Cultural Affairs

The mission of the Department of Cultural Affairs (CUA) is to provide the community with world-class performance and innovative programming that inspire creativity and foster cultural exchange with artists, educators, and businesses to create an international vibrant hub where art and commerce thrive together. In carrying out its mission, CUA envisions Miami-Dade County as a major international cultural capital supported by a vibrant, resilient creative ecosystem. The Department works to reflect and represent the diverse artists, cultural organizations and audiences it serves through strategic investments in cultural development, the creation of resilient cultural facilities throughout the county, and the delivery of accessible cultural opportunities for residents and visitors.

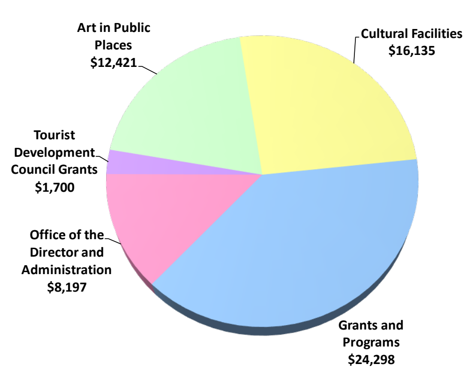
In supporting the strategic priority of Healthy and Safe Communities, CUA promotes cultural excellence, access, and participation countywide by creating and supporting opportunities for artists, cultural organizations, and the public. The Department provides grants, technical assistance, public information, and collaborative community planning to more than 1,000 nonprofit cultural organizations and thousands of resident artists. CUA directs the Art in Public Places (APP) program and supports its governing board, the Art in Public Places Trust, by commissioning, maintaining, and promoting the County's public art collection. The Department also manages four county-owned cultural arts facilities and provides selected programming tailored to the community, each focused on delivering high-quality arts experiences. In addition, CUA develops cultural education programs that serve people of all ages and abilities.

The Department's stakeholders include artists, cultural organizations, businesses, and the residents and visitors of Miami-Dade County who are their audiences and supporters. To reach its mission, the Department is strengthening its partnerships with the Cultural Arts Council, the Art in Public Places Trust, and the Tourist Development Council as well as the Miami-Dade County Public School system, the Children's Trust, cultural organizations, individual artists and community and statewide organizations. The Department's customers include patrons of its facilities and users of nonprofit-managed County cultural assets. Cultural organizations and artists rely on the Department for financial support, professional development, and access to resilient, affordable facilities for creating and presenting work. CUA also partners with community members, volunteers, advisory committees, and leaders across business, tourism, education, and philanthropy to ensure transparent processes, collaboration, and engagement across all 13 Miami-Dade County Commission districts. The Department further works closely with municipal governments and other County departments on cultural capital projects.

FY 2026-27 Proposed Operating Budget

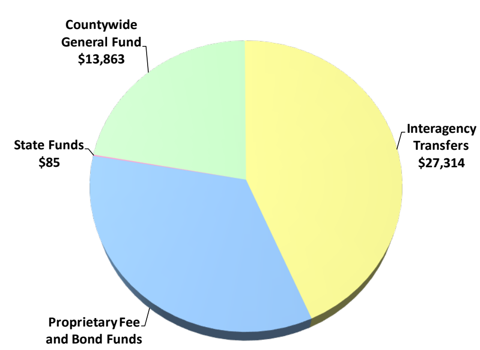
Expenditures by Activity

(dollars in thousands)



Revenues by Source

(dollars in thousands)



OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 23-24	Actual FY 24-25	Budget FY 25-26	Proposed FY 26-27
Revenue Summary				
General Fund Countywide	11,647	12,203	14,008	13,863
Carryover	20,001	24,765	19,585	18,332
Fees and Charges	255	88	50	108
Interest Earnings	625	634	0	36
Miscellaneous Revenues	7,077	8,966	6,068	6,078
Other Revenues	4,124	4,287	4,700	4,641
Private Donations	231	403	17	0
In-Kind Contributions	249	0	0	0
State Grants	268	22	35	85
Federal Grants	40	0	0	0
Tourist Development Surtax	100	228	216	215
Convention Development Tax	16,365	13,870	13,870	14,075
Tourist Development Tax	18,291	15,575	12,756	13,229
Total Revenues	79,273	81,041	71,305	70,662
Operating Expenditures Summary				
Salary	10,007	9,890	10,463	11,328
Fringe Benefits	3,606	3,904	4,332	5,033
Court Costs	0	0	20	9
Contractual Services	4,528	4,227	4,761	4,850
Other Operating	2,908	3,396	5,289	3,973
Charges for County Services	1,963	1,895	2,558	2,097
Grants to Outside Organizations	26,458	25,170	25,354	25,404
Capital	5,011	9,170	8,198	10,057
Total Operating Expenditures	54,481	57,652	60,975	62,751
Non-Operating Expenditures Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	2	0	2	2
Debt Service	8	28	48	28
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	10,280	7,881
Total Non-Operating Expenditures	10	28	10,330	7,911

	Total Funding		Total Positions	
(dollars in thousands) Expenditure By Program	Budget FY 25-26	Proposed FY 26-27	Budget FY 25-26	Proposed FY 26-27
Strategic Priority: Healthy and Safe Communities				
Office of the Director and Administration	7,745	8,197	33	38
Grants and Programs	24,459	24,298	0	0
Art in Public Places	10,308	12,421	8	8
Cultural Facilities	16,763	16,135	51	53
Tourist Development Council Grants	1,700	1,700	0	0
Total Operating Expenditures	60,975	62,751	92	99

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	Actual FY 23-24	Actual FY 24-25	Budget FY 25-26	Projection FY 25-26	Proposed FY 26-27
	(dollars in thousands)				
Advertising	488	572	706	490	545
Fuel	8	7	14	10	9
Overtime	23	18	23	14	23
Rent	336	370	442	430	486
Security Services	308	304	360	307	318
Temporary Services	184	153	110	117	161
Travel and Registration	20	12	115	28	55
Utilities	566	519	690	533	559

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	FUTURE	TOTAL
Revenue									
BBC GOB Financing	33,535	38,242	29,889	5,822	0	0	0	0	107,488
CIIP Program Bonds	5,548	0	0	0	0	0	0	0	5,548
CIIP Program Financing	57,648	61,984	35,734	11,123	0	0	0	0	166,489
CUA - Parking Revenues	6,000	0	0	0	0	0	0	0	6,000
CreARTE Grant	75	25	0	0	0	0	0	0	100
Knight Foundation Grant	0	0	0	2,000	0	0	0	0	2,000
Miscellaneous Operating Revenues - MDCA	181	144	0	0	0	0	0	0	325
Special Obligation Bond Series 2005	14,097	0	0	0	0	0	0	0	14,097
State of Florida African-American Cultural and Historical Grant Program	1,000	0	0	0	0	0	0	0	1,000
State of Florida Cultural Facilities Grant Program	500	500	0	0	0	0	0	0	1,000
Total:	118,584	100,895	65,623	18,945	0	0	0	0	304,047
Expenditures									
Strategic Priority: III									
Cultural - Facility Expansions	9,043	15,100	8,722	0	0	0	0	0	32,865
Cultural - Facility Renovations	41,135	37,052	32,287	11,945	0	0	0	0	122,419
Cultural, Library, and Educational Facilities	9,000	1,000	0	0	0	0	0	0	10,000
Vizcaya - Facility Renovations	29,660	9,020	0	0	0	0	0	0	38,680
Strategic Priority: HSC									
Cultural - New Facilities	19,134	33,768	17,564	9,117	0	0	0	0	79,583
Cultural, Library, and Educational Facilities	1,000	11,000	8,500	0	0	0	0	0	20,500
Total:	108,972	106,940	67,073	21,062	0	0	0	0	304,047

TABLE OF ORGANIZATION

OFFICE OF THE DIRECTOR AND ADMINISTRATION

Oversees all departmental activities, in coordination with the Cultural Affairs Council, the Art in Public Places Trust and the Tourist Development Council; provides administrative oversight over grants and programs

FY 25-26	FY 26-27
33	38

GRANTS AND PROGRAMS

Provides integrated investments and technical assistance to the cultural industry and makes cultural activities more accessible for residents and visitors

FY 25-26	FY 26-27
0	0

ART IN PUBLIC PLACES

Improves the quality of public buildings and civic spaces throughout Miami-Dade County with public art

FY 25-26	FY 26-27
8	8

CULTURAL FACILITIES

Manages, operates, programs, and markets the African Heritage Cultural Arts Center, Dennis C. Moss Cultural Arts Center, Joseph Caleb Auditorium and Miami-Dade County Auditorium

FY 25-26	FY 26-27
51	53

The FY 2026-27 total number of full-time equivalent positions is 143

DIVISION: OFFICE OF THE DIRECTOR AND ADMINISTRATION

The Office of the Director and Administration develops and implements countywide cultural policies and manages major public investments in partnership with the Cultural Affairs Council, the Art in Public Places Trust, and the Tourist Development Council. The Division oversees construction project management for more than 60 cultural facility projects and directs the Department's business operations, including financial management, budgeting, procurement, and oversight of the Department's budget.

Strategic Plan Objectives

- HSC3-4: Strengthen, conserve and grow cultural, park, natural, and library resources and collections

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Improve existing cultural facilities in neighborhoods throughout Miami-Dade County and the quality of Miami-Dade County's built environment	Total active capital projects	OP	↔	21	50	18	35

ACCOMPLISHMENTS

- In FY 2025-26 the Department earned seven NACo Achievement Awards for initiatives expanding equitable access to cultural resources; these awards recognize work across the Department, including: Developing the next generation of arts leaders in Miami-Dade County through our Miami Emerging Arts Leaders Program; expanding public engagement through Miami-Dade's Art in Public Places Initiative; the Golden Ticket Arts Guide; Miami-Dade County Auditorium's Away from Home Series keeping arts accessible through county-wide performances; Miami-Dade Summer Golden Tours: Expanding Arts Access for Seniors Across the County in collaboration with Community Services and Cultural Affairs; "The Way of Water: Miami-Dade" an interdepartmental collaboration with Cultural Affairs' Moss Center, Water and Sewer, Resilience, Public Works to highlight stewards of the county vital resource - water; and Youth Arts in the Parks

BUDGET COMMENTS

- In FY 2025-26, the Department received a $900,000 grant from The Miami Foundation; the grant will provide the department $300,000 annually over the next three years beginning August 1, 2026, through July 31, 2029; the grant will be used to support the operations and activities of the department
- The Department's FY 2026-27 Proposed Budget Includes $13.870 million in Convention Development Tax revenue, $13.229 million in Tourist Development Tax revenue, $215,000 in Tourist Development Surtax, and $13.863 million in General Fund support
- **In the first quarter of FY 2025-26, Cultural Affairs received five overage positions ($780,000): two Construction Projects Managers, one Projects Administrator, one Administrative Officer 2, and one Director's position; these positions were added due to the department's increasing workload in all areas including grants and program administration, capital projects implementation, and the management and programming of cultural facilities**

DIVISION: GRANTS AND PROGRAMS

The Grants and Programs Division administers more than 700 grant programs that support artists and cultural organizations, providing technical assistance, ensuring compliance with funding requirements, and maintaining transparent processes. The Division also manages arts education and engagement initiatives, including Culture Shock Miami, the Golden Ticket Arts Guide, All Kids Included and the Miami Emerging Arts Leaders program. These programs expand access to the arts for residents of all ages and abilities, with a particular focus on youth with disabilities, teens, and seniors.

Strategic Plan Objectives

- HSC3-1: Ensure parks, libraries, and cultural facilities are accessible and enjoyed by growing numbers of residents and visitors

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Secure, invest and maximize additional public and private resources to improve and expand programs, services and facilities	Grant contracts administered providing support to cultural organizations and artists	OP	↔	864	911	800	660

Strategic Plan Objectives

- HSC3-3: Provide inspiring, inclusive, and affordable programs and services that create an uplifting place to live in and visit

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Extend the Department's technical assistance services to additional areas of need for cultural organizations and artists	Number of grant workshops for cultural organizations and artists	OP	↔	21	29	15	25
Increase awareness of, access to, and public participation in cultural activities	Tickets sold through the Culture Shock Miami program	OC	↑	15,330	10,900	6,600	6,600
	Golden ticket arts guides printed	OP	↔	25,000	25,000	25,000	25,000

ACCOMPLISHMENTS

- In FY 2024-25, the Department expanded the All Kids Included Youth Arts in the Parks program with a seventh site in Homestead; the Miami Emerging Arts Leaders program marked twenty-two years with 12 events serving over 1,200 arts professionals; the Department served 285,693 children and more than 25,000 seniors through grant-supported and education programs

KEY ISSUES

- The cultural sector's stability and long-term viability continue to depend on strengthened grant support as cultural organizations continue to work through and adapt to economic uncertainty as well as rising operational costs; the ability of cultural organizations and artists being able to sustain cultural programming increasingly relies on consistent and growing funding support; the Cultural Arts Council working with Miami-Dade County's Cultural Affairs Department continues exploring options for creating an alternative dedicated funding source to sustain this world-renowned cultural community

PRIORITY INITIATIVES

- In FY 2026-27, the Grants and Programs Division will continue to work with the Cultural Arts Council, to identify dedicated alternative funding sources to support cultural programming for the community through cultural grants; this initiative will lessen reliance on the County's General Fund, provide a more reliable and stable financial support for cultural organizations and artists and strengthen the long-term sustainability of cultural programming countywide

BUDGET COMMENTS

- In FY 2026-27, the Department continues to serve as a liaison to the following County-supported cultural institutions funded with Convention Development Tax: Fairchild Tropical Botanic Gardens ($376,000), Museum of Miami (previously known as History Miami) ($4 million), Fantasy Theater Factory Inc. (Sandrell Rivers Theater), ($460,000), Vizcaya Museum and Gardens ($4 million), the Westchester Cultural Arts Center ($500,000), the Phillip and Patricia Frost Museum of Science, Aquarium and Planetarium ($4 million), the Perez Art Museum Miami ($4 million), the Cuban Museum ($550,000), Bay of Pigs Museum ($500,000), Miami Children's Museum ($785,000), ZooMiami Foundation, Inc. ($293,000), and the Adrienne Arsht Center for the Performing Arts ($14.558 million); the Department continues to provide oversight over the County's capital investment of the Adrienne Arsht Center, Fairchild Tropical Botanic Garden, and Vizcaya Museum and Gardens
- The FY 2026-27 Budget includes $200,000 in Tourist Development Taxes for the Fashion Week event
- The FY 2026-27 Proposed Budget includes $23.391 million in funding to support the cultural competitive grants and programs
- The FY 2026-27 Proposed Budget includes $370,000 in funding support for the Culture Shock Miami program (www.cultureshockmiami.com), through which students ages 13-22 can purchase tickets to cultural performances and museums around Miami-Dade County for only $5
- The FY 2026-27 Proposed Budget includes continued grant funding from The Children's Trust ($1.5 million); the Children's Trust grant provides project-based funding to enrich the lives of children and families through the arts by making live arts experiences available to more children and youth throughout Miami-Dade County ($1.4 million), as well as funding for one full-time Administrative Officer 2 position ($100,000) to assist with the program management for "All Kids Included" initiatives, and the "Summer Arts and Science Camps for Kids" and "Youth Arts Enrichment" grants programs

DIVISION: ART IN PUBLIC PLACES

The Art in Public Places Division improves the quality of the built environment and civic spaces throughout Miami-Dade County through the commissioning and stewardship of public art. The Division implements world-class art installations, supports the work of local artists, and provides access to public art across all communities countywide. The program manages an annual portfolio of approximately 120 projects in various stages of planning, design, and installation.

Strategic Plan Objectives

- HSC3-4: Strengthen, conserve and grow cultural, park, natural, and library resources and collections

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Improve existing cultural facilities in neighborhoods throughout Miami-Dade County and the quality of Miami-Dade County's built environment	Public art projects active (in design, fabrication, or installation phases)	OP	↔	153	153	105	105

ACCOMPLISHMENTS

- In 2024, Art in Public Places marked its 50th anniversary with workshops and an artist panel at the Pérez Art Museum Miami; artists discussed how public art shapes Miami-Dade's built environment and the value of public-private partnerships, highlighting the program's commitment to accessibility through museum quality art accessible to all residents and visitors

BUDGET COMMENTS

- The Department continues to work on a variety of major public art projects, managing works by various local, national and international artists; these artwork commissions are associated with various capital projects across the County including, but not limited to, the expansion of Aviation's Central Terminal, Seaport's new terminals G and K as well as the new Royal Caribbean Group Headquarters, Housing and Community Development's various housing projects, including Liberty Square Rising, Culmer Place, Homestead Gardens, Perrine Village, Rainbow Village, and Heritage South, and Transit and Public Works' Metrorail station improvements at Brownsville, Dadeland South, Northside, and South Miami stations

DIVISION: CULTURAL FACILITIES

The Cultural Facilities Division manages and operates the MOSS, the Joseph Caleb Auditorium, the Marshall L. Davis Sr. African Heritage Cultural Arts Center and the Miami-Dade County Auditorium, ensuring residents and visitors have access to high-quality cultural experiences. The Division oversees cultural facility capital improvements countywide and manages partnerships with nonprofit operators of County cultural venues, including the Adrienne Arsht Center for the Performing Arts, the Phillip and Patricia Frost Museum of Science, Aquarium and Planetarium, Fairchild Tropical Botanic Garden, the Historic Hampton House, the Museum of Miami, the Perez Art Museum Miami, Sandrell Rivers Theatre, Vizcaya Museum and Gardens, the Westchester Cultural Arts Center, the Bay of Pigs Museum, and the Cuban Museum

Strategic Plan Objectives

- HSC3-2: Provide parks, libraries, and cultural facilities that are expertly managed, attractively designed, and safe

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Operate excellent cultural facilities	Attendance at Marshall L. Davis, Sr. African Heritage Cultural Arts Center	OC	↑	51,310	51,261	55,200	58,516
	Attendance at Dennis C. Moss Cultural Arts Center	OC	↑	66,068	77,702	74,000	78,000
	Attendance at Joseph Caleb Auditorium	OC	↑	4,000	3,558	3,500	2,350
	Attendance at Miami-Dade County Auditorium	OC	↑	66,425	11,175	2,000	2,000

Strategic Plan Objectives

- HSC3-3: Provide inspiring, inclusive, and affordable programs and services that create an uplifting place to live in and visit

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Program excellent cultural facilities	Events at Marshall L. Davis, Sr. African Heritage Cultural Arts Center	OP	↔	475	495	479	426
	Events at Dennis C. Moss Cultural Arts Center	OP	↔	354	354	360	360
	Events at Joseph Caleb Auditorium	OP	↔	8	13	7	16
	Events at Miami-Dade County Auditorium*	OP	↔	129	79	25	25

*Due to ongoing construction at the Miami-Dade County Auditorium, events are not being held at the facility and are temporarily being held at alternative venues throughout Miami-Dade County

ACCOMPLISHMENTS

- In FY 2024-25, the Department presented The Way of Water, a free performance created with the Dennis C. Moss Cultural Arts Center and County partners featuring frontline staff to highlight Miami's water systems and engage residents through music dance and spoken word; the MDCA secured a state grant and completed the Away from Home series with seventy-nine events across more than 12 venues
- In October of 2025, the Marshall L. Davis Sr. African Heritage Cultural Arts Center launched a new website integrated into the County's digital infrastructure, improving operational efficiency by eliminating the need for an external website developer; the website expanded the Center's digital reach by making the site more accessible to its constituents for tickets & class registration. Administratively, this change increased the County's capacity to control the design and back-end functionality of the website. It also included improved accessibility compliance with guidelines required by American with Disabilities Act

KEY ISSUES

- Currently, the Department is looking to replace its outdated ticketing system with a newer system that will integrate not only the ticketing of performances but also the ability to allow patrons of the arts at the various facilities to register for events/programs facility-wide offered by the Cultural Affairs Department
- The Marshall L. Davis, Sr. African Heritage Cultural Arts Center continues to face ongoing operational challenges including minor day-to-day repairs and renovations to the facility, adequate program and event staffing, technology upgrades for the computer lab, and instrument replacement; the Department continues to look for creative ways to increase revenues at the facility to generate revenue that can sustain programming and strengthen community engagement

PRIORITY INITIATIVES

- In FY 2026-27, the Department will explore cost saving opportunities for efficiencies within its cultural facilities by consolidating functions including marketing, maintenance, human resources, procurement and budget, which will reduce administrative redundancy, improve resource allocation, standardize service delivery across facilities and strengthen operational performance countywide
- The Cultural Facilities Division continues managing various high profile capital programs to include the Coconut Grove Playhouse ($59 million), the Miami-Dade County Auditorium ($98.101 million), and the Joseph Caleb Auditorium ($22.865 million); each capital project is designed to include artistic spaces for public gatherings as part their revenue generating model; the targeted completion date for the Joseph Caleb Auditorium is FY 2027-28 and FY 2028-29 for the Coconut Grove Playhouse and the Miami-Dade County Auditorium; the budgetary impact to complete the construction and/or renovation of these facilities is supported with various funding sources to include the Building Better Communities - General Obligation Bond (BBC-GOB) program, the Countywide Infrastructure Investment Program (CIIP), bond proceeds, operating revenues, and various grants organizational and state grants

BUDGET COMMENTS

- The Department's FY 2026-27 Proposed Budget includes continued general fund support for the film program at the Marshall Davis, Sr. African Heritage Cultural Arts Center ($40,000); the program trains at-risk middle and high school students in preparation for careers in film and television production
- The FY 2026-27 Proposed Budget includes $948,000 in operational support for the Joseph Caleb Auditorium to fund art education and cultural programs which are currently being presented at alternate venues; the 962-seat auditorium still remains closed to the public due to ongoing renovations to include back-of-the-house amenities to broaden the facility's programming spectrum and revenue generating ability; the facility is anticipated to open in FY 2028-29
- In the first quarter of FY 2025-26, Cultural Affairs added two overage positions: one Assistant Theater Director, and one Cultural Affairs Instructor approved at the Marshall L. Davis Sr., African Heritage Cultural Arts Center ($303,000); these positions were added due to the department's increasing workload in all areas including program management, administration, and instructional services

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2026–27 Proposed Budget and Multi-Year Capital Plan for the Dennis C. Moss Cultural Arts Center reflects the reallocation of previously programmed funding for a proposed free-standing café originally intended to support event catering and community use toward more urgent, facility-wide infrastructure improvements; these include fire alarm and smoke evacuation system upgrades, chiller replacements, roof replacement, theatrical equipment and LED lighting upgrades, fiber rewiring for audiovisual systems, exterior and concert lawn lighting enhancements (including EV charging stations), installation of an automated security gate, and marquee and LED signage upgrades; the capital program is funded with BBC-GOB ($4.422 million) and CIIP ($5.511 million) (total program cost $9.933 million; $2.126 million in FY 2026-27; capital program #2000000213)
- The FY 2026-27 Proposed Budget and Multi Year Capital Plan continues to fund major upgrades to the Joseph Caleb Auditorium; the Phase I back of house expansion, scheduled to be completed by August 2026, significantly expands the loading dock and theater support spaces to improve operations and support a wider range of performances; Phase II, projected to start in late 2026, will upgrade and update major building systems and finishes in the front of house areas and courtyard; the facility is projected to reopen for the FY 2027 28 season with an estimated $2 million annual operating impact and 11 FTEs; shows will continue at alternate venues during construction; the capital program is funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds ($5.925 million), a State of Florida African-American Cultural and Historical Grant ($1 million), a State of Florida Cultural Facilities Grant ($500,000) and through the Countywide Infrastructure Investment Program (CIIP) ($15.440 million) (total program cost $22.865 million; $10.1 million in FY 2026-27; capital program #9310220)
- The FY 2026-27 Proposed Budget and Multi Year Capital Plan continues funding for the renovation of the Miami Dade County Auditorium; major improvements include asbestos abatement, structural upgrades, roof replacement, new mechanical and plumbing systems, upgraded theatrical systems, and reconfigured interior spaces for functionality and ADA compliant accessibility; bidding and award of the construction contract are scheduled to be completed by the end of 2026; the facility is expected to reopen in FY 2028 29 with an estimated $5 million annual operating impact and 15 FTEs; MDCA will continue presenting shows at other venues during construction; the capital program is funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds ($770,000), a State of Florida Cultural Facilities grant ($500,000), miscellaneous operating revenues ($325,000), and through the Countywide Infrastructure Investment Program (CIIP) ($96.747 million) (total program cost $98.101 million; $32.623 million in FY 2026-27; capital program #931360)
- The Department's FY 2026-27 Proposed Budget and Multi-Year Capital Plan includes funding for additional improvements at the Westchester Community Arts Center; improvements include building exterior corridors connecting the back-of-house to the front-of-house walkways; the capital program is funded with Building Better Communities General Obligation Bond (BBC-GOB) program proceeds ($19,000) and through the Countywide Infrastructure Investment Program (CIIP) ($1.032 million) (total program cost $1.051 million; $901,000 in FY 2026-27; capital program #2000004435)
- The Department's FY 2026-27 Proposed Budget and Multi-Year Capital Plan includes funding to begin the planning and design work on a new Marshall L. Davis, Sr. African Heritage Cultural Arts Center to replace the existing, outdated facility at its current location; the new Center will be created as a 21st century sustainable complex with increased state-of-the-art capacity to offer educational programs for children and youth in all arts disciplines, to present arts and humanities events to the general public and to continue to cultivate the work of community artists and arts organizations; a solicitation for architectural, engineering and specialty consultants is planned to be conducted by the end of 2026 and the planning and design process is anticipated to take approximately two years to complete; the capital program is funded through the Countywide Infrastructure Investment Program (CIIP) ($5 million) and a CreArte grant ($100,000) (total program cost $5.1 million; $3.025 million in FY 2026-27; capital program #2000004028)

- The Department's FY 2026-27 Proposed Budget and Multi-Year Capital Plan includes the continued management of the Coconut Grove Playhouse project development; Phase I, which began in April 2025 and is scheduled to be completed in early 2027, includes asbestos abatement, preservation of architectural elements, structural shoring, partial demolition, and additional repairs required to address significant structural deterioration of the historic Gateway Building; Phase II, which includes construction of the new theater, rehabilitation of the historic Gateway Building, and development of a parking garage building, is scheduled for regulatory reviews, permitting, bidding and award of the construction contract during the balance of 2026; once the project is completed in FY28-29, the day-to-day operations and maintenance of the theater will be managed by GableStage, Inc.; funding for operations will be supported with revenues generated by the project's parking garage and commercial operations; the capital program is funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds ($28.5 million); a John S. and James L. Knight Foundation Grant ($2 million), Parking revenues ($6 million), Special Obligation 2005 Bond proceeds ($9.097 million) and $13.403 million funded through the Countywide Infrastructure Investment Program (CIIP) (total program cost $59 million; $23.982 million in FY 2026-27; capital program #921070)

FUNDED CAPITAL PROGRAMS
(dollars in thousands)

ADRIENNE ARSHT CENTER FOR THE PERFORMING ARTS OF MIAMI-DADE COUNTY **PROGRAM #: 2000003478**

DESCRIPTION: Provide facility-wide infrastructure improvements
LOCATION: 1300 Biscayne Blvd — District Located: 3
City of Miami — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
CIIP Program Financing	11,411	1,180	0	0	0	0	0	0	12,591
TOTAL REVENUES:	**11,411**	**1,180**	**0**	**0**	**0**	**0**	**0**	**0**	**12,591**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	9,571	1,000	0	0	0	0	0	0	10,571
Furniture Fixtures and Equipment	503	0	0	0	0	0	0	0	503
Infrastructure Improvements	397	0	0	0	0	0	0	0	397
Major Machinery and Equipment	200	0	0	0	0	0	0	0	200
Planning and Design	49	0	0	0	0	0	0	0	49
Project Contingency	691	180	0	0	0	0	0	0	871
TOTAL EXPENDITURES:	**11,411**	**1,180**	**0**	**0**	**0**	**0**	**0**	**0**	**12,591**

COCONUT GROVE PLAYHOUSE **PROGRAM #: 921070**

DESCRIPTION:	Renovate and reconstruct the historically designated Coconut Grove Playhouse site to establish a regional theater built to 21st century standards		
LOCATION:	3500 Main Hwy	District Located:	7
	City of Miami	District(s) Served:	Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
BBC GOB Financing	1,613	12,937	8,950	5,000	0	0	0	0	28,500
CIIP Program Financing	4,403	9,000	0	0	0	0	0	0	13,403
CUA - Parking Revenues	6,000	0	0	0	0	0	0	0	6,000
Knight Foundation Grant	0	0	0	2,000	0	0	0	0	2,000
Special Obligation Bond Series 2005	9,097	0	0	0	0	0	0	0	9,097
TOTAL REVENUES:	**21,113**	**21,937**	**8,950**	**7,000**	**0**	**0**	**0**	**0**	**59,000**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Art Allowance	275	435	175	0	0	0	0	0	885
Construction	10,259	20,422	9,925	7,000	0	0	0	0	47,606
Furniture Fixtures and Equipment	13	0	0	1,000	0	0	0	0	1,013
Infrastructure Improvements	93	50	0	0	0	0	0	0	143
Permitting	157	250	0	0	0	0	0	0	407
Planning and Design	4,379	2,600	0	0	0	0	0	0	6,979
Project Administration	300	200	200	100	0	0	0	0	800
Project Contingency	0	0	0	817	0	0	0	0	817
Technology Hardware/Software	25	25	100	200	0	0	0	0	350
TOTAL EXPENDITURES:	**15,501**	**23,982**	**10,400**	**9,117**	**0**	**0**	**0**	**0**	**59,000**

CUBAN MUSEUM **PROGRAM #: 2000000383**

DESCRIPTION:	Acquire and renovate property to develop museum gallery and support spaces including, but not limited to, equipment, storage, classroom, conservation, administrative and meeting areas		
LOCATION:	1200 Coral Way	District Located:	5
	City of Miami	District(s) Served:	Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
BBC GOB Financing	9,000	1,000	0	0	0	0	0	0	10,000
TOTAL REVENUES:	**9,000**	**1,000**	**0**	**0**	**0**	**0**	**0**	**0**	**10,000**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	9,000	1,000	0	0	0	0	0	0	10,000
TOTAL EXPENDITURES:	**9,000**	**1,000**	**0**	**0**	**0**	**0**	**0**	**0**	**10,000**

DENNIS C. MOSS CULTURAL ARTS CENTER (FORMALLY KNOWN AS THE SOUTH MIAMI-DADE CULTURAL ARTS CENTER) **PROGRAM #: 2000000213**

DESCRIPTION: Complete facility-wide improvements including system upgrades, re-roofing, chillers, fire alarm, replacement and upgrades to specialty equipment, installation of electric vehicle charging stations, etc.

LOCATION: 10950 SW 211 St, Cutler Bay — District Located: 8 — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
BBC GOB Financing	1,000	1,325	1,275	822	0	0	0	0	4,422
CIIP Program Bonds	1,489	0	0	0	0	0	0	0	1,489
CIIP Program Financing	3,221	801	0	0	0	0	0	0	4,022
TOTAL REVENUES:	**5,710**	**2,126**	**1,275**	**822**	**0**	**0**	**0**	**0**	**9,933**

EXPENDITURE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Construction	3,904	1,707	1,250	697	0	0	0	0	7,558
Furniture Fixtures and Equipment	523	0	0	0	0	0	0	0	523
Infrastructure Improvements	224	0	0	0	0	0	0	0	224
Permitting	54	25	25	0	0	0	0	0	104
Planning and Design	557	100	0	0	0	0	0	0	657
Project Administration	271	150	0	0	0	0	0	0	421
Project Contingency	177	144	0	125	0	0	0	0	446
TOTAL EXPENDITURES:	**5,710**	**2,126**	**1,275**	**822**	**0**	**0**	**0**	**0**	**9,933**

JOSEPH CALEB AUDITORIUM **PROGRAM #: 9310220**

DESCRIPTION: Renovate the existing facility and expand the back-of-house area to enhance the facility's functionality (expansion of loading dock, on-stage access, chorus dressing rooms with showers, laundry facilities, green room, break room, administrative offices and storage); provide exterior hardening and storefront glazing system; provide HVAC and sprinkler improvements; add a Building Management System to control temperature and lighting; improve the front-of-house layout; replace concession area with a welcoming bar and lounge area; improve ADA access; update and expand acoustical walls and ceiling treatments in lobby and auditorium; and replace theatrical and sound and communication systems, including stage rigging system and fire curtain

LOCATION: 5400 NW 22 Ave, Unincorporated Miami-Dade County — District Located: 3 — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
BBC GOB Financing	2,000	3,000	925	0	0	0	0	0	5,925
CIIP Program Bonds	1,633	0	0	0	0	0	0	0	1,633
CIIP Program Financing	3,910	7,100	2,797	0	0	0	0	0	13,807
State of Florida African-American Cultural and Historical Grant Program	1,000	0	0	0	0	0	0	0	1,000
State of Florida Cultural Facilities Grant Program	500	0	0	0	0	0	0	0	500
TOTAL REVENUES:	**9,043**	**10,100**	**3,722**	**0**	**0**	**0**	**0**	**0**	**22,865**

EXPENDITURE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Art Allowance	150	150	0	0	0	0	0	0	300
Construction	5,769	9,580	3,622	0	0	0	0	0	18,971
Infrastructure Improvements	755	20	0	0	0	0	0	0	775
Permitting	200	200	0	0	0	0	0	0	400
Planning and Design	1,919	0	0	0	0	0	0	0	1,919
Project Administration	220	100	100	0	0	0	0	0	420
Technology Hardware/Software	30	50	0	0	0	0	0	0	80
TOTAL EXPENDITURES:	**9,043**	**10,100**	**3,722**	**0**	**0**	**0**	**0**	**0**	**22,865**

Estimated Annual Operating Impact will begin in FY 2028-29 in the amount of $2,000,000 and includes 11 FTE(s)

MARSHALL L. DAVIS, SR. AFRICAN HERITAGE CULTURAL ARTS CENTER - 30-40 YEAR RECERTIFICATION **PROGRAM #: 2000004875**

DESCRIPTION: Complete improvements to the existing African Heritage Cultural Arts Center to comply with 30-40 year recertification requirements

LOCATION: 6161 NW 22 Ave
Unincorporated Miami-Dade County

District Located: 3
District(s) Served: N/A

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
BBC GOB Financing	21	0	0	0	0	0	0	0	21
CIIP Program Financing	288	22	0	0	0	0	0	0	310
TOTAL REVENUES:	**309**	**22**	**0**	**0**	**0**	**0**	**0**	**0**	**331**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	251	0	0	0	0	0	0	0	251
Permitting	5	0	0	0	0	0	0	0	5
Planning and Design	53	0	0	0	0	0	0	0	53
Project Contingency	0	22	0	0	0	0	0	0	22
TOTAL EXPENDITURES:	**309**	**22**	**0**	**0**	**0**	**0**	**0**	**0**	**331**

MARSHALL L. DAVIS, SR. AFRICAN HERITAGE CULTURAL ARTS CENTER - REPLACEMENT FACILITY (PHASE I - PLANNING AND DESIGN ONLY) **PROGRAM #: 2000004028**

DESCRIPTION: Provide for the planning and design of a new energy efficient LEED Silver certified Marshall L. Davis, Sr. African Heritage Cultural Arts Center to replace the current aging facility

LOCATION: 6161 NW 22 Ave
Unincorporated Miami-Dade County

District Located: 3
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
CIIP Program Financing	75	3,000	1,925	0	0	0	0	0	5,000
CreARTE Grant	75	25	0	0	0	0	0	0	100
TOTAL REVENUES:	**150**	**3,025**	**1,925**	**0**	**0**	**0**	**0**	**0**	**5,100**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Planning and Design	75	2,925	1,705	0	0	0	0	0	4,705
Project Administration	75	100	220	0	0	0	0	0	395
TOTAL EXPENDITURES:	**150**	**3,025**	**1,925**	**0**	**0**	**0**	**0**	**0**	**5,100**

MIAMI-DADE COUNTY AUDITORIUM **PROGRAM #: 931360**

DESCRIPTION: Provide comprehensive renovations and expansion to the aging facility to address 40-year recertification requirements, asbestos abatement, ADA accessibility, sustainability measures, and functional and programmatic requirements

LOCATION: 2901 W Flagler St, City of Miami — District Located: 5 — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
BBC GOB Financing	770	0	0	0	0	0	0	0	770
CIIP Program Bonds	2,362	0	0	0	0	0	0	0	2,362
CIIP Program Financing	20,030	31,979	31,012	11,123	0	0	0	0	94,144
Miscellaneous Operating Revenues - MDCA	181	144	0	0	0	0	0	0	325
State of Florida Cultural Facilities Grant Program	0	500	0	0	0	0	0	0	500
TOTAL REVENUES:	**23,343**	**32,623**	**31,012**	**11,123**	**0**	**0**	**0**	**0**	**98,101**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Art Allowance	100	200	0	0	0	0	0	0	300
Construction	3,734	30,529	30,000	10,523	0	0	0	0	74,786
Furniture Fixtures and Equipment	0	0	500	500	0	0	0	0	1,000
Infrastructure Improvements	12,764	744	32	0	0	0	0	0	13,540
Permitting	1,180	150	0	0	0	0	0	0	1,330
Planning and Design	5,215	600	150	0	0	0	0	0	5,965
Project Administration	300	300	180	0	0	0	0	0	780
Technology Hardware/Software	50	100	150	100	0	0	0	0	400
TOTAL EXPENDITURES:	**23,343**	**32,623**	**31,012**	**11,123**	**0**	**0**	**0**	**0**	**98,101**

Estimated Annual Operating Impact will begin in FY 2029-30 in the amount of $5,000,000 and includes 15 FTE(s)

MUSEUM OF MIAMI **PROGRAM #: 114969**

DESCRIPTION: Assess the need to renovate the Museum of Miami (previously known as the HistoryMiami Museum) to address current facility needs until plans and funding for a new museum can be developed

LOCATION: 101 W Flagler St, City of Miami — District Located: 5 — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
BBC GOB Financing	212	200	0	0	0	0	0	0	412
TOTAL REVENUES:	**212**	**200**	**0**	**0**	**0**	**0**	**0**	**0**	**412**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	0	200	0	0	0	0	0	0	200
Planning and Design	212	0	0	0	0	0	0	0	212
TOTAL EXPENDITURES:	**212**	**200**	**0**	**0**	**0**	**0**	**0**	**0**	**412**

NORTH DADE CULTURAL ARTS CENTER **PROGRAM #: 2000003975**

DESCRIPTION: Contribution to the Miami Garden CRA for the planning, design, and construction of the North Dade Cultural Arts Center

LOCATION: To Be Determined, Miami Gardens
District Located: 1
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
BBC GOB Financing	3,483	6,761	5,239	0	0	0	0	0	15,483
TOTAL REVENUES:	**3,483**	**6,761**	**5,239**	**0**	**0**	**0**	**0**	**0**	**15,483**

EXPENDITURE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Construction	3,483	6,761	5,239	0	0	0	0	0	15,483
TOTAL EXPENDITURES:	**3,483**	**6,761**	**5,239**	**0**	**0**	**0**	**0**	**0**	**15,483**

VIRGINIA KEY BEACH PARK MUSEUM **PROGRAM #: 2000002895**

DESCRIPTION: Contribution to the City of Miami for the planning, design, and construction of the Virginia Key Beach Park Museum

LOCATION: 3861 Rickenbacker Cswy, City of Miami
District Located: 7
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
BBC GOB Financing	0	7,000	8,500	0	0	0	0	0	15,500
Special Obligation Bond Series 2005	5,000	0	0	0	0	0	0	0	5,000
TOTAL REVENUES:	**5,000**	**7,000**	**8,500**	**0**	**0**	**0**	**0**	**0**	**20,500**

EXPENDITURE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Construction	0	11,000	8,500	0	0	0	0	0	19,500
Planning and Design	1,000	0	0	0	0	0	0	0	1,000
TOTAL EXPENDITURES:	**1,000**	**11,000**	**8,500**	**0**	**0**	**0**	**0**	**0**	**20,500**

VIZCAYA MUSEUM AND GARDENS **PROGRAM #: 1709910**

DESCRIPTION: Complete restoration and improvements that follow the Secretary of the Interior's Standards for the treatment of Historic Properties

LOCATION: 3251 S Miami Ave, City of Miami
District Located: 7
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
BBC GOB Financing	15,436	1,000	0	0	0	0	0	0	16,436
CIIP Program Bonds	64	0	0	0	0	0	0	0	64
CIIP Program Financing	14,160	8,020	0	0	0	0	0	0	22,180
TOTAL REVENUES:	**29,660**	**9,020**	**0**	**0**	**0**	**0**	**0**	**0**	**38,680**

EXPENDITURE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
Construction	22,570	7,701	0	0	0	0	0	0	30,271
Permitting	13	0	0	0	0	0	0	0	13
Planning and Design	6,794	1,271	0	0	0	0	0	0	8,065
Project Administration	283	48	0	0	0	0	0	0	331
TOTAL EXPENDITURES:	**29,660**	**9,020**	**0**	**0**	**0**	**0**	**0**	**0**	**38,680**

WESTCHESTER COMMUNITY ARTS CENTER (ADDITIONAL IMPROVEMENTS) **PROGRAM #: 2000004435**

DESCRIPTION: Design and construct exterior corridors connecting the back-of-the-house to the front-of-the-house walkways

LOCATION: 7900 Bird Rd — District Located: 10
Unincorporated Miami-Dade County — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
BBC GOB Financing	0	19	0	0	0	0	0	0	19
CIIP Program Financing	150	882	0	0	0	0	0	0	1,032
TOTAL REVENUES:	**150**	**901**	**0**	**0**	**0**	**0**	**0**	**0**	**1,051**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	0	869	0	0	0	0	0	0	869
Permitting	0	32	0	0	0	0	0	0	32
Planning and Design	150	0	0	0	0	0	0	0	150
TOTAL EXPENDITURES:	**150**	**901**	**0**	**0**	**0**	**0**	**0**	**0**	**1,051**

WOLFSONIAN FLORIDA INTERNATIONAL UNIVERSITY (FIU) **PROGRAM #: 2000000382**

DESCRIPTION: Expand the museum's headquarter facility to include additional storage; provide public access to its library, public galleries, auditorium/lecture hall, classrooms and teaching spaces; provide additional elevator; provide visitor-friendly entrance; and complete other pedestrian access improvements

LOCATION: 1001 Washington Ave — District Located: 5
Miami Beach — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
BBC GOB Financing	0	5,000	5,000	0	0	0	0	0	10,000
TOTAL REVENUES:	**0**	**5,000**	**5,000**	**0**	**0**	**0**	**0**	**0**	**10,000**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	0	3,500	5,000	0	0	0	0	0	8,500
Planning and Design	0	1,500	0	0	0	0	0	0	1,500
TOTAL EXPENDITURES:	**0**	**5,000**	**5,000**	**0**	**0**	**0**	**0**	**0**	**10,000**

UNFUNDED CAPITAL PROGRAMS

(dollars in thousands)

PROGRAM NAME	LOCATION	ESTIMATED PROGRAM COST
AREA STAGE - NEW HEADQUARTERS FACILITY	To Be Determined	25,000
BAHAMIAN MUSEUM AND CULTURAL CENTER - NEW MUSEUM	To Be Determined	10,000
BAKEHOUSE ART COMPLEX - RENOVATIONS	561 NW 32 St	25,000
BLACK HISTORY MUSEUM - NEW MUSEUM	To Be Determined	100,000
CARVER THEATER - NEW COMMUNITY CULTURAL CENTER	6016 NW 7 Ave	10,000
COCONUT GROVE PLAYHOUSE - ADDITIONAL FUNDING	3500 Main Hwy	10,000
CUBAN EXILE HISTORY MUSEUM - NEW MUSEUM	To Be Determined	35,000
DENNIS C. MOSS CULTURAL ARTS CENTER - NEW ANNEX BUILDING AND PARKING STRUCTURE	10950 SW 211 St	40,000
FLORIDA GRAND OPERA - NEW HEADQUARTERS	To Be Determined	30,000
HAITIAN HERITAGE MUSEUM - RENOVATIONS	To Be Determined	30,000
HISTORY MIAMI MUSEUM - NEW BUILDING	To Be Determined	180,000
JOSEPH CALEB AUDITORIUM - PROJECT COMPLETION	5400 NW 22nd AVE	10,000
MARSHALL L. DAVIS, SR. AFRICAN HERITAGE CULTURAL ARTS CENTER - REPLACEMENT FACILITY (PHASE 2)	6161 NW 22 Ave	32,900
MIAMI CHILDREN'S MUSEUM - EXPANSION	980 MacArthur Csway	15,000
MIAMI LAKES CULTURAL ARTS CENTER - NEW CULTURAL ARTS CENTER	To Be Determined	35,000
MIAMI LIGHT PROJECT - NEW PERFORMANCE FACILITY	To Be Determined	20,000
MUSEUM OF CONTEMPORARY ART NORTH MIAMI - EXPANSION	770 NE 125 St	35,000
MUSEUM OF CONTEMPORARY ART OF THE AFRICAN DIASPORA (MOCAAD) - NEW FACILITY	To Be Determined	100,000
NEIGHBORHOOD CULTURAL CENTERS - DESIGN AND CONSTRUCT THREE 200-SEAT STUDIO THEATERS	To Be Determined	75,000
NORTH DADE CULTURAL ARTS CENTER - NEW CULTURAL ARTS CENTER	To Be Determined	35,000
OLYMPIA THEATER AT GUSMAN CENTER FOR THE PERFORMING ARTS - RENOVATIONS	174 E Flagler St	50,000
VIRGINIA KEY BEACH MUSEUM - NEW MUSEUM AND CULTURAL CENTER	Virginia Key Beach	25,000
VIZCAYA MUSEUM AND GARDENS - VILLAGE PHASE 3	3251 S Miami Ave	4,260
VIZCAYA MUSEUM AND GARDENS - VILLAGE PHASE 4	3251 S Miami Ave	7,615
WOLFSONIAN FIU - PHASE II EXPANSION	1001 Washington Ave	15,000
	UNFUNDED TOTAL	954,775