

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Priority / Department	Actual 22-23	Actual 23-24	Actual 24-25	Budget 25-26	Proposed 26-27	% Change
Office of the Mayor						
Salary	5,862	6,115	6,371	5,181	5,811	12%
Fringe Benefits	2,207	2,432	2,797	3,370	2,917	-13%
Court Costs	19	8	14	25	25	0%
Contractual Services	0	88	72	37	37	0%
Other Operating	254	304	265	251	529	111%
Charges for County Services	73	110	119	89	107	20%
Grants to Outside Organizations	-114	0	0	0	0	0%
Capital	0	0	0	0	5	0%
Department Total:	8,301	9,057	9,638	8,953	9,431	5%
Department Position Total:	50	50	50	45	44	-2%
Board of County Commissioners						
Salary	18,452	20,365	22,544	31,051	32,565	5%
Fringe Benefits	7,798	9,209	10,386	15,027	15,317	2%
Court Costs	3	-1	2	0	5	0%
Contractual Services	145	207	94	193	209	8%
Other Operating	3,836	4,045	3,627	3,126	3,634	16%
Charges for County Services	438	826	770	779	891	14%
Grants to Outside Organizations	751	19	328	0	0	0%
Capital	158	374	278	103	120	17%
Department Total:	31,581	35,044	38,029	50,279	52,741	5%
Department Position Total:	213	277	266	294	294	0%
County Attorney's Office						
Salary	18,598	20,212	22,987	34,179	35,708	4%
Fringe Benefits	7,033	8,088	9,344	11,170	11,581	4%
Court Costs	-767	-447	-464	53	53	0%
Contractual Services	17	58	26	4	4	0%
Other Operating	554	578	606	683	683	0%
Charges for County Services	233	231	234	249	249	0%
Capital	19	37	36	92	92	0%
Department Total:	25,687	28,757	32,769	46,430	48,370	4%
Department Position Total:	146	155	168	168	167	-1%
Policy Formulation Total	65,569	72,858	80,436	105,662	110,542	5%

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Clerk of the Court and Comptroller						
Salary	9,527	24,991	34,816	40,076	40,313	1%
Fringe Benefits	4,042	10,165	12,515	16,863	18,449	9%
Court Costs	0	3	4	6	20	233%
Contractual Services	1,347	3,958	2,551	2,714	5,421	100%
Other Operating	3,772	2,789	-11,372	2,906	-2,315	-180%
Charges for County Services	1,007	2,122	7,723	2,146	6,000	180%
Grants to Outside Organizations	127	0	0	0	0	0%
Capital	180	298	-410	298	245	-18%
Department Total:	20,002	44,326	45,827	65,009	68,133	5%
Department Position Total:	187	191	216	440	452	3%
Finance						
Salary	17,643	4,890	0	0	0	0%
Fringe Benefits	7,245	2,295	0	0	0	0%
Court Costs	63	41	0	0	0	0%
Contractual Services	871	361	0	0	0	0%
Other Operating	2,085	1,323	0	0	0	0%
Charges for County Services	2,220	596	0	0	0	0%
Capital	622	0	0	0	0	0%
Department Total:	30,749	9,506	0	0	0	0%
Department Position Total:	249	253	0	0	0	0%
Property Appraiser						
Salary	32,907	32,784	34,566	38,536	40,441	5%
Fringe Benefits	13,029	13,808	14,886	18,081	18,443	2%
Court Costs	26	35	26	636	606	-5%
Contractual Services	3,038	1,722	2,053	3,675	4,509	23%
Other Operating	1,266	2,226	3,950	5,618	5,667	1%
Charges for County Services	2,362	2,327	0	0	0	0%
Capital	1,493	4	90	258	640	148%
Department Total:	54,121	52,906	55,571	66,804	70,306	5%
Department Position Total:	410	412	417	428	432	1%

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Non-Departmental						
Fringe Benefits	0	0	0	0	0	0%
Other Operating	0	0	0	0	0	0%
Charges for County Services	0	0	69,391	1,755	1,780	1%
Department Total:	0	0	69,391	1,755	1,780	1%
Department Position Total:	0	0	0	0	0	0%
<i>Constitutional Office Total</i>	1,029,616	1,132,398	1,147,663	1,298,868	1,394,413	7%
Aviation						
Salary	117,353	125,398	141,399	150,970	162,821	8%
Fringe Benefits	47,342	52,339	59,854	72,210	79,125	10%
Court Costs	0	2	0	2	75	3650%
Contractual Services	144,297	169,004	181,715	225,765	230,223	2%
Other Operating	126,434	128,580	153,005	170,769	182,696	7%
Charges for County Services	110,968	126,921	131,069	148,671	157,907	6%
Capital	1,469	2,328	4,504	6,364	7,766	22%
Department Total:	547,863	604,572	671,546	774,751	820,613	6%
Department Position Total:	1,482	1,534	1,687	1,762	1,780	1%
Housing and Community Development						
Salary	23,032	29,410	29,449	40,530	39,999	-1%
Fringe Benefits	8,468	9,085	12,717	18,473	19,366	5%
Court Costs	140	187	182	195	312	60%
Contractual Services	55,307	51,912	64,911	45,921	46,980	2%
Other Operating	145,807	127,867	171,471	91,211	161,942	78%
Charges for County Services	12,586	20,007	21,720	20,808	19,470	-6%
Department Total:	245,340	238,468	300,450	217,138	288,069	33%
Department Position Total:	433	433	444	467	432	-7%
Miami-Dade Economic Advocacy Trust						
Salary	2,222	2,462	2,790	3,015	2,982	-1%
Fringe Benefits	906	997	1,167	1,327	1,448	9%
Court Costs	5	0	0	0	0	0%
Contractual Services	714	604	70	325	676	108%
Other Operating	350	769	351	1,561	810	-48%
Charges for County Services	120	114	158	141	167	18%
Grants to Outside Organizations	867	1,658	3,843	9,275	9,275	0%
Capital	0	0	1	0	0	0%
Department Total:	5,184	6,604	8,380	15,644	15,358	-2%
Department Position Total:	28	30	30	29	29	0%

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Regulatory and Economic Resources						
Salary	87,245	102,047	111,867	100,229	106,658	6%
Fringe Benefits	33,703	40,503	46,080	44,468	48,463	9%
Court Costs	7	9	13	2	3	50%
Contractual Services	11,368	10,438	14,188	6,183	20,036	224%
Other Operating	15,203	13,015	13,366	17,004	30,301	78%
Charges for County Services	28,967	33,267	33,268	31,586	36,833	17%
Grants to Outside Organizations	430	0	750	0	60	0%
Capital	1,504	4,250	3,058	806	415	-49%
Department Total:	178,427	203,529	222,590	200,278	242,769	21%
Department Position Total:	1,108	1,231	878	1,048	1,066	2%
Seaport						
Salary	29,102	33,490	34,660	36,212	35,782	-1%
Fringe Benefits	21,849	15,236	16,498	18,496	19,498	5%
Court Costs	29	17	1	17	14	-18%
Contractual Services	19,673	21,587	24,876	25,605	29,714	16%
Other Operating	24,761	47,303	53,273	43,132	43,480	1%
Charges for County Services	31,331	34,264	37,963	41,720	44,590	7%
Grants to Outside Organizations	5	13	0	0	0	0%
Capital	3,832	2,201	1,586	11,811	9,120	-23%
Department Total:	130,582	154,111	168,857	176,993	182,198	3%
Department Position Total:	518	518	518	518	518	0%
General Government Improvement Fund						
Capital	0	0	9	0	1,000	0%
Department Total:	0	0	9	0	1,000	0%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	95,091	95,696	99,926	119,100	122,138	3%
Department Total:	95,091	95,696	99,926	119,100	122,138	3%
Department Position Total:	0	0	0	0	0	0%
An Economy that Works for All T	1,202,487	1,302,980	1,471,758	1,503,904	1,672,145	11%
Adrienne Arsht Center for the Performing Arts Trust						
Other Operating	14,409	14,558	15,308	14,558	14,558	0%
Department Total:	14,409	14,558	15,308	14,558	14,558	0%
Department Position Total:	0	0	0	0	0	0%

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Animal Services						
Salary	15,137	17,191	18,199	19,786	20,034	1%
Fringe Benefits	6,944	8,209	9,049	10,538	10,924	4%
Court Costs	7	28	30	31	34	10%
Contractual Services	1,981	2,937	2,588	2,460	2,390	-3%
Other Operating	4,972	6,480	4,908	7,283	6,968	-4%
Charges for County Services	1,900	2,335	2,253	2,327	2,372	2%
Grants to Outside Organizations	1,095	1,334	1,175	475	1,450	205%
Capital	796	587	963	559	590	6%
Department Total:	32,832	39,101	39,165	43,459	44,762	3%
Department Position Total:	281	288	304	304	293	-4%
Community Services						
Salary	40,099	44,778	43,588	52,431	57,987	11%
Fringe Benefits	16,596	19,531	20,565	26,709	31,498	18%
Court Costs	0	0	0	0	0	0%
Contractual Services	12,050	14,161	11,763	20,219	18,194	-10%
Other Operating	10,943	8,489	10,709	13,138	18,500	41%
Charges for County Services	3,384	3,814	3,812	4,152	3,968	-4%
Grants to Outside Organizations	97,706	91,267	121,953	86,844	81,549	-6%
Capital	456	375	419	307	524	71%
Department Total:	181,234	182,415	212,809	203,800	212,220	4%
Department Position Total:	666	666	490	733	698	-5%
Corrections and Rehabilitation						
Salary	282,496	301,031	295,050	310,304	324,343	5%
Fringe Benefits	141,906	160,355	167,246	180,872	200,182	11%
Court Costs	18	20	20	26	28	8%
Contractual Services	11,183	10,341	12,840	15,311	40,410	164%
Other Operating	32,739	34,558	35,261	42,805	26,404	-38%
Charges for County Services	10,545	8,179	8,088	9,186	9,660	5%
Grants to Outside Organizations	0	0	0	0	0	0%
Capital	632	1,368	1,395	2,970	2,965	-0%
Department Total:	479,519	515,852	519,900	561,474	603,992	8%
Department Position Total:	3,085	3,085	3,086	3,086	3,054	-1%

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Cultural Affairs						
Salary	8,288	10,007	9,890	10,463	11,328	8%
Fringe Benefits	3,131	3,606	3,904	4,332	5,033	16%
Court Costs	0	0	0	20	9	-55%
Contractual Services	4,755	4,528	4,227	4,761	4,850	2%
Other Operating	2,939	2,908	3,396	5,289	3,973	-25%
Charges for County Services	1,824	1,963	1,895	2,558	2,097	-18%
Grants to Outside Organizations	24,656	26,458	25,170	25,354	25,404	0%
Capital	2,795	5,011	9,170	8,198	10,057	23%
Department Total:	48,388	54,481	57,652	60,975	62,751	3%
Department Position Total:	97	101	48	92	99	8%
Fire Rescue						
Salary	347,680	366,419	410,736	434,473	467,001	7%
Fringe Benefits	171,692	191,388	212,876	238,765	273,108	14%
Court Costs	36	30	79	305	304	-0%
Contractual Services	14,942	17,603	19,756	27,992	28,444	2%
Other Operating	37,537	44,129	44,777	90,898	70,476	-22%
Charges for County Services	34,992	37,791	42,219	62,582	62,652	0%
Grants to Outside Organizations	95	0	95	50	0	-100%
Capital	9,182	9,470	19,372	34,610	25,929	-25%
Department Total:	616,156	666,830	749,910	889,675	927,914	4%
Department Position Total:	2,825	2,930	3,001	3,110	3,244	4%
Homeless Trust						
Salary	2,145	2,339	2,633	3,031	3,236	7%
Fringe Benefits	871	989	1,190	1,429	1,576	10%
Contractual Services	48	319	428	863	489	-43%
Other Operating	1,105	1,193	1,927	2,023	1,233	-39%
Charges for County Services	268	328	400	371	314	-15%
Grants to Outside Organizations	59,282	71,041	91,397	97,301	110,700	14%
Capital	1,056	36	-25	7	7	0%
Department Total:	64,775	76,245	97,950	105,025	117,555	12%
Department Position Total:	21	26	26	29	29	0%

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Independent Civilian Panel						
Salary	238	463	0	0	0	0%
Fringe Benefits	65	129	0	0	0	0%
Contractual Services	6	18	0	0	0	0%
Other Operating	85	92	0	0	0	0%
Charges for County Services	3	15	0	0	0	0%
Capital	3	3	0	0	0	0%
Department Total:	400	720	0	0	0	0%
Department Position Total:	5	5	0	0	0	0%
Jackson Health System						
Other Operating	263,532	296,092	0	349,075	349,836	0%
Department Total:	263,532	296,092	0	349,075	349,836	0%
Department Position Total:	0	0	0	0	0	0%
Judicial Administration						
Salary	15,397	15,599	18,061	23,542	24,214	3%
Fringe Benefits	7,193	7,398	8,876	10,376	11,629	12%
Court Costs	243	228	182	208	184	-12%
Contractual Services	3,643	4,849	5,170	6,699	6,878	3%
Other Operating	8,715	8,897	8,775	10,788	10,182	-6%
Charges for County Services	1,527	1,528	1,480	1,660	1,515	-9%
Grants to Outside Organizations	1	0	0	0	0	0%
Capital	1,878	2,038	3,386	3,099	3,742	21%
Department Total:	38,597	40,537	45,930	56,372	58,344	3%
Department Position Total:	344	311	311	322	322	0%
Juvenile Services						
Salary	7,077	7,129	7,065	0	0	0%
Fringe Benefits	3,086	3,252	3,304	0	0	0%
Court Costs	0	0	0	0	0	0%
Contractual Services	3,713	3,384	4,059	0	0	0%
Other Operating	1,071	1,128	1,090	0	0	0%
Charges for County Services	390	412	381	0	0	0%
Grants to Outside Organizations	1,095	1,042	17	0	0	0%
Capital	0	2	58	0	0	0%
Department Total:	16,432	16,349	15,974	0	0	0%
Department Position Total:	106	106	111	0	0	0%

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Law Library						
Salary	147	220	235	264	213	-19%
Fringe Benefits	61	98	107	123	96	-22%
Contractual Services	0	0	0	2	2	0%
Other Operating	118	116	119	206	135	-34%
Charges for County Services	0	0	0	3	3	0%
Capital	11	7	1	8	3	-63%
Department Total:	337	441	462	606	452	-25%
Department Position Total:	4	3	3	3	3	0%
Legal Aid						
Salary	3,341	3,897	4,543	5,726	6,126	7%
Fringe Benefits	1,220	1,665	1,867	2,540	2,746	8%
Court Costs	0	0	0	4	4	0%
Contractual Services	26	13	0	16	16	0%
Other Operating	106	188	260	181	206	14%
Charges for County Services	18	13	12	14	14	0%
Grants to Outside Organizations	0	0	0	0	0	0%
Capital	0	0	0	0	0	0%
Department Total:	4,711	5,776	6,682	8,481	9,112	7%
Department Position Total:	41	41	46	57	57	0%
Library						
Salary	33,725	36,273	39,267	41,716	43,306	4%
Fringe Benefits	14,351	15,884	18,271	20,293	21,690	7%
Court Costs	4	3	5	6	5	-17%
Contractual Services	6,379	7,286	9,022	10,515	10,980	4%
Other Operating	19,455	22,775	23,072	34,327	34,956	2%
Charges for County Services	9,953	9,894	10,756	14,050	11,746	-16%
Capital	1,141	1,535	3,564	3,287	1,770	-46%
Department Total:	85,008	93,650	103,957	124,194	124,453	0%
Department Position Total:	515	534	538	537	537	0%

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Sheriff's Office						
Salary	504,580	542,934	572,943	630,191	652,635	4%
Fringe Benefits	231,187	261,928	275,146	323,716	348,770	8%
Court Costs	475	0	501	669	765	14%
Contractual Services	12,456	0	12,437	15,570	17,292	11%
Other Operating	60,323	143,474	38,368	79,912	93,310	17%
Charges for County Services	47,066	0	3,671	57,644	58,387	1%
Grants to Outside Organizations	393	0	0	0	0	0%
Capital	9,333	0	13,602	10,298	9,908	-4%
Department Total:	865,813	948,336	916,668	1,118,000	1,181,067	6%
Department Position Total:	4,509	4,510	4,522	4,595	4,795	4%
Supervisor of Elections						
Salary	14,934	20,428	21,368	21,400	23,492	10%
Fringe Benefits	3,624	4,465	5,718	6,688	7,544	13%
Court Costs	50	50	50	65	50	-23%
Contractual Services	3,474	3,796	4,109	3,640	4,324	19%
Other Operating	4,679	9,480	5,717	10,934	8,015	-27%
Charges for County Services	5,156	5,213	3,677	4,373	5,745	31%
Grants to Outside Organizations	0	0	0	0	0	0%
Capital	52	1,924	1,010	200	0	-100%
Department Total:	31,969	45,356	41,649	47,300	49,170	4%
Department Position Total:	122	134	135	151	151	0%
Tax Collector						
Salary	11,882	14,907	0	0	0	0%
Fringe Benefits	5,093	6,042	0	0	0	0%
Contractual Services	443	1,800	0	0	0	0%
Other Operating	6,974	5,628	0	0	0	0%
Charges for County Services	2,118	3,007	0	0	0	0%
Capital	452	584	0	0	0	0%
Department Total:	26,962	31,968	0	0	0	0%
Department Position Total:	190	204	192	707	707	0%
General Government Improvement Fund						
Capital	0	0	18,557	0	23,957	0%
Department Total:	0	0	18,557	0	23,957	0%
Department Position Total:	0	0	0	0	0	0%

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Medical Examiner						
Salary	8,686	9,188	9,847	11,677	11,624	-0%
Fringe Benefits	4,209	4,720	5,169	6,347	7,271	15%
Contractual Services	501	462	566	662	495	-25%
Other Operating	1,289	1,678	1,636	2,520	2,614	4%
Charges for County Services	239	186	164	413	460	11%
Capital	104	190	134	402	222	-45%
Department Total:	15,028	16,424	17,516	22,021	22,686	3%
Department Position Total:	91	93	95	95	96	1%
Museum of Miami						
Other Operating	4,000	4,000	4,000	4,000	4,000	0%
Department Total:	4,000	4,000	4,000	4,000	4,000	0%
Department Position Total:	0	0	0	0	0	0%
Parks, Recreation and Open Spaces						
Salary	94,736	103,547	104,666	110,310	109,720	-1%
Fringe Benefits	39,798	44,321	48,600	53,010	54,915	4%
Court Costs	0	0	2	0	25	0%
Contractual Services	34,606	39,688	41,082	37,794	32,609	-14%
Other Operating	55,741	60,687	55,206	63,379	55,555	-12%
Charges for County Services	24,941	27,172	28,253	31,050	31,635	2%
Grants to Outside Organizations	73	1,078	2,451	3,960	1,250	-68%
Capital	2,122	1,654	1,304	1,774	2,152	21%
Department Total:	252,017	278,147	281,564	301,277	287,861	-4%
Department Position Total:	1,597	1,592	1,607	1,571	1,509	-4%
Perez Art Museum Miami						
Grants to Outside Organizations	4,000	4,000	4,000	4,000	4,000	0%
Department Total:	4,000	4,000	4,000	4,000	4,000	0%
Department Position Total:	0	0	0	0	0	0%
Tourist Taxes						
Other Operating	207,066	209,183	211,719	207,529	206,161	-1%
Department Total:	207,066	209,183	211,719	207,529	206,161	-1%
Department Position Total:	0	0	0	0	0	0%
Vizcaya Museum and Gardens						
Grants to Outside Organizations	4,000	4,000	4,000	4,000	4,000	0%
Department Total:	4,000	4,000	4,000	4,000	4,000	0%
Department Position Total:	0	0	0	0	0	0%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Priority / Department	Actual 22-23	Actual 23-24	Actual 24-25	Budget 25-26	Proposed 26-27	% Change
General Government Improvement Fund						
Capital	30,315	24,604	2,063	46,194	6,432	-86%
Department Total:	30,315	24,604	2,063	46,194	6,432	-86%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	103,398	104,827	105,273	83,562	53,585	-36%
Grants to Outside Organizations	0	0	0	0	35,469	0%
Department Total:	103,398	104,827	105,273	83,562	89,054	7%
Department Position Total:	0	0	0	0	0	0%
Healthy and Safe Communities To	2,466,154	2,648,232	2,495,834	3,090,277	3,150,143	2%
Office of the Citizens' Independent Transportation Trust						
Salary	1,087	1,221	1,399	1,786	1,835	3%
Fringe Benefits	762	865	929	945	994	5%
Court Costs	0	0	0	1	1	0%
Contractual Services	498	640	917	1,378	1,378	0%
Other Operating	293	232	285	427	427	0%
Charges for County Services	103	97	105	143	143	0%
Capital	0	0	0	0	0	0%
Department Total:	2,743	3,055	3,635	4,680	4,778	2%
Department Position Total:	11	11	12	12	12	0%
Solid Waste Management						
Salary	78,406	83,228	85,049	93,858	97,810	4%
Fringe Benefits	34,992	38,298	40,267	46,802	49,856	7%
Court Costs	5	0	0	7	7	0%
Contractual Services	175,572	175,040	179,980	214,278	219,456	2%
Other Operating	47,840	40,485	25,409	22,159	22,432	1%
Charges for County Services	57,682	61,682	60,735	66,680	72,421	9%
Grants to Outside Organizations	12	617	261	125	125	0%
Capital	14,725	1,360	483	1,434	1,310	-9%
Department Total:	409,234	400,710	392,184	445,343	463,417	4%
Department Position Total:	1,140	1,172	1,172	1,172	1,176	0%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Priority / Department	Actual 22-23	Actual 23-24	Actual 24-25	Budget 25-26	Proposed 26-27	% Change
Transportation and Public Works						
Salary	317,161	345,752	362,854	360,623	376,972	5%
Fringe Benefits	128,836	140,907	181,883	168,420	172,934	3%
Court Costs	3	0	2	9	9	0%
Contractual Services	167,960	144,375	173,782	166,264	189,959	14%
Other Operating	130,153	137,104	159,984	145,248	133,183	-8%
Charges for County Services	37,234	37,564	31,262	37,450	37,587	0%
Grants to Outside Organizations	4,235	4,235	4,235	4,235	4,235	0%
Capital	5,743	10,802	13,514	21,965	26,455	20%
Department Total:	791,325	820,739	927,516	904,214	941,334	4%
Department Position Total:	4,074	4,203	4,204	4,241	3,938	-7%
Water and Sewer						
Salary	235,521	268,330	287,897	278,133	287,034	3%
Fringe Benefits	138,505	94,283	159,744	122,104	129,741	6%
Contractual Services	87,584	95,809	109,555	137,640	143,762	4%
Other Operating	45,858	75,622	94,717	95,638	112,708	18%
Charges for County Services	74,690	80,349	91,209	85,425	94,768	11%
Capital	175,416	180,712	119,903	141,919	162,008	14%
Department Total:	757,574	795,105	863,025	860,859	930,021	8%
Department Position Total:	2,904	3,086	3,087	3,068	3,086	1%
General Government Improvement Fund						
Capital	14,531	5,921	4,382	30,118	38,160	27%
Department Total:	14,531	5,921	4,382	30,118	38,160	27%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	67,751	42,546	16,003	17,510	49,014	180%
Department Total:	67,751	42,546	16,003	17,510	49,014	180%
Department Position Total:	0	0	0	0	0	0%
Investment in Infrastructure To	2,043,158	2,068,076	2,206,745	2,262,724	2,426,724	7%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Priority / Department	Actual 22-23	Actual 23-24	Actual 24-25	Budget 25-26	Proposed 26-27	% Change
Emergency Management						
Salary	2,640	3,452	3,882	4,431	4,633	5%
Fringe Benefits	734	1,323	1,634	1,938	2,093	8%
Court Costs	0	0	0	2	2	0%
Contractual Services	123	2,243	269	1,501	123	-92%
Other Operating	1,779	2,803	1,675	3,251	4,148	28%
Charges for County Services	843	1,014	1,095	352	353	0%
Grants to Outside Organizations	447	463	417	0	0	0%
Capital	16	606	179	10	119	1090%
Department Total:	6,582	11,904	9,151	11,485	11,471	-0%
Department Position Total:	43	43	43	36	36	0%
Environmental Resources Management						
Salary	0	0	0	26,803	29,154	9%
Fringe Benefits	0	0	0	11,467	13,993	22%
Court Costs	0	0	0	16	16	0%
Contractual Services	0	0	0	3,941	5,378	36%
Other Operating	0	0	0	17,103	26,460	55%
Charges for County Services	0	0	0	10,276	5,657	-45%
Grants to Outside Organizations	0	0	0	410	430	5%
Capital	0	0	0	1,930	1,771	-8%
Department Total:	0	0	0	71,946	82,859	15%
Department Position Total:	0	0	0	279	313	12%
General Government Improvement Fund						
Capital	0	0	1,032	0	2,020	0%
Department Total:	0	0	1,032	0	2,020	0%
Department Position Total:	0	0	0	0	0	0%
<i>Risk Reduction and Resilience T</i>	6,582	11,904	10,183	83,431	96,350	15%
Audit and Management Services						
Salary	4,223	3,762	0	0	0	0%
Fringe Benefits	1,451	1,546	0	0	0	0%
Other Operating	175	153	0	0	0	0%
Charges for County Services	49	44	0	0	0	0%
Capital	9	16	0	0	0	0%
Department Total:	5,907	5,521	0	0	0	0%
Department Position Total:	45	45	0	0	0	0%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Priority / Department	Actual 22-23	Actual 23-24	Actual 24-25	Budget 25-26	Proposed 26-27	% Change
Commission on Ethics and Public Trust						
Salary	1,976	2,134	2,269	2,514	2,707	8%
Fringe Benefits	727	806	903	1,034	1,157	12%
Contractual Services	2	6	1	13	13	0%
Other Operating	61	69	60	110	111	1%
Charges for County Services	38	27	55	32	32	0%
Capital	1	6	1	17	17	0%
Department Total:	2,805	3,048	3,289	3,720	4,037	9%
Department Position Total:	17	17	17	19	19	0%
Communications and Customer Experience						
Salary	12,537	13,198	14,585	0	0	0%
Fringe Benefits	5,311	5,784	6,326	0	0	0%
Contractual Services	65	50	40	0	0	0%
Other Operating	1,820	5,327	5,049	0	0	0%
Charges for County Services	1,222	1,190	1,539	0	0	0%
Capital	68	174	59	0	0	0%
Department Total:	21,023	25,723	27,598	0	0	0%
Department Position Total:	178	178	178	0	0	0%
Communications, Information and Technology						
Salary	0	0	0	133,413	127,548	-4%
Fringe Benefits	0	0	0	52,202	51,338	-2%
Contractual Services	0	0	0	5,890	5,979	2%
Other Operating	0	0	0	78,840	77,480	-2%
Charges for County Services	0	0	0	18,810	16,780	-11%
Capital	0	0	0	3,568	3,796	6%
Department Total:	0	0	0	292,723	282,921	-3%
Department Position Total:	0	0	0	1,130	1,080	-4%
Human Resources						
Salary	13,832	14,280	0	0	0	0%
Fringe Benefits	5,264	5,565	0	0	0	0%
Court Costs	0	3	0	0	0	0%
Contractual Services	62	151	0	0	0	0%
Other Operating	-127	94	0	0	0	0%
Charges for County Services	500	632	0	0	0	0%
Capital	139	148	0	0	0	0%
Department Total:	19,670	20,873	0	0	0	0%
Department Position Total:	151	157	0	0	0	0%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Priority / Department	Actual 22-23	Actual 23-24	Actual 24-25	Budget 25-26	Proposed 26-27	% Change
Information Technology						
Salary	104,599	111,378	122,303	0	0	0%
Fringe Benefits	36,478	40,232	36,858	0	0	0%
Contractual Services	12,206	3,457	4,648	0	0	0%
Other Operating	57,933	67,485	74,040	0	0	0%
Charges for County Services	15,879	15,845	15,662	0	0	0%
Grants to Outside Organizations	0	0	0	0	0	0%
Capital	5,209	3,195	5,569	0	0	0%
Department Total:	232,304	241,592	259,080	0	0	0%
Department Position Total:	950	953	955	0	0	0%
Inspector General						
Salary	5,463	5,640	5,596	6,315	6,273	-1%
Fringe Benefits	1,733	1,867	1,831	2,369	2,394	1%
Court Costs	18	4	10	10	10	0%
Contractual Services	6	0	2	6	4	-33%
Other Operating	157	182	169	246	263	7%
Charges for County Services	53	58	52	84	80	-5%
Capital	55	22	45	61	60	-2%
Department Total:	7,485	7,773	7,705	9,091	9,084	-0%
Department Position Total:	42	42	42	42	42	0%
Internal Compliance						
Salary	0	0	14,290	16,924	33,791	100%
Fringe Benefits	0	0	5,626	7,545	14,752	96%
Court Costs	0	0	7	97	108	11%
Contractual Services	0	0	416	953	1,161	22%
Other Operating	0	0	902	2,128	10,670	401%
Charges for County Services	0	0	807	2,666	9,503	256%
Capital	0	0	32	79	76	-4%
Department Total:	0	0	22,080	30,392	70,061	131%
Department Position Total:	0	0	173	170	302	78%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Priority / Department	Actual 22-23	Actual 23-24	Actual 24-25	Budget 25-26	Proposed 26-27	% Change
Internal Services						
Salary	69,452	73,192	0	0	0	0%
Fringe Benefits	26,952	29,514	0	0	0	0%
Court Costs	30	13	0	0	0	0%
Contractual Services	68,360	90,085	0	0	0	0%
Other Operating	95,786	98,615	0	0	0	0%
Charges for County Services	36,875	30,541	0	0	0	0%
Grants to Outside Organizations	0	0	0	0	0	0%
Capital	138	611	0	0	0	0%
Department Total:	297,593	322,571	0	0	0	0%
Department Position Total:	916	918	0	0	0	0%
Management and Budget						
Salary	12,826	16,056	13,239	23,255	14,942	-36%
Fringe Benefits	4,726	5,984	4,941	10,479	6,337	-40%
Court Costs	0	1	5	24	2	-92%
Contractual Services	193	197	257	1,908	1,904	-0%
Other Operating	392	456	396	3,683	531	-86%
Charges for County Services	545	592	526	381	363	-5%
Grants to Outside Organizations	26,336	25,719	30,873	25,700	25,330	-1%
Capital	33	32	48	477	37	-92%
Department Total:	45,051	49,037	50,285	65,907	49,446	-25%
Department Position Total:	124	137	111	101	101	0%
People and Internal Operations						
Salary	0	0	83,242	87,141	75,599	-13%
Fringe Benefits	0	0	33,366	39,158	35,033	-11%
Court Costs	0	0	10	12	11	-8%
Contractual Services	0	0	107,099	127,245	128,376	1%
Other Operating	0	0	106,553	125,660	102,039	-19%
Charges for County Services	0	0	32,272	35,630	31,716	-11%
Capital	0	0	1,129	431	178	-59%
Department Total:	0	0	363,671	415,277	372,952	-10%
Department Position Total:	0	0	960	954	826	-13%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Priority / Department	Actual 22-23	Actual 23-24	Actual 24-25	Budget 25-26	Proposed 26-27	% Change
Strategic Procurement						
Salary	10,823	11,859	18,061	18,590	23,221	25%
Fringe Benefits	3,984	4,637	7,580	8,025	10,306	28%
Contractual Services	436	342	559	1,289	1,313	2%
Other Operating	1,057	1,097	2,565	3,130	7,075	126%
Charges for County Services	676	1,514	2,716	3,001	3,847	28%
Department Total:	16,976	19,449	31,481	34,035	45,762	34%
Department Position Total:	132	132	232	183	203	11%
General Government Improvement Fund						
Capital	18,670	15,174	28,495	25,923	59,655	130%
Department Total:	18,670	15,174	28,495	25,923	59,655	130%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	146,966	142,550	145,048	279,374	153,527	-45%
Department Total:	146,966	142,550	145,048	279,374	153,527	-45%
Department Position Total:	0	0	0	0	0	0%
Fiscal Responsibility and Effic	814,450	853,311	938,732	1,156,442	1,047,445	-9%
All Strategic Priorities						
Salary	2,623,077	2,851,996	3,014,206	3,209,079	3,339,858	4%
Fringe Benefits	1,195,104	1,269,748	1,450,020	1,577,711	1,702,517	8%
Court Costs	414	234	681	2,448	2,687	10%
Contractual Services	860,050	883,519	996,128	1,119,232	1,203,988	8%
Other Operating	1,858,503	2,019,875	1,692,844	2,272,275	2,210,300	-3%
Charges for County Services	561,018	553,784	647,511	699,257	731,812	5%
Grants to Outside Organizations	225,492	232,944	290,965	261,729	303,277	16%
Capital	304,358	277,659	258,996	359,577	403,323	12%
Minus Adjustments for Interagency Transfers	1,030,633	862,093	751,133	925,702	876,086	-5%
Grand Total:	6,597,383	7,227,666	7,600,218	8,575,606	9,021,676	5%
Department Total:	30,050	30,807	30,375	31,998	31,942	-0%