

## MEMORANDUM

Agenda Item No. 8(G)(4)

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**TO:** Honorable Chairman Jose "Pepe" Diaz  
and Members, Board of County Commissioners

**DATE:** March 2, 2021

**FROM:** Geri Bonzon-Keenan  
County Attorney

**SUBJECT:** Resolution approving the  
amended Fiscal Year 2019-20  
budget and Fiscal Year 2020-  
2021 budget for the N.W. 7th  
Avenue Corridor Community  
Redevelopment Agency and the  
N.W. 7th Avenue Corridor  
Community Redevelopment  
Area in the total amounts of  
\$2,897,696.00 and  
\$3,625,765.00, respectively

Resolution No. R-157-21

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The accompanying resolution was prepared by the Office of Management and Budget and placed on the agenda at the request of Prime Sponsor Airports and Economic Development Committee.



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Geri Bonzon-Keenan  
County Attorney


GBK/uw

# Memorandum



**Date:** March 2, 2021

**To:** Honorable Chairman Jose “Pepe” Diaz  
and Members, Board of County Commissioners

**From:** Daniella Levine Cava   
Mayor

**Subject:** NW 7<sup>th</sup> Avenue Corridor Community Redevelopment Agency Amended FY 2019-20 and FY 2020-21 Budgets

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## **Recommendation**

It is recommended that the Board of County Commissioners (Board) adopt the attached resolution approving the NW 7<sup>th</sup> Avenue Corridor Community Redevelopment Agency’s (Agency) FY 2019-20 amended budget and FY 2020-21 budget for the NW 7<sup>th</sup> Avenue Corridor Community Redevelopment Area (area), which include revenues and expenditures in the amounts of \$2,897,696 and \$3,625,756, respectively. The Board must approve the Agency’s budget prior to the Agency expending any funds.

## **Scope**

The area is located in County Commission Districts 2 and 3, which are represented by Commissioner Jean Monestime and Commissioner Keon Hardemon, respectively.

## **Fiscal Impact / Funding Source**

The Agency’s revenue source is tax increment financing (TIF), which is generated through the incremental growth of ad valorem revenues beyond an established base year, as defined in section 163.387, Florida Statutes. For FY 2020-21, the countywide TIF payment to the Agency’s trust fund is \$635,381 and the unincorporated municipal service area (UMSA) TIF payment to the trust fund is \$262,530. The County will continue to make annual payments to the Agency based on each year’s growth of ad valorem revenues over the base year until 2034 when the Agency and the area sunset.

## **Track Record / Monitor**

This resolution does not provide for contracting with any specific entity. The resolution approves the Agency and the area’s amended FY 2019-20 and FY 2020-21 budgets.

## **Background**

On March 16, 2004, the Board adopted Resolution No. R-293-04, which established the boundaries of the area and declared the area to be slum or blighted. On June 7, 2005, the Board approved the establishment of the Agency by adopting the Agency’s community redevelopment plan (plan), through Resolution No. R-780-04, and the funding of the activities set forth in the plan when the Board enacted Ordinance No. 04-124, which created the Agency’s redevelopment trust fund (trust fund).

On December 1, 2009, the Board adopted Resolution No. R-1360-09, which authorized an Interlocal Cooperation Agreement (interlocal) between the Agency and the County. The interlocal grants to the Agency certain redevelopment powers. The interlocal requires the Agency to submit, for the County’s approval, an annual budget for the implementation of the plan. On August 4, 2011, the Board adopted Resolution No. R-223-11, which approved a finding of necessity to expand the area to include a new area north of the existing area. Further, on September 6, 2012, the Board adopted Resolution No. R-661-12, which revised the plan to include the new expanded area and broadened the redevelopment strategies for the area.

Fiscal Year 2019-20 Amended Budget

On July 24, 2019, the Agency adopted Resolution No. CRA-04-2019, which approved the Agency’s FY 2019-20 budget of \$2,897,696 for the area. On November 19, 2019, the Board approved the budget through Resolution No. R-1228-19. The amended budget was approved by the Agency on June 12, 2020, through Resolution No. CRA-04-2020 (Attachment A) and re-programs \$620,000 from the line item *Available for Development Opportunities* (\$1,678,440) to the newly created *Emergency Grants line item* to fund emergency grants to businesses in response to the COVID-19 pandemic for up to 20 small businesses and program administration.

FY 2020-21 Proposed Budget

On September 28, 2020, the Agency adopted Resolution No. CRA-06-2020 (Attachment B), which approved the Agency’s FY 2020-21 budget of \$3,625,756 for the area. The budget includes \$635,381 in revenue sources of County TIF, \$262,530 in UMSA TIF, carryover funds of \$2,660,202, and \$67,643 in interest earnings.

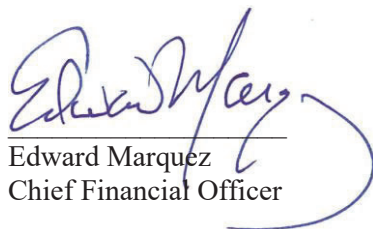
Administrative expenditures total \$148,938, excluding the 1.5 percent County administrative charge of \$13,469, and they represent five percent of TIF revenues, which satisfies the 20 percent cap in administrative expenditures stipulated by the interlocal. Administrative expenses include direct County support (\$130,438), advertising, printing/publishing and meeting costs (\$13,500), and travel/conferences (\$5,000).

Operating expenditures total \$3,475,756 and include:

- \$1,863,956 available for development opportunities;
- \$250,000 for a Commercial Improvement Program to help existing businesses;
- \$150,000 for a Business Innovation and Investment Grant Program;
- \$200,000 for landscape and streetscape improvements;
- \$205,000 for infrastructure improvements;
- \$85,000 for an Economic Development Coordinator;
- \$445,000 for emergency grant COVID-19 programs;
- \$75,000 for Marketing and Outreach;
- \$80,000 for Grants Administrator;
- \$25,000 for legal services; and
- \$1,800 for memberships, fees and meeting room expenses.

All expenditures are detailed in Exhibit 2 to the attached resolution.

Attachments



Edward Marquez  
Chief Financial Officer

**RESOLUTION NO. CRA-02-2020**

RESOLUTION AMENDING THE FISCAL YEAR 2019-20 BUDGET FOR THE N.W. 7TH AVENUE CORRIDOR COMMUNITY REDEVELOPMENT AGENCY IN THE TOTAL AMOUNT OF \$2,897,696.00; AND DIRECTING THE EXECUTIVE DIRECTOR OR THE EXECUTIVE DIRECTOR'S DESIGNEE TO SUBMIT THE AMENDED BUDGET TO MIAMI-DADE COUNTY FOR APPROVAL BY THE MIAMI-DADE BOARD OF COUNTY COMMISSIONERS

**WHEREAS**, the Board of Commissioners ("Board") of the N.W. 7<sup>th</sup> Avenue Corridor Community Redevelopment Agency ("Agency") approved the Fiscal Year 2019-20 budget for the Agency and the N.W. 7<sup>th</sup> Avenue Corridor Community Redevelopment Area ("Area") on July 24, 2019 through Resolution No. CRA-04-2019; and

**WHEREAS**, the Miami-Dade Board of County Commissioners approved the Agency's Fiscal Year 2019-20 budget on November 19, 2019 through Resolution No. R-1228-19; and

**WHEREAS**, due to the global pandemic caused by COVID 19, the Agency wishes to amend the Fiscal Year 2019-20 budget to fund emergency grants in the redevelopment area,

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE N.W. 7TH AVENUE COMMUNITY REDEVELOPMENT AGENCY**, that:

**Section 1.** The matters contained in the foregoing recital are incorporated in this Resolution by reference.

**Section 2.** This Board approves the Agency and the Area's amended budget for Fiscal Year 2019-20 in the total amount of \$2,897,696.00, in the form attached hereto as Exhibit 1 and incorporated herein by reference. This Board further directs the Executive Director or the

Executive Director's designee to submit the amended budget to Miami-Dade County for approval by the Miami-Dade Board of County Commissioners.

The foregoing resolution was offered by Commissioner Charesse Chester, who moved its adoption. The motion was seconded by Commissioner Eugene Lomando and upon being put to a vote, the vote was as follows:

Dr. Mae D. Bryant, Chairwoman	Aye
Eugene Lomando, Vice Chairman	Aye
Charesse Chester	Aye
Yvonne White Edwards	Aye
	Mack Samuel Aye

The Chairperson thereupon declared the resolution duly passed and adopted this 6<sup>th</sup> day of May, 2020.

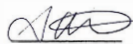
**N.W. 7<sup>th</sup> AVENUE COMMUNITY  
REDEVELOPMENT AGENCY AND  
ITS BOARD OF COMMISSIONERS**

By: 

Mack Samuel

N.W. 7<sup>th</sup> Avenue CRA Secretary

Approved by CRA Attorney as  
to form and legal sufficiency.



Terrence A. Smith

**RESOLUTION NO. CRA-06-2020**

RESOLUTION APPROVING THE FISCAL YEAR 2020-2021 BUDGET FOR THE N.W. 7TH AVENUE CORRIDOR COMMUNITY REDEVELOPMENT AGENCY IN THE TOTAL AMOUNT OF \$3,625,756.00; AND AUTHORIZING THE EXECUTIVE DIRECTOR OR THE EXECUTIVE DIRECTOR'S DESIGNEE TO MAKE NECESSARY CHANGES TO THE BUDGET AND TO SUBMIT THE BUDGET TO THE MIAMI-DADE BOARD OF COUNTY COMMISSIONERS FOR ITS APPROVAL

**WHEREAS**, the Board of Commissioners (Board) of the N.W. 7<sup>th</sup> Avenue Corridor Community Redevelopment Agency (Agency) desires to approve the annual budget for Fiscal Year 2020-2021 for the Agency and the N.W. 7<sup>th</sup> Avenue Corridor Community Redevelopment Area ("Area"); and

**WHEREAS**, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF THE N.W. 7TH AVENUE COMMUNITY REDEVELOPMENT AGENCY**, that:

**Section 1.** The matters contained in the foregoing recital are incorporated in this Resolution by reference.

**Section 2.** This Board approves the Agency's and the Area's annual budget for Fiscal Year 2020-2021 in the total amount of \$3,625,756.00, in the form attached hereto as Exhibit 1 and incorporated herein by reference. This Board further authorizes the Executive Director or Executive Director's designee to make necessary changes to the budget to account for corrected carry-over from the prior year or revenue estimates based on final action by the Miami-Dade

Board of County Commissioners (“County Commission”) during the County’s final budget hearing. This Board further authorizes the Executive Director or the Executive Director’s designee to submit the budget to County Commission for its approval.

The foregoing resolution was offered by Commissioner Mack Samuel, who moved its adoption. The motion was seconded by Commissioner Yvonne White Edwards and upon being put to a vote, the vote was as follows:

Dr. Mae D. Bryant, Chairwoman	
Eugene Lomando, Vice Chairman	
Charesse Chester	Mack Samuel
John L. Gay, Jr.	Yvonne White Edwards

The Chairperson thereupon declared the resolution duly passed and adopted this 28th day of September, 2020.

**N.W. 7<sup>th</sup> AVENUE COMMUNITY  
REDEVELOPMENT AGENCY AND  
ITS BOARD OF COMMISSIONERS**

By:   
Mack Samuel  
N.W. 7<sup>th</sup> Avenue CRA Secretary

Approved by CRA Attorney as  
to form and legal sufficiency.



Terrence A. Smith




## MEMORANDUM

(Revised)

**TO:** Honorable Chairman Jose "Pepe" Diaz  
and Members, Board of County Commissioners

**DATE:** March 2, 2021

**FROM:**   
Geri Bonzon-Keenan  
County Attorney

**SUBJECT:** Agenda Item No. 8(G)(4)

Please note any items checked.

- ☐ "3-Day Rule" for committees applicable if raised
- ☐ 6 weeks required between first reading and public hearing
- ☐ 4 weeks notification to municipal officials required prior to public hearing
- ☐ Decreases revenues or increases expenditures without balancing budget
- ☐ Budget required
- ☐ Statement of fiscal impact required
- ☐ Statement of social equity required
- ☐ Ordinance creating a new board requires detailed County Mayor's report for public hearing
- ☐ No committee review
- ☐ Applicable legislation requires more than a majority vote (i.e., 2/3's present \_\_\_\_, 2/3 membership \_\_\_\_, 3/5's \_\_\_\_, unanimous \_\_\_\_, CDMP 7 vote requirement per 2-116.1(3)(h) or (4)(c) \_\_\_\_, CDMP 2/3 vote requirement per 2-116.1(3)(h) or (4)(c) \_\_\_\_, or CDMP 9 vote requirement per 2-116.1(4)(c)(2) \_\_\_\_ to approve
- ☐ Current information regarding funding source, index code and available balance, and available capacity (if debt is contemplated) required

Approved \_\_\_\_\_ Mayor  
Veto \_\_\_\_\_  
Override \_\_\_\_\_

Agenda Item No. 8(G)(4)  
3-2-21

RESOLUTION NO. R-157-21

RESOLUTION APPROVING THE AMENDED FISCAL YEAR 2019-20 BUDGET AND FISCAL YEAR 2020-2021 BUDGET FOR THE N.W. 7TH AVENUE CORRIDOR COMMUNITY REDEVELOPMENT AGENCY AND THE N.W. 7TH AVENUE CORRIDOR COMMUNITY REDEVELOPMENT AREA IN THE TOTAL AMOUNTS OF \$2,897,696.00 AND \$3,625,765.00, RESPECTIVELY

**WHEREAS**, this Board desires to approve the amended Fiscal Year 2019-20 budget for the N.W. 7<sup>th</sup> Avenue Corridor Community Redevelopment Agency (“Agency”) and the N.W. 7<sup>th</sup> Avenue Corridor Community Redevelopment (“area”); and

**WHEREAS**, this Board further desires to approve the annual budget for Fiscal Year 2020-21 for the Agency and area; and

**WHEREAS**, this Board desires to accomplish the purpose outlined in the accompanying memorandum, a copy of which is incorporated herein by reference,

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA**, that:

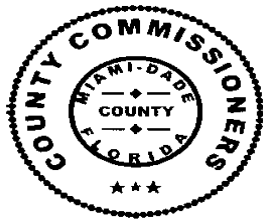
**Section 1.** The matters contained in the foregoing recitals are incorporated in this resolution by reference.

**Section 2.** This Board approves the amended Fiscal Year 2019-20 budget and Fiscal Year 2020-2021 budget for the Agency and the area in the total amounts of \$2,897,696.00 and \$3,625,765.00, respectively, which are attached hereto as Exhibits “1” and “2” and incorporated herein by reference.

The foregoing resolution was offered by Commissioner **Keon Hardemon**, who moved its adoption. The motion was seconded by Commissioner **Oliver G. Gilbert, III** and upon being put to a vote, the vote was as follows:

Jose "Pepe" Diaz, Chairman	<b>aye</b>		
Oliver G. Gilbert, III, Vice-Chairman	<b>aye</b>		
Sen. René García	<b>nay</b>	Keon Hardemon	<b>aye</b>
Sally A. Heyman	<b>aye</b>	Danielle Cohen Higgins	<b>aye</b>
Eileen Higgins	<b>aye</b>	Joe A. Martinez	<b>nay</b>
Kionne L. McGhee	<b>aye</b>	Jean Monestime	<b>aye</b>
Raquel A. Regalado	<b>aye</b>	Rebeca Sosa	<b>aye</b>
Sen. Javier D. Souto	<b>absent</b>		

The Chairperson thereupon declared this resolution duly passed and adopted this 2<sup>nd</sup> day of March, 2021. This resolution shall become effective upon the earlier of (1) 10 days after the date of its adoption unless vetoed by the County Mayor, and if vetoed, shall become effective only upon an override by this Board, or (2) approval by the County Mayor of this resolution and the filing of this approval with the Clerk of the Board.



MIAMI-DADE COUNTY, FLORIDA  
BY ITS BOARD OF  
COUNTY COMMISSIONERS

HARVEY RUVIN, CLERK

**Melissa Adames**

By: \_\_\_\_\_  
Deputy Clerk

Approved by County Attorney as  
to form and legal sufficiency.

Terrence A. Smith



**Date:** May 6, 2020

**To:** Mae Bryant, Chairwoman  
and Board Members  
NW 7<sup>th</sup> Avenue Community  
Redevelopment Agency

**From:** Jorge M. Fernandez, Executive Director  
NW 7<sup>th</sup> Avenue Community Redevelopment Agency

**Subject:** Resolution: Approval of Amended FY 2019-20 Budget

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### **Recommendation**

It is recommended that the Board of Commissioners (Board) of the N.W. 7<sup>th</sup> Avenue Corridor Community Redevelopment Agency (Agency) adopt the accompanying resolution amending the Agency's FY 2019-20 budget in the amount of \$2,897,696.00. It is further recommended that the Board authorize the Executive Director or the Executive Director's to submit the amended budget to Miami-Dade County for approval by the Miami-Dade Board of County Commissioners.

### **Fiscal Impact**

The amendment to the current fiscal year budget will move \$620,000 from the line item *Available for Development Opportunities* to the grants line item (\$1,678,440) to fund the emergency grants to businesses in the redevelopment area in the amount of \$620,000 for 200 small businesses and program administration. This action will increase the *Contractual Services – Grants Program Administrator* line item from \$60,000 to \$80,000 and decrease the development funding to \$1,058,440.

If approved, this budget amendment will be forwarded to the Board of County Commission as a ratification item under the Miami-Dade County declared State of Emergency Order issued in March.

### **Background**

In January 2020, the World Health Organization identified and declared a severe acute respiratory virus, coronavirus disease 2019 (COVID-19) to be a public health emergency crisis of international concern. As a result, Governor DeSantis and Mayor Carlos Gimenez have issued declarations of emergency requiring the closure of non-essential business closures and requiring residents to stay-at-home to reduce the spread of COVID-19. These sudden and unforeseen closures of businesses has had a detrimental effect on many small and large businesses, including, not limited to, in the Redevelopment Area. The total economic losses are still being calculated, but will no doubt be exceptional and unprecedented.

Based on the emergency grant criteria and funding level as presented in Agenda Item B, preliminary data suggests that there are more than 300 businesses within the Redevelopment Area that could potentially qualify to receive funding. Therefore, based on the number of businesses, and assuming all of them applied *and* qualified, over \$900,000 would be needed. If the Board desires to fund additional emergency grants, another budget amendment will be required and additional funds will need to be identified as this action will reduce your development budget to \$1,058,440.

As shown in the attached, it is important to note that by approving the re-programming of funding to support the emergency small business grant program, that it may affect the Board's ability to execute a portion or most of the priorities identified in the Agency's Action Plan; namely, identifying a signature project and/or acquiring a parcel for development.

**NW 7th Avenue Corridor  
Community Redevelopment Agency  
FY 2019 - 20 Amended Budget  
(FY 2019 - 2020 begins October 1, 2019)**

	FY 2019-20 Adopted Budget	FY 2019-20 Amended Budget
<b>Revenues:</b>		
UMSA Tax Increment Revenue (TIR)	202,251	202,251
County Tax Increment Revenue (TIR)	489,492	489,492
Carryover	2,153,081	2,153,081
Interest Earnings	52,872	52,872
<b>Revenue Total</b>	<b>2,897,696</b>	<b>2,897,696</b>
<b>EXPENDITURES</b>		
<b>Administrative Expenditures:</b>		
Employee Salary and Fringes	-	-
Contractual Services	-	-
Audits and Studies	-	-
Printing and publishing	5,000	5,000
Clerk and Meeting Costs	500	500
Advertising and Notices	8,000	8,000
Travel (includes educational conferences/seminars)	5,000	5,000
Other Admin. Expenses (Direct County Support)	118,580	118,580
<b>(A) Sub Total Administrative Expenses</b>	<b>137,080</b>	<b>137,080</b>
County Administrative Charge at 1.5%	10,376	10,376
County Reimbursement of Advances (1/3)	-	-
<b>(B) Sub Total Admin. Expenses &amp; County Charge</b>	<b>147,456</b>	<b>147,456</b>
<b>Operating Expenditures:</b>		
Legal Services	25,000	25,000
Contractual Services - Grants Program Administrator	60,000	60,000
Contractual Services - Economic Development Coordinator	85,000	85,000
Marketing and Outreach	95,000	95,000
Safety and Security Initiative	-	-
Business Innovation & Investment Grant (BIIG)	150,000	150,000
Emergency Business Grants (COVID 19)	-	600,000
Landscaping/Streetscaping	200,000	200,000
Infrastructure Improvements	205,000	205,000
Commercial Improvement Program (CIP)	250,000	250,000
Memberships and Fees	800	800
Other Operating Expenditures	-	-
Available for Development Opportunities	1,678,440	1,078,440
Meeting Room Expenses	1,000	1,000
<b>(C) Sub Total Operating Expenses</b>	<b>2,750,240</b>	<b>2,750,240</b>
<b>(D) Reserve</b>	<b>(0)</b>	<b>(0)</b>
<b>Expenditure Total (B+C+D)</b>	<b>2,897,696</b>	<b>2,897,696</b>
<b>Cash Position (Rev-Exp)</b>		
	-	-

**N.W. 7<sup>TH</sup> AVENUE CORRIDOR  
COMMUNITY REDEVELOPMENT AGENCY**



**FY 2020 - 2021 BUDGET NARRATIVE**

***[www.miamidade.gov/redevelopment/mc-7th-avenue-corridor.asp](http://www.miamidade.gov/redevelopment/mc-7th-avenue-corridor.asp)***



## NW 7th Avenue Corridor Community Redevelopment Agency *Fiscal Year 2020 – 2021 Proposed Budget*

### Introduction and Overview

Chapter 163, Part 3 of Florida State Statutes, known as the “Community Redevelopment Act of 1969” authorized local governments to establish Community Redevelopment Agencies to revitalize areas designated as slum and blight.

The NW 7th Avenue Corridor Community Redevelopment Agency (CRA) was created by the Miami-Dade County Board of County Commissioners (BCC) in 2004. On March 16, 2004, the BCC adopted Resolution R-293-04, establishing the boundaries of the CRA and declaring the area to be slum or blighted and in need of redevelopment, per Florida Statutes, Chapter 163. Subsequently, on June 22, 2004, the Board approved the CRA’s Community Redevelopment Plan (Plan) pursuant to Resolution R-780-04 and the funding of the Plan when it enacted Ordinance No. 04-124 (Trust Fund). Upon creation of the CRA, the BCC appointed itself as the CRA Board of Commissioners. On February 7, 2006, the BCC established a citizen’s Board of Commissioners for the CRA and delegated certain redevelopment powers to the Board. During Fiscal Year 2008-2009, seven citizens were appointed to the CRA Board (O-06-18).

The original Redevelopment Plan called for the development of a new car automotive retail marketing, sales, and distribution center, commonly referred to as the “Automall” as the primary redevelopment project. On December 7, 2005, the Developer, Potamkin Development I-95 LLC, decided to continue the negotiations.

On February 21, 2012, the CRA Board adopted a revised Redevelopment Plan which the BCC approved on September 6, 2012. Approval of the revised Redevelopment Plan extended the boundaries of the redevelopment area and broadened the redevelopment strategy for the area.

The NW 7th Avenue Community Redevelopment Area boundary is generally defined as the area bounded on the north by 119th Street, south by the municipal boundary of the City of Miami, east by I-95 and west by the by the properties bordering on NW 7th Avenue in unincorporated Miami-Dade County.



The expansion area is generally bounded on the north by the City of Miami Gardens, south by the municipal boundary of the City of North Miami, east by I-95 and west by the westernmost property lines of the parcels that abut the westerly right-of-way along NW 7th Avenue.

The goals of the NW 7th Avenue CRA continue to be the re-positioning of the corridor as a major regional employment center; providing support for the growth and expansion of existing businesses in the CRA; supporting development of new business in the CRA; providing training and increased employment

opportunities for residents of Northwest Miami-Dade, and; redevelopment of the 7th Avenue corridor, through support of a mix of business, residential and commercial opportunities.

The N. W. 7th Avenue CRA Board Members are: Dr. Mae Bryant, Chairwoman; Gene Lomando, Vice Chairman; Charesse Chester, Marketing Liaison; John L. Gay, Jr. Technology Liaison; Mack Samuel, Secretary and Yvonne White Edwards, Zoning Liaison.

### **Revenues**

The Agency's primary revenue source consists of tax increment financing (TIF), which is generated through the incremental growth of ad valorem revenues beyond an established base year within the CRA Area. For FY 2020-21, revenues include Countywide (\$635,381) and Unincorporated Municipal Service Area (\$262,530) TIF payments totaling \$897,911. Additional revenues of \$67,643 are projected from interest earnings and \$2,660,202 has been carried over from prior fiscal years.

### **Expenditures**

Proposed administrative expenditures in FY 2020-21 total \$148,938 and include direct support from County staff (\$130,438), advertising and notices (\$8,000), printing and publishing (\$5,000), travel and educational seminars (\$5,000) and meeting costs (\$500). Administrative costs represent 5 percent of total funds contemplated to be spent in this budget, excluding the 1.5 percent County Administrative Charge (\$13,469).

Proposed operating expenditures total \$3,475,756 and include the following programming and expenses:

- Development Opportunities/Land/Parcel Acquisitions (\$1,863,956)  
The Board has budgeted funds to be able to acquire land or participate in development activities that may arise within the Redevelopment Area.
- Emergency Grants Program (\$445,000)  
The Emergency Grants Program (EGP) was created in response to the COVID-19 pandemic. The CRA offers rolling grants for small businesses experiencing business interruptions as a result of multiple business shut down orders.
- Commercial Improvement Program (\$250,000)  
The Commercial Improvement Program (CIP) funds improvements such as façade, lighting, landscaping, correction of code violations, interior improvements, building improvements to include sewer connections. In conversations with the community, the CRA Board decided to mirror a similar program that Miami-Dade County uses for commercial type improvement activities.
- Infrastructure Improvements (\$205,000)  
The CRA may undertake improvements in the Area that include streets, sidewalks, water and sewer lines, utility lines, etc. These funds can be used to match grants available for these activities.
- Landscaping/Streetscaping (\$200,000)  
The CRA may provide landscape and streetscape improvements throughout the CRA area within the right of way. Additionally, the CRA may provide a landscape master plan for the Area that will facilitate improvements on the corridor.
- Business Innovation and Investment Program (\$150,000)  
The Business Innovation Investment Grant (BIIG) Program is designed to support growth and expansion of established businesses in the CRA, as well as encourage outside businesses to locate within the CRA boundaries by assisting with their capital investments.

The grants under this program will be used to assist businesses invest in new equipment and technology. The program aims to create or retain jobs in the area and enhance the skill level of those jobs.

- Contractual Services, Business Outreach/Street Fair (\$95,000)  
The business outreach program will fund events that create the opportunity to promote the businesses located within the CRA, reach businesses outside the CRA and coordinate the annual Uptown Avenue 7 Street Fair & Art Bazaar. Due to COVID-19, plans are underway for a comprehensive virtual Street Fair and Business Service outreach and a robust website re-boot.
- Contractual Services, Economic Development Coordinator (\$85,000)  
To cover the costs associated with an economic development coordinator for the CRA. This company/entity will provide support for the Agency's development mission on the corridor.
- Contractual Services, Grants Program Administrator (\$80,000)  
To cover costs associated with a grants coordinator for the CRA. This company/entity will oversee the CRA's grant programs.
- Marketing Services (\$75,000)  
Marketing services promote the CRA to the surrounding community, business, residents and those located outside the CRA desirous of relocation. For the current fiscal year, the CRA completed Phase 1 of the Streetscape Improvements portfolio with the purchase and installation of 150 FPL light pole banners. Planned website development and banner renewals, among other projects which may be identified.
- Legal Services (\$25,000)  
Legal services to the CRA are provided by the Miami-Dade County Attorney's Office.
- Meeting Room Expenses (\$1,000)  
To cover costs associated with the CRA monthly meetings.
- State Fee and Memberships (\$800)  
All CRAs are required by the State of Florida to pay a Special District fee. Additionally, the CRA maintains membership in the Florida Redevelopment Association (FRA).



## N.W. 7th Avenue Corridor Community Redevelopment Agency

FY 2020-2021  
Beginning October 1, 2020

	FY 2019-20 Adopted Budget	FY 2019-20 Projected Budget	FY 2019-20 Amended Budget	FY 2020-21 Proposed Budget
<b>REVENUES</b>				
UMSA Tax Increment Revenue (TIR)	202,251	202,251	202,251	262,530
County Tax Increment Revenue (TIR)	489,492	489,492	489,492	635,381
Carryover from Prior Year	2,153,081	2,153,081	2,153,081	2,660,202
Interest Earnings	52,872	52,872	52,872	67,643
<b>Revenue Total</b>	<b>2,897,696</b>	<b>2,897,696</b>	<b>2,897,696</b>	<b>3,625,756</b>
<b>EXPENDITURES</b>				
<b>Administrative Expenditures:</b>				
Employee Salary and Fringes	-	-	-	-
Contractual Services	-	-	-	-
Audits and Studies	-	-	-	-
Printing and publishing	5,000	-	5,000	5,000
Clerk and Meeting Costs	500	-	500	500
Advertising and Notices	8,000	-	8,000	8,000
Travel (includes educational conferences/seminars)	5,000	-	5,000	5,000
Other Admin. Expenses (Direct County Support)	118,580	118,580	118,580	130,438
<b>(A) Sub Total Administrative Expenses</b>	<b>137,080</b>	<b>118,580</b>	<b>137,080</b>	<b>148,938</b>
County Administrative Charge at 1.5%	10,376	10,376	10,376	13,469
County Reimbursement of Advances (1/3)	-	-	-	-
<b>(B) Sub Total Admin. Expenses &amp; County Charge</b>	<b>147,456</b>	<b>128,956</b>	<b>147,456</b>	<b>162,407</b>
<b>Operating Expenditures:</b>				
Legal Services	25,000	25,000	25,000	25,000
Marketing Services	95,000	57,087	95,000	75,000
Contractual Services - Grants Prog Admin (NANA)	60,000	80,000	80,000	80,000
Contractual Services - Econ Dev Coord (UrbanCentric)	85,000	76,424	85,000	85,000
Contractual Services - Bussiness Outreach (MUCE)	-	-	-	95,000
Emergency Grant Programs - COVID-19 Buss/Res	-	-	600,000	445,000
Landscaping/Streetscaping	200,000	-	200,000	200,000
Infrastructure Improvements	205,000	-	205,000	205,000
Business Investment & Improvement Grant (BIIG)	150,000	48,000	150,000	150,000
Commercial Improvement Program (CIP)	250,000	215,000	250,000	250,000
Memberships and Fees	800	800	800	800
Available for Development Opportunities	1,678,440	-	1,078,440	1,863,956
Meeting Room Expenses	1,000	-	1,000	1,000
<b>(C) Sub Total Operating Expenses</b>	<b>2,900,240</b>	<b>502,311</b>	<b>2,770,240</b>	<b>3,625,756</b>
<b>(D) Reserve</b>	<b>(150,000)</b>	<b>2,266,429</b>	<b>(20,000)</b>	<b>(162,407)</b>
<b>Expenditure Total (B+C+D)</b>	<b>2,897,696</b>	<b>2,897,696</b>	<b>2,897,696</b>	<b>3,625,756</b>