

**Northwest 7th Avenue  
Community Redevelopment Agency  
(A Component Unit of Miami-Dade  
County, Florida)**

Financial Report  
Fiscal Year Ended September 30, 2024

NORTHWEST 7TH AVENUE COMMUNITY REDEVELOPMENT AGENCY  
(A Component Unit of Miami-Dade County, Florida)

**THE ORGANIZATION**

The Northwest 7th Avenue Community Redevelopment Agency (CRA) was created in accordance with Chapter 163.356 of the Florida Statutes. The County established a Redevelopment Trust Fund for the purpose of utilizing future tax incremental revenue and other qualified funds in connection with the implementation of the CRA Plan.

The Board of County Commissioners appointed the CRA Board of Commissioners. Board members of the Northwest 7th Avenue CRA for the year ended September 30, 2024, were as follows:

**CHAIRWOMAN OF THE BOARD**

Daniella Pierre

**CRA BOARD OF COMMISSIONERS**

Jeffy Mondesir  
Gene Lomando  
Linnon Latham  
Nadeige Theresias-Joisil

## Table of Contents

### FINANCIAL SECTION:

Independent auditor's report	1-3
Management's discussion and analysis (unaudited)	4-7
Financial statements	
Government-wide:	
Statement of net position	8
Statement of activities	9
Fund financial statements:	
Balance sheet	10
Statement of revenues, expenditures and change in fund balance	11
Notes to financial statements	12-15
Required supplementary information (unaudited):	
Schedule of revenue, expenditures and change in fund balance – budget to actual (budgetary basis) – general fund	16
Note to required supplementary information	17

### COMPLIANCE SECTION:

Other reports:	
Independent auditor's report on internal control over financial reporting and on compliance and other matters based on an audit of financial statements performed in accordance with <i>Government Auditing Standards</i>	18-19
Independent accountant's report on compliance with sections 218.415, 163.387(6) and 163.387(7), Florida Statutes	20
Management letter in accordance with the Chapter 10.550, Rules of the Auditor General of the State of Florida	21-22

**Independent Auditor's Report**

Board of Commissioners  
Northwest 7th Avenue Community Redevelopment Agency

**Report on the Audit of the Financial Statements*****Opinions***

We have audited the financial statements of the governmental activities and the major fund of the Northwest 7th Avenue Community Redevelopment Agency (the CRA), a component unit of Miami-Dade County, Florida (the County), as of and for the year ended September 30, 2024, and the related notes to the financial statements, which collectively comprise the CRA's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the major fund of the CRA as of September 30, 2024, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

***Basis for Opinions***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the CRA and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the CRA's ability to continue as a going concern for 12 months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

**Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgement made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we

- Exercise professional judgement and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the CRA's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgement, there are conditions or events considered in the aggregate, that raise substantial doubt about the CRA's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

**Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated June 16, 2025, on our consideration of the CRA's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the CRA's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the CRA's internal control over financial reporting and compliance.

*RSM VS LLP*

Miami, Florida  
June 16, 2025

**Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated June 15, 2025, on our consideration of the CRA's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the CRA's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the CRA's internal control over financial reporting and compliance.

*RSM US LLP*

Miami, Florida  
June 16, 2025

**Northwest 7th Avenue Community Redevelopment Agency  
(A Component Unit of Miami-Dade County, Florida)**

**Management's Discussion and Analysis – Unaudited**

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**Governmental Funds**

Governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balance provide a reconciliation to facilitate the comparison between governmental funds and governmental activities when required.

A key element of the reconciliation of these two statements are that the government-wide statement of activities reports the purchases of capital assets as assets which are then charged to expense over their useful lives (depreciated). Conversely, the governmental funds statements report the purchase of capital assets as an expenditure.

The CRA maintains one governmental fund. Information is presented in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balance for the general fund. The CRA does not have any other funds.

**Notes to the Financial Statements**

The notes to the financial statements provide additional information that is essential for a full understanding of the information provided in the fund financial statements.

**Government-Wide Financial Analysis**

The table below summarizes the statement of net position fiscal years ended September 30, 2024 and 2023:

	2024	2023
Current assets	\$ 5,694,316	\$ 4,813,543
<b>Total assets</b>	<b>5,694,316</b>	<b>4,813,543</b>
Current liabilities	\$ 52,583	\$ 50,523
<b>Total liabilities</b>	<b>52,583</b>	<b>50,523</b>
Net position:		
Restricted for redevelopment projects	5,641,733	4,763,020
<b>Total net position</b>	<b>\$ 5,641,733</b>	<b>\$ 4,763,020</b>

**Northwest 7th Avenue Community Redevelopment Agency  
(A Component Unit of Miami-Dade County, Florida)**

**Management's Discussion and Analysis – Unaudited**

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. Governmental activities increased the CRA's net position by \$878,713 for the year ended September 30, 2024, key elements of the change are described below:

The table below summarizes the changes in net position:

	2024	2023
General revenues:		
Tax increment financing revenues	\$ 1,379,497	\$ 1,147,266
Investment and other income	212,317	147,751
<b>Total revenues</b>	<b>1,591,814</b>	<b>1,295,017</b>
Expenses:		
Community redevelopment	713,101	663,441
<b>Total expenses</b>	<b>713,101</b>	<b>663,441</b>
<b>Change in net position</b>	<b>878,713</b>	<b>631,576</b>
Net position beginning of year	4,763,020	4,131,444
Net position end of year	<u><u>\$ 5,641,733</u></u>	<u><u>\$ 4,763,020</u></u>

There was an increase in tax increment financing revenues in the current year due to an increase in property values within the CRA District. This resulted in an increase in net position.

**Governmental Funds**

The focus of the CRA's governmental fund is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the CRA's financing requirement. In particular, unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of the year.

The general fund is the chief operating fund of the CRA. At the end of the current year, restricted fund balance of \$5,641,733 are unspent tax increment financing revenues restricted for redevelopment projects of the general fund.

There was an increase in tax increment financing revenues in the current year due to an increase in property values within the CRA District. Overall, the CRA's original taxable values have increased approximately 341%, from \$54 million since the CRA's base year of 2003 to \$239 million as of 2023. Additionally, the value of the expansion area increased 88%, from \$48 million since the CRA's expansion area base year of 2012 to \$90 million as of 2023. This resulted in an increase in fund balance.

The CRA's general fund is required to adopt an annual budget prepared on a basis consistent with accounting principles generally accepted in the United States of America.

**Northwest 7th Avenue Community Redevelopment Agency  
(A Component Unit of Miami-Dade County, Florida)**

**Management's Discussion and Analysis – Unaudited**

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**Budgetary Highlights**

On December 20, 2023, the CRA Board of Commissioners adopted the FY 2023-24 budget of \$6,921,843 based on projections of TIF revenues and cash balances for FY 2022-23. The CRA adopted Resolution No. CRA-05-2023 directing that County staff forward the CRA's annual budget to the Board of County Commissioners for approval. On May 7, 2024, the Board of County Commissioners approved Resolution No. R-380-24.

**Economic Factors and Future Developments**

The goals of the Northwest 7th Avenue CRA continue to be the re-positioning of the corridor as a major regional employment center; providing support for the growth and expansion of existing businesses in the CRA; supporting development of new business in the CRA; providing training and increased employment opportunities for residents of Northwest Miami-Dade, and; redevelopment of the 7th Avenue corridor, through support of a mix business, residential and commercial opportunities.

**Requests for Information**

This financial report is designed to provide a general overview of the Northwest 7th Avenue Community Redevelopment Agency's finances for all those with an interest in its finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to Mrs. Vivian Cao at 111 NW 1st Street, Suite 2210, Miami, FL 33128.

**Northwest 7th Avenue Community Redevelopment Agency**  
**(A Component Unit of Miami-Dade County, Florida)**

**Statement of Net Position**  
**September 30, 2024**

	<b>Governmental Activities</b>
<hr/>	
<b>Assets</b>	
Cash and cash equivalents	\$ 5,694,316
<b>Total assets</b>	<u><u>\$ 5,694,316</u></u>
<b>Liabilities</b>	
Accounts payable and accrued liabilities	\$ 52,583
<b>Total liabilities</b>	<u>52,583</u>
<b>Net position:</b>	
Restricted for redevelopment projects	5,641,733
<b>Total net position</b>	<u><u>\$ 5,641,733</u></u>

See notes to financial statements.

**Northwest 7th Avenue Community Redevelopment Agency**  
**(A Component Unit of Miami-Dade County, Florida)**

**Statement of Activities**  
**For Fiscal Year Ended September 30, 2024**

		<b>Net Revenue (Expense) and and Changes in Net Position</b>
		<b>Total</b>
	<b>Expenses</b>	<b>Governmental Activities</b>
Functions:		
Governmental Activities:		
Community redevelopment	\$ 713,101	\$ (713,101)
<b>Total governmental activities</b>	<b>\$ 713,101</b>	<b>\$ (713,101)</b>
<b>General revenues:</b>		
Tax increment financing		\$ 1,379,497
Investment and other income		212,317
<b>Total general revenues</b>		<b>1,591,814</b>
<b>Change in net position</b>		<b>878,713</b>
Net position, beginning		4,763,020
Net position, ending		<b>\$ 5,641,733</b>

See notes to financial statements.

**Northwest 7th Avenue Community Redevelopment Agency  
(A Component Unit of Miami-Dade County, Florida)**

**Balance Sheet  
September 30, 2024**

	<b>General Fund</b>
<b>Assets</b>	
Cash and cash equivalents	\$ 5,694,316
<b>Total assets</b>	<u>\$ 5,694,316</u>
<b>Liabilities and Fund Balance</b>	
Liabilities:	
Accounts payable and accrued liabilities	\$ 52,583
<b>Total liabilities</b>	<u>52,583</u>
Fund balance:	
Restricted for redevelopment projects	<u>5,641,733</u>
<b>Total fund balance</b>	<u>5,641,733</u>
<b>Total liabilities and fund balance</b>	<u>\$ 5,694,316</u>

See notes to the financial statements.

**Northwest 7th Avenue Community Redevelopment Agency  
(A Component Unit of Miami-Dade County, Florida)**

**Statement of Revenues, Expenditures and Change in Fund Balance  
For Fiscal Year Ended September 30, 2024**

	<b>General Fund</b>
Revenues:	
Tax increment financing revenue	\$ 1,379,497
Investment and other income	<u>212,317</u>
<b>Total revenues</b>	<u><u>1,591,814</u></u>
Expenditures:	
Community redevelopment	<u>713,101</u>
<b>Total expenditures</b>	<u><u>713,101</u></u>
<b>Excess (deficiency) of revenues over expenditures</b>	878,713
Fund balance – beginning	<u>4,763,020</u>
Fund balance – ending	<u><u>\$ 5,641,733</u></u>

See notes to financial statements.

**Northwest 7th Avenue Community Redevelopment Agency  
(A Component Unit of Miami-Dade County, Florida)**

**Notes to Financial Statements**

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**Note 1. Summary of Significant Accounting Policies**

**A. Financial Reporting Entity**

In March 2004, the Northwest 7th Avenue Community Redevelopment Agency (the CRA) was established by the Board of County of Commissioners of Miami-Dade County, Florida (the County), by Resolution No. R-293-04 as a public body organized pursuant to Part III of Chapter 163 of the Florida Statutes. The CRA's purpose is carry out the community redevelopment purposes of the Community Redevelopment Act of 1969. The governing body of the CRA is the Board of Commissioners, composed of up to nine members.

The following is a summary of the significant accounting policies applicable to the CRA:

The accounting policies of the CRA conform to accounting principles generally accepted in the United States of America (GAAP) applicable to governmental units. The Governmental Accounting Standards Board (GASB) is the standard setting body for governmental accounting and financial reporting.

The CRA is considered to be a blended component unit in the County's annual comprehensive financial report in accordance with GASB Statement No. 61. The CRA's financial statements present only the Northwest 7th Avenue Community Redevelopment Agency, and do not purport to, and do not present fairly the financial position of the County as of September 30, 2024, and the changes in its financial position and, where applicable, cash flows for the year ended in conformity with accounting principles generally accepted in the United States of America.

**B. Government-Wide and Fund Financial Statements**

The government-wide financial statements report information on all of the governmental activities of the CRA. The government-wide focus is more on the sustainability of the CRA as an entity and the change in aggregate financial position resulting from the activities of the fiscal period. The fund financial statements focus on short-term results of operations and financing decisions at a specific fund level. Governmental activities are normally supported by taxes and intergovernmental revenues.

The statement of activities demonstrates the degree to which the direct expenses of a given functional category are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific functional category. Program revenues include charges for services, operating and capital grants and contributions. In 2024, the CRA did not have any program revenues. The CRA reports one function which is community redevelopment. Tax increment revenue and other items not meeting the definition of program revenues are reported instead as general revenues.

The CRA reports the general fund as a major governmental fund. The general fund is used to account for all financial resources received by the CRA. The general fund serves as the primary operating fund of the CRA. The CRA does not have any non-major funds. Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the government-wide governmental activities column, a reconciliation is sometimes necessary to explain the adjustments needed to reconcile the fund based financial statements to the governmental activities column of the government-wide presentation. The CRA does not have any reconciling items and therefore, a reconciliation was not included as part of the basic financial statements.

**Northwest 7th Avenue Community Redevelopment Agency  
(A Component Unit of Miami-Dade County, Florida)**

**Notes to Financial Statements**

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**Note 1. Summary of Significant Accounting Policies (Continued)**

**C. Measurement Focus, Basis of Accounting and Financial Statement Presentation**

The basic financial statements consist of the government-wide financial statements and fund financial statements. The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Tax increment financing from property taxes are recognized as revenue in the year when levied for. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Only current assets and deferred outflows of resources and current liabilities and deferred inflows of resources are generally included on their balance sheet.

Their operating statements present sources (revenue and financing sources) and uses (expenditures and other financing uses) of available spendable resources during the period. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the CRA considers revenues to be available if they are collected within 60 days of the end of the fiscal year. Expenditures generally are recorded when a liability is incurred, as under accrual accounting, except for debt service expenditures, which are recognized when due.

Tax increment financing revenue, when levied for and interest associated with the current fiscal period, are both considered to be measurable and have been recognized as revenues of the current fiscal year, if available.

When both restricted and unrestricted resources are available for use, it is the CRA's policy to use restricted resources first, and then unrestricted resources as they are needed.

**D. Assets, Liabilities and Net Position**

Cash, cash equivalents and investments: The CRA participates in the County's internal investment pool. The County pools substantially all cash, cash equivalents and investments, except for cash and investment accounts that are maintained separate in accordance with legal provisions or agreements with creditors, grantors or contributors. The general fund's equity share of the total pooled cash, cash equivalents and investments is included on the accompanying statements of assets and liabilities under the caption "Cash, cash equivalents and investments." The general fund's balance in the pool is treated as a demand deposit account, as amounts can be deposited or withdrawn without notice or penalty.

The carrying amounts of the general fund's cash, cash equivalent and investments with the County was approximately \$5.6 million, which represents less than 1% of the County's pooled cash and cash equivalents as of September 30, 2024. (See the County's Annual Comprehensive Financial Report for disclosures relating to its inherent rate risk, credit risk, custodial credit risk and concentration of credit risk and fair value measures. The general fund's reported balance represents its percentage share of the pool's net asset value. Assets of the pool are reported at a combination of cost, amortized cost and fair value.

**Northwest 7th Avenue Community Redevelopment Agency  
(A Component Unit of Miami-Dade County, Florida)**

**Notes to Financial Statements**

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**Note 1. Summary of Significant Accounting Policies (Continued)**

Nature and purpose of fund balance: GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, establishes criteria for classifying fund balance that comprise a hierarchy based primarily on the extent to which the CRA is bound to honor constraints on the specific purposes for which amounts in the fund can be spent. Amounts that are restricted to specific purposes either by: a) constraints placed on the use of resources by creditors, grantors, contributors or laws or regulations of other governments, or b) imposed by law through constitutional provisions or enabling legislation are classified as restricted fund balances. Amounts that can only be used for specific purposes pursuant to constraints imposed by the CRA Board through an ordinance or resolution are classified as committed fund balances. Amounts that are constrained by the CRA's intent to be used for specific purposes but are neither restricted nor committed are classified as assigned fund balances. Assignments are made by the CRA Board of Commissioners. Non-spendable fund balances include amounts that cannot be spent because they are either: a) not in spendable form, or b) legally or contractually required to be maintained intact. Unassigned fund balance represents fund balance that is not restricted, committed or assigned to specific purposes within the general fund.

Unspent tax increment financing revenues are restricted for future redevelopment projects and are reported as restricted fund balance in the financial statements. Unassigned fund balance represents fund balance that has not been restricted, committed, or assigned to specific purposes within the general fund.

Net position: The government-wide statements utilized a net position presentation. Net investment in capital assets is that portion of net position that relates to the CRA's capital assets reduced by accumulated depreciation. Restricted net position are unspent tax increment financing revenues that are restricted for future redevelopment projects. Unrestricted net position represents the net position of the CRA that is not restricted for any project or purpose.

Use of estimates: The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statement and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Risk management: The CRA participates in the County's self-insurance programs and is allocated a premium charge for its portion of the programs coverage and no separate liability is allocated to the CRA. The County's Risk Management Division administers property, workers' compensation and general and automobile liability self-insurance programs. There were no changes made to insurance coverage and no claims exceeded coverage for fiscal year 2024.

**Note 2. Deposits and Investments**

All of the CRA's public deposits are held in qualified public depositories pursuant to State of Florida Statutes, Chapter 280, "Florida Security for Public Deposits Act." Under the Act, all qualified public depositories are required to pledge eligible collateral having a market value equal to or greater than the average daily or monthly balance of all public deposits times the depository's collateral pledging level. The collateral pledging level may range from 25% to 200% depending upon the depository's financial condition and the length of time that the depository has been established. All collateral must be deposited with an approved financial institution. Any potential losses to public depositors are covered by applicable deposit insurance, sale of securities pledged as collateral and, if necessary, assessments against other qualified public depositories of the same type as the depository in default. The CRA's bank balances were insured either by the federal depository insurance corporation or collateralized in the bank's participation in the Florida Security for Public Deposits Act.

**Northwest 7th Avenue Community Redevelopment Agency  
(A Component Unit of Miami-Dade County, Florida)**

**Notes to Financial Statements**

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**Note 2. Deposits and Investments (Continued)**

The CRA does not have a separate deposit and investment policy and it follows the deposit and investment policies of the County. Florida Statute 218.415 and the County's investment policy authorize investments in certificates of deposit, obligations of the U.S. Treasury, its agencies and instrumentalities, prime commercial paper, money market mutual funds tax-exempt debt, corporate notes and pooled investments of the SBA.

**Note 3. Tax Increment Financing Revenue**

The CRA is primarily funded through tax-increment financing revenue. This revenue is computed by applying the County and Unincorporated Municipal Service Area (UMSA) operating tax rates multiplied by the increased value of property located within the boundaries of the redevelopment area of the CRA in excess of the base property value minus 5%. The County will continue to make annual payments to the CRA through 2034, which is when the CRA will sunset.

**Note 4. Subsequent Events**

The CRA has evaluated events and transactions for subsequent events that would impact the financial statements for the year ended September 30, 2024 through June 16, 2025, the date the financial statements were available to be issued. No subsequent events occurred that required disclosure.

**REQUIRED SUPPLEMENTARY INFORMATION – UNAUDITED  
(OTHER THAN MD&A)**

**Northwest 7th Avenue Community Redevelopment Agency  
(A Component Unit of Miami-Dade County, Florida)**

**Required Supplementary Information  
Schedule of Revenue, Expenditures and Change in Fund Balance –  
Budget to Actual (Budgetary Basis) – General Fund (Unaudited)  
Fiscal Year Ended September 30, 2024**

	Budgeted Amounts		Actual	Variance with
	Original	Final	Amounts	Final Budget Positive (Negative)
<b>Revenues:</b>				
Tax increment financing:				
Original Area				
Countywide	\$ 794,072	\$ 794,072	\$ 794,072	\$ -
Unincorporated Municipal Services Area (UMSA)	331,457	331,457	331,457	-
Expansion Area:				
Countywide	179,172	179,172	179,172	-
Unincorporated Municipal Services Area (UMSA)	74,796	74,796	74,796	-
Investment and other income	147,751	147,751	212,317	64,566
<b>Total revenues</b>	<b>1,527,248</b>	<b>1,527,248</b>	<b>1,591,814</b>	<b>64,566</b>
<b>Expenditures:</b>				
Administrative Expenditures:				
Employee Salary and Fringes	60,000	60,000		60,000
Contractual Services	3,000	3,000		3,000
Audits and Studies	30,000	30,000	16,500	13,500
Rent	50,000	50,000		50,000
Utilities	2,000	2,000		2,000
Office Supplies	4,000	4,000		4,000
Printing and Publishing	5,000	5,000	586	4,414
Insurance	10,000	10,000		10,000
Office Equipment/Furniture	10,000	10,000		10,000
Advertising and Notices	5,000	5,000		5,000
Clerk & Meeting costs	3,000	3,000		3,000
Travel	15,000	15,000	3,904	11,096
Direct County Support	180,000	180,000	180,000	-
County Administrative Charge:				
County Administrative Charge	20,692	20,692	20,692	-
Operating Expenditures:				
Legal Services	40,000	40,000	40,000	-
Procurement Sourcing Support	50,000	50,000		50,000
Professional Development	20,000	20,000		20,000
Contractual Services – Grants Program Administrator	175,000	175,000	167,917	7,083
Contractual Services – Economic Development Coordinator	200,000	200,000	122,846	77,154
Contractual Services – Business Marketing Outreach	175,000	175,000		175,000
Contractual Services – FON Expansion	200,000	200,000		200,000
Meeting Room Expenses	3,000	3,000		3,000
Commercial Grants	1,650,000	1,650,000	158,581	1,491,419
Corridor Infrastructure Improvements	300,000	300,000		300,000
Development Opportunities/Land Acquisition	3,407,151	3,407,151		3,407,151
Landscaping/Streetscaping	200,000	200,000		200,000
Community Policing	100,000	100,000		100,000
Memberships and Fees	4,000	4,000	2,075	1,925
<b>Total expenditures</b>	<b>6,921,843</b>	<b>6,921,843</b>	<b>713,101</b>	<b>6,208,742</b>
Appropriated fund balance	-	-	-	-
<b>Net change in fund balance</b>	<b>\$ 5,394,595</b>	<b>\$ 5,394,595</b>	<b>878,713</b>	<b>\$ 878,713</b>
Fund balance, beginning			4,763,020	
Fund balance, ending			<u>\$ 5,641,733</u>	

See notes to required supplementary information.

**Northwest 7th Avenue Community Redevelopment Agency  
(A Component Unit of Miami-Dade County, Florida)**

**Note to Required Supplementary Information**

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**Note 1. Budgetary Procedures and Budgetary Accounting**

The CRA adheres to the following procedures in establishing the budgetary data reflected in the accompanying financial statements:

Prior to September 30, the Miami-Dade County Office of Management and Budget (OMB) Coordinator and Senior Budget Analyst submit, to the CRA Board of Commissioners, a proposed operating budget for the general fund for the fiscal year commencing October 1. The operating budget includes proposed expenditures and the means of financing them.

The CRA budget is also included in the County's budget and is ultimately presented to the Board of County Commissioners for ratification prior to September 30.

CRA management is authorized to transfer budget amounts. Revisions that alter the total expenditures must be approved by the CRA Board of Commissioners. Legal level of control is maintained at the fund level.

**COMPLIANCE SECTION**

**OTHER REPORTS**

**Report on Internal Control Over Financial Reporting and on  
Compliance and Other Matters Based on an Audit  
of Financial Statements Performed in Accordance with  
Government Auditing Standards**

**Independent Auditor's Report**

Board of Commissioners  
Northwest 7th Avenue Community Redevelopment Agency  
Miami, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*), the financial statements of the governmental activities and the major fund of the Northwest 7th Avenue Community Redevelopment Agency (the CRA), a component unit of Miami-Dade, Florida (the County), as of and for the year ended September 30, 2024, and the related notes to the financial statements, which collectively comprise the CRA's basic financial statements, and have issued our report thereon dated June 16, 2025.

**Report on Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the CRA's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the CRA's internal control. Accordingly, we do not express an opinion on the effectiveness of the CRA's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

**Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the CRA's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

**Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the CRA's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the CRA's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*RSM US LLP*

Miami, Florida  
June 16, 2025

**Independent Accountant's Report**

Board of Commissioners  
Northwest 7th Avenue Community Redevelopment Agency  
Miami, Florida

We have examined the Northwest 7th Avenue Community Redevelopment Agency (the CRA), a component unit of Miami-Dade County's Florida compliance with *Sections 218.415, 163.387(6) and 163.387(7), Florida Statutes*, Local Government Investment Policies and the redevelopment trust for the period from October 1, 2023, to September 30, 2024. Management of the CRA is responsible for the CRA's compliance with the specified requirements. Our responsibility is to express an opinion on the CRA's compliance with the specified requirements based on our examination.

Our examination was conducted in accordance with attestation standards established by the AICPA. Those standards require that we plan and perform the examination to obtain reasonable assurance about whether the CRA complied, in all material respects, with the specified requirements referenced above. An examination involves performing procedures to obtain evidence about whether the CRA complied with the specified requirements. The nature, timing, and extent of the procedures selected depend on our judgment, including an assessment of the risks of material noncompliance, whether due to fraud or error. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion.

We are required to be independent and to meet our other ethical responsibilities in accordance with relevant ethical requirements relating to the engagement.

Our examination does not provide a legal determination on the CRA's compliance with specified requirements.

In our opinion, the CRA complied, in all material respects, with *Sections 218.415, 163.387(6) and 163.387(7), Florida Statutes*, Local Government Investment Policies and the redevelopment trust for the period from October 1, 2023 to September 30, 2024.

This report is intended solely for the information and use of the Florida Auditor General and the Board of Commissioners and management of the CRA and is not intended to be and should not be used by anyone other than these specified parties.



Miami, Florida  
June 16, 2025

**Management Letter in Accordance with  
Chapter 10.550, Rules of the Auditor General of the State of Florida**

Board of Commissioners  
Northwest 7th Avenue Community Redevelopment Agency  
Miami, Florida

### **Report on the Financial Statements**

We have audited the financial statements of the Northwest 7th Avenue Community Redevelopment Agency (the CRA), a component unit of Miami-Dade County, Florida (the County), as of and for the fiscal year ended September 30, 2024, and have issued our report thereon dated June 16, 2025.

### **Auditor's Responsibility**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and Chapter 10.550, Rules of the Auditor General.

### **Other Reporting Requirements**

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*; and Independent Accountant's Report on an examination conducted in accordance with AICPA Professional Standards, AT-C Section 315, regarding compliance requirements in accordance with Chapter 10.550, Rules of the Auditor General. Disclosures in that report, which are dated June 16, 2025, should be considered in conjunction with this management letter.

### **Prior Audit Findings**

Section 10.554(1)(i)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding financial audit report. There were no findings or recommendations made in the preceding annual financial report.

### **Official Title and Legal Authority**

Section 10.554(1)(i)4., Rules of the Auditor General, requires that the name or official title and legal authority for the primary government and each component unit of the reporting entity be disclosed in this management letter, unless disclosed in the notes to the financial statements. This is disclosed in Note 1 of the financial statements.

### **Financial Condition and Management**

Sections 10.554(1)(i)5.a. and 10.556(7), Rules of the Auditor General, require us to apply appropriate procedures and communicate the results of our determination as to whether or not the CRA has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific condition(s) met. In connection with our audit, we determined that the CRA did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.554(1)(i)5.b. and 10.556(8), Rules of the Auditor General, we applied financial condition assessment procedures for the CRA. It is management's responsibility to monitor the CRA's financial condition, and our financial condition assessment was based in part on representations made by management and review of financial information provided by same.

Section 10.554(1)(i)2., Rules of the Auditor General, requires that we communicate any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

#### **Special District Component Unit**

Section 10.554(1)(i)5.c., Rules of the Auditor General, requires, if appropriate, that we communicate the failure of a special district that is a component unit of a county, municipality, or special district, to provide the financial information necessary for proper reporting of the component unit within the audited financial statements of the county, municipality, or special district in accordance with Section 218.39(3)(b), Florida Statutes. In connection with our audit, we did not note that the special district component unit failed to provide the necessary information for proper reporting in accordance with Section 218.39(3)(b), Florida Statutes.

As required by Section 218.39(3)(c), Florida Statutes, and Section 10.554(1)(i)7, Rules of the Auditor General, the CRA reported:

- a. There were no CRA employees compensated in the last pay period of the CRA's fiscal year.
- b. The total number of independent contractors to whom non-employee compensation was paid in the last month of the CRA's fiscal year was two.
- c. All compensation earned by or awarded to employees, whether paid or accrued, regardless of contingency as \$0.
- d. All compensation earned by or awarded to nonemployee independent contractors, whether paid or accrued, regardless of contingency as \$290,762.
- e. There are no construction projects with a total cost of at least \$65,000 approved by the CRA that is scheduled to begin on or after October 1 of the fiscal year being reported.
- f. A budget variance based on the budget adopted under Section 189.016(4), Florida Statutes, before the beginning of the fiscal year being reported if the CRA amends a final adopted budget under Section 189.016(6), Florida Statutes, is disclosed as required supplementary information in the CRA's September 30, 2024, financial statements.

#### **Additional Matters**

Section 10.554(1)(i)3., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings.

#### **Purpose of this Letter**

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, and the Board of Commissioners and management of the CRA, and is not intended to be and should not be used by anyone other than these specified parties.

*RSM VS LLP*

Miami, Florida  
June 16, 2025