

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Animal Services

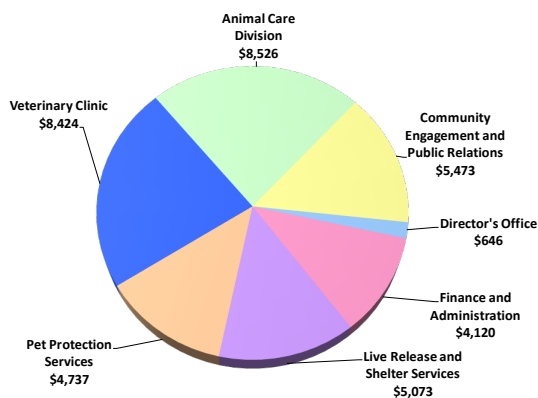
The mission of the Miami-Dade County Animal Services Department (ASD) is to save the lives of abandoned animals in our care, protect animals from cruelty, reunite lost pets with their owners, protect people and pets in our community from health-related issues and ensure the public's safety. The Department aims to advance animal welfare through a variety of programs and services designed to protect and improve the lives of animals and enhance the human-animal bond. Services provided include readily accessible low-cost and free spay/neuter surgeries and preventive veterinary care for owned pets, free sterilization of community cats, expanded Trap, Neuter, Vaccinate and Return (TNVR) services, a progressive managed intake policy, comprehensive pet retention programs, and humane law enforcement investigations. These services support Miami-Dade County's commitment to responsibly achieving a 90% or greater annual save rate. ASD also upholds the provisions of Chapter 5 of the Miami-Dade County Code and Chapter 828 of the Florida Statutes regarding animal protection and welfare.

As part of the Neighborhood and Infrastructure Strategic area, ASD enforces rabies vaccination and licensing requirements, aids and educates police agencies, documents cases involving animal bites to a person for the purpose of rabies control, responds to reports of injured/distressed animals, provides forensic veterinary services and expert testimony and provides pet-related support services during states of emergency. The ASD Pet Adoption and Protection Center (PAPC) is open to the public seven days a week for adoption and other services such as rescue, pet reunification, pet retention, spay and neuter, licensing, microchipping and pet vaccinations. ASD also operates pet friendly evacuation centers during emergencies.

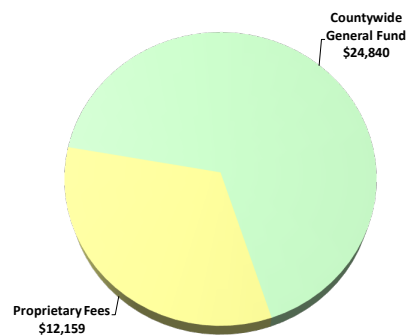
The Department first achieved an annual save rate of 90% or greater in 2015 and has sustained it for seven consecutive years. The community-based programs and services designed to ensure continued success include pet adoptions, comprehensive veterinary care, a foster program that protects the most vulnerable animals, mobile adoption events to increase departmental presence in the community, partnerships with animal rescue organizations, interstate transport programs, pet retention services aimed at deterring owners from surrendering their pet into ASD's care, and reunification of lost pets with their families. The fewer than 10% of pets that cannot be saved each year either present a grave risk to public safety or are suffering so greatly from illness or injury that compassion calls for humane euthanasia to avoid prolonging pain and suffering.

FY 2023-24 Proposed Operating Budget

Expenditures by Activity
(dollars in thousands)

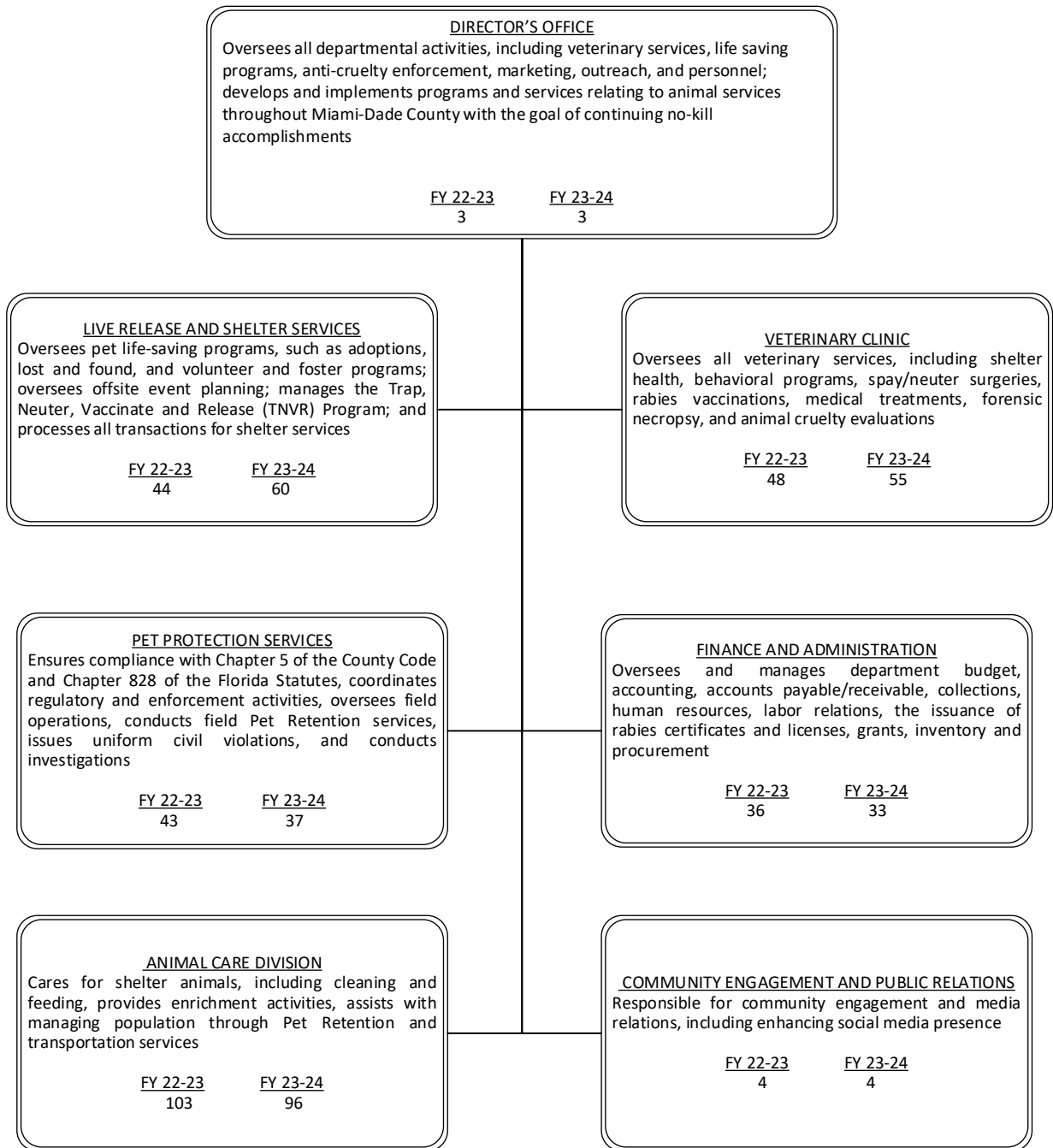


Revenues by Source
(dollars in thousands)



FY 2023-24 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2023-24 total number of full-time equivalent positions is 288.6

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

DIVISION: DIRECTOR'S OFFICE

Ensures that the Department's Animal Welfare programs align with its life-saving mission; develops and implements programs and services relating to animal welfare throughout Miami-Dade County with the goal of expanding community outreach, pet retention and positive outcomes for shelter pets

- Manages performance of divisions
- Oversees life-saving initiatives
- Develops departmental strategy and policy
- Provides oversight and direction for departmental operations
- Seeks alternative funding sources and partnerships with other organizations to maximize resources
- Works closely with County residents, advocates and elected leaders to receive feedback, develop partnerships and improve service delivery

DIVISION COMMENTS

- The Department will continue to expand its innovative initiatives to reduce shelter intakes, increase pet retention services and promote shelter adoptions

DIVISION: LIVE RELEASE AND SHELTER SERVICES

Provides pet life-saving services such as: adoptions, lost pet reunification, volunteer and foster opportunities, and pet retention offerings, TNVR services; plans and hosts all offsite adoption events

- Promotes and secures pet adoptions with forever families
- Spearheads diligent efforts to reunite lost pets with their families
- Recruits, manages, and supports pet foster care families to address the unique needs and overall well-being of the most vulnerable animals in our care
- Builds and maintains the infrastructure needed to support a successful, impactful, and sustainable volunteer program
- Enhances community engagement and awareness by facilitating adoption events
- Oversees TNVR Program for community cats

Strategic Objectives - Measures

- NI1-5: Ensure animal health and welfare

Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Increase positive outcomes for pets	Save rate*	OC	↑	93%	93%	90%	90%	90%
	Adoptions	OC	↑	9,579	7,290	8,700	8,700	8,700
	Rescues	OC	↑	1,827	2,026	1,800	1,800	1,800
	Returns to owner	OC	↑	1,609	1,307	1,300	1,200	1,200
	Transfers to partners**	OC	↑	68	18	20	20	20
	Transports**	OC	↑	93	242	180	180	180
	Trap, Neuter, Vaccinate and Release (TNVR) Services Provided***	OC	↑	13,234	14,747	22,000	16,000	17,000

*Save rate reflects calendar year data

**FY 2020-21 Actual reflects the impact of COVID-19

***FY 2022-23 Projection was adjusted to align with prior year actuals; FY 2023-24 Target reflect current year trend

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2023-24 Proposed Budget includes the transfer of eight positions from the Pet Protection Services Division to ensure adequate levels of support to continue essential spay and neuter services on free roaming community cats; these positions include one Kennel Manager, two TNVR Rescue Coordinators, and five Transport Operators
- The FY 2023-24 Proposed Budget includes the transfer of seven positions from the Animal Care Division for adequate administration of the rescue program; these positions include one ASD Pathway Coordinator, two Transport Specialists, and four Transport Operators
- The FY 2023-24 Proposed Budget includes the transfer of one Shelter Program Manager position from the Finance and Administration Division to oversee the Rescue Unit



In FY 2023-24, the Department will continue its life-saving initiatives to achieve the goal of maintaining a no-kill shelter status; the Department will focus on a "Culture of We" to include, but not limited to, maintaining, strengthening, and expanding partnerships in the foster, transport, rescue, adoption, and pet retention programs



In FY 2023-24, the Department will continue its partnership with Petco and PetSmart to provide off-site adoption venues with a 100 percent adoption rate



In FY 2023-24, the Department will continue its relationship with Miami-Dade Corrections and Rehabilitation's Second Chance Program; the program helps inmates develop marketable skills to increase their employability upon release and improves the behavior of the dogs to increase their opportunities for rehoming

- In FY 2023-24, the Department will diligently explore new technologies and resources to increase the number of lost pets reunited with their families



In FY 2023-24, the Department will continue to cultivate partnerships and seek additional event opportunities

<h3>DIVISION: PET PROTECTION SERVICES</h3>

<p>Ensures compliance with Chapter 5 of the County Code and Chapter 828 of the Florida Statutes, coordinates regulatory and enforcement activities, oversees field operations, conducts field pet retention services, issues uniform civil violations, and conducts investigations</p>
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| <ul style="list-style-type: none"> • Conducts investigations involving dangerous dogs and maintains associated registry • Facilitates field returns to owners by rescuing dogs at large and identifying the pet owner; provides field pet retention services • Responds and investigates complaints related to pet dealers and breeders to ensure humane treatment of animals • Examines animal bites and ensures quarantine of potentially rabid animals through a Memorandum of Understanding (MOU) with the Florida Department of Health • Investigates cases of animal abuse and neglect • Issues and manages all computer-generated license and rabies vaccination renewals and citations; represents the Department at hearings and in animal cruelty criminal judicial proceedings • Provides emergency support to police as needed in response to animal control requests • Provides training and support to local law enforcement agencies in the identification of and response to animal related crimes • Removes dead animals from public rights of way |
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FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Strategic Objectives - Measures								
<ul style="list-style-type: none"> NI1-4: Protect the community from public nuisances and events that threaten public health 								
Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Respond quickly to service calls to promote safe and livable communities	Stray animal pickup response time (in calendar days)	EF	↓	1.2	1.4	2.0	2.0	2.0
	Dead animal pickup response time (in calendar days)	EF	↓	1.1	2.1	1.0	1.0	1.0

DIVISION COMMENTS

- The FY 2023-24 Proposed Budget includes the transfer of eight positions to the Live Release Division to ensure adequate levels of support to continue essential spay and neuter services on free roaming community cats; these positions include one Kennel Manager, two TNVR Rescue Coordinators, and five Transport Operators
- The FY 2023-24 Proposed Budget includes the transfer of one Citation Specialist and one Collection Specialist 1 from the Finance and Administration Division to ensure adequate levels of support to the Citation Unit for the collection of citation payments



In FY 2023-24, the Department will continue to fund its agreement with The South Florida Society for the Prevention of Cruelty to Animals (SFSPCA) to house and care for large animals and livestock (\$400,000)

- In FY 2023-24, the Department of Solid Waste Management will continue to fund three Disposal Technician positions in ASD to collect and dispose of dead animals countywide (\$204,000)
- In FY 2023-24, the Department will continue its anti-cruelty outreach and training to Miami-Dade Police Department, Miami-Dade Fire Rescue Department, and all other municipal police and fire agencies

DIVISION: FINANCE AND ADMINISTRATION

Oversees and manages department budget, accounting, accounts payable/receivable, collections, human resources, labor relations, the issuance of rabies certificates and licenses, grants, facilities, inventory and procurement

- Develops and monitors budget; tracks financial trends
- Directs human resources activities, such as recruitment, labor relations, training, benefits and payroll
- Manages department procurement activities
- Oversees all department financial transactions including collections and accounts payable/receivable
- Coordinates and maintains all private veterinary issuance of licenses and rabies vaccination records
- Reviews performance management, productivity reporting and business plan development
- Responsible for all inventory management including scheduling automated orders, receiving, and distribution of supplies
- Secures grant funding in support of the Department's lifesaving programs
- Provides building maintenance and janitorial services

Strategic Objectives - Measures								
<ul style="list-style-type: none"> NI1-5: Ensure animal health and welfare 								
Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Increase responsible pet ownership	Dogs licensed in Miami-Dade County	OP	↔	221,844	219,775	220,000	230,000	235,000

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2023-24 Proposed Budget includes the transfer of one Citation Specialist and one Collection Specialist 1 to the Pet Protection Services Division to ensure adequate levels of support to the Citation Unit for the collection of citation payments
- The FY 2023-24 Proposed Budget includes the transfer of one Shelter Program Manager position to the Live Release and Shelter Services Division to oversee the Rescue Unit
- In FY 2023-24, the Department will continue its Memorandum of Understanding with the Finance Department to pursue collection of unpaid civil citations (payments are based on a percentage of collected revenue)
- In FY 2023-24, the Department will continue to find new and innovative ways to engage staff and increase employee morale while simultaneously onboarding new employees dedicated to the Department’s mission
- In FY 2023-24, the Department will strengthen labor relations
- In FY 2023-24, the Department will continue to seek external funding through grants and awards to fulfill unmet needs of the community and to provide more life-saving programs to the animals in ASD's care

DIVISION: ANIMAL CARE DIVISION

Provides hands-on care for shelter animals, which includes cleaning, feeding, walking, providing enrichment activities, and assisting with population management through the Pet Retention program and partnerships with rescue organizations

- Ensures the safety and well-being of animals in the care and custody of ASD
- Shelters, treats, and rehabilitates abandoned pets to prepare them for their forever homes
- Increases animal well-being through enrichment activities dedicated to enhancing animals’ quality of life and experiences
- Manages pet population by tracking the movement of animals in ASD's care
- Ensures basic needs of animals in ASD's care are met; these include, but are not limited to, food, water, enrichment opportunities, and clean living areas
- Enhances, identifies, and maximizes opportunities to keep pets safe, strong, and together with their families while addressing challenges that often lead to a family surrendering their pet through the Pet Retention and Deferral Program; the team works one-on-one with pet owners and offers financial, medical, nutritional, housing, and respite assistance to secure a long-term solution that is the best interest of the animal
- Builds and expands relationships and programs with transfer partners to find homes for rehabilitated animals and improve their ongoing quality of life

Strategic Objectives - Measures								
<ul style="list-style-type: none"> • NI1-5: Ensure animal health and welfare 								
Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Continue monitoring managed shelter intake	Shelter intake	IN	↔	29,581	27,791	32,400	32,400	32,400

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2023-24 Proposed budget includes the transfer of seven positions to the Live Release and Shelter Services for adequate administration of the rescue program; these positions include one ASD Pathway Coordinator, two Transport Specialists, and four Transport Operators



In FY 2023-24, the Department will continue the Pet Retention and Deferral initiatives aimed at assisting families in crisis or at risk of surrendering their pets



In FY 2023-24, the Department will focus on developing prevention programs to minimize shelter intakes by keeping pets together with their families

- In FY 2023-24, the Department will continue to operate using a managed intake process; managed intake is a thoughtful and strategic process whereby admission to the shelter is scheduled based on factors including, but not limited to, the shelter's capacity to provide humane care and assure the best and most appropriate outcome for each animal admitted; It also focuses on pet owner support by offering pet retention services and presenting alternative methods, such as rehoming

DIVISION: COMMUNITY ENGAGEMENT AND PUBLIC RELATIONS

Responsible for overseeing departmental legislation, community engagement initiatives, marketing, media relations, social media presence, and interactions with constituents on social media platforms

- Promotes ASD programs and services using marketing and media platforms
- Creates and distributes social media content to increase adoptions of shelter pets and community engagement
- Develops marketing plans to promote events such as adoption drives, spay/neuter community clinics, and pet food drives
- Responds to constituent and media inquiries
- Engages with the community to promote animal welfare and provides educational resources
- Reviews, analyzes, and prepares legislation for the Board of County Commissioners

DIVISION COMMENTS



In FY 2023-24, the Department will create a marketing plan to increase animal welfare education in the community



In FY 2023-24, the Department will use social media platforms and other media outlets to increase the community's awareness of available services

DIVISION: VETERINARY CLINIC

Oversees all veterinary services, including monitoring the health of the shelter pets, spay/neuter surgeries, vaccine administration, medical treatments, forensic necropsy, and animal cruelty evaluations

- Provides all medical treatments and preventive care to shelter animals
- Develops and oversees disease management protocols and monitors health and wellness
- Addresses health care of shelter animals in preparation for adoption, transport and rescue
- Operates vaccinations/microchip clinic for the public
- Provides all necessary surgeries to shelter animals, including spay and neuter procedures
- Oversees the Homestead public spay/neuter services
- Oversees the clinical portion of the TNVR Program for community cats
- Oversees and expands spay/neuter services through the mobile animal clinic and community partners
- Manages the partnership with the University of Florida Veterinary Shelter Medicine Program to provide expertise to shelter staff and internships to veterinary students
- Performs forensic live animal exams and necropsies for cruelty investigations
- Provides free or low-cost spay/neuter services, vaccines, and microchips at the shelter; partners with other local organizations to provide low-cost surgeries throughout the community
- Prepares and submits laboratory samples of all suspected rabies cases and monitors other zoonotic diseases to protect human health

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Strategic Objectives - Measures								
<ul style="list-style-type: none"> NI1-5: Ensure animal health and welfare 								
Objectives	Measures			FY 20-21	FY 21-22	FY 22-23	FY 22-23	FY 23-24
				Actual	Actual	Budget	Projection	Target
Increase community pet health	Rabies vaccines delivered by clinic	OC	↔	26,744	26,683	25,000	25,000	25,000
	Spay/Neuter surgeries	OC	↑	28,319	26,601	25,000	25,000	25,000

DIVISION COMMENTS

- **The FY 2023-24 Proposed Budget includes the addition of seven positions which will be funded upon completion of the Dog Sanctuary project (\$460,000)**



The FY 2023-24 Proposed Budget funds ASD's agreement with the Miami Veterinary Foundation to provide low cost spay/neuter services via private veterinarians in the community at a value of \$350,000 annually



In FY 2023-24, the Department will continue to provide free large scale spay/neuter surgeries for at risk populations



In FY 2023-24, the Department will continue to provide life-saving heartworm treatment at no cost for dogs adopted from the shelter



The FY 2023-24 Proposed Budget funds the University of Florida Veterinary Shelter Medicine internship program aimed at improving shelter wellness care (\$125,000)

- In FY 2023-24, the Department will continue to humanely manage the community cat population by offering free TNVR services through the Pets Thrive in 305 South Dade Cat Center

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS



The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for drainage improvements to the Pet Adoption and Protection Center (PAPC) to alleviate flooding issues and the resurfacing of the employee parking lot; the capital program is funded through the Countywide Infrastructure Investment Program (CIIP) (total program cost \$617,000; \$157,000 in FY 2023-24; capital program #2000002374)

- The FY 2023-24 Proposed Budget and Multi-Year Capital Plan also includes the continuation of the Countywide Infrastructure Investment Program (CIIP) that will focus on infrastructure improvements at all County-owned facilities including but not limited to furniture, fixtures, equipment, electrical, plumbing, air conditioning, elevators, roofs, security, and energy efficiency updates as well as various other facility infrastructure improvements as needed; the Department's CIIP plan includes the acquisition of property adjacent to the Pet Adoption and Protection Center (PAPC) to provide additional employee and visitor parking (total program cost \$4.549 million; \$3.117 million in FY 2023-24; capital program #2000001284)
- The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for the repair and renovations of the Medley facility to address the community's increasing demand for services; the capital program is funded through the Countywide Infrastructure Investment Program (CIIP) (total program cost \$153,000; \$77,000 in FY 2023-24; capital program #2000003476)
- The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the purchase of three vehicles (\$235,000) for the replacement of its aging fleet funded with lease purchase financing; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511
- The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for a Dog Sanctuary to provide a haven for neglected and abandoned dogs; the capital project is funded with General Government Improvement Funds and is included in capital program #9810050 - Repairs, Renovations and Various Miscellaneous Projects program under Non-Departmental (total project cost \$2.2 million); funding will provide for the purchase or lease of land and various capital improvements

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 20-21	Actual FY 21-22	Budget FY 22-23	Projection FY 22-23	Proposed FY 23-24
Advertising	595	558	660	579	577
Fuel	118	175	156	161	167
Overtime	235	370	290	448	370
Rent	26	-34	48	135	60
Security Services	483	447	535	461	511
Temporary Services	-99	20	50	35	25
Travel and Registration	7	34	99	83	83
Utilities	419	431	509	480	507

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual	Actual	Budget	Proposed	Total Funding		Total Positions		
	FY 20-21	FY 21-22	FY 22-23	FY 23-24	Budget FY 22-23	Proposed FY 23-24	Budget FY 22-23	Proposed FY 23-24	
Revenue Summary					Strategic Area: Neighborhood and Infrastructure				
General Fund Countywide	16,547	18,860	22,513	24,840	Director's Office	589	646	3	3
Animal License Fees from Licensing Stations	6,882	7,028	6,900	7,200	Live Release and Shelter Services	4,076	5,073	44	60
Animal License Fees from Shelter	1,876	1,706	1,950	1,900	Pet Protection Services	4,867	4,737	43	37
Animal Shelter Fees	1,591	1,226	1,517	1,367	Finance and Administration	4,101	4,120	36	33
Carryover	321	751	200	120	Animal Care Division	7,573	8,526	103	96
Code Violation Fines	788	721	1,400	1,500	Community Engagement and Public Relations	5,468	5,473	4	4
Donations	753	118	100	100	Veterinary Clinic	7,786	8,424	48	55
Miscellaneous Revenues	107	127	80	92	Total Operating Expenditures	34,460	36,999	281	288
Surcharge Revenues	60	50	100	100					
Total Revenues	28,925	30,587	34,760	37,219					
Operating Expenditures Summary									
Salary	12,638	13,200	15,825	16,932					
Fringe Benefits	5,992	6,121	7,436	8,154					
Court Costs	33	21	20	25					
Contractual Services	1,905	1,853	2,026	2,047					
Other Operating	3,997	4,867	5,290	6,229					
Charges for County Services	1,841	1,746	2,047	1,876					
Grants to Outside Organizations	693	728	1,125	1,050					
Capital	736	1,197	691	686					
Total Operating Expenditures	27,835	29,733	34,460	36,999					
Non-Operating Expenditures Summary									
Transfers	338	486	300	220					
Distribution of Funds In Trust	0	0	0	0					
Debt Service	0	0	0	0					
Depreciation, Amortizations and Depletion	0	0	0	0					
Reserve	0	0	0	0					
Total Non-Operating Expenditures	338	486	300	220					

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FUTURE	TOTAL
Revenue									
CIIP Program Bonds	1,968	0	0	0	0	0	0	0	1,968
CIIP Program Financing	0	3,351	0	0	0	0	0	0	3,351
Total:	1,968	3,351	0	0	0	0	0	0	5,319
Expenditures									
Strategic Area: NI									
Animal Services Facilities	460	157	0	0	0	0	0	0	617
Facility Improvements	76	77	0	0	0	0	0	0	153
Infrastructure Improvements	1,432	3,117	0	0	0	0	0	0	4,549
Total:	1,968	3,351	0	0	0	0	0	0	5,319

FUNDED CAPITAL PROGRAMS

(dollars in thousands)

DRAINAGE/PARKING LOT RESURFACING - DORAL FACILITY

PROGRAM #: 200002374



DESCRIPTION: Provide drainage improvements to the surrounding facility to alleviate flooding issues and resurface facility parking lot

LOCATION: 3599 NW 79 Ave District Located: 12
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
CIIP Program Bonds	460	0	0	0	0	0	0	0	460
CIIP Program Financing	0	157	0	0	0	0	0	0	157
TOTAL REVENUES:	460	157	0	0	0	0	0	0	617
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	427	98	0	0	0	0	0	0	525
Planning and Design	9	3	0	0	0	0	0	0	12
Project Administration	15	7	0	0	0	0	0	0	22
Project Contingency	9	49	0	0	0	0	0	0	58
TOTAL EXPENDITURES:	460	157	0	0	0	0	0	0	617

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

INFRASTRUCTURE IMPROVEMENTS - ANIMAL SERVICES FACILITIES SYSTEMWIDE **PROGRAM #: 2000001284**

DESCRIPTION: Provide infrastructure improvements including but not limited to furniture, fixtures, equipment, electrical, plumbing, air conditioning, elevators, roofs, security, and energy efficiency updates as well as various other facility infrastructure improvements as needed; acquire property adjacent to the Pet Adoption and Protection Center (PAPC) to provide additional employee and visitor parking

LOCATION: Various Sites District Located: 12
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
CIIP Program Bonds	1,432	0	0	0	0	0	0	0	1,432
CIIP Program Financing	0	3,117	0	0	0	0	0	0	3,117
TOTAL REVENUES:	1,432	3,117	0	0	0	0	0	0	4,549
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Art Allowance	27	0	0	0	0	0	0	0	27
Construction	161	1,746	0	0	0	0	0	0	1,907
Infrastructure Improvements	0	84	0	0	0	0	0	0	84
Land Acquisition/Improvements	1,126	1,175	0	0	0	0	0	0	2,301
Planning and Design	53	0	0	0	0	0	0	0	53
Project Administration	15	30	0	0	0	0	0	0	45
Project Contingency	50	82	0	0	0	0	0	0	132
TOTAL EXPENDITURES:	1,432	3,117	0	0	0	0	0	0	4,549

INFRASTRUCUTRE IMPROVEMENTS - MEDLEY FACILITY **PROGRAM #: 2000003476**

DESCRIPTION: Provide miscellaneous renovation improvements to the existing Medley facility

LOCATION: 7401 NW 74 St District Located: 12
 Medley District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
CIIP Program Bonds	76	0	0	0	0	0	0	0	76
CIIP Program Financing	0	77	0	0	0	0	0	0	77
TOTAL REVENUES:	76	77	0	0	0	0	0	0	153
EXPENDITURE SCHEDULE:	PRIOR	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	FUTURE	TOTAL
Construction	75	70	0	0	0	0	0	0	145
Permitting	1	0	0	0	0	0	0	0	1
Project Administration	0	2	0	0	0	0	0	0	2
Project Contingency	0	5	0	0	0	0	0	0	5
TOTAL EXPENDITURES:	76	77	0	0	0	0	0	0	153