Community Services

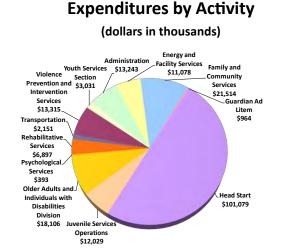
The Community Services Department (CSD) provides comprehensive social services that address children, family and community needs throughout Miami-Dade County. CSD performs functions and delivers services that address objectives of both the Health and Society and the Public Safety strategic areas. CSD provides a continuum of comprehensive services and programs that support residents of all ages from children to the elderly.

The Department's service delivery model emphasizes a coordinated community response approach involving the active engagement of public and private providers to ensure quality and accessibility of well-integrated services. The Department has 10 family and community resource centers, one kiosk at the Stephen P. Clark Government Center, and outreach programs to reach under-supported areas in Miami-Dade County. Comprehensive services include, but are not limited to, Head Start and school readiness, elderly services, veterans' services, family and child empowerment programs, migrant farmworker programs, domestic violence and violence prevention, emergency food and shelter, utility assistance, home repair and weatherizing, substance abuse rehabilitative services, housing assistance, and neighborhood safety. The Department also supports the County's portion of the Guardian Ad Litem (GAL) program, which champions for the rights and interests of children involved in dependency court proceedings.

The Department processes all juveniles arrested in Miami-Dade County at its 24 hours a day, seven days a week facility. Additionally, the Department provides evidence-based, individualized assessment, referrals and case management services to youth and their families, and uses a No Wrong Door approach to ensure families have access to vital services within their communities. Referrals are made to community-based organizations that address mental health, substance abuse, and family concerns. Furthermore, linkages to food, jobs, tutoring, and services are made to serve the child holistically.

CSD stakeholders include but are not limited to the United States Department of Health and Human Services, Department of Veterans Affairs, and Department of Justice; the Florida Departments of Juvenile Justice and Children and Families; the Administrative Office of the Courts; the Clerk of the Court and Comptroller; the State Attorney's Office; the Public Defender's Office; Miami-Dade County Public Schools; the Sheriff's Office and law enforcement agencies; Miami-Dade Corrections and Rehabilitation; mental health and substance abuse agencies; and community and faith-based organizations.

FY 2025-26 Adopted Operating Budget



Revenues by Source

(dollars in thousands)

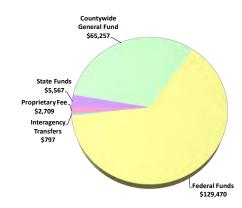


TABLE OF ORGANIZATION

OFFICE OF THE DIRECTOR

Provides overall direction and coordination of departmental functions

FY 24-25 8 FY 25-26 10

PSYCHOLOGICAL SERVICES

Provides professional psychological services and administers the accredited doctoral internship program

FY 24-25 1 FY 25-26 1

HEAD START/EARLY HEAD START

Provides a comprehensive child development program for children (newborn to five years of age) from lowincome families

> FY 24-25 115

FY 25-26 114

OLDER ADULTS AND INDIVIDUALS WITH DISABLILITES

Provides a continuum of services for the elderly and individuals with disabilities including meals, home care and adult day care

FY 24-25 163 FY 25-26 138

TRANSPORTATION

Transports children and elders to Head Start and elderly programs respectively

FY 24-25

FY 25-26 16

OFFICE OF NEIGHBORHOOD SAFETY

Administers a collaborative effort between residents, community stakeholders, and County representatives to address critical issues regarding public safety and quality of life

FY 24-25

FY 25-26 0

JUVENILE SERVICES OPERATIONS

Provides centralized booking and security, assessment and diversion services, outreach and violence intervention services

FY 24-25 0 FY 25-26 86

ADMINISTRATION

Administers fiscal and budgetary operations, including purchasing, reporting, accounts payable/receivable, and preparation of grants

FY 24-25

FY 25-26

YOUTH SERVICES SECTION

Administers and operates the National Urban Corps for Greater Miami which involves young adults (ages 18-24) through volunteerism and community service, providing them with structured meaningful work experience and comprehensive educational opportunities

FY 24-25 0 <u>FY 25-26</u> 9

FAMILY AND COMMUNITY SERVICES

Assists low-income families toward selfsufficiency through programs, including LIHEAP, emergency food and shelter assistance, and support of 16 Community Advisory Committee (CAC), and assists veterans with benefit claims

FY 24-25

FY 25-26 105

OFFICE OF NEW AMERICANS

Provides newly arrived individuals and families with the resources and referrals to foster assimilation and integration into the American society

FY 24-25 4 FY 25-26 0

REHABILITATIVE SERVICES

Provides comprehensive treatment for adults suffering from opioid and other substance abuse including assessment, evaluation, referral and diversion

FY 24-25

FY 25-26

VIOLENCE PREVENTION AND INTERVENTION SERVICES

Provides crisis counseling, safe shelter, transportation and other comprehensive services to victims of domestic violence, sexual assault and human trafficking and their dependents

FY 24-25 123 FY 25-26 123

ENERGY AND FACILITIES

Administers the Single Family Rehab Program, the Weatherization Program, and maintains all department properties

> FY 24-25 27

FY 25-26 27

OFFICE OF HOUSING ADVOCACY

Champions community needs, housing stability, and long-term affordability, and connects residents to housing resources

FY 24-25

FY 25-26

GUARDIAN AD LITEM

Protects the rights of children involved in court proceedings for their best interest

FY 24-25 0 <u>FY 25-26</u> 6

The FY 2025-26 total number of full-time equivalent positions is 762.43

DIVISION: ADMINISTRATION

The Administration Division includes the Office of the Director and provides overall direction and coordination of departmental functions.

- Administers and provides fiscal and budgetary support to departmental operations including purchasing, reporting, accounts payable/receivable and grant monitoring
- Coordinates BCC agenda items
- Develops and maintains information systems
- Maintains department and program accreditations
- Maintains departmental records
- Performs all personnel functions
- Staffs the Community Action Agency Board

Strategic Plan Object	ives						
• GG1-3: Ens	ure involvement of local	organizations	to help addres	s priority needs o	f our residents		
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target
Engage and empower stakeholders	Monthly community-based organization (CBO) meetings held*	ОР	\leftrightarrow	Yes	Yes	Yes	Yes

^{*}FY 22-23 and 23-24 Actuals and FY 24-25 Budget were updated due to a Scrivener's error

Strategic Plan Objecti	Strategic Plan Objectives									
PS1-1: Reduce gun violence and other crimes by advancing public and neighborhood safety measures										
Departmental Performance Measure Good FY 22-23 FY 23-24 FY 24-25 FY 25-26										
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target			
Reduce the number	Number of youths									
of juvenile arrests in	released to secure	OC	\downarrow	943	915	915	915			
Miami-Dade County	detention*									

^{*}FY 22-23 and 23-24 Actuals and FY 24-25 Budget were updated due to a Scrivener's error

Strategic Plan Objecti	ves									
 PS1-3: Support successful community reintegration for individuals exiting the criminal justice system 										
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26			
Objectives	Measures	Type	Direction	Actual	Actual	Budget	Target			
Provide prevention	Percentage of									
and diversion	diversion									
services to eligible	recommendations	00	^	90%	92%	90%	90%			
youths through a No	approved by the	OC	-1-	90%	92%	90%	90%			
Wrong Door	State Attorney's									
approach	Office*									
Litiliza assassment	Percentage of									
Utilize assessment results to drive	assessments									
	showing moderate	IN	\leftrightarrow	N/A	25%	30%	30%			
operational	A a databastal da sa						1			

^{*}FY 22-23 and 23-24 Actuals and FY 24-25 Budget were updated due to a Scrivener's error

to high risk to re-

offend at intake*

DIVISION COMMENTS

decisions

- As part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, the FY 2025-26 Adopted Budget includes the consolidation of Juvenile Services into the Community Services Department (13 positions, \$4.896 million)
- The FY 2025-26 Adopted Budget includes the transfer of one Senior Personnel Specialist, two Special Projects Administrator 1, and one Special Projects Administrators 2 from Family and Community Services to Administration
- The FY 2025-26 Adopted Budget includes the transfer of one Accountant 2 from Administration to the Older Adults and Individuals with Disabilities Division
- The FY 2025-26 Adopted Budget includes the transfer of one Administrative Secretary from the Energy Services Division to Administration
- The FY 2025-26 Adopted Budget includes the transfer of one Driver Messenger from the Transportation Division and one reclassified Senior Advisor from the Office of Neighborhood Safety to Administration
- The FY 2025-2026 Adopted Budget includes two positions transferred from the Older Adults and Individuals with Disabilities Division to Administration
- The FY 2025-26 Adopted Budget includes the elimination of one Assistant Director position (\$280,000)

DIVISION: HEAD START

The Head Start Division provides a comprehensive child development program for children (newborn to five years of age and expectant mothers) from low-income families.

- Provides education services through over 90 Head Start and Early Head Start centers
- Provides wrap-around social services for children and their families, including comprehensive health, mental health, disability and nutrition assistance services
- Provides opportunities for family engagement in their children's education

Strategic Plan Objecti	Strategic Plan Objectives										
HS1-2: Assist residents at risk of being hungry											
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26				
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target				
Provide free meals	Number of meals										
to eligible children,	provided through	OP	\leftrightarrow	047 002	053.440	909 500	1 100 000				
seniors and low-	Summer Meals	UP	\rightarrow	847,803	852,448	898,500	1,100,000				
income residents	Program*										

^{*}Every enrolled child receives breakfast, lunch and a snack each day; measures are based on program year (August-July)

HS2-2: Support families and promote positive educational and developmental outcomes in children										
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26			
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target			
Provide early childhood education for low-income families to prepare children for kindergarten	Number of children ages 0-3 enrolled in Early Head Start**	ОР		1,237	1,254	1,238	1,458			
	Number of children ages 3-5 enrolled in Head Start***	ОР	\leftrightarrow	5,473	6,056	6,310	6,310			
Provide opportunities for parents to be engaged in their children's education	Number of volunteer hours provided by Head Start and Early Head Start parents/caregivers* ***	OP	\leftrightarrow	117,375	316,014	7,548	7,768			

^{**}Early Head Start is budgeted for 1,458 slots; it is the goal of Early Head Start to retain all students through the program duration; this measure is based on program year, not fiscal year; FY 2025-26 program received additional funding to increase slots by 220

DIVISION COMMENTS

- The FY 2025-26 Adopted Budget includes \$93.304 million from the United States Department of Health and Human Services for Head Start and Early Head Start
- The FY 2025-26 Adopted Budget includes other revenues of \$1.25 million from the Children's Trust
- The FY 2025-26 Adopted Budget includes \$3.575 million from the United States Department of Agriculture for the Summer Meals Program to provide 1,100,000 meals to children during the summer recess months
- The FY 2025-26 Adopted Budget includes \$1 million for an extended childcare program through Head Start
- The FY 2025-26 Adopted Budget includes the reduction of one position
- The FY 2025-26 Proposed Budget includes \$4.538 million from an amendment to the expansion grant from the Office of Head Start, which will be used to fund 12 new positions and an increase of 220 slots to provide services to children and families

^{***}Head Start is budgeted for 6,310 slots; it is the goal of Head Start to retain all students through the program duration; this measure is based on calendar year, not fiscal year

^{****}The Budget and Target are based on one hour per family enrolled, while the Actuals reflect the total volunteer hours; this measure is based on program year, not fiscal year

DIVISION: REHABILITATIVE SERVICES

The Rehabilitative Services Division provides comprehensive treatment services for adults suffering from substance abuse in Miami-Dade County.

- Provides substance use assessments and comprehensive case management including counseling, integrated primary medical and psychiatric care, psychological services, medication assistance treatment and pharmacy delivery
- · Provides residential and outpatient treatment according to the appropriate level of need identified

Strategic Plan Object	ives						
• HS1-4: Imp	rove access to substance	abuse preven	tion, intervent	ion, and support	services		
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target
Provide residential treatment for individuals with substance use disorders	Number of admissions to community-based residential substance abuse treatment services*	OP	\leftrightarrow	411	460	435	450

^{*} In FY 2023-24, an increase in staff allowed the Division to serve more individuals

Strategic Plan Objecti							
HS2-1: Prov	ide the necessary suppo	rt services to i	residents in ne	ed			
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target
	Number of						
Provide residents in	substance use						
need access to	assessments	OP	\leftrightarrow	1,508	1,711	1,700	1,708
social services	completed by	UP		1,506	1,/11	1,700	1,700
social services	Community Services						
	Central Intake*						

^{*} In FY 2023-24, assessments rose due to the conclusion of the COVID-19 pandemic and a rise in referrals from the Public Defender's office and Corrections and Rehabilitation; additionally, legislative changes and efforts to reduce homelessness on the streets have created a greater demand for Mental Health and Substance Abuse assessments

DIVISION COMMENTS

- The FY 2025-26 Adopted Budget includes \$92,000 from the Jail Based Substance Abuse Trust Fund for support of the DUI Program which provides correctional-based substance abuse services to DUI offenders
- As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Adopted Budget includes the elimination of the Treatment Alternatives to Street Crimes (TASC) operations (\$1.516 million, 10 positions)

DIVISION: OLDER ADULTS AND INDIVIDUALS WITH DISABILITIES DIVISION

The Older Adults and Individuals with Disabilities Division provides comprehensive case management and access to a continuum of support services to promote independent living for elders and adults with disabilities.

- Provides nutritious meals as well as nutrition education and counseling
- · Provides socialization opportunities through congregate programs and volunteer opportunities
- Assists home-bound elders and adult with disabilities with in-home support
- Provides financial abuse awareness education

Strategic Plan Objecti	Strategic Plan Objectives										
HS1-2: Assist residents at risk of being hungry											
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26				
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target				
Provide free meals to eligible children, seniors and low- income residents	Number of meals provided through Meals on Wheels*	ОР	\leftrightarrow	190,166	266,032	270,000	270,000				

^{*}FY 2022-23 Actual reflects the result of streamlining participants in the program to the most in need in accordance with program requirements; prior year Actuals have been revised due to changes in data collection tools

Strategic Plan Objecti	ves						
HS1-3: Prom	note the independence a	ind wellbeing	of the elderly				
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target
Provide							
comprehensive	Number of						
home care and	homebound						
related services to	seniors/adults with	OP	\leftrightarrow	776	374	450	400
seniors and adults	disabilities provided	UP	\rightarrow	//6	374	450	400
with disabilities to	with home care						
help clients remain	services**						
in their homes							
Provide socialization							
opportunities for	Number of						
seniors and adults	seniors/adults with						
with disabilities to	disabilities served	OP	\leftrightarrow	2,576	2,624	3,000	2,520
help them remain	through congregate						
active in their	day programs***						
communities							

^{**}In FY 2023-24, vacancies affected the service levels of the program

^{***}In FY 2023-24, a lack of transportation for potential clients affected enrollment and ultimately impacted the overall number of participants

DIVISION COMMENTS

- The FY 2025-26 Adopted Budget includes \$1.876 million (\$1.054 million in federal funds and \$822,000 in Countywide General Fund) to provide 270,000 meals to the elderly through the Meals on Wheels program
- The FY 2025-2026 Adopted Budget includes \$3.76 million (\$1.093 million in federal funds and \$2.688 million in Countywide General Fund) to provide 290,000 congregate meals to seniors
- The FY 2025-26 Adopted Budget includes \$1.21 million (\$711,000 in State funds and \$500,000 in Countywide General Fund) to provide 313,903 meals to the elderly identified as high-risk for malnutrition
- The FY 2025-26 Adopted Budget includes the transfer of one Accountant 2 from Administration to the Older Adults and Individuals with Disabilities Division
- The FY 2025-26 Adopted Budget includes the transfer of one Adult Day Care Aide and one Home Care Aide Supervisor from the Older Adults and Individuals with Disabilities Division to Administration
- The FY 2025-26 Adopted Budget includes the transfer of one Social Worker 1 from the Older Adults and Individuals with Disabilities Division to the Family and Community Services Division
- The FY 2025-26 Adopted Budget includes a reduction in home care grants due to the depletion of American Rescue Plan Act funds and reduced federal grant funds (\$1.255 million, 14 positions)
- The FY 2025-26 Adopted Budget includes the elimination of the Miami-Dade County South Dade Adult Day Care Center (\$90,000 in federal funds and \$558,000 in Countywide General Fund, five positions); the Miami-Dade County North Dade Adult Day Care Center, the Miami-Dade County Edison Little River Adult Day Care Center and Miami-Dade County West Dade Adult Day Care Center will remain operational
- The FY 2025-26 Adopted Budget includes a reduction of three underperforming congregate meal sites for the elderly (\$50,000 in federal funds and \$272,000 in Countywide General Fund, three positions); the affected sites are Florida City, Leonard Batz and Perrine, affecting about 46 clients; 13 sites will remain open serving more than 550 clients each month
- The FY 2025-26 Adopted Budget includes the reduction of one position from the Miami-Dade County Edison Little River Adult Day Care Center (\$50,000 in Countywide General Fund)

DIVISION: PSYCHOLOGICAL SERVICES

The Psychological Services Division provides professional psychological services to clients participating in various departmental programs through the American Psychological Association (APA) accredited internship program.

· Provides assessments and therapeutic interventions to individuals and families participating in department programming

Strategic Plan Objecti	Strategic Plan Objectives										
HS2-1: Provide the necessary support services to residents in need											
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26				
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target				
	Number of therapy										
	sessions facilitated	ОР	\leftrightarrow	995	1,191	1,025	1,080				
Dravida	for CSD program		\leftarrow				1,080				
Provide	participants										
psychological services, including	Number of										
evaluation and	psychological										
therapy, for clients	intakes,										
in need	assessments, and	OP	\leftrightarrow	398	316	315	292				
iii iieeu	evaluations	UP		390	210	212	292				
	conducted for CSD										
	program										
	participants*										

^{*} Most evaluation referrals occur earlier in the year; additionally, supervisors continue to work with interns and practicum students to improve efficiency/productivity regarding the recording/tracking of individual assessment administrations

DIVISION COMMENTS

• The FY 2025-26 Adopted Budget includes \$393,000 for psychological services provided to 2,000 adults and children including individual and group/family therapy, evaluations, assessments, consultation and trainings

DIVISION: ENERGY AND FACILITY SERVICES

The Energy and Facilities Division manages department facilities, as well as providing a variety of programs to improve the quality of life of homeowners by addressing health and safety issues of their homes.

 Home improvement services are provided through the following programs: Weatherization Assistance Program (WAP), Home Repair Services Program (CDBG), Hurricane Loss Mitigation Program (HLMP), and County Weatherization Assistance Program (CDBG)

Strategic Plan Objecti	ves								
ED3-1: Foster stable homeownership to promote personal and economic security									
Departmental Performance Measure Good FY 22-23 FY 23-24 FY 24-25 FY 2									
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target		
Provide home	Number of services								
improvement and	provided to								
home safety	homeowners to	OP	\leftrightarrow	128	202	305	211		
upgrades for low-to-	improve home	OP		120	202	303	211		
moderate income	safety and quality of								
homeowners	life in their homes*								

^{*}Additional grant funding was available for FY 2024-25

DIVISION COMMENTS

- The FY 2025-26 Adopted Budget includes a total of \$2.336 million in federal and State grants for the Weatherization Assistance and HOMES programs which enables 183 homes to receive weatherization services and become more energy efficient
- The FY 2025-26 Adopted Budget includes funding to provide facility maintenance services for approximately 11 properties in the Division's portfolio that are not eligible for reimbursement under the Capital Infrastructure Improvement Program (CIIP)
- The FY 2025-26 Adopted Budget includes the transfer of one Administrative Secretary from the Youth Services Section to the Energy and Facility Services Division
- The FY 2025-26 Adopted Budget includes the transfer of one Administrative Secretary from the Energy and Facility Services
 Division to Administration, and a transfer of one Clerk 4 from the Transportation Division to Energy and Facility Services
 Division
- The FY 2025-26 Adopted Budget eliminates \$117,000 in Countywide General Fund support to the Shuttering Program; this will affect 12 clients

DIVISION: YOUTH SERVICES SECTION

The Youth Services Section engages out-of-school young people (16-24 years of age) with employment and training services that reconnect youth to education, community and employment.

- · Provides young adults with job training and industry training to promote placement in unsubsidized employment
- Reengages young adults in educational pathways leading to a high school or general education diploma
- Provides opportunities for young adults to engage in community work experience

Strategic Plan Object	ives						
• HS2-1: Prov	ide the necessary suppo	rt services to	residents in ne	ed			
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target
	Number of young						
	adults placed in						
	unsubsidized						
	employment and/or	OC	\uparrow	13	43	40	40
	post-secondary						
	education through						
Provide Youth S	Youth Services						
employability skills	Number of young						
training to	adults that						
unemployed and	participated in job		\leftrightarrow	127	146	100	
underemployed	training, education,	OP					100
residents	and industry						
residents	trainings through						
	Youth Services						
	Cost per youth						
	provided with						
	education, training,	EF	\downarrow	\$28,685	\$26,294	\$30,400	\$30,400
	and career services		V	720,003	720,237	750,400	730,700
	through Youth						
	Services						

DIVISION COMMENTS

- As part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, the FY 2025-26 Adopted Budget includes the consolidation of Juvenile Services into the Community Services Department (nine positions, \$3.031 million)
- The FY 2025-26 Adopted Budget includes the transfer of one Administrative Secretary from the Youth Services Section to the Energy and Facility Services Division

DIVISION: TRANSPORTATION

The Transportation Division is responsible for the coordination of transportation service for eligible children and elders to Head Start and elderly programs, respectively.

Strategic Plan Objecti	ves						
HS1-3: Prom	note the independence a	and wellbeing	of the elderly				
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target
Connect seniors and adults with disabilities to social services designed to improve their quality of life	Number of one-way trips provided to eligible residents	ОР	\leftrightarrow	23,868	31,552	36,000	36,000

DIVISION COMMENTS

- The FY 2025-26 Adopted Budget includes 36,000 one-way trips per year for elderly clients attending the Department's Adult
 Day Care Centers
- The FY 2025-26 Adopted Budget includes the transfer of one Driver Messenger from Transportation to Administration, and the transfer of one Clerk 4 from Transportation to the Energy and Facilities Division

DIVISION: FAMILY AND COMMUNITY SERVICES

The Family and Community Services Division assists targeted populations, including low-income families, towards self-sufficiency.

- Assists low-income families and communities in attaining self-sufficiency by providing job development activities and programs
- Provides assistance for low-income families to prevent eviction and utility shut-off
- Provides employment programs for individuals in need
- Administers programs focusing on assistance for veterans
- Provides shelf-stable foods to families experiencing food insecurity

Strategic Plan Objectiv	ves						
ED1-3: Expan	nd business and job trai	ning opportur	nities aligned v	vith the needs of t	the local econon	ny	
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target
	Number of residents						
Connect residents to	that participated in						
employment	employability skills	OP	\leftrightarrow	2,350	1,558	439	1,717
services and provide	training workshops	UP		2,330	1,556	433	1,717
employability skills	or one-on-one job						
training to	coaching*						
unemployed and	Number of residents						
underemployed	who secured						
residents	employment as a	OC	↑	160	747	300	765
	result of CSD						
	efforts**						
	Number of						
Evnand job training	farmworkers who						
Expand job training opportunities	retained						50
• •	employment for	OC	1	43	234	50	
aligned with the needs of the local	ninety days through	OC		43	234	50	
economy	Family and						
economy	Community Services						
	efforts						

^{*} Prior year Actuals have been revised due to changes in data collection tools

^{**} FY2023-24 The increase in performance resulted from a significant increase in program staffing

Strategic Plan Objecti	ves						
HS1-2: Assis	t residents at risk of bei	ng hungry					
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target
Provide free meals to eligible children, seniors and low- income residents	Number of food units, boxes and vouchers provided to seniors, children and eligible residents participating in ongoing CSD programs*	OP	\leftrightarrow	3,853,661	4,050,619	3,999,723	3,611,236

^{*}This measure has been adjusted to reflect the sum of all divisions providing this service

HS2-1: Prov	ide the necessary suppo	rt services to	residents in ne	ed			
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target
Provide prevention and intervention services to low- income residents to prevent eviction or utility shut-off	Number of instances financial assistance for rent/mortgage or utilities payments were provided to income-eligible residents*	OP	\leftrightarrow	40,548	27,292	38,000	17,273
Provide social services to veterans residing in Miami- Dade County	Number of veterans and/or their dependents assisted by Veteran Services**	ОР	\leftrightarrow	117	2,245	1,200	1,200
Provide residents in need access to social services	Number of visits by residents accessing services at neighborhood-based Community Resource Centers***	ОР	\leftrightarrow	7,996	96,389	210,000	86,400

^{*} Reduced funding for housing programs affected the service activity in FY 2023-24; prior year actuals have been revised due to changes in data collection tools

^{***} Prior year actuals have been revised due to changes in data collection tools

Strategic Plan Objecti	ves						
HS2-4: Foste	er healthy living and ens	ure access to v	ital health ser	vices			
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target
	Number of						
Provide nutritional	nutritional						
counseling to	counseling sessions	OP	\leftrightarrow	6,350	6,292	5,959	6,380
children and seniors	offered to children,						
	families and seniors						

DIVISION COMMENTS

• The FY2025-26 Adopted Budget includes \$511,000 in Countywide General Fund support for the Department's Veterans Services program to assist approximately 2,500 veterans in the completion and submission of their applications for veteran's benefits

^{**} The increase in program activity in FY 2023-24 is a result of increased marketing activities that helped to improve the community's awareness of the division's services; prior year actuals have been revised due to changes in data collection tools

- The FY 2025-26 Adopted Budget includes \$148,000 in local funding from the Children's Trust for the Youth Success program to provide approximately 40 youth with career development and employment readiness program services; additionally, the Farmworker program will receive \$416,000 in funding from the Florida Department of Education National Farmworker Jobs Program; this funding is expected to provide approximately 60 farmworkers with job training and employment skills
- In FY 2025-26, the Department will continue to provide self-sufficiency services to Community Services Block Grant (CSBG) eligible residents through the Family and Community Services Division by using its network of 12 Community Resource Centers and one kiosk at the Stephen P. Clark Government Center to improve access for low-income residents (\$3.377 million in CSBG and \$4.217 million in Countywide General Fund)
- In FY 2025-26, the Low-Income Home Energy Assistance Program (LIHEAP) will be awarded \$12.335 million in federal funding; the program is expected to provide approximately 30,000 residents with financial assistance in paying their electricity bills
- The FY 2025-26 Adopted Budget includes the transfer of one Senior Personnel Specialist, one Special Projects Administrator
 2 and two Special Projects Administrator 1 positions from Family and Community Services to Administration
- The FY 2025-26 Adopted Budget includes the transfer of one Social Worker to Family and Community Services from Older Adults and Individuals with Disabilities
- The FY 2025–26 Adopted Budget includes an allocation of \$118,000 from the General Fund's non-departmental expenditures
 to the Redlands Christian Migrant Association to provide school readiness services for farmworker children; the program
 agreement will be managed by the department

DIVISION: VIOLENCE PREVENTION AND INTERVENTION SERVICES

The Violence Prevention and Intervention Division offers coordinated and supportive services to survivors of domestic violence, sexual assault and human trafficking.

- Provides safe housing assistance including residential shelters, transitional housing and relocation assistance
- Provides intervention programming, including outreach programs, counseling services and educational events
- Provides access to coordinated assistance through the Coordinated Victims Assistance Center

Strategic Plan Objectives

• HS1-5: Provide services to survivors of domestic violence, intimate partner violence, and human trafficking, as well as to other victims of crime and their families

Departmental	Performance Measures	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Objectives	Periorillance Measures	Type	Direction	Actual	Actual	Budget	Target
	Percent of adult outreach participants offered an individualized service plan and goal setting within the first 2 non- residential counseling services*	OC	↑	98%	98%	97%	97%
Provide access to	Percent of adult outreach participants being offered individualized safety planning to within the first two (2) non-residential counseling services*	ос	↑	100%	100%	97%	97%
coordinated services for victims of domestic violence, sexual assault and human trafficking	Percent of adult victims in shelter for more than 72 hours having or being offered a family safety and security plan when they leave the shelter*	ос	↑	100%	100%	97%	97%
	Percent of adult victims in shelter for more than 72 hours having or being offered a case/service management plan when they leave the shelter*	ос	↑	100%	98%	97%	97%
	Percent of children in shelter for more than 72 hours having or being offered an assessment when they leave the shelter*	ос	↑	99%	98%	97%	97%
Provide safe housing options for victims fleeing their homes	Total dollar amount of assistance disbursed through Direct Relief*	ОС	↑	\$2,696,468	\$2,189,217	\$1,633,921	\$1,633,921

^{*} Previous measures for the Violence and Prevention Services Division in the FY 2024-25 Adopted Budget Book were replaced with the above measures to reflect outcome based performance; the measures chosen focus on the outcomes of the division's service in the community

DIVISION COMMENTS

• As required by state statute, the FY 2025-26 Adopted Budget includes \$5.420 million of Countywide General Fund support for the Homeless Shelter Services Maintenance of Effort in excess of \$3.925 million

DIVISION: GUARDIAN AD LITEM

The Guardian Ad Litem (GAL) Division helps protect the rights of and champions for the rights of children for the interests of children involved in court proceedings.

- Enters volunteer data into the GAL database and maintains volunteer records
- Processes initial applications and background checks
- Provides clerical support to the state funded GAL program in Miami-Dade County
- Screens prospective volunteer applicants and provides them with basic program information
- Supports volunteer training sessions

DIVISION COMMENTS

- As part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, the FY 2025-26 Adopted Budget includes the consolidation of Juvenile Services into the Community Services Department (six positions, \$964,000)
- In FY 2025-26, the Department will continue the Pre-Arrest Delinquency Citation Program, which gives misdemeanor offenders the opportunity to participate in intervention services at the earliest stage of delinquency; the program is nationally recognized for utilizing civil citations to increase public safety, improve youth opportunities and save taxpayer dollars
- The FY 2025-26 Adopted Budget includes a reimbursement from General Fund revenues to the Miami-Dade Corrections and Rehabilitation Department (MDCR) for four Correctional Sergeants assigned to oversee the booking process at the Juvenile Assessment Center (\$855,000)

DIVISION: JUVENILE SERVICES OPERATIONS

The Operations Division is comprised of three primary units which provide direct services to arrested and at-risk juveniles: the Care and Custody Unit manages the day-to-day operation of the Juvenile Assessment Center (JAC); the Outreach Services Unit supports the Youth Commission, community engagement, prevention services and anti-gang strategies; and the Clinical Assessment and Diversion Services Unit oversees all diversion services for arrested and at-risk youth referred by the community.

- Screens and refers youth to diversion programs
- Ensures the safety of all persons at the JAC, including juveniles, staff and visitors
- Implements the Anti-Violence Initiative and anti-gang strategies, providing outreach and violence intervention strategies to at-risk communities
- Participates and plays a key role in the following initiatives: Peace and Prosperity Plan, the Round Table on Youth Safety,
 Together for Children, My Brother's Keeper, Youth and Community Safety Initiative and No Wrong Door
- Partners with community-based organizations to ensure appropriate services to client population
- Provides evidence-based assessment, crisis intervention, involuntary commitment (Baker Act) and case management to the client population
- Provides centralized intake and screening of arrested juveniles
- Provides clinical guidance, review and clinical training to in-house staff
- Provides prevention services (assessment, linkage, referral, case management) to youth who are at risk of being arrested
- · Provides department-wide training to ensure compliance with Florida Statutes and grant requirements
- Provides training to criminal justice partners and other professionals in the field using evidence-based practices and juvenile trends
- Supports the Youth Commission, which provides young people with the opportunity to participate in the process of County government; students from each Commission district articulate the needs of youth in Miami-Dade County and advise the Mayor and Commissioners on matters affecting the youth population
- · Collaborates with faith-based organizations to provide the highest level of service to children and their families

Strategic Plan Objectives

• GG1-1: Support a customer-focused organization by providing convenient access to information and services, and by ensuring processes are easy to navigate

Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target
	Percent of						
Engage and	completed client						
empower	surveys with an	oc	↑	100%	100%	100%	100%
stakeholders	overall positive						
	satisfaction rating*						

^{*}FY 22-23 and 23-24 Actuals and FY 24-25 Budget were updated due to a Scrivener's error

PS1-1: Redu	ce gun violence and othe	er crimes by a	dvancing publ	ic and neighborho	ood safety meas	ures	
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target
Reduce the number of juvenile arrests in Miami-Dade County	Number of juvenile arrests processed at the Juvenile Services Department*	OC	\	1,586	1,500	1,500	1,600
Provide prevention and diversion services to eligible youths through a No Wrong Door approach	Number of intervention, prevention and outreach events*	ОР	\leftrightarrow	594	600	600	630

^{*}FY 22-23 and 23-24 Actuals and FY 24-25 Budget were updated due to a Scrivener's error

Strategic Plan Objecti	ves						
• PS1-3: Supp	ort successful communit	y reintegratio	n for individua	als exiting the crim	ninal justice syst	em	
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target
Provide prevention and diversion services to eligible youths through a No Wrong Door approach	Total number of youth referred to prevention, civil citation and diversion programs*	ОР	\leftrightarrow	1,918	1,180	1,180	2,126
Improve the successful completion rate for youth referred to diversion programs	Percentage of youth successfully completing diversion programs*	OC	↑	82%	80%	80%	80%

^{*}FY 22-23 and 23-24 Actuals and FY 24-25 Budget were updated due to a Scrivener's error

PS1-4: Provi	de safe and secure dete	ntion					
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target
	Percentage of						
	detainable youth						
	attending court						
	hearing within 24	EF	↑	100%	100%	100%	100%
	hours of arrest						
Decrease the	(statutory						
processing time for	requirement)*						
detainable and non-	Percentage of						
detainable youth	detainable youth	EF	•	720/	750/	750/	750/
	released within six	EF	↑	72%	75%	75%	75%
	hours*						
	Percentage of non-						
	detainable youth		_	N1 / A	600/	CE0/	CE0/
	released within six	EF	↑	N/A	60%	65%	65%
	hours*						

^{*}FY 22-23 and 23-24 Actuals and FY 24-25 Budget were updated due to a Scrivener's error

DIVISION COMMENTS

- As part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, the FY 2025-26 Adopted Budget includes the consolidation of Juvenile Services into the Community Services Department (87 positions, \$12.912 million)
- The FY 2025-26 Adopted Budget includes an educational scholarship program for JSD's targeted youth population and those impacted by gun and youth violence (\$20,000)
- The FY 2025-26 Adopted Budget continues to support the Peace and Prosperity Plan in partnership with the Parks, Recreation
 and Open Spaces Department to ensure that all FIT2Lead participants and their families are offered case management and
 wraparound services
- The FY 2025-26 Adopted Budget supports the Anti-Violence Initiative (AVI), the Group Violence Initiative (GVI) and the Hospital-based Violence Intervention Program (HVIP); the AVI involves a variety of community partners in an effort to reduce group violence through prevention, intervention, suppression and re-entry; the GVI is designed to reduce gun and group related violence in targeted neighborhoods in the County by establishing key partnerships, delivering anti violence messages, offering services and alternatives and articulating community norms against violence; the GVI's most recent component is the Hospital-based Violence Intervention Program (HVIP), a clinical case management strategy to help gunshot victims, families and communities by providing assessment, case management and wraparound services to lead towards recovery and a positive new life (\$1.253 million)
- The FY 2025-26 Adopted Budget continues the County's commitment to the Youth and Community Safety Initiative, which includes community partnerships with a focus on addressing service needs to mitigate youth violence; the Department's contribution towards this initiative is \$967,000 and funds allocations to the Public Health Trust of Miami-Dade County for the Juvenile Weapon Offenders Program (also known as GATE-Weapon Intervention Program (\$107,000) and Citrus Health Network for the Community Action Team and Psychosexual Evaluations (\$860,000)

- The FY 2025-26 Adopted Budget continues funding to the Youth Commission for travel, events, food and beverages at Youth Commission events, and other outreach efforts (\$60,000)
- The FY 2025-26 Adopted Budget includes continued funding for diversion services from the Florida Department of Juvenile Justice (\$1.0 million) and the United States Department of Justice Byrne Grant (\$143,000)
- The FY 2025-26 Adopted Budget includes funding for intake, screening, and assessment services from the Florida Department of Juvenile Justice (\$883,000) and the Florida Department of Children and Families (\$341,000)
- In FY 2022-23, JSD implemented its Training Center of Excellence which utilizes in-house experts to deliver capacity-building training to criminal justice partners and other professionals in the field; JSD evidence-based practices, juvenile trends, and innovative programming are shared through virtual and in-person training sessions; sessions include, but are not limited to, Alternatives to Arrest, Adolescent Risk Factors and Red Flags, Effective Communication with Juveniles, and Adolescent Development Milestones; within this component, JSD will continue to train law enforcement in alternatives to arrest, such as Pre-Arrest Delinquency Citation Program and Prevention services; additionally, JSD will expand its reach to collaborate with various County departments to offer its Training Center of Excellence and resources for working with at-risk youth and their families through FY 2025-26
- The FY 2025-26 Adopted Budget includes the elimination of one Administrative Officer 2

ADDITIONAL INFORMATION

- The FY 2025-26 Adopted Budget includes the transfer of one position from the Office of Neighborhood Safety to Administration; further, as part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Adopted Budget includes the elimination of the Office of Neighborhood Safety (four positions, \$1.217 million) and the Office of New Americans (four positions, \$820,000)
- The FY 2025-26 Adopted Budget includes the elimination of two positions from the Office of Housing Advocacy and the transfer of the functions and activities and five positions to the Housing and Community Development (\$985,000)

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2025-26 Adopted Budget and Multi-Year Capital Plan includes the construction of the Casa Familia Community Center; the Community Center, which will be available for public use, will offer a wide range of recreational activities, social opportunities and educational programs for residents and other individuals within the community to promote self-sufficiency and self-determination; the Community Center is a part of a larger affordable housing development of 50 apartment units with a total development cost of approximately \$25 million; the capital program is funded with Building Better Communities General Obligation Bond (BBC-GOB) program proceeds (\$3.5 million); the facility is a public-private partnership and is expected to be operational in FY 2026-27 (total program cost \$3.5 million; \$1.2 million in FY 2025-26; capital program #2000001492)
- The Department's FY 2025-26 Adopted Budget and Multi-Year Capital Plan includes facility wide infrastructure improvements
 funded through the Countywide Infrastructure Investment Program (CIIP); the capital program is focused on addressing the
 County's aging facilities including but not limited to furniture, fixtures, equipment, electrical, plumbing, air conditioning,
 elevator, roof, security and various other miscellaneous items as needed; the capital program is funded through the
 Countywide Infrastructure Investment Program (CIIP) (\$7.773 million) (total program cost \$7.773 million; \$1.818 million in FY
 2025-26; capital program #2000001280)

- The FY 2025-26 Adopted Budget and Multi-Year Capital Plan includes the refurbishment of the Kendall Cottages Complex, which is estimated to be completed in FY 2027-28; the project includes, but is not limited to, the demolition and refurbishment of 11 cottages, sidewalk repairs and the construction of a new parking facility; the capital program is funded with Building Better Communities General Obligation Bond (BBC-GOB) program proceeds (\$4 million) (total program cost \$4 million; \$500,000 in FY 2025-26; capital program #844680)
- The FY 2025-26 Adopted Budget and Multi-Year Plan includes the demolition and build out of a new LEED Silver certified residential treatment and rehabilitation facility to replace the current aging infrastructure; the capital program is funded through the Countywide Infrastructure Investment Program (CIIP) (\$22.545 million) and Capital Asset Acquisition Bond Series 2013 (\$806,000); the facility is expected to be operational in FY 2029-30 with an operational impact of \$250,000 and three FTEs (total program cost \$23.351 million; \$5 million in FY 2025-26; capital program #6009530)
- In FY 2025-26, the Department continues to analyze the most cost-effective way to redevelop the Wynwood Neighborhood Service Center site; this capital program is funded with Building Better Communities Bond (BBC-GOB) program proceeds (\$2.846 million) (total program cost \$2.846 million; \$1 million in FY 2025-26; capital program #8463701)
- The Department's FY 2025-26 Adopted Budget and Multi-Year Capital Plan includes the purchase of 12 vehicles (\$1.070 million) over the next five years, as part of its fleet replacement plan funded with lease financing proceeds; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511

SELECTED ITEM HIGHLIGHTS AND DETAILS

	(dollars in thousands)							
Line-Item Highlights	Actual	Actual	Budget	Projection	Adopted			
	FY 22-23	FY 23-24	FY 24-25	FY 24-25	FY 25-26			
Advertising	306	155	161	146	113			
Fuel	160	173	180	129	183			
Overtime	624	643	412	225	263			
Rent	924	953	1,638	1,282	1,900			
Security Services	3,402	3,842	3,689	3,093	5,823			
Temporary Services	2,488	2,714	1,013	2,766	1,887			
Travel and Registration	102	164	345	271	138			
Utilities	1,736	1,813	1,779	1,724	1,843			

OPERATING FINANCIAL SUMMARY

	Actual	Actual	Budget	Adopted
(dollars in thousands)	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Revenue Summary				
General Fund Countywide	42,397	47,564	54,391	65,257
Miscellaneous Revenues	1,132	38	2	27
Carryover	0	242	0	(
Court Fees	0	0	0	140
Fees for Services	35	28	21	1
Grants From Other Local	120	245	140	277
Units	120	215	148	273
Other	0	6	0	(
Other Charges For Services	0	4	15	15
Other Revenues	1,210	2,485	855	1,792
Rental Income	81	80	486	463
State Grants	3,863	2,158	2,644	5,567
Federal Grants	132,600	129,076	127,545	129,470
Interagency Transfers	435	657	0	797
Interfund Transfers	0	677	0	(
Miami-Dade Rescue Plan	3	0	0	(
Fund	3	U	U	,
Total Revenues	181,876	183,230	186,107	203,800
Operating Expenditures				
Summary				
Salary	40,099	44,778	45,149	52,433
Fringe Benefits	16,596	19,531	22,293	26,709
Court Costs	0	0	0	(
Contractual Services	12,050	14,161	14,941	20,219
Other Operating	10,943	8,489	12,278	13,138
Charges for County Services	3,384	3,814	3,371	4,152
Grants to Outside	97,706	91,267	87,915	86,844
Organizations				
Capital	456	375	160	307
Total Operating Expenditures	181,234	182,415	186,107	203,800
Non-Operating Expenditures				
Summary				
Transfers	40	766	0	(
Distribution of Funds In Trust	17	0	0	(
Debt Service	7	0	0	(
Depreciation, Amortizations	0	0	0	(
and Depletion				
Reserve	0	0	0	(
Total Non-Operating	64	766	0	(
Expenditures				

	Total Fu	nding	Total Positions			
(dollars in thousands)	Budget	Adopted	Budget	Adopted		
Expenditure By Program	FY 24-25	FY 25-26	FY 24-25	FY 25-26		
Strategic Area: Public Safety						
Administration	0	4,896	0	13		
Guardian Ad Litem	0	964	. 0	6		
Juvenile Services Operations	0	12,029	0	86		
Strategic Area: Health and Soc	ciety					
Administration	7,506	8,347	47	54		
Office of Neighborhood	1,538	C	5	0		
Safety						
Office of New Americans	2,006	C	4	0		
Head Start	100,586	101,079	115	114		
Rehabilitative Services	7,975	6,897	51	41		
Older Adults and Individuals	18,242	18,106	163	138		
with Disabilities Division						
Psychological Services	377	393	1	1		
Energy and Facility Services	10,266	11,078	27	27		
Youth Services Section	0	3,031	. 0	9		
Transportation	2,062	2,151	. 18	16		
Family and Community	21,934	21,514	108	105		
Services						
Violence Prevention and	11,745	13,315	123	123		
Intervention Services						
Office of Housing Advocacy	1,870	C	7	0		
Total Operating Expenditures	186,107	203,800	669	733		

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Revenue									
BBC GOB Financing	5,634	2,700	1,486	526	0	0	0	0	10,346
CIIP Program Bonds	3,873	0	0	0	0	0	0	0	3,873
CIIP Program Financing	3,621	6,818	5,000	4,000	7,006	0	0	0	26,445
Capital Asset Series 2013A	806	0	0	0	0	0	0	0	806
Bonds									
Total:	13,934	9,518	6,486	4,526	7,006	0	0	0	41,470
Expenditures									
Strategic Area: HS									
Facility Improvements	1,314	1,200	986	0	0	0	0	0	3,500
Infrastructure Improvements	5,955	1,818	0	0	0	0	0	0	7,773
Neighborhood Service Centers	1,846	1,000	0	0	0	0	0	0	2,846
Rehabilitative Services Facilities	4,819	5,500	5,500	4,526	7,006	0	0	0	27,351
Total:	13,934	9,518	6,486	4,526	7,006	0	0	0	41,470

FUNDED CAPITAL PROGRAMS

(dollars in thousands)

CASA FAMILIA COMMUNITY CENTER

DESCRIPTION: Construct a community center for individuals with disabilities; the Community Center will be available for

public use offering a wide range of recreational activities, social opportunities and educational programs for residents and other individuals within the community to promote self-sufficiency and self-determination

PROGRAM #: 2000001492

LOCATION: 11025 SW 84 St District Located: 10

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: PRIOR 2025-26 2026-27 2027-28 2028-29 2029-30 2030-31 **FUTURE TOTAL** BBC GOB Financing 1,314 1,200 986 0 0 0 0 0 3,500 0 0 **TOTAL REVENUES:** 1,314 986 0 0 0 3,500 1,200 **EXPENDITURE SCHEDULE: PRIOR** 2025-26 2026-27 2027-28 2028-29 2029-30 2030-31 **FUTURE** TOTAL Construction 1,314 1,200 986 0 0 0 0 0 3,500 TOTAL EXPENDITURES: 1,314 1,200 986 0 0 0 0 0 3,500

INFRASTRUCTURE IMPROVEMENTS - COMMUNITY ACTION AND HUMAN SERVICES
FACILITIES SYSTEMWIDE

PROGRAM #: 2000001280

DESCRIPTION: Provide the necessary repairs and/or refurbishment to the County's aging facilities including, but not limited

to, elevators, roofs, plumbing, electrical, air conditioning, furniture, fixtures, equipment and various other

building infrastructure needs as required

LOCATION: Various Sites District Located: Countywide

Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CIIP Program Bonds	2,834	0	0	0	0	0	0	0	2,834
CIIP Program Financing	3,121	1,818	0	0	0	0	0	0	4,939
TOTAL REVENUES:	5,955	1,818	0	0	0	0	0	0	7,773
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Art Allowance	133	0	0	0	0	0	0	0	133
Construction	1,008	479	0	0	0	0	0	0	1,487
Furniture Fixtures and Equipment	74	0	0	0	0	0	0	0	74
Infrastructure Improvements	3,601	1,093	0	0	0	0	0	0	4,694
Permitting	26	0	0	0	0	0	0	0	26
Planning and Design	189	1	0	0	0	0	0	0	190
Project Administration	769	245	0	0	0	0	0	0	1,014
Project Contingency	41	0	0	0	0	0	0	0	41
Technology Hardware/Software	114	0	0	0	0	0	0	0	114
TOTAL EXPENDITURES:	5,955	1,818	0	0	0	0	0	0	7,773

INFRASTRUCTURE IMPROVEMENTS - KENDALL COTTAGES COMPLEX REFURBISHMENT PROGRAM #: 844680

DESCRIPTION: Refurbish the 11 Kendall Cottages (approximately 4,600 square feet per cottage) for County-operated day

treatment services for children with special needs

LOCATION: 11024 SW 84 St District Located: 10

Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE: BBC GOB Financing	PRIOR 2.474	2025-26 500	2026-27 500	2027-28 526	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	2,474	500	500	520	0	U	0	0	4,000
TOTAL REVENUES:	2,474	500	500	526	0	0	0	0	4,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	784	500	500	526	0	0	0	0	2,310
Infrastructure Improvements	1,690	0	0	0	0	0	0	0	1,690
TOTAL EXPENDITURES:	2,474	500	500	526	0	0	0	0	4,000

INFRASTRUCTURE IMPROVEMENTS - NEW DIRECTIONS - RESIDENTIAL REHABILITATIVE PROGRAM #: 6009530 **SERVICES**

DESCRIPTION: Demolish and build out a new LEED Silver certified residential treatment facility to replace the current aging

facility to address the growing community needs and acquire furniture, fixtures and equipment as necessary

LOCATION: 3140 NW 76 St District Located:

> Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CIIP Program Bonds	1,039	0	0	0	0	0	0	0	1,039
CIIP Program Financing	500	5,000	5,000	4,000	7,006	0	0	0	21,506
Capital Asset Series 2013A Bonds	806	0	0	0	0	0	0	0	806
TOTAL REVENUES:	2,345	5,000	5,000	4,000	7,006	0	0	0	23,351
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Art Allowance	0	0	0	284	0	0	0	0	284
Construction	1,203	2,770	4,484	3,163	7,006	0	0	0	18,626
Furniture Fixtures and Equipment	0	1,200	0	0	0	0	0	0	1,200
Infrastructure Improvements	813	0	0	0	0	0	0	0	813
Planning and Design	329	100	451	451	0	0	0	0	1,331
Project Contingency	0	30	65	102	0	0	0	0	197
Technology Hardware/Software	0	900	0	0	0	0	0	0	900
TOTAL EXPENDITURES:	2,345	5,000	5,000	4,000	7,006	0	0	0	23,351

Estimated Annual Operating Impact will begin in FY 2029-30 in the amount of \$250,000 and includes 3 FTE(s)

WYNWOOD REGIONAL NEIGHBORHOOD SERVICE CENTER

DESCRIPTION: Demolish the existing Wynwood neighborhood service center and reconstruct a new center to service the

PROGRAM #: 8463701

surrounding community

LOCATION: 2902 NW 2 Ave District Located:

> City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	1,846	1,000	0	0	0	0	0	0	2,846
TOTAL REVENUES:	1,846	1,000	0	0	0	0	0	0	2,846
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	1,846	1,000	0	0	0	0	0	0	2,846
TOTAL EXPENDITURES:	1,846	1,000	0	0	0	0	0	0	2,846

Department Operational Unmet Needs			
	(dollars in thou		
Description	Startup Costs/ Non Recurring Costs	Recurring Costs	Positions
Fund 49 social worker positions to improve adherence to federal Head Start program guidelines and reduce social worker caseloads, thereby enhancing services to families	\$0	\$4,223	49
Fund a second Coordinated Victims Assistance Center in the northern area of the county in accordance with Resolution R-256-20 to improve victims' access to services	\$1,550	\$989	6
Fund two additional positions to enhance outreach and improve service delivery through an augmented stipend due to the increased cost of living	\$0	\$94	2
Provide funding for home rehabilitation for homeowners from a waitlist of 700 currently unserved by federal/state/local grants	\$0	\$8,700	0
Total	\$1,550	\$14,006	57

PROGRAM BY DIVISION	Current FY	GENERAL	FUNDS	FEDERAL / S	TATE	01	HER F	UNDS		TOTAL	-		SERVICE LEVEL	
	Next FY	Budget	FT	Budget	FT	Buc	get	FT		Budget	FT	#	Note	
ADMINISTRATION	FY 2024-25	\$ 7,506	47		l	Т			\$	7,506	47		Includes transfer of JSD Director and	
Administration	FY 2025-26	\$ 13,103	67			14	.0		\$	13,243	67		administrative staff	
OFFICE OF HOUSING ASSISTANCE AND ADVOCACY	1 1 2020 20	ţ 10/100	0.						Ť	10,210	0,			
Office of Housing Assistance and Advasces	FY 2024-25	\$ 1,870	7						\$	1,870	7	3,500	Number of referred to partner agencies	
Office of Housing Assistance and Advocacy	FY 2025-26	\$ -	0						\$	-	0	-	Number of referred to partner agencies	
OFFICE OF NEIGHBORHOOD SAFETY				1		1							Engagement touchnointe with recidents and other	
Office of Neighborhood Safety	FY 2024-25	\$ 1,538	5						\$	1,538	5	5,000	Engagement touchpoints with residents and other community stakeholders to design and promote strategies to safer neighborhoods via surveys,	
OFFICE OF NEW AMEDICANS	FY 2025-26	\$ -	0	l					\$	-	0	-	meetings and events	
OFFICE OF NEW AMERICANS	FY 2024-25	\$ 2,006	4	I	T	Т			\$	2,006	4	2,700		
Office of New Americans	FY 2025-26	\$ -	0						\$	-	0	-	Number of immigrants provided with referrals	
PSYCHOLOGICAL SERVICES		_	-	l							-			
Psychological Services	FY 2024-25	\$ 377	1						\$	377	1	2,000	Services provided to adults and children including individual and group/family therapy, evaluations,	
	FY 2025-26	\$ 393	1						\$	393	1	2,000	assessments, consultation and trainings	
REHABILITATIVE SERVICES	E14.04		-	ı										
Division Administration	FY 2024-25 FY 2025-26	\$ 420 \$ 523	3		1	1			\$	420 523	3			
Community Sonices (Intake and Treatment)	FY 2023-26 FY 2024-25	\$ 3,293	11	\$ 2,642	26	\$	16		\$	5,951	37	1,700	Assessments completed - new clients	
Community Services (Intake and Treatment)	FY 2025-26	\$ 3,509	11	\$ 2,849	27	\$	16		\$	6,374	38	1,700	'	
Treatment Alternatives to Street Crimes (TASC)	FY 2024-25	\$ 1,584	10			\$	20	1	\$	1,604	11	320	Drug Court referrals receiving treatment including counseling, testing, medication and support	
` ,	FY 2025-26	\$ -	0			\$	-	0	\$	-	0	-	services	
Subtotal (Rehabilitative)	FY 2024-25 FY 2025-26	\$ 5,297 \$ 4,032	24 14	\$ 2,642 \$ 2,849	26 27	\$	36 16	0	\$	7,975 6,897	51 41			
VIOLENCE PREVENTION AND INTERVENTION (VPI)	11 2023-20	\$ 4,032	14	φ 2,047		ŢΦ	10	U	φ	0,077	41			
Advanta (a Matina (Adv. Cafe Cons. Inc. Inc. Inc.	FY 2024-25	\$ 4,961	62	\$ 2,826	22	\$	25	8	\$	7,812	92	3,000	Victims provided with shelter and advocacy services including legal, safety planning, crisis and	
Advocates for Victims (Adm, Safe Space, Inn-transition)	FY 2025-26	\$ 5,420	53	\$ 3,925	31	\$	25	10	\$	9,370	94	3,000	youth counseling, food, transportation, among others	
Deve atta Vialence Intels (OVAC Control/Couth)	FY 2024-25	\$ 2,377	15	\$ 1,556	16				\$	3,933	31	4,000	received orisite advocacy services including filling	
Domestic Violence Intake (CVAC- Central/South)	FY 2025-26	\$ 2,532	20	\$ 1,288	9	\$	125		\$	3,945	29	4,000	for injunctions, legal, counseling, relocation support, rental assistance, food, among others	
Subtotal (VPI)	FY 2024-25	\$ 7,338	77	\$ 4,382	38	\$	25	8	\$	11,745	123			
OLDER ADULTS AND INDIVIDUALS WITH DISABILITIES (OA	FY 2025-26	\$ 7,952	73	\$ 5,213	40	\$	150	10	\$	13,315	123			
Division Administration	FY 2024-25	\$ 1,612	4						\$	1,612	4			
Division Administration	FY 2025-26	\$ 1,305	6						\$	1,305	6			
Adult Day Care	FY 2024-25	\$ 2,055	33	\$ 1,109					\$	3,164	33	300	Elders and individuals with disabilities provided with health, social and related social services in a protective setting to prevent institutionalization.	
	FY 2025-26	\$ 1,322	24	\$ 1,456					\$	2,778	24	300	Elders engaged in social and nutritional services in addition to receiving in-home care	
LSP High Risk Elderly Meals	FY 2024-25	\$ 500	0	\$ 986					\$	1,486	0	498,035	Meals provided to elders identified as High Risk	
Est Tigh Nok Elderly Wedis	FY 2025-26	\$ 500	0	\$ 711					\$	1,211	0	313,903	for malnutrition and other health-related conditions	
Meals for the Elderly (includes Senior Centers)	FY 2024-25	\$ 1,367	21	\$ 1,097		1			\$	2,464	21	270,000	Hot nutritious meal served to seniors in congregate sites to prevent malnutrition and	
30.00. 30.00.	FY 2025-26	\$ 2,295	18	\$ 1,093	<u> </u>				\$	3,388	18	290,000	isolation	
Meals on Wheels	FY 2024-25 FY 2025-26	\$ 453 \$ 822	4	\$ 1,053 \$ 1,054	 	1			\$	1,506 1,876	4	175,000 270,000	Meals delivered to low-income, ill and isolated seniors	
Care Planning	FY 2024-25	\$ 960	11						\$	960	11	1,575	Isolated elders provided with case management	
	FY 2025-26 FY 2024-25	\$ 948 \$ 272	10	\$ 476	2				\$	948 748	10 3	1,575 75	and in-home services Elders participating as foster grandparents to	
Foster Grandparents	FY 2025-26	\$ 242	0	\$ 319	3				\$	561	3	80	children and youth with special needs	
Home Care Program	FY 2024-25	\$ 3,102	66	\$ 330					\$	3,432	66	500	Elders remaining in their own homes through in-	
<u> </u>	FY 2025-26 FY 2024-25	\$ 2,993 \$ 104	52 1	\$ 130 \$ 163	1	1			\$	3,123 267	52 2	390 200	home services Elders engaged in community service to meet	
Retired Seniors Volunteer Program (RSVP)	FY 2025-26	\$ 104	0	\$ 103	2				\$	229	2	470	educational, respite and disaster preparedness needs	
Sanior Companions	FY 2024-25	\$ 391	3	\$ 909	2				\$	1,300	5	140	Elderly peers assisted frail, isolated seniors	
Senior Companions	FY 2025-26	\$ 440	1	\$ 727	4				\$	1,167	5	120	through companionship and respite services	
Disability Considers and Independent Little (DICALL)	FY 2024-25	\$ 1,303	14		İ				\$	1,303	14	600	Individuals with disabilities provided with various	
Disability Services and Independent Living (D/SAIL)	FY 2025-26	\$ 1,520	14						\$	1,520	14	300	on-site and in-home services	
Subtotal (OAID)	FY 2024-25 FY 2025-26	\$ 12,119 \$ 12,489	158 129	\$ 6,123 \$ 5,617	5 9				\$	18,242 18,106	163 138			
				·		•			•					

PROGRAM BY DIVISION	Current FY	GENERAL	FUNDS		FEDERAL / ST	ATE	(OTHER F	UNDS		TOTAL	-		SERVICE LEVEL
	Next FY	Budget	FT		Budget	FT	В	udget	FT		Budget	FT	#	Note
ENERGY									•					
Home Weatherization / Energy Conservation Program	FY 2024-25	\$ 997 \$ 1,594		,	\$ 2,336	3	-			\$	3,333	8	183 183	Homes improved in the Weatherization Assistance Program (WAP). Inlcudes HOMES project.
	FY 2025-26 FY 2024-25	\$ 6,470	_	-	D 2,330	3	ŝ	463		\$	6,933	19	800	Program (WAP). Inicudes HOMES project.
Facility Maintenance	FY 2025-26	\$ 6,685	_				ŝ	463		\$	7.148	19	800	Facility service requests completed
0.11.1/5	FY 2024-25	\$ 7.467		3 5	\$ 2.336	3	\$	463	\$ -	\$	10.266	27		
Subtotal (Energy)	FY 2025-26			4 5		3	\$	463	\$ -	\$	11,078	27		
GREATER MIAMI SERVICE CORPS YouthServices									1	Τ.				Iv a contract to
Youth Services Section	FY 2024-25 FY 2025-26			9	1.697	9	\$	1.334		\$	3.031	9	100 100	Youth engaged in education and employment activities
	FY 2025-26 FY 2024-25		1		\$ 1,097	0	\$	1,334		\$	3,031	0	100	activities
Subtotal (GMSC)	FY 2025-26			9,		9	\$	1,334		\$	3,031	9		
HEAD START			1	_					1					
	FY 2024-25	\$ 1,000	1	,	\$ 95,501	102	\$	850		\$	97,351	115	7,768	In 23-24 7548 funded slots to serve children ages
Head Start and Early Head Start	FY 2025-26	\$ 1,000			\$ 95,254	114	\$	1,250		\$	97,504	114	7,768	0-5 in early learning. In 24-25 additional funds to serve 220 more children along with 13 staff added.
Common Maria	FY 2024-25			,	\$ 3,235					\$	3,235	0	1,002,619	Meals served to youth during out-of-school
Summer Meals	FY 2025-26			,	\$ 3,575		1			\$	3,575		1,100,000	summer months
Cultitatal (Hood Ctart)	FY 2024-25	\$ 1,000		,	\$ 98,736	102	\$	850		\$	100,586	115		
Subtotal (Head Start)	FY 2025-26	\$ 1,000			\$ 98,829	114	\$	1,250		\$	101,079	114		
TRANSPORTATION									1	1				
Transportation	FY 2024-25	\$ 2,057		+			\$	5		\$	2,062	18	70,000	One-way trips - Eliminating transportation barriers
Transportation	FY 2025-26	\$ 2,146	16				\$	5		\$	2,151	16	70,000	for seniors and children
FAMILY AND COMMUNITY SERVICES	l													
Neighborhood Centers/ Community Resource Centers / CSBG / Mortgage Relief Program (H.O.M.E.S)	FY 2024-25	\$ 4,688	37	,	\$ 3,258	31	\$,		\$	7,946	68	210,000	Clients accessed one or more services including utility/rental assistance, computer and employability skills training, tax preparation, family
mongage Relief Frogram (H.O.M.E.S)	FY 2025-26	\$ 4,174	37	9,	\$ 3,377	29				\$	7,551	66	210,000	development/support, among others. Includes the new Mortgage Relief Program (H.O.M.E.S)
Youth Success (Employment and Training)	FY 2024-25	\$ 310	2				\$	148	1	\$	458	3	40	At-risk youth/young adults engaged in career
Touth Success (Employment and Hairling)	FY 2025-26	\$ 315	2				\$	148	1	\$	463	3	40	development and employment readiness
Farmworker Career Development Program - FCDP	FY 2024-25	\$ 277	2	0,	\$ 350	2				\$	627	4	62	Farmworkers and migrants employed
(Employment and Training)	FY 2025-26	\$ 242	2	,	\$ 416	2				\$	658	4	60	Fairiiworkers and migrants employed
Emergency Food & Shelter Program	FY 2024-25			_ :	,					\$	72	0	65	Clients Served
. 3 .,	FY 2025-26			_	\$ -					\$	-	0	-	
Low-Income Home Energy Assistance Program (LIHEAP)	FY 2024-25 FY 2025-26				\$ 12,290 \$ 12,335	28 28				\$	12,290 12,335	28 28	19,956 30,000	Households provided with energy costs assistance
	FY 2023-20 FY 2024-25	\$ -	0			20	╁			\$	12,330	0	30,000	Households provided with water costs assistance
Low-Income Home Water Assistance Program (LIHWAP)	FY 2025-26	\$ -	0	+	•		1			\$	-	0		(new program)
Water-and Comitation	FY 2024-25	\$ 541		+	*		t			\$	541	5	1,200	Assist veterans in the application for benefits
Veterans Services	FY 2025-26	\$ 507			\$ -					\$	507	4	2,500	process.
Subtotal (Family and Community Services)	FY 2024-25	\$ 5,816		Ş		61	\$	148	1	\$	21,934	108	231,323	
,	FY 2025-26	\$ 5,238	45	;	\$ 16,128	59	\$	148	1	\$	21,514	105	242,600	
JUVENILE SERVICES OPERATIONS	FY 2024-25	\$ -	0	Т			\$			\$		0		
Juvenile Services Operations				+			Ť	-						Total number of youth referred to prevention, civil
·	FY 2025-26	\$ 9,661	66	Š	\$ 2,368	20	\$	-		\$	12,029	86	2,126	citation and diversion programs
Subtotal (Juvenile Services Ops)	FY 2024-25	\$ -	0	_	\$ -	0	\$	-	0	\$	-	0	0	
	FY 2025-26	\$ 9,661	66		\$ 2,368	20	\$	-	0	\$	12,029	86	2,126	
GUARDIAN AD LITEM	FY 2024-25	\$ -	0	Т			\$			s		0	_	
Guardian Ad Litem	FY 2024-25	\$ 964		1	\$ -	0	\$	-		\$	964	6		
Subtotal (Guardian Ad Litem)	FY 2024-25	\$ -	0		\$ -	0	\$	-	0	\$	-	0	0	
Subtotal (Guardian Ad Effell)	FY 2025-26	\$ 964			\$ -	0	\$	-	0	\$	964	6	0	
TOTAL	FY 2024-25	\$ 54,391		_	\$ 130,189	235	\$	1,527	10	\$	186,107	669	314,523	
	FY 2025-26	\$ 65,257	441	,	\$ 135,037	281	\$	3,506	11	\$	203,800	733	316,726	