

## FY 2022 - 23 Adopted Budget and Multi-Year Capital Plan

### Management and Budget

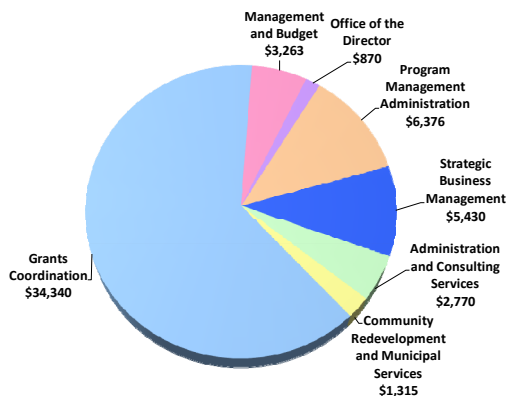
The Office of Management and Budget (OMB) supports and facilitates the County's results-oriented and resilience-focused governing policies to promote the most efficient use of the County's resources; administers and monitors grants to community-based organizations (CBOs) and small businesses; coordinates technical assistance and capacity-building opportunities for CBOs, manages grant programs and Federal Emergency Management Agency (FEMA) projects, identifies funding and partnership opportunities and assists County departments to maximize financial resources; oversees the Building Better Communities (BBC) General Obligation Bond Program and the Countywide Infrastructure Investment Program (CIIP); and coordinates and maintains the various business processes of the County's Enterprise Resource Planning (ERP) application, also known as INTEgrated Financial Resources Management System (INFORMS).

As part of the General Government strategic area, OMB supports the County's strategic planning, resilience planning and business planning processes; develops the County's annual budget; facilitates performance reporting mechanisms; and conducts organizational, management and business process reviews. The Department promotes efforts to revitalize distressed areas or areas with impediments to private and public development; administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program; supports the County's capital programs; and provides policy analysis regarding incorporation and annexation. OMB provides direct administrative support to 16 advisory and community boards and administers grants including, but not limited to, the Ending the HIV Epidemic: A Plan for America program and the Ryan White Part A and Minority AIDS Initiative (MAI) programs under the federal Ryan White HIV/AIDS Treatment Extension Act of 2009. The Department maintains, enhances, upgrades and supports the ERP technology applications, tools, processes and third-party integration systems, as well as coordinating ERP-related business process improvement and strategic planning. Additionally, OMB handles all FEMA reporting for the County, inclusive of the continuation and closeout of the Coronavirus Aid, Relief, and Economic Security Act (CARES) and American Rescue Plan Act (ARPA) funding accepted by the County.

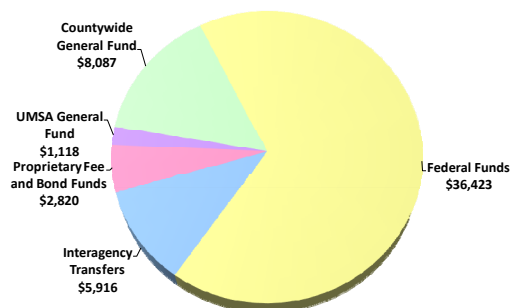
Stakeholders include the Mayor, the Board of County Commissioners (BCC), all County departments, other governmental entities, not-for-profit organizations, small businesses, district property owners, private developers, municipalities, advisory boards and consumers.

### FY 2022-23 Adopted Operating Budget

**Expenditures by Activity**  
(dollars in thousands)

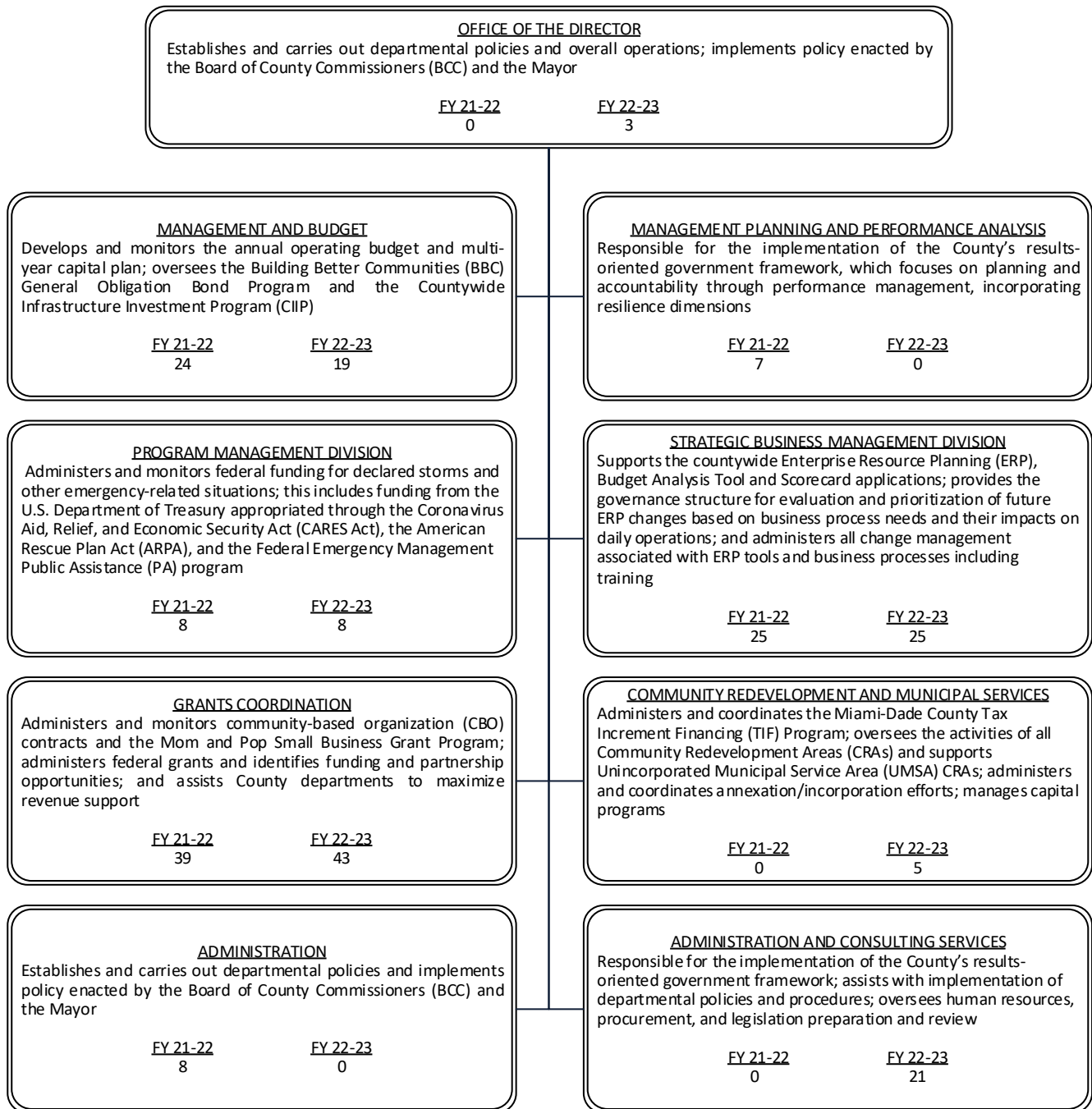


**Revenues by Source**  
(dollars in thousands)



# FY 2022 - 23 Adopted Budget and Multi-Year Capital Plan

## TABLE OF ORGANIZATION



The FY 2022-23 total number of full-time equivalent positions is 124

## FY 2022 - 23 Adopted Budget and Multi-Year Capital Plan

### DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director Division provides leadership and direction to departmental staff, establishes and implements departmental policies and overall operations.

- Establishes and carries out departmental policies and overall operations
- Directs and coordinates daily departmental operations
- Reviews, coordinates and implements County policy
- Serves on the Enterprise Resource Planning (ERP) Steering Committee

### DIVISION COMMENTS



The FY 2022-23 Adopted Budget includes the transfer of three positions from the Administration Division to the Office of the Director as part of the Department's reorganization to better align divisional oversight

### DIVISION: ADMINISTRATION AND CONSULTING SERVICES

The Administration and Consulting Services Division is responsible for implementing the directives of the Office of the Director as well as provide oversight over the Miami-Dade County's results-oriented framework.

- Reviews and coordinates departmental procurement, agenda submissions and personnel activities
- Coordinates the review of County Implementing Orders (IOs) and Administrative Orders (AOs), facilitates placement in the budget documents or preparation of agenda items for Board consideration and maintains the IO/AO database on the County's website
- Coordinates the development and review of County procedures and manages the County's Procedures Manual
- Coordinates and monitors payments to community-based organizations (CBOs) funded from discretionary allocations
- Coordinates and supports the County's strategic planning and business planning processes
- Coordinates implementation of a Countywide performance management process, which focuses on monitoring and reporting activities
- Conducts management, organizational and process reviews with operating department personnel, incorporating best practice research and internationally proven tools and techniques
- Promotes the development of performance improvement skills in the County workforce
- Conducts and monitors management efficiency projects, including gainsharing programs
- Administers the Management Advisory Consulting Services Pool

## FY 2022 - 23 Adopted Budget and Multi-Year Capital Plan

Strategic Objectives – Measures								
<ul style="list-style-type: none"> <li>GG2-2: Promote employee development and leadership</li> </ul>								
Objectives	Measures			FY 19-20	FY 20-21	FY 21-22	FY 21-22	FY 22-23
				Actual	Actual	Budget	Projection	Target
Identify opportunities to improve County operations	Percentage of active management and supervisory employees with Lean Six Sigma training	OC	↑	10.7%	11%	11%	11%	11.2%
	Number of County employees completing advanced Lean Six Sigma training programs*	OP	↔	13	41	15	25	30

Strategic Objectives - Measures								
<ul style="list-style-type: none"> <li>GG4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents</li> </ul>								
Objectives	Measures			FY 19-20	FY 20-21	FY 21-22	FY 21-22	FY 22-23
				Actual	Actual	Budget	Projection	Target
Improve alignment and performance of strategic priorities throughout the County	Performance analysis projects completed	OC	↑	9	8	8	8	8
	Percentage of Strategic Plan Objectives supported by department business plans and scorecards**	OC	↑	100%	100%	100%	100%	100%
	Average number of active users of the County performance management system***	IN	↔	528	422	450	433	450

\*The FY 2020-21 Actual reflects an increase in advanced Lean Six Sigma training activity during the year

\*\*From FY 2019-20 through FY 2021-22, alignment to Resilience Dimensions was also included in this measure

\*\*\*The FY 2020-21 Actual and the FY 2021-22 Projection, when compared to the FY 2019-20 Actual reflects the impact of implementing the new performance management module of the ERP system

## FY 2022 - 23 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS



During FY 2021-22, eight positions were approved as overages to support the consolidation of existing responsibilities, additional administrative duties and the additional consulting services that are required in the department and requested Countywide to increase efficiency and effectiveness in departments; this includes the facilitation of a transition plan for the County's new Constitutional Offices and related impacts

- As part of the Department's reorganization plan to better align divisional oversight and services, the FY 2022-23 Adopted Budget includes the transfer of 13 positions (seven from Management Planning and Performance Analysis, one from Management and Budget and five from the Administration Division) to the Administration and Consulting Services Division
- In FY 2021-22, the Office of Management and Budget began its analysis of the impact of the 2018 state-wide vote in support of Amendment 10 of the Florida State Constitution which requires the establishment of the constitutional offices of the Sheriff, the Supervisor of Elections and the Tax Collector; the analysis will also review related impacts to the offices of the Property Appraiser and the Clerk of Courts
- In FY 2021-22, the Department engaged an external training partner to lead a group of selected employees through a Lean Six Sigma review of selected administrative procedures in the Parks, Recreation and Open Spaces Department; in FY 2022-23, the Department will continue to promote training opportunities in Lean Six Sigma performance improvement techniques, including introductory Yellow Belt classes and more advanced classes on specific tools including survey development, flowcharting and decision analysis



In FY 2021-22, the Department began to incorporate emerging community priorities into the Miami-Dade County Strategic Plan; in FY 2022-23, the Department will assist other departments to align their activities to the Strategic Plan to ensure future budget recommendations support County priorities

### **DIVISION: MANAGEMENT AND BUDGET**

The Management and Budget Division ensures the financial viability of the County through sound financial management policies.

- Develops and monitors the annual operating budget and multi-year capital plan
- Provides financial and management analyses and reviews
- Prepares the Five-Year Financial Outlook
- Performs capital planning and monitors the Building Better Communities General Obligation Bond (BBC GOB) Program, the Countywide Infrastructure Investment Program (CIIP) and the Quality Neighborhood Improvement Program (QNIP)
- Provides legislative and staff support for the BBC GOB Citizens Advisory Committee
- Coordinates with the Board of County Commissioners, municipalities, not-for-profit organizations and County departments for allocation of BBC GOB funding



#### **Strategic Objectives - Measures**

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 19-20	FY 20-21	FY 21-22	FY 21-22	FY 22-23
				Actual	Actual	Budget	Projection	Target
Prepare and monitor the County's Resource Allocation Plan	Countywide Emergency Contingency Reserve balance (in millions)	OC	↑	\$55.5	\$55.6	\$55.7	\$55.7	\$55.8
	Carryover as a percentage of the General Fund Budget	OC	↑	4.4%	2.7%	1.5%	3.5%	5.5%

## FY 2022 - 23 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- As part of the Department's reorganization plan, the FY 2022-23 Adopted Budget one position was transferred to the Administration and Consulting Services Division and four positions to the Community Redevelopment and Municipal Services Division
-  In FY 2022-23, the Department will continue to work with county departments as well as municipalities and outside organizations to plan, schedule and coordinate the Building Better Communities General Obligation Bond program (BBC-GOB) to ensure adherence to budgets and schedules; the FY 2022-23 Adopted Budget and Multi-Year Capital Plan includes \$267.8 million of BBC-GOB capital projects
-  In FY 2022-23, the Department will continue the implementation of the Countywide Infrastructure Investment Plan (CIIP); staff from the Bond Program Monitoring section of the Management and Budget Division will facilitate the program, coordinate contracting efforts, develop reporting requirements and communicate the program's progress; staff will be funded with CIIP proceeds (\$434,000)

### **DIVISION: COMMUNITY REDEVELOPMENT AND MUNICIPAL SERVICES**

Administers and coordinate the Miami-Dade County Tax Increment Financing (TIF) Program, oversees the activities of all Community Redevelopment Areas (CRAs), coordinates all annexation and incorporation requests and manages capital programs.

- Evaluates the feasibility of new CRAs or alternative approaches to promote redevelopment
- Prepares Findings of Necessity and redevelopment plans for all UMSA CRAs
- Coordinates all municipal and UMSA CRA requests to the County for approval of CRA creation, CRA boundary adjustments, financing, and annual budgets and negotiates interlocal agreements between the County and the various CRAs and municipalities
- Provides analysis of all annexations and incorporation proposals
- Negotiates conceptual agreements with Municipal Advisory Committees in areas considering incorporation, negotiates annexation agreements with municipalities, negotiates interlocal agreements with new municipalities, and coordinates the transition of services to newly incorporated municipalities

### **Strategic Objectives - Measures**

- ED3-2: Increase economic opportunity and access to information technology for disadvantaged and disinherited communities

Objectives	Measures			FY 19-20	FY 20-21	FY 21-22	FY 21-22	FY 22-23
				Actual	Actual	Budget	Projection	Target
Develop urban corridors (TUAs, CRAs and Enterprise Zones, NRSAs) as destination centers	Number of Community Redevelopment Agencies (CRAs)	IN	↔	14	15	16	16	16
	County TIF Revenue Payments (in millions)*	OC	↑	\$62.6	\$65.6	\$66.3	\$66.3	\$68.3
	Percent of total County Urban Development Boundary area within TIF districts**	IN	↔	26.4%	26.9%	27.2%	27.2%	28%

\* TIF Revenue Payments include SMART Transportation Infrastructure Improvement District (TIID) payments

\*\* This measure includes the SMART TIID

## FY 2022 - 23 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS



During FY 2021-22, one Program Coordinator position was established for the NW 7th Avenue and NW 79th Street Community Redevelopment Agencies; this position will be responsible for implementing revitalization and redevelopment initiatives (\$155,000)



In FY 2021-22, the Department purchased a grants software module that will be a one-stop shop for all grant related information; the new system will allow applicants to enter their information into a data base as opposed to submitting it manually which will allow the County to process and analyze reimbursements for the UMSA CRAs more efficiently for prompt payments

- As part of the Department's reorganization plan, the FY 2022-23 Adopted Budget includes the transfer of four positions from the Management and Budget Division to the newly created CRA Division



In FY 2022-23, staff will continue to support and monitor four UMSA CRAs, ensuring economic resources and investments are brought into those communities

- In FY 2022-23, staff will continue to monitor eleven municipal CRAs to ensure their compliance with County and state regulations and economic opportunities are achieved based upon their approved redevelopment plan; additionally, the Division will continue to evaluate and analyze the need for future CRAs and/or extensions and provide policy recommendations



In FY 2022-23, staff will continue to review proposals to incorporate or annex parts of the County into existing municipalities, which affect all Miami-Dade County residents, provide analysis on the fiscal impact of such proposals and provides guidance to the BCC



In FY 2022-23, the Department will continue to staff Municipal Advisory Committees, which provide a forum for residents and other stakeholders to provide input to the process, acts as liaison for all County departments on annexation and incorporation issues

### **DIVISION: GRANTS COORDINATION**

The Grants Coordination Division administers and processes reimbursement requests for community-based organization (CBO) contracts; additionally, the Division monitors funding for the Mom and Pop Small Business Grant Program; manages and administers grants under the federal Ending the Epidemic: A Plan for America grant, the Ryan White HIV/AIDS Treatment Extension Act of 2009 and two United States Department of Justice grants; identifies and promotes grant and revenue generating opportunities for County initiatives; and provides direct support to the Miami-Dade HIV/AIDS Partnership (planning council).

- Facilitates competitive solicitation processes for the allocation of funding to CBOs
- Develops and maintains a grants website to identify and promote grant opportunities; prepares grant applications; and provides grant-related training and technical assistance to County departments and CBO's
- Manages the County's sponsorship and marketing revenue contracts and facilitates sponsorship and marketing activities
- Manages the Opioid Affected Youth-Initiative Project and other local, state and federal grants assigned to the Department to ensure implementation, performance and compliance
- Coordinates technical assistance and capacity-building opportunities for CBOs

## FY 2022 - 23 Adopted Budget and Multi-Year Capital Plan

Strategic Objectives - Measures								
<ul style="list-style-type: none"> <li>GG4-1: Provide sound financial and risk management</li> </ul>								
Objectives	Measures			FY 19-20	FY 20-21	FY 21-22	FY 21-22	FY 22-23
				Actual	Actual	Budget	Projection	Target
Develop and implement revenue maximization opportunities	Grant, sponsorship and advertising funding received (in millions) by the County and CBOs associated with OMB revenue enhancement activities*	OC	↑	\$124	\$49	\$55	\$115	\$85

Strategic Objectives - Measures								
<ul style="list-style-type: none"> <li>GG4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents</li> </ul>								
Objectives	Measures			FY 19-20	FY 20-21	FY 21-22	FY 21-22	FY 22-23
				Actual	Actual	Budget	Projection	Target
Efficiently monitor and provide technical assistance on CBO allocations and contracts	Percentage of reimbursement requests processed within 21 calendar days	EF	↑	95%	92%	85%	92%	95%
	Site visits - CBOs	OP	↔	153	135	128	134	135

Strategic Objectives - Measures								
<ul style="list-style-type: none"> <li>HS2-1: Provide the necessary support services for vulnerable residents and special populations</li> </ul>								
Objectives	Measures			FY 19-20	FY 20-21	FY 21-22	FY 21-22	FY 22-23
				Actual	Actual	Budget	Projection	Target
Promote independent living through early intervention and support services	HIV+ clients served by Ryan White Program (includes Part A and Minority AIDS Initiative [MAI])	OP	↔	9,031	8,127	9,300	8,421	8,700
	Comprehensive Ryan White Program site visits (per contract year)**	OP	↔	0	0	8	8	18

\* FY 2019-20 Actual increased due to award of two large, multi-year federal grants; FY 2021-22 Projection and FY 2022-23 Target anticipate continued increased funding from federal COVID Relief funds through the State of Florida and additional funding as a result of the federal Infrastructure Investment and Jobs Act

\*\* A federal waiver of the annual site visit requirement was approved for FY 2019-20, FY 2020-21, and FY 2021-22; comprehensive site visits are expected to resume in CY 2022, once contracts are executed



## FY 2022 - 23 Adopted Budget and Multi-Year Capital Plan

### DIVISION COMMENTS

- In FY 2021-22, four positions were approved as overages in the Grants Division to assist with the growing grant workload as well as staff a new section called “Grants Capacity Building”; the Grants Capacity Building section was created to facilitate outreach and provide hands-on technical assistance for current and future County-funded Community Business Organizations (CBO's) and other grantees to develop programming, ensure compliance and enhance their capacity and sustainability
- The FY 2022-23 Adopted Budget allocates \$16.68 million for community-based organizations (CBOs) reflecting an eight percent increase over the FY 2021-22 Adopted Budget allocation, to address rising inflation; this increase will assist these organizations to maintain their level of services and address escalating operating costs; the budget includes \$13.3 million for active organizations identified via a motion that was adopted by the Board of County Commissioners on November 19, 2019 which extends the contracts through September 2022; the next triennial competitive process must be held during the upcoming fiscal year or Board action to extend existing contracts will be required; additionally, the amount includes new allocations to CBOs, including an existing food program; the annual competitive solicitation process to allocate \$730,000 for environmental protection and educational programs funded by the Regulatory and Economic Resources Department (\$430,000), Water and Sewer Department (\$200,000) and Department of Solid Waste Management (\$100,000) will be facilitated; the total funding for allocation to CBOs for district specific needs is \$4.225 million (\$325,000 per Commission District) and in-kind funding for allocation remains at \$10,000 per Commission District and \$25,000 for the Office of the Chair; creates a CBO allocation for the Office of the Mayor of \$325,000 to address countywide needs; the FY 2022-23 Adopted Budget also includes \$1.128 million to fund the Mom and Pop Small Business Grant Program



During FY 2021-22, one position from the Ryan White section was transferred to the Grants Administration section



The FY 2022-23 Adopted Budget includes revenues generated through marketing and sponsorship agreements to support existing marketing and sponsorship efforts as well as develop new revenue generating opportunities (\$325,000)

### **DIVISION: PROGRAM MANAGEMENT ADMINISTRATION**

The Program Management Division administers federal funding for declared storms and other emergency-related situations. This includes funding from the U.S. Department of Treasury appropriated through the Coronavirus Aid, Relief, and Economic Security Act (CARES Act), the American Rescue Plan Act (ARPA), and the Federal Emergency Management Public Assistance (PA) program. The Division seeks to maximize reimbursement opportunities for the County and ensure compliance with federal requirements.

- Vets programs and activities supported by federal funds to ensure congruence with funder guidelines
- Ensures accountability and compliance for federal funding received
- Refines internal processes to enhance the County's reimbursement opportunities
- Monitors subrecipients receiving County pass-through funds
- Reports impact of social and economic programs in Miami-Dade through data collection and compilation

## FY 2022 - 23 Adopted Budget and Multi-Year Capital Plan

Strategic Objectives - Measures								
<ul style="list-style-type: none"> <li>GG4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents</li> </ul>								
Objectives	Measures			FY 19-20	FY 20-21	FY 21-22	FY 21-22	FY 22-23
				Actual	Actual	Budget	Projection	Target
Maximize reimbursement opportunities and comply with federal requirements	Percentage of FEMA disallowances analyzed to develop internal process improvements	OP	↔	N/A	90%	90%	90%	90%
	Percentage of FEMA-reimbursable fiscal year expenses assigned to projects and submitted for review within the fiscal year	OC	↑	N/A	80%	75%	75%	75%
	Percentage of FEMA Requests for Information completed on time	EF	↑	N/A	100%	90%	100%	95%

### DIVISION COMMENTS

- In FY 2021-22, the unit assisted in the development of a disaster-reporting tool in concert with the Human Capital Management (HCM) rollout in INFORMS to streamline the labor and equipment reporting process Countywide
- In FY 2021-22, Program Management also managed the cost recovery efforts for the COVID-19 pandemic; during the year \$266.4 million has been reimbursed for COVID-19 related expenditures
- The FY 2022-23 Adopted Budget includes funding for the Program Management Administration Division, whose main focus is to support and maximize reimbursement opportunities to the County for emergency situations, including COVID-19, hurricanes and other disasters
- In FY 2021-22, the Division has managed the cost recovery efforts for the Surfside Building Collapse securing awards of over \$27 million for work that has been completed related to this tragedy

## FY 2022 - 23 Adopted Budget and Multi-Year Capital Plan

### DIVISION: STRATEGIC BUSINESS MANAGEMENT

The Strategic Business Management Division supports the countywide Enterprise Resource Planning (ERP) application and system of record, also known as INtegrated Financial Resources Management System (INFORMS), responsible for the general ledger, human resources, supply chain, strategic sourcing, grants, accounts payable and receivable, internal billing and project costing functions.

- Supports the Budget Analysis Tool (BAT) and Performance Scorecard applications
- Provides the governance structure for evaluation and prioritization of future INFORMS changes based on business process needs and their impacts on daily operations
- Manages the implementation of system upgrades and enhancements
- Administers all change management associated with INFORMS tools and business process improvements including training, development, corresponding materials and communication planning

### DIVISION COMMENTS

- In FY 2022-23, the SBM Division will continue supporting the governance structure that requires and coordinates a dedicated strategic approach to ensure that the County's financial, supply chain and human resources activities are supported and continuously improved to optimally support all County operations through on-going technology business process improvements and change management activities



The FY 2022-23 Adopted Budget and Multi-Year Capital Plan includes the continuation of the Enterprise Resource Planning (ERP) application to support reporting using data warehouse and dashboard capabilities on an Ad hoc basis by users of the financial and human capital management modules which is estimated to roll out to County users in the first quarter of FY 2022-23

### CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2022-23 Adopted Budget and Multi-Year Capital Plan includes a contribution to the Finance Department's Bond Administration Division for capital budgeting support (\$175,000); the support is funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds



The Department's FY 2022-23 Adopted Budget and Multi-Year Capital Plan includes the purchase of a grant submission and management solution application (\$75,000) benefitting both the County and nonprofit partners by automating and streamlining proposal submissions and reviews, contract development and management, and reporting processes (capital program # 2000002815)

### SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 19-20	Actual FY 20-21	Budget FY 21-22	Projection FY 21-22	Budget FY 22-23
Advertising	39	114	65	65	65
Fuel	0	0	0	0	0
Overtime	1	4	0	0	0
Rent	60	60	739	739	807
Security Services	0	0	0	0	0
Temporary Services	0	0	562	562	562
Travel and Registration	5	15	43	19	65
Utilities	93	23	31	21	38

## FY 2022 - 23 Adopted Budget and Multi-Year Capital Plan

### OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 19-20	Actual FY 20-21	Budget FY 21-22	Adopted FY 22-23	(dollars in thousands)	Total Funding Budget FY 21-22	Adopted FY 22-23	Total Positions Budget FY 21-22	Adopted FY 22-23
<b>Revenue Summary</b>					<b>Expenditure By Program</b>				
General Fund Countywide	4,392	4,820	6,139	8,087	<b>Strategic Area: Health and Society</b>				
General Fund UMSA	716	756	854	1,118	Grants Coordination	31,500	30,000	14	13
Bond Proceeds	1,611	2,879	2,647	0	<b>Strategic Area: General Government</b>				
Building Better Communities	0	258	392	721	Office of the Director	0	870	0	3
Bond Interest					Administration and	0	2,770	0	21
CIIP Proceeds	246	460	787	612	Consulting Services				
CRA Administrative	1,011	895	1,266	1,162	Management and Budget	4,093	3,263	24	19
Reimbursement					Community Redevelopment	0	1,315	0	5
Miscellaneous Revenues	375	0	200	325	and Municipal Services				
QNIP Bond Proceeds	110	0	0	0	Grants Coordination	3,451	4,340	25	30
Federal Grants	0	0	980	6,423	Program Management	980	6,376	8	8
Other Miscellaneous					Administration				
Revenues	807	289	1,500	0	Strategic Business	4,924	5,430	25	25
Ryan White Grant	24,383	22,664	30,000	30,000	Management				
IT Funding Model	252	0	2,636	5,779	Administration	1,500	0	8	0
Interagency Transfers	175	0	175	0	Management Planning and	1,338	0	7	0
Interfund Transfers	200	0	210	137	Performance Analysis				
Total Revenues	34,278	33,021	47,786	54,364	Total Operating Expenditures	47,786	54,364	111	124
<b>Operating Expenditures</b>									
<b>Summary</b>									
Salary	7,742	8,346	11,740	14,150					
Fringe Benefits	2,417	2,859	3,984	4,882					
Court Costs	72	92	0	2					
Contractual Services	7,791	9,873	0	5,003					
Other Operating	2,472	2,086	1,006	1,293					
Charges for County Services	249	405	1,265	890					
Grants to Outside	13,488	9,311	29,702	28,073					
Organizations									
Capital	47	35	89	71					
Total Operating Expenditures	34,278	33,007	47,786	54,364					
<b>Non-Operating Expenditures</b>									
<b>Summary</b>									
Transfers	0	0	0	0					
Distribution of Funds In Trust	0	0	0	0					
Debt Service	0	0	0	0					
Depreciation, Amortizations	0	0	0	0					
and Depletion									
Reserve	0	0	0	0					
Total Non-Operating	0	0	0	0					
Expenditures									

## FY 2022 - 23 Adopted Budget and Multi-Year Capital Plan

### **CAPITAL BUDGET SUMMARY**

(dollars in thousands)	PRIOR	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FUTURE	TOTAL
<b>Revenue</b>									
General Government Improvement Fund (GGIF)	0	75	0	0	0	0	0	0	75
Total:	0	75	0	0	0	0	0	0	75
<b>Expenditures</b>									
<b>Strategic Area: GG</b>									
Computer and Systems Automation	0	75	0	0	0	0	0	0	75
Total:	0	75	0	0	0	0	0	0	75

### **FUNDED CAPITAL PROGRAMS**

(dollars in thousands)

#### **GRANTS MANAGEMENT SOFTWARE SYSTEM**

**PROGRAM #: 2000002815**



DESCRIPTION: Purchase a grants management software system for reporting and management of the County's grant allocations

LOCATION: 111 NW 1 St  
City of Miami

District Located: 5  
District(s) Served: Countywide

<b>REVENUE SCHEDULE:</b>	<b>PRIOR</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>2027-28</b>	<b>FUTURE</b>	<b>TOTAL</b>
General Government Improvement Fund (GGIF)	0	75	0	0	0	0	0	0	75
<b>TOTAL REVENUES:</b>	<b>0</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75</b>
<b>EXPENDITURE SCHEDULE:</b>	<b>PRIOR</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>	<b>2027-28</b>	<b>FUTURE</b>	<b>TOTAL</b>
Technology Hardware/Software	0	75	0	0	0	0	0	0	75
<b>TOTAL EXPENDITURES:</b>	<b>0</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75</b>