

2013-14 BUSINESS PLAN, ADOPTED BUDGET AND FIVE-YEAR FINANCIAL OUTLOOK



Volume 3

Strategic Areas: Neighborhood and Infrastructure
Health and Human Services
Economic Development
General Government and
Supplemental Information



Miami-Dade County • Florida



FY 2013-14

ADOPTED BUDGET AND MULTI-YEAR CAPITAL PLAN

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FY 2013-14 Adopted Budget and Multi-Year Capital Plan

How to Read a Department's Budget Narrative

Continuous improvement plays a central role in Miami-Dade County's effort to deliver excellent government services in a fiscally responsible manner. The approach applies equally to the presentation of strategic, financial, and operational information in the Proposed Budget and Multi-Year Capital Plan. These two pages highlight significant changes to department narratives and detail their major sections.

Department narratives in the FY 2013-14 Adopted Budget include a Capital Funded and Unfunded Project Schedules immediately following the operating budget information (when applicable).

The Sustainability (♻️) symbol is used to highlight County efforts to improve the sustainability of its operations and the natural environment.

Major Sections of a Department Narrative

The numbered bullets below correspond to the circled numbers on the sample narrative page that follows.

1. **Introduction**
A summary of the department's mission, functions, projects, partners, and stakeholders
2. **Proposed Budget Charts**
Two pie charts showing the department's proposed expenditures by activity and its proposed revenues by source
3. **Table of Organization**
A table that organizes the department by major functions
4. **Financial Summary**
Tables detailing the department's proposed operating revenues and expenditures; non-operating expenditures, if applicable; and proposed expenditures by major programs
5. **Proposed Fee Adjustments**
Any fee for service that the department proposes to create, increase, decrease, or eliminate; this section will only appear in departments with fee adjustments
6. **Unit Description**
Department narratives include sections for major functional units; each section begins with a description of the unit's role in the department and a list of its functions
7. **Unit Measures**
This section, when applicable, includes tables detailing the Strategic Plan Outcomes supported by the unit, the unit's objectives, and the measures necessary to achieve the objectives; each measure includes a target and the actual level attained. For some measures, 'target' represents forecasted demand, not performance level (e.g. "911 call volume")
8. **Division Highlights and Budget Enhancements or *Reductions* (not pictured)**
Notable programs/initiatives that support the achievement of a Strategic Plan Outcome, along with relevant budget and performance impacts; reductions are in italics
9. **Department-wide Enhancements or *Reductions* and Additional Comments**
Bullets detailing resource changes to existing programs and initiatives; detailing newly funded programs and initiatives; commenting on other relevant departmental matters; reductions are in italics
10. **Unmet Needs**
A table detailing important department resources unfunded in the Adopted Budget

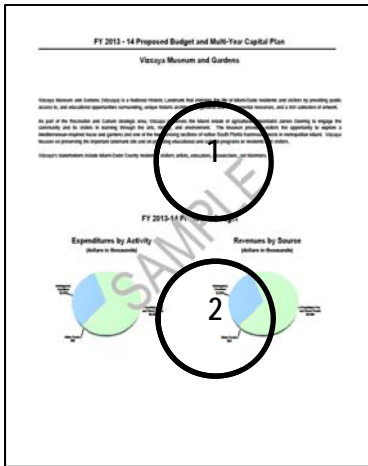
FY 2013-14 Adopted Budget and Multi-Year Capital Plan

11. Maps and Charts (not pictured)
 Maps or charts relevant to department funding or service delivery, if applicable

12. Capital Budget Summary and Highlights
 A table detailing the department's proposed capital revenues and expenditures; and a description of notable capital projects and associated impacts on the operating budget

13. Funded Capital Project Schedules
 Tables detailing all funded project schedules

14. Unfunded Capital Project Schedules
 Tables detailing all unfunded project schedules; this section will only appear in departments with a capital budget



FY 2013-14 Proposed Budget and Multi-Year Capital Plan

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DEPARTMENT DETAILS



Strategic Area NEIGHBORHOOD AND INFRASTRUCTURE

Mission:

To provide efficient, accountable, accessible, and courteous neighborhood services that enhance quality of life and involve the community

GOALS	OBJECTIVES
RESPONSIBLE GROWTH AND A SUSTAINABLE BUILT ENVIRONMENT	<i>Promote Mixed-Use, Multi-Modal, Well Designed, and Sustainable Communities</i>
	<i>Promote Sustainable Green Buildings</i>
	<i>Enhance the Viability of Agriculture</i>
EFFECTIVE INFRASTRUCTURE SERVICES	<i>Provide Adequate Potable Water Supply and Wastewater Disposal</i>
	<i>Provide Functional and Well Maintained Drainage to Minimize Flooding</i>
	<i>Provide Adequate Solid Waste Disposal Capacity that Meets Adopted Level-of-Service Standard</i>
	<i>Provide Adequate Local Roadway Capacity</i>
PROTECTED AND RESTORED ENVIRONMENTAL RESOURCES	<i>Maintain Air Quality</i>
	<i>Maintain Surface Water Quality</i>
	<i>Protect Groundwater and Drinking Water Wellfield Areas</i>
	<i>Achieve Healthy Tree Canopy</i>
	<i>Maintain and Restore Waterways and Beaches</i>
	<i>Preserve and Enhance Natural Areas</i>
SAFE, HEALTHY AND ATTRACTIVE NEIGHBORHOODS AND COMMUNITIES	<i>Ensure Buildings are Safer</i>
	<i>Promote Livable and Beautiful Neighborhoods</i>
	<i>Preserve and Enhance Well Maintained Public Streets and Rights of Way</i>

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

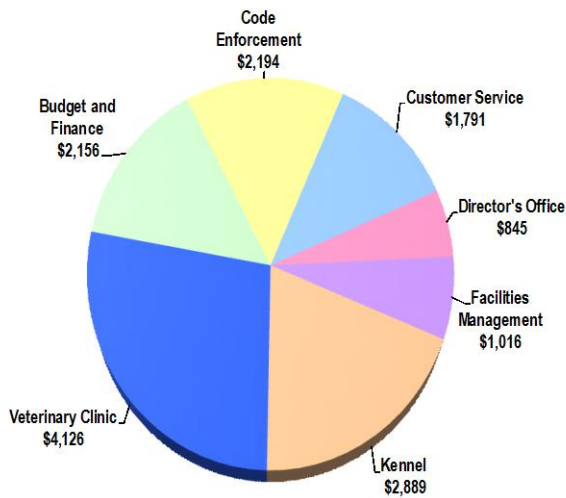
Animal Services

As part of the Neighborhood and Infrastructure strategic area, Miami-Dade County Animal Services is charged with ensuring public safety and operating the only public shelter in Miami-Dade County. Key responsibilities include promoting animal adoption and pet reunification with their owners, licensing, rabies vaccination requirements for both dogs and cats, protecting the public from dangerous dogs, investigating animal cruelty cases, picking up strays, deceased, and injured animals from the public right of way, enforcing the provisions in Chapter 5 of the Code of Miami-Dade County and Chapter 828 of the Florida Statutes, as well as conducting humane education services. The Animal Services shelter opens to the public seven days a week for adoptions, rescue, lost and found, microchipping, licensing, and vaccinations. Additionally, the Department offers low-cost spay/neuter services to Miami-Dade County residents.

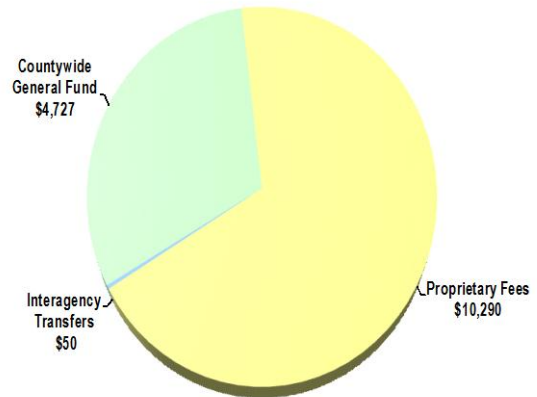
In the November 6, 2012 General Election, Miami-Dade voters approved a non-binding straw ballot question to support increasing the Countywide General Fund millage rate by 0.1079 mills to fund improved animal services by decreasing the killing of adoptable dogs and cats; reducing the stray cat population; and funding free and low-cost spay/neuter programs, low-cost veterinary care programs, and responsible pet ownership.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)

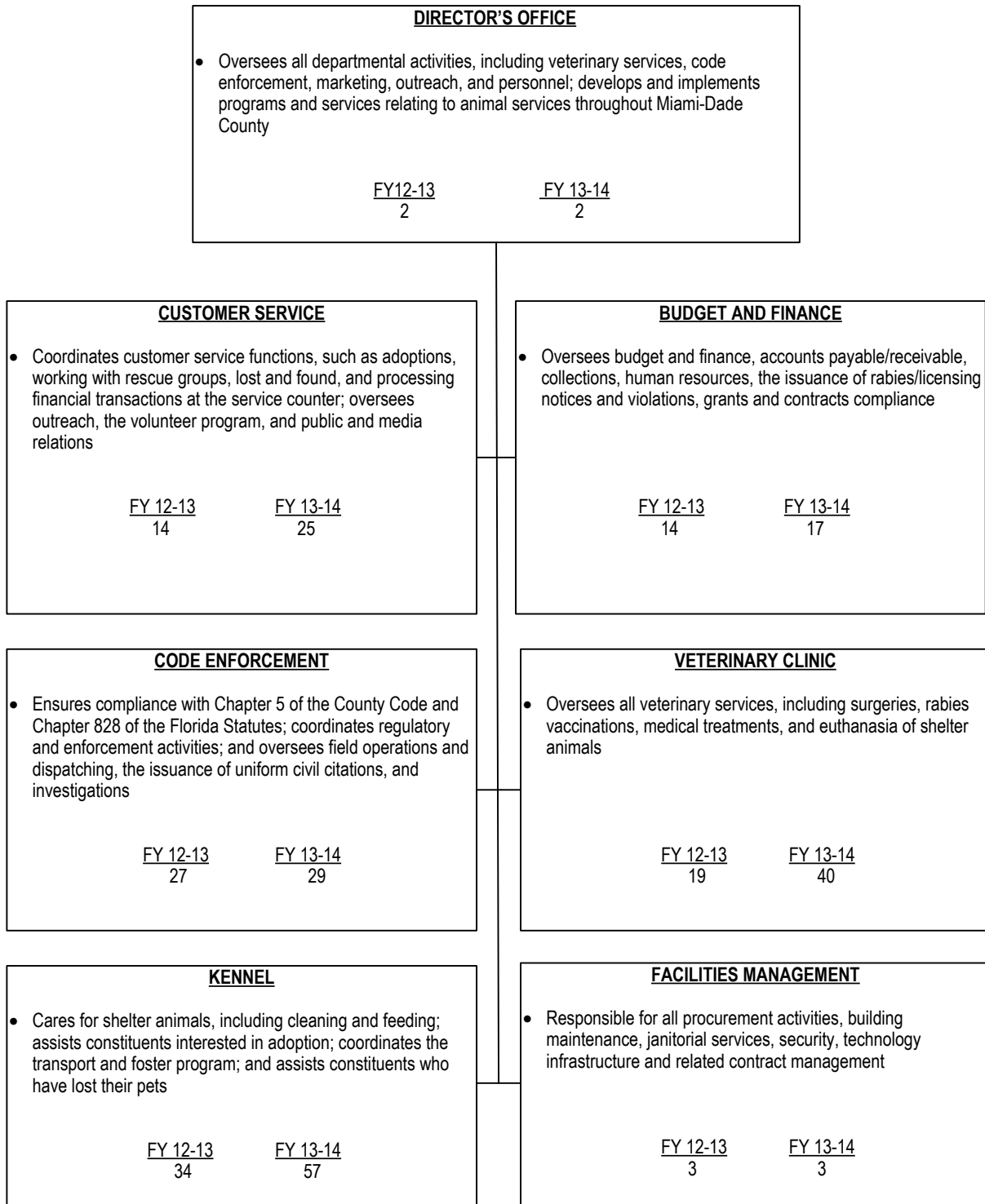


Revenues by Source
(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Revenue Summary				
General Fund Countywide	1,287	661	917	4,727
Miscellaneous Revenues	144	162	115	140
Surcharge Revenues	104	117	110	140
Animal License Fees from Licensing Stations	4,428	4,923	4,550	4,910
Animal License Fees from Shelter	1,587	1,619	1,398	1,610
Animal Shelter Fees	849	899	833	806
Carryover	180	236	510	569
Code Violation Fines	1,609	1,927	1,615	2,115
Transfer From Other Funds	111	47	50	50
Total Revenues	10,299	10,591	10,098	15,067

Operating Expenditures

Summary				
Salary	5,237	5,181	5,488	7,474
Fringe Benefits	1,845	1,484	1,451	2,407
Court Costs	33	22	26	22
Contractual Services	607	503	453	653
Other Operating	1,711	2,144	1,942	3,093
Charges for County Services	630	632	580	764
Grants to Outside Organizations	0	0	100	538
Capital	0	68	8	66
Total Operating Expenditures	10,063	10,034	10,048	15,017

Non-Operating Expenditures

Summary				
Transfers	0	16	50	50
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	16	50	50

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 12-13	Adopted FY 13-14	Budget FY 12-13	Adopted FY 13-14
Strategic Area: Neighborhood and Infrastructure				
Budget and Finance	1,149	2,156	14	17
Code Enforcement	2,157	2,194	27	29
Customer Service	1,116	1,791	14	25
Director's Office	991	845	2	2
Facilities Management	828	1,016	3	3
Kennel	1,977	2,889	34	57
Veterinary Clinic	1,830	4,126	19	40
Total Operating Expenditures	10,048	15,017	113	173

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	0	0	28	151	349
Fuel	159	140	140	145	191
Overtime	127	131	100	129	100
Rent	0	39	0	40	65
Security Service	96	111	91	125	102
Temporary Services	275	355	293	712	490
Travel and Registrations	13	22	20	32	46
Utilities	149	162	167	157	194

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

ADOPTED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 12-13	Adopted Fee FY 13-14	Dollar Impact FY 13-14
• Euthanasia (26 lbs- 50 lbs) / Disposal Included	\$25	\$30	\$1,000
• Euthanasia (51 lbs plus) / Disposal Included	\$25	\$40	\$4,000
• Disposal Only (26 lbs - 51 lbs)	\$10	\$15	\$500
• Disposal Only (51 lbs plus)	\$10	\$20	\$1,500
• Hobby Breeder Permit	\$25	\$150	\$500
• Kennel Permit (Boarding Only)	\$100	\$400	\$1,200
• Pet Grooming Center	\$0	\$400	\$800
• Mobile Grooming Center	\$0	\$225	\$450
• Pet Carrier	\$3	\$4	\$1,000

DIVISION: DIRECTOR'S OFFICE

The Director's Office oversees all operational, administrative, and policy functions of the Department in order to ensure the health and welfare of cats and dogs, by enforcing the sections of the Miami-Dade County Code and Florida Statutes that address animal care and maximize the animal live release rate.

- Develops departmental strategy and policy
- Manages performance of divisions and develops annual business plan
- Supports the Animal Services Foundation
- Oversees the creation of a new animal shelter
- Seeks alternative funding sources and fosters partnerships with other organizations to maximize resources
- Will oversee implementation of no kill plan funded by the voter approved initiative

DIVISION COMMENTS

- During FY 2013-14, the Department will realign its measures and targets to meet the demands of the voter approved initiative
- The FY 2013-14 Adopted Budget allocates \$4 million to continue implementation toward the "No Kill" plan; the additional funding will allow for increased capacity for spay and neuter surgeries for shelter animals, create a community sterilization program for owned pets, help prevent the spread of disease at the shelter, provide better care to increase adoptions, expand the Dog and Cats Transport program, Foster program, and Trap Neuter and Give Back/Release program, grow the Volunteer program, coordinate education and training programs, promote adoption events, and review and monitor services to place animals at risk with rescue organizations

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DIVISION: BUDGET AND FINANCE

The Budget and Finance Division oversees administrative functions in the department.

- Develops and monitors budget; tracks financial trends
- Oversees all department financial transactions including collections and accounts payable/receivables
- Manages all computer generated license/rabies renewals and citations; initiates collections, scheduling of hearings and account updates
- Directs human resources activities, such as recruitment, labor relations, training, benefits and payroll

Strategic Objectives - Measures

- ED1-1: Reduce income disparity by increasing per capita income

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Increase number of saved animals	Dogs Licensed in Miami-Dade County.	OP	↔	188,766	196,378	187,000	193,897	196,000

- NI4-2: Promote livable and beautiful neighborhoods

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Reduce flawed uniform civil citations	Civil citation error rate	EF	↓	1.8%	2%	1%	2%	1%

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes three positions as part of the voter approved initiative to manage, administer, and monitor grant allocations
- In FY 2013-14, the Department will continue its Memorandum of Understanding with the Finance Department to pursue collection of unpaid civil citations

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: CODE ENFORCEMENT

The Code Enforcement Division enforces all law enforcement aspects of Chapter 5 of the County Code and Florida Statutes Chapter 828.

- Protects the public from stray and dangerous dogs by removing them from public property
- Investigates cases of animal abuse and neglect
- Coordinates regulatory and enforcement activities
- Oversees field operations and dispatching
- Issues manual civil citations
- Removes dead animals from public rights of way

Strategic Objectives - Measures

- NI4-2: Promote livable and beautiful neighborhoods

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Reduce stray animals	Stray animal pickup response time (in calendar days)	EF	↓	1.0	3.0	1.0	1.0	1.0
Improve the quality of service delivery	Dead animal pickup response time (in calendar days)	EF	↓	2.5	2.4	2.0	2.3	2.0

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes two positions as part of the voter approved initiative to administer the Animal Welfare and Return to Owners programs
- In FY 2013-14, the Department of Public Works and Waste Management will continue to fund three Disposal Technician positions within the Animal Services Department (\$157,000) to collect and dispose of dead animals countywide

DIVISION: VETERINARY CLINIC

The Veterinary Clinic Division provides all veterinary services to shelter animals.

- Prepares shelter animals for adoption and rescue
- Operates rabies/microchip clinic for the public
- Provides all medical treatments and preventive care to shelter animals
- Provides all necessary surgeries to shelter animals, including spay and neuter procedures
- Euthanizes shelter animals
- Offers low-cost spay/neuter services at the main shelter and community events; and partners with the Humane Society, Cat Network, and other organizations to provide low/cost surgeries throughout the community

Strategic Objectives - Measures

- NI4-2: Promote livable and beautiful neighborhoods

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure humane treatment of sheltered animals	Rabies vaccines delivered by clinic	OP	↔	23,576	24,206	25,000	23,802	25,000
	Euthanasia rate	EF	↓	46%	40%	40%	26%	40%

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes 21 positions as part of the voter approved initiative to help prevent the spread of diseases at the shelter and initiate treatment programs as well as to increase the number of spay and neuter surgeries and basic vet care

DIVISION: CUSTOMER SERVICE

The Customer Service Division provides counter and telephone services to customers and coordinates volunteers, outreach, public relations, and media relations with the goal of increasing the live release rates of shelter animals.

- Facilitates and processes pet adoptions
- Coordinates animal transfers to rescue groups
- Provides lost and found pet services
- Handles data entry and financial transactions for rabies and microchip clinic
- Provides adoption assistance

Strategic Objectives - Measures

- NI4-2: Promote livable and beautiful neighborhoods

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Increase number of saved animals	Adoptions	OC	↑	8,093	7,253	8,200	8,874	9,000
	Rescues	OC	↑	5,009	7,805	6,000	4,294	5,000
	Returns to owner	OC	↑	1,688	1,820	1,700	1,971	2,000

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes 11 positions as part of the voter approved initiative to manage the volunteer, foster, adoption and rescue programs; to promote shelter events; to oversee grants and program implementation; and to reduce the time needed to process adoptions at the shelter and satellite locations with the goal of achieving a no kill shelter
- The FY 2013-14 Adopted Budget includes funding to conduct an outreach educational campaign with Miami-Dade Public Schools to promote responsible pet ownership, adoption, and care related to the voter approved initiative
- The Department will continue to seek public relations support from television, radio, and newspaper media to educate the community about adoptions, spay/neuter programs, and appropriate animal care

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: KENNEL

The Kennel Division cares for all shelter animals and maintains the kennel area.

- Provides food and water to shelter animals
- Cleans kennel area
- Moves animals between adoption, receiving, clinic, and holding areas of the kennel
- Assists constituents with adoptions and lost and found
- Oversees the foster and transport program
- Supports Trap Neuter and Release (TNR)/Trap Neuter and Give-back (TNG) programs for cats

Strategic Objectives - Measures

- NI4-2: Promote livable and beautiful neighborhoods

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Increase number of saved animals	Shelter intake	OP	↔	31,662	31,226	32,000	28,748	32,000

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes 23 programmatic positions as part of the voter approved initiative to expand the dogs and cats transport, monitor the animals behavior, and to ensure their needs are met as well as prevent the spread of disease through proper cleaning protocols

DIVISION: FACILITIES MANAGEMENT

This division is responsible for all procurement activities, building maintenance, janitorial services, security, technology infrastructure and related contract management.

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FUTURE	TOTAL
Revenue									
BBC GOB Financing	818	525	1,926	0	0	0	0	0	3,269
BBC GOB Series 2005A	342	0	0	0	0	0	0	0	342
BBC GOB Series 2008B	346	0	0	0	0	0	0	0	346
BBC GOB Series 2008B-1	2,277	0	0	0	0	0	0	0	2,277
BBC GOB Series 2011A	766	0	0	0	0	0	0	0	766
Capital Asset Series 2009B Bonds	4,000	0	0	0	0	0	0	0	4,000
Future Financing	0	0	11,611	0	0	0	0	0	11,611
Sale of Surplus Property	0	0	3,000	0	0	0	0	0	3,000
Total:	8,549	525	16,537	0	0	0	0	0	25,611
Expenditures									
Strategic Area: Neighborhood and Infrastructure									
Animal Services Facilities	8,549	525	15,370	1,167	0	0	0	0	25,611
Total:	8,549	525	15,370	1,167	0	0	0	0	25,611

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan


CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes \$25.611 million for the purchase and development of a new animal service facility which includes \$7 million Building Better Communities General Obligation Bond (BBC GOB), \$3 million from the sale of surplus property, \$4 million of previously issued Capital Asset Bond proceeds, and \$11.611 million from future financing; the Department, with Internal Services, has acquired a facility and is finalizing the design of a Leadership in Energy and Environmental Design (LEED) certified retrofit for the new shelter; the new shelter is anticipated to open in FY 2015-16.

FUNDED CAPITAL PROJECTS

(dollars in thousands)

NEW ANIMAL SHELTER

PROJECT #: 1998460 

DESCRIPTION: Purchase and retrofit facility to serve as the new Animal Shelter

LOCATION: 3651 NW 79 Ave

District Located: 12

Unincorporated Miami-Dade County

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	818	525	1,926	0	0	0	0	0	3,269
BBC GOB Series 2005A	342	0	0	0	0	0	0	0	342
BBC GOB Series 2008B	346	0	0	0	0	0	0	0	346
BBC GOB Series 2008B-1	2,277	0	0	0	0	0	0	0	2,277
BBC GOB Series 2011A	766	0	0	0	0	0	0	0	766
Capital Asset Series 2009B Bonds	4,000	0	0	0	0	0	0	0	4,000
Future Financing	0	0	11,611	0	0	0	0	0	11,611
Sale of Surplus Property	0	0	3,000	0	0	0	0	0	3,000
TOTAL REVENUES:	8,549	525	16,537	0	0	0	0	0	25,611
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	6,656	0	0	0	0	0	0	0	6,656
Planning and Design	1,461	83	0	0	0	0	0	0	1,544
Construction	0	252	14,024	0	0	0	0	0	14,276
Furniture, Fixtures and Equipment	0	0	1,131	759	0	0	0	0	1,890
Equipment Acquisition	0	0	0	384	0	0	0	0	384
Construction Management	0	116	75	15	0	0	0	0	206
Project Administration	432	74	140	9	0	0	0	0	655
TOTAL EXPENDITURES:	8,549	525	15,370	1,167	0	0	0	0	25,611

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$485,000

UNFUNDED CAPITAL PROJECTS

(dollars in thousands)

PROJECT NAME	LOCATION	ESTIMATED PROJECT COST
LARGE ANIMAL FACILITY	401 East 65 St	433
UNFUNDED TOTAL		433

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Public Works and Waste Management

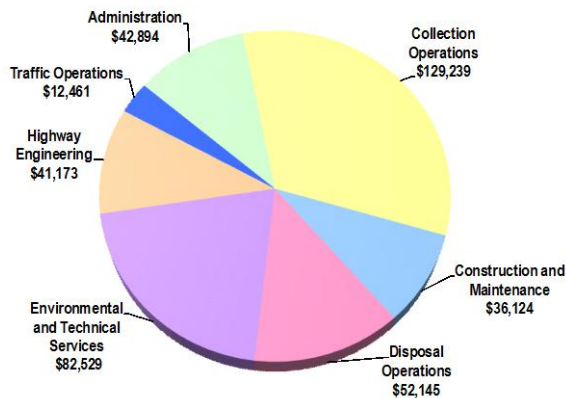
The Public Works and Waste Management Department (PWWM) supports the infrastructure demands of Miami-Dade County and enhances the quality of life for residents, businesses, and visitors through the construction, operation, and maintenance of a safe, effective, and aesthetically pleasing physical environment. This includes managing traffic infrastructure, canal maintenance, rights of way, roads and bridges, and providing solid waste management services such as the collection of garbage and trash in the Waste Collection Service Area (WCSA), waste disposal countywide, and related code enforcement.

As part of the Transportation and Neighborhood and Infrastructure strategic areas, PWWM administers the planning, construction, and maintenance of a safe and efficient system of roads, bridges, drainage improvements, pathways, traffic signals, signs, and street lights; administers infrastructure maintenance, inspection, compliance, and improvement programs; implements all highway and neighborhood improvement projects included in the Capital Improvement Plan and Transportation Improvement Program; implements various public works projects in the Building Better Communities General Obligation Bond (BBC GOB) Program; administers toll collection on the Rickenbacker and Venetian Causeways; administers the Storm Water Utility and ensures the maximum possible amount of flood protection in the secondary drainage canal system by providing adequate chemical and mechanical maintenance of these and other drainage facilities; and provides environmentally sensitive mosquito control services. In addition, the Department provides a variety of waste management services for over 324,000 households, including garbage and trash collection and curbside collection of recyclable materials; operates 13 Trash and Recycling Centers (TRCs) in the WCSA; and provides waste transfer and disposal services countywide to municipalities and private haulers. PWWM is also responsible for the operation and management of three regional transfer stations and associated fleet, two operating landfills, and the Resources Recovery facility (one of the largest waste-to-energy facilities in the world), and a co-located ashfill. Other services provided include residential and commercial code enforcement, litter clean-up, transit bus stop litter collection, maintenance of two County-owned closed landfills and four closed cells, illegal dumping enforcement and removal, and storm debris removal. Additionally, PWWM has countywide responsibility for the regulation of waste collection, transportation of waste, and recycling activities.

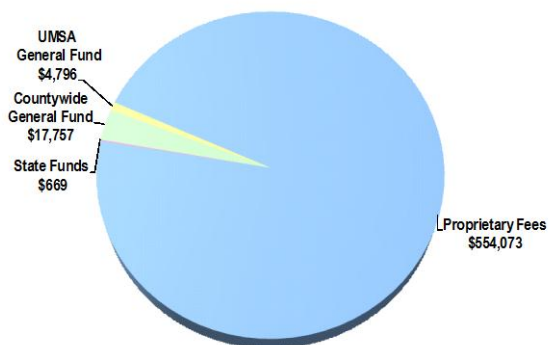
PWWM coordinates its activities with a variety of stakeholders throughout the community, including municipalities, community councils, homeowners' associations, other local neighborhood groups, private haulers, and landscape businesses. In addition, PWWM also partners with state and federal agencies to ensure regulatory compliance, and cooperation on large scale infrastructure initiatives, as well as the implementation of disposal site mitigation.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)

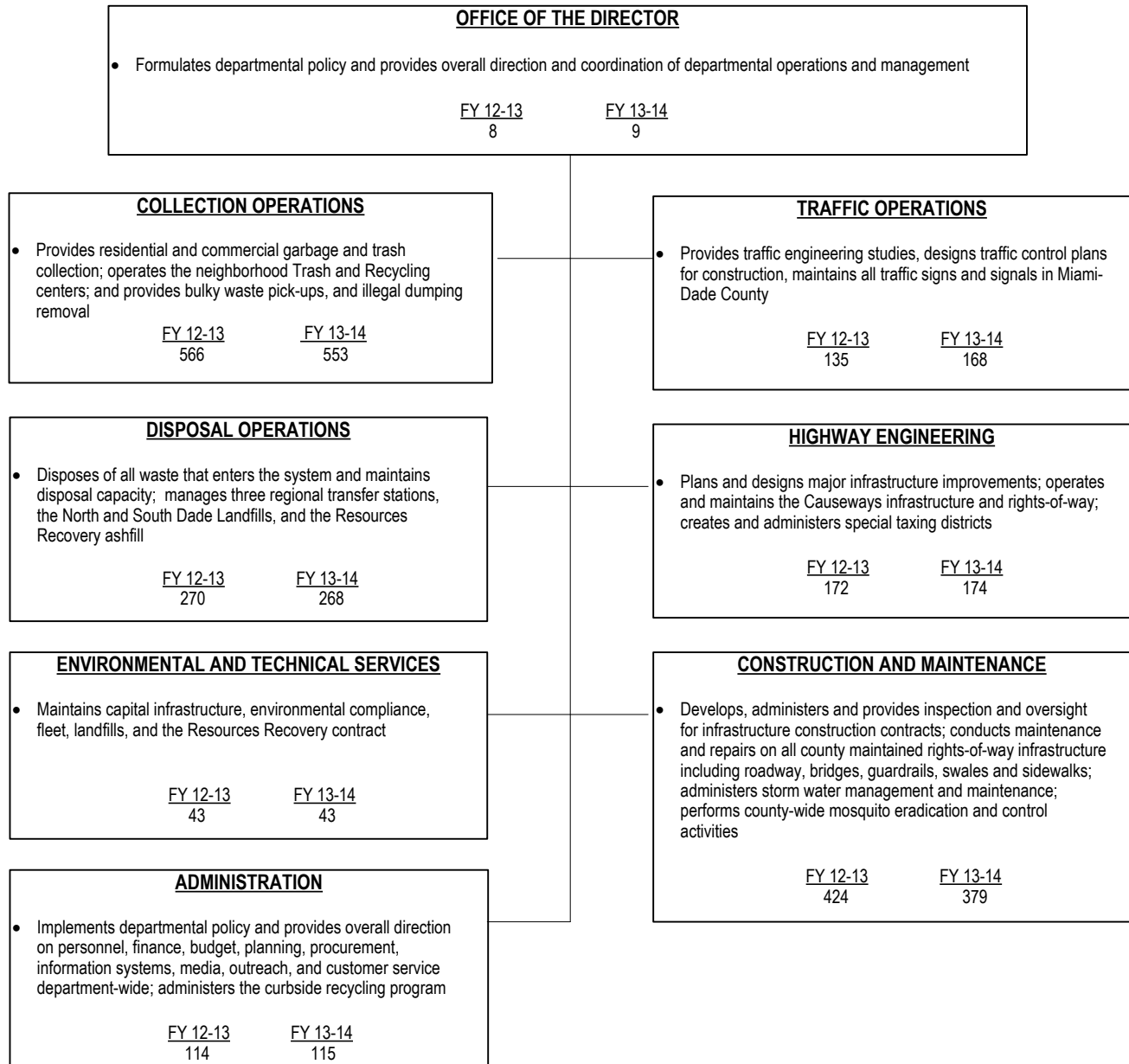


Revenues by Source
(dollars in thousands)



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TABLE OF ORGANIZATION



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Revenue Summary				
General Fund Countywide	18,392	14,616	17,417	17,757
General Fund UMSA	5,110	4,623	4,423	4,796
Carryover	143,263	161,707	188,918	192,360
PTP Sales Tax Revenue	2,397	2,426	2,844	3,534
Recyclable Material Sales	1,898	1,949	1,859	1,839
Resource Recovery Energy Sales	31,512	30,916	31,600	10,242
Causeway Toll Revenues	9,294	11,121	9,010	10,747
Collection Fees and Charges	141,118	140,970	139,882	139,165
Construction / Plat Fees	2,674	2,302	0	597
Disposal Fees and Charges	99,549	110,049	111,143	108,453
Interest/ Rate Stabilization Reserve	887	575	918	812
Intrdepartmental Transfers	27,710	22,909	18,163	0
Special Taxing Administration Charges	2,379	2,789	2,811	2,532
Special Taxing District Revenue	19,426	19,933	24,374	25,586
Storm Water Utility Fees	15,690	15,570	33,929	30,695
Telecommunications License Fee	1,000	0	0	0
Transfer Fees	6,288	7,085	6,153	6,358
Utility Service Fee	22,500	21,692	21,023	21,153
State Grants	0	0	783	641
Mosquito State Grant	23	18	18	18
FDOT Payment	0	4,335	4,200	0
Carryover	0	80	36	10
Federal Funds	1,443	181	0	0
Interagency Transfers	2,628	4,042	3,828	0
Secondary Gas Tax	5,991	5,943	5,991	0
Total Revenues	561,172	585,831	629,323	577,295

Operating Expenditures

Summary

Salary	98,451	95,268	92,418	77,536
Fringe Benefits	32,278	26,765	21,092	25,365
Court Costs	33	9	16	19
Contractual Services	146,907	151,320	163,030	165,372
Other Operating	40,848	29,410	58,368	33,229
Charges for County Services	53,481	58,799	64,166	62,387
Grants to Outside Organizations	-6	21	21	21
Capital	5,022	4,106	28,562	32,636
Total Operating Expenditures	377,014	365,698	427,673	396,565

Non-Operating Expenditures

Summary

Transfers	2,200	6,651	25,530	32,240
Distribution of Funds In Trust	0	0	0	1,400
Debt Service	25,296	23,228	32,097	32,665
Depreciation, Amortizations and Depletion	0	313	0	0
Reserve	0	0	144,023	114,425
Total Non-Operating Expenditures	27,496	30,192	201,650	180,730

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 12-13	Adopted FY 13-14	Budget FY 12-13	Adopted FY 13-14
Strategic Area: Transportation				
Construction and Maintenance	16,320	4,248	143	101
Highway Engineering	12,770	5,133	146	148
Traffic Operations	25,137	12,461	135	168
Strategic Area: Neighborhood and Infrastructure				
Administration	43,411	42,894	122	124
Collection Operations	122,828	129,239	566	553
Construction and Maintenance	32,126	31,876	281	278
Disposal Operations	48,371	52,145	270	268
Environmental and Technical Services	94,063	82,529	43	43
Highway Engineering	32,647	36,040	26	26
Total Operating Expenditures	427,673	396,565	1,732	1,709

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SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	105	194	332	375	441
Fuel	10,213	11,887	13,179	11,244	12,535
Overtime	3,412	3,398	3,264	2,940	3,558
Rent	2,861	2,554	2,591	3,010	3,178
Security Services	13,637	11,927	13,989	12,920	14,705
Temporary Services	1,645	1,076	1,228	1,135	1,254
Travel and Registration	235	32	186	40	231
Utilities	10,841	9,774	10,261	7,060	10,967

DIVISION: ADMINISTRATION

The Administration Division is responsible for formulating departmental policy and providing overall direction and coordination of departmental operations and management; implementing departmental policy and providing overall direction on personnel, finance, budget, planning, procurement, information systems, media, outreach, and customer service department-wide; and administering the curbside recycling program.

DIVISION COMMENTS

- In FY 2013-14, the Department will continue to receive payments from other County departments to include parking revenues from the Internal Services Department (\$715,000), rent from Juvenile Services (\$605,000) and Parks, Recreation and Open Spaces (\$921,000) along with an annual payment for land acquisition of the West-Dade Soccer Park over ten years (\$169,000)
- In FY 2013-14, the Adopted Budget includes a payment to the Department of Community Information and Outreach to continue replacement of the current Waste Collection System database to enable Countywide integration, and provide website maintenance and updates (\$124,000)
- The FY 2013-14 Adopted Budget includes payments to the Office of the Inspector General (\$75,000) for expenses associated with audits and reviews
- ☛ The FY 2013-14 Adopted Budget includes funding for Residential Curbside Recycling (\$9.064 million), serving 349,000 households with service every other week
- *In the FY 2013-14 Adopted Budget, two vacant positions were deleted in Administration (one Contract Compliance Analyst and one Network Manager 1)*

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DIVISION: COLLECTION OPERATIONS

The Collection Operations Division provides residential and commercial garbage and trash collection; operates neighborhood Trash and Recycling Centers; and provides bulky waste pick-ups and illegal dumping removal.

Strategic Objectives - Measures

- NI4-2: Promote livable and beautiful neighborhoods

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Improve collection of residential curbside garbage and trash	Bulky waste trash tons collected (in thousands)	IN	↔	74	71	74	71	71
	Trash and Recycling Center tons collected (in thousands)*	IN	↔	128	115	128	116	128
	Bulky waste complaints per 1,000 regular bulky waste orders created	OC	↓	6	4	6	7	6
	Average bulky waste response time (in calendar days)	EF	↓	7	6	8	8	9
	Scheduled illegal dumping piles picked-up within eight calendar days	EF	↑	95%	99%	95%	99%	95%
Improve programs that promote neighborhood and rights-of-way aesthetics	Average illegal dumping pick-up response time (in calendar days)**	EF	↓	7	2	7	2	4

* The decrease in FY 2012-13 tonnage is due to the implementation of the TRC Access Program at all Trash and Recycling Centers

**FY 2011-12 Actual lower than FY 2012-13 Budgeted due to the collaboration with the Miami-Dade Police Department that will continue in FY 2013-14

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget maintains the annual residential waste collection fee at \$439, which allows the Department to maintain the current level of service to include two weekly residential curbside garbage pickups, bi-weekly residential curbside recycling pickup, two 25 cubic yard annual bulky waste pickups per household, and unlimited use of the 13 Trash and Recycling Centers
- In FY 2013-14, the Department will continue to provide trash collection services (\$40.754 million), which includes the UMSA litter program along corridors and at hotspots (\$1.53 million)
- In FY 2013-14, the Department will continue to provide curbside garbage collection services (\$88.493 million) to include commercial garbage collection by contract, as requested (\$1.831 million), and litter collection pick-ups at specific bus stops (\$568,000)
- The FY 2013-14 Adopted Budget includes payments to the Greater Miami Service Corps (\$192,000) and the Corrections and Rehabilitation Department (\$330,000) for litter pickup
- The FY 2013-14 Adopted Budget includes funding for three Disposal Technicians within the Animal Services Department (\$157,000)
- In FY 2012-13, two positions (Auto Equipment Operators) were transferred to the Disposal Operations Division to reduce overtime and assist with the operation of heavy equipment
- In the FY 2013-14 Adopted Budget, eleven vacant positions were deleted in Collection Operations (three Waste Collectors, one Office Support Specialist 2, five Waste Attendant 1's, and two Waste Attendant 2's)

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DIVISION: CONSTRUCTION AND MAINTENANCE

The Construction and Maintenance Division is responsible for developing, administering, and providing inspection and oversight of infrastructure construction contracts; conducting maintenance and repairs on all County maintained rights-of-way infrastructure including roadway, bridges, guardrails, swales, and sidewalks; administering storm water management and maintenance; and performing county-wide mosquito eradication and control activities.

Strategic Objectives - Measures

- NI2-2: Provide functional and well maintained drainage to minimize flooding

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Maintain drain cleaning requirements	Percentage of mosquito complaints responded to within two business days of receipt during the rainy season	EF	↑	80%	77%	100%	92%	95%
	Storm drains chemically treated	EF	↑	133,954	131,045	100,000	95,600	100,000

- NI4-3: Preserve and enhance well maintained public streets and rights of way

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Perform timely road maintenance	Percentage of pothole patching requests responded to within three business days	EF	↑	100%	100%	100%	100%	100%

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes funding for aerial mosquito spraying by contract with a private company and the United States Air Force (\$162,000)
- As a result of the Department's ongoing reorganization efforts, the FY 2013-14 Adopted Budgeted includes a realignment of 26 positions from various Construction and Maintenance divisions to the Traffic Operations and Highway Engineering divisions to better align staff with existing workloads and reporting structure
- The FY 2013-14 Adopted Budget includes a reimbursement for graffiti abatement from Community Action and Human Services (\$230,000), mosquito spraying from the Port of Miami (\$30,000), and reimbursements for liability claims for guardrails from the Internal Services Department (\$50,000)
- *In the FY 2013-14 Adopted Budget, nine vacant positions were deleted in Construction and Maintenance (one Clerk 2, one Clerk 3, one Engineer 2, one Construction Manager 2, one Secretary, one Chief of Construction, two Road Construction Cost Estimator's and one Semi-Skilled Laborer)*

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DIVISION: DISPOSAL OPERATIONS

The Disposal Operations Division is responsible for disposing of all waste that enters the system and maintaining disposal capacity; and managing three regional transfer stations, the North and South Dade Landfills, and the Resources Recovery ashfill.

Strategic Objectives - Measures

- NI2-3: Provide adequate solid waste disposal capacity that meets adopted level-of-service standard

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure ongoing availability and capacity that meets demand at transfer and disposal facilities	Disposal tons accepted at full fee (in thousands)	IN	↔	1,449	1,512	1,542	1,512	1,542
	Years of remaining disposal capacity (Level of Service)*	IN	↔	12	17	5	17	5
	Total (Revenue) Tons Transferred in (in thousands)	IN	↔	521	545	510	538	510
	Number of Residential Enforcement actions undertaken (in thousands)	OP	↔	53	61	54	54	60
	Enforcement related complaints responded to within one week	EF	↑	88%	95%	90%	96%	95%

*State law requires a minimum capacity of five years for the disposal system; in FY 2010-11, the completion of Cell 20 at the Resources Recovery Facility and in FY 2011-12 the award for construction of Cell 5 at the South Dade Landfill, increased the years of remaining disposal system capacity by five years

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes a 1.9 percent change in the Consumer Price Index (CPI) applied to disposal fees consistent with contracts and interlocal agreements, based on the July 2013 CPI South, All Urban Consumers issued by the United States Bureau of Labor Statistics
- The FY 2013-14 Adopted Budget includes the continuation of the contract with Covanta Power Corporation to operate and maintain the County's Resources Recovery facility (\$72.928 million) including other supplemental contracts and staffing to support the Resources Recovery operation (\$925,000)
- In FY 2012-13, two positions (Auto Equipment Operators) were transferred from the Collections Operations Division to reduce overtime and assist with the operation of heavy equipment
- In the FY 2013-14 Adopted Budget, four vacant positions were deleted in Disposal Operations (one Enforcement and Collection Clerk, one Waste Scale Operator, one Trash Truck Driver 1, and one Waste Attendant 1)

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DIVISION: ENVIRONMENTAL AND TECHNICAL SERVICES

The Environmental and Technical Services Division is responsible for maintaining capital infrastructure, environmental compliance, fleet, landfills, and the Resources Recovery contract.

Strategic Objectives - Measures

- NI3-6: Preserve and enhance natural areas

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure compliance with Florida Department of Environmental Protection (FDEP)	Percentage of FDEP reporting deadlines met	EF	↑	100%	100%	100%	99.7%	100%
	Compliance inspections performed	OP	↔	310	469	450	491	450
	Patrons served by program	OC	↑	3,548	3,809	3,800	3,633	3,800
Present at least 24 public household waste outreach events each year	Average quantity of household chemical waste collected per patron (in pounds)	OC	↑	110	118	110	120	110

DIVISION COMMENTS

- ☛ In FY 2013-14, the Department will continue environmental and technical service operations that include facilities maintenance (\$2.589 million), fleet management (\$818,000), environmental services (\$5.983 million), and engineering and technical services (\$73.138 million), which includes Resources Recovery Operations
- ☛ In FY 2013-14 the Department will continue operation of two Home Chemical Collection Centers open to all residents countywide (\$1.125 million)
- ☛ The FY 2013-14 Adopted Budget includes the purchase of 53 vehicles for Waste Collection Operations (\$17.057 million), the purchase of 36 vehicles for Waste Disposal Operations (\$6.930 million), the purchase of five vehicles for Public Works Operations (\$810,000); the Department continues to work with the Internal Services Department to establish compressed natural gas (CNG) fueling capability that will allow the transition from diesel to CNG powered heavy fleet vehicles
- ☛ In FY 2013-14, the Department is continuing to pursue options to replace the current power purchase agreement in order to maintain electrical revenues associated with the Waste-to-Energy Plant at the most appropriate rates; the Adopted Budget includes a reduction to this revenue (\$21.358 million) consistent with negotiations thus far

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DIVISION: HIGHWAY ENGINEERING

The Highway Engineering Division is responsible for planning and designing major infrastructure improvements; operating and maintaining the Causeways infrastructure and rights-of-way; and creating and administering special taxing districts.

Strategic Objectives - Measures

- TP3-1: Maintain roadway infrastructure

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Maintain integrity of County infrastructure	Percentage of Department related complaints from special taxing districts resolved within two business days	EF	↑	100%	100%	100%	100%	100%
Maintain service standard for Right-of-Way acquisitions	Street sweepings completed on the Rickenbacker Causeway system	OP	↔	365	363	365	364	365
	Bridges inspected for structural integrity*	OC	↑	172	104	115	60	110

*All 204 bridges are inspected annually in conjunction with the State of Florida

DIVISION COMMENTS

- As a result of the Department's ongoing reorganization efforts, the FY 2013-14 Adopted Budgeted includes a realignment of five positions from the Construction and Maintenance Division to the Highway Engineering Division to better align staff with existing workloads and reporting structure
- The FY 2013-14 Adopted Budget includes transfers (\$1.675 million) from Regulatory and Economic Resources (RER), WASD, and the Port of Miami for rights-of-way survey crews
- The FY 2013-14 Adopted Budget includes several adjustments to the Causeway budget, to include the implementation of Sunpass on both the Rickenbacker and Venetian Causeways by June 2014 (\$3.7 million), projected savings will be completely realized the following fiscal year which will include the elimination of 27 full time and 6 part-time positions with other operational reductions; major bridge repairs on the Rickenbaker causeway, an increase from \$1.50 to \$1.75 per two axle vehicle cash tolls (and proportional increases on other cash tolls, with no increases to certain annual plans) on the Venetian Causeway; eliminating three of nine annual plans and improving enforcement of proper users in each plan
- *In the FY 2013-14 Adopted Budget, three vacant positions were deleted in Highway Engineering (one Engineer Survey Technician 1, one Toll Collector, and one Administrative Officer 3)*

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DIVISION: TRAFFIC OPERATIONS

The Traffic Operations Division provides traffic engineering studies, designs traffic control plans for construction and maintains all traffic signs and signals in Miami-Dade County.

Strategic Objectives - Measures

- TP1-1: Minimize traffic congestion

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Provide timely response to citizen requests	Percentage of follow-up responses to citizens complaints within five days	OP	↑	100%	100%	100%	100%	100%
	Percentage of high priority traffic control signs repaired or replaced within 24 hours of notification	EF	↑	100%	100%	95%	100%	95%

- TP3-1: Maintain roadway infrastructure

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Maintain traffic and pedestrian signs and signals	Traffic control and street name signs repaired or replaced	OP	↔	29,850	28,405	33,000	28,804	33,000

DIVISION COMMENTS

- In FY 2013-14, the Department will continue to provide traffic signs and signal maintenance and installation Countywide (\$9.297 million)
- In FY 2013-14, the Department will continue to provide traffic studies and engineering services Countywide (\$3.165 million)
- The FY 2013-14 Adopted Budget includes FDOT reimbursements totaling \$4.2 million, comprised of County performed traffic signal maintenance on state roads (\$2.2 million) and funding for Safe Routes to School Program (\$2 million)
- Phase II of the Automated Traffic Management System (ATMS) project was completed last fiscal year allowing the County's more than 2,800 signals to be controlled and synchronized in one central system
- As a result of the Department's on-going reorganization efforts, the FY 2013-14 Adopted Budget includes a realignment of 33 positions from the Construction and Maintenance Division, and two positions from RER to better align staff with existing workloads and reporting structure
- *In the FY 2013-14 Adopted Budget, two vacant positions were deleted in Traffic Operations (one Road Construction Engineer and one Clerk 4)*

ADDITIONAL INFORMATION

- As a result of the Department's on-going reorganization efforts, the FY 2013-14 Adopted Budget reflects a net realignment of eight positions from various divisions, and includes the elimination of three administrative positions and the transfer of 11 positions from RER to properly support Public Works related inspection efforts in the most efficient and effective way possible
- The FY 2013-14 Adopted Budget includes a change in the expiration date for the annual bulky waste pickup from September 30th to December 31st to improve waste collection efficiency; service demand for bulky waste collection is highest in the summer months when vegetative growth is at its peak when many customers rush to use their remaining bulky waste pickups before September 30 creating an artificial spike in the already heavy bulky waste workload results; to accommodate the date change, PWWM will allow all households up to three bulky waste pickups of up to 25 cubic yards each for the 15 month period between October 1, 2013 and December 31, 2014

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CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FUTURE	TOTAL
Revenue									
Municipal Contribution DNU	1,028	193	0	0	0	0	0	0	1,221
FDOT Funds	22,773	24,300	5,095	5,700	2,700	2,700	2,700	0	65,968
FDOT-County Incentive Grant Program	2,692	4,370	4,688	1,649	562	0	0	0	13,961
Florida Department of Community Affairs	1,588	0	0	0	0	0	0	0	1,588
Road Impact Fees	33,274	30,749	20,088	27,050	25,657	26,545	12,115	0	175,478
Causeway Toll Revenue	4,862	3,964	500	2,214	3,466	2,250	2,250	1,000	20,506
WASD Project Fund	1,854	0	0	0	0	0	0	0	1,854
Waste Collection Operating Fund	1,434	825	2,495	532	200	200	200	0	5,886
Waste Disposal Operating Fund	16,482	17,953	21,946	3,422	370	370	480	200	61,223
2008 Sunshine State Financing	119	0	0	0	0	0	0	0	119
BBC GOB Financing	9,697	23,034	31,124	30,971	21,596	15,655	8,289	0	140,366
BBC GOB Series 2005A	17,813	0	0	0	0	0	0	0	17,813
BBC GOB Series 2008B	10,072	0	0	0	0	0	0	0	10,072
BBC GOB Series 2008B-1	12,516	0	0	0	0	0	0	0	12,516
BBC GOB Series 2011A	1,842	0	0	0	0	0	0	0	1,842
Capital Asset Series 2010 Bonds	3,050	1,403	0	0	0	0	0	0	4,453
Future Financing	29,628	0	0	0	0	0	0	0	29,628
Future Solid Waste Disp. Notes/Bonds	0	0	18,990	3,770	1,250	8,600	11,400	38,050	82,060
People's Transportation Plan Bond Program	180,709	50,831	54,721	39,173	6,067	0	0	0	331,501
QNIP IV UMSA Bond Proceeds	173	0	0	0	0	0	0	0	173
QNIP V UMSA Bond Proceeds	164	0	0	0	0	0	0	0	164
Solid Waste System Rev. Bonds Series 2001	2,655	0	0	0	0	0	0	0	2,655
Solid Waste System Rev. Bonds Series 2005	60,694	0	0	0	0	0	0	0	60,694
Sunshine State Series 2008 Interest	17	0	0	0	0	0	0	0	17
Charter County Transit System Surtax	3,460	500	0	0	0	0	0	0	3,960
Donations	1,000	0	0	0	0	0	0	0	1,000
QNIP III Pay As You Go	2	0	0	0	0	0	0	0	2
Secondary Gas Tax	24,635	23,319	22,037	21,448	15,248	14,248	12,348	900	134,183
Stormwater Utility	6,140	7,623	7,717	3,700	3,700	3,700	3,700	0	36,280
Utility Service Fee	1,730	120	0	0	0	0	0	0	1,850
Total:	452,103	189,184	189,401	139,629	80,816	74,268	53,482	40,150	1,219,033
Expenditures									
Strategic Area: Neighborhood and Infrastructure									
Drainage Improvements	13,444	13,081	18,923	13,759	16,295	19,355	11,737	0	106,594
Infrastructure Improvements	19,855	7,175	9,610	4,961	3,448	0	176	0	45,225
Pedestrian Paths and Bikeways	3,331	1,800	2,773	0	416	0	0	0	8,320
Waste Collection	543	615	1,635	422	200	200	200	0	3,815
Waste Collection and Disposal	1,736	430	1,760	224	0	0	0	0	4,150
Waste Disposal	16,750	6,062	19,148	1,205	150	150	100	0	43,565
Waste Disposal Environmental Projects	31,990	21,344	32,323	23,725	6,190	8,940	11,750	38,826	175,088
Strategic Area: Transportation									
ADA Accessibility Improvements	10,424	500	500	500	500	500	76	0	13,000
Causeway Improvements	19,386	25,669	688	2,964	4,028	2,250	2,250	1,000	58,235
Infrastructure Improvements	92,587	34,736	48,674	51,165	23,213	17,741	2,180	900	271,196
Local Road Improvements	0	950	202	1,082	1,679	1,738	0	0	5,651
Other	1,433	6,120	0	0	0	0	0	0	7,553
Pedestrian Facilities Improvements	0	1,278	0	0	0	0	0	0	1,278
Road Improvements - Local Roads	4,655	6,391	3,583	4,964	0	0	5,479	13,136	38,208
Road Improvements - Major Roads	89,218	41,791	59,352	37,459	11,767	5,700	0	0	245,287
Traffic Control Systems	71,084	30,945	24,533	18,174	16,950	17,314	12,868	0	191,868
Total:	376,436	198,887	223,704	160,604	84,836	73,888	46,816	53,862	1,219,033

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CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan continues the Bear Cut Bridge reconstruction project (\$19.732 million in FY 2013-14, \$29.628 million all years), projected to be completed in February 2014
- In FY 2013-14, the Department will continue the construction of Cell 5 at the South Dade Landfill (\$3.86 million in FY2013-14, \$16.015 million all years)
- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes the continuation of various waste disposal environmental capital projects, including the completion of Olinda Park Remediation project and other miscellaneous environmental improvements, landfill gas extraction and odor control projects (\$21.344 million in FY 2013-14)
- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes grant funding for the Munisport Landfill Closure (\$5 million in FY 2013-14, \$34.818 million all years) and Virginia Key Closure (\$850,000 in FY 2013-14, \$45.65 million all years)
- In FY 2013-14, the Department will continue implementation of the Advanced Traffic Management System (ATMS) Phase 3 (\$9.483 million of PTP-backed bond funding and \$3.8 million of State funding) with improvements to the communication subsystem and the integration of all signals projected to be completed in FY 2013-14; total programmed funding for ATMS includes \$44.291 million of PTP funding, \$933,000 of Road Impact Fees, and \$13.499 million of state funding (total project cost \$58.748 million)
- In FY 2013-14 PWWM will continue the design and installation of 38 "Your Speed Is" signs out of the originally identified 100 high school sites (\$850,000 of PTP funding in FY 2013-14, \$14.8 million all years); the Department expects minimal impact to its operating budget with the completion of this project
- In FY 2013-14, the Department continues the replacement of span-wire-mounted and older sub-standard traffic signal supports with mast arms support systems at 20 intersections (\$2 million in FY 2013-14, \$10.03 million all years) and continues to pursue federal funds to perform additional replacements
- In FY 2013-14, causeway improvements and the conversion of a toll system for the Rickenbacker and Venetian Causeways from the existing electronic toll collection system to SunPass are included (\$3.7 million); the Department anticipates an operating net savings of \$1.1 million annually associated with a gradual decrease in staffing levels within the Causeway Division
- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan continues bicycle safety improvements on the Rickenbacker Causeway (\$190,000 in FY 2013-14, \$5.490 million all years); the Department expects minimal impact to its operating budget
- In FY 2013-14, the Department will continue widening NW 74 Street from the Homestead extension of the Florida Turnpike to State Road 826 (\$5.6 million FDOT funding, \$400,000 PTP funding in FY 2013-14, \$45.205 million all years); and begin the design/build project along SW 137 Avenue from US1 to SW 184 Street (\$5.4 million in FY 2013-14, \$16.942 million all years)
- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan continues the implementation of transportation and neighborhood projects funded by the Building Better Communities General Obligation Bond (BBC GOB) program (\$23.034 million in FY 2013-14, \$182.609 million all years); projects include replacements and upgrades for the renovation of the Miami Avenue Bridge over the Miami River (\$3.1 in FY 2013-14, \$6.294 million all years), and design for the Miami River Greenway (\$1.8 million in FY 2013-14, \$7.5 million all years)
- In FY 2013-14, the Department will complete traffic operation improvements on Old Cutler Road from SW 87 Avenue to SW 97 Avenue (\$7.885 million) and will continue the widening of Caribbean Boulevard from Coral Sea to SW 87 Avenue (\$11.188 million) both through Joint Participation Agreements with the Town of Cutler Bay backed up with PTP bond funding; continue with the widening of NW 87 Avenue from NW 154 Street to NW 186 Street (\$17.832 million); and complete the construction of SW 27 Avenue from US-1 to Bayshore Drive (\$6.578 million)

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FUNDED CAPITAL PROJECTS

(dollars in thousands)

IMPROVEMENTS TO SOUTH MIAMI AVENUE FROM SE 5 STREET TO SE 15 ROAD

PROJECT #: 1640



DESCRIPTION: Road Improvements
 LOCATION: S Miami Ave from SE 5 St to SE 15 Rd
 City of Miami

District Located: 5
 District(s) Served: 5

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	0	0	900	900	900	900	0	900	4,500
TOTAL REVENUES:	0	0	900	900	900	900	0	900	4,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	400	0	0	0	0	0	400
Construction	0	0	500	900	900	900	0	900	4,100
TOTAL EXPENDITURES:	0	0	900	900	900	900	0	900	4,500

IMPROVEMENTS TO NE 2 AVENUE FROM NE 103 STREET TO NE 115 STREET

PROJECT #: 4530



DESCRIPTION: Road Improvements
 LOCATION: NE 2 Ave from NE 103 St to NE 115 St
 Miami Shores

District Located: 3
 District(s) Served: 3

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	0	0	0	512	0	0	0	0	512
TOTAL REVENUES:	0	0	0	512	0	0	0	0	512
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	87	0	0	0	0	87
Construction	0	0	0	425	0	0	0	0	425
TOTAL EXPENDITURES:	0	0	0	512	0	0	0	0	512

SEABOARD ACRES/LARCHMONT PUMP STATION RETROFIT

PROJECT #: 9920



DESCRIPTION: Construct drainage improvement Pump Station Retrofit
 LOCATION: Memorial Hwy and NE 131 St; NW 5 Ave and NW 85 St
 Unincorporated Miami-Dade County

District Located: 2
 District(s) Served: 2, 3

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Stormwater Utility	593	2,187	500	0	0	0	0	0	3,280
TOTAL REVENUES:	593	2,187	500	0	0	0	0	0	3,280
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	593	219	50	0	0	0	0	0	862
Construction	0	1,968	450	0	0	0	0	0	2,418
TOTAL EXPENDITURES:	593	2,187	500	0	0	0	0	0	3,280

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

SOUTH DADE LANDFILL CELL 5 CLOSURE

PROJECT #: 501350

DESCRIPTION: Design and construct closure of South Dade Landfill Cell 5 per Federal Department of Environmental Protection regulations
 LOCATION: 24000 NW 97 Ave District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Future Solid Waste Disp. Notes/Bonds	0	0	0	0	0	0	0	18,000	18,000
TOTAL REVENUES:	0	0	0	0	0	0	0	18,000	18,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	0	0	0	0	2,200	2,200
Construction	0	0	0	0	0	0	0	14,800	14,800
Project Contingency	0	0	0	0	0	0	0	1,000	1,000
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	18,000	18,000

WEST TRANSFER STATION IMPROVEMENTS

PROJECT #: 501410

DESCRIPTION: Renovate and replace tipping floor and entire drainage system at the West Transfer Station
 LOCATION: 2900 SW 72 Ave District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Disposal Operating Fund	271	258	121	0	0	0	0	0	650
TOTAL REVENUES:	271	258	121	0	0	0	0	0	650
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	60	0	0	0	0	0	0	0	60
Construction	200	252	118	0	0	0	0	0	570
Project Contingency	11	6	3	0	0	0	0	0	20
TOTAL EXPENDITURES:	271	258	121	0	0	0	0	0	650

DISPOSAL FACILITY EXIT SCALES

PROJECT #: 502240

DESCRIPTION: Construct and install two new exit scales at the West and Central Transfer stations
 LOCATION: Various Sites District Located: 4, 12
 Throughout Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Disposal Operating Fund	0	50	0	50	0	0	0	0	100
TOTAL REVENUES:	0	50	0	50	0	0	0	0	100
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	6	0	6	0	0	0	0	12
Construction	0	42	0	42	0	0	0	0	84
Project Contingency	0	2	0	2	0	0	0	0	4
TOTAL EXPENDITURES:	0	50	0	50	0	0	0	0	100

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

RESOURCES RECOVERY ASH LANDFILL CELL 20 CLOSURE

PROJECT #: 503220

DESCRIPTION: Design and construct closure of Resources Recovery Cell 20 per Federal Department of Environmental Protection regulations
 LOCATION: 6990 NW 97 Ave District Located: 12
 Doral District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Future Solid Waste Disp. Notes/Bonds	0	0	0	0	0	0	5,250	0	5,250
TOTAL REVENUES:	0	0	0	0	0	0	5,250	0	5,250
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	0	0	0	600	0	600
Construction	0	0	0	0	0	0	3,750	0	3,750
Construction Management	0	0	0	0	0	0	400	0	400
Project Contingency	0	0	0	0	0	0	500	0	500
TOTAL EXPENDITURES:	0	0	0	0	0	0	5,250	0	5,250

SOUTH DADE LANDFILL CELL 4 CLOSURE

PROJECT #: 504370

DESCRIPTION: Design and construct the closure of South Dade Landfill Cell 4 per Federal Department of Environmental Protection regulations
 LOCATION: 24000 SW 97 Ave District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Future Solid Waste Disp. Notes/Bonds	0	0	0	0	1,250	8,600	6,150	0	16,000
TOTAL REVENUES:	0	0	0	0	1,250	8,600	6,150	0	16,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	0	1,150	850	0	0	2,000
Construction	0	0	0	0	0	6,300	5,700	0	12,000
Construction Management	0	0	0	0	0	700	300	0	1,000
Project Contingency	0	0	0	0	100	750	150	0	1,000
TOTAL EXPENDITURES:	0	0	0	0	1,250	8,600	6,150	0	16,000

58 STREET TRUCKWASH FACILITY

PROJECT #: 504450

DESCRIPTION: Replace truck wash system at the 58 Street Facility
 LOCATION: 8831 NW 58 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Collection Operating Fund	696	30	0	0	0	0	0	0	726
Waste Disposal Operating Fund	694	30	0	0	0	0	0	0	724
TOTAL REVENUES:	1,390	60	0	0	0	0	0	0	1,450
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	300	0	0	0	0	0	0	0	300
Construction	900	50	0	0	0	0	0	0	950
Construction Management	95	5	0	0	0	0	0	0	100
Project Contingency	95	5	0	0	0	0	0	0	100
TOTAL EXPENDITURES:	1,390	60	0	0	0	0	0	0	1,450

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SOUTH DADE LANDFILL CELL 5 CONSTRUCTION

PROJECT #: 505480

DESCRIPTION: Construct the last 50 acre cell at the South Dade Landfill per Florida Department of Environmental Protection regulations
 LOCATION: 24000 SW 97 Ave District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Disposal Operating Fund	0	277	4,488	0	0	0	0	0	4,765
BBC GOB Financing	2,240	3,682	3,457	0	0	0	0	0	9,379
BBC GOB Series 2005A	47	0	0	0	0	0	0	0	47
BBC GOB Series 2008B	780	0	0	0	0	0	0	0	780
BBC GOB Series 2008B-1	127	0	0	0	0	0	0	0	127
BBC GOB Series 2011A	917	0	0	0	0	0	0	0	917
TOTAL REVENUES:	4,111	3,959	7,945	0	0	0	0	0	16,015
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	1,350	0	100	0	0	0	0	0	1,450
Construction	2,616	3,522	7,279	0	0	0	0	0	13,417
Construction Management	120	178	0	0	0	0	0	0	298
Project Contingency	145	160	545	0	0	0	0	0	850
TOTAL EXPENDITURES:	4,231	3,860	7,924	0	0	0	0	0	16,015

SCALEHOUSE EXPANSION PROJECT

PROJECT #: 505670

DESCRIPTION: Expand and improve disposal system scalehouses at the North Dade Landfill, South Dade Landfill, and the Central Transfer Station
 LOCATION: Various Sites District Located: 1, 9, 10
 Throughout Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Disposal Operating Fund	1,240	60	0	0	0	0	0	0	1,300
TOTAL REVENUES:	1,240	60	0	0	0	0	0	0	1,300
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	250	0	0	0	0	0	0	0	250
Construction	850	50	0	0	0	0	0	0	900
Construction Management	70	5	0	0	0	0	0	0	75
Project Contingency	70	5	0	0	0	0	0	0	75
TOTAL EXPENDITURES:	1,240	60	0	0	0	0	0	0	1,300

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SHOP 3A NEW FACILITY BUILDING

PROJECT #: 505950

DESCRIPTION: Construct a new 7,500 square foot building at shop 3A to replace an existing temporary trailer, which will house both Disposal and Collection employees and contain storage to archive departmental files and equipment

LOCATION: 18701 NE 6 Ave District Located: 1
 Unincorporated Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Collection Operating Fund	195	180	860	110	0	0	0	0	1,345
Waste Disposal Operating Fund	151	190	900	114	0	0	0	0	1,355
TOTAL REVENUES:	346	370	1,760	224	0	0	0	0	2,700
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Art Allowance	0	0	50	0	0	0	0	0	50
Planning and Design	335	35	0	0	0	0	0	0	370
Construction	0	265	1,300	210	0	0	0	0	1,775
Furniture, Fixtures and Equipment	0	50	100	0	0	0	0	0	150
Construction Management	0	10	170	5	0	0	0	0	185
Project Contingency	11	10	140	9	0	0	0	0	170
TOTAL EXPENDITURES:	346	370	1,760	224	0	0	0	0	2,700

RESOURCES RECOVERY ASH LANDFILL CELL 19 CLOSURE

PROJECT #: 507690

DESCRIPTION: Design and construct closure of Resources Recovery Cell 19 per Federal Department of Environmental Protection regulations

LOCATION: 6990 NW 97 Ave District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Disposal Operating Fund	380	1,725	0	0	0	0	0	0	2,105
Future Solid Waste Disp. Notes/Bonds	0	0	1,625	270	0	0	0	0	1,895
TOTAL REVENUES:	380	1,725	1,625	270	0	0	0	0	4,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	370	275	5	0	0	0	0	0	650
Construction	0	1,000	1,220	180	0	0	0	0	2,400
Construction Management	0	250	200	50	0	0	0	0	500
Project Contingency	10	200	200	40	0	0	0	0	450
TOTAL EXPENDITURES:	380	1,725	1,625	270	0	0	0	0	4,000

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$578,770

58 STREET HOME CHEMICAL COLLECTION CENTER AND AREA DRAINAGE IMPROVEMENTS

PROJECT #: 507960

DESCRIPTION: Renovate the old 58 Street maintenance shop for use as the new Home Chemical Collection (HC2) Center and construct drainage improvements to address on-going flooding problems

LOCATION: 8831 NW 58 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Disposal Operating Fund	440	660	0	0	0	0	0	0	1,100
TOTAL REVENUES:	440	660	0	0	0	0	0	0	1,100
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	260	0	0	0	0	0	0	0	260
Construction	150	592	0	0	0	0	0	0	742
Construction Management	19	31	0	0	0	0	0	0	50
Project Contingency	11	37	0	0	0	0	0	0	48
TOTAL EXPENDITURES:	440	660	0	0	0	0	0	0	1,100

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DISPOSAL SYSTEM FACILITIES BACKUP POWER GENERATORS

PROJECT #: 509270

DESCRIPTION: Install two new emergency generators at South Dade Landfill and 58 Street Facility
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Disposal Operating Fund	495	0	0	405	0	0	0	0	900
TOTAL REVENUES:	495	0	0	405	0	0	0	0	900
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	45	0	0	45	0	0	0	0	90
Furniture, Fixtures and Equipment	420	0	0	330	0	0	0	0	750
Construction Management	15	0	0	15	0	0	0	0	30
Project Contingency	15	0	0	15	0	0	0	0	30
TOTAL EXPENDITURES:	495	0	0	405	0	0	0	0	900

SOUTH DADE LANDFILL CELL 4 GAS EXTRACTION AND ODOR CONTROL

PROJECT #: 509280

DESCRIPTION: Design and construct a methane gas collection system from the South Dade Landfill cell, as well as an odor control system to address odor and air emissions issues per Federal Department of Environmental Protection regulations
 LOCATION: 24000 SW 97 Ave District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Disposal Operating Fund	600	600	50	50	50	50	100	0	1,500
TOTAL REVENUES:	600	600	50	50	50	50	100	0	1,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	160	160	0	0	0	0	0	0	320
Construction	360	360	30	30	30	30	30	30	900
Construction Management	50	50	10	10	10	10	10	10	160
Project Contingency	30	30	10	10	10	10	10	10	120
TOTAL EXPENDITURES:	600	600	50	50	50	50	50	50	1,500

Estimated Annual Operating Impact will begin in FY 2013-14 in the amount of \$5,000

RESOURCES RECOVERY CELL 20 CONSTRUCTION

PROJECT #: 509320

DESCRIPTION: Design and construction of Resources Recovery Cell 20 per Federal Department of Environmental Protection regulations
 LOCATION: 6990 NW 97 Ave District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Disposal Operating Fund	5,190	110	0	0	0	0	0	0	5,300
TOTAL REVENUES:	5,190	110	0	0	0	0	0	0	5,300
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	650	0	0	0	0	0	0	0	650
Construction	3,850	100	0	0	0	0	0	0	3,950
Construction Management	295	5	0	0	0	0	0	0	300
Project Contingency	395	5	0	0	0	0	0	0	400
TOTAL EXPENDITURES:	5,190	110	0	0	0	0	0	0	5,300

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DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 01

PROJECT #: 551100

DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 1 District Located: 1
 Unincorporated Miami-Dade County District(s) Served: 1

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	125	1,100	1,200	575	1,000	1,129	0	5,129
TOTAL REVENUES:	0	125	1,100	1,200	575	1,000	1,129	0	5,129
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	125	150	100	100	250	0	0	725
Construction	0	0	950	1,100	475	750	1,129	0	4,404
TOTAL EXPENDITURES:	0	125	1,100	1,200	575	1,000	1,129	0	5,129

MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 04

PROJECT #: 551430

DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 4 District Located: 4
 Unincorporated Miami-Dade County District(s) Served: 4

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	100	800	700	0	1,600
TOTAL REVENUES:	0	0	0	0	100	800	700	0	1,600
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	0	100	100	0	0	200
Construction	0	0	0	0	0	700	700	0	1,400
TOTAL EXPENDITURES:	0	0	0	0	100	800	700	0	1,600

DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 03

PROJECT #: 551500

DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 3 District Located: 3
 Unincorporated Miami-Dade County District(s) Served: 3

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	135	0	0	0	0	0	0	135
TOTAL REVENUES:	0	135	0	0	0	0	0	0	135
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	135	0	0	0	0	0	0	135
TOTAL EXPENDITURES:	0	135	0	0	0	0	0	0	135

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MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 10

PROJECT #: 551710

DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 10 District Located: 10
 Unincorporated Miami-Dade County District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	325	1,500	2,038	1,150	0	5,013
BBC GOB Series 2005A	542	0	0	0	0	0	0	0	542
TOTAL REVENUES:	542	0	0	325	1,500	2,038	1,150	0	5,555
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	23	0	0	325	250	150	0	0	748
Construction	519	0	0	0	1,250	1,888	1,150	0	4,807
TOTAL EXPENDITURES:	542	0	0	325	1,500	2,038	1,150	0	5,555

DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 11

PROJECT #: 551790

DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 11 District Located: 11
 Unincorporated Miami-Dade County District(s) Served: 11

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	125	925	331	0	0	0	0	1,381
BBC GOB Series 2005A	19	0	0	0	0	0	0	0	19
BBC GOB Series 2008B	260	0	0	0	0	0	0	0	260
BBC GOB Series 2008B-1	197	0	0	0	0	0	0	0	197
TOTAL REVENUES:	476	125	925	331	0	0	0	0	1,857
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	59	125	125	0	0	0	0	0	309
Construction	417	0	800	331	0	0	0	0	1,548
TOTAL EXPENDITURES:	476	125	925	331	0	0	0	0	1,857

MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 11

PROJECT #: 552540

DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 11 District Located: 11
 Unincorporated Miami-Dade County District(s) Served: 11

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	150	1,100	625	3,000	0	4,875
TOTAL REVENUES:	0	0	0	150	1,100	625	3,000	0	4,875
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	150	100	325	0	0	575
Construction	0	0	0	0	1,000	300	3,000	0	4,300
TOTAL EXPENDITURES:	0	0	0	150	1,100	625	3,000	0	4,875

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DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 12

PROJECT #: 552880

DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 12 District Located: 12
 Unincorporated Miami-Dade County District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	125	1,075	1,440	0	100	575	0	3,315
TOTAL REVENUES:	0	125	1,075	1,440	0	100	575	0	3,315
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	125	125	125	0	100	0	0	475
Construction	0	0	950	1,315	0	0	575	0	2,840
TOTAL EXPENDITURES:	0	125	1,075	1,440	0	100	575	0	3,315

DRAINAGE IMPROVEMENTS NW 77 AVENUE TO NW 78 COURT FROM NW 179 STREET TO NW 186 STREET

PROJECT #: 552990

DESCRIPTION: Construct drainage improvements
 LOCATION: NW 78 Ct to NW 77 Ave from NW 186 St to NW 179 St District Located: 13
 Unincorporated Miami-Dade County District(s) Served: 13

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	30	378	0	0	0	0	0	0	408
BBC GOB Series 2005A	102	0	0	0	0	0	0	0	102
BBC GOB Series 2008B	3	0	0	0	0	0	0	0	3
BBC GOB Series 2008B-1	5	0	0	0	0	0	0	0	5
TOTAL REVENUES:	140	378	0	0	0	0	0	0	518
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	70	0	0	0	0	0	0	0	70
Construction	70	378	0	0	0	0	0	0	448
TOTAL EXPENDITURES:	140	378	0	0	0	0	0	0	518

DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 10

PROJECT #: 553020

DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 10 District Located: 10
 Unincorporated Miami-Dade County District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	90	639	0	0	0	0	0	729
BBC GOB Series 2008B	484	0	0	0	0	0	0	0	484
BBC GOB Series 2008B-1	60	0	0	0	0	0	0	0	60
TOTAL REVENUES:	544	90	639	0	0	0	0	0	1,273
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	30	90	0	0	0	0	0	0	120
Construction	514	0	639	0	0	0	0	0	1,153
TOTAL EXPENDITURES:	544	90	639	0	0	0	0	0	1,273

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DRAINAGE IMPROVEMENTS CORAL WAY TO SW 21 STREET FROM SW 67 AVENUE TO SW 72 AVENUE

PROJECT #: 553070



DESCRIPTION: Construct drainage improvements
 LOCATION: Coral Way to SW 21 St from SW 72 Ave to SW 67 Ave District Located: 6
 Unincorporated Miami-Dade County District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	165	585	0	0	750
TOTAL REVENUES:	0	0	0	0	165	585	0	0	750
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	0	165	0	0	0	165
Construction	0	0	0	0	0	585	0	0	585
TOTAL EXPENDITURES:	0	0	0	0	165	585	0	0	750

MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 01

PROJECT #: 554180



DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 1 District Located: 1
 Unincorporated Miami-Dade County District(s) Served: 1

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	100	700	700	0	0	1,500
TOTAL REVENUES:	0	0	0	100	700	700	0	0	1,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	100	100	0	0	0	200
Construction	0	0	0	0	600	700	0	0	1,300
TOTAL EXPENDITURES:	0	0	0	100	700	700	0	0	1,500

DRAINAGE IMPROVEMENTS NW 95 STREET TO NW 100 STREET FROM NW 34 AVENUE TO NW 36 AVENUE

PROJECT #: 554450



DESCRIPTION: Construct drainage improvements
 LOCATION: NW 95 St to NW 100 St from NW 34 Ave to NW 36 Ave District Located: 2
 Unincorporated Miami-Dade County District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	110	390	0	0	500
TOTAL REVENUES:	0	0	0	0	110	390	0	0	500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	0	110	0	0	0	110
Construction	0	0	0	0	0	390	0	0	390
TOTAL EXPENDITURES:	0	0	0	0	110	390	0	0	500

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DRAINAGE IMPROVEMENTS SW 127 AVENUE TO SW 128 AVENUE FROM SW 58 STREET TO SW 65 STREET

PROJECT #: 554720



DESCRIPTION: Construct drainage improvements
 LOCATION: SW 127 Ave to SW 128 Ave from SW 58 St to SW 65 St District Located: 10
 Unincorporated Miami-Dade County District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	165	585	0	0	0	0	750
TOTAL REVENUES:	0	0	165	585	0	0	0	0	750
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	165	0	0	0	0	0	165
Construction	0	0	0	585	0	0	0	0	585
TOTAL EXPENDITURES:	0	0	165	585	0	0	0	0	750

MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 02

PROJECT #: 554910



DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 2 District Located: 2
 Unincorporated Miami-Dade County District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	330	850	820	0	0	2,000
TOTAL REVENUES:	0	0	0	330	850	820	0	0	2,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	330	100	0	0	0	430
Construction	0	0	0	0	750	820	0	0	1,570
TOTAL EXPENDITURES:	0	0	0	330	850	820	0	0	2,000

DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 06

PROJECT #: 555150



DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 6 District Located: 6
 Unincorporated Miami-Dade County District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	150	1,200	1,550	987	1,007	0	0	4,894
TOTAL REVENUES:	0	150	1,200	1,550	987	1,007	0	0	4,894
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	150	200	150	100	0	0	0	600
Construction	0	0	1,000	1,400	887	1,007	0	0	4,294
TOTAL EXPENDITURES:	0	150	1,200	1,550	987	1,007	0	0	4,894

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DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 02

PROJECT #: 555900

DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 2 District Located: 2
 Unincorporated Miami-Dade County District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	150	900	548	0	0	0	0	1,598
TOTAL REVENUES:	0	150	900	548	0	0	0	0	1,598
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	150	100	0	0	0	0	0	250
Construction	0	0	800	548	0	0	0	0	1,348
TOTAL EXPENDITURES:	0	150	900	548	0	0	0	0	1,598

DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 05

PROJECT #: 556130

DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 5 District Located: 5
 Unincorporated Miami-Dade County District(s) Served: 5

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	150	850	0	0	1,000
TOTAL REVENUES:	0	0	0	0	150	850	0	0	1,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	0	0	0	150	850	0	0	1,000
TOTAL EXPENDITURES:	0	0	0	0	150	850	0	0	1,000

DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 04

PROJECT #: 556540

DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 4 District Located: 4
 Unincorporated Miami-Dade County District(s) Served: 4

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	100	300	100	460	0	0	0	960
TOTAL REVENUES:	0	100	300	100	460	0	0	0	960
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	100	0	100	0	0	0	0	200
Construction	0	0	300	0	460	0	0	0	760
TOTAL EXPENDITURES:	0	100	300	100	460	0	0	0	960

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DRAINAGE IMPROVEMENTS SW 92 AVENUE FROM WEST FLAGLER STREET TO SW 8 STREET

PROJECT #: 558690

DESCRIPTION: Construct drainage improvements
 LOCATION: SW 92 Ave from W Flagler St to SW 8 St District Located: 6, 10
 Unincorporated Miami-Dade County District(s) Served: 6, 10

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	200	1,050	0	0	1,250
TOTAL REVENUES:	0	0	0	0	200	1,050	0	0	1,250
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	0	200	0	0	0	200
Construction	0	0	0	0	0	1,050	0	0	1,050
TOTAL EXPENDITURES:	0	0	0	0	200	1,050	0	0	1,250

DRAINAGE IMPROVEMENTS WITHIN COMMISSION DISTRICT 08

PROJECT #: 558940

DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 8 District Located: 8
 Unincorporated Miami-Dade County District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	65	464	0	0	0	0	0	529
TOTAL REVENUES:	0	65	464	0	0	0	0	0	529
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	65	35	0	0	0	0	0	100
Construction	0	0	429	0	0	0	0	0	429
TOTAL EXPENDITURES:	0	65	464	0	0	0	0	0	529

MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 12

PROJECT #: 559150

DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 12 District Located: 12
 Unincorporated Miami-Dade County District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	150	1,250	1,750	1,483	0	4,633
TOTAL REVENUES:	0	0	0	150	1,250	1,750	1,483	0	4,633
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	150	250	250	0	0	650
Construction	0	0	0	0	1,000	1,500	1,483	0	3,983
TOTAL EXPENDITURES:	0	0	0	150	1,250	1,750	1,483	0	4,633

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MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 07

PROJECT #: 559270

DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 7 District Located: 7
 Unincorporated Miami-Dade County District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	325	1,045	0	0	0	1,370
TOTAL REVENUES:	0	0	0	325	1,045	0	0	0	1,370
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	0	0	325	1,045	0	0	0	1,370
TOTAL EXPENDITURES:	0	0	0	325	1,045	0	0	0	1,370

DRAINAGE IMPROVEMENTS SW 157 AVENUE FROM SW 42 STREET TO SW 64 STREET (SW 157 AVENUE CANAL)

PROJECT #: 559780

DESCRIPTION: Construct drainage improvements
 LOCATION: SW 157 Ave from SW 42 St to SW 64 St District Located: 11
 Unincorporated Miami-Dade County District(s) Served: 11

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	650	651	0	0	0	0	0	1,301
BBC GOB Series 2005A	174	0	0	0	0	0	0	0	174
BBC GOB Series 2008B	14	0	0	0	0	0	0	0	14
BBC GOB Series 2008B-1	11	0	0	0	0	0	0	0	11
TOTAL REVENUES:	199	650	651	0	0	0	0	0	1,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	174	0	0	0	0	0	0	0	174
Construction	25	650	651	0	0	0	0	0	1,326
TOTAL EXPENDITURES:	199	650	651	0	0	0	0	0	1,500

IMPROVEMENTS ON NE 2 AVENUE FROM NE 20 STREET TO WEST LITTLE RIVER CANAL

PROJECT #: 601110

DESCRIPTION: Construct street and traffic operational improvements
 LOCATION: NE 2 Ave from NE 36 St to W Little River District Located: 3
 City of Miami District(s) Served: 3

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	122	55	10,000	11,195	0	0	0	0	21,372
Charter County Transit System Surtax	27	0	0	0	0	0	0	0	27
TOTAL REVENUES:	149	55	10,000	11,195	0	0	0	0	21,399
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	149	55	10,000	11,195	0	0	0	0	21,399
TOTAL EXPENDITURES:	149	55	10,000	11,195	0	0	0	0	21,399

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IMPROVEMENTS TO SOUTH BAYSHORE DRIVE FROM DARWIN STREET TO MERCY WAY

PROJECT #: 601170

DESCRIPTION: Resurface and construct median improvements for 1.5 miles of roadway
 LOCATION: S Bayshore Dr from Darwin St to Mercy Way District Located: 7
 City of Miami District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	2,000	1,000	2,000	1,000	0	0	0	0	6,000
WASD Project Fund	1,854	0	0	0	0	0	0	0	1,854
People's Transportation Plan Bond Program	500	0	0	0	0	0	0	0	500
Charter County Transit System Surtax	14	0	0	0	0	0	0	0	14
TOTAL REVENUES:	4,368	1,000	2,000	1,000	0	0	0	0	8,368
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	514	0	0	0	0	0	0	0	514
Construction	0	0	3,000	4,854	0	0	0	0	7,854
TOTAL EXPENDITURES:	514	0	3,000	4,854	0	0	0	0	8,368

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 01

PROJECT #: 601200

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 1
 LOCATION: Commission District 1 District Located: 1
 Unincorporated Miami-Dade County District(s) Served: 1

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	375	750	375	0	0	0	0	1,500
TOTAL REVENUES:	0	375	750	375	0	0	0	0	1,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	375	750	375	0	0	0	0	1,500
TOTAL EXPENDITURES:	0	375	750	375	0	0	0	0	1,500

INTERSECTION IMPROVEMENT AT SW 137 AVENUE AND SW 72 STREET

PROJECT #: 601230

DESCRIPTION: Construct intersection improvements at SW 137 Ave and SW 72 St
 LOCATION: SW 137 Ave and SW 72 St District Located: 10
 Unincorporated Miami-Dade County District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	400	0	0	0	0	0	0	0	400
TOTAL REVENUES:	400	0	0	0	0	0	0	0	400
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	36	4	0	0	0	0	0	0	40
Construction	324	36	0	0	0	0	0	0	360
TOTAL EXPENDITURES:	360	40	0	0	0	0	0	0	400

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OLD SOUTH DADE LANDFILL STORMWATER PUMP STATION MODIFICATIONS

PROJECT #: 601660

DESCRIPTION: Modify old South Dade Landfill stormwater pump station
 LOCATION: 23707 SW 97 Ave District Located: 8
 Unincorporated Miami-Dade County District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Disposal Operating Fund	25	510	0	0	0	0	0	0	535
TOTAL REVENUES:	25	510	0	0	0	0	0	0	535
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	25	60	0	0	0	0	0	0	85
Construction	0	400	0	0	0	0	0	0	400
Project Contingency	0	50	0	0	0	0	0	0	50
TOTAL EXPENDITURES:	25	510	0	0	0	0	0	0	535

WIDEN WEST 76 STREET FROM WEST 20 AVENUE TO WEST 36 AVENUE

PROJECT #: 601790

DESCRIPTION: Widen roadway from two to five lanes on one mile of roadway
 LOCATION: Road Impact Fee District 09 District Located: 12
 Hialeah District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	3,514	1,973	0	0	0	0	0	0	5,487
TOTAL REVENUES:	3,514	1,973	0	0	0	0	0	0	5,487
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	3,487	2,000	0	0	0	0	0	0	5,487
TOTAL EXPENDITURES:	3,487	2,000	0	0	0	0	0	0	5,487

WIDEN SW 137 AVENUE FROM HOMESTEAD EXTENSION OF THE FLORIDA TURNPIKE (HEFT) TO US-1

PROJECT #: 601910

DESCRIPTION: Widen road from two to four lanes on one mile of roadway
 LOCATION: SW 137 Ave from HEFT to US-1 District Located: 8, 9
 Unincorporated Miami-Dade County District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	896	1,000	4,000	2,131	0	0	0	0	8,027
Charter County Transit System Surtax	13	0	0	0	0	0	0	0	13
TOTAL REVENUES:	909	1,000	4,000	2,131	0	0	0	0	8,040
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	804	0	0	0	0	0	0	0	804
Construction	105	1,000	4,000	2,131	0	0	0	0	7,236
TOTAL EXPENDITURES:	909	1,000	4,000	2,131	0	0	0	0	8,040

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LOCAL DRAINAGE IMPROVEMENTS

PROJECT #: 602880

DESCRIPTION: Construct stormwater drainage improvements in various locations across the County
 LOCATION: Various Sites
 Throughout Miami-Dade County

District Located: Unincorporated Municipal Service Area
 District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	1,695	2,467	2,048	1,000	658	0	0	0	7,868
BBC GOB Series 2005A	774	0	0	0	0	0	0	0	774
BBC GOB Series 2008B	1,030	0	0	0	0	0	0	0	1,030
BBC GOB Series 2008B-1	1,696	0	0	0	0	0	0	0	1,696
BBC GOB Series 2011A	174	0	0	0	0	0	0	0	174
TOTAL REVENUES:	5,369	2,467	2,048	1,000	658	0	0	0	11,542
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	1,344	38	200	100	0	0	0	0	1,682
Construction	4,025	2,429	1,848	900	658	0	0	0	9,860
TOTAL EXPENDITURES:	5,369	2,467	2,048	1,000	658	0	0	0	11,542

DRAINAGE IMPROVEMENTS CARIBBEAN BOULEVARD AT THE C-1N CANAL CROSSING

PROJECT #: 602900

DESCRIPTION: Construct drainage improvements
 LOCATION: Caribbean Blvd between HEFT and Anchor Rd
 Unincorporated Miami-Dade County

District Located: 8, 9
 District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Stormwater Utility	532	101	2,392	0	0	0	0	0	3,025
TOTAL REVENUES:	532	101	2,392	0	0	0	0	0	3,025
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	273	101	12	0	0	0	0	0	386
Construction	259	0	2,380	0	0	0	0	0	2,639
TOTAL EXPENDITURES:	532	101	2,392	0	0	0	0	0	3,025

IMPROVEMENTS ON OLD CUTLER ROAD FROM SW 87 AVENUE TO SW 97 AVENUE

PROJECT #: 603050

DESCRIPTION: Resurface 1.25 miles of roadway, enhance bikepath, install localized storm drainage, install pavement markings as well as various intersection improvements, and construct two traffic calming circles
 LOCATION: SW 87 Ave to SW 97 Ave on Old Cutler Rd
 Cutler Bay

District Located: 8
 District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	6,427	1,458	0	0	0	0	0	0	7,885
TOTAL REVENUES:	6,427	1,458	0	0	0	0	0	0	7,885
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	450	0	0	0	0	0	0	0	450
Construction	5,977	1,458	0	0	0	0	0	0	7,435
TOTAL EXPENDITURES:	6,427	1,458	0	0	0	0	0	0	7,885

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TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 03

PROJECT #: 603120

DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety
 LOCATION: Road Impact Fee District 03 District Located: 1, 2, 4, 12, 13
 Various Sites District(s) Served: 1, 2, 4, 12, 13

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	0	538	439	516	549	580	0	0	2,622
TOTAL REVENUES:	0	538	439	516	549	580	0	0	2,622
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	538	439	516	549	580	0	0	2,622
TOTAL EXPENDITURES:	0	538	439	516	549	580	0	0	2,622

Estimated Annual Operating Impact will begin in FY 2013-14 in the amount of \$47,600

WIDEN SW 312 STREET FROM SW 177 AVENUE TO SW 187 AVENUE

PROJECT #: 603130

DESCRIPTION: Widen road from two to five lanes on one mile of roadway
 LOCATION: SW 312 St from SW 177 Ave to SW 187 Ave District Located: 8
 Homestead District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	443	0	3,280	2,000	0	0	0	0	5,723
Charter County Transit System Surtax	11	0	0	0	0	0	0	0	11
TOTAL REVENUES:	454	0	3,280	2,000	0	0	0	0	5,734
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	454	0	0	0	0	0	0	0	454
Construction	0	0	3,280	2,000	0	0	0	0	5,280
TOTAL EXPENDITURES:	454	0	3,280	2,000	0	0	0	0	5,734

TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 08

PROJECT #: 603230

DESCRIPTION: Install traffic control devices at intersections that are not currently signalized
 LOCATION: Road Impact Fee District 08 District Located: 4, 5
 Various Sites District(s) Served: 4, 5

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	466	442	426	469	488	505	0	0	2,796
TOTAL REVENUES:	466	442	426	469	488	505	0	0	2,796
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	466	442	426	469	488	505	0	0	2,796
TOTAL EXPENDITURES:	466	442	426	469	488	505	0	0	2,796

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$53,200

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INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 07

PROJECT #: 603330



DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 7
 LOCATION: Commission District 7 District Located: 7
 Unincorporated Miami-Dade County District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	500	1,300	1,200	980	0	0	0	3,980
BBC GOB Series 2005A	931	0	0	0	0	0	0	0	931
BBC GOB Series 2008B	546	0	0	0	0	0	0	0	546
BBC GOB Series 2008B-1	394	0	0	0	0	0	0	0	394
TOTAL REVENUES:	1,871	500	1,300	1,200	980	0	0	0	5,851
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	1,871	500	1,300	1,200	980	0	0	0	5,851
TOTAL EXPENDITURES:	1,871	500	1,300	1,200	980	0	0	0	5,851

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 09

PROJECT #: 603370



DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 9
 LOCATION: Commission District 9 District Located: 9
 Unincorporated Miami-Dade County District(s) Served: 9

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	500	750	382	0	0	0	0	1,632
BBC GOB Series 2005A	2,155	0	0	0	0	0	0	0	2,155
BBC GOB Series 2008B	213	0	0	0	0	0	0	0	213
TOTAL REVENUES:	2,368	500	750	382	0	0	0	0	4,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	2,368	500	750	382	0	0	0	0	4,000
TOTAL EXPENDITURES:	2,368	500	750	382	0	0	0	0	4,000

OLINDA PARK REMEDIATION

PROJECT #: 603380



DESCRIPTION: Remediation of previous landfill site at Olinda Park
 LOCATION: 2101 NW 51 St District Located: 3
 City of Miami District(s) Served: 3

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Utility Service Fee	1,730	120	0	0	0	0	0	0	1,850
TOTAL REVENUES:	1,730	120	0	0	0	0	0	0	1,850
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	400	0	0	0	0	0	0	0	400
Construction	950	60	0	0	0	0	0	0	1,010
Construction Management	190	50	0	0	0	0	0	0	240
Project Contingency	190	10	0	0	0	0	0	0	200
TOTAL EXPENDITURES:	1,730	120	0	0	0	0	0	0	1,850

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RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 06

PROJECT #: 603520

DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping
 LOCATION: Road Impact Fee District 06 District Located: 8, 9
 Various Sites District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	300	343	293	326	313	358	0	0	1,933
TOTAL REVENUES:	300	343	293	326	313	358	0	0	1,933
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	300	343	293	326	313	358	0	0	1,933
TOTAL EXPENDITURES:	300	343	293	326	313	358	0	0	1,933

RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 03

PROJECT #: 603610

DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping
 LOCATION: Road Impact Fee District 03 District Located: 1, 2, 4, 12, 13
 Various Sites District(s) Served: 1, 2, 4, 12, 13

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	0	2,539	1,439	1,517	1,550	1,580	0	0	8,625
TOTAL REVENUES:	0	2,539	1,439	1,517	1,550	1,580	0	0	8,625
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	2,539	1,439	1,517	1,550	1,580	0	0	8,625
TOTAL EXPENDITURES:	0	2,539	1,439	1,517	1,550	1,580	0	0	8,625

REFURBISH SW 296 STREET SONOVOID BRIDGE OVER C-103 CANAL

PROJECT #: 603870

DESCRIPTION: Upgrade the structural integrity of the existing sonovoid deck
 LOCATION: SW 296 St Sonovoid Bridge over the C-103 Canal District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	15	0	0	0	337	0	0	0	352
BBC GOB Series 2005A	47	0	0	0	0	0	0	0	47
BBC GOB Series 2008B-1	1	0	0	0	0	0	0	0	1
TOTAL REVENUES:	63	0	0	0	337	0	0	0	400
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	48	0	0	0	0	0	0	0	48
Construction	15	0	0	0	337	0	0	0	352
TOTAL EXPENDITURES:	63	0	0	0	337	0	0	0	400

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IMPROVEMENTS ON PONCE DE LEON BOULEVARD FROM SALAMANCA AVENUE TO ANTIQUERA AVENUE

PROJECT #: 604320



DESCRIPTION: Reconstruct four lanes on 0.39 miles of roadway with left turn bays
 LOCATION: Ponce De Leon Blvd District Located: 6
 Coral Gables District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	750	750	0	0	0	0	0	0	1,500
TOTAL REVENUES:	750	750	0	0	0	0	0	0	1,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	1,500	0	0	0	0	0	0	1,500
TOTAL EXPENDITURES:	0	1,500	0	0	0	0	0	0	1,500

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 06

PROJECT #: 604460



DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 6
 LOCATION: Commission District 6 District Located: 6
 Unincorporated Miami-Dade County District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	750	1,500	1,500	1,412	0	0	0	5,162
BBC GOB Series 2005A	61	0	0	0	0	0	0	0	61
TOTAL REVENUES:	61	750	1,500	1,500	1,412	0	0	0	5,223
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	61	750	1,500	1,500	1,412	0	0	0	5,223
TOTAL EXPENDITURES:	61	750	1,500	1,500	1,412	0	0	0	5,223

IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 02

PROJECT #: 604470



DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety
 LOCATION: Road Impact Fee District 02 District Located: 2, 3, 4, 5, 6, 7
 Various Sites District(s) Served: 2, 3, 4, 5, 6, 7

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	212	98	351	452	496	537	0	0	2,146
TOTAL REVENUES:	212	98	351	452	496	537	0	0	2,146
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	212	98	351	452	496	537	0	0	2,146
TOTAL EXPENDITURES:	212	98	351	452	496	537	0	0	2,146

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RENOVATION OF THE TAMIAMI SWING BRIDGE

PROJECT #: 604790

DESCRIPTION: Replace the existing swing bridge with a single leaf bascule bridge
 LOCATION: 2000 S River Dr City of Miami
 District Located: 5
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	0	16,000	0	0	0	0	0	0	16,000
Road Impact Fees	50	0	0	0	0	0	0	0	50
BBC GOB Financing	1,280	179	0	15,397	0	0	0	0	16,856
BBC GOB Series 2008B	926	0	0	0	0	0	0	0	926
BBC GOB Series 2008B-1	963	0	0	0	0	0	0	0	963
BBC GOB Series 2011A	255	0	0	0	0	0	0	0	255
TOTAL REVENUES:	3,474	16,179	0	15,397	0	0	0	0	35,050
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	2,458	0	0	0	0	0	0	0	2,458
Construction	890	0	16,000	15,397	0	0	0	0	32,287
Project Administration	126	179	0	0	0	0	0	0	305
TOTAL EXPENDITURES:	3,474	179	16,000	15,397	0	0	0	0	35,050

RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 08

PROJECT #: 604810

DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping
 LOCATION: Road Impact Fee District 08 Various Sites
 District Located: 4, 5
 District(s) Served: 4, 5

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	467	1,542	427	470	489	506	0	0	3,901
TOTAL REVENUES:	467	1,542	427	470	489	506	0	0	3,901
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	467	1,542	427	470	489	506	0	0	3,901
TOTAL EXPENDITURES:	467	1,542	427	470	489	506	0	0	3,901

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 13

PROJECT #: 604960

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 13
 LOCATION: Commission District 13 Unincorporated Miami-Dade County
 District Located: 13
 District(s) Served: 13

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	500	0	0	0	0	0	0	500
TOTAL REVENUES:	0	500	0	0	0	0	0	0	500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	500	0	0	0	0	0	0	500
TOTAL EXPENDITURES:	0	500	0	0	0	0	0	0	500

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SOUTH MIAMI AVENUE AREA TRAFFIC STUDY

PROJECT #: 604970

DESCRIPTION: Study in South Miami Ave area
 LOCATION: South Miami Ave City of Miami
 District Located: 7
 District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	50	0	0	0	0	0	0	0	50
TOTAL REVENUES:	50	0	0	0	0	0	0	0	50
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	40	10	0	0	0	0	0	0	50
TOTAL EXPENDITURES:	40	10	0	0	0	0	0	0	50

WIDEN SW 137 AVENUE FROM US-1 TO SW 184 STREET

PROJECT #: 604990

DESCRIPTION: Widen road from two to four lanes on three miles of roadway
 LOCATION: SW 137 Ave from US-1 to SW 200 St Unincorporated Miami-Dade County
 District Located: 8, 9
 District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	9,094	5,400	2,434	0	0	0	0	0	16,928
Charter County Transit System Surtax	14	0	0	0	0	0	0	0	14
TOTAL REVENUES:	9,108	5,400	2,434	0	0	0	0	0	16,942
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	3,108	0	0	0	0	0	0	0	3,108
Construction	6,000	5,400	2,434	0	0	0	0	0	13,834
TOTAL EXPENDITURES:	9,108	5,400	2,434	0	0	0	0	0	16,942

IMPROVEMENTS ON SW 142 AVENUE FROM SW 26 STREET AND SW 8 STREET

PROJECT #: 605060

DESCRIPTION: Realign road, improve intersections, resurface, construct sidewalks, and install remedial drainage on one mile roadway.
 LOCATION: SW 142 Ave from SW 26 St and SW 8 St Unincorporated Miami-Dade County
 District Located: 11
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	50	1,750	0	0	0	0	0	0	1,800
TOTAL REVENUES:	50	1,750	0	0	0	0	0	0	1,800
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	25	25	0	0	0	0	0	0	50
Construction	0	850	900	0	0	0	0	0	1,750
TOTAL EXPENDITURES:	25	875	900	0	0	0	0	0	1,800

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RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 09

PROJECT #: 605570

DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping
 LOCATION: Road Impact Fee District 09 District Located: 1, 2, 3, 6, 12, 13
 Various Sites District(s) Served: 1, 2, 3, 6, 12, 13

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	307	831	510	268	279	289	0	0	2,484
TOTAL REVENUES:	307	831	510	268	279	289	0	0	2,484
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	307	831	510	268	279	289	0	0	2,484
TOTAL EXPENDITURES:	307	831	510	268	279	289	0	0	2,484

PAVEMENT MARKINGS CREW

PROJECT #: 605620

DESCRIPTION: Provide funding for striping and replacement of pavement markings via in-house crew
 LOCATION: Countywide District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	600	600	600	600	600	600	600	0	4,200
TOTAL REVENUES:	600	600	600	600	600	600	600	0	4,200
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	600	600	600	600	600	600	600	0	4,200
TOTAL EXPENDITURES:	600	600	600	600	600	600	600	0	4,200

TRAFFIC SIGNAL MATERIALS

PROJECT #: 605680

DESCRIPTION: Replace existing traffic signals and signs
 LOCATION: Countywide District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	1,600	1,600	1,600	1,600	1,600	1,600	1,600	0	11,200
TOTAL REVENUES:	1,600	1,600	1,600	1,600	1,600	1,600	1,600	0	11,200
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	1,600	1,600	1,600	1,600	1,600	1,600	1,600	0	11,200
TOTAL EXPENDITURES:	1,600	1,600	1,600	1,600	1,600	1,600	1,600	0	11,200

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SW 328 STREET FROM US-1 TO SW 187 AVENUE

PROJECT #: 605750

DESCRIPTION: Widen road from two to four lanes on one mile of roadway
 LOCATION: SW 328 St from US-1 to SW 187 Ave
 Homestead

District Located: 9
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	417	0	0	0	0	0	5,479	0	5,896
TOTAL REVENUES:	417	0	0	0	0	0	5,479	0	5,896
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	317	100	0	0	0	0	0	0	417
Construction	0	0	0	0	0	0	5,479	0	5,479
TOTAL EXPENDITURES:	317	100	0	0	0	0	5,479	0	5,896

SOUTHCOM BRIDGE RELOCATION

PROJECT #: 605780

DESCRIPTION: Relocate Southcom Pedestrian Bridge located at 3511 NW 91 Ave to Road and Bridge facilities
 LOCATION: 3511 NW 91 Ave
 Doral

District Located: 12
 District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	250	0	0	0	0	0	0	0	250
TOTAL REVENUES:	250	0	0	0	0	0	0	0	250
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	250	0	0	0	0	0	0	250
TOTAL EXPENDITURES:	0	250	0	0	0	0	0	0	250

BIKEPATHS CONSTRUCTION IN DISTRICT 10

PROJECT #: 605810

DESCRIPTION: Construct bikepaths in Commission District 10
 LOCATION: Commission District 10
 Various Sites

District Located: 10
 District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	207	0	0	0	296	0	0	0	503
BBC GOB Series 2005A	1	0	0	0	0	0	0	0	1
BBC GOB Series 2008B-1	196	0	0	0	0	0	0	0	196
TOTAL REVENUES:	404	0	0	0	296	0	0	0	700
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	4	0	0	0	0	0	0	0	4
Construction	400	0	0	0	296	0	0	0	696
TOTAL EXPENDITURES:	404	0	0	0	296	0	0	0	700

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RESURFACING AT NE 12 AVENUE FROM NE 125 STREET AND NE 135 STREET

PROJECT #: 605940



DESCRIPTION: Resurfacing at NE 12 Ave from NE 125 St and NE 135 St
 LOCATION: NE 12 Ave from NE 125 St and NE 135 St District Located: 2
 North Miami District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	135	0	0	0	0	0	0	0	135
TOTAL REVENUES:	135	0	0	0	0	0	0	0	135
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	125	10	0	0	0	0	0	0	135
TOTAL EXPENDITURES:	125	10	0	0	0	0	0	0	135

NW 107 AVENUE AND NW 122 STREET FLYOVER RAMP

PROJECT #: 605952



DESCRIPTION: Construct Flyover ramp at NW 107 Ave and NW 122 St
 LOCATION: NW 107 Ave and NW 122 St District Located: 12
 Medley District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	983	0	0	0	0	0	0	0	983
TOTAL REVENUES:	983	0	0	0	0	0	0	0	983
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	200	0	0	0	0	0	0	0	200
Planning and Design	100	0	0	0	0	0	0	0	100
Construction	0	683	0	0	0	0	0	0	683
TOTAL EXPENDITURES:	300	683	0	0	0	0	0	0	983

WIDEN SW 152 STREET FROM SW 157 AVENUE TO SW 147 AVENUE

PROJECT #: 605990



DESCRIPTION: Widen road from two to four lanes on one mile of roadway
 LOCATION: SW 152 St from SW 157 Ave to SW 147 Ave District Located: 9
 Unincorporated Miami-Dade County District(s) Served: 9

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	2,423	2,000	1,697	0	0	0	0	0	6,120
TOTAL REVENUES:	2,423	2,000	1,697	0	0	0	0	0	6,120
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	196	227	0	0	0	0	0	0	423
Construction	0	0	5,697	0	0	0	0	0	5,697
TOTAL EXPENDITURES:	196	227	5,697	0	0	0	0	0	6,120

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TRAFFIC CONTROL DEVICES-SIGNALIZATION ROAD IMPACT FEE DISTRICT 04

PROJECT #: 606110

DESCRIPTION: Install traffic control devices at intersections that are not currently signalized
 LOCATION: Road Impact Fee District 04 District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	0	100	100	541	839	868	0	0	2,448
TOTAL REVENUES:	0	100	100	541	839	868	0	0	2,448
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	100	100	541	839	868	0	0	2,448
TOTAL EXPENDITURES:	0	100	100	541	839	868	0	0	2,448

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$44,800

WIDEN NW 37 AVENUE FROM NORTH RIVER DRIVE TO NW 79 STREET

PROJECT #: 606190

DESCRIPTION: Widen road from two to five lanes on two miles of roadway
 LOCATION: NW 37 Ave from NW N River Dr to NW 79 St District Located: 2
 Unincorporated Miami-Dade County District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	1,213	75	3,000	8,500	5,970	0	0	0	18,758
Charter County Transit System Surtax	31	0	0	0	0	0	0	0	31
TOTAL REVENUES:	1,244	75	3,000	8,500	5,970	0	0	0	18,789
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	1,144	25	0	0	0	0	0	0	1,169
Construction	100	50	3,000	8,500	5,970	0	0	0	17,620
TOTAL EXPENDITURES:	1,244	75	3,000	8,500	5,970	0	0	0	18,789

PAVEMENT MARKINGS CONTRACT

PROJECT #: 606270

DESCRIPTION: Provide striping and replacement of pavement markings through outside contractors
 LOCATION: Countywide District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	540	540	540	540	540	540	540	0	3,780
TOTAL REVENUES:	540	540	540	540	540	540	540	0	3,780
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	540	540	540	540	540	540	540	0	3,780
TOTAL EXPENDITURES:	540	540	540	540	540	540	540	0	3,780

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TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 06

PROJECT #: 606280

DESCRIPTION: Install traffic control devices at intersections that are not currently signalized
 LOCATION: Road Impact Fee District 06 District Located: 8, 9
 Various Sites District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	299	343	293	326	313	358	0	0	1,932
TOTAL REVENUES:	299	343	293	326	313	358	0	0	1,932
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	299	343	293	326	313	358	0	0	1,932
TOTAL EXPENDITURES:	299	343	293	326	313	358	0	0	1,932

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$36,400

TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 01

PROJECT #: 606460

DESCRIPTION: Install traffic control devices at intersections that are not currently signalized
 LOCATION: Road Impact Fee District 01 District Located: 6, 7, 10, 12
 Various Sites District(s) Served: 6, 7, 10, 12

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	0	0	327	516	606	756	0	0	2,205
TOTAL REVENUES:	0	0	327	516	606	756	0	0	2,205
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	0	327	516	606	756	0	0	2,205
TOTAL EXPENDITURES:	0	0	327	516	606	756	0	0	2,205

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$36,400

VIRGINIA KEY LANDFILL CLOSURE

PROJECT #: 606610

DESCRIPTION: Closure of City of Miami Virginia Key Landfill
 LOCATION: Virginia Key District Located: 7
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Future Solid Waste Disp. Notes/Bonds	0	0	17,365	0	0	0	0	0	17,365
Solid Waste System Rev. Bonds Series 2005	28,285	0	0	0	0	0	0	0	28,285
TOTAL REVENUES:	28,285	0	17,365	0	0	0	0	0	45,650
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	329	280	1,839	139	0	0	0	0	2,587
Construction	0	500	18,000	15,388	4,000	0	0	0	37,888
Construction Management	0	50	1,200	1,038	300	0	0	0	2,588
Project Contingency	0	20	1,100	1,167	300	0	0	0	2,587
TOTAL EXPENDITURES:	329	850	22,139	17,732	4,600	0	0	0	45,650

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WEST AVENUE BRIDGE OVER THE COLLINS CANAL

PROJECT #: 606880

DESCRIPTION: Construct bridge over the Collins Canal
 LOCATION: West Ave District Located: 5
 Miami Beach District(s) Served: 5

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Municipal Contribution DNU	1,028	193	0	0	0	0	0	0	1,221
FDOT Funds	1,259	0	0	0	0	0	0	0	1,259
Road Impact Fees	3,011	0	0	0	0	0	0	0	3,011
TOTAL REVENUES:	5,298	193	0	0	0	0	0	0	5,491
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	1,635	0	0	0	0	0	0	0	1,635
Planning and Design	1,539	0	0	0	0	0	0	0	1,539
Construction	0	2,317	0	0	0	0	0	0	2,317
TOTAL EXPENDITURES:	3,174	2,317	0	0	0	0	0	0	5,491

PEOPLE'S TRANSPORTATION PLAN PAVEMENT MARKINGS

PROJECT #: 606910

DESCRIPTION: Provide striping and replacement of pavement markings through outside contractors
 LOCATION: Countywide District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Charter County Transit System Surtax	500	500	0	0	0	0	0	0	1,000
TOTAL REVENUES:	500	500	0	0	0	0	0	0	1,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	500	500	0	0	0	0	0	0	1,000
TOTAL EXPENDITURES:	500	500	0	0	0	0	0	0	1,000

RESURFACING AT NE 16 AVENUE NEAR NE 131 STREET (RAILROAD CROSSING)

PROJECT #: 606980

DESCRIPTION: Resurfacing at NE 16 Ave near NE 131 St (Railroad crossing)
 LOCATION: NE 16 Ave near NE 131 St District Located: 2
 North Miami District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	224	0	0	0	0	0	0	0	224
TOTAL REVENUES:	224	0	0	0	0	0	0	0	224
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	10	0	0	0	0	0	0	0	10
Construction	0	214	0	0	0	0	0	0	214
TOTAL EXPENDITURES:	10	214	0	0	0	0	0	0	224

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RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 02

PROJECT #: 606990

DESCRIPTION: Acquire rights-of-way for construction projects in Commission District 02
 LOCATION: Commission District 02 District Located: 2
 Various Sites District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	1,074	500	151	0	0	0	0	0	1,725
TOTAL REVENUES:	1,074	500	151	0	0	0	0	0	1,725
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	1,074	500	151	0	0	0	0	0	1,725
TOTAL EXPENDITURES:	1,074	500	151	0	0	0	0	0	1,725

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 03

PROJECT #: 607020

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 3
 LOCATION: Commission District 3 District Located: 3
 Unincorporated Miami-Dade County District(s) Served: 3

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	500	410	0	0	0	0	0	910
TOTAL REVENUES:	0	500	410	0	0	0	0	0	910
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	500	410	0	0	0	0	0	910
TOTAL EXPENDITURES:	0	500	410	0	0	0	0	0	910

INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 05

PROJECT #: 607160

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 5
 LOCATION: Commission District 5 District Located: 5
 Unincorporated Miami-Dade County District(s) Served: 5

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	400	177	0	0	0	0	0	577
TOTAL REVENUES:	0	400	177	0	0	0	0	0	577
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	400	177	0	0	0	0	0	577
TOTAL EXPENDITURES:	0	400	177	0	0	0	0	0	577

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IMPROVEMENTS TO CORAL WAY AND ANDERSON ROAD

PROJECT #: 607350

DESCRIPTION: Construct intersection improvements
 LOCATION: Coral Way and Anderson Rd District Located: 6
 Coral Gables District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	0	200	0	0	0	0	0	0	200
TOTAL REVENUES:	0	200	0	0	0	0	0	0	200
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	200	0	0	0	0	0	0	200
TOTAL EXPENDITURES:	0	200	0	0	0	0	0	0	200

INTERSECTION IMPROVEMENT AT SW 127 AVENUE AND SW 72 STREET

PROJECT #: 607420

DESCRIPTION: Construct intersection improvements at SW 127 Ave and SW 72 St
 LOCATION: SW 127 Ave and SW 72 St District Located: 10
 Unincorporated Miami-Dade County District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	150	0	0	0	0	0	0	0	150
TOTAL REVENUES:	150	0	0	0	0	0	0	0	150
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	14	2	0	0	0	0	0	0	15
Construction	122	14	0	0	0	0	0	0	135
TOTAL EXPENDITURES:	135	15	0	0	0	0	0	0	150

IMPROVEMENTS ON SW 176 STREET FROM US-1 TO SW 107 AVENUE

PROJECT #: 607460

DESCRIPTION: Construct curbs, gutters, and traffic operation improvements on one mile of roadway
 LOCATION: SW 176 St from US-1 to SW 107 Ave District Located: 8, 9
 Unincorporated Miami-Dade County District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	729	1,300	2,700	607	0	0	0	0	5,336
Charter County Transit System Surtax	25	0	0	0	0	0	0	0	25
TOTAL REVENUES:	754	1,300	2,700	607	0	0	0	0	5,361
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	554	0	0	0	0	0	0	0	554
Construction	200	1,300	2,700	607	0	0	0	0	4,807
TOTAL EXPENDITURES:	754	1,300	2,700	607	0	0	0	0	5,361

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IMPROVEMENTS TO NE 16 AVENUE FROM NE 123 STREET TO NE 135 STREET

PROJECT #: 607530

DESCRIPTION: Design and construct roadway improvements
 LOCATION: Road Impact Fee District 03
 North Miami

District Located: 2
 District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	350	0	0	0	0	0	0	0	350
Secondary Gas Tax	0	0	0	3,000	1,000	0	0	0	4,000
TOTAL REVENUES:	350	0	0	3,000	1,000	0	0	0	4,350
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	75	175	100	0	0	0	0	0	350
Construction	0	0	0	3,000	1,000	0	0	0	4,000
TOTAL EXPENDITURES:	75	175	100	3,000	1,000	0	0	0	4,350

NW 106 STREET AND NW SOUTH RIVER DRIVE CULVERT

PROJECT #: 607600

DESCRIPTION: Install a culvert at NW 106 St and NW S River Dr
 LOCATION: Road Impact Fee District 1
 Unincorporated Miami-Dade County

District Located: 12
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	0	0	833	0	0	0	0	0	833
TOTAL REVENUES:	0	0	833	0	0	0	0	0	833
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	0	833	0	0	0	0	0	833
TOTAL EXPENDITURES:	0	0	833	0	0	0	0	0	833

VENETIAN BRIDGE PLANNING AND DESIGN

PROJECT #: 607640

DESCRIPTION: Plan and design a new bridge system for the Venetian Cwy
 LOCATION: Venetian Cswy
 City of Miami

District Located: 3, 4, 5
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT-County Incentive Grant Program	1,392	570	188	750	562	0	0	0	3,462
Road Impact Fees	50	0	0	0	0	0	0	0	50
Causeway Toll Revenue	1,900	358	0	714	1,266	0	0	0	4,238
2008 Sunshine State Financing	119	0	0	0	0	0	0	0	119
Capital Asset Series 2010 Bonds	1,463	212	0	0	0	0	0	0	1,675
TOTAL REVENUES:	4,924	1,140	188	1,464	1,828	0	0	0	9,544
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	4,924	1,140	188	1,464	1,828	0	0	0	9,544
TOTAL EXPENDITURES:	4,924	1,140	188	1,464	1,828	0	0	0	9,544

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ROAD AND BRIDGE EMERGENCY BRIDGE REPAIRS/IMPROVEMENTS/PAINTING

PROJECT #: 607680

DESCRIPTION: Provide emergency repairs, improvements, and painting for County-maintained bridges
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	200	200	200	200	200	200	200	0	1,400
TOTAL REVENUES:	200	200	200	200	200	200	200	0	1,400
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	200	200	200	200	200	200	200	0	1,400
TOTAL EXPENDITURES:	200	200	200	200	200	200	200	0	1,400

DRAINAGE RETROFIT OF ARTERIAL ROADWAYS

PROJECT #: 607800

DESCRIPTION: Construct drainage improvements
 LOCATION: Countywide District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Stormwater Utility	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0	7,000
TOTAL REVENUES:	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0	7,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	150	150	150	150	150	150	150	0	1,050
Construction	850	850	850	850	850	850	850	0	5,950
TOTAL EXPENDITURES:	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0	7,000

RENOVATION OF THE NW 22 AVENUE BASCULE BRIDGE OVER THE MIAMI RIVER

PROJECT #: 607840

DESCRIPTION: Evaluate structural integrity of the bridgetender house; replace or upgrade tender house structurally as needed; and refurbish bascule leaves
 LOCATION: NW 22 Ave over the Miami River District Located: 5
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	1,000	0	0	0	1,000
TOTAL REVENUES:	0	0	0	0	1,000	0	0	0	1,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	0	130	0	0	0	130
Construction	0	0	0	0	870	0	0	0	870
TOTAL EXPENDITURES:	0	0	0	0	1,000	0	0	0	1,000

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SPECIAL TAXING DISTRICT LANDSCAPING AND MAINTENANCE

PROJECT #: 607910

DESCRIPTION: Perform landscaping and maintenance
 LOCATION: Countywide District Located: Countywide
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	280	280	280	280	280	280	280	0	1,960
TOTAL REVENUES:	280	280	280	280	280	280	280	0	1,960
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Maintenance	280	280	280	280	280	280	280	0	1,960
TOTAL EXPENDITURES:	280	280	280	280	280	280	280	0	1,960

RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 08

PROJECT #: 607930

DESCRIPTION: Acquire rights-of-way for construction projects in Commission District 08
 LOCATION: Commission District 08 District Located: 8
 Various Sites District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	4,324	188	912	0	0	0	0	0	5,424
Charter County Transit System Surtax	17	0	0	0	0	0	0	0	17
TOTAL REVENUES:	4,341	188	912	0	0	0	0	0	5,441
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	4,341	188	912	0	0	0	0	0	5,441
TOTAL EXPENDITURES:	4,341	188	912	0	0	0	0	0	5,441

IMPROVEMENTS ON ARTERIAL ROADS

PROJECT #: 607940

DESCRIPTION: Improve arterial roads including resurfacing, sidewalks, and drainage
 LOCATION: Arterial Roads District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	500	500	500	0	0	0	0	0	1,500
Charter County Transit System Surtax	262	0	0	0	0	0	0	0	262
TOTAL REVENUES:	762	500	500	0	0	0	0	0	1,762
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	762	500	500	0	0	0	0	0	1,762
TOTAL EXPENDITURES:	762	500	500	0	0	0	0	0	1,762

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INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 11

PROJECT #: 608000

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in Commission District 11
 LOCATION: Commission District 11 District Located: 11
 Unincorporated Miami-Dade County District(s) Served: 11

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	500	911	0	0	0	119	0	1,530
BBC GOB Series 2005A	1,917	0	0	0	0	0	0	0	1,917
BBC GOB Series 2008B	822	0	0	0	0	0	0	0	822
BBC GOB Series 2008B-1	231	0	0	0	0	0	0	0	231
TOTAL REVENUES:	2,970	500	911	0	0	0	119	0	4,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	2,970	500	911	0	0	0	0	0	4,381
Construction	0	0	0	0	0	0	119	0	119
TOTAL EXPENDITURES:	2,970	500	911	0	0	0	119	0	4,500

STORMWATER PUMP STATION / CONTROL STRUCTURES UPGRADE

PROJECT #: 608020

DESCRIPTION: Upgrade / retrofit existing stormwater pump stations and structures
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Stormwater Utility	190	510	0	0	0	0	0	0	700
TOTAL REVENUES:	190	510	0	0	0	0	0	0	700
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	190	10	0	0	0	0	0	0	200
Construction	0	500	0	0	0	0	0	0	500
TOTAL EXPENDITURES:	190	510	0	0	0	0	0	0	700

IMPROVEMENTS TO SW 264 STREET FROM US-1 TO SW 147 AVENUE

PROJECT #: 608040

DESCRIPTION: Improve two lane road with center turn lane
 LOCATION: Road Impact Fee District 06 District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	67	0	0	1,814	0	0	0	0	1,881
TOTAL REVENUES:	67	0	0	1,814	0	0	0	0	1,881
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	67	0	0	0	0	0	0	0	67
Construction	0	0	0	1,814	0	0	0	0	1,814
TOTAL EXPENDITURES:	67	0	0	1,814	0	0	0	0	1,881

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CONSTRUCTION OF OLD CUTLER ROAD BRIDGE OVER C-100 CANAL

PROJECT #: 608290

DESCRIPTION: Upgrade bridge parapet walls and replace or modify existing structure to safely convey vehicular, pedestrian, and bicycle traffic
 LOCATION: Old Cutler Rd and SW 173 St
 Palmetto Bay

District Located: 8
 District(s) Served: 8, 9



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	800	0	0	0	800
TOTAL REVENUES:	0	0	0	0	800	0	0	0	800
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	0	190	0	0	0	190
Construction	0	0	0	0	610	0	0	0	610
TOTAL EXPENDITURES:	0	0	0	0	800	0	0	0	800

IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 08

PROJECT #: 608330

DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety
 LOCATION: Road Impact Fee District 08
 Various Sites

District Located: 4, 5
 District(s) Served: 4, 5



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	466	442	426	470	488	505	0	0	2,797
TOTAL REVENUES:	466	442	426	470	488	505	0	0	2,797
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	466	442	426	470	488	505	0	0	2,797
TOTAL EXPENDITURES:	466	442	426	470	488	505	0	0	2,797

RENOVATION OF THE PALMER LAKE BRIDGE

PROJECT #: 608340

DESCRIPTION: Replace bridge and construct approach lanes
 LOCATION: 2600 S River Dr
 Unincorporated Miami-Dade County

District Located: 5
 District(s) Served: 5



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	3,000	0	0	0	3,000
TOTAL REVENUES:	0	0	0	0	3,000	0	0	0	3,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	0	0	0	3,000	0	0	0	3,000
TOTAL EXPENDITURES:	0	0	0	0	3,000	0	0	0	3,000

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ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS) PHASE 3

PROJECT #: 608400

DESCRIPTION: Acquire software and hardware system to synchronize the remaining 1,500 traffic signals from the inventory of 2,750 traffic signals
Countywide

LOCATION: Countywide
Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	3,000	0	0	0	0	0	0	0	3,000
FDOT-County Incentive Grant Program	1,300	3,800	4,500	899	0	0	0	0	10,499
Road Impact Fees	933	0	0	0	0	0	0	0	933
People's Transportation Plan Bond Program	34,853	9,438	0	0	0	0	0	0	44,291
Charter County Transit System Surtax	25	0	0	0	0	0	0	0	25
TOTAL REVENUES:	40,111	13,238	4,500	899	0	0	0	0	58,748
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Technology Hardware/Software	40,111	13,238	4,500	899	0	0	0	0	58,748
TOTAL EXPENDITURES:	40,111	13,238	4,500	899	0	0	0	0	58,748

SW 268 STREET FROM US-1 TO SW 112 AVENUE

PROJECT #: 608450

DESCRIPTION: Construct turn lanes

LOCATION: Road Impact Fee District 06
Homestead

District Located: 10
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	859	0	0	500	3,000	3,000	6,636	0	13,995
TOTAL REVENUES:	859	0	0	500	3,000	3,000	6,636	0	13,995
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	759	100	0	0	0	0	0	13,136	13,995
TOTAL EXPENDITURES:	759	100	0	0	0	0	0	13,136	13,995

WIDEN CARIBBEAN BLVD FROM CORAL SEA ROAD TO SW 87 AVENUE

PROJECT #: 608480

DESCRIPTION: Widen road from two lanes to four lanes on 1.76 miles of roadway

LOCATION: Caribbean Blvd from Coral Sea Rd to SW 87 Ave
Cutler Bay

District Located: 8
District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	4,002	5,186	2,000	0	0	0	0	0	11,188
TOTAL REVENUES:	4,002	5,186	2,000	0	0	0	0	0	11,188
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	1,002	0	0	0	0	0	0	0	1,002
Construction	3,000	5,186	2,000	0	0	0	0	0	10,186
TOTAL EXPENDITURES:	4,002	5,186	2,000	0	0	0	0	0	11,188

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RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 07

PROJECT #: 608680

DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping
 LOCATION: Road Impact Fee District 07 District Located: 6, 7
 Various Sites District(s) Served: 6, 7

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	0	0	130	217	226	233	0	0	806
TOTAL REVENUES:	0	0	130	217	226	233	0	0	806
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	0	130	217	226	233	0	0	806
TOTAL EXPENDITURES:	0	0	130	217	226	233	0	0	806

TRAFFIC SIGNAL IMPROVEMENTS AT NW 117 AVENUE AND NW 25 STREET

PROJECT #: 608700

DESCRIPTION: Install new traffic signals at NW 117 Ave and NW 25 St
 LOCATION: Road Impact Fee District 01 District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	0	0	200	0	0	0	0	0	200
TOTAL REVENUES:	0	0	200	0	0	0	0	0	200
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	0	200	0	0	0	0	0	200
TOTAL EXPENDITURES:	0	0	200	0	0	0	0	0	200

INTERSECTION IMPROVEMENT AT SW 147 AVENUE AND SW 72 STREET

PROJECT #: 608710

DESCRIPTION: Construct intersection improvements at SW 147 Ave and SW 72 St
 LOCATION: SW 147 Ave and SW 72 St District Located: 11
 Unincorporated Miami-Dade County District(s) Served: 11

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	300	0	0	0	0	0	0	0	300
TOTAL REVENUES:	300	0	0	0	0	0	0	0	300
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	27	3	0	0	0	0	0	0	30
Construction	243	27	0	0	0	0	0	0	270
TOTAL EXPENDITURES:	270	30	0	0	0	0	0	0	300

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IMPROVEMENTS TO COCOPLUM CIRCLE

PROJECT #: 608730

DESCRIPTION: Intersection improvements including, but not limited to striping, and new traffic signal installation at Lejeune Rd, Sunset Dr, Granada Blvd, and Old Cutler Rd

LOCATION: Lejeune Rd, Sunset Dr, Granada Blvd and Old Cutler Rd
 District Located: 7
 Coral Gables District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	195	0	0	0	0	0	0	0	195
TOTAL REVENUES:	195	0	0	0	0	0	0	0	195
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	20	175	0	0	0	0	0	0	195
TOTAL EXPENDITURES:	20	175	0	0	0	0	0	0	195

INSTALL SCHOOL SPEEDZONE FLASHING SIGNALS AND FEEDBACK SIGNS

PROJECT #: 608740

DESCRIPTION: Installation of 238 originally programmed school flashing signals completed, proceeding with installation of 35 dynamic speed feedback signs in FY 2011-12, 38 in FY12-13, and a projected 27 in FY 2013-14, from 100 originally programmed sites

LOCATION: School Speed Zones
 District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	10,507	850	1,133	850	0	0	0	0	13,340
Charter County Transit System Surtax	1,460	0	0	0	0	0	0	0	1,460
TOTAL REVENUES:	11,967	850	1,133	850	0	0	0	0	14,800
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	11,967	850	1,133	850	0	0	0	0	14,800
TOTAL EXPENDITURES:	11,967	850	1,133	850	0	0	0	0	14,800

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$15,200

DRAINAGE IMPROVEMENTS SW 72 STREET TO SW 80 STREET FROM SW 52 AVENUE TO SW 57 AVENUE

PROJECT #: 608820

DESCRIPTION: Construct drainage improvement

LOCATION: SW 72 St to SW 80 St from SW 52 Ave to SW 57 Ave
 District Located: 7
 Unincorporated Miami-Dade County District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	150	850	0	0	1,000
TOTAL REVENUES:	0	0	0	0	150	850	0	0	1,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	0	150	0	0	0	150
Construction	0	0	0	0	0	850	0	0	850
TOTAL EXPENDITURES:	0	0	0	0	150	850	0	0	1,000

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SAN SEBASTIAN DRAINAGE IMPROVEMENT PROJECT

PROJECT #: 609010

DESCRIPTION: Construct drainage improvements

LOCATION: SW 42 St to SW 47 St between SW 132 Ave to SW 133 Ave
 District Located: 10
 Unincorporated Miami-Dade County District(s) Served: 10, 11

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	30	738	0	0	0	0	0	0	768
BBC GOB Series 2008B-1	4	0	0	0	0	0	0	0	4
TOTAL REVENUES:	34	738	0	0	0	0	0	0	772
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	34	738	0	0	0	0	0	0	772
TOTAL EXPENDITURES:	34	738	0	0	0	0	0	0	772

TRAFFIC CONTROL DEVICES - SIGNALIZATION ROAD IMPACT FEE DISTRICT 02

PROJECT #: 609080

DESCRIPTION: Install traffic control devices at intersections that are not currently signalized

LOCATION: Road Impact Fee District 02
 Various Sites District Located: 2, 3, 4, 5, 6, 7
 District(s) Served: 2, 3, 4, 5, 6, 7

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	212	98	350	452	496	537	0	0	2,145
TOTAL REVENUES:	212	98	350	452	496	537	0	0	2,145
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	212	98	350	452	496	537	0	0	2,145
TOTAL EXPENDITURES:	212	98	350	452	496	537	0	0	2,145

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$39,200

SOUTH DADE LANDFILL EXPANSION IMPROVEMENTS

PROJECT #: 609120

DESCRIPTION: Buy 175 acres of land west 97 Avenue for future expansion, improvements or just act as a buffer to the landfill.

LOCATION: 23707 SW 97 Ave
 Homestead District Located: 8
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Disposal Operating Fund	0	300	4,700	300	0	0	0	0	5,300
TOTAL REVENUES:	0	300	4,700	300	0	0	0	0	5,300
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	0	0	4,700	300	0	0	0	0	5,000
Planning and Design	0	300	0	0	0	0	0	0	300
TOTAL EXPENDITURES:	0	300	4,700	300	0	0	0	0	5,300

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INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION DISTRICT 10

PROJECT #: 609220



DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in District 10
 LOCATION: To Be Determined District Located: 10
 Unincorporated Miami-Dade County District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	791	400	1,096	0	0	0	57	0	2,344
BBC GOB Series 2005A	6,680	0	0	0	0	0	0	0	6,680
BBC GOB Series 2008B	1,632	0	0	0	0	0	0	0	1,632
BBC GOB Series 2008B-1	1,513	0	0	0	0	0	0	0	1,513
TOTAL REVENUES:	10,616	400	1,096	0	0	0	57	0	12,169
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	10,616	400	1,096	0	0	0	0	0	12,112
Construction	0	0	0	0	0	0	57	0	57
TOTAL EXPENDITURES:	10,616	400	1,096	0	0	0	57	0	12,169

IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 04

PROJECT #: 609310



DESCRIPTION: Install turn bays and other operational intersections improvements to increase vehicular traffic capacity and safety
 LOCATION: Road Impact Fee District 04 District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	0	100	101	541	839	869	0	0	2,450
TOTAL REVENUES:	0	100	101	541	839	869	0	0	2,450
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	100	101	541	839	869	0	0	2,450
TOTAL EXPENDITURES:	0	100	101	541	839	869	0	0	2,450

NW 58 STREET FROM NW 97 AVENUE TO SR 826

PROJECT #: 609480



DESCRIPTION: Road reconstruction
 LOCATION: Road Impact Fee District 01 District Located: 12
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	0	0	2,000	3,400	3,400	3,200	0	0	12,000
TOTAL REVENUES:	0	0	2,000	3,400	3,400	3,200	0	0	12,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	300	300	0	0	0	0	600
Construction	0	0	0	0	5,700	5,700	0	0	11,400
TOTAL EXPENDITURES:	0	0	300	300	5,700	5,700	0	0	12,000

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CONSTRUCTION OF SW 157 AVENUE FROM SW 152 STREET TO SW 184 STREET

PROJECT #: 609590

DESCRIPTION: Widen roadway from two to four lanes on three miles of roadway
 LOCATION: SW 157 Ave from SW 184 St to SW 152 St District Located: 8, 9
 Unincorporated Miami-Dade County District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	2,812	5,016	3,500	1,470	0	0	0	0	12,798
Charter County Transit System Surtax	26	0	0	0	0	0	0	0	26
TOTAL REVENUES:	2,838	5,016	3,500	1,470	0	0	0	0	12,824
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	838	16	0	0	0	0	0	0	854
Construction	2,000	5,000	3,500	1,470	0	0	0	0	11,970
TOTAL EXPENDITURES:	2,838	5,016	3,500	1,470	0	0	0	0	12,824

AMERICANS WITH DISABILITIES ACT HOTLINE PROJECTS

PROJECT #: 609610

DESCRIPTION: Retrofit sidewalks to comply with the Americans with Disabilities Act (ADA) in response to calls to the County's ADA hotline
 LOCATION: Countywide District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	500	500	500	500	500	500	0	0	3,000
TOTAL REVENUES:	500	500	500	500	500	500	0	0	3,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	500	500	500	500	500	500	0	0	3,000
TOTAL EXPENDITURES:	500	500	500	500	500	500	0	0	3,000

QNIP INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA

PROJECT #: 609630

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, drainage, sidewalks, resurfacing, landscaping, and guardrails
 LOCATION: Unincorporated Municipal Service Area District Located: Unincorporated Municipal Service Area
 Unincorporated Miami-Dade County District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
QNIP IV UMSA Bond Proceeds	173	0	0	0	0	0	0	0	173
QNIP V UMSA Bond Proceeds	164	0	0	0	0	0	0	0	164
QNIP III Pay As You Go	2	0	0	0	0	0	0	0	2
TOTAL REVENUES:	339	0	0	0	0	0	0	0	339
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	339	0	0	0	0	0	0	339
TOTAL EXPENDITURES:	0	339	0	0	0	0	0	0	339

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AMERICANS WITH DISABILITIES ACT COMPLIANCE PROJECTS

PROJECT #: 609720

DESCRIPTION: Remove barriers or construct new access in County rights-of-way
 LOCATION: Countywide District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	1,133	0	0	0	0	0	76	0	1,209
BBC GOB Series 2005A	718	0	0	0	0	0	0	0	718
BBC GOB Series 2008B	2,482	0	0	0	0	0	0	0	2,482
BBC GOB Series 2008B-1	5,248	0	0	0	0	0	0	0	5,248
BBC GOB Series 2011A	343	0	0	0	0	0	0	0	343
TOTAL REVENUES:	9,924	0	0	0	0	0	76	0	10,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	9,743	0	0	0	0	0	76	0	9,819
Construction Management	181	0	0	0	0	0	0	0	181
TOTAL EXPENDITURES:	9,924	0	0	0	0	0	76	0	10,000

NORTH DADE LANDFILL EXPANSION/IMPROVEMENTS

PROJECT #: 609860

DESCRIPTION: Buy 215 acres of land west of 47 Avenue for future expansion improvements or just act as a buffer to the landfill
 LOCATION: 21500 NW 47 Ave District Located: 1
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Disposal Operating Fund	0	300	6,200	300	0	0	0	0	6,800
TOTAL REVENUES:	0	300	6,200	300	0	0	0	0	6,800
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	0	0	6,200	300	0	0	0	0	6,500
Planning and Design	0	300	0	0	0	0	0	0	300
TOTAL EXPENDITURES:	0	300	6,200	300	0	0	0	0	6,800

RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 05

PROJECT #: 609900

DESCRIPTION: Resurface arterial streets to include paving, widening, drainage, and striping
 LOCATION: Road Impact Fee District 05 District Located: 7, 8, 9, 10, 11
 Various Sites District(s) Served: 7, 8, 9, 10, 11

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	374	328	269	2,252	2,288	2,321	0	0	7,832
TOTAL REVENUES:	374	328	269	2,252	2,288	2,321	0	0	7,832
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	374	328	269	2,252	2,288	2,321	0	0	7,832
TOTAL EXPENDITURES:	374	328	269	2,252	2,288	2,321	0	0	7,832

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OLD SOUTH DADE LANDFILL RECLAIMED WATER FORCE MAIN

PROJECT #: 609970

DESCRIPTION: Convey treated water via new force main from the old South Dade Landfill in order to maintain vegetation on the South Dade Landfill

LOCATION: 23707 SW 97 Ave
Unincorporated Miami-Dade County

District Located: 8
District(s) Served: 8



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Disposal Operating Fund	25	390	0	0	0	0	0	0	415
TOTAL REVENUES:	25	390	0	0	0	0	0	0	415
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	25	50	0	0	0	0	0	0	75
Construction	0	250	0	0	0	0	0	0	250
Construction Management	0	40	0	0	0	0	0	0	40
Project Contingency	0	50	0	0	0	0	0	0	50
TOTAL EXPENDITURES:	25	390	0	0	0	0	0	0	415

MUNISPORT LANDFILL CLOSURE GRANT

PROJECT #: 5010690

DESCRIPTION: Closure of the Munisport Landfill through the Municipal Landfill Closure Grant

LOCATION: NE 145 St and Biscayne Blvd
North Miami

District Located: 3
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	2,895	896	0	0	0	0	3,791
Solid Waste System Rev. Bonds Series 2005	31,027	0	0	0	0	0	0	0	31,027
TOTAL REVENUES:	31,027	0	2,895	896	0	0	0	0	34,818
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	22,922	5,000	6,000	896	0	0	0	0	34,818
TOTAL EXPENDITURES:	22,922	5,000	6,000	896	0	0	0	0	34,818

REPLACEMENT OF SCALES AT DISPOSAL FACILITIES

PROJECT #: 5010750

DESCRIPTION: Replace four aged scales at Northeast (2), Central (1), and West (1), which are used to weigh waste delivered for disposal

LOCATION: Disposal Facilities
Various Sites

District Located: Countywide
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	50	50	50	50	0	0	200
TOTAL REVENUES:	0	0	50	50	50	50	0	0	200
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	0	50	50	50	50	0	0	200
TOTAL EXPENDITURES:	0	0	50	50	50	50	0	0	200

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TRASH AND RECYCLING CENTER IMPROVEMENTS

PROJECT #: 5054061

DESCRIPTION: Construct improvements to the 13 Trash and Recycling Centers, including new entrances, gates, stairs, fencing, storm water systems, and walls

LOCATION: Trash and Recycling Centers
Various Sites

District Located: Systemwide
District(s) Served: Systemwide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Collection Operating Fund	145	265	235	140	100	100	100	0	1,085
TOTAL REVENUES:	145	265	235	140	100	100	100	0	1,085
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	65	55	25	30	20	20	20	0	235
Construction	75	200	200	100	75	75	75	0	800
Project Contingency	5	10	10	10	5	5	5	0	50
TOTAL EXPENDITURES:	145	265	235	140	100	100	100	0	1,085

DISPOSAL FACILITIES IMPROVEMENTS

PROJECT #: 5055760

DESCRIPTION: Construct improvements to disposal facilities, including connecting tipping floors and enhancing stormwater systems per Federal Environmental Protection Agency regulations

LOCATION: Disposal Facilities
Various Sites

District Located: Countywide
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Disposal Operating Fund	100	100	100	100	100	100	100	0	700
TOTAL REVENUES:	100	100	100	100	100	100	100	0	700
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	20	20	20	20	20	20	20	0	140
Construction	75	75	75	75	75	75	75	0	525
Project Contingency	5	5	5	5	5	5	5	0	35
TOTAL EXPENDITURES:	100	100	100	100	100	100	100	0	700

COLLECTION FACILITY IMPROVEMENTS

PROJECT #: 5056840

DESCRIPTION: Construct improvements to collection facilities, including stormwater, water and sewer systems, and drainage improvements when necessary for efficient use and to comply with building code changes

LOCATION: Collection Facilities
Various Sites

District Located: Systemwide
District(s) Served: Systemwide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Collection Operating Fund	100	100	100	100	100	100	100	0	700
TOTAL REVENUES:	100	100	100	100	100	100	100	0	700
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	20	20	20	20	20	20	20	0	140
Construction	75	75	75	75	75	75	75	0	525
Project Contingency	5	5	5	5	5	5	5	0	35
TOTAL EXPENDITURES:	100	100	100	100	100	100	100	0	700

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MASTER PLAN BASINWIDE DRAINAGE IMPROVEMENTS - COMMISSION DISTRICT 08

PROJECT #: 5510660

DESCRIPTION: Construct drainage improvements
 LOCATION: Commission District 8 District Located: 8
 Unincorporated Miami-Dade County District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	325	1,825	325	1,752	0	0	4,227
TOTAL REVENUES:	0	0	325	1,825	325	1,752	0	0	4,227
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	325	0	325	0	0	0	650
Construction	0	0	0	1,825	0	1,752	0	0	3,577
TOTAL EXPENDITURES:	0	0	325	1,825	325	1,752	0	0	4,227

RESERVE FOR HIGH PRIORITY DRAINAGE PROJECTS

PROJECT #: 5553041

DESCRIPTION: Reserve funds for additional projects and existing projects requiring an increased allocation
 LOCATION: Various Sites District Located: Unincorporated Municipal Service Area
 Unincorporated Miami-Dade County District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Stormwater Utility	500	500	500	500	500	500	500	0	3,500
TOTAL REVENUES:	500	500	500	500	500	500	500	0	3,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	75	75	75	75	75	75	75	0	525
Construction	425	425	425	425	425	425	425	0	2,975
TOTAL EXPENDITURES:	500	500	500	500	500	500	500	0	3,500

LOCAL DRAINAGE IMPROVEMENTS FOR COMMUNITY RATING SYSTEM PROGRAM

PROJECT #: 5555631

DESCRIPTION: Construct drainage improvements in accordance with the Federal Emergency Management Agency Community Rating System Program
 LOCATION: Various Sites District Located: Unincorporated Municipal Service Area
 Throughout Miami-Dade County District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Stormwater Utility	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0	7,000
TOTAL REVENUES:	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0	7,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	150	150	150	150	150	150	150	0	1,050
Construction	850	850	850	850	850	850	850	0	5,950
TOTAL EXPENDITURES:	1,000	1,000	1,000	1,000	1,000	1,000	1,000	0	7,000

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**INFRASTRUCTURE IMPROVEMENTS IN THE UNINCORPORATED AREA - COMMISSION
DISTRICT 02**

PROJECT #: 6010000



DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, and guardrails in District 2
 LOCATION: To Be Determined District Located: 2
 Unincorporated Miami-Dade County District(s) Served: 2

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	750	750	254	0	0	0	0	1,754
BBC GOB Series 2005A	546	0	0	0	0	0	0	0	546
TOTAL REVENUES:	546	750	750	254	0	0	0	0	2,300
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	546	750	750	254	0	0	0	0	2,300
TOTAL EXPENDITURES:	546	750	750	254	0	0	0	0	2,300

**BIKEPATH CONSTRUCTION ON WEST DIXIE HIGHWAY FROM IVES DAIRY ROAD TO MIAMI
GARDENS DRIVE**

PROJECT #: 6010120



DESCRIPTION: Construct and improve bikepath
 LOCATION: W Dixie Hwy between Ives Dairy Rd and Miami District Located: 4
 Gardens Dr District(s) Served: 4
 Aventura

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	120	0	0	0	120
TOTAL REVENUES:	0	0	0	0	120	0	0	0	120
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	0	20	0	0	0	20
Construction	0	0	0	0	100	0	0	0	100
TOTAL EXPENDITURES:	0	0	0	0	120	0	0	0	120

SONOVOID BRIDGE IMPROVEMENT PROGRAM

PROJECT #: 6010380



DESCRIPTION: Upgrade the structural integrity of approximately 95 sonovoid bridge decks
 LOCATION: Countywide District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	25	2,940	3,345	554	0	0	0	0	6,864
BBC GOB Series 2005A	2,204	0	0	0	0	0	0	0	2,204
BBC GOB Series 2008B	628	0	0	0	0	0	0	0	628
BBC GOB Series 2008B-1	404	0	0	0	0	0	0	0	404
TOTAL REVENUES:	3,261	2,940	3,345	554	0	0	0	0	10,100
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	149	88	0	0	0	0	0	0	237
Construction	3,112	2,852	3,345	554	0	0	0	0	9,863
TOTAL EXPENDITURES:	3,261	2,940	3,345	554	0	0	0	0	10,100

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IMPROVEMENTS ON SW 216 STREET FROM HEFT TO SW 127 AVENUE

PROJECT #: 6010390

DESCRIPTION: Construct curbs, gutters, and traffic operational improvements for one mile of roadway
 LOCATION: SW 216 St from HEFT to SW 127 Ave District Located: 8, 9
 Unincorporated Miami-Dade County District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	80	0	0	0	0	0	0	0	80
People's Transportation Plan Bond Program	2,012	50	4,600	5,100	97	0	0	0	11,859
Charter County Transit System Surtax	27	0	0	0	0	0	0	0	27
TOTAL REVENUES:	2,119	50	4,600	5,100	97	0	0	0	11,966
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	1,558	0	100	0	0	0	0	0	1,658
Construction	561	50	4,500	5,100	97	0	0	0	10,308
TOTAL EXPENDITURES:	2,119	50	4,600	5,100	97	0	0	0	11,966

IMPROVEMENTS ON SW 264 STREET FROM US-1 TO SW 137 AVENUE

PROJECT #: 6010440

DESCRIPTION: Construct curbs, gutters, and traffic operational improvements on one mile of roadway
 LOCATION: SW 264 St from US-1 to SW 137 Ave District Located: 9
 Unincorporated Miami-Dade County District(s) Served: 9

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	833	1,400	2,600	287	0	0	0	0	5,120
Charter County Transit System Surtax	68	0	0	0	0	0	0	0	68
TOTAL REVENUES:	901	1,400	2,600	287	0	0	0	0	5,188
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	601	0	0	0	0	0	0	0	601
Construction	300	1,400	2,600	287	0	0	0	0	4,587
TOTAL EXPENDITURES:	901	1,400	2,600	287	0	0	0	0	5,188

RIGHTS-OF-WAY ACQUISITION FOR CONSTRUCTION PROJECTS IN COMMISSION DISTRICT 09

PROJECT #: 6010490

DESCRIPTION: Acquire rights-of-way for construction projects in Commission District 09
 LOCATION: Commission District 09 District Located: 9
 Various Sites District(s) Served: 9

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	6,121	352	0	0	0	0	0	0	6,473
Charter County Transit System Surtax	3	0	0	0	0	0	0	0	3
TOTAL REVENUES:	6,124	352	0	0	0	0	0	0	6,476
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	6,124	352	0	0	0	0	0	0	6,476
TOTAL EXPENDITURES:	6,124	352	0	0	0	0	0	0	6,476

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IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 09

PROJECT #: 6010670

DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety
 LOCATION: Road Impact Fee District 09 District Located: 1, 2, 3, 6, 12, 13
 Various Sites District(s) Served: 1, 2, 3, 6, 12, 13

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	307	131	110	268	279	289	0	0	1,384
TOTAL REVENUES:	307	131	110	268	279	289	0	0	1,384
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	307	131	110	268	279	289	0	0	1,384
TOTAL EXPENDITURES:	307	131	110	268	279	289	0	0	1,384

NW 97 AVENUE FROM NW 58 STREET TO NW 74 STREET

PROJECT #: 6010770

DESCRIPTION: Construct new four lane road on two miles of roadway
 LOCATION: Road Impact Fee District 01 District Located: 12
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	0	0	150	1,350	0	0	0	0	1,500
TOTAL REVENUES:	0	0	150	1,350	0	0	0	0	1,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	150	0	0	0	0	0	150
Construction	0	0	0	1,350	0	0	0	0	1,350
TOTAL EXPENDITURES:	0	0	150	1,350	0	0	0	0	1,500

TRAFFIC SIGNAL LOOP REPAIRS

PROJECT #: 6010780

DESCRIPTION: Repair traffic signal and sign loops
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	500	500	500	500	500	500	500	0	3,500
TOTAL REVENUES:	500	500	500	500	500	500	500	0	3,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	500	500	500	500	500	500	500	0	3,500
TOTAL EXPENDITURES:	500	500	500	500	500	500	500	0	3,500

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MIAMI RIVER GREENWAY

PROJECT #: 6010960

DESCRIPTION: Design of the pedestrian and bicycle shared-used facility along the banks of the Miami River
 LOCATION: Miami River District Located: 5
 City of Miami District(s) Served: 5

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	1,996	1,800	2,773	0	0	0	0	0	6,569
BBC GOB Series 2005A	10	0	0	0	0	0	0	0	10
BBC GOB Series 2008B	87	0	0	0	0	0	0	0	87
BBC GOB Series 2008B-1	749	0	0	0	0	0	0	0	749
BBC GOB Series 2011A	85	0	0	0	0	0	0	0	85
TOTAL REVENUES:	2,927	1,800	2,773	0	0	0	0	0	7,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	339	0	150	0	0	0	0	0	489
Construction	2,185	1,800	2,623	0	0	0	0	0	6,608
Project Administration	403	0	0	0	0	0	0	0	403
TOTAL EXPENDITURES:	2,927	1,800	2,773	0	0	0	0	0	7,500

RESURFACE ARTERIAL STREETS - ROAD IMPACT FEE DISTRICT 01

PROJECT #: 6030081

DESCRIPTION: Resurface arterial streets to include: paving, widening, drainage, and striping
 LOCATION: Road Impact Fee District 01 District Located: 6, 7, 10, 12
 Various Sites District(s) Served: 6, 7, 10, 12

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	0	0	328	2,516	2,607	2,757	0	0	8,208
TOTAL REVENUES:	0	0	328	2,516	2,607	2,757	0	0	8,208
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	0	328	2,516	2,607	2,757	0	0	8,208
TOTAL EXPENDITURES:	0	0	328	2,516	2,607	2,757	0	0	8,208

BEAUTIFICATION IMPROVEMENTS

PROJECT #: 6030091

DESCRIPTION: Landscape and maintain medians on various County roadways
 LOCATION: Countywide District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	6,900	4,200	4,200	4,200	0	0	0	0	19,500
TOTAL REVENUES:	6,900	4,200	4,200	4,200	0	0	0	0	19,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Maintenance	6,900	4,200	4,200	4,200	0	0	0	0	19,500
TOTAL EXPENDITURES:	6,900	4,200	4,200	4,200	0	0	0	0	19,500

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

GUARDRAIL SAFETY IMPROVEMENTS

PROJECT #: 6030281

DESCRIPTION: Repair guardrails on various County roadways to improve safety
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	100	500	500	500	500	500	500	0	3,100
TOTAL REVENUES:	100	500	500	500	500	500	500	0	3,100
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	100	500	500	500	500	500	500	0	3,100
TOTAL EXPENDITURES:	100	500	500	500	500	500	500	0	3,100

MAINTENANCE OF ROADS AND BRIDGES

PROJECT #: 6031221

DESCRIPTION: Maintain County roads and bridges
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	500	500	500	500	500	500	500	0	3,500
TOTAL REVENUES:	500	500	500	500	500	500	500	0	3,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	500	500	500	500	500	500	500	0	3,500
TOTAL EXPENDITURES:	500	500	500	500	500	500	500	0	3,500

STREET LIGHTING MAINTENANCE

PROJECT #: 6031231

DESCRIPTION: Maintain existing street lighting on an as-needed basis
 LOCATION: Various Sites District Located: Countywide
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	2,700	2,700	2,700	2,700	2,700	2,700	2,700	0	18,900
Secondary Gas Tax	685	685	685	685	685	685	685	0	4,795
TOTAL REVENUES:	3,385	3,385	3,385	3,385	3,385	3,385	3,385	0	23,695
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	3,385	3,385	3,385	3,385	3,385	3,385	3,385	0	23,695
TOTAL EXPENDITURES:	3,385	3,385	3,385	3,385	3,385	3,385	3,385	0	23,695

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ROADWAY DRAINAGE IMPROVEMENTS IN UNINCORPORATED MIAMI-DADE COUNTY

PROJECT #: 6031811

DESCRIPTION: Construct roadway drainage improvements

LOCATION: Unincorporated Miami-Dade County
Various Sites

District Located:
District(s) Served:

Unincorporated Municipal Service Area
Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Stormwater Utility	2,125	2,125	2,125	1,000	1,000	1,000	1,000	0	10,375
TOTAL REVENUES:	2,125	2,125	2,125	1,000	1,000	1,000	1,000	0	10,375
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	213	319	319	150	150	150	150	0	1,451
Construction	1,912	1,806	1,806	850	850	850	850	0	8,924
TOTAL EXPENDITURES:	2,125	2,125	2,125	1,000	1,000	1,000	1,000	0	10,375

RAILROAD IMPROVEMENTS

PROJECT #: 6031831

DESCRIPTION: Construct improvements at various railroad crossings

LOCATION: Various Sites
Throughout Miami-Dade County

District Located:
District(s) Served:

Countywide
Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	500	500	500	500	500	500	500	0	3,500
TOTAL REVENUES:	500	500	500	500	500	500	500	0	3,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	500	500	500	500	500	500	500	0	3,500
TOTAL EXPENDITURES:	500	500	500	500	500	500	500	0	3,500

SAFETY LIGHTING

PROJECT #: 6032191

DESCRIPTION: Install new safety lighting on arterial roadways

LOCATION: Countywide
Throughout Miami-Dade County

District Located:
District(s) Served:

Countywide
Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	500	500	500	500	500	500	500	0	3,500
TOTAL REVENUES:	500	500	500	500	500	500	500	0	3,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	500	500	500	500	500	500	500	0	3,500
TOTAL EXPENDITURES:	500	500	500	500	500	500	500	0	3,500

Estimated Annual Operating Impact will begin in FY 2013-14 in the amount of \$184,941

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DRAINAGE IMPROVEMENT MATERIALS

PROJECT #: 6032431

DESCRIPTION: Purchase pipes and inlets for drainage improvements
 LOCATION: Various Sites
 Unincorporated Miami-Dade County

District Located: Unincorporated Municipal Service Area
 District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Stormwater Utility	200	200	200	200	200	200	200	0	1,400
TOTAL REVENUES:	200	200	200	200	200	200	200	0	1,400
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	200	200	200	200	200	200	200	0	1,400
TOTAL EXPENDITURES:	200	200	200	200	200	200	200	0	1,400

LOCAL GRANT MATCH FOR METROPOLITAN PLANNING ORGANIZATION

PROJECT #: 6032630

DESCRIPTION: Fund the Metropolitan Planning Organization of Miami-Dade County
 LOCATION: Countywide
 Throughout Miami-Dade County

District Located: Countywide
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	915	200	200	200	200	200	200	0	2,115
TOTAL REVENUES:	915	200	200	200	200	200	200	0	2,115
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	915	200	200	200	200	200	200	0	2,115
TOTAL EXPENDITURES:	915	200	200	200	200	200	200	0	2,115

TRAFFIC CONTROL DEVICES - EQUIPMENT AND MATERIALS

PROJECT #: 6033051

DESCRIPTION: Replace existing traffic control devices and provide traffic signals and signs equipment
 LOCATION: Countywide
 Throughout Miami-Dade County

District Located: Countywide
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	750	750	750	750	750	750	750	0	5,250
TOTAL REVENUES:	750	750	750	750	750	750	750	0	5,250
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	750	750	750	750	750	750	750	0	5,250
TOTAL EXPENDITURES:	750	750	750	750	750	750	750	0	5,250

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WIDEN SW 328 STREET FROM US-1 TO SW 162 AVENUE

PROJECT #: 6036140

DESCRIPTION: Widen road from two lanes to four lanes on 1.3 miles of roadway
 LOCATION: SW 328 St from US-1 to SW 162 Ave District Located: 8, 9
 Various Sites District(s) Served: 8, 9

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	6,508	2,500	2,069	0	0	0	0	0	11,077
TOTAL REVENUES:	6,508	2,500	2,069	0	0	0	0	0	11,077
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	508	0	0	0	0	0	0	0	508
Construction	0	2,200	5,500	2,869	0	0	0	0	10,569
TOTAL EXPENDITURES:	508	2,200	5,500	2,869	0	0	0	0	11,077

WIDEN NW 74 STREET FROM THE HOMESTEAD EXTENSION OF THE FLORIDA TURNPIKE (HEFT) TO STATE ROAD 826

PROJECT #: 6036590

DESCRIPTION: Widen road from two lanes to six lanes on four miles of roadway
 LOCATION: NW 74 St from HEFT to State Road 826 District Located: 12
 Various Sites District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FDOT Funds	15,814	5,600	2,395	3,000	0	0	0	0	26,809
People's Transportation Plan Bond Program	14,024	400	3,103	0	0	0	0	0	17,527
Charter County Transit System Surtax	869	0	0	0	0	0	0	0	869
TOTAL REVENUES:	30,707	6,000	5,498	3,000	0	0	0	0	45,205
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	2,658	0	0	0	0	0	0	0	2,658
Construction	28,049	6,000	5,498	3,000	0	0	0	0	42,547
TOTAL EXPENDITURES:	30,707	6,000	5,498	3,000	0	0	0	0	45,205

CAPITALIZATION OF TRAFFIC SIGNALS AND SIGNS CREWS

PROJECT #: 6036701

DESCRIPTION: Provide in-house supervision for traffic signals and signs maintenance projects
 LOCATION: Countywide District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	4,993	4,993	4,993	4,993	4,993	4,993	4,993	0	34,951
TOTAL REVENUES:	4,993	4,993	4,993	4,993	4,993	4,993	4,993	0	34,951
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	4,993	4,993	4,993	4,993	4,993	4,993	4,993	0	34,951
TOTAL EXPENDITURES:	4,993	4,993	4,993	4,993	4,993	4,993	4,993	0	34,951

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PEOPLE'S TRANSPORTATION PLAN NEIGHBORHOOD IMPROVEMENTS

PROJECT #: 6037700

DESCRIPTION: Construct improvements including resurfacing, guardrail, sidewalk, traffic signals, drainage, intersections, neighborhood improvements, light emitting diode street lights, and project administration

LOCATION: Various Sites
Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
People's Transportation Plan Bond Program	65,964	9,100	9,328	7,033	0	0	0	0	91,425
TOTAL REVENUES:	65,964	9,100	9,328	7,033	0	0	0	0	91,425
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	65,964	9,100	9,328	7,033	0	0	0	0	91,425
TOTAL EXPENDITURES:	65,964	9,100	9,328	7,033	0	0	0	0	91,425

DEBT SERVICE - NW 97 AVENUE BRIDGE

PROJECT #: 6038251

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds were used to construct NW 97 Ave Bridge crossing SR 836

LOCATION: NW 97 Ave over SR 836
Unincorporated Miami-Dade County

District Located: 10, 12
District(s) Served: 10, 12

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	1,433	6,120	0	0	0	0	0	0	7,553
TOTAL REVENUES:	1,433	6,120	0	0	0	0	0	0	7,553
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	1,433	6,120	0	0	0	0	0	0	7,553
TOTAL EXPENDITURES:	1,433	6,120	0	0	0	0	0	0	7,553

BRIDGE REPAIR AND PAINTING

PROJECT #: 6050231

DESCRIPTION: Repair and paint County maintained bridges

LOCATION: Various Sites
Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Secondary Gas Tax	500	500	500	500	500	500	0	0	3,000
TOTAL REVENUES:	500	500	500	500	500	500	0	0	3,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	500	500	500	500	500	500	0	0	3,000
TOTAL EXPENDITURES:	500	500	500	500	500	500	0	0	3,000

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IMPROVEMENTS TO INTERSECTIONS IN ROAD IMPACT FEE DISTRICT 01

PROJECT #: 6050261

DESCRIPTION: Install turn bays and other operational intersection improvements to increase vehicular traffic capacity and safety
 LOCATION: Road Impact Fee District 01 District Located: 6, 7, 10, 12
 Various Sites District(s) Served: 6, 7, 10, 12

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Road Impact Fees	0	0	329	516	607	757	0	0	2,209
TOTAL REVENUES:	0	0	329	516	607	757	0	0	2,209
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	0	329	516	607	757	0	0	2,209
TOTAL EXPENDITURES:	0	0	329	516	607	757	0	0	2,209

NORTH DADE LANDFILL GAS EXTRACTION SYSTEM - PHASE II

PROJECT #: 50510091

DESCRIPTION: Design and construct an active gas extraction system to the East Cell of the North Dade Landfill including piping and flare retrofit per Federal Department of Environmental Protection regulations
 LOCATION: 21500 NW 47 Ave District Located: 1
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	0	0	35	0	35
Solid Waste System Rev. Bonds Series 2001	783	0	0	0	0	0	0	0	783
Solid Waste System Rev. Bonds Series 2005	1,382	0	0	0	0	0	0	0	1,382
TOTAL REVENUES:	2,165	0	0	0	0	0	35	0	2,200
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	76	5	5	5	5	5	5	30	136
Construction	760	85	85	85	85	85	85	320	1,590
Construction Management	50	10	10	10	10	10	10	30	140
Project Contingency	133	20	20	20	20	20	20	81	334
TOTAL EXPENDITURES:	1,019	120	120	120	120	120	120	461	2,200

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UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
ROAD IMPROVEMENTS	Throughout Miami-Dade County	39,555
WASTE COLLECTION AND DISPOSAL	Throughout Miami-Dade County	29,000
DRAINAGE STORMWATER IMPROVEMENTS AND RETROFIT	Throughout Miami-Dade County	149,777
ROAD RESURFACING	Throughout Miami-Dade County	173,905
TRAFFIC CONTROL DEVICES COUNTYWIDE	Throughout Miami-Dade County	157,485
CANAL IMPROVEMENTS	Throughout Miami-Dade County	58,786
AMERICAN WITH DISABILITIES ACT	Throughout Miami-Dade County	14,127
INSTALLATION AND REPLACEMENT OF GUARDRAILS SURROUNDING BODIES OF WATER	Throughout Miami-Dade County	1,929
GRADE SEPARATIONS	Throughout Miami-Dade County	110,000
IMPROVEMENTS TO INTERSECTIONS	Throughout Miami-Dade County	4,794
CONSTRUCTION/REPAIR OF SIDEWALKS IN UMSA AND ALONG ARTERIAL ROADS	Throughout Miami-Dade County	45,232
PAVEMENT MARKING REPLACEMENT	Throughout Miami-Dade County	6,000
INSTALL STREET LIGHTS ON ARTERIAL ROADS	Throughout Miami-Dade County	52,101
BRIDGE REPAIR/REPLACEMENTS	Throughout Miami-Dade County	463,630
CONSTRUCT BIKELANES	Throughout Miami-Dade County	1,320
	UNFUNDED TOTAL	1,307,641

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Neighborhood Trash and Recycling Centers

1. North Dade 21500 NW 47 Ave
2. Norwood 19901 NW 7 Ave
3. Palm Springs 7870 NW 178 St
4. Golden Glades 140 NW 160 St
5. West Little River 1830 NW 79 St
6. Snapper Creek 2200 NW 117 Ave
7. Sunset Kendall 8000 SW 107 Ave
8. Chapman Field 13600 SW 60 Ave
9. Richmond Heights 14050 Boggs Dr
10. West Perrine 16651 SW 107 Ave
11. Eureka Drive 9401 SW 184 St
12. South Miami Heights 20800 SW 117 Ct
13. Moody Drive 12970 SW 268 St

Resources Recovery Facility

14. Resources Recovery 6990 NW 97 Ave

Landfills

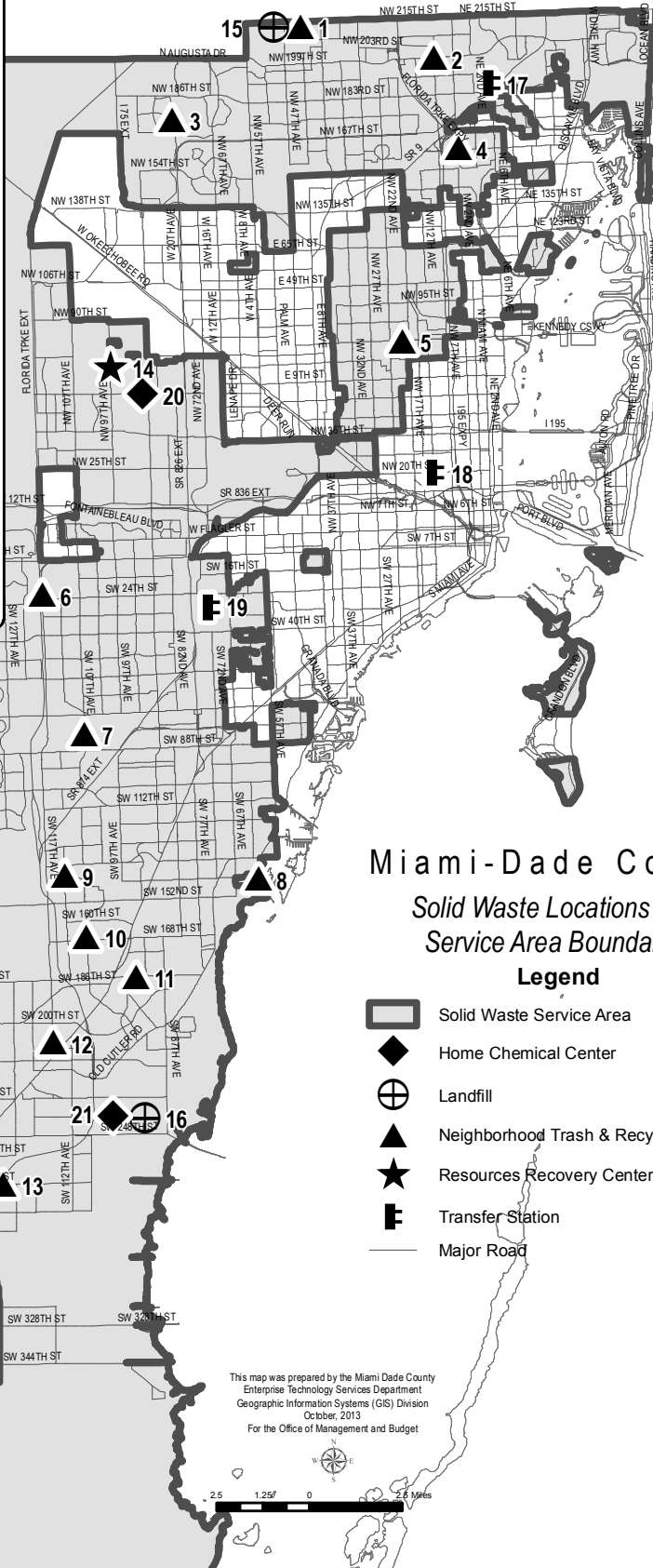
15. North Dade Landfill 21500 NW 47 Ave
16. South Dade Landfill 23707 SW 97 Ave

Transfer Stations

17. Northeast Regional 18701 NE 6 Ave
18. Central 1150 NW 20 St
19. West 2900 SW 72 Ave

Home Chemical Centers

20. North 8801 NW 58 St
21. South 23707 SW 97 Ave



Miami-Dade County Solid Waste Locations and Service Area Boundaries

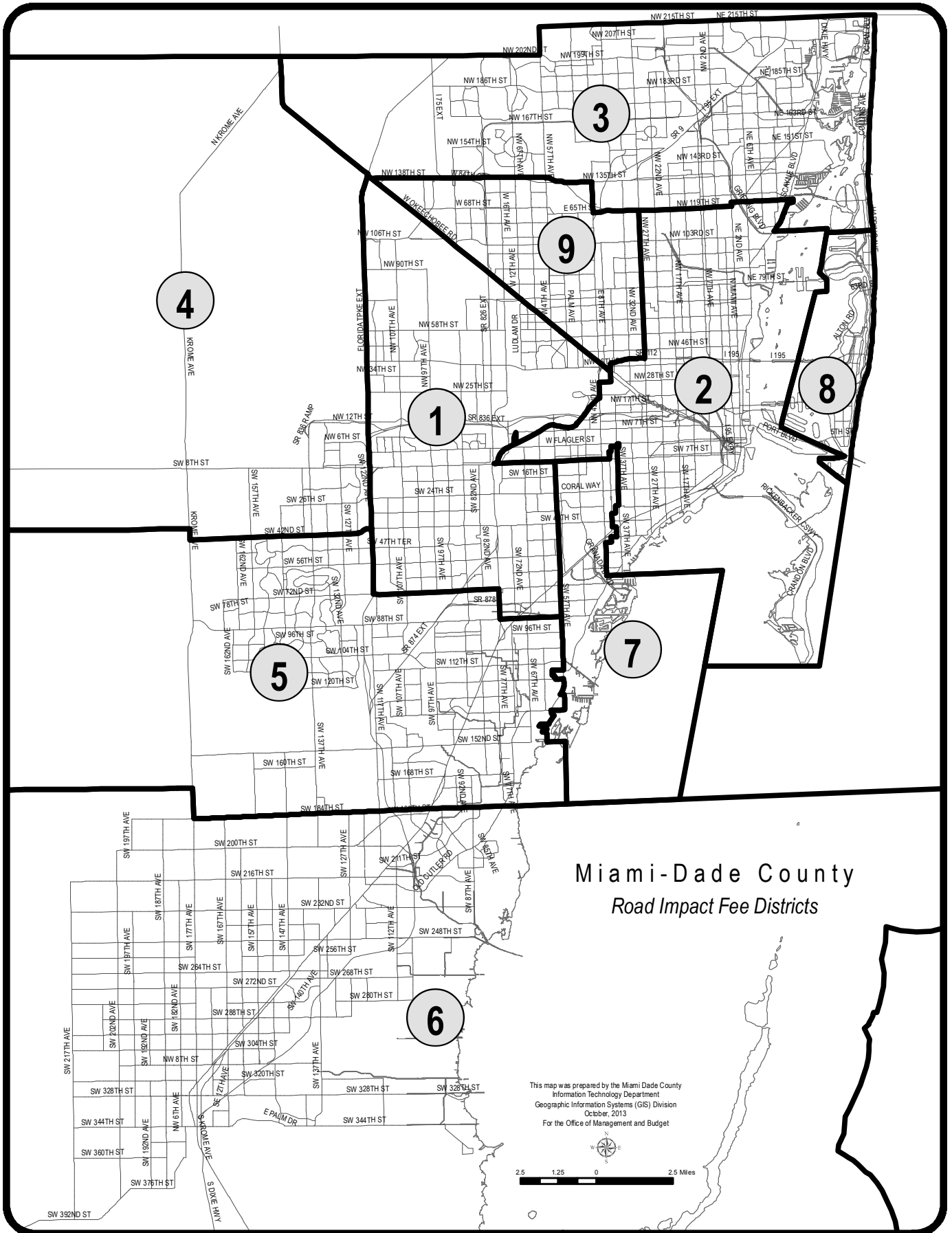
Legend

- Solid Waste Service Area
- Home Chemical Center
- Landfill
- Neighborhood Trash & Recycling Center
- Resources Recovery Center
- Transfer Station
- Major Road

This map was prepared by the Miami Dade County
Enterprise Technology Services Department
Geographic Information Systems (GIS) Division
October, 2013
For the Office of Management and Budget



FY 13-14 Adopted Budget and Multi-Year Capital Plan



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Water and Sewer

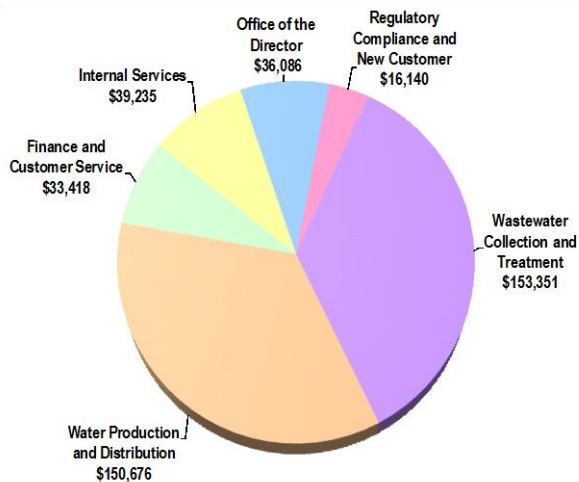
The Miami-Dade Water and Sewer Department (WASD) provides high-quality drinking water and wastewater disposal services, safeguarding public health and the environment, while planning for future growth, implementing water conservation measures, and providing for process improvements and cost efficiencies.

As part of the Neighborhood and Infrastructure strategic area, the Department's main functions are water production and distribution, as well as wastewater collection, treatment, reuse, and disposal. WASD operates three regional and five smaller water treatment plants, with a total rated capacity of 454 million gallons per day (MGD), and three regional wastewater treatment plants with a total treatment capacity of 375 MGD. Additionally, WASD operates and maintains 95 water supply wells (grouped into 14 wellfields) in the Biscayne Aquifer; five aquifer storage and recovery wells in the Floridan Aquifer; 1,042 sewer pump stations (1,023 County-owned and 19 maintained for other entities); 7,918 miles of water distribution mains; and 6,277 miles of wastewater mains and lateral collection pipes. The Department implements water conservation measures, provides high quality drinking water, and plans and improves infrastructure for future growth.

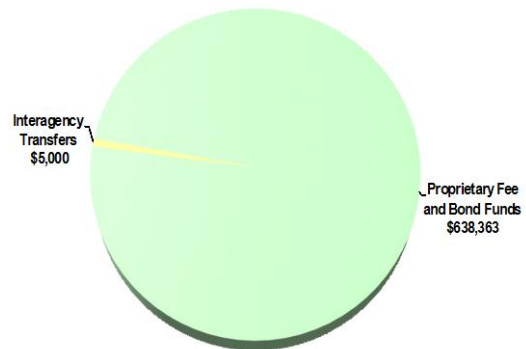
The Department delivers water and sewer services to most residents and businesses within Miami-Dade County, serving approximately 425,000 water and 343,000 wastewater retail customers as of September 30, 2013. Additionally, wholesale water service is provided to 15 municipalities and wholesale sewer service is provided to 13 municipalities within Miami-Dade County. In providing these services, the Department interacts with and is regulated by the United States Environmental Protection Agency, the Florida Department of Environmental Protection, the Miami-Dade County Health Department, the South Florida Water Management District, and the Regulatory and Economic Resources Department (RER).

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)

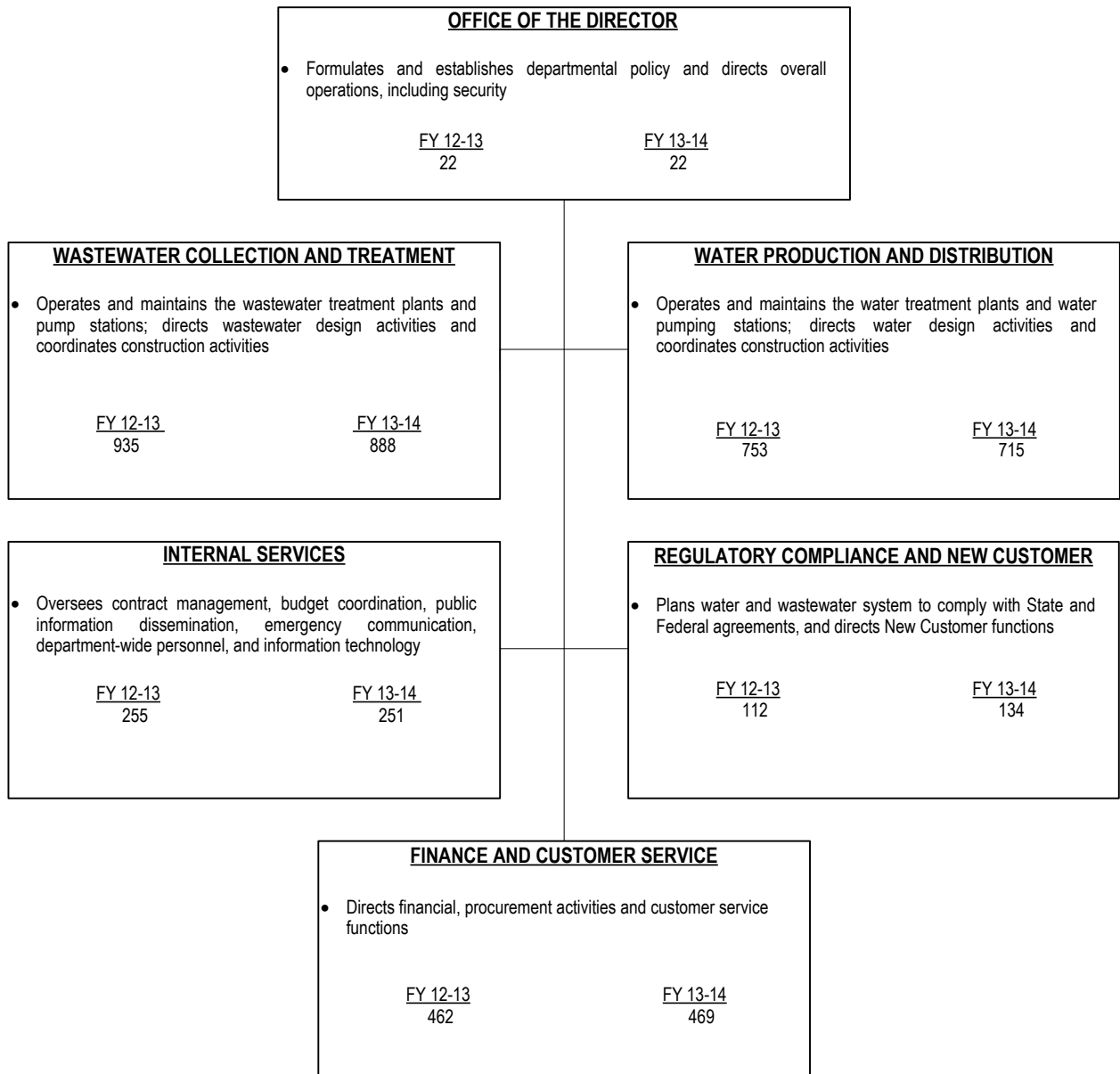


Revenues by Source
(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Revenue Summary				
Maintenance Fees	251	251	255	257
Miscellaneous Non-Operating	4,390	8,136	2,260	3,060
Miscellaneous Revenues	7,308	6,319	6,353	6,354
Septic Tanks and High Strength Sewage	2,568	2,407	2,365	2,378
Transfer From Other Funds	5,500	0	10,038	7,963
Wastewater Revenue	279,323	273,749	271,335	294,731
Water Revenue	240,180	237,963	234,842	249,597
Carryover	63,226	60,652	55,664	57,383
Delinquency, Billing, and Service Charges	11,362	10,908	11,782	11,767
Fire Protection and Fire Hydrant Fees	4,668	4,705	4,846	4,873
Loan Repayments	0	0	0	5,000
Total Revenues	618,776	605,090	599,740	643,363

Operating Expenditures

Summary

Salary	136,427	138,669	134,386	137,050
Fringe Benefits	41,250	37,376	32,100	43,240
Court Costs	0	0	0	0
Contractual Services	69,150	63,981	74,494	70,637
Other Operating	52,763	53,774	61,888	64,751
Charges for County Services	33,221	31,277	41,429	40,900
Grants to Outside Organizations	0	0	0	0
Capital	66,685	54,772	47,712	72,328
Total Operating Expenditures	399,496	379,849	392,009	428,906

Non-Operating Expenditures

Summary

Transfers	32,220	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	126,408	149,331	150,348	155,027
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	20,246	57,383	59,430
Total Non-Operating Expenditures	158,628	169,577	207,731	214,457

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 12-13	Adopted FY 13-14	Budget FY 12-13	Adopted FY 13-14
Strategic Area: Neighborhood and Infrastructure				
Office of the Director	39,221	36,086	22	22
Wastewater Collection and Treatment	128,071	153,351	935	897
Water Production and Distribution	140,215	150,676	753	725
Internal Services	35,657	39,235	255	253
Finance and Customer Service	30,334	33,418	462	468
Regulatory Compliance and New Customer	18,511	16,140	112	114
Total Operating Expenditures	392,009	428,906	2,539	2,479

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	715	721	770	722	802
Fuel	3,598	3,547	3,634	3,896	3,602
Overtime	9,146	9,273	8,403	9,307	8,463
Rent	538	351	709	400	470
Security Services	13,889	11,383	13,729	11,797	11,722
Temporary Services	961	451	895	763	253
Travel and Registration	63	113	217	179	289

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DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director formulates and establishes departmental policy and directs overall operations, including security and legal issues.

- Defines and monitors Department-wide operating goals and procedures
- Defines and monitors engineering, construction, and quality assurance goals, and directs planning and regulatory functions
- Provides legal support
- Directs department-wide security services

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes funding for the Regulatory and Economic Resources Department (RER) to fund the Florida Yards and Neighborhoods Program (\$261,000)
- The FY 2013-14 Adopted Budget includes payments to the Audit and Management Services Department for expenses associated with audits and reviews (\$440,000)
- Retail water and wastewater rates increased by eight percent, effective October 1, 2013, as approved by the Board of County Commissioners (BCC) on June 4, 2013 (Resolution 444-13); the bill of the average retail water and sewer customer (6,750 gallons per month) will increase to approximately \$45.39 or by \$3.36 per month; future adjustments will be needed based on debt service obligations and operating requirements
- Effective October 1, 2013, Wholesale water rate per thousand gallons remain at \$1.7142 and the adopted sewer wholesale rate increased to \$2.4523 from \$2.1528; wholesale customers' bills include a true-up adjustment to recover actual cost for FY 2011-12
- The FY 2013-14 Adopted Budget includes a Memorandum of Understanding agreement with the Office of the Inspector General to perform specialized audits as required (\$100,000)
- In FY 2013-14, the Adopted Budget includes funding to the Miami-Dade Fire Rescue Department (MDFR) for fire hydrant maintenance (\$1 million)

DIVISION: WASTEWATER COLLECTION AND TREATMENT

The Wastewater Collection and Treatment Division operates and maintains the Wastewater System, including wastewater treatment plants, sewer pipes (laterals/force mains), Supervisory Control and Data Acquisition (SCADA) system and pump stations. Additionally, the Division directs Wastewater Priority Projects, including construction management and engineering.

- Directs wastewater operations including treatment and disposal, as well as maintenance of pumping and collection systems
- Directs installation, repairs, and maintenance of the sewer pipeline system
- Performs mechanical, electrical, and structural maintenance of treatment plants and lift stations
- Installs, repairs, relocates, maintains, and replaces all gravity sewer lines, force mains, valves, sewer laterals, and manholes countywide
- Administers the SCADA system, telemetry and radios
- Coordinates High Level Disinfection (HLD) and wastewater reuse projects
- Oversees wastewater system design standards and engineering support, including survey work.
- Oversees design and construction activities for Wastewater Collection and Treatment related projects

Strategic Objectives - Measures

- NI2-1: Provide adequate potable water supply and wastewater disposal

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Reduce response time to sanitary sewer overflows	Average response time to sewage overflows (in minutes)	EF	↓	55	52	55	52	55

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Strategic Objectives - Measures								
NI2-1: Provide adequate potable water supply and wastewater disposal								
Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure proper maintenance and operation of the sewage system	Percentage compliance with wastewater effluent limits*	OC	↑	100%	83%	100%	90%	100%
	Percentage of pumps in service	EF	↑	99%	98%	99%	98%	99%
	Wastewater mainline valves exercised	OP	↔	6,018	6,229	6,000	6,022	6,000
	Percent completion of wastewater pipeline relocation projects required for Miami Harbor Deepening Project	EF	↑	50%	83%	100%	100%	100%

*In FY 2012-13 the Department negotiated a consent agreement with the Federal Environmental Protection Agency (EPA) to address regulatory violations resulting from failing wastewater infrastructure for approximately \$1.6 billion; the agreement was adopted by the BCC on May 21, 2013; all projects are currently included in the capital plan that are required to meet compliance with wastewater effluent limits, but as projects advance, schedules for completion may need to be modified, with the approval of the EPA; increased debt and operating requirements will lead to future rate adjustments

DIVISION COMMENTS

- In FY 2013-14, a Utility Equipment Technician will be transferred from the Water Production and Distribution Division to assist with heavy equipment emergency repairs
- In FY 2013-14, 37 vacant positions were eliminated from Wastewater Collection and Treatment (five Maintenance Repairers, four Maintenance Mechanics, three Sewer Plant Electricians, two Plant Mechanics, two Structural Maintenance Workers, three Semi-Skilled Laborers, one Sign Technician, one Auto Equipment Operator 2, one Instrument Technician, one Treatment Plant Operator 1, five Treatment Plant Operator 2's, one Structural Maintenance Worker, one Public Works Supervisor 1, one Administrative Officer 3, one Lateral Repairer, one Engineer 1, two Cadastral Technicians, one Project Inspector 1, and one Plant Electrician)

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DIVISION: WATER PRODUCTION AND DISTRIBUTION

The Water Production and Distribution Division operates and maintains water treatment plants, water transmission and distribution pipes, water pumping stations and metering. Additionally the Division directs Water Priority Projects, including construction management and engineering.

- Directs operation of the water system, including installation, repairs, and maintenance of the water infrastructure
- Installs, repairs, relocates, maintains, and replaces all water mains and valves, fire lines, and water meters countywide
- Performs mechanical, electrical, and structural maintenance of treatment plants
- Implements Cross Connection Control Program
- Provides laboratory analysis to comply with regulatory agencies requirements
- Coordinates Water Priority Projects
- Oversees water system design standards and engineering support, including survey work

Strategic Objectives - Measures

- NI2-1: Provide adequate potable water supply and wastewater disposal

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure compliance with 20-year Water Use Permit with the South Florida Water Management District	Estimated gallons of water saved per day (GPD) through the Water Use Efficiency Program (in thousands)	EF	↑	1,589	1,936	1,124	1,124	1,124
Fully comply with drinking water standards	Percentage compliance with drinking water standards	OC	↑	100%	100%	100%	100%	100%

DIVISION COMMENTS

- In FY 2013-14, two positions will be transferred to other divisions; one Utility Equipment Technician will be assisting with heavy equipment emergency repairs in the Wastewater Collection and Treatment Division, and an Information Officer will be assisting with Community Outreach and Public Information in the Internal Services Division
- *In FY 2013-14, 28 vacant positions were eliminated from Waster Production and Distribution (four Maintenance Repairers, one Maintenance Mechanic, three Auto Equipment Operator 1's, one Treatment Plant Operator 1, four Lime Production Plant Operator 1's, one Structural Maintenance Worker, one Maintenance Planner Scheduler, one Geographical Data Collection and Mapping Technician, four Semi-Skilled Laborers, one W&S Service Technician 2, two Pipefitters, one Water Meter Repairer, one Professional Engineer, one Document Control Specialist, and two Structural Maintenance Workers)*

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DIVISION: INTERNAL SERVICES

The Internal Services Division oversees legislative coordination; oversees contract management; manages budget coordination, public information dissemination, the emergency communications center, human resources; and oversees support services and Information Technology.

- Coordinates state and federal legislative actions and liaisons with municipalities
- Coordinates items submitted to the Board of County Commissioners (BCC)
- Interprets and maintains the Department's Rules and Regulations
- Manages the Department's operating and capital budgets and provides strategic planning
- Coordinates communications with media and customers
- Operates the 24-Hour Emergency Communication Center to resolve urgent infrastructure issues
- Directs human resources and general maintenance services
- Directs department-wide IT resources and support

Strategic Objectives - Measures

- GG2-2: Develop and retain excellent employees and leaders

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Workforce skills to support County priorities	Training hours per employee	OP	↔	10	12	8	10	9
	Percentage non-emergency requests dispatched in less than three business days	OP	↔	97%	98%	95%	98%	98%

DIVISION COMMENTS

- In FY 2013-14, an Information Officer position will be transferred from the Water Production and Distribution Division to assist with Community Outreach and Public Information
- *In FY 2013-14 two vacant positions were eliminated from Internal Services (two Communication Support Specialists)*

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DIVISION: FINANCE AND CUSTOMER SERVICE

The Finance and Customer Service Division directs financial operations, procurement and stores functions, and customer service functions

- Coordinates financial activities including debt administration, investments, grants and cash management
- Administers the general ledger and asset control functions
- Prepares accounts payable, retail and wholesale bills, and special billings and collection
- Manages business process support for the Customer Information System, Enterprise Resource Planning, and Enterprise Asset Management software systems
- Oversees contract administration
- Manages retail customer account services
- Oversees procurement and stores functions

Strategic Objectives - Measures

- GG1-1: Provide easy access to information and services

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Provide information to customers in a timely manner	Average call wait time (in minutes)*	EF	↓	17	14	2	4	4
	Percentage calls answered within two minutes (monthly)*	EF	↑	12%	16%	90%	80%	80%

*Due to administrative reductions in FY 2010-11, an increase in call wait times was experienced; in FY 2011-12, additional part-time positions were added to decrease call wait time and increase the percentage of calls answered within two minutes; in FY 2013-14, twelve part-time positions will be converted to full-time to meet scheduling demands

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure sound asset management and financial investment strategies	Bond rating evaluation by Fitch	OC	↑	AA-	AA-	AA-	AA-	AA-
	Bond rating evaluation by Standard and Poor's	OC	↑	A+	A+	A+	A+	A+
	Bond rating evaluation by Moody's	OC	↑	A1	A1	A1	A1	A1

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes payments to the Finance Department for expenses associated with cash management services (\$50,000)
- The FY 2013-14 Adopted Budget includes 12 additional full-time Customer Service Representative positions that were converted from part-time to full-time positions in FY 2012-13 to help meet the demands of customers and improve call-wait time
- The FY 2012-13 year-end combined fund balance was \$57.7 million in the rate stabilization and general reserve funds and is projected to be a combined balance of \$49.737 million for FY 2013-14; the Department will have a year-end fund balance of \$59.43 million in the operating budget as reserve required for bond ordinances
- *In FY 2013-14, seven vacant positions were eliminated from Finance and Customer Service (two Accountant 1's, one Administrative Officer 1, one Customer Service Representative 1, one Utility Supply Specialist 2, one Structural Maintenance Worker, and one Auto Equipment Operator 1)*

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DIVISION: REGULATORY COMPLIANCE AND NEW CUSTOMER

The Regulatory Compliance and New Customer Division plans the water and wastewater system to ensure compliance with state and federal agreements. The New Customer Section processes applications for new water services.

- Directs planning of water and wastewater facilities and infrastructure
- Oversees environmental regulations and compliance with federal and state agreements
- Directs Water Use Efficiency and Water Loss Reduction Plans
- Processes applications for new water service, mains, pump stations, and fire hydrant installations by private contractors

Strategic Objectives - Measures

- NI2-1: Provide adequate potable water supply and wastewater disposal

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure compliance with 20-year Water Use Permit with the South Florida Water Management District	Percent compliance with 20-Year Water Use Permit (WUP) as scheduled	EF	↑	90%	100%	90%	100%	95%
Comprehensive Development of Master Plan	Percentage of Comprehensive Development Master Plan comments submitted timely	EF	↑	90%	100%	90%	90%	90%
	Percentage of Development Impact Committee comments provided timely	EF	↑	90%	100%	90%	90%	90%

DIVISION COMMENTS

- ☛ In FY 2013-14, the Department will continue a program to reduce energy consumption encompassing facilities lighting and controls, operational equipment energy consumption, the implementation of the Energy Star Power, Plan and of an employee awareness program, which includes an energy conservation website, newsletter, and workshops
- In FY 2013-14, the New Customer Division will add three positions to improve customer service in the permitting process and meet the new business demands of the County (\$165,000)
- *In FY 2013-14, one vacant position was eliminated in Regulatory Compliance and New Customer Service (one Professional Engineer)*

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Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Fund two positions in the Information Technology Division to supports over a dozen critical custom in-house developed Oracle applications and databases	\$0	\$222	2
Fund nine positions in the New Customer Division to meet new customer demands	\$0	\$509	9
Fund one position in the System Implementation Division to support EAMS system	\$0	\$64	1
Fund one position in the Procurement Division to meet the demands for additional contracts	\$0	\$53	1
Fund six positions in the Planning Division to maintain and update the entire model for Water Transmission and Distribution System and perform other activities to ensure adequate water supply and compliance	\$0	\$431	6
Fund 15 positions in the Meter Installations and Maintenance Division to support sidewalk restoration and water meter repairs	\$0	\$570	15
Fund six positions in the Water Transmission and Distribution Division to meet increase permit and restoration requirements and accelerate the removal of lead components	\$0	\$328	6
Fund 19 positions in the Water Production and Maintenance Division to maintain and restore the structures and equipment at the Water Treatment Plants and to support Infrared and Motor circuit evaluators	\$0	\$1,220	19
Fund 29 positions in the Pump Station Division to support the wetwell cleaning operations and other related Pump Station activities	\$0	\$1,825	29
Fund 30 positions in the Wastewater Collection and Transm Division to support the Pump Station Improvement Program	\$0	\$1,344	30
Fund 35 positions in the Wastewater Treatment and Maintenance Division to provide adequate mechanical staff and perform other related activities	\$0	\$2,012	35
Total	\$0	\$8,578	153

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CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FUTURE	TOTAL
Revenue									
EPA Grant	3,881	0	0	0	0	0	0	0	3,881
Rock Mining Mitigation Fees	20,384	0	0	0	0	0	0	0	20,384
Wastewater Connection Charges	103,282	12,001	12,000	12,000	11,354	1,583	0	0	152,220
Water Connection Charges	19,857	479	0	0	0	0	0	0	20,336
Fire Hydrant Fund	12,825	2,000	2,500	2,500	2,500	2,500	3,000	6,717	34,542
HLD Special Construction Fund	74,146	0	0	0	0	0	0	0	74,146
Miami Springs Wastewater Construction Fund	1,326	0	0	0	0	0	0	0	1,326
Miami Springs Water Construction Fund	687	0	0	0	0	0	0	0	687
Wastewater Renewal Fund	160,786	40,000	40,000	40,000	40,000	40,000	39,725	222,480	622,991
Wastewater Special Construction Fund	1,346	300	400	500	500	500	500	0	4,046
Water Construction Fund	2,261	0	0	0	0	0	0	0	2,261
Water Renewal and Replacement Fund	133,927	30,000	40,000	40,000	40,000	40,000	37,874	1,692,500	2,054,301
Water Special Construction Fund	5,781	1,000	1,000	1,000	1,000	2,000	2,000	0	13,781
BBC GOB Financing	3,543	16,176	12,731	21,413	41,224	43,307	31,582	0	169,976
BBC GOB Series 2005A	16,277	0	0	0	0	0	0	0	16,277
BBC GOB Series 2008B	3,379	0	0	0	0	0	0	0	3,379
BBC GOB Series 2008B-1	8,595	0	0	0	0	0	0	0	8,595
BBC GOB Series 2011A	6,581	0	0	0	0	0	0	0	6,581
Future WASD Revenue Bonds	0	0	247,507	470,719	755,813	970,824	824,809	2,923,644	6,193,316
Hialeah Reverse Osmosis Plant Construction Fund	27,505	0	0	0	0	0	0	0	27,505
WASD 2013 Revenue Bond	300,000	0	0	0	0	0	0	0	300,000
WASD Revenue Bonds Sold	237,949	0	0	0	0	0	0	0	237,949
WASD Future Funding	0	0	0	0	0	0	0	2,666,745	2,666,745
Total:	1,144,318	101,956	356,138	588,132	892,391	1,100,714	939,490	7,512,086	12,635,225
Expenditures									
Strategic Area: Neighborhood and Infrastructure									
GOB Water and Wastewater Projects	42,256	16,176	12,731	21,413	41,224	43,307	31,582	0	208,689
Wastewater Projects	422,693	196,860	311,562	366,958	638,120	714,966	609,799	5,197,085	8,458,043
Water Projects	259,689	101,437	225,453	209,740	215,732	342,548	298,109	2,315,785	3,968,493
Total:	724,638	314,473	549,746	598,111	895,076	1,100,821	939,490	7,512,870	12,635,225

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2012-13, the Department negotiated a consent agreement with the Federal Environmental Protection Agency (EPA) to address regulatory violations resulting from failing wastewater infrastructure for approximately \$1.6 billion; the agreement was adopted by the BCC on May 21, 2013; all projects are currently included in the capital plan, but as projects advance, schedules for completion may need to be modified, with the approval of the EPA; increased debt requirements will lead to future rate adjustments
- In FY 2013-14, the Department will continue implementation of water system capital projects (\$101.437 million in FY 2013-14, \$3.968 billion all years); major water system projects include but are not limited to Central Miami-Dade Water Transmission Mains Improvements, Water Distribution System Extension Enhancements, Water Treatment Plant - Floridian Reverse Osmosis, Water System Maintenance and Upgrades, and Safe Drinking Water Act Modifications
- In FY 2013-14, the Department will continue implementation of wastewater system capital projects (\$196.860 million in FY 2013-14, \$8.458 billion all years), major wastewater system projects include but are not limited to Pump Station Generators and Miscellaneous Upgrades, South District Wastewater Treatment Plant-High Level Disinfection, Peak Flow Management Facilities, Wastewater System Maintenance and Upgrades, North District Wastewater Treatment Plant, Central Miami-Dade Wastewater Transmission Mains and Pump Stations Improvements, and Central District Wastewater Treatment Plant
- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes \$70 million in the Renewal and Replacement fund for an enhanced program to expedite repairs, replacements, and rehabilitation of pipe infrastructure and plant facilities

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- In FY 2012-13, legislation modifying the State Ocean Outfall Statute was signed into law by the Governor of Florida that provides additional flexibility for the Department to manage peak flows and to fulfill all wastewater reuse requirements in the statute; these changes save the Department approximately \$1 billion in project costs, which is budgeted at \$2.9 billion through 2025

FUNDED CAPITAL PROJECTS

(dollars in thousands)

OUTFALL LEGISLATION

PROJECT #: 962670

DESCRIPTION: Elimination of outfall flows to the ocean
 LOCATION: Systemwide
 Various Sites

District Located: Systemwide
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Connection Charges	11,583	4,017	0	0	0	0	0	0	15,600
Future WASD Revenue Bonds	0	0	1,865	1,441	105,801	101,550	75,483	1,306,445	1,592,585
WASD Future Funding	0	0	0	0	0	0	0	1,379,745	1,379,745
TOTAL REVENUES:	11,583	4,017	1,865	1,441	105,801	101,550	75,483	2,686,190	2,987,930
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	1,521	182	140	10,316	9,901	7,360	261,904	291,324
Construction	0	14,079	1,683	1,300	95,485	91,649	68,124	2,424,286	2,696,606
TOTAL EXPENDITURES:	0	15,600	1,865	1,440	105,801	101,550	75,484	2,686,190	2,987,930

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$270,000

SYSTEM IMPROVEMENTS PROJECT - GENERAL OBLIGATION BONDS (GOB)

PROJECT #: 962830

DESCRIPTION: Replace undersized water mains and install new fire hydrants
 LOCATION: Various Sites
 Various Sites

District Located: Systemwide
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	200	3,771	816	12,647	27,103	27,765	9,815	0	82,117
BBC GOB Series 2005A	709	0	0	0	0	0	0	0	709
BBC GOB Series 2008B	1,018	0	0	0	0	0	0	0	1,018
BBC GOB Series 2008B-1	2,222	0	0	0	0	0	0	0	2,222
BBC GOB Series 2011A	2,598	0	0	0	0	0	0	0	2,598
TOTAL REVENUES:	6,747	3,771	816	12,647	27,103	27,765	9,815	0	88,664
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	649	600	0	75	0	0	0	0	1,324
Construction	6,098	3,071	716	12,522	27,103	27,765	9,815	0	87,090
Project Administration	0	100	100	50	0	0	0	0	250
TOTAL EXPENDITURES:	6,747	3,771	816	12,647	27,103	27,765	9,815	0	88,664

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AUTOMATION OF WATER TREATMENT PLANTS

PROJECT #: 963110

DESCRIPTION: Construct facilities and install equipment to automate functions at water treatment plants
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Water Connection Charges	765	0	0	0	0	0	0	0	765
Future WASD Revenue Bonds	0	0	750	252	0	0	0	0	1,002
WASD 2013 Revenue Bond	750	0	0	0	0	0	0	0	750
WASD Revenue Bonds Sold	1,062	0	0	0	0	0	0	0	1,062
TOTAL REVENUES:	2,577	0	750	252	0	0	0	0	3,579
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	1,827	750	750	252	0	0	0	0	3,579
TOTAL EXPENDITURES:	1,827	750	750	252	0	0	0	0	3,579

WASTEWATER TREATMENT PLANTS - CONSENT DECREE PROJECTS

PROJECT #: 964120

DESCRIPTION: Design, construct, and rehabilitate infrastructure at wastewater treatment plants to comply with EPA Consent Decree

LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	9,806	41,147	108,524	98,951	149,354	599,779	1,007,561
WASD 2013 Revenue Bond	8,404	0	0	0	0	0	0	0	8,404
WASD Revenue Bonds Sold	10,802	0	0	0	0	0	0	0	10,802
TOTAL REVENUES:	19,206	0	9,806	41,147	108,524	98,951	149,354	599,779	1,026,767
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	1,053	819	957	4,011	10,581	9,648	14,562	58,479	100,110
Construction	9,749	7,585	8,849	37,136	97,943	89,303	134,792	541,300	926,657
TOTAL EXPENDITURES:	10,802	8,404	9,806	41,147	108,524	98,951	149,354	599,779	1,026,767

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$50,000,000

NEEDS ASSESSMENTS PROJECTS - GENERAL OBLIGATION BONDS (GOB)

PROJECT #: 964350

DESCRIPTION: Construction of water and sewer enhancements including water mains, pipelines and sewer collection systems
 LOCATION: Various Sites District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	595	4,029	6,754	4,026	4,028	2,790	3,882	0	26,104
BBC GOB Series 2005A	1,686	0	0	0	0	0	0	0	1,686
BBC GOB Series 2008B	1,504	0	0	0	0	0	0	0	1,504
BBC GOB Series 2008B-1	2,288	0	0	0	0	0	0	0	2,288
TOTAL REVENUES:	6,073	4,029	6,754	4,026	4,028	2,790	3,882	0	31,582
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	0	265	0	0	0	0	0	0	265
Planning and Design	1,937	405	164	13	0	0	0	0	2,519
Construction	4,136	2,958	6,516	4,013	4,028	2,790	3,882	0	28,323
Project Administration	0	401	74	0	0	0	0	0	475
TOTAL EXPENDITURES:	6,073	4,029	6,754	4,026	4,028	2,790	3,882	0	31,582

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SEWER PUMP STATION SYSTEMS - CONSENT DECREE PROJECTS

PROJECT #: 964440

DESCRIPTION: Design, construct, and rehabilitate pump stations infrastructure systems to comply with EPA Consent Decree
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Connection Charges	1,006	195	0	0	0	0	0	0	1,201
Future WASD Revenue Bonds	0	0	9,708	16,481	33,716	31,076	6,057	0	97,038
WASD 2013 Revenue Bond	7,126	0	0	0	0	0	0	0	7,126
WASD Revenue Bonds Sold	1,403	0	0	0	0	0	0	0	1,403
TOTAL REVENUES:	9,535	195	9,708	16,481	33,716	31,076	6,057	0	106,768
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	235	714	947	1,607	3,287	3,030	591	0	10,411
Construction	2,174	6,607	8,761	14,874	30,429	28,046	5,466	0	96,357
TOTAL EXPENDITURES:	2,409	7,321	9,708	16,481	33,716	31,076	6,057	0	106,768

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$1,200,000

MUNI/WASD PROJECTS - GENERAL OBLIGATION BONDS (GOB)

PROJECT #: 964490

DESCRIPTION: Replace and upgrade water distribution and sewer collection system
 LOCATION: Various Sites District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	1,200	10,727	7,968	0	19,895
TOTAL REVENUES:	0	0	0	0	1,200	10,727	7,968	0	19,895
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	0	0	1,100	2,100	0	3,200
Construction	0	0	0	0	1,200	9,627	5,868	0	16,695
TOTAL EXPENDITURES:	0	0	0	0	1,200	10,727	7,968	0	19,895

FLORIDA AQUIFER W.T.P. (HIALEAH) - GENERAL OBLIGATION BONDS (GOB)

PROJECT #: 964520

DESCRIPTION: Construct a reverse osmosis water treatment plant in the City of Hialeah
 LOCATION: Hialeah District Located: 13
 Hialeah District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	500	0	0	0	0	0	0	500
BBC GOB Series 2005A	9,500	0	0	0	0	0	0	0	9,500
TOTAL REVENUES:	9,500	500	0	0	0	0	0	0	10,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	9,500	500	0	0	0	0	0	0	10,000
TOTAL EXPENDITURES:	9,500	500	0	0	0	0	0	0	10,000

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MIAMI SPRINGS CONSTRUCTION FUND - WATER

PROJECT #: 965450

DESCRIPTION: Repair and or replacement water transmission pipes in Miami Springs
 LOCATION: Miami Springs District Located: 6
 Miami Springs District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Miami Springs Water Construction Fund	687	0	0	0	0	0	0	0	687
TOTAL REVENUES:	687	0	0	0	0	0	0	0	687
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	23	2	1	0	0	0	0	0	26
Construction	580	48	33	0	0	0	0	0	661
TOTAL EXPENDITURES:	603	50	34	0	0	0	0	0	687

NW 37 AVE INDUSTRIAL DEVELOPMENT AREA - GENERAL OBLIGATION BONDS (GOB)

PROJECT #: 965520

DESCRIPTION: Replace water and sewer mains in the NW 37 Ave Industrial Development Area
 LOCATION: NW 37 Ave and NW 36 St District Located: 2
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	100	795	3,961	4,740	0	0	0	0	9,596
BBC GOB Series 2005A	4	0	0	0	0	0	0	0	4
BBC GOB Series 2008B	430	0	0	0	0	0	0	0	430
BBC GOB Series 2008B-1	190	0	0	0	0	0	0	0	190
TOTAL REVENUES:	724	795	3,961	4,740	0	0	0	0	10,220
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	620	0	0	0	0	0	0	0	620
Construction	104	795	3,961	4,740	0	0	0	0	9,600
TOTAL EXPENDITURES:	724	795	3,961	4,740	0	0	0	0	10,220

WASTEWATER TREATMENT PLANTS EFFLUENT REUSE

PROJECT #: 965630

DESCRIPTION: Plan and construct facilities for an effluent reuse system at wastewater treatment plants
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	0	0	0	0	0	95,000	95,000
TOTAL REVENUES:	0	0	0	0	0	0	0	95,000	95,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	0	0	0	0	8,550	8,550
Construction	0	0	0	0	0	0	0	86,450	86,450
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	95,000	95,000

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SYSTEM ENHANCEMENTS - GENERAL OBLIGATION BONDS (GOB)

PROJECT #: 966370

DESCRIPTION: Replace and install new pipelines in areas requiring service improvements
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	1,300	1,000	0	8,893	733	9,917	0	21,843
BBC GOB Series 2005A	2,639	0	0	0	0	0	0	0	2,639
BBC GOB Series 2008B-1	50	0	0	0	0	0	0	0	50
BBC GOB Series 2011A	1,723	0	0	0	0	0	0	0	1,723
TOTAL REVENUES:	4,412	1,300	1,000	0	8,893	733	9,917	0	26,255
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	198	0	0	0	0	0	0	0	198
Construction	4,214	1,300	1,000	0	8,893	733	9,917	0	26,057
TOTAL EXPENDITURES:	4,412	1,300	1,000	0	8,893	733	9,917	0	26,255

WATER TREATMENT PLANT - FLORIDIAN REVERSE OSMOSIS

PROJECT #: 966620

DESCRIPTION: Construct a 10-million gallons per day (MGD) Reverse Osmosis Treatment Plant using Upper Floridian Aquifer to serve the City of Hialeah's service areas; total cost of \$160 million, includes contribution and expenditures of \$80 million from City of Hialeah
 LOCATION: 700 W 2 Ave District Located: 6
 Hialeah District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Water Connection Charges	9,286	100	0	0	0	0	0	0	9,386
Future WASD Revenue Bonds	0	0	0	0	0	0	0	18,915	18,915
Hialeah Reverse Osmosis Plant	27,505	0	0	0	0	0	0	0	27,505
Construction Fund									
WASD Revenue Bonds Sold	6,337	0	0	0	0	0	0	0	6,337
TOTAL REVENUES:	43,128	100	0	0	0	0	0	18,915	62,143
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	1,277	12	0	0	0	0	0	564	1,853
Construction	41,547	392	0	0	0	0	0	18,351	60,290
TOTAL EXPENDITURES:	42,824	404	0	0	0	0	0	18,915	62,143

Estimated Annual Operating Impact will begin in FY 2013-14 in the amount of \$6,000,000

WATER PIPES AND INFRASTRUCTURE PROJECTS

PROJECT #: 967190

DESCRIPTION: Replace pipe and construct infrastructure repairs
 LOCATION: Countywide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Water Renewal and Replacement Fund	24,588	0	3,654	3,000	3,000	3,000	1,156	0	38,398
WASD Revenue Bonds Sold	13,025	0	0	0	0	0	0	0	13,025
TOTAL REVENUES:	37,613	0	3,654	3,000	3,000	3,000	1,156	0	51,423
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	1,118	172	290	115	115	115	44	0	1,969
Construction	28,086	4,328	7,273	2,885	2,885	2,885	1,112	0	49,454
TOTAL EXPENDITURES:	29,204	4,500	7,563	3,000	3,000	3,000	1,156	0	51,423

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UPGRADE OF MIAMI SPRINGS PUMP STATIONS - GENERAL OBLIGATION BONDS (GOB)

PROJECT #: 967730

DESCRIPTION: Upgrade electrical control panels, pumps and proprietary SCADA system
 LOCATION: Various Sites District Located: 6
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	71	200	0	0	0	0	0	271
BBC GOB Series 2008B-1	559	0	0	0	0	0	0	0	559
BBC GOB Series 2011A	8	0	0	0	0	0	0	0	8
TOTAL REVENUES:	567	71	200	0	0	0	0	0	838
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	567	71	200	0	0	0	0	0	838
TOTAL EXPENDITURES:	567	71	200	0	0	0	0	0	838

WASTEWATER COLLECTION AND TRANSMISSION LINES - CONSENT

PROJECT #: 968150

DESCRIPTION: Design, construct, and rehabilitate collection and transmission infrastructure lines to comply with EPA Consent Decree
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Connection Charges	40,919	1,151	1,276	0	0	0	0	0	43,346
Wastewater Renewal Fund	5,321	0	0	0	0	0	0	0	5,321
Future WASD Revenue Bonds	0	0	24,986	78,787	97,169	36,557	25,786	79,174	342,459
WASD 2013 Revenue Bond	22,355	0	0	0	0	0	0	0	22,355
WASD Revenue Bonds Sold	56,661	0	0	0	0	0	0	0	56,661
TOTAL REVENUES:	125,256	1,151	26,262	78,787	97,169	36,557	25,786	79,174	470,142
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	7,922	3,131	3,134	8,379	9,474	3,564	2,514	7,720	45,838
Construction	73,338	28,982	29,007	77,562	87,696	32,993	23,272	71,454	424,304
TOTAL EXPENDITURES:	81,260	32,113	32,141	85,941	97,170	36,557	25,786	79,174	470,142

WASTEWATER PIPES AND INFRASTRUCTURE PROJECTS

PROJECT #: 968750

DESCRIPTION: Replace and install new pipelines in areas requiring service improvements
 LOCATION: Various Sites District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Renewal Fund	16,250	3,000	3,000	3,000	3,000	3,000	3,000	0	34,250
WASD Revenue Bonds Sold	1,642	0	0	0	0	0	0	0	1,642
TOTAL REVENUES:	17,892	3,000	3,000	3,000	3,000	3,000	3,000	0	35,892
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	2,859	479	479	479	479	479	480	0	5,734
Construction	15,033	2,521	2,521	2,521	2,521	2,521	2,520	0	30,158
TOTAL EXPENDITURES:	17,892	3,000	3,000	3,000	3,000	3,000	3,000	0	35,892

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NW WELLFIELD LAND BUFFER ACQUISITION - GENERAL OBLIGATION BONDS (GOB)

PROJECT #: 969080

DESCRIPTION: Expand the Northwest wellfield (NWWF) sludge lagoon; acquire a back-up raw water main from Miami Springs to the NWWF; and construct other wellfield improvements

LOCATION:	Various Sites	District Located:	6, 12
	Various Sites	District(s) Served:	Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	11	0	0	0	1,292	0	0	1,303
BBC GOB Series 2005A	1,601	0	0	0	0	0	0	0	1,601
BBC GOB Series 2008B	427	0	0	0	0	0	0	0	427
BBC GOB Series 2008B-1	669	0	0	0	0	0	0	0	669
TOTAL REVENUES:	2,697	11	0	0	0	1,292	0	0	4,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	2,697	11	0	0	0	1,292	0	0	4,000
TOTAL EXPENDITURES:	2,697	11	0	0	0	1,292	0	0	4,000

MIAMI SPRINGS CONSTRUCTION FUND - WASTEWATER

PROJECT #: 969110

DESCRIPTION: Construct wastewater collection system improvements in Miami Springs

LOCATION:	Miami Springs	District Located:	6
	Miami Springs	District(s) Served:	6

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Miami Springs Wastewater Construction Fund	1,326	0	0	0	0	0	0	0	1,326
TOTAL REVENUES:	1,326	0	0	0	0	0	0	0	1,326
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	72	10	10	20	10	11	0	0	133
Construction	647	90	90	180	90	96	0	0	1,193
TOTAL EXPENDITURES:	719	100	100	200	100	107	0	0	1,326

PERRINE / CUTLER IMPROVEMENTS - GENERAL OBLIGATION BONDS (GOB)

PROJECT #: 969830

DESCRIPTION: Construct water and sewer improvements including gravity sewers, force mains, and pump stations

LOCATION:	Various Sites	District Located:	8, 9
	Various Sites	District(s) Served:	Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
EPA Grant	3,881	0	0	0	0	0	0	0	3,881
BBC GOB Financing	2,648	5,699	0	0	0	0	0	0	8,347
BBC GOB Series 2005A	138	0	0	0	0	0	0	0	138
BBC GOB Series 2008B-1	2,617	0	0	0	0	0	0	0	2,617
BBC GOB Series 2011A	2,252	0	0	0	0	0	0	0	2,252
TOTAL REVENUES:	11,536	5,699	0	0	0	0	0	0	17,235
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	95	0	0	0	0	0	0	0	95
Planning and Design	2,036	0	0	0	0	0	0	0	2,036
Construction	9,405	5,699	0	0	0	0	0	0	15,104
TOTAL EXPENDITURES:	11,536	5,699	0	0	0	0	0	0	17,235

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WATER TREATMENT PLANTS MISCELLANEOUS UPGRADES

PROJECT #: 9610960

DESCRIPTION: Upgrade water treatment plants to meet regulatory requirements
 LOCATION: Water Treatment Plants District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Water Construction Fund	344	0	0	0	0	0	0	0	344
Water Renewal and Replacement Fund	0	10	0	0	0	0	0	0	10
Future WASD Revenue Bonds	0	0	6,274	5,010	3,000	10	3,000	0	17,294
WASD 2013 Revenue Bond	6,906	0	0	0	0	0	0	0	6,906
WASD Revenue Bonds Sold	8,920	0	0	0	0	0	0	0	8,920
TOTAL REVENUES:	16,170	10	6,274	5,010	3,000	10	3,000	0	33,474
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	1,299	969	880	702	421	1	421	0	4,693
Construction	6,081	4,541	4,118	3,289	1,969	7	1,969	0	21,974
Equipment Acquisition	1,884	1,406	1,276	1,019	610	2	610	0	6,807
TOTAL EXPENDITURES:	9,264	6,916	6,274	5,010	3,000	10	3,000	0	33,474

SOUTH MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS

PROJECT #: 9650021

DESCRIPTION: Construct various water transmission mains to serve south Miami-Dade County after the new South Miami Heights water treatment plant is in service
 LOCATION: South Miami-Dade County District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	3,900	5,800	3,800	0	2,400	0	15,900
WASD 2013 Revenue Bond	500	0	0	0	0	0	0	0	500
WASD Future Funding	0	0	0	0	0	0	0	2,100	2,100
TOTAL REVENUES:	500	0	3,900	5,800	3,800	0	2,400	2,100	18,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	54	422	627	411	0	259	227	2,000
Construction	0	446	3,478	5,173	3,389	0	2,141	1,873	16,500
TOTAL EXPENDITURES:	0	500	3,900	5,800	3,800	0	2,400	2,100	18,500

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WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION

PROJECT #: 9650031

DESCRIPTION: Construct high service pumps, a 48-inch finished water line, install a new generator, and construct chlorine facilities
 LOCATION: 6800 SW 87 Ave District Located: 7
 Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Water Renewal and Replacement Fund	605	545	0	0	0	0	0	0	1,150
Future WASD Revenue Bonds	0	0	10,454	12,769	25,612	24,515	0	0	73,350
WASD 2013 Revenue Bond	12,245	0	0	0	0	0	0	0	12,245
WASD Revenue Bonds Sold	10,302	0	0	0	0	0	0	0	10,302
WASD Future Funding	0	0	0	0	0	0	0	331,395	331,395
TOTAL REVENUES:	23,152	545	10,454	12,769	25,612	24,515	0	331,395	428,442
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	898	1,133	947	1,114	2,233	2,138	0	28,898	37,361
Construction	9,012	11,368	9,495	11,170	22,406	21,446	0	289,904	374,801
Equipment Acquisition	392	494	412	485	973	931	0	12,593	16,280
TOTAL EXPENDITURES:	10,302	12,995	10,854	12,769	25,612	24,515	0	331,395	428,442

WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS

PROJECT #: 9650041

DESCRIPTION: Construct pump station east of the reservoir outside the transmission loop; construct five-mega-gal elevated remote storage, new laboratory, filter backwash water tank; install two emergency generators; construct chlorine facilities; and various upgrades to plant and remote storage
 LOCATION: 700 W 2 Ave and 1100 W 2 Ave District Located: 6
 Hialeah District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Water Renewal and Replacement Fund	250	0	0	0	0	0	0	0	250
Future WASD Revenue Bonds	0	0	4,850	11,800	29,147	45,226	18,353	8,512	117,888
WASD 2013 Revenue Bond	2,750	0	0	0	0	0	0	0	2,750
WASD Revenue Bonds Sold	1,100	0	0	0	0	0	0	0	1,100
TOTAL REVENUES:	4,100	0	4,850	11,800	29,147	45,226	18,353	8,512	121,988
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	255	695	1,124	2,735	6,756	10,483	4,254	1,973	28,275
Construction	469	1,280	2,069	5,033	12,431	19,289	7,828	3,630	52,029
Equipment Acquisition	376	1,025	1,657	4,032	9,960	15,454	6,271	2,909	41,684
TOTAL EXPENDITURES:	1,100	3,000	4,850	11,800	29,147	45,226	18,353	8,512	121,988

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$15,000,000

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

WELLFIELD IMPROVEMENTS

PROJECT #: 9650051

DESCRIPTION: Expand the Northwest Wellfield (NWWF) sludge lagoon
 LOCATION: Systemwide District Located: 12
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
WASD 2013 Revenue Bond	500	0	0	0	0	0	0	0	500
TOTAL REVENUES:	500	0	0	0	0	0	0	0	500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	412	0	0	0	0	0	0	412
Construction	0	88	0	0	0	0	0	0	88
TOTAL EXPENDITURES:	0	500	0	0	0	0	0	0	500

WATER EQUIPMENT AND VEHICLES

PROJECT #: 9650141

DESCRIPTION: Acquire vehicles, equipment, and associated water system capital support materials
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Water Renewal and Replacement Fund	29,382	2,240	6,000	7,000	7,000	7,000	7,000	55,000	120,622
WASD Revenue Bonds Sold	53	0	0	0	0	0	0	0	53
TOTAL REVENUES:	29,435	2,240	6,000	7,000	7,000	7,000	7,000	55,000	120,675
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	20,968	7,508	9,199	7,000	7,000	7,000	7,000	55,000	120,675
TOTAL EXPENDITURES:	20,968	7,508	9,199	7,000	7,000	7,000	7,000	55,000	120,675

WATER TREATMENT PLANTS REPLACEMENT AND RENOVATIONS

PROJECT #: 9650161

DESCRIPTION: Renovate and replace water treatment plant facilities and structures within plant sites
 LOCATION: Water Treatment Plants District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Water Renewal and Replacement Fund	10,729	1,474	2,000	1,000	1,000	1,000	1,000	0	18,203
Future WASD Revenue Bonds	0	0	6,876	6,500	5,049	3,045	3,045	0	24,515
WASD 2013 Revenue Bond	1,500	0	0	0	0	0	0	0	1,500
WASD Revenue Bonds Sold	310	0	0	0	0	0	0	0	310
TOTAL REVENUES:	12,539	1,474	8,876	7,500	6,049	4,045	4,045	0	44,528
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	396	231	725	443	357	239	239	0	2,630
Equipment Acquisition	6,311	3,682	11,544	7,057	5,692	3,806	3,806	0	41,898
TOTAL EXPENDITURES:	6,707	3,913	12,269	7,500	6,049	4,045	4,045	0	44,528

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WATER SYSTEM MAINTENANCE AND UPGRADES

PROJECT #: 9650181

DESCRIPTION: Maintain and develop existing water system facilities, structures, and equipment
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Water Renewal and Replacement Fund	28,785	14,548	24,346	25,000	25,000	25,000	25,000	162,500	330,179
WASD Revenue Bonds Sold	6,593	0	0	0	0	0	0	0	6,593
TOTAL REVENUES:	35,378	14,548	24,346	25,000	25,000	25,000	25,000	162,500	336,772
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	1,348	906	1,593	1,295	1,295	1,295	1,295	8,418	17,445
Construction	24,680	16,579	29,166	23,705	23,705	23,705	23,705	154,082	319,327
TOTAL EXPENDITURES:	26,028	17,485	30,759	25,000	25,000	25,000	25,000	162,500	336,772

GRAVITY SEWER RENOVATIONS

PROJECT #: 9650201

DESCRIPTION: Rehabilitate gravity sewers to reduce infiltration and inflow
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Renewal Fund	9,016	0	0	0	0	0	0	0	9,016
Future WASD Revenue Bonds	0	0	1,000	3,403	4,000	1,458	0	0	9,861
WASD 2013 Revenue Bond	7,200	0	0	0	0	0	0	0	7,200
WASD Revenue Bonds Sold	492	0	0	0	0	0	0	0	492
TOTAL REVENUES:	16,708	0	1,000	3,403	4,000	1,458	0	0	26,569
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	9,508	4,700	3,500	3,403	4,000	1,458	0	0	26,569
TOTAL EXPENDITURES:	9,508	4,700	3,500	3,403	4,000	1,458	0	0	26,569

SANITARY SEWER SYSTEM IMPROVEMENTS

PROJECT #: 9650221

DESCRIPTION: Construct sanitary sewer system improvements using funds from the special construction fund including special taxing districts
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Connection Charges	2,636	0	0	0	0	0	0	0	2,636
Wastewater Special Construction Fund	1,346	300	400	500	500	500	500	0	4,046
WASD Revenue Bonds Sold	53	0	0	0	0	0	0	0	53
TOTAL REVENUES:	4,035	300	400	500	500	500	500	0	6,735
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	162	12	16	20	20	20	20	0	270
Construction	3,873	288	384	480	480	480	480	0	6,465
TOTAL EXPENDITURES:	4,035	300	400	500	500	500	500	0	6,735

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CENTRAL MIAMI-DADE WASTEWATER TRANSMISSION MAINS AND PUMP STATION

PROJECT #: 9650241



IMPROVEMENTS

DESCRIPTION: Construct a force main crossing Bear Cut, a force main in Flagler St from SW 37 Ave to SW 10 Ave, and a force main from Miami Beach to the Central District Wastewater Treatment Plant

LOCATION: Wastewater System - Central District Area District Located: Systemwide
 City of Miami District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Connection Charges	0	1,939	7,160	7,500	8,752	1,583	0	0	26,934
Wastewater Renewal Fund	258	864	0	0	0	0	0	0	1,122
Future WASD Revenue Bonds	0	0	1,347	5,542	4,286	16,472	3,278	0	30,925
WASD 2013 Revenue Bond	181	0	0	0	0	0	0	0	181
WASD Revenue Bonds Sold	1,328	0	0	0	0	0	0	0	1,328
WASD Future Funding	0	0	0	0	0	0	0	100,828	100,828
TOTAL REVENUES:	1,767	2,803	8,507	13,042	13,038	18,055	3,278	100,828	161,318
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	53	129	192	567	624	722	131	4,033	6,451
Planning and Design	53	130	192	567	624	722	131	4,033	6,452
Construction	1,169	2,853	4,214	12,474	13,751	15,889	2,885	88,729	141,964
Equipment Acquisition	53	130	191	567	624	722	131	4,033	6,451
TOTAL EXPENDITURES:	1,328	3,242	4,789	14,175	15,623	18,055	3,278	100,828	161,318

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$2,253,000

WATER GENERAL MAINTENANCE AND OFFICE FACILITIES

PROJECT #: 9650271



DESCRIPTION: Construct regional general maintenance centers, office facilities, and storage warehouses

LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	1,742	7,622	8,150	10,814	13,550	8,829	50,707
WASD 2013 Revenue Bond	50	0	0	0	0	0	0	0	50
WASD Future Funding	0	0	0	0	0	0	0	23,500	23,500
TOTAL REVENUES:	50	0	1,742	7,622	8,150	10,814	13,550	32,329	74,257
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	0	2	82	359	384	510	638	1,522	3,497
Planning and Design	0	3	101	444	475	630	790	1,885	4,328
Construction	0	45	1,559	6,818	7,291	9,674	12,122	28,923	66,432
TOTAL EXPENDITURES:	0	50	1,742	7,621	8,150	10,814	13,550	32,330	74,257

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WASTEWATER EQUIPMENT AND VEHICLES

PROJECT #: 9650301

DESCRIPTION: Acquire vehicles, equipment, and associated wastewater system capital support materials
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Renewal Fund	28,942	10,837	9,000	8,000	8,000	8,000	8,000	59,980	140,759
TOTAL REVENUES:	28,942	10,837	9,000	8,000	8,000	8,000	8,000	59,980	140,759
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	23,175	16,604	9,000	8,000	8,000	8,000	8,000	59,980	140,759
TOTAL EXPENDITURES:	23,175	16,604	9,000	8,000	8,000	8,000	8,000	59,980	140,759

WASTEWATER SYSTEM MAINTENANCE AND UPGRADES

PROJECT #: 9650361

DESCRIPTION: Maintain and develop existing wastewater system facilities, structures, and equipment
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Renewal Fund	25,931	7,717	20,000	20,000	20,000	20,000	20,000	162,500	296,148
WASD Revenue Bonds Sold	2,796	0	0	0	0	0	0	0	2,796
TOTAL REVENUES:	28,727	7,717	20,000	20,000	20,000	20,000	20,000	162,500	298,944
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	3,531	1,775	3,629	3,166	3,166	3,166	3,166	25,724	47,323
Construction	18,775	9,438	19,296	16,834	16,834	16,834	16,834	136,776	251,621
TOTAL EXPENDITURES:	22,306	11,213	22,925	20,000	20,000	20,000	20,000	162,500	298,944

LIFT STATION UPGRADES AND STRUCTURAL MAINTENANCE IMPROVEMENTS

PROJECT #: 9650371

DESCRIPTION: Repair, replace, and upgrade existing lift stations throughout the wastewater system
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Renewal Fund	8,700	2,674	2,000	2,000	2,000	2,000	1,725	0	21,099
Future WASD Revenue Bonds	0	0	11,056	11,791	13,241	8,213	0	0	44,301
WASD 2013 Revenue Bond	5,072	0	0	0	0	0	0	0	5,072
WASD Revenue Bonds Sold	1,857	0	0	0	0	0	0	0	1,857
TOTAL REVENUES:	15,629	2,674	13,056	13,791	15,241	10,213	1,725	0	72,329
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	903	709	1,150	1,215	1,343	900	152	0	6,372
Construction	9,357	7,334	11,906	12,576	13,898	9,313	1,573	0	65,957
TOTAL EXPENDITURES:	10,260	8,043	13,056	13,791	15,241	10,213	1,725	0	72,329

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$5,000,000

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WATER MAIN EXTENSIONS

PROJECT #: 9651051

DESCRIPTION: Construct water main extensions funded from the special construction fund, including special taxing districts
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Water Special Construction Fund	5,781	1,000	1,000	1,000	1,000	2,000	2,000	0	13,781
TOTAL REVENUES:	5,781	1,000	1,000	1,000	1,000	2,000	2,000	0	13,781
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	5,781	1,000	1,000	1,000	1,000	2,000	2,000	0	13,781
TOTAL EXPENDITURES:	5,781	1,000	1,000	1,000	1,000	2,000	2,000	0	13,781

SOUTH DISTRICT WASTEWATER TRANSMISSION MAINS AND PUMP STATIONS IMPROVEMENTS

PROJECT #: 9651061

DESCRIPTION: Construct piping improvements to pump station number 536 and force main upgrade in SW 117 Ave
 LOCATION: Wastewater System - South District Area District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Connection Charges	968	0	0	0	0	0	0	0	968
Future WASD Revenue Bonds	0	0	5,430	3,200	3,800	6,622	0	0	19,052
WASD 2013 Revenue Bond	1,050	0	0	0	0	0	0	0	1,050
WASD Revenue Bonds Sold	172	0	0	0	0	0	0	0	172
TOTAL REVENUES:	2,190	0	5,430	3,200	3,800	6,622	0	0	21,242
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	45	42	217	128	151	264	0	0	847
Construction	749	689	3,565	2,101	2,495	4,347	0	0	13,946
Equipment Acquisition	346	319	1,648	971	1,154	2,011	0	0	6,449
TOTAL EXPENDITURES:	1,140	1,050	5,430	3,200	3,800	6,622	0	0	21,242

PUMP STATION IMPROVEMENTS PROGRAM

PROJECT #: 9651071

DESCRIPTION: Upgrade pump stations systemwide to meet forecasted demands
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Connection Charges	3,419	0	0	0	0	0	0	0	3,419
Wastewater Renewal Fund	1,410	0	0	0	0	0	0	0	1,410
Future WASD Revenue Bonds	0	0	0	50,000	25,000	25,000	0	0	100,000
WASD 2013 Revenue Bond	82,600	0	0	0	0	0	0	0	82,600
WASD Revenue Bonds Sold	10,190	0	0	0	0	0	0	0	10,190
TOTAL REVENUES:	97,619	0	0	50,000	25,000	25,000	0	0	197,619
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	2,379	2,788	10,296	7,920	3,960	3,960	0	0	31,303
Construction	12,640	14,812	54,704	42,080	21,040	21,040	0	0	166,316
TOTAL EXPENDITURES:	15,019	17,600	65,000	50,000	25,000	25,000	0	0	197,619

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WATER ENGINEERING STUDIES

PROJECT #: 9652001

DESCRIPTION: Conduct engineering studies to facilitate improvements to water treatment plants, wellfields, transmission, and distribution systems
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
WASD 2013 Revenue Bond	25	0	0	0	0	0	0	0	25
WASD Revenue Bonds Sold	225	0	0	0	0	0	0	0	225
TOTAL REVENUES:	250	0	0	0	0	0	0	0	250
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	225	25	0	0	0	0	0	0	250
TOTAL EXPENDITURES:	225	25	0	0	0	0	0	0	250

PUMP STATION GENERATORS AND MISCELLANEOUS UPGRADES

PROJECT #: 9652002

DESCRIPTION: Install emergency generators and construct miscellaneous upgrades at wastewater pump stations
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	3,714	6,160	13,403	10,366	2,760	0	36,403
WASD 2013 Revenue Bond	1,064	0	0	0	0	0	0	0	1,064
WASD Revenue Bonds Sold	1,100	0	0	0	0	0	0	0	1,100
TOTAL REVENUES:	2,164	0	3,714	6,160	13,403	10,366	2,760	0	38,567
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	62	59	207	343	747	577	154	0	2,149
Construction	1,039	1,004	3,507	5,817	12,656	9,789	2,606	0	36,418
TOTAL EXPENDITURES:	1,101	1,063	3,714	6,160	13,403	10,366	2,760	0	38,567

WASTEWATER TREATMENT PLANT AUTOMATION ENHANCEMENTS

PROJECT #: 9652003

DESCRIPTION: Construct facilities and install equipment to automate functions at wastewater treatment plants
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Connection Charges	1,097	0	0	0	0	0	0	0	1,097
Future WASD Revenue Bonds	0	0	2,061	4,482	2,577	0	0	0	9,120
WASD 2013 Revenue Bond	2,000	0	0	0	0	0	0	0	2,000
WASD Revenue Bonds Sold	457	0	0	0	0	0	0	0	457
TOTAL REVENUES:	3,554	0	2,061	4,482	2,577	0	0	0	12,674
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	108	36	249	314	180	0	0	0	887
Construction	507	171	1,175	1,479	851	0	0	0	4,183
Equipment Acquisition	921	311	2,137	2,689	1,546	0	0	0	7,604
TOTAL EXPENDITURES:	1,536	518	3,561	4,482	2,577	0	0	0	12,674

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SOUTH MIAMI HEIGHTS WATER TREATMENT PLANT AND WELLFIELD

PROJECT #: 9652821

DESCRIPTION: Construct water treatment plant, wellfields, and various water transmission mains in south Miami-Dade County
 LOCATION: 11800 SW 208 St District Located: 9
 Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Water Connection Charges	9,806	379	0	0	0	0	0	0	10,185
Fire Hydrant Fund	1,000	0	0	0	0	0	0	0	1,000
Water Construction Fund	1,917	0	0	0	0	0	0	0	1,917
Future WASD Revenue Bonds	0	0	3,630	42,877	28,036	3,719	0	0	78,262
WASD 2013 Revenue Bond	23,445	0	0	0	0	0	0	0	23,445
WASD Revenue Bonds Sold	10,676	0	0	0	0	0	0	0	10,676
WASD Future Funding	0	0	0	0	0	0	0	63,600	63,600
TOTAL REVENUES:	46,844	379	3,630	42,877	28,036	3,719	0	63,600	189,085
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	1,287	148	1,398	2,388	1,561	207	0	3,543	10,532
Construction	21,816	2,513	23,692	40,489	26,474	3,512	0	60,057	178,553
TOTAL EXPENDITURES:	23,103	2,661	25,090	42,877	28,035	3,719	0	63,600	189,085

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$20,000,000

WASTEWATER GENERAL MAINTENANCE AND OFFICE FACILITIES

PROJECT #: 9653201

DESCRIPTION: Construct and/or renovate regional general maintenance centers, office facilities, and storage warehouses
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Renewal Fund	1,558	1	0	0	0	0	0	0	1,559
Future WASD Revenue Bonds	0	0	9,450	16,175	10,700	24,433	4,000	4,022	68,780
WASD 2013 Revenue Bond	2,500	0	0	0	0	0	0	0	2,500
WASD Future Funding	0	0	0	0	0	0	0	74,500	74,500
TOTAL REVENUES:	4,058	1	9,450	16,175	10,700	24,433	4,000	78,522	147,339
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	78	125	473	809	535	1,222	200	3,926	7,368
Planning and Design	187	300	1,134	1,941	1,284	2,932	480	9,423	17,681
Construction	1,293	2,076	7,843	13,425	8,881	20,279	3,320	65,173	122,290
TOTAL EXPENDITURES:	1,558	2,501	9,450	16,175	10,700	24,433	4,000	78,522	147,339

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$325,000

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

WASTEWATER TREATMENT PLANTS REPLACEMENT AND RENOVATION

PROJECT #: 9653261

DESCRIPTION: Renovate and replace wastewater treatment plant facilities and structures within plant sites
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Renewal Fund	14,760	12,601	6,000	7,000	7,000	7,000	7,000	0	61,361
Future WASD Revenue Bonds	0	0	4,289	4,288	4,289	4,289	5,434	0	22,589
WASD 2013 Revenue Bond	3,680	0	0	0	0	0	0	0	3,680
WASD Revenue Bonds Sold	637	0	0	0	0	0	0	0	637
WASD Future Funding	0	0	0	0	0	0	0	5,165	5,165
TOTAL REVENUES:	19,077	12,601	10,289	11,288	11,289	11,289	12,434	5,165	93,432
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	2,067	3,048	1,693	1,831	1,831	1,831	2,017	838	15,156
Construction	10,678	15,741	8,741	9,457	9,458	9,457	10,417	4,327	78,276
TOTAL EXPENDITURES:	12,745	18,789	10,434	11,288	11,289	11,288	12,434	5,165	93,432

SANITARY SEWER SYSTEM EXTENSION

PROJECT #: 9653281

DESCRIPTION: Extend sewer system lines to include the existing sanitary sewer needs assessment
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Renewal Fund	17,954	100	0	0	0	0	0	0	18,054
Future WASD Revenue Bonds	0	0	1,835	2,113	2,113	2,113	4,113	392,038	404,325
WASD 2013 Revenue Bond	4,818	0	0	0	0	0	0	0	4,818
WASD Revenue Bonds Sold	2,447	0	0	0	0	0	0	0	2,447
TOTAL REVENUES:	25,219	100	1,835	2,113	2,113	2,113	4,113	392,038	429,644
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	2,199	530	198	228	228	228	443	42,261	46,315
Construction	18,202	4,388	1,637	1,885	1,885	1,886	3,669	349,777	383,329
TOTAL EXPENDITURES:	20,401	4,918	1,835	2,113	2,113	2,114	4,112	392,038	429,644

WATER DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS

PROJECT #: 9653311

DESCRIPTION: Install various water mains throughout the distribution system
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Water Renewal and Replacement Fund	36,938	9,183	2,000	2,000	2,000	2,000	2,000	1,475,000	1,531,121
Future WASD Revenue Bonds	0	0	14,786	39,550	21,990	27,521	24,426	47,199	175,472
WASD 2013 Revenue Bond	39,480	0	0	0	0	0	0	0	39,480
WASD Revenue Bonds Sold	10,731	0	0	0	0	0	0	0	10,731
TOTAL REVENUES:	87,149	9,183	16,786	41,550	23,990	29,521	26,426	1,522,199	1,756,804
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	6,062	3,304	5,487	5,456	3,150	3,876	3,470	199,865	230,670
Construction	40,108	21,859	36,298	36,094	20,840	25,645	22,956	1,322,334	1,526,134
TOTAL EXPENDITURES:	46,170	25,163	41,785	41,550	23,990	29,521	26,426	1,522,199	1,756,804

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

PEAK FLOW MANAGEMENT FACILITIES

PROJECT #: 9653371

DESCRIPTION: Evaluate and construct alternatives for peak flow management facilities and associated infrastructure
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Connection Charges	22,061	937	0	0	0	0	0	0	22,998
Wastewater Renewal Fund	16,473	0	0	0	0	0	0	0	16,473
Future WASD Revenue Bonds	0	0	61,448	33,817	122,363	204,364	190,547	207,927	820,466
WASD 2013 Revenue Bond	813	0	0	0	0	0	0	0	813
WASD Revenue Bonds Sold	644	0	0	0	0	0	0	0	644
WASD Future Funding	0	0	0	0	0	0	0	6,000	6,000
TOTAL REVENUES:	39,991	937	61,448	33,817	122,363	204,364	190,547	213,927	867,394
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	2,137	1,614	6,070	3,308	11,796	19,700	18,369	20,622	83,616
Construction	20,036	15,136	56,889	31,003	110,567	184,664	172,178	193,305	783,778
TOTAL EXPENDITURES:	22,173	16,750	62,959	34,311	122,363	204,364	190,547	213,927	867,394

CORROSION CONTROL FACILITIES IMPROVEMENTS

PROJECT #: 9653381

DESCRIPTION: Construct corrosion control facilities and force mains; renovate structures at wastewater treatment plants and pump stations; and restore sewer mains
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Renewal Fund	115	0	0	0	0	0	0	0	115
Future WASD Revenue Bonds	0	0	1,000	1,500	3,000	2,000	0	0	7,500
WASD Revenue Bonds Sold	9,461	0	0	0	0	0	0	0	9,461
TOTAL REVENUES:	9,576	0	1,000	1,500	3,000	2,000	0	0	17,076
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	94	1	10	15	30	20	0	0	170
Construction	9,367	114	990	1,485	2,970	1,980	0	0	16,906
TOTAL EXPENDITURES:	9,461	115	1,000	1,500	3,000	2,000	0	0	17,076

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

CENTRAL DISTRICT UPGRADES - WASTEWATER TREATMENT PLANT

PROJECT #: 9653421

DESCRIPTION: Construct digester improvements, digested sludge holding tanks, miscellaneous electrical improvements, outfall rehabilitation, a new gas pipeline, a new flushing water line, and a sludge handling facility; various upgrades and rehabilitation of plant including pump stations 1 and 2

LOCATION: Virginia Key
City of Miami

District Located: 7
District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Renewal Fund	2,689	0	0	0	0	0	0	0	2,689
Future WASD Revenue Bonds	0	0	11,260	8,160	4,788	5,710	4,700	0	34,618
WASD 2013 Revenue Bond	2,464	0	0	0	0	0	0	0	2,464
WASD Revenue Bonds Sold	300	0	0	0	0	0	0	0	300
WASD Future Funding	0	0	0	0	0	0	0	453,430	453,430
TOTAL REVENUES:	5,453	0	11,260	8,160	4,788	5,710	4,700	453,430	493,501
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	243	246	1,009	731	429	512	421	40,627	44,218
Construction	2,468	2,496	10,251	7,429	4,359	5,198	4,279	412,803	449,283
TOTAL EXPENDITURES:	2,711	2,742	11,260	8,160	4,788	5,710	4,700	453,430	493,501

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$200,000

WATER SYSTEM FIRE HYDRANT INSTALLATION

PROJECT #: 9653461

DESCRIPTION: Install fire hydrants and construct related system improvements

LOCATION: Systemwide
Various Sites

District Located: Systemwide
District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Fire Hydrant Fund	11,825	2,000	2,500	2,500	2,500	2,500	3,000	6,717	33,542
TOTAL REVENUES:	11,825	2,000	2,500	2,500	2,500	2,500	3,000	6,717	33,542
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	1,065	193	241	241	241	241	289	723	3,234
Construction	9,977	1,807	2,259	2,259	2,259	2,259	2,711	6,777	30,308
TOTAL EXPENDITURES:	11,042	2,000	2,500	2,500	2,500	2,500	3,000	7,500	33,542

NORTH MIAMI-DADE WATER TRANSMISSION MAIN IMPROVEMENTS

PROJECT #: 9654031

DESCRIPTION: Install 36-inch water main along NW 87 Ave to improve transmission capabilities in the north - central area of the county; and a 48-inch water main connection to the Carol City tank

LOCATION: North Miami-Dade County Area
Miami Gardens

District Located: Systemwide
District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	692	3,581	2,732	0	0	0	7,005
WASD Revenue Bonds Sold	2,690	0	0	0	0	0	0	0	2,690
TOTAL REVENUES:	2,690	0	692	3,581	2,732	0	0	0	9,695
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	322	0	83	428	326	0	0	0	1,159
Construction	2,368	0	609	3,153	2,406	0	0	0	8,536
TOTAL EXPENDITURES:	2,690	0	692	3,581	2,732	0	0	0	9,695

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CENTRAL MIAMI-DADE WATER TRANSMISSION MAINS IMPROVEMENTS

PROJECT #: 9654041

DESCRIPTION: Replace various low pressure water mains; install a 20-inch water main at railroad crossings via microtunneling method
 LOCATION: Central Miami-Dade County Area District Located: Systemwide
 City of Miami District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Future WASD Revenue Bonds	0	0	0	0	1,126	3,003	9,750	6,750	20,629
TOTAL REVENUES:	0	0	0	0	1,126	3,003	9,750	6,750	20,629
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	0	92	245	795	550	1,682
Construction	0	0	0	0	1,034	2,758	8,955	6,200	18,947
TOTAL EXPENDITURES:	0	0	0	0	1,126	3,003	9,750	6,750	20,629

SAFE DRINKING WATER ACT MODIFICATIONS-SWT RULE AND D-DBP

PROJECT #: 9654061

DESCRIPTION: Modify water treatment to comply with Surface Water Treatment (SWT) and Disinfectant/Disinfection By Product (D-DBP) Regulations
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Rock Mining Mitigation Fees	20,384	0	0	0	0	0	0	0	20,384
Water Renewal and Replacement Fund	0	500	0	0	0	0	0	0	500
Future WASD Revenue Bonds	0	0	15,300	30,047	43,158	179,762	180,711	104,984	553,962
WASD 2013 Revenue Bond	54,078	0	0	0	0	0	0	0	54,078
WASD Revenue Bonds Sold	2,500	0	0	0	0	0	0	0	2,500
TOTAL REVENUES:	76,962	500	15,300	30,047	43,158	179,762	180,711	104,984	631,424
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	460	245	1,549	730	1,049	4,368	4,391	2,551	15,343
Construction	18,459	9,839	62,210	29,317	42,109	175,394	176,320	102,433	616,081
TOTAL EXPENDITURES:	18,919	10,084	63,759	30,047	43,158	179,762	180,711	104,984	631,424

Estimated Annual Operating Impact will begin in FY 2018-19 in the amount of \$10,000,000

SOUTH DISTRICT WASTEWATER TREATMENT PLANT EXPANSION - PHASE III

PROJECT #: 9655481

DESCRIPTION: Expand the South District Wastewater Plant and injection wells and install emergency generators
 LOCATION: 8950 SW 232 St District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Renewal Fund	1,249	0	0	0	0	0	0	0	1,249
Future WASD Revenue Bonds	0	0	7,930	7,846	13,543	62,359	98,062	44,070	233,810
WASD 2013 Revenue Bond	1,529	0	0	0	0	0	0	0	1,529
WASD Revenue Bonds Sold	422	0	0	0	0	0	0	0	422
TOTAL REVENUES:	3,200	0	7,930	7,846	13,543	62,359	98,062	44,070	237,010
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	207	189	983	973	1,679	7,733	12,160	5,465	29,389
Construction	1,464	1,340	6,947	6,873	11,864	54,626	85,902	38,605	207,621
TOTAL EXPENDITURES:	1,671	1,529	7,930	7,846	13,543	62,359	98,062	44,070	237,010

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WATER TELEMETERING SYSTEM ENHANCEMENTS

PROJECT #: 9656780

DESCRIPTION: Acquire and install a centralized computer system at water treatment plants and wellfields
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Water Renewal and Replacement Fund	2,650	1,500	2,000	2,000	2,000	2,000	1,718	0	13,868
Future WASD Revenue Bonds	0	0	433	433	433	433	0	0	1,732
WASD 2013 Revenue Bond	433	0	0	0	0	0	0	0	433
WASD Revenue Bonds Sold	282	0	0	0	0	0	0	0	282
TOTAL REVENUES:	3,365	1,500	2,433	2,433	2,433	2,433	1,718	0	16,315
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	2,932	1,933	2,433	2,433	2,433	2,433	1,718	0	16,315
TOTAL EXPENDITURES:	2,932	1,933	2,433	2,433	2,433	2,433	1,718	0	16,315

SOUTH DISTRICT WASTEWATER TREATMENT PLANT - HIGH LEVEL DISINFECTION

PROJECT #: 96510240

DESCRIPTION: Construct treatment facilities for high level disinfection to meet regulatory requirements at the South District Wastewater Treatment Plant
 LOCATION: 8950 SW 232 St District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Wastewater Connection Charges	4,181	2,818	0	0	0	0	0	0	6,999
HLD Special Construction Fund	74,146	0	0	0	0	0	0	0	74,146
Wastewater Renewal Fund	2,110	0	0	0	0	0	0	0	2,110
WASD Revenue Bonds Sold	46,799	0	0	0	0	0	0	0	46,799
TOTAL REVENUES:	127,236	2,818	0	0	0	0	0	0	130,054
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	1,930	98	0	0	0	0	0	0	2,028
Construction	121,846	6,180	0	0	0	0	0	0	128,026
TOTAL EXPENDITURES:	123,776	6,278	0	0	0	0	0	0	130,054

Estimated Annual Operating Impact will begin in FY 2013-14 in the amount of \$1,000,000



Strategic Area HEALTH AND HUMAN SERVICES

Mission:

To improve the quality of life and promote independence by providing health care, housing, and social and human services to those in need

GOALS	OBJECTIVES
HEALTHY COMMUNITIES	<i>Improve Individuals' Health Status</i>
	<i>Increase Access to Health Services and Ensure that MDC Residents Have a Primary Care Medical Home</i>
BASIC NEEDS OF VULNERABLE MIAMI-DADE COUNTY RESIDENTS ARE MET	<i>End Homelessness</i>
	<i>Stabilize Home Occupancy</i>
	<i>Minimize Hunger for Miami-Dade County Residents</i>
	<i>Reduce the Need for Institutionalization for the Elderly</i>
	<i>Improve Access to Abuse Prevention, Intervention and Support Services</i>
SELF-SUFFICIENT POPULATION	<i>Ensure that all Individuals 18 Years and Older (Including Foster Care and Juvenile Justice Youths) Are Work Ready</i>
	<i>Ensure that All Children Are School Ready</i>
	<i>Create, Maintain and Preserve Affordable Housing</i>
	<i>Increase the Self Sufficiency of Vulnerable Residents/Special Populations</i>

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Community Action and Human Services

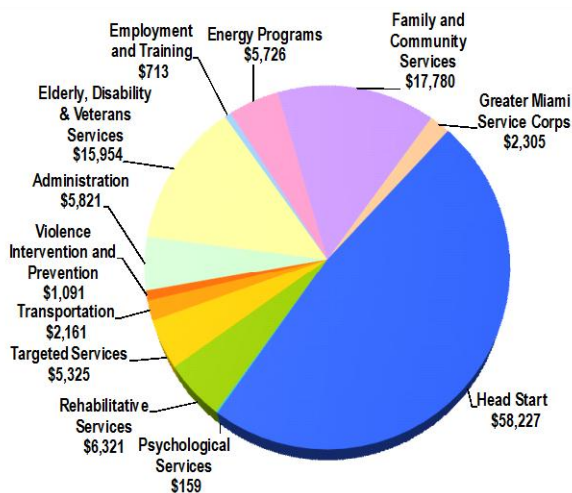
The Community Action and Human Services Department (CAHSD) is the connecting point between Miami-Dade County residents and comprehensive social services to address family and community needs. As part of the Health and Human Services strategic area, CAHSD provides a unique blending of programs and services to the full lifetime spectrum, from children to the elderly.

The service delivery model for the Department places emphasis on a coordinated community response approach involving the active engagement of public and private providers to ensure quality, access, and delivery of well integrated services. As the coordinator of social services for Miami-Dade County, CAHSD's central intake approach allows for an assessment of residents' eligibility for a wide variety of services at a single point of entry. The department has fourteen (14) family and community service centers, and outreach programs to reach underserved areas in Miami-Dade County. The comprehensive services include, but are not limited to, Head Start and School Readiness, Elderly Services, Veterans' Services, Family and Child Empowerment programs, Migrant Farmworker programs, Domestic Violence and Violence prevention, Emergency food, shelter, and utility assistance, home repair and weatherizing, and substance abuse rehabilitative services. These family focused services are complemented by broad opportunities for residents to actively engage in community advisory committees, community boards, foundations and volunteer programs.

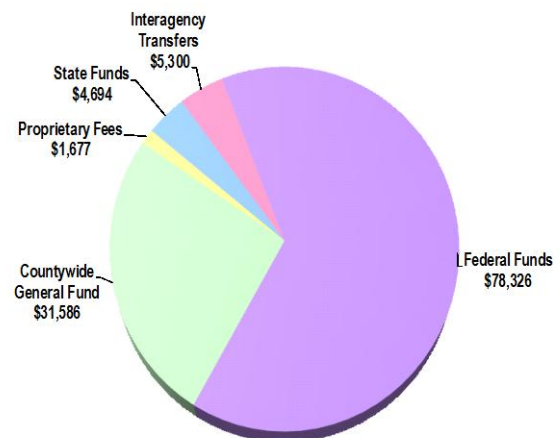
CAHSD stakeholders include the United States Department of Health and Human Services, Department of Veteran's Affairs, and the Department of Justice. Also included are the State of Florida Department of Economic Opportunity, Department of Children and Families, The Alliance for Aging, Miami Dade County Public Schools, the Eleventh Judicial Circuit, various Community-based Organizations and County Departments.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)

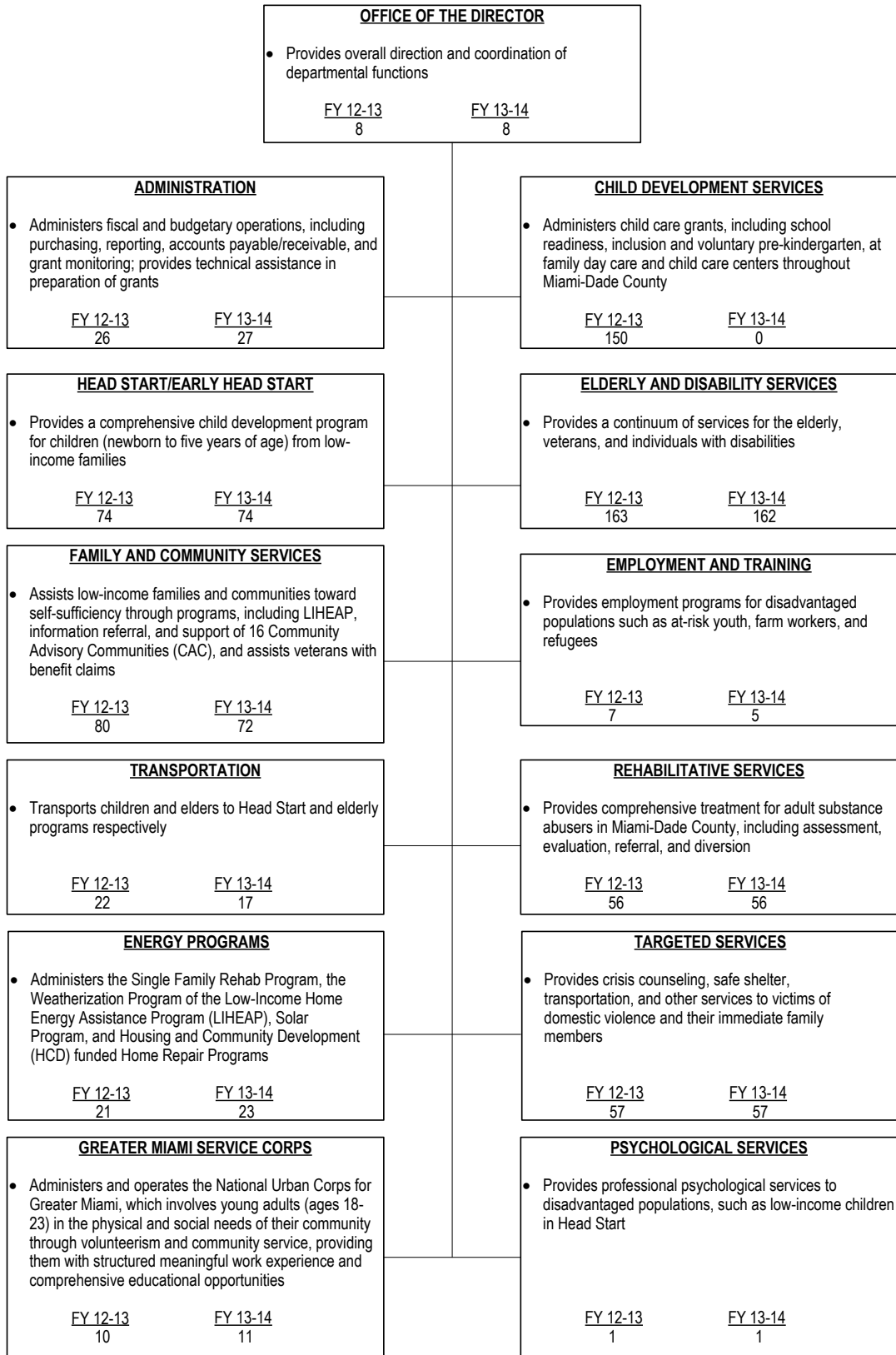


Revenues by Source
(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Revenue Summary				
General Fund Countywide	37,456	30,125	30,495	31,586
Fees for Services	816	407	830	429
Carryover	301	199	270	453
Donations	52	23	0	0
Miami-Dade Public Schools	101	58	58	58
Miscellaneous	2	0	0	0
Miscellaneous Revenues	629	544	200	0
Other Revenues	2,793	1,319	1,522	236
Rental Income	507	640	516	501
State Grant - School Readiness	109,077	95,244	94,444	0
State Grant - VPK	57,098	56,445	54,892	0
State Grants	5,835	5,440	6,521	4,694
Federal Grants	92,773	86,680	85,073	77,476
CDBG	450	50	850	850
Interagency Transfers	4,564	3,256	5,332	5,300
Total Revenues	312,454	280,430	281,003	121,583
Operating Expenditures Summary				
Salary	59,214	51,064	39,571	31,988
Fringe Benefits	19,274	13,730	10,912	9,737
Court Costs	6	8	2	3
Contractual Services	9,078	10,356	7,449	8,528
Other Operating	11,403	9,956	8,659	7,647
Charges for County Services	3,869	3,029	3,723	2,909
Grants to Outside Organizations	207,172	192,214	210,623	60,754
Capital	212	43	64	17
Total Operating Expenditures	310,228	280,400	281,003	121,583
Non-Operating Expenditures Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 12-13	Adopted FY 13-14	Budget FY 12-13	Adopted FY 13-14
Strategic Area: Health and Human Services				
Administration	5,332	5,821	34	35
Child Development Services	159,353	0	150	0
Elderly, Disability & Veterans Services	15,000	15,954	159	158
Elderly, Disability Services	240	0	4	0
Employment and Training	691	713	7	5
Energy Programs	3,715	5,726	21	23
Family and Community Services	20,865	17,780	74	76
Greater Miami Service Corps	1,827	2,305	10	11
Head Start	58,676	58,227	74	74
Neighborhood Services	1,168	0	6	0
Psychological Services	150	159	1	1
Rehabilitative Services	6,422	6,321	56	56
Targeted Services	4,974	5,325	52	52
Transportation	2,020	2,161	22	17
Violence Intervention and Prevention	570	1,091	5	5
Total Operating Expenditures	281,003	121,583	675	513

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	146	21	20	6	7
Fuel	299	290	164	373	392
Overtime	484	362	5	5	5
Rent	820	1,856	849	1,741	1,422
Security Services	1,504	1,530	1,147	1,406	1,272
Temporary Services	4,521	4,184	1,913	3,013	2,089
Travel and Registration	237	181	102	252	246
Utilities	2,307	2,391	1,080	2,138	2,152

DIVISION: ADMINISTRATION

The Administration Division includes the Office of the Director and provides overall direction and coordination of departmental functions.

- Provides overall coordination of all department functions
- Staffs the Community Action Agency Board
- Performs all personnel functions
- Administers fiscal and budgetary operations, including purchasing, reporting, accounts payable/receivable, and grant monitoring
- Develops and maintains information systems
- Coordinates BCC agenda items
- Manages leases for Department facilities

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the addition of a Special Projects Administrator 2 position (\$126,000) for Medicaid Billing
- *In FY 2012-13, the board of the Early Learning Coalition of Miami-Dade/Monroe, Inc. voted to discontinue subcontracting with the County for the administration of the School Readiness, Voluntary Pre-Kindergarten and other child care programs effective June 30, 2013 (\$159.353 million; 150 positions)*
- *The FY 2013-14 Adopted Budget includes the conversion of six full-time Driver Attendant positions to part-time in the Transportation unit (\$75,000) and the transfer of a Driver Attendant position from the Elderly and Disability Services*

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DIVISION: HEAD START

The Head Start Division provides a comprehensive child development program for children (newborn to five years of age) of low-income families.

Strategic Objectives - Measures

- HH3-2: Ensure that all children are school ready

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Enhance the quality of life of low-income children and families through the provision of comprehensive child development services	Head Start slots*	OP	↔	6,310	6,310	6,760	6,738	6,738
	Early Head Start slots*	OP	↔	446	446	496	496	496

*One slot may benefit more than one child in a school year

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes \$53.995 million from the United States of Health and Human Services (HHS) for Head Start and Early Head Start; other revenues include \$1.712 million from the United States Department of Agriculture for the Summer Meals Program
- The Head Start contract with delegates for FY 2013-14 includes 6,738 Head Start slots and 496 Early Head Start slots, per slot payment ranges from \$5,850 to \$6,250 for Head Start slots and from \$11,439 to \$12,000 for Early Head Start slots
- The FY 2013-14 Adopted Budget includes \$2.52 million from the general fund to address the impact of the sequestration in the Head Start/Early Head Start program and maintain the current level of service

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DIVISION: REHABILITATIVE SERVICES

The Rehabilitative Services Division administers comprehensive treatment services for adult substance abusers in Miami-Dade County.

- Provides specialized services for the Eleventh Judicial Circuit including assessment, evaluation, referral, diversion, and in-jail treatment services
- Provides Central Intake services and residential/outpatient services to adult substance abusers
- Provides counseling services to individuals in the stockade charged with D.U.I.

Strategic Objectives - Measures

- HH2-5: Improve access to abuse prevention, intervention and support services

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Decrease substance abuse	Individuals admitted to community-based residential substance abuse treatment services	OP	↔	538	572	538	512	570
	Substance Abuse assessments completed by Community Services (Central Intake)	OP	↔	3,200	2,999	3,200	2,954	3,000
	Individuals diverted to outpatient substance abuse treatment by Drug Court	OP	↔	1,200	1,043	1,200	909	1,050
	Percentage of users satisfied with accessibility to substance abuse related intervention and prevention services	OC	↑	97%	98%	97%	97%	97%
	Individuals provided with Correctional-Based substance abuse treatment (DUI)	OP	↔	98	103	98	98	98

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes \$162,000 from the Jail Based Substance Abuse Trust Fund for the DUI Program, which provides corrections-based substance abuse services to DUI offenders

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DIVISION: TARGETED SERVICES

The Targeted Services Division coordinates clinical intervention services to families in distress, including shelter services for victims of domestic violence, and provides employment and training programs for disadvantaged populations.

- Provides crisis counseling, information and referral, safe shelter, transportation, emergency financial assistance, emergency food and clothing, and advocacy and support services to victims of violent and domestic crimes and their immediate family members through the Coordinated Victims Assistance Center (CVAC)
- Provides early intervention services to high-risk children to prevent the development of problematic behaviors; individual treatment and family group counseling services are offered for family violence victims
- Provides crisis intervention services to victims of domestic violence, including the filing of injunctions with the courts, through the Domestic Violence Intake Unit
- Provides employment programs for disadvantaged populations such as at-risk youth, vocational farm worker training, and seasonal farm worker training
- Provides psychological assessments, case management, staff/parent training, and individual, group, and family counseling
- Implements and monitors the Internship Program through the American Psychological Association, providing accredited services to Head Start and Early Head Start children and other program clients within CAHS

Strategic Objectives - Measures

- HH2-5: Improve access to abuse prevention, intervention and support services

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Reduce the incidence and impact of domestic violence	Domestic violence victims provided shelter and advocacy	OP	↔	1,385	1,441	1,441	1,663	1,441
	Percentage of children of domestic violence victims successfully completing educational program*	OC	↑	75%	75%	75%	40%	75%

*The methodology for the FY 2012-13 actual was revised to accurately capture the percentage measure

- HH3-4: Increase the self sufficiency of vulnerable residents/special populations

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Increase the employment of refugees and farmworkers	Farmworkers and migrants employed**	OC	↑	48	77	48	75	48
	Farmworkers and migrants retained in employment for ninety days**	OC	↑	40	51	40	70	40

**The FY 2012-13 actual significantly increased due to additional outreach and funding received from the U.S. Department of Labor

DIVISION COMMENTS

- In FY 2013-14, the Department will continue to provide a targeted employment program for low-income at risk-youth; vocation and employment services to seasonal farmworkers; psychological assessment; and shelter, transitional housing and advocacy services to victims of domestic violence, and the operation of the Coordinated Victims Assistance Center (CVAC) (\$7.115 million)
- The FY 2013-14 Adopted Budget includes the elimination of a Job Training Assistant position in Employment and Training inadvertently left in FY 2012-13 Budget due to the loss of Refugee grant (\$98,000)
- The FY 2013-14 Adopted Budget includes \$118,000 in non-departmental budget for the Redlands Christian Migrant Association for the required six percent local match to provide school readiness services to 625 farmworker children
- The FY 2013-14 Adopted Budget includes the elimination of a vacant Division Director position

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DIVISION: ELDERLY & DISABILITY SERVICES

The Elderly and Disability Services Division provides services to elders and young adults with disabilities, to help maintain them in their own homes.

- Provides a continuum of services for the elderly, including specialized senior centers, meals for the elderly, recreation, health support, transportation, home care, and care planning (e.g. Meals for the Elderly, Meals on Wheels, Foster Grandparents, and Senior Companions programs)
- Provides a continuum of services and programs including Disability Services and Independent Living (D/SAIL) for individuals with disabilities, including independent living skills and employment placement assistance

Strategic Objectives - Measures

- HH2-4: Reduce the need for institutionalization for the elderly

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Increase the opportunity for the elderly and disabled to live independently	Elders remaining in their own homes through In-Home Support Services	OP	↔	453	428	356	356	356
	Persons with disabilities assisted in gaining independence, autonomy and control over their lives	OP	↔	534	495	495	495	495
	Elders participating as Senior Companions	OP	↔	205	184	101	107	130
	Elders participating as Foster Grandparents	OP	↔	95	93	80	80	80
	At-risk children served by Foster Grandparents	OP	↔	180	180	180	180	180
	Meals served through congregate meals	OP	↔	246,370	282,304	241,192	241,192	240,000
	Meals served through Meals on Wheels	OP	↔	146,615	133,306	100,376	100,376	100,000
	Coordinated volunteer opportunities*	OC	↑	896	947	900	500	500

*Decrease in FY 2012-13 Actual due to funding agency request for a decrease in the number of volunteers to enhance quality of services

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the transfer of one driver attendant position to transportation (\$53,000) and the addition of three positions for the Gwen Cherry Park senior center (\$137,000)
- The FY 2013-14 Adopted Budget includes the elimination of three unfunded vacancies; a Social Services Administrator, a Social Services Supervisor 1, and a Social Worker 1

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DIVISION: ENERGY PROGRAMS

The Energy Programs Division provides a range of services to low- to moderate-income homeowners in Miami-Dade County through Weatherization, Weatherization Assistance Program/Low Income Home Energy Assistance Program (WAP/LIHEAP), Senior Housing Assistance Repair (SHARP), Water Conservation Initiatives, Residential Shuttering, Solar, Single Family Rehab, and other community development programs; these services increase energy and water efficiency and conservation; reduce energy costs; increase the value of homes and communities; reduce greenhouse gas emissions; increase community awareness of the importance of energy and water conservation; and improve the quality of life of homeowners by addressing health and safety issues, while enhancing an individual or family's ability to become self-sufficient.

Strategic Objectives - Measures

- HH3-4: Increase the self sufficiency of vulnerable residents/special populations

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Assist low-income families and elders by reducing energy consumption and high expenses through weatherization assistance and energy conservation programs	Homes receiving Weatherization Services*	OP	↔	539	714	50	80	80
	Low- to moderate-income households, including elderly and disabled homeowners, receiving house painting services**	OP	↔	62	60	60	130	60

* Decrease in FY 2012-13 Budget due to completion of ARRA weatherization program

**The FY 2012-13 actual increased due to additional CDBG funding received from PHCD for painting services

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes a total of \$976,000 for the Weatherization Assistance Program, which enables low-income families to permanently reduce their energy bills by making their homes more energy efficient
- The FY 2013-14 Adopted Budget further emphasizes home rehabilitation by adding \$500,000 in HOME funding for the Elderly Residential Program, \$500,000 in HOME funding for the Single Family Rehabilitation Program, \$443,000 in Community Development Block Grant (CDBG) for residential rehabilitation and \$500,000 in Documentary Surtax funding for further housing rehabilitation, for a total of \$1.943 million from Public Housing and Community Development
- The FY 2013-14 Adopted Budget includes CDBG funding for Single Family Housing Rehabilitation within the boundaries of Neighborhood Revitalization Strategy Areas (NRSAs) (\$864,000)
- The FY 2013-14 Adopted Budget includes \$117,000 in the non-departmental budget for the CAHS Hurricane Shutter Program
- *The Department's FY 2013-14 Adopted Budget includes the elimination of three positions (\$102,000) as a result of the completion of the ARRA funded activities in FY 2012-13*
- The 2013-14 Adopted Budget includes the transfer of facility maintenance (formerly Neighborhood Assistance) from Family and Community Services Division to the Energy Division (\$989,000 and six positions)
- *The FY 2013-14 Adopted Budget includes the elimination of a vacant Emergency Manager position*

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DIVISION: GREATER MIAMI SERVICE CORPS

The Greater Miami Service Corps (GMSC) Division administers and operates the National Urban Corps for Greater Miami, which involves young adults (ages 18-23) in the physical and social needs of their community through volunteerism and community service, while providing a structured and meaningful work experience and comprehensive educational opportunities.

Strategic Objectives - Measures

- HH3-1: Ensure that all individuals 18 years & older (including foster care and juvenile justice youths) are work ready

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Increase the employment skills of targeted youth	Youth Adults placed in Unsubsidized employment and/or Education (ROMA Goal 1 Employment Support)*	OC	↑	50	31	40	38	40
	Work Experience and Employability Skills Training to Unemployed young Adults (ROMA Goal 1)	OP	↔	175	98	120	473	400
	Cost per youth provided training and career services	EF	↓	\$12,028	\$16,112	\$14,928	\$5,175	\$5,760

*FY 2010-11 and FY 2011-12 Actuals and FY 2012-13 Budget included all youths that come through the corps and South Florida Workforce; FY 2012-13 Actuals and FY 2013-14 Target include only corps members

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes \$165,000 in state funding from the Florida Department of Transportation and \$25,000 in private foundation support to provide work experience opportunities and training programs
- The FY 2013-14 Adopted Budget includes the following contracts and interdepartmental transfers: \$292,000 from Public Works and Waste Management, \$75,000 from the Regulatory and Economic Resources (RER) Department, and \$50,000 from Miami-Dade Fire Rescue (MDFR)
- The FY 2013-14 Adopted Budget includes federal funding of \$790,000 from South Florida Workforce, \$488,000 from Youth Builder, \$94,000 from Volunteer Florida and \$170,000 in CDBG funding to provide work experience opportunities and training programs
- The FY 2013-14 Adopted Budget includes the addition of one Greater Miami Service Corps (GMSC) Team Supervisor (\$52,000) supported by increased grant funding

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DIVISION: FAMILY AND COMMUNITY SERVICES

The Family and Community Services formerly known as Self Help Division provides services through the Community Services Block Grant (CSBG) to assist low-income families and communities toward self-sufficiency, including family and community development, Low-income Home Energy Assistance Program (LIHEAP), information referral, computer training, emergency food and shelter assistance, relocation assistance, youth intervention, job training and placement; provides staff support to 16 Community Advisory Committees (CAC); and administers programs focusing on the development and care of veterans.

Strategic Objectives - Measures

- HH3-1: Ensure that all individuals 18 years & older (including foster care and juvenile justice youths) are work ready

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Assist low-income families and communities in moving towards self-sufficiency	Residents accessing services at neighborhood based Community Enrichment Centers*	OP	↔	238,000	178,000	84,000	78,000	78,000
	Residents participating in comprehensive self-sufficiency services*	OP	↔	2,946	1,930	1,100	880	1,080

*Decrease in FY 2011-12 Actual and FY 2012-13 Target due to reduced LIHEAP grant funding

- HH3-4: Increase the self sufficiency of vulnerable residents/special populations

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Increase the opportunity for self-sufficiency for veterans	Veterans assisted with benefit claims*	OP	↔	1,337	1,805	900	900	1,400

*The increase in the number of veterans served in FY 2013-14 Target is due to increased outreach efforts and a grant received in FY 2012-13 to serve homeless veterans

DIVISION COMMENTS

- In FY 2013-14, the Department will continue to provide self-sufficiency services to CSBG eligible residents through the Family and Community Services Division by using its network of 15 Neighborhood Services Centers to improve access for low-income residents (\$3.312 million in CSBG and \$3.135 million in Countywide General Fund)
- The FY 2013-14 Adopted Budget includes \$10.822 million in Low-Income Home Energy Assistance Program (LIHEAP) funding, a reduction of \$3.436 million compared to FY 2012-13 funding levels, which provides assistance with paying utility bills to low-income households
- The FY 2013-14 Adopted Budget includes the elimination of one Social Worker 1 position (\$59,000) due to reduction in grant funding
- The 2013-14 Adopted Budget includes the transfer of facility maintenance activities (formerly Neighborhood Assistance) from Family and Community Services Division to the Energy Division (\$989,000 and six positions)
- The FY 2013-14 Adopted Budget includes the elimination of a vacant Division Director position

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Hire 15 Home Care Aides and two Home Care Aide Supervisors to provide home care to 75 additional elderly individuals	\$0	\$742	17
Fund 140,525 meals to an additional 385 high-risk elders receiving in-home services by expanding the existing contract for the Elderly High-Risk Nutritional Meal program	\$0	\$656	0
Hire five Home Care Aides and one Social Worker 1 to provide care for an additional 44 persons with disabilities in support of independent living	\$0	\$274	6
Hire 15 positions to restore domestic violence intervention services to 384 perpetrators and victims	\$0	\$1,901	15
Hire 14 positions to restore the corrections base treatment component of TASC	\$0	\$1,331	14
Hire nine positions to restore the Homeless Assessment Referral and Tracking (HART) Program	\$0	\$857	9
Hire 21 positions in the Rehabilitation Division to restore Assessment and Referral Services and reopen one Diversion and Treatment location for the Treatment Alternative to Street Crimes (TASC) Program	\$0	\$1,969	21
Total	\$0	\$7,730	82

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FUTURE	TOTAL
Revenue									
Comm. Dev. Block Grant	2,601	499	0	0	0	0	0	0	3,100
BBC GOB Financing	1,881	2,732	9,126	10,381	7,500	0	0	0	31,620
BBC GOB Interest	1,480	0	0	0	0	0	0	0	1,480
BBC GOB Series 2005A	1,697	0	0	0	0	0	0	0	1,697
BBC GOB Series 2008B	292	0	0	0	0	0	0	0	292
BBC GOB Series 2008B-1	1,627	0	0	0	0	0	0	0	1,627
BBC GOB Series 2011A	800	0	0	0	0	0	0	0	800
Capital Asset Series 2013A Bonds	2,758	0	0	0	0	0	0	0	2,758
Capital Outlay Reserve	0	200	0	0	0	0	0	0	200
Total:	13,136	3,431	9,126	10,381	7,500	0	0	0	43,574
Expenditures									
Strategic Area: Health And Human Services									
Equipment Acquisition	0	2,758	0	0	0	0	0	0	2,758
Facility Improvements	1,996	699	0	0	0	0	0	0	2,695
Neighborhood Service Centers	1,508	1,485	9,126	10,381	0	0	0	0	22,500
New Head Start Facilities	6,874	1,247	0	0	0	0	0	0	8,121
Rehabilitative Services Facilities	0	0	0	0	7,500	0	0	0	7,500
Total:	10,378	6,189	9,126	10,381	7,500	0	0	0	43,574

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CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The Arcola Lake Regional Head Start Center construction continues and is expected to be completed in FY 2013-14; the project is funded with Better Communities General Obligation Bond (BBC GOB) proceeds (\$7.516 million), and Community Development Block Grant (CDBG) funding (\$605,000), for a total of \$8.121 million; the total project cost was reduced by \$367,000 in FY 2011-12 due to reduced construction cost estimates, allowing reallocation of CDBG funds for the repair of the Seymour Gelber Senior Center
- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes \$499,000 in Community Development Block Grant (CDBG) funding for facility maintenance repairs; the various maintenance projects are expected to have no impact on the Department's operating budget
- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes \$200,000 in Capital Outlay Reserve (COR) funding requests for facility preventative maintenance.

FUNDED CAPITAL PROJECTS

(dollars in thousands)

CULMER/OVERTOWN NEIGHBORHOOD SERVICE CENTER RENOVATIONS - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #: 844020



DESCRIPTION: Renovate the structure of the existing 38,493 square foot Culmer/Overtown Neighborhood Service Center facility
 LOCATION: 1600 NW 3 Ave
 City of Miami

District Located: 3
 District(s) Served: 3

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	98	520	2,590	4,246	0	0	0	0	7,454
BBC GOB Series 2005A	39	0	0	0	0	0	0	0	39
BBC GOB Series 2008B	2	0	0	0	0	0	0	0	2
BBC GOB Series 2008B-1	5	0	0	0	0	0	0	0	5
TOTAL REVENUES:	144	520	2,590	4,246	0	0	0	0	7,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Art Allowance	0	0	102	0	0	0	0	0	102
Planning and Design	26	431	341	0	0	0	0	0	798
Construction	12	0	1,963	3,834	0	0	0	0	5,809
Construction Management	0	0	101	291	0	0	0	0	392
Project Administration	106	89	8	6	0	0	0	0	209
Project Contingency	0	0	75	115	0	0	0	0	190
TOTAL EXPENDITURES:	144	520	2,590	4,246	0	0	0	0	7,500

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CAHSD FACILITIES PREVENTATIVE MAINTENANCE

PROJECT #: 844080

DESCRIPTION: Provide for emergency repairs and preventative maintenance on departmental facilities to extend asset life and address life safety issues

LOCATION: Countywide
Various Sites

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	200	0	0	0	0	0	0	200
TOTAL REVENUES:	0	200	0	0	0	0	0	0	200
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	200	0	0	0	0	0	0	200
TOTAL EXPENDITURES:	0	200	0	0	0	0	0	0	200

KENDALL COMPLEX COTTAGES REFURBISHMENT - BUILDING BETTER COMMUNITIES BOND

PROJECT #: 844680

PROGRAM

DESCRIPTION: Refurbish the 11 Kendall Cottages (approximately 4,600 square foot per cottage) for County operated day treatment services for children with special needs

LOCATION: 11024 SW 84 St
Unincorporated Miami-Dade County

District Located: 10
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	7,500	0	0	0	7,500
TOTAL REVENUES:	0	0	0	0	7,500	0	0	0	7,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	0	53	0	0	0	53
Construction	0	0	0	0	7,447	0	0	0	7,447
TOTAL EXPENDITURES:	0	0	0	0	7,500	0	0	0	7,500

Estimated Annual Operating Impact will begin in FY 2017-18 in the amount of \$333,000

CDBG FACILITY REPAIRS

PROJECT #: 847070

DESCRIPTION: Repair departmental facilities with CDBG funding

LOCATION: Countywide
Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Comm. Dev. Block Grant	1,996	499	0	0	0	0	0	0	2,495
TOTAL REVENUES:	1,996	499	0	0	0	0	0	0	2,495
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	1,996	499	0	0	0	0	0	0	2,495
TOTAL EXPENDITURES:	1,996	499	0	0	0	0	0	0	2,495

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REGIONAL HEAD START CENTER (ARCOLA LAKE) - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #: 979930



DESCRIPTION: Construct a regional, multi-purpose Head Start educational and training center to accommodate 120 low-income children
 LOCATION: NW 81 St and NW 7 Ave District Located: 2, 3
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Comm. Dev. Block Grant	605	0	0	0	0	0	0	0	605
BBC GOB Financing	1,448	1,247	0	0	0	0	0	0	2,695
BBC GOB Interest	1,480	0	0	0	0	0	0	0	1,480
BBC GOB Series 2005A	1,540	0	0	0	0	0	0	0	1,540
BBC GOB Series 2008B	196	0	0	0	0	0	0	0	196
BBC GOB Series 2008B-1	805	0	0	0	0	0	0	0	805
BBC GOB Series 2011A	800	0	0	0	0	0	0	0	800
TOTAL REVENUES:	6,874	1,247	0	0	0	0	0	0	8,121
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Art Allowance	75	0	0	0	0	0	0	0	75
Land/Building Acquisition	1,492	0	0	0	0	0	0	0	1,492
Planning and Design	882	0	0	0	0	0	0	0	882
Construction	3,758	686	0	0	0	0	0	0	4,444
Furniture, Fixtures and Equipment	0	266	0	0	0	0	0	0	266
Equipment Acquisition	100	252	0	0	0	0	0	0	352
Construction Management	363	33	0	0	0	0	0	0	396
Project Administration	168	10	0	0	0	0	0	0	178
Project Contingency	36	0	0	0	0	0	0	0	36
TOTAL EXPENDITURES:	6,874	1,247	0	0	0	0	0	0	8,121

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$355,000

TRANSPORTATION BUSES

PROJECT #: 6004410



DESCRIPTION: Replace aging fleet and acquire 16 new buses to transport the variety of clients served by the Community Action and Human Services Department
 LOCATION: Countywide District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Asset Series 2013A Bonds	2,758	0	0	0	0	0	0	0	2,758
TOTAL REVENUES:	2,758	0	0	0	0	0	0	0	2,758
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	0	2,758	0	0	0	0	0	0	2,758
TOTAL EXPENDITURES:	0	2,758	0	0	0	0	0	0	2,758

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

**NEW WYNWOOD/ALLAPATTAH REGIONAL NEIGHBORHOOD SERVICE CENTER - BUILDING
BETTER COMMUNITIES BOND PROGRAM**

PROJECT #: 8463701



DESCRIPTION: Demolish and/or reconstruct the 25,547 square foot Wynwood Neighborhood Service Center facility including regional services for Allapattah Neighborhood
 LOCATION: 2902 NW 2 Ave District Located: 3
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	335	965	6,536	6,135	0	0	0	0	13,971
BBC GOB Series 2005A	118	0	0	0	0	0	0	0	118
BBC GOB Series 2008B	94	0	0	0	0	0	0	0	94
BBC GOB Series 2008B-1	817	0	0	0	0	0	0	0	817
TOTAL REVENUES:	1,364	965	6,536	6,135	0	0	0	0	15,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	1,066	252	0	0	0	0	0	0	1,318
Construction	0	643	5,830	5,836	0	0	0	0	12,309
Construction Management	0	35	371	158	0	0	0	0	564
Project Administration	298	20	160	70	0	0	0	0	548
Project Contingency	0	15	175	71	0	0	0	0	261
TOTAL EXPENDITURES:	1,364	965	6,536	6,135	0	0	0	0	15,000

UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
FACILITY IMPROVEMENTS	Countywide	10,000
40/50 YEAR BUILDING RECERTIFICATIONS	Various Sites	2,000
COMMUNITY ACTION AND HUMAN SERVICES FACILITY MAINTENANCE AND REPAIRS	Countywide	1,000
PURCHASE AND REPLACE PLAYGROUND EQUIPMENT	Various Head Start Centers	512
NORTH COUNTY NEIGHBORHOOD SERVICE CENTER DRAINAGE	3201 NW 207 St	120
UNFUNDED TOTAL		13,632

COMMUNITY ACTION AND HUMAN SERVICES (CAHS) BUDGET BY MAJOR PROGRAM

(dollars in thousands)

PROGRAM BY DIVISION	Current FY	GENERAL FUNDS		FEDERAL / STATE		OTHER FUNDS		TOTAL		SERVICE LEVEL	
	Next FY	Budget	FT	Budget	FT	Budget	FT	Budget	FT	#	Note
ADMINISTRATION											
Administration	FY 2012-13	\$5,234	34	\$50	0	\$48	0	\$5,332	34		N/A
	FY 2013-14	\$5,678	35	\$0	0	\$143	0	\$5,821	35		
Transportation	FY 2012-13	\$1,766	18	\$184	2	\$70	2	\$2,020	22	35,500	Number of clients served
	FY 2013-14	\$1,825	15	\$237	1	\$99	1	\$2,161	17	35,500	
Subtotal (Administration)	FY 2012-13	\$7,000	52	\$234	2	\$118	2	\$7,352	56		
	FY 2013-14	\$7,503	50	\$237	1	\$242	1	\$7,982	52		
CHILD DEVELOPMENT SERVICES											
Child Care Services	FY 2012-13	\$3,700	0	\$94,444	112	\$0	0	\$98,144	112	20,710	Subsidized child care slots
	FY 2013-14	\$0	0	\$0	0	\$0	0	\$0	0	0	
Child Development Programs	FY 2012-13	\$0	0	\$5,210	21	\$1,107	0	\$6,317	21	390	Slots funded for refugees
	FY 2013-14	\$0	0	\$0	0	\$0	0	\$0	0	0	
Voluntary Pre-Kindergarten (VPK)	FY 2012-13	\$0	0	\$54,892	17	\$0	0	\$54,892	17	21,900	Slots funded for VPK
	FY 2013-14	\$0	0	\$0	0	\$0	0	\$0	0	0	
Subtotal (CDS)	FY 2012-13	\$3,700	0	\$154,546	150	\$1,107	0	\$159,353	150		
	FY 2013-14	\$0	0	\$0	0	\$0	0	\$0	0		
EMPLOYMENT AND TRAINING											
At-Risk Youth	FY 2012-13	\$28	0	\$0	0	\$109	2	\$137	2	600	At-risk clients served
	FY 2013-14	\$45	0	\$0	0	\$109	2	\$154	2	600	
South Dade Skills Center	FY 2012-13	\$93	1	\$403	3	\$58	0	\$554	4	65	Farmworkers and migrants employed
	FY 2013-14	\$98	1	\$403	2	\$58	0	\$559	3	70	
Targeted Refugee Services	FY 2012-13	\$0	0	\$0	1	\$0	0	\$0	1	0	Refugees served
	FY 2013-14	\$0	0	\$0	0	\$0	0	\$0	0	0	
Subtotal (Employment)	FY 2012-13	\$121	1	\$403	4	\$167	2	\$691	7		
	FY 2013-14	\$143	1	\$403	2	\$167	2	\$713	5		
PSYCHOLOGICAL SERVICES											
Psychological Services	FY 2012-13	\$0	0	\$0	0	\$150	1	\$150	1	100	Emotionally challenged children served
	FY 2013-14	\$159	1	\$0	0	\$0	0	\$159	1	320	
REHABILITATIVE SERVICES											
Division Administration	FY 2012-13	\$273	2	\$0	0	\$0	0	\$273	2		N/A
	FY 2013-14	\$253	2	\$0	0	\$0	0	\$253	2		
Community Services (Intake and Treatment)	FY 2012-13	\$1,132	5	\$2,385	25	\$184	1	\$3,701	31	3,200	Assessments completed
	FY 2013-14	\$1,122	5	\$2,323	25	\$184	1	\$3,629	31	3,000	
Treatment Alternatives to Street Crimes (TASC)	FY 2012-13	\$1,860	21	\$0	0	\$588	2	\$2,448	23	1,200	Drug Court referred individuals served
	FY 2013-14	\$1,862	21	\$350	0	\$227	2	\$2,439	23	1,050	
Subtotal (Rehabilitative)	FY 2012-13	\$3,265	28	\$2,385	25	\$772	3	\$6,422	56		
	FY 2013-14	\$3,237	28	\$2,673	25	\$411	3	\$6,321	56		
VIOLENCE PREVENTION AND INTERVENTION											
Advocates for Victims	FY 2012-13	\$1,612	13	\$1,929	29	\$1,433	10	\$4,974	52	1,441	Domestic violence victims provided shelter and advocacy
	FY 2013-14	\$1,898	13	\$2,494	29	\$933	10	\$5,325	52	1,441	
Domestic Violence Intake	FY 2012-13	\$570	5	\$0	0	\$0	0	\$570	5	4,184	Domestic violence victims received and referred by intake unit
	FY 2013-14	\$591	5	\$500	0	\$0	0	\$1,091	5	6,000	
Subtotal (VPI)	FY 2012-13	\$2,182	18	\$1,929	29	\$1,433	10	\$5,544	57		
	FY 2013-14	\$2,489	18	\$2,994	29	\$933	10	\$6,416	57		
ELDERLY AND DISABILITY SERVICES											
Division Administration	FY 2012-13	\$573	5	\$0	0	\$0	0	\$573	5		N/A
	FY 2013-14	\$667	5	\$0	0	\$0	0	\$667	5		
Adult Day Care	FY 2012-13	\$1,661	19	\$416	3	\$622	3	\$2,699	25	325	Elders provided support services
	FY 2013-14	\$1,932	19	\$630	3	\$244	3	\$2,806	25	325	
High Risk Elderly Meals	FY 2012-13	\$1,000	0	\$711	0	\$0	0	\$1,711	0	423,416	High risk meals served at senior centers
	FY 2013-14	\$1,000	0	\$711	0	\$0	0	\$1,711	0	423,416	
Meals for the Elderly	FY 2012-13	\$580	1	\$1,836	10	\$0	0	\$2,416	11	241,192	Congregate meals served
	FY 2013-14	\$643	1	\$1,887	10	\$0	0	\$2,530	11	240,000	
Meals on Wheels	FY 2012-13	\$497	3	\$0	0	\$0	0	\$497	3	100,376	Meals delivered to isolated seniors
	FY 2013-14	\$518	3	\$0	0	\$0	0	\$518	3	100,000	
Senior Centers	FY 2012-13	\$535	7	\$0	0	\$0	0	\$535	7	95	Elders receiving social services at senior centers
	FY 2013-14	\$747	9	\$0	0	\$0	0	\$747	9	130	
Care Planning	FY 2012-13	\$794	9	\$41	1	\$0	0	\$835	10	356	Elders provided case management and in-home services
	FY 2013-14	\$750	9	\$51	1	\$0	0	\$801	10	306	
Foster Grandparents	FY 2012-13	\$111	1	\$280	2	\$0	0	\$391	3	80	Elders participating as foster grandparents
	FY 2013-14	\$123	1	\$280	2	\$0	0	\$403	3	80	
Home Care Program	FY 2012-13	\$3,631	78	\$0	0	\$45	1	\$3,676	79	380	Elders remaining in their own homes through in-home services
	FY 2013-14	\$4,012	75	\$62	0	\$3	1	\$4,077	76	380	
Retired Seniors Volunteer Program (RSVP)	FY 2012-13	\$54	0	\$130	1	\$0	0	\$184	1	900	Elders participating as volunteers
	FY 2013-14	\$68	0	\$104	1	\$0	0	\$172	1	500	
Senior Companions	FY 2012-13	\$0	0	\$564	4	\$133	0	\$697	4	101	Elders participating as senior companions to other seniors
	FY 2013-14	\$0	0	\$566	4	\$124	0	\$690	4	130	
Subtotal (Elderly)	FY 2012-13	\$9,436	123	\$3,978	21	\$800	4	\$14,214	148		
	FY 2013-14	\$10,460	122	\$4,291	21	\$371	4	\$15,122	147		
Disability Services and Independent Living (D/SAIL)	FY 2012-13	\$407	10	\$179	1	\$200	0	\$786	11	495	Individuals with disabilities served
	FY 2013-14	\$453	10	\$379	1	\$0	0	\$832	11	495	
Subtotal (Elderly and Disability)	FY 2012-13	\$9,843	133	\$4,157	22	\$1,000	4	\$15,000	159		
	FY 2013-14	\$10,913	132	\$4,670	22	\$371	4	\$15,954	158		

COMMUNITY ACTION AND HUMAN SERVICES (CAHS) BUDGET BY MAJOR PROGRAM

(dollars in thousands)

PROGRAM BY DIVISION	Current FY	GENERAL FUNDS		FEDERAL / STATE		OTHER FUNDS		TOTAL		SERVICE LEVEL	
	Next FY	Budget	FT	Budget	FT	Budget	FT	Budget	FT	#	Note
ENERGY											
Home Repair and Rehabilitation	FY 2012-13	\$0	0	\$0	0	\$2,685	9	\$2,685	9	33	Number of homes improved
	FY 2013-14	\$0	0	\$0	0	\$3,233	9	\$3,233	9	40	
Home Weatherization / Energy Conservation Program	FY 2012-13	\$195	2	\$509	4	\$326	6	\$1,030	12	75	Number of homes improved
	FY 2013-14	\$195	2	\$976	4	\$26	3	\$1,197	9	130	
Hurricane Shutters Programs*	FY 2012-13	\$0	0	\$0	0	\$0	0	\$0	0	18	Number of homes improved
	FY 2013-14	\$0	0	\$0	0	\$0	0	\$0	0	20	
Facility Maintenance	FY 2012-13	\$754	6	\$0	0	\$414	0	\$1,168	6	9	Neighborhood Service Centers maintained
	FY 2013-14	\$992	5	\$0	0	\$304	0	\$1,296	5	12	
Subtotal (Energy)	FY 2012-13	\$949	8	\$509	4	\$3,425	15	\$4,883	27		
	FY 2013-14	\$1,187	7	\$976	4	\$3,563	12	\$5,726	23		
GREATER MIAMI SERVICE CORPS											
Greater Miami Service Corps	FY 2012-13	\$0	0	\$761	4	\$1,066	6	\$1,827	10	40	Number of youth served
	FY 2013-14	\$0	0	\$1,538	5	\$767	6	\$2,305	11	46	
Subtotal (GMSC)	FY 2012-13	\$0	0	\$761	4	\$1,066	6	\$1,827	10		
	FY 2013-14	\$0	0	\$1,538	5	\$767	6	\$2,305	11		
HEAD START											
Head Start and Early Head Start	FY 2012-13	\$0	0	\$58,676	74	\$0	0	\$58,676	74	6,756	Number of funded slots
	FY 2013-14	\$2,520	0	\$55,707	74	\$0	0	\$58,227	74	7,234	
Subtotal (Head Start)	FY 2012-13	\$0	0	\$58,676	74	\$0	0	\$58,676	74		
	FY 2013-14	\$2,520	0	\$55,707	74	\$0	0	\$58,227	74		
FAMILY AND COMMUNITY SERVICES											
Services accessed through Neighborhood Centers	FY 2012-13	\$3,195	34	\$2,968	38	\$70	0	\$6,233	72	84,000	Number of clients served
	FY 2013-14	\$3,144	34	\$3,312	38	\$70	0	\$6,526	72	78,000	
Emergency Food & Shelter Program	FY 2012-13	\$0	0	\$205	0	\$0	0	\$205	0	1,100	Number of clients served
	FY 2013-14	\$0	0	\$141	0	\$0	0	\$141	0	1,068	
Low-Income Home Energy Assistance Program (LIHEAP)	FY 2012-13	\$0	0	\$14,258	2	\$0	0	\$14,258	2	46,580	Number of clients served
	FY 2013-14	\$0	0	\$10,822	1	\$0	0	\$10,822	1	33,873	
Life Support Initiative Assistance Program	FY 2012-13	\$0	0	\$0	0	\$169	0	\$169	0	200	Number of clients served
	FY 2013-14	\$0	0	\$0	0	\$0	0	\$0	0	0	
Veterans Services	FY 2012-13	\$240	4	\$0	0	\$0	0	\$240	4	900	Veterans and dependants assisted with filing veterans claims
	FY 2013-14	\$291	3	\$0	0	\$0	0	\$291	3	1,400	
Subtotal (Family and Community Services)	FY 2012-13	\$3,435	38	\$17,431	40	\$239	\$0	\$21,105	78		
	FY 2013-14	\$3,435	37	\$14,275	39	\$70	\$0	\$17,780	76		
TOTAL	FY 2012-13	\$30,495	278	\$241,031	354	\$9,477	43	\$281,003	675		
	FY 2013-14	\$31,586	274	\$83,473	201	\$6,524	38	\$121,583	513		

*Funding is included in the non-departmental budget

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Homeless Trust

The Miami-Dade County Homeless Trust (Homeless Trust) serves as the coordinating entity for services for homeless individuals and families throughout Miami-Dade County. The Homeless Trust administers a portion of the one percent Food and Beverage Tax proceeds, as well as federal, state, and other resources dedicated to services for the homeless; advises the Board of County Commissioners on issues related to homelessness; serves as the identified "Lead Agency" for the United States Housing and Urban Development (USHUD) funds for our community, and the State's Homeless Coalition for Miami-Dade County; implements the Miami-Dade County Community Homeless Plan; and provides administrative, contractual, and policy formulation assistance related to homeless services.

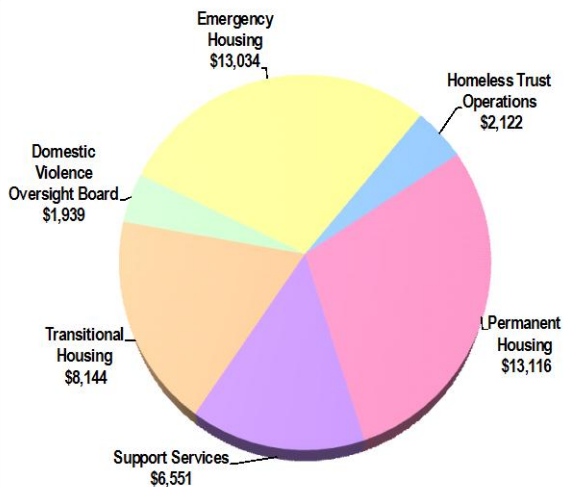
As part of the Health and Human Services strategic area, the Homeless Trust funds and monitors emergency, transitional, and permanent housing, as well as supportive services for the homeless. Each area is specifically designed to meet the unique needs of homeless individuals and families when they first enter the system, as well as their needs as they develop and evolve over time. This blend of housing and services comprises what is known as the homeless continuum of care. Over 6,000 emergency, transitional, and permanent housing beds have been developed by or through the Homeless Trust since its inception in 1993. The Homeless Trust also supports the Domestic Violence Oversight Board (DVOB) and coordinates and monitors the construction and operations of domestic violence centers in Miami-Dade County.

A Board of Trustees, comprised of 27 members, governs the Homeless Trust. Membership consists of appointed leadership, including County and City Commissioners, representatives from the Judiciary, the Superintendent of Schools, the Florida Department of Children and Families District Administrator and the City of Miami Manager. The Board also includes representation from the Miami Coalition for the Homeless; business, civic, and faith-based community groups; homeless service providers; homeless individuals; and formerly homeless individuals. In order for the Homeless Trust to be successful in its mission of assisting homeless individuals and families, it relies on the services offered by provider agencies within the community, including its private sector partner, the Chapman Partnership.

FY 2013-14 Adopted Budget

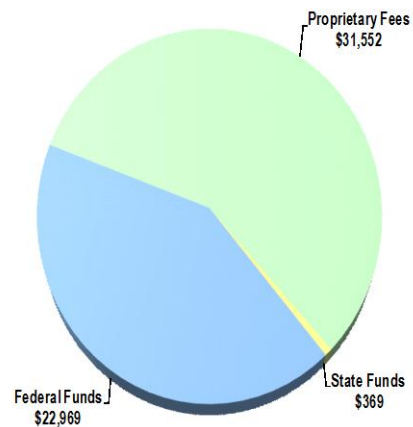
Expenditures by Activity

(dollars in thousands)



Revenues by Source

(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

<u>HOMELESS TRUST</u>	
<ul style="list-style-type: none">Oversees all departmental activities including personnel and budget development; coordinates services for homeless individuals and families throughout Miami-Dade County	
<u>FY 12-13</u> 15	<u>FY 13-14</u> 16

|

<u>DOMESTIC VIOLENCE OVERSIGHT BOARD (DVOB)</u>	
<ul style="list-style-type: none">Coordinates and monitors the construction process and programmatic operations of domestic violence centers in Miami-Dade County; provides administrative support to the DVOB	
<u>FY 12-13</u> 1	<u>FY 13-14</u> 1

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Revenue Summary				
Interest Earnings	22	16	20	20
Miscellaneous Revenues	0	0	100	10
Other Revenues	233	224	292	217
Reimbursements from Outside Agencies	0	0	0	240
Carryover	8,148	8,177	8,369	11,079
Food and Beverage Tax	14,583	15,910	18,068	19,986
State Grants	1,430	430	369	369
Federal Grants	20,572	19,307	21,996	22,969
Total Revenues	44,988	44,064	49,214	54,890

Operating Expenditures Summary

Salary	1,109	1,064	1,249	1,295
Fringe Benefits	284	219	237	345
Court Costs	0	0	0	0
Contractual Services	120	91	171	170
Other Operating	560	484	462	756
Charges for County Services	105	156	204	254
Grants to Outside Organizations	34,572	32,306	39,576	42,072
Capital	61	0	9	14
Total Operating Expenditures	36,811	34,320	41,908	44,906

Non-Operating Expenditures Summary

Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	271	7,306	9,984
Total Non-Operating Expenditures	0	271	7,306	9,984

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 12-13	Adopted FY 13-14	Budget FY 12-13	Adopted FY 13-14
Strategic Area: Health and Human Services				
Homeless Trust Operations	1,949	2,122	15	16
Domestic Violence Oversight Board	2,710	1,939	1	1
Emergency Housing	11,372	13,034	0	0
Permanent Housing	11,955	13,116	0	0
Support Services	5,250	6,551	0	0
Transitional Housing	8,672	8,144	0	0
Total Operating Expenditures	41,908	44,906	16	17

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	152	136	139	210	174
Fuel	0	0	0	2	0
Overtime	0	0	0	0	0
Rent	99	101	101	81	81
Security Services	0	0	0	0	0
Temporary Services	0	0	0	0	0
Travel and Registration	2	0	3	2	1
Utilities	17	21	18	22	15

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: HOMELESS TRUST OPERATIONS

The Homeless Trust Division oversees all departmental activities, including personnel and budget development, and coordinates services for homeless individuals and families throughout Miami-Dade County.

- Implements the policies developed by the Board of the Homeless Trust, including the utilization of local, state, and federal funds to assist the homeless
- Serves as staff to the Board of the Homeless Trust and liaison to the Office of the Mayor and the Board of County Commissioners
- Coordinates Homeless Trust activities and recommends; defines, and monitors operating goals, objectives, and procedures for the Homeless Trust
- Administers a portion of the one percent Food and Beverage Tax proceeds
- Provides a continuum of support services for targeted special populations, including services related to sexual assault and domestic violence, immigrant and new entrant, mental health, substance abuse, and recently released inmate issues
- Provides access to culturally sensitive outreach, prevention and intervention services for Miami-Dade County children, youth, and their families
- Administers 107 individual grant-funded programs with 28 organizations to provide essential homeless services in Miami-Dade County
- Conducts two countywide homeless census counts each year to continue to assess the type and number of homeless individuals in Miami-Dade County, as well as surveys and analysis of system utilization and performance
- Manages the local Homeless Management Information System to track system utilization, needs, gaps, and trends

Strategic Objectives - Measures

- HH2-1: End homelessness

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Provide effective services to homeless individuals and families in Miami-Dade County	Unsheltered chronically homeless people in Miami-Dade County	OC	↓	229	374	200	547	400
	Beds in homeless continuum of care *	OP	↔	7,240	7,515	7,100	7,727	7,860
	Permanent housing units completed **	OC	↑	660	217	100	105	100
	Homeless outreach team contacts with clients	OP	↔	50,384	52,819	55,000	56,937	55,000
	Placements into housing units *	OP	↔	16,903	15,071	14,500	12,892	14,500

* FY 2011-12 Actuals have been corrected from FY 2012-13 Adopted Budget and Multi-Year Capital Plan

** FY 2010-11 Actuals reflect the completion of the Carrfour Villa Aurora project

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes one additional Special Projects Administrator to oversee USHUD required changes to service delivery and housing development resulting from implementation of the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act (\$92,000)

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: DOMESTIC VIOLENCE OVERSIGHT BOARD

The Domestic Violence Oversight Board (DVOB) Division coordinates and monitors the construction process and programmatic operations of domestic violence centers in Miami-Dade County and provides administrative support to the DVOB

- Monitors service provider contracts and evaluates the provision of services to domestic violence victims
- Coordinates services between shelters

Strategic Objectives - Measures

- HH2-5: Improve access to abuse prevention, intervention and support services

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Provide advocacy, outreach, safe shelter, transportation, emergency financial assistance, emergency food and clothing to victims of domestic crimes and their families	Clients provided emergency shelter and/ or services at The Lodge	OP	↔	1,221	1,065	1,125	1,058	1,100

ADDITIONAL INFORMATION

- In FY 2013-14, Capital Reserves are funded at \$3.219 million for future facility repairs; Tax Equalization Reserves are funded at \$6.302 million, and Operational Reserves are funded at \$3.39 million for any emergencies or significant reductions to the Food and Beverage Tax collections

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FUTURE	TOTAL
Revenue									
Food and Beverage Tax	50	1,000	3,500	3,450	0	0	0	0	8,000
Total:	50	1,000	3,500	3,450	0	0	0	0	8,000
Expenditures									
Strategic Area: Health And Human Services									
Domestic Violence Facilities	50	1,000	3,500	3,450	0	0	0	0	8,000
Total:	50	1,000	3,500	3,450	0	0	0	0	8,000

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes \$1 million to plan and begin construction of the second DVOB center; once completed, the Center will provide a minimum of 60 emergency shelter beds for domestic violence victims and their dependents

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FUNDED CAPITAL PROJECTS

(dollars in thousands)

SECOND DOMESTIC VIOLENCE SHELTER

PROJECT #: 207931



DESCRIPTION: Construct a new domestic violence shelter

LOCATION: Undisclosed
Not Applicable

District Located:
District(s) Served:

Countywide
Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Food and Beverage Tax	50	1,000	3,500	3,450	0	0	0	0	8,000
TOTAL REVENUES:	50	1,000	3,500	3,450	0	0	0	0	8,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	50	400	0	0	0	0	0	0	450
Construction	0	600	3,500	3,450	0	0	0	0	7,550
TOTAL EXPENDITURES:	50	1,000	3,500	3,450	0	0	0	0	8,000

Estimated Annual Operating Impact will begin in FY 2016-17 in the amount of \$2,262,000

UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
ADVANCED CARE HOUSING	Various Sites	175,000
UNFUNDED TOTAL		175,000

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Public Housing and Community Development

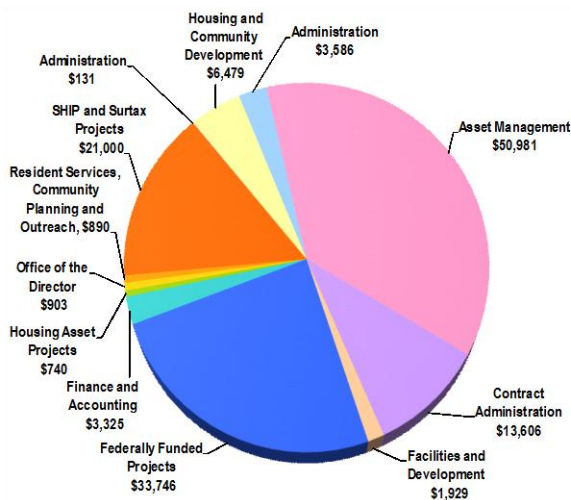
The Department of Public Housing and Community Development (PHCD) administers federal funding for all of the County's housing and community development programs including public housing, rental housing, affordable housing, rehabilitation and revitalization. These programs have been developed to provide decent, safe, sanitary, and affordable housing and to promote viable urban communities and sustainable living environments, principally for extremely low-income to moderate-income families and individuals.

As part of the Health and Human Services and the Economic Development strategic areas, PHCD oversees over 9,000 units of public housing and provides Section 8 subsidized payments for up to 17,000 clients. The Department provides supportive services to improve the quality of life and general environment of public housing residents, including assisted living facility (ALF) services for elderly residents and the Family Self-Sufficiency Program for tenants in both the Private Rental (Section 8) and Public Housing programs. PHCD monitors and oversees performance through the Public Housing Assessment System (PHAS) and the Section Eight Management Assessment Program (SEMAP). PHCD provides assistance and programs that expand economic opportunity and community development. Additionally, PHCD is the County department primarily responsible for developing and financing affordable housing, to include the oversight of the Documentary Stamp Surtax (Surtax) and State Housing Initiatives Partnership (SHIP) funds for affordable housing development.

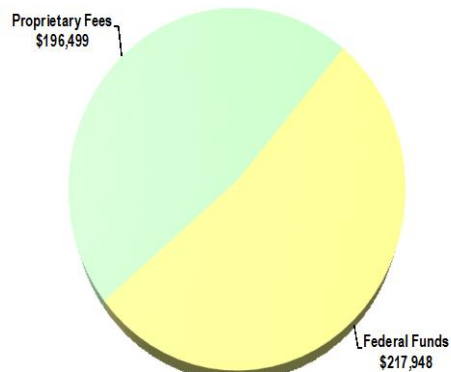
PHCD's stakeholders are the residents of Miami-Dade County, primarily extremely low-income to moderate-income individuals, families, and elderly residents. PHCD works closely with its Resident Boards, private landlords, affordable housing developers, for-profit and non-profit organizations and County departments. A primary partner of PHCD is the United States Department of Housing and Urban Development (U.S. HUD), which provides the Public Housing, Capital Grants, Section 8, HOPE VI, Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), Emergency Solutions Grant (ESG), and Neighborhood Stabilization Program (NSP) funding.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

OFFICE OF THE DIRECTOR	
<ul style="list-style-type: none"> Provides direction, communication, and coordination of federal and local housing and community development programs to assist extremely low-to moderate-income families and the elderly and disabled; provides management supervision for agency divisions and offices including the Applicant Leasing Center; interacts with public and private stakeholders to ensure attainment of PHCD's goals and objectives 	
<u>FY 12-13</u> 6	<u>FY 13-14</u> 6
<p style="text-align: center;">ASSET MANAGEMENT</p> <ul style="list-style-type: none"> Provides on-going rehabilitation of public housing vacant units for prospective residents, and rehabilitation of vacant units for residents with Reasonable Accommodations needs; provides technical maintenance support services to all regional sites as needed; responsible for the management and maintenance services of over 9,000 units encompassed in 105 Public Housing Developments; manages the capital asset inventory; provides relocation leasing, rent collection, evictions, policy reviews, and future developments; accepts all applications for Public Housing; interviews prospective residents, determines eligibility, assigns units and maintains waiting list of current applicants; maintains waiting list of residents approved for relocation and assigns units 	<p style="text-align: center;">FACILITIES AND DEVELOPMENT</p> <ul style="list-style-type: none"> Manages design and construction of capital improvement projects including rehabilitation of existing development sites (over 9,000 units), new affordable housing developments, including the Scott/ Carver HOPE VI re-development, GOB projects, and the infill housing program; prioritizes capital projects and ensures capital funds are obligated and expended within federal guidelines; administers developer activities such as environmental clearance, financial closing, U.S. HUD and local agency approvals, project schedules, design and plan reviews, construction and completion; develops contract documents for bidding to contractors and administers the design and construction process
<u>FY 12-13</u> 202	<u>FY 13-14</u> 277
<p style="text-align: center;">ADMINISTRATION</p> <ul style="list-style-type: none"> Conducts audits for compliance with U.S. HUD and departmental regulations; oversees administrative functions, including human resources, technical services, procurement, Helen M. Sawyer Plaza Assisted Living Facility, Emergency Management Operations, and investigations regarding fair housing complaints; handles reasonable accommodation requests for tenants and applicants 	<p style="text-align: center;">CENTRALIZED MAINTENANCE</p> <ul style="list-style-type: none"> Provides ongoing rehabilitation of public housing vacant units for prospective residents, and rehabilitation of vacant units for residents with Reasonable Accommodations needs; provides technical maintenance support services to all regional sites as needed
<u>FY 12-13</u> 35	<u>FY 13-14</u> 40
<p style="text-align: center;">FINANCE AND ACCOUNTING</p> <ul style="list-style-type: none"> Provides financial support to the Department and ensures that Federal and County requirements are met; oversees budgeting, accounting, financial reporting, accounts payable, Section 8 programs oversight, and revenue management; services loan portfolio of over 6,000 loans for affordable housing developments, rehabilitation and construction 	<p style="text-align: center;">CONTRACT ADMINISTRATION</p> <ul style="list-style-type: none"> Administers special Section 8 programs, including Moderate Rehabilitation, Shelter Plus Care, and Single Room Occupancy; monitors private contractors for the Housing Choice Voucher Program; oversees the County-owned Substantial Rehabilitation and Section 8 New Construction programs managed by private firms; accepts all applications for Section 8 New Construction, Section 8 Housing Choice Voucher, and Moderate Rehabilitation programs; interviews prospective residents, determines eligibility, and maintains waiting list of current applicants
<u>FY 12-13</u> 38	<u>FY 13-14</u> 37
<p style="text-align: center;">HOUSING AND COMMUNITY DEVELOPMENT</p> <ul style="list-style-type: none"> Administers federal and state funded programs including the Community Development Block Grant (CDBG), the Home Investment Partnerships Program (HOME), the Emergency Solutions Grant (ESG), the Neighborhood Stabilization Program (NSP), Documentary Stamp Surtax (Surtax), and State Housing Initiatives Partnership (SHIP) funds designed to develop viable urban communities by providing decent housing, and a suitable living environment, principally for low-to-moderate income households 	<p style="text-align: center;">RESIDENT SERVICES, COMMUNITY PLANNING AND OUTREACH</p> <ul style="list-style-type: none"> Develops and implements annual competitive award process and subsequent recapture/reallocation of funding for CDBG, HOME, ESG, NSP, Surtax and SHIP programs; administers community planning functions including citizen participation, annual reporting requirements to U.S. HUD for funding programs, as well as submission of the 5-Year Consolidated Plan, Annual Action Plans, and Consolidated Annual Performance Evaluation Report (CAPER); assists public housing residents with attaining self-sufficiency through strategic partnerships with public and private service providers
<u>FY 12-13</u> 35	<u>FY 13-14</u> 33
	<u>FY 12-13</u> 22
	<u>FY 13-14</u> 26
	<u>FY 12-13</u> 14
	<u>FY 13-14</u> 13

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Revenue Summary				
Interest Income	217	303	244	620
Loan Repayments	13,644	9,097	9,826	7,872
Loans Servicing Fees	483	284	1,049	1,005
Miscellaneous Revenues	4,811	4,616	4,362	4,553
Carryover - CD	9,828	10,434	10,057	10,178
Carryover - DRI/EZ/EH	28,197	18,863	2,708	7,506
Carryover - EDI/BEDI	3,711	2,509	1,444	1,313
Carryover - Public Housing	12,819	10,201	6,243	12,396
Carryover CDBG	33,608	37,864	27,739	22,529
Carryover HOME	32,577	30,356	22,233	16,939
Carryover NSP	7,178	5,987	4,026	1,484
Carryover SHIP	9,214	3,055	348	2,998
Carryover Surtax	44,319	57,738	65,127	62,080
Documentary Stamp Surtax	19,332	19,174	17,328	24,000
Program Income	16	242	74	95
Rental Income	17,470	17,906	17,583	18,651
SHIP	0	728	0	2,280
Section 8 Admin Fee	16,524	14,584	14,069	13,953
Public Housing Subsidy	37,428	34,863	33,950	31,863
Emergency Shelter Grant	793	1,410	1,410	774
Federal Funds	9,551	4,866	4,301	3,896
CDBG	16,285	10,611	10,611	11,002
CDBG Program Income	364	302	152	152
NSP Program Income	0	32	0	2
HOME	6,232	3,513	3,507	3,325
HOME Program Income	52	1,186	1,391	1,000
Hope VI	398	0	0	0
Housing Assistance Payments	168,646	167,186	174,777	151,981
Total Revenues	493,697	467,910	434,559	414,447

Operating Expenditures

Summary

Salary	33,652	27,794	29,997	29,842
Fringe Benefits	8,725	6,291	6,739	8,289
Court Costs	311	186	314	179
Contractual Services	27,377	24,612	27,278	25,041
Other Operating	75,097	69,879	60,271	67,818
Charges for County Services	6,086	6,519	5,557	6,147
Grants to Outside Organizations	559	0	0	0
Capital	0	0	0	0
Total Operating Expenditures	151,807	135,281	130,156	137,316

Non-Operating Expenditures

Summary

Transfers	166,739	160,638	169,987	150,929
Distribution of Funds In Trust	0	0	0	0
Debt Service	5,077	4,350	3,680	4,470
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	130,736	121,732
Total Non-Operating Expenditures	171,816	164,988	304,403	277,131

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 12-13	Adopted FY 13-14	Budget FY 12-13	Adopted FY 13-14
Strategic Area: Health and Human Services				
Office of the Director	886	800	6	5
Administration	3,291	3,586	33	37
Asset Management	45,241	50,981	202	277
Centralized Maintenance	5,742	0	87	0
Contract Administration	13,928	13,048	18	22
Facilities and Development	1,709	1,929	12	11
Finance and Accounting	2,156	2,341	22	24
Strategic Area: Economic Development				
Office of the Director	0	103	0	1
Administration	153	131	2	3
Contract Administration	365	558	4	4
Federally Funded Projects	26,453	33,746	0	0
Finance and Accounting	1,111	984	16	13
Housing and Community Development	6,813	6,479	35	33
Housing Asset Projects	4,311	740	0	0
Resident Services, Community Planning and Outreach	929	890	14	13
SHIP and Surtax Projects	17,068	21,000	0	0
Total Operating Expenditures	130,156	137,316	451	443

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	163	64	85	73	70
Fuel	409	906	260	314	836
Overtime	186	294	217	225	218
Rent	2,017	2,036	1,960	1,560	1,786
Security Services	437	402	500	374	274
Temporary Services	1,316	2,206	850	1,676	2,465
Travel and Registration	46	35	23	51	23
Utilities	8,776	7,359	8,900	10,111	8,947

DIVISION: ADMINISTRATION

The Administration Division audits operations for compliance with U.S. HUD and departmental regulations and provides administrative and technical support to the Agency.

- Monitors U.S. HUD regulations and measures
- Conducts fraud and criminal investigations and responds to appeals to the Director
- Coordinates yearly submission of required Public Housing Agency (PHA) Plan, Public Housing Admissions and Continued Occupancy Plan, and Section 8 Administrative Plan through Residential Advisory Boards (RAB) and Board of County Commissioners (BCC) resolution
- Provides administrative support including human resources, safety operations, emergency management operations, technical services, procurement, fair housing, affirmative action, fleet operations, departmental internal and external program audits, quality assurance reviews, employee development, and reasonable accommodations according to the Americans with Disabilities Act and HUD Voluntary Compliance Agreement for residents with disabilities
- Provides direct oversight to the Helen M. Sawyer Plaza Assisted Living Facility (ALF)
- Monitors contract and subcontract activity; provides a summary of PHA contracts, and monitors federal Section 3 and Davis Bacon requirements
- Provides information technology support
- Provides employee training and development

Strategic Objectives - Measures

- HH3-3: Create, maintain and preserve affordable housing

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Minimize instances of fraud and abuse in housing programs	Program abuse and fraud cases investigated*	OC	↓	129	208	20	159	169
	Tenant files reviewed as part of compliance quality assurance audits**	OP	↔	97	115	290	59	150
Monitor contract and subcontract activity	Community Development (CD) Program/Project reviews***	OP	↔	N/A	N/A	6	0	5

* The Department is in the process of reviewing and analyzing historical performance data for fraud cases investigated, and will be adjusting target to reflect actual performance in future budgets

** FY 2011-12 actuals have been corrected from FY 2012-13 Adopted Budget and Multi-Year Capital Plan; in addition, the FY 2012-13 actuals are a direct result of staff reassignments and limited resources

*** FY 2012-13 CD reviews on hold due to on-going review of CD process

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the reorganization of the Administration activity by transferring four positions from the Asset Management Division, and one position from the Housing and Community Development Division to provide direct oversight to the Helen M. Sawyer Plaza Assisted Living Facility (ALF) and for quality assurance purposes

DIVISION: ASSET MANAGEMENT

The Asset Management Division provides public housing units and property management services.

- Provides property management and maintenance services for public housing developments, including occupancy, relocation, leasing, rent, eviction, vacancy reduction, and policy review and development
- Provides rehabilitation of public housing units preparing them for occupancy
- Provides maintenance support services to all public housing units
- Oversees the Applicant Leasing Center which manages applications, maintains the waiting lists, and manages the transfer waiting list for Project Based programs

Strategic Objectives - Measures

- HH3-3: Create, maintain and preserve affordable housing

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Maximize the effective use of existing Public Housing	Public Housing Assessment System (PHAS) score*	OC	↑	64%	67%	87%	66%	70%
	Average monthly number of families renting	OP	↔	8,255	8,168	8,200	8,180	8,500
	Families moved into Public Housing	OP	↔	1,154	831	900	1,025	900
	Adjusted vacancy rate**	OC	↓	5.0%	6.3%	5.0%	5.0%	5.0%
Maintain units in a decent, safe, and sanitary condition	Number of work orders completed***	OP	↔	N/A	119,478	120,000	11,538	110,000
Maintain an acceptable level of vacant units	Number of vacant units turned within a year	OC	↓	N/A	695	700	1,014	900

* The PHAS score represents a computation based on U.S. HUD criteria that measures a Public Housing Agency management's efficiency; FY 2011-12 actuals have been updated as noted in the FY 2012-13 Adopted Budget and Multi-Year Capital Plan

** FY 2012-13 actuals are pending USHUD scoring

*** As a result of the reorganization of the Centralized Maintenance activity into Asset Management, the Department has revised the metrics for the number of work orders completed

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the reorganization and merger of the Central Maintenance activities into the Asset Management Division by eliminating one position and transferring 80 positions to more efficiently manage maintenance efforts
- The FY 2013-14 Adopted Budget includes the elimination of five vacant positions as part of the department's on-going reorganization

DIVISION: CONTRACT ADMINISTRATION

The Contract Administration Division administers the following Special Programs: Moderate Rehabilitation, Shelter Plus Care, Housing Choice Voucher (HCV), Substantial Rehabilitation, Section 8 New Construction, and Moderate Rehabilitation Single Room Occupancy.

- Provides assistance to low-income families and elderly, disabled and homeless participants in obtaining affordable, decent, safe, and sanitary housing
- Oversees the management of five market rate properties (623 units) and nine Section 8 New Construction properties (536 units) owned by Miami-Dade County
- Oversees Housing Choice Voucher contract activities
- Conducts housing quality standards (HQS) inspections at least annually for all administered programs
- Oversees the land inventory designated for low-to moderate-income beneficiaries
- Determines the eligibility and selection of all Section 8 rental assistance programs

Strategic Objectives - Measures

- HH3-3: Create, maintain and preserve affordable housing

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Maximize the effective use of Housing Choice Voucher resources	Section 8 Management Assessment Program (SEMAP) score*	OC	↑	83%	93%	90%	78%	93%
	Units leased in the Section 8 Housing Choice Voucher Program	OP	↔	13,564	13,319	13,800	14,034	13,900
Maximize the effective use of Special Program resources	Special Programs Occupancy Rate*	EF	↑	97%	97%	95%	95%	95%
	Special Programs units inspected at least annually**	EF	↑	99%	99%	97%	97%	97%
	Percentage of annual reexaminations completed within two month grace period*	EF	↑	100%	99%	95%	95%	95%
Develop and implement compliance and quality assurance policies and procedures	Number of compliance audits performed	OP	↔	151	148	160	156	170
	Number of field monitoring finding letters sent	OP	↔	72	87	76	114	76
	Number of Rental Housing inspections performed	OP	↔	1,766	1,745	1,850	1,920	1,908

* SEMAP measures the performance of the public housing agencies that administer the Housing Choice Voucher Program in 14 key areas; FY 2011-12 actuals have been corrected from FY 2012-13 Adopted Budget and Multi-Year Capital Plan

** FY 2011-12 actuals have been corrected from FY 2012-13 Adopted Budget and Multi-Year Capital Plan

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget recommends the reorganization of the Contract Administration Division by transferring in four positions from Asset Management to assist in the intake of Section 8 Tenant-Based Wait List applicants and eligibility determination

DIVISION: FACILITIES AND DEVELOPMENT

The Facilities and Development Division manages the overall capital improvement and development program for PHCD, including the HOPE VI revitalization project, public housing development projects, and Building Better Communities General Obligation Bond projects.

- Identifies new housing development projects and initiatives, including mixed use developments
- Manages acquisition and disposition activities for County-owned properties
- Prepares highest and best use analysis of real estate properties
- Administers the overall development of quality housing, including the Scott/Carver HOPE VI redevelopment project
- Manages the County's Infill Housing program
- Manages capital funding grants

Strategic Objectives - Measures

- HH3-3: Create, maintain and preserve affordable housing

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Complete the revitalization of HOPE VI at Scott/Carver	Scott/Carver residents participating in Community Supportive Services case management program *	OP	↔	268	227	175	173	75

*FY 2012-13 actual and FY 2013-14 target reflect lower individuals requesting case management as a result of the completion of Phase 2 of the Scott/Carver HOPE VI project in FY 2011-12

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: FINANCE AND ACCOUNTING

The Finance and Accounting Division provides financial support services to the Department and ensures that Federal and County requirements are met.

- Provides support services including budgeting, accounting, financial reporting, accounts payable, and revenue management
- Oversees systems of financial internal controls to ensure sustainability of program compliance and to ensure that the financial statements are presented in accordance with Generally Accepted Accounting Principles (GAAP) and all other federal requirements
- Implements various enhancement and process improvement initiatives to provide accurate and timely financial data
- Oversees the Section 8 program
- Administers electronic payment system for tenants and direct debit program
- Provides loan servicing to the loan portfolio of over 6,000 loans for affordable housing development, rehabilitation, construction and homebuyer mortgage assistance

Strategic Objectives - Measures

- HH3-3: Create, maintain and preserve affordable housing

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Increase the rate of standard payments and purchases	Average monthly accounts payable claims paid*	OP	↔	4,134	3,634	3,870	4,165	4,235
Provide affordable housing for low-to-moderate income individuals	Number of loans serviced*	OP	↔	6,464	6,836	7,000	7,021	6,500

* FY 2011-12 actuals have been corrected from FY 2012-13 Adopted Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- *The FY 2013-14 Adopted Budget includes the elimination of one vacant position as part of the department's on-going reorganization*

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: HOUSING AND COMMUNITY DEVELOPMENT

The Housing and Community Development Division administers and monitors federal and state funded programs to promote affordable housing development, economic development, historical preservation, housing rehabilitation, capital improvements to public facilities, and public services.

- Promotes economic development with the goal of creating and retaining jobs for low-to-moderate income persons
- Identifies and constructs new housing development projects, manages mixed use development acquisition, and manages disposition activities for County owned properties
- Administers CDBG, Surtax, SHIP, and HOME affordable housing programs
- Provides architectural/engineering and construction contract administration, and oversight of construction and rehabilitation field work
- Ensures compliance with all program requirements for grants processed with federal, state, and local requirements to include CDBG, HOME, Surtax, NSP, and SHIP
- Processes construction loan applications, and disburses funds for affordable housing developments
- Provides affordable housing and community development underwriting
- Process homeownership loan applications
- Provides underwriting, and closing services of the total loan portfolio

Strategic Objectives - Measures

- ED1-1: Reduce income disparity by increasing per capita income

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Improve access to economic opportunities for low-to-moderate income individuals	Jobs created or retained*	OC	↑	756	123	75	121	109

* FY 2010-11 and FY 2011-12 actuals have been corrected from FY 2012-13 Adopted Budget and Multi-Year Capital Plan

- HH3-3: Create, maintain and preserve affordable housing

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Increase the stock of affordable housing	Number of construction draw requests processed**	OP	↔	98	128	120	129	105

** FY 2011-12 actuals have been corrected from FY 2012-13 Adopted Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget allocates \$501,000 from Documentary Surtax funds to be transferred to the Capital Outlay Reserve to fund debt service costs related to the Scott/Carver Development Phase 3
- As part of a departmental reorganization, the FY 2013-14 Adopted Budget includes the transfer of one position out of Housing and Community Development into the Administration Division to provide direct oversight to the Helen M. Sawyer Plaza Assisted Living Facility (ALF) and for quality assurance purposes
- *The FY 2013-14 Adopted Budget includes the elimination of one vacant position as part of the department's on-going reorganization*

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: RESIDENT SERVICES, COMMUNITY PLANNING AND OUTREACH

The Resident Services, Community Planning, and Outreach Division is responsible for providing assistance to public housing residents with attaining self-sufficiency through strategic partnerships with public and private service providers to help residents overcome social and economic obstacles.

- Prepares the CDBG Five-Year Consolidated Plan and Annual Action Plan
- Coordinates citizen participation through Community Advisory Committees
- Advocates and assist residents with attaining self-sufficiency
- Provides neighborhood planning support for all programs

Strategic Objectives - Measures

- HH3-3: Create, maintain and preserve affordable housing

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Foster a suitable living environment for low-to-moderate income residents	RFA Technical Assistance Workshops*	OP	↔	7	5	8	3	6
	Community meetings attended**	OP	↔	20	50	281	35	56

* FY 2011-12 actuals have been corrected from FY 2012-13 Adopted Budget and Multi-Year Capital Plan

** FY 2011-12 actuals have been corrected from FY 2012-13 Adopted Budget and Multi-Year Capital Plan; FY 2012-13 actual and FY 2013-14 target will be lower than anticipated due to the restructuring of the Neighborhood Revitalization Strategy Area (NRSA)

DIVISION COMMENTS

- The Calendar Year (CY) 2014 CDBG Entitlement is budgeted at \$11.002 million; the CY 2014 HOME entitlement is budgeted at \$3.325 million; and the CY 2014 Emergency Shelter Grant (ESG) entitlement is budgeted at \$774,000; federal funding for these programs could be significantly impacted by future reductions in the federal budget
- The CY 2014 Community Development Block Grant includes housing, public service, and capital improvement activities; programmatic funding include Code Enforcement (\$429,000), Treatment Alternative to Street Crime (\$340,000), Advocates for Victims (\$485,000); projects includes the Department of Community Action and Human Services Graffiti Abatement Program (\$170,000), and Public Works and Waste Management Graffiti Removal (\$233,000); the remaining balance of \$2.744 million will be allocated to County Departments that submit an application to PHCD and awarded to projects that can be completed in six to twelve months, and meet national and local objectives

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FUTURE	TOTAL
Revenue									
Capital Funds Program (CFP) - 711	4,030	1,793	0	0	0	0	0	0	5,823
Capital Funds Program (CFP) - 712	2,723	2,849	611	0	0	0	0	0	6,183
Capital Funds Program (CFP) - 713	0	2,106	3,437	930	0	0	0	0	6,473
CDBG Neighborhood Stabilization Fund	19,083	0	0	0	0	0	0	0	19,083
Hope VI Grant	0	3,000	3,002	0	0	0	0	0	6,002
Replacement Housing Factor (RHF)	0	2,609	651	650	0	0	0	0	3,910
2008 Sunshine State Financing	4,800	0	0	0	0	0	0	0	4,800
BBC GOB Financing	0	7,981	11,781	7,481	5,000	0	0	0	32,243
BBC GOB Series 2005A	57	0	0	0	0	0	0	0	57
Total:	30,693	20,338	19,482	9,061	5,000	0	0	0	84,574
Expenditures									
Strategic Area: Economic Development									
Community Development Projects	13,047	6,036	0	0	0	0	0	0	19,083
New Affordable Housing Units	57	7,981	11,781	7,481	5,000	0	0	0	32,300
Public Housing Improvements	0	5,609	3,653	650	0	0	0	0	9,912
Strategic Area: Health And Human Services									
Public Housing Improvements	11,503	6,798	4,048	930	0	0	0	0	23,279
Total:	24,607	26,424	19,482	9,061	5,000	0	0	0	84,574

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2013-14, PHCD will complete the acquisition and rehabilitation of over 100 multi-family rental units as part of the Neighborhood Stabilization Program Phase 3 (\$3.643 million in total, \$518,000 in FY 2013-14)
- In FY 2013-14, the Department will complete new construction of 100 rental apartments at the Northside Transit Village I with a scheduled completion of August 2014, and 124 rental apartments at Town Center with a scheduled completion of February 2014 (\$15.24 million in total, \$5.418 million in FY 2013-14)
- In FY 2013-14, the Department will demolish various blighted structures with scheduled completion by March 2014 (\$200,000 in total, \$100,000 in FY 2013-14)
- In FY 2013-14, PHCD will expend \$5.617 million in federal Capital Fund Program dollars and will continue addressing long-term needs including elevators, roofs, windows, fire alarm systems, and Uniform Federal Accessibility Standards (UFAS) compliance
- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes Building Better Communities General Obligation Bond (BBC GOB) funding in FY 2013-14 (\$7.981 million) for the commencement of construction of the New Family Units at Victory Homes which will consist of 77 new public housing family units

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FUNDED CAPITAL PROJECTS

(dollars in thousands)

HOUSING SAFETY AND SECURITY IMPROVEMENTS

PROJECT #: 801950

DESCRIPTION: Install lighting, fencing, security gates, intercom systems, and video camera system at various public housing developments
 LOCATION: Countywide District Located: Countywide
 Various Public Housing Regions District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
2008 Sunshine State Financing	4,800	0	0	0	0	0	0	0	4,800
TOTAL REVENUES:	4,800	0	0	0	0	0	0	0	4,800
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	3,106	50	0	0	0	0	0	0	3,156
Equipment Acquisition	1,644	0	0	0	0	0	0	0	1,644
TOTAL EXPENDITURES:	4,750	50	0	0	0	0	0	0	4,800

NEW FAMILY UNITS AT LINCOLN GARDENS

PROJECT #: 802985

DESCRIPTION: Construct 95 new public housing family units
 LOCATION: 4750 NW 24 Ct District Located: 3
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	9,781	2,500	0	0	0	0	12,281
BBC GOB Series 2005A	19	0	0	0	0	0	0	0	19
TOTAL REVENUES:	19	0	9,781	2,500	0	0	0	0	12,300
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	19	0	929	0	0	0	0	0	948
Construction	0	0	8,852	2,500	0	0	0	0	11,352
TOTAL EXPENDITURES:	19	0	9,781	2,500	0	0	0	0	12,300

NON-DWELLING STRUCTURE CAPITAL FUND PROGRAM (CFP)

PROJECT #: 803240

DESCRIPTION: Provide for miscellaneous repairs and maintenance costs for nondwelling structures including community building spaces and administration buildings in various public housing developments
 LOCATION: Countywide District Located: Countywide
 Various Public Housing Regions District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Funds Program (CFP) - 713	0	20	20	10	0	0	0	0	50
TOTAL REVENUES:	0	20	20	10	0	0	0	0	50
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	20	20	10	0	0	0	0	50
TOTAL EXPENDITURES:	0	20	20	10	0	0	0	0	50

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SITE IMPROVEMENTS AND DWELLING STRUCTURES CAPITAL FUND PROGRAMS (CFP)

PROJECT #: 803250

DESCRIPTION: Perform comprehensive modernization and repairs to existing county owned public housing units
 LOCATION: Countywide District Located: Countywide
 Various Public Housing Regions District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Funds Program (CFP) - 711	4,030	1,793	0	0	0	0	0	0	5,823
Capital Funds Program (CFP) - 712	1,792	2,380	611	0	0	0	0	0	4,783
Capital Funds Program (CFP) - 713	0	1,424	2,948	651	0	0	0	0	5,023
TOTAL REVENUES:	5,822	5,597	3,559	651	0	0	0	0	15,629
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	5,822	5,597	3,559	651	0	0	0	0	15,629
TOTAL EXPENDITURES:	5,822	5,597	3,559	651	0	0	0	0	15,629

NEW ELDERLY UNITS AT ELIZABETH VIRRICK II

PROJECT #: 803970

DESCRIPTION: Construct 124 new public housing units for the elderly
 LOCATION: 2828 NW 23 Ave District Located: 3
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	4,981	5,000	0	0	0	9,981
BBC GOB Series 2005A	19	0	0	0	0	0	0	0	19
TOTAL REVENUES:	19	0	0	4,981	5,000	0	0	0	10,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	19	0	0	700	0	0	0	0	719
Construction	0	0	0	4,001	5,000	0	0	0	9,001
Project Administration	0	0	0	280	0	0	0	0	280
TOTAL EXPENDITURES:	19	0	0	4,981	5,000	0	0	0	10,000

NEIGHBORHOOD STABILIZATION 3 REDEVELOPMENT OF VACANT MULTI-FAMILY PROPERTIES

PROJECT #: 805710

DESCRIPTION: Construct 100 rental apartments (Northside Transit Village I); construct 124 rental apartments (Town Center Apartments)
 LOCATION: Various Sites District Located: 1
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
CDBG Neighborhood Stabilization Fund	15,240	0	0	0	0	0	0	0	15,240
TOTAL REVENUES:	15,240	0	0	0	0	0	0	0	15,240
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	2,822	0	0	0	0	0	0	0	2,822
Construction	7,000	5,418	0	0	0	0	0	0	12,418

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TOTAL EXPENDITURES: 9,822 5,418 0 0 0 0 0 0 0 15,240
NEIGHBORHOOD STABILIZATION 3 - ACQUISITION/REHAB MULTI-FAMILY RENTAL **PROJECT #: 806110**
PROPERTIES

DESCRIPTION: Acquisition/Rehab multi-family rental properties (acquisition and/or rehabilitation of 100 rental apartment units)
 LOCATION: 2740 NW 43 Terr District Located: 3
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
CDBG Neighborhood Stabilization Fund	3,643	0	0	0	0	0	0	0	3,643
TOTAL REVENUES:	3,643	0	0	0	0	0	0	0	3,643
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	75	0	0	0	0	0	0	0	75
Construction	3,050	518	0	0	0	0	0	0	3,568
TOTAL EXPENDITURES:	3,125	518	0	0	0	0	0	0	3,643

HOPE VI - SCOTT/CARVER HOMES HOUSING PROJECT - PHASE 3 **PROJECT #: 807100**

DESCRIPTION: Develop mixed financed housing family units - Phase 3
 LOCATION: 7226 NW 22 Ave District Located: 2
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Hope VI Grant	0	3,000	3,002	0	0	0	0	0	6,002
Replacement Housing Factor (RHF)	0	2,609	651	650	0	0	0	0	3,910
TOTAL REVENUES:	0	5,609	3,653	650	0	0	0	0	9,912
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	981	65	65	0	0	0	0	1,111
Construction	0	4,328	3,288	585	0	0	0	0	8,201
Project Administration	0	300	300	0	0	0	0	0	600
TOTAL EXPENDITURES:	0	5,609	3,653	650	0	0	0	0	9,912

NEIGHBORHOOD STABILIZATION 3 DEMOLITION OF BLIGHTED STRUCTURES **PROJECT #: 807800**

DESCRIPTION: Demolition of blighted structures
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
CDBG Neighborhood Stabilization Fund	200	0	0	0	0	0	0	0	200
TOTAL REVENUES:	200	0	0	0	0	0	0	0	200
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	100	100	0	0	0	0	0	0	200
TOTAL EXPENDITURES:	100	100	0	0	0	0	0	0	200

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ARCHITECTURAL AND INSPECTION SERVICES CAPITAL FUND PROGRAMS (CFP)

PROJECT #: 807910

DESCRIPTION: Reimburse planning, architectural design, and inspections costs for public housing developments
 LOCATION: Countywide District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Funds Program (CFP) - 712	931	469	0	0	0	0	0	0	1,400
Capital Funds Program (CFP) - 713	0	662	469	269	0	0	0	0	1,400
TOTAL REVENUES:	931	1,131	469	269	0	0	0	0	2,800

EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	931	1,131	469	269	0	0	0	0	2,800
TOTAL EXPENDITURES:	931	1,131	469	269	0	0	0	0	2,800

NEW FAMILY UNITS AT VICTORY HOMES

PROJECT #: 808920

DESCRIPTION: Construct 77 new public housing family units
 LOCATION: 530 NW 75 St District Located: 3
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	7,981	2,000	0	0	0	0	0	9,981
BBC GOB Series 2005A	19	0	0	0	0	0	0	0	19
TOTAL REVENUES:	19	7,981	2,000	0	0	0	0	0	10,000

EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	19	700	0	0	0	0	0	0	719
Construction	0	6,281	2,000	0	0	0	0	0	8,281
Project Administration	0	1,000	0	0	0	0	0	0	1,000
TOTAL EXPENDITURES:	19	7,981	2,000	0	0	0	0	0	10,000

UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
PUBLIC HOUSING - PHYSICAL NEEDS, MODERNIZATION AND NON-DWELLING STRUCTURES AND EQUIPMENT	Countywide	33,068
UNFUNDED TOTAL		33,068

PUBLIC HOUSING AND COMMUNITY DEVELOPMENT
Community Development Block Grant (CDBG) and Home Investment Partnerships Program (HOME) Funding

Programs	Department	Category	FY 2014
<u>County Programs - CDBG</u>			
Treatment Alternatives to Street Crime	Community Action and Human Services	Public Service	340,000
Advocates for Victims	Community Action and Human Services	Public Service	485,000
Graffiti Abatement Program	Community Action and Human Services	Public Facilities/Capital Improvement	170,000
Graffiti Removal	Public Works and Waste Management	Public Facilities/Capital Improvement	233,000
To be determined by application process	Remaining County Department Allocation	All	2,744,000
Code Enforcement	Regulatory and Economic Resources	Housing	429,000
	Total County Programs		4,401,000
<u>Administration - CDBG</u>			
Administration	Public Housing and Community Development	Administration	2,097,000
Historic Preservation Support	Regulatory and Economic Resources	Administration	103,000
	Total Administration		2,200,000
Other CDBG Programs			4,401,000
	TOTAL CDBG		11,002,000
<u>Administration - HOME</u>			
Administration	Public Housing and Community Development	Administration	332,000
	Total Administration		332,000
HOME Programs			2,993,000
	TOTAL HOME		3,325,000



Strategic Area ECONOMIC DEVELOPMENT

Mission:

To expand and further diversify Miami-Dade County's economy and employment opportunities, by promoting, coordinating, and implementing economic revitalization activities that reduce socio-economic disparity and improve the quality of life of all residents

GOALS	OBJECTIVES
A STABLE AND DIVERSIFIED ECONOMIC BASE THAT MAXIMIZES INCLUSION OF HIGHER PAYING JOBS IN SUSTAINABLE GROWTH INDUSTRIES	<i>Reduce Income Disparity by Increasing per Capita Income</i>
	<i>Attract Industries that have High Wage Jobs and High Growth Potential</i>
	<i>Enhance and Expand Job Training Opportunities and Education Programs to Ensure they are Aligned with the Needs of Emerging and Growth Industries</i>
EXPANDED DOMESTIC AND INTERNATIONAL TRAVEL AND TOURISM	<i>Attract More Visitors, Meetings and Conventions</i>
	<i>Improve Customer Service at Airports, Hotels and Other Service Providers that Support Travel and Tourism</i>
EXPANDED INTERNATIONAL TRADE AND COMMERCE	<i>Attract and Increase Foreign Direct Investments and International Trade from Targeted Countries</i>
	<i>Support International Banking and Other Financial Services</i>
ENTREPRENEURIAL DEVELOPMENT OPPORTUNITIES WITHIN MIAMI-DADE COUNTY	<i>Encourage Creation of New Small Businesses</i>
	<i>Create a Business Friendly Environment</i>
	<i>Expand Opportunities for Small Businesses to Compete for County Contracts</i>
REVITALIZED COMMUNITIES	<i>Provide Adequate Public Infrastructure that is Supportive of New and Existing Businesses</i>
	<i>Develop Urban Corridors (TUAs, CRAs and Enterprise Zones, NRSAs) as Destination Centers</i>

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Miami-Dade Economic Advocacy Trust

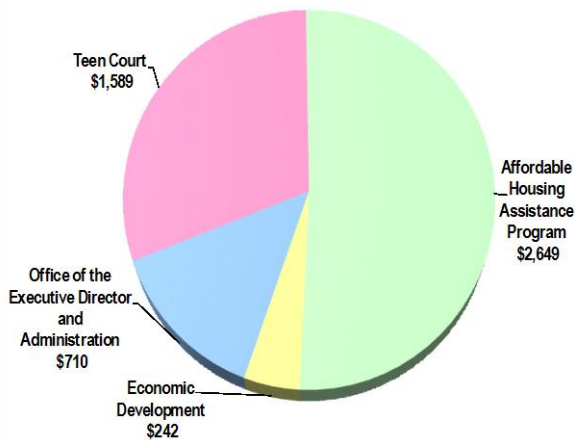
The Miami-Dade Economic Advocacy Trust (MDEAT) addresses and advocates for the economic welfare and social needs of, primarily, Miami-Dade County's Black community and Targeted Urban Areas as identified by Miami-Dade County.

As part of the Economic Development and Health and Human Services strategic areas, MDEAT encourages and facilitates the coordination of programs providing assistance to the Black community and strives for the elimination of disparities within the community at large. These programs include affordable housing opportunities for low-to moderate-income families, a teen court diversion program for youths, and various economic development initiatives to better the Black community of Miami-Dade County.

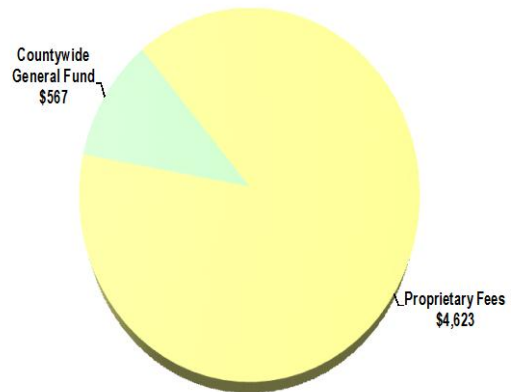
MDEAT is governed by a 15 member Board of Trustees who are selected by the Miami-Dade Economic Advocacy Nominating Council and appointed by the Board of County Commissioners, and the Executive Director nomination is submitted by the Board of Trustees to the County Mayor who recommends to the Board of County Commissioners for approval.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

<u>OFFICE OF THE EXECUTIVE DIRECTOR</u>			
<ul style="list-style-type: none"> • Oversees programs, special initiatives, and advocacy activities that address disparities that exist for the Black community and Targeted Urban Areas as identified by Miami-Dade County in the areas of housing, economic development, and criminal justice 			
<u>FY 12-13</u> 3		<u>FY 13-14</u> 3	
<u>ADMINISTRATION</u>		<u>ECONOMIC DEVELOPMENT</u>	
<ul style="list-style-type: none"> • Develops the Department's operating and capital budgets; administers grant funds; performs procurement, personnel, and accounts receivable and payable functions 		<ul style="list-style-type: none"> • Promotes economic development in the Black community and Targeted Urban Areas for business expansion and job creation through capacity-building workshops, trainings, and special initiatives based on emerging economic trends 	
<u>FY 12-13</u> 3	<u>FY 13-14</u> 3	<u>FY 12-13</u> 1	<u>FY 13-14</u> 1
<u>TEEN COURT</u>		<u>HOUSING ASSISTANCE PROGRAM</u>	
<ul style="list-style-type: none"> • Provides an alternative sanctioning program for first-time misdemeanor juvenile offenders, as well as training for youths interested in the field of law 		<ul style="list-style-type: none"> • Provides technical and financial assistance to provide homeownership opportunities to low-to moderate-income families 	
<u>FY 12-13</u> 14	<u>FY 13-14</u> 13	<u>FY 12-13</u> 3	<u>FY 13-14</u> 3

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Revenue Summary				
General Fund Countywide	816	495	567	567
Interest Earnings	5	2	3	4
Carryover	1,784	1,413	560	1,214
Documentary Stamp Surtax	1,681	1,667	1,507	2,000
Surtax Loan Payback	46	1	50	75
Teen Court Fees	1,170	1,280	1,193	1,330
Total Revenues	5,502	4,858	3,880	5,190
Operating Expenditures Summary				
Salary	1,518	1,170	1,429	1,451
Fringe Benefits	445	318	298	421
Court Costs	0	0	0	0
Contractual Services	73	87	38	34
Other Operating	1,673	1,860	1,640	2,567
Charges for County Services	51	65	36	28
Grants to Outside Organizations	325	245	436	679
Capital	4	8	3	10
Total Operating Expenditures	4,089	3,753	3,880	5,190
Non-Operating Expenditures Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 12-13	Adopted FY 13-14	Budget FY 12-13	Adopted FY 13-14
Strategic Area: Health and Human Services				
Teen Court	1,265	1,589	14	13
Strategic Area: Economic Development				
Office of the Executive Director and Administration	661	710	6	6
Affordable Housing Assistance Program	1,712	2,649	3	3
Economic Development	242	242	1	1
Total Operating Expenditures	3,880	5,190	24	23

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	22	16	34	32	54
Fuel	0	0	0	0	0
Overtime	9	9	0	9	0
Rent	135	118	0	0	0
Security Services	18	17	13	12	13
Temporary Services	0	0	0	0	0
Travel and Registration	7	5	6	3	3
Utilities	17	12	17	17	8

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE EXECUTIVE DIRECTOR AND ADMINISTRATION

The Office of the Executive Director and Administration provides overall leadership and coordination of departmental operations and ensures financial, fiscal, and accounting controls.

- Oversees programs, special initiatives, and advocacy activities that address disparities for Black residents and the community at large in the areas of housing, economic development, and criminal justice
- Develops the operating and capital budgets
- Administers grant funds
- Performs procurement, personnel, and accounting functions

DIVISION: AFFORDABLE HOUSING ASSISTANCE PROGRAM

The Affordable Housing Assistance Program Division provides technical and financial assistance to provide homeownership opportunities to low-to moderate-income families.

- Provides down payment and closing cost assistance to qualified first time low-to moderate-income homebuyers
- Processes mortgage applications for affordable housing units
- Establishes partnerships with public, private sector, and financial institutions to provide housing opportunities for low- and moderate-income homebuyers

Strategic Objectives - Measures

- HH2-2: Stabilize home occupancy

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Increase the number of new homeowners	New homeowners provided closing costs and down payment assistance	OP	↔	222	256	270	248	290
	Affordable housing community forums and special housing events held	OP	↔	10	12	14	16	14

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: ECONOMIC DEVELOPMENT

The Economic Development Division helps to address the socio-economic disparity of the Black community and Targeted Urban Areas by advocating and coordinating initiatives and programs for the benefit of the community-at-large.

- Promotes economic development in the Black community for business expansion and job creation
- Promotes expansion of the small business community through capacity-building workshops, trainings, and special initiatives based on emerging economic trends

Strategic Objectives - Measures

- ED4-1: Encourage creation of new small businesses

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Increase the number of successful small businesses in targeted areas	Community Economic Development Forums sponsored	OP	↔	3	6	3	5	7

DIVISION: TEEN COURT

The Teen Court Division provides an alternative sanctioning program for first-time misdemeanor juvenile offenders.

- Provides ethics, anti-theft, substance abuse, crime prevention, and other workshops for juveniles
- Provides training for youth to work in the capacity of defense attorney, prosecuting attorney, juror, clerk, and bailiff in Teen Court proceedings

Strategic Objectives - Measures

- PS1-3: Support successful re-entry into the community

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Reduce the recidivism rate of first-time misdemeanor juvenile offenders	Juveniles referred to Teen Court	OP	↔	619	527	740	511	565
	Recidivism rate for juveniles successfully completing Teen Court*	OC	↓	2.0%	1.3%	2.0%	3.9%	2.0%
	Workshops held for Teen Court participants	OP	↔	104	188	230	185	230
	Courtroom sessions held by participating juveniles	OP	↔	284	470	450	226	300

*Specific reason for increase in FY 2012-13 Actual cannot be identified at this time

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget continues funding support to the Juvenile Services Department's diversion program (\$120,000)
- The FY 2013-14 Adopted Budget includes the elimination of two vacant positions and the creation of one Student Court Coordinator to administer a new Teen Court program for the Miami-Dade County Public Schools known as Student Court; the adjustment is budget neutral

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Hire one Administrative Officer to coordinate and support Economic Development outreach and training	\$0	\$92	1
Provide additional business educational outreach and initiatives that promote economic development in the community	\$0	\$355	0
Total	\$0	\$447	1

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Regulatory and Economic Resources

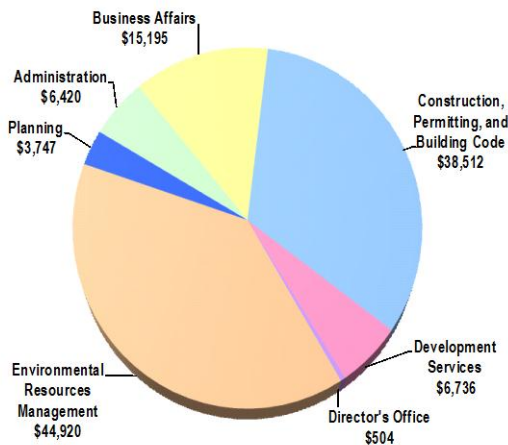
The Regulatory and Economic Resources (RER) Department enforces codes and regulations established by the federal government, the State of Florida and Miami-Dade County governing the construction, alteration, and maintenance of buildings and structures within the unincorporated areas of Miami-Dade County; administers the zoning regulations for unincorporated Miami-Dade County and those municipalities that have entered into service agreements with the County; regulates activities that have a potential impact on environmental resources through the County; and enhances economic development within the County through land use planning, green initiatives, and a wide range of programs for business, job seekers, and consumers. RER offers the public, in most instances, a "one-stop shop" for a variety of permit requirements and economic related activities.

RER crosses two strategic areas, performing activities that are related to Neighborhood and Infrastructure as well as Economic Development. As part of the Neighborhood and Infrastructure Strategic Area, RER provides services related to contractor licensing, construction products evaluation, training, and education and certification of building code enforcement personnel countywide; reviews applications and issues building permits for the construction of new buildings and structures and for the alteration of existing ones; performs inspections as construction progresses to verify compliance with the applicable construction codes and regulations; investigates complaints, enforces the correction of building code violations related to new and existing buildings, enforces local regulations related to unsafe buildings and structures, and provides code compliance services; provides administrative and technical support to boards and panels. In addition, the Department oversees protection of our air, water, and soil resources, including protection of the Biscayne Aquifer our sole source of drinking water, responds to complaints regarding pollution, oversees clean-up of contaminated soil, protects, restores, and enhances natural areas and monitors environmental resources; manages capital programs, including beach renourishment, as well as acquisition and protection of environmentally endangered lands; prepares zoning recommendations, coordinates all concurrency management activities, reviews development plans for compliance with zoning regulations, issues certificates of use, administers impact fee programs, and provides technical support at zoning meetings of the Board of County Commissioners (BCC) and Community Zoning Appeals Board meetings.

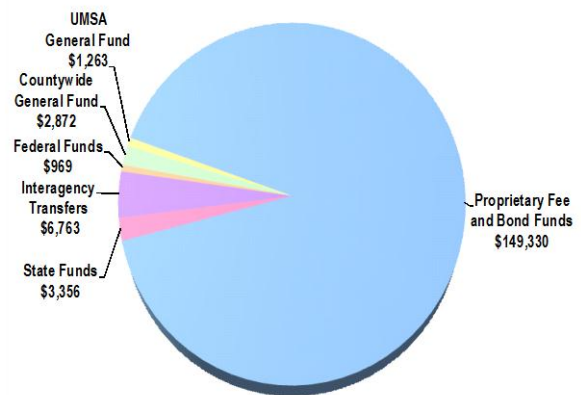
As part of its Economic Development Strategic Area, RER oversees the sustainable transformation of the County through green initiatives; administration and enforcement of growth management through the Comprehensive Development Master Plan (CDMP) and Historic Preservation ordinance; small business development through the administration of several programs; promotion of film and television related industries; economic growth through administration of local economic development programs including the Qualified Target Industry (QTI) and the Targeted Jobs Incentive Fund (TJIF) programs; and enforcement of consumer laws and licensing requirements that protect purchasers of goods and services. Other functions include international trade coordination, cooperative extension, passenger transportation regulation, and coordination with the county's agricultural industry. RER's functions are closely related to and require coordination with other County departments, including Fire Rescue, Public Works and Waste Management (PWWM), and Water and Sewer (WASD). The Department works cooperatively with local, state, and federal agencies as well as other community entities.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)

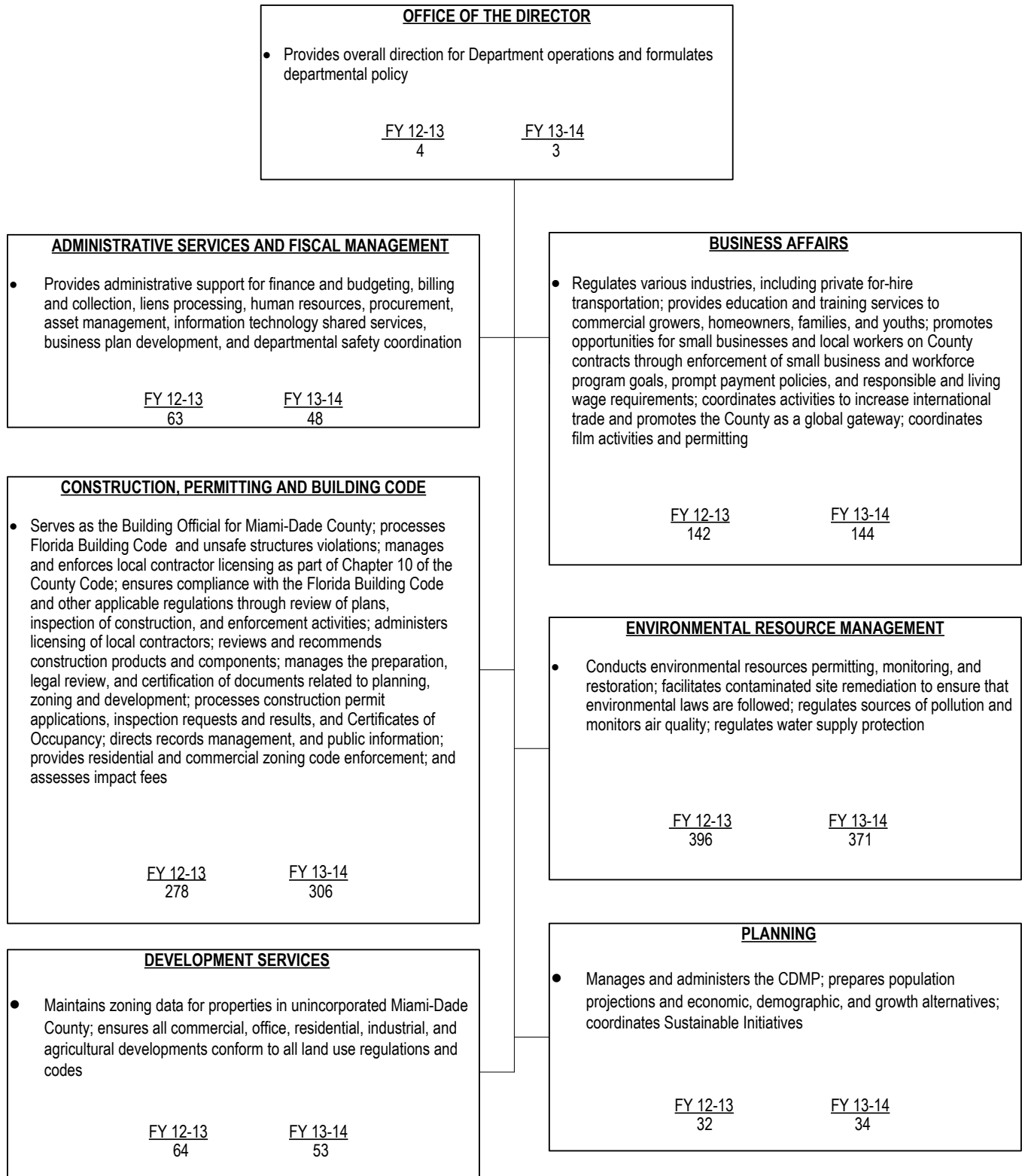


Revenues by Source
(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual	Actual	Budget	Adopted	Expenditure By Program	Total Funding		Total Positions	
	FY 10-11	FY 11-12	FY 12-13	FY 13-14		Budget	Adopted	Budget	Adopted
						FY 12-13	FY 13-14	FY 12-13	FY 13-14
Revenue Summary									
General Fund Countywide	3,776	3,134	2,854	2,872					
General Fund UMSA	3,634	1,185	1,651	1,263					
Impact Fee Administration	765	1,226	651	618					
Transfer From Other Funds	598	0	0	0					
Fees and Charges	7,329	9,610	6,799	7,026					
Foreclosure Registry	1,171	2,010	0	1,900					
Utility Service Fee	24,891	25,141	24,026	24,175					
Zoning Revenue	7,207	7,319	7,762	6,768					
Auto Tag Fees	1,665	1,665	1,670	1,600					
Building Administrative Fees	365	283	285	308					
Carryover	16,418	22,740	32,744	50,340					
Code Compliance Fees	1,629	1,669	1,711	1,567					
Code Fines / Lien Collections	7,194	7,908	6,255	7,049					
Construction / Plat Fees	0	0	2,036	1,597					
Contract Monitoring Fees	283	128	195	428					
Contractor's Licensing and Enforcement Fees	1,318	1,474	1,086	1,327					
Environmentally Endangered Land Fees	684	572	700	700					
Local Business Tax Receipt	471	471	471	471					
Miscellaneous Revenues	136	90	199	200					
Operating Permit Fee	7,987	8,040	7,377	7,339					
Other Revenues	1,456	1,451	1,013	1,051					
Permitting Trades Fees	22,359	25,413	21,178	23,991					
Plan Review Fee	7,592	8,291	7,220	7,220					
Planning Revenue	662	1,054	652	640					
Product Control Certification Fees	3,026	3,319	2,438	3,015					
State Grants	4,099	4,145	4,648	3,356					
Federal Grants	4,895	6,179	3,092	969					
Airport Project Fees	627	530	570	585					
Transfer From Other Funds	11,610	9,888	7,486	4,944					
Interagency Transfers	4,957	649	3,433	1,234					
Total Revenues	148,804	155,584	150,202	164,553					
Operating Expenditures Summary									
Salary	73,051	65,926	65,474	64,282					
Fringe Benefits	20,115	15,515	12,686	17,076					
Court Costs	34	13	71	60					
Contractual Services	2,023	2,246	2,528	2,775					
Other Operating	10,518	13,542	8,192	8,671					
Charges for County Services	15,317	13,720	17,945	21,405					
Grants to Outside Organizations	1,634	177	430	430					
Capital	2,412	1,969	6,726	1,335					
Total Operating Expenditures	125,104	113,108	114,052	116,034					
Non-Operating Expenditures Summary									
Transfers	960	294	0	0					
Reserve	0	0	36,150	48,519					
Total Non-Operating Expenditures	960	294	36,150	48,519					

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	250	269	265	227	304
Fuel	483	418	401	372	418
Overtime	477	449	498	440	520
Rent	9,124	9,338	9,000	9,331	9,758
Security Services	19	19	32	16	29
Temporary Services	230	113	212	84	167
Travel and Registration	157	120	175	145	172
Utilities	1,117	1,134	1,020	1,055	1,156

DIVISION: CONSTRUCTION, PERMITTING, AND BUILDING CODE

The Construction, Permitting, and Building Code Division serves as the Building Official for Miami-Dade County, enforces the Florida Building Code (FBC) and other applicable construction regulations through the review of plans, inspection of construction, and other enforcement activities.

- Processes violations of the Florida Building Code (FBC), Chapters 8 and 10 of the County Code, unsafe structures regulations, and directs all enforcement activities
- Pursues opportunities for technology improvements to improve customer service, increase efficiency, and provide greater information access and exchange
- Provides residential and commercial code enforcement to enhance the safety and aesthetics of the community through residential education and promotion of voluntary compliance
- Oversees nuisance abatement, zoning violations, and other maintenance regulations
- Provides administrative and clerical support for the Board of Rules and Appeals, the Construction Trades Qualifying Board, and the Unsafe Structures Board
- Provides technical information and assistance to 34 municipal building departments to ensure uniformity in the enforcement and interpretation of the Florida Building Code
- Reviews and makes recommendations on construction products and components to be used throughout Miami-Dade County
- Issues contractor licenses
- Receives and process construction permit applications
- Inspects structures to ensure building compliance with the FBC and issues permits
- Provides support to inspections and plans processing for building construction activities

Strategic Objectives - Measures

- NI4-1: Ensure buildings are safer

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Receive and process construction permit applications and provide support to inspections and plans processing	Permits issued	OP	↔	41,475	45,180	35,000	49,527	40,000

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- NI4-1: Ensure buildings are safer

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure building compliance with the FBC and other codes through inspections, plans processing, enforcement, and educational outreach	Percentage of field inspections rejected	EF	↓	23%	20%	25%	19%	25%
	Average business days to process residential permit applications	EF	↓	25	26	24	13	24
	Average business days to process commercial permit applications	EF	↓	36	51	41	36	41
Improve response time for reviewing property maintenance and zoning complaints	Average calendar days from zoning complaint to first inspection	EF	↓	3	5	5	10	5
	Average calendar days from first zoning (Chapter 33) inspection to compliance with warning letter*	EF	↓	57	40	25	41	40
	Average calendar days from first zoning (Chapter 33) inspection to compliance with Civil Violation Notice (CVN)*	EF	↓	81	43	100	42	40
	Average calendar days from receipt of exterior property maintenance (Chapter 19) complaint to first inspection	EF	↓	6	5	5	8	5
	Average calendar days from property (Chapter 19) inspection to compliance with warning letter	EF	↓	37	43	35	34	35

*FY 2012-13 actuals due to higher than budgeted attrition.

*FY 2012-13 actuals due to higher than budgeted attrition, cases placed on hold pending code amendments and the length of time for public hearings.

DIVISION COMMENTS

- As part of the Departments on-going reorganization efforts, the FY 2013-14 Adopted Budget includes the transfer of 11 positions to Public Works Waste Management Department to assist with permitting and platting functions
- The FY 2013-14 Adopted Budget includes funding from the Community Development Block Grant (CDBG) for code enforcement activities including zoning and exterior property maintenance (\$429,000)
- *In the FY 2013-14 Adopted Budget, two vacant position were deleted in Construction, Permitting, and Building Code (one Zoning Service Plans Processor Coordinator, and one Executive Secretary)*
- The FY 2013-14 Adopted Budget includes the addition of 25 positions (\$1.76 million) for the Construction, Permitting and Building Division to meet the increased demand of building activities; one position, a Zoning Service Plan Processing Coordinator (\$105,000) will be eliminated as part of streamlining operations

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: ENVIRONMENTAL RESOURCES MANAGEMENT

The Environmental Resource Management Division protects air, water, soils, and natural systems that are vital to human health and safety and provide habitat for unique plant and animal communities that occur nowhere else in the world.

- Oversees countywide environmental regulatory functions including monitoring air and water quality, endangered lands acquisition, restoration, and remediation of contaminated sites
- Manages, coordinates, and administers environmental education programs
- Enforces and regulates federal, state, and local laws to ensure prevention of costly contamination of water and air pollution, protect vulnerable drinking water supply, water infrastructure, and minimize flooding
- Investigates complaints received from the public
- Supports the Environmental Quality Control Board in review and action upon appeals or requests for variances

Strategic Objectives - Measures

- NI3-1: Maintain air quality

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure timely processing of air quality inspections and permits	Percentage of State air quality permits issued on time	EF	↑	100%	98%	100%	100%	100%
	Percentage of County air quality permits issued on time	EF	↑	98%	99%	100%	98%	100%

- NI3-3: Protect groundwater and drinking water wellfield areas

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure, through efficient review of plans, that land use and development within Miami-Dade County is in accordance with the Miami-Dade County Environmental Protection Code (EPC)	Percentage of building permit plans reviewed within four to eight business days	EF	↑	80%	93%	100%	97%	100%
Facilitate prompt resolution of citizen environmental complaints	Percentage of sanitary nuisance complaints responded to within 24 hours	EF	↑	96%	96%	92%	95%	92%
	Percentage of general environmental complaints responded to within 48 hours	EF	↑	92%	94%	90%	87%	90%
Minimize the impact of development on environmental resources	Percentage of Resource Protection Permit applications reviewed on time (Class I - VI Permits)	EF	↑	99%	94%	95%	94%	95%
	Percentage of wetland acres reviewed for unauthorized impacts	EF	↑	64%	46%	50%	48%	50%

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<ul style="list-style-type: none"> NI3-3: Protect groundwater and drinking water wellfield areas 								
Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Conduct long-term groundwater sampling to document the environmental health and status of the Biscayne Aquifer	Percentage of samples from Biscayne Bay surface water in compliance with County bacterial standard	OC	↑	100%	100%	95%	100%	95%
	Percentage of surface water monitoring samples collected on schedule	EF	↑	99%	99%	95%	99%	95%
Conduct long-term surface and groundwater sampling to document the environmental health and status of Biscayne Bay, its tributaries, and the Biscayne Aquifer	Percentage of contaminated site rehabilitation documents reviewed on-time	EF	↑	93%	98%	90%	96%	90%
	Percentage of wellfield monitoring samples collected on schedule	EF	↑	98%	98%	95%	100%	95%

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the addition of ten positions (\$595,000) in the Environmental Resources Management division, five of which are part-timers reclassified to full-time, to assist with increased environmental protection and outreach
- The FY 2013-14 Adopted Budget includes budgeted reimbursements of \$585,000 from the Miami-Dade Aviation Department for personnel and operating expenses; activities include the oversight of environmental aspects of construction activities, assessment and oversight of the cleanup of contaminated sites, and inspections of permitted facilities
- ☛ In FY 2013-14, the Parks, Recreation and Open Spaces Department will continue land management for the Environmentally Endangered Lands (EEL) with funding support from the EEL Program (\$3.5 million)
- ☛ In FY 2013-14, the Environmental Resources Management division will continue to support a sustainable environment by offering free trees to plant in the community through the Adopt-a-Tree Program funded by donations and operating funds (\$208,000)
- In FY 2013-14, the Environmental Resources Management division will provide funding for Environment Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division (\$430,000)

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DIVISION: PLANNING

The Planning Division provides policies for sound growth management, historic preservation, urban planning, sustainability planning, and transportation development through the Comprehensive Development Master Plan (CDMP) and related activities.

- Conducts long and short range planning activities relating to the social, economic, physical development, and growth management of the County
- Administers and implements the County's CDMP and its policies
- Conducts studies promoting smart growth and sustainability principles
- Conducts demographic, economic, and geographic research
- Provides support to County departments, the Board of County Commission, and advisory committees and boards, and outside local agencies and governments
- Administers the Concurrency Management Program, Agricultural Practices Board and Historic Preservation Board
- Coordinates countywide historic preservation activities and implements the requirements of Miami-Dade County's Historic Preservation ordinance

Strategic Objectives - Measures

- GG6-2: Lead community sustainability efforts

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Coordinate internal County sustainability initiatives	Number of activities implemented to decrease county-wide energy consumption	OC	↑	N/A	N/A	N/A	22	20
	Number of GreenPrint initiatives in progress	OC	↑	N/A	N/A	N/A	94	85

DIVISION: DEVELOPMENT SERVICES

The Development Services Division maintains zoning data and implements the zoning code for properties in unincorporated Miami-Dade County including the permitted uses.

- Reviews and evaluates zoning public hearing applications and land platting
- Prepares community-based development plans and implementing ordinances
- Provides technical assistance to developers and the public
- Provides support to various Boards and committees including the Development Impact Committee (DIC) Executive Council, Community Zoning Appeals Board, and the Board of County Commissioners

DIVISION: ADMINISTRATION

The Administration and Fiscal Management Division provides coordination of personnel, finance, budget, planning, procurement, information systems, and customer service functions department-wide.

- Prepares the Department's operating and capital budgets
- Coordinates the departmental business plan and performance management reports
- Oversees all billing, grant management, cash collections, accounts payable and receivables, financial reporting, capital and material inventory control, and fleet management
- Coordinates information technology shared services for all lines of functions for Department

DIVISION COMMENTS

- As part of the Department's on-going reorganization efforts, the FY 2013-14 Adopted Budget includes the transfer of 44 positions to the Information Technology Department as part of a countywide IT consolidation effort

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DIVISION: BUSINESS AFFAIRS

The Business Affairs Division incorporates functions related to the cooperative extension, passenger for hire, agricultural, consumer protection, small business and economic development, international trade and film and entertainment activities.

- Administers the Florida Yards and Neighborhoods, 4-H Development and Purchase Development Rights programs
- Provides education and training in commercial crop agriculture and landscape maintenance including pesticide application, gardening and home lawn care

Strategic Objectives - Measures

- ED1-1: Reduce income disparity by increasing per capita income

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Identify opportunities for film industry growth	Film industry jobs created	OC	↑	16,113	16,128	16,000	13,712	16,000

- ED1-2: Attract industries that have high wage jobs and high growth potential

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Improve access to economic development opportunities in the Targeted Urban Areas	Number of applications processed for the Qualified Target Industry and Targeted Jobs Incentive Fund Programs	OP	↔	3	7	4	2	4

- ED3-1: Attract and increase foreign direct investments and international trade from targeted countries

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Increase opportunities for international trade	Business matchmaking meetings	OP	↔	120	166	250	440	200
	Protocol services provided during inbound missions	OP	↔	7	9	8	12	6

- ED4-2: Create a business friendly environment

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
For-hire services that meet the public need	Wait time at the For-Hire Vehicle Inspection Station (in minutes)	EF	↓	20	19	20	12	18
	Participants attending For-Hire Trainings	OP	↔	3,387	3,467	3,200	3,756	3,400

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes support from the Greater Miami Convention and Visitors Bureau (\$175,000) towards economic development and film and entertainment activities
- The FY 2013-14 Adopted Budget includes \$261,000 from the Water and Sewer Department to support the Florida Yards and Neighborhoods Program and the Landscape Irrigation Water Conservation Project
- In FY 2013-14, the Small Business Development division will add five positions (\$328,000) funded by the Water and Sewer Department (WASD) to assist in compliance reviews and the enforcement of small business program goals
- In the FY 2013-14 Adopted Budget, two vacant positions were deleted in Business Affairs (one Special Projects Administrator 1 and one Assistant Director)

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DIVISION: DIRECTOR'S OFFICE

The Office of the Director is responsible for overseeing policies and procedures; providing long-term vision and overall direction and coordination for all divisions; and represents the interests of the Department at the local, national and international levels.

ADDITIONAL INFORMATION

- In FY 2013-14, the Department will continue to review its staffing and organizational structure to identify opportunities for streamlining operations in the near-term and long-term; although there are position fluctuations within a division, the overall position count has not changed for the department except where noted

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FUTURE	TOTAL
Revenue									
Army Corps of Engineers	13,422	0	0	10,000	10,000	0	0	0	33,422
Comm. Dev. Block Grant	90	90	0	0	0	0	0	0	180
Florida Department of Environmental Protection	12,963	200	200	200	200	200	200	4,000	18,163
Florida Inland Navigational District	325	375	0	0	0	0	0	0	700
State Beach Erosion Control Funds	11,738	400	400	5,000	5,000	0	0	0	22,538
Biscayne Bay Envir. Trust Fund	1,050	1,425	0	0	0	0	0	0	2,475
BBC GOB Financing	2,131	649	600	0	13,106	0	0	0	16,486
BBC GOB Series 2005A	25,111	0	0	0	0	0	0	0	25,111
BBC GOB Series 2008B	9,596	0	0	0	0	0	0	0	9,596
BBC GOB Series 2008B-1	1,981	0	0	0	0	0	0	0	1,981
BBC GOB Series 2011A	4,326	0	0	0	0	0	0	0	4,326
Capital Outlay Reserve	0	1,360	0	0	0	0	0	0	1,360
Departmental Trust Funds	20,173	0	0	0	0	0	0	2,478	22,651
Endangered Lands Voted Millage	91,751	0	0	0	0	0	0	0	91,751
Interest Earnings	45,757	200	300	300	300	300	300	6,000	53,457
Total:	240,414	4,699	1,500	15,500	28,606	500	500	12,478	304,197
Expenditures									
Strategic Area: Neighborhood and Infrastructure									
Beach Projects	41,411	1,049	1,000	15,000	15,000	0	0	0	73,460
Environmental Projects	1,375	1,800	0	0	0	0	0	0	3,175
Environmentally Endangered Lands Projects	151,366	5,200	4,150	3,650	15,206	2,600	2,600	41,250	226,022
Nuisance Control	0	1,360	0	0	0	0	0	0	1,360
Strategic Area: Recreation And Culture									
Historic Preservation	90	90	0	0	0	0	0	0	180
Total:	194,242	9,499	5,150	18,650	30,206	2,600	2,600	41,250	304,197

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CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2013-14, unsafe structures inspections and demolitions will continue with funding from unsafe structures fines and fees and the Capital Outlay Reserve (COR) (\$1.15 million); the Department anticipates the demolition of 105 unsafe structures
- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes funding from the COR to remove abandoned vehicles from private and public properties and to demolish or board-up abandoned buildings that facilitate potential criminal activity (\$200,000); the Department will continue to contract board-up services with Greater Miami Service Corps
- In FY 2013-14, the Department will ensure that environmentally endangered lands are protected and continue to thrive as native habitats through the Environmentally Endangered Lands (EEL) Program by purchasing land (\$1 million), planning and designing native habitats (\$700,000), and maintaining land within the EEL Program (\$3.5 million); funding will be provided from interest earnings (\$1.7 million), state grants (\$200,000), and EEL voted millage (\$3.3 million)
- In FY 2013-14, the Department will maintain and improve beaches, which will enhance quality of life and increase tourism through the Miami-Dade County Beach Erosion and Renourishment Program (\$1.049 million), funded from State Beach Erosion Control Funds (\$400,000) and Building Better Communities General Obligation proceeds (\$649,000)
- In FY 2013-14, the Department will continue restoring and stabilizing the wetlands, shoreline, and islands in and adjacent to Biscayne Bay and its tributaries (\$1.8 million), funded from the Biscayne Bay Environmental Trust Fund (\$1.425 million) and Florida Inland Navigational District grant proceeds (\$375,000)

FUNDED CAPITAL PROJECTS

(dollars in thousands)

HISTORIC PRESERVATION FOR CDBG ELIGIBLE PROJECTS

PROJECT #: 434340



DESCRIPTION: Restore local and national designated historic properties including Cauley Square, Minderman House, and the McFarlane Houses
 LOCATION: Various District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Comm. Dev. Block Grant	90	90	0	0	0	0	0	0	180
TOTAL REVENUES:	90	90	0	0	0	0	0	0	180
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	90	90	0	0	0	0	0	0	180
TOTAL EXPENDITURES:	90	90	0	0	0	0	0	0	180

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ENVIRONMENTALLY ENDANGERED LANDS PROGRAM

PROJECT #: 5555621

DESCRIPTION: Acquire and manage environmentally sensitive and endangered lands
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Florida Department of Environmental Protection	12,963	200	200	200	200	200	200	4,000	18,163
BBC GOB Financing	0	0	0	0	13,106	0	0	0	13,106
BBC GOB Series 2005A	19,129	0	0	0	0	0	0	0	19,129
BBC GOB Series 2008B	7,720	0	0	0	0	0	0	0	7,720
BBC GOB Series 2008B-1	45	0	0	0	0	0	0	0	45
Departmental Trust Funds	20,173	0	0	0	0	0	0	2,478	22,651
Endangered Lands Voted Millage	91,751	0	0	0	0	0	0	0	91,751
Interest Earnings	45,757	200	300	300	300	300	300	6,000	53,457
TOTAL REVENUES:	197,538	400	500	500	13,606	500	500	12,478	226,022
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	100,809	1,000	1,000	1,000	13,106	1,000	1,000	12,000	130,915
Planning and Design	13,310	700	650	650	600	600	600	10,000	27,110
Capital Maintenance	37,247	3,500	2,500	2,000	1,500	1,000	1,000	19,250	67,997
TOTAL EXPENDITURES:	151,366	5,200	4,150	3,650	15,206	2,600	2,600	41,250	226,022

BISCAYNE BAY RESTORATION AND SHORELINE STABILIZATION

PROJECT #: 5555691

DESCRIPTION: Restore, enhance, and stabilize wetlands, shoreline, and islands in and adjacent to Biscayne Bay and its tributaries
 LOCATION: Biscayne Bay and Tributaries District Located: 4, 5, 7, 8
 Various Sites District(s) Served: 5, 7, 8

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Florida Inland Navigational District	325	375	0	0	0	0	0	0	700
Biscayne Bay Envir. Trust Fund	1,050	1,425	0	0	0	0	0	0	2,475
TOTAL REVENUES:	1,375	1,800	0	0	0	0	0	0	3,175
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	1,375	1,800	0	0	0	0	0	0	3,175
TOTAL EXPENDITURES:	1,375	1,800	0	0	0	0	0	0	3,175

UNSAFE STRUCTURES DEMOLITION

PROJECT #: 10022210

DESCRIPTION: Demolish abandoned buildings that create physical and health threats to the community
 LOCATION: Unincorporated Miami-Dade County District Located: Unincorporated Municipal Service Area
 Unincorporated Miami-Dade County District(s) Served: Unincorporated Municipal Service Area

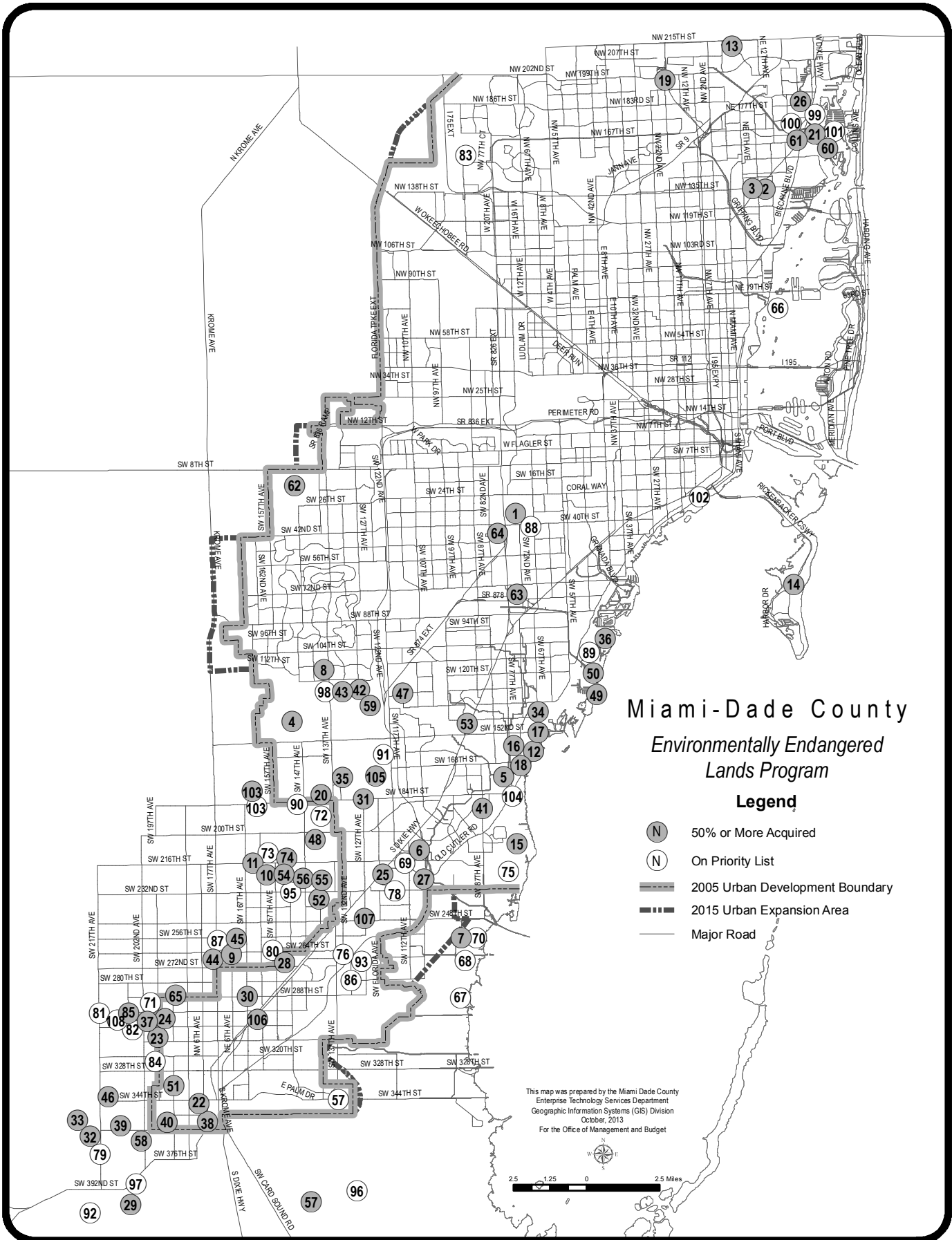
REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	1,150	0	0	0	0	0	0	1,150
TOTAL REVENUES:	0	1,150	0	0	0	0	0	0	1,150
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction Management	0	1,150	0	0	0	0	0	0	1,150
TOTAL EXPENDITURES:	0	1,150	0	0	0	0	0	0	1,150

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands) ESTIMATED PROJECT COST
552590	Miami-Dade County Beaches	22,500
	UNFUNDED TOTAL	<hr/> 22,500

FY 13-14 Adopted Budget and Multi-Year Capital Plan



Miami-Dade County Environmentally Endangered Lands Program

Legend

- 50% or More Acquired
- On Priority List
- 2005 Urban Development Boundary
- 2015 Urban Expansion Area
- Major Road

This map was prepared by the Miami Dade County
Enterprise Technology Services Department
Geographic Information Systems (GIS) Division
October, 2013
For the Office of Management and Budget



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Acquisition Projects: Environmentally Endangered Lands Program

Acquired Projects						Unacquired Projects					
No	Site Name	Location	Type	Acres	Priority	No	Site Name	Location	Type	Acres	Priority
1	A. D. Barnes Park	3775 SW 74 Ave	Natural Areas	24	+	55	Silver Palm Groves	SW 232 St & SW 142 Ave	Rockridge Pinelands	20.4	+
2	Arch Creek Addition	NE 135 St & US 1	Buffer	1.2	+	56	Silver Palm Hammock	SW 228 St & SW 149 Ave	Tropical Hammocks	10	+
3	Arch Creek Park	NE 135 St & US-1	Natural Areas	8.6	+	57	South Dade Wetlands	South Dade County	Wetlands	19,884	+
4	Big George & Little George	SW 150 St & SW 152 Ave	Tropical Hammocks	20.1	+	58	Sunny Palms (Navy Wells #42)	SW 358 St & SW 202 Ave	Rockridge Pinelands	40.8	+
5	B3 Sadowski Park	17565 SW 79 Ave	Natural Areas	23	+	59	Tamiami Complex Addition	SW 134 St & SW 122 Ave	Rockridge Pinelands	25.6	+
6	Black Creek Forest	SW 214 St & SW 112 Ave	Pineland	7	+	60	Terama Tract In Oleta Preserve	Oleta Preserve	Coastal Wetlands	29.7	+
7	Black Point Wetlands	SW 248 St & SW 112 Ave	Coastal Wetlands	78.9	+	61	Oleta Tract C	NE 163 St & US-1	Coastal Wetlands	2.5	+
8	(Boystown) Camp Matecombe	SW 112 St & SW 137 Ave	Rockridge Pinelands	76.7	+	62	Tree Island Park	SW 10 St & SW 147 Ave	Wetlands	120	+
9	Camp Owaissa Bauer	SW 264 St & SW 170 Ave	Natural Areas	80	+	63	Trinity	SW 76 St & SW 74 Ave	Rockridge Pinelands	10	+
10	Castelino Additions	SW 226 St & SW 157 Ave	Tropical Hammocks	34.9	+	64	Tropical Park	7900 Bird Rd	Natural Areas	5	+
11	Castelino Hammock Park	22301 SW 162 Ave	Natural Areas	55	+	65	West Biscayne	SW 263 St & SW 190 Ave	Rockridge Pinelands	15.1	+
12	Charles Deering Estate	16701 SW 72 Ave	Natural Areas	352	+	74	Chernoff Hammock	SW 218 St & SW 154 Ave	Tropical Hammocks	4.5	+
13	County Line Scrub	NE 215 St & NE 4 Ave	Xeric Coastal Scrub	15	+	85	Northrop Pineland	SW 296 St & SW 207th Ave	Rockridge Pinelands	12.8	+
14	Crandon Park	7200 Crandon Blvd	Natural Areas	444	+	103	Wilkins Person	SW 184 St & SW 164 Ave	Rockridge Pinelands	10	+
15	Cußer Wetlands & Addition	SW 210 St & SW 65 Ave	Coastal Wetlands	448.5	+	105	Metzoo Pinelands	12400 SW 152 St	Rockridge Pinelands	142.4	+
16	Deering Gade Parcel	SW 158 St & Old Outer Rd	Buffer	9.7	+	106	Seminola Wayside Park Addition	SW 300 St & US-1	Rockridge Pinelands	4.3	+
17	Deering North Addition	SW 152 St & SW 67 Ave	Coastal Wetlands	40.7	+	107	Andrew Dodge New Pines Preserve	SW 248 St & SW 127 Ave	Rockridge Pinelands	3.5	+
18	Deering South Addition	SW 168 St & SW 72 Ave	Pineland	32	+	Unacquired Projects					
19	Dolphin Center Addition	NW 196 St & NW 17 Ave	Xeric Coastal Scrub	3.9	+	No	Site Name	Location	Type	Acres	Priority
20	Echus Pineland	SW 184 St & SW 142 Ave	Rockridge Pinelands	17.2	+	66	Bird Key	NW 79 St & Biscayne Bay	Mangrove	37.5	A
21	East & East East Greynolds Park	17530 W Dixie Hwy	Natural Areas	33	+	67	Biscayne Wetlands	SW 280 St & SW 107 Ave	Coastal Wetlands	864.1	A
22	Florida City	SW 344 St & SW 185 Ave	Rockridge Pinelands	23.5	+	68	Biscayne Wetlands North Addition	SW 270 St & SW 107 Ave	Coastal Wetlands	300	B
23	Fuchs Hammock	SW 304 St & SW 198 Ave	Natural Areas	24	+	69	Black Creek Forest	SW 216 St & SW 112 Ave	Pineland	45.5	A
24	Fuchs Hammock Addition	SW 304 St & SW 198 Ave	Rockridge Pinelands	14.8	+	70	Black Point Wetlands	SW 248 St & SW 97 Ave	Coastal Wetlands	191.8	A
25	Goulds	SW 224 St & SW 120 Ave	Rockridge Pinelands	37	+	71	Bowers Pineland	SW 296 St & SW 197 Ave	Rockridge Pinelands	9.8	A
26	Greynolds Park	17530 W Dixie Hwy	Natural Areas	53	+	72	Calderon Pineland	SW 192 St & SW 140 Ave	Rockridge Pinelands	15.2	A
27	Harden Hammock	SW 226 St & SW 107 Ave	Tropical Hammocks	12.4	+	73	Castelino #31	SW 218 St & SW 157 Ave	Tropical Hammocks	14.1	A
28	Hattie Bauer Hammock	SW 267 St & SW 157 Ave	Tropical Hammocks	14	+	75	Cußer Wetlands	SW 195 St & SW 232 St	Coastal Wetlands	798	A
29	Holiday Hammock	SW 400 St & SW 207 Ave	Tropical Hammocks	29.8	+	76	Dixie Heights Pineland	SW 268 St & SW 132 Ave	Rockridge Pinelands	29	B
30	Ingram	SW 268 St & SW 167 Ave	Rockridge Pinelands	9.9	+	57	South Dade Wetlands	South Dade County	Wetlands	15,154	A
31	Lany & Penny Thompson Park	SW 184 St & SW 127 Ave	Natural Areas	193	+	78	Goulds Addition	SW 232 St & SW 117 Ave	Rockridge Pinelands	36.8	A
32	Loveland Hammock	SW 360 St & SW 222 Ave	Tropical Hammocks	15.1	+	79	Hammock Island	SW 360 St & SW 217 Ave	Tropical Hammocks	64.7	B
33	Lucile Hammock	SW 352 St & SW 222 Ave	Tropical Hammocks	20.8	+	80	Hattie Bauer Pineland	SW 266 St & SW 157 Ave	Rockridge Pinelands	5	A
34	Ludlam	SW 143 St & SW 67 Ave	Rockridge Pinelands	10.2	+	61	Homestead General Airport Hammock	SW 296 St & SW 217 Ave	Tropical Hammocks	4	A
35	Martinez (Richmond Complex)	SW 152 St & SW 130 Ave	Rockridge Pinelands	142	+	82	Kings Highway	SW 304 St & SW 202 Ave	Rockridge Pinelands	31.1	B
36	Matheson Hammock Park	SW 96 St & Old Outer Rd	Natural Areas	381	+	83	Maddens Hammock	NW 164 St & SW 67 Ave	Tropical Hammocks	15.6	B
37	Meissner Hammock	SW 302 St & SW 212 Ave	Tropical Hammocks	10.3	+	84	Navy Wells #2	SW 328 St & SW 197 Ave	Rockridge Pinelands	20	A
38	Navy Wells #23	SW 352 St & SW 182 Ave	Rockridge Pinelands	19.9	+	86	Notre Dame Pineland	SW 280 St & SW 132 Ave	Rockridge Pinelands	46.8	B
39	Navy Wells #39	SW 360 St & SW 210 Ave	Rockridge Pinelands	13.1	+	87	Owaissa Bauer Addition #2	SW 264 St & SW 175 Ave	Rockridge Pinelands	10	A
40	Navy Wells Preserve	SW 356 St & SW 192 Ave	Natural Areas	239	+	88	Pino Pineland	SW 39 St & SW 69 Ave	Rockridge Pinelands	3.8	A
41	Ned Glenn Preserve (Whispering Pines)	SW 188 St & SW 87 Ave	Rockridge Pinelands	20	+	89	R. Hardy Matheson Addition	Old Outer Rd & SW 108 St	Coastal Wetlands	21.5	A
42	Nixon Sraley Addition (Tamiami #8)	SW 128 St & SW 127 Ave	Rockridge Pinelands	63	+	90	Railroad Pineland	SW 184 St & SW 147 Ave	Rockridge Pinelands	18.2	B
43	Nixon Sraley Pineland	SW 128 St & SW 133 Ave	Natural Areas	59	+	91	Richmond Complex	SW 152 St & SW 130 Ave	Rockridge Pinelands	210.8	A
44	Owaissa Bauer Addition #1	SW 264 St & SW 177 Ave	Rockridge Pinelands	9.4	+	92	Round Hammock	SW 498 St & SW 220 Ave	Tropical Hammocks	31.1	A
45	Owaissa Bauer Addition #3	SW 262 St & SW 170 Ave	Tropical Hammocks	1.2	+	93	School Board	SW 268 St & SW 129 Ave	Rockridge Pinelands	18.7	A
46	Palm Drive	SW 344 St & SW 212 Ave	Rockridge Pinelands	20	+	96	Silver Palm Addition	SW 232 St & SW 152 Ave	Rockridge Pinelands	20	A
47	Pineshore Park	SW 128 St & SW 112 Ave	Natural Areas	7.8	+	97	SW Island Hammock	SW 392 St & SW 207 Ave	Tropical Hammocks	12.4	A
48	Quail Roost	SW 200 St & SW 144 Ave	Rockridge Pinelands	48.5	+	98	Tamiami #15	SW 124 St & SW 137 Ave	Rockridge Pinelands	35	B
49	R. Hardy Matheson Addition	Old Outer Rd & SW 109 St	Coastal Wetlands	19.9	+	99	Oleta Tract A	NE 171 St & US-1	Coastal Wetlands	2.1	A
50	R. Hardy Matheson Preserve	SW 112 St & Old Outer Rd	Natural Areas	692	+	100	Oleta Tract B	NE 165 St & US-1	Coastal Wetlands	3.5	A
51	Rock Pit #39	SW 336 St & SW 192 Ave	Rockridge Pinelands	8.7	+	101	Oleta Tract D	NE 191 St & NE 24 Ave	Coastal Wetlands	7.4	A
52	Rock Pit #46	SW 232 St & SW 142 Ave	Rockridge Pinelands	5	+	102	Vacaya Hammock Addition	3300 South Miami Ave	Tropical Hammocks	2	A
53	Rockdale & Addition	SW 144 St & US-1	Rockridge Pinelands	37.1	+	104	Cußer Wetlands North Addition Hammock	SW 184 St & Old Outer Rd	Tropical Hammocks	37	B
54	Ross Hammock	SW 223 St & SW 157 Ave	Tropical Hammocks	19.2	+	108	Pine Ridge Sanctuary	SW 300 St & SW 211 Ave	Rockridge Pinelands	14	A



Strategic Area GENERAL GOVERNMENT

Mission:

To provide good government and support excellent public service delivery

GOALS	OBJECTIVES
FRIENDLY GOVERNMENT	<i>Provide Easy Access to Information and Services</i>
	<i>Develop a Customer-Oriented Organization</i>
	<i>Foster a Positive Image of County Government</i>
	<i>Improve Relations Between Communities and Governments</i>
EXCELLENT, ENGAGED WORKFORCE	<i>Attract and Hire New Talent</i>
	<i>Develop and Retain Excellent Employees and Leaders</i>
	<i>Ensure an Inclusive Workforce that Reflects Diversity</i>
	<i>Provide Customer-Friendly Human Resources Services</i>
EFFICIENT AND EFFECTIVE SERVICE DELIVERY THROUGH TECHNOLOGY	<i>Ensure Available and Reliable Systems</i>
	<i>Effectively Deploy Technology Solutions</i>
	<i>Improve Information Security</i>
EFFECTIVE MANAGEMENT PRACTICES	<i>Provide Sound Financial and Risk Management</i>
	<i>Effectively Allocate Resources to Meet Current and Future Operating and Capital Needs</i>
GOODS, SERVICES AND ASSETS THAT SUPPORT COUNTY OPERATIONS	<i>Acquire “Best Value” Goods and Services in a Timely Manner</i>
	<i>Provide Well Maintained, Accessible Facilities and Assets</i>
	<i>Utilize Assets Efficiently</i>
GREEN GOVERNMENT	<i>Reduce County Government’s Greenhouse Gas Emissions and Resource Consumption</i>
	<i>Lead Community Sustainability Efforts</i>
FREE, FAIR AND ACCESSIBLE ELECTIONS	<i>Provide Eligible Voters with Convenient Opportunities to Vote</i>
	<i>Maintain the Integrity and Availability of Election Results and Other Public Records</i>
	<i>Qualify Candidates and Petitions in Accordance with the Law</i>

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Audit and Management Services

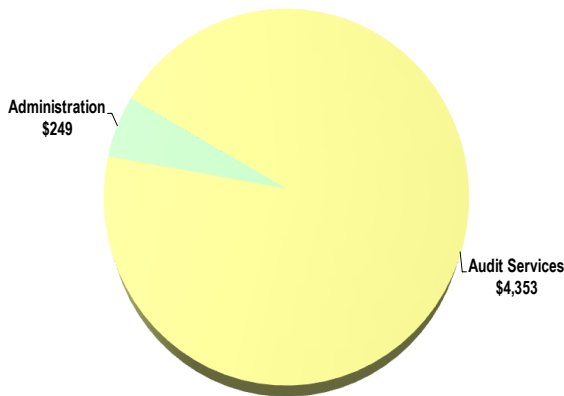
Audit and Management Services (AMS) performs audits to validate compliance with applicable rules and regulations, and identifies opportunities to improve performance and foster accountability.

As part of the General Government strategic area, AMS examines the operations of County government and external companies, contractors, and grantees to ensure that public funds are being spent appropriately and efficiently. AMS regularly performs audits of high-risk functions and activities, and responds to special audit requests from the Mayor, the Board of County Commissioners, and the Deputy Mayors. Audits are conducted in accordance with professional internal auditing standards, which require assessing risks; planning and performing work to achieve desired objectives; and communicating results that are accurate, constructive, timely, and adequately supported.

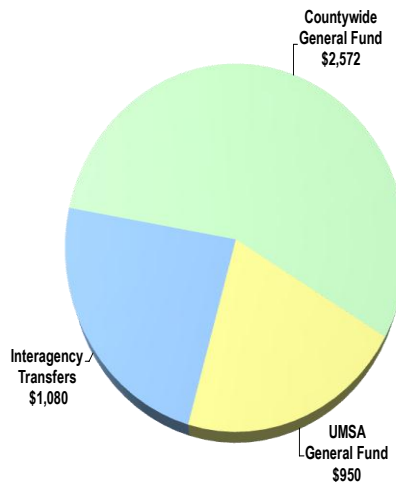
Department stakeholders include County departments and their business partners, as well as the general public.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

AUDIT SERVICES

- Performs audits to improve performance and foster accountability, while promoting a more efficient, effective, and ethical County government

FY 12-13
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FY 13-14
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ADMINISTRATIVE SUPPORT SERVICES

- Provides departmental support primarily in the areas of budget preparation and fiscal management, procurement, personnel administration, audit report processing, inventory/file management, and information technology assistance

FY 12-13
5

FY 13-14
4

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Revenue Summary				
General Fund Countywide	2,699	2,144	1,910	2,572
General Fund UMSA	894	754	671	950
Fees for Services	1,720	1,718	1,850	1,080
Total Revenues	5,313	4,616	4,431	4,602

Operating Expenditures Summary

Salary	3,912	3,496	3,547	3,493
Fringe Benefits	954	685	657	867
Court Costs	0	0	0	0
Contractual Services	0	0	1	1
Other Operating	439	426	198	202
Charges for County Services	3	2	8	19
Grants to Outside Organizations	0	0	0	0
Capital	5	7	20	20
Total Operating Expenditures	5,313	4,616	4,431	4,602

Non-Operating Expenditures

Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 12-13	Adopted FY 13-14	Budget FY 12-13	Adopted FY 13-14
Strategic Area: General Government				
Administration	288	249	5	4
Audit Services	4,143	4,353	38	37
Total Operating Expenditures	4,431	4,602	43	41

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	0	0	0	0	0
Fuel	0	0	0	0	0
Overtime	0	0	0	0	0
Rent	256	264	0	0	0
Security Services	0	0	0	0	0
Temporary Services	0	0	0	0	0
Travel and Registration	3	4	6	4	6
Utilities	26	42	42	38	35

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: AUDIT SERVICES

The Audit Services Division performs audits to improve performance and foster accountability, while promoting a more efficient, effective, and ethical County government.

- Issues audit reports aimed at improving efficiency and effectiveness of County operations
- Assists in developing more effective approaches and tools for County departments responsible for monitoring grantees to assure consistency, efficiency, and effectiveness
- Develops in-house training curriculum commensurate with planned audits to ensure continued staff proficiency
- Consults with departments to ensure maximum collection of outstanding audit assessment fees
- Uses automated analytical tools to conduct operational analyses that yield cost savings and/or cost-avoidance, and identify significant and/or unusual variances that, if timely detected, can avert or identify fraud, waste, or abuse
- Conducts follow-up audits to ensure appropriate actions have been taken to address significant audit findings

Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Conduct audits aimed at operational efficiency and effectiveness	Percentage of audit reports issued within 90 days of fieldwork completion	EF	↑	67%	66%	55%	64%	55%
	Amount collected from assessments (in thousands)*	OC	↑	\$3,045	\$1,322	\$1,500	\$3,361	\$1,500
	Amount assessed from audits (in thousands)	OC	↑	\$335	\$4,580	\$3,000	\$2,584	\$3,000
	Audit reports issued	OP	↔	36	35	35	28	35
	Percentage of planned follow-up audits completed**	OP	↔	47%	62%	50%	40%	50%

* In FY 2010-11 and FY 2011-12, assessments and collections were unusually high due to a higher concentration of contract audits performed

** The FY 2010-11 Actual reflect a reduction in staff

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

ADDITIONAL INFORMATION

- The Department continues to complete complex audits that have resulted in revenue recoveries, terminations of contracts with non-performing external agencies, improved processes and controls, and enhanced auditee compliance
- The FY 2013-14 Adopted Budget includes \$1.080 million for direct services from the following County departments: Aviation (\$440,000) and Water and Sewer (\$440,000), and Office of Citizens' Independent Transportation Trust (\$200,000)
- *The FY 2013-14 Adopted Budget includes the reduction of two vacant positions (\$136,000)*

Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Hire two Senior Auditors and three Associate Auditors to perform audits	\$10	\$440	5
Total	\$10	\$440	5

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Commission on Ethics and Public Trust

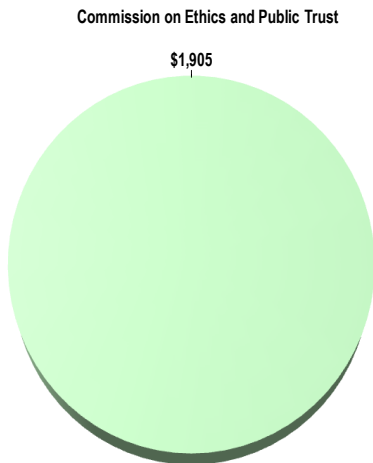
The Commission on Ethics and Public Trust (Ethics Commission) is an independent agency with advisory and quasi-judicial powers. The purpose of the Ethics Commission is to promote and enforce high standards of ethical conduct in government and to build and maintain confidence in public servants.

As part of the General Government strategic area, the Ethics Commission is dedicated to reinforcing public trust in the administration of government by informing the public and private sector about the Conflict of Interest and Code of Ethics laws and by seeking strict compliance with these laws. The Ethics Commission is authorized to investigate complaints and render advisory opinions related to the following County or municipal ordinances: Code of Ethics and Conflict of Interest, Lobbyist Registration and Reporting, Citizens' Bill of Rights, Ethical Campaign Practices, and Whistleblowing. Community outreach and educational programs are also crucial components of the Ethics Commission's mission. The Ethics Commission hosts a wide array of programs to educate the public on issues concerning ethics, good governance, and accountability through town hall meetings, panel discussions, and training workshops, as well as local and national conferences and forums.

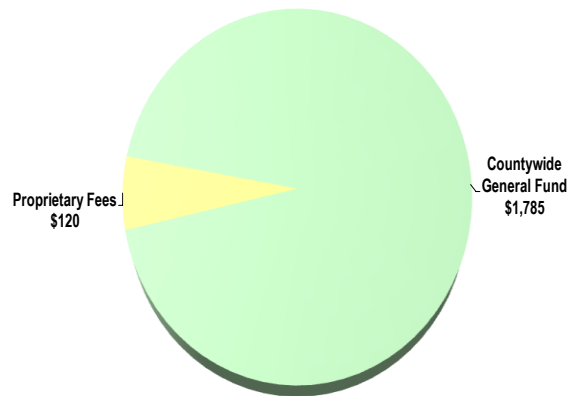
The Ethics Commission, by Board ordinance, has jurisdiction extending to municipalities within Miami-Dade County. Its jurisdiction also extends to certain lobbyists, contractors, and vendors.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

OFFICE OF THE EXECUTIVE DIRECTOR

- Provides administrative support to the Ethics Commission; recommends legislative and policy initiatives that promote ethical government and accountability; reviews ethics opinions recommended by the legal unit; supervises and participates in ethics training programs for public officials, employees, and candidates for elected office
- Provides training for government officials and personnel, candidates for office, students, and the business community regarding ordinances under the purview of the Ethics Commission and ethical practices in government
- Responds to requests for advisory opinions and handles legal matters that may impact the operations of the Ethics Commission
- Conducts investigations of official/employee misconduct in County and municipal governments

FY 12-13
13

FY 13-14
13

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Revenue Summary				
General Fund Countywide	2,029	1,813	1,747	1,785
Lobbyist Trust Fund	10	0	38	60
Carryover	0	17	10	20
Fees and Charges	0	71	20	40
Total Revenues	2,039	1,901	1,815	1,905

Operating Expenditures

Summary	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Salary	1,529	1,444	1,371	1,375
Fringe Benefits	376	278	264	326
Court Costs	0	0	0	0
Contractual Services	10	13	10	10
Other Operating	91	143	156	170
Charges for County Services	29	9	10	20
Capital	4	4	4	4
Total Operating Expenditures	2,039	1,891	1,815	1,905

Non-Operating Expenditures

Summary	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 12-13	Adopted FY 13-14	Budget FY 12-13	Adopted FY 13-14
Strategic Area: General Government				
Commission on Ethics and Public Trust	1,815	1,905	13	13
Total Operating Expenditures	1,815	1,905	13	13

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	3	0	4	0	0
Fuel	0	1	2	1	2
Overtime	0	0	0	0	0
Rent	86	89	91	90	95
Security Services	1	1	1	1	1
Temporary Services	0	0	0	0	0
Travel and Registration	-3	1	3	2	5
Utilities	15	20	14	10	17

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: COMMISSION ON ETHICS AND PUBLIC TRUST

The Commission on Ethics and Public Trust promotes and enforces high standards of ethical conduct in government and builds and maintains confidence in public servants

- Recommends legislative and policy initiatives that promote ethical government and accountability; liaises with the community through outreach activities, including speeches, media events, reports, and publications
- Tries cases before the Ethics Commission and refers cases for criminal prosecution or other disposition(s) with appropriate agencies
- Responds to requests for advisory opinions by officials, employees, and contractors under the authority of the Ethics Commission
- Conducts investigations of official and/or employee misconduct in County and municipal governments and processes complaints that are filed by the general public to be heard by the Ethics Commission
- Provides training for government officials and personnel, candidates for office, students, and the business community regarding ordinances under the purview of the Ethics Commission and ethical practices in government

Strategic Objectives - Measures

- GG1-3: Foster a positive image of County government

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Improve the image of County Government	Number of complaints filed	IN	↔	34	46	50	40	45
	Number of requests for opinions and inquiries filed	IN	↔	274	256	350	354	250
	Number of investigations handled*	OP	↔	157	187	245	186	150
	Ethics trainings and workshops	OP	↔	415	356	485	342	400
	Number of Lobbyist Appeals	IN	↔	38	70	35	32	50

* The number of investigations handled is directly related to number of investigators on staff.

ADDITIONAL INFORMATION

- In FY 2011-12, the Miami-Dade County Board of County Commissioners adopted an ordinance requiring that all County employees complete an ethics course provided by the Commission on Ethics
- In FY 2011-12, the Miami-Dade County Board of County Commissioners adopted Ordinance 12-10 which requires all County lobbyists to receive ethics training every two years
- During FY 2012-13, the Ethics Commission conducted Ethical Governance Day, which involved placing volunteer speakers in over 200 high school classrooms in the County to address students on citizenship ethics
- During FY 2012-13, the Ethics Commission entered into an Interlocal Agreement with the City of Miami Beach to conduct an innovative, intensive ethics "boot camp" consisting of over 12 hours of training for approximately 225 municipal regulatory employees
- During FY 2012-13, the Ethics Commission planned and co-sponsored, with the City of Miami Police Department, a Public Corruption Investigation Conference attended by over 150 law enforcement and compliance officials
- During FY 2012-13, the Ethics Commission began working with County departments to revitalize the ethics officers' concept to provide greater in-house ethics presence and oversight
- The FY 2013-14 Adopted Budget includes a transfer of \$60,000, as required under Ordinance 10-56, from the Office of the Clerk Lobbyist Trust Fund to support ethics training and conference expenditures including but not limited to educational materials, food and non-alcoholic beverages, and personnel expenditures
- In FY 2013-14, the Ethics Commission will continue to hold workshops for both County and municipal board members and executives of non-profit agencies receiving funding, as well as, students and candidates for elected office

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

- The Ethics Commission will continue to pursue legislative changes to strengthen County ordinances and rules to promote greater accountability and transparency

Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Reinstate one outreach position	\$0	\$72	1
Total	\$0	\$72	1

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Community Information and Outreach

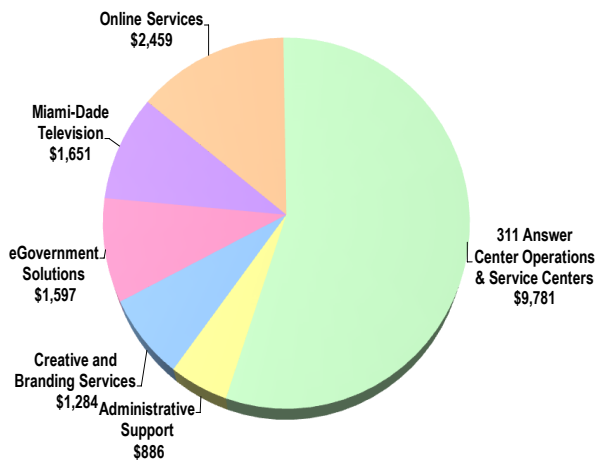
Community Information and Outreach Department (CIAO) links County government to its more than two and a half million residents and visitors by providing convenient access through the 311 Answer Center and three Service Centers throughout the community, the County web portal (www.miamidade.gov), Miami-Dade Television (MDTV), printed collateral, and multi-lingual radio programming. CIAO uses these service channels to facilitate open access to government services, to assist Departments in spreading the word about County services and programs through educational messaging and advertising, and to support enterprise branding efforts.

As part of the General Government strategic area, CIAO is aligned with four strategic objectives: to provide easy access to information and services; to develop a customer-oriented organization; to foster a positive image of County government; and to improve relations between communities and government.

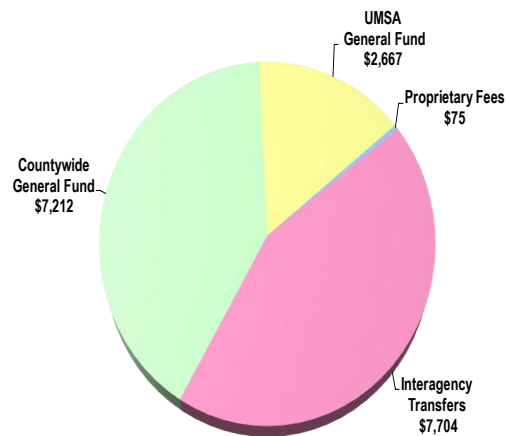
CIAO serves a variety of stakeholders including elected officials, County departments, municipalities, and the public.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)

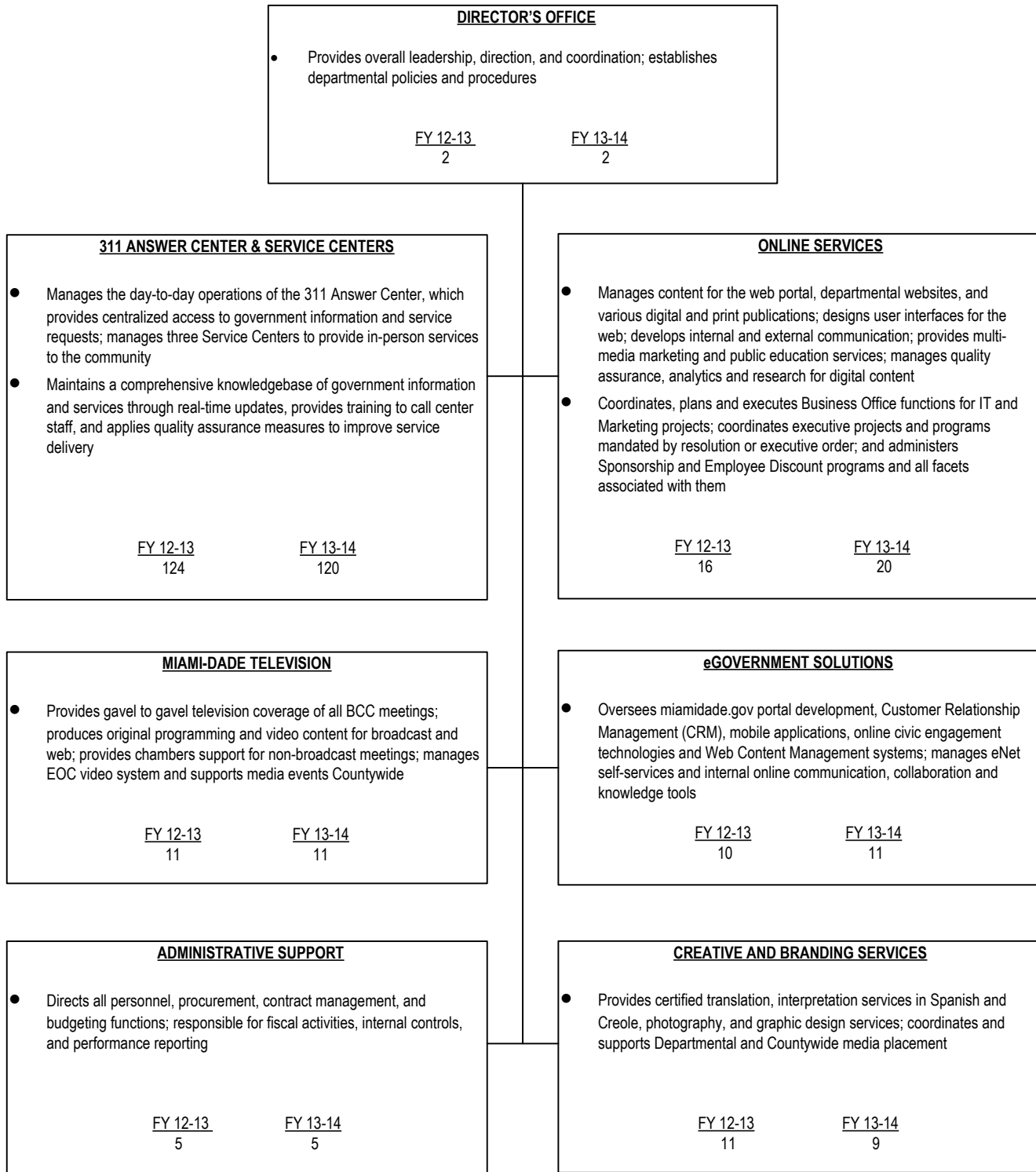


Revenues by Source
(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Revenue Summary				
General Fund Countywide	7,354	6,074	6,616	7,212
General Fund UMSA	2,442	2,135	2,193	2,667
Fees for Services	83	102	60	75
Federal Grants	15	0	0	0
Interagency Transfers	7,076	6,771	6,964	7,704
Total Revenues	16,970	15,082	15,833	17,658
Operating Expenditures Summary				
Salary	11,785	10,656	11,346	11,181
Fringe Benefits	3,411	2,532	2,388	3,222
Court Costs	0	0	0	0
Contractual Services	63	79	192	147
Other Operating	1,431	936	1,653	2,263
Charges for County Services	271	852	219	785
Grants to Outside Organizations	0	0	0	0
Capital	9	27	35	60
Total Operating Expenditures	16,970	15,082	15,833	17,658
Non-Operating Expenditures Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 12-13	Adopted FY 13-14	Budget FY 12-13	Adopted FY 13-14
Strategic Area: General Government				
311 Answer Center Operations & Service Centers	8,746	9,781	124	120
Administrative Support	836	886	7	7
Creative and Branding Services	1,366	1,284	11	9
eGovernment Solutions	1,278	1,597	10	11
Miami-Dade Television	1,602	1,651	11	11
Online Services	2,005	2,459	16	20
Total Operating Expenditures	15,833	17,658	179	178

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	946	401	525	1,604	525
Fuel	6	1	6	3	6
Overtime	33	39	49	42	46
Rent	34	3	0	0	0
Temporary Services	75	258	75	440	35
Travel and Registration	7	1	19	14	17
Utilities	281	295	360	239	465

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DIVISION: 311 ANSWER CENTER OPERATIONS & SERVICE CENTERS

The 311 Answer Center provides the public with centralized telephone and in-person access to government information and services.

- Manages the day-to-day operations of the 311 Answer Center
- Develops and maintains a comprehensive knowledgebase of government information and services; provides training to call center staff; and applies quality assurance measures to improve service delivery
- Manages three Service Centers to provide in-person services to the community

Strategic Objectives - Measures

- GG1-1: Provide easy access to information and services

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Increase access to government information and services	Call volume (in millions)	IN	↔	2.5	2.4	2.5	2.1	2.4
Provide quality service delivery	Average call wait time (in seconds)*	EF	↓	130	113	90	171	120

*The FY 2012-13 Actual reflects higher level of attrition

DIVISION COMMENTS

- In FY 2013-14, the Department will continue its service level agreements with Miami-Dade Transit (\$87,000) and the Parks, Recreation, and Open Spaces Department (\$137,000) for IT Help Desk Services
- *The FY 2013-14 Adopted Budget includes the reduction of one 311 Senior Call Center Supervisor and four 311 Call Center Specialists*

DIVISION: ADMINISTRATIVE SUPPORT

The Administrative Support Services Division manages the Department's fiscal accounting functions, processes payroll, prepares and maintains personnel documentation, and provides policy support to the Department Director.

- Functions as liaison with elected officials and County administrative offices
- Responsible for the Department's table of organization, procedures, and policies
- Manages performance of divisions and develops annual business plan
- Provides internal administrative support such as personnel administration, budget control, accounts payable and receivable, and procurement

Strategic Objectives - Measures

- ED4-2: Create a business friendly environment

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Reduce processing time	Invoices processed within 45 calendar days	EF	↑	95%	98%	97%	96%	95%

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DIVISION: MIAMI-DADE TELEVISION

Miami-Dade TV is the County's government-access cable TV station, which provides live television and webcast coverage of public meetings as well as original programming that informs residents about County programs and services.

- Provides gavel-to-gavel television and webcast coverage of all Board of County Commissioners plenary and subcommittee meetings
- Produces original informational and public service programming for broadcast on Miami-Dade TV and Miami-Dade TV On Demand
- Provides campaign support services including video production of Hi Definition TV commercials
- Provides chambers support for non-broadcast meetings
- Staffs Emergency Operations Center during activations to provide live television and webcast coverage of emergency press conferences

DIVISION: ONLINE SERVICES

The Online Services Division manages the miamidade.gov portal; designs, writes online copy for, and assures quality of online content; and develops interactive web and multimedia solutions.

- Handles the day-to-day management of the web portal and department website content
- Designs creative concepts for websites and interactive campaigns
- Develops and enforces policies for content, style and online quality Countywide
- Provides marketing, promotional and other communication services Countywide; manages the enterprise editorial calendar; develops messaging for portal subscribers, website postings, social media, RSS feeds and e-newsletters
- Produces publications targeting County employees
- Coordinates, plans and executes countywide IT and Marketing projects
- Manages executive/departmental projects and programs
- Administers the Sponsorship and Employee Discount Programs as well as the County's Employee Recognition Program

Strategic Objectives - Measures

- GG1-1: Provide easy access to information and services

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Increase accountability for delivery of customer service across the enterprise	Number of e-newsletter subscriptions	IN	↔	34,000	49,000	50,000	51,148	52,000

DIVISION COMMENTS

- In FY 2012-13, a Web Publisher position was created as an overage for Online Services that is funded by service level agreements with Animal Services and Jackson Health Systems; the position provided a combination of technical and creative skills to fulfill the deliverables required by the agreements
- The FY 2013-14 Adopted Budget includes the transfer of two positions from Creative and Branding Services and two positions from eGovernment Solutions to Online Services; as well as one position from Online Services to 311 Answer Center Operations

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DIVISION: EGOVERNMENT SOLUTIONS

The eGov Solutions Division develops and maintains applications that support citizen interaction with government; applications include portal search, ServiceStat, alerts and Reverse 311, smartphone and mobile applications, and the employee eNet portal

- Manages the development of portal technology solutions to deliver one-stop/end-to-end County services
- Oversees the Customer Relationship Management (CRM) systems to manage citizen services provided through 311 and other service channels
- Manages the development of employee portal self-services and online internal communication tools
- Manages the County's web usability

Strategic Objectives - Measures

- GG1-1: Provide easy access to information and services

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Increase access to government information and services	Number of portal subscribers	IN	↔	97,363	106,000	105,000	109,439	115,000

DIVISION COMMENTS

- The Department will continue to provide recycling reminders via email as well as automated calls to thousands of residents using the Reverse 311 Tool to inform residents about County events and services, including important time sensitive activities throughout the year such as the senior homestead exemption, the Golden Passport, and water main breaks
- In FY 2013-14, the Department will continue the development, expansion, and maintenance of an in-house customer relationship management system to enable the 311 Answer Center to respond to inquiries and create service requests at significantly lower costs for software and hardware maintenance
- In collaboration with ITD and the Mayor's Office, CIAO automated the United Way annual pledge process via eNet, the employee portal, thus creating convenience and time savings for United Way coordinators and County employees, and reducing paperwork substantially
- The FY 2013-14 Adopted Budget includes three additional positions to support the 311 Customer Relationship Management (CRM) System (311 Hub) used for knowledge management and service request intake (\$290,000)

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DIVISION: CREATIVE AND BRANDING SERVICES

The Creative and Branding Services Division develops and executes marketing and public education campaigns, including planning, creative concept development, graphic design, and print and audio-visual production services.

- Provides translation, interpretation, photography, and full service graphic design
- Coordinates placement of TV, radio, and print advertisement for public education campaigns; negotiates ad rates and time slots

Strategic Objectives - Measures

- GG1-1: Provide easy access to information and services

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Increase access to government information and services	Graphic Designs completed per year	OP	↔	1,101	973	900	837	1,200
	Number of Translation and Interpretations completed in a year	OP	↔	1,484	1,351	1,400	1,173	1,300

DIVISION COMMENTS

- In FY 2013-14, the Department will continue its Service Level Agreements with the Elections Department for translation services (\$50,000)
- In FY 2013-14, the Community Periodical Program (CPP) is funded at \$375,000

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Hire one Information Technology Specialist to provide support and quality assurance, and to troubleshoot problems with portal	\$0	\$64	1
Hire seven 311 Call Center Specialists to increase 311 service hours by fifteen hours on the weekend and restore Transit trip planning in 11 holidays	\$0	\$360	7
Hire five 311 Call Center Specialists to increase service hours Monday-Friday from 6 am to 7 am and from 8 pm to 10 pm	\$0	\$257	5
Hire one MDTV Videographer/Editor to provide timely support to requests for TV programming to include Getting to Know Your Commissioners, public service announcements, special events, etc., and produce original programs such as Inside County Jobs, Green Scene, TV commercials and video segments for departments and elected officials	\$0	\$95	1
Hire one 311 Supervisor to increase the level of oversight and guidance provided to Call Specialists	\$0	\$76	1
Hire two positions (Advertising Specialist and Graphics Designer 2) to support campaign services	\$0	\$119	2
Hire two Knowledge Base Specialists for 311 Call Center	\$0	\$139	2
Hire two positions to restore MDTV programming and special events filming	\$0	\$145	2
Hire two Special Project Administrator 1s to restore the Secret Shopper Program, provide data trend analysis related to 311, identify process improvement opportunities and service gaps, and provide departments with recommendations for improved customer service delivery	\$0	\$507	2
Replace outdated computer equipment and software	\$70	\$0	0
Hire two positions in the Online Services Section to increase online support to elected officials and the Office of the Mayor	\$0	\$140	2
Total	\$70	\$1,902	25

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FUTURE	TOTAL
Revenue									
Capital Outlay Reserve	519	642	0	0	0	0	0	0	1,161
Total:	519	642	0	0	0	0	0	0	1,161
Expenditures									
Strategic Area: General Government									
Equipment Acquisition	519	642	0	0	0	0	0	0	1,161
Total:	519	642	0	0	0	0	0	0	1,161

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes funding for the replacement of the fiber optic cable from the Emergency Operations Center to the Stephen P. Clark Center (\$42,000), audio visual upgrades in the BCC Chambers (\$80,000), and replacement of video production equipment for Miami-Dade TV (\$520,000)

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FUNDED CAPITAL PROJECTS

(dollars in thousands)

REPLACE FIBER TRANSMISSION FROM EOC TO COMMUNICATE WITH SPCC (MDTV) WITH ETHERNET CIRCUIT

PROJECT #: 104200



DESCRIPTION: Replace 11 year old fiber transmission encoder and decoders that provide video transmission for MDTV and webcasting live from the EOC - requires new Ethernet circuit for transmission

LOCATION: 9300 NW 41 St
Doral

District Located: 12
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	42	0	0	0	0	0	0	42
TOTAL REVENUES:	0	42	0	0	0	0	0	0	42
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	0	42	0	0	0	0	0	0	42
TOTAL EXPENDITURES:	0	42	0	0	0	0	0	0	42

Estimated Annual Operating Impact will begin in FY 2014-15 in the amount of \$6,000

COMMISSION CHAMBERS A/V UPGRADES AND REPLACEMENT

PROJECT #: 105890



DESCRIPTION: Replace five year old components of primary A/V systems

LOCATION: 111 NW 1 St
City of Miami

District Located: 5
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	80	0	0	0	0	0	0	80
TOTAL REVENUES:	0	80	0	0	0	0	0	0	80
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	0	80	0	0	0	0	0	0	80
TOTAL EXPENDITURES:	0	80	0	0	0	0	0	0	80

VIDEO PRODUCTION EQUIPMENT FOR MIAMI-DADE TV

PROJECT #: 108170



DESCRIPTION: Purchase video and audio visual equipment at SPCC related to Miami-Dade TV operations

LOCATION: 111 NW 1 St
City of Miami

District Located: 5
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	519	520	0	0	0	0	0	0	1,039
TOTAL REVENUES:	519	520	0	0	0	0	0	0	1,039
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	519	520	0	0	0	0	0	0	1,039
TOTAL EXPENDITURES:	519	520	0	0	0	0	0	0	1,039

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Elections

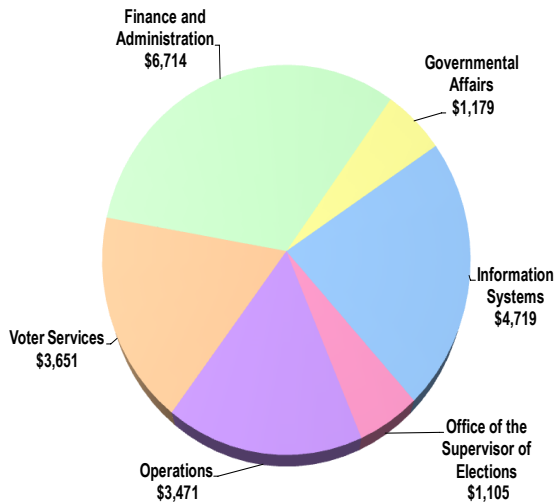
The Elections Department conducts elections that are fair, free, accurate, convenient, and accessible to all eligible voters throughout Miami-Dade County. The Department ensures that all federal, state, county, municipal, school district, and special taxing district elections are conducted and tabulated in a correct, uniform, and impartial manner with adherence to federal, state, and local election laws.

As part of the General Government strategic area, the Department also maintains accurate voter registration records, provides voter education and outreach, and provides voter information to candidates, political committees, and residents. Additionally, the Department serves in the capacity of records custodian for candidate campaign finance reporting and County employee financial disclosure and outside employment reporting.

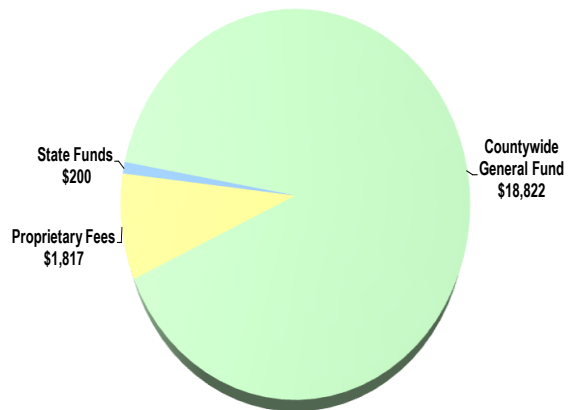
The Elections Department serves an estimated 1.3 million registered voters in Miami-Dade County and serves all citizens and municipalities in election-related matters. The Elections Department follows policy established by the Board of County Commissioners while operating under state and federal laws. Elections staff interacts with federal, state, and municipal officials on a regular basis.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)

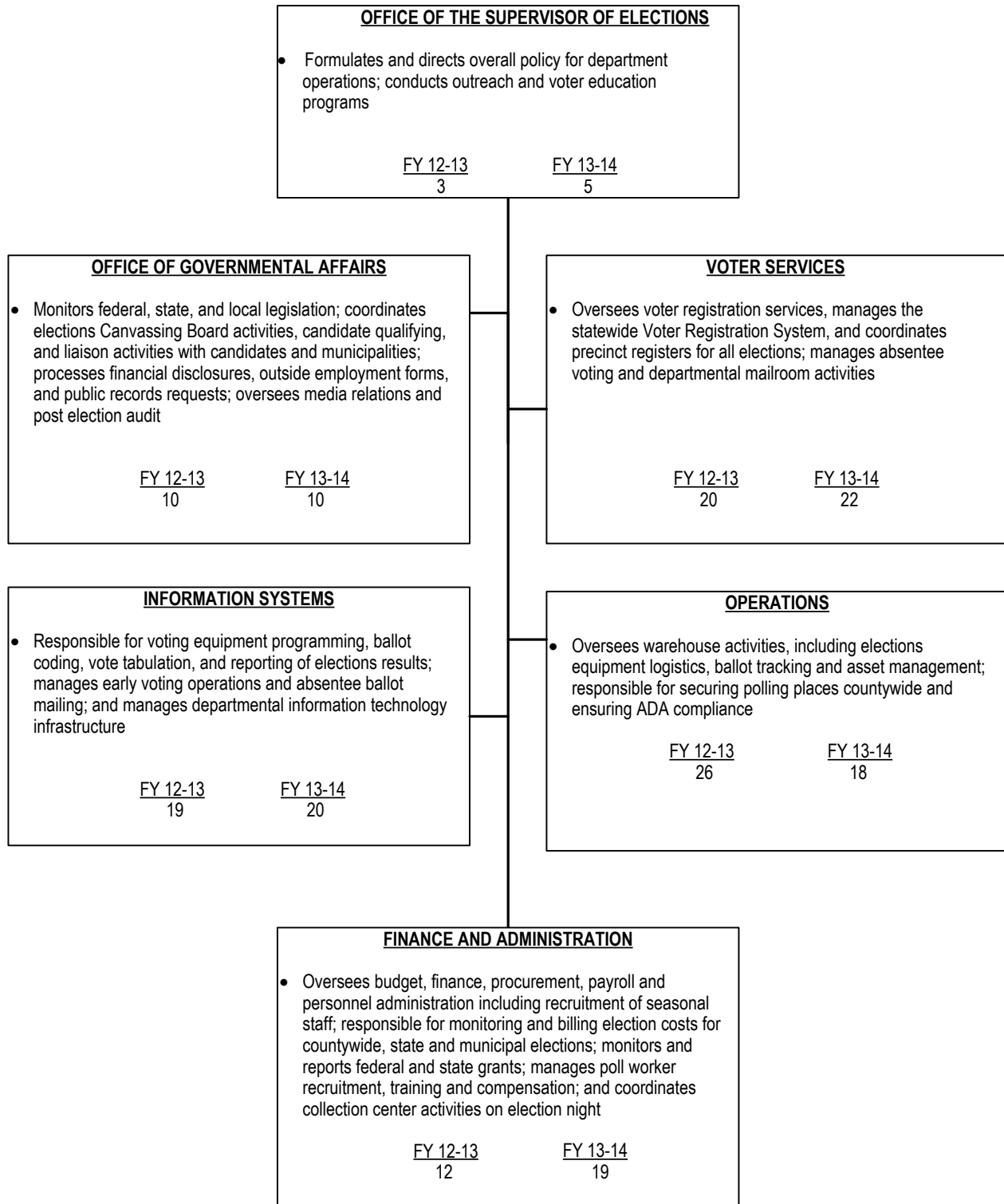


Revenues by Source
(dollars in thousands)



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TABLE OF ORGANIZATION



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Revenue Summary				
General Fund Countywide	27,333	21,677	22,160	18,822
Municipal Reimbursement	406	1,850	633	1,817
State Grants	200	215	200	200
Total Revenues	27,939	23,742	22,993	20,839
Operating Expenditures Summary				
Salary	11,931	11,255	9,488	10,016
Fringe Benefits	2,536	2,334	2,270	2,789
Court Costs	0	0	0	0
Contractual Services	1,075	1,012	1,717	1,316
Other Operating	5,972	4,093	3,888	3,245
Charges for County Services	6,039	4,834	5,260	3,224
Grants to Outside Organizations	33	32	0	0
Capital	353	182	370	249
Total Operating Expenditures	27,939	23,742	22,993	20,839
Non-Operating Expenditures Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 12-13	Adopted FY 13-14	Budget FY 12-13	Adopted FY 13-14
Strategic Area: General Government				
Community Outreach and Training	3,407	0	12	0
Finance and Administration	0	6,714	0	19
Governmental Affairs	1,147	1,179	10	10
Information Systems	9,157	4,719	19	20
Office of the Supervisor of Elections	451	1,105	3	5
Operations	5,164	3,471	26	18
Voter Services	3,667	3,651	20	22
Total Operating Expenditures	22,993	20,839	90	94

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	140	368	319	219	251
Fuel	60	38	78	32	49
Overtime	2,161	1,433	1,688	2,329	1,398
Rent	0	0	0	0	0
Security Services	60	60	98	60	49
Temporary Services	0	0	0	25	0
Travel and Registration	10	38	38	15	46
Utilities	659	609	743	464	452

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DIVISION: OFFICE OF THE SUPERVISOR OF ELECTIONS

The Office of the Supervisor of Elections formulates and directs overall policy for all departmental operations.

- Manages day-to-day operations of the Department
- Maintains compliance with all federal, state, and local policies related to elections
- Coordinates voter outreach and education events
- Supervises voting at assisted living facilities and nursing homes

Strategic Objectives - Measures

- GG7-1: Provide eligible voters with convenient opportunities to vote

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Effectively administer countywide and municipal elections	Customer satisfaction with Elections Department overall	OC	↑	95%	100%	95%	100%	95%

DIVISION COMMENTS

- As part of the department's reorganization, the FY 2013-14 Adopted Budget includes the transfer of two positions from the Operations Division

DIVISION: INFORMATION SYSTEMS

The Information Systems Division manages ballot programming and coding, tabulation of election results, Early Voting activities, and departmental information management.

- Prepares all voting equipment and ballot configurations
- Prepares ballot design and layout; creates election definition and programming
- Manages tabulation and reporting of election results
- Manages Early Voting operations, including staffing, training, and facilities
- Manages the ReliaVote ballot mailing and sorting system
- Oversees departmental information technology infrastructure
- Allocates and orders ballots prior to elections

Strategic Objectives - Measures

- GG7-1: Provide eligible voters with convenient opportunities to vote

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Effectively administer countywide and municipal elections	Number of days to code ballots for all countywide elections	EF	↓	3	3	5	5	5
	Percentage of voters who voted early (countywide elections)	OC	↑	20%	15%	25%	26%	25%
	Percentage of absentee ballots tabulated by 7 p.m. on Election Night for all countywide elections	OC	↑	99%	100%	90%	82%	90%

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DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the addition of one Computer Technician to manage and operate the new Reliavote system which increases the productivity of incoming and outgoing absentee mail ballots (\$69,000)

DIVISION: FINANCE AND ADMINISTRATION

The Finance and Administration Division is responsible for budget coordination, accounts payable, procurement, election billing, grant monitoring, and human resources; recruits and trains poll workers, and manages the operation of polling places and collection centers on Election Day.

- Responsible for budget and finance including budget coordination, accounts payable, elections billing, and collection
- Responsible for grants administration and procurement activities including purchasing and contracts negotiation and management
- Manages personnel and human resource functions, including hiring of seasonal staff for countywide elections and special projects
- Ensures adequate staffing levels of poll workers (County and Non-County employees) for municipal and countywide elections including recruitment, training, and assignment of poll workers
- Operates polling places and collection centers on Election Day for municipal and countywide elections
- Responsible for reconciliation and processing of poll worker payroll

Strategic Objectives - Measures

- GG7-1: Provide eligible voters with convenient opportunities to vote

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure well trained poll workers and educated voters	Community events held annually to promote voter education*	OP	↔	89	434	280	334	240
	New Poll Workers recruited**	OP	↔	1,580	1,923	1,000	2,089	525

* The increases in FY 2011-12 Actual is the result of two scheduled countywide elections and the 2012 General Election

** The increase in FY 2012-13 Actual is a result of maintenance activities towards the poll worker database system in anticipation of the implementation of the Electronic Voter Identification System in FY 2013-14. An increase in FY 2013-14 Target may be needed due to additional polling locations resulting from reprecincting and the implementation of electronic check-in technology

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the addition of two Technical Training Specialists which will provide training and support for the new Electronic Voter Identification System (EVIDS) (\$126,000)
- As part of the department's reorganization, the FY 2013-14 Adopted Budget includes the transfer of five positions from the Operations Division

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: VOTER SERVICES

The Voter Services Division oversees public services, manages the statewide Voter Registration System, coordinates precinct registers, and coordinates all absentee ballot distribution.

- Updates all changes in voter registration records and maintains an accurate Voter Registration System
- Assembles precinct registers
- Manages absentee voting
- Reviews and certifies local, statewide, and federal petitions
- Responds to routine requests for information
- Manages departmental mailroom activities

Strategic Objectives - Measures

- GG7-1: Provide eligible voters with convenient opportunities to vote

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Provide voter registration services and opportunities for Absentee voting	New voter registrations *	OP	↔	39,092	84,835	25,000	54,736	40,000
	Percentage of voters voting absentee	EF	↑	34%	40%	30%	28%	25%

*The FY 2011-12 Actual and FY 2012-13 Actual is the result of increased voter registration activity for the 2012 General Election

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the addition of one Elections Section Supervisor to oversee the accurate and timely registration of applicants and updates to voter records; and implement policies and procedures that facilitate the conduct of transparent and impartial elections (\$83,000)
- As part of the department's reorganization, the FY 2013-14 Adopted Budget includes the transfer of one position from the Operations Division

DIVISION: OPERATIONS

The Operations Division manages the preparation and deployment of voting equipment; secures polling locations; oversees warehouse activities and asset management; and develops logistical plans for elections.

- Coordinates the maintenance and repair of voting equipment
- Manages warehouse activities, including ballot tracking and asset management
- Responsible for delivery and pick up of voting equipment at polling places countywide
- Responsible for securing polling places countywide, including ensuring compliance with the Americans with Disabilities Act (ADA)

Strategic Objectives - Measures

- GG1-1: Provide easy access to information and services

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Provide quality service delivery	Election Central - Average call wait time (in minutes)*	EF	↓	.38	.46	1.0	2.3	1.0

* The increase in FY 2012-13 Actual is due to challenges encountered during 2012 General Election

DIVISION COMMENTS

- As part of the department's reorganization, the FY 2013-14 Adopted Budget includes the transfer of two positions to the Office of the Supervisor of Elections, five positions to the Finance and Administration Division, and one position to the Voter Services Division

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: GOVERNMENTAL AFFAIRS

The Office of Governmental Affairs oversees candidate related activities, coordinates activities with municipal clerks and canvassing boards, monitors legislation, responds to public records requests, is responsible for media relations, and maintains records in accordance with state statutes and local requirements.

- Monitors federal, state, and local legislation
- Manages candidate activities, including qualifying and financial reporting
- Serves as liaison to external entities, including municipal and other governments
- Coordinates media activities
- Acts as custodian of outside employment forms
- Manages public records requests and documentation
- Manages post-election audit activities and Electronic Document Management System (EDMS) scanning of precinct registers

Strategic Objectives - Measures

- GG7-2: Maintain the integrity and availability of election results and other public records

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure compliance with regulations regarding candidates for elective office	Percentage of Treasurers' reports audited within 15 calendar days	EF	↑	92%	90%	95%	92%	95%

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Hire an Elections Supervisor to support increased voter participation in Early Voting during countywide elections, and provide more effective training and supervision of seasonal staff	\$4	\$48	1
Hire an Elections Supervisor to support increased warehouse/logistics activity for countywide elections	\$4	\$39	1
Hire an Accountant to centralize compilation of costs for municipal/state election billing to produce invoices in a timely manner	\$4	\$54	1
Hire a Purchasing Specialist to assist in centralizing the purchasing activities for the Department	\$4	\$54	1
Hire an Elections Outreach Supervisor to provide increased oversight over the Outreach Program, to include supervised voting programs at Assisted Living Facilities, Nursing Homes, and various activities	\$4	\$59	1
Hire two Elections Community Information Specialists to implement a new Outreach Program which will create additional outreach events and trainings at Assisted Living Facilities, Nursing Homes, churches, chambers of commerce, and schools	\$8	\$78	2
Hire two Elections Support Specialists to support the increased work load in the Absentee Ballot Section	\$8	\$77	2
Establish an off-site call center and Absentee Ballot processing center for countywide elections	\$0	\$977	0
Rent 300 additional DS200 Ballot Scanners to support operations on election day during countywide elections	\$0	\$350	0
Upgrade the Ballot Order Tracking system to create and manage the absentee ballot inventory, automate delivery routes, and monitor equipment deployment to polling locations	\$255	\$25	0
Develop an EDMS application to support a Poll Worker Records system that will store poll worker documents, to staff polling locations more efficiently	\$20	\$5	0
Acquire two used vehicles to be used for assisted voting activities and additional polling locations	\$15	\$5	0
Total	\$326	\$1,771	9

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FUTURE	TOTAL
Revenue									
Capital Asset Series 2004B Bond Proceeds	1,167	0	0	0	0	0	0	0	1,167
Capital Asset Series 2013A Bonds	4,262	0	0	0	0	0	0	0	4,262
Capital Outlay Reserve	86	74	0	0	0	0	0	0	160
Total:	5,515	74	0	0	0	0	0	0	5,589
Expenditures									
Strategic Area: General Government									
ADA Accessibility Improvements	1,253	74	0	0	0	0	0	0	1,327
Equipment Acquisition	0	4,262	0	0	0	0	0	0	4,262
Total:	1,253	4,336	0	0	0	0	0	0	5,589

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes funding to remove architectural barriers in County polling places to increase access for individuals with disabilities (\$74,000)
- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes funding to acquire two sorters and one server to increase the productivity of processing incoming and outgoing mail ballots and 1,400 Electronic Voter Identification Systems (EVIDS) to substantially improve check-in experience by reducing voter wait time and improving the accuracy of voter eligibility verification on election day (\$4.262 million)

FUNDED CAPITAL PROJECTS

(dollars in thousands)

AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL - POLLING LOCATIONS

PROJECT #: 161740



DESCRIPTION: Remove architectural barriers in County polling places to increase access for people with disabilities
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Asset Series 2004B Bond Proceeds	1,167	0	0	0	0	0	0	0	1,167
Capital Outlay Reserve	86	74	0	0	0	0	0	0	160
TOTAL REVENUES:	1,253	74	0	0	0	0	0	0	1,327
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	1,253	74	0	0	0	0	0	0	1,327
TOTAL EXPENDITURES:	1,253	74	0	0	0	0	0	0	1,327

PURCHASE AND INSTALL RELIAVOTE ABSENTEE BALLOT SORTERS AND SERVER

PROJECT #: 162420



DESCRIPTION: Purchase two Pitney Bowes Reliavote Absentee Ballots Sorters and one Server to process outgoing and incoming absentee ballots, which will provide additional capacity, permit multiple sorter operations to run simultaneously, and reduce processing time
 LOCATION: Countywide District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Asset Series 2013A Bonds	1,462	0	0	0	0	0	0	0	1,462
TOTAL REVENUES:	1,462	0	0	0	0	0	0	0	1,462
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	0	1,462	0	0	0	0	0	0	1,462
TOTAL EXPENDITURES:	0	1,462	0	0	0	0	0	0	1,462

Estimated Annual Operating Impact will begin in FY 2013-14 in the amount of \$220,000

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PURCHASE AND IMPLEMENT ELECTRONIC VOTER IDENTIFICATION SYSTEM (EVIDS) FOR ALL POLLING LOCATIONS

PROJECT #: 1610380



DESCRIPTION: Purchase 1,400 EVIDS for all polling locations to automate the voter authentication process by replacing paper precinct registers with real-time on-line processing to improve accuracy of voter eligibility verification, and reduce wait time on election day

LOCATION: Countywide
 Throughout Miami-Dade County

District Located: Countywide

District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Asset Series 2013A Bonds	2,800	0	0	0	0	0	0	0	2,800
TOTAL REVENUES:	2,800	0	0	0	0	0	0	0	2,800
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	0	2,800	0	0	0	0	0	0	2,800
TOTAL EXPENDITURES:	0	2,800	0	0	0	0	0	0	2,800

Estimated Annual Operating Impact will begin in FY 2013-14 in the amount of \$280,000

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Finance

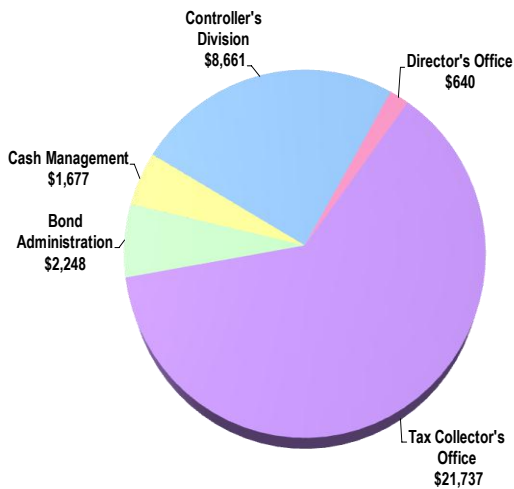
The Finance Department delivers financial services for sound management decision-making and is responsible for centralized accounting, cash management, financial and debt management, tax collection and distribution, and collection on delinquent accounts for various County departments.

As part of the General Government strategic area, the Finance Department provides fiscal and accounting controls over resources by processing vendor payments and payroll checks, maintaining the County's general ledger system, and providing financial reports. The Department collects and distributes current and delinquent real and personal property taxes, non-ad valorem special assessments for all local taxing authorities within Miami-Dade County, local business tax receipts, and convention and tourist taxes. The Department also acts as an agent on behalf of the State of Florida to issue automobile, vessel, mobile home, and hunting and fishing licenses; invests surplus funds and maintains sufficient cash balances in compliance with Florida Statutes and County ordinances; and manages the County's debt financing and debt issuances.

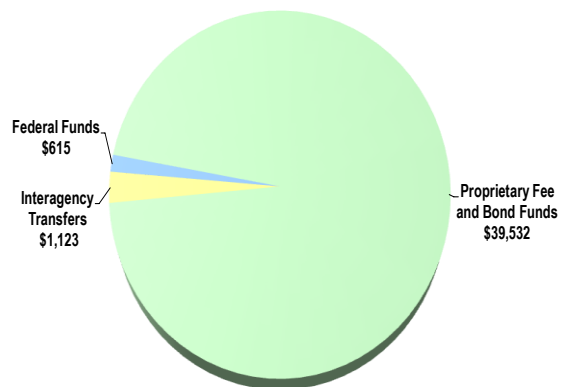
The Finance Department serves all County departments, as well as those entities conducting financial transactions with Miami-Dade County. The Department works closely with all departments and directly with the Office of the Mayor, the County Attorney's Office, the Office of the Clerk, the Office of Management and Budget, the Office of the Property Appraiser, the Internal Services Department, and outside financial consultants.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)

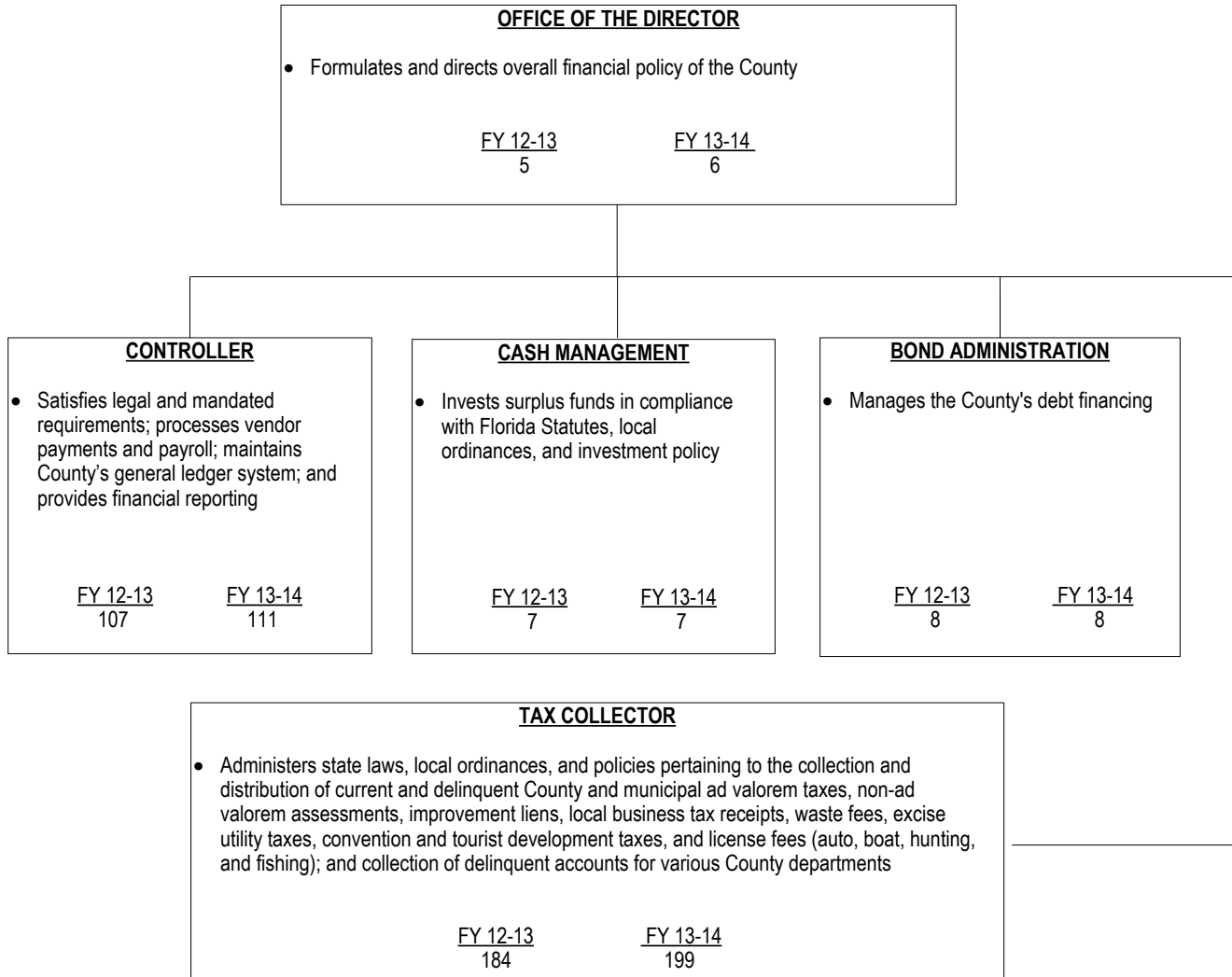


Revenues by Source
(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Revenue Summary				
Ad Valorem Fees	14,184	12,913	15,219	12,750
Auto Tag Fees	10,681	10,780	11,618	11,834
Bond Transaction Fees	819	805	637	820
Carryover	4,440	1,933	590	1,953
Credit and Collections	1,789	2,153	2,391	3,081
Local Business Tax Receipt	3,269	3,198	3,169	3,157
Other Revenues	2,675	3,751	2,676	2,746
QNIP Bond Proceeds	100	0	0	0
Tourist Tax Fees	2,597	2,866	3,589	3,191
Federal Funds	498	421	588	615
Interdepartmental Transfer	759	666	751	1,123
Intradepartmental Transfers	480	0	0	0
Total Revenues	42,291	39,486	41,228	41,270

Operating Expenditures

Summary

Salary	18,234	17,421	18,915	19,329
Fringe Benefits	5,092	4,073	3,667	5,361
Court Costs	0	8	1	6
Contractual Services	308	266	716	704
Other Operating	4,627	5,163	5,103	5,890
Charges for County Services	1,919	2,617	2,551	2,760
Grants to Outside Organizations	0	0	0	0
Capital	3,095	2,024	1,841	913
Total Operating Expenditures	33,275	31,572	32,794	34,963

Non-Operating Expenditures

Summary

Transfers	7,083	4,866	8,434	6,307
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	7,083	4,866	8,434	6,307

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 12-13	Adopted FY 13-14	Budget FY 12-13	Adopted FY 13-14
Strategic Area: General Government				
Director's Office	522	640	5	6
Controller's Division	8,615	8,661	107	111
Tax Collector's Office	19,877	21,737	184	199
Bond Administration	2,189	2,248	8	8
Cash Management	1,591	1,677	7	7
Total Operating Expenditures	32,794	34,963	311	331

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	122	87	158	85	155
Fuel	0	0	0	0	0
Overtime	101	55	97	87	92
Rent	1,960	1,942	1,760	1,756	1,910
Security Services	159	171	210	165	200
Temporary Services	564	749	431	706	331
Travel and Registration	9	12	48	19	46
Utilities	320	357	295	298	399

DIVISION: DIRECTOR'S OFFICE

The Director's Office is responsible for formulating and directing overall financial policy of the County.

- Controls accounting and automated financial systems to provide the fiscal integrity depended upon by the public, private sector, and financial markets
- Provides overall administration of departmental operations

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget added one Assistant Director to reflect an expansion of responsibility to include countywide financial systems replacement (\$157,000)

DIVISION: CONTROLLER'S DIVISION

The Controller's Division provides fiscal and accounting controls over resources and related appropriations.

- Satisfies legal and mandated reporting requirements including the Comprehensive Annual Financial Report (CAFR), State Controller's Report, state and federal audit reports, and the indirect cost allocation plan
- Records, reports on, and monitors the County's financial activities
- Maintains County financial accounting systems
- Processes vendor disbursements and County payroll
- Monitors County bank accounts to ensure timely reconciliations

Strategic Objectives - Measures

- ED4-2: Create a business friendly environment

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Continue to improve accounts payable process countywide	Percentage of invoices paid within 45 calendar days	EF	↑	93%	89%	93%	92%	95%
	Percentage of invoices paid within 30 calendar days	EF	↑	73%	69%	73%	72%	70%

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

<ul style="list-style-type: none"> GG4-1: Provide sound financial and risk management 								
Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure compliance with financial laws and Generally Accepted Accounting Principles (GAAP)	Compliance with special audits and reports	OC	↑	100%	100%	100%	100%	100%

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the addition of one Finance Shared Services position to assist with the County's consolidated accounts payable invoice imaging and workflow system (\$50,000) and includes funding from the IT Funding Model to support personnel costs related to this system (\$990,000)
- The FY 2013-14 Adopted Budget includes the addition of two positions: one Accountant 2 and one Account Clerk (\$104,000); these positions will process refunds via website and the new Tax Collector automated system
- In FY 2012-13, the Department added two overage positions: one Special Project Administrator 1 to oversee the requirements for Payment Card Industry (PCI) and Federal Red Flag programs (\$87,000) and one Accountant 2 to oversee the payment transactions of Children's Courthouse project (\$78,000)
- the FY 2013-14 Adopted Budget added one Division Director to manage the implementation of new financial system (\$147,000)
- The FY 2013-14 Adopted Budget added one Telephone Console Operator position as the main receptionist in the customer services section (\$35,000)
- The FY 2013-14 Adopted Budget includes the addition of one Accounts Payable Compliance Specialist that will process all grant expenditures from Miami-Dade Transit (MDT) (\$60,000)
- The FY 2013-14 Adopted Budget includes the elimination of four vacant positions: two Account Clerk, one Accountant 1 and one Accountant 2*
- The FY 2013-14 Adopted Budget includes the transfer of one Accountant 2 position and one Accountant 3 position to Public Housing and Community Development Department responsible for Documentary Surtax accounting*

DIVISION: TAX COLLECTOR'S OFFICE

The Tax Collector's primary responsibility is to collect, account for, and distribute current and delinquent real and personal property taxes, and non-ad valorem special assessments, for all local taxing authorities.

- Administers state laws, local ordinances, and policies pertaining to the collection and distribution of taxes; distributes all tax revenues and assessment fees to the taxing authorities
- Collects and distributes Tourist and Convention Development taxes and all tourist taxes (including bed, food and beverage taxes), and issues Local Business Tax Receipts for businesses located in the County
- Serves as an agent of the Florida Department of Highway Safety and Motor Vehicles and the Florida Fish and Wildlife Conservation Commission by issuing State motor vehicle, vessel, and mobile home licenses and tag renewals and title applications for automobiles, trucks, and mobile homes, in addition to collecting and remitting sales tax to the State for the above transactions and selling various hunting and fishing licenses and permits
- Collects delinquent accounts receivable
- Oversees 25 private auto tag agencies in the County

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Strategic Objectives - Measures								
<ul style="list-style-type: none"> GG1-1: Provide easy access to information and services 								
Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Enhance Tax Collector customer service	Online vehicle/vessel registration renewals *	OP	↔	412,851	446,625	400,000	443,612	455,000

* The FY 2013-14 Target reflects a gradual increase based on historical trends

<ul style="list-style-type: none"> GG4-1: Provide sound financial and risk management 								
Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Enhance collection efforts	Daily accounts worked per collector	EF	↑	80	73	85	75	75
	Debt portfolio fees collected (in thousands)	OC	↑	\$1,789	\$2,154	\$2,391	\$2,424	\$2,389
Enhance Tax Collector customer service	Tax Certificates sold*	OP	↔	52,000	43,723	45,000	39,886	45,000
	Percentage of real estate payments processed as exceptions	OC	↓	3.9%	3.0%	2.0%	2.8%	2.5%
Effectively collect Convention and Tourist Taxes	Convention Development Tax (CDT) collected (in millions)	OC	↑	\$51.6	\$51.2	\$56.5	\$63.9	\$67.6
	Homeless and Domestic Violence Tax collected (in millions)	OC	↑	\$17.2	\$18.7	\$18.1	\$19.5	\$21.9
	Professional Sports Franchise Facility Tax Revenues (PST) collected (in millions)	OC	↑	\$9.0	\$9.7	\$9.4	\$10.7	\$11.1
	Tourist Development Room Tax Revenues (TDT) collected (in millions)	OC	↑	\$18.0	\$19.3	\$18.8	\$21.3	\$22.2
	Tourist Development Surtax collected (in millions)	OC	↑	\$5.6	\$6.3	\$6.2	\$6.7	\$6.6

* Performance beginning in FY 2011-12 reflects a reduction in the number of certificates sold due to changes in State law

DIVISION COMMENTS

- In FY 2012-13, the Department added 10 overage positions: four Accountant 1, five Accountant 2, and one Accountant 3 to help mitigate the increased workload associated with the volume of Value Adjustment Board (VAB) refunds processed; the positions are replacing ten temporary agency employees (\$270,000)
- In FY 2012-13, the Department added two overage positions: one Assistant Tax Collector and one Senior Tax System Manager responsible for the coordination and implementation of the new Tax collection and billing system (\$256,000)
- The FY 2013-14 Adopted Budget includes the addition of five positions: one Tax Collector Manager, two Accountant 2 positions, one Accountant 1 position, and one Account Clerk to assist in the collection, distribution, and reconciliation of payments in the Auto Tag and Accounting unit (\$344,000)
- The FY 2013-14 Adopted Budget includes the elimination of one vacant Accountant 1 position and one vacant Tax Record Specialist 2 position

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: BOND ADMINISTRATION

The Bond Administration Division is responsible for managing the County's debt financing and coordinating all debt issuances, including swap transactions.

- Accesses the capital markets in the most effective manner, to provide capital funding as needed by County departments, while providing for stable debt coverage levels
- Analyzes outstanding debt and the needs of the departments to determine the most advantageous financing vehicles
- Prepares and submits the Annual Report to Bondholders encompassing all of the County's outstanding bond issues from inception through the fiscal year end
- Provides administrative support to peripheral debt issuing authorities of the County, including the Educational Facilities Authority and Health Facilities Authority
- Makes payments on bonds/loan debt service

Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure sound asset management and financial investment strategies	Bond ratings evaluation by Fitch*	OC	↑	AA-	AA-	AA-	AA-	AA-
	Bond ratings evaluation by Moody's*	OC	↑	Aa3	Aa3	Aa3	Aa3	Aa3
	Bond ratings evaluation by Standard and Poor's*	OC	↑	AA-	AA-	AA-	AA-	AA-

*Bond ratings shown are for bonds backed by the general fund

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes payments to the Office of Management and Budget (\$175,000) and the County Attorney's Office (\$450,000) for support related to bond issuances

DIVISION: CASH MANAGEMENT

The Cash Management Division is responsible for investing surplus funds in compliance with Florida Statutes, ordinances, and the County's investment policy while maintaining sufficient cash balances to honor the obligations of the County.

- Handles all banking transactions for the County; invests County funds, from \$3 billion to \$4 billion annually
- Monitors the daily diversification of the County's portfolio and distributes earnings on investments

Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Optimize earnings and portfolio size	General Fund interest earnings (in millions)	IN	↔	\$1.9	\$1.2	\$1.3	\$1.2	\$1.0
	Total portfolio interest earnings (in millions)	IN	↔	\$22.8	\$14.8	\$11.0	\$13.6	\$10.5
	Average value of total portfolio (in billions)	IN	↔	\$3.982	\$3.039	\$3.200	\$3.369	\$3.500
Ensure sound asset management and financial investment strategies	Compliance with investment policy and guidelines	OC	↑	100%	100%	100%	100%	100%
	Average rate of return earned from County investments	OC	↑	0.58%	0.48%	0.35%	0.40%	0.35%

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

ADDITIONAL INFORMATION

- The FY 2013-14 Adopted Budget includes (\$853,000) in reimbursements from other County departments and funding sources including: Water and Sewer Department (\$50,000) and Aviation (\$65,000) for cash management activities; Federal Emergency Management Agency (FEMA) grant revenue for administrative services (\$615,000); Miami-Dade Transit (MDT) (\$60,000), Metropolitan Planning Organization (\$43,000), and Tourist Development Tax (\$20,000) for accounting support

Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Hire one Accountant 3 in Accounting and Reporting to respond to statutorily mandated financial reports	\$2	\$58	1
Hire three Tax Records Specialist 2 to account for collections on tourist taxes and local business accounts	\$6	\$112	3
Hire three Tax Collector Supervisor 1s, two Tax Record Specialist 1s, two Tax Record Specialist 2s, and one Finance Chief to provide call center support for auto tag inquiries	\$16	\$536	8
Hire one Clerk 2 and one Data Entry Specialist 1 to assist with records management and customer service	\$4	\$71	2
Hire three Account Clerks to manage, process, and audit transactions processed at private Auto Tag agencies	\$6	\$129	3
Hire one Tax Collection Supervisor and one Senior Tax Records Specialist to promptly process tax payments received through mail	\$4	\$87	2
Total	\$38	\$993	19

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FUTURE	TOTAL
Revenue									
Department Operating Revenue	2,688	250	500	0	0	0	0	0	3,438
IT Funding Model	437	641	0	0	0	0	0	0	1,078
Total:	3,125	891	500	0	0	0	0	0	4,516
Expenditures									
Strategic Area: General Government									
Computer and Systems Automation	450	50	500	0	0	0	0	0	1,000
Computer Equipment	400	200	0	0	0	0	0	0	600
Improvements to County Processes	2,275	641	0	0	0	0	0	0	2,916
Total:	3,125	891	500	0	0	0	0	0	4,516

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes funding from the IT Funding Model to continue the expansion of the accounts payable invoice imaging and workflow system (\$641,000), which will reduce the time needed to process invoices and create efficiencies Countywide for departments accessing payable documents while reducing storage costs
- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan reflects funding (\$200,000) to replace 25 percent of existing computer hardware that has exceeded its useful life

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan reflects funding for an Electronic Data Management System (EDMS) (\$50,000) for the Tax Collector Division to capture, process, index, sort, reproduce, distribute, and dispose financial and tax records
- In FY 2012-13, the Department transferred \$7.025 million to the Capital Outlay Reserve (COR) to fund pay-as-you-go capital projects in other County departments; in FY 2013-14, the Department will transfer \$5.183 million

FUNDED CAPITAL PROJECTS

(dollars in thousands)

FINANCE TECHNOLOGY IMPROVEMENT FUND

PROJECT #: 65380

DESCRIPTION: Replace 25 percent, on a yearly basis, of existing computer hardware that has exceeded its useful life
 LOCATION: 140 W Flagler St District Located: 5
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Department Operating Revenue	400	200	0	0	0	0	0	0	600
TOTAL REVENUES:	400	200	0	0	0	0	0	0	600
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Technology Hardware/Software	400	200	0	0	0	0	0	0	600
TOTAL EXPENDITURES:	400	200	0	0	0	0	0	0	600

ELECTRONIC DATA MANAGEMENT SYSTEM (EDMS)

PROJECT #: 67400

DESCRIPTION: Research, design, and implement an electronic data management strategy for the Finance Department in order to capture, process, index, sort, reproduce, distribute, and dispose of financial and tax records
 LOCATION: 140 W Flagler St District Located: 5
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Department Operating Revenue	250	50	0	0	0	0	0	0	300
TOTAL REVENUES:	250	50	0	0	0	0	0	0	300
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	80	0	0	0	0	0	0	0	80
Technology Hardware/Software	170	50	0	0	0	0	0	0	220
TOTAL EXPENDITURES:	250	50	0	0	0	0	0	0	300

Estimated Annual Operating Impact will begin in FY 2012-13 in the amount of \$90,000

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

A/P CONSOLIDATED INVOICE IMAGING AND WORKFLOW

PROJECT #: 69450

DESCRIPTION: Implement a countywide consolidated A/P invoice imaging and workflow process including the acquisition of hardware, software, and personnel required for its successful execution

LOCATION: 111 NW 1 St
City of Miami

District Located: 5
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Department Operating Revenue	1,838	0	0	0	0	0	0	0	1,838
IT Funding Model	437	641	0	0	0	0	0	0	1,078
TOTAL REVENUES:	2,275	641	0	0	0	0	0	0	2,916
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Technology Hardware/Software	2,275	641	0	0	0	0	0	0	2,916
TOTAL EXPENDITURES:	2,275	641	0	0	0	0	0	0	2,916

Estimated Annual Operating Impact will begin in FY 2013-14 in the amount of \$1,070,000

PAYMENT PROCESSOR HARDWARE

PROJECT #: 69970

DESCRIPTION: Purchase a new fast payments processor and new software that will replace the lockbox function by processing all tax payments in-house

LOCATION: 140 W Flagler St
City of Miami

District Located: 5
District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Department Operating Revenue	200	0	500	0	0	0	0	0	700
TOTAL REVENUES:	200	0	500	0	0	0	0	0	700
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Technology Hardware/Software	200	0	500	0	0	0	0	0	700
TOTAL EXPENDITURES:	200	0	500	0	0	0	0	0	700

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Human Resources

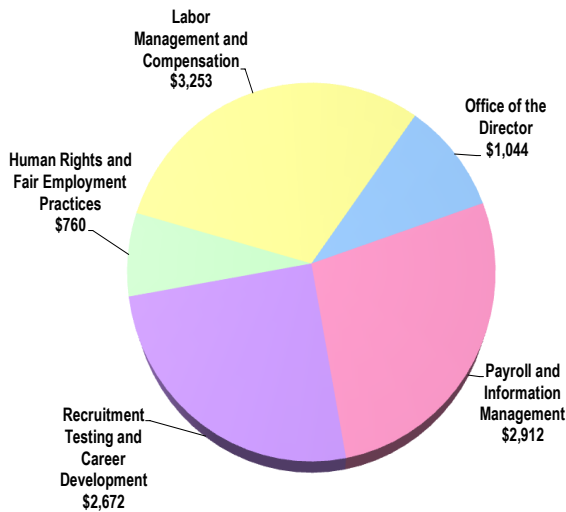
The Department of Human Resources (HR) manages and provides both strategic and tactical human resources services to the County's workforce, and promotes fairness and equal opportunity in employment, housing, public accommodations, credit and financing practices, family leave, and domestic violence leave in accordance with Chapter 11A of the Miami-Dade County Code.

As part of the General Government strategic area, HR provides programs and centralized employee services including labor relations, classification, compensation, benefits, payroll and employee information management, employment recruitment and testing, and career development. The Department monitors the County's diversity management and fair employment programs and promotes bias-free work environments in Miami-Dade County. As staff to the Miami-Dade County Commission on Human Rights, HR provides administrative support to the board which receives, initiates, investigates, and conciliates complaints of discrimination under federal, state and local laws.

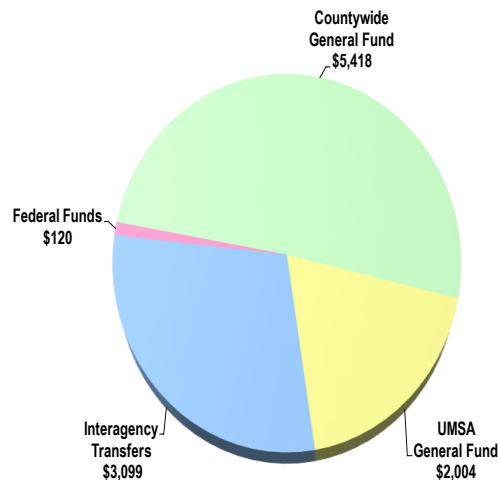
The services provided by the Human Rights and Fair Employment Practices Division are available to all Miami-Dade County citizens, Miami-Dade County government employees and applicants for employment within Miami-Dade County government. HR works with all County departments, union representatives, the County Attorney's Office (CAO), the U.S. Equal Employment Opportunity Commission (EEOC), the Florida Commission on Human Relations, and the Miami-Dade Commission on Human Rights.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

<u>OFFICE OF THE DIRECTOR</u>			
<ul style="list-style-type: none"> Formulates human resources, fair employment, and human rights policy; oversees all departmental activities and provides department-wide administrative support in the areas of procurement, budget, fiscal management, and business planning 			
<u>FY 12-13</u>		<u>FY 13-14</u>	
0		3	
<u>PAYROLL AND INFORMATION MANAGEMENT</u>		<u>HUMAN RIGHTS AND FAIR EMPLOYMENT PRACTICES</u>	
<ul style="list-style-type: none"> Processes payroll, time and attendance transactions for all County employees; maintains central personnel and medical files, including the Employee Master File and County Table of Organization; provides reporting and business intelligence functionality for personnel related issues and maintains, develops, and implements HR system enhancements 		<ul style="list-style-type: none"> Manages and oversees all policies and practices related to equality and anti-discrimination; promotes diversity, inclusion and equal employment opportunity, investigates complaints of discrimination, and facilitates conflict resolution through mediation; plans and coordinates all functions to enforce the County's Anti-Discrimination Ordinance and provides administrative support to the Commission on Human Rights 	
<u>FY 12-13</u>		<u>FY 12-13</u>	
0		0	
<u>FY 13-14</u>		<u>FY 13-14</u>	
49		7	
<u>LABOR MANAGEMENT AND COMPENSATION</u>		<u>RECRUITMENT, TESTING, AND CAREER DEVELOPMENT</u>	
<ul style="list-style-type: none"> Plans, negotiates, and administers all County collective bargaining agreements in accordance with Florida Statutes; administers employee appeals and collective bargaining grievances; and provides advice related to the provisions of the agreement 		<ul style="list-style-type: none"> Assists departments in recruitment and selection of qualified job applicants through the development, administration, and validation of competitive recruitment methods, to include examinations; provides centralized employment services and administers the County's internships and training programs 	
<u>FY 12-13</u>		<u>FY 12-13</u>	
0		0	
<u>FY 13-14</u>		<u>FY 13-14</u>	
34		32	

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14	(dollars in thousands)	Total Funding Budget FY 12-13	Total Funding Adopted FY 13-14	Total Positions Budget FY 12-13	Total Positions Adopted FY 13-14
Revenue Summary					Strategic Area: General Government				
General Fund Countywide	0	0	0	5,418	Office of the Director	0	1,044	0	3
General Fund UMSA	0	0	0	2,004	Labor Management and Compensation	0	3,253	0	34
Fees for Services	0	0	0	120	Payroll and Information Management	0	2,912	0	49
Interagency Transfers	0	0	0	1,398	Recruitment Testing and Career Development	0	2,672	0	32
Internal Service Charges	0	0	0	1,701	Human Rights and Fair Employment Practices	0	760	0	7
Total Revenues	0	0	0	10,641	Total Operating Expenditures	0	10,641	0	125
Operating Expenditures Summary									
Salary	0	0	0	7,744					
Fringe Benefits	0	0	0	2,055					
Court Costs	0	0	0	0					
Contractual Services	0	0	0	5					
Other Operating	0	0	0	512					
Charges for County Services	0	0	0	323					
Grants to Outside Organizations	0	0	0	0					
Capital	0	0	0	2					
Total Operating Expenditures	0	0	0	10,641					
Non-Operating Expenditures Summary									
Transfers	0	0	0	0					
Distribution of Funds In Trust	0	0	0	0					
Debt Service	0	0	0	0					
Depreciation, Amortizations and Depletion	0	0	0	0					
Reserve	0	0	0	0					
Total Non-Operating Expenditures	0	0	0	0					

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	0	0	0	0	0
Fuel	0	0	0	0	0
Overtime	0	0	0	0	0
Rent	0	0	0	0	0
Security Services	0	0	0	0	0
Temporary Services	0	0	0	0	0
Travel and Registration	0	0	0	0	24
Utilities	0	0	0	0	109

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director oversees all departmental activities and provides department-wide administrative support in the areas of procurement, budget, fiscal management, and business planning.

- Develops and administers the County's HR systems
- Advises departments on personnel issues and appropriate methods of problem resolution
- Coordinates all recruitment and personnel issues and actions for Miami-Dade County; and provides general administrative and strategic support, including fiscal management, budget preparation, procurement, records management, and management information system
- Leads the development and rollout of new strategic initiatives including HR program development, strategic/business planning, departmental business and performance management, and enhanced staff communications
- Formulates human resources, fair employment, and human rights policies
- Coordinate departmental personnel representative functions

DIVISION: LABOR MANAGEMENT AND COMPENSATION

The Labor Management and Compensation Division manages the contracts negotiated with the County's ten labor unions; administers employee appeals and collective bargaining grievances; provides advice related to the provisions of the collective bargaining agreements; maintains the County's classification and compensation plan; and maintains and administers County benefit plans.

Strategic Objectives - Measures

- GG2-1: Attract and hire new talent

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Coordinate negotiation of collective bargaining agreements, manage employee appeals, and process physical examinations	Percentage of employee physicals' results processed within five business days	EF	↑	90%	87%	90%	90%	90%
	Percentage of collective bargaining grievances at step four that are resolved prior to arbitration	EF	↑	N/A	N/A	N/A	50%	50%

DIVISION COMMENTS

- *The FY 2013-14 Adopted Budget includes the elimination of one vacant Personnel Services Specialist 2 position*

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: PAYROLL AND INFORMATION MANAGEMENT

The Payroll and Information Management Division processes the bi-weekly payroll for Miami Dade County employees.

- Processes payroll including leave management for the current 25,577 full-time and 3,752 part-time Miami-Dade County employees
- Manages employee personnel and medical records, maintains the Employee Master File, and County Table of Organization; provides employment verification
- Processes employee tuition reimbursements, deductions, and various benefits programs including the Departure Incentive Program, Deferred Retirement Option Program, and Florida Retirement System
- Provides reporting and business intelligence functionality for personnel related issues to County departments, employees, and members of the public
- Serves as the records custodian for both personnel and medical records for all active and terminated personnel

Strategic Objectives - Measures

- GG2-4: Provide customer-friendly human resources services

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Payroll processing and personnel records management	Accuracy of HR payroll and paycheck processing	OC	↑	98%	99%	97%	99%	98%

DIVISION COMMENTS

- In FY 2013-14, the Department is budgeted to receive \$315,000 from Internal Services Department for payroll and compensation services
- *The FY 2013-14 Adopted Budget includes the elimination of one vacant Shared Services Technician position*

DIVISION: RECRUITMENT TESTING AND CAREER DEVELOPMENT

The Recruitment, Testing, and Career Development Division primarily administers the procedures stipulated in Administrative Order 7-21, Centralized Employment Services.

- Assists departments in recruitment and selection of qualified job applicants through the development, administration, and validation of competitive recruitment methods, to include examinations
- Processes newly hired employees, conducts criminal background checks, and issues photo identification cards
- Develops and administers the County's classification and pay plan
- Promotes and coordinates internships and apprenticeship programs
- Provides career counseling and advises on human resources issues
- Administers layoff procedures and coordinates transfers, reinstatements, and interagency internal placement activities
- Provides counseling, assessments, and referrals for substance abuse or other employee assistance needs

Strategic Objectives - Measures

- GG2-1: Attract and hire new talent

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Attract and retain employees	Average recruitment time (in calendar days)	EF	↓	48	56	55	66	55

- GG2-2: Develop and retain excellent employees and leaders

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Provide and coordinate employee development initiatives	County employees trained	OP	↔	5,950	5,526	6,000	7,200	6,000

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the addition of an Internship Coordinator to manage the County's various Internship Programs (\$81,000)
- In FY 2013-14, the Department is budgeted to receive \$668,000 in reimbursements for Testing and Validation activities: \$188,000 from Transit, \$137,000 from Miami-Dade Police Department, \$140,000 from Fire Rescue, \$61,000 from Corrections and Rehabilitation, \$15,000 from Aviation, \$70,000 from Water and Sewer, and \$57,000 from various other County departments
- In FY 2013-14, the Department is budgeted to receive \$368,000 from various departments for Supervisory Certification and New Employee Orientation training

DIVISION: HUMAN RIGHTS AND FAIR EMPLOYMENT PRACTICES

The Division of Human Rights and Fair Employment Practices enforces and oversees the County's Anti-Discrimination Ordinance, Affirmative Action Program and fair employment guidelines to ensure equal employment opportunity to all without regard to race, sex, color, national origin, religion, age, disability, ancestry, marital status, pregnancy or familial status, sexual orientation and source of income to protected categories, and to prevent unlawful discrimination on such basis.

- Provides intake, mediation, and investigative services related to complaints of discrimination
- Contracts with federal agencies to mediate, investigate, and adjudicate complaints of discrimination pursuant to federal legislation
- Conducts educational outreach activities for the public and technical assistance workshops for employers and housing providers
- Provides for an adjudicatory appellate process through administrative hearings
- Provides administrative support to the Commission on Human Rights

Strategic Objectives - Measures

- GG1-4: Improve relations between communities and governments

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Implement the County's anti-discrimination ordinance and provide residents with a means to have discrimination cases heard and resolved through mediation where appropriate	Case investigations completed*	OP	↔	330	369	270	330	340
	Cases resolved through Commission on Human Rights Appeal Hearing	OP	↔	15	21	30	19	15
	Cases resolved through successful mediation	OP	↔	42	52	40	45	50
	Cases mediated/conciliated	OP	↔	53	67	55	55	60

* The FY 2011-12 Actual has been corrected to reflect a scrivener's error

- GG2-3: Ensure an inclusive workforce that reflects diversity

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure timely review of cases	Number of complaints received*	IN	↔	330	445	400	420	400
	Percentage of cases reviewed within 30 calendar days*	EF	↑	80%	90%	100%	100%	100%

* The FY 2011-12 Actual has been corrected to reflect a scrivener's error

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

ADDITIONAL INFORMATION

- The FY 2013-14 Adopted Budget consolidates the Human Resources activities from the Internal Services Department with Human Rights and Fair Employment practices activities by transferring 118 positions from the Internal Services Department, including the Employee Benefits Division and nine positions from the Office of Human Rights and Fair Employment Practices, eliminating one vacant Director position and reclassifying a vacant secretary position to an Operations Coordinator
- The Department's FY 2013-14 table of organization includes 14 positions funded by Miami-Dade Transit (MDT) to support MDT-related payroll, recruitment and testing activities and the implementation of Transit operating system replacement (\$1.239 million), and one position funded by the Water and Sewer Department (WASD) to support WASD compensation activities (\$116,000)

Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Hire two Human Rights and Fair Employment Specialist to handle increasing investigations and case resolutions	\$0	\$144	2
Hire one Compensation Specialist to maintain and streamline the County's pay plan	\$0	\$87	1
Hire one Labor Relations Specialist to conduct information research and manage public records request for bargaining and appeal processes	\$0	\$77	1
Hire one HR Section Manager to manage layoff functions and internship programs	\$0	\$89	1
Total	\$0	\$397	5

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Information Technology

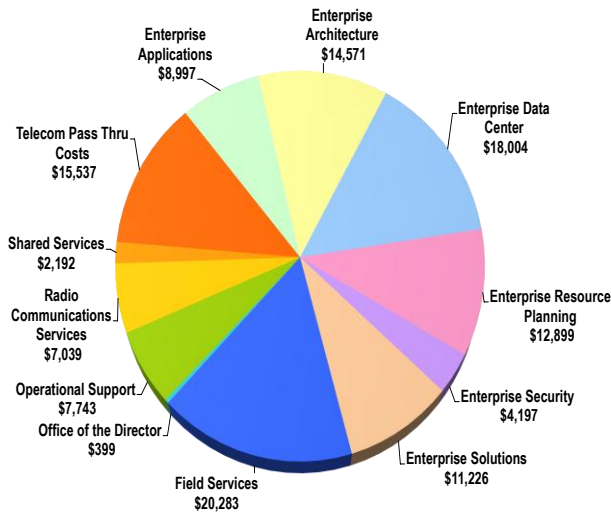
The Information Technology Department (ITD) provides information technology (IT) enterprise and infrastructure services that support the operations of all County departments.

As part of the General Government strategic area, the Department deploys emerging technologies in support of County government operations and services to the public. ITD provides a reliable and secure IT infrastructure, including network and hardware/software platforms, to support departmental applications and enterprise services. ITD partners with other County departments and management to implement and maintain technology solutions that enable efficient operations and delivery of County services, to include telecommunications and radio operations. ITD ensures that its services improve government access, efficiency, and effectiveness through the implementation of appropriate IT standards, methodologies, security, and project management practices.

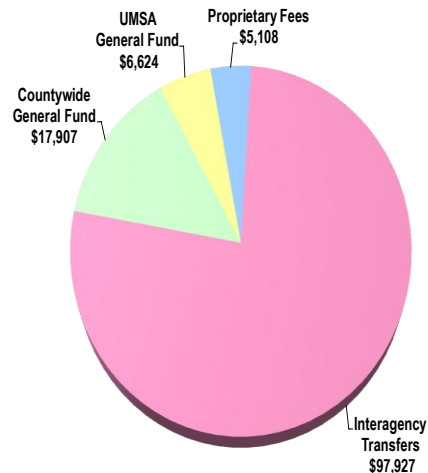
The Department's stakeholders include all County departments, elected officials, Miami-Dade County residents, local businesses, visitors, and anyone who visits the County's website.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

<p><u>OFFICE OF THE DIRECTOR</u></p> <ul style="list-style-type: none"> • Oversees the provision of IT resources and services and performs Chief Information Officer (CIO) functions <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center; width: 50%;"><u>FY 12-13</u> 3</td> <td style="text-align: center; width: 50%;"><u>FY 13-14</u> 3</td> </tr> </table>		<u>FY 12-13</u> 3	<u>FY 13-14</u> 3		
<u>FY 12-13</u> 3	<u>FY 13-14</u> 3				
<p style="text-align: center;"><u>OPERATIONAL SUPPORT</u></p> <ul style="list-style-type: none"> • Provides asset management, financial, budgetary, human resources, project management and administrative support to IT operations <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center; width: 50%;"><u>FY 12-13</u> 30</td> <td style="text-align: center; width: 50%;"><u>FY 13-14</u> 35</td> </tr> </table>	<u>FY 12-13</u> 30	<u>FY 13-14</u> 35	<p style="text-align: center;"><u>ENTERPRISE SOLUTIONS</u></p> <ul style="list-style-type: none"> • Delivers enterprise services for Geographic Information System (GIS), Enterprise Asset Management System (EAMS), and Electronic Content Management (ECM) <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center; width: 50%;"><u>FY 12-13</u> 46</td> <td style="text-align: center; width: 50%;"><u>FY 13-14</u> 57</td> </tr> </table>	<u>FY 12-13</u> 46	<u>FY 13-14</u> 57
<u>FY 12-13</u> 30	<u>FY 13-14</u> 35				
<u>FY 12-13</u> 46	<u>FY 13-14</u> 57				
<p style="text-align: center;"><u>ENTERPRISE DATA CENTER</u></p> <ul style="list-style-type: none"> • Provides 24 X 7 operation, and support for the hardware and system software that run the County's mainframe and distributed systems environments, provides enterprise storage and backup services and mainframe printing services <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center; width: 50%;"><u>FY 12-13</u> 80</td> <td style="text-align: center; width: 50%;"><u>FY 13-14</u> 82</td> </tr> </table>	<u>FY 12-13</u> 80	<u>FY 13-14</u> 82	<p style="text-align: center;"><u>ENTERPRISE APPLICATIONS</u></p> <ul style="list-style-type: none"> • Provides multi-platform Countywide and departmental automated application systems, including support for public safety applications, tax collection and legislative systems <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center; width: 50%;"><u>FY 12-13</u> 71</td> <td style="text-align: center; width: 50%;"><u>FY 13-14</u> 64</td> </tr> </table>	<u>FY 12-13</u> 71	<u>FY 13-14</u> 64
<u>FY 12-13</u> 80	<u>FY 13-14</u> 82				
<u>FY 12-13</u> 71	<u>FY 13-14</u> 64				
<p style="text-align: center;"><u>ENTERPRISE ARCHITECTURE</u></p> <ul style="list-style-type: none"> • Delivers enterprise middleware, architecture, and database services, and provides support for 311/911 <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center; width: 50%;"><u>FY 12-13</u> 45</td> <td style="text-align: center; width: 50%;"><u>FY 13-14</u> 71</td> </tr> </table>	<u>FY 12-13</u> 45	<u>FY 13-14</u> 71	<p style="text-align: center;"><u>ENTERPRISE RESOURCE PLANNING</u></p> <ul style="list-style-type: none"> • Delivers enterprise program services for Enterprise Resource Planning (ERP) and core legacy systems including human resource and financial systems <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center; width: 50%;"><u>FY 12-13</u> 65</td> <td style="text-align: center; width: 50%;"><u>FY 13-14</u> 72</td> </tr> </table>	<u>FY 12-13</u> 65	<u>FY 13-14</u> 72
<u>FY 12-13</u> 45	<u>FY 13-14</u> 71				
<u>FY 12-13</u> 65	<u>FY 13-14</u> 72				
<p style="text-align: center;"><u>FIELD SERVICES</u></p> <ul style="list-style-type: none"> • Delivers engineering, enterprise maintenance, installations, and support for telephone systems, computer peripherals, wireless devices, and wide and local area network support <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center; width: 50%;"><u>FY 12-13</u> 109</td> <td style="text-align: center; width: 50%;"><u>FY 13-14</u> 120</td> </tr> </table>	<u>FY 12-13</u> 109	<u>FY 13-14</u> 120	<p style="text-align: center;"><u>ENTERPRISE SECURITY</u></p> <ul style="list-style-type: none"> • Develops and implements data security policies, manages enterprise security risk, and manages the County's data security infrastructure, remote access, directory services, and mobile messaging <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center; width: 50%;"><u>FY 12-13</u> 20</td> <td style="text-align: center; width: 50%;"><u>FY 13-14</u> 21</td> </tr> </table>	<u>FY 12-13</u> 20	<u>FY 13-14</u> 21
<u>FY 12-13</u> 109	<u>FY 13-14</u> 120				
<u>FY 12-13</u> 20	<u>FY 13-14</u> 21				
<p style="text-align: center;"><u>RADIO AND WIRELESS SERVICES</u></p> <ul style="list-style-type: none"> • Provides local and regional public safety first responders and County departments with efficient, reliable, and secure radio communications services and solutions <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center; width: 50%;"><u>FY 12-13</u> 55</td> <td style="text-align: center; width: 50%;"><u>FY 13-14</u> 51</td> </tr> </table>	<u>FY 12-13</u> 55	<u>FY 13-14</u> 51	<p style="text-align: center;"><u>SHARED SERVICES</u></p> <ul style="list-style-type: none"> • Provides customer support for Countywide telephone services and maintains internal work order and billing systems <table style="width: 100%; margin-top: 10px;"> <tr> <td style="text-align: center; width: 50%;"><u>FY 12-13</u> 17</td> <td style="text-align: center; width: 50%;"><u>FY 13-14</u> 17</td> </tr> </table>	<u>FY 12-13</u> 17	<u>FY 13-14</u> 17
<u>FY 12-13</u> 55	<u>FY 13-14</u> 51				
<u>FY 12-13</u> 17	<u>FY 13-14</u> 17				

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Revenue Summary				
General Fund Countywide	20,953	18,151	21,331	17,907
General Fund UMSA	6,983	6,457	7,495	6,624
Proprietary Fees	817	846	808	808
Recording Fee for Court Technology	2,220	2,521	2,200	3,300
Traffic Violation Surcharge	866	767	1,000	1,000
Interagency Transfers	97,639	99,901	87,075	97,927
Total Revenues	129,478	128,643	119,909	127,566
Operating Expenditures Summary				
Salary	53,014	53,399	51,358	56,929
Fringe Benefits	12,376	9,399	9,011	12,740
Court Costs	0	0	0	0
Contractual Services	2,632	1,175	2,591	3,321
Other Operating	44,688	42,674	35,909	34,379
Charges for County Services	3,891	5,996	9,825	12,480
Grants to Outside Organizations	0	1	0	0
Capital	9,364	9,539	4,623	3,238
Total Operating Expenditures	125,965	122,183	113,317	123,087
Non-Operating Expenditures Summary				
Transfers	0	2,632	3,976	2,051
Distribution of Funds In Trust	0	0	0	0
Debt Service	3,040	3,710	2,616	2,428
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	3,040	6,342	6,592	4,479

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 12-13	Adopted FY 13-14	Budget FY 12-13	Adopted FY 13-14
Strategic Area: General Government				
Office of the Director	425	399	3	3
Operational Support	7,072	7,743	30	35
Enterprise Applications	8,854	8,997	71	64
Enterprise Architecture	10,788	14,571	45	71
Enterprise Data Center	14,926	18,004	80	82
Enterprise IT Capital	0	0	0	0
Investment Fund Pass-through				
Enterprise Resource Planning	11,559	12,899	65	72
Enterprise Security	3,568	4,197	20	21
Enterprise Solutions	9,287	11,226	46	57
Field Services	21,336	20,283	109	120
Radio Communications Services	8,571	7,039	55	51
Shared Services	1,880	2,192	17	17
Telecommunications Network	0	0	0	0
Telecom Pass Thru Costs	15,051	15,537	0	0
Traffic Ticket Surcharge Pass- Thru	0	0	0	0
Total Operating Expenditures	113,317	123,087	541	593

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	1	3	1	10	1
Fuel	158	150	399	140	415
Overtime	833	935	1,036	1,293	840
Rent	2,596	2,673	2,343	2,166	2,441
Security Services	0	2	3	1	0
Temporary Services	1,144	3,425	1,624	2,242	1,675
Travel and Registration	49	74	124	120	121
Utilities	1,869	1,835	1,700	1,074	1,516

DIVISION: OFFICE OF THE DIRECTOR AND OPERATIONAL SUPPORT

The Office of the Director and the Operational Support Division include the CIO and activities that support the IT operational areas of the Department, including procurement, accounting, budget and management, human resources, customer service, and project management functions.

- Oversees the development and use of technologies in order for County departments and their service partners to deliver quality customer service to the public
- Directs strategic enterprise-wide integration of new technologies into the County's IT infrastructure and oversees IT resources and services
- Provides asset management, financial and administrative support; manages human resource activities
- Provides County residents with electronic access to public records and information
- Provides IT project management oversight to better manage funding, improve project outcomes, and increase customer satisfaction

DIVISION COMMENTS

- In FY 2012-13, ITD continued to work with various County departments including Internal Services (ISD), Miami-Dade Police, Regulatory and Economic Resources (RER), and Public Works Waste Management (PWWM) to streamline County IT functions; as of the end of FY 2012-13, 44 resources from RER, one resource from Transit, one resource from Juvenile Services, and 12 resources from ISD have transferred to ITD as part of the initial effort to consolidate IT functions and services under a centralized model; this on-going effort will produce operational efficiencies, expanded capabilities, improved continuity of operations, and better collaboration and information sharing
- In FY 2012-13 and through FY 2013-14, IT contract allocations will continue to be consolidated; as IT contracts come to the Board of County Commissioners for contract renewal, the total allocation will be aggregated under ITD; this allows the County to leverage its enterprise license agreements, achieve volume discounts, align purchases with approved IT standards, and will eliminate unnecessary duplication

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: ENTERPRISE APPLICATIONS

The Enterprise Applications Division provides multi-platform Countywide and departmental automated application systems.

- Supports and maintains citizen service applications including Park and Recreation systems, Real Estate and Property Tax Assessment, and Value Adjustment Board related systems
- Supports and maintains Regulatory and Economic Resources systems including Construction Permitting, Environmental Resources, For-Hire Transportation Licensing, Consumer Protection Services, Small Business Development, and Film and Entertainment Permitting
- Supports and maintains criminal justice systems relied upon by County, state, municipal, and other public safety agencies
- Provides support to court-related applications such as Civil, Traffic and Parking, Jury, and Electronic Subpoena systems
- Provides application system support for legislative, capital improvements, occupational licenses, and tax collection systems

Strategic Objectives - Measures

- GG3-1: Ensure available and reliable systems

Objectives	Measures		FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
			Actual	Actual	Budget	Actual	Target
Efficiently respond to technology problems	Average calendar days to resolve reported problems*	OC ↓	26	10	12	12	11

* During FY 2010-11, several requests for new services, which took longer to meet, were incorrectly logged as problems

- GG3-2: Effectively deploy technology solutions

Objectives	Measures		FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
			Actual	Actual	Budget	Actual	Target
Efficiently respond to technology problems	Percentage of application batch jobs completed successfully	EF ↑	99%	99%	99%	99%	99%

DIVISION COMMENTS

- *The FY 2013-14 Adopted Budget includes the elimination of one vacant Senior Systems Analyst Programmer position*
- ITD continues to work with the Miami-Dade County Association of Chiefs of Police to automate the Arrest Affidavit (A-Form) for all County law enforcement; implementation of this centralized repository of arrest information, with interfaces to other criminal justice systems, will be completed during FY 2013-14 and will facilitate data sharing between law enforcement agencies involving 34 municipalities, other arresting agencies, and over 8,000 police and correctional staff; the A-Form solution will enhance and streamline the booking process, increase operational efficiency for criminal justice community partners, improve arrest data quality, increase patrol visibility in the community, and significantly enhance data sharing with real time data accessibility
- The FY 2013-14 Adopted Budget includes \$421,000 in General Fund to begin the analysis of Miami-Dade County's Criminal Justice Information System (CJIS), the system of record for defendant-associated data from the time of arrest to case disposition, in order to determine the modernization requirements; the technology of the legacy CJIS is nearing the end of its life cycle and personnel with the expertise to support the legacy system are slated to retire within the next few years; the analysis is a necessary step to prepare for the required modernization

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: ENTERPRISE ARCHITECTURE

The Enterprise Architecture Division delivers enterprise middleware, architecture, and database services; provides support for 311.

- Administers the County's web and employee portal systems and their supporting middleware software systems (Websphere, IIS, etc.)
- Administers the County's business intelligence infrastructure (Cognos)
- Supports test and production systems using various server database management systems across multiple platforms
- Delivers support services Countywide for the 311 Answer Center
- Delivers program services for ITD internal productivity applications (ePSR, etc.)
- Delivers program services for all Smarter Cities initiatives
- Delivers Countywide enterprise architecture services (software tools standardization, standard technology model, etc.)

Strategic Objectives - Measures

- GG3-1: Ensure available and reliable systems

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure availability of critical systems	311 infrastructure availability index	OC	↑	100%	100%	100%	100%	100%
	Portal availability	OC	↑	99%	99%	99%	99%	99%

- GG3-2: Effectively deploy technology solutions

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Optimize use of operational resources	IDMS databases supported per database FTE*	OP	↔	44	44	42	28	42
	Oracle databases supported per database FTE*	OP	↔	64	74	80	34	85
	SQL Server databases supported per database FTE	OP	↔	202	235	230	229	260
	UDB databases supported per database FTE*	OP	↔	32	32	32	4	15
	DB2 database tables supported per database FTE	OP	↔	2,008	1,004	1,004	1,004	1,004

* Decrease in FY 2012-13 Actual is due to the elimination of obsolete databases and modified resource management

- GG5-3: Utilize assets efficiently

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Provide continuing IT education	Percentage of time the Innovations Lab is in use	EF	↑	N/A	80%	80%	80%	80%

DIVISION COMMENTS

- In FY 2013-14, several Smarter Cities initiatives in the areas of water management, intelligent law enforcement, government transparency, health and human services, and intelligent transportation will be enhanced or implemented

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: ENTERPRISE DATA CENTER

The Enterprise Data Center is responsible for the 24 X 7 operations, maintenance, and support of the hardware and system software (host and network operating systems software, and distributed systems) that run the County's mainframe, and distributed systems computer environments. Additionally, the Division provides enterprise storage and backup services, mainframe printing services, and desktop virtualization services.

- Manages operating system software, including performance tuning and capacity planning
- Staffs the Command Center which provides production systems and provides enterprise monitoring support
- Provides systems administration over operating systems (AIX, Solaris, UNIX, WINTELLinux) and hardware in support of distributed systems and applications
- Manages network protocols and system software
- Provides mainframe and distributed systems storage and backup services
- Supports desktop virtualization infrastructure, deployment, and support services
- Provides server and application virtualization services
- Provides mainframe Disaster Recovery services

Strategic Objectives - Measures

- GG3-1: Ensure available and reliable systems

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Optimize use of operational resources	Percentage of effective mainframe capacity utilized	IN	↔	78%	88%	80%	92%	80%
	UNIX/LINUX images supported per full-time equivalent (FTE)	EF	↑	28	32	35	34	30
Ensure availability of critical systems	Production systems availability	OC	↑	99%	99%	99%	99%	99%
	Data Center Network availability	OC	↑	99.9%	99.9%	99.9%	99.9%	99.9%
	Core Network availability	OC	↑	100%	100%	100%	100%	100%

DIVISION COMMENTS

- As of the end of FY 2012-13, ITD had provisioned virtual desktop functionality to over 2,900 employees countywide, including deployment of over 2,100 thin client devices which generate an annual power savings of \$63,200; ITD will continue to deploy virtual desktop devices through FY 2013-14
- ITD has deployed an additional 89 virtual servers since FY 2011-12; workload continues to be reviewed to determine feasibility for additional virtualization
- ITD continues to expand the County's IT cloud through centralized and managed hosted services

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DIVISION: ENTERPRISE RESOURCE PLANNING

The Enterprise Resource Planning Division delivers enterprise program services for Enterprise Resource Planning (ERP) and core legacy systems including human resource and financial systems.

- Leads the County's Enterprise Resource Planning implementation to support the full HR/recruitment, payroll, financial, budgeting and procurement business processes
- Provides program services for PeopleSoft ERP
- Supports legacy financial, procurement, and budgeting systems such as FAMIS, ADPICS and ABDS
- Supports legacy human resource and payroll systems
- Supports various County payment and e-Commerce applications

Strategic Objectives - Measures

- GG2-4: Provide customer-friendly human resources services

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Effectively track Enterprise Resource Planning (ERP) activity	Employees on electronic payroll and attendance record (ePARs)	OC	↑	17,054	19,453	22,192	22,685	22,685

DIVISION COMMENTS

- *The FY 2013-14 Adopted Budget includes the elimination of one vacant Computer Service Manager position*
- ITD is deploying Community Action and Human Services Department's (CAHSD) "Social Services on the Web", a new application that will allow County citizens to apply for social services via the internet; Phase I development for Elderly Services was completed in FY 2012-13 and will be placed into production once the departments finalize acceptance testing and validation; Phase II, which includes all social services available to County citizens, will be implemented in FY 2013-14
- In FY 2013-14, ITD will deploy "ISD Parking," an online payment application to facilitate payment of parking fees using credit cards and e-checks; collections cover over 4,400 parking spaces at the Government and Civic Centers
- ITD, in partnership with RER, is in the process of developing a web-based self-service one-stop-shop portal where citizens will be able to obtain comprehensive guidance on the start-up of a business within Miami-Dade County and municipalities
- In FY 2012-13, ITD began the PeopleSoft Human Capital Management 9.1 upgrade for the ISD Payroll and Information Management Division; once the upgrade is finalized, the new release will enhance the recruitment process for the County, and provide the basis for a pilot of Performance Management features and for the Benefits Open Enrollment process; both initiatives are planned to kick-off in early FY 2013-14
- In FY 2012-13, ITD and the Office of Management and Budget (OMB) began the implementation of Oracle's Hyperion Planning application for Budgeting and Reporting; the initial phase of the Hyperion project will be deployed December 2013
- Phase 1 of the Vendor Consolidation Project, "Online Vendor Registration," is planned for completion in FY 2013-14; the objective of this project, to be completed in three phases, is to develop a single, centralized, self-service vendor portal for all vendor-related services offered by the County; Phase I will automate vendor registration by replacing the paper-based vendor registration process with electronic web-based vendor registration, thus allowing vendors to access and update pertinent vendor information on-line

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DIVISION: ENTERPRISE SECURITY

The Enterprise Security Division develops and implements data security policies, manages enterprise security risk, and manages the County's data security infrastructure, remote access, directory services, and mobile messaging.

- Reduces risk exposure present in the County's computer infrastructure by establishing mitigation programs, to include cyber security and business continuity planning
- Provides information security services management including firewalls, intrusion detection and prevention, anti-virus, Domain Name Services (DNS), and Internet proxy infrastructure
- Provides electronic mail (e-mail) for communications including mobile messaging (BlackBerry) within the County and with external entities, agencies, and constituents while protecting against virus attacks and unsolicited commercial e-mail (SPAM)

Strategic Objectives - Measures

- GG3-3: Improve information security

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure security of credit card information	PCI Quarterly Compliance	OC	↑	75%	100%	100%	100%	100%
Improve e-mail information security	Average number of e-mail messages blocked monthly (spam/virus/filtered content) (in millions)*	OP	↔	12.6	6.9	7.0	8.9	7.0

*Decrease in FY 2011-12 Actual and FY 2012-13 Budget due to overall reduction of spam worldwide

DIVISION: ENTERPRISE SOLUTIONS

The Enterprise Solutions Division is responsible for delivering consolidated enterprise services.

- Delivers program services Countywide for Geographic Information System (GIS), Enterprise Asset Management System (EAMS), Enterprise Sustainability Technology, Electronic Document Management System (EDMS), and the new Electronic Content Management (ECM) system
- Implements enterprise programs and delivers operational support

Strategic Objectives - Measures

- GG3-2: Effectively deploy technology solutions

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Effectively track Enterprise Asset Management System (EAMS) activity	System users - EAMS	IN	↔	4,301	4,773	4,700	5,115	5,059
	Assets tracked - EAMS (in thousands)	IN	↔	165	182	175	193	192
Effectively track Electronic Document Management System (EDMS) activity	Documents managed - EDMS (in millions)	IN	↔	44	56.4	52	58	60
	System users - EDMS	IN	↔	6,700	7,943	7,700	6,941	8,125
Effectively track Geographic Information System (GIS) activity	Street segments and address ranges maintained quarterly - GIS	OP	↔	104,297	104,183	104,000	104,300	104,300

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- *The FY 2013-14 Adopted Budget includes the elimination of one vacant Operating Systems Programmer position*
- In FY 2012-13, a pilot project was completed utilizing EAMS technology to automate the capital inventory process for six departments; planning is underway to expand use of this technology by continuing to augment the number of automated departments in FY 2013-14
- Implementation of new Enterprise Content Management (ECM) technology continued; in FY 2012-13, the new Tax Collection system and the integration of documents for Port Miami's Permitting System were incorporated into the new ECM technology; in FY 2013-14, the County's Finance Department will extend the accounts payable solution with an approval workflow (AP Workflow) for invoice and purchase order processing to additional departments; migration of electronic information stored on the Electronic Document Management System (EDMS) technology to the new ECM will continue in FY 2013-14
- In FY 2012-13, several GIS initiatives were started in partnership with municipal governments, including the Mayor's Bike305 initiative, developed in collaboration with the Parks, Recreation and Open Spaces Department and five municipalities, featuring bike trails, events and points of interest across the area; plans are to continue to expand the initiative (PARKS305) in FY 2013-14 to include all County municipal governments enabling the sharing of parks-related information across the County in an automated fashion

DIVISION: FIELD SERVICES

The Field Services Division is responsible for engineering, services for the integration of voice and data solutions, enterprise management and maintenance services to support the County's data, voice, and wireless point-to-point and broadband, private wired line, telecommunications equipment infrastructure, encompassing personal computing devices and auxiliary peripheral devices.

- Provides telecommunications design and engineering services for new facilities, and updates to existing facilities, including network solutions services for the integration of voice and data solutions
- Provides infrastructure cabling services for data, voice and cable TV
- Provides installation and setup of new telecommunication equipment ranging from telephone systems and devices, personal computing, wireless and print devices, mainframe terminals, and auxiliary peripheral devices; delivers equipment maintenance and support services
- Provides support 24 X 7 for the 911 and 311 call centers
- Manages a carrier class core fiber optic network, as well as the routed and switched network configuration, connecting over 600 sites to MetroNet
- Provides carrier-class wireless point-to-point, point-to-multipoint, fixed outdoor or mobile Broadband, and Wi-Fi/WiMax services

Strategic Objectives - Measures

- GG3-1: Ensure available and reliable systems

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Efficiently respond to equipment repair requests	Percentage of computer equipment repairs completed within 48 hours	EF	↑	95%	91%	92%	94%	92%
	Percentage of telephone equipment repairs completed within 48 hours	EF	↑	94%	94%	92%	91%	92%

- GG6-1: Reduce County government's greenhouse gas emissions and resource consumption

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure Completion of Energy Efficiency Initiatives	Percentage of participation in County-wide "Power IT Down" initiative	OC	↑	57%	51%	60%	47%	60%
	Percentage of new computer equipment purchased that meets Energy Star Standards	OC	↑	100%	100%	99%	100%	100%

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DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the elimination of two vacant positions: one Computer Operations Supervisor and one Operating Systems Programmer
- During FY 2012-13, ITD continued deployment of new Metronet Ethernet Edge Switches and Wireless LAN; this new equipment will provide benefits such as one Gigabit per second (Gbps) connectivity, Power over Ethernet, which will allow Voice over Internet Protocol (VOIP) phone handsets to draw power from their network connection, prioritization of critical network traffic, improved security features, and wireless employee and guest access; sites slated for upgrade during FY 2013-14 include Court House Center, Court House East, and Dade County Courthouse
- During FY 2013-14, ITD will continue supporting and expanding the Call Center enterprise switch and IVR (Interactive Voice Response) solution; this enterprise voice platform will be the backbone for all call center technology in Miami Dade County, providing dual core processing servers, redundant port networks, and physical/logical redundancy; the infrastructure projects that are scheduled to be deployed onto the enterprise voice system include the 311 Answer Center, WASD Call Center, SAO Call Center, ISD Call Center, COC Call Center, AOC Call Center, and the RER/Building Call Center

DIVISION: RADIO COMMUNICATIONS SERVICES

The Radio Communications Services Division is responsible for providing local and regional public safety first responders and County departments with efficient, reliable, and secured radio communications services and solutions.

- Develops strategic direction of the County's 700/800 MHz Radio Communication Systems
- Provides 24 X 7 support of the radio infrastructure
- Provides repair and installation of vehicle emergency lighting and mobile communications equipment
- Coordinates interoperability plans in the Southeast Florida region
- Coordinates communications talkgroups
- Provides radio engineering and design services

Strategic Objectives - Measures

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure availability of critical systems	Cost of portable radio unit repair*	EF	↓	\$172	\$154	\$198	\$154	\$154

*Targets represent industry provider cost

- GG5-2: Provide well maintained, accessible facilities and assets

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Ensure availability of critical systems	Percentage of vehicle installations completed on time	EF	↑	95%	95%	95%	95%	95%

DIVISION COMMENTS

- In January 2010, the Board of County Commissioners approved the 800 MHz rebanding settlement between the County and Sprint/Nextel; the Radio System Modernization Project is progressing on schedule and within budget; Phase I was completed in December 2012 with the cut-over to the first of the two P25 systems (P25-A); Phase II is underway and, as of the end of FY 2012-13, more than 21,000 radios had been deployed and are fully functional

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DIVISION: SHARED SERVICES

The Shared Services Division provides customer support for Countywide telephone services, maintains internal work order and billing systems and identifies shared services opportunities.

- Processes and coordinates requests for changes in telephone services such as connections/disconnections and moves including landlines and wireless devices
- Assists in the design, configuration, and deployment of new telephone systems
- Maintains the inventory of all circuits, lines, telephone sets, wireless devices, and peripherals and reviews usage for all wireless devices and performs periodic checks to ensure contract rate compliance
- Supports and maintains ITD's internal work order and billing systems
- Identifies shared services opportunities in Miami-Dade County

Strategic Objectives - Measures

- GG3-1: Ensure available and reliable systems

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Efficiently respond to service requests	Percentage of telephone service requests assigned within one business day from the time received	EF	↑	93%	99%	95%	95%	95%

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the elimination of one vacant Senior Systems Analyst Programmer position
- Implementation of the new Pinnacle System will be completed in FY 2013-14; existing wireless services will be migrated to the new system by the beginning of FY 2013-14 and landline migration from legacy systems is expected to be completed by the Summer of 2014

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FUTURE	TOTAL
Revenue									
2005 Sunshine State Financing	4,300	0	0	0	0	0	0	0	4,300
2008 Sunshine State Financing	7,000	0	0	0	0	0	0	0	7,000
Capital Asset Series 2004A Interest	1,000	0	0	0	0	0	0	0	1,000
Capital Asset Series 2009 Bonds	6,391	0	0	0	0	0	0	0	6,391
Capital Asset Series 2013A Bonds	46,000	0	0	0	0	0	0	0	46,000
Total:	64,691	0	0	0	0	0	0	0	64,691
Expenditures									
Strategic Area: General Government									
Chief Technology Office Projects	5,855	22,148	14,000	3,997	0	0	0	0	46,000
Departmental Information Technology Projects	13,686	705	0	0	0	0	0	0	14,391
Infrastructure Improvements	3,712	588	0	0	0	0	0	0	4,300
Total:	23,253	23,441	14,000	3,997	0	0	0	0	64,691

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- ITD's FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes \$1.711 million from the IT Funding Model that is a pass-through expense transferred to the Finance Department (\$990,000) and to the Capital Outlay Reserve (\$641,000) to be used to fund the personnel and implementation expenses related to the deployment of the AP Workflow project
- Through the IT Leadership Council, ITD submitted a proposal to implement an ERP archiving solution (\$248,000) that will provide for rapid capture of a large volume of data and the storage of that data in a compressed mode, as well as the ability to retrieve pertinent application-related information while generating cost savings by providing less expensive storage of archived data; this project will be integrated with the full Enterprise Resource Planning (ERP) application implementation that began in FY 2012-13 (\$5.855 million)
- In FY 2012-13, ITD worked on enhancements at the Miami International Airport (MIA) and Palm Springs North radio sites, increased battery backup capacity at SPCC, performed other tower maintenance activities required by the Federal Aviation Administration and expanded and enhanced broadband site coverage; in FY 2013-14, ITD will begin performing a major upgrade to the County's radio communications infrastructure by converting the Palm Springs North radio site from an "Audio Receive Rx" configuration for System B dedicated to law enforcement, to a "Audio Transmit Tx" which will improve radio coverage on the north end of the County; in addition, Control Point computer enhancements will be completed that will allow for additional transmit channels on the P25 System B infrastructure that is planned for deployment in December 2013
- The FY 2013-14 Adopted Budget and Multi-Year Capital Plan includes a transfer from the IT Funding Model to the Capital Outlay Reserve (COR) to fund new and ongoing enterprise IT capital projects (\$426,000)

FUNDED CAPITAL PROJECTS

(dollars in thousands)

CYBER SECURITY

PROJECT #: 1681700



DESCRIPTION: Develop the required network security for County technology systems
 LOCATION: Countywide District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
2008 Sunshine State Financing	7,000	0	0	0	0	0	0	0	7,000
Capital Asset Series 2004A Interest	1,000	0	0	0	0	0	0	0	1,000
Capital Asset Series 2009 Bonds	6,391	0	0	0	0	0	0	0	6,391
TOTAL REVENUES:	14,391	0	0	0	0	0	0	0	14,391
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Technology Hardware/Software	13,686	705	0	0	0	0	0	0	14,391
TOTAL EXPENDITURES:	13,686	705	0	0	0	0	0	0	14,391

Estimated Annual Operating Impact began in FY 2012-13 in the amount of \$500

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FULL ENTERPRISE RESOURCE PLANNING IMPLEMENTATION

PROJECT #: 1682480

DESCRIPTION: Implement a state-of-the art, comprehensive, integrated Enterprise Resource Planning (ERP) application to support the full HR/Recruitment, Payroll, Financial (AR, AP, GL, Project Accounting, Fixed Assets, Contracts, Billing, Budgeting, Financial Reporting), and Procurement business processes

LOCATION: Countywide
 Throughout Miami-Dade County

District Located: Countywide
 District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Asset Series 2013A Bonds	46,000	0	0	0	0	0	0	0	46,000
TOTAL REVENUES:	46,000	0	0	0	0	0	0	0	46,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Technology Hardware/Software	5,855	22,148	14,000	3,997	0	0	0	0	46,000
TOTAL EXPENDITURES:	5,855	22,148	14,000	3,997	0	0	0	0	46,000

Estimated Annual Operating Impact will begin in FY 2013-14 in the amount of \$731,000

COUNTYWIDE RADIO SYSTEM TOWER AND FACILITY IMPROVEMENTS

PROJECT #: 1687880

DESCRIPTION: Construct and renovate radio tower facilities to ensure that the County's public safety radio system continues to operate efficiently

LOCATION: Countywide
 Various Sites

District Located: Countywide
 District(s) Served: Countywide



REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
2005 Sunshine State Financing	4,300	0	0	0	0	0	0	0	4,300
TOTAL REVENUES:	4,300	0	0	0	0	0	0	0	4,300
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	3,712	588	0	0	0	0	0	0	4,300
TOTAL EXPENDITURES:	3,712	588	0	0	0	0	0	0	4,300

UNFUNDED CAPITAL PROJECTS

(dollars in thousands)

PROJECT NAME	LOCATION	ESTIMATED PROJECT COST
PUBLIC RECORDS WEBSITE EXPANSION	Countywide	702
UNFUNDED TOTAL		702

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Inspector General

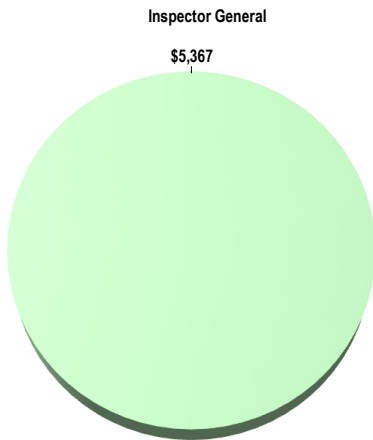
The Office of the Inspector General (OIG) serves the residents of Miami-Dade County by identifying fraud, mismanagement, waste, and abuse of power in County projects, programs, and contracts. The Office was created by the Board of County Commissioners (BCC) in response to the public's demand for more accountable government. The BCC determined that oversight of such a large and diverse government required the OIG to be independent and autonomous, so that it could carry out its goals without political interference.

As part of the General Government strategic area, the OIG routinely reviews and evaluates proposals, contracts, and programs for a range of management criteria. The OIG also investigates a variety of cases, including contractors doing business with and/or receiving funds from the County and cases of employee and official misconduct.

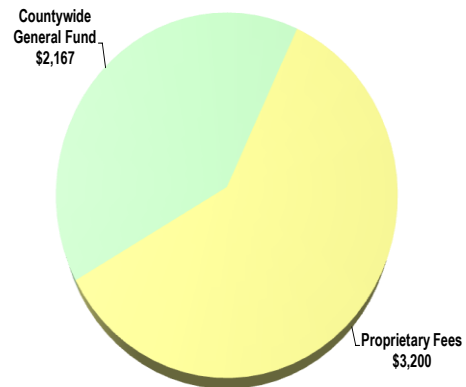
The OIG's jurisdiction encompasses all County departments, agencies, instrumentalities, and the programs thereunder. This jurisdiction extends to all County employees, public officials, elected officials, and vendors and contractors doing business with the County. The OIG has been designated a criminal justice agency by the Federal Bureau of Investigation and is accredited by the Commission for Florida Law Enforcement Accreditation based upon statewide standards for Offices of Inspectors General.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

INSPECTOR GENERAL

- Provides oversight to Miami-Dade County operations by investigating, auditing, and reviewing County programs, projects, and contracts to detect and prevent fraud, mismanagement, waste, and abuse; provides all professional support to these functions including publicly reporting findings; initiates civil, administrative, and criminal legal processes or makes referrals where necessary; communicates the Office's accomplishments through report distribution, website communications, and public awareness initiatives

FY 12-13
38

FY 13-14
38

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Revenue Summary				
General Fund Countywide	371	550	1,657	2,167
Interest Earnings	14	4	0	0
Miscellaneous Revenues	25	7	0	0
Carryover	882	477	106	0
Departmental Oversight (MOUs)	1,003	988	875	850
Fees and Charges	3,246	3,224	2,565	2,350
Total Revenues	5,541	5,250	5,203	5,367

Operating Expenditures

Summary

Salary	3,734	3,731	3,970	3,912
Fringe Benefits	865	823	671	907
Court Costs	1	0	2	2
Contractual Services	26	17	6	6
Other Operating	395	409	493	484
Charges for County Services	22	21	38	38
Capital	21	1	23	18
Total Operating Expenditures	5,064	5,002	5,203	5,367

Non-Operating Expenditures

Summary

Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 12-13	Adopted FY 13-14	Budget FY 12-13	Adopted FY 13-14
Strategic Area: General Government				
Inspector General	5,203	5,367	38	38
Total Operating Expenditures	5,203	5,367	38	38

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	0	0	0	0	0
Fuel	11	12	11	9	12
Overtime	0	0	0	0	0
Rent	197	210	225	209	245
Security Services	3	0	3	2	1
Temporary Services	0	0	0	0	0
Travel and Registration	22	10	20	14	24
Utilities	54	50	54	23	31

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: INSPECTOR GENERAL

The OIG's principle objective is to promote honesty and efficiency in government and to prevent and detect misconduct, fraud and abuse in County programs and contracts. The OIG strives to ensure that taxpayers get a fair and honest accounting of their money and, where possible, seeks appropriate remedies to recover public funds.

- Investigates, audits and inspects programs, projects, and contracts to detect and prevent fraud, mismanagement, waste and abuse
- Publicly reports findings and initiates or makes civil, administrative, and criminal referrals where necessary
- Communicates the Office's accomplishments through report distribution, website communication, and public awareness initiatives

Strategic Objectives - Measures

- GG1-3: Foster a positive image of County government

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Continue to provide the public with access to register their concerns via the OIG website and "Fraud Hotline"	Written complaints received	OC	↓	129	88	125	103	110
	Complaints received via the OIG's website	OC	↓	157	125	150	160	150
	Complaints received via the OIG's hotline	OC	↓	80	89	80	40	60
Increase the public's awareness of the OIG's findings by providing easy access to reports and information distributed by the OIG via the Internet	Contracts/programs audited and reviewed	OP	↔	32	51	25	39	20
	Reports issued	OP	↔	17	13	20	15	15

ADDITIONAL INFORMATION

- In FY 2012-13, the OIG issued 15 reports and 18 advisory memoranda addressing investigative and audit results involving allegations such as, grant fraud, overbilling by contractors, and building permit violations
- Pursuant to legislative action charging the OIG to perform criminal history checks on advisory board appointees, OIG investigative analysts have completed over 100 criminal history checks over the last year; results of these checks are forwarded to the appointing Commissioner to assist in the appointment decision
- The FY 2013-14 Adopted Budget includes charges of one quarter of one percent to certain procurement and construction contracts (\$2.35 million), as well as additional reimbursements of \$850,000 for audits and investigative work that will be performed for Aviation (\$400,000), Water and Sewer (\$100,000), Public Works and Waste Management (\$50,000), Transit (\$100,000), and Miami-Dade County School Board (\$200,000)
- Currently, the OIG is auditing 30 grants funded by the Building Better Communities General Obligation Bond Program awarded to not-for-profit entities for the construction, renovation, and/or the purchase of a facility

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Internal Services

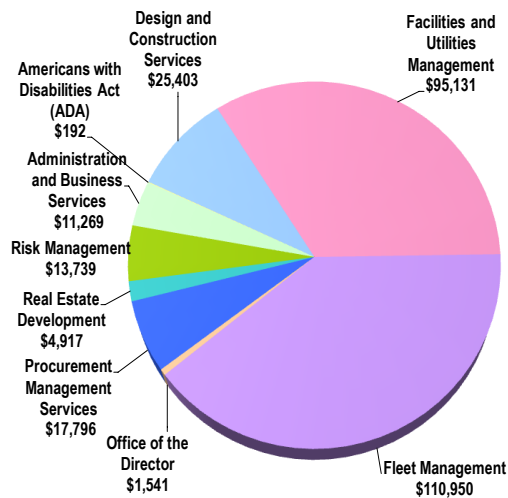
The Internal Services Department (ISD) provides a wide range of internal support services for the ongoing operation of County government. The Department focuses on promoting operational best practices and efficient government operations.

As part of the General Government strategic area, ISD supports governmental operations by providing procurement services, facility management, design and construction management, fleet management, and risk management. Additionally, ISD is engaged in real estate development and management, Americans with Disabilities Act compliance, elevator regulation, and parking services.

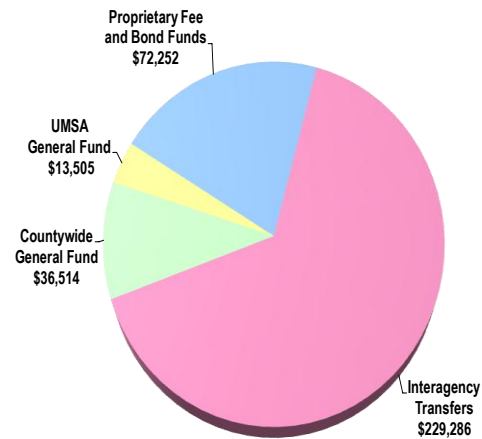
The Department's customers and stakeholders include County departments and employees, vendors and contractors, municipalities, not-for-profit organizations, Commission on Disability Issues (CODI), and Miami-Dade County residents and visitors.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)

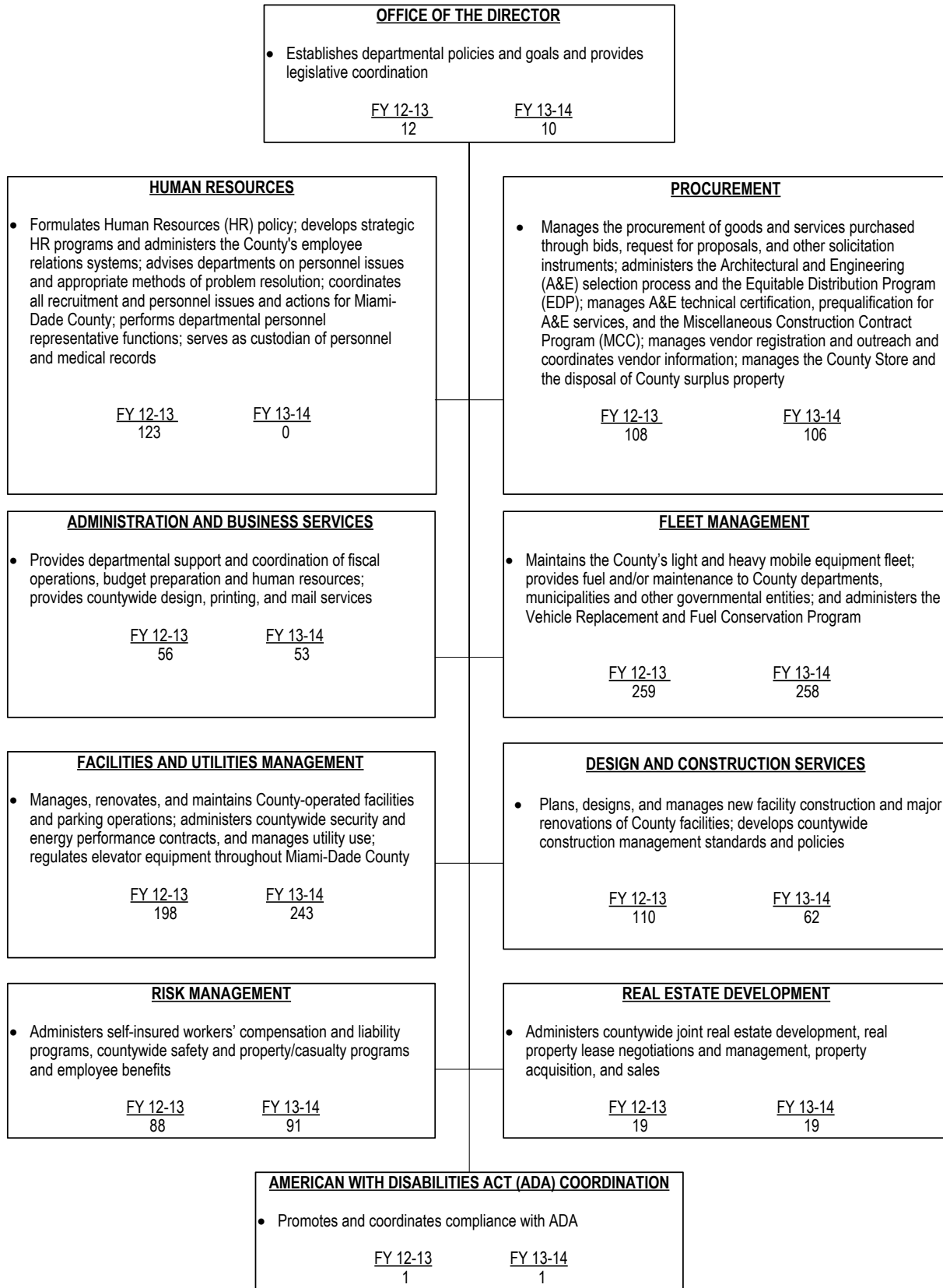


Revenues by Source
(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Revenue Summary				
General Fund Countywide	39,748	44,171	44,509	36,514
General Fund UMSA	13,277	14,813	15,638	13,505
Interest Income	17	31	22	22
Municipal Fines	268	243	272	250
Building Better Communities				
Bond Interest	1,354	0	0	0
Capital Working Fund	2,308	0	0	0
Carryover	31,510	45,297	36,630	54,192
External Fees	1,435	1,359	0	1,414
Fees and Charges	475	333	0	300
Fees for Services	6,505	6,089	7,886	7,074
SNP Bond Interest Revenue	159	0	0	0
User Access Program Fees	10,335	10,389	10,300	9,000
Bond Proceeds	0	0	0	44
Capital Working Fund	0	2,159	0	0
Other Revenues	0	0	767	805
Internal Service Charges	209,333	209,070	223,308	227,818
Interagency Transfers	2,388	0	2,403	619
Interdepartmental Transfer	0	1,700	0	0
Total Revenues	319,112	335,654	341,735	351,557

Operating Expenditures

Summary

Salary	64,987	59,232	63,778	56,065
Fringe Benefits	18,888	15,388	13,793	16,567
Court Costs	4	9	18	17
Contractual Services	38,927	39,862	47,478	47,617
Other Operating	81,171	82,357	88,759	90,599
Charges for County Services	41,263	36,291	52,536	50,963
Grants to Outside Organizations	0	0	0	0
Capital	-239	1,973	10,171	19,110
Total Operating Expenditures	245,001	235,112	276,533	280,938

Non-Operating Expenditures

Summary

Transfers	5,124	2,288	5,800	3,600
Distribution of Funds In Trust	462	573	755	505
Debt Service	22,384	36,508	39,070	42,912
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	19,577	23,602
Total Non-Operating Expenditures	27,970	39,369	65,202	70,619

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 12-13	Adopted FY 13-14	Budget FY 12-13	Adopted FY 13-14
Strategic Area: General Government				
Office of the Director	1,765	1,541	12	10
Administration and Business Services	10,326	11,269	56	53
Americans with Disabilities Act (ADA) Coordination	187	192	1	1
Design and Construction Services	33,476	25,403	110	62
Facilities and Utilities Management	88,436	95,131	198	243
Fleet Management	99,243	110,950	259	258
Human Resources	9,633	0	123	0
Procurement Management Services	17,868	17,796	108	106
Real Estate Development	2,439	4,917	19	19
Risk Management	13,160	13,739	88	91
Total Operating Expenditures	276,533	280,938	974	843

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	37	34	38	46	39
Fuel	34,829	39,284	40,473	38,129	41,778
Overtime	1,286	946	1,144	1,248	1,099
Rent	6,147	7,888	5,401	9,126	10,178
Security Services	10,244	16,567	22,016	15,411	21,550
Temporary Services	1,158	938	883	989	1,081
Travel and Registration	96	14	62	38	75
Utilities	12,892	13,652	14,825	12,730	16,049

ADOPTED FEE ADJUSTMENTS FOR SERVICES

Fee Adjustments	Current Fee FY 12-13	Adopted Fee FY 13-14	Dollar Impact FY 13-14
• Per 1/2 Hour, or portion thereof (Garage)	\$2	\$3	\$29,000
• Maximum Daily Rate/Lost Ticket Rate (Garage)	\$11	\$14	\$21,000
• Daily Rate (Surface Lot)	\$7	\$9	\$92,000
• Juror Rate (All Facilities)	\$5	\$0	\$-200,000

DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director provides overall strategy, policy, and direction to the Department.

- Establishes overall vision and policy for the Department
- Sets performance targets and budget priorities

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: ADMINISTRATION AND BUSINESS SERVICES

The Administration and Business Services Division provides departmental support services and manages fiscal operations, budget preparation, and mail, graphic, and printing services.

- Formulates and manages departmental business plan, performance measures, and budget
- Performs accounts payable and receivable functions, budget coordination, and financial reporting
- Provides high-end graphic design, variable data printing, and mail service

Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Efficiently manage administrative, budget, and personnel functions	Percentage of invoices paid within 30 calendar days of receipt	EF	↑	85%	81%	85%	83%	85%
	Average number of days to process an invoice	EF	↓	4	10	6	11	6

- GG5-1: Acquire "best value" goods and services in a timely manner

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Provide quality business services	Percentage of customers satisfied with business, graphics, and printing services	OC	↑	95%	100%	100%	100%	100%

DIVISION COMMENTS

- *The FY 2013-14 Adopted Budget includes the transfer of 12 Information Technology positions to the Information Technology Department; Service Level Agreements will be utilized to provide dedicated staff to support the Department's applications, networks, and systems (\$1.328 million)*
- The FY 2013-14 Adopted Budget includes the transfer of two positions from Procurement Management Services and one position from Employee Benefits Administration to centralize accounting services in the Administration and Business Services Division
- As a result of the consolidation of the human resource activities, the FY 2013-14 Adopted Budget includes the transfer of six positions to the Administration and Business Services to provide personnel, recruitment, and labor management support for the Department

DIVISION: AMERICANS WITH DISABILITIES ACT (ADA) COORDINATION

The ADA Coordinator promotes and coordinates compliance with the ADA, a federal civil rights law.

- Ensures that all County services and programs are accessible to people with disabilities
- Shapes policy to assure compliance with federal civil rights requirements and improve service to people with disabilities
- Develops and conducts ADA compliance and disability training and provides staff support for the Commission on Disability Issues
- Administers and distributes disabled permit parking fines to municipalities
- Provides oversight of the County's barrier removal capital projects and technical training to capital department staff

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: DESIGN AND CONSTRUCTION SERVICES

The Design and Construction Services Division provides design, construction, and renovation services.

- Plans, designs, and manages new facility construction and renovations of County facilities
- Designs and reconfigures interior office space, and manages departmental relocations
- Provides construction management and administration for major construction projects countywide

Strategic Objectives - Measures

- GG5-2: Provide well maintained, accessible facilities and assets

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Provide architectural design and construction services to County departments	Average daily work orders and service tickets assigned per project manager	EF	↑	17	14	20	18	15
	Average quarterly on-going capital projects*	OP	↔	3,803	3,173	3,100	3,493	3,400

* In FY 2013-14, the Department has revised the metrics utilized to measure the average quarterly ongoing capital projects

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the elimination of one vacant Construction Manager 2 position and one vacant Procurement Cost Scheduling Specialist position
- The FY 2013-14 Adopted Budget includes the transfer of 46 positions to the Facilities and Utilities Management Division to more efficiently coordinate renovation services

DIVISION: FACILITIES AND UTILITIES MANAGEMENT

The Facilities and Utilities Management Division manages and maintains County operated facilities.

- Manages and maintains 40 facilities totaling more than six million square feet of office, data center, court, warehouse, and other space
- Manages, maintains and operates six parking garages, and six surface lots containing over 5,200 parking spaces in the Miami Downtown - Government Center and Civic Center vicinity
- Administers Countywide security contracts, installs alarms and CCTV systems, and monitors alarms
- Regulates public and private elevator equipment in Miami-Dade County (except the cities of Miami and Miami Beach) and oversees elevator maintenance contracts Countywide
- Administers the County's Energy Performance Contracting Program; works in close collaboration with other agencies on Countywide sustainability initiatives
- Manages and operates two chilled water plants and a power distribution sub-station; provides an emergency generator support team and 24-hour building controls monitoring
- Performs minor repairs, renovations, and maintenance of County-operated facilities
- Designs, fabricates, and installs facility signage

Strategic Objectives - Measures

- GG5-3: Utilize assets efficiently

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Provide efficient facility maintenance services	Total operating expenses per square foot*	EF	↓	\$8.52	\$7.44	\$9.07	\$7.69	\$8.90

* Budget and Target numbers are based upon industry standards using the Building Owners and Managers Association (BOMA) expense amounts

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

<ul style="list-style-type: none"> NI4-1: Ensure buildings are safer 								
Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Provide timely and reliable elevator inspection services	Percentage of regulated elevators with valid current Certificates of Operation	EF	↑	78%	81%	90%	90%	90%

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the elimination of eight vacant positions: one Maintenance Repairer, one Security Supervisor, one Maintenance Mechanic and five Console Security Spec 1
- The FY 2013-14 Adopted Budget reflects the reduction of rent revenue associated with the recalculation of the Cultural Plaza occupied by the Library Department (\$2.392 million); the reduction will be absorbed from the work order fund for building maintenance
- The FY 2013-14 Adopted Budget replaces the General Fund subsidy for HistoryMiami and Miami Art Museum space at the Cultural Plaza with Convention Development Tax Revenue (\$1.306 million)
- In FY 2013-14, the Department will continue the County's commitment to provide the Greater Miami Service Corps assorted lawn maintenance and other facilities upkeep projects (\$65,000)
- The FY 2013-14 Adopted Budget includes the addition of two Power Systems Technicians that will be used to maintain and repair the growing number of emergency (electrical) generators at critical County facilities (\$214,000), three Elevator Inspectors improving the quality of inspections, reducing the number of variance requests, and permitting disputes (\$386,000), and one Clerk 4 and one Building Manager Assistant to support renovation and facility operations (\$95,000)
- The FY 2013-14 Adopted Budget includes the transfer of 46 positions from Design and Construction Services Division to more efficiently coordinate renovation services with facilities management operations
- The FY 2013-14 Adopted Budget incorporates free juror parking in County-owned and operated parking facilities and a rate increase for patrons parking on an hourly or fixed-rate daily basis at facilities in the Downtown Miami and Civic Center areas; the increased rate excludes monthly parkers and rates offered by County attractions such as HistoryMiami and the Main Library

DIVISION: FLEET MANAGEMENT

The Fleet Management Division provides fleet maintenance and replacement services.

- Maintains the County's light and heavy mobile equipment fleet
- Provides fuel and/or maintenance to the County, certain municipalities, and other governmental bodies
- Develops diverse mobile equipment specifications leading to vehicle purchase
- Administers the Vehicle Replacement and Fuel Conservation Programs
- Coordinates the rental of mobile equipment
- Manages the County's automotive contracts used for the acquisition of parts, commodities, fuel, and related vehicle services

Strategic Objectives - Measures

- GG5-2: Provide well maintained, accessible facilities and assets

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Provide well maintained County vehicles	Percentage of selected heavy equipment repairs that surpass industry standards	EF	↑	78%	82%	78%	80%	80%
	Percentage of selected light equipment repairs that surpass industry standards	EF	↑	70%	68%	70%	70%	70%

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the elimination of four vacant Light Equipment Technician positions
- In FY 2013-14, a new Fleet Software system will be implemented which will replace the current outdated Equipment Management System (EMS) mainframe system; this software includes updated technology and best practices which will improve fleet operations (\$2.05 million)
- The FY 2013-14 Adopted Budget includes the addition of two Contracts Officers that will manage vendor relations, and oversee contract compliance and performance for over 400 vendors (\$123,000)
- The FY 2013-14 Adopted Budget includes the addition of one Special Projects Administrator to manage the new Fleet Software system and coordinate operational and technical functionalities between the County and the vendor (\$71,000)
- In FY 2013-14, the Department will coordinate and assist in the procurement of Compressed Natural Gas (CNG) Program for Public Works and Waste Management, Transit, and the Water and Sewer Department

DIVISION: PROCUREMENT MANAGEMENT SERVICES

The Procurement Management Services Division manages the procurement of goods and services purchased through bids, requests for proposals, and other solicitation instruments; administers the Architectural & Engineering selection process, the Equitable Distribution Program, and Miscellaneous Construction Contracts Program; and manages the County Store.

- Conducts market research to achieve best value contracts
- Develops and processes competitive and non-competitive solicitations using a variety of methods and best practices
- Coordinates vendor enrollment and vendor registration
- Advertises solicitations for Invitations to Bid (ITB), Requests for Proposals (RFP), and Architectural and Engineering (A&E)
- Recommends appropriate corrective action to promote competition where artificial barriers exist or where policy, process, or procedures impede competition
- Administers the County's annual capital inventory process
- Prequalifies firms for the Miscellaneous Construction Contracts (MCC) program
- Provides outreach and customer service to vendors and other County departments

Strategic Objectives - Measures

- ED5-1: Provide adequate public infrastructure that is supportive of new and existing businesses

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Increase usage of the Equitable Distribution Program (EDP)	Average calendar days to process EDP Professional Service Agreements	EF	↓	10	15	25	25	20
	Number of EDP requests for consulting services received	IN	↔	120	87	140	155	155

- GG5-1: Acquire "best value" goods and services in a timely manner

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Reduce processing times for bids and RFPs; promote full and open competition	Number of Active Contracts	IN	↔	1,078	1,032	1,000	1,233	1,000
Streamline the A&E selection process	Average calendar days to complete A&E selection process	EF	↓	130	88	120	100	95

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DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes a transfer of \$1.5 million in User Access Program (UAP) revenue to the General Fund to support procurement-related functions in General Fund supported departments
- The FY 2013-14 Adopted Budget includes the transfer of two positions to the Administration and Business Services Division to centralize accounting services

DIVISION: REAL ESTATE DEVELOPMENT

The Real Estate Development Division administers Countywide real estate activities.

- Administers Countywide joint real estate development, real property lease negotiation and management, and real property acquisition and disposal
- Manages the County's Building Better Communities General Obligation Bond program Affordable Housing projects
- Supports the County's Multi-Family Neighborhood Stabilization Program (NSP)

Strategic Objectives - Measures

- GG5-3: Utilize assets efficiently

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Manage real estate transactions	Value of surplus property sold (in thousands)*	EF	↑	\$1,820	\$2,921	\$1,000	\$1,042	\$1,000
	Number of GOB affordable housing units placed in service	EF	↑	N/A	N/A	179	203	345

* The decrease from FY 2011-12 to FY 2012-13 is due to the property sale of the Neighborhood Stabilization Program

DIVISION: RISK MANAGEMENT

The Risk Management Division administers Countywide insurance programs and related loss prevention activities.

- Administers the County's self-insured workers' compensation and self-insured liability programs
- Procures and administers property casualty programs; determines and monitors insurance requirements
- Administers Safety and Loss Prevention program
- Develops and administers a comprehensive employee benefit program and coordinates retirement benefits with the Florida Retirement System

Strategic Objectives - Measures

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Improve general liability claims management process	Subrogation collections (in thousands)	OP	↔	\$1,700	\$1,312	\$1,171	\$1,929	\$1,500

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes the transfer of three positions from Public Works and Waste Management (PWWM) to the Risk Management Division to more efficiently coordinate risk management and safety activities, and continues to fund two PWWM positions to maintain the traffic lights and signage system to minimize the County's risk exposure from system malfunctions (\$172,000)
- In FY 2013-14, Risk Management will continue to reimburse the County Attorney's Office for legal support in workers' compensation and tort cases (\$3.8 million)
- As a result of the consolidation of the human resource activities, the FY 2013-14 Adopted Budget includes the transfer of 19 positions to Human Resources Department to provide employee benefit administration for the County (\$1.701 million)

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

ADDITIONAL INFORMATION

- As a result of the consolidation of human resources with the human rights and fair employment practices activities, the FY 2013-14 Adopted Budget includes the transfer of 118 positions to the Human Resources Department, including the Employee Benefit Division

Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Fund three Accountants to expedite and reconcile payments, and ensure collection of departmental invoices	\$0	\$205	3
Fund one Loss Prevention Specialist to minimize financial loss by providing safety inspections of County facilities and equipment	\$0	\$70	1
Fund one Claims Coordinator to provide additional management and oversight of the Liability unit	\$0	\$94	1
Fund three Contracting Officers to assist with procuring goods and services	\$0	\$285	3
Total	\$0	\$654	8

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FUTURE	TOTAL
Revenue									
Comm. Dev. Block Grant	2,277	0	0	0	0	0	0	0	2,277
Comm. Dev. Block Grant - 2004	450	0	0	0	0	0	0	0	450
Comm. Dev. Block Grant - 2005	60	0	0	0	0	0	0	0	60
Comm. Dev. Block Grant - 2007	3	0	0	0	0	0	0	0	3
FEMA Hazard Mitigation Grant	442	0	0	0	0	0	0	0	442
FUMD Work Order Fund	147	0	0	0	0	0	0	0	147
BBC GOB Financing	37,782	47,989	51,794	20,449	3,279	400	29,337	210	191,240
BBC GOB Series 2005A	25,295	0	0	0	0	0	0	0	25,295
BBC GOB Series 2008B	2,063	0	0	0	0	0	0	0	2,063
BBC GOB Series 2008B-1	5,222	0	0	0	0	0	0	0	5,222
BBC GOB Series 2011A	15,080	0	0	0	0	0	0	0	15,080
Capital Asset Series 2007 Bond Proceeds	42,778	0	0	0	0	0	0	0	42,778
Capital Asset Series 2009A Bonds	4,445	0	0	0	0	0	0	0	4,445
Capital Asset Series 2009B Bonds	17,555	0	0	0	0	0	0	0	17,555
Capital Asset Series 2010 Bonds	69,877	0	0	0	0	0	0	0	69,877
Capital Asset Series 2013A Bonds	3,000	0	0	0	0	0	0	0	3,000
Capital Outlay Reserve	329	0	0	0	0	0	0	0	329
Department Operating Revenue	9,444	1,920	1,183	700	0	0	0	0	13,247
Operating Revenue	332	0	220	0	0	0	0	0	552
Total:	236,581	49,909	53,197	21,149	3,279	400	29,337	210	394,062
Expenditures									
Strategic Area: Economic Development									
Community Development Projects	41,977	29,302	34,102	5,060	0	0	0	0	110,441
Historic Preservation	4,894	2,663	1,733	0	0	0	0	0	9,290
Strategic Area: General Government									
ADA Accessibility Improvements	2,713	357	374	2,010	1,979	0	0	0	7,433
Facility Improvements	94	307	0	0	0	0	99	0	500
Fleet Improvements	6,645	4,089	1,280	700	0	0	0	0	12,714
New Facilities	151,827	15,109	3,397	6,274	0	0	27,638	0	204,245
Physical Plant Improvements	13,543	12,628	12,188	7,105	1,300	400	1,600	210	48,974
Procurement Improvements	138	204	123	0	0	0	0	0	465
Total:	221,831	64,659	53,197	21,149	3,279	400	29,337	210	394,062

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CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2013-14, the Department will complete the build out of Overtown Tower II (\$112.655 million in total project cost, \$12.140 million in FY 2013-14), and West Lot Multi Use Facility that will provide parking for the future Children's Courthouse, and office space for the remaining County departments from the 140 W Flagler Street Building (\$28 million in total project cost, \$1.056 million in FY 2013-14)
- In FY 2013-14, the Department will continue to design and construct the Historic Hampton House Restoration (\$9.290 million in total project cost, \$2.663 million in FY 2013-14) and the Joseph Caleb Center Parking Garage (\$13 million in total project cost, \$5.532 million in FY 2013-14)
- In FY 2013-14, the Department will continue to provide oversight of barrier removal capital projects to ensure access to programs and services in County facilities for people with disabilities (\$357,000 from Building Better Communities General Obligation Bond)

FUNDED CAPITAL PROJECTS

(dollars in thousands)

WEST LOT MULTI-USE FACILITY

PROJECT #: 111620



DESCRIPTION: Construct an 810 space-parking garage and 45,000 square foot-office space; this project replaces existing parking north of the Stephen P. Clark Center due to construction of Children's Courthouse and will consolidate remaining County departments currently located in 140 W Flagler St

LOCATION: 220 NW 3 Ave
City of Miami

District Located: 5
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	1,049	849	0	0	0	0	0	0	1,898
BBC GOB Series 2011A	802	0	0	0	0	0	0	0	802
Capital Asset Series 2009A Bonds	4,445	0	0	0	0	0	0	0	4,445
Capital Asset Series 2009B Bonds	17,555	0	0	0	0	0	0	0	17,555
Capital Asset Series 2013A Bonds	3,000	0	0	0	0	0	0	0	3,000
Department Operating Revenue	300	0	0	0	0	0	0	0	300
TOTAL REVENUES:	27,151	849	0	0	0	0	0	0	28,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Art Allowance	232	0	0	0	0	0	0	0	232
Planning and Design	2,114	0	0	0	0	0	0	0	2,114
Construction	15,413	800	0	0	0	0	0	0	16,213
Furniture, Fixtures and Equipment	4,310	0	0	0	0	0	0	0	4,310
Equipment Acquisition	3,205	0	0	0	0	0	0	0	3,205
Construction Management	548	163	0	0	0	0	0	0	711
Project Administration	554	76	0	0	0	0	0	0	630
Project Contingency	568	17	0	0	0	0	0	0	585
TOTAL EXPENDITURES:	26,944	1,056	0	0	0	0	0	0	28,000

Estimated Annual Operating Impact will begin in FY 2013-14 in the amount of \$540,000

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DISTRICT 04 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 111998



DESCRIPTION: Design and construct affordable housing in Commission District 4 - Waterford
 LOCATION: W Dixie HWY and NE 195TH ST District Located: 4
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	6,625	500	0	0	0	0	0	0	7,125
BBC GOB Series 2011A	3,467	0	0	0	0	0	0	0	3,467
TOTAL REVENUES:	10,092	500	0	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	859	0	0	0	0	0	0	0	859
Construction	9,133	500	0	0	0	0	0	0	9,633
Project Administration	100	0	0	0	0	0	0	0	100
TOTAL EXPENDITURES:	10,092	500	0	0	0	0	0	0	10,592

ABATEMENT OF HAZARDOUS MATERIALS IN COUNTY BUILDINGS

PROJECT #: 112040



DESCRIPTION: Provide funding for abatement of lead, asbestos, and other hazardous materials in mechanical and common areas in buildings older than 15 years
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	540	450	0	0	0	0	210	1,200
TOTAL REVENUES:	0	540	450	0	0	0	0	210	1,200
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	120	0	0	0	0	0	0	120
Construction	0	420	450	0	0	0	0	210	1,080
TOTAL EXPENDITURES:	0	540	450	0	0	0	0	210	1,200

REDEVELOP RICHMOND HEIGHTS SHOPPING CENTER

PROJECT #: 112980



DESCRIPTION: Redevelop the Richmond Heights Shopping Center
 LOCATION: 14518 Lincoln Blvd District Located: 9
 Richmond Heights District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	415	375	2,783	0	0	0	0	0	3,573
BBC GOB Series 2008B-1	14	0	0	0	0	0	0	0	14
BBC GOB Series 2011A	13	0	0	0	0	0	0	0	13
TOTAL REVENUES:	442	375	2,783	0	0	0	0	0	3,600
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Art Allowance	0	44	0	0	0	0	0	0	44
Land/Building Acquisition	360	0	0	0	0	0	0	0	360
Planning and Design	54	317	0	0	0	0	0	0	371
Construction	0	0	2,690	0	0	0	0	0	2,690
Project Administration	28	0	0	0	0	0	0	0	28
Project Contingency	0	14	93	0	0	0	0	0	107
TOTAL EXPENDITURES:	442	375	2,783	0	0	0	0	0	3,600

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DISTRICT 07 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 112985



OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 7 - Gibson Center and Unallocated District Funds
 LOCATION: Various Sites District Located: 7
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	50	475	5,975	4,092	0	0	0	0	10,592
TOTAL REVENUES:	50	475	5,975	4,092	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	25	300	0	0	0	0	0	0	325
Construction	0	0	5,975	4,092	0	0	0	0	10,067
Project Administration	25	175	0	0	0	0	0	0	200
TOTAL EXPENDITURES:	50	475	5,975	4,092	0	0	0	0	10,592

MAIN BRANCH LIBRARY AND CULTURAL CENTER PLAZA

PROJECT #: 112987



DESCRIPTION: Renovate and remodel the Cultural Center Plaza as well as the first floor of the Main Branch Library to include new flooring and children's area
 LOCATION: 101 W Flagler St District Located: 5
 City of Miami District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	1,765	0	0	0	0	1,765
TOTAL REVENUES:	0	0	0	1,765	0	0	0	0	1,765
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	0	0	81	0	0	0	0	81
Construction	0	0	0	1,644	0	0	0	0	1,644
Project Administration	0	0	0	40	0	0	0	0	40
TOTAL EXPENDITURES:	0	0	0	1,765	0	0	0	0	1,765

BUILDING ENERGY MANAGEMENT FOR GOVERNMENT FACILITIES AND COURTHOUSES

PROJECT #: 113020



DESCRIPTION: Replace obsolete Building Energy Management System and expand it to monitor all buildings managed by ISD
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	1,286	161	500	500	400	0	0	0	2,847
BBC GOB Series 2005A	110	0	0	0	0	0	0	0	110
BBC GOB Series 2008B	73	0	0	0	0	0	0	0	73
BBC GOB Series 2008B-1	2,086	0	0	0	0	0	0	0	2,086
BBC GOB Series 2011A	3,084	0	0	0	0	0	0	0	3,084
TOTAL REVENUES:	6,639	161	500	500	400	0	0	0	8,200
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	554	0	0	0	0	0	0	0	554
Construction	5,275	161	500	500	400	0	0	0	6,836
Construction Management	342	0	0	0	0	0	0	0	342
Project Administration	238	0	0	0	0	0	0	0	238
Project Contingency	230	0	0	0	0	0	0	0	230
TOTAL EXPENDITURES:	6,639	161	500	500	400	0	0	0	8,200

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JOSEPH CALEB CENTER FACILITY REFURBISHMENT

PROJECT #: 113710

DESCRIPTION: Refurbish the Joseph Caleb Center
 LOCATION: 5400 NW 22 Ave
 Unincorporated Miami-Dade County

District Located: 3
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	293	0	0	0	0	0	0	293
BBC GOB Series 2005A	231	0	0	0	0	0	0	0	231
BBC GOB Series 2008B	76	0	0	0	0	0	0	0	76
TOTAL REVENUES:	307	293	0	0	0	0	0	0	600
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	8	0	0	0	0	0	0	0	8
Construction	297	293	0	0	0	0	0	0	590
Project Administration	2	0	0	0	0	0	0	0	2
TOTAL EXPENDITURES:	307	293	0	0	0	0	0	0	600

ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 6

PROJECT #: 113900

DESCRIPTION: Acquire or construct multi-purpose facilities for public service outreach in Commission District 6
 LOCATION: To Be Determined
 To Be Determined

District Located: 6
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	4,084	0	0	0	0	4,084
BBC GOB Series 2005A	16	0	0	0	0	0	0	0	16
TOTAL REVENUES:	16	0	0	4,084	0	0	0	0	4,100
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	0	0	0	4,084	0	0	0	0	4,084
Planning and Design	16	0	0	0	0	0	0	0	16
TOTAL EXPENDITURES:	16	0	0	4,084	0	0	0	0	4,100

ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES

PROJECT #: 113960

DESCRIPTION: Acquire or construct multi-use governmental facilities
 LOCATION: Various Sites
 Various Sites

District Located: Countywide
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	264	0	0	0	0	0	14,648	0	14,912
BBC GOB Series 2005A	23,775	0	0	0	0	0	0	0	23,775
BBC GOB Series 2008B	14	0	0	0	0	0	0	0	14
BBC GOB Series 2008B-1	223	0	0	0	0	0	0	0	223
BBC GOB Series 2011A	76	0	0	0	0	0	0	0	76
TOTAL REVENUES:	24,352	0	0	0	0	0	14,648	0	39,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	23,775	0	0	0	0	0	9,648	0	33,423
Planning and Design	3	0	0	0	0	0	750	0	753
Construction	544	0	0	0	0	0	4,250	0	4,794
Construction Management	15	0	0	0	0	0	0	0	15
Project Administration	15	0	0	0	0	0	0	0	15
TOTAL EXPENDITURES:	24,352	0	0	0	0	0	14,648	0	39,000

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DISTRICT 11 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROJECT #: 113974



OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 11 - Gran Via Apartments
 LOCATION: SW 127 Ave and SW 8 St District Located: 11
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	7,959	584	0	0	0	0	0	0	8,543
BBC GOB Series 2008B	1	0	0	0	0	0	0	0	1
BBC GOB Series 2008B-1	500	0	0	0	0	0	0	0	500
BBC GOB Series 2011A	1,548	0	0	0	0	0	0	0	1,548
Capital Outlay Reserve	329	0	0	0	0	0	0	0	329
TOTAL REVENUES:	10,337	584	0	0	0	0	0	0	10,921
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Art Allowance	159	0	0	0	0	0	0	0	159
Planning and Design	824	0	0	0	0	0	0	0	824
Construction	9,063	476	0	0	0	0	0	0	9,539
Construction Management	101	30	0	0	0	0	0	0	131
Project Administration	15	0	0	0	0	0	0	0	15
Project Contingency	145	108	0	0	0	0	0	0	253
TOTAL EXPENDITURES:	10,307	614	0	0	0	0	0	0	10,921

NORTH DADE JUSTICE CENTER FACILITY REFURBISHMENT - BUILDING BETTER

PROJECT #: 114640



COMMUNITIES BOND PROGRAM

DESCRIPTION: Repair or replace building equipment, refurbish facility including sealing and painting exterior, limited window replacement, carpet replacement, and roof replacement
 LOCATION: 15555 Biscayne Blvd District Located: 4
 North Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	307	0	0	0	0	99	0	406
BBC GOB Series 2005A	93	0	0	0	0	0	0	0	93
BBC GOB Series 2008B-1	1	0	0	0	0	0	0	0	1
TOTAL REVENUES:	94	307	0	0	0	0	99	0	500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	4	0	0	0	0	0	0	0	4
Construction	88	307	0	0	0	0	99	0	494
Construction	2	0	0	0	0	0	0	0	2
TOTAL EXPENDITURES:	94	307	0	0	0	0	99	0	500

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AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT #: 114964



DESCRIPTION: Remove architectural barriers in County parks and County-owned buildings to increase access for people with disabilities
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	139	357	374	2,010	1,979	0	0	0	4,859
BBC GOB Series 2005A	720	0	0	0	0	0	0	0	720
BBC GOB Series 2008B	900	0	0	0	0	0	0	0	900
BBC GOB Series 2008B-1	586	0	0	0	0	0	0	0	586
BBC GOB Series 2011A	368	0	0	0	0	0	0	0	368
TOTAL REVENUES:	2,713	357	374	2,010	1,979	0	0	0	7,433
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	602	177	156	193	183	0	0	0	1,311
Construction	1,888	160	198	1,625	1,612	0	0	0	5,483
Construction Management	130	12	12	112	107	0	0	0	373
Project Administration	93	8	8	80	77	0	0	0	266
TOTAL EXPENDITURES:	2,713	357	374	2,010	1,979	0	0	0	7,433

HISTORY MIAMI

PROJECT #: 114969



DESCRIPTION: Renovate and expand History Miami to include new indoor and outdoor exhibition space
 LOCATION: 101 W Flagler St District Located: 5
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	20	880	4,260	4,840	0	0	0	0	10,000
TOTAL REVENUES:	20	880	4,260	4,840	0	0	0	0	10,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	20	855	163	0	0	0	0	0	1,038
Construction	0	0	4,047	4,790	0	0	0	0	8,837
Project Administration	0	25	50	50	0	0	0	0	125
TOTAL EXPENDITURES:	20	880	4,260	4,840	0	0	0	0	10,000

Estimated Annual Operating Impact will begin in FY 2013-14 in the amount of \$300,000

ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 5

PROJECT #: 115530



DESCRIPTION: Acquire or construct multi-purpose facilities for public service outreach in Commission District 5
 LOCATION: To Be Determined District Located: 5
 To Be Determined District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	143	1,057	1,800	0	0	0	0	3,000
TOTAL REVENUES:	0	143	1,057	1,800	0	0	0	0	3,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	143	157	0	0	0	0	0	300
Construction	0	0	900	1,800	0	0	0	0	2,700
TOTAL EXPENDITURES:	0	143	1,057	1,800	0	0	0	0	3,000

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DATA PROCESSING CENTER FACILITY REFURBISHMENT

PROJECT #: 115820

DESCRIPTION: Install new shutters in order to harden the facility
 LOCATION: 5680 SW 87 Ave
 Unincorporated Miami-Dade County

District Located: 10
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FEMA Hazard Mitigation Grant	442	0	0	0	0	0	0	0	442
FUMD Work Order Fund	147	0	0	0	0	0	0	0	147
BBC GOB Financing	53	1,260	170	0	500	0	0	0	1,983
BBC GOB Series 2005A	112	0	0	0	0	0	0	0	112
BBC GOB Series 2008B	21	0	0	0	0	0	0	0	21
BBC GOB Series 2008B-1	782	0	0	0	0	0	0	0	782
BBC GOB Series 2011A	2	0	0	0	0	0	0	0	2
Department Operating Revenue	320	0	0	0	0	0	0	0	320
TOTAL REVENUES:	1,879	1,260	170	0	500	0	0	0	3,809
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	116	0	0	0	0	0	0	0	116
Construction	1,207	1,178	159	0	467	0	0	0	3,011
Construction Management	80	82	11	0	33	0	0	0	206
Project Administration	117	0	0	0	0	0	0	0	117
Project Contingency	18	0	0	0	0	0	0	0	18
Construction	341	0	0	0	0	0	0	0	341
TOTAL EXPENDITURES:	1,879	1,260	170	0	500	0	0	0	3,809

DISTRICT 09 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 115951

DESCRIPTION: Design and construct affordable housing in Commission District 9 - Caribbean Boulevard, Villa Capri, Richmond Place Townhomes, SBC Senior Housing and Florida City

LOCATION: Various Sites
 Various Sites

District Located: 9
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	2,067	5,528	968	0	0	0	0	8,563
BBC GOB Series 2005A	20	0	0	0	0	0	0	0	20
BBC GOB Series 2008B	3	0	0	0	0	0	0	0	3
BBC GOB Series 2008B-1	6	0	0	0	0	0	0	0	6
BBC GOB Series 2011A	2,000	0	0	0	0	0	0	0	2,000
TOTAL REVENUES:	2,029	2,067	5,528	968	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	2,000	0	0	0	0	0	0	0	2,000
Planning and Design	29	31	0	0	0	0	0	0	60
Construction	0	1,936	5,528	968	0	0	0	0	8,432
Project Administration	0	100	0	0	0	0	0	0	100
TOTAL EXPENDITURES:	2,029	2,067	5,528	968	0	0	0	0	10,592

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DISTRICT 02 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 115952



DESCRIPTION: Design and construct affordable housing in Commission District 2 - Northside Metrorail Station, Trade Winds Apartments and Unallocated District Funds

LOCATION: Various Sites
 Various Sites

District Located: 2
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	3,099	6,580	889	0	0	0	0	0	10,568
BBC GOB Series 2005A	16	0	0	0	0	0	0	0	16
BBC GOB Series 2008B	7	0	0	0	0	0	0	0	7
BBC GOB Series 2008B-1	1	0	0	0	0	0	0	0	1
TOTAL REVENUES:	3,123	6,580	889	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	2,205	0	0	0	0	0	0	0	2,205
Planning and Design	198	0	0	0	0	0	0	0	198
Construction	720	6,500	889	0	0	0	0	0	8,109
Project Administration	0	80	0	0	0	0	0	0	80
TOTAL EXPENDITURES:	3,123	6,580	889	0	0	0	0	0	10,592

DISTRICT 05 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 115958



DESCRIPTION: Design and construct affordable housing in Commission District 5 - Porto Allegra, Toscana, Meridian and Villa Aurora

LOCATION: Various Sites
 Various Sites

District Located: 5
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	1,288	5,148	1,000	0	0	0	0	0	7,436
BBC GOB Series 2011A	3,156	0	0	0	0	0	0	0	3,156
TOTAL REVENUES:	4,444	5,148	1,000	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	100	232	0	0	0	0	0	0	332
Construction	4,134	4,816	1,000	0	0	0	0	0	9,950
Project Administration	210	100	0	0	0	0	0	0	310
TOTAL EXPENDITURES:	4,444	5,148	1,000	0	0	0	0	0	10,592

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HISTORIC HAMPTON HOUSE RESTORATION

PROJECT #: 115959

DESCRIPTION: Acquire, design, and construct improvements to the Historic Hampton House in Model City
 LOCATION: 4200 NW 27 Ave City of Miami District Located: 3 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Comm. Dev. Block Grant	2,277	0	0	0	0	0	0	0	2,277
Comm. Dev. Block Grant - 2004	450	0	0	0	0	0	0	0	450
Comm. Dev. Block Grant - 2005	60	0	0	0	0	0	0	0	60
Comm. Dev. Block Grant - 2007	3	0	0	0	0	0	0	0	3
BBC GOB Financing	757	2,663	1,733	0	0	0	0	0	5,153
BBC GOB Series 2005A	184	0	0	0	0	0	0	0	184
BBC GOB Series 2008B	769	0	0	0	0	0	0	0	769
BBC GOB Series 2008B-1	381	0	0	0	0	0	0	0	381
BBC GOB Series 2011A	13	0	0	0	0	0	0	0	13
TOTAL REVENUES:	4,894	2,663	1,733	0	0	0	0	0	9,290
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	450	0	0	0	0	0	0	0	450
Planning and Design	841	147	48	0	0	0	0	0	1,036
Construction	3,120	1,750	1,301	0	0	0	0	0	6,171
Construction Management	116	125	115	0	0	0	0	0	356
Project Administration	170	168	72	0	0	0	0	0	410
Project Contingency	197	473	197	0	0	0	0	0	867
TOTAL EXPENDITURES:	4,894	2,663	1,733	0	0	0	0	0	9,290

DATA PROCESSING AND COMMUNICATIONS CENTER FIRE SUPPRESSION

PROJECT #: 116460

DESCRIPTION: Install water-based pre-action fire suppression system at the Data Processing Center, the Annex, and the Radio Shop
 LOCATION: 5680 SW 87 Ave Unincorporated Miami-Dade County District Located: 10 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	1,000	0	1,000
TOTAL REVENUES:	0	0	0	0	0	0	1,000	0	1,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	0	0	0	0	0	1,000	0	1,000
TOTAL EXPENDITURES:	0	0	0	0	0	0	1,000	0	1,000

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BUILD OUT AND PURCHASE OF OVERTOWN TOWER 2

PROJECT #: 116910

DESCRIPTION: Purchase Overtown Transit Village Tower 2; build out interior, provide equipment, and furnish facility to accommodate County Departments and the Office of the State Attorney

LOCATION: 100 NW 6 St
City of Miami

District Located: 5
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Asset Series 2007 Bond Proceeds	42,778	0	0	0	0	0	0	0	42,778
Capital Asset Series 2010 Bonds	69,877	0	0	0	0	0	0	0	69,877
TOTAL REVENUES:	112,655	0	0	0	0	0	0	0	112,655
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	69,877	0	0	0	0	0	0	0	69,877
Planning and Design	1,662	0	0	0	0	0	0	0	1,662
Construction	5,744	0	0	0	0	0	0	0	5,744
Furniture, Fixtures and Equipment	16,633	8,990	0	0	0	0	0	0	25,623
Equipment Acquisition	3,673	2,700	0	0	0	0	0	0	6,373
Construction Management	1,635	250	0	0	0	0	0	0	1,885
Project Administration	867	200	0	0	0	0	0	0	1,067
Project Contingency	424	0	0	0	0	0	0	0	424
TOTAL EXPENDITURES:	100,515	12,140	0	0	0	0	0	0	112,655

DISTRICT 10 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 116949

DESCRIPTION: Design and construct affordable housing in Commission District 10 - Senator Villas, West Dade Library, Vanguardian Village and Unallocated District Funds

LOCATION: Various Sites
Various Sites

District Located: 10
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	1,000	9,592	0	0	0	0	0	10,592
TOTAL REVENUES:	0	1,000	9,592	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	1,000	9,592	0	0	0	0	0	10,592
TOTAL EXPENDITURES:	0	1,000	9,592	0	0	0	0	0	10,592

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JOSEPH CALEB CENTER ADDITIONAL PARKING AND FACILITY IMPROVEMENTS

PROJECT #: 117200

DESCRIPTION: Construct additional parking and facility improvements at the Joseph Caleb Center
 LOCATION: 5400 NW 22 Ave District Located: 3
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	3,383	5,532	2,958	0	0	0	0	0	11,873
BBC GOB Series 2005A	8	0	0	0	0	0	0	0	8
BBC GOB Series 2008B	97	0	0	0	0	0	0	0	97
BBC GOB Series 2008B-1	473	0	0	0	0	0	0	0	473
BBC GOB Series 2011A	549	0	0	0	0	0	0	0	549
TOTAL REVENUES:	4,510	5,532	2,958	0	0	0	0	0	13,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Art Allowance	121	0	0	0	0	0	0	0	121
Planning and Design	1,091	113	113	0	0	0	0	0	1,317
Construction	2,514	4,792	2,677	0	0	0	0	0	9,983
Equipment Acquisition	232	43	0	0	0	0	0	0	275
Construction Management	270	322	81	0	0	0	0	0	673
Project Administration	171	126	34	0	0	0	0	0	331
Project Contingency	111	136	53	0	0	0	0	0	300
TOTAL EXPENDITURES:	4,510	5,532	2,958	0	0	0	0	0	13,000

Estimated Annual Operating Impact will begin in FY 2015-16 in the amount of \$125,000

ACQUIRE OR CONSTRUCT FUTURE MULTI-PURPOSE FACILITIES IN UMSA

PROJECT #: 117400

DESCRIPTION: Acquire or construct future multi-purpose facilities in the Unincorporated Municipal Service Area
 LOCATION: To Be Determined District Located: Unincorporated Municipal Service Area
 To Be Determined District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	5,490	0	5,490
TOTAL REVENUES:	0	0	0	0	0	0	5,490	0	5,490
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	0	0	0	0	0	0	60	0	60
Construction	0	0	0	0	0	0	5,430	0	5,430
TOTAL EXPENDITURES:	0	0	0	0	0	0	5,490	0	5,490

ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN DISTRICT 9

PROJECT #: 117450

DESCRIPTION: Acquire or construct multi-purpose facilities for public service outreach in Commission District 9
 LOCATION: To Be Determined District Located: 9
 To Be Determined District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	1,770	2,340	390	0	0	0	0	4,500
TOTAL REVENUES:	0	1,770	2,340	390	0	0	0	0	4,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	0	600	0	0	0	0	0	0	600
Construction	0	1,170	2,340	390	0	0	0	0	3,900
TOTAL EXPENDITURES:	0	1,770	2,340	390	0	0	0	0	4,500

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DISTRICT 06 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP

PROJECT #: 118921



DESCRIPTION: Design and construct affordable housing in Commission District 6 - Unallocated District Funds
 LOCATION: Various Sites District Located: 6
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	5,592	0	0	0	0	0	5,592
TOTAL REVENUES:	0	0	5,592	0	0	0	0	0	5,592
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	0	5,592	0	0	0	0	0	5,592
TOTAL EXPENDITURES:	0	0	5,592	0	0	0	0	0	5,592

CENTRAL SUPPORT FACILITY CHILLER

PROJECT #: 119260



DESCRIPTION: Replace two existing 1,500-ton chillers at the central support facility
 LOCATION: 200 NW 1 St District Located: 5
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	2,000	1,500	0	0	0	0	0	3,500
TOTAL REVENUES:	0	2,000	1,500	0	0	0	0	0	3,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	100	0	0	0	0	0	0	100
Construction	0	1,900	1,500	0	0	0	0	0	3,400
TOTAL EXPENDITURES:	0	2,000	1,500	0	0	0	0	0	3,500

MEDICAL EXAMINER BUILDING EQUIPMENT REFURBISHMENT

PROJECT #: 119420



DESCRIPTION: Refurbish or replace deteriorating building equipment throughout the medical examiner facility
 LOCATION: 1851 NW 10 Ave District Located: 3
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	84	1,762	1,250	0	0	0	0	0	3,096
BBC GOB Series 2005A	6	0	0	0	0	0	0	0	6
BBC GOB Series 2008B	98	0	0	0	0	0	0	0	98
TOTAL REVENUES:	188	1,762	1,250	0	0	0	0	0	3,200
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	0	261	95	0	0	0	0	0	356
Construction	188	1,293	1,044	0	0	0	0	0	2,525
Construction Management	0	124	81	0	0	0	0	0	205
Project Administration	0	64	30	0	0	0	0	0	94
Project Contingency	0	20	0	0	0	0	0	0	20
TOTAL EXPENDITURES:	188	1,762	1,250	0	0	0	0	0	3,200

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FLEET FACILITIES ON-GOING MAINTENANCE AND IMPROVEMENTS

PROJECT #: 1110840

DESCRIPTION: Perform repairs and improvements to existing fleet facilities as needed
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Department Operating Revenue	1,446	836	1,060	700	0	0	0	0	4,042
Operating Revenue	332	0	220	0	0	0	0	0	552
TOTAL REVENUES:	1,778	836	1,280	700	0	0	0	0	4,594
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	110	0	37	10	0	0	0	0	157
Construction	1,581	769	1,162	660	0	0	0	0	4,172
Construction Management	44	12	15	15	0	0	0	0	86
Project Administration	11	0	20	0	0	0	0	0	31
Project Contingency	32	55	46	15	0	0	0	0	148
TOTAL EXPENDITURES:	1,778	836	1,280	700	0	0	0	0	4,594

EQUIPMENT MANAGEMENT SYSTEM CONVERSION (EMS)

PROJECT #: 6046130

DESCRIPTION: Replacement of EMS system software, system hardware, network and database
 LOCATION: Countywide District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Department Operating Revenue	1,300	1,000	0	0	0	0	0	0	2,300
TOTAL REVENUES:	1,300	1,000	0	0	0	0	0	0	2,300
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Technology Hardware/Software	1,300	1,000	0	0	0	0	0	0	2,300
TOTAL EXPENDITURES:	1,300	1,000	0	0	0	0	0	0	2,300

FLEET SHOP 3C - ADDITIONAL SERVICE BAYS

PROJECT #: 11910720

DESCRIPTION: Construct six additional service bays for maintenance of heavy fleet
 LOCATION: 8801 NW 58 St District Located: 12
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Department Operating Revenue	5,820	0	0	0	0	0	0	0	5,820
TOTAL REVENUES:	5,820	0	0	0	0	0	0	0	5,820
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Art Allowance	40	0	0	0	0	0	0	0	40
Planning and Design	730	0	0	0	0	0	0	0	730
Construction	1,148	2,253	0	0	0	0	0	0	3,401
Furniture, Fixtures and Equipment	230	0	0	0	0	0	0	0	230
Equipment Acquisition	275	0	0	0	0	0	0	0	275
Construction Management	248	0	0	0	0	0	0	0	248
Project Administration	396	0	0	0	0	0	0	0	396
Project Contingency	500	0	0	0	0	0	0	0	500
TOTAL EXPENDITURES:	3,567	2,253	0	0	0	0	0	0	5,820

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UNFUNDED CAPITAL PROJECTS

PROJECT NAME	LOCATION	(dollars in thousands)
		ESTIMATED PROJECT COST
STEPHEN P. CLARK CENTER - REPLACE SYSTEMS FURNITURE	111 NW 1 St	17,900
FUMD ON-GOING FACILITIES REPAIR AND MAINTENANCE/COUNTYWIDE	Countywide	46,000
UNFUNDED TOTAL		63,900

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Management and Budget

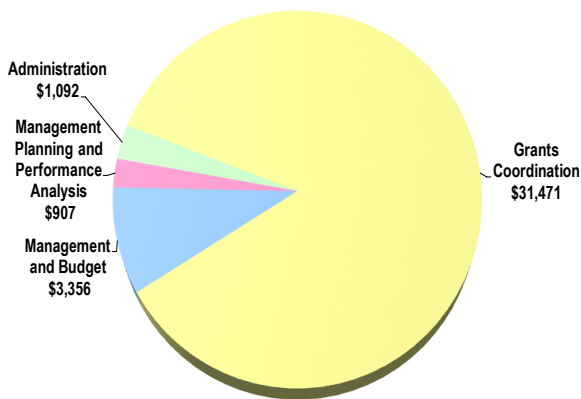
The Office of Management and Budget (OMB) supports and facilitates the County's results-oriented governing to maximize the use of the County's resources; administers and monitors grants to community-based organizations (CBOs); manages grant programs, identifies funding and partnership opportunities and assists County departments with grant writing to maximize financial resources; and oversees the Building Better Communities (BBC) General Obligation Bond Program.

As part of the General Government strategic areas, OMB supports the County's strategic planning and business planning processes; develops the County's annual budget; facilitates performance reporting mechanisms; conducts organizational, management, and business process reviews; promotes efforts to revitalize distressed areas or areas with impediments to private and public development; administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program; supports the County's bond-funded capital programs; provides policy analysis regarding incorporation and annexation; manages the County's centralized Capital Improvements Information System (CIIS); provides direct administrative support to six advisory boards; and administers grants including but not limited to the Ryan White Part A and Minority AIDS Initiative (MAI) programs under the federal Ryan White HIV/AIDS Treatment Extension Act of 2009.

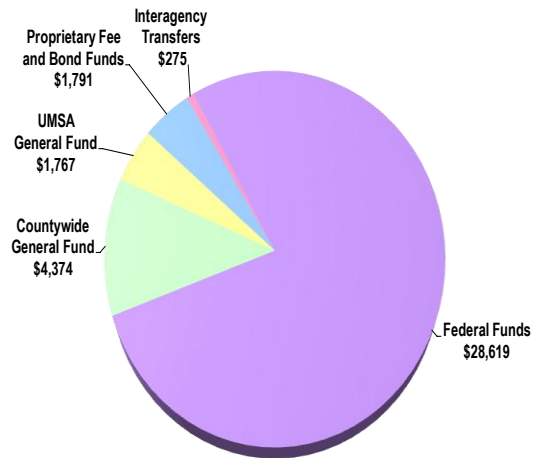
Stakeholders include the Mayor, the Board of County Commissioners (BCC), all County departments, other governmental entities, not-for-profit organizations, district property owners, private developers, municipalities, advisory boards, and consumers.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

<u>ADMINISTRATION</u>	
<ul style="list-style-type: none"> Establishes and implements departmental policy; reviews and coordinates agenda submissions; manages departmental personnel; and implements policy enacted by the Board of County Commissioners (BCC) and the Mayor 	
<u>FY 12-13</u> 5	<u>FY 13-14</u> 6

<u>MANAGEMENT AND BUDGET</u>	
<ul style="list-style-type: none"> Ensures the financial viability of the County through sound financial management policies Administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program; oversees the activities of all Community Redevelopment Areas (CRAs) and supports Unincorporated Municipal Service Area (UMSA) CRAs; and administers and coordinates annexation/incorporation efforts Manages bond programs 	
<u>FY 12-13</u> 22	<u>FY 13-14</u> 20

<u>MANAGEMENT PLANNING AND PERFORMANCE ANALYSIS</u>	
<ul style="list-style-type: none"> Responsible for the implementation of the County's results-oriented government framework, which focuses on planning and accountability through performance management 	
<u>FY 12-13</u> 6	<u>FY 13-14</u> 6

<u>GRANTS COORDINATION</u>	
<ul style="list-style-type: none"> Administers and monitors community-based organization (CBO) contracts and the Mom and Pop Small Business Grant Program Administers grants including the Ryan White Part A and Minority AIDS Initiative (MAI) programs under the federal Ryan White HIV/AIDS Treatment Extension Act of 2009, and the Edward Byrne Memorial Justice Assistance grant (JAG) Identifies funding and partnership opportunities, and assists County departments with grant writing to maximize revenue support 	
<u>FY 12-13</u> 43	<u>FY 13-14</u> 42

<u>OFFICE OF COUNTYWIDE HEALTHCARE PLANNING</u>	
<ul style="list-style-type: none"> Responsible for strategic initiatives that increase health insurance and insurance-like coverage among County residents while also expanding primary care and emergency health response capabilities 	
<u>FY 12-13</u> 5	<u>FY 13-14</u> 0

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Revenue Summary				
Carryover	223	0	0	0
General Fund Countywide	4,908	2,833	5,014	4,374
General Fund UMSA	1,273	2,573	1,563	1,767
Carryover	111	0	0	0
CRA Administrative	414	455	462	508
Reimbursement				
QNIP Bond Proceeds	0	32	84	0
Building Better Communities				
Bond Interest	1,039	1,560	1,319	1,283
Ryan White Grant	26,437	24,323	24,887	24,134
Federal Grants	1,351	1,600	4,485	4,485
Interagency Transfers	200	770	275	275
Total Revenues	35,956	34,146	38,089	36,826

Operating Expenditures

Summary				
Salary	7,214	7,322	7,535	6,944
Fringe Benefits	1,693	1,467	1,437	1,660
Court Costs	0	0	0	0
Contractual Services	905	860	3,547	3,542
Other Operating	25,596	23,646	24,407	23,463
Charges for County Services	523	837	785	842
Grants to Outside Organizations	0	0	0	0
Capital	25	14	378	375
Total Operating Expenditures	35,956	34,146	38,089	36,826

Non-Operating Expenditures

Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 12-13	Adopted FY 13-14	Budget FY 12-13	Adopted FY 13-14
Strategic Area: Health and Human Services				
Countywide Healthcare	682	0	5	0
Planning				
Strategic Area: General Government				
Administration	920	1,092	5	6
Grants Coordination	32,185	31,471	43	42
Management and Budget	3,391	3,356	22	20
Management Planning and Performance Analysis	911	907	6	6
Total Operating Expenditures	38,089	36,826	81	74

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	11	13	52	22	58
Fuel	0	0	0	0	0
Overtime	7	0	0	0	0
Rent	53	53	53	53	53
Security Services	0	0	2	0	2
Temporary Services	0	0	15	0	15
Travel and Registration	10	6	35	11	34
Utilities	51	52	52	64	53

DIVISION: ADMINISTRATION

The Administration Division is responsible for establishing and implementing Department policy.

- Reviews and coordinates agenda submissions and departmental personnel activities
- Maintains the County's Administrative and Implementing Orders, manages the County's Procedures Manual and its annual update, and coordinates the annual sunset review of County boards process
- Reviews, coordinates, and implements County policy
- Coordinates and monitors payment to community-based organizations (CBOs) funded from discretionary allocations

Strategic Objectives - Measures

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Efficiently process payment requests	Percentage of check requests from CBOs processed within five business days	EF	↑	100%	100%	100%	100%	100%

DIVISION COMMENTS

- During FY 2012-13, one position was transferred from the Management and Budget Division to the Administration Division due to the increased workload associated with the implementation of the AP Workflow and related activities

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

DIVISION: MANAGEMENT AND BUDGET

The Management and Budget Division ensures the financial viability of the County through sound financial management policies, is responsible for administering and coordinating the Miami-Dade County Tax Increment Financing (TIF) Program, oversees the activities of all Community Redevelopment Areas (CRAs), coordinates all annexation and incorporation requests, and manages the bond programs.

- Prepares and monitors the County's operating and capital budgets; performs capital planning; reviews work orders; and monitors the Building Better Communities General Obligation Bond (BBC) Program and the Quality Neighborhood Improvement Program (QNIP) projects
- Provides financial and management analyses and reviews
- Prepares the Five-Year Financial Outlook
- Evaluates the feasibility of new CRAs or alternative approaches to promote redevelopment
- Prepares redevelopment plans for all UMSA CRAs
- Coordinates all municipal and UMSA CRA requests to the County for approval of CRA creation, CRA boundaries, financing, land acquisition, and annual budgets
- Negotiates conceptual agreements with Municipal Advisory Committees in areas considering incorporation; negotiates annexation agreements with municipalities; negotiates interlocal agreements; coordinates the transition of services to newly incorporated municipalities; and pursues potential interlocal service agreement opportunities
- Provides legislative and staff support for the BBC Citizens Advisory Committee
- Coordinates with the BCC offices, municipalities, not-for-profit organizations and County departments for allocation of general obligation bond dollars

Strategic Objectives - Measures

- ED5-2: Develop urban corridors (TUAs, CRAs & Enterprise Zones, NRSAs) as destination centers

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Develop urban corridors (TUAs, CRAs & Enterprise Zones, NRSAs) as destination centers	County TIF Revenue Payments (in millions)	OC	↑	\$45.8	\$36.5	\$37.8	\$24.8	\$26.2
	Number of Community Redevelopment Agencies (CRAs)	IN	↔	12	13	14	13	14
	Percent of total County Urban Development Boundary area within CRA districts	IN	↔	3.6%	3.6%	3.6%	3.6%	3.7%

- GG4-1: Provide sound financial and risk management

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Prepare and monitor the County's Resource Allocation Plan	Countywide Emergency Contingency Reserve balance (in millions)	OC	↑	\$51.7	\$51.8	\$52.3	\$51.9	\$52.2
	Carryover as a percentage of the General Fund Budget*	OC	↑	4.9%	7.6%	5.4%	7.1%	6.1%

*Excludes Emergency Contingency Reserve

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

• GG5-2: Provide well maintained, accessible facilities and assets								
Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Provide coordination for the Building Better Communities (BBC) General Obligation Bond	Value of BBC-GOB funds Expended (in millions)	OP	↔	\$117.2	\$137.5	\$241.1	\$187.8	\$365.8
	Number of Business Days to process BBC-GOB reimbursement requests (average)*	EF	↓	22	8	10	10	10

* FY 2010-11 Actual time increased due to additional reimbursement requests

DIVISION COMMENTS

- The FY 2013-14 Adopted Budget includes funding in the non-departmental management consulting budget for management consulting services related to CRA start-up activities (\$200,000); these costs will be reimbursed upon the creation of the CRA and the collection of the TIF revenues generated from the respective CRA
- As part of the FY 2013-14 budget development process, the Department provided County employees more than 18 training workshops on the County's financial databases and budget development processes over a two month period; on-going support is provided to various County departments and offices throughout the year
- In FY 2012-13, total BBC program all years expenditures totaled \$1.153 billion; during FY 2013-14, the Department will continue to coordinate BBC project planning and scheduling along with the monitoring of capital projects to ensure adherence to budgets and schedules
- In FY 2013-14, the BBC bond program will continue to fund major construction projects including: Miami Science Museum; Zoo Miami, Florida Exhibit; Historic Hampton House; as well as design and construction on new projects including new affordable housing projects and South Dade Facility Cells
- *During FY 2012-13 one position was transferred to the Elections Department*
- In FY 2012-13, the Department initiated the development of a new planning and budgeting system to replace legacy systems and be in alignment with the County's plan to achieve ERP implementation; full implementation is expected during FY 2013-14

DIVISION: MANAGEMENT PLANNING AND PERFORMANCE ANALYSIS

The Management Planning and Performance Analysis Division is responsible for the implementation of the County's results-oriented government framework, which focuses on planning and accountability through performance management.

- Coordinates and supports the County's strategic planning and business planning process
- Coordinates implementation of a Countywide performance management process, which focuses on monitoring and reporting activities; coordinates departmental performance reporting
- Conducts management, organizational, and process reviews with operating department personnel, utilizing best practice research
- Conducts and monitors management efficiency projects, including gainsharing programs
- Administers the Management Advisory Consulting Services pool

Strategic Objectives - Measures

- GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs

Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Improve alignment and performance of strategic priorities throughout the County	Percentage of Strategic Plan Objectives supported by department business plans*	EF	↑	97%	98%	100%	100%	100%
	Average number of active users of the County performance management system**	IN	↔	1,150	906	900	902	900

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

<ul style="list-style-type: none"> GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs 								
Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Identify opportunities to improve County operations	Performance analysis projects completed***	OC	↑	7	8	7	19	18

* Tracked in the County performance management system

** FY 11-12 actuals reflect a decrease in active users likely due to fewer overall employees, priority, impact of reorganizations, and possible reliance on power users to enter performance data

*** The increase in the number of projects completed in FY 2012-13 and targeted for FY 2013-14 is due to the County's Lean Six Sigma (LSS) performance improvement training initiative

DIVISION COMMENTS

- The Department will continue to promote training opportunities in Lean Six Sigma (LSS) performance improvement techniques; trainings offer increasing levels of certification: Yellow Belt certification provides participants an introduction to LSS problem-solving tools; Green Belt certification gives participants additional exposure to LSS problem-solving tools, and hands-on participation in a real case study; participants in Green Belt Team Leader and Black Belt training will learn more sophisticated and complex LSS problem-solving methodologies; by the end of FY 2013-14, more than 800 employees will have earned LSS Yellow Belt certification and 120 employees will have earned LSS Green Belt certification; of these, 12 will have earned Green Belt Team Leader certification and six will have earned Black Belt certification

DIVISION: GRANTS COORDINATION

The Grants Coordination Division administers and processes reimbursement requests for CBO contracts; additionally, the Division monitors funding for the Mom and Pop Small Business Grant Program; manages and administers grants under the federal Ryan White HIV/AIDS Treatment Extension Act of 2009; administers the Edward Byrne Memorial Justice Assistance Grant (JAG); identifies and promotes grant and revenue generating opportunities for County initiatives; and provides direct support to the Youth Crime Task Force, CBO Advisory Board, Dade-Miami Criminal Justice Council, Addiction Services Board (ASB), and the Miami-Dade HIV/AIDS Partnership (planning council).

- Develops and maintains a grant website to identify and promote grant opportunities; prepares grant applications; and provides grant-related training and technical assistance to County departments and CBOs
- Manages local, state, and/or federal grants assigned to the Department to ensure implementation, performance, and compliance

Strategic Objectives - Measures

<ul style="list-style-type: none"> GG4-1: Provide sound financial and risk management 								
Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Develop and implement revenue maximization opportunities	Grant, sponsorship and advertising funding received (in millions) by County and CBOs associated with OMB revenue enhancement activities	OC	↑	\$58	\$28.4	\$35	\$29.5	\$25

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

• GG4-2: Effectively allocate and utilize resources to meet current and future operating and capital needs								
Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Efficiently monitor and provide technical assistance on CBO allocations and contracts	Percentage of reimbursement requests processed within 21 calendar days	EF	↑	89%	93%	85%	94%	85%
	Site visits - CBOs	OP	↔	160	253	150	243	150

• HH3-4: Increase the self sufficiency of vulnerable residents/special populations								
Objectives	Measures			FY 10-11	FY 11-12	FY 12-13	FY 12-13	FY 13-14
				Actual	Actual	Budget	Actual	Target
Promote independent living through early intervention and support services	HIV+ clients served by Ryan White Program (includes Part A and Minority AIDS Initiative [MAI])	OP	↔	9,516	9,612	9,500	9,527	9,600
	Percentage of Ryan White Program payments processed within 21 calendar days	EF	↑	86%	92%	85%	85%	85%
	Comprehensive Ryan White Program site visits (per County's fiscal year)	OP	↔	0	2	10	7	15

DIVISION COMMENTS

- Federal guidelines require the Ryan White Program, as a condition of award, to conduct comprehensive site visits to every contracted provider of Ryan White Program services each grant fiscal year
- The Department continues to make weekly updates to the grant resources web page on the County's web portal to identify grant opportunities for County departments and CBOs
- The FY 2013-14 Adopted Budget includes reimbursements for administrative support from the Ryan White Program (up to \$120,000)
- The FY 2013-14 Adopted Budget allocates \$19.543 million for community-based organizations, \$1.044 million to fund the Mom and Pop Small Business Grant Program, and \$430,000 for environmental protection and educational programs funded by the Regulatory and Economic Resources Department
- *The FY 2013-14 Adopted Budget eliminates one vacant Assistant Grant Analyst position (\$106,000)*
- Countywide advertising opportunities and related revenue streams were identified for the County through Request for Proposal Number 828 - Marketing and Management Services for Indoor/Outdoor Commercial Advertising Structures/Spaces and Print Media; which resulted in three contract agreements
- Interlocal agreement between the County and Miami-Dade County School Board will be executed this fiscal year for over \$2.5 million from the Driver's Education Safety Trust Fund for Driver Education Programs provided in public high schools during FY 2011-12

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

ADDITIONAL INFORMATION

- *The FY 2013-14 Adopted Budget eliminates the Office of Countywide Healthcare Planning (5 positions); duties will be absorbed by existing staff to the extent possible; the County will work with partner agencies to help coordinate healthcare in the community*
- The FY 2013-14 Adopted Budget includes reimbursements for administration from the Metropolitan Planning Organization (\$100,000), the Finance Department Bond Administration Division (\$175,000), and BBC interest earnings (\$381,000)

Department Operational Unmet Needs

Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Hire two Sr. Business Analysts and one Assistant Business Analyst to handle the increased workload due to the incorporation efforts being considered	\$0	\$294	3
Hire one Contracts Officer to handle CBO monitoring	\$0	\$73	1
Hire two Special Projects Administrator 2 to increase the Department's ability to research and secure sponsorship and other funding opportunities for County initiatives	\$0	\$184	2
Total	\$0	\$551	6

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

Property Appraiser

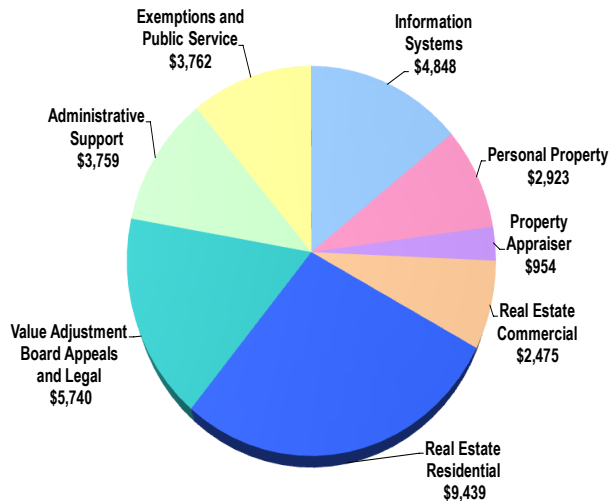
The elected Property Appraiser of Miami-Dade has the primary responsibility to identify and appraise all real and tangible personal property within the County and certify the annual tax roll with the Florida Department of Revenue (DOR) in accordance with the Florida Constitution and State law. Additional responsibilities include the maintenance of all associated property records, the administration of all exemptions, and the annual notification to all property owners in Miami-Dade County of the assessed value of their property.

The office performs statutory functions related to the assessment of property for the purpose of arriving at market and assessed values. The assessed values are then used by public schools, Miami-Dade County, municipalities and other taxing jurisdictions to set millage rates and arrive at desired revenue levels.

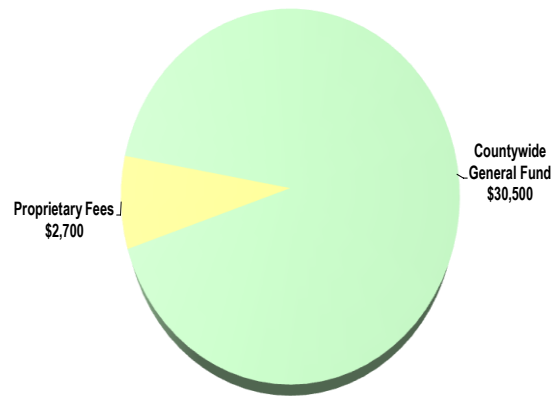
To fulfill its responsibilities, the Property Appraiser communicates on a routine basis with Miami-Dade County property owners, the Tax Collector, County agencies, the DOR, and numerous taxing authorities. The office's responsibilities are established by the Florida Constitution and regulated by Florida Statutes and DOR rules and regulations. The budget for the Property Appraiser is subject to Section 195.087, F.S.

FY 2013-14 Adopted Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

<u>PROPERTY APPRAISER OF MIAMI-DADE COUNTY*</u>														
<ul style="list-style-type: none"> • Oversees office budget, personnel, and the production of an annual assessment roll within Florida Department of Revenue (DOR) parameters; and acts as liaison with taxing authorities, municipalities, and DOR 														
<table style="margin: auto;"> <tr> <td style="text-align: center;"><u>FY 12-13</u></td> <td style="text-align: center;"><u>FY 13-14</u></td> </tr> <tr> <td style="text-align: center;">15</td> <td style="text-align: center;">15</td> </tr> </table>			<u>FY 12-13</u>	<u>FY 13-14</u>	15	15								
<u>FY 12-13</u>	<u>FY 13-14</u>													
15	15													
<u>EXEMPTIONS AND PUBLIC SERVICE</u> <ul style="list-style-type: none"> • Disseminates property assessment information relating to real and tangible property using the Office's website, office customer service assistance, e-mail, public presentations through various media, the 311 Answer Center; and receives, verifies, and qualifies and disqualifies all applications for statutory exemptions on potentially illegal exemptions <table style="margin: auto; width: 80%;"> <tr> <td style="text-align: center;"><u>FY 12-13</u></td> <td style="text-align: center;"><u>FY 13-14</u></td> </tr> <tr> <td style="text-align: center;">46</td> <td style="text-align: center;">48</td> </tr> </table>	<u>FY 12-13</u>	<u>FY 13-14</u>	46	48	<u>INFORMATION SERVICES</u> <ul style="list-style-type: none"> • Maintains all electronic property record files, monitors changes made to those files, and maintains various computer hardware devices and software utilized by the Office; and other information technology needs as required by the Property Appraiser <table style="margin: auto; width: 80%;"> <tr> <td style="text-align: center;"><u>FY 12-13</u></td> <td style="text-align: center;"><u>FY 13-14</u></td> </tr> <tr> <td style="text-align: center;">20</td> <td style="text-align: center;">22</td> </tr> </table>	<u>FY 12-13</u>	<u>FY 13-14</u>	20	22	<u>REAL ESTATE RESIDENTIAL</u> <ul style="list-style-type: none"> • Gathers and evaluates data regarding all residential property located within Miami-Dade County; utilizes recognized appraisal techniques in the annual valuation process <table style="margin: auto; width: 80%;"> <tr> <td style="text-align: center;"><u>FY 12-13</u></td> <td style="text-align: center;"><u>FY 13-14</u></td> </tr> <tr> <td style="text-align: center;">146</td> <td style="text-align: center;">140</td> </tr> </table>	<u>FY 12-13</u>	<u>FY 13-14</u>	146	140
<u>FY 12-13</u>	<u>FY 13-14</u>													
46	48													
<u>FY 12-13</u>	<u>FY 13-14</u>													
20	22													
<u>FY 12-13</u>	<u>FY 13-14</u>													
146	140													
<u>PERSONAL PROPERTY</u> <ul style="list-style-type: none"> • Gathers and evaluates data regarding all tangible personal property located within Miami-Dade County; conducts field inspections and taxpayer return verifications in the annual valuation process <table style="margin: auto; width: 80%;"> <tr> <td style="text-align: center;"><u>FY 12-13</u></td> <td style="text-align: center;"><u>FY 13-14</u></td> </tr> <tr> <td style="text-align: center;">40</td> <td style="text-align: center;">38</td> </tr> </table>	<u>FY 12-13</u>	<u>FY 13-14</u>	40	38	<u>VALUE ADJUSTMENT BOARD APPEALS AND LEGAL</u> <ul style="list-style-type: none"> • Responsible for the analysis, preparation, and defense of assessment values before the Value Adjustment Board and District Court <table style="margin: auto; width: 80%;"> <tr> <td style="text-align: center;"><u>FY 12-13</u></td> <td style="text-align: center;"><u>FY 13-14</u></td> </tr> <tr> <td style="text-align: center;">79</td> <td style="text-align: center;">75</td> </tr> </table>	<u>FY 12-13</u>	<u>FY 13-14</u>	79	75	<u>REAL ESTATE COMMERCIAL</u> <ul style="list-style-type: none"> • Gathers and evaluates data regarding all commercial property located within Miami-Dade County; utilizes recognized appraisal techniques in the annual valuation process <table style="margin: auto; width: 80%;"> <tr> <td style="text-align: center;"><u>FY 12-13</u></td> <td style="text-align: center;"><u>FY 13-14</u></td> </tr> <tr> <td style="text-align: center;">30</td> <td style="text-align: center;">30</td> </tr> </table>	<u>FY 12-13</u>	<u>FY 13-14</u>	30	30
<u>FY 12-13</u>	<u>FY 13-14</u>													
40	38													
<u>FY 12-13</u>	<u>FY 13-14</u>													
79	75													
<u>FY 12-13</u>	<u>FY 13-14</u>													
30	30													

* Table of Organization is subject to mid-year organization

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Adopted FY 13-14
Revenue Summary				
General Fund Countywide	29,938	29,298	30,904	30,500
Reimbursements from Taxing Jurisdictions	2,141	1,533	2,100	2,600
Ad Valorem Liens and Penalties	0	0	2,000	100
Total Revenues	32,079	30,831	35,004	33,200
Operating Expenditures Summary				
Salary	21,838	21,875	23,150	21,605
Fringe Benefits	6,206	4,832	4,710	5,999
Court Costs	38	4	10	10
Contractual Services	935	1,479	1,197	1,238
Other Operating	686	1,038	1,898	1,983
Charges for County Services	2,106	1,535	3,988	2,282
Grants to Outside Organizations	0	0	0	0
Capital	270	68	51	83
Total Operating Expenditures	32,079	30,831	35,004	33,200
Non-Operating Expenditures Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 12-13	Adopted FY 13-14	Budget FY 12-13	Adopted FY 13-14
Strategic Area: General Government				
Property Appraiser	1,059	954	9	9
Administrative Support	2,946	3,059	6	6
Information Systems	6,520	4,848	20	22
Exemptions and Public Service	2,725	3,762	46	48
Personal Property	3,043	2,923	40	38
Real Estate Residential	10,177	9,439	146	140
Real Estate Commercial	2,557	2,475	30	30
Value Adjustment Board	5,977	5,740	79	75
Appeals and Legal				
Total Operating Expenditures	35,004	33,200	376	368

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line Item Highlights	(dollars in thousands)				
	Actual FY 10-11	Actual FY 11-12	Budget FY 12-13	Actual FY 12-13	Budget FY 13-14
Advertising	2	3	17	5	15
Fuel	16	19	20	21	20
Overtime	214	92	60	298	95
Rent	0	0	0	0	0
Security Services	0	0	0	8	0
Temporary Services	152	158	180	-16	0
Travel and Registration	7	10	10	4	12
Utilities	124	129	74	146	111

FY 2013 - 14 Adopted Budget and Multi-Year Capital Plan

ADDITIONAL INFORMATION

- Pursuant to State Statutes, the Tax Collector's Office will continue to charge a collection fee for the collection of all special district and non-ad valorem assessment revenues collected on the tax bill; the collection fee is one percent and covers notification and collection expenses incurred by the Tax Collector and the Property Appraiser; the following jurisdictions and/or special districts are charged an administrative collection fee: City of Miami, City of Opa-Locka, Village of Miami Shores, City of Miami Springs, City of North Miami, and Miami-Dade County (Public Works and Waste Management); City of Miami and City of Coral Gables (Fire Rescue); City of Miami Coconut Grove Business Improvement District; community development districts; Children's Trust; Florida Inland Navigation District; South Florida Water Management District; and Miami-Dade County Public School Board
- *The FY 2013-14 Adopted Budget includes the elimination of eight positions (\$735,000)*
- In FY 2013-14, the Office will continue its Citizen Education and Public Outreach Program to educate the residents of Miami-Dade County regarding important property tax issues and exemption opportunities
- In the FY 2013-14 Adopted Budget, the Information Technology Department will fund oblique photography services to help properly determine a property's assessment value in compliance with Section 193.114(2)(n) of the Florida Statutes



SUPPLEMENTAL INFORMATION

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Public Safety
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

COUNTYWIDE RADIO REBANDING

PROJECT # 987370

DESCRIPTION: Implement multi-year 800 MHz radio rebanding project including hand-held, multi-mode radio replacement program
 LOCATION: Countywide

DISTRICT LOCATED: Countywide
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Department Operating Revenue	2,514	1,589	2,479	0	0	0	0	0	6,582
Capital Outlay Reserve	6,486	4,661	7,271	0	0	0	0	0	18,418
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TOTAL REVENUE:	9,000	6,250	9,750	0	0	0	0	0	25,000
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	9,000	6,250	9,750	0	0	0	0	0	25,000
<hr/>									
TOTAL EXPENDITURES:	9,000	6,250	9,750	0	0	0	0	0	25,000

HIALEAH COURTHOUSE ANNUAL EQUIPMENT AND MAINTENANCE

PROJECT # 984330

DESCRIPTION: Provide funding for the Hialeah Courthouse annual capital maintenance
 LOCATION: 11 E 6 St
 Hialeah

DISTRICT LOCATED: 6
 DISTRICT(s) SERVED: 6, 12, 13

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	500	0	0	0	0	0	0	500
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TOTAL REVENUE:	0	500	0	0	0	0	0	0	500
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	500	0	0	0	0	0	0	500
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TOTAL EXPENDITURES:	0	500	0	0	0	0	0	0	500

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Public Safety
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

DEBT SERVICE - AIR RESCUE HELICOPTER (SUNSHINE STATE 2006)

PROJECT # 982200

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds used to acquire air rescue helicopter
 LOCATION: Countywide

DISTRICT LOCATED: Countywide
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	1,171	0	0	0	0	0	0	1,171
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TOTAL REVENUE:	0	1,171	0	0	0	0	0	0	1,171
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	1,171	0	0	0	0	0	0	1,171
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TOTAL EXPENDITURES:	0	1,171	0	0	0	0	0	0	1,171

DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 2 (CAPITAL ASSET 2004 B)

PROJECT # 984970

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds were used to make repairs to the fire systems at various correctional facilities
 LOCATION: Various Sites

DISTRICT LOCATED: Countywide
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	136	0	0	0	0	0	0	136
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TOTAL REVENUE:	0	136	0	0	0	0	0	0	136
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	136	0	0	0	0	0	0	136
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TOTAL EXPENDITURES:	0	136	0	0	0	0	0	0	136

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA:	Public Safety	***** FUNDED PROJECTS *****
DEPARTMENT:	Non-Departmental	(dollars in thousands)

DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 3 (SUNSHINE STATE 2005) PROJECT # 983980

DESCRIPTION: Provide funding for annual debt service; financing proceeds were used to make repairs to the fire systems at various correctional facilities

LOCATION: Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	1,234	0	0	0	0	0	0	1,234
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TOTAL REVENUE:	0	1,234	0	0	0	0	0	0	1,234
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	1,234	0	0	0	0	0	0	1,234
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TOTAL EXPENDITURES:	0	1,234	0	0	0	0	0	0	1,234

DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 4 (CAPITAL ASSET 2007) PROJECT # 9810840

DESCRIPTION: Provide funding for annual debt service; financing proceeds are being used to close out Fire Systems Phase 4 and complete capital maintenance projects at various correctional facilities

LOCATION: Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	820	0	0	0	0	0	0	820
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TOTAL REVENUE:	0	820	0	0	0	0	0	0	820
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	820	0	0	0	0	0	0	820
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TOTAL EXPENDITURES:	0	820	0	0	0	0	0	0	820

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA:	Public Safety	***** FUNDED PROJECTS *****
DEPARTMENT:	Non-Departmental	(dollars in thousands)

DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL ASSET 2004 B) PROJECT # 9896300

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for ongoing restoration of the Miami-Dade County Courthouse facade

LOCATION: 73 W Flagler St
City of Miami

DISTRICT LOCATED: 5
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	1,158	0	0	0	0	0	0	1,158
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TOTAL REVENUE:	0	1,158	0	0	0	0	0	0	1,158
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	1,158	0	0	0	0	0	0	1,158
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TOTAL EXPENDITURES:	0	1,158	0	0	0	0	0	0	1,158

DEBT SERVICE - FIRE BOAT (SUNSHINE STATE 2006)

PROJECT # 982120

DESCRIPTION: Provide funding for annual debt service payment

LOCATION: Dante B. Fascell Port of Miami-Dade
Port of Miami

DISTRICT LOCATED: 5
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	115	0	0	0	0	0	0	115
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TOTAL REVENUE:	0	115	0	0	0	0	0	0	115
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	115	0	0	0	0	0	0	115
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TOTAL EXPENDITURES:	0	115	0	0	0	0	0	0	115

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Public Safety
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

MUNICIPAL PROJECT - PUBLIC SAFETY FACILITIES

PROJECT # 983200

DESCRIPTION: Provide GOB funds to municipalities supporting projects that construct and improve public safety facilities

LOCATION: Various Sites

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Series 2005A	2,999	0	0	0	0	0	0	0	2,999
BBC GOB Series 2008B	651	0	0	0	0	0	0	0	651
BBC GOB Series 2008B-1	36	0	0	0	0	0	0	0	36
BBC GOB Financing	592	1,522	0	0	0	0	0	0	2,114
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TOTAL REVENUE:	4,278	1,522	0	0	0	0	0	0	5,800
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	4,278	1,522	0	0	0	0	0	0	5,800
<hr/>									
TOTAL EXPENDITURES:	4,278	1,522	0	0	0	0	0	0	5,800

DEBT SERVICE-FIRE UHF RADIO SYSTEM (CAPITAL ASSET 2004B)

PROJECT # 9810010

DESCRIPTION: Provide funding for annual debt service payment

LOCATION: Countywide

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	1,549	0	0	0	0	0	0	1,549
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TOTAL REVENUE:	0	1,549	0	0	0	0	0	0	1,549
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	1,549	0	0	0	0	0	0	1,549
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TOTAL EXPENDITURES:	0	1,549	0	0	0	0	0	0	1,549

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Transportation
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

MUNICIPAL PROJECT - BRIDGE, PUBLIC INFRASTRUCTURE, AND NEIGHBORHOOD IMPROVEMENTS PROJECT # 983250

DESCRIPTION: Provide GOB funds to municipalities supporting projects that construct and improve bridges, public infrastructure, and neighborhood improvements

LOCATION: Various

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Series 2005A	2,827	0	0	0	0	0	0	0	2,827
BBC GOB Series 2008B	6,921	0	0	0	0	0	0	0	6,921
BBC GOB Series 2008B-1	2,755	0	0	0	0	0	0	0	2,755
BBC GOB Series 2011A	140	0	0	0	0	0	0	0	140
BBC GOB Financing	326	267	865	0	0	0	0	0	1,458
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TOTAL REVENUE:	12,969	267	865	0	0	0	0	0	14,101
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	12,969	267	865	0	0	0	0	0	14,101
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TOTAL EXPENDITURES:	12,969	267	865	0	0	0	0	0	14,101

DEBT SERVICE - LIGHT EMITTING DIODES (SUNSHINE STATE 2008) PROJECT # 983430

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds will be used to retrofit traffic signalization with LED-type lighting

LOCATION: Countywide

Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	951	0	0	0	0	0	0	951
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TOTAL REVENUE:	0	951	0	0	0	0	0	0	951
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	951	0	0	0	0	0	0	951
<hr/>									
TOTAL EXPENDITURES:	0	951	0	0	0	0	0	0	951

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA:	Transportation	***** FUNDED PROJECTS *****
DEPARTMENT:	Non-Departmental	(dollars in thousands)

DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM	PROJECT # 9810810
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DESCRIPTION: Provide partial funding for annual Quality Neighborhood Improvement Program debt service payment

LOCATION: Unincorporated Municipal Service Area
 Unincorporated Miami-Dade County

DISTRICT LOCATED: Unincorporated Municipal Service Area
 DISTRICT(s) SERVED: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Impr. Local Option Gas Tax	0	1,150	0	0	0	0	0	0	1,150
TOTAL REVENUE:	0	1,150	0	0	0	0	0	0	1,150
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	1,150	0	0	0	0	0	0	1,150
TOTAL EXPENDITURES:	0	1,150	0	0	0	0	0	0	1,150

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Recreation and Culture
 DEPARTMENT: Miami Science Museum

***** FUNDED PROJECTS *****
 (dollars in thousands)

MIAMI SCIENCE MUSEUM - NEW FACILITY IN MUSEUM PARK - BUILDING BETTER COMMUNITIES BOND PROGRAM PROJECT # 212560

DESCRIPTION: Construct a new 250,000 square foot science museum on an approximately four acre site in Museum Park; County funding only

LOCATION: 1075 Biscayne Blvd

City of Miami

Will begin Fiscal Year 2012-13 In the amount 14,000

DISTRICT LOCATED: 3

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Series 2005A	67	0	0	0	0	0	0	0	67
BBC GOB Series 2008B	3,025	0	0	0	0	0	0	0	3,025
BBC GOB Series 2008B-1	13,352	0	0	0	0	0	0	0	13,352
BBC GOB Series 2011A	22,656	0	0	0	0	0	0	0	22,656
BBC GOB Financing	56,650	69,250	0	0	0	0	0	0	125,900
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TOTAL REVENUE:	95,750	69,250	0	0	0	0	0	0	165,000
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	30,100	0	0	0	0	0	0	0	30,100
Construction	62,750	69,250	0	0	0	0	0	0	132,000
Project Administration	2,900	0	0	0	0	0	0	0	2,900
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TOTAL EXPENDITURES:	95,750	69,250	0	0	0	0	0	0	165,000

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Recreation and Culture
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

MUNICIPAL PROJECT - CULTURAL, LIBRARY, AND MULTICULTURAL EDUCATIONAL FACILITIES

PROJECT # 985440

DESCRIPTION: Provide GOB funding to municipalities supporting projects that improve cultural, library, and multicultural educational facilities

LOCATION: Various
 Various Sites

DISTRICT LOCATED: Countywide
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Interest	300	0	0	0	0	0	0	0	300
BBC GOB Series 2005A	2,278	0	0	0	0	0	0	0	2,278
BBC GOB Series 2008B	741	0	0	0	0	0	0	0	741
BBC GOB Series 2008B-1	7,424	0	0	0	0	0	0	0	7,424
BBC GOB Series 2011A	4,341	0	0	0	0	0	0	0	4,341
BBC GOB Financing	7,814	3,400	15,339	3,009	0	0	0	0	29,562
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TOTAL REVENUE:	22,898	3,400	15,339	3,009	0	0	0	0	44,646
<hr/>									
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	22,898	3,400	15,339	3,009	0	0	0	0	44,646
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TOTAL EXPENDITURES:	22,898	3,400	15,339	3,009	0	0	0	0	44,646

FLORIDA MEMORIAL UNIVERSITY MULTI-PURPOSE ARENA

PROJECT # 984963

DESCRIPTION: Construct a state of the art athletic and recreational gymnasium including basketball courts and related seating, track, weight and training rooms, locker rooms, dance/exercise room, meeting and lecture rooms and related offices to be open to the public

LOCATION: 15800 NW 42 Ave
 Opa-locka

DISTRICT LOCATED: 1
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	357	2,700	1,943	0	0	0	0	0	5,000
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TOTAL REVENUE:	357	2,700	1,943	0	0	0	0	0	5,000
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	357	0	0	0	0	0	0	0	357
Construction	0	2,700	1,943	0	0	0	0	0	4,643
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TOTAL EXPENDITURES:	357	2,700	1,943	0	0	0	0	0	5,000

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Recreation and Culture
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

DEBT SERVICE - CAROL CITY COMMUNITY CENTER (SUNSHINE STATE 2005) PROJECT # 988760

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for the Betty T. Ferguson Recreational Complex
 LOCATION: 3000 NW 199 St
 Miami Gardens

DISTRICT LOCATED: 1
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	628	0	0	0	0	0	0	628
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TOTAL REVENUE:	0	628	0	0	0	0	0	0	628
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	628	0	0	0	0	0	0	628
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TOTAL EXPENDITURES:	0	628	0	0	0	0	0	0	628

DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET 2004 B) PROJECT # 988970

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire and improve the Golf Club of Miami
 LOCATION: 6801 NW 186 St
 Unincorporated Miami-Dade County

DISTRICT LOCATED: 1
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	362	0	0	0	0	0	0	362
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TOTAL REVENUE:	0	362	0	0	0	0	0	0	362
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	362	0	0	0	0	0	0	362
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TOTAL EXPENDITURES:	0	362	0	0	0	0	0	0	362

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA:	Recreation and Culture	***** FUNDED PROJECTS *****
DEPARTMENT:	Non-Departmental	(dollars in thousands)

DEBT SERVICE - TAMAMI PARK (SUNSHINE STATE 2005)	PROJECT # 982570
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DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for Tamiami Park improvements and repairs

LOCATION: 11201 SW 24 St

Unincorporated Miami-Dade County

DISTRICT LOCATED: 11

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	149	0	0	0	0	0	0	149
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TOTAL REVENUE:	0	149	0	0	0	0	0	0	149
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	149	0	0	0	0	0	0	149
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TOTAL EXPENDITURES:	0	149	0	0	0	0	0	0	149

DEBT SERVICE - TENNIS CENTER RETRACTABLE BLEACHERS (SUNSHINE STATE 2000)	PROJECT # 982800
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DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire and install retractable bleachers for Crandon Park Tennis Center

LOCATION: 7300 Crandon Blvd

Key Biscayne

DISTRICT LOCATED: 7

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	206	0	0	0	0	0	0	206
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TOTAL REVENUE:	0	206	0	0	0	0	0	0	206
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	206	0	0	0	0	0	0	206
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TOTAL EXPENDITURES:	0	206	0	0	0	0	0	0	206

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Recreation and Culture ***** FUNDED PROJECTS *****
 DEPARTMENT: Non-Departmental (dollars in thousands)

DEBT SERVICE- BALLPARK STADIUM PROJECT **PROJECT # 984180**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds were used to provide County share of ballpark stadium public private partnership project

LOCATION: 501 NW 16 Ave
 City of Miami

DISTRICT LOCATED: 5
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	2,245	0	0	0	0	0	0	2,245
TOTAL REVENUE:	0	2,245	0	0	0	0	0	0	2,245
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	2,245	0	0	0	0	0	0	2,245
TOTAL EXPENDITURES:	0	2,245	0	0	0	0	0	0	2,245

MUNICIPAL PROJECT - PARK AND RECREATION FACILITIES **PROJECT # 988310**

DESCRIPTION: Provide GOB funding to municipalities supporting projects that construct and improve park and recreation facilities

LOCATION: Various
 Various Sites

DISTRICT LOCATED: Countywide
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Series 2005A	37,522	0	0	0	0	0	0	0	37,522
BBC GOB Series 2008B	16,719	0	0	0	0	0	0	0	16,719
BBC GOB Series 2008B-1	22,137	0	0	0	0	0	0	0	22,137
BBC GOB Series 2011A	15,054	0	0	0	0	0	0	0	15,054
BBC GOB Financing	11,229	9,922	2,000	0	0	300	0	0	23,451
TOTAL REVENUE:	102,661	9,922	2,000	0	0	300	0	0	114,883
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	102,661	9,922	2,000	0	0	300	0	0	114,883
TOTAL EXPENDITURES:	102,661	9,922	2,000	0	0	300	0	0	114,883

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Neighborhood and Infrastructure
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

QNIP INFRASTRUCTURE AND PARKS IMPROVEMENTS - UNALLOCATED BALANCE

PROJECT # 983970

DESCRIPTION: Construct improvements to infrastructure to include, but not limited to, sidewalks, resurfacing, drainage and parks in UMSA

LOCATION: Unincorporated Miami-Dade County

Unincorporated Miami-Dade County

DISTRICT LOCATED: Unincorporated Municipal Service Area

DISTRICT(s) SERVED: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
QNIP V UMSA Bond Proceeds	1,379	0	0	0	0	0	0	0	1,379
QNIP IV UMSA Bond Proceeds	918	0	0	0	0	0	0	0	918
QNIP II UMSA Bond Proceeds	530	0	0	0	0	0	0	0	530
QNIP III Pay As You Go	101	0	0	0	0	0	0	0	101
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TOTAL REVENUE:	2,928	0	0	0	0	0	0	0	2,928
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	2,928	0	0	0	0	0	0	2,928
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TOTAL EXPENDITURES:	0	2,928	0	0	0	0	0	0	2,928

MUNICIPAL PROJECT - WATER, SEWER, AND FLOOD CONTROL SYSTEMS

PROJECT # 983490

DESCRIPTION: Provide GOB funding to municipalities supporting projects that construct and improve water, sewer, and flood control systems

LOCATION: Various

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Series 2005A	4,915	0	0	0	0	0	0	0	4,915
BBC GOB Series 2008B	9,278	0	0	0	0	0	0	0	9,278
BBC GOB Series 2008B-1	6,378	0	0	0	0	0	0	0	6,378
BBC GOB Series 2011A	779	0	0	0	0	0	0	0	779
BBC GOB Financing	4,133	12,556	4,018	1,750	0	867	0	0	23,324
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TOTAL REVENUE:	25,483	12,556	4,018	1,750	0	867	0	0	44,674
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	25,483	12,556	4,018	1,750	0	867	0	0	44,674
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TOTAL EXPENDITURES:	25,483	12,556	4,018	1,750	0	867	0	0	44,674

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Neighborhood and Infrastructure
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

PURCHASE DEVELOPMENT RIGHTS FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT # 986940

DESCRIPTION: Provide funding for a program to purchase development rights of appropriate properties

LOCATION: Countywide

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
US Department of Agriculture	2,190	0	0	0	0	0	0	0	2,190
BBC GOB Series 2005A	9	0	0	0	0	0	0	0	9
BBC GOB Series 2008B	20	0	0	0	0	0	0	0	20
BBC GOB Series 2008B-1	2,045	0	0	0	0	0	0	0	2,045
BBC GOB Financing	3,000	3,000	3,000	3,000	3,000	3,000	3,000	6,926	27,926
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TOTAL REVENUE:	7,264	3,000	3,000	3,000	3,000	3,000	3,000	6,926	32,190
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	7,264	3,000	3,000	3,000	3,000	3,000	3,000	6,926	32,190
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TOTAL EXPENDITURES:	7,264	3,000	3,000	3,000	3,000	3,000	3,000	6,926	32,190

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Health and Human Services
 DEPARTMENT: Jackson Health System

***** FUNDED PROJECTS *****
 (dollars in thousands)

MEDICAL EQUIPMENT PROJECT # 685980

DESCRIPTION: Procure diagnostic or treatment equipment for Jackson Main Campus hospitals, Jackson North, Jackson South, and ambulatory care clinics
 countywide

LOCATION: Various
 Various Sites

DISTRICT LOCATED: Countywide
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
JMH Depreciation Reserve Account	0	9,252	15,000	15,000	15,000	15,000	75,000	0	144,252
JMH Revenue Bond 2005	4,579	0	0	0	0	0	0	0	4,579
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TOTAL REVENUE:	4,579	9,252	15,000	15,000	15,000	15,000	75,000	0	148,831
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	4,579	9,252	15,000	15,000	15,000	15,000	75,000	0	148,831
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TOTAL EXPENDITURES:	4,579	9,252	15,000	15,000	15,000	15,000	75,000	0	148,831

CRITICAL INFRASTRUCTURE PROJECTS PROJECT # 687440

DESCRIPTION: Perform major capital repairs or replacements to heating and air conditioning systems, utility lines, plumbing and electrical systems, and roofs;
 perform code upgrades and modernize elevators; and address ADA requirements and other critical infrastructure needs systemwide

LOCATION: Various
 Various Sites

DISTRICT LOCATED: Countywide
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
JMH Depreciation Reserve Account	70	513	0	0	0	0	0	0	583
JMH Revenue Bond Interest 2005	11	0	0	0	0	0	0	0	11
JMH Revenue Bond 2009	11,314	19,666	0	0	0	0	0	0	30,980
JMH Revenue Bond 2005	4,707	16,153	0	0	0	0	0	0	20,860
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TOTAL REVENUE:	16,102	36,332	0	0	0	0	0	0	52,434
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	16,021	35,819	0	0	0	0	0	0	51,840
Equipment Acquisition	81	513	0	0	0	0	0	0	594
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TOTAL EXPENDITURES:	16,102	36,332	0	0	0	0	0	0	52,434

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Health and Human Services
 DEPARTMENT: Jackson Health System

***** FUNDED PROJECTS *****
 (dollars in thousands)

FACILITY IMPROVEMENTS AND RELATED EQUIPMENT

PROJECT # 687410

DESCRIPTION: Improve existing facilities including related equipment at various Jackson Health Systems facilities

LOCATION: Various

Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
FEMA Reimbursements	1,019	4,091	1,933	0	0	0	0	0	7,043
JMH Foundation	195	1,805	0	0	0	0	0	0	2,000
JMH Depreciation Reserve Account	3,443	21,196	20,000	20,000	20,000	20,000	100,000	0	204,639
JMH Revenue Bond Interest 2009	614	50	0	0	0	0	0	0	664
JMH Revenue Bond Interest 2005	722	75	0	0	0	0	0	0	797
JMH Revenue Bond 2009	0	981	0	0	0	0	0	0	981
JMH Revenue Bond 2005	0	15,827	8,138	0	0	0	0	0	23,965

TOTAL REVENUE:	5,993	44,025	30,071	20,000	20,000	20,000	100,000	0	240,089
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	3,443	21,196	20,000	20,000	20,000	20,000	100,000	0	204,639
Equipment Acquisition	2,550	22,829	10,071	0	0	0	0	0	35,450

TOTAL EXPENDITURES:	5,993	44,025	30,071	20,000	20,000	20,000	100,000	0	240,089
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INFORMATION TECHNOLOGY AND TELECOMMUNICATIONS PROJECTS

PROJECT # 681010

DESCRIPTION: Procure and upgrade information technology requirements including network systems, enterprise software and telecommunications through the Jackson Health System

LOCATION: Various

Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
JMH Depreciation Reserve Account	0	9,039	15,000	15,000	15,000	15,000	75,000	0	144,039

TOTAL REVENUE:	0	9,039	15,000	15,000	15,000	15,000	75,000	0	144,039
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	0	9,039	15,000	15,000	15,000	15,000	75,000	0	144,039

TOTAL EXPENDITURES:	0	9,039	15,000	15,000	15,000	15,000	75,000	0	144,039
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CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Health and Human Services
 DEPARTMENT: Jackson Health System

***** FUNDED PROJECTS *****
 (dollars in thousands)

JACKSON SOUTH COMMUNITY HOSPITAL PROJECT # 681180

DESCRIPTION: Expand hospital facility serving south Miami-Dade County

LOCATION: 9333 SW 152 St

Unincorporated Miami-Dade County

DISTRICT LOCATED: 8

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Series 2005A	8,651	0	0	0	0	0	0	0	8,651
BBC GOB Series 2008B	1,714	0	0	0	0	0	0	0	1,714
BBC GOB Series 2011A	17,908	0	0	0	0	0	0	0	17,908
BBC GOB Financing	23,727	25,100	0	0	0	0	0	0	48,827
TOTAL REVENUE:	52,000	25,100	0	0	0	0	0	0	77,100
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	4,327	0	0	0	0	0	0	0	4,327
Planning and Design	6,038	0	0	0	0	0	0	0	6,038
Construction	41,635	25,100	0	0	0	0	0	0	66,735
TOTAL EXPENDITURES:	52,000	25,100	0	0	0	0	0	0	77,100

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Health and Human Services
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

DEBT SERVICE - BUSES FOR COMMUNITY ACTION AND HUMAN SERVICES (CAPITAL ASSET 2013) PROJECT # 982040

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to replace aging fleet and acquire 16 new buses to transport the variety of clients served by the Community Action and Human Services Department

LOCATION: Countywide
 Various Sites

DISTRICT LOCATED: Countywide
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	180	0	0	0	0	0	0	180
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TOTAL REVENUE:	0	180	0	0	0	0	0	0	180
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	180	0	0	0	0	0	0	180
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TOTAL EXPENDITURES:	0	180	0	0	0	0	0	0	180

MIAMI BEACH COMMUNITY HEALTH CENTER

PROJECT # 985710

DESCRIPTION: Acquire and renovate existing facility to provide increased delivery of primary health care in the community

LOCATION: 720 Alton Rd
 Miami Beach

DISTRICT LOCATED: 5
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Series 2005A	7,109	0	0	0	0	0	0	0	7,109
BBC GOB Series 2008B	94	0	0	0	0	0	0	0	94
BBC GOB Series 2008B-1	184	0	0	0	0	0	0	0	184
BBC GOB Financing	0	0	0	0	0	0	613	0	613
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TOTAL REVENUE:	7,387	0	0	0	0	0	613	0	8,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	7,109	0	0	0	0	0	0	0	7,109
Planning and Design	30	0	0	0	0	0	0	0	30
Construction	139	0	0	0	0	0	552	0	691
Construction Management	46	0	0	0	0	0	61	0	107
Project Administration	63	0	0	0	0	0	0	0	63
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TOTAL EXPENDITURES:	7,387	0	0	0	0	0	613	0	8,000

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Health and Human Services ***** FUNDED PROJECTS *****
 DEPARTMENT: Non-Departmental (dollars in thousands)

MUNICIPAL PROJECT - EMERGENCY AND HEALTH CARE FACILITIES PROJECT # 986600

DESCRIPTION: Provide GOB funding to municipalities supporting projects that construct and improve emergency health care facilities

LOCATION: To Be Determined
 Hialeah

DISTRICT LOCATED:
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	0	0	0	0	7,500	0	7,500
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TOTAL REVENUE:	0	0	0	0	0	0	7,500	0	7,500
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	0	0	0	0	0	7,500	0	7,500
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TOTAL EXPENDITURES:	0	0	0	0	0	0	7,500	0	7,500

UNIVERSITY OF MIAMI (UM)/JACKSON MEMORIAL HOSPITAL (JMH) CENTER OF EXCELLENCE FOR HEARING AND COMMUNICATION DISORDERS PROJECT # 984070

DESCRIPTION: Provide 20 percent funding match to acquire, construct, equip, rehabilitate, and enhance the University of Miami (UM)/Jackson Memorial Hospital (JMH) Center of Excellence for the Diagnosis of Communication Disorders

LOCATION: 120 NW 14 St
 City of Miami

DISTRICT LOCATED: 3
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Series 2011A	3,500	0	0	0	0	0	0	0	3,500
BBC GOB Financing	500	1,000	0	0	0	0	0	0	1,500
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TOTAL REVENUE:	4,000	1,000	0	0	0	0	0	0	5,000
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	35	0	0	0	0	0	0	0	35
Construction	3,965	1,000	0	0	0	0	0	0	4,965
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TOTAL EXPENDITURES:	4,000	1,000	0	0	0	0	0	0	5,000

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Health and Human Services
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

DEBT SERVICE - PORTABLE CLASSROOMS FOR HEAD START/EARLY HEAD START PROGRAMS (CAPITAL ASSET 2013) PROJECT # 983090

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to purchase 17 new portable classrooms to replace older existing units

LOCATION: Countywide
 Various Sites

DISTRICT LOCATED: Countywide
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	134	0	0	0	0	0	0	134
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TOTAL REVENUE:	0	134	0	0	0	0	0	0	134
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	134	0	0	0	0	0	0	134
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TOTAL EXPENDITURES:	0	134	0	0	0	0	0	0	134

FLORIDA INTERNATIONAL UNIVERSITY COLLEGE OF MEDICINE AMBULATORY CARE CENTER PROJECT # 989990

DESCRIPTION: Provide funding to construct new facility to increase delivery of primary health care in the community

LOCATION: Florida International University Campus
 Unincorporated Miami-Dade County

DISTRICT LOCATED: 11
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Interest	25	0	0	0	0	0	0	0	25
BBC GOB Series 2011A	163	0	0	0	0	0	0	0	163
BBC GOB Financing	2,172	5,000	2,640	0	0	0	0	0	9,812
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TOTAL REVENUE:	2,360	5,000	2,640	0	0	0	0	0	10,000
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Planning and Design	771	0	0	0	0	0	0	0	771
Construction	1,379	5,000	2,640	0	0	0	0	0	9,019
Project Administration	210	0	0	0	0	0	0	0	210
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TOTAL EXPENDITURES:	2,360	5,000	2,640	0	0	0	0	0	10,000

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Health and Human Services
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

DEBT SERVICE - COAST GUARD PROPERTY (CAPITAL ASSET 2007)

PROJECT # 985070

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds used to purchase the Coast Guard property

LOCATION: 12300 SW 152 St

Unincorporated Miami-Dade County

DISTRICT LOCATED: 9

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	785	0	0	0	0	0	0	785
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TOTAL REVENUE:	0	785	0	0	0	0	0	0	785
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	785	0	0	0	0	0	0	785
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TOTAL EXPENDITURES:	0	785	0	0	0	0	0	0	785

DEBT SERVICE - PUBLIC HEALTH TRUST (CAPITAL ASSET 2009)

PROJECT # 985800

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for Public Health Trust equipment and facility improvements

LOCATION: 1611 NW 12 Ave

City of Miami

DISTRICT LOCATED: 3

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	3,841	0	0	0	0	0	0	3,841
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TOTAL REVENUE:	0	3,841	0	0	0	0	0	0	3,841
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	3,841	0	0	0	0	0	0	3,841
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TOTAL EXPENDITURES:	0	3,841	0	0	0	0	0	0	3,841

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA:	Health and Human Services	***** FUNDED PROJECTS *****
DEPARTMENT:	Non-Departmental	(dollars in thousands)

DEBT SERVICE - PUBLIC HEALTH TRUST (SUNSHINE STATE 2006) PROJECT # 984100

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for the Public Health Trust equipment and infrastructure

LOCATION: 1611 NW 12 Ave
City of Miami

DISTRICT LOCATED: 3
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	1,254	0	0	0	0	0	0	1,254
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TOTAL REVENUE:	0	1,254	0	0	0	0	0	0	1,254
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	1,254	0	0	0	0	0	0	1,254
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TOTAL EXPENDITURES:	0	1,254	0	0	0	0	0	0	1,254

DEBT SERVICE - PUBLIC HEALTH TRUST EQUIPMENT (SUNSHINE STATE 2005) PROJECT # 984750

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for Public Health Trust equipment

LOCATION: 1611 NW 12 Ave
City of Miami

DISTRICT LOCATED: 3
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	5,168	0	0	0	0	0	0	5,168
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TOTAL REVENUE:	0	5,168	0	0	0	0	0	0	5,168
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	5,168	0	0	0	0	0	0	5,168
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TOTAL EXPENDITURES:	0	5,168	0	0	0	0	0	0	5,168

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Health and Human Services
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

DEBT SERVICE - PUBLIC HOUSING IMPROVEMENTS (CAPITAL ASSET 2007)

PROJECT # 986760

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds will be used to complete Hope IV, Phase One and Phase Two Projects

LOCATION: 701 NW 1 Ct
 City of Miami

DISTRICT LOCATED: 3
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	1,014	0	0	0	0	0	0	1,014
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TOTAL REVENUE:	0	1,014	0	0	0	0	0	0	1,014
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	1,014	0	0	0	0	0	0	1,014
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TOTAL EXPENDITURES:	0	1,014	0	0	0	0	0	0	1,014

DEBT SERVICE - PUBLIC HOUSING PROJECTS (SUNSHINE STATE 2008)

PROJECT # 985810

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds used to fund equipment and fixed improvements for security-related projects at public housing sites and for Ward Towers close-out costs

LOCATION: Countywide

DISTRICT LOCATED: Countywide
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	718	0	0	0	0	0	0	718
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TOTAL REVENUE:	0	718	0	0	0	0	0	0	718
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	718	0	0	0	0	0	0	718
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TOTAL EXPENDITURES:	0	718	0	0	0	0	0	0	718

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Health and Human Services
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

HEALTH CARE FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT # 988710

DESCRIPTION: Provide resources for a health care capital fund to construct and improve emergency and health care facilities countywide

LOCATION: Countywide

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Series 2008B	1,999	0	0	0	0	0	0	0	1,999
BBC GOB Series 2008B-1	1,619	0	0	0	0	0	0	0	1,619
BBC GOB Series 2011A	1,707	0	0	0	0	0	0	0	1,707
BBC GOB Financing	565	4,320	6,790	0	0	0	0	0	11,675

TOTAL REVENUE: 5,890 4,320 6,790 0 0 0 0 0 0 17,000

EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	2,000	0	0	0	0	0	0	0	2,000
Planning and Design	459	0	0	0	0	0	0	0	459
Construction	3,431	4,320	6,790	0	0	0	0	0	14,541

TOTAL EXPENDITURES: 5,890 4,320 6,790 0 0 0 0 0 0 17,000

NOT-FOR-PROFIT CAPITAL FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT # 981030

DESCRIPTION: Provide funding for not-for-profit community-based organizations capital fund to construct and improve public service outreach facilities

LOCATION: Countywide

Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Series 2005A	5,287	0	0	0	0	0	0	0	5,287
BBC GOB Series 2008B	6,164	0	0	0	0	0	0	0	6,164
BBC GOB Series 2008B-1	6,270	0	0	0	0	0	0	0	6,270
BBC GOB Series 2011A	5,196	0	0	0	0	0	0	0	5,196
BBC GOB Financing	1,833	3,475	985	0	0	0	790	0	7,083

TOTAL REVENUE: 24,750 3,475 985 0 0 0 790 0 30,000

EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	4,539	0	0	0	0	0	0	0	4,539
Planning and Design	1,537	0	0	0	0	0	0	0	1,537
Construction	18,584	3,475	985	0	0	0	790	0	23,834
Project Administration	90	0	0	0	0	0	0	0	90

TOTAL EXPENDITURES: 24,750 3,475 985 0 0 0 790 0 30,000

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Health and Human Services
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

DEBT SERVICE- SCOTT CARVER/HOPE VI (CAPITAL ASSET 2013)

PROJECT # 988880

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to fund development of mixed finance housing units

LOCATION: 7226 NW 22 Ave

Unincorporated Miami-Dade County

DISTRICT LOCATED: 2

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	501	0	0	0	0	0	0	501
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TOTAL REVENUE:	0	501	0	0	0	0	0	0	501
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	501	0	0	0	0	0	0	501
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TOTAL EXPENDITURES:	0	501	0	0	0	0	0	0	501

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Economic Development
DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
(dollars in thousands)

ECONOMIC DEVELOPMENT FUND - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT # 988925

DESCRIPTION: Provide funding for a Countywide economic development fund

LOCATION: Countywide

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	7,500	15,000	15,000	15,000	22,500	0	0	75,000
TOTAL REVENUE:	0	7,500	15,000	15,000	15,000	22,500	0	0	75,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	7,500	15,000	15,000	15,000	22,500	0	0	75,000
TOTAL EXPENDITURES:	0	7,500	15,000	15,000	15,000	22,500	0	0	75,000

ECONOMIC DEVELOPMENT IN TARGETED URBAN AREAS (TUA) - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT # 981999

DESCRIPTION: Provide funding for economic development in TUAs

LOCATION: Countywide

Various Sites

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	3,000	3,000	4,000	5,000	0	0	0	15,000
TOTAL REVENUE:	0	3,000	3,000	4,000	5,000	0	0	0	15,000
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	3,000	3,000	4,000	5,000	0	0	0	15,000
TOTAL EXPENDITURES:	0	3,000	3,000	4,000	5,000	0	0	0	15,000

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: Economic Development
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

MARTIN LUTHER KING BUSINESS CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM

PROJECT # 111210

DESCRIPTION: Construct the Martin Luther King Business Center

LOCATION: 6100 NW 7 Ave

Unincorporated Miami-Dade County

DISTRICT LOCATED: 3

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Series 2008B	976	0	0	0	0	0	0	0	976
BBC GOB Financing	0	412	1,500	2,112	0	0	0	0	4,024
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TOTAL REVENUE:	976	412	1,500	2,112	0	0	0	0	5,000
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Land/Building Acquisition	768	0	0	0	0	0	0	0	768
Planning and Design	208	412	0	0	0	0	0	0	620
Construction	0	0	1,500	2,112	0	0	0	0	3,612
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TOTAL EXPENDITURES:	976	412	1,500	2,112	0	0	0	0	5,000

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: General Government
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

AMERICAN WITH DISABILITIES ACT (ADA) REASONABLE ACCOMODATIONS

PROJECT # 981320

DESCRIPTION: Reserve to provide reasonable accommodations for individuals with disabilities

LOCATION: Various Sites
 Various Sites

DISTRICT LOCATED: Countywide
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	15	0	0	0	0	0	0	15
TOTAL REVENUE:	0	15	0	0	0	0	0	0	15
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Furniture, Fixtures and Equipment	0	15	0	0	0	0	0	0	15
TOTAL EXPENDITURES:	0	15	0	0	0	0	0	0	15

COUNTYWIDE MICROWAVE BACKBONE

PROJECT # 984967

DESCRIPTION: Provide microwave backbone for transmission of voice and data

LOCATION: Countywide
 Various Sites

DISTRICT LOCATED: Countywide
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Asset Series 2009B Bonds	1,040	0	0	0	0	0	0	0	1,040
Capital Asset Series 2007 Bond Proceeds	2,300	0	0	0	0	0	0	0	2,300
2005 Sunshine State Financing	700	0	0	0	0	0	0	0	700
Capital Outlay Reserve	1,920	0	0	0	0	0	0	0	1,920
TOTAL REVENUE:	5,960	0	0	0	0	0	0	0	5,960
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Equipment Acquisition	5,898	62	0	0	0	0	0	0	5,960
TOTAL EXPENDITURES:	5,898	62	0	0	0	0	0	0	5,960

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: General Government ***** FUNDED PROJECTS *****
 DEPARTMENT: Non-Departmental (dollars in thousands)

DEBT SERVICE - ELECTIONS EQUIPMENT (CAPITAL ASSET 2013) PROJECT # 982250

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire one Reliavote Absentee Ballots Sorter and one Server to process outgoing and incoming absentee ballots and 1,400 Electronic Visual Identification Display Systems (EVIDS)

LOCATION: 2700 NW 87 Ave

Doral

DISTRICT LOCATED: 12

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	278	0	0	0	0	0	0	278
TOTAL REVENUE:	0	278	0	0	0	0	0	0	278
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	278	0	0	0	0	0	0	278
TOTAL EXPENDITURES:	0	278	0	0	0	0	0	0	278

MUNICIPAL PROJECT - PUBLIC SERVICE OUTREACH FACILITIES

PROJECT # 9810390

DESCRIPTION: Provide GOB funding to municipalities supporting projects that construct and improve public service outreach facilities

LOCATION: Various

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Series 2005A	1,131	0	0	0	0	0	0	0	1,131
BBC GOB Series 2008B	16	0	0	0	0	0	0	0	16
BBC GOB Series 2008B-1	4,862	0	0	0	0	0	0	0	4,862
BBC GOB Series 2011A	1,510	0	0	0	0	0	0	0	1,510
BBC GOB Financing	3,391	6,314	3,250	48,489	0	0	0	0	61,444
TOTAL REVENUE:	10,910	6,314	3,250	48,489	0	0	0	0	68,963
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	10,910	6,314	3,250	48,489	0	0	0	0	68,963
TOTAL EXPENDITURES:	10,910	6,314	3,250	48,489	0	0	0	0	68,963

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA:	General Government	***** FUNDED PROJECTS *****
DEPARTMENT:	Non-Departmental	(dollars in thousands)

PUERTO RICAN COMMUNITY CENTER - BUILDING BETTER COMMUNITIES BOND PROGRAM PROJECT # 111760

DESCRIPTION: Construct or acquire a Puerto Rican Community Center

LOCATION: TBD

To Be Determined

DISTRICT LOCATED:

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
BBC GOB Financing	0	0	500	2,000	0	0	0	0	2,500
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TOTAL REVENUE:	0	0	500	2,000	0	0	0	0	2,500
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	0	500	2,000	0	0	0	0	2,500
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TOTAL EXPENDITURES:	0	0	500	2,000	0	0	0	0	2,500

DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET 2004 A AND 2004 B)

PROJECT # 9899840

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds were used for computer hardware and software acquisition and development

LOCATION: 2700 NW 87 Ave

Doral

DISTRICT LOCATED: 12

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	270	0	0	0	0	0	0	270
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TOTAL REVENUE:	0	270	0	0	0	0	0	0	270
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	270	0	0	0	0	0	0	270
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TOTAL EXPENDITURES:	0	270	0	0	0	0	0	0	270

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA:	General Government	***** FUNDED PROJECTS *****
DEPARTMENT:	Non-Departmental	(dollars in thousands)

DEBT SERVICE - AMERICANS WITH DISABILITIES ACT (CAPITAL ASSET 2004 B) PROJECT # 9892380

DESCRIPTION: Provide funding for annual debt service payment; proceeds were used to modify County-owned facilities and rights-of-way to provide access to people with disabilities in accordance with the Americans with Disabilities Act

LOCATION: Countywide
Various Sites

DISTRICT LOCATED: Countywide
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	360	0	0	0	0	0	0	360
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TOTAL REVENUE:	0	360	0	0	0	0	0	0	360

EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	360	0	0	0	0	0	0	360
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TOTAL EXPENDITURES:	0	360	0	0	0	0	0	0	360

DEBT SERVICE - CYBER SECURITY PHASES 1 AND 2 (SUNSHINE STATE 2008 AND CAPITAL ASSET 2009) PROJECT # 988740

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds were used to implement technology infrastructure system security

LOCATION: 5680 SW 87 Ave
Throughout Miami-Dade County

DISTRICT LOCATED: Countywide
DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	1,552	0	0	0	0	0	0	1,552
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TOTAL REVENUE:	0	1,552	0	0	0	0	0	0	1,552

EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	1,552	0	0	0	0	0	0	1,552
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TOTAL EXPENDITURES:	0	1,552	0	0	0	0	0	0	1,552

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: General Government
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

DEBT SERVICE - ELECTIONS FACILITY (CAPITAL ASSET 2004 B)

PROJECT # 9898550

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire and build-out facility; acquire furniture, fixtures, and equipment; and provide the necessary technology for the Elections Department

LOCATION: 2700 NW 87 Ave
 Doral

DISTRICT LOCATED: 12
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	862	0	0	0	0	0	0	862
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TOTAL REVENUE:	0	862	0	0	0	0	0	0	862
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	862	0	0	0	0	0	0	862
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TOTAL EXPENDITURES:	0	862	0	0	0	0	0	0	862

DEBT SERVICE - ELECTIONS OPTICAL SCAN VOTING EQUIPMENT (SUNSHINE STATE 2008)

PROJECT # 988440

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire elections voting equipment

LOCATION: 2700 NW 87 Ave
 Doral

DISTRICT LOCATED: 12
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	880	0	0	0	0	0	0	880
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TOTAL REVENUE:	0	880	0	0	0	0	0	0	880
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	880	0	0	0	0	0	0	880
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TOTAL EXPENDITURES:	0	880	0	0	0	0	0	0	880

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: General Government
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET 2013)

PROJECT # 986330

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire hardware, software, and to implement system

LOCATION: 111 NW 1 Street
 City of Miami

DISTRICT LOCATED: 5
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	1,848	0	0	0	0	0	0	1,848
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TOTAL REVENUE:	0	1,848	0	0	0	0	0	0	1,848
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	1,848	0	0	0	0	0	0	1,848
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TOTAL EXPENDITURES:	0	1,848	0	0	0	0	0	0	1,848

DEBT SERVICE - ENTERPRISE RESOURCE PLANNING IMPLEMENTATION AND HARDWARE (SUNSHINE STATE 2005)

PROJECT # 989440

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire hardware, software, and to implement system

LOCATION: 5680 SW 87 Ave
 Unincorporated Miami-Dade County

DISTRICT LOCATED: 10
 DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	439	0	0	0	0	0	0	439
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TOTAL REVENUE:	0	439	0	0	0	0	0	0	439
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EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	439	0	0	0	0	0	0	439
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TOTAL EXPENDITURES:	0	439	0	0	0	0	0	0	439

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA:	General Government	***** FUNDED PROJECTS *****
DEPARTMENT:	Non-Departmental	(dollars in thousands)

DEBT SERVICE - PROJECT CLOSEOUT COSTS (CAPITAL ASSET 2009 A AND 2009 B) PROJECT # 986230

DESCRIPTION: Provide funding for annual debt service payment; financing will be used to close out completion of a variety of projects including Animal Services facility, technology equipment, and Park's marinas or parking projects

LOCATION: Countywide

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	558	0	0	0	0	0	0	558
<hr/>									
TOTAL REVENUE:	0	558	0	0	0	0	0	0	558
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	558	0	0	0	0	0	0	558
<hr/>									
TOTAL EXPENDITURES:	0	558	0	0	0	0	0	0	558

DEBT SERVICE - RETROFIT TELECOMMUNICATION TOWERS PHASE 1 (SUNSHINE STATE 2005) PROJECT # 982340

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to retrofit several telecommunication towers

LOCATION: Countywide

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	519	0	0	0	0	0	0	519
<hr/>									
TOTAL REVENUE:	0	519	0	0	0	0	0	0	519
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Debt Service	0	519	0	0	0	0	0	0	519
<hr/>									
TOTAL EXPENDITURES:	0	519	0	0	0	0	0	0	519

CAPITAL NON-DEPARTMENTAL SCHEDULES BY STRATEGIC AREA

(dollars in thousands)

STRATEGIC AREA: General Government
 DEPARTMENT: Non-Departmental

***** FUNDED PROJECTS *****
 (dollars in thousands)

RESERVE - REPAIRS AND RENOVATION

PROJECT # 9810050

DESCRIPTION: Reserve for unexpected repairs, renovations, minor capital projects, and one-time relocation expenditures for general fund supported departments

LOCATION: Countywide

Throughout Miami-Dade County

DISTRICT LOCATED: Countywide

DISTRICT(s) SERVED: Countywide

REVENUE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Capital Outlay Reserve	0	1,664	0	0	0	0	0	0	1,664
TOTAL REVENUE:	0	1,664	0	0	0	0	0	0	1,664
EXPENDITURE SCHEDULE:	PRIOR	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	FUTURE	TOTAL
Construction	0	1,664	0	0	0	0	0	0	1,664
TOTAL EXPENDITURES:	0	1,664	0	0	0	0	0	0	1,664

CAPITAL NON-DEPARTMENTAL UNFUNDED PROJECTS BY STRATEGIC AREA

STRATEGIC AREA: Public Safety
DEPARTMENT: Non-Departmental

***** UNFUNDED PROJECTS *****
(dollars in thousands)

911/311 ANSWERPOINT, TECHNOLOGY AND TRAFFIC CENTER (LIGHTSPEED) FUTURE PHASES Estimated Project Cost: 43,700

DESCRIPTION: Complete future phases of facility buildout including Fire Dispatch, Police and Fire Support, Emergency Operations, 311, and Public Works Traffic Signals relocations, and complete ITD Computer Site, in currently occupied building; project includes hardening of site and detached parking facility

PRIORITY: 016

LOCATION: 11500 NW 25 St
Doral

COMM. DISTRICT PHYSICALLY LOCATED: 12

COMM. DISTRICT(S) SERVED: Countywide

Estimated Total Cost: 43,700

CAPITAL NON-DEPARTMENTAL UNFUNDED PROJECTS BY STRATEGIC AREA

STRATEGIC AREA: Health and Human Services
 DEPARTMENT: Jackson Health System

***** UNFUNDED PROJECTS *****
 (dollars in thousands)

CHILDREN'S AMBULATORY PAVILION	Estimated Project Cost:	40,000
DESCRIPTION: Construct new Children's Ambulatory Pavilion		
PRIORITY: 001		
LOCATION: 1611 NW 12 Ave City of Miami		
COMM. DISTRICT PHYSICALLY LOCATED: 3		
COMM. DISTRICT(S) SERVED: Countywide		

JACKSON HEALTH SYSTEM SIX YEAR NEEDS AND MASTER PLAN PROJECTS	Estimated Project Cost:	679,543
DESCRIPTION: Capital projects and equipment including expansion and renovation of patient care facilities including outpatient facilities, support facilities, and infrastructure as well as the continued replacement of technology, medical and other equipment needs to maintain standards of care		
PRIORITY: 001		
LOCATION: Systemwide Throughout Miami-Dade County		
COMM. DISTRICT PHYSICALLY LOCATED: 1, 3, 4, 5, 7, 8, 9		
COMM. DISTRICT(S) SERVED: Countywide		

RENOVATION OF REHABILITATION HOSPITAL	Estimated Project Cost:	16,670
DESCRIPTION: Renovate existing rehabilitation hospital facilities		
PRIORITY: 001		
LOCATION: 1611 NW 12 Ave City of Miami		
COMM. DISTRICT PHYSICALLY LOCATED: 3		
COMM. DISTRICT(S) SERVED: Countywide		

Estimated Total Cost: 736,213



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