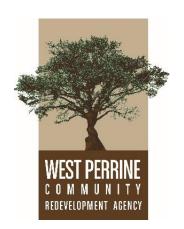
Agenda Item No. Page No. 2

The foregoing resolution was offered by	, who moved its adoption. The motion
was seconded by and upon being put	to a vote, the vote was as follows:
	liard, Chair Vice Chair
	Taj C. Echoles Rhonda Richardson Comer
The Chairperson thereupon declared the	resolution duly passed and adopted this 30th day
of <u>August</u> , 2023.	
	WEST PERRINE COMMUNITY REDEVELOPMENT AGENCY AND ITS BOARD OF COMMISSIONERS By: Veronica Thompkins West Perrine CRA, Secretary
Approved by CRA Attorney as to form and legal sufficiency.	
Terrence A. Smith	

West Perrine Community Redevelopment Agency

FISCAL YEAR 2022-23 END OF YEAR EXPENDITURES and PROPOSED FISCAL YEAR 2023-24 BUDGET

	FY 21-22 ADOPTED BUDGET	FY 21-22 ACTUALS BUDGET	FY 22-23 ADOPTED BUDGET	FY 22-23 PROJECTED BUDGET	FY 23-24 PROPOSED BUDGET
REVENUES					
Carryover	1,737,350	1,723,458	2,688,697	2,688,696	4,150,255
TIF Revenues					
UMSA Tax Increment Revenue	332,256	332,256	476,021	476,021	667,498
County Tax Increment Revenue	804,131	804,131	1,152,078	1,152,078	1,599,270
Interest	2,000	12,584	20,000	86,587	20,000
Revenue Total	2,875,737	2,872,429	4,336,796	4,403,382	6,437,023
EXPENDITURES					
Administrative Expense					
Audit	-	25,241	25,241	23,750	25,000
Advertising and Notices	500	-	5,000		5,000
Printing & Publishing	500	-	500		1,000
Grants Software			2,500	875	2,500
Meeting Room Expenses			5,000		5,000
Mail Services	50	-			500
Travel - FRA Annual Conference	-	-	5,000	3,000	5,000
Direct County Support	75,000	75,000	100,000	100,000	150,000
Subtotal Administrative Expense	76,050	100,241	143,241	127,625	194,000
County Administrative Charge (1.5%)	17,046	17,046	24,421	24,421	34,002
(A) Subtotal Admin and Admin Charge	93,096	117,287	167,662	152,046	228,002
Operating Expense					
F.R.A. Membership and State Fee	1,545	1,070	1,375	1,045	3,421
Contractual Services (Redevelopment Studies)	-	-	100,000		200,000
Land / Bldg. Acquisitions	-	-	-		1,700,000
Infrastructure Improvements	200,000	-	300,000		300,000
Landscape Enhancement & Ground Maintenance	-	176	500		500
Marketing, Website, Brouchures	25,000	-	50,000		50,000
Legal Services	-	-	30,000		30,000
Residential Improvement Grants	200,000	-	350,000		525,000
Redevelopment Grants - Commercial	300,000	-	400,000		700,000
Beautification Grants	250,000	-	300,000		300,000
Grant Coordinator	75,000	-	75,000		75,000
Non-Profit Organizations	500,000	65,061	600,000	100,000	600,000
Community Space	100,000	- [100,000		1,525,000
Innovative Community Policing	-	-	200,000		200,000
Special Lighting District		137	50	36	100
Workforce Training / Job Creation Programs	-	-	200,000		
Debt Payments	_	-	-		=
Reserves	1,131,096		1,462,209		-
(B) Subtotal Operating Expenses & Reserves	2,782,641	66,444	4,169,134	101,081	6,209,021
	2 975 727	183,731	4,336,796	252 427	6 427 022
Expenditures Total (A+B)	2,875,737	103,73	4,330,790	253,127	6,437,023



Date: August 30, 2023

To: Chairman Leviticus L. Gilliard,

and Members West Perrine Board of Commissioners

From: Vivian Cao, Assistant Director,

Office of Management and Budget

Subject: West Perrine Community Redevelopment Agency FY 2023-24 Budget

It is recommended that the Board of the West Perrine Community Redevelopment Agency (Board) adopt the proposed FY 2023-24 budget for the West Perrine Community Redevelopment Area (Area).

Tax Roll

The Redevelopment Area has experienced healthy growth in taxable values from the previous year. The taxable value in the Area increased 14 percent over the 2022 Preliminary Roll for the area.

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Revenues

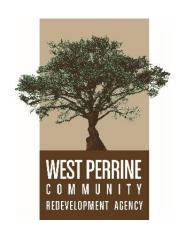
For FY 2023-24 the estimated countywide tax increment payment into the trust fund is \$1,599,270, and the Unincorporated Municipal Service Area (UMSA) tax increment payment is \$667,498.

As of August 15, 2023, the Agency projected carryover funding is \$4,150,255 and estimate to gain \$20,000 in interest for total projected revenues of \$6,437,023.

Expenses

The expenses outlined in the attached budget narrative are based on the Agency's redevelopment activities, it includes funding for initiatives developed in consultation between Staff and the Agency's Chair.

Administrative support projected total is \$194,000 and the administrative reimbursement to the County is \$34,002. The proposed operating expenses for the Agency total \$6,209,021 and are detailed in the attached budget narrative. The Agency proposed budget does not include a contingency reserve.



Proposed Budget for Fiscal Year 2023-24

Revenues - \$6,437,023

The Agency's proposed budget for FY 2023-24 is \$6,437,023. Revenues include a countywide tax increment revenue payment of \$1,599,270, an unincorporated area tax increment payment of \$667,498, carryover funding \$4,150,255 and projected interest earnings \$20,000.

Expenditures - \$6,437,023

Administrative Expenses - \$194,000

1. Audits (\$25,000)

Florida Statute requires that the Agency's revenues and expenses be audited annually by an external auditor to ensure compliance with Sections 163.387(6) and (7), Florida Statutes, Redevelopment Trust Fund.

2. Advertising & Notices, Printing and Mailing Materials (\$6,500)

Set aside for any advertising, printing, and mailing materials that may be required as a result of the Agency's activities.

3. Grants Software (\$2,500)

The Agency's grant programs will be integrated within a web-based software for ease access by the public and staff processing. This allocation covers the software annual fee.

4. Meeting Rooms (5,000)

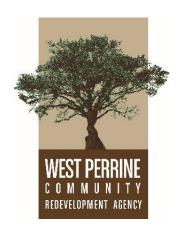
Cover cost associated with the logistics relating to conducting CRA Board meetings.

5. Travel (\$5,000)

Travel to the annual Florida Redevelopment Association Conference, and events geared towards economic development that provide access to investors and developers to market the redevelopment area.

6. Direct County Support (\$150,000)

This line item covers expenses incurred by the County's Office of Management and Budget relating to operations of the Agency, including preparing meeting agendas, overseeing the Agency's Trust Fund, processing invoices, and coordinating with County Departments to implement the Agency's initiatives.



County Administrative Charge - \$34,002

1. County Administrative Charge (\$34,002)

The County administrative charge represents a reimbursement of a 1.5 percent fee of the County's tax increment contribution. This charge recovers administrative costs relating to overseeing all Agency related activities.

Note: Administrative expenditures, excluding the 1.5 percent County Administrative Charge, total \$194,000 and represent less than 20 percent of total expenditures.

Operating Expenses - \$6,209,021

1. Membership and State Fee (\$3,421)

The Agency is required by the State of Florida to pay a Special District fee (\$175). The Agency is also a member of the Florida Redevelopment Association and pays annual dues (\$3,246).

2. Contractual Services (\$200,000)

For professional services to conduct a Finding of Necessity Study for a possible expansion of the redevelopment area and amend the Agency's Redevelopment Plan.

3. Land / Building Acquisition (\$1,700,000)

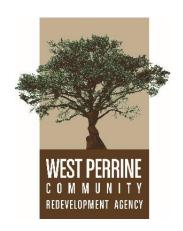
This allocation will fund the acquisition of blighted properties and / or vacant land for future redevelopment opportunities.

4. Infrastructure Improvements (\$300,000)

This allocation will fund improvements within the Area. Additionally, this can be used to seek match funding from the Florida Department of Transportation for a beautification grant project within the redevelopment area.

5. Landscape Enhancement & Ground Maintenance (\$500)

For ground maintenance and litter removal from the Agency's vacant lot.



6. Marketing (\$50,000)

A marketing and branding study is essential to identify how best to promote the Area for target further redevelopment, as well as creating a website to highlight the Agency's programs and the area's redevelopment opportunities.

7. Legal Services (\$30,000)

For legal services to review and/or prepare documents, resolutions, contracts, and represent the Agency in meetings with County staff.

8. Residential Redevelopment Grant Program (\$525,000)

The Agency created a Residential Rehabilitation Program in 2011. The program is intended to provide financial assistance to qualified resident-owners of detached single-family homes, townhomes and duplexes located within the boundaries of the Agency area contracting for necessary repairs to their homes. In prior years, the Agency has partnered with Rebuilding Together to provide repairs to homes in the area.

9. Commercial Redevelopment Grants (\$700,000)

The Agency created a Commercial Rehabilitation Program in 2011. The program provides funding for upgrades to existing structures or commercial property in the Area. Eligible work includes but is not limited to, painting, roof repair, lighting, signage, landscaping, sewer hook-ups or any improvements required by the Americans with Disabilities Act.

10. Beautification Grants (\$300,000)

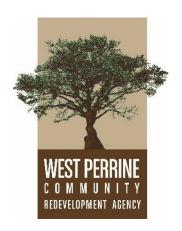
The Agency will provide funding for local agencies to provide debris and garbage removal and beautification within the area.

11. Grant Coordinator (\$75,000)

The Agency will enter into an agreement with a not-for-profit agency to administer the grant programs being offered to the community. This allocation will fund their activities in conjunction with the program.

12. Non-Profit Organizations Grants (\$600,000)

This amount will provide for maintenance and operational support to not-for-profit organizations, including the Historic Bethel House Museum.



13. Community Space (\$1,525,000)

The Agency will fund a community center space for residents to create a safe gathering space in the Area. This community space may be provided directly by the Agency through a partnership with a not-for-profit entity. These funds will be used for the purchase, and / or operation of the facility.

14. Innovative Community Policing (\$200,000)

For the implementation of a community policing program to reduce crime in the area through added proactive enforcement and high visibility in conjunction with community interaction, education, and overall citizen integration through community policing concepts.

15. Special Lighting District (\$100)

Payment of non-ad valorem assessment on the Agency's vacant land at the corner of SW 182^{nd} Street and SW 102^{nd} Court, folio number: 30-5032-014-0210.

Reserves - \$0.00

The annual budget does not include a contingency reserve.