Medical Examiner

The mission of the Medical Examiner Department (ME) is to provide accurate, timely, dignified, compassionate, and professional forensic pathological death investigative services for the residents of Miami-Dade County together with education, consultation, and research for local and national medical, legal, academic, and law enforcement communities. The Department's vision is to be the premier institution of forensic death investigative services globally. In performing its functions, the Department is guided by its core values of integrity and ethics, scientific rigor, timeliness, accountability, and compassion and respect for families.

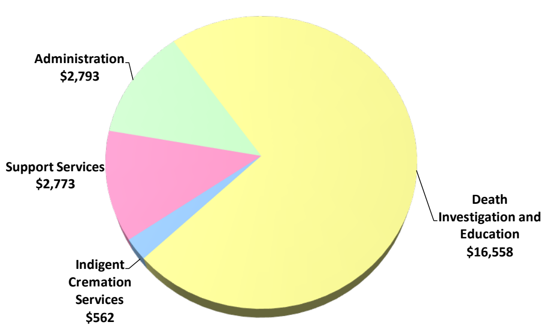
In supporting the strategic priority of Healthy and Safe Communities, the Department's major duty is to provide statutorily mandated medicolegal death investigative services for Miami-Dade County residents. The Department is committed to maintaining full accreditation with the National Association of Medical Examiners, ISO/American Academy of Forensic Sciences, and the Accreditation Council of Graduate Medical Education (ACGME). Additional functions of the Department include forensic medical and toxicological consultation services, education, and research. In addition, the Department directs the County's Indigent Cremation Services (ICS). ICS provides low-cost disposition for abandoned, unclaimed human remains and for deceased members of indigent county families.

The Department collaborates with a broad range of local, state, and federal partners, including the Federal Bureau of Investigation (FBI), the National Transportation Safety Board (NTSB), the Federal Aviation Administration (FAA), State Attorney's and Public Defender's Offices, law enforcement agencies, medical examiner and hospital systems, funeral homes, and members of the media. The Department also partners with organ procurement and tissue donation organizations, including Life Alliance Organ Procurement, the Legacy Donor Services Foundation, and the Florida Lions Eye Bank, in addition to other private not-for-profit entities. Additionally, the Department provides direct services to bereaved next-of-kin, who routinely contact and visit the office to obtain information, assistance, and case-related support. It also serves internal stakeholders, including the Office of the Mayor, the Board of County Commissioners, other elected officials, County departments, and agencies. Additionally, the Department hosts annual forensic seminars, such as the Medicolegal Death Investigation and International Forensic Photography Workshops.

FY 2026-27 Proposed Operating Budget

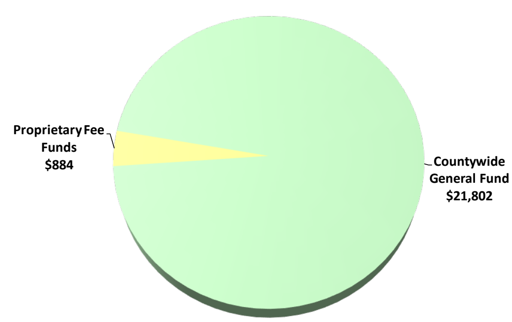
Expenditures by Activity

(dollars in thousands)



Revenues by Source

(dollars in thousands)



OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 23-24	Actual FY 24-25	Budget FY 25-26	Proposed FY 26-27
Revenue Summary				
General Fund Countywide	15,550	16,603	21,167	21,802
Cremation Approval Fees	758	792	750	780
Fees and Charges	13	20	11	11
Forensic Imaging	16	10	11	11
Other Revenues	82	81	66	66
Special Service Fees	25	17	16	16
Toxicology Testing	2	0	0	0
Total Revenues	16,446	17,523	22,021	22,686
Operating Expenditures Summary				
Salary	9,188	9,847	11,677	11,624
Fringe Benefits	4,720	5,169	6,347	7,271
Contractual Services	462	566	662	495
Other Operating	1,678	1,636	2,520	2,614
Charges for County Services	186	164	413	460
Capital	190	134	402	222
Total Operating Expenditures	16,424	17,516	22,021	22,686
Non-Operating Expenditures Summary				
Transfers	22	7	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	22	7	0	0

(dollars in thousands) Expenditure By Program	Total Funding Budget FY 25-26	Total Funding Proposed FY 26-27	Total Positions Budget FY 25-26	Total Positions Proposed FY 26-27
Strategic Priority: Healthy and Safe Communities				
Administration	2,684	2,793	10	10
Support Services	2,976	2,773	12	12
Death Investigation and Education	15,823	16,558	71	72
Indigent Cremation Services	538	562	2	2
Total Operating Expenditures	22,021	22,686	95	96

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands) Actual FY 23-24	Actual FY 24-25	Budget FY 25-26	Projection FY 25-26	Proposed FY 26-27
Advertising	0	0	0	0	0
Fuel	21	15	27	40	40
Overtime	150	173	187	187	217
Rent	0	0	0	0	0
Security Services	136	162	183	183	201
Temporary Services	242	47	244	663	0
Travel and Registration	66	74	173	166	111
Utilities	64	66	97	92	98

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FY 31-32	FUTURE	TOTAL
Revenue									
CIIP Program Bonds	120	0	0	0	0	0	0	0	120
CIIP Program Financing	2,060	2,426	466	0	0	0	0	0	4,952
General Government Improvement Fund (GGIF)	4,061	0	120	0	0	0	0	0	4,181
Miami-Dade Rescue Plan	345	0	0	0	0	0	0	0	345
Total:	6,586	2,426	586	0	0	0	0	0	9,598
Expenditures									
Strategic Priority: III									
Equipment Acquisition	6	1,499	0	0	0	0	0	0	1,505
Infrastructure Improvements	2,180	2,426	466	0	0	0	0	0	5,072
Strategic Priority: HSC									
Equipment Acquisition	120	381	120	0	0	0	0	0	621
Information Technology – Computer and Systems Automation	731	1,269	0	0	0	0	0	0	2,000
Other	395	5	0	0	0	0	0	0	400
Total:	3,432	5,580	586	0	0	0	0	0	9,598

TABLE OF ORGANIZATION

ADMINISTRATION

Formulates departmental policies and provides overall direction and coordination to all divisions; oversees fiscal and budgetary operations

FY 25-26	FY 26-27
10	10

SUPPORT SERVICES

Provides internal administrative support to all bureaus and divisions, including human resources, budget and accounting operations, procurement, information technology services, records management and capital inventory control

FY 25-26	FY 26-27
12	12

DEATH INVESTIGATION AND EDUCATION

Provides statutorily mandated medicolegal death investigative services for the residents of Miami-Dade County, as defined in the Florida Statutes, Chapter 406; maintains Accreditation Council for Graduate Medical Education (ACGME) accredited Forensic Pathology Fellowship Program

FY 25-26	FY 26-27
71	72

INDIGENT CREMATION SERVICES

Supervises indigent body disposal program; maintains Dr. Bruce A. Hyma Memorial Cemetery

FY 25-26	FY 26-27
2	2

The FY 2026-27 total number of full-time equivalent positions is 96

DIVISION: ADMINISTRATION

The Administration Division oversees policy development; manages fiscal and budgetary operations; provides administrative support services to schedule court appearances and depositions; and provides overall strategic direction and coordination to all divisions. The Division also oversees a one-year Forensic Pathology Training Program, accredited by the Accreditation Council for Graduate Medical Education (ACGME), for medical doctors who have completed a residency in anatomic and/or clinical pathology.

KEY ISSUES

- The Department is focused on establishing and maintaining a department-wide quality assurance program as required by ACGME and National Association of Medical Examiners (NAME); the program will focus on patient safety, root cause analysis, and analysis of quality metrics and benchmarks; this issue is one of several outstanding citations that must be remedied to retain continued accreditation
- The Medical Examiner facility continues to present ongoing modernization, maintenance, and operational challenges; sustained investment and phase improvements remain necessary to support operational efficiency, regulatory compliance, safety standards, and future service delivery needs
- The Department continues to evaluate and phase technology enhancements to maintain operational effectiveness and support evolving service delivery needs; which is anchored by the replacement of end-of-life Laboratory Information Management Systems (LIMS) to safeguard data custody, public records processing, and NAME accreditation; operational capability is further advanced by the modernization of facility-wide systems, including an integrated digital audiovisual auditorium system to support revenue-producing training operations, complete facility infrastructure upgrades, and the finalization of critical Toxicology Bureau equipment, specifically upgrading aging Liquid Chromatograph (LC) and Liquid Chromatograph Mass Spectrometer (LCMS) systems to accelerate case processing times and detect emerging drug substances

PRIORITY INITIATIVES

- Continue advancing accreditation readiness initiatives through operational assessments, process improvement efforts, and coordination of existing departmental resources to support future accreditation objectives, enhance compliance, and strengthen quality assurance practices; this initiative will be absorbed within budgeted funding

BUDGET COMMENTS

- *As part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, the FY 2026-27 Proposed Budget includes reductions totaling $1.971 million through attrition, temporary contracted services, and operating expenditures*

DIVISION: SUPPORT SERVICES

The Support Services Division provides internal administrative support for human resources, budget and accounting operations, procurement, capital inventory, and information technology services. In addition, the Division is responsible for maintaining all departmental case files; preparing statistical analyses and quarterly reports and coordinating the distribution of reports and related information to internal and external stakeholders.

ACCOMPLISHMENTS

- The Department successfully procured contracted personnel and commenced a digitization project to convert all existing Medical Examiner case files into a state-certified, digital database by the conclusion of FY 2026-27; as of July 1, 2026, 2,891 cases, representing 131,783 pages had been scanned and validated

DIVISION: DEATH INVESTIGATION AND EDUCATION

The Death Investigation and Education Division provides statutorily mandated medicolegal death investigative services, combining the methods of legal and law enforcement investigations with those of medicine and science to ascertain the facts surrounding deaths, particularly the cause and manner of death, as defined in Florida Statutes, Chapter 406. The Division conducts medical examinations and autopsies; provides photography services, histology, and toxicological laboratory services; and provides revenue-generating training.

Strategic Plan Objectives

- RRR1-1: Increase countywide preparedness and community awareness

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Maintain contingency space for mass fatality scenario	Body count in refrigerated storage*	OP	↔	165	140	125	125

*Although the refrigerated storage area can hold up to 200 bodies, maintaining a target capacity of 125 is appropriate; this allows adequate space for routine cleaning, unexpected increases in case volume, and rapid response during mass casualty events or public health emergencies

Strategic Plan Objectives							
• HSC1-2: Provide forensic and medical investigations quickly, accurately, and in an unbiased manner							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Provide accurate service in support of statutory mandate (FS Chapter 406)	Toxicology case turnaround time (in days)*	EF	↓	45	32	35	35
Maintain all available certifications in order to provide professional service in support of statutory mandate (FS Chapter 406)	Autopsies performed within 72 hours	EF	↑	99%	99%	90%	90%
	Death investigations completed within 60 days	EF	↑	80%	83%	90%	90%

*While Chapter 406 of the Florida Statutes establishes the legal authority and requirements governing death investigations, it does not prescribe a specific turnaround time for toxicology case completion; to support the objectives and performance standards of the National Association of Medical Examiners (NAME), the Medical Examiner's Toxicology Laboratory has implemented more stringent internal turnaround time goals to ensure the timely processing and reporting of toxicology results

Strategic Plan Objectives							
• HSC1-5: Minimize response time							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 23-24 Actual	FY 24-25 Actual	FY 25-26 Budget	FY 26-27 Target
Provide timely service to meet certification standards and/or support statutory mandate (FS Chapter 406)	Forensic Evidence Recovery Team (FERT) 60-minute response rate	EF	↑	93%	76%	90%	90%

ACCOMPLISHMENTS

- The Pathology Bureau successfully trained four qualified pathologists for the ACGME-accredited Forensic Pathology Fellowship Program and hired three new Forensic Pathology Fellows who are currently undergoing training
- The Department completed a salary analysis and filled most vacancies; procured contracted staff to support increased workload demands; retained part-time forensic pathologists on a per diem basis to address operational needs and assist with accreditation efforts amid a national shortage of forensic pathologists and ongoing Assistant Medical Examiner vacancies
- The Department successfully procured and received two removal cargo vans as part of its five-year Vehicle Purchase Plan; additionally, procured five rental vehicles to support scene response time and courier service operations

KEY ISSUES

- The Morgue Bureau currently has more than 30 autopsy tables that are outdated, non-hydraulic, and no longer meet modern ergonomic, safety, and infection control standards; these aging tables present operational and workplace safety risks to both the Morgue Bureau and the Forensic Evidence Recovery Bureau and are not consistent with OSHA requirements or the County's Risk Management safety standards; to address these deficiencies, the Department is developing a phased replacement plan to procure new hydraulic autopsy tables over three years
- To comply with the NAME accreditation requirement for case completion deadlines, the Department is seeking to streamline its workflow during autopsies to reduce the amount of nonproductive time doctors spend in the morgue waiting for photographs to be taken; this nonproductive time would then be repurposed to closing cases within the timeframes mandated for NAME accreditation
- The Morgue Bureau needs to modernize fingerprinting, replacing outdated manual methods that are slow, inconsistent, and hazardous; current processes hinder timely identification, especially in cases of decomposition or trauma, and increase biohazard risks while prolonging case resolution
- The Department's refrigerated storage can accommodate up to 200 bodies; however, current operations rely on manual tracking; implementing an automated inventory and location system would reduce errors, improve accuracy, streamline retrieval for release or re-examination, and enhance efficiency and operational workflow
- Current autopsy support staffing limitations continue to impact the Department's ability to expand the morgue's operational hours, which would support Forensic Pathology Fellows in meeting ACGME requirements for specialized dissections, chain of custody standards, safe body handling, and equipment utilization
- The Toxicology Bureau continues to experience staffing shortages that have contributed to turnaround times exceeding 40 days for 60% of cases, far above the 30-day target for 90% of cases; reducing processing delays remains critical to supporting timely case completion, judicial proceedings and providing timely closure to grieving families
- Increasing caseload volumes and operational demands within the Forensic Investigations Bureau continue to place pressure on investigative staffing resources despite recent operational scheduling enhancements; additional staffing resources are needed to support expanded operational coverage and the Department's long-term objective of maintaining continuous 24-hour investigative operations
- Increasing operational demands within the Forensic Imaging Bureau continue to impact autopsy workflow efficiency and timely case processing; current staffing levels may affect the Department's ability to meet accreditation-related case completion timeliness, and additional staffing support is needed to improve workflow efficiency and operational support
- The Forensic Evidence Recovery Bureau aims to achieve a 60-minute scene response time; however, only 52% of cases currently meet this target; extended response times may contribute to prolonged road closures, delays in law enforcement investigations, inconvenience to families, increased overtime costs, and overall impacts to operational efficiency and public service delivery; increasing caseload volumes and operational demands continue to place pressure on existing staffing resources within the Bureau, and additional staffing support is needed to enhance response times and operational efficiency

PRIORITY INITIATIVES

- The Department is seeking College of American Pathologists (CAP) accreditation for the histology laboratory to prepare for the quadrennial National Association of Medical Examiners (NAME) accreditation inspection in 2027; CAP accreditation will also yield compliance with ACGME accreditation requirements enabling the Department to perform revenue generating histology services for other ME districts; this cost is funded through operating funds
- Implement staggered operational shifts within the Investigations Bureau from 7:00 a.m. to 4:00 p.m. and 4:00 p.m. to 1:00 a.m. to enhance response times, improve workflow coordination and communication, support timely scene evaluations, and strengthen investigative coverage and operational efficiency; this initiative will be absorbed within the operating funds

BUDGET COMMENTS

- **During FY 2025-26 one Histology Laboratory Supervisor overage was approved to ensure compliance with accreditation standards, address operational deficiencies, and provide the expertise required to support laboratory quality, training requirements, and future revenue-generating opportunities ($222,000)**

DIVISION: INDIGENT CREMATION SERVICES

The Indigent Cremation Services Division coordinates with funeral homes and crematoriums to supervise indigent cremations; provides for final disposition for those who cannot afford a private funeral for deaths that occurred in the county; and maintains the Dr. Bruce A. Hyma Memorial Cemetery.

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- To address the department's increasing demands and the need for additional space due to the County's growing population, the Department has been included in the County's Civic Master Plan review
- The Medical Examiner's FY 2026-27 Proposed Budget and Multi-Year Capital Plan includes the replacement of an outdated audiovisual system in the auditorium of the Medical Examiner's facility with a modern integrated digital system; the auditorium is where the Medical Examiner holds various revenue-producing trainings, seminars, workshops, and events for law enforcement officials, the medical community, legal professionals, and outside organizations in the field; the capital program is funded with General Government Improvement funds ($1.160 million) and with Miami-Dade Rescue Plan funds ($345,000) (total program cost $1.505 million; $1.499 million in FY 2026-27; capital program #2000001916)
- The Department's FY 2026-27 Proposed Budget and Multi-Year Capital Plan also includes the replacement of the Department's existing case management and laboratory information management systems (LIMS), which is near its end of life and support; LIMS is used to collect documents and information generated from medicolegal and toxicological death investigations to determine cause and manner of death, generate statistical data, retain chain of custody information, evidence preservation, and to address public records requests; LIMS meets the necessary accreditation requirement for the National Association of Medical Examiners; the capital program is funded with General Government Improvement Funds (GGIF) (total program cost $2 million; $1.269 million in FY 2026-27; capital program #2000002495)
- The FY 2026-27 Proposed Budget and Multi-Year Capital Plan also includes infrastructure improvements to the Medical Examiner's facility including, but not limited to furniture, fixtures, equipment, security, electrical, plumbing, air conditioning, roof repairs or replacement, space renovations, and various other building infrastructure needs as deemed necessary; the capital program is being funded through the Countywide Infrastructure Investment Program (CIIP) (total program cost $5.072 million; $2.426 million in FY 2026-27; capital program #2000003875)
- The FY 2026-27 Proposed Budget and Multi-Year Capital plan includes the purchase and replacement of critical Medical Examiner equipment and technology to support accurate, timely death investigations, improve efficiency, and maintain accreditation and regulatory compliance; the capital program is funded with General Government Improvement Funds (GGIF) (total program cost $621,000; $381,000 in FY 2026-27; capital program #2000005715)
- In FY 2026-27, the Medical Examiner’s Toxicology Bureau includes funding to finalize the replacement of its aging Liquid Chromatograph (LC) and Liquid Chromatograph Mass Spectrometer (LCMS) systems, which are over 10 years old and no longer fully supported by the manufacturer; the replacement will enhance the laboratory’s ability to accurately identify and confirm drug substances, including emerging and novel designer drugs, while supporting routine death investigations and complex toxicological analyses; additionally, the upgraded equipment will improve case processing times through the development of alternative testing approaches; the capital program is funded with General Government Improvement Funds (GGIF) and is expected to have an annual operational impact of $10,000 beginning in FY 2026-27 (total program cost $400,000; $5,000 in FY 2026-27; capital program #2000004995)

FUNDED CAPITAL PROGRAMS
(dollars in thousands)

AUDIO VISUAL SYSTEM **PROGRAM #: 2000001916**

DESCRIPTION: Replace outdated audiovisual system in the auditorium of the Medical Examiner facility with integrated digital system; the auditorium is where the Medical Examiner holds various revenue-producing trainings and workshops for law enforcement officials as well as medical and legal professionals

LOCATION: 1851 NW 10 Ave, City of Miami | District Located: 3 | District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	1,160	0	0	0	0	0	0	0	1,160
Miami-Dade Rescue Plan	345	0	0	0	0	0	0	0	345
TOTAL REVENUES:	**1,505**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**1,505**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	0	1,154	0	0	0	0	0	0	1,154
Furniture Fixtures and Equipment	6	345	0	0	0	0	0	0	351
TOTAL EXPENDITURES:	**6**	**1,499**	**0**	**0**	**0**	**0**	**0**	**0**	**1,505**

INFRASTUCTURE UPGRADES - MEDICAL EXAMINER **PROGRAM #: 2000003875**

DESCRIPTION: Rehabilitate and renovate existing Medical Examiner facility to address aging infrastructure and growth of services

LOCATION: 1851 NW 10 Ave, City of Miami | District Located: 3 | District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
CIIP Program Bonds	120	0	0	0	0	0	0	0	120
CIIP Program Financing	2,060	2,426	466	0	0	0	0	0	4,952
TOTAL REVENUES:	**2,180**	**2,426**	**466**	**0**	**0**	**0**	**0**	**0**	**5,072**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Construction	1,417	2,150	418	0	0	0	0	0	3,985
Permitting	45	8	0	0	0	0	0	0	53
Planning and Design	431	26	0	0	0	0	0	0	457
Project Administration	281	60	7	0	0	0	0	0	348
Project Contingency	6	182	41	0	0	0	0	0	229
TOTAL EXPENDITURES:	**2,180**	**2,426**	**466**	**0**	**0**	**0**	**0**	**0**	**5,072**

LABORATORY INFORMATION MANAGEMENT SYSTEM (LIMS) **PROGRAM #: 2000002495**

DESCRIPTION: Replace current case management solution with an in-house developed Laboratory Information Management System (LIMS); LIMS is important tool as it is used to collect documents and information generated from medicolegal and toxicological death investigations to determine cause and manner of death, generate statistical data, retain chain of custody information, evidence preservation, and to address public records requests and meets the accreditation requirement for the National Association of Medical Examiners

LOCATION: 1851 NW 10 Ave, City of Miami — District Located: 3; District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	2,000	0	0	0	0	0	0	0	2,000
TOTAL REVENUES:	**2,000**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**2,000**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Technology Hardware/Software	731	1,269	0	0	0	0	0	0	2,000
TOTAL EXPENDITURES:	**731**	**1,269**	**0**	**0**	**0**	**0**	**0**	**0**	**2,000**

LIQUID CHROMATOGRAPH MASS SPECTROMETER (LCMS) **PROGRAM #: 2000004995**

DESCRIPTION: Replace aging liquid chromatograph mass spectrometer (LCMS) with an updated system; the LCMS allows the Medical Examiner the ability to identify and confirm new substances and develop alternative approaches to testing to increase case processing time

LOCATION: 1851 NW 10 Ave, City of Miami — District Located: 3; District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	400	0	0	0	0	0	0	0	400
TOTAL REVENUES:	**400**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**400**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Major Machinery and Equipment	395	5	0	0	0	0	0	0	400
TOTAL EXPENDITURES:	**395**	**5**	**0**	**0**	**0**	**0**	**0**	**0**	**400**

MISCELLANEOUS EQUIPMENT - MEDICAL EXAMINER **PROGRAM #: 2000005715**

DESCRIPTION: Purchase and/or replace mission critical Medical Examiner equipment and technology used in forensic investigations, including autopsy procedures, decedent identification, evidence documentation, and case management; these tools are essential as they support accurate, timely determinations of cause and manner of death, enhance operational efficiency, and ensure compliance with applicable accreditation and regulatory standards

LOCATION: 1851 NW 10 Ave, City of Miami — District Located: 3 — District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	501	0	120	0	0	0	0	0	621
TOTAL REVENUES:	**501**	**0**	**120**	**0**	**0**	**0**	**0**	**0**	**621**
EXPENDITURE SCHEDULE:	**PRIOR**	**2026-27**	**2027-28**	**2028-29**	**2029-30**	**2030-31**	**2031-32**	**FUTURE**	**TOTAL**
Furniture Fixtures and Equipment	0	261	0	0	0	0	0	0	261
Major Machinery and Equipment	120	120	120	0	0	0	0	0	360
TOTAL EXPENDITURES:	**120**	**381**	**120**	**0**	**0**	**0**	**0**	**0**	**621**

Department Operational Unmet Needs			
	(dollars in thousands)		
Description	**Startup Costs/ Non Recurring Costs**	**Recurring Costs**	**Positions**
Develop and implement a department-wide quality assurance program	$204	$204	1
Streamline autopsy workflow for efficient case processing	$146	$146	1
Reduce time for decedent identification	$90	$3	0
Reduce turnaround time for toxicology testing	$148	$148	1
Implement 24-hour operations for medicolegal death investigation	$328	$328	2
Expand Forensic Pathology Fellow education and training	$117	$117	1
Improve response time for retrieval of decedents and evidence	$105	$105	1
Automate tracking and management of decedents in refrigerated storage	$265	$5	0
Total	**$1,403**	**$1,056**	**7**