

## FY 2022 - 23 Adopted Budget and Multi-Year Capital Plan

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### Audit and Management Services

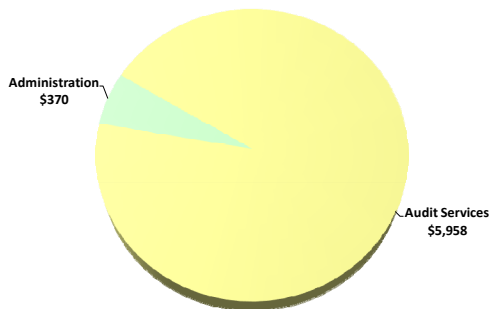
Audit and Management Services (AMS) performs audits to validate compliance with applicable rules and regulations and identifies opportunities to improve performance and foster accountability.

As part of the General Government strategic area, AMS examines the operations of County government, other governmental jurisdictions and external companies, contractors and grantees to ensure that public funds are being spent appropriately and efficiently. AMS regularly performs audits of high-risk functions and activities and responds to special audit requests from the Office of the Mayor, Board of County Commissioners, and Department Directors. Audits are conducted in accordance with professional internal auditing standards, which require assessing risks, planning and performing work to achieve desired objectives; and communicating results that are accurate, constructive, timely and adequately supported.

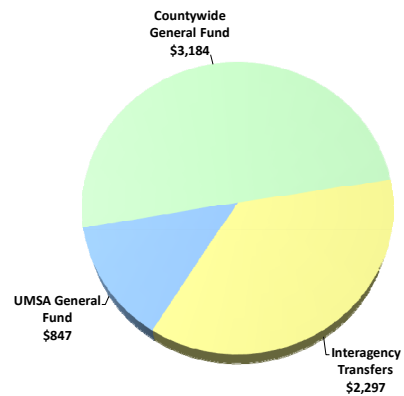
Department stakeholders include County departments and their business partners, as well as the general public.

### FY 2022-23 Adopted Operating Budget

**Expenditures by Activity**  
(dollars in thousands)



**Revenues by Source**  
(dollars in thousands)



## FY 2022 - 23 Adopted Budget and Multi-Year Capital Plan

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### TABLE OF ORGANIZATION

<p><u>AUDIT SERVICES</u> Performs audits to improve performance and foster accountability, while promoting a more efficient, effective and ethical County government</p> <table><tr><td><u>FY 21-22</u></td><td><u>FY 22-23</u></td></tr><tr><td>35</td><td>41</td></tr></table>		<u>FY 21-22</u>	<u>FY 22-23</u>	35	41
<u>FY 21-22</u>	<u>FY 22-23</u>				
35	41				
<p><u>ADMINISTRATIVE SUPPORT SERVICES</u> Provides departmental support primarily in the areas of budget preparation and fiscal management, procurement, personnel administration, audit report processing, inventory/file management and information technology assistance</p> <table><tr><td><u>FY 21-22</u></td><td><u>FY 22-23</u></td></tr><tr><td>4</td><td>4</td></tr></table>		<u>FY 21-22</u>	<u>FY 22-23</u>	4	4
<u>FY 21-22</u>	<u>FY 22-23</u>				
4	4				

The FY 2022-23 total number of full-time equivalent positions is 45.

## FY 2022 - 23 Adopted Budget and Multi-Year Capital Plan

### DIVISION: AUDIT SERVICES

The Audit Services Division performs audits to improve performance and foster accountability, while promoting a more efficient, effective, and ethical County government.

- Assists in developing more effective approaches and tools for County departments responsible for monitoring grantees, to ensure consistency, efficiency and effectiveness
- Conducts follow-up audits to ensure appropriate actions have been taken to address significant audit findings
- Consults with departments to ensure maximum collection of outstanding audit assessment fees
- Develops in-house training curriculum commensurate with planned audits to ensure continued staff proficiency
- Issues audit reports aimed at improving efficiency and effectiveness of County operations
- Uses automated analytical tools to conduct operational analyses that yield cost savings and/or cost-avoidance and identifies significant and/or unusual variances that, if timely detected, can avert or identify fraud, waste or abuse

### Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 19-20	FY 20-21	FY 21-22	FY 21-22	FY 22-23
				Actual	Actual	Budget	Projection	Target
Conduct audits aimed at operational efficiency and effectiveness	Amount collected from assessments (in thousands)*	OC	↑	\$2,010	\$1,283	\$1,500	\$1,500	\$1,500
	Percentage of audit reports issued within 90 days of fieldwork completion	EF	↑	69%	81%	50%	50%	50%
	Audit reports issued	OP	↔	42	57	40	40	50
	Amount assessed from audits (in thousands)*	OC	↑	\$5,390	\$2,323	\$3,000	\$3,000	\$3,000
	Percentage of planned follow-up audits completed**	OP	↔	42%	81%	50%	50%	50%

\* Assessments and collections vary annually based on the audit results and number of revenue audits performed

\*\* In FY 2019-20, higher risk audits were prioritized, resulting in a decrease in follow up audits

### DIVISION COMMENTS



The FY 2022-23 Adopted Budget includes the addition of three Associate Auditors (\$276,000), two Senior Auditors (\$207,000) and one Audit Manager (\$142,000) to assist with additional workload demands

- The FY 2022-23 Adopted Budget includes \$2.3 million for direct audit services provided for County departments such as Aviation, Water and Sewer, Seaport, Public Housing and Community Development, Solid Waste Management, Transportation and Public Works, Office of the Citizens' Independent Transportation Trust, Regulatory and Economic Resources, Corrections and Rehabilitation, Parks, Recreation and Open Spaces, and others

## FY 2022 - 23 Adopted Budget and Multi-Year Capital Plan

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 19-20	Actual FY 20-21	Budget FY 21-22	Projection FY 21-22	Budget FY 22-23
Advertising	0	0	0	0	0
Fuel	0	0	0	0	0
Overtime	0	0	0	0	0
Rent	0	0	0	0	0
Security Services	0	0	0	0	0
Temporary Services	0	0	0	0	0
Travel and Registration	1	2	14	6	14
Utilities	25	21	20	20	22

### OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 19-20	Actual FY 20-21	Budget FY 21-22	Adopted FY 22-23
<b>Revenue Summary</b>				
General Fund Countywide	1,843	1,915	2,406	3,184
General Fund UMSA	582	540	678	847
Fees for Services	2,123	2,202	2,200	2,297
Total Revenues	4,548	4,657	5,284	6,328
<b>Operating Expenditures</b>				
<b>Summary</b>				
Salary	3,186	3,250	3,644	4,386
Fringe Benefits	1,219	1,242	1,404	1,677
Other Operating	85	102	159	181
Charges for County Services	54	58	62	69
Capital	4	3	15	15
Total Operating Expenditures	4,548	4,655	5,284	6,328
<b>Non-Operating Expenditures</b>				
<b>Summary</b>				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands)	Total Funding		Total Positions	
	Budget FY 21-22	Adopted FY 22-23	Budget FY 21-22	Adopted FY 22-23
Expenditure By Program				
<b>Strategic Area: General Government</b>				
Administration	350	370	4	4
Audit Services	4,934	5,958	35	41
Total Operating Expenditures	5,284	6,328	39	45