Aviation

The Miami-Dade Aviation Department (MDAD) mission is to provide a modern, safe, environmentally responsible, and efficient world-class international gateway that delivers best-in-class customer service, significant economic benefits to the community and rewarding professional development opportunities to its employees. MDAD's vision is to grow from a recognized hemispheric hub to a global airport of choice that offers customers a world-class experience and an expanded route network with direct passenger and cargo access to all world regions. The Department operates a system of airports that provides for the safe and efficient movement of people and goods.

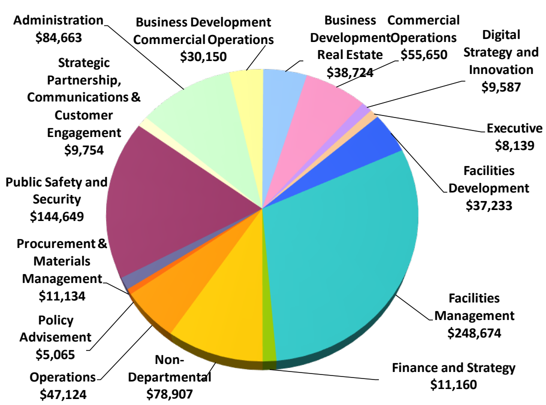
In supporting the strategic priority of An Economy that Works for All, MDAD operates Miami International Airport (MIA) and four General Aviation Airports (GAAs): Miami-Opa-Locka Executive Airport (OPF), Miami Executive Airport (TMB), Miami Homestead General Aviation Airport (X51), and Dade-Collier Training and Transition Airport (TNT). MDAD operates the airport system as a financially self-sufficient entity without property tax support from the County. MIA is considered a primary economic engine for Miami-Dade County and is the major trans-shipment point between the Americas, the Caribbean and Europe. Servicing 92 airlines with routes to over 180 destinations, MIA ranks number one in the United States for international freight and total freight, number two for total cargo (freight and mail) and number two for international passenger traffic. MDAD works closely with a diverse group of constituents, including cargo and passenger airlines and their customers, the support industries that form the air travel base, the Federal Aviation Administration (FAA), the Transportation Security Administration (TSA), United States Customs and Border Protection (CBP), business leaders and the media.

MDAD serves a diverse range of customers, making it a vital gateway for domestic and international travel. At the heart of its operations are passengers from across the globe, connecting to destinations throughout the Americas, Europe, and beyond. These travelers include leisure tourists drawn to Miami's vibrant culture and beaches, as well as business professionals attending conferences or visiting corporate offices. Beyond passenger traffic, MIA is a critical hub for global cargo, moving perishables like fresh flowers, produce and seafood, manufactured goods, and high-value commodities. Cargo airlines and freight forwarders rely on MIA's strategic location and extensive facilities as a key link in global supply chains. The airport also supports a vast ecosystem of airlines, ground handlers, and service providers, alongside government agencies such as FAA, TSA, and CBP, ensuring safety, security, and regulatory compliance across all operations.

FY 2026-27 Proposed Operating Budget

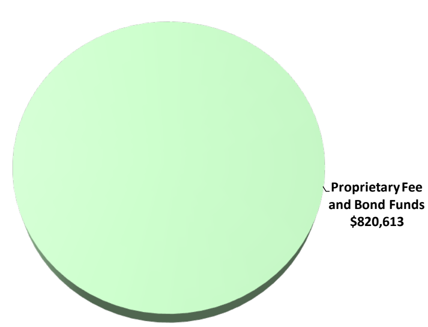
Expenditures by Activity

(dollars in thousands)



Revenues by Source

(dollars in thousands)



OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 23-24	Actual FY 24-25	Budget FY 25-26	Proposed FY 26-27
Revenue Summary				
Aviation Fees and Charges	424,782	443,275	455,182	472,912
Carryover	103,667	95,434	125,249	131,708
Commercial Operations	332,581	342,331	345,372	364,743
Non-Operating Revenue	85,638	69,314	60,556	71,986
Other Revenues	25,902	25,133	68,359	45,189
Rental Income	197,812	210,212	219,902	240,441
Total Revenues	1,170,382	1,185,699	1,274,620	1,326,979
Operating Expenditures Summary				
Salary	123,238	139,383	150,970	162,821
Fringe Benefits	51,484	59,026	72,210	79,125
Court Costs	2	0	2	75
Contractual Services	168,594	181,395	225,765	230,223
Other Operating	128,401	152,894	170,769	182,696
Charges for County Services	126,731	130,880	148,671	157,907
Capital	2,281	4,482	6,364	7,766
Total Operating Expenditures	600,731	668,060	774,751	820,613
Non-Operating Expenditures Summary				
Transfers	470,374	415,595	368,162	366,862
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	95,434	98,558	131,707	139,504
Total Non-Operating Expenditures	565,808	514,153	499,869	506,366

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 25-26	Proposed FY 26-27	Budget FY 25-26	Proposed FY 26-27
Strategic Area: An Economy that Works for All				
Executive	8,743	8,139	27	26
Administration	88,133	84,663	185	155
Business Development	14,110	38,724	71	160
Real Estate Commercial Operations	51,461	55,650	0	0
Facilities Development	32,388	37,233	78	81
Facilities Management	269,952	248,674	526	403
Finance and Strategy	12,484	11,160	62	55
Operations	62,939	47,124	535	372
Policy Advisement	6,482	5,065	18	12
Public Safety and Security	134,617	144,649	196	196
Non-Departmental	78,226	78,907	0	0
Policy and External Affairs	4,203	0	25	0
Digital Strategy and Innovation	6,980	9,587	21	21
Strategic Partnership, Communications & Customer Engagement	4,033	9,754	18	47
Procurement & Materials Management	0	11,134	0	42
Business Development Commercial Operations	0	30,150	0	210
Total Operating Expenditures	774,751	820,613	1,762	1,780

Proposed

Fee Adjustments	Current Fee FY 25-26	Proposed Fee FY 26-27	Dollar Impact FY 26-27
• Concourse Fee	3.91	3.48	$376,000
• Preferential Gate Fee	781,560.90	789,089.39	$1,429,000
• Baggage Claim Fee	.66	.63	$71,000
• Screening Fee	1.26	1.27	$2,584,000
• Baggage Make-up (O & M)	1.22	1.28	$1,128,000
• Baggage Make-up (Capital)	.32	.29	$-501,000
• International Facility Fee	11.48	11.18	$4,922,000
• Terminal Rent - Class I	102.55	104.68	$-160,000
• Terminal Rent - Class II	153.83	157.02	$5,852,000
• Terminal Rent - Class III	102.55	104.68	$175,000
• Terminal Rent - Class IV	51.28	52.34	$645,000
• Terminal Rent - Class V	25.64	26.17	$4,000
• Terminal Rent - Class VI	102.55	104.68	$31,000
• CUTE Gate Usage Fee	.22	.23	$-7,000
• CUTE Ticket Counter Usage Fee	1.27	1.30	$-639,000
• Landing Fee	1.65	1.66	$4,983,000
• Conference Room Rental Fee - HMS (X51)	0	20.00	$500
• Customer Experience Fee	0	0.5%	$2,123,000
• Grease Trap/Line Fee	0	0.25%	$1,062,000
• Electric Vehicle Charging Rate - IBIS Garage (per kWh)	0	0.38	$39,000
• Electric Vehicle Idle Time Fee (per hour)	0	3.55	$6,000

SELECTED ITEM HIGHLIGHTS AND DETAILS

	(dollars in thousands)				
Line-Item Highlights	**Actual FY 23-24**	**Actual FY 24-25**	**Budget FY 25-26**	**Projection FY 25-26**	**Proposed FY 26-27**
Advertising	931	685	1,862	1,676	1,595
Fuel	1,599	510	1,901	1,711	1,972
Overtime	8,017	9,703	0	10,529	4,298
Rent	0	0	0	0	0
Security Services	14,060	12,430	15,185	14,426	16,986
Temporary Services	0	0	19	17	19
Travel and Registration	517	320	1,202	1,082	1,275
Utilities	65,978	81,259	65,047	65,047	75,134

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	FUTURE	TOTAL
Revenue									
Aviation 2016 Commercial Paper	170,000	0	0	0	0	0	0	0	170,000
Aviation 2021 Commercial Paper	180,000	0	0	0	0	0	0	0	180,000
Aviation Operating Funds	9,273	0	0	0	0	0	0	0	9,273
Aviation Passenger Facility Charge	93,636	11,145	17,234	21,838	17,042	0	0	0	160,895
Aviation Revenue Bonds	575,265	0	0	0	0	0	0	0	575,265
Claims Construction Fund	8,918	0	0	0	0	0	0	0	8,918
Double-Barreled GO Bonds	34,320	0	0	0	0	0	0	0	34,320
FDOT Funds	151,141	30,717	37,527	63,913	120	656	4,134	6,164	294,372
Federal Aviation Administration	241,221	51,079	49,670	56,448	39,336	22,308	27,455	2,718	490,235
Future Financing	388,287	780,584	1,229,185	1,751,360	1,775,155	1,362,443	728,848	3,176,816	11,192,678
Improvement Fund	110,145	17,248	20,535	15,429	5,403	7,624	3,453	0	179,837
Reserve Maintenance Fund	185,501	131,262	110,431	43,017	42,889	40,000	40,000	0	593,100
Transportation Security Administration Funds	111,875	1,023	0	0	0	0	0	0	112,898
Total:	2,259,582	1,023,058	1,464,582	1,952,005	1,879,945	1,433,031	803,890	3,185,698	14,001,791
Expenditures									
Strategic Priority: EWA									
Facility - Expansion	477,233	261,986	344,818	414,649	186,279	19,450	39,038	26,287	1,769,740
Facility - Improvements	1,782,349	761,072	1,119,764	1,537,356	1,693,666	1,413,581	764,852	3,159,411	12,232,051
Total:	2,259,582	1,023,058	1,464,582	1,952,005	1,879,945	1,433,031	803,890	3,185,698	14,001,791

TABLE OF ORGANIZATION

EXECUTIVE
Provides leadership and direction to Department staff in accomplishing stated goals and objectives; provides legal representation to MDAD

FY 25-26: 27 | FY 26-27: 26

POLICY ADVISEMENT
Expand the air service network through development of direct passenger and cargo access to and from all regions; plans and coordinates air carrier route development and maintenance; assures compliance with established policies, rules and regulations as well as industry's best practices

FY 25-26: 18 | FY 26-27: 12

FACILITIES MANAGEMENT
Maintains functional, safe, and secure facilities, equipment, structures and utilities for internal and external customers; provides maintenance and support to all outlying buildings at MIA

FY 25-26: 526 | FY 26-27: 403

FINANCE AND STRATEGY
Oversees accounting and financial services; develops and monitors the operating and capital budgets

FY 25-26: 62 | FY 26-27: 55

BUSINESS DEVELOPMENT AND REAL ESTATE
Manages the rental agreements of the airport system properties and facilities and the developmental lease agreements with long-term tenants; oversees the acquisition of airport system properties and facilities; provides leadership to expand the cargo capacity and develop the cargo infrastructure facilities at the airport; provides maintenance and support to outlying buildings at GA

FY 25-26: 71 | FY 26-27: 160

POLICY AND EXTERNAL AFFAIRS
Utilizes the airport facility to create an environment that is visually stimulating for passengers; oversees MIA's passenger experience and customer service; provides protocol services to ensure smooth passage of dignitaries through the airport

FY 25-26: 25 | FY 26-27: 0

DIGITAL STRATEGY AND INNOVATION
Serves as the business technology liaison, working with the airport's business leaders to identify areas for improvement; proactivity research potential technological solutions, and determine whether technology can solve problems or capitalize on opportunities through innovation; emphasize data driven decision-making and focus on enhancing the customer experience and streamlining operations

FY 25-26: 21 | FY 26-27: 21

PROCUREMENT & MATERIALS MANAGEMENT
Coordinates procurement activities to ensure the timely acquisition of quality goods and services to the departments; utilizing technology and sustainable business practices

FY 25-26: 0 | FY 26-27: 42

OPERATIONS
Provides a secure, safe and efficient airfield areas, terminal gates, and cargo loading positions for aircraft users; manages the day-to-day operations within the terminal buildings; addresses the issue of the aircraft related noise and land compatibility within the community

FY 25-26: 535 | FY 26-27: 372

PUBLIC SAFETY AND SECURITY
Directs the investigative police and uniform services; oversees the fire and rescue services at MIA ensures the secure movement of people and goods through MIA and enforces all local, state and federal mandated security requirements

FY 25-26: 196 | FY 26-27: 196

FACILITIES DEVELOPMENT
Manages the planning, design, and construction of facilities; provides sound project management principles to control scope, cost, schedule and quality of capital development of Miami-Dade County's public use airports; provides support for the environmental, civil, and fuel engineering needs of the department

FY 25-26: 78 | FY 26-27: 81

ADMINISTRATION
Oversees personnel and support services functions; provides information technology and telecommunications services to MDAD and its diverse user base

FY 25-26: 185 | FY 26-27: 155

BUSINESS DEVELOPMENT COMMERCIAL OPERATIONS
Monitors concessionaire lease agreements and permit agreements of the airport system; oversees non-aeronautical revenues generated through the Concessions Program and management agreements arrangements; recommends futures business development for the department; oversees traffic operations and enforces parking regulations at MIA

FY 25-26: 0 | FY 26-27: 210

STRATEGIC PARTNERSHIP, COMMUNICATIONS & CUSTOMER ENGAGEMENT
Plays a crucial role in managing the airport's public image, promoting its services, and communicating with stakeholders including passengers, airlines, cargo partners, government agencies, and the general public; works directly with the Office of the Mayor to ensure effective communication of the airport's objective; protects and advance the strategic interests of Miami-Dade system of airports through superior government relations at local, regional, state, and federal levels

FY 25-26: 18 | FY 26-27: 47

The FY 2026-27 total number of full-time equivalent positions is 1,780

DIVISION: EXECUTIVE

The Executive Division provides strategic leadership across communications, finance, operations, safety, facilities, technology, administration, air services development, policy, integrated operations and emergency management for MIA and the general aviation airports. It drives innovation, fiscal integrity, and stakeholder engagement; oversees cargo strategies and infrastructure; negotiates leases and acquisitions; commercial operations; and advances MIA’s $14 billion modernization to strengthen its global reputation and the customer experience.

KEY ISSUES

- External factors, including land and construction constraints, economic shifts, and other conditions beyond MDAD's control, are delaying and even potentially derailing long-lead projects such as a hotel and Cargo Clearance Center that take years to plan and execute, thus possibly creating challenges in the timely meeting of future passenger amenity and cargo demands
- Extended procurement timelines and delays in major project approvals, often due to complex processes and regulatory requirements, are increasing costs and disrupting schedules, and may affect FDOT/FAA work programs; these challenges affect not only large-scale construction but also infrastructure repairs, IT procurement, and innovation trials, thus impacting operational efficiency and future readiness
- Supply chain disruptions continue to cause delays in equipment and material delivery, driving up project costs; parts for new installations and rebuilds can take up to eight months to arrive, and some obsolete devices such as conveyances and IT equipment require custom fabrication, further impacting schedules and operational reliability
- Acquisition of land is critical for expanding terminals, cargo facilities, maintenance, repair, and overhaul (MROs), airport ground support equipment (GSE), and airfield infrastructure at MIA and the general aviation airports; growth is challenged by competing non-aviation uses such as truck parking, housing, seaweed disposal, and recreation; MDAD estimates that over 240 acres will be needed for CIP staging and contractor parking through 2040
- Upcoming terminal construction at MIA will require operational adjustments, including relocating ticket counters, back offices, and gate assignments for some carriers; moves such as the recent Transportation Network Companies (TNC) relocation are necessary to accommodate modernization projects, though they present short-term challenges for long-term improvements
- The lack of integrated innovation planning in capital projects that were conceived some time ago poses a risk to MDAD's ability to modernize effectively; without aligning smart infrastructure and technology from the outset, the Department may face costly retrofits, delayed digital transformation, and missed opportunities to enhance customer experience and advance the Department's Smart Airport vision
- Recruiting and retaining qualified staff, especially in IT and skilled trades such as plumbing, mechanical, electrical, and HVAC, remains challenging; additionally, onboarding new employees and training in emerging technologies requires a significant learning curve, having the potential to impact productivity and slowing the adoption of innovative technologies
- Global economic conditions, trade tariffs, and geopolitical challenges are impacting passenger and, to a lesser extent, cargo growth at MIA; factors include Asia-to-MIA trade disruptions, difficulty developing Asian and African routes, and economic volatility in Latin America and other key markets, affecting funding, resources, and traffic demand
- Market development and diversification present major growth opportunities for MDAD; expanding international routes, attracting major carriers, and opening new markets such as eastern Europe, alongside regional passenger and freight strategies, will reduce reliance on Latin America and strengthen MIA's global connectivity
- The pace of technological advancement including drones, light detection and ranging (LiDAR), building information modeling (BIM), the internet of things (IoT), AI, and other new technology, creates challenges in defining and maintaining a cohesive strategy for adoption and integration; this constant evolution increases complexity in aligning these innovations with MDAD's operational needs and long-term vision, while ensuring efficiency gains and enhanced customer experience without overextending resources
- Vulnerability to cyberattacks has increased due to the adoption of new technologies and the increasing sophistication of attacks targeting users
- Sustaining customer experience gains amid rising expectations requires ongoing alignment of modernization, branding, and stakeholder engagement; continued mayoral and BCC support is critical to maintain momentum, protect MDAD's reputation and ensure long-term success

PRIORITY INITIATIVES

- Through 2040, the Executive Division of the Miami-Dade Aviation Department will continue executing the multi-year Capital Improvement Program (CIP) encompassing new terminals, terminal redevelopments, extensions, and other major projects; this initiative will transform Florida's busiest international gateway through a 15 to 20 year program of more than 200 projects to meet the growth demands projected through 2040; this initiative represents a $14 billion department-wide investment phased for design, construction, modernization, and compliance and is included in the budget
- By the fourth quarter of 2032, the Division will establish Enterprise Spatial Business Intelligence (ESBI) Governance as the authoritative custodian for spatial intelligence across MDAD, including implementation of a unified digital twin for all MDAD divisions; this initiative will ensure standardized enterprise-wide geospatial governance, reduce duplication, support predictive analytics and operational planning, and improve enterprise decision-making; it is anticipated that this initiative will require an investment of approximately $2 million in data governance and integration and is included in the budget, with efficiencies gained through reduced duplication and improved decision-making

BUDGET COMMENTS

- MDAD strives to maintain a competitive cost per enplaned passenger; the FY 2026-27 Proposed Budget cost of $18.53 represents an increase of $0.15 from the prior year
- The Clerk of the Court and Comptroller's Office and the County, in coordination with the Aviation, Internal Compliance, People and Internal Operations, Public Housing and Community Development, Strategic Procurement, Water and Sewer Departments are collaboratively developing a comprehensive transition plan for the administration and support of the County's Enterprise Resource Planning (ERP) system, INFORMS; any budget adjustments needed to implement the transition that are not already included in the FY 2026-27 Proposed Budget will be incorporated, as appropriate, through the First or Second Change Memorandum during the September 2026 budget hearings before the Board of County Commissioners; if portions of the transition are implemented before the end of FY 2025-26, any related operational or budget adjustments will be addressed, as appropriate, through the FY 2025-26 mid-year or end-of-year budget amendment process
- MDAD's promotional funds total $342,500 and will be used for activities that promote Miami-Dade County's airport system; major programs include Community and Global Outreach Programs ($160,000) and various other activities ($182,500)
- The FY 2026-27 Proposed Budget includes the transfer of two positions from the Strategic Partnership, Communications & Customer Engagement Division and one position from the Policy Advisement Division to support the Office of the Director
- The FY 2026-27 Proposed Budget includes the transfer of four positions to the Business Development Real Estate Division due to a department restructure

DIVISION: ADMINISTRATION

The Administration Division oversees department’s administrative functions, including human resources (recruitment, payroll, benefits, training, policy administration, and employee support) and safety management systems. The division oversees risk management (casualty & property insurance, claims, damage recovery, and email records management); provides IT and telecom resources for airport users and tenants; and promotes participation of small and disadvantaged businesses in contracting opportunities.

Strategic Plan Objectives							
• EWA3-2: Create and maintain an environment attractive and welcoming to large and small businesses and their workforce							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Contribute to the participation of Small Business Enterprises at MIA	Percentage of airport concession joint venture leases with ACDBE partners	OC	↑	36.00%	29.56%	30.00%	30.00%

Strategic Plan Objectives							
• EWA3-5: Encourage a dynamic and healthy small business community							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Contribute to the participation of Small Business Enterprises at MIA	Small business and community outreach meetings held*	OP	↔	144	188	60	144

* FY 2025-26 Projection reflects a decrease in meetings due to limited resources from the Small Business Development Department, and FY 2026-27 Target reflects an increase due to a projected increase in outreach meetings stemming from effective planning and management of resources within MDAD's Small Business Engagement Division

PRIORITY INITIATIVES

- By March 2027 through 2030, the Administration Division of the Miami-Dade Aviation Department will modernize critical IT systems and co-locate the data center with the Airport Operations Center (AOC) to enhance security and reliability; this initiative will improve security, compliance, and operational efficiency while enabling faster emergency coordination and recovery to minimize downtime; it is anticipated that this initiative will require approximately $2.5 million for identity management implementation in 2027, $4 million in operations and maintenance (O&M) over 15 years, $80 million for access control in 2030, $24 million for video surveillance in 2028, and $20 million for data center relocation in 2028, all of which are included in the Department's capital improvement plan

BUDGET COMMENTS

- **The FY 2026-27 Proposed Budget includes three new positions including one Aviation IT Senior Systems Admin ($163,000), one Aviation IT Senior Software Developer ($163,000) and one Aviation IT Senior Systems Tech ($102,000) to support the Information Systems section within the Administration Division to strengthen the enterprise infrastructure and systems management capacity of the department, provide critical ERP systems support to the Finance Division operations, and to provide technical support to the growing number of users in the department**
- **The FY 2026-27 Proposed Budget includes one new Administrative Officer 2 ($102,000) to support the Human Resources section to provide administrative support to comply with the Security Management System program required by the Federal Aviation Administration (FAA) Part 139**
- The FY 2026-27 Proposed Budget includes the transfer of seven positions from the Finance & Strategy Division to support the Information Systems section
- The FY 2026-27 Proposed Budget includes the transfer of forty-one positions to the new Procurement & Materials Management Division due to a department restructure

DIVISION: BUSINESS DEVELOPMENT REAL ESTATE

The Business Development Real Estate Division optimizes airport land and facilities to boost non-aeronautical revenue, support aviation, and drive economic growth. It oversees planning, development, leasing, and management of real estate at MIA and general aviation airports. Core functions include property management, development planning, revenue optimization, and ensuring compliance with FAA, county policies, and sustainability standards.

Strategic Plan Objectives

- FRE4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Enhance MDAD revenue	MIA non-terminal rental revenue ($1,000)*	OC	↑	$87,220	$97,276	$88,241	$107,394
	GAA revenue ($1,000s)**	OC	↑	$18,313	$17,833	$15,992	$18,439

*The FY 2026-27 Target reflects an increase in revenues due to projected increases in appraised rental rates for non-terminal facilities and land at MIA and projected increases in occupied space

**The FY 2026-27 Target reflects an increase in revenues due to projected increases in appraised rental rates for facilities and land at General Aviation Airports

ACCOMPLISHMENTS

- In FY 2024-25 MDAD successfully acquired 2.9 million square feet (67.74 acres) of land across its airports, totaling 130 acres since 2020; these strategic acquisitions have been critical in advancing the Capital Improvement Program CIP as planned; all parcels support CIP initiatives by providing essential space for parking, construction staging and laydown areas, and storage for new equipment during ongoing projects

BUDGET COMMENTS

- **The FY 2026-27 Proposed Budget includes four new Senior Aviation Property Manager positions ($547,000) to support the Real Estate Management section within the Business Development Real Estate Division to support the newly created Development and Acquisition section, to manage the current and projected growth in property footprint and the needs of the related tenants**
- The FY 2026-27 Proposed Budget includes the transfer of four positions from the Executive Division due to a department restructure; and 112 positions will be transferred from the Facilities Management Division due to a department restructure that will transfer the General Aviation Maintenance Section to the Business Development Real Estate Division
- The FY 2026-27 Proposed Budget includes the transfer of 31 positions to the new Business Development Commercial Operations Division due to a department restructure

DIVISION: FACILITIES DEVELOPMENT

The Facilities Development Division manages planning, design, construction, costs, schedules, and environmental services for the Capital Improvement Program (CIP). The division administers grants, advises on safety and compliance, conducts land use analysis, and supports civil, fuel, and airside needs; oversees water, sewage, pavement, and tenant audits; and drives sustainability and resilience against sea level rise, extreme weather, and energy demands through innovation and risk management.

Strategic Plan Objectives

- EWA3-3: Expand business and job training opportunities aligned with the needs of the local economy

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Seek involvement of communities in economic development efforts	Percent of airspace analysis for off-airport construction performed after 10 days	OP	↔	41.75%	27.00%	50.00%	50.00%

ACCOMPLISHMENTS

- The Department completed design-build of MIA's Ibis Parking Garage (Park 6) in December 2025; construction began in January 2024 on the seven-level structure with 2,240 spaces, two connections per level to Flamingo Garage, electrical rooms, passenger elevators, 34 ADA oversized parking spaces, and 50 electric vehicle charging stations with infrastructure for future expansion

PRIORITY INITIATIVES

- In January 2026, the Facilities Development Division of the Miami-Dade Aviation Department submitted two Airport Terminal Program grant applications, including one to support the MIA Terminal-wide Reroofing Project and a second to seek supplemental funding for the South Terminal Expansion CC K; this initiative will maximize grant funding to reduce the amount of internal funds expended on major capital initiatives and potentially accelerate project timelines; it is anticipated that the first request will total $77.422 million and the second request will seek $50 million; these grants are not included in the proposed budget

BUDGET COMMENTS

- The FY 2026-27 Proposed Budget includes the transfer of two positions from the Operations Division to support the Facilities Development Division, and one position from the Facilities Management Division to support the Program Controls section within the Facilities Development Division

DIVISION: FACILITIES MANAGEMENT

The Facilities Management Division ensures optimal performance of airport systems, including environmental, infrastructure (roofing, mechanical, electrical, plumbing, conveyances, bridges, and restrooms), and fuel systems. It oversees testing, commissioning, and turnover of new facilities; sets operational standards; updates MDAD design guidelines to maintain readiness and functionality across all assets; manages the Lightning Team to quickly respond to minor repairs; and manages janitorial and conveyance contractors.

Strategic Plan Objectives

- III1-1: Provide world-class airport and seaport facilities

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Improve overall customer satisfaction at MIA	Percentage of emergency work order requests responded to within two hours	OC	↑	100%	100%	100%	100%

ACCOMPLISHMENTS

- MDAD launched a $681 million program to modernize 616 conveyances with eight elevators rebuilt and 64 upgraded; additionally, a $155 million program was launched to renovate 194 restrooms with 49 completed, five under construction and 45 in permitting; MDAD also initiated a $23.5 million program to replace or refurbish 126 passenger boarding bridges with 32 bridges installed, ten glass units awarded and 14 glass units out for bid

BUDGET COMMENTS

- The FY 2026-27 Proposed Budget includes the transfer of ten positions to the Operations Division; one position to the Strategic Partnership, Communications & Customer Engagement Division; one position to the Facilities Development Division; and 112 positions to the Business Development Real Estate Division due to a department restructure
- The FY 2026-27 Proposed Budget includes the transfer of one position from the Operations Division to support the Facilities Management Division

DIVISION: FINANCE AND STRATEGY

The Finance and Strategy Division ensures fiscal integrity and compliance and handles accounting, financial services, and reporting. It coordinates audits, prepares monthly financials, processes vendor payments, collects revenues, and manages operating and capital budgets. It also oversees capital finance, ensuring compliance with bond covenants, the trust agreement, securities laws, tax codes, bond ratings, and funding capacity for airport capital projects.

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Strategic Plan Objectives • III1-1: Provide world-class airport and seaport facilities							
Contain operating expenses	MIA cost per enplaned passenger	OC	↓	$17.09	$17.90	$18.38	$18.53
Enhance customer service	MIA passengers (1,000s)*	OC	↑	55,703	55,240	56,600	57,600
Enhance MIA Competitive Position	MIA cargo tonnage (1,000s)	OC	↑	2,917	3,332	3,035	3,466
Contain operating expenses	Landing fee rate (per 1,000 lbs. in dollars)	OC	↓	$1.62	$1.65	$1.65	$1.66
Enhance MDAD revenue	Enplaned passengers (1,000s)	OC	↑	27,885	27,717	28,300	28,800

*The FY 2025-26 Projection and FY 2026-27 Target reflect the projected growth in passenger traffic at MIA

BUDGET COMMENTS

- The FY 2026-27 Proposed Budget includes the transfer of seven positions to the Information Systems section within the Administration Division

DIVISION: OPERATIONS

The Operations Division manages terminal, airside, and Airport Operations Center (AOC) operations 24/7, ensuring a safe, secure airfield and efficient flow of passengers in the terminal. AOC leads emergency management and response and serves as the hub for analytics and reporting. The Division oversees GAA airports; addresses aircraft noise and land use issues; mediates airline, tenant and passenger complaints; and manages noise abatement functions.

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Strategic Plan Objectives • FRE4-1: Provide sound financial and risk management							
Comply with AOA certification requirements	Air Operations Area (AOA) certification driver training attendance	OC	↑	8,453	8,849	7,895	7,938

BUDGET COMMENTS

- **The FY 2026-27 Proposed Budget includes three new Airport Operations Agents ($265,000) to support the increase in operational demands at Opa Locka Airport; the other two positions are necessary to help manage and minimize disruptions and delays in the airfield due to necessary construction that will take place in the vicinity of MIA's runways and to manage the escorting of construction personnel in the airfield**
- The FY 2026-27 Proposed Budget includes the transfer of two positions to the Facilities Development Division; one position to the Facilities Management Division, one position to the Digital Strategy and Innovation Division; and 172 positions to the new Business Development Commercial Operations Division due to a department restructure
- The FY 2026-27 Proposed Budget includes the transfer of ten positions from the Facilities Management Division to support the Operations Division

DIVISION: POLICY ADVISEMENT

The Policy Advisement Division focuses on expanding air service network through direct passenger and cargo access to and from all regions, developing and implementing departmental policies and procedures and assures compliance with established policies, rules, and regulations.

Strategic Plan Objectives

- FRE4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Enhance MDAD revenue	New carriers	OC	↑	5	4	3	4

BUDGET COMMENTS

- The FY 2026-27 Proposed Budget includes the transfer of four positions to the Strategic Partnership, Communications & Customer Engagement Division due to a department restructure
- The FY 2026-27 Proposed Budget includes the transfer of one position to the Procurement & Materials Management Division; and one position to the Executive Division

DIVISION: PUBLIC SAFETY AND SECURITY

The Public Safety and Security Division ensures comprehensive protection of airport facilities, goods, and people by enforcing all mandated security requirements and advancing initiatives beyond regulations. It serves as the main liaison to federal agencies and oversees law enforcement, fire rescue, Aircraft Rescue and Firefighting (ARFF), contract security, access control, credentialing operations, background checks, training, inspections, investigations, and mandated drills.

Strategic Plan Objectives							
• RRR1-3: Protect key infrastructure and enhance security in large gathering places							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Provide a secure environment at the airports	Average number of overall crimes per month at MIA*	OC	↓	32	29	65	65

*The FY 2023-24 and FY 2024-25 Actuals reflect the effectiveness of the safety measures instituted at MIA in collaboration with the Miami-Dade Sherrif's Office

DIVISION: DIGITAL STRATEGY AND INNOVATION

The Digital Strategy and Innovation Division serves as the technology liaison, collaborating with business leaders to identify areas for improvement and explore technological solutions that address problems or capitalize on opportunities. It facilitates cross-functional collaboration and supports new ideas while managing risks associated with innovation. The division focuses on data-driven decision-making to enhance the customer experience and streamline operations.

Strategic Plan Objectives							
• III1-1: Provide world-class airport and seaport facilities							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Create a culture of innovation	Number of divisions and employees sharing new ideas	IN	↔	4	18	120	40

ACCOMPLISHMENTS

- MIA deployed a Private Wireless Network in 2022, expanded in 2025, leveraging the Citizens Broadband Radio Service (CBRS) spectrum for secure, scalable connectivity; this future-ready platform reduces costs, enhances operational efficiency, and enables AI-driven Smart Airport solutions-positioning MIA as a global leader in aviation technology innovation

PRIORITY INITIATIVES

- By the fourth quarter of 2029, the Digital Strategy and Innovation Division of the Miami-Dade Aviation Department will expand the Common Data Environment (CDE) by integrating additional sensor networks and operational systems into the enterprise Azure tenant; this initiative will enable real-time insights, predictive analytics, and enterprise intelligence to improve operational efficiency and the customer experience; it is anticipated that this initiative will require an investment of approximately $9 million and is included in the Capital Proposed budget

BUDGET COMMENTS

- The FY 2026-27 Proposed Budget includes the transfer of one position from the Operations Division to support the Digital Strategy and Innovation Division
- The FY 2026-27 Proposed Budget includes the transfer of one position to the Strategic Partnership, Communications & Customer Engagement Division

DIVISION: STRATEGIC PARTNERSHIP, COMMUNICATIONS & CUSTOMER ENGAGEMENT

The Strategic Partnership, Communications & Customer Engagement Division is the hub for public and internal communications, branding and stakeholder and customer engagement at MIA. The division manages the airports' image, promotes services, and ensures strategic communication with passengers, partners, and the community; oversees branding, digital media, creative services, and cross-divisional coordination, supporting key initiatives including MIA’s $14 billion modernization program and the County’s strategic priorities; and strengthens MIA’s global reputation, customer experience, and stakeholder relations.

Strategic Plan Objectives

- III1-1: Provide world-class airport and seaport facilities

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Enhance customer service	Percentage of airport workers trained through "Miami Begins with MIA"	EF	↑	100.00%	100.00%	100.00%	100.00%
Improve overall customer satisfaction at MIA	Overall customer service ratings for MIA	OC	↑	591	615	500	500

PRIORITY INITIATIVES

- By September 30, 2027, the Division will use brand storytelling to humanize the Department, share updates on capital and maintenance projects, and highlight airport opportunities for local businesses and workers; this initiative will strengthen MIA's brand and passenger experience through timely information, workforce recognition, and engaging updates on improvements shaping the airport's future; these costs will be covered through the Division's operating budget

BUDGET COMMENTS

- The FY 2026-27 Proposed Budget includes the transfer of two positions to the Executive Division
- The FY 2026-27 Proposed Budget includes the transfer of one position from the Digital Strategy and Innovation Division, one position from the Facilities Management Division to support the Strategic Partnership, Communications & Customer Engagement Division; and four positions will be transferred from the Policy Advisement Division due to a department restructure that will transfer the Governmental Affairs section to the Strategic Partnership, Communications & Customer Engagement Division
- The FY 2026-27 Proposed Budget includes the transfer of twenty-five positions from the Policy and External Affairs Division due to a department restructure that will transfer the Fine Arts & Cultural Affairs section, the Internal Communications & Customer Engagement section and Protocol & International Affairs section to the Strategic Partnership, Communications & Customer Engagement Division

DIVISION: PROCUREMENT & MATERIALS MANAGEMENT

The Procurement & Materials Management Division administers procurement and materials management functions. Its procurement functions span solicitation types such as architectural and engineering, design/build, the equitable distribution program, capital construction, professional services, developments, concessions, and goods & services.

BUDGET COMMENTS

- The FY 2026-27 Proposed Budget includes the transfer of one position from the Policy Advisement Division to support the Procurement & Materials Management Division; in addition, forty-one positions will be transferred from the Administration Division due to a department restructure that will transfer the Procurement section to the new Procurement & Materials Management Division

DIVISION: BUSINESS DEVELOPMENT COMMERCIAL OPERATIONS

The Business Development Commercial Operations Division oversees all retail and food & beverage locations at MIA. The division manages commercial operations related to the airport hotel, employee and passenger parking, rental car center, shuttle services, and select airport lounges; focuses on financial oversight, revenue tracking, budgeting, and performance analytics for all commercial operations; and plans, issues and monitors commercial operating permits and ensures compliance with Airport Operating Standards, policies, and procedures. The division manages landside operations, ensuring safe and efficient traffic flow from curb to property line, including cargo and monitors ground transportation.

ACCOMPLISHMENTS

- The $215 million Concessions Modernization Program is transforming retail and dining, elevating the passenger experience and reinforcing MIA's role as a premier gateway; four of 11 bid waivers were awarded between July 2025 and December 2025; seven will be this year; new concepts including Miami Slice, La Cañita, Maman, Piola, and Firehouse Subs are being introduced

BUDGET COMMENTS

- **The FY 2026-27 Proposed Budget includes seven new Landside Operations Officer 1 positions ($661,000) to support the Landside Operations section within the Business Development Commercial Operations Division to adequately staff the new Transportation Network Company (TNC) lot, to ensure the safety of the TNC operators and to properly manage the operations of the TNC lot**
- The FY 2026-27 Proposed Budget includes the transfer of 172 positions from the Operations Division due to a department restructure that will transfer the Landside Operations section to the new Business Development Commercial Operations Division; and includes the transfer of 31 positions from the Business Development Real Estate Division due to a department restructure that will transfer the Commercial Operations section to the new Business Development Commercial Operations Division

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The Department's FY 2026-27 Capital Improvement Program (CIP) has 22 subprogram projects, including General Aviation Airports, MIA Airfield and Airside, MIA Cargo and Non-Terminal Buildings, MIA Central Terminal, MIA Concourse E, MIA Fuel Facilities, MIA Land Acquisition, MIA Landside and Roadways, MIA Miscellaneous Projects, MIA North Terminal, MIA Passenger Boarding Bridges, MIA Reserve Maintenance, MIA South Terminal Expansion, MIA South Terminal, MIA Support Projects, MIA Terminal Wide Roof, MIA Terminal Wide, and MIA Terminal Wide Restrooms (total program cost $11.839 billion; $883.953 million in FY 2026-27; capital program #2000001049, #2000001046, #2000001048, #2000001041, #2000000094, #2000001318, #2000001655, #2000001047, #2000000096, #2000001042, #2000000596, #2000000068, #2000001317, #2000000095, #2000001319, #2000001574, #2000001043 and #2000001575)

- Aviation's FY 2026-27 Proposed Budget and Multi-Year Capital Plan includes various capital projects under the General Aviation Airports Subprogram which includes: rehabilitating Runway 9-27, constructing of a run-up pad and a jet blast deflection fence and remodeling the customs building at Opa-Locka Airport; upgrading security at Miami - Homestead Airport; constructing an aircraft design group III taxi-lane and taxi-lane connector at Miami International Airport; constructing runway incursion mitigation option 2 - Phase 1; expanding the south apron for a new taxi lane; constructing a new 130-foot high Air traffic Control Tower; and constructing runway incursion mitigation hot spot 1 with Taxiway H - west extension to Threshold 9R at Miami Executive Airport (total program cost $249.306 million; $14.673 million in FY 2026-27; capital program #2000001049)
- The Airfield/Airside Subprogram includes rehabilitate and extend Runway 9-27 to include lighting and lighting infrastructure upgrades; implementation of runway incursion mitigation hot spot 5 to leverage Geographical Information System (GIS) runway incursion area to highlight focus area on the airfield; rehabilitate airside tunnel; construct apron in westside cargo area; install perimeter protection security cameras (total program cost $914.964 million; $46.816 million in FY 2026-27; capital program #2000001046)
- The Cargo and Non Terminal Buildings Subprogram includes demolishing buildings 703 and 703A; complete environmental assessment and remediation of demolished buildings; demolish building 5A and relocate tenants; improve apron and airside areas of building 702; construct MIA General Service Equipment (GSE) facility for north terminal; demolish building 704; develop a west cargo truck parking area; complete the Aviation Department's office relocations and building 3032 replacement; construct hanger and parking garage for various tenants on northside of airfield; and build two-story hangar/office building including ramp and apron improvements; expand Intelligent Peripheral Equipment (IPE) Room; complete the Aviation Department's 3030 office renovations and tenant relocations; and build a new remote parking garage for transportation network company (TNC) vehicles and taxis (total program cost $557.878 million; $78.512 million in FY 2026-27; capital program #2000001048)
- The Department's FY 2026-27 Proposed Budget and Multi-Year Capital Plan includes Central terminal projects such as the redevelopment of Concourse E to Concourse F connector; redevelop Concourse F infill for a new secure concession and circulations; improve ticket lobby and raise lobby roof; improve vertical circulation; consolidate Security Screening Check Point for concourse E and Concourse F; replace terminal entrance doors; renovate MIA central terminal façade curbside; and construct Concourse F to Concourse H connector; rehabilitate automated people mover in Concourse E Satellite; install advanced virtual docking guidance system in Concourse F gates; construct Concourse F new baggage handling piers; construct South Terminal to Central Terminal crossover of baggage; construct a new Concourse F; build new Concourse F apron; demolish Concourse G; demolish existing Concourse F; rehabilitate Concourse E and Concourse F taxi lanes and apron; replace glazing, doors and seating in Concourse E; replace doors at Central Terminal, install new fire smoke doors for the parking garage bridge connections to the terminal; replace lower Concourse E train station emergency doors; install Concourse H and G seating electrification and build two additional lanes to Concourse G checkpoint (total program cost $2.566 billion; $39.316 million in FY 2026-27; capital program #2000001041)
- The Department's FY 2026-27 Proposed Budget and Multi-Year Capital Plan includes the Concourse E Subprogram which is necessary for MIA to meet the expansion needs of the Airport's hub carrier, American Airlines, and to provide a safe and efficient terminal facility; work includes projects that allow for the replacement of passenger boarding bridges (PBBs), a new Chiller Plant to meet the preconditioned air (PC Air) demands created by the new Concourse E aircraft mix as well as the addition of PC Air to the Concourse E PBBs, elevators, escalators, the train that connects Satellite Concourse E with Lower Concourse E, roof replacement, finishes, the upgrading of life safety features, installation of lightning protection and visual docking guiding systems (VDGS) and the replacement of mechanical, and electrical equipment; in addition, the entire airside apron pavement area surrounding Concourse E Satellite has been rehabilitated; additional projects such as glazing replacement, the Lower Concourse E Greeters Lobby, Mechanical and Electrical Room upgrades and the second phase of the E Federal Inspection Station (FIS) renovations are also proposed; projects belonging to this subprogram are in the planning phase and will extend beyond FY 2029-30 (total program cost $951.516 million; $42.279 million in FY 2026-27; capital program #2000000094)

- As part of MIA's "Modernization in Action" program, included in Aviation's FY 2026-27 Proposed Budget and Multi-Year Capital Plan is the MIA Conveyance Equipment capital program which will address the modernization of the Conveyance Equipment throughout the MIA Terminals and improve the passenger's experience through improved reliability, safety, accessibility, and passenger flow across the airport; it is anticipated that this initiative will cost approximately $871 million, including $363 million in operations and maintenance (O&M) and $508 million in repairs and replacements totaling 616 units (total program cost $508.352 million; $49.289 million in FY 2026-27; capital program #2000004038)
- With the Land Acquisition subprogram, the Department will pursue the purchasing of land in the vicinity of the Miami International Airport (MIA) as it becomes available in order to expand MIA's blueprint (total program cost $718.373 million; $88.396 million in FY 2026-27; capital program #2000001655)
- Included in Aviation's Miscellaneous Project Subprogram is the Central Terminal Ticket Counter replacement project which will improve passenger circulation and align with the new baggage handling system and the new conveyors which are expected to be completed by the first quarter of FY 2027-28; the new Employee Parking Garage which started construction in the third quarter of FY 2023-24 and was completed in December 2025; and the ongoing structural repairs to the visitor Parking Garage and Airport Operations Center (AOC) (total program cost $413.73 million; $30.352 million in FY 2026-27; capital program #2000000096)
- Among the many other capital projects ongoing in the North Terminal, redevelop North Terminal's regional commuter facility to include Concourse D west extension of building and apron and utilities phases 1 thru 6; upgrade North Terminal ramp level restrooms which was completed in FY2025; implement North Terminal Gate Optimization; complete North Terminal Gate infrastructure upgrades to accommodate for larger aircraft; install Swing Door at Gates D-60; construct a new Air Operations Area (AOA) gate at Central Base; install North Terminal Development Baggage System; complete Transportation Security Administration (TSA) recapitalization; and purchase sky train vehicles; repair Admiral's Club infrastructure; install new terrazzo at Concourse D; replace chiller plant 1; modify and adjust South Terminal smoke evacuation of the existing Emergency Fuel Shut Off (EFSO) 14 IVP, and its surrounding apron and drainage system; upgrade Customs and Border Protection (CBP) passport processing area; expand Concourse D to the west, including apron, utilities and 3rd level finishings (total program cost $1.382 billion; $29.362 million in FY 2026-27; capital program #2000001042)
- By the close of 2027, the Miami-Dade County Aviation Department will have completed phase 1 of replacing or refurbishing passenger boarding bridges (PBBs) as part of MIA's "Modernization in Action" program, including replacing ten PBBs in FY 2025-26 and 14 PBBs in FY 2026-27; this initiative will improve reliability, passenger experience, operational efficiency, and energy performance while supporting long-term capacity growth and reducing maintenance risk; it is anticipated that this initiative will cost approximately $234 million (capital program #2000000596 ($85.012 million) and #2000001043 ($148.988 million))
- The MIA South Terminal Expansion Subprogram includes Perform Concourse H Glazing and Curtain Wall Assessment and Corrective Action; demolish Building 3050 for South Terminal Expansion; relocate South Terminal Apron and Utilities Phase 1; expand South Terminal eastward adding six narrow body or three wide body gates; and develop South Terminal Centralized Checkpoint; construct new lounge; rehabilitate concourse H and Concourse H to J connector; build a vehicle fueling and car wash facility; renovate Concourse H restrooms; build a new fueling maintenance and administration consolidation building; rehabilitate South Terminal apron and utilities; build a temporary South Terminal General Service Equipment (GSA) facility and Air Operations Area modifications; construct a temporary carousel retrofit at Concourse H; replace South Terminal Common Use Self-Service (CUSS) kiosks; install new Baggage Handling System Central Terminal to South Terminal Crossover; and build a new club lounge (total program cost $897.427 million; $162.63 million in FY 2026-27; capital program #2000001317)
- The Department's FY 2026-27 Proposed Budget and Multi-Year Capital Plan includes the Terminal-Wide Roof Subprogram which replace and upgrade the terminal-wide roof and lightning systems to include roof demolition and roof replacement with a Modified Bitumen Membrane Roofing System; and implement mechanical, structural, electrical and plumbing (MEP) upgrades; install a lightning protection system; and install solar panels (total program cost $261.603 million; $14.778 million in FY 2026-27; capital program #2000001575)

- The MIA Terminal-Wide Subprogram includes various infrastructure improvements including but not limited to the relocation of tenants supporting south and central terminal projects; initiate passenger boarding bridges phase II, consisting of the replacement of 50 passenger boarding bridges and related infrastructure; replace public address system; purchase computer tomography x-ray (CTX); replace Transportation Security Administration (TSA) security lane equipment; purchase 2-way radio communication system; upgrade Customs and Border Protection (CBP) network and circuits; build Concourse F to Concourse H interconnector; construct central and south terminal bag claim optimization phase 2 and 3; and renovate Concourse D U.S. Customs and Border Protection passport processing area; demolish building 3025; relocate Fire Department Microwave Radio System; implement innovation projects such as automated exit lanes, parallel reality, wall displays and hologram displays; install new technology network; replace existing terminal seating with innovative seating that includes charging stations; replace carpet areas in the airport with terrazzo flooring; replace all wall display screens; replace components of FAT oil and Grease (FOG) program; replace bathroom exhaust fans; upgrade computer room in terminal D; upgrade north and central terminal passenger loading bridges; improve lower level safety and security measures; build a new Concourse H to Concourse J vertical circulation and modify Concourses G, H and J checkpoints; and replace upper and lower Drive Pedestrian Crosswalk lighting (total program cost $854.682 million; $146.835 million in FY 2026-27; capital program #2000001043)
- The Department's FY 2026-27 Proposed Budget and Multi-Year Capital Plan includes the purchase of 86 vehicles ($33.892 million); over the next five years, the Department is planning to spend $18.555 million to replace 202 vehicles as part of its fleet replacement plan funded with departmental revenues; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #200000051, project #3002027

FUNDED CAPITAL PROGRAMS
(dollars in thousands)

BUILDING RECERTIFICATION PROGRAM **PROGRAM #: 2000005575**

DESCRIPTION: Recertify all MDAD buildings throughout the airport system
LOCATION: Various Sites — District Located: Countywide
Throughout Miami-Dade County — District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Aviation 2021 Commercial Paper	1,862	0	0	0	0	0	0	0	1,862
Aviation Revenue Bonds	2,013	0	0	0	0	0	0	0	2,013
Future Financing	52,164	73,018	70,545	67,351	61,577	54,053	54,053	162,158	594,919
Reserve Maintenance Fund	1,206	0	0	0	0	0	0	0	1,206
TOTAL REVENUES:	**57,245**	**73,018**	**70,545**	**67,351**	**61,577**	**54,053**	**54,053**	**162,158**	**600,000**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	10,201	71,661	69,616	66,596	61,549	54,053	54,053	162,158	549,887
Planning and Design	47,044	1,357	929	755	28	0	0	0	50,113
TOTAL EXPENDITURES:	**57,245**	**73,018**	**70,545**	**67,351**	**61,577**	**54,053**	**54,053**	**162,158**	**600,000**

GENERAL AVIATION AIRPORTS SUBPROGRAM **PROGRAM #: 2000001049**

DESCRIPTION: Rehabilitate Runway 9-27 at Miami-Opa-locka Executive Airport (OPF), migration of Runway Incursion Mitigation (RIM) 3 & 20, construct run-up pad and construct a jet blast deflection fence at OPF; upgrade security at Miami - Homestead General Aviation Airport (HMS); expand south apron for a new taxi lane, construct a new 130-foot high Air traffic Control Tower; construct runway incursion mitigation hot spot 1 with Taxiway H - west extension to Threshold 9R at Miami Executive Airport (TMB); construct an aircraft design group III taxi-lane and taxi-lane connector at TMB, remodel OPF Customs building, construct a jet blast fence at OPF and construct taxiway C East extension at TMB

LOCATION: General Aviation Airports — District Located: 1,11
Various Sites — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Aviation 2016 Commercial Paper	140	0	0	0	0	0	0	0	140
Aviation Operating Funds	45	0	0	0	0	0	0	0	45
Aviation Revenue Bonds	21,184	0	0	0	0	0	0	0	21,184
FDOT Funds	14,366	2,222	4,703	3,004	0	0	0	0	24,295
Federal Aviation Administration	34,407	0	0	5,495	9,336	15,777	25,999	2,718	93,732
Future Financing	9,032	12,451	28,812	42,265	7,004	6,166	0	0	105,730
Improvement Fund	1,644	0	0	0	0	0	0	0	1,644
Reserve Maintenance Fund	2,536	0	0	0	0	0	0	0	2,536
TOTAL REVENUES:	**83,354**	**14,673**	**33,515**	**50,764**	**16,340**	**21,943**	**25,999**	**2,718**	**249,306**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	47,367	13,232	30,550	48,454	16,026	20,447	25,461	2,667	204,204
Planning and Design	35,987	1,441	2,965	2,310	314	1,496	538	51	45,102
TOTAL EXPENDITURES:	**83,354**	**14,673**	**33,515**	**50,764**	**16,340**	**21,943**	**25,999**	**2,718**	**249,306**

MIAMI INTERNATIONAL AIRPORT (MIA) - AIRFIELD/AIRSIDE SUBPROGRAM **PROGRAM #: 2000001046**

DESCRIPTION: Rehabilitate and extend Runway 9-27 to include lighting and lighting infrastructure upgrades; implement runway incursion mitigation hot spot 5 to leverage Geographical Information System (GIS) runway incursion data to highlight focus areas on the airfield; rehabilitate airside tunnel; construct apron in westside cargo area; install perimeter protection security cameras

LOCATION: Miami International Airport — District Located: 6
Unincorporated Miami-Dade County — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Aviation Revenue Bonds	4,016	0	0	0	0	0	0	0	4,016
FDOT Funds	3,838	8,802	3,170	2,325	0	0	0	0	18,135
Federal Aviation Administration	9,314	17,102	27,141	19,705	16,914	0	0	0	90,176
Future Financing	8,302	20,912	43,425	37,548	12,246	107,843	108,542	457,830	796,648
Transportation Security Administration Funds	5,989	0	0	0	0	0	0	0	5,989
TOTAL REVENUES:	**31,459**	**46,816**	**73,736**	**59,578**	**29,160**	**107,843**	**108,542**	**457,830**	**914,964**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	22,852	42,788	68,888	56,224	28,246	107,801	108,542	457,830	893,171
Planning and Design	8,607	4,028	4,848	3,354	914	42	0	0	21,793
TOTAL EXPENDITURES:	**31,459**	**46,816**	**73,736**	**59,578**	**29,160**	**107,843**	**108,542**	**457,830**	**914,964**

MIAMI INTERNATIONAL AIRPORT (MIA) - CARGO AND NON-TERMINAL BUILDINGS SUBPROGRAM **PROGRAM #: 2000001048**

DESCRIPTION: Demolish buildings 703 and 703A; complete environmental assessment and remediation of demolished buildings; demolish building 5A and relocate tenants; improve apron and airside areas of building 702; construct MIA General Service Equipment (GSE) facility for north terminal; demolish building 704; develop a west cargo truck parking area; complete the Aviation Department's office relocations and building 3032 replacement; construct hanger and parking garage for various tenants on northside of airfield; and build two-story hangar/office building including ramp and apron improvements; expand Intelligent Peripheral Equipment (IPE) Room; complete the Aviation Department's 3030 office renovations and tenant relocations; and build a new remote parking garage for transportation network company (TNC) vehicles and taxis

LOCATION: Miami International Airport — District Located: 6
Unincorporated Miami-Dade County — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Aviation Operating Funds	7,101	0	0	0	0	0	0	0	7,101
Aviation Revenue Bonds	5,675	0	0	0	0	0	0	0	5,675
FDOT Funds	1,712	1,310	0	0	0	0	0	0	3,022
Future Financing	11,146	66,892	126,812	114,280	45,753	33,381	54,270	34,361	486,895
Improvement Fund	16,418	9,013	8,182	1,703	1,955	7,624	3,453	0	48,348
Reserve Maintenance Fund	1,993	1,297	2,471	1,076	0	0	0	0	6,837
TOTAL REVENUES:	**44,045**	**78,512**	**137,465**	**117,059**	**47,708**	**41,005**	**57,723**	**34,361**	**557,878**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	31,767	70,921	126,095	109,934	47,257	40,268	56,568	34,090	516,900
Planning and Design	12,278	7,591	11,370	7,125	451	737	1,155	271	40,978
TOTAL EXPENDITURES:	**44,045**	**78,512**	**137,465**	**117,059**	**47,708**	**41,005**	**57,723**	**34,361**	**557,878**

MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL TERMINAL SUBPROGRAM **PROGRAM #: 2000001041**

DESCRIPTION: Redevelop Concourse E to Concourse F connector; redevelop Concourse F infill for a new secure concession and circulations; improve ticket lobby and raise lobby roof; improve vertical circulation; consolidate Security Screening Check Point for concourse E and Concourse F; replace terminal entrance doors; renovate MIA central terminal façade curbside; and construct Concourse F to Concourse H connector; rehabilitate automated people mover in Concourse E Satellite; install advanced virtual docking guidance system in Concourse F gates; construct Concourse F new baggage handling piers; construct South Terminal to Central Terminal crossover of baggage; construct a new Concourse F; build new Concourse F apron; demolish Concourse G; demolish existing Concourse F; rehabilitate Concourse E and Concourse F taxi lanes and apron; replace glazing, doors and seating in Concourse E; replace doors at Central Terminal, install new fire smoke doors for the parking garage bridge connections to the terminal; replace lower Concourse E train station emergency doors; install Concourse H and G seating electrification and build two additional lanes to Concourse G checkpoint

LOCATION: Miami International Airport — District Located: 6
Unincorporated Miami-Dade County — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Aviation 2021 Commercial Paper	974	0	0	0	0	0	0	0	974
Aviation Revenue Bonds	27,184	0	0	0	0	0	0	0	27,184
FDOT Funds	3,381	1,619	0	40,257	0	0	0	0	45,257
Federal Aviation Administration	12,393	3,371	0	3,888	6,094	5,863	1,456	0	33,065
Future Financing	41,422	34,326	41,780	160,350	280,705	396,419	120,890	1,374,954	2,450,846
Improvement Fund	2,819	0	0	0	0	0	0	0	2,819
Reserve Maintenance Fund	5,502	0	0	0	0	0	0	0	5,502
TOTAL REVENUES:	**93,675**	**39,316**	**41,780**	**204,495**	**286,799**	**402,282**	**122,346**	**1,374,954**	**2,565,647**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	52,826	16,764	28,916	158,058	231,846	348,109	109,695	1,295,943	2,242,157
Planning and Design	40,849	22,552	12,864	46,437	54,953	54,173	12,651	79,011	323,490
TOTAL EXPENDITURES:	**93,675**	**39,316**	**41,780**	**204,495**	**286,799**	**402,282**	**122,346**	**1,374,954**	**2,565,647**

MIAMI INTERNATIONAL AIRPORT (MIA) - CONCOURSE E SUBPROGRAM **PROGRAM #: 2000000094**

DESCRIPTION: Renovate Concourse E to include interior, exterior and code requirement upgrades; upgrade passenger loading bridges; replace automated people mover; rehabilitate apron pavement in Concourse E's Satellite and Lower concourse; implement automated processing for inbound international passengers working in conjunction with the Department of Homeland Security utilizing the latest technology and modified Transportation Security Administration (TSA) approved processes; and build new chiller plant to meet preconditioned air demands; and upgrade life safety features; renovate Concourse E Federal Inspection Services (FIS) area phase 2; replace Concourse E satellite glazing; upgrade Concourse E mechanical and electrical rooms; renovate lower Concourse E greeters lobby; replace exterior stucco, paint and replace lightning protection system; upgrade Concourse E mechanical and electrical rooms, build a new Concourse E greeters lobby and renovate the E Federal Inspection Services (FIS) area

LOCATION: Miami International Airport — District Located: 6
Unincorporated Miami-Dade County — District(s) Served: Countywide

REVENUE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Aviation 2016 Commercial Paper	8,091	0	0	0	0	0	0	0	8,091
Aviation 2021 Commercial Paper	29,444	0	0	0	0	0	0	0	29,444
Aviation Operating Funds	175	0	0	0	0	0	0	0	175
Aviation Revenue Bonds	109,397	0	0	0	0	0	0	0	109,397
FDOT Funds	47,827	0	0	0	0	0	0	0	47,827
Federal Aviation Administration	8,547	0	0	0	0	0	0	0	8,547
Future Financing	7,345	42,279	30,627	55,268	133,282	57,160	117,020	247,610	690,591
Reserve Maintenance Fund	57,444	0	0	0	0	0	0	0	57,444
TOTAL REVENUES:	**268,270**	**42,279**	**30,627**	**55,268**	**133,282**	**57,160**	**117,020**	**247,610**	**951,516**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	235,323	27,835	27,120	40,190	108,370	52,956	113,015	243,007	847,816
Planning and Design	32,947	14,444	3,507	15,078	24,912	4,204	4,005	4,603	103,700
TOTAL EXPENDITURES:	**268,270**	**42,279**	**30,627**	**55,268**	**133,282**	**57,160**	**117,020**	**247,610**	**951,516**

MIAMI INTERNATIONAL AIRPORT (MIA) - CONVEYANCE EQUIPMENT **PROGRAM #: 2000004038**

DESCRIPTION: Replace and/or refurbish all elevators, escalators and moving walkways at MIA

LOCATION: Miami International Airport — District Located: 6
Unincorporated Miami-Dade County — District(s) Served: Countywide

REVENUE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Aviation 2021 Commercial Paper	3,955	0	0	0	0	0	0	0	3,955
Aviation Revenue Bonds	64,719	0	0	0	0	0	0	0	64,719
Future Financing	4,289	49,289	49,289	49,289	49,289	49,290	49,290	139,653	439,678
TOTAL REVENUES:	**72,963**	**49,289**	**49,289**	**49,289**	**49,289**	**49,290**	**49,290**	**139,653**	**508,352**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	71,485	47,811	47,811	47,811	47,811	47,812	47,811	135,465	493,817
Planning and Design	1,478	1,478	1,478	1,478	1,478	1,478	1,479	4,188	14,535
TOTAL EXPENDITURES:	**72,963**	**49,289**	**49,289**	**49,289**	**49,289**	**49,290**	**49,290**	**139,653**	**508,352**

MIAMI INTERNATIONAL AIRPORT (MIA) - FACILITIES LIFECYCLE REPLACEMENT (FLRP) PROGRAM **PROGRAM #: 2000004036**

DESCRIPTION: Refurbish and replacement of electrical and mechanical systems throughout the airport

LOCATION: Miami International Airport — District Located: 6
Unincorporated Miami-Dade County — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Future Financing	16,331	16,798	25,196	27,996	6,999	0	0	0	93,320
TOTAL REVENUES:	**16,331**	**16,798**	**25,196**	**27,996**	**6,999**	**0**	**0**	**0**	**93,320**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	16,331	16,798	25,196	27,996	6,999	0	0	0	93,320
TOTAL EXPENDITURES:	**16,331**	**16,798**	**25,196**	**27,996**	**6,999**	**0**	**0**	**0**	**93,320**

MIAMI INTERNATIONAL AIRPORT (MIA) - FUEL FACILITIES SUBPROGRAM **PROGRAM #: 2000001318**

DESCRIPTION: Design and construct a 95,600-gallon fuel tank at the fuel storage facility; design and construct another fuel tank at the fuel storage facility along with a maintenance and administration building as part of the Fuel Storage Facility Expansion Phase 2; relocate fuel farm utilities; build a new midfield station; and build a new west station and storage tanks

LOCATION: Miami International Airport — District Located: 6
Unincorporated Miami-Dade County — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Aviation Revenue Bonds	3,882	0	0	0	0	0	0	0	3,882
FDOT Funds	420	1,890	1,890	0	0	0	0	0	4,200
Federal Aviation Administration	1,602	2,642	2,903	13,635	2,741	0	0	0	23,523
Future Financing	0	5,677	13,030	21,920	7,035	6,450	34,318	26,287	114,717
Improvement Fund	3,125	0	0	0	0	0	0	0	3,125
Reserve Maintenance Fund	0	751	3,742	0	0	0	0	0	4,493
TOTAL REVENUES:	**9,029**	**10,960**	**21,565**	**35,555**	**9,776**	**6,450**	**34,318**	**26,287**	**153,940**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	5,501	9,291	20,514	33,509	6,630	5,951	34,096	26,116	141,608
Planning and Design	3,528	1,669	1,051	2,046	3,146	499	222	171	12,332
TOTAL EXPENDITURES:	**9,029**	**10,960**	**21,565**	**35,555**	**9,776**	**6,450**	**34,318**	**26,287**	**153,940**

MIAMI INTERNATIONAL AIRPORT (MIA) - LAND ACQUISITION SUBPROGRAM **PROGRAM #: 2000001655**

DESCRIPTION: Expand MIA's blueprint by acquiring future land east and west of the airport as it becomes available to meet future growth

LOCATION: Various Sites — District Located: 6
Various Sites — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Aviation 2021 Commercial Paper	81,350	0	0	0	0	0	0	0	81,350
Aviation Revenue Bonds	115,672	0	0	0	0	0	0	0	115,672
Future Financing	46,995	88,396	98,456	144,686	115,799	0	0	0	494,332
Improvement Fund	27,019	0	0	0	0	0	0	0	27,019
TOTAL REVENUES:	**271,036**	**88,396**	**98,456**	**144,686**	**115,799**	**0**	**0**	**0**	**718,373**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	270,774	88,321	98,381	144,623	115,799	0	0	0	717,898
Planning and Design	262	75	75	63	0	0	0	0	475
TOTAL EXPENDITURES:	**271,036**	**88,396**	**98,456**	**144,686**	**115,799**	**0**	**0**	**0**	**718,373**

MIAMI INTERNATIONAL AIRPORT (MIA) - LANDSIDE AND ROADWAYS SUBPROGRAM **PROGRAM #: 2000001047**

DESCRIPTION: Construct new perimeter road bridge over Tamiami Canal to expand double lanes in both directions; install security fence including concrete barrier on the south side of the airport; update existing parking garages; construct new employee parking Garage #6 (exterior cladding); relocate Transportation Network Company (TNC) parking to the Miami Intermodal Center; construct passenger remote parling lot next to Miami Intermodal Center; install park 6 parking revenue system; install electrical vehicle charging stations at Park 8; structural repairs of the vehicular bridge around the inner Concourse D through Concourse J; repair the erosion in the wall of bridge 874648; rehabilitate employee parking lot roads and electrical infrastructure; construct a new perimeter hardening security along the airport periphery; demolish building at NW 21st Street; install new parking access and revenue control systems

LOCATION: Miami International Airport — District Located: 6
Unincorporated Miami-Dade County — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Aviation 2021 Commercial Paper	1,251	0	0	0	0	0	0	0	1,251
Aviation Revenue Bonds	7,592	0	0	0	0	0	0	0	7,592
Double-Barreled GO Bonds	588	0	0	0	0	0	0	0	588
FDOT Funds	33	2,985	6,223	0	0	656	4,134	6,164	20,195
Federal Aviation Administration	3,307	5,465	4,646	0	0	0	0	0	13,418
Future Financing	11,365	16,757	17,711	67,260	57,957	12,323	6,933	10,505	200,811
Reserve Maintenance Fund	2,984	0	0	0	0	0	0	0	2,984
TOTAL REVENUES:	**27,120**	**25,207**	**28,580**	**67,260**	**57,957**	**12,979**	**11,067**	**16,669**	**246,839**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	19,280	22,696	27,622	64,254	54,540	12,888	10,399	15,510	227,189
Planning and Design	7,840	2,511	958	3,006	3,417	91	668	1,159	19,650
TOTAL EXPENDITURES:	**27,120**	**25,207**	**28,580**	**67,260**	**57,957**	**12,979**	**11,067**	**16,669**	**246,839**

MIAMI INTERNATIONAL AIRPORT (MIA) - MISCELLANEOUS PROJECTS SUBPROGRAM **PROGRAM #: 2000000096**

DESCRIPTION: Rehabilitate Taxiway T and S; realign Taxiway R; construct Airport Operations Control Room (AOC); construct new employee parking garage; replace Concourses E through H ticket counters; repair MIA parking garage structure; and rehabilitate the Automated Peoples Mover ("APM") Bridge in Concourse E Satellite

LOCATION: Miami International Airport — District Located: 6
Unincorporated Miami-Dade County — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Aviation 2016 Commercial Paper	40,638	0	0	0	0	0	0	0	40,638
Aviation 2021 Commercial Paper	32,620	0	0	0	0	0	0	0	32,620
Aviation Revenue Bonds	95,828	0	0	0	0	0	0	0	95,828
Double-Barreled GO Bonds	33,732	0	0	0	0	0	0	0	33,732
FDOT Funds	21,602	0	0	0	0	0	0	0	21,602
Federal Aviation Administration	46,045	0	0	0	0	0	0	0	46,045
Future Financing	8,215	30,352	19,877	29,964	17,529	0	3,407	0	109,344
Improvement Fund	32,290	0	0	0	0	0	0	0	32,290
Reserve Maintenance Fund	1,631	0	0	0	0	0	0	0	1,631
TOTAL REVENUES:	**312,601**	**30,352**	**19,877**	**29,964**	**17,529**	**0**	**3,407**	**0**	**413,730**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	279,779	27,791	17,641	26,394	15,471	0	1,800	0	368,876
Planning and Design	32,822	2,561	2,236	3,570	2,058	0	1,607	0	44,854
TOTAL EXPENDITURES:	**312,601**	**30,352**	**19,877**	**29,964**	**17,529**	**0**	**3,407**	**0**	**413,730**

MIAMI INTERNATIONAL AIRPORT (MIA) - NEW PROGRAM CONTINGENCY **PROGRAM #: 2000001674**

DESCRIPTION: Provide contingency funding for various miscellaneous and/or extraordinary capital projects including but not limited to unforeseen construction costs

LOCATION: Miami International Airport — District Located: 6
Unincorporated Miami-Dade County — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Aviation Revenue Bonds	17,785	0	0	0	0	0	0	0	17,785
FDOT Funds	8,077	0	0	0	0	0	0	0	8,077
Federal Aviation Administration	56,780	0	0	0	0	0	0	0	56,780
Future Financing	0	0	0	52,802	75,179	57,962	79,498	613,258	878,699
TOTAL REVENUES:	**82,642**	**0**	**0**	**52,802**	**75,179**	**57,962**	**79,498**	**613,258**	**961,341**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	74,284	0	0	52,802	75,179	57,962	79,498	613,258	952,983
Planning and Design	8,358	0	0	0	0	0	0	0	8,358
TOTAL EXPENDITURES:	**82,642**	**0**	**0**	**52,802**	**75,179**	**57,962**	**79,498**	**613,258**	**961,341**

MIAMI INTERNATIONAL AIRPORT (MIA) - NORTH TERMINAL SUBPROGRAM **PROGRAM #: 2000001042**

DESCRIPTION: Redevelop North Terminal's regional commuter facility to include Concourse D west extension of building and apron and utilities phases 1 thru 6; upgrade North Terminal ramp level restrooms; implement North Terminal Gate Optimization; complete North Terminal Gate infrastructure upgrades to accommodate for larger aircraft; install Swing Door at Gates D-60; construct a new Air Operations Area (AOA) gate at Central Base; install North Terminal Development Baggage System; complete Transportation Security Administration (TSA) recapitalization; and purchase sky train vehicles; repair Admiral's Club infrastructure; install new terrazo at Concourse D; replace chiller plant 1; modify and adjust South Terminal smoke evacuation of the existing Emergency Fuel Shut Off (EFSO) 14 IVP, and its surrounding apron and drainage system; upgrade Customs and Border Protection (CBP) passport processing area; expand Concourse D to the west, including apron, utilities and 3rd level finishings

LOCATION: Miami International Airport — District Located: 6
Unincorporated Miami-Dade County — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Aviation 2021 Commercial Paper	505	0	0	0	0	0	0	0	505
Aviation Revenue Bonds	7,076	0	0	0	0	0	0	0	7,076
Claims Construction Fund	8,918	0	0	0	0	0	0	0	8,918
FDOT Funds	2,728	0	15,715	15,714	0	0	0	0	34,157
Future Financing	20,394	28,339	175,914	367,001	449,593	252,828	23,042	0	1,317,111
Reserve Maintenance Fund	8,669	0	0	0	0	0	0	0	8,669
Transportation Security Administration Funds	4,725	1,023	0	0	0	0	0	0	5,748
TOTAL REVENUES:	**53,015**	**29,362**	**191,629**	**382,715**	**449,593**	**252,828**	**23,042**	**0**	**1,382,184**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	31,819	27,571	181,243	362,264	425,470	239,424	21,256	0	1,289,047
Planning and Design	21,196	1,791	10,386	20,451	24,123	13,404	1,786	0	93,137
TOTAL EXPENDITURES:	**53,015**	**29,362**	**191,629**	**382,715**	**449,593**	**252,828**	**23,042**	**0**	**1,382,184**

MIAMI INTERNATIONAL AIRPORT (MIA) - PASSENGER BOARDING BRIDGES SUBPROGRAM **PROGRAM #: 2000000596**

DESCRIPTION: Replace 44 Passenger Boarding Bridges (PBBs) and associated equipment at concourses D, E, F and G

LOCATION: Miami International Airport — District Located: 6
Unincorporated Miami-Dade County — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Aviation 2021 Commercial Paper	1,213	0	0	0	0	0	0	0	1,213
Aviation Passenger Facility Charge	68,071	0	0	0	0	0	0	0	68,071
Aviation Revenue Bonds	7,664	0	0	0	0	0	0	0	7,664
FDOT Funds	2,087	0	0	0	0	0	0	0	2,087
Future Financing	0	5,977	0	0	0	0	0	0	5,977
TOTAL REVENUES:	**79,035**	**5,977**	**0**	**0**	**0**	**0**	**0**	**0**	**85,012**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	76,039	5,406	0	0	0	0	0	0	81,445
Planning and Design	2,996	571	0	0	0	0	0	0	3,567
TOTAL EXPENDITURES:	**79,035**	**5,977**	**0**	**0**	**0**	**0**	**0**	**0**	**85,012**

MIAMI INTERNATIONAL AIRPORT (MIA) - RESERVE MAINTENANCE SUBPROGRAM **PROGRAM #: 2000000068**

DESCRIPTION: Provide funding for various miscellaneous and/or extraordinary capital projects including but not limited to maintenance, repairs, renewals and/or replacement; replacement of IT equipment; replacement of vehicles; and miscellaneous environmental and paving rehabilitation projects

LOCATION: Miami International Airport — District Located: 6
Unincorporated Miami-Dade County — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Reserve Maintenance Fund	80,000	120,000	100,000	40,000	40,000	40,000	40,000	0	460,000
TOTAL REVENUES:	**80,000**	**120,000**	**100,000**	**40,000**	**40,000**	**40,000**	**40,000**	**0**	**460,000**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	79,896	120,000	100,000	40,000	40,000	40,000	40,000	0	459,896
Planning and Design	104	0	0	0	0	0	0	0	104
TOTAL EXPENDITURES:	**80,000**	**120,000**	**100,000**	**40,000**	**40,000**	**40,000**	**40,000**	**0**	**460,000**

MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL EXPANSION SUBPROGRAM **PROGRAM #: 2000001317**

DESCRIPTION: Perform Concourse H Glazing and Curtain Wall Assessment and Corrective Action; demolish Building 3050 for South Terminal Expansion; relocate South Terminal Apron and Utilities Phase 1; expand South Terminal eastward adding new gates; and develop South Terminal Centralized Checkpoint; construct new lounge; construct new lounge; rehabilitate concourse H and Concourse H to J connector; build a vehicle fueling and car wash facility; renovate Concourse H restrooms; build a new fueling maintenance and administration consolidation building; rehabilitate South Terminal apron and utilities; build a temporary South Terminal General Service Equipment (GSA) facility and Air Operations Area modifications; construct a temporary carousel retrofit at Concourse H; replace South Terminal Common Use Self-Service (CUSS) kiosks; install new Baggage Handling System Central Terminal to South Terminal Crossover; and build a new club lounge

LOCATION: Miami International Airport — District Located: 6
Unincorporated Miami-Dade County — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Aviation 2021 Commercial Paper	13,689	0	0	0	0	0	0	0	13,689
Aviation Revenue Bonds	6,103	0	0	0	0	0	0	0	6,103
FDOT Funds	19,928	6,551	3,275	1,638	0	0	0	0	31,392
Federal Aviation Administration	59,684	20,893	10,446	5,223	0	0	0	0	96,246
Future Financing	91,024	135,186	211,076	227,547	60,704	13,000	4,720	0	743,257
Reserve Maintenance Fund	6,740	0	0	0	0	0	0	0	6,740
TOTAL REVENUES:	**197,168**	**162,630**	**224,797**	**234,408**	**60,704**	**13,000**	**4,720**	**0**	**897,427**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	180,972	152,890	212,483	221,567	57,612	12,887	4,530	0	842,941
Planning and Design	16,196	9,740	12,314	12,841	3,092	113	190	0	54,486
TOTAL EXPENDITURES:	**197,168**	**162,630**	**224,797**	**234,408**	**60,704**	**13,000**	**4,720**	**0**	**897,427**

MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL SUBPROGRAM **PROGRAM #: 2000000095**

DESCRIPTION: Update the south and central terminal baggage handling system; replace Concourse H roof; perform security upgrades at Concourse H; and install Visual Guidance Docking System (VGDS) at Concourse H

LOCATION: Miami International Airport — District Located: 6
Unincorporated Miami-Dade County — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Aviation 2016 Commercial Paper	121,131	0	0	0	0	0	0	0	121,131
Aviation 2021 Commercial Paper	2,968	0	0	0	0	0	0	0	2,968
Aviation Operating Funds	1,841	0	0	0	0	0	0	0	1,841
Aviation Passenger Facility Charge	22,824	0	0	0	0	0	0	0	22,824
Aviation Revenue Bonds	39,125	0	0	0	0	0	0	0	39,125
FDOT Funds	14,646	1,430	1,492	0	0	0	0	0	17,568
Federal Aviation Administration	3,389	0	0	0	0	0	0	0	3,389
Future Financing	0	1,431	3,380	0	0	0	0	0	4,811
Reserve Maintenance Fund	277	0	0	0	0	0	0	0	277
Transportation Security Administration Funds	101,161	0	0	0	0	0	0	0	101,161
TOTAL REVENUES:	**307,362**	**2,861**	**4,872**	**0**	**0**	**0**	**0**	**0**	**315,095**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	282,262	2,689	4,578	0	0	0	0	0	289,529
Planning and Design	25,100	172	294	0	0	0	0	0	25,566
TOTAL EXPENDITURES:	**307,362**	**2,861**	**4,872**	**0**	**0**	**0**	**0**	**0**	**315,095**

MIAMI INTERNATIONAL AIRPORT (MIA) - SUPPORT PROJECTS SUBPROGRAM **PROGRAM #: 2000001319**

DESCRIPTION: Implement a credentialing and identity management system; implement an airport surface management system; implement a checkpoint queue wait time analyzer system; implement a biometric enabled common use passenger processing system; purchase and install Concourse G preconditioned air equipment; install central terminal closed circuit TV and access control; design central terminal fire protection system; install visual guiding dockage system in Concourse J gates; upgrade smoke evacuation system in Concourse H; and purchase Surface Management System and Advanced Technology (AT) X-ray Security Screening System

LOCATION: Miami International Airport — District Located: 6
Unincorporated Miami-Dade County — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Aviation Operating Funds	111	0	0	0	0	0	0	0	111
Aviation Revenue Bonds	14,433	0	0	0	0	0	0	0	14,433
FDOT Funds	2,326	415	0	0	0	0	0	0	2,741
Future Financing	6,742	4,594	3,756	2,070	0	0	0	0	17,162
Improvement Fund	8,663	0	0	0	0	0	0	0	8,663
Reserve Maintenance Fund	635	0	0	0	0	0	0	0	635
TOTAL REVENUES:	**32,910**	**5,009**	**3,756**	**2,070**	**0**	**0**	**0**	**0**	**43,745**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	30,702	4,513	3,500	1,929	0	0	0	0	40,644
Planning and Design	2,208	496	256	141	0	0	0	0	3,101
TOTAL EXPENDITURES:	**32,910**	**5,009**	**3,756**	**2,070**	**0**	**0**	**0**	**0**	**43,745**

MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE RESTROOMS SUBPROGRAM PROGRAM #: 2000001575

DESCRIPTION: Modernize public restrooms terminal wide consisting of seven (7) projects estimated to take five (5) years to complete; project includes but is not limited to demolition, new flooring, new partitions, painting and updated fixtures and lighting

LOCATION: Miami International Airport | District Located: 6
Unincorporated Miami-Dade County | District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Aviation Revenue Bonds	14,055	0	0	0	0	0	0	0	14,055
FDOT Funds	1,037	482	241	120	120	0	0	0	2,000
Federal Aviation Administration	2,493	0	0	0	0	0	0	0	2,493
Future Financing	5,727	14,296	44,951	41,764	34,797	25,600	26,846	44,800	238,781
Reserve Maintenance Fund	4,274	0	0	0	0	0	0	0	4,274
TOTAL REVENUES:	**27,586**	**14,778**	**45,192**	**41,884**	**34,917**	**25,600**	**26,846**	**44,800**	**261,603**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	14,853	13,816	43,205	40,845	34,759	25,600	26,553	44,800	244,431
Planning and Design	12,733	962	1,987	1,039	158	0	293	0	17,172
TOTAL EXPENDITURES:	**27,586**	**14,778**	**45,192**	**41,884**	**34,917**	**25,600**	**26,846**	**44,800**	**261,603**

MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE ROOF SUBPROGRAM PROGRAM #: 2000001574

DESCRIPTION: Replace and upgrade the terminal-wide roof and lightning systems to include roof demolition and roof replacement with a Modified Bitumen Membrane Roofing System; and implement mechanical, structural, electrical and plumbing (MEP) upgrades; and install a lightning protection system

LOCATION: Miami International Airport | District Located: 6
Unincorporated Miami-Dade County | District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Aviation 2021 Commercial Paper	104	0	0	0	0	0	0	0	104
Aviation Revenue Bonds	6,475	0	0	0	0	0	0	0	6,475
FDOT Funds	5,524	660	0	0	0	0	0	0	6,184
Future Financing	0	12,330	83,933	147,868	248,401	250,614	3,928	0	747,074
Reserve Maintenance Fund	0	7,000	0	0	0	0	0	0	7,000
TOTAL REVENUES:	**12,103**	**19,990**	**83,933**	**147,868**	**248,401**	**250,614**	**3,928**	**0**	**766,837**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	1,089	19,712	83,408	146,923	246,832	250,195	3,928	0	752,087
Planning and Design	11,014	278	525	945	1,569	419	0	0	14,750
TOTAL EXPENDITURES:	**12,103**	**19,990**	**83,933**	**147,868**	**248,401**	**250,614**	**3,928**	**0**	**766,837**

MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE SUBPROGRAM **PROGRAM #: 2000001043**

DESCRIPTION: Relocate tenants supporting south and central terminal projects; initiate passenger boarding bridges phase II, consisting of the replacement of 50 passenger boarding bridges and related infrastructure; replace public address system; purchase Computer Tomography X-ray (CTX); replace Transportation Security Administration (TSA) security lane equipment; purchase 2-way radio communication system; upgrade Customs and Border Protection (CBP) network and circuits; build Concourse F to Concourse H interconnector; construct central and south terminal bag claim optimization phase 2 and 3; and renovate Concourse D U.S. Customs and Border Protection passport processing area; demolish building 3025; relocate Fire Department Microwave Radio System; implement innovation projects such as automated exit lanes, parallel reality, wall displays and hologram displays; install new technology network; replace existing terminal seating with innovative seating that includes charging stations; replace carpet areas in the airport with terrazzo flooring; replace all wall display screens; replace components of FAT oil and Grease (FOG) program; replace bathroom exhaust fans; upgrade computer room in terminal D; upgrade north and central terminal passenger loading bridges; improve lower level safety and security measures; build a new Concourse H to Concourse J vertical circulation and modify Concourses G, H and J checkpoints; and replace upper and lower Drive Pedestrian Crosswalk lighting

LOCATION:	Miami International Airport	District Located:	6
	Unincorporated Miami-Dade County	District(s) Served:	Countywide

REVENUE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Aviation 2021 Commercial Paper	10,065	0	0	0	0	0	0	0	10,065
Aviation Passenger Facility Charge	2,741	11,145	17,234	21,838	17,042	0	0	0	70,000
Aviation Revenue Bonds	5,387	0	0	0	0	0	0	0	5,387
FDOT Funds	1,609	2,351	818	855	0	0	0	0	5,633
Federal Aviation Administration	3,260	1,606	4,534	8,502	4,251	668	0	0	22,821
Future Financing	47,794	121,284	140,615	94,131	111,306	39,354	42,091	65,400	661,975
Improvement Fund	18,167	8,235	12,353	13,726	3,448	0	0	0	55,929
Reserve Maintenance Fund	11,610	2,214	4,218	1,941	2,889	0	0	0	22,872
TOTAL REVENUES:	**100,633**	**146,835**	**179,772**	**140,993**	**138,936**	**40,022**	**42,091**	**65,400**	**854,682**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	82,667	140,562	173,460	134,528	134,602	39,082	41,753	65,400	812,054
Planning and Design	17,966	6,273	6,312	6,465	4,334	940	338	0	42,628
TOTAL EXPENDITURES:	**100,633**	**146,835**	**179,772**	**140,993**	**138,936**	**40,022**	**42,091**	**65,400**	**854,682**

UNFUNDED CAPITAL PROGRAMS

PROGRAM NAME	**LOCATION**	**(dollars in thousands) ESTIMATED PROGRAM COST**
GENERAL AVIATION AIRPORTS - FUTURE PROJECTS	Various Miami-Dade County Airports	6,032
MIA - 700 SERIES BUILDING EXPANSION	Miami International Airport	14,200
MIA - LANDSIDE PROGRAM UPGRADES	Miami International Airport	6,480
MIA - NON-TERMINAL BUILDING UPGRADES	Miami international Airport	16,028
MIA - PARKING UPGRADES	Miami International Airport	14,200
MIA - PERIMETER ROAD WIDENING	Miami International Airport	20,000
MIA - RUNWAY 9-27 WIDENING	Miami International Airport	335,600
MIA - TERMINAL WIDE PROJECTS	Miami International Airport	35,086
MIA TNC REMOTE PARKING GARAGE (PROLOGICS)	Miami International Airport	153,187
	UNFUNDED TOTAL	600,813