
PROPOSED BUDGET AND MULTI-YEAR CAPITAL PLAN

MIAMI-DADE COUNTY, FLORIDA



■ ■ ■ ■ ■
2023-2024 | Volume 1
SUMMARIES AND FIVE-YEAR PLAN





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Board of County Commissioners

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Anthony Rodriguez, *Vice Chairman*

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Danielle Cohen Higgins, *District 8*

Kionne L. McGhee, *District 9*

Anthony Rodriguez, *District 10*

Roberto J. Gonzalez, *District 11*

Juan Carlos Bermudez, *District 12*

Sen. René Garcia, *District 13*

Juan Fernandez-Barquin *Clerk of Courts*

Pedro J. Garcia, *Property Appraiser*

Geri Bonzon-Keenan, *County Attorney*

David Clodfelter, *Director, Management and Budget*

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The Government Finance Officers Association of the United States and Canada(GFOA) presented a Distinguished Budget Presentation Award to Miami-Dade County, Florida for its annual budget for the fiscal year beginning October 1, 2021. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Miami-Dade County
Florida**

For the Fiscal Year Beginning

October 01, 2022

Christopher P. Morill

Executive Director



Our Vision

A thriving Miami-Dade built on a foundation of innovation, care for people and the environment, and full and fair economic development and opportunity, while facilitating broad input to shape a resilient future

Our Mission

To provide effective and efficient resident and business services that: respond to community priorities and needs; help all our residents and businesses to prosper and thrive; make our community safe and more resilient; and build trust and collaboration inside and outside county government

Our Guiding Principles

In Miami-Dade County government
we are committed to being:

- Efficient
- Solution-focused
- Welcoming
- Agile
- Inclusive
- Open and transparent
- Respectful
- Kind



MESSAGE FROM THE MAYOR



Dear Residents,

As your Mayor, it is my honor and duty to ensure that our county budget reflects our values as a community, continues to propel us toward shared economic growth, and invests in a more resilient and secure future.

Since I took office in 2020, we've faced unforeseen challenges and emerged stronger. Miami-Dade's economy rebounded from the pandemic and entered a stage of unprecedented growth. We faced a national affordability crisis head on, launching lifesaving programs and creating a pipeline for tens of thousands of new housing units to ensure all residents can afford to live and thrive here. And I'm proud that in last year's budget, as families faced escalating costs of living, we passed a historic tax cut – the first in over a decade and the lowest combined rate since 1982.

As I move into the third year of my term, we must continue making smart, targeted investments that afford everyone in Miami-Dade County the freedom to prosper and thrive. My administration and I continue working tirelessly to ensure that your voices are included in this budgeting process, as they have been in each year I've had the privilege to serve as your Mayor.

As we build our budget for the fiscal year ahead, we remain focused on delivering on the high-quality services that our residents need and deserve and taking on the biggest challenges facing our community. We will continue to invest in expanding access to housing people can afford; delivering on public safety programs that keep all our neighborhoods safe; upgrading our infrastructure, expanding public transit, and mitigating the impacts of climate change; and building a future-ready economy, all while safeguarding our fiscal stability for future generations.

While other major regions saw an increase in gun violence last year, Miami-Dade doubled down on successful programs that are preventing violence, and now we have one of the lowest rates of gun violence of any major metro area in the country. In the coming year, we'll continue to prioritize public safety. You can expect the continued implementation of our groundbreaking Peace and Prosperity Plan, a long-term investment in prevention, intervention and re-entry – creating opportunities particularly for at-risk young people. We will continue to invest in protection in the communities most affected by gun violence, in innovative police capabilities, and in strong relations between law enforcement and the residents we serve.

As we build for the future, it is critical that our residents can afford to live and work here. We're tackling the housing crisis by launching innovative new programs, including adding an additional 18,000 units of affordable and workforce housing in development to our previous goal of 14,000. Last year, we invested a record \$500 million towards the expansion of affordable housing and launched the multi-pronged HOMES Plan to provide relief to renters and homeowners – from working families to those who are very low-income. In the coming year we will double down on these successes.

Building a more mobile, connected Miami-Dade is key to creating opportunities for all our residents. In the year ahead we will continue to make significant investments in implementing the corridors of the SMART Plan, delivering on our commitment to connect all corners of Miami-Dade with reliable public transportation and helping take cars off the road.

As our economy grows and diversifies, it must also be inclusive and future-ready. We are making investments that help small businesses succeed, connect our workforce to high-paying jobs in the highest-growth industries, and unleash the power of innovation. Through the partnership of the private sector, our universities and academic institutions, we are strengthening pathways to the jobs of the future. And with the recent launch of the Miami-Dade Innovation Authority – which will fund startups to pilot technology that tackles our community’s biggest challenges – we are creating new ways to spark and scale innovation in our community.

Of utmost importance to our economy is our environment – our natural resources, water supply, and beloved Biscayne Bay. We will continue to safeguard our environment now and in the future by upgrading to green infrastructure like septic to sewer conversion, increasing energy efficiency in private and public buildings, and reversing decades of pollution in our Bay.

Building trust in our government means bringing residents directly into the decision-making process and uplifting the voices of those we serve. Each year as Mayor, I’ve hosted a series of budget town hall meetings across our community to gather your input and feedback. This will again be critical as we craft a FY 2023-24 budget that reflects your priorities, strengthens our economy, and leaves no family behind.

I look forward to continuing this work alongside our County Commissioners, hardworking county employees, local, state, and federal leaders, and our residents. Together, we will deliver on a safer, more resilient, and prosperous future for Miami-Dade County.

Sincerely,

A handwritten signature in black ink that reads "Daniella Levine Cava". The signature is written in a cursive, flowing style.

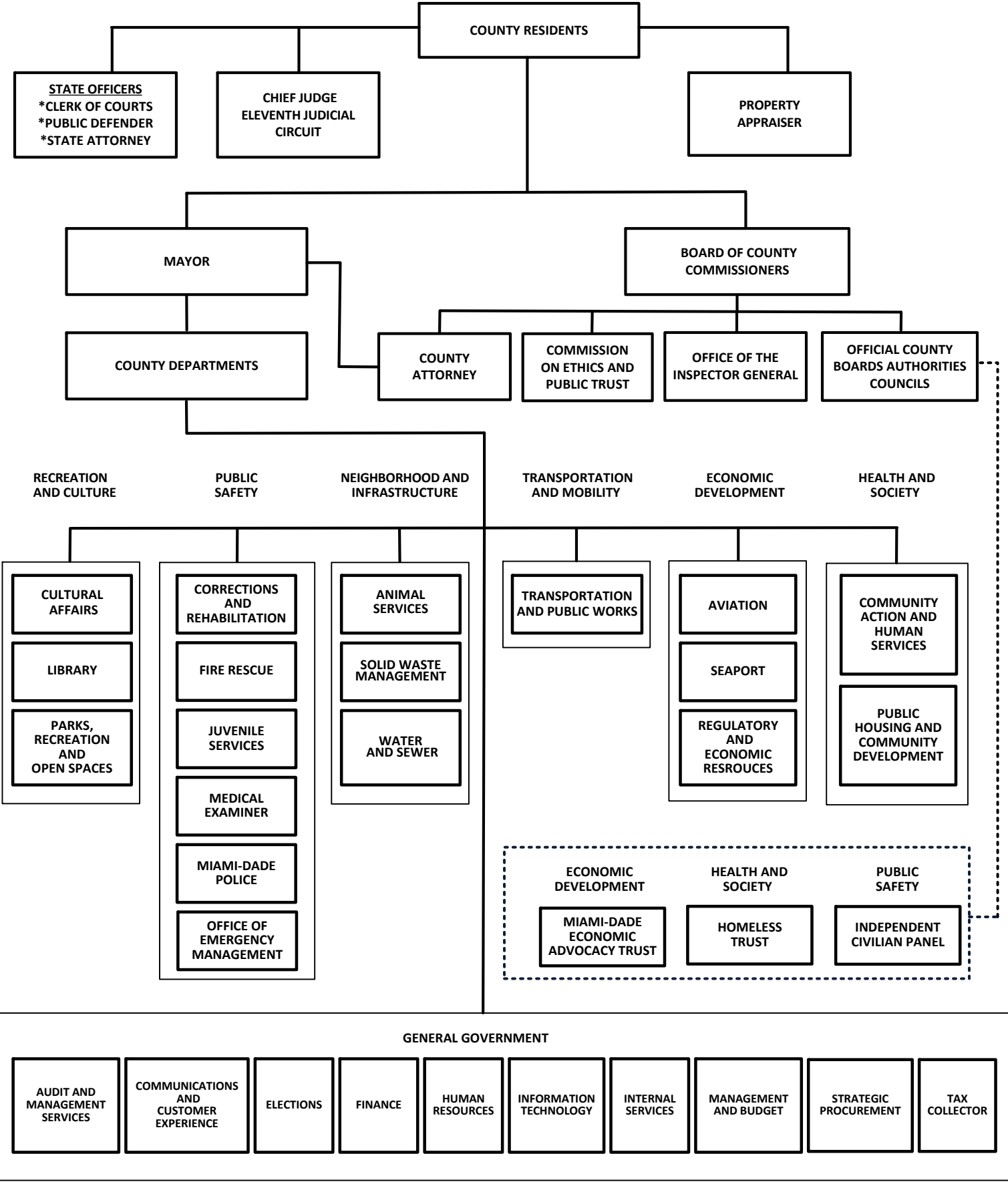
Mayor Daniella Levine Cava

MIAMI-DADE COUNTY

TABLE OF ORGANIZATION

by STRATEGIC AREA

2023-24



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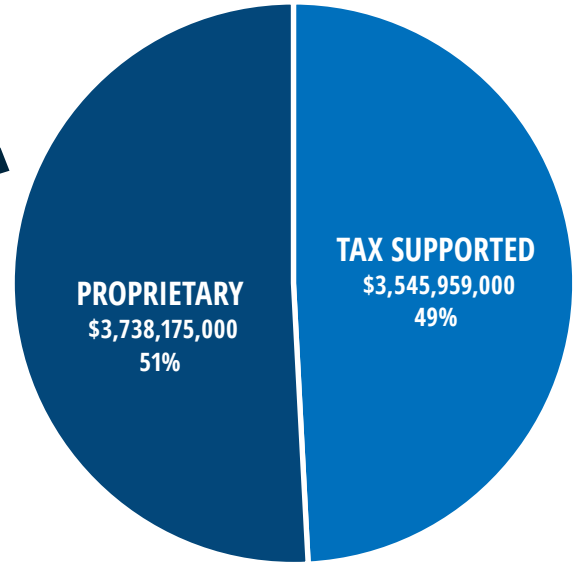
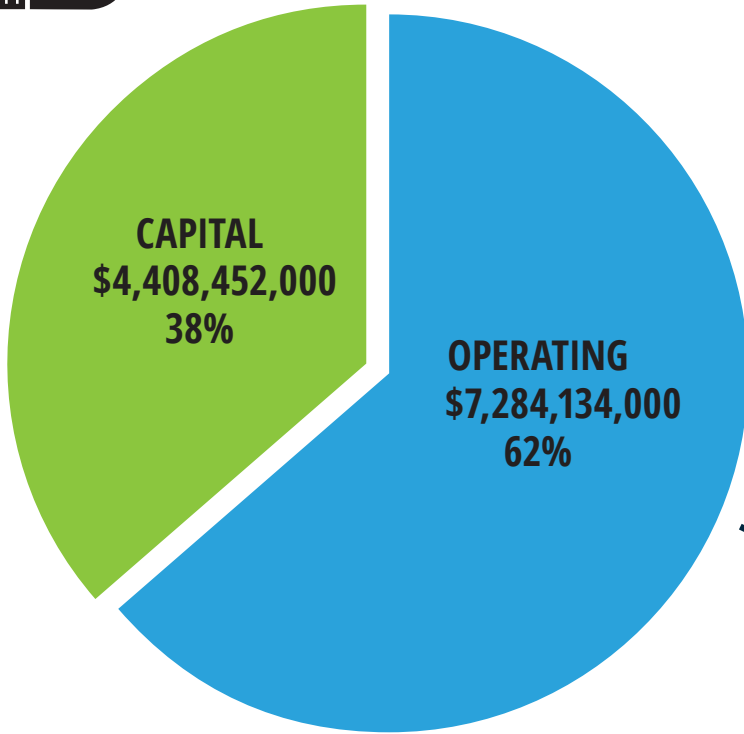
FY 2023-24 PROPOSED BUDGET AND MULTI-YEAR CAPITAL PLAN



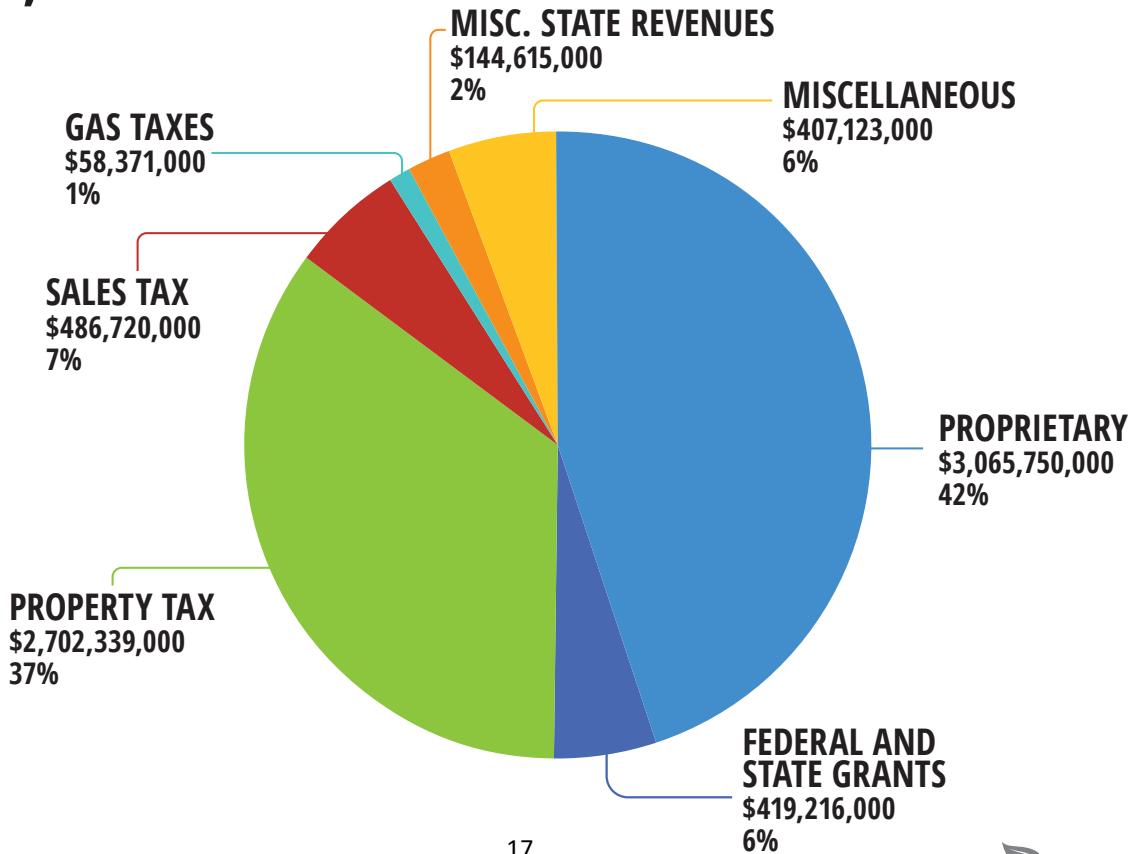
BUDGET-IN-BRIEF

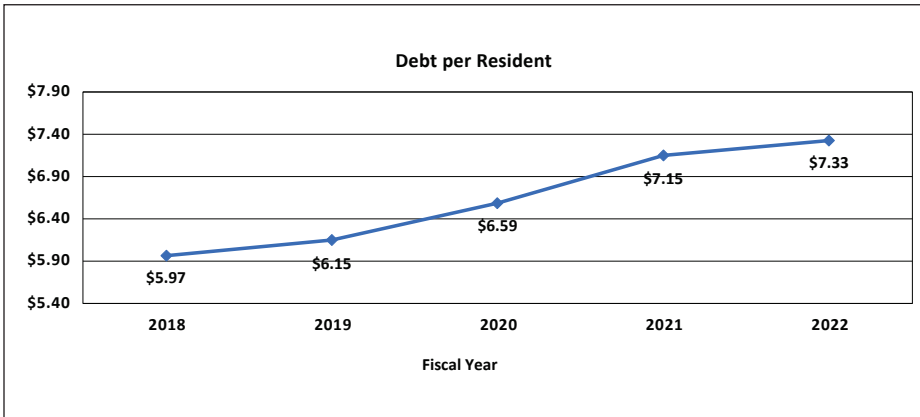
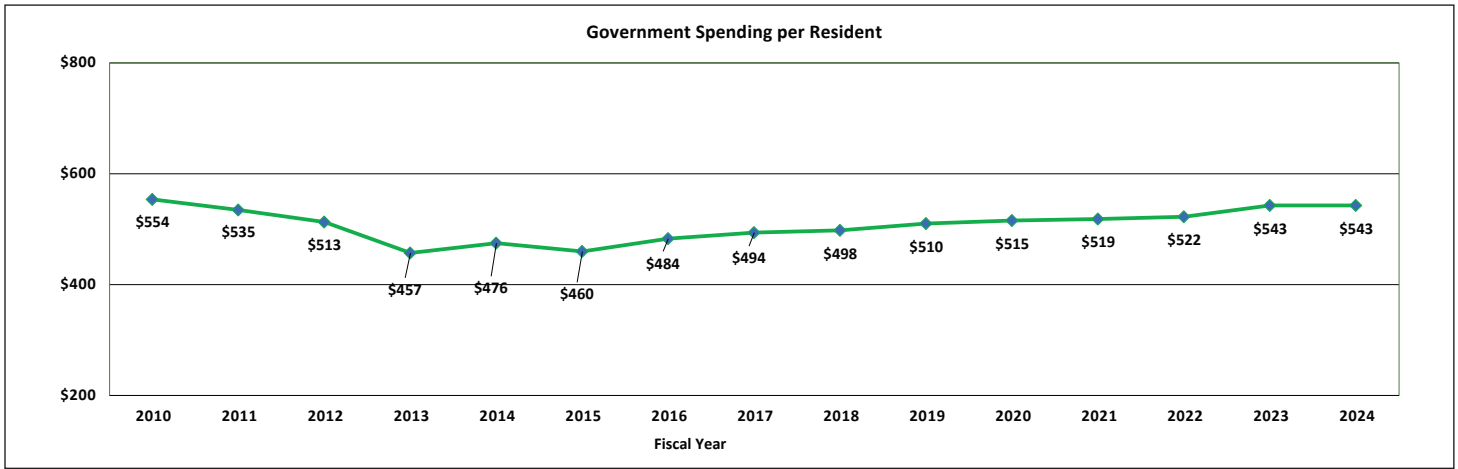


**TOTAL BUDGET:
\$11,692,586,000**



**OPERATING BUDGET BY SOURCE:
\$7,284,134,000**





2023 Median income within the County

\$74,700

Percent of Budget Spent on Salaries and Benefits for County Employees

Salaries	\$2,802,604,000
Benefits	\$1,282,986,000
Total Personnel Costs	\$4,085,590,000
Total Budget	\$7,284,134,000
	56.09%
Average Salary*	\$90,979

*Reflects Base Salary including Supplements

	ACTUALS						BUDGET			
FUNDING SOURCE	FY 2019-20	%	FY 2020-21	%	FY 2021-22	%	FY 2022-23	%	FY 2023-24	%
PROPRIETARY	\$4,103,210,000	55	\$3,591,621,000	53	\$4,485,185,000	57	\$2,997,464,000	45	\$3,065,750,000	42
FEDERAL & STATE GRANTS	\$507,062,000	7	\$262,090,000	4	\$366,189,000	5	\$381,479,000	6	\$419,216,000	6
PROPERTY TAX	\$2,005,518,000	27	\$2,100,369,000	31	\$2,191,917,000	28	\$2,419,095,000	36	\$2,702,339,000	37
SALES TAX	\$313,357,000	4	\$305,576,000	5	\$293,207,000	4	\$341,551,000	5	\$486,720,000	7
GAS TAXES	\$64,306,000	1	\$68,071,000	1	\$65,101,000	1	\$65,079,000	1	\$58,371,000	1
MISC. STATE REVENUES	\$116,230,000	2	\$124,921,000	2	\$124,131,000	2	\$143,632,000	2	\$144,615,000	2
MISCELLANEOUS	\$323,800,000	4	\$290,752,000	4	\$280,289,000	4	\$369,046,000	5	\$407,123,000	5
TOTAL OPERATING BUDGET	\$7,433,483,000		\$6,743,400,000		\$7,806,019,000		\$6,717,346,000		\$7,284,134,000	
TOTAL EMPLOYEES	28,418		28,623		29,345		30,050		30,805	

YOUR DOLLAR AT WORK



PUBLIC SAFETY 31¢

To provide a safe and secure community through efficient and effective public safety services using a holistic approach that affirms the worth and dignity of all residents.

Goals:

- Safe community for all
- Prevention of avoidable death, injury and property loss
- Effective emergency and disaster management

Departments: Corrections and Rehabilitation, Fire Rescue, Emergency Management, Independent Civilian Panel, Judicial Administration, Juvenile Services, Medical Examiner, Office of the Clerk, Police

NEIGHBORHOOD AND INFRASTRUCTURE 19¢

To protect and preserve our natural resources, and provide efficient and accessible neighborhood and related environmental infrastructure services that enhance quality of life for all residents

Goals:

- Safe, healthy and attractive neighborhoods and communities
- Continuity of clean water and community sanitation services
- Protected and restored environment resources

Departments: Animal Services, Solid Waste Management, Water and Sewer

RECREATION AND CULTURE 8¢

To equitably develop, promote and preserve outstanding and engaging cultural, recreational, library, and natural enrichment opportunities for residents and visitors of this and future generations

Goals:

- Inviting and accessible recreational and cultural venues that provide world-class enrichment and engagement opportunities
- Wide array of outstanding, affordable, and engaging programs and services for residents and visitors

Departments: Cultural Affairs, Library, Parks, Recreation and Open Spaces

TRANSPORTATION AND MOBILITY 9¢

To provide a safe and resilient transportation system that enhances mobility, connects communities, and supports a prosperous County, while minimizing carbon emissions

Goals:

- Transportation system that facilitates mobility
- Safe transportation system
- Well-maintained, modern transportation infrastructure and assets

Departments: Transportation and Public Works

HEALTH AND SOCIETY 11¢

To improve the quality of life and promote the independence of vulnerable residents by providing effective social services and affordable housing.

Goals:

- Basic needs of vulnerable Miami-Dade County residents are met
- Self-sufficient and healthy population

Departments: Community Action and Human Services, Homeless Trust, Public Housing and Community Development

GENERAL GOVERNMENT 7¢

To provide ethical and transparent government that supports excellent public service delivery, that is easily accessible, and that is informed by active engagement with the community and our local partners.

Goals:

- Accessible, equitable, transparent and responsible government
- Excellent, engaged and resilient workforce
- Optimal internal Miami-Dade County operations and service delivery
- Effective leadership and management practices

Departments: Audit and Management Services, Commission on Ethics and Public Trust, Communications and Customer Experience, Elections, Finance, Human Resources, Information Technology, Inspector General, Internal Services, Management and Budget, Property Appraiser, Tax Collector, Strategic Procurement

ECONOMIC DEVELOPMENT 14¢

To foster economic vitality by capitalizing on our strengths and by supporting investments in key emerging industries that increase opportunities for small businesses and the local workforce.

Goals:

- An environment that promotes a growing, resilient and diversified economy
- Entrepreneurial development opportunities within Miami-Dade County
- Revitalized communities

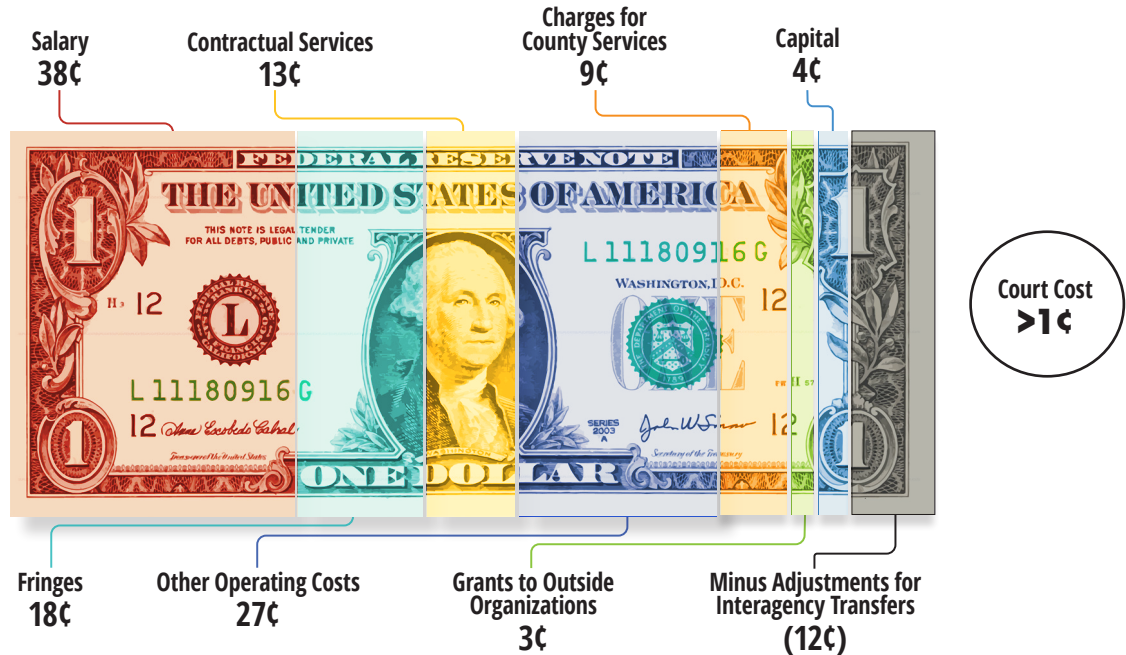
Departments: Aviation, Seaport, Miami-Dade Economic Advocacy Trust, Regulatory and Economic Resources

POLICY FORMULATION 1¢

To provide effective and efficient resident and business services that: respond to community priorities and needs; help all our residents and businesses to prosper and thrive; make our community safe and more resilient; and build trust and collaboration inside and outside county government.

19 Departments: Office of the Mayor, Board of County Commissioners, County Attorney's Office

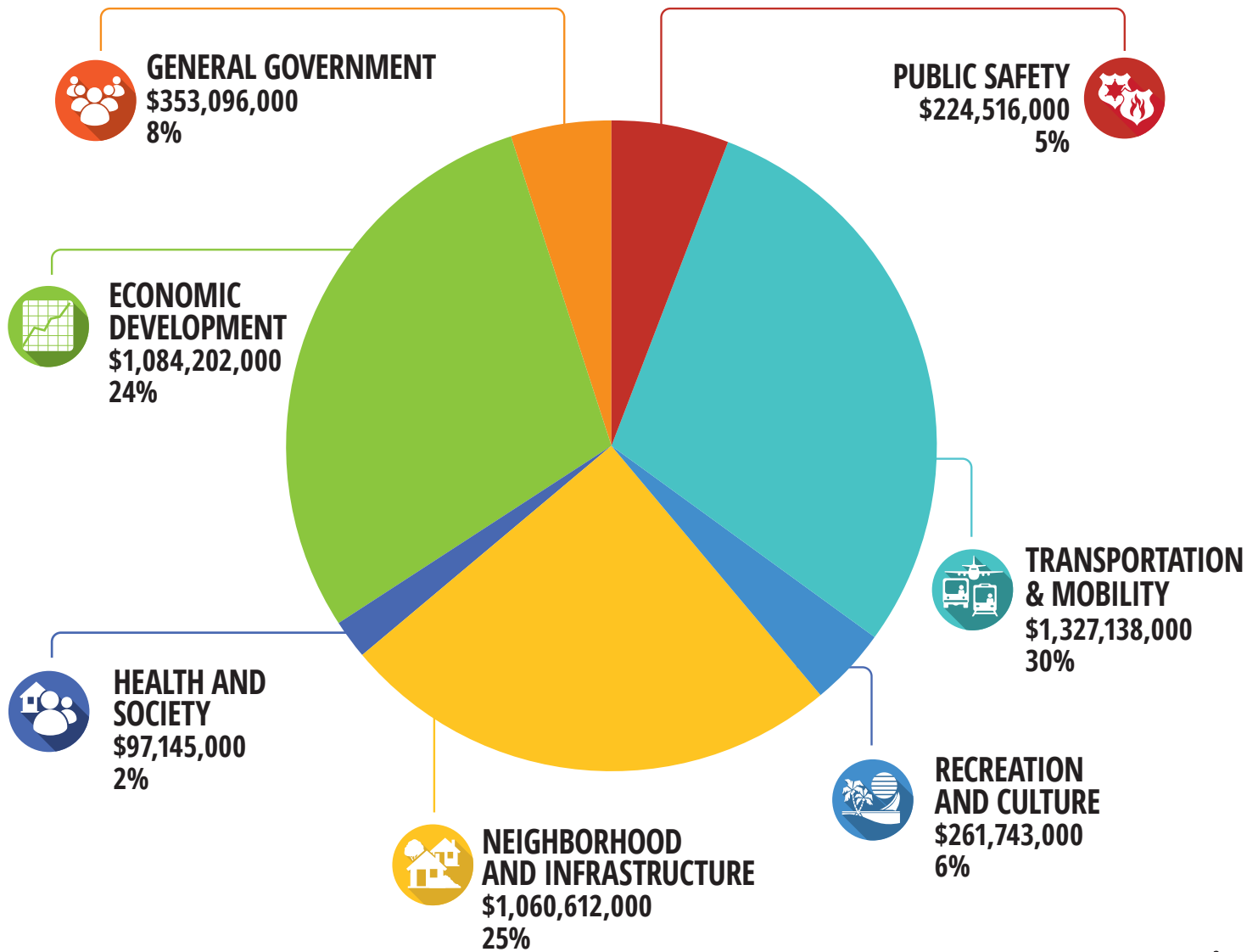
CATEGORY DESCRIPTIONS



DESCRIPTION OF EXPENSES	
Salary	Total compensation costs associated with the 30,805 County Employees
Fringes	Employee federal taxes, pension, health insurance, and other expenses
Court Costs	Fees for accessing the court system and related services
Contractual Services	Work provided by outside contractors
Other Operating Cost	Leases of rental space, office supplies, travel, and other general goods and services
Charges for County Services	Services provided by internal support functions to County departments, such as telephone and network charges, fuel, vehicle repairs, and facility repairs and maintenance
Grants to Outside Organizations	Funding provided to community-based organizations and other not-for-profit entities
Capital	Purchase of office related equipment, furniture, and other assets
Interagency Transfers	Transfers between departments for services provided

Taxes Paid - \$200,000 Home with a taxable value of \$150,000 In UMSA			
AUTHORITY	MILLAGE RATE	TAX	PERCENT OF TOTAL
Countywide Operating	4.5740	\$686	27.0%
UMSA Operating	1.9090	\$286	11.3%
Fire Rescue Operating	2.3965	\$359	14.1%
Library System	0.2812	\$42	1.7%
Countywide Debt Service	0.4355	\$65	2.6%
Total to County	9.5962	\$1,438	56.7%
<i>Other (School Board, Children's Trust, Everglades Project, Okeechobee Basin, S. Fl. Water Mgmt. District, Florida Inland Navigation District)</i>	7.3511	\$1,104	43.3%
Total	16.9473	\$2,542	100%

FY 2023-24 Proposed Budget and Multi-Year Capital Plan totals \$35.593 billion and includes 542 capital programs across all strategic areas. The Proposed Budget and Multi-Year Capital Plan is budgeted at \$4.408 billion. Below is the breakdown of the FY 2023-24 Proposed Capital Budget by strategic area.



**TOTAL PROPOSED CAPITAL PLAN:
\$4,408,452,000**

EXECUTIVE SUMMARY

As the seventh most populous county in the United States, home to a diverse community of 2.7 million residents, Miami-Dade County remains at the forefront of addressing the challenges that will define the 21st century. Over the past year, the Administration worked aggressively to emerge successfully from the economic difficulties posed by the recent pandemic. We used smart and targeted investments to deliver high-quality services that support greater housing affordability, enhance public safety in neighborhoods, improve vital infrastructure, and expand transportation options. The Administration will continue to put our community first by seeking every opportunity to challenges in our communities.

The FY 2023-24 Proposed Budget is balanced yet focused on our most urgent priorities. It enables our County to continue to support the critical services that our growing, diverse community needs. Public safety services will continue to protect our residents; parks and libraries are funded and will remain a foundational place for our community to learn, play, and access resources. Our airports and seaport are welcoming visitors back to our County at historical rates and are positioned to continue their stronghold as international travel hubs and key economic drivers for our region. But more importantly, it is not only the resources, the capital projects, the equipment, or the initiatives funded in this budget that make our County resilient – it is also the employees of this County government that, through their service and selflessness, make Miami-Dade County the place we are all so proud to call home.

This budget focuses on swift and large-scale investments, related to economic development and affordable housing, made possible by a combination of federal and locally generated revenue due to our robust local economy. These investments target those residents most severely impacted by rising costs. This is required to fight the shifting levels of poverty caused by many driving factors. The focus will also be taking big steps towards proposing absolute solutions related to a comprehensive transportation system that is required for our community, rescuing the Environmentally Endangered Lands (EEL) program, and continuing to address septic to sewer needs in our community. The budget also includes organizational changes that will facilitate the transition in January 2025 of certain departments to stand-alone constitutional offices made necessary by the passage in 2018 of Amendment 10 to the state constitution.

Our mission is *To provide effective and efficient resident and business services that: respond to community priorities and needs; help all our residents and businesses to prosper and thrive; make our community safe and more resilient; and build trust and collaboration inside and outside county government.* Given feedback we received during the 2021 Thrive305 public engagement initiative, the Administration is focused on the four central themes of Economy, Environment, Equity and Engagement – otherwise referred to as the 4Es. Miami-Dade County government is therefore committed to taking proactive steps to promote economic development and diversify and grow our local economy. This will help ensure economic growth that is sustainable and shared by families across our community.



FY 2023-24 Proposed Budget and Multi-Year Capital Plan

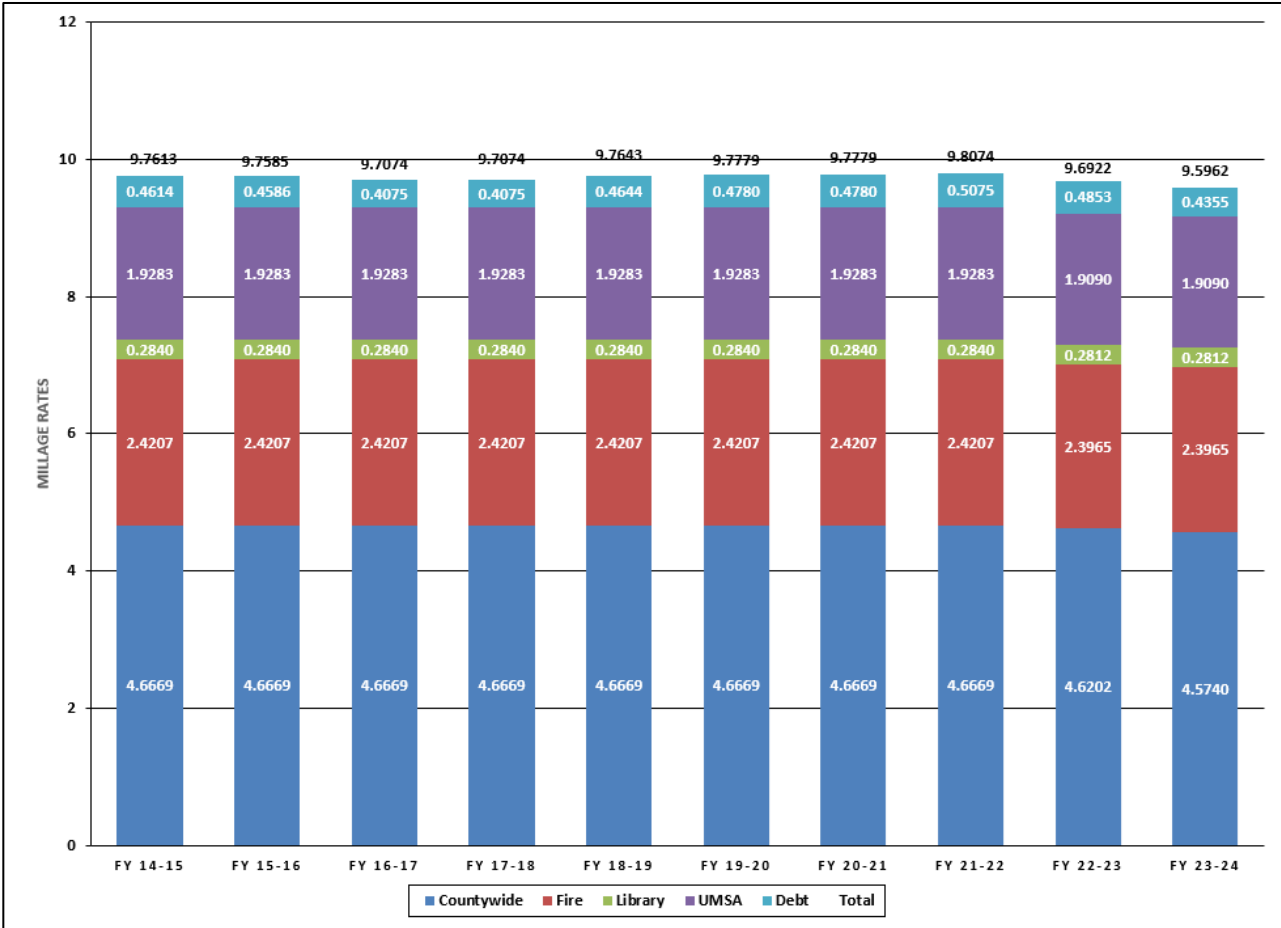
By supporting key industries and investing in our workforce, we can continue to grow a dynamic, resilient economy that will build greater prosperity for future generations. Environmental stewardship and preparation for the impacts of climate change and sea level rise are critical needs for our long-term wellbeing, and resilience – a hallmark of our budgets in the past – continues as a major theme. We have also learned during these challenging times that we have much we can do to foster a more equitable community where all families and businesses can survive hard times and continue to thrive. And by making it easier for residents to participate in their government and listening to all our community’s diverse voices, we can make sure we are delivering services that address our residents’ needs and priorities. Many initiatives related to the 4Es are displayed in Appendix V.

FY 2023-24 Proposed Budget	\$11.693 billion
Proposed Capital Budget	\$4.408 billion
Proposed Operating Budget	\$7.284 billion
Proprietary Budget	\$3.738 billion
Tax-Supported Budget	\$3.546 billion
Multi-Year Capital Plan	\$35.593 billion
Unmet Operating Needs	\$85.421 million
Unfunded Capital Projects	\$18.971 billion

The FY 2023-24 Proposed Budget is balanced using a reduced Countywide operating tax millage as compared to the adopted FY 2022-23 rate and after the final application of the Miami-Dade Rescue Plan (MDRP), is 8.4 percent higher than the FY 2022-23 Adopted Budget. The countywide debt service millage rate is 0.0498 mills lower than the adopted rate in FY 2022-23. The chart below illustrates the combined tax (millage) rates for the last 10 years.

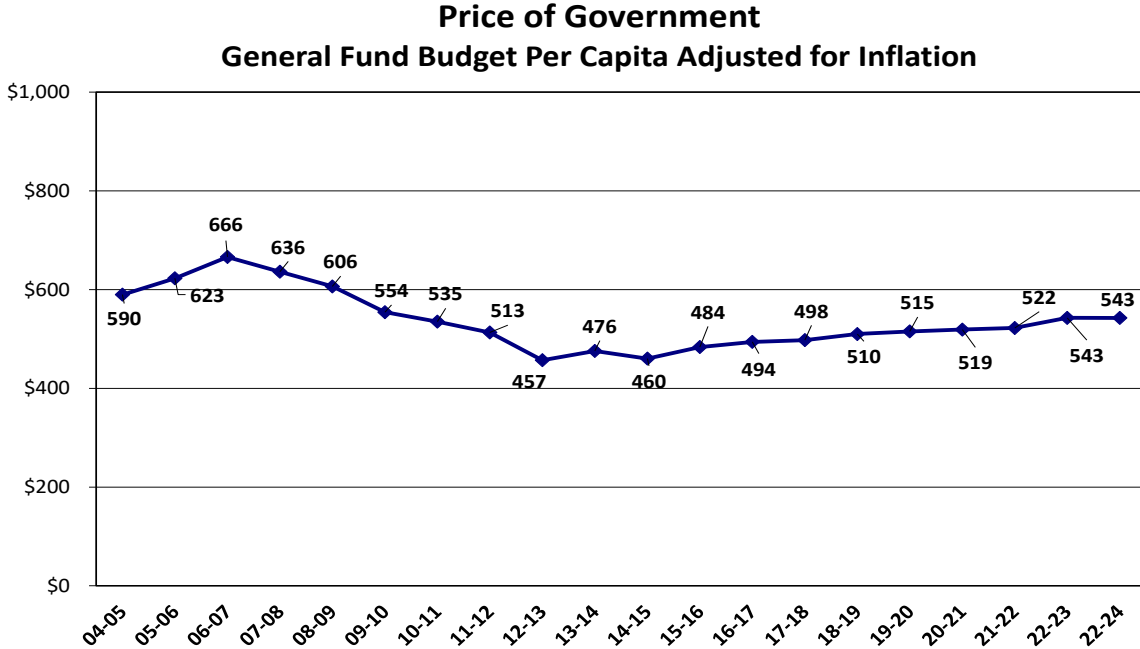
FY 2023-24 Proposed Budget and Multi-Year Capital Plan

COUNTYWIDE, FIRE RESCUE DISTRICT, LIBRARY, AND UMSA
OPERATING MILLAGES AND VOTED DEBT MILLAGES



FY 2023-24 Proposed Budget and Multi-Year Capital Plan

The chart below is both a simple and a compelling illustration of that progress. The “price of government” is a calculation that measures the cost of our general fund against our population, adjusted for inflation. Today, even with the enhancements we have put into place, our residents continue to pay a lower per capita cost than the average for the past 20 years.



The FY 2023-24 Proposed Budget adds 793 positions, with a net change of 755 more positions than the FY 2022-23 Adopted Budget. Twenty - Three of these positions were created by converting part-time hours to full-time positions in order to retain the needed personnel and provide an enhanced level of service. The remainder of the positions are not only to enhance some services but are required to manage board adopted initiatives, capital projects and grant funded programs. The table on the next page summarizes the budget and position changes by department.

These volumes provide the context for the relationship between the annual budget, individual departmental business plans, and the Strategic Plan. The FY 2023-24 Proposed Budget sets forth specific goals and measurable objectives for the upcoming fiscal year and anticipated one-year results within each departmental narrative.

Also included is an overall five-year financial forecast for our tax-supported funds and major proprietary enterprises. The five-year financial forecast is not intended to be a multi-year budget, but rather a fiscal outlook based on current economic growth assumptions, state legislation and anticipated cost increases.

The forecast reflects continuation of the adopted levels of service and includes contributions to the Emergency Contingency Reserve to reach the target balance of \$100 million by FY 2027-28. Due to a significant increase in the property tax value growth, the five-year financial forecast accommodates an extraordinary transfer above the General Fund Maintenance of Effort contribution to fund transit operations in future years. As we move forward, continued efforts for the establishment of voter approved constitutional offices and the future of our collection and disposal of garbage and trash need to be anticipated. The forecast continues to be balanced throughout the five-year period for the Fire Rescue District, Library District and Countywide General Fund. Challenges continue to be anticipated in the UMSA General Fund, beginning in FY 2024-25.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

FY 2023-24 PROPOSED BUDGET AND MULTI-YEAR CAPITAL PLAN									
TOTAL FUNDING AND POSITIONS BY DEPARTMENT									
Department	Total Funding			Total Positions			Position Changes		
	FY 2021-22	FY 2022-23	FY 2023-24	FY 2021-22	FY 2022-23	FY 2023-24	Enhancements	Reductions	Transfers
Policy Formulation									
Office of the Mayor	\$ 7,591	\$ 8,318	\$ 9,058	45	50	50	0	0	0
Board of County Commissioners	29,174	33,871	41,186	210	213	277	64	0	0
County Attorney's Office	29,846	33,036	39,183	136	146	155	9	0	0
	\$ 66,611	\$ 75,225	\$ 89,427	391	409	482	73	0	0
Public Safety									
Corrections and Rehabilitation	\$ 429,234	\$ 429,713	\$ 482,736	3,121	3,085	3,085	0	0	0
Fire Rescue	608,137	613,510	668,371	2,803	2,825	2,930	105	0	0
Emergency Management	-	10,465	12,236	0	43	43	0	0	0
Judicial Administration	38,698	47,741	52,950	319	344	310	0	34	0
Juvenile Services	15,311	18,129	18,291	99	106	106	0	0	0
Law Library	285	601	553	4	4	3	0	1	0
Legal Aid	4,611	5,020	5,440	43	41	41	0	0	0
Medical Examiner	13,266	16,993	17,851	91	91	93	2	0	0
Office of the Clerk	18,772	23,737	25,142	182	187	191	4	0	0
Police	805,007	857,135	927,703	4,450	4,509	4,510	1	0	0
Miami-Dade Economic Advocacy Trust	461	1,052	1,162	8	7	7	0	0	0
General Government Improvement Fund	12,690	17,751	22,669	0	0	0	0	0	0
Non-Departmental	8,538	12,120	9,520	0	0	0	0	0	0
Independent Civilian Panel	21	1,000	1,000	0	5	5	0	0	0
	\$ 1,955,031	\$ 2,054,967	\$ 2,245,624	11,120	11,247	11,324	112	35	0
Transportation and Mobility									
Office of the Citizens' Independent Transportation Trust	\$ 2,588	\$ 3,757	\$ 3,744	9	11	11	0	0	0
Transportation and Public Works	662,440	722,139	767,641	3,812	3,822	3,940	118	0	0
General Government Improvement Fund	3	-	500	0	0	0	0	0	0
Non-Departmental	-	31,797	38,891	0	0	0	0	0	0
	\$ 665,031	\$ 757,693	\$ 810,776	3,821	3,833	3,951	118	0	0
Recreation and Culture									
Cultural Affairs	\$ 42,800	\$ 65,157	\$ 69,300	90	97	100	3	0	0
HistoryMiami	4,000	4,000	4,000	0	0	0	0	0	0
Library	78,840	93,560	101,800	512	515	534	19	0	0
Perez Art Museum Miami	4,000	4,000	4,000	0	0	0	0	0	0
Parks, Recreation and Open Spaces	157,426	186,907	200,505	1,210	1,307	1,302	0	0	-5
Adrienne Arsht Center for the Performing Arts Trust	14,221	-	14,558	0	0	0	0	0	0
Tourist Taxes	198,874	203,008	203,811	0	0	0	0	0	0
Vizcaya Museum and Gardens	2,500	4,000	4,000	0	0	0	0	0	0
General Government Improvement Fund	2,786	2,805	6,042	0	0	0	0	0	0
Non-Departmental	3,880	5,149	7,640	0	0	0	0	0	0
	\$ 509,327	\$ 568,586	\$ 615,656	1,812	1,919	1,936	22	0	-5
Neighborhood and Infrastructure									
Transportation and Public Works	\$ 33,671	\$ 41,484	\$ 45,786	250	252	263	11	0	0
Parks, Recreation and Open Spaces	62,784	76,375	80,308	263	290	291	0	0	1
Animal Services	29,733	34,460	36,999	265	281	288	7	0	0
Solid Waste Management	370,320	388,838	409,442	1,119	1,140	1,172	32	0	0
Water and Sewer	631,166	628,233	676,593	2,819	2,904	3,086	182	0	0
Regulatory and Economic Resources	153,544	203,538	219,757	1,032	1,064	1,180	118	3	1
General Government Improvement Fund	3,233	14,531	15,734	0	0	0	0	0	0
Non-Departmental	121,517	152,133	1,731	0	0	0	0	0	0
	\$ 1,405,968	\$ 1,539,592	\$ 1,486,350	5,748	5,931	6,280	350	3	2
Health and Society									
Community Action and Human Services	\$ 197,861	\$ 170,695	\$ 187,001	618	666	666	0	0	0
Homeless Trust	64,278	89,703	90,730	20	21	26	5	0	0
Jackson Health System	237,687	263,533	296,092	0	0	0	0	0	0
Public Housing and Community Development	105,439	102,197	146,504	387	403	403	0	0	0
Management and Budget	21,397	30,000	32,000	14	13	14	1	0	0
General Government Improvement Fund	12,962	9,759	7,490	0	0	0	0	0	0
Non-Departmental	35,180	84,846	54,143	0	0	0	0	0	0
	\$ 674,804	\$ 750,733	\$ 813,960	1,039	1,103	1,109	6	0	0
Economic Development									
Public Housing and Community Development	\$ 136,312	\$ 83,087	\$ 160,960	30	30	30	0	0	0
Aviation	514,324	573,535	634,016	1,456	1,482	1,534	52	0	0
Miami-Dade Economic Advocacy Trust	4,252	8,326	13,084	19	21	23	2	0	0
Regulatory and Economic Resources	5,778	7,276	8,228	46	44	50	2	0	4
Seaport	72,971	126,907	168,742	461	518	518	0	0	0
Non-Departmental	138,856	152,220	97,912	0	0	0	0	0	0
	\$ 872,493	\$ 951,351	\$ 1,082,942	2,012	2,095	2,155	56	0	4
General Government									
Audit and Management Services	\$ 4,981	\$ 6,328	\$ 6,475	39	45	45	0	0	0
Commission on Ethics and Public Trust	2,696	2,956	3,098	16	17	17	0	0	0
Communications and Customer Experience	20,155	23,578	27,476	169	178	178	0	0	0
Elections	28,508	37,185	45,788	110	122	134	12	0	0
Finance	47,778	36,523	36,338	424	249	253	3	0	1
Tax Collector	-	30,108	33,368	0	190	204	14	0	0
Human Resources	17,511	19,962	21,768	143	151	157	15	0	-9
Information Technology	209,761	226,031	240,434	949	950	953	2	0	1
Inspector General	7,226	8,301	8,772	40	42	42	0	0	0
Internal Services	258,333	292,552	328,525	1,005	916	918	2	0	0
Management and Budget	13,276	24,364	29,605	97	111	123	6	0	6
Property Appraiser	49,285	56,189	60,083	410	410	412	2	0	0
Strategic Procurement	-	19,541	21,032	0	132	132	0	0	0
General Government Improvement Fund	4,432	18,670	23,702	0	0	0	0	0	0
Non-Departmental	174,956	231,077	148,550	0	0	0	0	0	0
	\$ 838,898	\$ 1,033,365	\$ 1,035,014	3,402	3,513	3,568	56	0	-1
Total	\$ 6,988,163	\$ 7,731,512	\$ 8,179,749	29,345	30,050	30,805	793	38	0
Less Interagency Transfers									
	\$ 1,143,305	\$ 1,014,166	\$ 895,615	0	0	0	0	0	0
Grand Total	\$ 5,844,858	\$ 6,717,346	\$ 7,284,134	29,345	30,050	30,805	793	38	0

Note: Each departmental narrative describes, in detail, all positions changes listed

OUR COUNTY

Miami-Dade County has always been the center of cultural, economic, and environmental challenges. Early in our history, our region was a site of conflict between Native Americans and European explorers. Later, Miami-Dade County was a transportation hub serving as the end point of Henry Flagler’s railroad that extended from Jacksonville to the Miami River and what later became Downtown Miami. As a diverse community, we are representative of the American experience, reflecting both the conflict and concord that comes with bringing different people together. Our geographic location has put us squarely at the epicenter of climate change. We stand today at the intersection of our past and the future.

Dade County was created in 1836 and encompassed an area from present-day Palm Beach County to the Florida Keys. Interpretations of the name “Miami” include the Native American words for “very large lake,” “sweet waters” and “friends.” Major Francis Langhorne Dade, our County’s namesake, was a soldier killed during the Second Seminole War. In 1997, the County electorate voted to combine the two names to become the current Miami-Dade County. With an estimated population of 2.7 million residents, Miami-Dade County is the most populous county east of Chicago and the seventh largest in the nation by population.



Approximately 424 square miles (excluding bay and coastal waters) of the County are within the urbanized area, while the total county area currently covers a total of 2,431 square miles, bound by Biscayne Bay and the Atlantic Ocean to the east, Everglades National Park to the west, the Florida Keys to the south and Broward County to the north. Miami-Dade County has the unique distinction of being the only metropolitan area in the United States that borders two national parks: Biscayne National Park and Everglades National Park.

Because of our location, Miami-Dade County is considered to be one of the most vulnerable areas to climate change. The impact of sea level rise has been the focus of our resilience efforts from the beginning. In 2009, Miami-Dade County joined the Southeast Florida Climate Change Compact to collaborate with our neighbors on issues related to climate change mitigation and adaptation. Since its creation, the partners in the Compact have successfully completed a Regional Climate Action Plan, developed a unified sea level rise projection for Southeast Florida and completed a regional greenhouse gas emissions inventory and a regional vulnerability to sea-level rise analysis. We take into account future climate change impacts in making decisions regarding capital development, operational needs and land use. By learning more about the people who comprise our community and the economic realities they face, we can better prepare for the future. Miami-Dade County is a diverse, international community. More than half of the people living in Miami-Dade County at the beginning of this decade were foreign-born and more than 70 percent of residents spoke a language other than English at home. Based on 2021 population estimates, individuals of Hispanic origin comprise 69 percent of the population of Miami-Dade County, followed by Black (14 percent) and White (13 percent) individuals.

The average income of residents in Miami-Dade County is lower than that of the nation as a whole and our rate of poverty is higher than the average for the United States. The estimated 2023 Area Median Family Income (MFI) for a four-person household as determined by the United States Department of Housing and Urban Development is \$74,700. For 2021, the American Community Survey (ACS) estimated

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that approximately 15 percent of the residents of Miami-Dade lived below the poverty line. Miami-Dade County is an area with a high degree of income inequality, with the top 8 percent of Miami households earning an average income of more than \$200,000 annually, while the lowest 17 percent earn just under \$20,000 per year – ten times less. During the height of the COVID-19 pandemic, unemployment, foreclosures, and poverty rates were all higher in South Florida since the Great Depression. Recently, all these metrics were greatly improved from their worst recent performance.

The tourism industry is playing a vital role in our local economy's growth. Our beaches, events, attractions, and weather make us a desirable destination for both domestic and international visitors. In 2022, greater Miami and the beaches were visited by more than 26.5 million people, 19.2 million of which stayed overnight. Approximately 80% of all these visitors came from within the United States and 20% were international tourists. In 2022, the total economic impact of all visitors to the area was \$20.8 billion. Based on May 2023 data from the Greater Miami Convention and Visitors Bureau, air travel is almost at pre-pandemic levels. Moreover hotel room bookings and dining have surpassed pre-pandemic levels. The cruise industry continues to rebound. Passenger movements for FY 2022-23 are forecasted to be 6.5 million passengers and are projected to increase to 6.8 million in FY 2023-24.

In addition to our vibrant tourism industry, small businesses are a vital component of Miami-Dade County's economic vitality. Our Strive305 program supports the small business community with an online small business and entrepreneurship hub for information, education and networking; a virtual small business incubator for education and mentorship; a countywide network of physical incubators to assist the launch of new businesses; and technical assistance boot camps to assist small businesses obtain access to capital, finances, business planning, branding, digital marketing, sales, operations and more.

Like many other regions in the world, Miami-Dade County faces a number of current and future challenges including the impacts of climate change, aging facilities and transportation infrastructure, cost of housing and other economic disparities, pandemics, cyber-attacks, terrorism and other natural and man-made disasters. To provide for a safer and more resilient community, we need to continue our focus on these challenges including making wise infrastructure investments, providing affordable and workforce housing, developing a diverse economy, increasing community engagement and promoting public safety. Development of a diverse economy is perhaps the most critical because a healthy economy can provide the resources needed to fund the other needs.

OUR GOVERNMENT

Miami-Dade County is unique in its structure and has been recognized nationally for our dedication to results-oriented management. Many of our programs and services have received awards based on our service delivery planning and allocation of resources. The County has operated since 1957 under a unique metropolitan system of government known as a "two-tier federation." This was made possible when Florida voters approved a constitutional amendment in 1956 that allowed the people of the County to enact a [Home Rule Charter](#). At that time, the electors of Miami-Dade County were granted the power to revise and amend the Charter by countywide vote. The most recent amendment was in November 2020.

The County has home rule powers, subject only to the limitations of the Constitution and general laws of the State. We are, in effect, a regional government with certain powers effective throughout the entire county, including 34 municipalities located within the county and a municipal government for the unincorporated area of the county. Unlike a consolidated city-county, where the city and county governments merge into a single entity, these two entities remain separate. Instead, there are two "tiers" or levels of government: city and county. The County can take over certain activities of a city's operations if the services fall below minimum standards set by the Board of County Commissioners (BCC) of Miami-Dade County or with the consent of the governing body of a particular city. The County can also dissolve a city with fewer than 20 electors.

Of the county's total population, an estimated 1.2 million or 45 percent live in the Unincorporated Municipal Service Area (UMSA), the majority of which is heavily urbanized. For residents living in UMSA, the County fills the role of both tiers of government. All County residents pay a property tax to support regional services, such as transportation, jails and regional parks. Residents within UMSA also pay a property tax for municipal-type services provided by the County such as local police patrol, local parks and local roads. Residents of municipalities do not pay UMSA tax, but rather pay a property tax to the municipality in which they reside for their respective municipal type services. Each municipality levies taxes against its property tax roll. Municipalities develop and approve their own budgets, which are not part of the County's budget. The following table shows the population and roll value for each municipal taxing jurisdiction.

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MIAMI-DADE COUNTY POPULATION AND ASSESSMENT ROLLS				
Jurisdiction	2022 Population *	Percent of Total Population	2023 Assessment Roll Value (in \$1,000) **	Percent of Tax Roll
Aventura	40,350	1.47	\$12,506,035	2.94
Bal Harbour	3,094	0.11	\$6,280,833	1.48
Bay Harbor Islands	5,961	0.22	\$1,904,908	0.45
Biscayne Park	3,112	0.11	\$368,563	0.09
Coral Gables	52,014	1.89	\$22,642,968	5.32
Cutler Bay	45,545	1.66	\$3,668,107	0.86
Doral	81,182	2.95	\$18,353,405	4.31
El Portal	1,993	0.07	\$268,803	0.06
Florida City	14,320	0.52	\$1,117,792	0.26
Golden Beach	955	0.03	\$1,656,778	0.39
Hialeah	228,206	8.30	\$17,549,967	4.12
Hialeah Gardens	23,076	0.84	\$2,096,681	0.49
Homestead	83,012	3.02	\$5,063,135	1.19
Indian Creek	89	0.00	\$884,974	0.21
Key Biscayne	14,784	0.54	\$9,978,517	2.34
Medley	1,056	0.04	\$5,192,600	1.22
Miami	456,614	16.61	\$84,451,768	19.83
Miami Beach	83,618	3.04	\$51,560,772	12.11
Miami Gardens	115,053	4.19	\$7,890,733	1.85
Miami Lakes	30,905	1.12	\$4,515,345	1.06
Miami Shores	11,630	0.42	\$1,756,308	0.41
Miami Springs	13,865	0.50	\$1,605,558	0.38
North Bay Village	8,206	0.30	\$1,469,291	0.35
North Miami	60,337	2.20	\$5,260,091	1.24
North Miami Beach	43,591	1.59	\$4,750,543	1.12
Opa-locka	16,710	0.61	\$1,718,241	0.40
Palmetto Bay	25,041	0.91	\$4,172,017	0.98
Pinecrest	18,394	0.67	\$6,821,658	1.60
South Miami	12,090	0.44	\$2,616,275	0.61
Sunny Isles Beach	22,756	0.83	\$15,968,408	3.75
Surfside	5,446	0.20	\$4,103,801	0.96
Sweetwater	20,240	0.74	\$3,825,557	0.90
Virginia Gardens	2,376	0.09	\$366,592	0.09
West Miami	7,313	0.27	\$895,159	0.21
Subtotal - cities	1,552,934	56.50	\$313,282,183	73.57
Adjustment for Senior Citizen Exemption, Eastern Shores and Opa-Locka Airport			(147,655)	(0.03)
Unincorporated Area	1,195,830	43.50	112,682,353	26.46
TOTAL - Miami-Dade County	2,748,764	100.00	425,816,881	100.00

* Official April 1, 2022 Florida Population Estimates by County and Municipality for Revenue Sharing; Posted January 31, 2022

** Assessment roll values are based on the Estimate of Taxable Value published by the Office of the Property Appraiser on July 1, 2023

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The County budgets for four separate taxing jurisdictions: Countywide, UMSA, the Fire Rescue District and the Library System. Each taxing jurisdiction is responsible for different types of services. The Countywide jurisdiction provides regional services such as public health and social services, transportation, regional parks, county roads, support for the court system, regional sheriff services and jails. The UMSA jurisdiction provides the municipal services for the residents of the county who do not live in municipalities. These services include local police patrol, local parks and roads, planning and code enforcement. The Fire Rescue District provides fire rescue service for the entire county, except for the cities of Hialeah, Miami, Miami Beach, Key Biscayne and Coral Gables. The Library System jurisdiction includes all municipalities and UMSA, except for Bal Harbour, Hialeah, Homestead, Miami Shores, North Miami, North Miami Beach and Surfside.

The table below shows the value of the property tax roll for each of the County’s four taxing jurisdictions.

CERTIFIED TAX ROLLS				
Taxing Unit	Value per Mill of Taxable Property in 2022	Net Change in Value Due to Reassessment	Current Year Net New Construction Taxable Value	Value per Mill of Taxable Property in 2023
Countywide	\$377,897,396	\$41,908,637	\$6,010,848	425,816,881
Miami-Dade Fire Rescue Service District	213,164,960	22,929,431	3,663,580	239,757,971
Miami-Dade Public Library System	338,627,117	37,107,174	5,454,199	381,188,490
Unincorporated Municipal Service Area	101,823,793	10,054,229	804,331	112,682,353

Notes:

1. Tax roll figures are current Certified Preliminary roll values as of July 1, 2023.
2. The Current Year Net New Taxable Value column represents the value per mill of:
 new construction + additions + improvements increasing value by at least 100% + annexations from the tax rolls
 + total tangible personal property taxable value in excess of 115% of the previous year's total taxable value - deletions

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GOVERNANCE

On January 23, 2007, the Miami-Dade County Charter was amended to create a Strong Mayor form of government, with further charter amendments approved on November 2, 2010. The Mayor is elected countywide to serve a four-year term and is limited to two terms in office. The Mayor, who is not a member of the BCC, serves as the elected head of County government. In this role, the Mayor is responsible for the management of all administrative departments and for carrying out policies adopted by the Commission. The Mayor has, within ten days of final adoption by the BCC, veto authority over most legislative, quasi-judicial, zoning and master plan or land use decisions of the BCC, including the budget or any particular component, and the right to appoint all department directors unless disapproved by a two-thirds majority of those Commissioners then in office at the next regularly scheduled BCC meeting.

The BCC is the legislative body, consisting of 13 members elected from single-member districts. Members may be elected to serve two consecutive four-year terms and elections of the membership are staggered. The full BCC chooses a Chairperson, who presides over the BCC and appoints the members of its legislative committees. The BCC has a wide array of powers to enact legislation, establish service standards and regulate businesses operating within the County. It also has the power to override the Mayor's veto with a two-thirds vote.

Florida's Constitution provides for five elected officials to oversee certain executive and administrative functions for each county: Sheriff, Supervisor of Elections, Tax Collector, Property Appraiser and Clerk. Through our Home Rule Charter, the first three of these offices have been reorganized and are currently subordinate County Departments. Today, the Miami-Dade County Police Department, the Elections Department and the Office of the Tax Collector perform the statutory duties of the Sheriff, Supervisor of Elections, and the Tax Collector. The Property Appraiser is elected to a four-year term, with no term limits. The Clerk is a separate, duly elected constitutional officer as mandated by Article V, Section 16 of the Constitution of the State of Florida. The Clerk is elected to a four-year term by the electorate of Miami-Dade County. In this capacity, the Clerk serves as the Clerk of the Board of County Commissioners, County Recorder, County Auditor, custodian of all County funds (Comptroller) and custodian of all records filed with the Court.

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ORGANIZATIONAL STRUCTURE

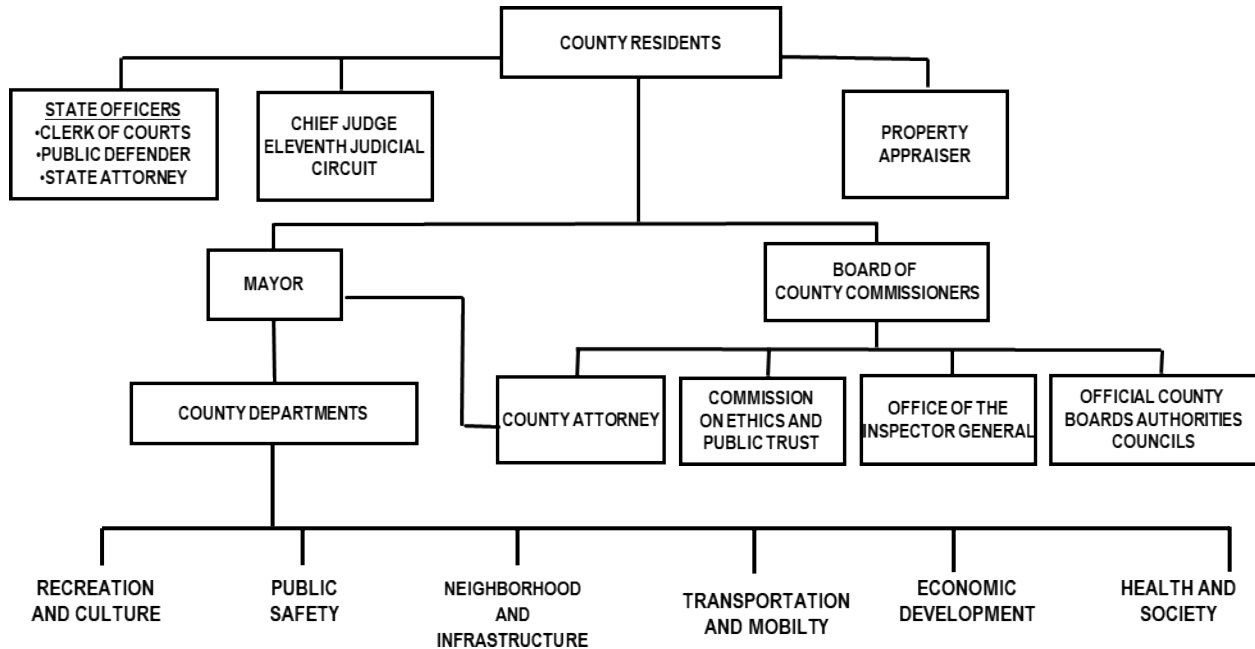
Since 2003, Miami-Dade County has been a leader in the implementation of strategic planning and results-oriented management. Included in the [County Code](#) in 2007, our organizational strategic plan and departmental business plans keep the County focused to support efforts in our community, even as priorities and goals evolve and change. Strong leadership and the ability to adjust to new challenges and community priorities are vital to our success.

Miami-Dade County departments and entities are divided into Policy Formulation, six strategic service delivery areas and general government functions.

- *Policy Formulation:* provides the leadership for the County as whole; the Office of the Mayor, the Board of County Commissioners and the County Attorney
- *Public Safety:* provides comprehensive and humane programs for crime prevention, treatment and rehabilitation, and improves public safety through the use of community planning and enforcement of quality of life issues; Corrections and Rehabilitation, Emergency Management, Fire Rescue, Independent Civilian Panel, Juvenile Services, Medical Examiner and Police and funding for the County obligations and local requirements for the Eleventh Judicial Circuit (State Attorney, Public Defender and Administrative Office of the Courts) and the Office of the Clerk is included in this strategic area
- *Transportation and Mobility:* promotes innovative solutions to transportation challenges by maximizing the use of transportation systems on a neighborhood, county and regional basis; Transportation and Public Works represents this area
- *Recreation and Culture:* develops, promotes and preserves cultural, recreational, library and natural experiences and opportunities for residents and visitors; Cultural Affairs, Library and Parks, Recreation and Open Spaces are included in this area
- *Neighborhood and Infrastructure:* provides efficient, consistent and appropriate growth management and urban planning services and also promotes responsible stewardship of the environment and our natural resources, and provides timely and reliable public infrastructure services including animal care and control, stormwater, mosquito control, solid waste and wastewater management and a safe and clean water delivery system; Animal Services, Solid Waste Management and Water and Sewer make up this area
- *Health and Society:* improves the quality of life and promotes maximum independence through the provision of health care, housing and social and human services to those in need; Community Action and Human Services, Homeless Trust and Public Housing and Community Development and the maintenance of effort funding for the Public Health Trust are included in this strategic area
- *Economic Development:* supports activities that increase and diversify jobs and incomes while promoting equity by addressing socio-economic disparities in underserved areas and lead the coordination of economic development activities, expand entrepreneurial opportunities, and create a more business friendly environment in Miami-Dade County; Aviation, Regulatory and Economic Resources, funding for the Miami-Dade Economic Advocacy Trust and Seaport are included in this strategic area

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- General Government:** provides countywide services promoting community outreach, education and engagement as well as the internal support functions that ensure the successful implementation of the six other strategic areas; Audit and Management Services, Elections, Information Technology, Human Resources, Finance, Internal Services, Communications and Customer Experience, Management and Budget, Tax Collector, and Strategic Procurement along with funding to support the Commission on Ethics and Public Trust, the Office of the Inspector General and the Property Appraiser are included in this strategic area



A more detailed Table of Organization is displayed illustrating the reporting relationships for the various entities of the County, including all the various departments and entities included in the County's Proposed Budget.

In January 2025, the structure of Miami-Dade County government will be substantially different than it is today. Florida voters approved Amendment 10 to the Florida Constitution in November 2018 which requires, among other things, the election of the following five offices in all counties, by removing the counties' ability by charter to abolish, change the term, transfer the duties or eliminate the election of these offices. The election for these offices will take place in November 2024 and the newly elected officials will take office at the beginning of January 2025. To prepare for this reorganization, the duties of the current offices are under legal and process reviews so that the transition to the newly elected offices will be as seamless as possible to avoid impacting the services delivered to our community. Personnel, procurement, financial management, budgeting and other legal matters must be analyzed and recommendations regarding the implementation of the new offices will be provided to the Board of County Commissioners.

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We have begun to make certain organizational changes to ensure the proper alignment of functions under the County and the respective future constitutional offices:

Tax Collector: In FY 2022-23, the Office of the Tax Collector was established as a standalone department. The department added 14 positions in preparation for the transition to a constitutionally elected office and to help manage their operations. Previously, the Tax Collector was a division within the Finance Department.

Clerk of the Courts: As part of the FY 2023-24 Proposed Budget, the Finance Department's Bond Administration Division will be transferred to the Office of Management and Budget. The authority to issue debt rests with the Board of County Commissioners. Therefore, it is imperative that the management of debt financing and the coordination of all debt issuances, including swap transactions, remain with the County.

The employee payroll process is a statutory duty of Florida clerks of court, as part of their role as custodian of county funds. Currently, the Human Resources Department's Payroll & Garnishments Unit is responsible for completion of the payroll process, issuance of payments related to payroll transactions, wire transfers, reconciliation of payroll transactions, maintenance of employee direct deposit information and garnishments. Therefore, this unit will be transferred, as part of the FY 2023-24 Proposed Budget, to the Finance Department in preparation for the future transition to the Clerk.

The Finance Department added three positions (two Assistant Directors and one part-time to full-time conversion of an Office Support Specialist position) as part of a departmental reorganization in preparation for the future transition to the Clerk.

Supervisor of Elections: In FY 2023-24, the Elections Department is adding 12 positions (one Chief Deputy Supervisor of Elections, one Chief of Human Resources, one Chief Financial Officer, one Accountant 3, one Accountant 1, one Senior Personnel Specialist, one Elections Procedure Specialist, one Election Supervisor, one Social Media Manager and one Election Support Specialist) in preparation for the transition to a constitutionally elected office, the two Clerk 4's are being added to comply with Senate Bill 7050, and help manage their operations.

Property Appraiser: In FY 2023-24, the Office of the Property Appraiser is adding two positions (one PA Finance and Accounting Manager and one PA HRIS Specialist) to assume additional functions and responsibilities in preparation for the transition to a constitutionally elected office.

RESULTS-ORIENTED GOVERNING

For many years, Miami-Dade County has been recognized for our achievements in implementing a result-oriented government culture. Guided by a comprehensive strategic plan – initially developed with significant input from the community – each year County departments update their business plans alongside their annual budget submissions. The annual budget is the funding needed for that fiscal year to support the activities of the departments to meet the goals and objectives of their business plans, and by extension, of the strategic plan. Using a balanced scorecard approach, we monitor performance results and produce quarterly performance and financial reports for the community. The management of our organization is data driven and flexible so that we may react to changes in our community. The framework we use to manage our operations is based on the [“Governing for Results” Ordinance \(05-136\)](#) which commits Miami-Dade County to use strategic planning, business planning, aligned resource allocation, accountability, measurement, and ongoing monitoring and review.

SETTING AND ALIGNING PRIORITIES

The Miami-Dade County Strategic Plan is the foundation for the management of our organization and is intended to support community priorities such as improving transportation, expanding the availability of affordable housing, and enhancing community resilience. It defines the County’s vision, mission, guiding principles, goals, and objectives. It ultimately serves as a strategic roadmap – one that articulates where we want to be, how we will get there and how we will know when we have arrived.

With the adoption of the budget in FY 2022-23, we updated selected strategic plan goals and objectives to address mayoral priorities identified during the Thrive305 public engagement initiative. These priorities have been grouped under the Mayor’s 4Es of Economy, Engagement, Environment, and Equity. The departmental narratives in these volumes are organized by strategic area and show how specific activities and performance measures align to the strategic plan’s goals and objectives. A complete listing of the strategic plan goals and objectives can be found in Appendix W. Using the icons shown below, we have also aligned selected departmental operating and capital highlights to one of the Mayor’s 4Es. A comprehensive summary of how these highlights are aligned to the 4Es can be found in Appendix V.

- | | | | |
|---|-------------|---|------------|
|  | Economy |  | Engagement |
|  | Environment |  | Equity |

IDENTIFYING RESOURCES

The annual budget is a financial, operating, and capital plan for the coming fiscal year that identifies the funding needed to achieve the goals and objectives included in the strategic plan. It provides an outline of service levels provided to the citizen and public capital investments in the community, to be used by both our customers and by us. Miami-Dade County’s budget document is a tool that serves five purposes:



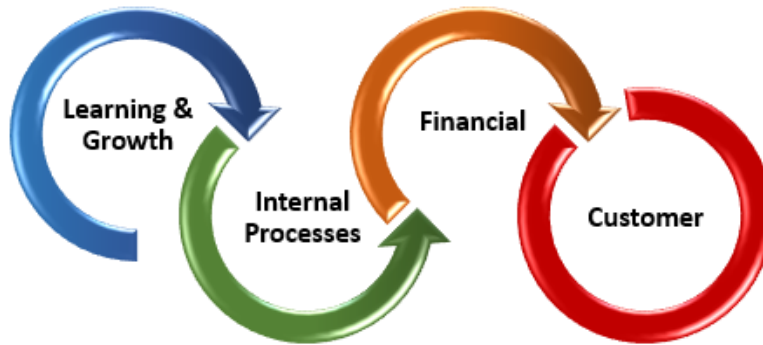
- *Prioritization:* County resources that address needs identified by the Mayor, the Board of County Commissioners (BCC) and the County's strategic plan are prioritized through this process.
- *Information:* The budget document is the primary way for the County to explain to the public what it intends to do with the taxes and fees it collects. Through the budget document, the public can see how and where tax dollars and other revenues raised by the County will be spent.
- *Planning:* The budget process is an annual plan for management of the County to coordinate and schedule programs and services to address the County's priorities.
- *Evaluation:* The budget is used to help determine how well services are provided and how successful the County is in meeting the community's needs.
- *Accountability:* The budget is a tool for legally authorizing public expenditures and to account for and control the use of public resources.

The annual budget is determined for a fiscal year, which is the twelve-month cycle that comprises the jurisdiction's reporting period. The State of Florida and certain federal programs have different fiscal years than the County. The County's fiscal year starts on October 1 and ends on September 30 of the following year. This proposed budget is for the period October 1, 2023 to September 30, 2024, and is shown as either "FY 2023-24" or "FY 23-24."

MONITORING PERFORMANCE

To track and monitor performance, the County employs a balanced scorecard system. A traditional balanced scorecard is a framework that combines strategic non-financial performance measures with financial metrics to give managers and executives a more 'balanced' view of organizational performance. Our traditional scorecards include objectives and measures using four perspectives: learning and growth, internal processes, financial, and customer.

Balanced Scorecard



In summary, these volumes join all the elements of the strategic plan (overall organizational goals and objectives), the business plans (departmental objectives and measures), the budget (allocation of personnel and funding), and the scorecards (actual and target performance measures) in each departmental narrative. The narratives are organized by strategic area, placing similar services together to reinforce the cross-functional teams working together to meet the same goals and objectives.

Links to the strategic plan, as well as the most recent business plans, budget and quarterly reports are all available on our website.

Miami-Dade County Strategic Plan

<http://www.miamidade.gov/global/management/strategic-plan/home.page>

Business Plans & Quarterly Performance Reports

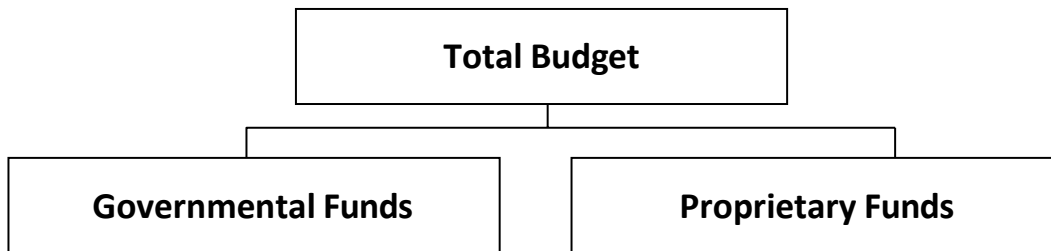
<http://www.miamidade.gov/global/management/business-plans.page>

FY 2023-24 Proposed Budget and Archives

<http://www.miamidade.gov/budget/>

OUR FINANCIAL STRUCTURE

The Miami-Dade County Budget is comprised of appropriations in various funds. A fund is a set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions or limitations. Miami-Dade County’s funds can be divided into three categories: governmental funds, proprietary funds and fiduciary funds. Only governmental funds and proprietary funds are appropriated as part of the annual budget. Governmental funds account for most of the County’s basic services. Taxes, intergovernmental revenues, charges for services and proceeds from bond sales principally support the activities reported in these funds. There are nine enterprise funds reported in the County’s annual financial report that are considered proprietary funds. The budget ordinance that is presented to the BCC in September for the two public budget hearings follows this fund structure.



GOVERNMENTAL FUNDS

The General Fund is the County’s primary operating fund. All financial activity not included within a proprietary (or enterprise) fund is included in the General Fund. Property taxes, also known as ad valorem revenues, are a significant source of funding for the General Fund, as well as the Fire Rescue and Library taxing districts, which operate within their own special revenue funds. The amount of property taxes received by a taxing jurisdiction is derived by a tax rate (millage rate) applied to the property tax roll for the jurisdiction. A mill is a rate of tax equal to \$1 for each \$1,000 of assessed taxable property value. If a property has a taxable value of \$100,000 and the millage rate is one mill, the property owner would pay \$100 in taxes.

Each of the four County taxing jurisdictions has its own millage rate, along with millage rates set to fund voter-approved debt governed by the BCC. Three of the operating millage rates (Countywide, Fire Rescue and Library) are subject to a State imposed cap of ten mills. The municipal millage rate (UMSA) has its own ten-mill cap. Voter-approved debt millage rates are not subject to this cap. The revenue raised from the debt service millage pays outstanding debt for voter-approved general or special obligation bonds, such as the County’s Building Better Communities General Obligation Bond Program and the Public Health Trust’s Miracle Building Bond Program. The County has debt service millages for voter approved countywide debt. FY 2023-24 is the 29th consecutive year that the area-wide total millage is below the state defined ten-mill cap.

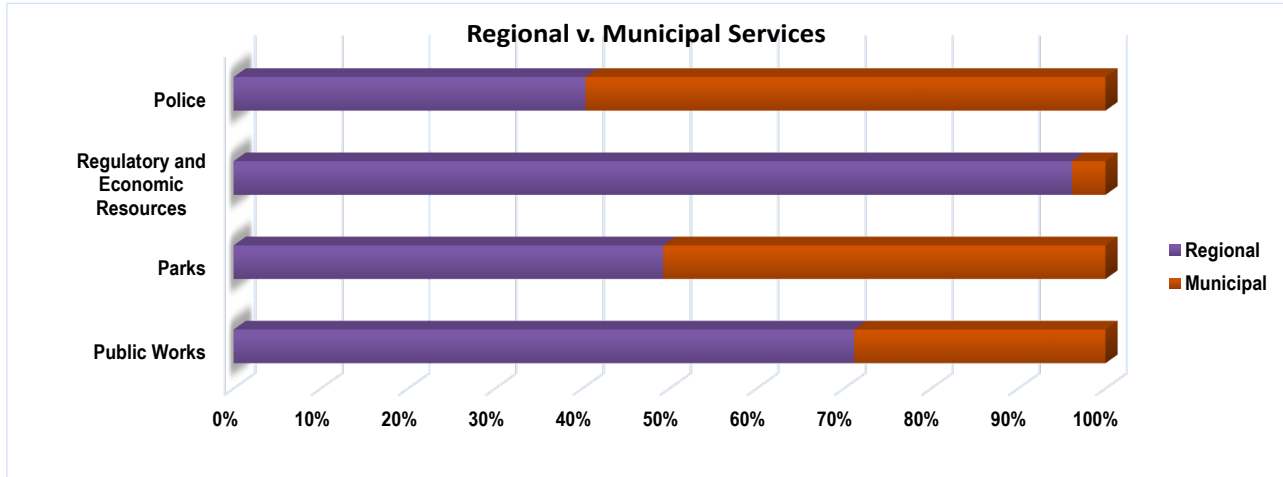
FY 2023-24 Proposed Budget and Multi-Year Capital Plan

For the FY 2023-24 Proposed Budget, the total millage rate is 7.2517 mills for the three taxing jurisdictions under the regional ten-mill cap; therefore, we have 2.7483 mills in capacity, which could generate approximately more than \$1.112 billion of additional revenue to fund regional services. The Unincorporated Municipal Service Area (UMSA) millage has the potential of 8.0910 mills in capacity for the UMSA services, which could generate approximately \$866.127 million of additional revenue. The total of all proposed operating and voted debt millage rates for FY 2023-24 is 9.5962. The following table shows the millage rates for FY 2022-23 and FY 2023-24.

MILLAGE TABLE					
Taxing Unit	FY 2022-23 Actual Millage	FY 2023-24 Rolled-Back Millage (1)	FY 2023-24 Proposed Millage Rates	Percent Change From FY 2022-23 Rolled-Back Millage	Percent Change From FY 2022-23 Actual Millage
Countywide Operating	4.6202	4.1236	4.5740	10.92%	-1.00%
Miami-Dade Fire Rescue Service District	2.3965	2.1429	2.3965	11.83%	0.00%
Miami-Dade Public Library System	0.2812	0.2507	0.2812	12.17%	0.00%
Total Millage Subject to 10 Mill Cap	7.2979	6.5172	7.2517	11.27%	-0.60%
Unincorporated Municipal Service Area (UMSA)	1.9090	1.7307	1.9090	10.30%	0.00%
Sum of Operating Millages	9.2069	8.2479	9.1607	11.07%	-1.00%
Aggregate Millage (2)		6.0986	6.6803	9.54%	
Voted Millages (3) -- Debt Service					
Countywide (4)	0.4853	N/A	0.4355	N/A	-10.26%
Sum of Operating and Debt Millages	9.6922	N/A	9.5962	N/A	-0.99%
<p>(1) "Rolled-back millage" is the State defined rate which allows no increase in property tax revenue except for that from new construction. Starting in FY 2008-09 the proportionate roll value of dedicated increment districts and the associated prior year payments are subtracted prior to computing the "rolled-back millage." This rate ignores the impact of inflation on government and market valuation changes on taxable real and personal property.</p> <p>(2) "Aggregate millage" is the State defined weighted sum of the non-voted millages. Each millage is weighted by the proportion of its respective certified tax roll to the certified countywide roll (the Fire District millage is weighted by 56 percent, the Library District millage by 89.9 percent, and the UMSA millage by 26.9 percent).</p> <p>(3) Rolled-back millage and aggregate millage calculations do not apply to voted debt millages.</p> <p>(4) Countywide debt includes 0.1120 mills for Jackson Health System bonds and 0.3235 mills for County general obligation bonds</p>					

Within the General Fund, the operating budget separates Countywide expenditures (for regional services) from UMSA expenditures (for municipal services). That separation ensures that residents pay only for the services they receive. Some services are easy to differentiate: health care, mass transit, correctional facilities operations and support and elections, for example are all countywide services. Many departments, including Miami-Dade Police, Parks, Recreation and Open Spaces, Transportation and Public Works and Regulatory and Economic Resources, however, provide both regional and municipal services and their general fund subsidies are allocated between the Countywide revenues and UMSA revenues as appropriate. Each department's allocation is reviewed annually.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan



Police services provided in the unincorporated area are similar to police services provided by municipal police departments. These services include uniform police patrols, general investigative services, school crossing guard program services and community-based crime prevention programs. Criminal and other specialized investigative activities primarily serve the unincorporated area, but also provide support to municipalities on an as needed basis. Those costs are allocated between the Countywide and UMSA budgets based on relative workloads during the previous fiscal year. Countywide police functions include the crime laboratory, communications, and sheriff functions such as court services, civil process, warrants, public corruption investigations and records bureaus. The expenditures of overall support functions such as the director's office, the legal and professional compliance bureaus and information technology services are allocated in accordance with the overall department-wide allocation between Countywide and UMSA budgets. Non-reimbursed costs of police presence supporting municipal police departments at events of countywide significance are also considered countywide functions. The allocation of the police subsidy is 40 percent to the Countywide budget and 60 percent to the UMSA budget for FY 2023-24.

The Parks, Recreation and Open Spaces (PROS) Department expenditures are divided similarly. Community and neighborhood parks and community pools providing local services to the residents of the surrounding neighborhoods are supported by the UMSA budget. Countywide park facilities and programs serve all county residents and include regional parks such as Amelia Earhart, Ives Estates, Tamiami and Tropical parks, metropolitan parks, Zoo Miami, cultural facilities, natural areas, cooperative extension and beaches. Administrative support and construction (planning, design, development and maintenance) costs are allocated between the Countywide and UMSA budgets – or capital funds, as appropriate - on the basis of the relative costs of direct services. Some countywide park facilities such as marinas generate revenues to support their operations and require little if any property tax support. Roadside maintenance and landscaping are supported by both the Countywide and UMSA budget. Special taxing districts are self-supporting and require no property tax support. As a result of this year's review of the cost allocation method and service enhancements, countywide support in this fiscal year is 49 percent of the PROS subsidy and 51 percent supported by the UMSA budget.

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General Fund support to planning and administration functions within the Regulatory and Economic Resources (RER) Department is allocated based on proportions of workload that relate to the unincorporated area as compared to the overall county. As most planning activities such as charrettes, development reviews, preparation of special planning studies and support of community councils are local in nature, the costs are allocated to the unincorporated area budget. Costs associated with the review of Developments of Regional Impact, areawide economic forecasting and census related activities, however, are included in the Countywide budget because of their countywide significance. Other functions in RER such as Business Affairs and the Office of Resiliency are funded by the Countywide General Fund. In FY 2023-24, UMSA General Fund support of the planning and environmental functions in the Regulatory and Economic Resources Department is four percent.

The Department of Transportation and Public Works' (DTPW) unincorporated area budget provides funding for local right-of-way maintenance activities which include minor debris removal, pothole patching, paving, resurfacing and sidewalk repair, as well as other work done in the UMSA area. Countywide transportation and public works responsibilities such as mass transit, traffic signalization and signage, traffic engineering design, arterial road maintenance in municipalities and bridge operations throughout the county are funded by Countywide funds. Several direct services are both Countywide and UMSA funded. These include right-of-way surveying, land acquisition and highway engineering. Administrative costs are allocated based on the relative costs of direct services. Causeways are self-supporting and require no property tax support. The required Maintenance of Effort (MOE) for transit services is \$238.294 million for FY 2023-24. Of the total General Fund support for the public works functions 71 percent is Countywide and 29 percent is UMSA for FY 2023-24.

The cost of the County's central administration, which supports operating departments, is apportioned based on the ratio of countywide versus UMSA operating costs across the entire General Fund. This allocation for FY 2023-24 is 79 percent to the Countywide budget and 21 percent to the UMSA budget. In some cases, specific functions within a particular central administrative department are funded from either the countywide or unincorporated area budget depending on the population served while other functions may be funded differently. For example, the Information Technology Department has administrative functions funded by Countywide and UMSA General Fund however other services provided are funded through internal service charges such as telephone and radio services. Finally, the central administration is partially funded through an administrative reimbursement charged to proprietary funds. For the FY 2023-24 Budget, that percentage is 2.7 percent of proprietary operating budgets, 7.5 percent lower than FY 2022-23.

Revenue allocation is more clearly defined and usually based on statutory guidelines. Counties are authorized to collect certain revenues, as are municipalities. In accordance with state law and the Home Rule Charter, the unincorporated area realizes revenues comparable to those received by municipalities in Miami-Dade County.

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There are three other governmental funds included in the budget:

- **Special Revenue Funds:** Special revenue funds are used to account for revenues from specific sources that are restricted by law or policy to finance specific activities. The Fire Rescue District and the Library District operate in individual Special Revenue Funds.
- **Debt Service Funds:** Debt service funds are used to account for the accumulation of resources for and the payment of principal and interest on long-term obligations.
- **Capital Project Funds:** Capital project funds are used to account for financial resources used for the acquisition and/or construction of major capital facilities and infrastructure.

PROPRIETARY FUNDS

Proprietary funds are those funds where the County charges a user fee to recover costs. The County's proprietary funds include enterprise funds and internal service funds. Enterprise funds are used to finance and account for the acquisition, operation and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers. The following major enterprise funds are included in the County's financial statements:

- **Department of Transportation and Public Works (DTPW):** Operates the County's mass transit rail system, bus system, metro-mover system and paratransit services.
- **Solid Waste Management (DSWM):** Provides solid waste collection and recycling services to UMSA and some municipalities. The Department also provides solid waste disposal services to 15 municipalities and operates a variety of facilities, including landfills, transfer stations and neighborhood trash and recycling centers.
- **Seaport:** Operates the Dante B. Fascell Port of Miami-Dade County.
- **Aviation:** Operates and develops the activities of the Miami International Airport, three other general aviation airports and one training airport.
- **Water and Sewer Department (WASD):** Maintains and operates the County's water distribution system and wastewater collection and treatment system.
- **Public Health Trust/Jackson Health System (PHT):** The PHT was created by a County ordinance in 1973 to provide for an independent governing body responsible for the operation, governance and maintenance of certain designated health facilities. These facilities include Jackson Memorial Hospital, a teaching hospital operating in association with the University of Miami School of Medicine, Jackson North Medical Center, Jackson South Medical Center, Holtz Children's Hospital, Jackson Rehabilitation Hospital, Jackson Behavioral Health Hospital, Jackson West Medical Center and several urgent care centers, primary care centers and clinics throughout Miami-Dade County.

There are four additional enterprise funds: the **Rickenbacker Causeway** fund (DTPW), the **Venetian Causeway** fund (DTPW), the **Section 8 Allocation** fund (within Public Housing and Community Development (PHCD)) and **Mixed Income Properties** fund (PHCD).

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Internal service funds are used to report any activity that provides goods and services to other funds, departments, or agencies of the County, on a fee for cost and overhead or a reimbursement basis. The County has one internal service fund, the Self-Insurance Fund, which accounts for the County's insurance programs covering property, automobile, general liability and workers' compensation. It is also used for medical, dental, life and disability insurance accounts for County employees. A large portion of the group medical insurance program is self-insured.

FIDUCIARY FUNDS

Fiduciary funds are used to report assets held in a trustee or agency capacity for others. The County currently has funds held in an agency capacity by the Clerk of the Circuit and County Court and the Tax Collector, as well as other funds placed in escrow pending distributions. These funds cannot be used to support the County's own programs, and therefore, are not required to be appropriated as part of the annual budget.

- ***Clerk of Circuit and County Courts Agency Fund:*** Accounts for funds received, maintained and distributed by the Clerk of the Circuit and County Courts in his capacity as custodian to the State and County judicial systems.
- ***Tax Collector Agency Fund:*** Accounts for the collection and distribution of ad valorem taxes and personal property taxes to the appropriate taxing districts. Also accounts for the collection of motor vehicle registration fees and sales of other State of Florida licenses, the proceeds of which are remitted to the State.
- ***Pension Trust Fund:*** Accounts for assets held by Northern Trust Bank for the benefit of employees of the Public Health Trust who participate in the Public Health Trust Defined Benefit Retirement Plan.
- ***Other Agency Funds:*** Accounts for various funds placed in escrow pending timed distributions.

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Department	General Fund			Proprietary Funds					Grant Funds		Capital Project Funds	
	CW Jurisdiction (Tax Supported)	UMSA Jurisdiction (Tax Supported)	Other Governmental Revenues	Enterprise Funds	User Fees / Charges/ Permit Fees	Miscellaneous Revenues	Fire District	Library District	Federal	State	Bonds	Impact Fees
POLICY FORMULATION												
Board of County Commissioners	√	√				√						
County Attorney's Office	√	√				√						
Office of the Mayor	√	√										
PUBLIC SAFETY												
Corrections and Rehabilitation	√				√	√			√		√	
Emergency Management	√					√			√	√		
Fire Rescue	√				√	√	√		√	√	√	√
Indepedent Civilian Panel	√											
Judicial Administration	√		√		√						√	
Juvenile Services	√				√	√			√	√		
Law Library			√		√							
Legal Aid	√		√		√							
Medical Examiner	√				√						√	
Office of the Clerk	√		√		√				√	√		
Police	√	√	√		√	√			√	√	√	√
TRANSPORTATION AND MOBILITY												
Transportation and Public Works	√	√	√	√	√	√			√	√	√	√
RECREATION AND CULTURE												
Cultural Affairs	√		√		√	√				√	√	
Library					√	√		√	√	√	√	
Parks, Recreation and Open Spaces	√	√		√	√	√			√	√	√	√
NEIGHBORHOOD AND INFRASTRUCTURE												
Animal Services	√		√		√	√					√	
Solid Waste Management	√			√	√	√			√		√	
Water and Sewer				√	√						√	
HEALTH AND SOCIETY												
Community Action and Human Services	√				√	√			√	√	√	
Homeless Trust			√			√			√	√		
Jackson Health System	√			√	√						√	
Public Housing and Community Development					√				√		√	
ECONOMIC DEVELOPMENT												
Aviation				√					√	√	√	
Miami-Dade Economic Advocacy Trust	√				√	√						
Regulatory and Economic Resources	√	√	√		√	√			√	√	√	√
Seaport				√	√	√			√	√	√	
GENERAL GOVERNMENT												
Audit and Management Services	√	√	√									
Commission on Ethics and Public Trust	√		√		√	√						
Communications and Customer Experience	√	√	√		√							
Elections	√		√		√	√			√	√		
Finance			√		√	√						
Human Resources	√	√			√							
Information Technology	√		√		√	√						
Inspector General	√				√							
Internal Services	√	√	√		√	√					√	
Management and Budget	√	√							√		√	
Property Appraiser	√		√		√	√						
Strategic Procurement					√	√						
Tax Collector			√		√	√						
OTHER												
General Government Improvement Fund	√	√	√								√	
Non-Departmental	√	√	√	√	√	√	√	√	√	√	√	√

BUDGET AND FINANCIAL POLICIES

Miami-Dade County follows the policies required by the Miami-Dade County Home Rule Amendment and Charter, the Miami-Dade County Code of Ordinances, Florida Statutes Chapter 129 (County Annual Budget) and Chapter 200 (Determination of Millage) and the Generally Accepted Accounting Principles (GAAP) for state and local governments as set forth by the Governmental Accounting Standards Board (GASB). State and local laws and legislation generally outline the budget development process. Reporting of financial activity is regulated by GASB. Both the [Budget](#) and the [Annual Comprehensive Financial Report](#) (ACFR) provide our County's financial plans and statements following these policies.

LOCAL LEGISLATION

The [Miami-Dade County Home Rule Amendment and Charter](#) is the constitution for Miami-Dade County and governs all activity:

- The Citizens' Bill of Rights of the Miami-Dade County Home Rule Amendment and Charter states that in addition to any budget required by state statute, the Mayor prepares a budget showing the cost of each program for each budget year. Also, before the first public hearing on the Adopted Budget required by state law, the Mayor makes public a budget summary setting forth the adopted cost of each individual program and reflecting all major adopted increases and decreases in funds and personnel for each program, the purposes for those adjustments, the estimated millage cost of each program and the amount of any contingency and carryover funds for each program.
- The Charter also says that the Mayor prepares and delivers a budgetary address annually to county residents in March to set forth the recommended funding priorities for the County. On or before July 15, the Mayor releases a Proposed Budget containing a complete financial plan, including capital and operating budgets, for the next fiscal year. Pursuant to the Charter, the budget is presented to the Commission before the BCC adopts tentative millage rates for the next fiscal year.
- The Finance Director, appointed jointly by the Mayor and the Clerk of the Circuit and County Courts, has charge of the financial affairs of the County. While not delineated in the Charter, currently the Director of the Office of Management and Budget (Budget Director), is the designated Chief Budget Officer as defined by the State of Florida. At the end of each fiscal year an audit is performed by an independent certified public accountant designated by the BCC of the accounts and finances of the County for the fiscal year just completed.

The Miami-Dade Code of Ordinances also contains financial policies codified by the Board of County Commissioners:

- [Article CXVIII.5 of the Code of Ordinances](#) is entitled "Governing for Results" and codifies our results-oriented governing management concepts. Section 2-1795 lays out policies for the allocation of resources and requires the Mayor or his/her designee to include them in the annual Budget Address which takes place during the month of March of each year. It also requires the submission of a five-year financial forecast. Section 2-1795 of the Code outlines

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

- the resource allocation and reserve procedures for the preparation and adoption of the County's annual budget requiring budget format to provide clear basis for which to hold management accountable for operating within the Budget. In addition, the Section places restrictions on the re-appropriation of line items within funds.
- The annual budget establishes the appropriations, or the approved expenditure levels, for the fiscal year and expenditures above the adopted levels cannot be incurred. There are some kinds of funds – working capital, revolving, pension or trust funds – that may be accessed without approved expenditure authority. The BCC, by ordinance, may transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another, subject to the provisions of the ordinance. Any portion of the earnings or balance in any fund, other than sinking funds for obligations not yet retired, may be transferred to the general funds of the County by the BCC. The adopted budget may be amended at any time during the year, by BCC action. Re-appropriations within a fund without increasing the total fund may be approved by motion or resolution. Increasing the total appropriations for a fund requires an ordinance, with two readings and a public hearing.
 - Miami-Dade County [Resolution No. R-31-09](#) establishes the current investment policy for Miami-Dade County which states in summary that the County's investment strategy is an adherence to buy and hold thereby eliminating the potential for risky trading.
 - Miami-Dade County [Ordinance No. 14-02](#) requires separate votes of the Board for each millage rate, including voter approved debt. A separate vote is required to set the tentative millage rates in July, as well as at each public budget hearing in September.
 - As prescribed by [Ordinance No. 15-58](#), no later than April 1st of each year, the Commission Auditor provides to the Commission a written report detailing, for each department, office, division or other unit of County government the services provided to the community, the resources allocated for the delivery of services and the achievement of performance measures with respect to the delivery of services. The report includes the Commission Auditor's recommendations regarding adjustments to resource allocations to yield desired service delivery results. Each commission committee then meets no later than May 1st of each year to review and discuss the Commission Auditor's report, identify new service delivery priorities for the next fiscal year for those services under the commission committee's jurisdiction, approve by motion new service delivery priorities for the next fiscal year and forward its recommended priorities to the Commission. No later than June 1st of each year, the committee with jurisdiction over budgetary matters meets to review and discuss the commission committees' recommended new service delivery priorities for the next fiscal year, identify revenues and resources necessary to fund such priorities, and no later than June 15th, forward its findings to the Commission for its consideration at its regularly scheduled meeting immediately following June 15th or a special meeting called to discuss priorities. At that meeting, the Commission, by motion, approves those new service delivery priorities it wishes to implement in the ensuing fiscal year's County budget.

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STATE LAW

The Florida legislature enacts laws that govern the budget development and approval processes <http://www.leg.state.fl.us/statutes/>:

- [Chapter 129.01\(2\) \(a\), Florida Statutes](#) establishes that the budget will be prepared, summarized and approved by the governing boards of each county, (b) and that it will be balanced. That is, the estimated revenues, including balances brought forward, equals the total of the appropriations and reserves. The budget must conform to the uniform classification of accounts prescribed by the appropriate state agency. Revenues must be budgeted at 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied.
- [Chapter 129.01\(2\) \(c\) \(1\), Florida Statutes](#) provides that a reserve for contingencies may be provided in a sum not to exceed ten percent of the total budget.
- [Chapter 129.025, Florida Statutes](#) allows for the designation of a county budget officer that may carry out the duties set forth in this chapter.
- During the 2019-20 Session of the Florida Legislature, [Chapter 129.03 Preparation and adoption of budget](#) - Subsection (3) was amended to include paragraph (d) requiring counties to include and report the following information as part of the jurisdictions budget documents:
 1. Government spending per resident, including, at a minimum, the spending per resident for the previous five fiscal years ([Budget-in-Brief, Volume 1](#));
 2. Debt per resident, including, at a minimum, the debt per resident for the previous five fiscal years ([Appendix Q, Volume 1](#));
 3. Median income within the County ([Our County, Volume 1](#));
 4. The average county employee salary ([Budget-in-Brief, Volume 1](#));
 5. Percent of budget spent on salaries and benefits for county employees ([Appendix B, Volume 1](#)); and
 6. Number of special taxing districts, wholly or partially, within the County ([Volume 2, Parks, Recreation and Open Spaces, Special Assessment District Division, page 237](#))
- [Chapter 129.06\(1\), Florida Statutes](#) requires that adopted budgets regulate the expenditures of the county and each special district included within the county budget and the itemized estimates of expenditures are fixed appropriations and cannot be amended, altered or exceeded except by action of the governing body.
- [Chapter 129.06\(2\), Florida Statutes](#) allows the BCC to amend a budget for that fiscal year and may, within the first 60 days of a fiscal year, amend the budget for the prior fiscal year. The amendments can be made by motion or resolution when expenditure appropriations in any fund are decreased and other appropriations in the same correspondingly increased provided that the total of the appropriation in the fund may not be changed. Otherwise, the amendment will require an ordinance of the BCC for its authorization.
- [Chapter 129.07, Florida Statutes](#) states that it is unlawful for the BCC to expend or contract for the expenditure in any fiscal year more than the amount appropriated in each fund's budget.

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- [Chapter 200.011, Florida Statutes](#) states that the BCC determines the amount to be raised for all county purposes, except for county school purposes, and the millage rates to be levied for each fund respectively. The BCC also determines the rates for use by the county, including special taxing district, board, agency or other taxing unit within the county for which the BCC is required by law to levy taxes.
- [Chapter 200.065, Florida Statutes](#) establishes a rolled-back millage rate, a maximum millage rate and advertising and voting requirements for taxing jurisdictions, requiring an extraordinary vote of the local governing body to exceed the maximum millage rate for taxing purposes. Each year, the Adopted Budget is developed with millage rates necessary to fund the property tax-supported portion of the budget. At its second meeting in July, the BCC considers the millage rates that will be used for the tax notices that will be mailed to all property owners in August. The tax notices are also referred to as TRIM notices; TRIM stands for Truth in Millage. The tax rates that are on the notices property owners receive in August represent the ceiling of the rates that can be approved by the BCC at the September budget hearings, unless additional notices are sent to all property taxpayers. Because re-noticing all taxpayers is difficult and expensive, the tax rates included in the TRIM notices are considered the ceiling.
 - [Chapter 200.065, Florida Statutes](#) outlines the rolled-back millage rate, known as the “no tax increase” rate because it allows the taxing authority to generate the same property tax revenue from year to year, adjusted only by any new properties that may have been placed on the property tax roll. Another state-defined measure, the aggregate rolled-back millage rate, is the sum of the rolled-back millage rates for each of the taxing jurisdictions, in the case of Miami-Dade County we have four, weighted by the proportion of its respective roll to the countywide tax roll. The table below shows the calculation of the rolled-back rates that would generate the same property tax revenue as FY 2022-23.

ROLLED-BACK MILLAGE AND AGGREGATE MILLAGE CALCULATION (Dollars in Thousands)										
Taxing Unit	2022-23	2022-23	2022-23	2023-24		2023-24	2023-24	2023-24	2023-24	Millage Percent Change
	Est. Value of One Mill	Adopted Millage	Levy, net of TIF Payment	Roll without CRA and New Construction	Rolled- Back Millage	Maximum Millage	Value of One Mill	Proposed Millages	2023-24 Levy	
Countywide	\$373,734.298	4.6202	\$1,648,466	399,759,585	4.1236	4.2407	\$425,816.881	4.5740	\$1,947,686	10.92%
Fire District	211,111.210	2.3965	505,928	236,094,391	2.1429	2.2038	239,757.971	2.3965	574,580	11.83%
Library District	334,925.852	0.2812	94,181	375,734,290	0.2507	0.2860	381,188.490	0.2812	107,190	12.18%
Millage Total		7.2979			6.5172			7.2517		11.27%
Unincorporated Area	111,878.021	1.9090	189,400	109,434,055	1.7307	1.7799	112,682.352	1.9090	215,111	10.30%
Total Levy			\$2,437,976						\$2,844,567	
Aggregate Millage					6.0986			6.6803		9.54%

Notes:

1. In accordance with State law, property tax revenue is budgeted at 95 percent of the levy.
2. All tax roll values are current estimates as of tax rolls of July 1, 2023
3. Tax Increment Financing (TIF) payments are contributions made by the County to Community Redevelopment Areas; these payments apply to the Countywide and Unincorporated portions of the levy.
4. A Community Redevelopment Area (CRA) is a geographic area created by Board action to revitalize areas designated as slum and blight through a finding of necessity that require the creation of a trust fund and redevelopment plan. Funds are used to implement the redevelopment plan of these areas.
5. At individual rolled-back millage rates, the tax supported budget would be reduced by \$270.086 million
6. The millage rates utilized for the Proposed Budget are above the maximum millage rate and above the rolled-back rate with the exception of the Library District millage that is below the maximum millage rate.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

- The State has defined the highest millage rate that may be levied with a simple majority vote of the governing body known as the maximum millage rate. This rate is the rolled-back rate, adjusted for the growth in per capita personal income in Florida. Beginning in FY 2009-10, the maximum millage rate is based on the rolled-back rate (the rate that generates the same property tax revenue) assuming the maximum millage rate had been adopted for the prior year and then adjusted for growth in per capita Florida personal income, whether or not the maximum millage rate had been adopted in the prior year. In other words, if the millage rate that was adopted was higher than the calculated maximum millage rate, that rate is the cap. If a millage rate below the maximum millage rate is adopted, an adjustment is made to credit the revenue that was lost because a rate below the maximum millage rate was adopted. The formulas used to calculate the various millage rates are defined by the Florida Department of Revenue.
- The BCC may adopt a rate that is higher than the state defined maximum millage rate. State law provides that a millage rate of up to 110 percent of the calculated maximum millage rate may be adopted if approved by a two-thirds vote of the governing body of the county, municipality or independent district. A millage rate higher than 110 percent may be adopted by three-fourths vote if the governing body has nine or more members (Miami-Dade County has 13 Commissioners) or if approved by a referendum of the voters. The penalty for violating these standards is the loss of state revenue from the local government half-cent sales tax for a period of twelve months.
- [Chapter 200.071, Florida Statutes](#) mandates that no ad valorem tax millage shall be levied against real property and tangible personal property by counties in excess of ten mills, except for voted levies. Any county which, through a municipal service taxing unit, provides services or facilities of the kind or type commonly provided by municipalities, may levy, in addition to the millage rates otherwise provided in this section, an ad valorem tax millage not in excess of ten mills against real property and tangible personal property within each such municipal service taxing unit to pay for such services or facilities provided with the funds obtained through such levy within such municipal service taxing unit.
- The [State Constitution](#) allows an exemption of up to \$50,000 for homesteaded properties and \$25,000 tangible personal property (TPP) for business equipment. In addition, in November 2012, State of Florida voters approved a referendum that amended the State Constitution, which provides a local option to allow an additional exemption for senior citizens, who meet income and ownership criteria, equal to the assessed value of the property with a just value less than \$250,000.

GAAP and GASB

- The General Fund, Fire Rescue District, Library District and debt service funds are prepared on a modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they are both measurable and available or collectible within the current period to pay for expenditures or liabilities of the current period. Expenditures are recorded when a liability is incurred. Debt service payments, as well as expenditures related to claims and judgments, are recorded only when payment is due. Encumbrances (transactions that reserve funding for expected purchases) lapse at year-end and are re-appropriated as part of the subsequent year's budget in a reserve for encumbrances. The notes section of the [ACFR](#) describes the County's policies for assets, liabilities and net assets or fund balances.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

- The budgets for the Proprietary and Internal Service Funds are prepared on the economic resource measurement focus and the full accrual basis of accounting. These funds include Aviation, Seaport, Water and Sewer, Public Health Trust, Transportation and Public Works, Solid Waste Management, Mixed Income Properties, Section 8 Allocation Properties and the Self-Insurance Fund. Under the full accrual basis, revenues are recorded when earned and expenses are recorded when liability is incurred, regardless of the timing of related cash flows. The differences between the modified-accrual and accrual basis of accounting include budgeting the full amount of capital expenditures rather than depreciating expense over time, and budgeting the principal payments of outstanding debt, as well as the recognition of the issuance of debt since it does increase the government's current financial resources. The fund balance is defined as the excess of assets over the liabilities in any given fund.

THE BUDGET PROCESS

The overall budget for Miami-Dade County is made up of several specific budgets that relate to distinct services, that include regional services provided countywide, local services in the unincorporated area, referred to as the Unincorporated Municipal Service Area (UMSA), library services provided by the Miami-Dade County Public Library System and fire rescue services provided within the Miami-Dade Fire Rescue Service District, as well as numerous proprietary operations and special assessment district functions all aggregated. Each budget is separated to ensure that public revenues are used only for their authorized purposes and that residents pay only for those services available to them. Various types of revenues support Miami-Dade County's operations: taxes on property, sales, motor fuel and utility bills; fees and service charges; federal and state grants; and others. Many of these revenues are restricted in their use, which complicates the process of balancing the budget. Summary information describing major revenue sources and operating expenditure by strategic area, as well as information for each department showing the activities by supporting revenue source and the categories of expenditures are included as Appendices A and B in this volume. Capital program revenue and expenditure summaries are included as Appendices G and H.

The Multi-Year Capital Plan (also known as the Capital Improvement Plan) is prepared following state growth management legislation and the Miami-Dade County Code and is prepared along with the operating budget. It is used as the basis for updating the Capital Improvement Element of the Comprehensive Development Master Plan, the Five-Year Transportation Improvement Plan and the other major County capital planning documents. The operating budget and capital budget details are combined in each departmental narrative so that the entire story of each department is contained within a single section of the budget document.

The budget process is a year-round activity. A budget is a very dynamic plan; while typically major revenue sources, priorities and activities remain static, things change frequently as a source of funding may drop unexpectedly, a program develops an issue that must be addressed. Over the past year, we have seen unprecedented changes that have impacted revenues and expenditures. For those reasons, budget monitoring is as important as budget development so that changes can be addressed as quickly as possible.

At the beginning of the fiscal year, departmental staff updates the current year's business plans. In December and January, staff completes initial projections and estimates of revenues for the current fiscal year and the next. In February, County departments submit new business plans along with their budget requests to the Office of Management and Budget (OMB). To ensure the funding of priorities, a department's submitted budget requests are linked to the priorities identified in its business plan. Departmental and OMB staff meet to discuss service priorities and begin the process to match them with available resources. The work requires numerous meetings among County staff to discuss and evaluate proposed service levels and funding. In March, the Mayor delivers a budget address to set funding priorities. Throughout the budget development process, administrative staff interacts with Commission staff, the staff of the Office of Policy and Budgetary Affairs, and the Commission Auditor to share revenue and expenditure information. Pursuant to the County Code, the Proposed Budget must be submitted to the BCC by July 15.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

There are certain budget-related deadlines that are established by state statute. By July 1, the Property Appraiser certifies the Preliminary Property Tax Rolls. In July, the BCC considers the recommended millage rates to be used to calculate the estimated taxes published in the "Notice of Proposed Property Taxes" (also referred to as "Truth in Millage" or "TRIM" notices) sent to each property owner in August. That determination is a significant point in the budget development schedule since the millage rates included on the TRIM notices, in practice, represent a ceiling for property taxes for the ensuing fiscal year. If the BCC chooses to increase the millage rate beyond that which was advertised, all taxpayers must be re-noticed, which is expensive and would be difficult, if not impossible, to accomplish within the prescribed time frames.

In accordance with [Section 1800A of the Code](#), public meetings are required to be held throughout the County in August to discuss proposed new or increased rates for fees and taxes. Two public budget hearings are held in September prior to the adoption of the budget, set by a very specific calendar outlined in state law. At the conclusion of the second public hearing, the BCC makes final budget decisions, establishes tax rates and adopts the budget ordinances for the fiscal year which begins on October 1. During the course of the fiscal year these budgets may be amended through supplemental budget appropriations approved by the BCC, which usually take place during mid-year and at year-end.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan



December - January
Budget forecasting for coming year



July 18
Maximum tax rates adopted by County Commission



January - April
Departmental budget preparation and meetings



August
Notices of Property Taxes mailed; Commission workshops held



March
Mayor's budget address



September 7
First public budget hearing

September 21
Second public budget hearing



July 1
Tax Roll Released



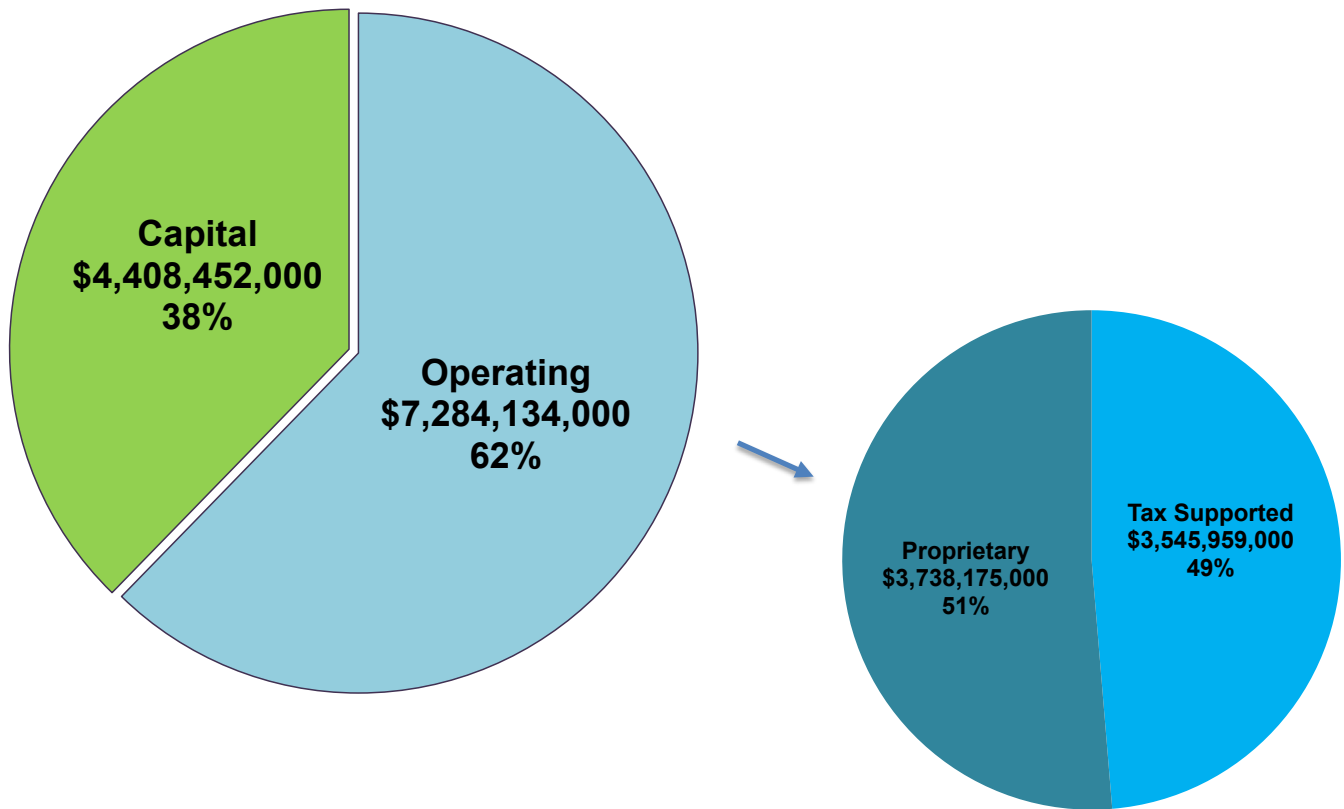
October 1
New budget becomes effective



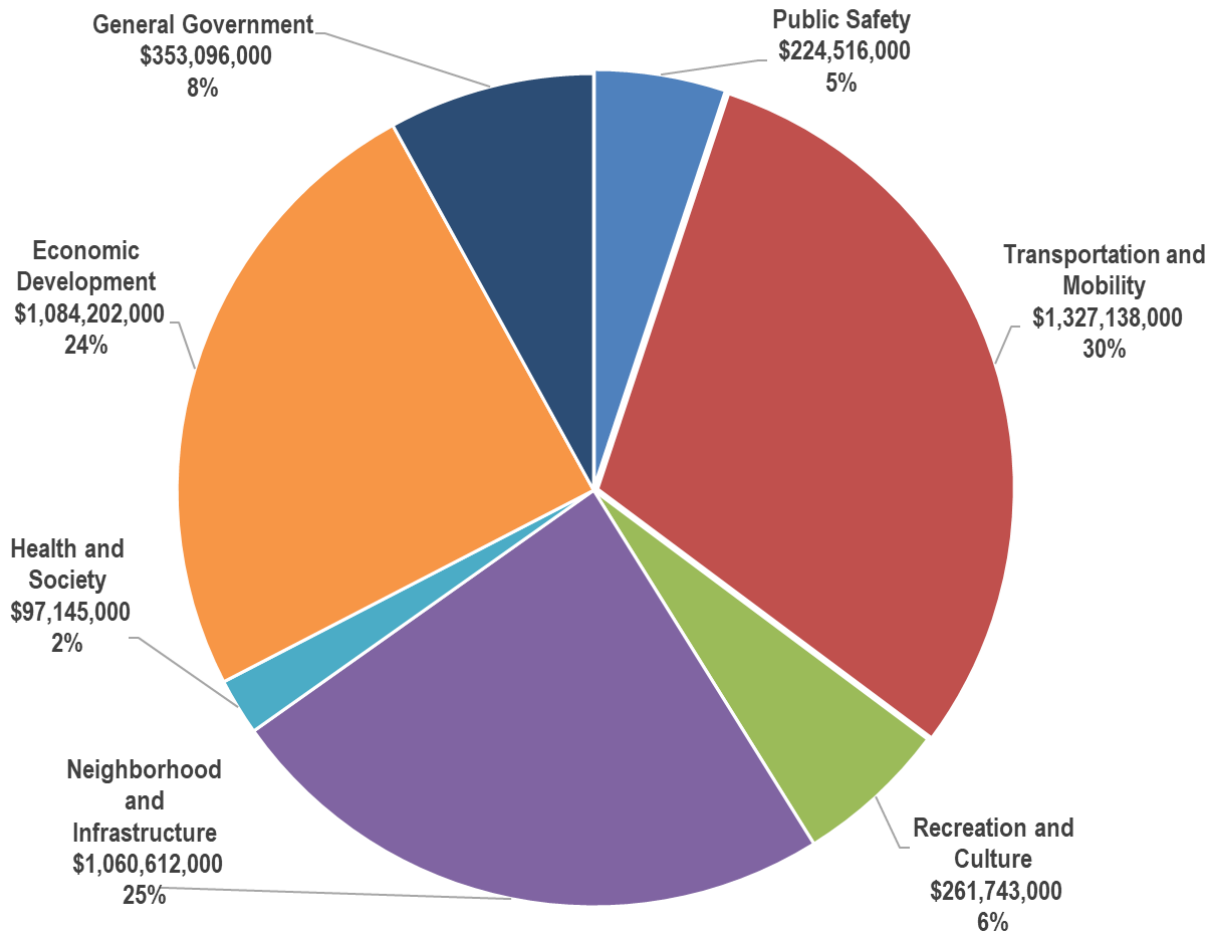
July
Proposed Budget presented

THE FY 2023-24 PROPOSED BUDGET

The FY 2023-24 Proposed Budget is balanced at \$11.693 billion. The operating budget totals \$7.284 billion and is 8.4 percent higher than the FY 2022-23 Adopted Budget of \$6.717 billion. The tax supported budgets, the Countywide General Fund, Unincorporated Municipal Service Area (UMSA) General Fund, Library System and Fire Rescue Service District budgets, total \$3.546 billion, which is 10 percent higher than the FY 2022-23 Adopted Budget and represents 49 percent of the total operating budget. The FY 2023-24 Capital Budget, the first programmed year of the Proposed Multi-Year Capital Plan, totals \$4.408 billion, which is approximately 20 percent higher than the FY 2022-23 Adopted Budget of \$3.682 billion. The County’s Multi-Year Capital Plan totals \$35.593 billion and includes 542 active capital programs. The strategic areas with the largest capital spending plans are Transportation and Mobility (\$1.327 billion), Economic Development (\$1.084 billion) and Neighborhood and Infrastructure (\$1.060 billion). Unfunded needs in the operating budget total \$85.421 million and \$18.971 billion of unfunded capital programs.



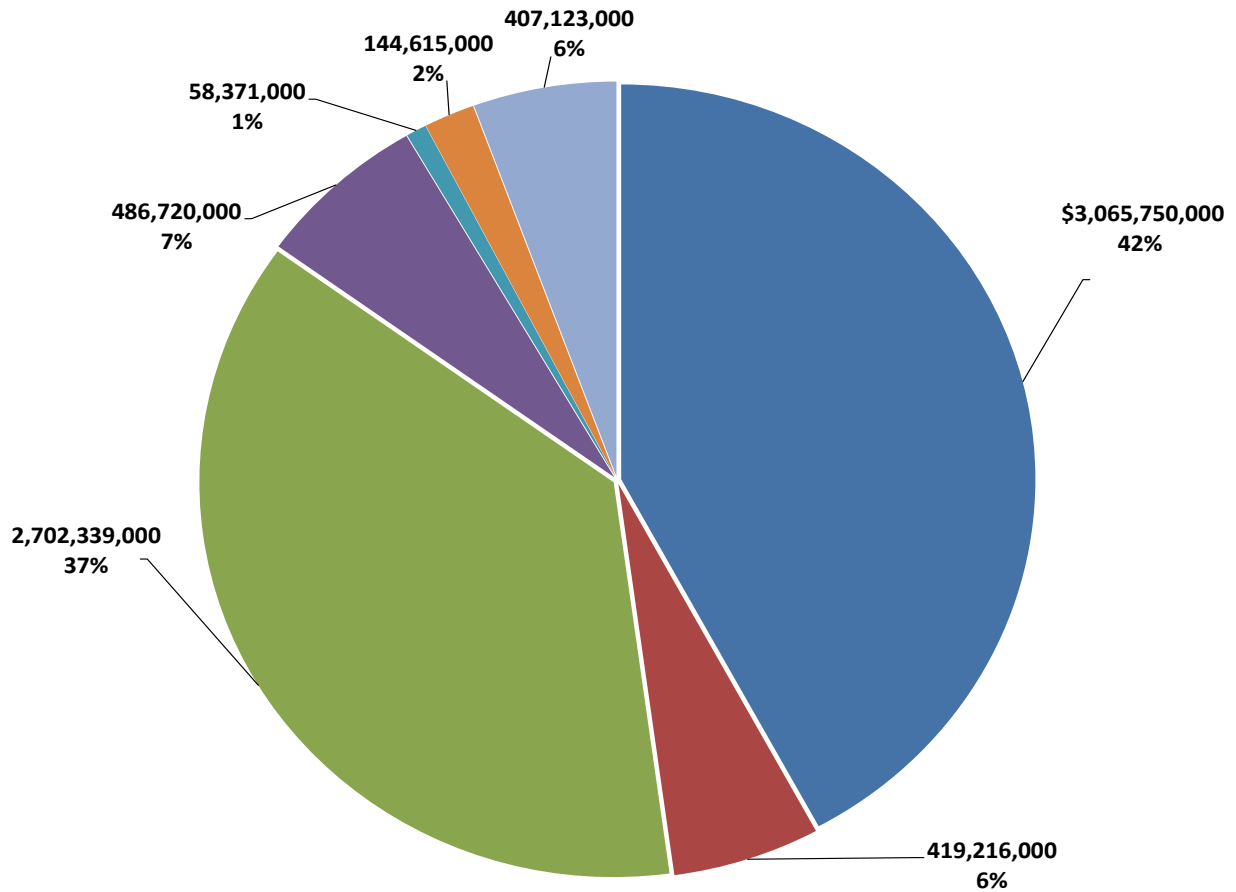
Capital Plan by Strategic Area



FY 2023-24 Proposed Budget and Multi-Year Capital Plan

REVENUES

Funding Source	Actuals		Actuals		Actuals		Budget			
	FY 2019-20	%	FY 2020-21	%	FY 2021-22	%	FY 2022-23	%	FY 2023-24	%
Proprietary	\$ 4,103,210,000	55	\$3,591,621,000	53	\$4,485,185,000	57	\$ 2,997,464,000	43	\$ 3,065,750,000	42
Federal and State Grants	507,062,000	7	262,090,000	4	366,189,000	5	381,479,000	6	419,216,000	6
Property Tax	2,005,518,000	27	2,100,369,000	31	2,191,917,000	28	2,419,095,000	39	2,702,339,000	37
Sales Tax	313,357,000	4	305,576,000	5	293,207,000	4	341,551,000	5	486,720,000	7
Gas Taxes	64,306,000	1	68,071,000	1	65,101,000	1	65,079,000	1	58,371,000	1
Misc. State Revenues	116,230,000	2	124,921,000	2	124,131,000	2	143,632,000	2	144,615,000	2
Miscellaneous	323,800,000	4	290,752,000	4	280,289,000	4	369,046,000	4	407,123,000	6
Total	\$ 7,433,483,000		\$ 6,743,400,000		\$ 7,806,019,000		\$ 6,717,346,000		\$ 7,284,134,000	



The development of the County Budget is the method for determining the services and the levels of those services you will receive for the next 12 months. It also determines how much you will pay in property taxes and other fees and charges to support those services. Although not the largest source of revenue in the operating budget, the most significant source of discretionary operating revenue to local governments in Florida is property tax revenue. The certified countywide tax roll value change (from the 2022 Preliminary Roll) for FY 2023-24 is an increase of 12.7 percent. In accordance with Article VII to the State Constitution, the increase in property assessments for homestead residential properties were set at three percent. As a result of a robust real estate market, property values and property tax revenue increased by \$191.639 million more than the FY 2022-23 Adopted Budget and is \$58.945 million more than contemplated in the five-year financial forecast. The change in taxes paid by property owners is affected by four factors:

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

1. The value of the property (determined by the Property Appraiser’s Office);
2. Adjustments for Article VII of the State Constitution, which limits the growth in the value of residential properties with a homestead exemption to the lesser of the growth in the Consumer Price Index (CPI) or three percent (for FY 2022-23 such growth was the three percent noted above) and ten percent for non-homesteaded properties, respectively;
3. The amount of value that is not subject to taxes (e.g., the \$50,000 homestead exemption, the additional homestead exemptions for senior citizens who meet income and ownership criteria as described above, the \$25,000 exemption for personal property); and
4. The millage rate set by the board of the taxing jurisdiction.

According to state law, the County Property Appraiser determines the market value of each property in Miami-Dade County as of January 1 each year. Then Article VII adjustments are applied to calculate the assessed value. Finally, exemptions are applied to reach the taxable value. The taxable value is then multiplied by the millage rates set by the BCC and by other taxing authorities in September to determine the amount of property taxes that must be paid for the property when the tax notice is mailed in November by the Tax Collector.

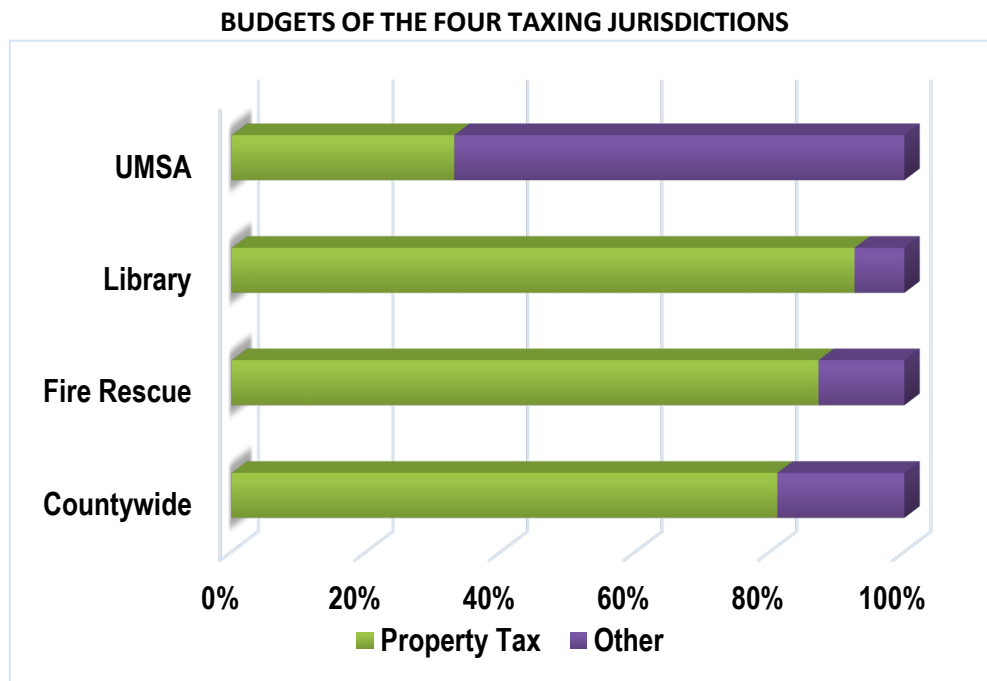
While Miami-Dade is responsible under state law to collect all taxes imposed within geographic Miami-Dade County, the County government itself levies only certain taxes on the tax notice. Table 1.1 shows the millage rates and taxes that a residential property located in unincorporated Miami-Dade with an assessed value of \$200,000, a \$50,000 homestead exemption (HEX) and a taxable value after the HEX of \$150,000 would pay in FY 2023-24. These rates include debt service, as well as operating millage rates.

TABLE 1.1 FY 2023-24 Operating and Debt Service Tax Rates and Calculated Taxes for a Property with a Taxable Value of \$150,000 in Unincorporated Miami-Dade County (Taxes are rounded to the nearest dollar)			
Authority	Millage Rate	Tax	Percent of Total
Countywide Operating	4.5740	\$686	27.0%
UMSA Operating	1.9090	\$286	11.3%
Fire Rescue Operating	2.3965	\$359	14.1%
Library System	0.2812	\$42	1.7%
Countywide Debt Service	0.4355	\$65	2.6%
Total to County	9.5962	\$1,438	56.7%
Other (School Board, Children's Trust, Everglades Project, Okeechobee Basin, S. Fl. Water Mgmt. District, Florida Inland Navigation District)	7.3511	\$1,104	43.3%
Total	16.9473	\$2,542	100%

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Using the example above, of the \$1,438 of property tax collected, \$686 or 27 percent is used for countywide services, \$687 for UMSA, Fire Rescue, and Library services (city-type services) and \$65 for Countywide Debt Service. Overall, the County levies 56.7 percent of the property taxes for a property in UMSA.

For residents of municipalities, the same rates would apply, except the individual municipal millage rate would be used in place of the UMSA rate. Also, some municipalities are not in the Fire Rescue Service District or Library System and their residents pay for those services through the municipal millage rates. The County levies less than half of the property taxes for the majority of properties in municipalities. All residents in Miami-Dade County pay property taxes for the regional taxing jurisdictions such as Public Schools, The Children’s Trust and others.



As the chart above displays how ad valorem revenues comprise the majority of the Library, Fire Rescue and Countywide budgets.

Proprietary agencies are supported entirely from fees and charges generated by their operations (as in the case of Aviation); by a special property tax (i.e. Miami-Dade Fire Rescue Service District and Library System); a special assessment (e.g. solid waste collection services in Department of Solid Waste Management (DSWM)); or by proprietary revenue, including grants, which augment a General Fund subsidy (e.g. Parks, Recreation and Open Spaces (PROS) and Animal Services). Certain proprietary revenues also support functions in multiple departments, such as stormwater utility revenues, local option gas and tourist tax revenues taxes (as described in Appendices N and O). Proprietary operations, such as the Seaport and the Water and Sewer Department (WASD), will grow to the extent that their activity and operating revenues permit. All rate adjustments are discussed in individual departmental narratives.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

- The residential solid waste collection fee is proposed to increase by \$36 to \$545 from \$509 per year; solid waste contracted disposal fees is proposed to increase by four percent, while non-contracted disposal fees is proposed to increase by five percent
- Water and wastewater retail bills will continue an approach that results in a rate that is reflective of actual usage combined with the consideration of mandated capital investments; rate structures for all tiers of residential, multi-family and non-residential customers will be increased; the wholesale water rate will increase to \$2.1130 from \$1.9273, or by \$0.1857 per thousand gallons; the wastewater wholesale rate will increase to \$3.9414 from \$3.7422 per thousand gallons, or by \$0.1992 per thousand gallons
- The Seaport is adjusting fees according to existing contractual agreements

As previously mentioned, the proprietary departments pay an administrative reimbursement payment to the general fund. The administrative reimbursement payment is calculated by determining the percentage of the entire general fund represented by the internal support functions that serve the whole County and all departments. This percentage is then applied to the operating budget of the proprietary functions. In FY 2023-24, this rate will decrease to 2.7 percent from 2.92 percent. The payment from the Miami-Dade Aviation Department (MDAD) is calculated utilizing a unique basis determined in concert with the Federal Aviation Administration. Consistent with past practices, administrative reimbursement revenue has been allocated between the countywide and unincorporated area budgets in the same proportion as the administrative expenses they support: 79 percent Countywide and 21 percent UMSA. Countywide or regional services represent a larger portion of the budget as the resources to support UMSA services are further limited.

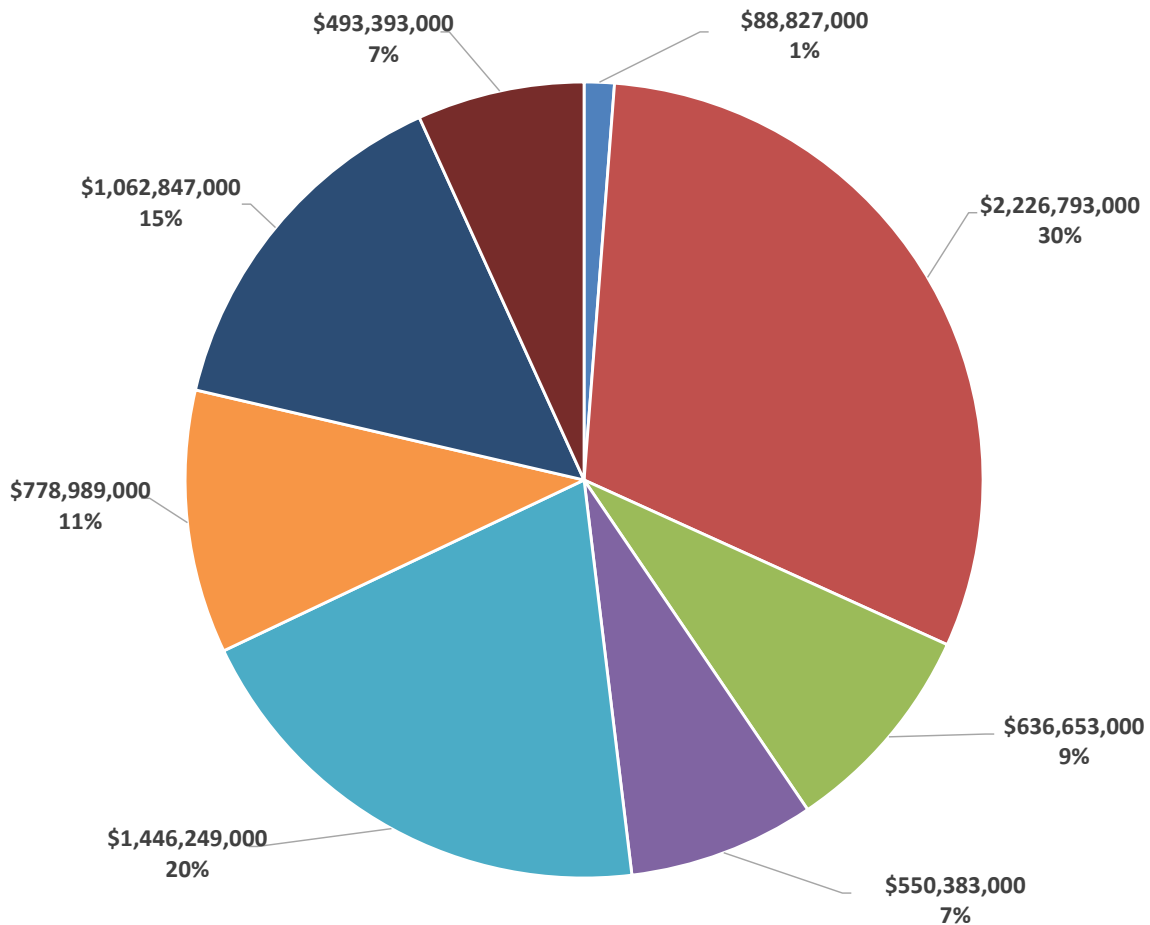
The Proposed Capital Budget and Multi-Year Capital Plan is supported largely by debt issuances backed by proprietary revenues, such as water and wastewater charges and the fees at the Airports and Seaport. There are also programs funded by impact fees, grants and debt backed by non-ad valorem revenues such as tourist taxes and sales and utility taxes. General obligation bonds – payable from ad valorem revenues approved by referendum also support projects of the Building Better Communities General Obligation Bond Program (BBC GOB) and the Jackson Miracle Bond Program. A separate millage rate is charged to pay the annual debt service to support these programs.

The Proposed Capital Budget includes projected capital financings that are planned for the next 12 months. While we have estimated the debt service payments necessary to support these issuances, the financial markets are very unpredictable so final amounts for these adopted transactions will be determined when the authorizing legislation is presented to the Board of County Commissioners for approval at the time the transactions are priced in the market.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

EXPENDITURES

Funding Use	Actuals		Actuals		Actuals		Budget			
	FY 2019-20	%	FY 2020-21	%	FY 2021-22	%	FY 2022-23	%	FY 2023-24	%
Policy Formulation	\$ 50,918,000	1	\$ 48,420,000	1	\$ 65,201,000	1	\$ 72,775,000	1	\$ 88,827,000	1
Public Safety	1,680,754,000	33	1,724,351,000	32	1,627,909,000	28	1,904,896,000	25	2,226,793,000	30
Transportation and Mobility	390,464,000	8	346,535,000	7	365,975,000	6	489,538,000	7	636,653,000	9
Recreation/Culture	328,320,000	6	372,417,000	7	462,764,000	8	506,392,000	7	550,383,000	7
Neighborhood/Infrastructure	1,158,622,000	23	1,121,368,000	21	1,368,788,000	23	1,500,736,000	24	1,446,249,000	20
Health and Society	569,464,000	11	610,277,000	11	663,442,000	11	745,014,000	11	778,989,000	11
Economic Development	683,053,000	13	731,586,000	14	872,305,000	15	950,360,000	15	1,062,847,000	15
General Government	235,558,000	5	375,544,000	7	418,474,000	7	547,635,000	10	493,393,000	7
Total	\$ 5,097,153,000		\$ 5,330,498,000		\$ 5,844,858,000		\$ 6,717,346,000		\$ 7,284,134,000	



For several years, we planned our annual budgets to ensure that our continuing services are sustainable within our expected revenues over a five-year period. While the five-year financial forecast should not be considered a five-year budget, it is a tool we use to determine whether we can sustain current service levels and absorb new costs coming on-line as our capital plans mature. This five-year financial forecast reflects not only the resurgence of economically driven revenues since the beginning of the pandemic. Property tax revenues and other significant non-ad valorem revenues have performed beyond what was anticipated. The forecast is now balanced throughout the five-year period for the Fire Rescue, Library and Countywide taxing jurisdictions. The UMSA budget forecast is not balanced, beginning in FY 2024-25, due to recurring revenues unable to cover recurring expenditures with losses of the FPL franchise revenues in 2020.

MIAMI-DADE RESCUE PLAN

During the development of the FY 2021-22 Proposed Budget and Multi-Year Capital Plan, several budgetary shortfalls were identified that required various adjustments to the County's current level of service, in order to produce a balanced budget proposal without increasing ad-valorem taxes to the residents of Miami-Dade County.

As the County approached the final phase of the FY 2021-22 Proposed Budget and Multi-Year Capital Plan development process, the American Rescue Plan Act (Act) (ARP) (H.R. 1319) was approved by Congress and signed into law by the President on March 11, 2021. The Act, which included fiscal recovery funds for local governments, provided the nation with \$1.9 trillion in financial relief in response to the economic impact of the COVID-19 pandemic. There are six municipalities within Miami-Dade County that received direct funding assistance from the federal government and included the cities of Hialeah, Homestead, Miami, Miami Beach, Miami Gardens and North Miami. All other municipal funding was provided by the State of Florida for a total of approximately \$510 million in relief assistance. In addition, Miami-Dade County was allocated \$527 million from the Department of Treasury's American Rescue Plan, Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) for general governmental services.

CSLFRF funds were allocated based on population using 2019 data from the U.S. Census Bureau. Urban Counties, such as Miami-Dade, could not receive less from CSLFRF than they would have received if the funding had been distributed according to section 106(b) of the Housing and Community Development Act of 1974 (the Community Development Block Grant, or CDBG, formula). Urban Counties received an upward adjustment to their allocation as a result of this provision. Miami-Dade County received a partial payment of \$263.8 million from the Treasury on May 19, 2021, and the balance of the funds will be released within twelve months of the first disbursement. On May 10, 2021, the Treasury released the Interim Final Rule providing general guidelines on the allowable uses of CSLFRF funds which required CSLFRF funds to be fully obligated by December 31, 2024, and fully expended by December 31, 2026. As was anticipated, the guidelines emphasized that these funds were intended to address negative impacts of the pandemic on disproportionately affected communities and populations as well as to respond to the negative economic impacts created or exacerbated as a result of the pandemic.

After much deliberation, the administration in consultation with the Board of County Commissioners (Board) developed and adopted the Miami-Dade Rescue Plan – Resolution No. R-777-21, adopted by the Board on July 20, 2021 – to allocate ARPA funds toward the following priorities:

- Funding to continue providing critical County services without interruption, utilizing the revenue replacement grant category (\$321.7 million)
- Key infrastructure projects that support thousands of good-paying jobs while simultaneously investing in our community's long-term health and prosperity
- District-specific priority projects, allocating \$2 million to each of our 13 County Commission districts for each Commissioner to determine how those funds are spent to support our communities and
- Funding to support the families disproportionately affected by the pandemic, including funds for business grants, workforce training, the preservation and development of workforce housing, violence prevention, behavioral health programs and more

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

During the County's FY 2021-22 September budget hearings, Resolution No. R-777-21 was modified to include revenue replacement reimbursements of \$479.9 million, which gave the County flexibility to generate general revenue that allowed for the establishment of the Miami-Dade Rescue Plan while satisfying the provisions of the grant as stated in the interim rule. This plan adheres to the same categories that prioritize provisions to continue the same level of County services (\$321.7 million), develop key infrastructure projects (\$121 million), provide for commission district priority projects (\$26 million) and fund support to families that were disproportionately affected by the pandemic with the establishment of economic and social impact projects (\$59 million).

The Adopted FY 2022-23 Budget made several allocations from the Infrastructure Projects one of which included a transfer of \$13 million for district designated projects, amending the Infrastructure Projects balance to \$108 million and increasing the District Designated Projects to \$39 million. Additionally, the Adopted FY 2022-23 Budget included several allocations from the Continuation of County Services (\$321.7 million) to organizations and operations.

Infrastructure Projects (\$121 million)

The FY 2023-24 Proposed Budget includes additional allocations from the \$121 million for infrastructure projects. As noted in Appendix Z \$13.1 million was allocated to specific projects, the remaining funding (\$107.9 million) is set aside for septic to sewer, infrastructure and resiliency projects, which includes \$50.225 million, previously unobligated, now programmed for obligation. Several earmarks and federal and state grants have been identified so that the unallocated infrastructure funding can be used as a local match, while also being utilized for its intended purpose as approved by the Board. These grants and any items regarding the award of these grants will be presented to the Board for consideration.

Several new one-time allocations for future projects (\$50.225 million) are as follows:

- Transfer to the General Fund for municipal infrastructure project payments (\$17.331 million)
- Commission District Designated Projects (\$13 million)
- Local Match for committed Resiliency Grants (\$7.7 million)
- Transfer to the General Government Improvement Fund for infrastructure projects (\$6.694 million)
- Helen Sawyer Assisted Living Facility projects (\$3 million)
- Tree Canopy Grant Match (\$2.5 million)

With the allocations made above, no unobligated funding will exist.

Economic and Social Impact Projects (\$59 million)

No changes are being proposed for the Economic and Social Impact Projects, all funding has been allocated.

District Designated Projects (\$52 million)

An additional allocation (\$13 million) was added from the Infrastructure Projects category.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Continuation of County Services (\$321.7 million)

As part of the County's plan for the ARPA funding, \$321.734 million was set aside for the continuation of general governmental services. In FY 2020-21, \$47.825 million was budgeted to cover shortfalls, as a result of additional revenues generated through increased general revenue and tourist taxes, only \$19.329 million was expended. The FY 2021-22 approved budget included \$273.875 million for general governmental services, which included \$103 million to cover operating expenses in public safety. It is anticipated that \$123.775 million will be required, leaving a remaining balance of \$178.630 million for general governmental services a majority of which was allocated in the Adopted FY 2022-23 Budget.

The FY 2023-24 Proposed Budget includes a \$3.38 million transfer to the General Fund, this allocation is from the remaining Future Budget Shortfall Reserve and the reallocation of the \$2.4 million reimbursement to the PTP for the purchase of the lightspeed building. With these allocations, the Continuation of County Services Program is fully allocated.

FIVE-YEAR FINANCIAL OUTLOOK

The FY 2023-24 Proposed Budget continues the practice of relying, primarily, on recurring revenues to support day-to-day operations. Through our deliberate planning and allocation of resources over the years, we have been able to remain strong and resilient, as we continue to recover from the impact created by the COVID-19 pandemic, and to prioritize funding to meet our community's basic needs.

This Five-Year Financial Outlook reflects the resurgence of economically driven revenues since the beginning of the pandemic. The last two years, Miami-Dade County has realized robust property tax revenues due to higher than anticipated demand in local real estate that has contributed to Miami-Dade County being one of the premiere destinations to live and visit. This five-year financial outlook reflects current service levels, along with targeted enhancements in various critical areas including human services, animal services, public safety, and our parks. The forecast is now balanced throughout the five-year period for the Fire Rescue District, Library District and Countywide General Fund. The UMSA General Fund forecast is not balanced, beginning in FY 2024-25, due to recurring revenues unable to cover recurring expenditures. This fiscal challenge will be addressed on an annual basis through the budget development process.

This does not represent a five-year budget; it is a point of departure for future analysis. This forecast includes a projection for our four County taxing jurisdictions, as well as selected proprietary functions, including Aviation, Seaport, Solid Waste Management, Water and Sewer and Transit. We have used the best information we have available at this time, to project revenues and expenditures. We will also be facing decisions regarding the funding of municipal services provided in UMSA as we develop future budgets and analyze potential municipal boundary changes. For purposes of this financial outlook, the complete implementation and transition of newly established constitutional elected offices, which are set to take place in January 2025, is unknown at this time. In FY 2021-22, the Board adopted a Constitutional Officer Reserve to start planning for the eventual fiscal impact related to the voter-approved Amendment 10 to the Florida Constitution. The Office of Management and Budget is spearheading efforts with each of the offices to provide a smooth and transparent transition.

Property Tax-Supported Budgets

Ad valorem revenues have exceeded projections for the past several years as a result of a robust tax roll growth. However, we do not anticipate this rate of growth to continue and therefore have projected a ten percent growth for all taxing jurisdictions in FY 2024-25, 8 percent in FY 2025-26, 5.5 percent in FY 2026-27 and 5 percent thereafter. Our assumptions utilize flat millage (tax) rates for the forecast period based on the FY 2023-24 proposed rates.

Projections include moderate growth as detailed in the schedules that follow. These projections do not anticipate the impact of incorporation or annexation of UMSA. While changes in municipal boundaries impact direct service levels and revenues in UMSA, depending on the magnitude of the change, overhead expense for staff that cannot be eliminated will be transferred to the Countywide budget, putting further pressure on that budget. Again, this should not be seen as a five-year budget, as many of our assumptions can change quickly based on global economic changes, service demands, natural disasters, and other things we cannot anticipate.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Our forecast includes funding for collective bargaining agreements. Other personnel-related costs that have greatly impacted our forecasts are the costs of employee health care and workers' compensation insurance. Over the next few years, we are projecting increases of five and ten percent in order to maintain required reserves in our self-insurance fund.

We have identified \$85.42 million in unmet service needs based on our strategic plan, which are not addressed in this forecast. These unmet needs are detailed within each departmental narrative in Volumes 2 and 3.

Assumptions

Millage Rates

The Countywide operating millage rate reflects a proposed one percent reduction from the FY 2022-23 Adopted rate. The operating millage rates for Fire, Library, and UMSA are proposed to remain flat from the rates adopted in FY 2022-23.

Tax Roll Growth

The Countywide, UMSA, Fire and Library property tax rolls are anticipated to grow ten percent in FY 2024-25. For the remaining years of the five-year forecast, all four taxing districts are assumed to grow 8 percent in FY 2025-26, 5.5 percent in FY 2026-27 and 5 percent thereafter.

Inflation

<u>Fiscal Year</u>	<u>Inflation Adjustment</u>
2025	3.8%
2026	3.5%
2027	3.0%
2028	3.0%
2029	3.0%

Service Levels

It is assumed that adopted levels of service will continue, as adjusted for known expansions.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Transit Maintenance of Effort (MOE)

The General Fund contributions to the SMART Plan have been adjusted from the FY 2022-23 Adopted Pro Forma. The plan still assumes though, a series of extraordinary transfers above the General Fund Maintenance of Effort (MOE) of 3.5 percent beginning now in FY 2027-28 (\$200 million).

New Facilities

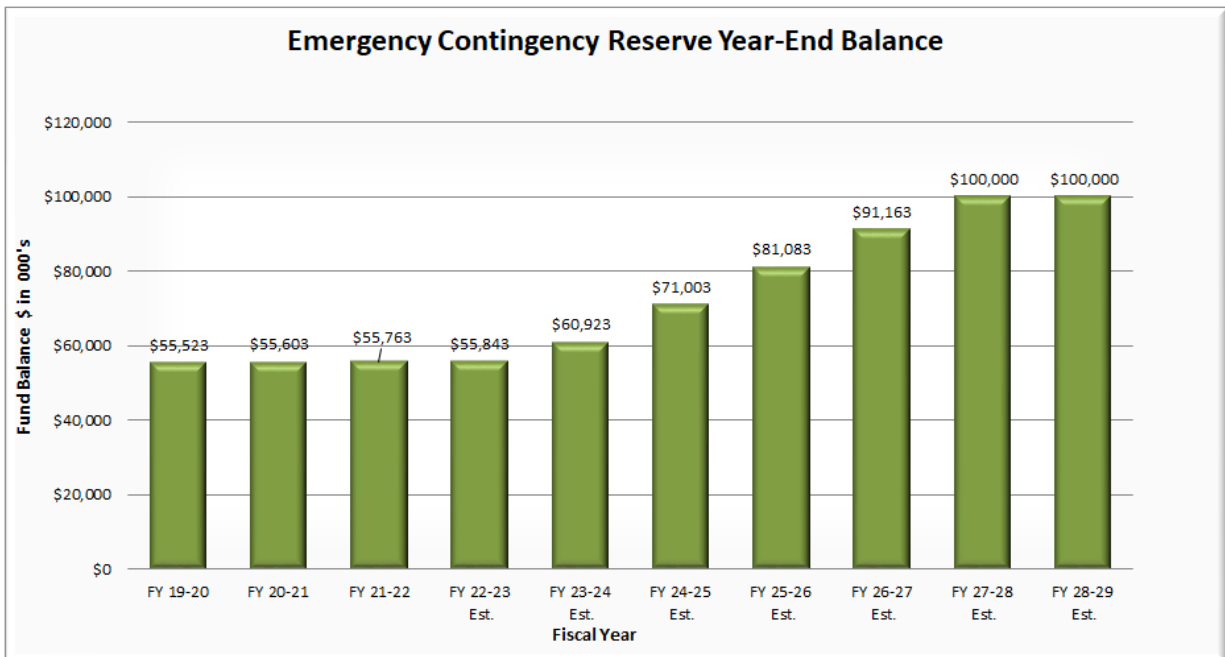
The five-year financial outlook includes future libraries in Key Biscayne and at Chuck Pezoldt Park. Also included is a new Fire Rescue Station 68 near Dolphin Mall, Station 74 in Palmetto Bay and Station 79 near the planned American Dream Mall.

Personnel cost growth:

Health insurance and workers' compensation insurance increases reflect necessary adjustments to fund self-insurance fund reserves.

Emergency Contingency Reserve

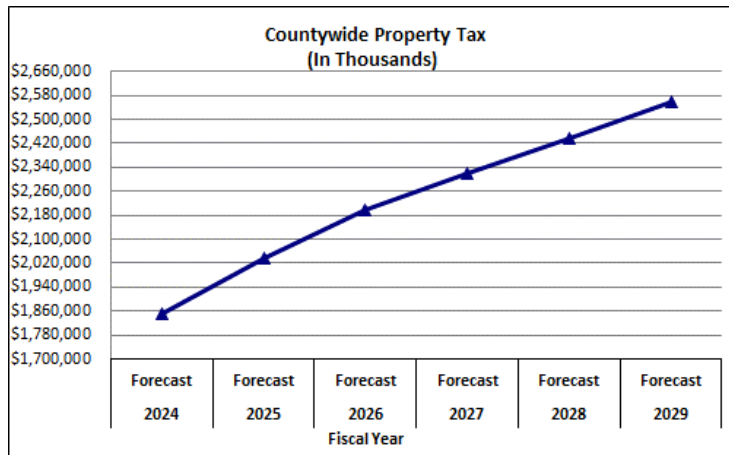
It is anticipated the County will reach its target by FY 2027-28.



REVENUE FORECAST

COUNTYWIDE REVENUE FORECAST

Property Tax

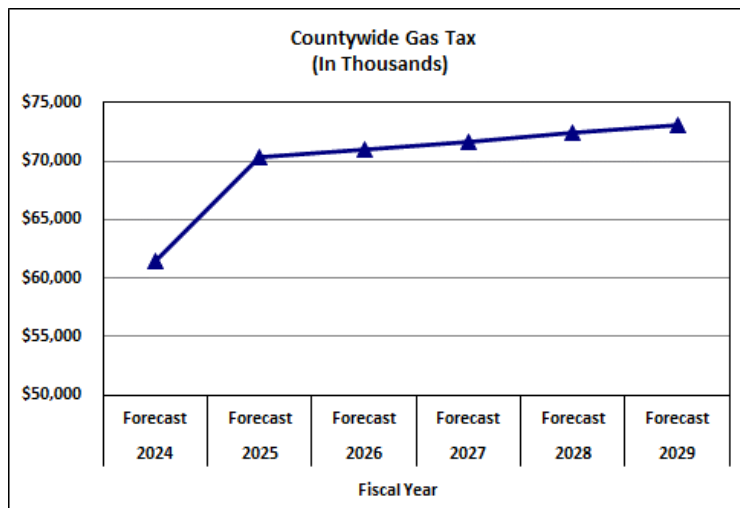


Description: Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction’s tax roll (as certified by the Miami-Dade County Property Appraiser’s Office) by the adopted/forecasted millage for the fiscal year.

Fiscal Year	Growth
2024-25	10.00%
2025-26	8.00%
2026-27	5.50%
2027-28	5.00%
2028-29	5.00%

Comments: Growth based on expected tax roll performance.

Gas Tax



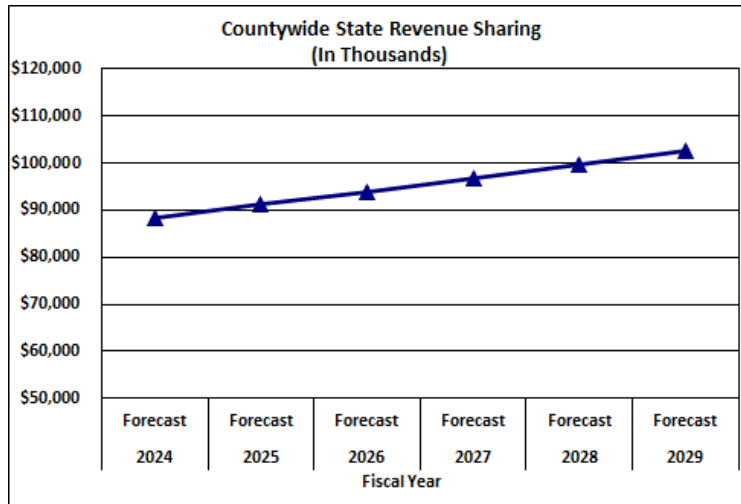
Description: Revenues comprised of the Constitutional Gas Tax, Local Option Gas Taxes and County Gas Tax.

Fiscal Year	Growth
2024-25	14.40%
2025-26	1.00%
2026-27	1.00%
2027-28	1.00%
2028-29	1.00%

Comments: Revenues include only Miami-Dade County’s allocation and do not include revenues which accrue to municipalities. Projections based on population growth.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

State Revenue Sharing

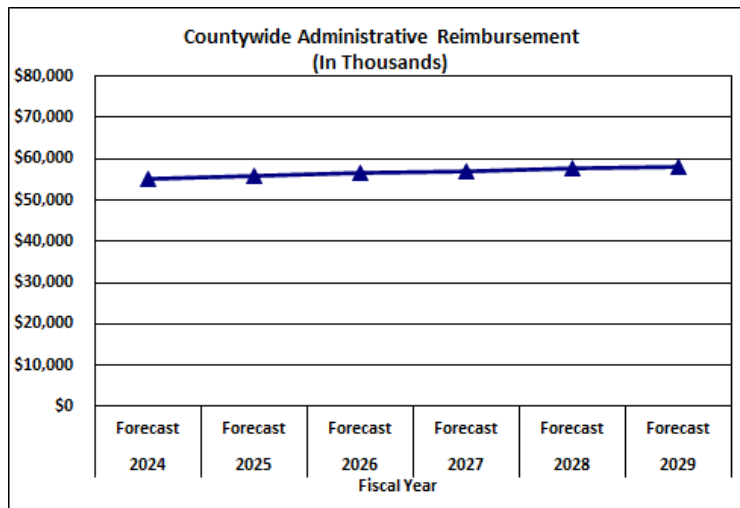


Description: At the State level, the County Revenue Sharing Trust Fund is made of 2.9 percent of the net cigarette tax collections and 2.081 percent of State sales tax collections.

<u>Fiscal Year</u>	<u>Growth</u>
2024-25	3.00%
2025-26	3.00%
2026-27	3.00%
2027-28	3.00%
2028-29	3.00%

Comments: Projections based on historical trends.

Administrative Reimbursement

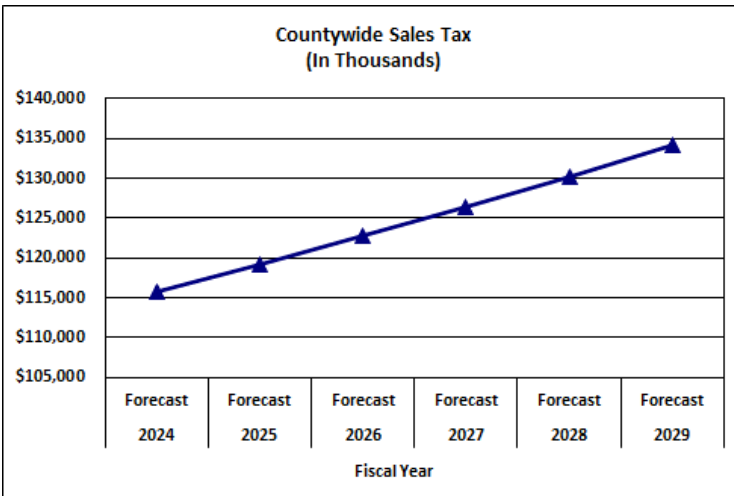


Description: Comprised of payments from proprietary operations towards County overhead.

<u>Fiscal Year</u>	<u>Growth</u>
2024-25	1.00%
2025-26	1.00%
2026-27	1.00%
2027-28	1.00%
2028-29	1.00%

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Sales Tax



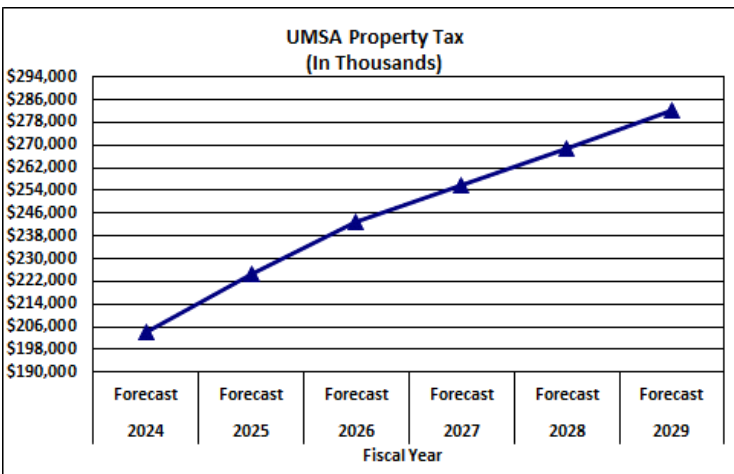
Description: The program consists of an ordinary distribution based on 9.6 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

Fiscal Year	Growth
2024-25	3.00%
2025-26	3.00%
2026-27	3.00%
2027-28	3.00%
2028-29	3.00%

Comments: Projections based on historical trends. Forecast does not include impact of new state legislation, adopted in July 2023, excluding certain commodities from sales tax collection.

UMSA REVENUE FORECAST

Property Tax



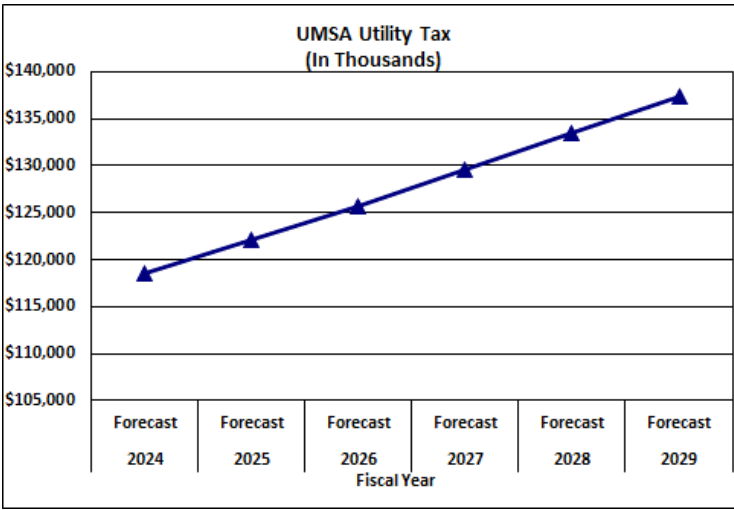
Description: Tax is levied on all non-exempt real and personal property in county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

Fiscal Year	Growth
2024-25	10.00%
2025-26	8.00%
2026-27	5.50%
2027-28	5.00%
2028-29	5.00%

Comments: Growth based on expected tax roll performance.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Utility Tax

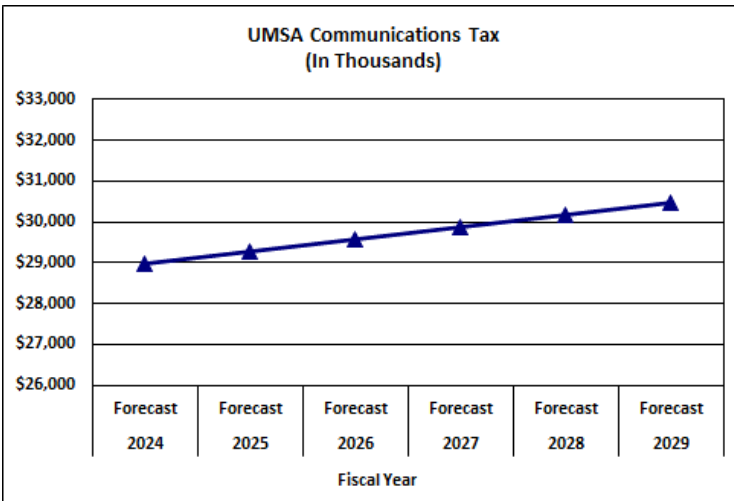


Description: Also known as Public Service Tax. Pursuant to F.S. 166.235. Municipalities are authorized to levy by ordinance a Public Service Tax on the purchase of electricity, metered natural gas, liquefied petroleum and water service.

Fiscal Year	Growth
2024-25	3.00%
2025-26	3.00%
2026-27	3.00%
2027-28	3.00%
2028-29	3.00%

Comments: Revenues are considered 100 percent UMSA. Projections based on historical trends.

Communications Tax



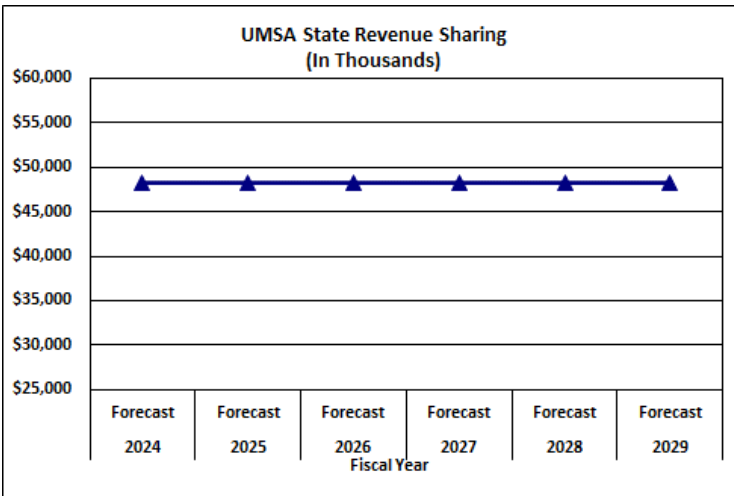
Description: Also known as the unified or simplified tax. Replaces utility tax on telephone and other telecommunication services, the cable television franchise fee, telecommunications franchise fee and communications permit fee.

Fiscal Year	Growth
2024-25	1.00%
2025-26	1.00%
2026-27	1.00%
2027-28	1.00%
2028-29	1.00%

Comments: Revenues are considered 100 percent UMSA. Projections based on historical trends.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

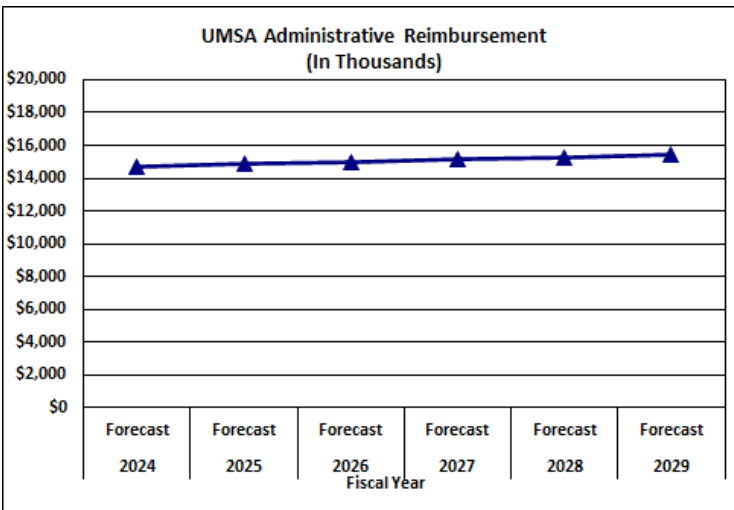
State Revenue Sharing



Description: An apportionment factor is calculated for each eligible municipality using a formula consisting of the following equally weighted factors: adjusted municipal population, municipal sales tax collections and municipality's relative ability to raise revenue. For UMSA, distributions have been fixed per State Statute.

Fiscal Year	Growth
2024-25	0.00%
2025-26	0.00%
2026-27	0.00%
2027-28	0.00%
2028-29	0.00%

Administrative Reimbursement

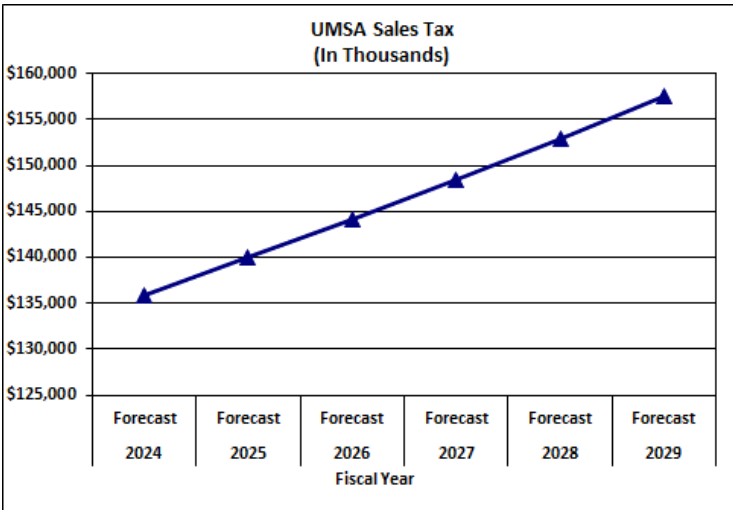


Description: Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2024-25	1.00%
2025-26	1.00%
2026-27	1.00%
2027-28	1.00%
2028-29	1.00%

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Sales Tax



Description: The program consists of an ordinary distribution based on 9.6 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

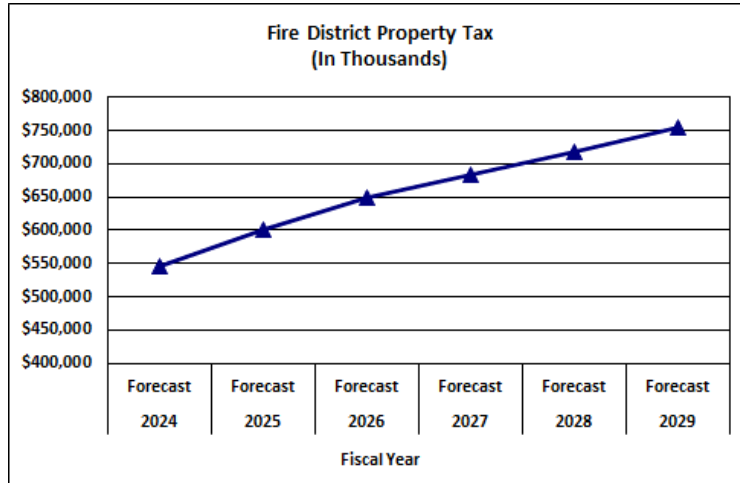
<u>Fiscal Year</u>	<u>Growth</u>
2024-25	3.00%
2025-26	3.00%
2026-27	3.00%
2027-28	3.00%
2028-29	3.00%

Comments: Projections based on historical trends. Forecast does not include impact of new state legislation, adopted in July 2023, excluding certain commodities from sales tax collection.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

FIRE DISTRICT REVENUE FORECAST

Property Taxes

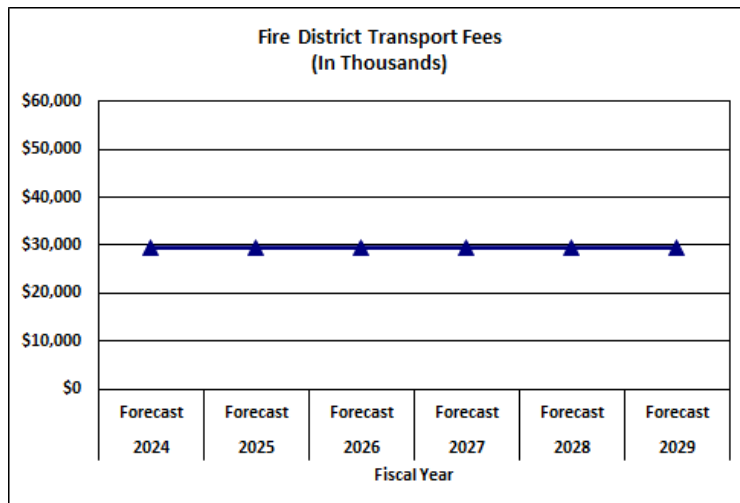


Description: Tax is levied on all non-exempt real and personal property in the Fire Rescue Taxing District. Property tax revenues are calculated by multiplying the taxing jurisdiction’s tax roll (as certified by the Miami-Dade County Property Appraiser’s Office) by the adopted/forecasted millage for the fiscal year.

<u>Fiscal Year</u>	<u>Growth</u>
2024-25	10.00%
2025-26	8.00%
2026-27	5.50%
2027-28	5.00%
2028-29	5.00%

Comments: Growth based on expected tax roll performance.

Transport Fees



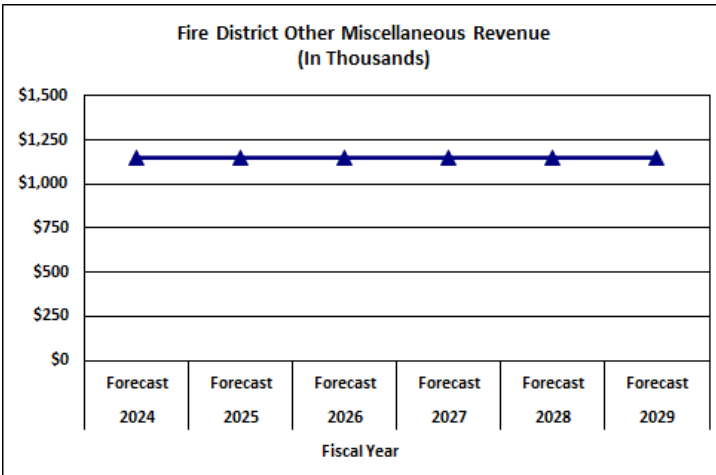
Description: Fees charged to individuals transported by Fire Rescue units.

<u>Fiscal Year</u>	<u>Growth</u>
2024-25	0.00%
2025-26	0.00%
2026-27	0.00%
2027-28	0.00%
2028-29	0.00%

Comments: Projections based on historical trends.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Other Miscellaneous

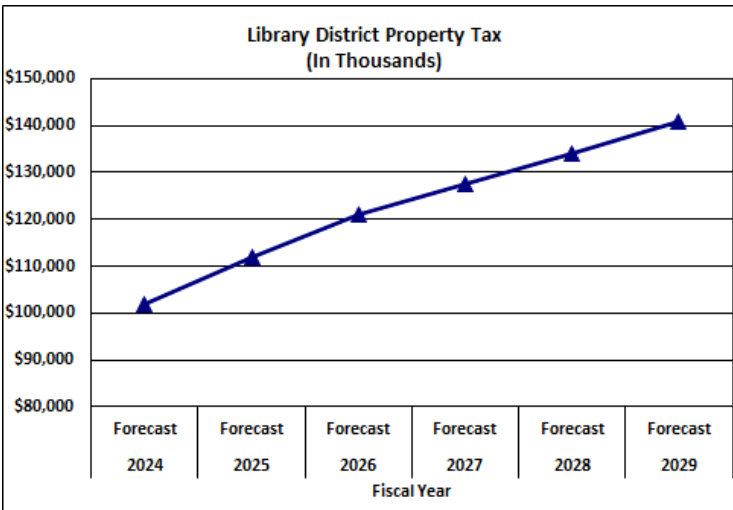


Description: Includes grants, plans review fees and inspection service charges.

<u>Fiscal Year</u>	<u>Growth</u>
2024-25	0.00%
2025-26	0.00%
2026-27	0.00%
2027-28	0.00%
2028-29	0.00%

LIBRARY DISTRICT REVENUE FORECAST

Property Taxes



Description: Tax is levied on all non-exempt real and personal property in the Library Taxing District. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

<u>Fiscal Year</u>	<u>Growth</u>
2024-25	10.00%
2025-26	8.00%
2026-27	5.50%
2027-28	5.00%
2028-29	5.00%

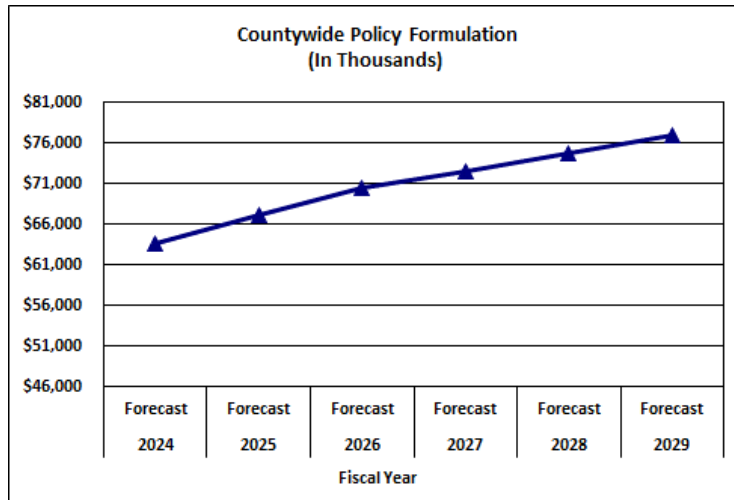
Comments: Growth based on expected tax roll performance.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

EXPENDITURE FORECAST

COUNTYWIDE EXPENSE FORECAST

Policy Formulation

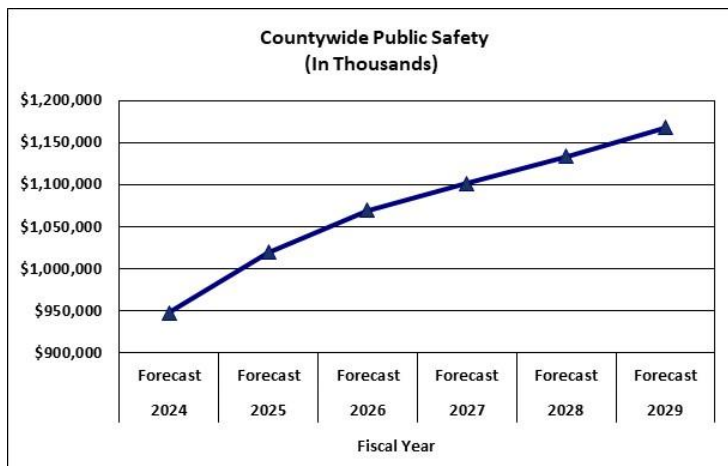


Description: Consists of the Office of the Mayor, Board of County Commissioners and County Attorney.

Fiscal Year	Growth
2024-25	5.70%
2025-26	4.90%
2026-27	3.00%
2027-28	3.00%
2028-29	3.00%

Comments: Growth based on the County's inflationary rate.

Public Safety



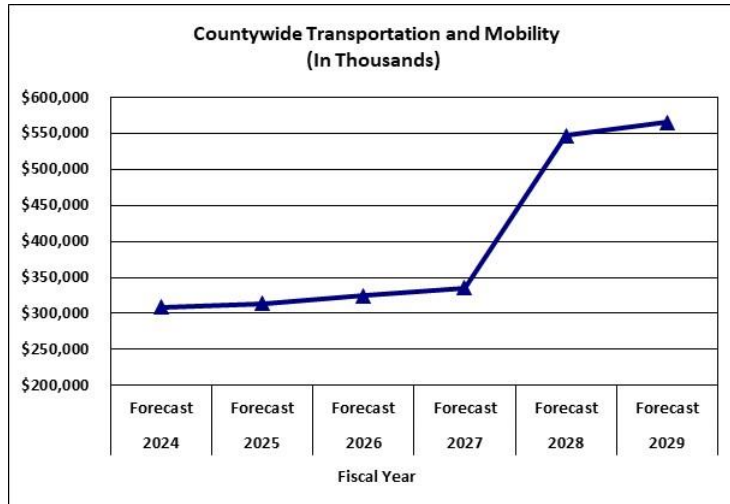
Description: Consists of Police, Juvenile Services, Judicial Administration, Office of the Clerk, Corrections and Rehabilitation, Fire Rescue, Independent Civilian Panel, Office of Emergency Management and Medical Examiner.

Fiscal Year	Growth
2024-25	7.60%
2025-26	4.90%
2026-27	3.00%
2027-28	3.00%
2028-29	3.00%

Comments: Growth based on County's inflationary rate, annualization of prior year service enhancements and debt service payments. FY 2024-25 reflects the first availability payment for the Civil Courthouse Project.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Transportation and Mobility

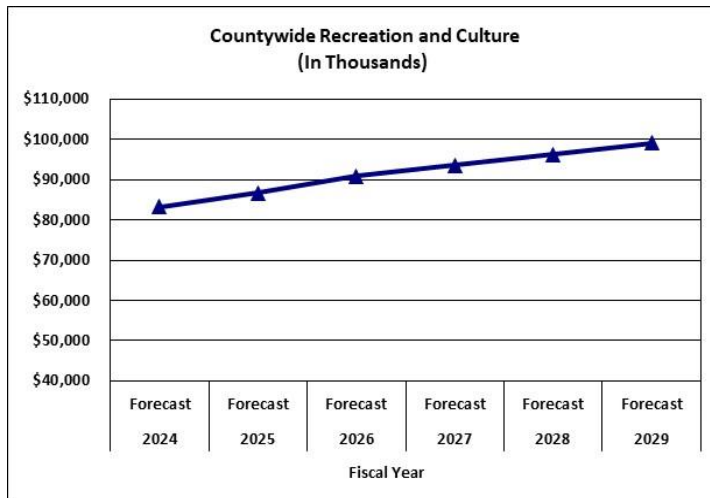


Description: Consists of Department of Transportation and Public Works.

Fiscal Year	Growth
2024-25	1.60%
2025-26	3.50%
2026-27	3.30%
2027-28	62.90%
2028-29	3.40%

Comments: Growth affected by Transit maintenance of effort and the County's inflationary rate; also includes extraordinary support, beginning in FY 2027-28, to transit to help offset future debt service requirements and collective bargaining agreements and fund operation of SMART Plan corridors.

Recreation and Culture



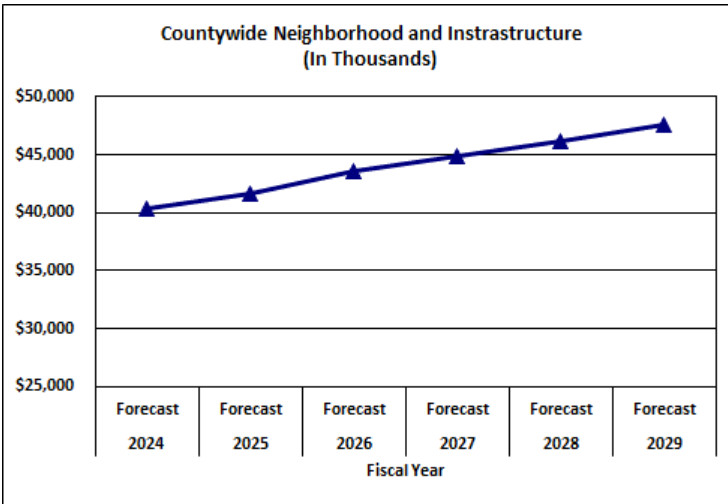
Description: Consists of Park, Recreation and Open Spaces and Cultural Affairs.

Fiscal Year	Growth
2024-25	4.10%
2025-26	4.80%
2026-27	3.00%
2027-28	3.00%
2028-29	3.00%

Comments: Growth based on the County's inflationary rate, annualization of prior year service enhancements and the County's contribution to scheduled Orange Bowl and Orange Blossom events.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Neighborhood and Infrastructure

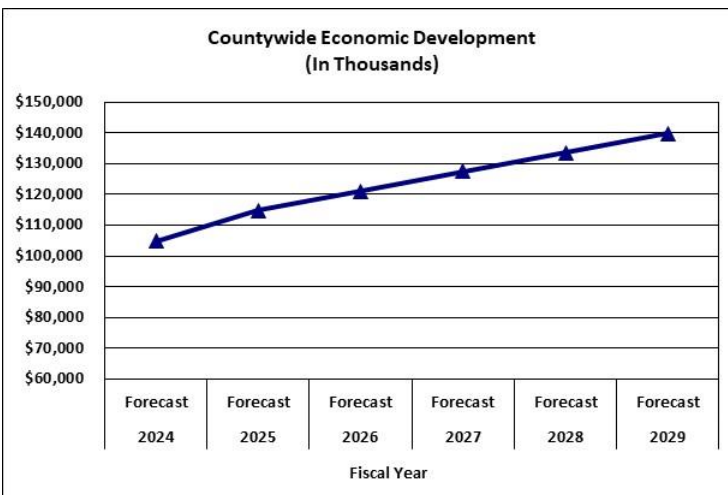


Description: Consists of Solid Waste Management and Animal Services.

<u>Fiscal Year</u>	<u>Growth</u>
2024-25	3.00%
2025-26	4.80%
2026-27	3.00%
2027-28	3.00%
2028-29	3.00%

Comments: Growth based on the County's inflationary rates and the impact of additional dedicated funding for Animal Services and Mosquito Control.

Economic Development



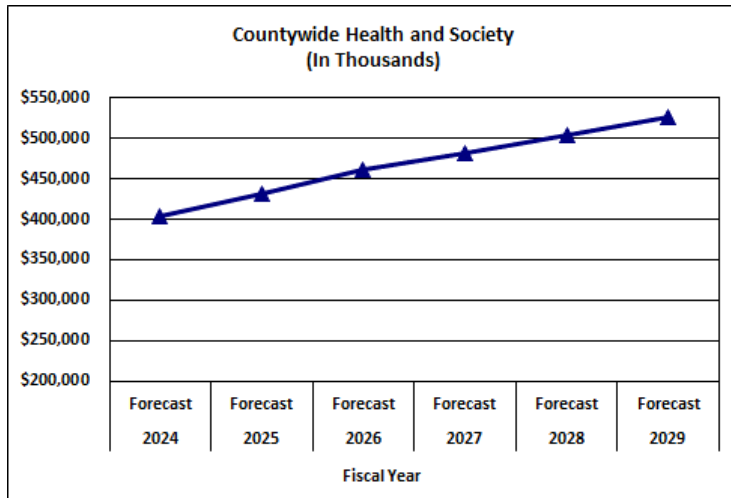
Description: Consists of Regulatory and Economic Resources, Miami-Dade Economic Advocacy Trust and Tax Increment Financing payments associated with all Community Redevelopment Areas. Reflects Miami Beach amended agreement.

<u>Fiscal Year</u>	<u>Growth</u>
2024-25	9.50%
2025-26	5.50%
2026-27	5.20%
2027-28	4.80%
2028-29	4.80%

Comments: Growth based on the County's tax roll and inflationary rate and CRA agreement with City of Miami Beach.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Health and Society

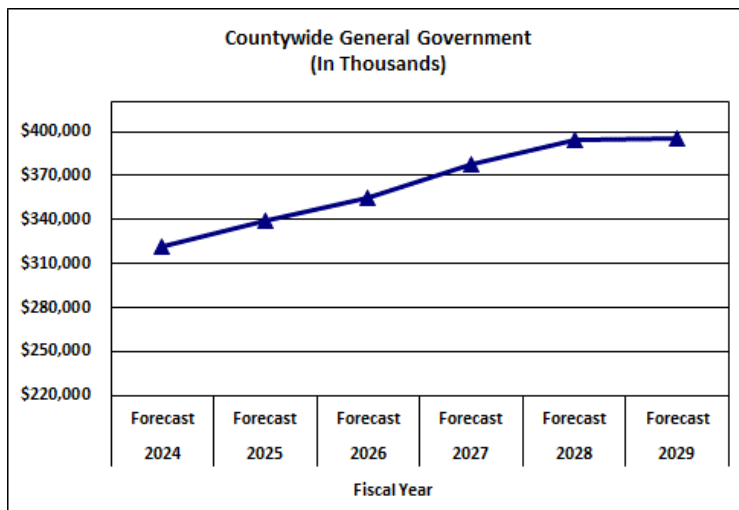


Description: Consists of the Public Health Trust (PHT) maintenance of effort payment and Community Action and Human Services.

<u>Fiscal Year</u>	<u>Growth</u>
2024-25	7.00%
2025-26	6.40%
2026-27	4.80%
2027-28	4.40%
2028-29	4.40%

Comments: Growth affected by PHT Maintenance of Effort and the County's inflationary rate; includes Medicaid adjustment per State legislation provision.

General Government



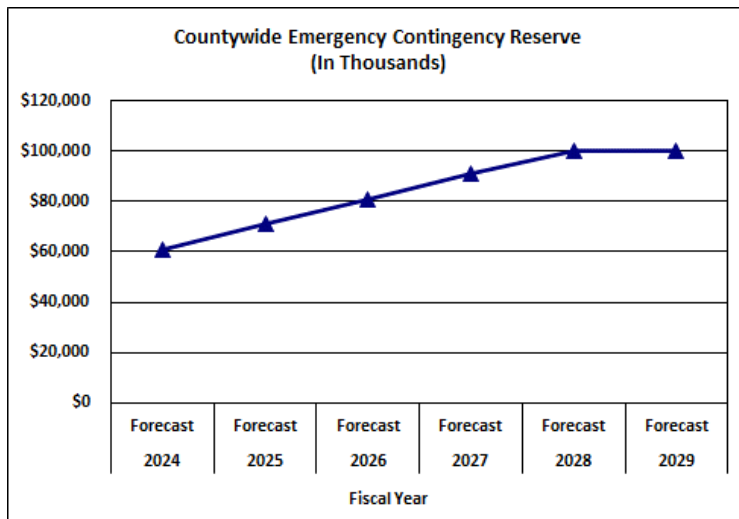
Description: Consists of Audit and Management Services, Human Resources, Internal Services, Management and Budget, Finance, Communications, Information Technology, Elections, Commission on Ethics and Public Trust, Inspector General and the Property Appraiser.

<u>Fiscal Year</u>	<u>Growth</u>
2024-25	5.40%
2025-26	4.50%
2026-27	6.50%
2027-28	4.40%
2028-29	0.40%

Comments: Growth based on the County's inflationary rate, a variation of election expenses, transfers to the Countywide Emergency Contingency Reserve and continued contributions to the General Government Improvement Fund.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

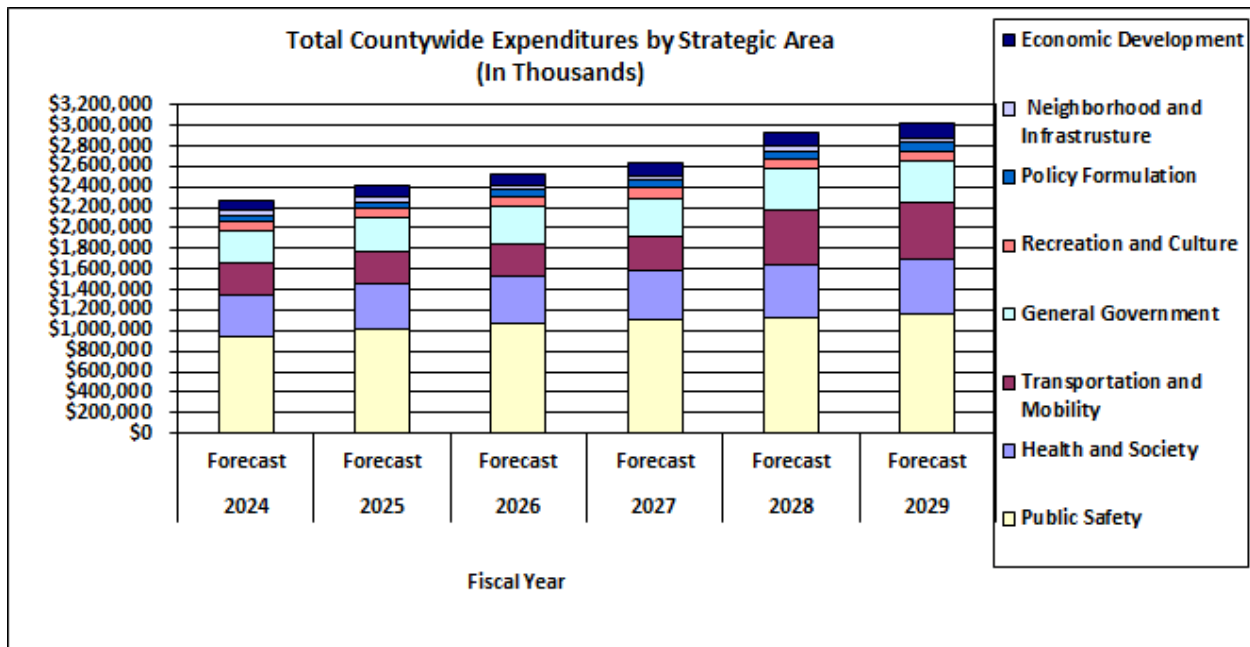
Emergency Contingency Reserve



Description: Emergency reserve created to enhance the County’s ability to respond to emergencies and to help strengthen the County’s fiscal condition as it pertains to credit-rating agency reviews.

<u>Fiscal Year</u>	<u>Contribution</u>
2024-25	16.60%
2025-26	14.20%
2026-27	12.40%
2027-28	9.80%
2028-29	0.00%

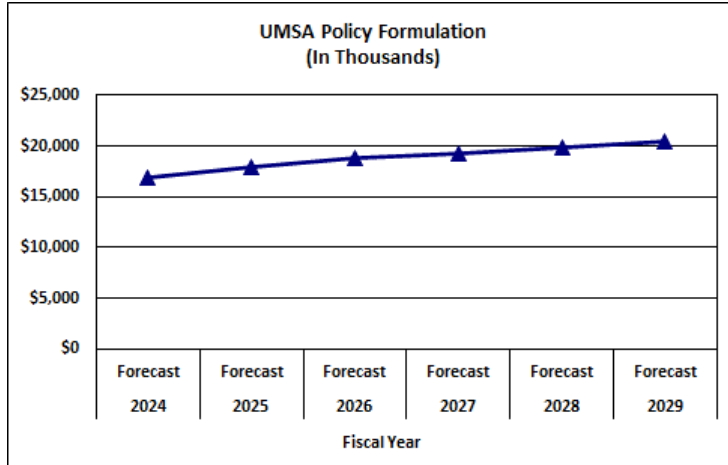
Comments: Plan assumes additional transfers to the Countywide Contingency Reserve continue until reaching goal of \$100 million in FY 2027-28.



FY 2023-24 Proposed Budget and Multi-Year Capital Plan

UMSA EXPENSE FORECAST

Policy Formulation

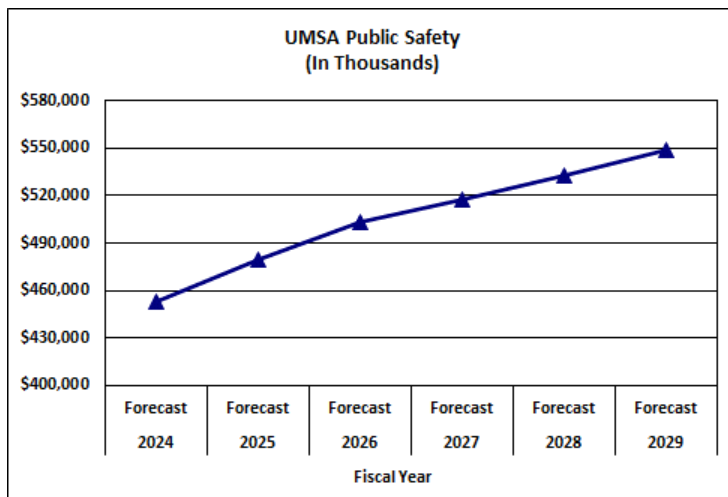


Description: Consists of the Office of the Mayor, Board of County Commissioners and County Attorney.

<u>Fiscal Year</u>	<u>Growth</u>
2024-25	5.70%
2025-26	4.90%
2026-27	3.00%
2027-28	3.00%
2028-29	3.00%

Comments: Growth based on the County's inflationary rate.

Public Safety



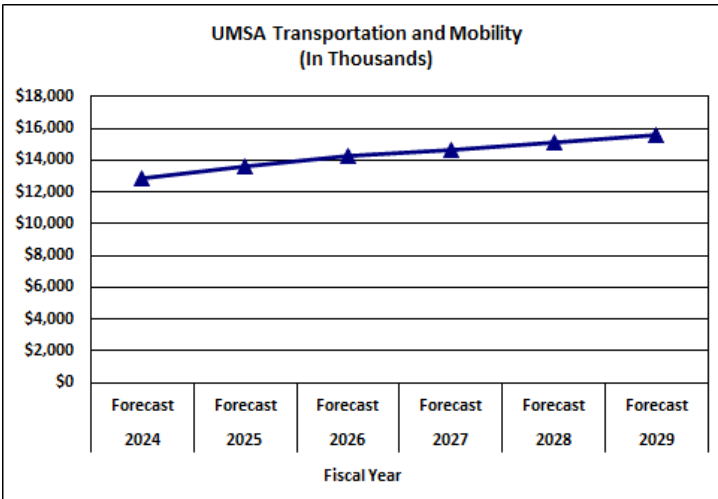
Description: Consists of Police Department.

<u>Fiscal Year</u>	<u>Growth</u>
2024-25	5.70%
2025-26	4.90%
2026-27	3.00%
2027-28	3.00%
2028-29	3.00%

Comments: Growth based on the County's inflationary rate.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Transportation and Mobility

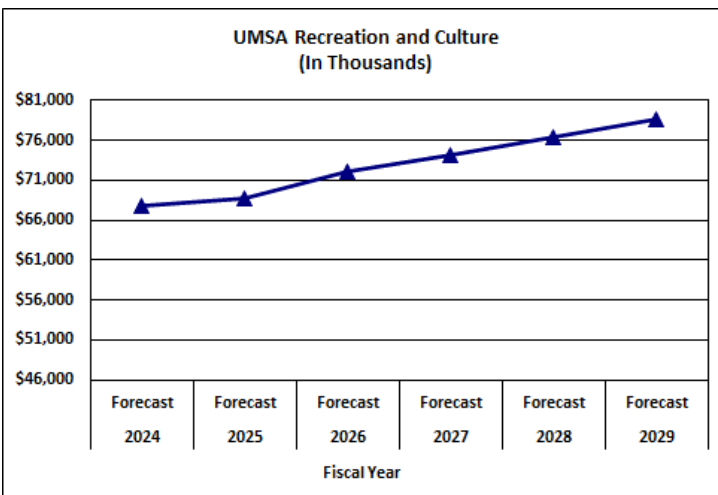


Description: Consists of Department of Transportation and Public Works.

<u>Fiscal Year</u>	<u>Growth</u>
2024-25	5.70%
2025-26	4.90%
2026-27	3.00%
2027-28	3.00%
2028-29	3.00%

Comments: Growth based on the County's inflationary rate.

Recreation and Culture



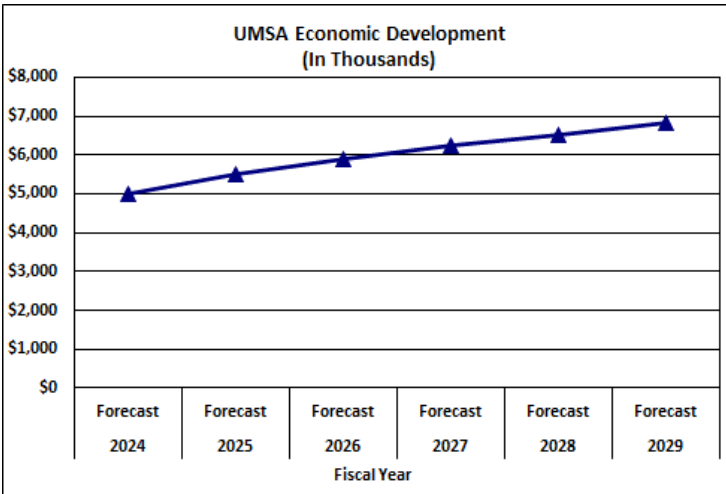
Description: Consists of Park, Recreation and Open Spaces.

<u>Fiscal Year</u>	<u>Growth</u>
2024-25	1.30%
2025-26	4.90%
2026-27	3.00%
2027-28	3.00%
2028-29	3.00%

Comments: Growth based on the County's inflationary rate and annualization of prior year service enhancements.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Economic Development

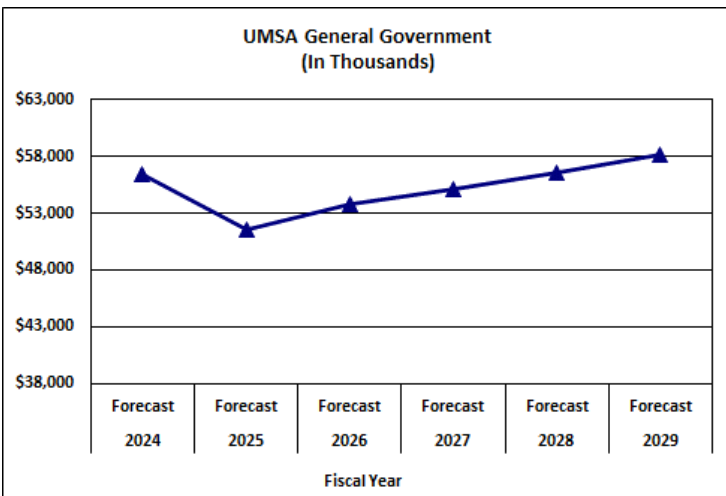


Description: Consists of Regulatory and Economic Resources and Tax Increment Financing payments associated with UMSA Community Redevelopment Areas.

<u>Fiscal Year</u>	<u>Growth</u>
2024-25	9.70%
2025-26	7.80%
2026-27	5.30%
2027-28	4.90%
2028-29	4.90%

Comments: Growth based on the County's inflationary rate.

General Government

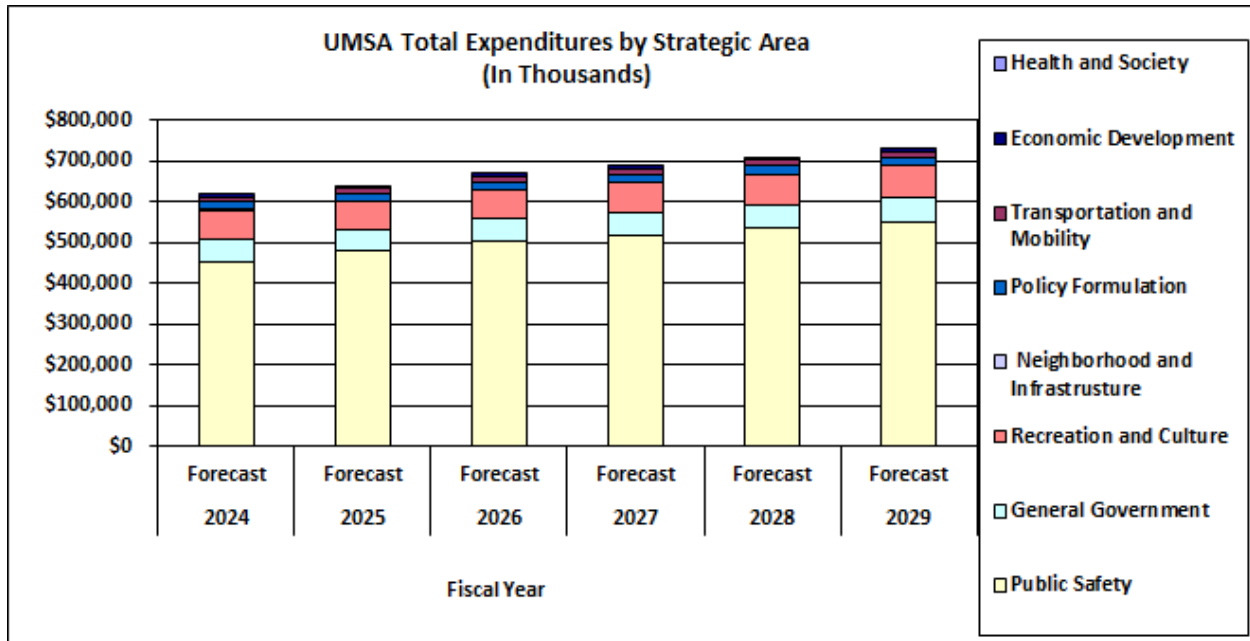


Description: Consists of Audit and Management Services, Human Resources, Management and Budget, Finance, Internal Services, Communications, and Information Technology.

<u>Fiscal Year</u>	<u>Growth</u>
2024-25	-6.40%
2025-26	4.30%
2026-27	2.60%
2027-28	2.60%
2028-29	2.60%

Comments: Growth based on the County's inflationary rate.

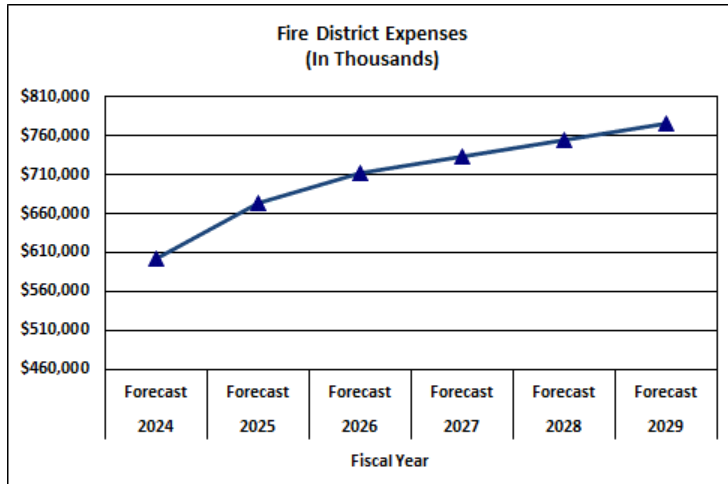
FY 2023-24 Proposed Budget and Multi-Year Capital Plan



FY 2023-24 Proposed Budget and Multi-Year Capital Plan

FIRE DISTRICT EXPENSE FORECAST

Expenses



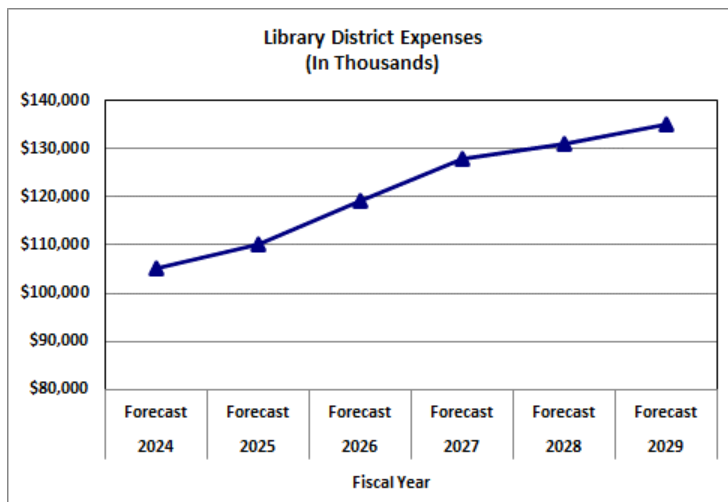
Description:

<u>Fiscal Year</u>	<u>Growth</u>
2024-25	11.70%
2025-26	5.70%
2026-27	3.20%
2027-28	2.90%
2028-29	2.90%

Comments: Growth based on the County's inflationary rate.

LIBRARY DISTRICT EXPENSE FORECAST

Expenses



Description:

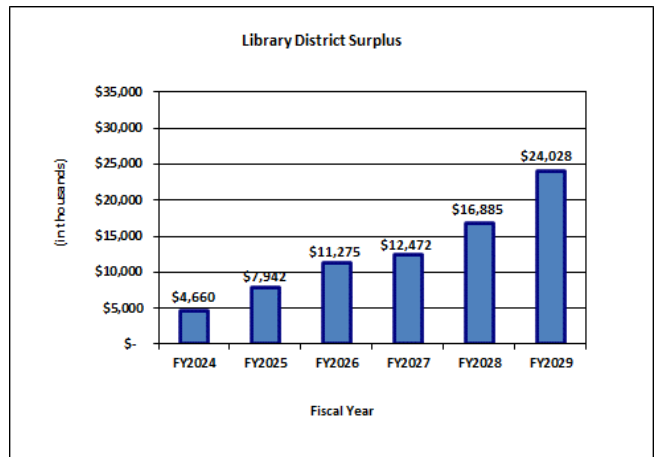
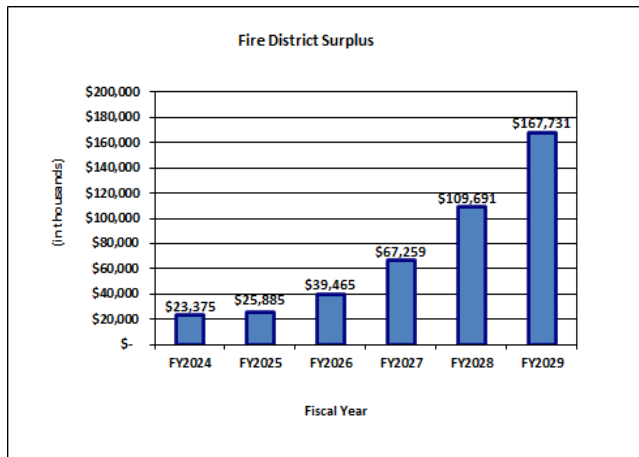
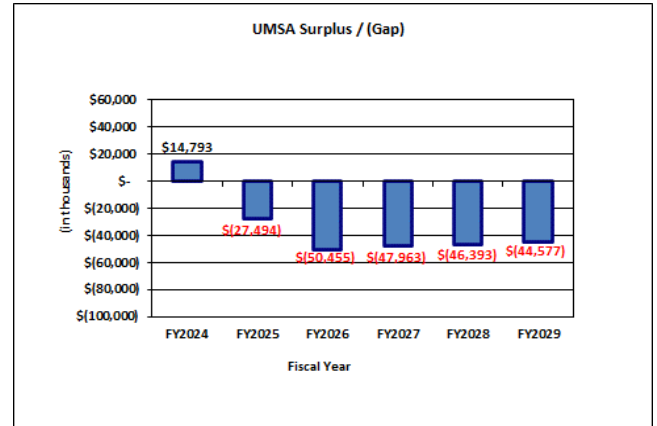
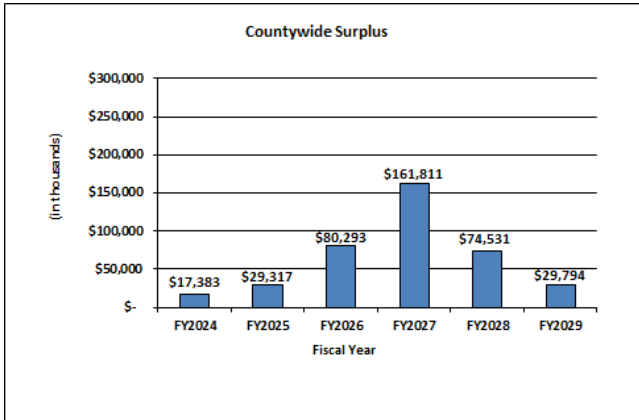
<u>Fiscal Year</u>	<u>Growth</u>
2024-25	4.70%
2025-26	8.10%
2026-27	7.40%
2027-28	2.50%
2028-29	3.00%

Comments: Growth based on County's inflationary rate, increase in transfers to capital reserves and start-up and operational costs for new libraries.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

REVENUE/EXPENDITURE RECONCILIATION

As shown in the graphs below, the UMSA budget is expected to develop operational shortfalls within the scope of this financial outlook. The Countywide, Library and Fire districts are expected to be balanced through FY 2028-29.



FY 2023-24 Proposed Budget and Multi-Year Capital Plan

FINANCIAL OUTLOOK SUMMARY CHARTS

	2024	2025	2026	2027	2028	2029
	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>	<i>Forecast</i>
COUNTYWIDE						
Revenues						
Property Tax	\$1,850,302	\$ 2,035,331	\$ 2,198,158	\$ 2,319,058	\$ 2,435,011	\$ 2,556,761
Gas Tax	\$61,443	\$ 70,289	\$ 70,992	\$ 71,702	\$ 72,419	\$ 73,143
Carryover	\$57,172	\$17,383	\$29,317	\$80,293	\$ 161,811	\$ 74,531
Interest	\$16,059	\$ 17,665	\$ 19,078	\$ 20,127	\$ 21,134	\$ 22,190
State Revenue Sharing	\$88,429	\$ 91,082	\$ 93,814	\$ 96,629	\$ 99,528	\$ 102,513
Administrative Reimb.	\$55,312	\$ 55,865	\$ 56,424	\$ 56,988	\$ 57,558	\$ 58,133
Sales Tax	\$115,725	\$ 119,197	\$ 122,773	\$ 126,456	\$ 130,250	\$ 134,157
Transfer from Reserve	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$ 45,130	\$ 35,326	\$ 21,738	\$ 22,115	\$ 22,554	\$ 22,875
Total Revenues	\$2,289,572	\$2,442,139	\$2,612,294	\$2,793,369	\$3,000,264	\$3,044,305
Expenses						
Public Safety	\$947,643	\$ 1,019,802	\$ 1,069,654	\$ 1,101,364	\$ 1,134,083	\$ 1,167,850
Policy Formulation	\$63,563	\$ 67,198	\$ 70,487	\$ 72,577	\$ 74,733	\$ 76,958
Transportation and Mobility	\$308,913	\$ 313,710	\$ 324,837	\$ 335,674	\$ 546,878	\$ 565,508
Recreation and Culture	\$83,265	\$ 86,698	\$ 90,839	\$ 93,526	\$ 96,292	\$ 99,147
Neighborhood and Infrastructure	\$40,368	\$ 41,585	\$ 43,596	\$ 44,889	\$ 46,222	\$ 47,598
Economic Development	\$104,852	\$ 114,796	\$ 121,068	\$ 127,366	\$ 133,449	\$ 139,828
Health and Society	\$401,785	\$ 429,799	\$ 457,162	\$ 478,913	\$ 500,045	\$ 522,157
General Government	\$321,800	\$ 339,234	\$ 354,357	\$ 377,250	\$ 394,031	\$ 395,464
Total Expenses	\$2,272,189	\$2,412,822	\$2,532,001	\$2,631,558	\$2,925,733	\$3,014,511
Surplus	\$17,383	\$29,317	\$80,293	\$161,811	\$74,531	\$29,794

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

	2024	2025	2026	2027	2028	2029
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
UMSA						
Revenues						
Property Tax	\$204,355	\$224,792	\$242,776	\$256,128	\$268,934	\$282,381
Utility Tax	\$118,525	\$122,081	\$125,743	\$129,516	\$133,401	\$137,403
Communications Tax	\$28,993	\$29,283	\$29,575	\$29,871	\$30,170	\$30,472
Carryover	\$55,794	\$14,793	\$0	\$0	\$0	\$0
Interest	\$4,264	\$4,690	\$5,066	\$5,344	\$5,611	\$5,892
State Revenue Sharing	\$48,210	\$48,210	\$48,210	\$48,210	\$48,210	\$48,210
Administrative Reimb.	\$14,703	\$14,850	\$14,999	\$15,149	\$15,300	\$15,453
Sales Tax	\$135,851	\$139,926	\$144,124	\$148,448	\$152,901	\$157,488
Occupational License	\$4,075	\$4,116	\$4,157	\$4,198	\$4,240	\$4,283
Other	\$16,962	\$7,001	\$3,247	\$3,280	\$3,312	\$3,345
Total Revenues	\$631,731	\$609,742	\$617,897	\$640,143	\$662,080	\$684,927
Expenses						
Policy Formulation	\$16,898	\$17,865	\$18,742	\$19,298	\$19,871	\$20,464
Public Safety	\$453,355	\$479,297	\$502,832	\$517,741	\$533,130	\$549,015
Transportation and Mobility	\$12,857	\$13,593	\$14,260	\$14,683	\$15,119	\$15,570
Recreation and Culture	\$67,802	\$68,713	\$72,087	\$74,225	\$76,431	\$78,708
Neighborhood and Infrastructure	\$5,154	\$0	\$0	\$0	\$0	\$0
Health and Society	\$0	\$0	\$0	\$0	\$0	\$0
Economic Development	\$5,001	\$5,485	\$5,912	\$6,226	\$6,529	\$6,846
General Government	\$55,871	\$52,284	\$54,518	\$55,933	\$57,394	\$58,902
Total Expenses	\$616,938	\$637,236	\$668,351	\$688,106	\$708,474	\$729,504
Surplus/Funding Gaps	\$14,793	(\$27,494)	(\$50,455)	(\$47,963)	(\$46,393)	(\$44,577)

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

	2024	2025	2026	2027	2028	2029
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
FIRE DISTRICT						
Revenues						
Property Tax	\$545,850	\$600,436	\$648,471	\$684,137	\$718,344	\$754,261
Transport Fees	\$29,576	\$29,576	\$29,576	\$29,576	\$29,576	\$29,576
Planning Reviews and Inspections	\$34,562	\$35,593	\$36,698	\$37,837	\$39,010	\$40,221
Interest	\$200	\$200	\$200	\$200	\$200	\$200
Interfund Transfer	\$8,328	\$8,578	\$8,792	\$9,012	\$9,238	\$9,468
Other Miscellaneous	\$1,148	\$1,148	\$1,148	\$1,148	\$1,148	\$1,148
Carryover	\$5,968	\$23,375	\$25,885	\$39,465	\$67,259	\$109,691
Total Revenues	\$625,632	\$698,906	\$750,770	\$801,375	\$864,775	\$944,565
Total Expenses	\$602,258	\$673,021	\$711,305	\$734,116	\$755,084	\$776,834
Surplus	\$23,374	\$25,885	\$39,465	\$67,259	\$109,691	\$167,731

	2024	2025	2026	2027	2028	2029
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
LIBRARY DISTRICT						
Revenues						
Property Tax	\$101,831	\$112,014	\$120,974	\$127,627	\$134,009	\$140,710
State Aid	\$1,300	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
Carryover	\$5,645	\$4,660	\$7,942	\$11,275	\$12,472	\$16,885
Other	\$1,187	\$527	\$527	\$527	\$527	\$527
Total Revenues	\$109,963	\$118,200	\$130,443	\$140,430	\$148,008	\$159,122
Total Expenses	\$105,303	\$110,258	\$119,168	\$127,958	\$131,123	\$135,094
Surplus	\$4,660	\$7,942	\$11,275	\$12,472	\$16,885	\$24,028

FIVE-YEAR FORECAST FOR MAJOR PROPRIETARY FUNCTIONS

In addition to forecasting the revenues and expenditures for the tax-supported portion of the County's operations, our five-year financial outlook focuses on the major proprietary functions that support Miami-Dade County's economy. Not only do these functions provide thousands of jobs in our community, they also support the infrastructure that makes our community livable and attracts and retains business. These functions are all supported by fees and charges to users of the services provided – the airlines, cruise lines and cargo lines that use Miami International Airport, the general aviation airports and PortMiami; the people who ride our public transit system; and the residents and businesses that use our solid waste, water and wastewater facilities and services. Our rates and fees are set to ensure resources are available to support continued growth, while not negatively impacting economic development in our community.

Miami-Dade Aviation Department

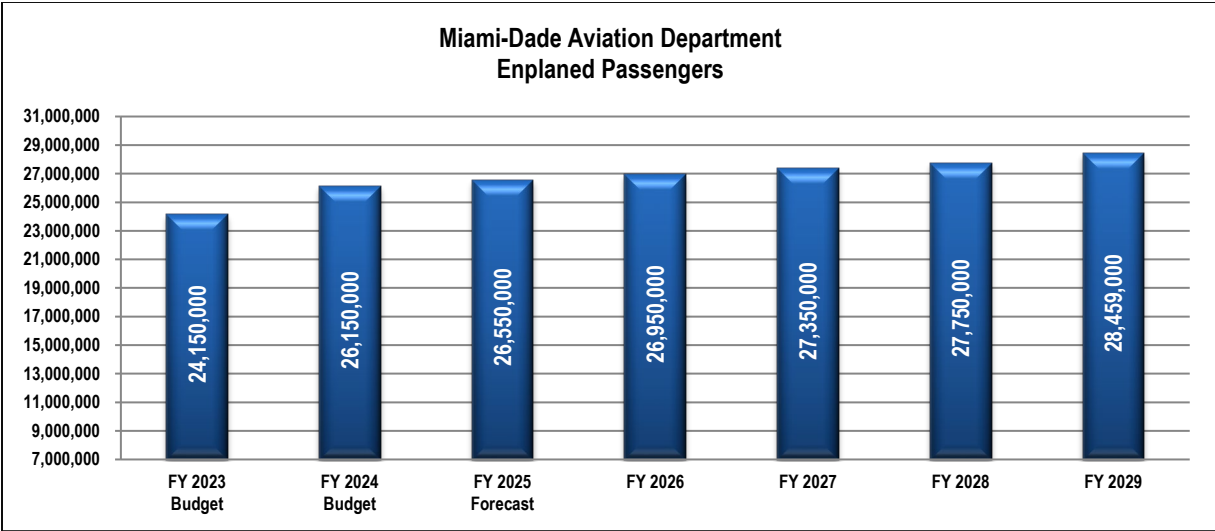
The Miami-Dade Aviation Department (MDAD) operates a system of airports for Miami-Dade County which consists of the Miami International Airport (MIA) and four general aviation and training airports: Miami-Opa locka Executive Airport, Miami Executive Airport (previously Kendall-Tamiami Executive Airport), Homestead General Aviation Airport and Dade-Collier Training and Transition Airport. The Airport System is considered a primary economic engine for Miami-Dade County, as well as for South Florida. More than 36,000 people are employed in the Miami-Dade County System of Airports, 1,534 of whom are County employees.

Enplaned Passengers

It is forecasted that during FY 2023-24, 26.1 million enplaned passengers will transit through MIA, representing an increase of 8.3 percent over FY 2022-23, when 24.1 million enplaned passengers are estimated to have moved through MIA. Domestic enplanements are projected to be 15 million during FY 2023-24, representing an increase of 7.1 percent compared to FY 2022-23, while international enplanements are projected to increase by 9.9 percent, or 11.1 million, when compared to FY 2022-23. Domestic traffic is projected at 58 percent of MIA total passengers, while international traffic is projected at 42 percent of MIA total passengers.

In international air travel, MIA's geographical location, close proximity to a cruise port, and cultural ties provide a solid foundation for travel to and from Latin America, handling 42 percent of the South American market, 23 percent of the Central America market and 23 percent of the Caribbean market. With 42 percent of total passenger traffic being international, MIA ranks first in the USA for international passenger traffic and maintains one of the highest international-to-domestic passenger ratios of any U.S. airport.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

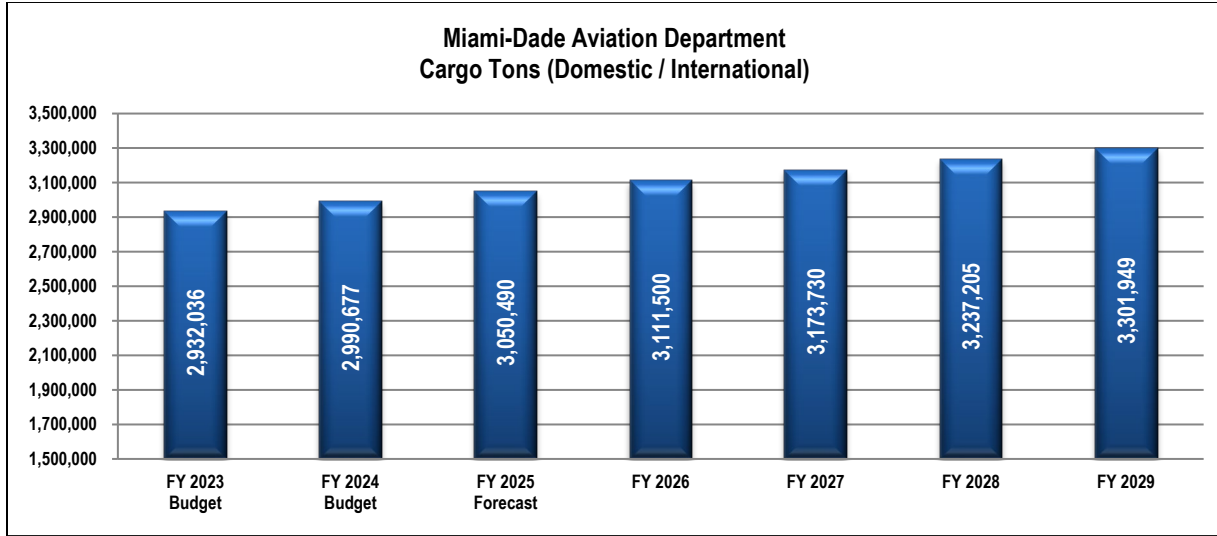


Cargo

In international trade, MIA is the major air cargo trans-shipment point between Latin America and the Caribbean, and other global markets primarily in the USA and Europe, ranking number one in the USA for international freight. During FY 2022-23, it is estimated that 2.93 million tons of cargo (freight plus mail) will move through MIA, representing a 4.3 percent increase from the prior year's tonnage of 2.81 million. Cargo tonnage is projected to increase by two percent in FY 2023-24 to 2.99 million tons and maintain a two percent growth rate thereafter. International tonnage, representing 81 percent of total tonnage, is projected to be 2.42 million tons in FY 2023-24 and domestic tonnage is projected at 575,000 tons. It is projected that these amounts will grow proportionally at a two percent annual growth factor.

MIA's total air trade is valued at \$73.9 billion annually and experienced an increase of 7 percent compared to prior year. Additionally, MIA's total air trade accounts for 90 percent of the dollar value of Florida's total air imports and exports, and 39 percent of the state's total (air and sea) trade with the world. As the center for hemispheric air trade, MIA now handles 83 percent of all air imports and 80 percent of all air exports between the United States and the Latin American/Caribbean region. MIA is the USA's leading airport in the handling of perishable products, handling 67 percent of all perishable import products, 91 percent of all cut-flower imports, 56 percent of all fish imports and 66 percent of all fruit and vegetable imports.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan



Capital Improvement Program (CIP) Financial Update

The Aviation Department unveiled its revised CIP Program to the Board of County Commissioners on June 4th, 2019; the CIP Program was subsequently approved by the Board. The CIP Program is currently programmed at \$6.917 billion in the FY 2023-24 Proposed Capital and Multi-Year Plan.

This CIP Program will fund five sub-programs that will be built during the period of 5-15 years through 2035 and beyond. To create these sub-programs, an in-depth assessment was conducted of the County's Airport System (including general aviation airports) by the Aviation Department staff that considered factors such as demand for growth, operational needs (airside, landside, cargo and terminal) and funding capacity. Based on the results of the evaluation, the Aviation Department combined MIA's previous capital program, referred to as the Terminal Optimization Program (TOP), with a series of additional projects to develop the CIP Program.

This CIP Program has been structured to facilitate the "phasing in" and "phasing out" of capital projects in order to adjust to emerging airline needs or changing conditions, and to allow for the utilization of MIA during construction. Furthermore, it provides a path for responding to MIA's present and future growth needs. The CIP projects will be constructed through the implementation of the following five sub-programs: North Terminal (Gate Optimization Project, D60 Redevelopment), Central Terminal (Central Terminal Redevelopment, Concourse F Modernization, Concourse G Demolition and Apron), South Terminal (South Terminal Expansion, Apron Expansion), Cargo (Taxiway R, Fuel Tender, Ramp Expansion, Building 702 Extension and Apron, Fumigation Facility) and Miscellaneous (Roadway and Bridge Improvements, Bus Maintenance Facility, North Terminal GSE, South Terminal GSE and Auto Fueling Station, Park 6 Garage, New On-Airport Hotels). Additionally, a series of other capital projects will be constructed to improve and develop the general aviation airports.

MIA's current CIP Program includes \$2.3 billion as approved through a Majority-In-Interest (MII) review process (by a majority of the 11 Signatory Airlines that represent the MIA Signatory Airlines as members of the Miami Airport Affairs Committee). Additionally, there are approximately \$432 million in capital projects included in the capital budget that do not require an MII review. Some of the projects already

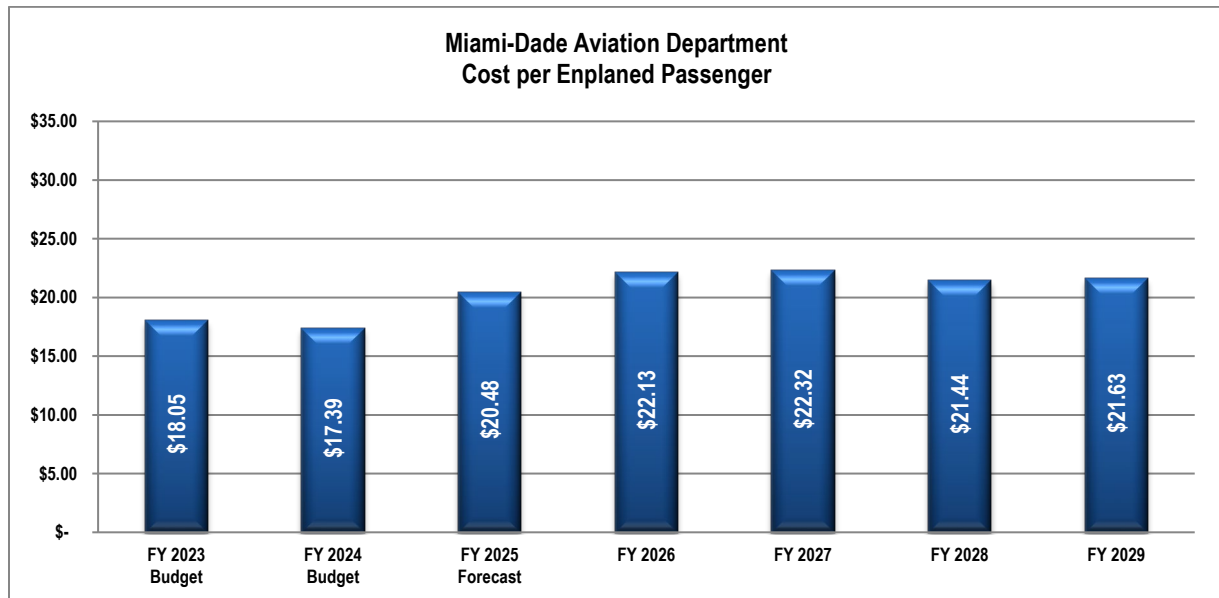
FY 2023-24 Proposed Budget and Multi-Year Capital Plan

completed include: Concourse E renovations, revamped Automated People Mover (APM) connecting Lower Concourse E with Satellite E, and renovated Federal Inspection Services (FIS) facility in Concourse E. Projects in progress include: rehabilitation of Taxiways R, S and T; new automated checked baggage inspection system; central base apron and utilities; central terminal E-H ticket counter; airport-wide passenger loading bridge replacements; new employee parking garage; existing parking garages structural repairs; state-of-the-art Airport Operations Center (AOC); and many other projects that will improve aesthetics, meet current life-safety and security requirements, and address maintenance needs.

The Department’s capital program will be comprised of 20 subprograms: MIA - General Aviation Airport projects, Airfield/Airside, Cargo and Non-Terminal buildings, Central Base Apron and Utilities, Central Terminal, Concourse E, Fuel facilities, Land Acquisition, Landside and Roadways, Miscellaneous projects, North Terminal, Passenger Boarding Bridges, Reserve Maintenance projects, South Terminal Expansion, South Terminal, Support Projects, Terminal Wide Projects, Terminal Wide Re-Roofing, Terminal Wide Restrooms, and New Program Contingency.

To keep these capital costs affordable, the Department’s goal is to remain under a \$25 airline cost per enplaned passenger target through FY 2025-26. This target was internally adopted by the Department not only to keep MIA’s costs affordable to the air carriers serving MIA, but also keep the Airport competitive with other airports.

Future funding for the Department’s capital program consists of Aviation Revenue Bonds, commercial paper, federal and state grants, and Passenger Facility Charges. The Department maximizes the use of the grants as an equity funding source in order to lessen the amount of Aviation Revenue Bonds (debt) required to fund the capital projects.

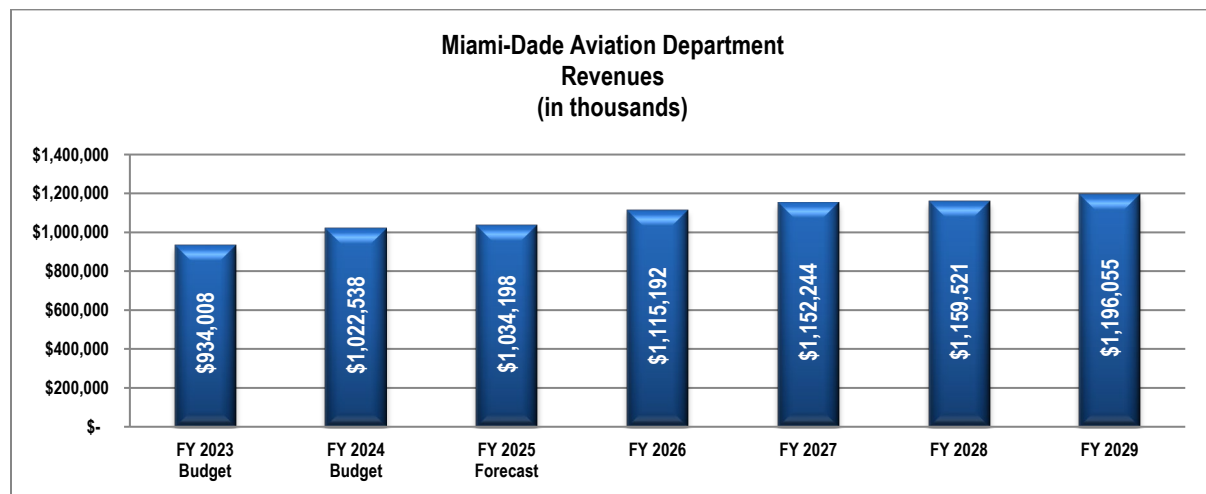


FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Economic Outlook

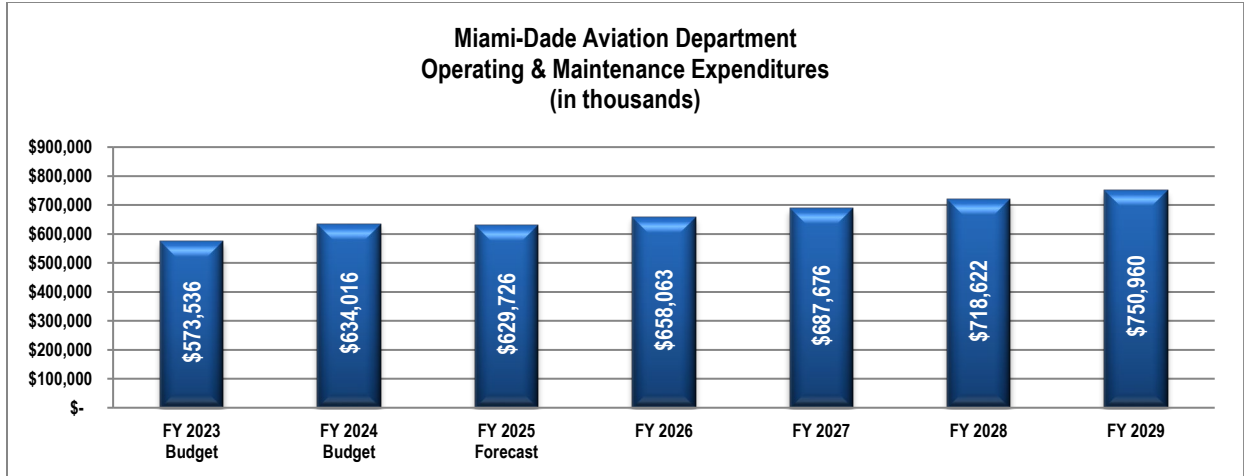
MDAD recognizes sound management and financial investment strategies as priority outcomes. Currently, the Department's bonds are rated A (positive outlook) by Standard & Poor's, A+ (stable outlook) by Fitch Ratings and AA- (stable outlook) by KBRA (Kroll Bond Rating Agency). All of the rating agencies cite an uncertain financial environment due to the impacts of COVID-19 but also agree that MIA will continue in its role as the nation's largest international gateway to Latin America and cites as a strength in its residual rate setting mechanism, which allows airport costs to be adequately covered by the current, long-term, 15-year Airline Use Agreement (AUA).

In order to maintain strong bond ratings, the Airport must demonstrate the ability to generate positive future net revenues. The generation of net revenues is heavily dependent on the volume of commercial flights, the number of passengers and the amount of cargo processed at the Airport, all three of which are dependent upon a wide range of factors including: (1) local, national and international economic conditions, including international trade volume, (2) regulation of the airline industry, (3) passenger reaction to disruptions and delays arising from security concerns, (4) airline operating and capital expenses, including security, labor and fuel costs, (5) environmental regulations, (6) the capacity of the national air traffic control system, (7) currency values, (8) hurricanes and (9) world-wide infectious diseases. Unfortunately, the negative impacts of COVID-19 on the airport industry have been significant. On May 11, 2020, the Miami-Dade County Aviation Department received approval of a Coronavirus Aid, Relief, and Economic Security (CARES) Act grant totaling \$207 million. The Department used the CARES Act funding to cover revenue shortfalls. Additionally, on March 31, 2021, the Department received approval of a Coronavirus Response and Relief Supplemental Appropriations (CRRSA) Act grant totaling \$39 million and on November 8, 2021, approval of an American Rescue Plan Act (ARPA) grant was received totaling \$160 million. It is anticipated that the Department will close-out and receive the remaining balance of the ARPA funds in FY 2024, which will be used to stabilize rates.

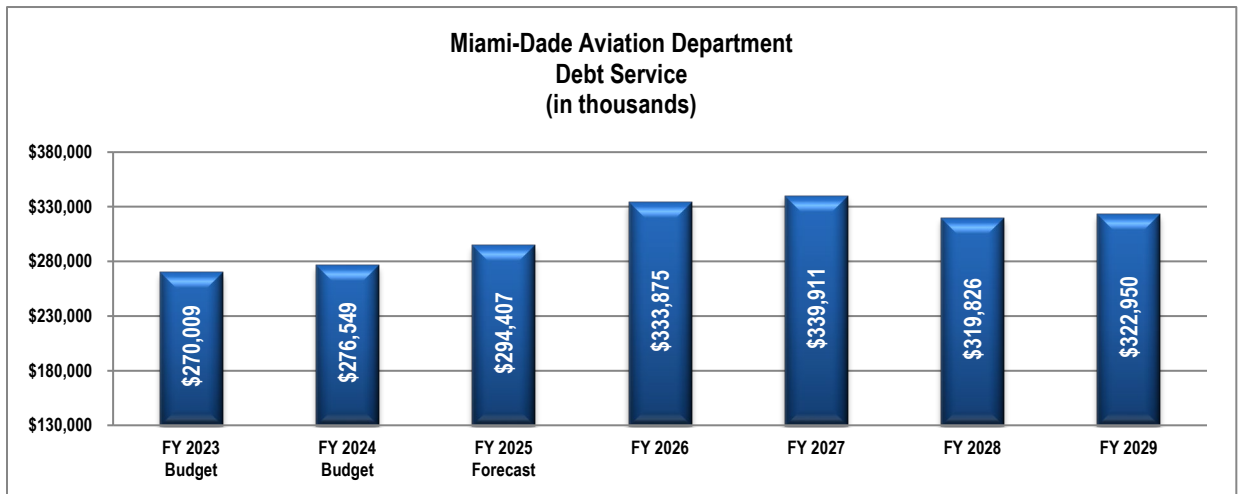


MDAD's revenue forecast is based on a residual revenue model. Unlike traditional fee for service models, MDAD calculates the landing fee rate based on expenses that are not covered by direct fees for services provided.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan



MDAD’s operating and maintenance expenditures include expenditures associated with running MIA, as well as four general aviation airports. This amount excludes depreciation and transfers to debt service accounts, improvement fund and maintenance reserve accounts, and a mandated operating cash reserve.

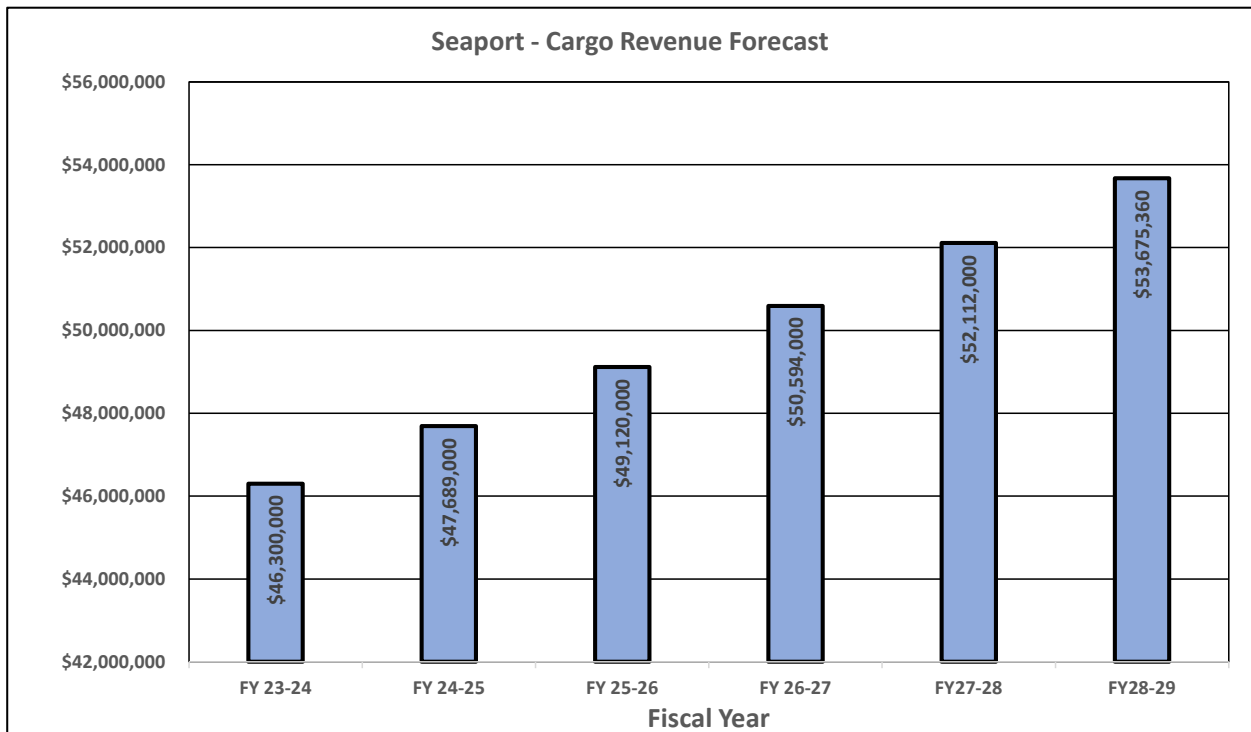
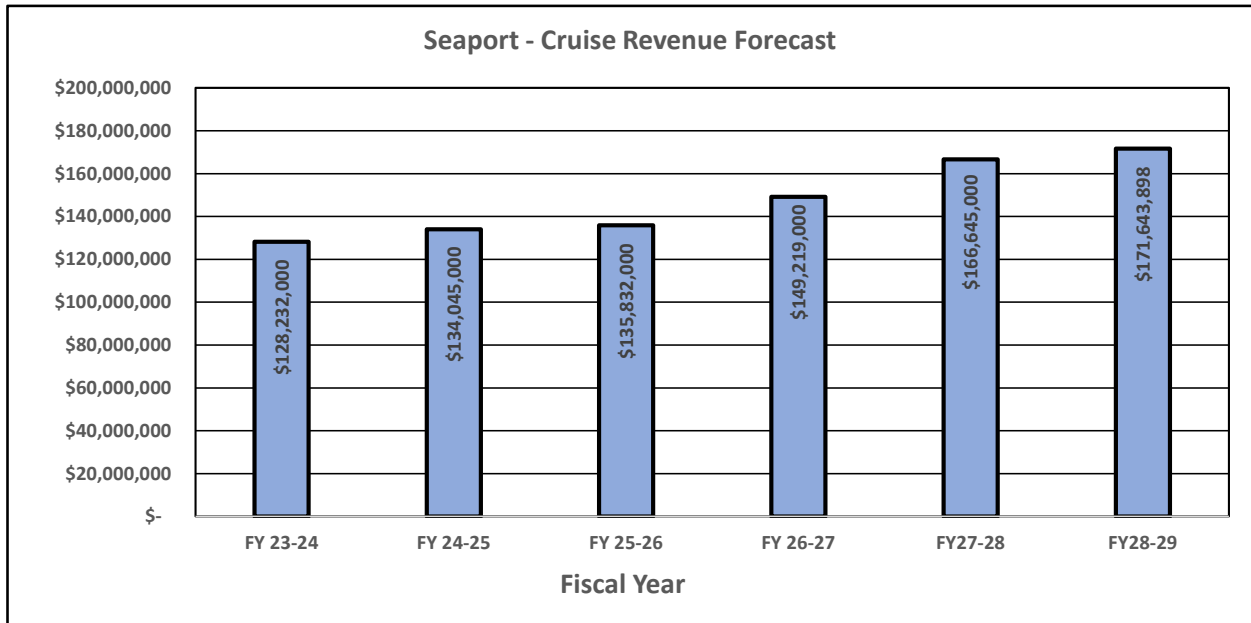


Seaport

The Dante B. Fascell Port of Miami (PortMiami) processed 4.02 million passengers in FY 2021-22. The cruise industry continues to rebound post-CDC lift on No Sail Order, June 2021. Passenger movements for FY 2022-23 are forecasted to be 6.5 million passengers or 88 % of normal operations and are projected to increase to 6.8 million in FY 2023-24. Once COVID Recovery Riders expire, the cruise passenger minimum guarantees a total of 6.9 million passenger movements. The volume of Cargo in FY 2021-22 was 1.19 million in Twenty-foot Equivalent Units (TEUs) and is forecasted at 1.2 million in FY 2022-23. FY 2023-24 TEUS is projected at 1.25 million. The FY 2022-23 cargo revenues reflect a decrease in TEU growth due to excess inventories, lower consumption in the US due to inflation, and rising interest rates.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

The following charts illustrate cruise and cargo revenues for the period of this forecast:

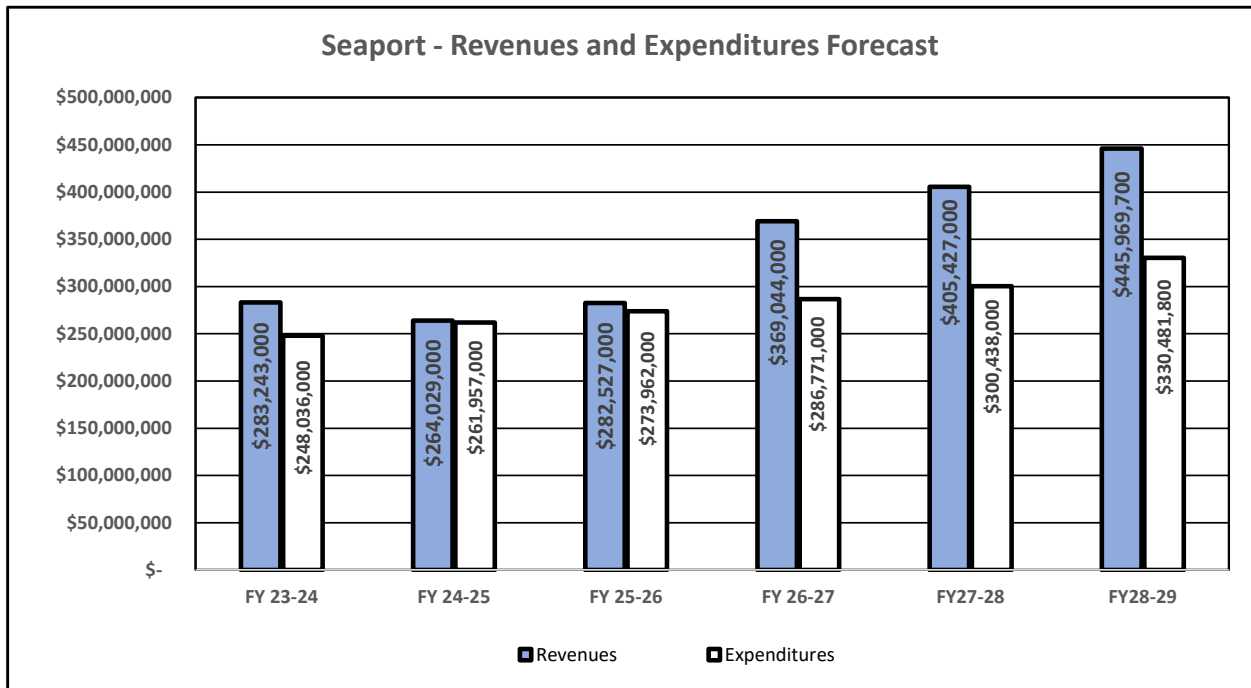


FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Capital Improvement Plan (CIP)

PortMiami’s CIP for cruise-related projects will focus on new Terminals AA and AAA; completion of the Cruise Terminal F Expansion to handle Excel class vessels, Shore Power, and a Flyover to separate traffic and the rehabilitation of North Bulkhead berths 1-6. The department will begin work on the construction of Royal Caribbean Cruises Terminal G’s new campus improvements. Future cruise-related projects could include an expansion at Cruise Terminal G to accommodate Oasis Class vessels and Berth 10 which represents the last cruise expansion opportunity on the North side. Significant improvements to the cargo yards include further densification at South Florida Container Terminal (SFCT), additional Gantry Cranes, expansion of cargo rail capacity, and the development of an inland location to handle higher cargo volumes, respond to supply chain disruption, market forces, and serve the region as an export consolidation center. The port is submitting applications for grant programs under the bi-partisan infrastructure bill (IIJA) and anticipates significant portions of the CIP will be grant-funded.

Debt service payments are per current outstanding facilities. The port’s current debt level is \$1.84 billion long-term and \$200 million is available in commercial paper.



Financial Outlook

Revenues include cruise, cargo, rentals, parking, ferry operations and other miscellaneous items including harbor fees and ground transportation, as well as Secondary Gas Tax revenue as part of the state support for the Port Tunnel. Expenditures include operating expenses and debt service. Carryover amounts are not included in this exercise.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

For the purposes of this five-year financial outlook, the cruise line revenue forecast is based on anticipated cruise lines' itineraries through FY 2028-29. Future estimates are that PortMiami will grow from 6.8 million passengers in FY 2023-24 to over 9.1 million in FY 2028-29. A three percent tariff increase is budgeted annually with an additional incremental increase in FY 2027-28 due to an increase in passenger Minimum Annual Guarantees (MAGS). Cargo revenue (including dockage/wharfage, crane, and applicable rentals) is expected to increase five to six percent annually, three percent of which is related to contractual annual rate increases with other revenues being adjusted as necessary.

Expenditures assume a growth rate of six percent per year for salary and fringe through FY 2028-29. Other operating expense increases are assumed at seven percent year over year, in addition to various increases in debt service payments as PortMiami continues to fund its CIP. Current inflation rates could adversely impact operating expenses. A two-month operating cash reserve is funded.

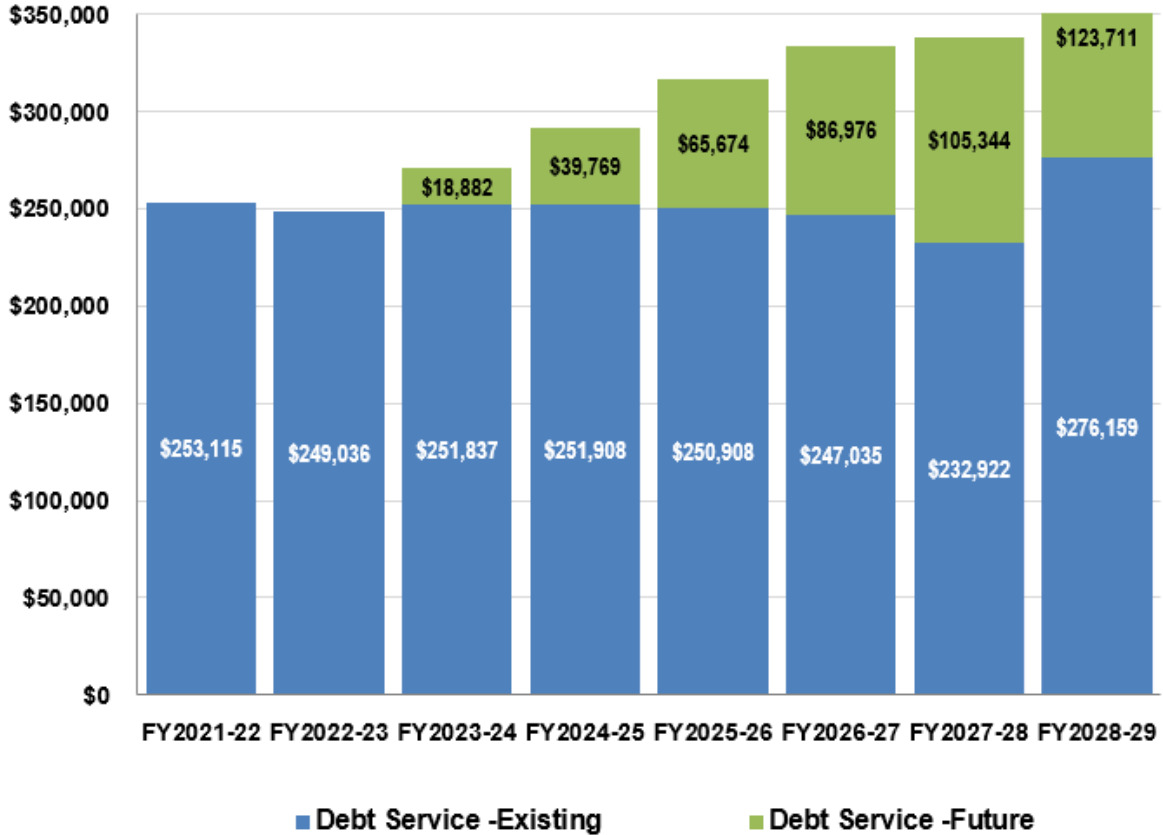
PortMiami is actively examining alternative revenue options. The Port, along with the County, successfully refinanced \$534.8 million in outstanding debt. The series 2022 bonds were oversubscribed with demand exceeding supply about seven times with over \$3 billion in received orders. With coupon rates ranging from 5.00% to 5.25% and excellent demand, a premium of \$39.9 million was generated resulting in a true interest cost of 4.57%. The premium generated funds issuance costs and bond reserve accounts without requiring the Seaport to fund unrestricted reserves for these obligations. The Department has a \$200 million commercial paper program available and is working towards its next round of funding for capital projects.

Water and Sewer

There are two main drivers of the Multi-Year Capital Improvement Plan. The first, the State of Florida Ocean Outfall Statute, FS 403.086(9), necessitates projects estimated at \$1.360 billion from FY 2022-23 through FY 2027-28 when the projects must be operational. Secondly, the Environmental Protection Agency (EPA) consent decree addresses regulatory violations resulting from failing infrastructure. The consent decree related projects are estimated at \$1.431 billion from FY 2022-23 through FY 2027-28. The entire Multi-Year Capital Plan for the Water and Sewer Department totals \$8.6 billion and will require future debt issuances.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

Water and Sewer Debt Service Funding Requirements (Dollars in Thousands)



The Water and Sewer Department’s Multi-Year Capital Plan continues the testing and replacement, as needed, of all large diameter concrete water and sewer pipes, the substantial overhaul of all the water and wastewater plants, the installation of redundant water supply mains and storage tanks to ensure continuous delivery of water even when pipe failures occur, and completion of water supply projects required by the State Water Use Permit to meet service demands in the future. The Proposed Capital Plan addresses major resiliency initiatives such as the Septic Sewer Conversions and the Water Reset Programs.

The following table shows the cash flows for both the water and wastewater systems.

FY 2023-24 Proposed Budget and Multi-Year Capital Plan

WATER AND SEWER CASH FLOWS								
(Dollars In Thousands)	Retail Revenue Increase	Retail Revenue Increase	Retail Revenue Increase	Retail Revenue Increase	Retail Revenue Increase	Retail Revenue Increase	Retail Revenue Increase	Retail Revenue Increase
			4%	7%	7%	6%	6%	7%
	Revenues at 100% FY 2021-22 Actual	Revenues at 100% FY 2022-23 Projected	Revenues at 98%, 95% FY 2023-24 Proposed	Revenues at 98%, 95% FY 2024-25 Future	Revenues at 98%, 95% FY 2025-26 Future	Revenues at 96%, 95% FY 2026-27 Future	Revenues at 96%, 95% FY 2027-28 Future	Revenues at 98%, 95% FY 2028-29 Future
Water and Wastewater Operations								
Revenues								
Retail Water	\$ 346,854	\$ 364,643	\$ 371,644	\$ 398,774	\$ 427,685	\$ 453,346	\$ 480,547	\$ 514,185
Wholesale Water	38,292	38,573	36,950	36,521	36,521	36,521	36,521	36,521
Retail Wastewater	356,895	376,551	383,780	411,796	441,652	468,151	496,240	530,976
Wholesale Wastewater	102,362	109,020	103,824	105,900	108,019	110,179	110,179	110,179
Other Operating Revenue	26,530	31,555	30,096	30,050	30,188	30,327	30,466	30,469
Total Operating Revenues	\$ 870,933	\$ 920,341	\$ 926,294	\$ 983,041	\$ 1,044,065	\$ 1,098,524	\$ 1,153,953	\$ 1,222,330
Expenses								
Water Operating and Maintenance	\$ 215,950	\$ 233,496	\$ 271,440	\$ 283,812	\$ 296,760	\$ 310,177	\$ 324,179	\$ 338,935
Wastewater Operating and Maintenance	293,564	295,156	302,552	316,362	330,817	345,784	361,400	377,873
Total Operating Expenses	\$ 509,514	\$ 528,652	\$ 573,992	\$ 600,174	\$ 627,577	\$ 655,961	\$ 685,579	\$ 716,808
Non-Operating								
Other Non-Operating Transfers	(\$7,098)	\$22,354	(\$7,891)	(\$2,856)	\$1,521	\$10,891	\$33,178	\$9,520
Interest Income	(6,250)	(12,501)	(13,126)	(13,782)	(14,471)	(15,195)	(15,955)	(16,752)
Debt Service - Existing	253,115	249,036	251,837	251,908	250,908	247,035	232,922	276,159
Debt Service - Future	0	0	18,882	39,769	65,674	86,976	105,344	123,711
Capital Transfers	121,652	132,800	102,600	107,828	112,856	112,856	112,885	112,885
Total Non-Operating Expenses	\$361,419	\$ 391,689	\$ 352,302	\$ 382,867	\$ 416,488	\$ 442,563	\$ 468,374	\$ 505,522

Revenue increases will be necessary over the period of this analysis to support operating and maintenance expenses, as well as debt service requirements for the system, while maintaining adequate reserves and coverage ratios. The following table illustrates the coverage requirements.

WATER AND SEWER DEBT RATIOS								
	Actual FY 2021-22	Projected FY 2022-23	Proposed FY 2023-24	Future FY 2024-25	Future FY 2025-26	Future FY 2026-27	Future FY 2027-28	Future FY 2028-29
Proposed Retail Revenue Increases			4%	7%	7%	6%	6%	7%
Required Primary Debt Service Coverage Ratio	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25
Actual/Projected Primary Debt Service Coverage Ratio	1.63	1.77	1.48	1.49	1.47	1.46	1.60	1.62
Required Secondary Debt Service Coverage Ratio	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10
Actual/Projected Secondary Debt Service Coverage Ratio	1.47	1.61	1.35	1.35	1.35	1.35	1.36	1.37
Required State Revolving Loan Debt Service Coverage Ratio	1.15	1.15	1.15	1.15	1.15	1.15	1.15	1.15
Actual/Projected State Revolving Loan Debt Service Coverage Ratio	3.58	5.03	2.34	2.39	2.45	2.50	2.01	3.21
(Dollars In Thousands)								
Rate Stabilization Fund	\$30,534	\$30,534	30,534	\$30,534	\$30,534	\$30,534	\$30,534	\$30,534
General Reserve Fund	\$81,362	\$85,732	68,059	78,512	\$75,465	\$81,625	\$109,867	\$115,545
Total Flexible Cash Reserves	\$ 111,896	\$ 116,266	\$ 98,593	\$ 109,046	\$ 105,999	\$ 112,159	\$ 140,401	\$ 146,079
Reserves Required By Bond Ordinance	\$82,900	\$85,884	\$ 95,665	\$100,029	\$104,596	\$109,327	\$114,263	\$119,468

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Solid Waste - Collection and Disposal Operations

The Department of Solid Waste Management (DSWM) collects garbage and trash from approximately 340,000 residential customers in the Waste Collection Service Area (WCSA), which includes UMSA and nine municipalities. Twice-per-week automated garbage collection, twice-per-year trash and bulky waste pick up (up to 25 cubic yards each), and access to 13 Trash and Recycling Centers are provided in the WCSA. The residential recycling collection program serves approximately 350,000 households in the WCSA including nine municipalities through inter-local agreements. DSWM is responsible for the disposal of garbage and trash countywide and operates three regional transfer stations, three active landfills and the Resources Recovery Facility, along with contracting to utilize private landfills as necessary to maintain landfill capacity.

Projections for collection and disposal activity assume minimal growth in the number of households and marginally higher tonnage than prior years due to residents working from home. The Department is assuming that the growth in residential tonnage will continue to decline as more residents go back to work in offices and commercial activities return to normal, thereby shifting tons from residential homes to commercial accounts. Collections from the WCSA represent 44 percent of the total tons disposed for geographic Miami-Dade County, which is projected to be 2.063 million tons in the current fiscal year. FY 2023-24 tonnage is estimated to be three percent higher than current year projections. In addition to collection and disposal operations, revenues generated by fees and charges are used to support landfill operations, closure and landfill remediation; ongoing monitoring; and equipment through both pay-as-you-go projects and issuance of debt.

The table shown below illustrates the cash flows for both the collection and disposal funds. The current five-year forecast for the Solid Waste Enterprise Fund (System) includes the annual residential curbside collection fee. The FY 2023-24 Proposed Budget includes a fee increase of \$36, from \$509 to \$545, for residential curbside collection. However, the collections fund will need additional fee increases to continue to address operational needs and maintain the current level of service in future years. The five-year outlook table includes proposed fee increases of \$125 and \$12 in FY 2024-25 and FY 2025-26, respectively, in the Collections Fund to ensure a positive cash flow. This shortfall was exacerbated by the newly approved and implemented recycling contracts that include a higher processing fee and COVID-19 mandates to “stay safer at home,” which created an average shift in waste of 79,000 tons annually (9.5 percent) from commercial accounts to residential accounts, increasing the disposal costs for the collection operation. In addition, the rate of inflation, typically projected at one percent, has seen recent increases of 8.6 percent in 2022 and a projected 6.9 percent in 2023. This inflationary growth has dramatically increased the cost of all goods and services purchased by DSWM for collection operations, from diesel fuel to heavy vehicles.

The contract rate is proposed at \$ 71.53 per ton assuming a 4% increase in Consumer Price Index (CPI).

The Department is in the process of evaluating damages resulting from the fire at the Resources Recovery Facility on February 12, 2023. The FY 2023-24 Proposed Budget includes the continuation of the contract with Covanta Dade Renewable Energy, Ltd. to operate and maintain the County’s Resources Recovery Facility at a reduced capacity.

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As a result of Hurricane Irma in September 2017, the Department undertook pre-storm hurricane protective measures and, shortly after the storm, began its hurricane recovery efforts with debris removal throughout the WCSA and along County rights-of-way, spending \$160.6 million. Currently, the Department is pursuing Federal Emergency Management Agency (FEMA) and State reimbursements to offset approximately 95 percent of the total costs. The Proposed Budget includes all reimbursements to date for Hurricane Irma totaling \$145.6 million; this amount represents 90.7 percent of the total cost but is within departmental expectations of what can be reimbursed. Neither the projection nor the base budget includes the estimated local share required after receiving all expected reimbursements from both FEMA and the State, which will require a one-time adjustment to offset final expenses to be reimbursed.

Collection and Disposal Operations	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28
	Projections	Future	Future	Future	Future	Future
Revenues						
Collection Fees and Charges	183,646	207,123	239,411	245,318	249,306	253,427
Disposal Fees and Charges	470,713	477,829	443,751	415,481	386,840	357,116
Total Operating Revenues	\$654,359	\$684,952	\$683,162	\$660,800	\$636,146	\$610,543
Expenses						
Collection Operating and Maintenance	159,171	188,144	217,645	222,527	224,707	229,742
Disposal Operating and Maintenance	175,588	187,024	214,068	218,098	222,045	226,001
Total Operating Expenses	\$334,759	\$375,168	\$431,713	\$440,625	\$446,752	\$455,743
Collection Debt Service and Capital	12,593	18,979	21,198	19,464	18,383	19,858
Disposal Debt Service and Capital	36,051	74,199	43,195	44,990	47,646	46,709
Total Non-Operating Expenses	\$48,644	\$93,178	\$64,393	\$64,454	\$66,029	\$66,567
Collection Year End Cash Flow	11,882	0	568	3,327	6,215	3,827
Disposal Year End Cash Flow	259,074	207,981	186,488	152,394	117,150	84,406
Total Non-Operating Expenses	\$270,956	\$207,981	\$187,055	\$155,721	\$123,365	\$88,233

Regional Transportation

The People's Transportation Plan (PTP) half-cent surtax was authorized in November of 2002. The combined PTP and Department of Transportation and Public Works (DTPW) Five Year plan is updated annually, adjusted for actual revenue performance, debt issuances, changes in employee salaries and benefits due to collective bargaining and other operating expenditure variations. The PTP Pro Forma includes the General Fund subsidy, PTP Surtax, fares, state and federal grants and other local revenues. For FY 2023-24, the PTP Surtax revenue being used to support transit operations is programmed at \$97.351 million, maintaining the figure that was disclosed in FY 2022-23 as the cost of PTP related activities that DTPW supports. In addition, as the South Dade Bus Rapid Transit Corridor becomes operational, it is anticipated that the PTP Surtax funded maintenance costs for FY 2023-24 will be approximately \$9.970 million with a \$6.2 million vehicular and equipment purchase. The table below summarizes the revenue and expenditure projections for the next five years.

In FY 2023-24, PTP Surtax funding is projected at \$733.368 million (includes PTP Surtax at 100 percent of estimated value, prior year carryover and interest earning revenues) and is proposed to be used for the following: DTPW transit services and operations (\$113.521 million), Citizens' Independent Transportation Trust (CITT) board support and oversight of PTP funds (\$3.744 million), municipalities to operate and create local roadway and transportation services (\$97.520 million), roadway and neighborhood pay-as-you-go projects (\$500,000), transfer to PTP Capital Expansion Reserve fund (\$18.283 million) debt service

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and bus lease financing requirements (\$156.372 million) and a transfer to fund planned Strategic Miami Area Rapid Transit Plan (SMART) expenses from available PTP funds (\$32.628 million) net of the Transportation Planning Organization (TPO) Federal Surface Transportation Urban Area (SU) grant fund (\$30 million). Additionally, PTP debt proceeds will be used for planned PTP capital activities including \$595.820 million in transit projects and \$12.831 million in roadway projects.

PTP Revenue and Expenses

The PTP Surtax revenue reflects a rapid revenue recovery since the impacts of COVID-19, growing by 24 percent in FY 2021-22 with a 4.7 percent growth rate projected for FY 2022-23. For the purposes of this five-year financial outlook, starting in FY 2023-24, PTP Surtax revenue is expected to grow by a rate of 4.7 percent to \$424 million; over the next five years, the growth rate is projected to be an average of three percent. The variations in growth rates are unclear as historical sales tax fluctuations and its impact on future performance is not tracked by the State of Florida Department of Revenue (DOR).

PTP expenditures over the next five years include contributions to municipalities at approximately 23 percent of gross PTP Surtax revenue and funding of on-going CITT administration, which remained flat over the previous year. DTPW public works pay-as-you-go expenses will remain flat from the FY 2023-24 budget of \$500,000. The PTP Capital Expansion Reserve fund will support the South Dade Transitway corridor project, the PD&E expenses for the SMART Plan for DTPW and TPO, the Golden Glades Bike and Pedestrian Connector and the Aventura Station (\$11.133 million).

Included as part of the five-year plan expenditures, the PTP will continue to meet its current debt service obligations for transit projects (\$767 million in total) and public works projects (\$154 million in total over the next five years). Also planned over the next five years, additional future debt service payments for future bond proceeds to continue PTP capital projects (\$594 million in total). These future debt service expenditures do not assume capitalized interest for two years beginning with the 2022 issuance and each issuance thereafter due to improvements to the surtax revenues, resulting in an improved debt ratio coverage. In addition, the five-year plan anticipates financing expenses funded by the PTP Surtax for the replacement of the aging Metrobus fleet (\$133 million in total).

Finally, after meeting the commitments and obligations above, the PTP Surtax will begin reserving a portion of the PTP-authorized activities in DTPW, as allowed for in the PTP Exhibit 1 (\$85 million), to support transit service operations and maintenance, grown by CPI.

DTPW Operations and Capital

The General Fund contributions in the Pro Forma have been adjusted from the 2023 Adopted Pro Forma. As it pertains to revenues for DTPW operations, the plan assumes a series of extraordinary adjustments above the General Fund Maintenance of Effort (MOE) of 3.5 percent beginning in FY 2027-28 (\$200 million over the life of the proforma). Currently DTPW is programmed to receive two subsidies in FY 2023-24, one being the General Fund MOE of \$238.294 million and the other is the Capital Improvement Local Option Gas Tax (CILOGT), which grows at 1.5 percent a year and is programmed at \$20.405 million; it should also be noted that the Six-Cent Local Option Gas Tax (average collection is \$60 million split between municipalities and the County) is collected by the County and distributed as part of the General Fund MOE that is programmed within DTPW.

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After experiencing significant losses over the past few years due to COVID-19, ridership is projected to resume at pre-COVID levels programmed at \$76.208 million in FY 2023-24, representing an 18 percent increase over the previous year. DTPW is relying on \$154.733 million in carryover to fund operations in FY 2023-24 as well as resuming the transfer from PTP Surtax for eligible operations in order to remain solvent until FY 2027-28 when additional funding will be required. Included as part of the revenue forecast, a Transit fare increase of \$0.25 (to \$2.50) will be considered for FY 2024-25 in accordance with the County's CPI Transit Fare increase resolution adopted in FY 2007-08. State Transportation Disadvantaged Trust Fund revenue remains at \$6 million.

The expenditures for Metrobus maintain the same service level, with no expanded services and personnel expenditures increase at a historical growth factor of 4 percent (including a three percent COLA in April 2024) with health insurance, retirement and workers' compensation increases to reflect necessary adjustments to fund self-insurance fund reserves. All other operating expenses have increased due to the recent hikes in inflation. The estimated CPI within the next five years includes 3.8%, 3.50%, 3.00%, 3.00% and 3.00%. The forecast assumes that DTPW will continue with its multi-year PTP Capital Plan for Transit projects, which includes the replacement of rail vehicles, expansion of the rail corridors to include the Beach, East-West, Northeast, and North Corridors, as well as other improvements, and rehabilitation to the existing transit system (\$2.597 billion in total), and Public Works projects, which includes the upgrades and enhancements to the Advanced Traffic Management System (ATMS) and various neighborhood roadway improvements (\$20.919 million), all funded through bond proceeds. Due to recent legislation (State House Bill 385), effective October 1, 2022, requires that the County can no longer use PTP Surtax proceeds to plan, develop, or construct roads or bridges, nor can the County use surtax proceeds to operate and maintain road, bridge and transit projects that were not referenced in the ballot question or included in the original Exhibit 1. The Five-Year Plan continues the planned bus replacement of 393 buses to electric (\$288.985 million within the next five years).

SMART Plan

The SMART Plan includes additional PTP Surtax funding as a result of the flexing of SU grant funds allocated by the TPO. Also, beginning in FY 2023-24, it is planned that funding from the SMART Planned Program Revenue fund totaling \$102.074 million will be available for the SMART Plan as well. Finally, the Five-Year plan includes an additional \$2.077 million from dedicated DTPW joint development revenue as required by Resolutions R-429-17 and R-774-17 and an additional \$32.337 million from the Transportation Infrastructure Improvement District (TIID) revenues as required by Ordinance 18-8.

40-Year PTP and DTPW Pro Forma

As part of the 40-year plan, it is anticipated that DTPW will continue with a future PTP capital program to improve and upgrade existing transit assets, rehabilitate the new Metrorail vehicle fleet, and rehabilitate and eventually replace the current Metromover vehicle fleet. It plans for a future electric bus replacement program that replenishes the fleet every 12 years. Also, PTP Surtax is expected to provide support for future Transit services and operations that were included in the ballot question and in Exhibit 1, beginning in FY 2023-24. The FY 2023-24 PTP Surtax Proforma has projections for 40 years includes the Beach, East-West, Northeast, and North Corridors totaling \$1.435 billion in capital expenditures and \$110 million in operating requirements. By funding these corridors within the next five-years, there is an operational gap of funding for transportation operations within DTPW of \$200 million beginning in FY 2027-28. Due to this gap, decisions may be made concerning the sequencing and scheduling of implementing these corridors that will impact the future outlook of the Pro Forma.

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Revenues (Dollar in Thousands)	2024	2025	2026	2027	2028	2029
Operating Revenues						
Transit Operating Carryover	\$ 154,733	\$ 98,091	\$ 138,396	\$ 84,346	\$ 20,781	\$ 89,296
Transit Fares and Fees	80,219	95,199	95,675	96,153	96,634	97,117
Other Transit Revenues	15,579	14,223	14,223	14,406	24,920	15,526
PTP Revenue Fund Carryover	309,168	225,300	201,246	139,009	54,077	7,864
PTP Interest Earnings	200	200	200	200	200	200
Grant Funding and Subsidies						
State Disadvantaged Trust Fund Program	7,207	7,207	7,207	6,541	6,541	6,541
Local Revenues						
Countywide General Fund Support (MOE)	238,294	246,634	255,266	264,200	273,447	490,018
Extraordinary Adjustment in General Fund Support	-	-	-	-	200,000	-
PTP Sales Tax Revenue	424,000	434,600	445,465	456,602	470,300	484,409
Capital Revenues						
PTP Capital Expansion Reserve Fund Carryover	-	-	-	-	-	-
DTPW PTP Capital Project Fund Carryover	511,460	2,809	143,460	130,629	125,079	122,541
Planned Future Bond Proceeds	100,000	714,311	458,691	304,609	314,501	237,375
Planned Financing for Bus Replacement Program	-	-	47,708	111,063	65,383	64,832
Fund Transfers						
PTP Capital Expansion from PTP Revenue	18,283	12,843	8,698	6,491	3,842	2,335
Transit Operating from PTP Revenue	113,521	115,791	118,107	120,469	57,879	336
Transit Operating from PTP Reserve	-	85,000	-	-	-	-
Smart Plan Revenues						
SMART Plan Carryover	-	90,941	138,484	173,962	210,612	255,296
Transfer from PTP Revenue from swapped TPO SU Grant Funds	30,000	30,000	30,000	30,000	30,000	30,000
Transfer Plan from Available PTP Revenue Funds	-	3,000	3,000	3,000	3,000	3,000
Transfer Plan from Capital Expansion	18,283	12,843	8,698	6,491	3,842	2,335
Transfer Plan from Dedicated Transit Joint Development Revenue	2,076	721	721	904	11,418	2,024
Transfer Plan from Transportation Infrastructure Improvement District	51,715	6,446	6,831	7,239	7,671	10,805
Total Revenues	\$2,074,738	\$2,196,159	\$2,122,076	\$1,956,314	\$1,980,126	\$1,921,850

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Expenses (Dollar in Thousands)	2024	2025	2026	2027	2028	2029
DTPW Operating Expenses						
Transit Operating Expense, net of reimbursements	\$ 504,330	\$ 517,972	\$ 538,752	\$ 559,374	\$ 574,450	\$ 617,970
Capital Expenses						
PTP Capital Expansion Reserve Expenses	1,804	1,200	-	-	-	-
DTPW Transit PTP Capital Projects Fund Expenses	595,820	568,110	468,984	310,159	317,039	237,375
DTPW Public Works PTP Capital Projects Fund Expenses	12,831	5,550	2,538	-	-	-
Planned Bus Replacement Purchases	-	-	47,708	111,063	65,383	64,832
Debt Service/Financing Expenses						
Current PTP Debt Service for Transit	130,458	126,562	126,561	127,972	127,965	127,962
Current PTP Debt Service for Public Works	25,914	25,908	25,907	25,388	25,387	25,383
Future DTPW PTP Debt Service	-	58,970	96,838	121,985	147,949	167,546
Future Financing for Future Bus Replacement Program	-	7,808	20,091	25,028	36,521	43,287
TPO Reimbursement						
Reimbursement from TPO Flexed SU grant	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Transfer Out						
Municipal Contributions, includes new cities	97,520	99,958	102,457	105,018	108,169	111,414
SFRTA Contribution	4,235	4,235	4,235	4,235	4,235	4,235
Transfer to County Departments/Programs						
Transfer to Office of the CITT	3,744	3,896	4,042	4,183	4,308	4,437
Transfer to Public Works Pay as You Go Projects	500	500	500	500	500	500
Transfer from PTP Revenue to Transit Operating	113,521	115,791	118,107	120,469	57,879	336
Transfer from PTP Revenue to Surtax Reserve	85,000	-	-	-	-	-
Intrafund Transfers						
Transfer from PTP Revenue to PTP Capital Expansion	18,283	12,843	8,698	6,491	3,842	2,335
Transfer to Transit Debt Service for Non-PTP Debt	821	821	821	821	803	784
Contributions to the SMART Plan						
PTP Capital Expansion Reserve Fund	18,283	12,843	8,698	6,491	3,842	2,335
PTP Revenue Fund from swapped TPO SU Grant Funds	30,000	30,000	30,000	30,000	30,000	30,000
PTP Revenue Fund from Available Funds	-	3,000	3,000	3,000	3,000	3,000
Transit Operating Fund Dedicated Joint Development Revenue	2,076	721	721	904	11,418	2,024
South Dade Transit Way Corridor Expenditures						
Capital Expenditures	3,603	-	-	-	-	-
Operating Expenditures, Net of Revenue	-	2,681	12,187	10,984	11,247	11,067
Capital Renewal and Replacement (State of Good Repair)	-	-	-	-	-	-
SMART Plan Capital Expenses						
Capital Expenditures	5,726	1,586	1,585	-	-	-
Planned End of Year Carryover						
SMART Plan End of Year Balance	90,941	138,484	173,962	210,612	255,296	292,393
PTP Revenue Fund End of Year Balance	258,428	204,864	140,709	55,777	9,057	6,273
PTP Capital Expansion Reserve Fund End of Year Balance	-	-	-	-	-	-
DTPW Transit Operating Fund End of Year Balance	98,091	138,396	84,346	20,781	89,296	73,821
DTPW PTP Capital Projects Fund End of Year Balance	2,809	143,460	130,629	125,079	122,541	122,541
Total Expenses	\$2,074,738	\$2,196,159	\$2,122,076	\$1,956,314	\$1,980,126	\$1,921,850



APPENDICES

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions
(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions		
	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	
Strategic Area: Policy Formulation																	
Office of the Mayor																	
Office of the Mayor	6,571	7,156	1,747	1,902	0	0	0	0	0	0	0	0	0	8,318	9,058	50	50
Department Total	6,571	7,156	1,747	1,902	0	0	0	0	0	0	0	0	0	8,318	9,058	50	50
Board of County Commissioners																	
Board of County Commissioners	14,635	19,929	3,890	5,297	0	0	0	0	0	0	0	0	0	18,525	25,226	118	179
Office of the Chair	452	1,023	120	272	0	0	0	0	0	0	0	0	0	572	1,295	4	5
Agenda Coordination and Processing	409	825	109	219	0	0	0	0	0	0	0	450	0	968	1,044	6	6
Community Advocacy	1,503	1,956	399	520	126	157	0	0	0	0	0	0	0	2,028	2,633	16	19
Intergovernmental Affairs	876	926	233	246	0	0	0	0	0	0	0	200	0	1,309	1,172	7	7
Media	462	769	123	204	0	0	0	0	0	0	0	0	0	585	973	4	7
Jay Malina International Trade Consortium	577	1,049	148	279	0	0	0	0	0	0	0	400	100	1,125	1,428	7	8
Protocol	294	340	78	92	0	0	0	0	0	0	0	0	0	372	432	3	3
Military Affairs Board	332	0	88	0	0	0	0	0	0	0	0	0	0	420	0	3	0
Office of Commission Auditor	2,528	2,553	672	679	0	0	0	0	0	0	0	400	500	3,600	3,732	24	24
Office of Policy and Budgetary Affairs	891	1,045	238	278	0	0	0	0	0	0	0	0	0	1,129	1,323	4	5
Support Staff	1,768	1,523	470	405	0	0	0	0	0	0	0	1,000	0	3,238	1,928	17	14
Department Total	24,727	31,938	6,568	8,491	126	157	0	0	0	0	0	2,450	600	33,871	41,186	213	277
County Attorney's Office																	
Office of the County Attorney	20,293	24,469	5,394	6,505	7,349	8,209	0	0	0	0	0	0	0	33,036	39,183	146	155
Department Total	20,293	24,469	5,394	6,505	7,349	8,209	0	0	0	0	0	0	0	33,036	39,183	146	155
Policy Formulation Total	51,591	63,563	13,709	16,898	7,475	8,366	0	0	0	0	0	2,450	600	75,225	89,427	409	482
Strategic Area: Public Safety																	
Corrections and Rehabilitation																	
Office of The Director	11,978	16,027	0	0	0	0	0	0	0	0	0	0	0	11,978	16,027	84	101
Administration	42,100	81,492	0	0	971	849	0	0	0	0	0	0	0	43,071	82,341	217	352
Community Services	77,054	57,705	0	0	701	1,514	0	0	0	0	0	0	0	77,755	59,219	494	400
Operations	158,907	323,424	0	0	791	725	0	0	1,340	1,000	134,937	0	0	295,975	325,149	2,281	2,232
Quality Improvement	934	0	0	0	0	0	0	0	0	0	0	0	0	934	0	9	0
Department Total	290,973	478,648	0	0	2,463	3,088	0	0	1,340	1,000	134,937	0	0	429,713	482,736	3,085	3,085
Fire Rescue																	
Office of the Fire Chief	200	200	0	0	8,480	9,219	0	0	0	0	0	0	0	8,680	9,419	34	28
Budget/Planning/Grants/Administration	0	0	0	0	31,307	34,440	0	0	0	0	0	0	0	31,307	34,440	84	114
Technical/Support Services	0	0	0	0	132,778	117,877	0	0	0	0	0	0	0	132,778	117,877	417	394
Suppression and Rescue	39,385	44,433	0	0	390,206	451,811	329	0	3,098	971	7,727	9,420	0	440,745	506,635	2,290	2,394
Department Total	39,585	44,633	0	0	562,771	613,347	329	0	3,098	971	7,727	9,420	0	613,510	668,371	2,825	2,930
Emergency Management																	
Office of the Director	7,124	505	0	0	719	0	106	0	2,516	0	0	0	0	10,465	505	6	3
Prevention and Protection	0	1,833	0	0	0	0	0	0	0	0	0	0	0	0	1,833	10	14
Response	0	1,307	0	0	0	0	0	0	0	0	0	0	0	0	1,307	12	11
Mitigation, Recovery and Resilience	0	727	0	0	0	0	0	0	0	0	0	0	0	0	727	15	6
Administration	0	5,348	0	0	0	567	0	106	0	1,843	0	0	0	0	7,864	0	9
Department Total	7,124	9,720	0	0	719	567	106	106	2,516	1,843	0	0	0	10,465	12,236	43	43
Judicial Administration																	
Administrative Office of the Courts	22,853	24,461	0	0	4,584	5,060	0	0	2,009	2,369	0	1,358	0	29,446	33,248	309	309
Public Defender	4,832	4,832	0	0	0	0	0	0	0	0	0	0	0	4,832	4,832	0	0
State Attorney	12,832	14,152	0	0	506	593	0	0	0	0	125	125	0	13,463	14,870	35	1
Department Total	40,517	43,445	0	0	5,090	5,653	0	0	2,009	2,369	125	1,483	0	47,741	52,950	344	310
Juvenile Services																	
Office of the Director	410	442	0	0	0	0	0	0	0	0	0	0	0	410	442	2	2
Operations	9,547	9,617	0	0	0	0	2,010	2,013	124	127	0	0	0	11,681	11,757	87	87
Operational Support	4,976	5,049	0	0	217	167	0	0	0	0	0	0	0	5,193	5,216	11	11
Guardian Ad Litem	845	876	0	0	0	0	0	0	0	0	0	0	0	845	876	6	6
Department Total	15,778	15,984	0	0	217	167	2,010	2,013	124	127	0	0	0	18,129	18,291	106	106
Law Library																	
Law Library	0	0	0	0	601	553	0	0	0	0	0	0	0	601	553	4	3
Department Total	0	0	0	0	601	553	0	0	0	0	0	0	0	601	553	4	3
Legal Aid																	
Legal Aid	3,509	3,979	0	0	1,511	1,461	0	0	0	0	0	0	0	5,020	5,440	41	41
Department Total	3,509	3,979	0	0	1,511	1,461	0	0	0	0	0	0	0	5,020	5,440	41	41

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions
(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24
Medical Examiner																
Administration	1,863	1,987	0	0	0	0	0	0	0	0	0	0	1,863	1,987	8	8
Support Services	2,241	2,187	0	0	5	5	0	0	0	0	0	0	2,246	2,192	12	12
Death Investigation and Education	11,641	12,407	0	0	750	783	0	0	0	0	0	0	12,391	13,190	69	71
Indigent Cremation Services	428	417	0	0	65	65	0	0	0	0	0	0	493	482	2	2
Department Total	16,173	16,998	0	0	820	853	0	0	0	0	0	0	16,993	17,851	91	93
Office of the Clerk																
Clerk of the Board	2,039	0	0	0	1,665	4,014	0	0	0	0	0	0	3,704	4,014	27	27
County Clerk	0	0	0	0	5,289	5,360	0	0	0	0	742	715	6,031	6,075	65	64
County Recorder	0	0	0	0	5,170	5,421	0	0	0	0	0	0	5,170	5,421	46	46
Operational Support	6,107	6,403	0	0	241	563	0	0	0	0	0	0	6,348	6,966	25	29
Records Center	0	0	0	0	2,484	2,666	0	0	0	0	0	0	2,484	2,666	24	25
Department Total	8,146	6,403	0	0	14,849	18,024	0	0	0	0	742	715	23,737	25,142	187	191
Police																
Administration	5,732	6,859	0	0	565	349	0	0	0	0	0	0	6,297	7,208	43	37
Support Services	136,335	145,466	81,804	89,814	16,831	17,828	0	0	1,847	4,734	0	0	236,817	257,842	998	1,025
Police Services	68,018	62,470	251,158	281,777	106,404	123,906	0	0	6,586	4,834	3,831	4,628	435,997	477,615	2,491	2,501
Investigative Services	89,222	91,871	79,195	81,764	6,418	7,826	710	860	2,413	2,621	66	96	178,024	185,038	977	947
Department Total	299,307	306,666	412,157	453,355	130,218	149,909	710	860	10,846	12,189	3,897	4,724	857,135	927,703	4,509	4,510
Miami-Dade Economic Advocacy Trust																
Youth Services	0	0	0	0	1,052	1,162	0	0	0	0	0	0	1,052	1,162	7	7
Department Total	0	0	0	0	1,052	1,162	0	0	0	0	0	0	1,052	1,162	7	7
General Government Improvement Fund																
Capital Improvement Fund	1,180	10,647	500	0	13,428	9,533	0	0	0	0	2,643	2,489	17,751	22,669	0	0
Department Total	1,180	10,647	500	0	13,428	9,533	0	0	0	0	2,643	2,489	17,751	22,669	0	0
Non-Departmental																
Public Safety	12,120	9,520	0	0	0	0	0	0	0	0	0	0	12,120	9,520	0	0
Department Total	12,120	9,520	0	0	0	0	0	0	0	0	0	0	12,120	9,520	0	0
Independent Civilian Panel																
Independent Civilian Panel	1,000	1,000	0	0	0	0	0	0	0	0	0	0	1,000	1,000	5	5
Department Total	1,000	1,000	0	0	0	0	0	0	0	0	0	0	1,000	1,000	5	5
Public Safety Total	735,412	947,643	412,657	453,355	733,739	804,317	3,155	2,979	19,933	18,499	150,071	18,831	2,054,967	2,245,624	11,247	11,324
Strategic Area: Transportation and Mobility																
Office of the Citizens' Independent Transportation Trust																
Office of the Citizens' Independent Transportation Trust	0	0	0	0	3,757	3,744	0	0	0	0	0	0	3,757	3,744	11	11
Department Total	0	0	0	0	3,757	3,744	0	0	0	0	0	0	3,757	3,744	11	11
Transportation and Public Works																
Office of the Director	528	567	0	0	0	0	0	0	0	0	0	0	528	567	2	2
Administrative Services	10,734	11,111	0	0	0	0	0	0	0	0	75	32	10,809	11,143	88	89
Financial Services	-98,968	-118,942	0	0	66,760	167,940	0	0	0	0	100,533	26,252	68,325	75,250	192	192
Intergovernmental Affairs	318	351	0	0	0	0	0	0	0	0	0	0	318	351	2	2
External Affairs	0	0	0	0	3,734	3,753	0	0	0	0	0	0	3,734	3,753	13	13
Major Projects and Programs Implementation	327	268	0	0	187	650	0	0	0	0	0	0	514	918	3	9
Innovation and Mobility Services	37,737	41,728	0	0	9,199	9,700	6,675	6,541	0	0	3,550	100	57,161	58,069	100	100
Operating Grants	0	0	0	0	0	720	5,888	10,961	1,000	1,000	0	0	6,888	12,681	0	0
Safety and Security	36,737	45,911	0	0	0	3,075	0	0	0	0	0	0	36,737	48,986	25	26
Planning	3,754	4,938	0	0	375	375	0	0	0	0	0	0	4,129	5,313	26	26
Project Delivery	17,115	17,078	3,330	3,284	19,409	20,218	0	0	0	0	3,995	3,939	43,849	44,519	279	282
South Florida Regional Transportation Authority	0	0	0	0	4,235	4,235	0	0	0	0	0	0	4,235	4,235	0	0
Infrastructure Operations and Maintenance	72,346	80,299	182	206	3,123	2,860	7,208	7,208	0	0	11,257	11,273	94,116	101,846	308	339
Transit Operations and Maintenance	173,335	181,143	0	0	59,748	75,611	666	666	0	0	148,745	132,527	382,494	389,947	2,772	2,848
Causeway Operations	0	0	0	0	8,302	10,063	0	0	0	0	0	0	8,302	10,063	12	12
Department Total	253,963	264,452	3,512	3,490	175,072	299,200	20,437	25,376	1,000	1,000	268,155	174,123	722,139	767,641	3,822	3,940
General Government Improvement Fund																
Capital Improvement Fund	0	0	0	0	0	500	0	0	0	0	0	0	0	500	0	0
Department Total	0	0	0	0	0	500	0	0	0	0	0	0	0	500	0	0
Non-Departmental																
Transportation	31,797	38,891	0	0	0	0	0	0	0	0	0	0	31,797	38,891	0	0
Department Total	31,797	38,891	0	0	0	0	0	0	0	0	0	0	31,797	38,891	0	0
Transportation and Mobility Total	285,760	303,343	3,512	3,490	178,829	303,444	20,437	25,376	1,000	1,000	268,155	174,123	757,693	810,776	3,833	3,951

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24
Strategic Area: Recreation and Culture																
Cultural Affairs																
Administration	911	911	0	0	129	280	0	0	0	0	6,000	6,693	7,040	7,884	34	35
Grants and Programs	12,328	11,327	0	0	6,157	2,424	25	25	0	0	9,313	14,062	27,823	27,838	0	0
Dennis C. Moss Cultural Arts Center	65	65	0	0	2,610	2,702	0	0	0	0	4,686	4,954	7,361	7,721	29	29
Art in Public Places (APP)	0	0	0	0	15,691	17,387	0	0	0	0	0	0	15,691	17,387	6	7
Cultural Facilities	40	40	0	0	1,201	1,821	0	0	0	0	6,001	6,609	7,242	8,470	28	29
Department Total	13,344	12,343	0	0	25,788	24,614	25	25	0	0	26,000	32,318	65,157	69,300	97	100
HistoryMiami																
Historical Museum	0	0	0	0	4,000	4,000	0	0	0	0	0	0	4,000	4,000	0	0
Department Total	0	0	0	0	4,000	4,000	0	0	0	0	0	0	4,000	4,000	0	0
Library																
Director's Office	0	0	0	0	1,765	1,822	0	0	0	0	0	0	1,765	1,822	8	8
Human Resources	0	0	0	0	671	719	0	0	0	0	0	0	671	719	5	6
Fiscal and Business Operations	0	0	0	0	17,103	10,922	0	0	0	0	0	0	17,103	10,922	25	27
Library and Public Technology Services	0	0	0	0	53,587	67,456	1,000	1,300	0	0	0	0	54,587	68,756	436	444
Communications, Public Affairs and Special Collections	0	0	0	0	2,412	2,533	0	0	0	0	0	0	2,412	2,533	12	16
Capital Development, Facilities Management, and Transpo	0	0	0	0	8,726	8,527	0	0	0	0	0	0	8,726	8,527	29	33
Public Services	0	0	0	0	8,296	8,521	0	0	0	0	0	0	8,296	8,521	0	0
Department Total	0	0	0	0	92,560	100,500	1,000	1,300	0	0	0	0	93,560	101,800	515	534
Perez Art Museum Miami																
Miami Art Museum	0	0	0	0	4,000	4,000	0	0	0	0	0	0	4,000	4,000	0	0
Department Total	0	0	0	0	4,000	4,000	0	0	0	0	0	0	4,000	4,000	0	0
Parks, Recreation and Open Spaces																
Office of the Director	703	743	379	396	0	0	0	0	0	0	0	0	1,082	1,139	5	5
Business Support	13,018	13,866	7,010	7,385	183	127	0	0	0	0	415	132	20,626	21,510	126	133
Coastal and Heritage Parks and Marina Enterprise	0	1,957	0	0	20,570	21,754	0	0	0	0	3,020	2,590	23,590	26,301	151	143
Cooperative Extension	990	1,045	0	0	480	480	0	0	0	0	0	0	1,470	1,525	19	19
Deering Estate	3,516	3,924	0	0	1,179	1,220	0	0	0	0	0	0	4,695	5,144	39	38
Education, Extension, Conservation and Outreach (EECO)	5,033	5,604	0	0	2,145	2,481	0	0	0	0	0	0	7,178	8,085	54	54
Golf Enterprise	4,254	4,751	0	0	7,262	7,932	0	0	0	0	0	0	11,516	12,683	60	60
Park Stewardship Operations	15,441	17,304	36,030	39,828	8,255	9,163	0	0	0	0	153	165	59,879	66,460	434	432
Planning, Design and Construction Excellence	3,162	3,378	1,702	1,759	0	115	0	0	0	0	11,698	9,175	16,562	14,427	92	92
Miami-Dade Zoological Park and Gardens (Zoo Miami)	3,843	6,535	0	0	19,866	20,096	0	0	0	0	16,600	16,600	40,309	43,231	327	326
Department Total	49,960	59,107	45,121	49,368	59,940	63,368	0	0	0	0	31,886	28,662	186,907	200,505	1,307	1,302
Adrienne Arsht Center for the Performing Arts Trust																
Performing Arts Center Trust	0	0	0	0	0	14,558	0	0	0	0	0	0	0	14,558	0	0
Department Total	0	0	0	0	0	14,558	0	0	0	0	0	0	0	14,558	0	0
Tourist Taxes																
Tourist Taxes	0	0	0	0	203,008	203,811	0	0	0	0	0	0	203,008	203,811	0	0
Department Total	0	0	0	0	203,008	203,811	0	0	0	0	0	0	203,008	203,811	0	0
Vizcaya Museum and Gardens																
Vizcaya Museum and Gardens	0	0	0	0	0	0	0	0	0	0	4,000	4,000	4,000	4,000	0	0
Department Total	0	0	0	0	0	0	0	0	0	0	4,000	4,000	4,000	4,000	0	0
General Government Improvement Fund																
Capital Improvement Fund	0	171	0	2,808	2,497	2,770	0	0	0	0	308	293	2,805	6,042	0	0
Department Total	0	171	0	2,808	2,497	2,770	0	0	0	0	308	293	2,805	6,042	0	0
Non-Departmental																
Recreation and Culture	5,149	7,640	0	0	0	0	0	0	0	0	0	0	5,149	7,640	0	0
Department Total	5,149	7,640	0	0	0	0	0	0	0	0	0	0	5,149	7,640	0	0
Recreation and Culture Total	68,453	79,261	45,121	52,176	391,793	417,621	1,025	1,325	0	0	62,194	65,273	568,586	615,656	1,919	1,936
Strategic Area: Neighborhood and Infrastructure																
Transportation and Public Works																
Administrative Services	0	0	0	0	0	0	0	0	0	0	300	316	300	316	3	3
Financial Services	2,610	2,430	2,892	2,740	2,486	2,273	0	0	0	0	1,504	1,560	9,492	9,003	16	16
Project Delivery	0	0	0	0	4,578	4,750	0	0	0	0	0	0	4,578	4,750	24	24
Infrastructure Operations and Maintenance	2,005	3,140	4,910	6,627	18,317	20,005	0	0	0	0	1,882	1,945	27,114	31,717	209	220
Department Total	4,615	5,570	7,802	9,367	25,381	27,028	0	0	0	0	3,686	3,821	41,484	45,786	252	263

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24
Parks, Recreation and Open Spaces																
Beach Maintenance	5,713	0	0	0	0	0	0	0	0	0	3,900	9,679	9,613	9,679	61	61
Landscape Maintenance - Open Spaces	4,760	3,620	11,864	15,626	7,244	8,036	0	0	0	0	3,719	3,774	27,587	31,056	98	99
Natural Areas Management (NAM)	375	384	0	0	119	21	0	0	0	0	3,974	4,544	4,468	4,949	56	56
Special Assessment Districts	0	0	0	0	31,107	30,940	0	0	0	0	3,600	3,684	34,707	34,624	75	75
Department Total	10,848	4,004	11,864	15,626	38,470	38,997	0	0	0	0	15,193	21,681	76,375	80,308	290	291
Animal Services																
Director's Office	189	246	0	0	400	400	0	0	0	0	0	0	589	646	3	3
Live Release and Shelter Services	2,186	3,423	0	0	1,890	1,650	0	0	0	0	0	0	4,076	5,073	44	60
Pet Protection Services	2,767	2,337	0	0	2,100	2,400	0	0	0	0	0	0	4,867	4,737	43	37
Finance and Administration	1,661	1,578	0	0	2,440	2,542	0	0	0	0	0	0	4,101	4,120	36	33
Animal Care Division	5,873	6,859	0	0	1,700	1,667	0	0	0	0	0	0	7,573	8,526	103	96
Community Engagement and Public Relations	4,168	4,173	0	0	1,300	1,300	0	0	0	0	0	0	5,468	5,473	4	4
Veterinary Clinic	5,669	6,224	0	0	2,217	2,200	0	0	0	0	0	0	7,786	8,424	48	55
Department Total	22,513	24,840	0	0	11,947	12,159	0	0	0	0	0	0	34,460	36,999	281	288
Solid Waste Management																
Office of the Director/Administration and Financial Ser	0	0	0	0	60,970	73,519	0	0	0	0	0	0	60,970	73,519	127	157
Collection Operations	0	0	0	0	150,848	164,545	0	0	0	0	0	0	150,848	164,545	587	607
Disposal Operations	0	0	0	0	75,814	85,002	0	0	0	0	0	0	75,814	85,002	318	301
Environmental and Technical Services	0	0	0	0	88,409	73,380	0	0	0	0	0	0	88,409	73,380	44	45
Mosquito Control and Habitat Management	12,603	12,797	0	0	194	199	0	0	0	0	0	0	12,797	12,996	64	62
Department Total	12,603	12,797	0	0	376,235	396,645	0	0	0	0	0	0	388,838	409,442	1,140	1,172
Water and Sewer																
Office of the Director	0	0	0	0	5,034	3,040	0	0	0	0	0	0	5,034	3,040	18	12
Water and Wastewater Systems Operations	0	0	0	0	440,333	465,061	0	0	0	0	0	0	440,333	465,061	1,676	1,772
Finance, Administrative Compliance, and Resilience Prog	0	0	0	0	44,411	56,852	0	0	0	0	0	0	44,411	56,852	302	338
Planning, Regulatory Compliance and Program Management	0	0	0	0	47,193	53,340	0	0	0	0	0	0	47,193	53,340	351	380
Internal and Administrative Services	0	0	0	0	91,262	98,300	0	0	0	0	0	0	91,262	98,300	557	584
Department Total	0	0	0	0	628,233	676,593	0	0	0	0	0	0	628,233	676,593	2,904	3,086
Regulatory and Economic Resources																
Director's Office	0	100	0	0	2,285	1,790	0	0	0	0	0	0	2,285	1,890	11	9
Administrative Services Division	0	0	0	0	4,336	9,659	0	0	0	0	661	712	4,997	10,371	70	84
Code Compliance	710	710	0	0	22,998	27,319	0	0	0	0	0	0	23,708	28,029	156	198
Development Services	0	0	0	0	9,168	10,038	0	0	0	0	0	0	9,168	10,038	48	50
Planning	1,446	1,039	176	176	3,661	4,640	0	0	0	0	0	0	5,283	5,855	29	29
Environmental Resources Management	120	120	140	199	69,192	71,547	4,987	5,486	1,013	914	14,806	12,288	90,258	90,554	428	469
Office of Resilience	3,302	4,482	0	0	191	225	0	0	0	0	1,501	1,599	4,994	6,306	23	25
Board and Code Administration	0	0	0	0	7,792	10,476	0	0	0	0	0	0	7,792	10,476	36	46
Construction, Permitting, and Building Code	0	0	0	0	55,053	56,238	0	0	0	0	0	0	55,053	56,238	263	270
Department Total	5,578	6,451	316	375	174,676	191,932	4,987	5,486	1,013	914	16,968	14,599	203,538	219,757	1,064	1,180
General Government Improvement Fund																
Capital Improvement Fund	0	1,000	0	5,154	11,522	9,557	0	0	0	23	3,009	0	14,531	15,734	0	0
Department Total	0	1,000	0	5,154	11,522	9,557	0	0	0	23	3,009	0	14,531	15,734	0	0
Non-Departmental																
Neighborhood and Infrastructure	32,133	1,731	0	0	120,000	0	0	0	0	0	0	0	152,133	1,731	0	0
Department Total	32,133	1,731	0	0	120,000	0	0	0	0	0	0	0	152,133	1,731	0	0
Neighborhood and Infrastructure Total	88,290	56,393	19,982	30,522	1,386,464	1,352,911	4,987	5,486	1,013	937	38,856	40,101	1,539,592	1,486,350	5,931	6,280
Strategic Area: Health and Society																

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions
(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24
Community Action and Human Services																
Administration	5,688	6,238	0	0	0	0	0	0	0	0	0	0	5,688	6,238	41	43
Office of Neighborhood Safety	1,456	1,458	0	0	0	0	0	0	0	0	0	0	1,456	1,458	5	5
Office of New Americans	800	793	0	0	0	0	0	0	0	0	0	0	800	793	4	4
Head Start	1,725	1,693	0	0	992	850	0	0	87,473	82,527	0	0	90,190	85,070	102	102
Rehabilitative Services	4,119	4,522	0	0	90	90	0	0	3,237	2,936	0	0	7,446	7,548	50	50
Elderly and Disability Services	14,665	13,813	0	0	0	0	837	836	4,198	4,280	0	0	19,700	18,929	168	167
Psychological Services	302	344	0	0	0	0	0	0	0	0	0	0	302	344	1	1
Energy and Facility Services	5,216	6,645	0	0	460	463	0	0	550	415	0	3,331	6,226	10,854	24	23
Greater Miami Service Corps	0	0	0	0	398	428	134	134	2,450	1,458	861	988	3,843	3,008	10	10
Transportation	1,842	1,937	0	0	15	10	0	0	0	0	0	0	1,857	1,947	18	18
Family and Community Services	4,879	5,181	0	0	126	126	0	0	17,367	22,215	0	11,500	22,372	39,022	109	109
Violence Prevention and Intervention Services	5,125	6,530	0	0	45	45	1,455	1,225	3,496	3,216	0	0	10,121	11,016	127	127
Office of Housing Advocacy	694	774	0	0	0	0	0	0	0	0	0	0	694	774	7	7
Department Total	46,511	49,928	0	0	2,126	2,012	2,426	2,195	118,771	117,047	861	15,819	170,695	187,001	666	666
Homeless Trust																
Homeless Trust Operations	0	0	0	0	1,971	2,340	107	107	1,924	2,376	0	0	4,002	4,823	21	26
Domestic Violence Oversight Board	0	0	0	0	4,601	4,148	0	0	0	0	0	0	4,601	4,148	0	0
Emergency Housing	0	0	0	0	19,796	21,910	0	0	0	0	0	0	19,796	21,910	0	0
Permanent Housing	0	0	0	0	23,362	10,714	2,567	1,577	31,926	42,591	0	0	57,855	54,882	0	0
Support Services	0	0	0	0	3,449	4,207	0	0	0	760	0	0	3,449	4,967	0	0
Department Total	0	0	0	0	53,179	43,319	2,674	1,684	33,850	45,727	0	0	89,703	90,730	21	26
Jackson Health System																
Jackson Health System	263,533	296,092	0	0	0	0	0	0	0	0	0	0	263,533	296,092	0	0
Department Total	263,533	296,092	0	0	0	0	0	0	0	0	0	0	263,533	296,092	0	0
Public Housing and Community Development																
Office of the Director	105	103	0	0	-1,421	-403	0	0	3,342	2,916	0	8,924	2,026	11,540	16	17
Public Housing Division	216	344	0	0	17,662	13,693	0	0	58,313	59,176	0	3,000	76,191	76,213	280	278
Section 8 Housing Choice Voucher	0	0	0	0	-22,549	-7,607	0	0	39,590	38,760	0	4,677	17,041	35,830	23	22
Development	677	675	0	0	-1,544	-2,304	0	15,000	3,103	3,611	0	0	2,236	16,982	19	20
Human Resources	0	0	0	0	-284	-993	0	0	955	1,654	0	0	671	661	6	6
Finance and Administration	0	0	0	0	-7,905	-3,300	0	0	11,937	8,578	0	0	4,032	5,278	59	60
Department Total	998	1,122	0	0	-16,041	-914	0	15,000	117,240	114,695	0	16,601	102,197	146,504	403	403
Management and Budget																
Grants Coordination	0	0	0	0	0	0	0	0	30,000	32,000	0	0	30,000	32,000	13	14
Department Total	0	0	0	0	0	0	0	0	30,000	32,000	0	0	30,000	32,000	13	14
General Government Improvement Fund																
Capital Improvement Fund	530	0	150	0	3,321	4,306	0	0	900	633	4,858	2,551	9,759	7,490	0	0
Department Total	530	0	150	0	3,321	4,306	0	0	900	633	4,858	2,551	9,759	7,490	0	0
Non-Departmental																
Health and Human Services	84,846	54,143	0	0	0	0	0	0	0	0	0	0	84,846	54,143	0	0
Department Total	84,846	54,143	0	0	0	0	0	0	0	0	0	0	84,846	54,143	0	0
Health and Society Total	396,418	401,285	150	0	42,585	48,723	5,100	18,879	300,761	310,102	5,719	34,971	750,733	813,960	1,103	1,109
Strategic Area: Economic Development																
Public Housing and Community Development																
Community Development	0	500	0	0	60,533	107,221	0	6,665	22,554	26,595	0	19,979	83,087	160,960	30	30
Department Total	0	500	0	0	60,533	107,221	0	6,665	22,554	26,595	0	19,979	83,087	160,960	30	30

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions
(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24
Aviation																
Executive	0	0	0	0	7,588	12,140	0	0	0	0	0	0	7,588	12,140	25	35
Administration	0	0	0	0	67,604	72,820	0	0	0	0	0	0	67,604	72,820	154	167
Business Retention and Development	0	0	0	0	10,313	11,331	0	0	0	0	0	0	10,313	11,331	54	62
Commercial Operations	0	0	0	0	40,258	44,952	0	0	0	0	0	0	40,258	44,952	0	0
Facilities Development	0	0	0	0	24,029	24,323	0	0	0	0	0	0	24,029	24,323	63	63
Facilities Management	0	0	0	0	178,102	198,241	0	0	0	0	0	0	178,102	198,241	453	460
Finance and Strategy	0	0	0	0	15,410	15,891	0	0	0	0	0	0	15,410	15,891	75	76
Operations	0	0	0	0	52,208	54,119	0	0	0	0	0	0	52,208	54,119	451	450
Policy Advisement	0	0	0	0	5,953	6,030	0	0	0	0	0	0	5,953	6,030	25	24
Public Safety and Security	0	0	0	0	106,271	117,828	0	0	0	0	0	0	106,271	117,828	159	170
Non-Departmental	0	0	0	0	61,854	71,884	0	0	0	0	0	0	61,854	71,884	0	0
Policy and External Affairs	0	0	0	0	3,945	4,457	0	0	0	0	0	0	3,945	4,457	23	27
Department Total	0	0	0	0	573,535	634,016	0	0	0	0	0	0	573,535	634,016	1,482	1,534
Miami-Dade Economic Advocacy Trust																
Office of the Executive Director and Administration	999	1,379	0	0	412	370	0	0	0	0	375	0	1,786	1,749	9	8
Economic Development	822	553	0	0	0	0	0	0	0	0	0	0	822	553	3	2
Housing Program	0	0	0	0	5,718	10,543	0	0	0	0	0	0	5,718	10,543	9	11
Research and Policy	0	239	0	0	0	0	0	0	0	0	0	0	0	239	0	2
Department Total	1,821	2,171	0	0	6,130	10,913	0	0	0	0	375	0	8,326	13,084	21	23
Regulatory and Economic Resources																
Consumer Protection	185	185	0	0	4,537	5,030	0	0	0	0	500	0	5,222	5,215	34	35
Innovation and Economic Development	1,798	2,759	0	0	140	138	0	0	0	0	116	116	2,054	3,013	10	15
Department Total	1,983	2,944	0	0	4,677	5,168	0	0	0	0	616	116	7,276	8,228	44	50
Seaport																
Office of the Port Director	0	0	0	0	1,243	4,529	0	0	0	0	0	0	1,243	4,529	3	17
Deputy Director's Office	0	0	0	0	3,385	2,808	0	0	0	0	0	0	3,385	2,808	23	31
Port Operations	0	0	0	0	51,472	70,370	0	0	0	0	0	0	51,472	70,370	243	237
Business Development	0	0	0	0	4,999	3,471	0	0	0	0	0	0	4,999	3,471	36	21
Capital Development	0	0	0	0	0	14,179	0	0	0	0	0	0	0	14,179	0	55
Finance	0	0	0	0	38,485	43,313	0	0	0	0	0	0	38,485	43,313	104	42
Safety and Security	0	0	0	0	27,323	30,072	0	0	0	0	0	0	27,323	30,072	109	115
Department Total	0	0	0	0	126,907	168,742	0	0	0	0	0	0	126,907	168,742	518	518
Non-Departmental																
Economic Development	99,359	93,286	3,554	4,626	49,307	0	0	0	0	0	0	0	152,220	97,912	0	0
Department Total	99,359	93,286	3,554	4,626	49,307	0	0	0	0	0	0	0	152,220	97,912	0	0
Economic Development Total	103,163	98,901	3,554	4,626	821,089	926,060	0	6,665	22,554	26,595	991	20,095	951,351	1,082,942	2,095	2,155
Strategic Area: General Government																
Audit and Management Services																
Administration	292	303	78	81	0	0	0	0	0	0	0	0	370	384	4	4
Audit Services	2,892	2,965	769	788	0	0	0	0	0	0	2,297	2,338	5,958	6,091	41	41
Department Total	3,184	3,268	847	869	0	0	0	0	0	0	2,297	2,338	6,328	6,475	45	45
Commission on Ethics and Public Trust																
Commission on Ethics and Public Trust	0	0	0	0	270	381	0	0	0	0	0	0	270	381	0	0
Office of the Executive Director	2,686	2,717	0	0	0	0	0	0	0	0	0	0	2,686	2,717	17	17
Department Total	2,686	2,717	0	0	270	381	0	0	0	0	0	0	2,956	3,098	17	17
Communications and Customer Experience																
Office of the Director	709	325	187	87	135	135	0	0	0	0	583	263	1,614	810	10	2
Enterprise Experience Management	0	914	0	243	0	0	0	0	0	0	0	740	0	1,897	0	6
311 Contact Center Operations/Constituent Services & Co	5,578	7,153	1,483	1,901	0	0	0	0	0	0	4,649	5,731	11,710	14,785	109	107
Digital Communications and Enterprise Content	2,193	1,300	583	346	0	0	0	0	0	0	1,616	1,053	4,392	2,699	20	16
Creative and Branding Services	820	912	218	242	0	0	0	0	0	0	676	737	1,714	1,891	14	14
Digital Media Services	1,274	1,424	339	378	5	5	0	0	0	0	1,051	1,152	2,669	2,959	17	17
Engagement and Client Services	687	754	183	201	0	0	0	0	0	0	609	611	1,479	1,566	8	8
Budget, Finance, and Procurement Services	0	240	0	64	0	0	0	0	0	0	0	195	0	499	0	5
Human Resources and Employee Engagement	0	179	0	47	0	0	0	0	0	0	0	144	0	370	0	3
Department Total	11,261	13,201	2,993	3,509	140	140	0	0	0	0	9,184	10,626	23,578	27,476	178	178

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24
Elections																
Office of the Supervisor of Elections	668	715	0	0	0	3	0	0	0	0	0	0	668	718	3	4
Information Systems	8,477	8,022	0	0	116	468	0	0	0	0	0	0	8,593	8,490	23	23
Finance and Administration	4,627	5,286	0	0	0	14	0	0	0	0	0	0	4,627	5,300	12	17
Voter Services	5,362	5,431	0	0	50	266	0	0	0	0	0	0	5,412	5,697	29	31
Operations	8,011	10,856	0	0	36	344	0	0	0	0	0	0	8,047	11,200	24	25
Office of Governmental Affairs	2,178	2,993	0	0	6	13	0	0	0	0	0	0	2,184	3,006	12	14
Poll Worker Recruitment and Training	7,420	10,047	0	0	234	1,330	0	0	0	0	0	0	7,654	11,377	19	20
Department Total	36,743	43,350	0	0	442	2,438	0	0	0	0	0	0	37,185	45,788	122	134
Finance																
Office of the Director/Executive Management	0	2,442	0	649	0	0	0	0	0	0	1,720	0	1,720	3,091	7	8
Administrative and Compliance Services	0	671	0	179	0	0	0	0	0	0	876	0	876	850	6	5
Bond Administration	0	0	0	0	2,873	0	0	0	0	0	0	0	2,873	0	8	0
Cash Management	0	0	0	0	2,301	2,419	0	0	0	0	0	0	2,301	2,419	6	6
Controller	0	6,979	0	1,855	117	636	0	0	0	0	15,290	5,017	15,407	14,487	135	133
Credit and Collections	0	0	0	0	10,676	10,860	0	0	0	0	0	0	10,676	10,860	77	77
Finance Business Solutions Support	0	2,294	0	610	0	0	0	0	0	0	2,670	0	2,670	2,904	10	10
County Payroll	0	833	0	221	0	0	0	0	0	0	0	0	0	1,054	0	9
Finance Human Resources	0	0	0	0	0	0	0	0	0	0	0	673	0	673	0	5
Department Total	0	13,219	0	3,514	15,967	13,915	0	0	0	0	20,556	5,690	36,523	36,338	249	253
Tax Collector																
Office of the Tax Collector	0	0	0	0	5,906	2,585	0	0	0	0	0	0	5,906	2,585	17	17
Finance, Budget and Administration	0	0	0	0	5,041	9,552	0	0	0	0	0	0	5,041	9,552	48	49
Fast Payment Processing	0	0	0	0	3,882	3,869	0	0	0	0	0	0	3,882	3,869	20	22
Auto Tag	0	0	0	0	2,750	2,605	0	0	0	0	0	0	2,750	2,605	27	28
Taxpayer Services and Ad Valorem	0	0	0	0	4,753	5,715	0	0	0	0	0	0	4,753	5,715	37	48
Business Taxes	0	0	0	0	4,680	4,311	0	0	0	0	0	0	4,680	4,311	35	34
Business Systems and Initiatives	0	0	0	0	3,096	4,731	0	0	0	0	0	0	3,096	4,731	6	6
Department Total	0	0	0	0	30,108	33,368	0	0	0	0	0	0	30,108	33,368	190	204
Human Resources																
Office of the Director	1,255	1,583	333	421	0	0	0	0	0	0	0	0	1,588	2,004	4	4
Personnel, Time and Attendance	1,954	2,600	520	691	0	0	0	0	0	0	470	525	2,944	3,816	27	35
Labor Relations and Employee Records	1,228	1,334	327	355	0	0	0	0	0	0	65	0	1,620	1,689	12	12
Benefits Administration	0	0	0	0	0	0	0	0	0	0	4,164	4,520	4,164	4,520	29	31
Recruitment, Testing and Career Development	1,465	1,515	389	403	0	0	0	0	0	0	1,142	1,176	2,996	3,094	25	25
Human Rights and Fair Employment Practices	1,300	1,328	345	353	0	0	0	0	78	78	120	120	1,843	1,879	13	13
Finance and Administration	1,126	324	299	86	0	0	0	0	0	0	0	65	1,425	475	13	4
Office of Compensation and Job Analysis	1,042	1,068	277	284	0	0	0	0	0	0	431	449	1,750	1,801	15	15
HCM Business Solutions	1,289	9	343	2	0	0	0	0	0	0	0	2,479	1,632	2,490	13	18
Department Total	10,659	9,761	2,833	2,595	0	0	0	0	78	78	6,392	9,334	19,962	21,768	151	157
Information Technology																
Office of the Director	0	0	0	0	631	632	0	0	0	0	1,199	1,556	1,830	2,188	9	11
Administrative Services	0	28	0	0	15,996	16,810	0	0	0	0	3,409	5,810	19,405	22,648	44	49
Public Safety/Justice Systems	2,082	2,226	0	0	-1,357	-1,357	0	0	0	0	10,851	10,846	11,576	11,715	72	68
Data Management and Integrations	0	0	0	0	-1,244	-1,587	0	0	0	0	22,960	23,010	21,716	21,423	72	69
Enterprise Resource Planning	0	0	0	0	-789	-780	0	0	0	0	18,755	19,422	17,966	18,642	53	52
Radio Communications Services	0	0	0	0	-719	-719	0	0	0	0	9,784	10,063	9,065	9,344	53	53
Service Management	0	0	0	0	-2,483	-2,698	0	0	0	0	20,952	21,820	18,469	19,122	127	131
Citizen and Neighborhood Services	0	0	0	0	-1,178	-1,142	0	0	0	0	9,668	10,134	8,490	8,992	61	60
Transportation and Customer Experience Solutions	0	0	0	0	-1,095	-1,082	0	0	0	0	9,997	10,649	8,902	9,567	57	57
Network and Transport	0	0	0	0	-830	-602	0	0	0	0	22,707	23,295	21,877	22,693	56	56
Geospatial Technologies	0	0	0	0	-1,909	-1,932	0	0	0	0	14,834	16,322	12,925	14,390	83	84
Regulatory and Utility Services	0	0	0	0	-1,886	-1,718	0	0	0	0	13,495	14,982	11,609	13,264	82	85
Enterprise Data Center	0	0	0	0	1,984	2,061	0	0	0	0	20,087	21,522	22,071	23,583	72	72
Enterprise Security	0	0	0	0	-566	-588	0	0	0	0	13,079	14,034	12,513	13,446	44	42
County Enterprise Systems	0	0	0	0	-1,081	-1,081	0	0	0	0	11,963	12,705	10,882	11,624	47	48
Strategic Performance and Business Relationship Management	0	0	0	0	784	269	0	0	0	0	2,178	2,649	2,962	2,918	18	16
Telecom Pass Thru Costs	0	0	0	0	0	0	0	0	0	0	13,773	14,875	13,773	14,875	0	0
Department Total	2,082	2,254	0	0	4,258	4,486	0	0	0	0	219,691	233,694	226,031	240,434	950	953

APPENDIX A
Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24	22-23	23-24
Inspector General																
Inspector General	1,141	3,633	0	0	7,160	5,139	0	0	0	0	0	0	8,301	8,772	42	42
Department Total	1,141	3,633	0	0	7,160	5,139	0	0	0	0	0	0	8,301	8,772	42	42
Internal Services																
Office of the Director	0	0	0	0	759	1,120	0	0	0	0	0	0	759	1,120	3	3
Policy and Strategic Management	0	0	0	0	2,500	1,282	0	0	0	0	0	0	2,500	1,282	9	9
Facilities and Infrastructure Management	52,379	52,489	13,923	13,953	4,509	-1,186	0	0	0	0	66,714	92,867	137,525	158,123	331	336
Business Services	0	0	0	0	-349	-2,070	0	0	0	0	21,365	23,134	21,016	21,064	47	48
Small Business Development	0	0	0	0	-210	-323	0	0	0	0	13,143	14,791	12,933	14,468	102	102
Fleet Management	0	0	0	0	-409	-2,581	0	0	0	0	89,542	101,683	89,133	99,102	259	253
Budget and Finance	0	0	0	0	4,278	6,361	0	0	0	0	839	-2	5,117	6,359	44	47
Risk Management	0	0	0	0	-1,879	-2,128	0	0	0	0	18,903	19,932	17,024	17,804	93	92
Real Estate Development	3,482	3,873	926	1,030	663	-238	0	0	0	0	1,474	4,538	6,545	9,203	28	28
Department Total	55,861	56,362	14,849	14,983	9,862	237	0	0	0	0	211,980	256,943	292,552	328,525	916	918
Management and Budget																
Office of the Director	319	517	85	138	251	296	0	0	36	42	179	212	870	1,205	3	5
Administration and Consulting Services	2,094	2,364	557	628	55	12	0	0	11	12	53	60	2,770	3,076	21	16
Management and Budget	1,638	1,870	434	496	1,074	956	0	0	0	0	117	152	3,263	3,474	19	20
Community Redevelopment and Municipal Services	158	28	42	8	1,115	1,115	0	0	0	0	0	0	1,315	1,151	5	5
Grants Coordination	3,878	4,055	0	0	325	400	0	0	0	0	137	137	4,340	4,592	30	30
Program Management Administration	0	0	0	0	0	0	0	0	6,376	6,433	0	0	6,376	6,433	8	8
Strategic Business Management	0	0	0	0	0	0	0	0	0	0	5,430	6,615	5,430	6,615	25	27
Bond Administration	0	0	0	0	0	2,531	0	0	0	0	0	0	0	2,531	0	8
Statutory Structure and Policy Implementation	0	0	0	0	0	0	0	0	0	0	0	528	0	528	0	4
Department Total	8,087	8,834	1,118	1,270	2,820	5,310	0	0	6,423	6,487	5,916	7,704	24,364	29,605	111	123
Property Appraiser																
Office of the Property Appraiser	48,291	51,750	0	0	3,900	3,620	0	0	0	0	3,998	4,713	56,189	60,083	410	412
Department Total	48,291	51,750	0	0	3,900	3,620	0	0	0	0	3,998	4,713	56,189	60,083	410	412
Strategic Procurement																
Office of the Director and Administration	0	0	0	0	2,299	2,475	0	0	0	0	0	0	2,299	2,475	11	14
Architecture and Engineering Services	0	0	0	0	3,311	1,494	0	0	0	0	0	324	3,311	1,818	25	12
Business Solutions	0	0	0	0	2,013	2,316	0	0	0	0	0	0	2,013	2,316	12	12
Goods and Services and P3 Solutions	0	0	0	0	8,259	9,686	0	0	0	0	1,072	1,776	9,331	11,462	62	70
Policy, Training and Compliance	0	0	0	0	1,493	1,906	0	0	0	0	0	0	1,493	1,906	12	14
Vendor Outreach and Support Services	0	0	0	0	1,094	1,055	0	0	0	0	0	0	1,094	1,055	10	10
Department Total	0	0	0	0	18,469	18,932	0	0	0	0	1,072	2,100	19,541	21,032	132	132
General Government Improvement Fund																
Capital Improvement Fund	12,103	3,182	1,337	0	586	11,747	0	0	0	294	4,644	8,479	18,670	23,702	0	0
Department Total	12,103	3,182	1,337	0	586	11,747	0	0	0	294	4,644	8,479	18,670	23,702	0	0
Non-Departmental																
General Government	173,940	118,794	31,888	29,756	25,249	0	0	0	0	0	0	0	231,077	148,550	0	0
Department Total	173,940	118,794	31,888	29,756	25,249	0	0	0	0	0	0	0	231,077	148,550	0	0
General Government Total	366,038	330,325	55,865	56,496	119,231	99,713	0	0	6,501	6,859	485,730	541,621	1,033,365	1,035,014	3,513	3,568
Interagency Transfers											1,014,166	895,615				
Grand Total	2,095,125	2,280,714	554,550	617,563	3,681,205	3,961,155	34,704	60,710	351,762	363,992			6,717,346	7,284,134	30,050	30,805

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23	Proposed 23-24	% Change
Office of the Mayor						
Salary	2,708	2,917	5,110	5,470	5,931	8%
Fringe Benefits	1,429	1,796	1,976	2,503	2,748	10%
Court Costs	0	10	3	10	25	150%
Contractual Services	0	0	0	1	1	0%
Other Operating	71	100	243	216	261	21%
Charges for County Services	76	99	66	113	87	-23%
Grants to Outside Organizations	544	-85	193	0	0	0%
Capital	7	1	0	5	5	0%
Department Total:	4,835	4,838	7,591	8,318	9,058	9%
Department Position Total:	41	41	45	50	50	0%
Board of County Commissioners						
Salary	12,482	15,234	17,571	21,338	26,651	25%
Fringe Benefits	5,194	6,063	7,103	9,345	11,257	20%
Court Costs	1	0	-1	0	0	0%
Contractual Services	70	32	48	58	155	167%
Other Operating	1,452	1,471	2,164	2,411	2,458	2%
Charges for County Services	545	654	520	630	573	-9%
Grants to Outside Organizations	412	479	1,729	0	0	0%
Capital	16	45	40	89	92	3%
Department Total:	20,172	23,978	29,174	33,871	41,186	22%
Department Position Total:	197	201	210	213	277	30%
County Attorney's Office						
Salary	20,604	14,385	22,761	24,608	29,026	18%
Fringe Benefits	5,616	5,627	6,627	7,365	9,103	24%
Court Costs	-252	-294	-374	52	53	2%
Contractual Services	0	-6	35	4	4	0%
Other Operating	528	389	515	651	666	2%
Charges for County Services	184	180	192	264	239	-9%
Capital	58	73	90	92	92	0%
Department Total:	26,738	20,354	29,846	33,036	39,183	19%
Department Position Total:	132	132	136	146	155	6%
Policy Formulation Total	51,745	49,170	66,611	75,225	89,427	19%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23	Proposed 23-24	% Change
Corrections and Rehabilitation						
Salary	219,423	231,263	255,195	254,317	280,281	10%
Fringe Benefits	115,720	118,746	125,894	126,965	149,155	17%
Court Costs	16	-1	9	44	40	-9%
Contractual Services	7,447	8,160	10,602	10,701	11,952	12%
Other Operating	19,907	19,722	28,146	27,135	31,789	17%
Charges for County Services	7,571	7,839	7,608	9,348	8,115	-13%
Grants to Outside Organizations	0	0	110	0	0	0%
Capital	399	224	1,670	1,203	1,404	17%
Department Total:	370,483	385,953	429,234	429,713	482,736	12%
Department Position Total:	3,077	3,077	3,121	3,085	3,085	0%
Fire Rescue						
Salary	279,795	320,148	334,129	337,694	367,180	9%
Fringe Benefits	137,431	148,681	158,812	161,846	190,169	17%
Court Costs	6	23	75	18	87	383%
Contractual Services	11,318	9,026	15,080	15,233	18,189	19%
Other Operating	27,798	22,311	43,255	38,247	40,835	7%
Charges for County Services	34,995	33,738	33,283	36,943	41,365	12%
Grants to Outside Organizations	465	275	29	0	0	0%
Capital	8,659	14,429	23,474	23,529	10,546	-55%
Department Total:	500,467	548,631	608,137	613,510	668,371	9%
Department Position Total:	2,700	2,725	2,803	2,825	2,930	4%
Emergency Management						
Salary	0	0	0	3,509	4,628	32%
Fringe Benefits	0	0	0	1,387	1,492	8%
Court Costs	0	0	0	2	2	0%
Contractual Services	0	0	0	1,208	156	-87%
Other Operating	0	0	0	2,218	4,228	91%
Charges for County Services	0	0	0	1,145	1,593	39%
Grants to Outside Organizations	0	0	0	240	0	-100%
Capital	0	0	0	756	137	-82%
Department Total:	0	0	0	10,465	12,236	17%
Department Position Total:	0	0	0	43	43	0%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23	Proposed 23-24	% Change
Judicial Administration						
Salary	13,767	14,956	15,378	19,095	21,730	14%
Fringe Benefits	6,838	6,940	6,956	8,848	9,309	5%
Court Costs	83	190	229	208	208	0%
Contractual Services	4,685	5,485	5,096	6,328	7,667	21%
Other Operating	7,654	6,282	7,971	9,296	8,809	-5%
Charges for County Services	980	1,037	1,855	1,125	1,574	40%
Grants to Outside Organizations	12	0	0	0	8	0%
Capital	744	449	1,213	2,841	3,645	28%
Department Total:	34,763	35,339	38,698	47,741	52,950	11%
Department Position Total:	303	304	319	344	310	-10%
Juvenile Services						
Salary	6,414	6,477	6,817	7,899	7,838	-1%
Fringe Benefits	2,757	2,734	2,853	3,444	3,716	8%
Court Costs	0	4	0	0	0	0%
Contractual Services	3,002	2,641	3,323	4,009	3,905	-3%
Other Operating	1,001	955	1,023	1,239	1,283	4%
Charges for County Services	481	385	397	599	607	1%
Grants to Outside Organizations	801	353	898	896	916	2%
Capital	0	1	0	43	26	-40%
Department Total:	14,456	13,550	15,311	18,129	18,291	1%
Department Position Total:	99	99	99	106	106	0%
Law Library						
Salary	130	107	121	279	251	-10%
Fringe Benefits	54	39	46	120	100	-17%
Contractual Services	0	0	0	1	2	100%
Other Operating	89	99	116	189	189	0%
Charges for County Services	0	1	0	4	3	-25%
Capital	6	1	2	8	8	0%
Department Total:	279	247	285	601	553	-8%
Department Position Total:	3	3	4	4	3	-25%
Legal Aid						
Salary	3,071	3,141	3,181	3,435	3,681	7%
Fringe Benefits	1,208	1,254	1,235	1,369	1,525	11%
Court Costs	8	2	0	8	4	-50%
Contractual Services	12	0	11	2	16	700%
Other Operating	456	136	180	194	208	7%
Charges for County Services	13	13	4	12	6	-50%
Grants to Outside Organizations	-8	0	0	0	0	0%
Capital	0	0	0	0	0	0%
Department Total:	4,760	4,546	4,611	5,020	5,440	8%
Department Position Total:	38	43	43	41	41	0%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23	Proposed 23-24	% Change
Medical Examiner						
Salary	7,097	8,381	7,681	9,260	9,542	3%
Fringe Benefits	3,429	3,521	3,632	4,475	5,050	13%
Contractual Services	287	186	453	520	520	0%
Other Operating	1,183	1,301	1,169	1,974	2,130	8%
Charges for County Services	214	232	255	475	423	-11%
Capital	93	360	76	289	186	-36%
Department Total:	12,303	13,981	13,266	16,993	17,851	5%
Department Position Total:	88	88	91	91	93	2%
Miami-Dade Economic Advocacy Trust						
Salary	271	182	251	496	534	8%
Fringe Benefits	99	67	92	194	212	9%
Contractual Services	48	29	24	69	172	149%
Other Operating	13	12	25	140	149	6%
Charges for County Services	3	2	33	73	75	3%
Grants to Outside Organizations	0	0	36	80	20	-75%
Capital	0	0	0	0	0	0%
Department Total:	434	292	461	1,052	1,162	10%
Department Position Total:	8	8	8	7	7	0%
Office of the Clerk						
Salary	11,994	9,742	11,653	13,348	14,067	5%
Fringe Benefits	5,181	3,744	4,024	5,284	5,760	9%
Court Costs	1	2	3	6	3	-50%
Contractual Services	1,801	1,329	1,277	1,693	1,747	3%
Other Operating	-2,481	-2,177	-518	-555	-332	-40%
Charges for County Services	4,680	4,524	2,292	3,872	3,648	-6%
Capital	197	126	41	89	249	180%
Department Total:	21,373	17,290	18,772	23,737	25,142	6%
Department Position Total:	182	182	182	187	191	2%
Police						
Salary	424,460	418,153	473,919	482,840	510,718	6%
Fringe Benefits	193,587	187,823	211,367	231,569	259,562	12%
Court Costs	331	407	490	686	631	-8%
Contractual Services	7,390	1,833	15,510	11,295	12,651	12%
Other Operating	32,500	42,720	52,600	59,833	67,666	13%
Charges for County Services	42,350	42,112	44,447	61,198	64,420	5%
Grants to Outside Organizations	14	780	194	310	0	-100%
Capital	7,127	5,635	6,480	9,404	12,055	28%
Department Total:	707,759	699,463	805,007	857,135	927,703	8%
Department Position Total:	4,344	4,391	4,450	4,509	4,510	0%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23	Proposed 23-24	% Change
General Government Improvement Fund						
Capital	18,237	14,355	12,690	17,751	22,669	28%
Department Total:	18,237	14,355	12,690	17,751	22,669	28%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	8,751	6,247	8,538	12,120	9,520	-21%
Department Total:	8,751	6,247	8,538	12,120	9,520	-21%
Department Position Total:	0	0	0	0	0	0%
Independent Civilian Panel						
Salary	0	0	0	421	521	24%
Fringe Benefits	0	0	0	154	180	17%
Contractual Services	0	0	0	0	166	0%
Other Operating	0	0	18	391	103	-74%
Charges for County Services	0	0	3	0	21	0%
Capital	0	0	0	34	9	-74%
Department Total:	0	0	21	1,000	1,000	0%
Department Position Total:	0	0	0	5	5	0%
Public Safety Total	1,694,065	1,739,894	1,955,031	2,054,967	2,245,624	9%
Office of the Citizens' Independent Transportation Trust						
Salary	1,038	1,116	1,055	1,389	1,392	0%
Fringe Benefits	391	445	680	722	702	-3%
Court Costs	0	0	0	1	1	0%
Contractual Services	317	397	508	1,128	1,128	0%
Other Operating	206	230	266	386	386	0%
Charges for County Services	82	83	79	131	135	3%
Capital	0	0	0	0	0	0%
Department Total:	2,034	2,271	2,588	3,757	3,744	-0%
Department Position Total:	9	9	9	11	11	0%
Parks, Recreation and Open Spaces						
Salary	1,782	2,031	0	0	0	0%
Fringe Benefits	965	951	0	0	0	0%
Contractual Services	1,627	1,404	0	0	0	0%
Other Operating	383	379	0	0	0	0%
Charges for County Services	1,542	1,480	0	0	0	0%
Capital	498	1,501	0	0	0	0%
Department Total:	6,797	7,746	0	0	0	0%
Department Position Total:	33	31	0	0	0	0%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23	Proposed 23-24	% Change
Transportation and Public Works						
Salary	256,175	279,993	288,916	306,598	309,151	1%
Fringe Benefits	103,793	109,394	119,561	122,818	131,449	7%
Court Costs	4	2	4	13	14	8%
Contractual Services	61,539	84,735	91,157	115,376	131,962	14%
Other Operating	85,195	92,015	127,528	130,937	139,846	7%
Charges for County Services	18,548	28,419	27,974	34,903	37,131	6%
Grants to Outside Organizations	4,235	4,235	4,235	4,235	4,235	0%
Capital	11,299	3,776	3,065	7,259	13,853	91%
Department Total:	540,788	602,569	662,440	722,139	767,641	6%
Department Position Total:	3,604	3,603	3,812	3,822	3,940	3%
General Government Improvement Fund						
Capital	0	0	3	0	500	0%
Department Total:	0	0	3	0	500	0%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	10,609	5,701	0	31,797	38,891	22%
Department Total:	10,609	5,701	0	31,797	38,891	22%
Department Position Total:	0	0	0	0	0	0%
Transportation and Mobility Tot	560,228	618,287	665,031	757,693	810,776	7%
Adrienne Arsht Center for the Performing Arts Trust						
Other Operating	13,925	0	14,221	0	14,558	0%
Department Total:	13,925	0	14,221	0	14,558	0%
Department Position Total:	0	0	0	0	0	0%
Cultural Affairs						
Salary	5,966	6,912	7,430	9,687	10,564	9%
Fringe Benefits	2,259	2,359	2,768	3,444	4,019	17%
Court Costs	0	1	0	11	11	0%
Contractual Services	2,701	2,087	3,566	4,694	5,078	8%
Other Operating	2,103	1,402	2,672	12,421	14,205	14%
Charges for County Services	1,520	1,310	1,393	1,765	2,287	30%
Grants to Outside Organizations	19,611	19,006	20,841	26,970	26,968	-0%
Capital	4,069	3,195	4,130	6,165	6,168	0%
Department Total:	38,229	36,272	42,800	65,157	69,300	6%
Department Position Total:	85	89	90	97	100	3%
HistoryMiami						
Other Operating	3,854	3,854	4,000	4,000	4,000	0%
Department Total:	3,854	3,854	4,000	4,000	4,000	0%
Department Position Total:	0	0	0	0	0	0%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23	Proposed 23-24	% Change
Library						
Salary	26,381	30,388	31,914	34,546	37,560	9%
Fringe Benefits	11,637	12,054	13,545	14,788	16,525	12%
Court Costs	4	0	0	5	5	0%
Contractual Services	3,673	6,040	5,078	7,905	7,669	-3%
Other Operating	12,598	15,576	18,165	25,486	28,192	11%
Charges for County Services	8,594	8,741	8,882	9,214	9,957	8%
Capital	593	1,293	1,256	1,616	1,892	17%
Department Total:	63,480	74,092	78,840	93,560	101,800	9%
Department Position Total:	510	508	512	515	534	4%
Parks, Recreation and Open Spaces						
Salary	63,023	69,266	70,362	84,582	92,180	9%
Fringe Benefits	26,875	28,641	29,679	35,476	39,004	10%
Court Costs	34	2	0	69	66	-4%
Contractual Services	17,832	24,642	19,860	17,988	22,275	24%
Other Operating	16,474	12,304	20,688	27,756	23,264	-16%
Charges for County Services	14,849	18,275	16,206	19,561	21,258	9%
Grants to Outside Organizations	-19	-80	-3	90	811	801%
Capital	1,241	1,672	634	1,385	1,647	19%
Department Total:	140,309	154,722	157,426	186,907	200,505	7%
Department Position Total:	1,080	1,096	1,210	1,307	1,302	-0%
Perez Art Museum Miami						
Grants to Outside Organizations	4,000	4,000	4,000	4,000	4,000	0%
Department Total:	4,000	4,000	4,000	4,000	4,000	0%
Department Position Total:	0	0	0	0	0	0%
Tourist Taxes						
Other Operating	100,768	126,409	198,874	203,008	203,811	0%
Department Total:	100,768	126,409	198,874	203,008	203,811	0%
Department Position Total:	0	0	0	0	0	0%
Vizcaya Museum and Gardens						
Other Operating	0	0	0	0	0	0%
Grants to Outside Organizations	2,500	2,500	2,500	4,000	4,000	0%
Department Total:	2,500	2,500	2,500	4,000	4,000	0%
Department Position Total:	0	0	0	0	0	0%
General Government Improvement Fund						
Capital	3,024	2,591	2,786	2,805	6,042	115%
Department Total:	3,024	2,591	2,786	2,805	6,042	115%
Department Position Total:	0	0	0	0	0	0%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23	Proposed 23-24	% Change
Non-Departmental						
Other Operating	4,150	3,105	3,880	5,149	7,640	48%
Department Total:	4,150	3,105	3,880	5,149	7,640	48%
Department Position Total:	0	0	0	0	0	0%
<i>Recreation and Culture Total</i>	374,239	407,545	509,327	568,586	615,656	8%
Animal Services						
Salary	12,020	12,638	13,200	15,825	16,932	7%
Fringe Benefits	6,027	5,992	6,121	7,436	8,154	10%
Court Costs	14	33	21	20	25	25%
Contractual Services	1,867	1,905	1,853	2,026	2,047	1%
Other Operating	4,305	3,997	4,867	5,290	6,229	18%
Charges for County Services	1,664	1,841	1,746	2,047	1,876	-8%
Grants to Outside Organizations	743	693	728	1,125	1,050	-7%
Capital	12	736	1,197	691	686	-1%
Department Total:	26,652	27,835	29,733	34,460	36,999	7%
Department Position Total:	260	260	265	281	288	2%
Parks, Recreation and Open Spaces						
Salary	11,652	12,378	12,205	13,950	14,405	3%
Fringe Benefits	5,639	6,047	5,800	6,786	7,348	8%
Contractual Services	11,804	9,798	12,493	13,641	14,048	3%
Other Operating	19,505	21,956	25,667	33,256	35,867	8%
Charges for County Services	5,200	6,276	6,218	7,741	7,807	1%
Grants to Outside Organizations	0	0	0	0	0	0%
Capital	455	234	401	1,001	833	-17%
Department Total:	54,255	56,689	62,784	76,375	80,308	5%
Department Position Total:	281	280	263	290	291	0%
Regulatory and Economic Resources						
Salary	74,180	76,182	78,703	92,075	97,675	6%
Fringe Benefits	27,071	28,059	28,762	36,214	40,506	12%
Court Costs	2	3	4	11	20	82%
Contractual Services	5,158	5,626	9,213	11,735	13,203	13%
Other Operating	10,089	10,173	10,483	18,896	17,644	-7%
Charges for County Services	25,921	24,985	24,774	31,179	35,298	13%
Grants to Outside Organizations	430	99	0	430	430	0%
Capital	2,608	3,118	1,605	12,998	14,981	15%
Department Total:	145,459	148,245	153,544	203,538	219,757	8%
Department Position Total:	967	985	1,032	1,064	1,180	11%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23	Proposed 23-24	% Change
Solid Waste Management						
Salary	67,651	71,929	74,454	77,890	83,341	7%
Fringe Benefits	28,948	29,218	34,431	34,606	37,856	9%
Court Costs	2	2	3	8	7	-13%
Contractual Services	150,801	155,140	172,624	192,935	197,545	2%
Other Operating	21,730	18,742	18,139	22,964	24,306	6%
Charges for County Services	48,847	46,922	57,848	59,804	65,038	9%
Grants to Outside Organizations	125	25	400	125	125	0%
Capital	26,343	1,693	12,421	506	1,224	142%
Department Total:	344,447	323,671	370,320	388,838	409,442	5%
Department Position Total:	1,096	1,112	1,119	1,140	1,172	3%
Transportation and Public Works						
Salary	13,096	13,418	14,436	16,753	18,220	9%
Fringe Benefits	5,352	5,395	6,032	7,225	7,759	7%
Court Costs	0	0	0	0	0	0%
Contractual Services	1,457	1,658	1,742	2,389	2,547	7%
Other Operating	2,569	2,440	3,524	4,052	4,921	21%
Charges for County Services	5,709	5,788	5,143	8,301	8,804	6%
Grants to Outside Organizations	0	0	0	0	0	0%
Capital	1,827	6,930	2,794	2,764	3,535	28%
Department Total:	30,010	35,629	33,671	41,484	45,786	10%
Department Position Total:	250	250	250	252	263	4%
Water and Sewer						
Salary	191,814	202,476	228,562	221,022	228,122	3%
Fringe Benefits	98,220	68,467	89,988	94,575	107,292	13%
Contractual Services	73,206	71,336	80,111	90,813	104,317	15%
Other Operating	48,290	60,460	41,466	28,900	53,025	83%
Charges for County Services	67,149	74,299	69,387	79,995	81,237	2%
Capital	114,829	84,062	121,652	112,928	102,600	-9%
Department Total:	593,508	561,100	631,166	628,233	676,593	8%
Department Position Total:	2,816	2,816	2,819	2,904	3,086	6%
General Government Improvement Fund						
Capital	4,163	5,004	3,233	14,531	15,734	8%
Department Total:	4,163	5,004	3,233	14,531	15,734	8%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	1,501	508	121,517	152,133	1,731	-99%
Department Total:	1,501	508	121,517	152,133	1,731	-99%
Department Position Total:	0	0	0	0	0	0%
Neighborhood and Infrastructure	1,199,995	1,158,681	1,405,968	1,539,592	1,486,350	-3%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23	Proposed 23-24	% Change
Community Action and Human Services						
Salary	28,466	33,477	35,362	45,320	45,063	-1%
Fringe Benefits	10,929	14,088	14,426	18,703	19,731	5%
Court Costs	0	10	0	1	0	-100%
Contractual Services	11,005	11,480	14,355	10,420	26,460	154%
Other Operating	5,819	8,430	11,892	9,696	9,454	-2%
Charges for County Services	2,971	3,139	4,107	3,184	3,190	0%
Grants to Outside Organizations	71,626	88,785	116,985	83,186	82,866	-0%
Capital	343	955	734	185	237	28%
Department Total:	131,159	160,364	197,861	170,695	187,001	10%
Department Position Total:	537	567	618	666	666	0%
Homeless Trust						
Salary	1,485	2,341	2,044	2,043	2,545	25%
Fringe Benefits	708	21	837	837	1,070	28%
Contractual Services	71	65	98	126	101	-20%
Other Operating	410	697	969	559	653	17%
Charges for County Services	524	572	562	569	624	10%
Grants to Outside Organizations	46,965	51,593	59,386	85,539	85,729	0%
Capital	7,672	5,431	382	30	8	-73%
Department Total:	57,835	60,720	64,278	89,703	90,730	1%
Department Position Total:	21	20	20	21	26	24%
Jackson Health System						
Other Operating	213,259	222,563	237,687	263,533	296,092	12%
Department Total:	213,259	222,563	237,687	263,533	296,092	12%
Department Position Total:	0	0	0	0	0	0%
Management and Budget						
Salary	1,054	1,181	1,080	1,325	1,395	5%
Fringe Benefits	402	444	412	452	482	7%
Court Costs	72	92	54	0	0	0%
Contractual Services	7,791	9,873	10,285	0	0	0%
Other Operating	2,306	1,965	1,211	69	69	0%
Charges for County Services	77	87	69	81	81	0%
Grants to Outside Organizations	13,488	9,311	8,286	28,073	29,973	7%
Capital	0	0	0	0	0	0%
Department Total:	25,190	22,953	21,397	30,000	32,000	7%
Department Position Total:	14	13	14	13	14	8%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23	Proposed 23-24	% Change
Public Housing and Community Development						
Salary	17,559	17,215	18,408	22,782	23,671	4%
Fringe Benefits	9,131	7,833	9,247	8,727	9,532	9%
Court Costs	163	68	132	205	210	2%
Contractual Services	43,407	46,015	50,690	48,275	55,159	14%
Other Operating	10,001	15,106	14,819	10,045	46,480	363%
Charges for County Services	10,710	11,584	12,143	12,163	11,452	-6%
Department Total:	90,971	97,821	105,439	102,197	146,504	43%
Department Position Total:	391	391	387	403	403	0%
General Government Improvement Fund						
Capital	9,521	9,230	12,962	9,759	7,490	-23%
Department Total:	9,521	9,230	12,962	9,759	7,490	-23%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	51,269	40,682	35,180	84,846	54,143	-36%
Department Total:	51,269	40,682	35,180	84,846	54,143	-36%
Department Position Total:	0	0	0	0	0	0%
Health and Society Total						
	579,204	614,333	674,804	750,733	813,960	8%
Aviation						
Salary	105,930	108,457	115,305	123,101	128,722	5%
Fringe Benefits	37,930	38,301	41,717	49,886	54,643	10%
Court Costs	103	0	4	287	0	-100%
Contractual Services	96,441	137,712	131,239	152,584	169,967	11%
Other Operating	119,036	92,609	114,978	131,191	149,125	14%
Charges for County Services	91,250	93,958	110,019	113,637	126,953	12%
Capital	1,332	798	1,062	2,849	4,606	62%
Department Total:	452,022	471,835	514,324	573,535	634,016	11%
Department Position Total:	1,432	1,432	1,456	1,482	1,534	4%
Miami-Dade Economic Advocacy Trust						
Salary	1,007	1,010	1,143	1,891	2,151	14%
Fringe Benefits	326	376	456	761	902	19%
Court Costs	0	0	1	0	0	0%
Contractual Services	199	367	703	1,423	1,408	-1%
Other Operating	78	58	196	169	217	28%
Charges for County Services	97	69	79	132	131	-1%
Grants to Outside Organizations	770	42	1,674	3,950	8,275	109%
Capital	0	0	0	0	0	0%
Department Total:	2,477	1,922	4,252	8,326	13,084	57%
Department Position Total:	16	16	19	21	23	10%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23	Proposed 23-24	% Change
Public Housing and Community Development						
Salary	4,075	4,325	4,654	5,803	5,497	-5%
Fringe Benefits	2,165	2,029	2,242	2,216	2,659	20%
Court Costs	2	4	1	2	1	-50%
Contractual Services	801	6,887	9,528	6,798	9,662	42%
Other Operating	56,704	108,239	119,016	67,318	142,156	111%
Charges for County Services	1,933	904	871	950	985	4%
Department Total:	65,680	122,388	136,312	83,087	160,960	94%
Department Position Total:	29	29	30	30	30	0%
Regulatory and Economic Resources						
Salary	2,781	2,883	3,369	3,852	4,511	17%
Fringe Benefits	1,032	1,199	1,229	1,495	1,813	21%
Court Costs	0	0	0	1	1	0%
Contractual Services	-17	58	29	50	68	36%
Other Operating	519	437	520	1,160	881	-24%
Charges for County Services	788	684	629	713	949	33%
Capital	294	1	2	5	5	0%
Department Total:	5,397	5,262	5,778	7,276	8,228	13%
Department Position Total:	40	41	46	44	50	14%
Seaport						
Salary	26,308	12,659	13,548	33,346	37,120	11%
Fringe Benefits	10,911	5,913	10,035	15,174	20,155	33%
Court Costs	6	13	14	14	30	114%
Contractual Services	17,102	9,577	15,375	20,090	23,888	19%
Other Operating	10,476	2,627	12,091	13,074	38,829	197%
Charges for County Services	28,122	20,475	21,262	31,905	34,399	8%
Grants to Outside Organizations	0	0	40	0	0	0%
Capital	-5,676	818	606	13,304	14,321	8%
Department Total:	87,249	52,082	72,971	126,907	168,742	33%
Department Position Total:	461	461	461	518	518	0%
Non-Departmental						
Other Operating	70,519	78,281	138,856	152,220	97,912	-36%
Department Total:	70,519	78,281	138,856	152,220	97,912	-36%
Department Position Total:	0	0	0	0	0	0%
Economic Development Total	683,344	731,770	872,493	951,351	1,082,942	14%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23	Proposed 23-24	% Change
Audit and Management Services						
Salary	3,186	3,250	3,523	4,386	4,472	2%
Fringe Benefits	1,219	1,242	1,318	1,677	1,696	1%
Other Operating	85	102	70	181	247	36%
Charges for County Services	54	58	61	69	45	-35%
Capital	4	3	9	15	15	0%
Department Total:	4,548	4,655	4,981	6,328	6,475	2%
Department Position Total:	38	39	39	45	45	0%
Commission on Ethics and Public Trust						
Salary	1,718	1,880	1,914	2,057	2,150	5%
Fringe Benefits	573	607	665	740	805	9%
Contractual Services	1	4	12	9	10	11%
Other Operating	103	54	68	85	91	7%
Charges for County Services	97	26	34	58	33	-43%
Capital	3	0	3	7	9	29%
Department Total:	2,495	2,571	2,696	2,956	3,098	5%
Department Position Total:	16	16	16	17	17	0%
Communications and Customer Experience						
Salary	8,743	11,433	12,039	13,395	13,894	4%
Fringe Benefits	3,657	3,524	4,867	5,468	5,891	8%
Contractual Services	178	87	89	319	247	-23%
Other Operating	1,446	1,520	1,796	2,286	5,717	150%
Charges for County Services	1,139	1,156	1,255	1,980	1,475	-26%
Capital	304	94	109	130	252	94%
Department Total:	15,467	17,814	20,155	23,578	27,476	17%
Department Position Total:	161	166	169	178	178	0%
Elections						
Salary	16,168	16,587	13,119	17,135	23,133	35%
Fringe Benefits	3,101	3,362	3,638	4,092	4,531	11%
Court Costs	50	50	50	50	50	0%
Contractual Services	2,590	2,980	2,637	2,768	2,933	6%
Other Operating	5,389	4,227	4,493	6,002	9,543	59%
Charges for County Services	6,244	3,976	4,539	7,092	5,498	-22%
Grants to Outside Organizations	45	0	0	0	0	0%
Capital	744	117	32	46	100	117%
Department Total:	34,331	31,299	28,508	37,185	45,788	23%
Department Position Total:	106	106	110	122	134	10%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23	Proposed 23-24	% Change
Finance						
Salary	23,851	24,299	24,393	20,058	20,198	1%
Fringe Benefits	9,821	10,353	10,025	7,794	8,272	6%
Court Costs	37	32	75	92	61	-34%
Contractual Services	1,002	821	1,151	1,157	958	-17%
Other Operating	6,303	7,379	7,131	2,948	3,160	7%
Charges for County Services	3,789	3,917	4,375	3,924	3,635	-7%
Capital	76	0	628	550	54	-90%
Department Total:	44,879	46,801	47,778	36,523	36,338	-1%
Department Position Total:	415	415	424	249	253	2%
Tax Collector						
Salary	0	0	0	14,373	15,511	8%
Fringe Benefits	0	0	0	5,945	6,822	15%
Contractual Services	0	0	0	742	2,180	194%
Other Operating	0	0	0	6,320	5,616	-11%
Charges for County Services	0	0	0	1,948	2,584	33%
Capital	0	0	0	780	655	-16%
Department Total:	0	0	0	30,108	33,368	11%
Department Position Total:	0	0	0	190	204	7%
Human Resources						
Salary	9,357	10,709	12,288	13,797	14,824	7%
Fringe Benefits	3,565	3,973	4,562	5,281	5,702	8%
Court Costs	2	0	0	1	1	0%
Contractual Services	6	-2	69	66	67	2%
Other Operating	133	-194	42	225	475	111%
Charges for County Services	457	466	543	585	582	-1%
Capital	0	2	7	7	117	1571%
Department Total:	13,520	14,954	17,511	19,962	21,768	9%
Department Position Total:	130	130	143	151	157	4%
Information Technology						
Salary	91,815	95,845	99,884	102,793	119,365	16%
Fringe Benefits	30,176	31,955	33,883	36,539	29,843	-18%
Contractual Services	7,967	4,403	6,077	5,845	5,902	1%
Other Operating	65,097	59,316	51,333	56,859	63,292	11%
Charges for County Services	14,189	16,000	15,226	19,700	17,777	-10%
Grants to Outside Organizations	0	0	1	0	0	0%
Capital	2,544	3,925	3,357	4,295	4,255	-1%
Department Total:	211,788	211,444	209,761	226,031	240,434	6%
Department Position Total:	942	942	949	950	953	0%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23	Proposed 23-24	% Change
Inspector General						
Salary	4,967	5,086	5,282	5,942	6,168	4%
Fringe Benefits	1,533	1,640	1,680	1,953	2,189	12%
Court Costs	0	1	0	2	2	0%
Contractual Services	0	78	37	4	4	0%
Other Operating	109	109	126	230	248	8%
Charges for County Services	78	59	57	95	86	-9%
Capital	35	31	44	75	75	0%
Department Total:	6,722	7,004	7,226	8,301	8,772	6%
Department Position Total:	38	40	40	42	42	0%
Internal Services						
Salary	62,889	67,778	59,492	70,528	74,601	6%
Fringe Benefits	25,324	25,964	22,966	28,230	31,043	10%
Court Costs	8	5	40	16	17	6%
Contractual Services	48,424	43,928	55,495	69,565	87,432	26%
Other Operating	68,243	76,426	91,950	89,686	98,346	10%
Charges for County Services	29,136	30,763	28,254	33,406	36,061	8%
Grants to Outside Organizations	0	4	0	0	0	0%
Capital	235	238	136	1,121	1,025	-9%
Department Total:	234,259	245,106	258,333	292,552	328,525	12%
Department Position Total:	970	981	1,005	916	918	0%
Management and Budget						
Salary	6,688	7,165	9,020	12,825	16,785	31%
Fringe Benefits	2,015	2,415	3,176	4,430	5,603	26%
Court Costs	0	0	0	2	2	0%
Contractual Services	0	0	0	5,003	5,213	4%
Other Operating	166	121	449	1,224	1,061	-13%
Charges for County Services	172	318	590	809	870	8%
Capital	47	35	41	71	71	0%
Department Total:	9,088	10,054	13,276	24,364	29,605	22%
Department Position Total:	53	75	97	111	123	11%
Property Appraiser						
Salary	30,078	30,412	31,106	33,924	35,697	5%
Fringe Benefits	11,557	11,996	12,224	13,650	14,636	7%
Court Costs	12	58	43	42	42	0%
Contractual Services	2,981	2,865	3,312	2,738	2,656	-3%
Other Operating	1,520	1,318	690	1,259	1,773	41%
Charges for County Services	2,090	1,974	1,889	2,758	2,879	4%
Capital	135	3,006	21	1,818	2,400	32%
Department Total:	48,373	51,629	49,285	56,189	60,083	7%
Department Position Total:	405	410	410	410	412	0%

APPENDIX B
Expenditures by Category of Spending
(Dollars in thousands)

Strategic Area / Department	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23	Proposed 23-24	% Change
General Government Improvement Fund						
Capital	5,003	8,391	4,432	18,670	23,702	27%
Department Total:	5,003	8,391	4,432	18,670	23,702	27%
Department Position Total:	0	0	0	0	0	0%
Non-Departmental						
Other Operating	75,647	118,170	174,956	231,077	148,550	-36%
Department Total:	75,647	118,170	174,956	231,077	148,550	-36%
Department Position Total:	0	0	0	0	0	0%
Strategic Procurement						
Salary	0	0	0	12,152	13,010	7%
Fringe Benefits	0	0	0	4,361	5,014	15%
Contractual Services	0	0	0	310	496	60%
Other Operating	0	0	0	963	1,157	20%
Charges for County Services	0	0	0	1,755	1,355	-23%
Department Total:	0	0	0	19,541	21,032	8%
Department Position Total:	0	0	0	132	132	0%
General Government Total	706,120	769,892	838,898	1,033,365	1,035,014	0%
All Strategic Areas						
Salary	2,175,119	2,281,805	2,441,977	2,621,154	2,802,604	7%
Fringe Benefits	961,795	951,292	1,047,589	1,147,369	1,282,986	12%
Court Costs	709	719	880	1,887	1,619	-14%
Contractual Services	607,991	670,681	750,845	840,044	953,933	14%
Other Operating	1,221,813	1,319,061	1,781,921	1,995,355	1,963,765	-2%
Charges for County Services	485,634	499,420	517,169	607,955	645,221	6%
Grants to Outside Organizations	166,759	182,015	222,262	243,249	249,406	3%
Capital	229,120	184,579	225,520	274,499	280,215	2%
Minus Adjustments for Interagency Transfers	752,237	759,074	1,143,305	1,014,166	895,615	-12%
Grand Total:	5,096,703	5,330,498	5,844,858	6,717,346	7,284,134	8%
Department Total:	28,418	28,623	29,345	30,050	30,805	3%

APPENDIX C: COUNTYWIDE GENERAL FUND REVENUE
(in thousands of dollars)

REVENUE SOURCE	Net 2023-24 Proposed
TAXES	
General Property Tax	\$ 1,850,302
Local Option Gas Tax	33,667
Ninth Cent Gas Tax	<u>11,379</u>
Subtotal	1,895,348
BUSINESS TAXES	
Business Taxes	<u>2,194</u>
Subtotal	2,194
INTERGOVERNMENTAL REVENUES	
State Sales Tax	109,939
State Revenue Sharing	88,429
Gasoline and Motor Fuels Tax	13,325
Alcoholic Beverage License	1,072
Secondary Roads	500
Race Track Revenue	510
State Insurance Agent License Fees	<u>729</u>
Subtotal	214,504
CHARGES FOR SERVICES	
Sheriff and Police Fees	<u>1,419</u>
Subtotal	1,419
INTEREST INCOME	
Interest	<u>16,059</u>
Subtotal	16,059

APPENDIX C: COUNTYWIDE GENERAL FUND REVENUE
(in thousands of dollars)

REVENUE SOURCE	Net 2023-24 Proposed
OTHER	
Administrative Reimbursements	55,312
Miscellaneous	<u>11,529</u>
Subtotal	<u>66,841</u>
TRANSFERS	
Transfers	<u>27,177</u>
Subtotal	27,177
CASH CARRYOVER	
Cash Carryover	<u>57,172</u>
Subtotal	57,172
TOTAL	<u><u>\$2,280,714</u></u>

**APPENDIX D: UNINCORPORATED MUNICIPAL SERVICE AREA
GENERAL FUND REVENUE
(in thousands of dollars)**

REVENUE SOURCE	Net 2023-24 Proposed
TAXES	
General Property Tax	\$ 204,355
Utility Tax	112,599
Communications Tax	<u>27,543</u>
Subtotal	<u>344,497</u>
BUSINESS TAXES	
Business Taxes	<u>4,075</u>
Subtotal	<u>4,075</u>
INTERGOVERNMENTAL REVENUES	
State Sales Tax	129,058
State Revenue Sharing	48,210
Alcoholic Beverage License	<u>179</u>
Subtotal	<u>177,447</u>
CHARGES FOR SERVICES	
Sheriff and Police Fees	<u>2,129</u>
Subtotal	<u>2,129</u>
INTEREST INCOME	
Interest	<u>4,264</u>
Subtotal	<u>4,264</u>
OTHER	
Administrative Reimbursements	14,703
Miscellaneous	<u>451</u>
Subtotal	<u>15,154</u>

**APPENDIX D: UNINCORPORATED MUNICIPAL SERVICE AREA
GENERAL FUND REVENUE
(in thousands of dollars)**

REVENUE SOURCE	Net 2023-24 Proposed
TRANSFERS	
Transfers	14,203
Subtotal	<u>14,203</u>
CASH CARRYOVER	
Cash Carryover	55,794
Subtotal	<u>55,794</u>
TOTAL	<u><u>\$617,563</u></u>

APPENDIX E: COUNTYWIDE NON-DEPARTMENTAL EXPENDITURES
By Strategic Area
(in thousands of dollars)

STRATEGIC AREA	2023-24 Proposed Budget
PUBLIC SAFETY	
Court Care Program (YWCA)	\$ 340
DUI Toxicology Contract	1,155
Public Safety Community-based Organizations	1,609
State Department of Juvenile Justice	6,416
Subtotal	9,520
TRANSPORTATION	
Transportation Infrastructure Improvement District (TIID)	\$ 32,753
Reimbursement of Sixth-Cent LOGT to Municipalities	6,138
Subtotal	38,891
RECREATION AND CULTURE	
Miami Garden Jazz Festival	\$ 500
Miami Marathon (LTF Triathlon Series, LLC)	25
Orange Blossom Classic	500
Orange Bowl Committee	500
Country Fest	250
Homestead Miami Speedway	400
Juneteenth Festival	1,500
Hometown Heroes (Miami Foundation)	350
Homestead Sports Complex	1,000
Ludlam Trail District	2,335
Recreation and Culture Community-based Organizations	280
Subtotal	7,640
NEIGHBORHOOD AND INFRASTRUCTURE	
Comprehensive Planning Assessment	\$ 100
Blasting Fund	1,000
South Florida Regional Planning Council	631
Subtotal	1,731

APPENDIX E: COUNTYWIDE NON-DEPARTMENTAL EXPENDITURES
By Strategic Area
(in thousands of dollars)

STRATEGIC AREA	2023-24 Proposed Budget
HEALTH AND SOCIETY	
Alliance for Aging	\$ 220
Child Care Center Trust	30
Child Protection Team (University of Miami)	175
Community-based Organizations, including Food Programs	16,577
Community Needs Based Survey	100
Friendship Circle of Miami	500
Gran Via Senior Meals Program	175
Families Forward Childcare	3,000
Miami-Dade Thrive Scholarship	750
Grant Match Reserve:	
Shutter Program Match	117
Redland Immigrant Match	118
Health Council of South Florida	33
Miami-Dade Age-Friendly Initiative (Health Foundation of South Florida)	50
Public Guardianship	2,728
South Florida Behavioral Network	1,000
TPS Partners (Catholic Legal Services, Archdiocese of Miami, Inc)	1,000
Inmate Medical	1,300
Medicaid	60,223
Medicaid Reimbursement from Public Health Trust	(33,953)
Subtotal	54,143
ECONOMIC DEVELOPMENT	
Employ Miami-Dade Program (NANA and SantLa)	\$ 700
CRA Studies	200
High Impact Film Fund Program	2,500
Mom and Pop Business Grants	1,170
Summer Youth Employment Program	1,000
Summer Youth Employment Program for Charter Schools Children's Trust	250
Black Business Month	250
Targeted Jobs Incentive Fund (TJIF) & Qualified Targeted Industry (QTI)	4,300
Tax Increment Financing	82,916
Subtotal	93,286

APPENDIX E: COUNTYWIDE NON-DEPARTMENTAL EXPENDITURES
By Strategic Area
(in thousands of dollars)

STRATEGIC AREA	2023-24 Proposed Budget
GENERAL GOVERNMENT	
Accidental Death Insurance	\$ 137
Activation Reserve	150
Community Redevelopment Agency and Other Studies	300
Community-based Organizations Discretionary Reserve	4,355
Contingency Reserve	5,000
Mayor's CBO Discretionary Reserve	335
Employee Advertisements	195
Employee Awards	234
Employee Background Checks	62
Employee Physicals	1,170
Employee Training and Development	300
External Audits	800
FIU Apprenticeship Program	350
Naming Rights Payments:	
Naming Rights Payment to BPL	2,000
Transfer to Anti-Gun Violence and Prosperity Initiative	2,750
Future Services Reserve	5,398
General Publicity	78
In-Kind Services Reserve	155
Interpreter Services	23
IT Funding Model Distribution	50,885
Long Term Disability Insurance	1,170
Management Consulting	1,014
Memberships in Local, State, and National Organizations	585
Miscellaneous Operating	235
Outside Legal Services	1,185
Outside Printing	78
Prior Year Encumbrances	1,125
Emergency Contingency Reserve	5,000
Promotional Items	78
Property Damage Insurance	3,652
Public Campaign Financing	86
Quality Neighborhood Improvement Bond Program Debt	62
Radio Public Information	117
Save Our Seniors Homeowners Relief Fund	2,790
Tax Equalization Reserve	2,250
Technology Initiatives:	
Technology Foundations of the Americas - eMerge	400
Innovation Academy	120
Wage Adjustment, FRS, Separation, and Energy Reserve	24,170
Subtotal	118,794
TOTAL	<u>\$ 324,005</u>

**APPENDIX F: UNINCORPORATED MUNICIPAL SERVICE AREA
NON-DEPARTMENTAL EXPENDITURES
By Strategic Area
(in thousands of dollars)**

STRATEGIC AREA	2023-24 Proposed Budget
ECONOMIC DEVELOPMENT	
Tax Increment Financing	\$ 4,626
Subtotal	<u>4,626</u>
GENERAL GOVERNMENT	
Accidental Death Insurance	\$ 38
Employee Advertisements	55
Employee Awards	66
Employee Background Checks	18
Employee Physicals	330
General Publicity	22
Interpreter Services	7
IT Funding Model Distribution	13,526
Long Term Disability Insurance	330
Management Consulting	286
Memberships in Local, State, and National Organizations	165
Miscellaneous Operating	65
Outside Legal Services	315
Outside Printing	22
Prior Year Encumbrances	375
Promotional Items	22
Property Damage Insurance	971
Public Campaign Financing	24
Quality Neighborhood Improvement Bond Program Debt	3,826
Radio Public Information Program	33
Save Our Seniors Homeowners Relief Fund	310
Tax Equalization Reserve	250
Wage Adjustment, FRS, Separation, and Energy Reserve	8,700
Subtotal	<u>29,756</u>
TOTAL	<u><u>\$ 34,382</u></u>

APPENDIX G: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Total
County Bonds/Debt									
2011 Sunshine State Financing	767	0	0	0	0	0	0	0	767
Aviation 2016 Commercial Paper	170,000	0	0	0	0	0	0	0	170,000
Aviation 2021 Commercial Paper	168,464	31,536	0	0	0	0	0	0	200,000
Aviation Revenue Bonds	256,892	16,431	121	449	0	0	0	0	273,893
BBC GOB Financing	801,314	269,874	163,345	89,434	51,200	13,585	6,690	7,730	1,403,172
CIIP Program Bonds	178,267	0	0	0	0	0	0	0	178,267
CIIP Program Financing	0	225,388	301,753	216,709	119,766	66,382	50,211	226,717	1,206,926
Capital Asset Series 2007 Bonds	1,788	0	0	0	0	0	0	0	1,788
Capital Asset Series 2010 Bonds	2,234	0	0	0	0	0	0	0	2,234
Capital Asset Series 2013A Bonds	806	0	0	0	0	0	0	0	806
Capital Asset Series 2016 Bonds	271	0	0	0	0	0	0	0	271
Capital Asset Series 2020C Bonds	41,184	0	0	0	0	0	0	0	41,184
Capital Asset Series 2022A Bonds	67,885	0	0	0	0	0	0	0	67,885
Capital Funds Financing Program	750	1,500	1,368	0	0	0	0	0	3,618
Court Facilities Bond Series 2014	1,701	0	0	0	0	0	0	0	1,701
Double-Barreled GO Bonds	30,900	0	0	0	0	0	0	0	30,900
Fire Lease Program	10,800	0	0	0	0	0	0	0	10,800
Future Financing	103,803	992,598	1,320,630	909,921	999,583	1,371,380	1,041,435	2,381,249	9,120,599
Future Solid Waste Disp. Notes/Bonds	3,684	66,777	55,384	50,646	72,304	53,143	39,279	144,650	485,867
Future Subordinate Debt	0	0	1,500	1,500	155,198	195,517	155,172	240,968	749,855
Future WASD Revenue Bonds	21,777	325,520	387,348	480,371	395,054	340,606	373,301	957,715	3,281,692
JMH General Obligation Bonds	8,000	0	0	0	0	0	0	0	8,000
Lease Financing - County Bonds/Debt	415,843	130,150	92,330	57,058	54,353	60,498	49,736	2,174	862,141
Ojus Revenue Bond Sold	9,230	0	0	0	0	0	0	0	9,230
People's Transportation Plan Bond Program	1,098,179	614,384	570,769	466,282	296,116	300,013	230,419	112,500	3,688,662
Quality Neighborhood Improvement Program (QNIP) Bond Proceeds	33,971	10,000	0	0	0	0	0	0	43,971
Seaport Bonds/Loans	298,248	100	0	0	0	0	0	0	298,348
Seaport Revenue Bonds 2013	15	0	0	0	0	0	0	0	15
Series 2018 Equipment Lease	15,500	0	0	0	0	0	0	0	15,500
Solid Waste System Rev. Bonds Series 2005	63,635	0	0	0	0	0	0	0	63,635
Special Obligation Bond Series 2005	5,000	0	0	0	0	0	0	0	5,000
State Revolving Loan Wastewater Program	64,171	0	0	0	0	0	0	0	64,171
Tenant Financing	0	2,217	2,217	2,217	2,217	4,432	0	0	13,300
WASD Revenue Bonds Sold	1,398,846	0	0	0	0	0	0	0	1,398,846
WASD Subordinate Debt Sold	290,000	0	0	0	0	0	0	0	290,000
WIFIA Loan	133,519	112,575	193,107	170,905	109,752	126,233	123,565	115,712	1,085,368
Total	5,697,444	2,799,050	3,089,872	2,445,492	2,255,543	2,531,789	2,069,808	4,189,415	25,078,412
County Proprietary Operations									
Aviation Operating Funds	2,172	0	0	0	0	0	0	0	2,172
Aviation Passenger Facility Charge	51,895	21,559	36,036	33,703	14,331	0	0	0	157,524
Aviation Revenues	21,062	29,456	2,644	1,927	855	6,738	0	0	62,682
Biscayne Bay Envir. Trust Fund	0	1,000	1,000	1,000	1,000	1,000	1,000	0	6,000
Board and Code Coordination Reserve	1,695	0	0	0	0	0	0	0	1,695
Causeway Toll Revenue	24,889	15,316	19,227	5,697	2,481	2,081	1,590	0	71,281

APPENDIX G: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Total
Claims Construction Fund	3,926	5,470	0	0	0	0	0	0	9,396
Clerk of the Courts Operating Revenue	164	0	45	60	290	130	120	220	1,029
Collections Operating Maintenance	471	447	61	0	76	0	0	248	1,303
DERM Operating Non - USF	30	261	0	0	0	0	0	0	291
DERM Operating Reserves	2,800	0	0	0	0	0	0	0	2,800
Disposal Operating Maintenance	75	73	62	0	0	0	0	0	210
FUMD Work Order Fund	410	0	0	0	0	0	0	0	410
Fire Hydrant Fund	13,936	2,600	2,828	2,856	2,885	2,914	2,943	2,943	33,905
Fire Rescue Revenues	0	2,162	0	0	0	0	0	0	2,162
General Construction Overhead	2,504	0	0	0	0	0	0	0	2,504
Improvement Fund	14,345	1,989	32,251	12,993	10,089	0	0	0	71,667
Peoples Transportation Plan Capital Reserve Fund	175,891	11,133	2,786	1,585	0	0	0	0	191,395
RER Building Proprietary Revenues	6,565	0	0	0	0	0	0	0	6,565
Reserve Maintenance Fund	115,757	134,479	25,000	25,000	25,000	25,000	25,000	0	375,236
Seaport Revenues	274	435	412	460	212	0	0	0	1,793
Tax Collector Revenues	0	400	375	0	0	0	0	0	775
WASD Project Fund	16,168	1,036	860	0	0	0	0	0	18,064
Waste Collection Operating Fund	1,815	4,430	2,504	1,990	0	0	0	11,057	21,796
Waste Disposal Operating Fund	19,381	5,945	2,303	1,021	3,620	684	1,233	34,293	68,480
Wastewater Renewal Fund	391,287	65,677	81,458	55,001	55,001	55,001	55,001	55,001	813,427
Wastewater Special Construction Fund	28,683	11,084	15,769	8,877	5,232	3,766	2,755	200	76,366
Water Renewal and Replacement Fund	220,687	47,402	40,000	45,000	45,000	45,000	45,000	45,000	533,089
Water Special Construction Fund	12,128	200	200	200	200	200	200	200	13,528
Total	1,129,010	362,554	265,821	197,370	166,272	142,514	134,842	149,162	2,547,545

Federal Government

American Rescue Plan Act (ARPA)	434	183	183	0	0	0	0	0	800
Army Corps of Engineers	177,894	0	0	0	0	0	0	0	177,894
CDBG Reimbursement	1,389	332	100	0	0	0	0	0	1,821
Capital Funds Program (CFP) - 717	7,424	0	0	0	0	0	0	0	7,424
Capital Funds Program (CFP) - 718	11,553	0	0	0	0	0	0	0	11,553
Capital Funds Program (CFP) - 719	11,445	0	0	0	0	0	0	0	11,445
Capital Funds Program (CFP) - 720	9,110	2,300	0	0	0	0	0	0	11,410
Capital Funds Program (CFP) - 721	4,040	3,064	2,833	0	0	0	0	0	9,937
Capital Funds Program (CFP) - 722	1,001	3,039	3,364	2,898	1,000	0	0	0	11,302
FDOT 2017 TAP	0	0	0	314	314	0	0	0	628
FEMA Hazard Mitigation Grant	4,774	1,682	3,622	0	0	0	0	0	10,078
FEMA Reimbursements	1,211	147	0	0	0	0	0	0	1,358
FTA 20005(b) - Pilot Program for TOD Planning Discretionary Grant	688	1,145	512	0	0	0	0	0	2,345
FTA 5307 - Transfer	4,375	400	400	400	400	1,000	848	0	7,823
FTA 5307 - Urbanized Area Formula Grant	85,835	124,639	331,842	465,723	394,421	294,171	168,245	50,500	1,915,376
FTA 5309 - Discretionary Grant	98,958	4,105	0	0	0	0	0	0	103,063
FTA 5309 - Formula Grant	1,036	0	0	0	0	0	0	0	1,036
FTA 5324 - Public Transportation Emergency Relief	0	250	250	250	250	0	0	0	1,000
FTA 5337 - State of Good Repair Formula Grant	33,498	44,585	45,700	46,842	48,013	49,214	50,444	0	318,296

APPENDIX G: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Total
FTA 5339 - Bus & Bus Facility Formula Grant	20,966	5,107	5,134	5,265	5,399	6,432	5,668	0	53,971
FTA 5339(b) - Bus & Bus Facilities Discretionary Grant	11,144	0	1,500	0	0	0	0	0	12,644
FTA 5339(c) - Bus & Bus Facilities Lo/No Emission Discretionary Grant	2,357	4,750	0	0	0	0	0	0	7,107
Federal Aviation Administration	106,322	10,555	15,764	12,190	28,928	47,569	20,268	0	241,596
HOMES Plan	7,900	2,100	0	0	0	0	0	0	10,000
HOMES Plan - City of Miami	8,000	0	0	0	0	0	0	0	8,000
Hope VI Grant	4,063	0	0	0	0	0	0	0	4,063
PHCD Operating Revenue	0	535	316	200	234	239	0	0	1,524
Replacement Housing Factor (RHF)	1,909	0	0	0	0	0	0	0	1,909
Transportation Security Administration Funds	107,070	784	0	0	0	0	0	0	107,854
US DOT	7,617	10,292	10,292	14,760	8,802	16,211	0	0	67,974
US Department of Agriculture	9,833	0	0	0	0	0	0	0	9,833
US Department of Environmental Protection Agency	1,868	132	0	0	0	0	0	0	2,000
US Department of Homeland Security	2,196	366	301	0	0	0	0	0	2,863
Urban Area Security Initiative Grant	670	0	0	0	0	0	0	0	670
Total	746,580	220,492	422,113	548,842	487,761	414,836	245,473	50,500	3,136,597
Impact Fees/Exactions									
Developer Fees/Donations	0	600	0	0	0	0	0	0	600
Fire Impact Fees	27,713	24,995	22,722	5,718	7,705	5,838	25,508	0	120,199
Hialeah Reverse Osmosis Plant Construction Fund	8,030	0	0	0	0	0	0	0	8,030
Park Impact Fees	75,617	8,290	0	0	0	0	0	0	83,907
Police Impact Fees	10,702	3,250	600	0	0	0	0	0	14,552
Road Impact Fees	887,397	129,350	98,371	118,818	77,984	151,777	0	0	1,463,697
Wastewater Connection Charges	176,588	16,644	5,841	4,908	0	0	0	0	203,981
Water Connection Charges	31,979	4,831	2,487	1,682	1,504	0	0	0	42,483
Total	1,218,026	187,960	130,021	131,126	87,193	157,615	25,508	0	1,937,449
Non-County Sources									
City of Aventura Contribution	4,000	0	0	0	0	0	0	0	4,000
City of Coral Gables Park & Mobility Impact Fees	2,460	2,460	2,460	0	0	0	0	0	7,380
City of Miami Beach Contribution	8,625	1,000	0	0	0	5,304	0	0	14,929
City of Miami Contribution	681	0	0	0	0	0	0	0	681
City of Miami Park Impact Fees	10,942	3,771	2,528	0	0	0	0	0	17,241
City of North Miami Beach	48	0	0	0	0	0	0	0	48
CreARTE Grant	100	0	0	0	0	0	0	0	100
Developer Contribution	2,310	0	0	0	0	0	0	0	2,310
Downtown Development Authority	100	0	0	0	0	0	0	0	100
Florida City Contribution	4,823	0	0	0	0	0	0	0	4,823
Knight Foundation Grant	87	297	2,296	0	0	0	0	0	2,680
Miscellaneous Revenues	325	0	0	0	0	0	0	0	325
Private Donations	0	400	880	4,620	0	0	0	0	5,900
USDOT Build Program	16,212	8,699	5,792	3,801	0	0	0	0	34,504
Village of Palmetto Bay Contribution	305	95	0	0	0	0	0	0	400
Village of Pinecrest Contribution	205	95	0	0	0	0	0	0	300

APPENDIX G: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Total
Total	51,223	16,817	13,956	8,421	0	5,304	0	0	95,721
Other County Sources									
Affordable Housing Trust	33,035	0	0	0	0	0	0	0	33,035
Animal Services Trust Fund	28	0	0	0	0	0	0	0	28
Beach Renourishment Fund	9,000	0	0	0	0	0	0	0	9,000
Charter County Transit System Surtax	115,569	39,290	3,118	1,200	1,200	693	0	0	161,070
Convention Development Tax Funds	0	750	0	0	0	0	0	0	750
Environmentally Endangered Land Funds	24,000	0	0	0	0	0	0	0	24,000
Fire Rescue Taxing District	27,941	5,267	2,625	2,050	2,050	2,050	2,050	0	44,033
General Fund	17,000	565	0	0	0	0	0	0	17,565
General Government Improvement Fund (GGIF)	44,430	47,652	0	0	0	0	0	0	92,082
Homeless Trust Capital Reserves	4,826	1,568	730	780	580	160	0	0	8,644
ISD Fleet Revenue	2,960	0	0	0	0	0	0	0	2,960
ISD Service Fees	0	5,285	0	0	0	0	0	0	5,285
IT Funding Model	7,431	7,928	0	0	0	0	0	0	15,359
ITD Service Fees	57,159	10,656	9,932	9,948	9,965	9,980	0	0	107,640
Law Enforcement Trust Fund (LETF)	1,402	0	0	0	0	0	0	0	1,402
MDEAT Operating Revenues	1,000	1,000	0	0	0	0	0	0	2,000
Miami-Dade Library Taxing District	51,377	7,502	4,108	6,460	741	110	230	1,290	71,818
Miami-Dade Rescue Plan	4,594	1,406	0	0	0	0	0	0	6,000
Miami-Dade Rescue Plan Fund	788	5,906	0	0	0	0	0	0	6,694
PROS Chapman Field Trust Fund	1,044	0	0	0	0	0	0	0	1,044
PROS Departmental Trust Fund	13,174	285	0	0	0	0	0	0	13,459
PROS Miscellaneous Trust Fund	143	0	0	0	0	0	0	0	143
PROS Operating Revenue	1,151	269	356	0	0	0	0	0	1,776
Parking Revenues	3,000	0	0	0	0	0	0	0	3,000
Police Operating Revenue	383	4,483	0	0	0	0	0	0	4,866
Property Appraiser Operating Revenue	2,889	0	0	0	0	0	0	0	2,889
RER Operating Revenue	3,948	2,369	557	674	291	0	0	0	7,839
Southeast Overtown Park West CRA	500	0	0	0	0	0	0	0	500
Special Taxing District	1,054	184	156	206	373	165	0	0	2,138
Stormwater Utility	39,397	16,476	27,519	26,407	22,760	18,176	17,480	0	168,215
Transit Operating Revenues	4,785	2,070	2,005	280	0	0	0	0	9,140
Utility Service Fee	8,080	19,065	8,125	1,625	1,471	3,397	21,000	14,525	77,288
Total	482,088	179,976	59,231	49,630	39,431	34,731	40,760	15,815	901,662
State of Florida									
Documentary Stamp Surtax	4,000	2,000	0	0	0	0	0	0	6,000
Economic Development Transportation Fund 2017	5,993	0	0	0	0	0	0	0	5,993
FDOT 2016 SUN Trail	0	0	0	4,000	4,000	0	0	0	8,000
FDOT Funds	271,554	117,981	162,268	270,973	229,802	173,557	156,997	86,000	1,469,132
FDOT Reimbursement	12,973	4,143	4,267	4,395	4,527	4,663	0	0	34,968
FDOT-County Incentive Grant Program	18,795	2,000	205	0	0	0	0	0	21,000
Florida Boating Improvement Fund	4,497	600	0	0	0	0	0	0	5,097
Florida Department of Environmental Protection	19,205	1,672	1,800	4,400	1,100	8,000	0	0	36,177
Florida Department of State	50	0	0	0	0	0	0	0	50

APPENDIX G: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Total
Florida Department of State - Library and Information Services Grant	500	0	0	0	0	0	0	0	500
Florida Inland Navigational District	3,625	1,474	100	100	100	100	100	0	5,599
Resilient Florida Grant Program	1,268	12,770	9,445	5,400	0	0	0	0	28,883
State of Florida African-American Cultural and Historical Grant Program	0	1,000	0	0	0	0	0	0	1,000
State of Florida Cultural Facilities Grant Program	0	1,000	0	0	0	0	0	0	1,000
State of Florida Grant	0	2,600	0	0	0	0	0	0	2,600
Total	342,460	147,240	178,085	289,268	239,529	186,320	157,097	86,000	1,625,999
Gas Tax									
Capital Impr. Local Option Gas Tax	205	20,405	20,915	21,438	21,974	22,523	23,086	0	130,546
Secondary Gas Tax	51,399	17,502	17,502	17,502	17,502	17,502	0	0	138,909
Total	51,604	37,907	38,417	38,940	39,476	40,025	23,086	0	269,455
Grand Total	9,718,435	3,951,996	4,197,516	3,709,089	3,315,205	3,513,134	2,696,574	4,490,892	35,592,841

APPENDIX H: CAPITAL EXPENDITURE SUMMARY BY STRATEGIC AREA AND DEPARTMENT

(dollars in thousands)

Strategic Area / Department	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Total
Public Safety									
ADMIN OFFICE OF THE COURTS	85,001	51,172	16,087	7,313	0	0	0	0	159,573
CORRECTIONS & REHABILITATION	20,573	14,142	16,744	29,000	59,292	129,500	157,500	77,918	504,669
EMERGENCY MANAGEMENT	156	408	0	0	0	0	0	0	564
FIRE RESCUE	104,044	53,325	75,918	47,908	51,499	37,313	55,558	0	425,565
INFORMATION TECHNOLOGY DEPT	23,814	17,225	15,388	14,885	2,297	1,010	0	0	74,619
MEDICAL EXAMINER	0	3,084	0	0	0	0	0	0	3,084
NON-DEPARTMENTAL	7,203	22,833	1,744	0	0	0	0	0	31,780
POLICE	117,613	62,327	52,976	21,930	17,115	2,760	0	0	274,721
Strategic Area Total	358,404	224,516	178,857	121,036	130,203	170,583	213,058	77,918	1,474,575
Transportation and Mobility									
SEAPORT	0	0	0	0	0	0	0	5,200	5,200
TRANSPORTATION & PUBLIC WORKS	2,395,900	1,327,138	1,434,854	1,464,076	1,151,351	940,295	651,391	393,035	9,758,040
Strategic Area Total	2,395,900	1,327,138	1,434,854	1,464,076	1,151,351	940,295	651,391	398,235	9,763,240
Recreation and Culture									
CULTURAL AFFAIRS	42,680	80,666	152,061	49,527	4,587	1,500	0	0	331,021
LIBRARY	41,862	27,337	26,144	6,119	0	0	0	0	101,462
NON-DEPARTMENTAL	19,344	20,348	7,100	0	0	0	0	0	46,792
PARKS, RECREATION AND OPEN SPACES	288,373	133,392	161,819	203,134	164,663	158,378	71,584	336,599	1,517,942
Strategic Area Total	392,259	261,743	347,124	258,780	169,250	159,878	71,584	336,599	1,997,217
Neighborhood and Infrastructure									
ANIMAL SERVICES	1,968	3,351	0	0	0	0	0	0	5,319
DEPT OF REG & ECON RESOURCES	272,881	37,276	58,442	35,835	22,829	16,150	36,150	3,000	482,563
INFORMATION TECHNOLOGY DEPT	2,500	200	0	0	0	0	0	0	2,700
INTERNAL SERVICES	0	62,698	23,050	0	0	0	0	0	85,748
NON-DEPARTMENTAL	80,537	69,777	2,305	0	0	0	0	0	152,619
SOLID WASTE MANAGEMENT	62,365	83,710	79,594	65,548	77,500	59,093	40,512	201,773	670,095
TRANSPORTATION & PUBLIC WORKS	217,361	27,480	18,060	11,961	7,110	7,126	6,430	0	295,528
WATER AND SEWER	2,494,150	776,120	787,448	795,678	785,494	775,169	759,737	1,419,739	8,593,535
Strategic Area Total	3,131,762	1,060,612	968,899	909,022	892,933	857,538	842,829	1,624,512	10,288,107
Health and Society									
COMM.ACTION & HUMAN SRVC. DPT.	25,499	16,207	21,867	85	0	0	0	0	63,658
HOMELESS TRUST	17,341	11,392	1,877	1,899	975	160	0	0	33,644
INTERNAL SERVICES	66,384	13,295	5,824	0	0	0	0	0	85,503
NON-DEPARTMENTAL	34,491	24,223	0	0	0	0	0	0	58,714
PUBLIC HOUSING & COMMUNITY DEV	101,355	32,028	11,435	2,898	1,000	0	0	0	148,716
Strategic Area Total	245,070	97,145	41,003	4,882	1,975	160	0	0	390,235
Economic Development									
AVIATION	1,121,319	563,801	642,975	586,498	651,540	1,012,873	605,123	1,733,572	6,917,701
DEPT OF REG & ECON RESOURCES	33,926	13,833	6,241	10,400	2,590	2,590	6,690	7,730	84,000
INTERNAL SERVICES	1,198	600	0	0	0	0	0	0	1,798
MIAMI-DADE ECONOMIC ADVOCACY TRUST	1,000	1,000	0	0	0	0	0	0	2,000
SEAPORT	340,390	504,968	528,687	262,872	270,020	196,700	286,354	465,177	2,855,168
Strategic Area Total	1,497,833	1,084,202	1,177,903	859,770	924,150	1,212,163	898,167	2,206,479	9,860,667

APPENDIX H: CAPITAL EXPENDITURE SUMMARY BY STRATEGIC AREA AND DEPARTMENT

(dollars in thousands)

Strategic Area / Department	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Total
General Government									
COMMUNICATIONS & CUSTOMER EXPERIENCE	3,389	2,858	0	0	0	0	0	0	6,247
ELECTIONS	2,140	11,677	2,915	0	0	0	0	0	16,732
INFORMATION TECHNOLOGY DEPT	59,733	15,389	29,575	22,339	13,084	13,850	0	0	153,970
INTERNAL SERVICES	75,319	130,555	168,665	94,685	29,318	0	0	0	498,542
MANAGEMENT AND BUDGET	2,657	12,692	9,442	0	0	0	0	0	24,791
NON-DEPARTMENTAL	478,092	177,425	111,845	88,704	96,432	105,063	50,086	3,684	1,111,331
PROPERTY APPRAISAL	3,778	2,100	468	54	12	0	0	0	6,412
TAX COLLECTOR	0	400	375	0	0	0	0	0	775
Strategic Area Total	625,108	353,096	323,285	205,782	138,846	118,913	50,086	3,684	1,818,800
Grand Total	8,646,336	4,408,452	4,471,925	3,823,348	3,408,708	3,459,530	2,727,115	4,647,427	35,592,841

APPENDIX I: 2023-24 CAPITAL BUDGET

(dollars in thousands)

	-----2023-24-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	23-24 Total	Future	Projected Total Cost
Public Safety									
<u>CORRECTIONS & REHABILITATION</u>									
COMMUNICATIONS INFRASTRUCTURE EXPANSION	1,171	379	0	0	0	0	379	2,000	3,550
DETENTION FACILITY - REPLACEMENT	629	1,000	0	0	0	0	1,000	445,954	447,583
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - ELEVATOR REFURBISHMENT	1,256	244	0	0	0	0	244	0	1,500
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - FACILITY ROOF REPLACEMENTS	4,506	20	0	0	0	0	20	0	4,526
INFRASTRUCTURE IMPROVEMENTS - TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - FACILITY ROOF REPLACEMENTS	3,859	441	0	0	0	0	441	0	4,300
INFRASTRUCTURE IMPROVEMENTS - CORRECTIONAL FACILITIES SYSTEMWIDE	9,152	12,058	0	0	0	0	12,058	22,000	43,210
Department Total	20,573	14,142	0	0	0	0	14,142	469,954	504,669
<u>EMERGENCY MANAGEMENT</u>									
OFFICE RENOVATIONS	156	0	0	0	0	408	408	0	564
Department Total	156	0	0	0	0	408	408	0	564
<u>FIRE RESCUE</u>									
FIRE RESCUE - 38' RAPID RESPONSE VESSELS & 36' RAPID RESPONSE VESSEL	1,436	0	0	21	0	20	41	0	1,477
FIRE RESCUE - DEPLOYABLE FLOOD BARRIERS	0	0	320	0	0	320	640	40	680
FIRE RESCUE - ELEVATED GENERATORS	186	0	300	0	0	300	600	0	786
FIRE RESCUE - ENERGY EFFICIENCY PROJECTS	10,700	100	0	0	0	0	100	0	10,800
FIRE RESCUE - FLEET SHOP	742	1,390	0	0	0	0	1,390	30,462	32,594
FIRE RESCUE - HEADQUARTERS BUILDING HARDENING	1,376	0	0	14	0	0	14	0	1,390
FIRE RESCUE - INFRASTRUCTURE IMPROVEMENT PROGRAM	11,547	0	0	5	0	3,958	3,963	150,250	165,760
FIRE RESCUE - MISCELLANEOUS CAPITAL PROJECTS	3,375	0	0	0	0	2,600	2,600	13,000	18,975
FIRE RESCUE - RADIO COVERAGE AND EQUIPMENT (2022)	33,779	9,299	0	0	0	0	9,299	6,922	50,000
FIRE RESCUE - SOLAR INSTALLATIONS	0	0	0	0	0	30	30	370	400
FIRE RESCUE - STATION 18 (NORTH MIAMI)	5,687	0	0	0	0	4,908	4,908	5,400	15,995
FIRE RESCUE - STATION 27 (NORTH BAY VILLAGE)	0	0	0	0	0	0	0	7,425	7,425
FIRE RESCUE - STATION 41 (WESTWOOD LAKE) PERMANENT	638	0	0	0	0	0	0	6,828	7,466
FIRE RESCUE - STATION 67 (ARCOLA)	15	0	0	0	0	0	0	6,530	6,545
FIRE RESCUE - STATION 68 (DOLPHIN)	7,622	0	0	0	0	2,000	2,000	0	9,622
FIRE RESCUE - STATION 71 (EUREKA) TEMPORARY	3,535	0	0	0	0	3,240	3,240	0	6,775
FIRE RESCUE - STATION 72 (FLORIDA CITY)	635	0	0	0	0	6,964	6,964	5,491	13,090
FIRE RESCUE - STATION 74 (PALMETTO BAY SOUTH)	783	0	0	0	0	3,843	3,843	6,531	11,157
FIRE RESCUE - STATION 75 (BEACON LAKES)	2,439	0	0	0	0	0	0	7,200	9,639
FIRE RESCUE - STATION 79 (AMERICAN DREAM MALL)	0	0	0	0	0	1,400	1,400	7,693	9,093
FIRE RESCUE - STATION 80 (GRAHAM DEVELOPMENT)	0	0	0	0	0	0	0	8,818	8,818
FIRE RESCUE - TRAFFIC SIGNAL INTERRUPTERS	680	0	0	0	0	20	20	0	700
FIRE RESCUE - UHF RADIO SYSTEM UPDATE (2018)	12,500	3,000	0	0	0	0	3,000	0	15,500
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE - HAULOVER LIFEGUARD HEADQUARTERS REPAIR	838	1,992	0	0	0	0	1,992	0	2,830
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE - LIFEGUARD TOWER REPLACEMENTS	1,077	312	0	0	0	0	312	1,043	2,432
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE FACILITY	2,138	4,363	0	0	0	0	4,363	2,335	8,836
PORT SECURITY GRANT PROGRAM	2,066	0	0	340	0	376	716	403	3,185
WIND RETROFIT OF FIRE STATIONS	250	0	0	1,607	0	283	1,890	1,455	3,595
Department Total	104,044	20,456	620	1,987	0	30,262	53,325	268,196	425,565
<u>INFORMATION TECHNOLOGY DEPT</u>									
800 MHZ PUBLIC SAFETY RADIO SITES - DEPLOYMENT	7,337	0	0	0	0	1,139	1,139	4,209	12,685
COMPUTER-AIDED DISPATCH (CAD) - UPDATE	4,603	222	0	0	0	0	222	0	4,825
COURT CASE MANAGEMENT SYSTEM (CCMS)	11,874	15,464	0	0	0	400	15,864	29,371	57,109
Department Total	23,814	15,686	0	0	0	1,539	17,225	33,580	74,619

APPENDIX I: 2023-24 CAPITAL BUDGET

(dollars in thousands)

	-----2023-24-----								
	Prior	Bonds	State	Federal	Gas	Other	23-24	Future	Projected
	Years				Tax		Total		Total Cost
<u>ADMIN OFFICE OF THE COURTS</u>									
ADDITIONAL COURTROOMS AND ADMINISTRATION FACILITIES	20,488	22,720	0	0	0	1,500	24,220	2,010	46,718
COURT FACILITIES REPAIRS AND RENOVATIONS	0	0	0	0	0	500	500	0	500
INFRASTRUCTURE IMPROVEMENTS - CHILDREN'S COURTHOUSE	1,189	512	0	0	0	0	512	0	1,701
INFRASTRUCTURE IMPROVEMENTS - COURT FACILITIES SYSTEMWIDE	12,324	19,930	0	0	0	0	19,930	4,852	37,106
MENTAL HEALTH DIVERSION FACILITY	51,000	100	0	0	0	0	100	0	51,100
RICHARD E. GERSTEIN JUSTICE BUILDING - INFRASTRUCTURE IMPROVEMENTS	0	5,910	0	0	0	0	5,910	16,538	22,448
Department Total	85,001	49,172	0	0	0	2,000	51,172	23,400	159,573
<u>MEDICAL EXAMINER</u>									
ALTERNATIVE LIGHT SOURCE SYSTEM	0	0	0	0	0	45	45	0	45
AUDIO VISUAL SYSTEM	0	0	0	0	0	345	345	0	345
CASE MANAGEMENT AND LABORATORY INFORMATION SOFTWARE SYSTEM	0	0	0	0	0	2,000	2,000	0	2,000
DIGITAL CAMERA KITS	0	0	0	0	0	263	263	0	263
INFRASTRUCTURE IMPROVEMENTS - MEDICAL EXAMINER FACILITY-WIDE IMPROVEMENTS (BBC-GOB)	0	73	0	0	0	0	73	0	73
MORGUE COOLER - AUTOPSY TRAY REPLACEMENT	0	0	0	0	0	128	128	0	128
MORGUE COOLER - SHELVES REPLACEMENT	0	0	0	0	0	180	180	0	180
STRETCHER REPLACEMENT	0	0	0	0	0	50	50	0	50
Department Total	0	73	0	0	0	3,011	3,084	0	3,084
<u>NON-DEPARTMENTAL</u>									
COMPUTER-AIDED DISPATCH (CAD) AND INTERGRATED SYSTEMS	7,203	3,096	0	0	0	0	3,096	1,744	12,043
DEBT SERVICE - COMPUTER AIDED DISPATCH (CAD) (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	840	840	0	840
DEBT SERVICE - COMPUTER AIDED DISPATCH (CAD) (NEW DEBT 2023)	0	0	0	0	0	455	455	0	455
DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 4 (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	688	688	0	688
DEBT SERVICE - COURT CASE MANAGEMENT SYSTEM (FORMALLY KNOWN AS CJIS) (CAPITAL ASSET SERIES 2022A)	0	0	0	0	0	227	227	0	227
DEBT SERVICE - CRIMINAL JUSTICE INFORMATION SYSTEM (CJIS) (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	786	786	0	786
DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	562	562	0	562
DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	13	13	0	13
DEBT SERVICE - FIRE FLEET SHOPS (NEW DEBT 2023)	0	0	0	0	0	7	7	0	7
DEBT SERVICE - FIRE RESCUE HELICOPTERS (CAPITAL ASSET SERIES 2019A)	0	0	0	0	0	4,390	4,390	0	4,390
DEBT SERVICE - FIRE UHF RADIO SYSTEM (CAPITAL ASSET SERIES 2022A)	0	0	0	0	0	862	862	0	862
DEBT SERVICE - FIRE UHF RADIO SYSTEM (CAPITAL LEASE SERIES 2018)	0	0	0	0	0	1,914	1,914	0	1,914
DEBT SERVICE - FIRE UHF RADIO SYSTEM (NEW DEBT 2023)	0	0	0	0	0	1,300	1,300	0	1,300
DEBT SERVICE - INTEGRATED COMMAND AND COMMUNICATIONS CENTER (CAPITAL ASSET SERIES 2022A)	0	0	0	0	0	126	126	0	126
DEBT SERVICE - NARROWBANDING	0	0	0	0	0	2,019	2,019	0	2,019
DEBT SERVICE - OCEAN RESCUE FACILITY (CAPITAL ASSET SERIES 2022A)	0	0	0	0	0	151	151	0	151
DEBT SERVICE - POLICE 800 MHZ RADIO SYSTEM (CAPITAL ASSET SERIES 2022A)	0	0	0	0	0	1,233	1,233	0	1,233
DEBT SERVICE - POLICE 800 MHZ RADIO SYSTEM (NEW DEBT 2023)	0	0	0	0	0	3,250	3,250	0	3,250
DEBT SERVICE - CLOUD-BASED AUTOMATED FINGERPRINT SYSTEM (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	50	50	0	50
DEBT SERVICE - LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS) (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	31	31	0	31
DEBT SERVICE - LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS) (CAPITAL ASSET SERIES 2022A)	0	0	0	0	0	333	333	0	333
HIALEAH COURTHOUSE ANNUAL EQUIPMENT AND MAINTENANCE	0	0	0	0	0	500	500	0	500
Department Total	7,203	3,096	0	0	0	19,737	22,833	1,744	31,780

APPENDIX I: 2023-24 CAPITAL BUDGET

(dollars in thousands)

	-----2023-24-----						23-24 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
<u>POLICE</u>									
CIVIL PROCESS AUTOMATION	1,436	0	0	0	0	250	250	0	1,686
FORENSIC LABORATORY EQUIPMENT	493	0	0	0	0	48	48	0	541
FORENSIC LABORATORY EQUIPMENT - CLOUD-BASED AUTOMATED FINGERPRINT IDENTIFICATION SYSTEM	1,250	250	0	0	0	0	250	0	1,500
INFRASTRUCTURE IMPROVEMENTS - CONFERENCE/TRAINING ROOMS - UPGRADES AT VARIOUS POLICE FACILITIES (PHASE 2)	197	0	0	0	0	53	53	0	250
INFRASTRUCTURE IMPROVEMENTS - HEADQUARTERS MEDIA AND MEETING ROOM RENOVATION	1,170	0	0	0	0	250	250	0	1,420
INFRASTRUCTURE IMPROVEMENTS - KEYLESS ENTRY (CARD ACCESS) SYSTEMS AT VARIOUS POLICE FACILITIES	365	0	0	0	0	85	85	0	450
INFRASTRUCTURE IMPROVEMENTS - MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE	8,537	989	0	0	0	400	1,389	388	10,314
INFRASTRUCTURE IMPROVEMENTS - MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE - POOL FACILITY REPAIRS	213	257	0	0	0	0	257	0	470
INFRASTRUCTURE IMPROVEMENTS - POLICE FACILITIES SYSTEMWIDE	14,622	22,718	0	0	0	0	22,718	56,691	94,031
INFRASTRUCTURE IMPROVEMENTS - POLICE RADIO REPLACEMENT	69,000	2,000	0	0	0	0	2,000	0	71,000
INFRASTRUCTURE IMPROVEMENTS - PUBLIC SAFETY FACILITIES SYSTEMWIDE	5,184	7,501	0	0	0	0	7,501	3,087	15,772
INTERNET AND PERIMETER FIREWALL HARDWARE OVERHAUL	685	35	0	0	0	0	35	0	720
LABORATORY INFORMATION MANAGEMENT SYSTEM (LIMS) - RELATED SUBSYSTEMS	2,786	0	0	0	0	114	114	0	2,900
LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS)	1,027	1,070	0	0	0	900	1,970	7,560	10,557
LONG DISTANCE FIREARM RANGE - RANGE TOWER AND TARGET SYSTEMS	614	0	0	0	0	182	182	55	851
MUGSHOT SYSTEM - UPGRADE	0	0	0	0	0	873	873	0	873
NEIGHBORHOOD SAFETY INITIATIVE (NSI)	4,676	0	0	0	0	2,690	2,690	2,000	9,366
NEW DISTRICT STATION - EUREKA	500	6,500	0	0	0	0	6,500	13,000	20,000
POLICE - HELICOPTER FLEET REPLACEMENT	0	12,000	0	0	0	0	12,000	12,000	24,000
POLICE EQUIPMENT - PORTABLE MESSAGING TRAILERS	70	0	0	0	0	100	100	0	170
POLICE EQUIPMENT – CRIME SCENE EQUIPMENT	457	0	0	0	0	44	44	0	501
POLICE TECHNOLOGY, EQUIPMENT, AND OTHER ENHANCEMENTS	1,200	0	0	0	0	2,100	2,100	0	3,300
PROPERTY AND EVIDENCE BUREAU IMPROVEMENTS	511	23	0	0	0	0	23	0	534
REAL TIME CRIME CENTER (RTCC) - RELATED SYSTEMS	1,150	0	0	0	0	10	10	0	1,160
SAFE 27 CENTER CONSOLE - RAPID RESPONSE VESSEL	0	360	0	0	0	0	360	0	360
SHAREPOINT PLATFORM - UPGRADE	900	0	0	0	0	500	500	0	1,400
SOCIAL MEDIA ANALYTICS SOFTWARE	570	0	0	0	0	25	25	0	595
Department Total	117,613	53,703	0	0	0	8,624	62,327	94,781	274,721
Strategic Area Total	358,404	156,328	620	1,987	0	65,581	224,516	891,655	1,474,575
Transportation and Mobility									
<u>SEAPORT</u>									
BRIGHTLINE	0	0	0	0	0	0	0	5,200	5,200
Department Total	0	0	0	0	0	0	0	5,200	5,200
<u>TRANSPORTATION & PUBLIC WORKS</u>									
ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS) - PHASE 3	160,626	2,238	2,000	0	0	62,198	66,436	122,901	349,963
ARTERIAL ROADS - COUNTYWIDE	73,461	4,442	0	0	0	13,627	18,069	55,277	146,807
AVENTURA STATION	75,600	0	0	0	0	1,100	1,100	0	76,700
BEACH CORRIDOR (SMART PLAN)	28,000	0	0	0	0	6,000	6,000	979,000	1,013,000
BEACH EXPRESS SOUTH	520	1,295	0	0	0	0	1,295	7,785	9,600
BICYCLE PROJECT - RICKENBACKER CAUSEWAY TOLL PLAZA PHASE 2	0	0	0	0	0	37	37	563	600
BICYCLE PROJECT - VIRGINIA KEY PARKING LOT ENTRANCE	34	0	0	0	0	227	227	139	400
BIKE PATH - WEST DIXIE HIGHWAY FROM IVES DAIRY ROAD TO MIAMI GARDENS DRIVE	0	120	0	0	0	0	120	0	120
BIKE PATHS - COMMISSION DISTRICT 10	371	329	0	0	0	0	329	0	700
BRIDGE REHABILITATION - COUNTYWIDE IMPROVEMENTS	15,102	0	437	0	749	18,385	19,571	99,720	134,393

APPENDIX I: 2023-24 CAPITAL BUDGET

(dollars in thousands)

	-----2023-24-----									
	Prior Years	Bonds	State	Federal	Gas Tax	Other	23-24 Total	Future	Projected Total Cost	
BUS - ENHANCEMENTS	20,294	1,643	0	270	0	0	1,913	10,257	32,464	
BUS - NEW SOUTH DADE MAINTENANCE FACILITY	19,591	154,159	0	0	0	0	154,159	74,059	247,809	
BUS - RELATED PROJECTS	292,201	107,748	0	4,750	0	0	112,498	89,977	494,676	
BUS AND BUS FACILITIES	11,242	14,860	0	0	0	0	14,860	20,001	46,103	
DADELAND SOUTH INTERMODAL STATION	9,640	45,141	0	0	0	0	45,141	26,530	81,311	
EAST-WEST CORRIDOR (SMART PLAN)	17,901	19,559	19,559	19,559	0	350	59,027	214,148	291,076	
EMERGENCY BACKUP GENERATORS	0	0	0	250	0	0	250	1,190	1,440	
FEDERALLY FUNDED PROJECTS	97,167	0	500	107,228	20,405	0	128,133	720,912	946,212	
FIRST AND LAST MILE CONNECTION TO TRANSIT	0	3,500	0	0	0	0	3,500	47,500	51,000	
INFRASTRUCTURE RENEWAL PLAN (IRP)	15,681	12,500	0	0	0	0	12,500	75,001	103,182	
INTERSECTION IMPROVEMENTS - COUNTYWIDE	24,520	0	400	0	0	10,833	11,233	18,142	53,895	
LEHMAN YARD - MISCELLANEOUS IMPROVEMENTS	29,144	12,013	0	225	0	0	12,238	17,545	58,927	
METROMOVER - IMPROVEMENT PROJECTS	97,627	50,369	0	8,525	0	0	58,894	118,263	274,784	
METRORAIL - STATIONS AND SYSTEMS IMPROVEMENTS	14,459	42,486	1,216	168	0	0	43,870	143,220	201,549	
METRORAIL - TRACK AND GUIDEWAY PROJECTS	137,469	32,840	0	0	0	0	32,840	34,481	204,790	
METRORAIL - VEHICLE REPLACEMENT	371,330	5,423	0	0	0	0	5,423	24,070	400,823	
METRORAIL AND METROMOVER PROJECTS	5,208	9,029	0	0	0	0	9,029	765	15,002	
NORTH CORRIDOR (SMART PLAN)	50,000	71,000	0	0	0	5,000	76,000	1,774,000	1,900,000	
NORTHEAST CORRIDOR (SMART PLAN)	10,832	16,606	16,606	33,213	0	11,200	77,625	594,329	682,786	
PARK AND RIDE - TRANSIT PROJECTS	26,287	8,056	1,100	1,101	0	0	10,257	26,963	63,507	
PARK AND RIDE - TRANSITWAY AT SW 168TH STREET	45,166	16,293	0	0	0	0	16,293	0	61,459	
RESURFACING - COUNTYWIDE IMPROVEMENTS	48,441	0	0	0	0	21,981	21,981	3,265	73,687	
RICKENBACKER CAUSEWAY - BEAR CUT BRIDGE AND WEST BRIDGE (STUDY)	269	0	0	0	0	980	980	3,751	5,000	
RICKENBACKER CAUSEWAY - BRIDGE MAINTENANCE PROGRAM	2,738	0	0	0	0	2,139	2,139	1,613	6,490	
RICKENBACKER CAUSEWAY - BRIDGE SCOUR STUDY AND REPAIR	0	0	0	0	0	0	0	350	350	
RICKENBACKER CAUSEWAY - ENTRYWAY GANTRY	32	0	0	0	0	144	144	2,224	2,400	
RICKENBACKER CAUSEWAY - HOBIE NORTH SIDE BARRIER	2,798	0	0	0	0	4,129	4,129	9,147	16,074	
RICKENBACKER CAUSEWAY - INFRASTRUCTURE IMPROVEMENTS	874	0	0	0	0	628	628	5,118	6,620	
RICKENBACKER CAUSEWAY - WEST AND BEAR CUT BRIDGES	0	0	0	0	0	0	0	6,500	6,500	
RIGHTS-OF-WAY ACQUISITION - COUNTYWIDE	22,495	210	0	0	0	14,356	14,566	24,874	61,935	
ROAD WIDENING - COUNTYWIDE	94,084	8,317	0	0	0	58,578	66,895	291,046	452,025	
ROADWAY AND BRIDGE - MISCELLANEOUS COUNTYWIDE IMPROVEMENTS	87,576	0	625	0	6,233	31,490	38,348	146,631	272,555	
SAFETY IMPROVEMENTS - COUNTYWIDE	33,149	0	6,263	0	3,177	500	9,940	38,542	81,631	
SIGNAGE AND COMMUNICATION PROJECTS	8,884	7,103	0	4,042	0	0	11,145	4,107	24,136	
SOUTH CORRIDOR BUS RAPID TRANSIT (BRT) - MASTARM IMPROVEMENTS	49,481	0	0	0	0	8,872	8,872	0	58,353	
SOUTH DADE TRANSITWAY CORRIDOR	260,609	3,000	25,066	4,104	0	13,681	45,851	1,000	307,460	
SOUTH DADE TRANSITWAY STATIONS DROP-OFF AND PICK-UP AREAS	355	225	225	0	0	0	450	450	1,255	
STRATEGIC MIAMI AREA RAPID TRANSIT PLAN (SMART) PHASE 1	3,107	6,655	750	1,546	0	1,804	10,755	46,518	60,380	
SUNSHINE STATION - GOLDEN GLADES BIKE/PEDESTRIAN CONNECTOR	9,276	1,500	4,625	0	0	4,626	10,751	6,343	26,370	
THE UNDERLINE	61,416	0	1,495	183	0	35,347	37,025	55,322	153,763	
THIRD RAIL ISOLATION DISCONNECT SWITCHES	0	5,438	0	0	0	0	5,438	562	6,000	
TRACK AND GUIDEWAY WORK FACILITY BUILDING	100	545	0	0	0	0	545	3,917	4,562	
TRACK INSPECTION VEHICLE / TRAIN	2,500	5,000	0	0	0	0	5,000	0	7,500	
TRAFFIC CONTROL DEVICES - SIGNALIZATION COUNTYWIDE	49,465	0	0	0	7,343	13,093	20,436	61,958	131,859	
VENETIAN CAUSEWAY - BRIDGE REPLACEMENT MATCHING FUNDS	7,937	0	0	0	0	4,344	4,344	12,304	24,585	
VENETIAN CAUSEWAY - HURRICANE REPAIRS TO BASCULE BRIDGES	791	0	0	359	0	22	381	507	1,679	
VENETIAN CAUSEWAY IMPROVEMENT PROJECTS	0	0	0	0	0	1,028	1,028	4,472	5,500	
VISION ZERO	49	6,000	0	0	0	500	6,500	7,744	14,293	
Department Total	2,395,900	675,642	80,867	185,523	37,907	347,199	1,327,138	6,035,002	9,758,040	
Strategic Area Total	2,395,900	675,642	80,867	185,523	37,907	347,199	1,327,138	6,040,202	9,763,240	

Recreation and Culture

APPENDIX I: 2023-24 CAPITAL BUDGET

(dollars in thousands)

	-----2023-24-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	23-24 Total	Future	Projected Total Cost
<u>CULTURAL AFFAIRS</u>									
ADRIENNE ARSHT CENTER FOR THE PERFORMING ARTS OF MIAMI-DADE COUNTY	2,784	1,600	0	0	0	0	1,600	7,616	12,000
COCONUT GROVE PLAYHOUSE	3,164	12,325	0	0	0	236	12,561	40,275	56,000
CUBAN MUSEUM	9,267	733	0	0	0	0	733	0	10,000
CULTURAL AFFAIRS - WEBSITE UPGRADE	75	0	0	0	0	75	75	0	150
DENNIS C. MOSS CULTURAL ARTS CENTER (FORMALLY KNOWN AS THE SOUTH MIAM-DADE CULTURAL ARTS CENTER)	2,076	3,969	0	0	0	0	3,969	3,387	9,432
FLORIDA GRAND OPERA	0	500	0	0	0	0	500	4,500	5,000
HISTORY MIAMI MUSEUM	212	788	0	0	0	0	788	9,000	10,000
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE (BBC-GOB)	3,715	285	0	0	0	0	285	0	4,000
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE (CIIP)	1,549	1,846	0	0	0	0	1,846	32,985	36,380
JOSEPH CALEB AUDITORIUM	4,594	7,498	1,500	0	0	0	8,998	8,000	21,592
MIAMI-DADE COUNTY AUDITORIUM	2,911	28,345	500	0	0	125	28,970	66,525	98,406
VIZCAYA MUSEUM AND GARDENS	12,333	15,341	0	0	0	0	15,341	30,387	58,061
WOLFSONIAN FLORIDA INTERNATIONAL UNIVERSITY (FIU)	0	5,000	0	0	0	0	5,000	5,000	10,000
Department Total	42,680	78,230	2,000	0	0	436	80,666	207,675	331,021
<u>LIBRARY</u>									
ARCOLA LAKES BRANCH LIBRARY	300	0	0	0	0	50	50	0	350
CHUCK PEZOLDT LIBRARY AND COMMUNITY CENTER	511	0	500	0	0	1,045	1,545	3,000	5,056
COCONUT GROVE BRANCH LIBRARY	410	0	0	0	0	247	247	2,700	3,357
CONCORD BRANCH LIBRARY	20	0	0	0	0	80	80	0	100
CORAL GABLES BRANCH LIBRARY	8,843	0	0	0	0	460	460	0	9,303
CULMER/OVERTOWN BRANCH LIBRARY	286	40	0	0	0	0	40	0	326
DORAL BRANCH - REPLACEMENT LIBRARY	11,518	3,149	0	0	0	417	3,566	0	15,084
FAIRLAWN BRANCH LIBRARY	0	0	0	0	0	0	0	487	487
KENDALE LAKES BRANCH LIBRARY	397	0	0	0	0	70	70	0	467
KENDALL BRANCH LIBRARY	50	0	0	61	0	10	71	0	121
KEY BISCAYNE BRANCH LIBRARY - REPLACEMENT LIBRARY	1,420	1,629	400	0	0	0	2,029	9,106	12,555
LEMON CITY BRANCH LIBRARY	292	163	300	146	0	958	1,567	0	1,859
LITTLE RIVER BRANCH - REPLACEMENT LIBRARY	2,147	396	0	0	0	220	616	0	2,763
MAIN LIBRARY	4,232	0	0	0	0	896	896	0	5,128
MIAMI BEACH REGIONAL LIBRARY	0	0	0	0	0	200	200	2,300	2,500
MIAMI LAKES BRANCH LIBRARY	297	0	500	275	0	5,431	6,206	920	7,423
MIAMI SPRINGS BRANCH LIBRARY	0	0	0	0	0	205	205	0	205
MISCELLANEOUS CAPITAL PROJECTS	2,329	0	0	0	0	3,620	3,620	0	5,949
NORTH DADE REGIONAL LIBRARY	4,020	16	0	166	0	257	439	0	4,459
NORTHEAST-DADE AVENTURA BRANCH LIBRARY	0	0	0	0	0	0	0	350	350
PALM SPRINGS NORTH BRANCH LIBRARY	0	0	0	0	0	70	70	417	487
SOUTH DADE REGIONAL LIBRARY	1,808	1,000	500	0	0	3,101	4,601	7,281	13,690
SOUTH MIAMI BRANCH LIBRARY	100	0	0	35	0	435	470	0	570
SOUTH SHORE BRANCH LIBRARY - REPLACEMENT BRANCH	0	0	0	0	0	0	0	5,702	5,702
WESTCHESTER REGIONAL LIBRARY	2,882	0	0	0	0	289	289	0	3,171
Department Total	41,862	6,393	2,200	683	0	18,061	27,337	32,263	101,462
<u>NON-DEPARTMENTAL</u>									
BASEBALL - CAPITAL RESERVE FUND (PER AGREEMENT)	0	0	0	0	0	750	750	0	750
DEBT SERVICE - BALLPARK STADIUM PROJECT (CAPITAL ASSET SERIES 2020D)	0	0	0	0	0	2,318	2,318	0	2,318
DEBT SERVICE - BIKE PATH LUDLAM TRAIL (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	149	149	0	149
DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	166	166	0	166
DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	5	5	0	5

APPENDIX I: 2023-24 CAPITAL BUDGET

(dollars in thousands)

	-----2023-24-----						23-24 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
DEBT SERVICE - PARK IMPROVEMENTS (CAPITAL ASSET SERIES 2016A)	0	0	0	0	0	293	293	0	293
HISTORIC PRESERVATION CAPITAL FUND	7,294	3,006	0	0	0	0	3,006	0	10,300
MUNICIPAL PROJECTS - CULTURAL, LIBRARY AND MULTICULTURAL EDUCATIONAL FACILITIES	5,100	5,200	0	0	0	0	5,200	5,200	15,500
OPA-LOCKA CITY HALL RESTORATION AND RENOVATION	0	600	0	0	0	0	600	0	600
PARK AND RECREATIONAL FACILITIES - CITY OF NORTH MIAMI	2,550	2,450	0	0	0	0	2,450	0	5,000
PARK AND RECREATIONAL FACILITIES - CITY OF NORTH MIAMI BEACH	0	750	0	0	0	0	750	0	750
PARK AND RECREATIONAL FACILITIES - VILLAGE OF BAL HARBOUR	3,100	2,500	0	0	0	0	2,500	1,900	7,500
PARKS AND FACILITY IMPROVEMENTS - CITY OF MIAMI	300	161	0	0	0	0	161	0	461
PARKS IMPROVEMENTS - DISTRICT 01	1,000	2,000	0	0	0	0	2,000	0	3,000
Department Total	19,344	16,667	0	0	0	3,681	20,348	7,100	46,792
<u>PARKS, RECREATION AND OPEN SPACES</u>									
A.D. BARNES PARK	2,600	2,600	0	0	0	0	2,600	70	5,270
ACADIA PARK	66	15	0	0	0	0	15	0	81
ADA ACCESSIBILITY IMPROVEMENTS - AMELIA EARHART PARK	107	115	0	0	0	0	115	0	222
ADA ACCESSIBILITY IMPROVEMENTS - CRANDON PARK	105	230	0	0	0	0	230	0	335
ADA ACCESSIBILITY IMPROVEMENTS - HAULOVER PARK	227	72	0	0	0	0	72	0	299
ADA ACCESSIBILITY IMPROVEMENTS - LARRY AND PENNY THOMPSON PARK	147	136	0	0	0	0	136	0	283
ADA ACCESSIBILITY IMPROVEMENTS - MATHESON HAMMOCK PARK	135	112	0	0	0	0	112	0	247
ADA ACCESSIBILITY IMPROVEMENTS - TAMIAMO PARK	195	180	0	0	0	0	180	0	375
ADA ACCESSIBILITY IMPROVEMENTS - TROPICAL PARK	198	110	0	0	0	0	110	0	308
AMELIA EARHART PARK	6,697	4,650	0	0	0	0	4,650	17,758	29,105
ARCOLA LAKES PARK	7,518	218	0	0	0	0	218	238	7,974
BIKE PATH - IMPROVEMENTS ALONG SFWMD CANALS	1,252	0	0	0	0	0	0	120	1,372
BIKE PATH - IMPROVEMENTS ON SNAKE CREEK BRIDGE	140	0	250	0	0	0	250	1,081	1,471
BIKE PATH - IMPROVEMENTS ON SNAPPER CREEK TRAIL	502	0	0	0	0	0	0	1,264	1,766
BIKE PATH - LUDLAM TRAIL	28,447	1,000	0	0	0	1,770	2,770	97,506	128,723
BISCAYNE SHORES AND GARDENS PARK	1,479	21	0	0	0	0	21	0	1,500
BROTHERS TO THE RESCUE PARK	0	0	0	0	0	1,608	1,608	0	1,608
CAMP MATECUMBE	3,202	300	0	0	0	0	300	2,501	6,003
CAMP OWAISSA BAUER - WELL WATER TREATMENT SYSTEM	5	65	0	0	0	0	65	0	70
CHAPMAN FIELD PARK	5,604	0	0	0	0	440	440	0	6,044
CHARLES DEERING ESTATE	7,196	1,184	0	0	0	0	1,184	0	8,380
CHUCK PEZOLDT PARK AND COMMUNITY CENTER	729	3,621	0	0	0	2,500	6,121	10,677	17,527
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PARK CAPITAL IMPROVEMENTS	369	0	0	382	0	0	382	150	901
COUNTRY CLUB OF MIAMI GOLF COURSE RECONFIGURATION & CLUBHOUSE RENOVATIONS	1,055	769	0	0	0	0	769	20,208	22,032
COUNTRY LAKE PARK	875	50	0	0	0	0	50	75	1,000
COUNTRY VILLAGE PARK	1,409	90	0	0	0	0	90	0	1,499
CRANDON PARK	15,826	354	0	0	0	100	454	66,014	82,294
DISTRICT 5 - GREEN AREAS	301	348	0	0	0	952	1,300	0	1,601
EDEN LAKES PARK	1,252	251	0	0	0	0	251	0	1,503
ENVIRONMENTAL REMEDIATION - BROTHERS TO THE RESCUE PARK	229	0	0	0	0	150	150	1,171	1,550
ENVIRONMENTAL REMEDIATION - CONTINENTAL PARK	586	0	0	0	0	1,725	1,725	300	2,611
ENVIRONMENTAL REMEDIATION - DEVON AIRE PARK	543	0	0	0	0	1,300	1,300	1,000	2,843
ENVIRONMENTAL REMEDIATION - MILLERS POND PARK	726	0	0	0	0	500	500	325	1,551
ENVIRONMENTAL REMEDIATION - MODELLO PARK	450	0	0	0	0	3,600	3,600	50	4,100
GOLF COURSES - INFRASTRUCTURE IMPROVEMENTS	2,832	6,280	0	0	0	0	6,280	0	9,112
GREENWAYS AND TRAILS - COMMISSION DISTRICT 1	3,957	0	0	0	0	0	0	850	4,807
GREENWAYS AND TRAILS - COMMISSION DISTRICT 8	5,008	45	0	0	0	0	45	0	5,053
GREENWAYS AND TRAILS - COMMISSION DISTRICT 9	2,026	1,300	0	0	0	0	1,300	2,681	6,007

APPENDIX I: 2023-24 CAPITAL BUDGET

(dollars in thousands)

	-----2023-24-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	23-24 Total	Future	Projected Total Cost
GREYNOLDS PARK	6,268	280	0	0	0	0	280	0	6,548
HAULOVER PARK	22,093	500	0	0	0	0	500	1,208	23,801
HOMESTEAD AIR RESERVE PARK	2,466	700	0	0	0	0	700	23,891	27,057
HOMESTEAD BAYFRONT PARK	4,482	1,400	0	0	0	0	1,400	230	6,112
INFRASTRUCTURE IMPROVEMENTS - BEACH MAINTENANCE FACILITY	21	0	0	0	0	0	0	10,895	10,916
INFRASTRUCTURE IMPROVEMENTS - COASTAL PARKS, RESILIENCY, AND MARINAS PROGRAM	3,046	4,400	1,157	0	0	600	6,157	34,452	43,655
INFRASTRUCTURE IMPROVEMENTS - FACILITIES SYSTEMWIDE	47,074	33,253	25	0	0	10	33,288	503,193	583,555
INFRASTRUCTURE IMPROVEMENTS - PARK FACILITIES SYSTEMWIDE	7,413	300	0	0	0	0	300	2,060	9,773
INFRASTRUCTURE IMPROVEMENTS - ZOO FACILITYWIDE	7,352	12,835	0	0	0	0	12,835	29,432	49,619
IVES ESTATES DISTRICT PARK	3,461	399	0	0	0	0	399	8,840	12,700
JEFFERSON REAVES SR. PARK	104	0	0	0	0	0	0	97	201
KENDALL INDIAN HAMMOCKS PARK	6,650	50	0	0	0	0	50	0	6,700
KENDALL SOCCER PARK	3,649	350	0	0	0	0	350	0	3,999
LAGO MAR PARK	340	660	0	0	0	0	660	0	1,000
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 1	7,100	0	0	0	0	4,315	4,315	16,640	28,055
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 2	9,086	0	0	0	0	1,000	1,000	10,875	20,961
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 3	4,692	0	0	0	0	3,049	3,049	21,950	29,691
LOCAL PARKS - COMMISSION DISTRICT 10	1,458	640	0	0	0	0	640	0	2,098
LOCAL PARKS - COMMISSION DISTRICT 11	3,172	50	0	0	0	0	50	0	3,222
LOCAL PARKS - COMMISSION DISTRICT 13	1,805	624	0	0	0	0	624	355	2,784
LOCAL/ADA PARK PROGRAM	2,137	4,840	0	0	0	0	4,840	5,482	12,459
MARINA CAPITAL PLAN	10,386	0	1,754	0	0	375	2,129	150	12,665
MARVA BANNERMAN PARK	88	62	0	0	0	0	62	0	150
MATHESON HAMMOCK PARK	3,955	700	0	0	0	0	700	1,345	6,000
MATHESON HAMMOCK PARK - SEAWALL REPAIR	271	60	0	0	0	0	60	1,475	1,806
MEDSOUTH PARK	46	280	0	0	0	0	280	0	326
MISCELLAENOUS RECREATIONAL PROJECTS	0	0	0	0	0	700	700	0	700
NORTH TRAIL PARK	3,356	3,000	0	0	0	0	3,000	2,274	8,630
PLAYGROUND REPLACEMENT PROGRAM	1,890	7,479	0	0	0	0	7,479	30,692	40,061
REDLAND FRUIT AND SPICE PARK	2,882	300	0	0	0	0	300	11,916	15,098
REGIONAL/ADA PARK PROGRAM	686	813	0	0	0	0	813	90,538	92,037
ROYAL COLONIAL PARK	39	0	0	0	0	0	0	1,361	1,400
SOUTHRIDGE PARK	3,497	4,400	0	0	0	0	4,400	7,309	15,206
TAMIAMI PARK	2,550	639	0	0	0	0	639	4,811	8,000
TRAIL GLADES RANGE	8,735	0	0	0	0	0	0	0	8,735
TROPICAL PARK AQUATIC CENTER	0	0	0	0	0	400	400	4,600	5,000
WEST KENDALL DISTRICT PARK	1,224	100	0	0	0	0	100	21,676	23,000
WILD LIME PARK	295	500	0	0	0	0	500	551	1,346
ZOO MIAMI - ANIMAL HOSPITAL AND REHABILITATION FACILITIES	609	600	0	0	0	400	1,000	23,840	25,449
Department Total	288,373	104,330	3,186	382	0	25,494	133,392	1,096,177	1,517,942
Strategic Area Total	392,259	205,620	7,386	1,065	0	47,672	261,743	1,343,215	1,997,217
Neighborhood and Infrastructure									
<u>ANIMAL SERVICES</u>									
DRAINAGE/PARKING LOT RESURFACING - DORAL FACILITY	460	157	0	0	0	0	157	0	617
INFRASTRUCTURE IMPROVEMENTS - ANIMAL SERVICES FACILITIES SYSTEMWIDE	1,432	3,117	0	0	0	0	3,117	0	4,549
INFRASTRUCUTRE IMPROVEMENTS - MEDLEY FACILITY	76	77	0	0	0	0	77	0	153
Department Total	1,968	3,351	0	0	0	0	3,351	0	5,319
<u>INFORMATION TECHNOLOGY DEPT</u>									
FIBER OPTIC - INFRASTRUCTURE EXPANSION	2,500	200	0	0	0	0	200	0	2,700

APPENDIX I: 2023-24 CAPITAL BUDGET

(dollars in thousands)

	-----2023-24-----									
	Prior Years	Bonds	State	Federal	Gas Tax	Other	23-24 Total	Future	Projected Total Cost	
Department Total	2,500	200	0	0	0	0	200	0	2,700	
<u>INTERNAL SERVICES</u>										
PERMITTING, INSPECTION AND LAND DEVELOPMENT FACILITY	0	56,048	0	0	0	6,650	62,698	23,050	85,748	
Department Total	0	56,048	0	0	0	6,650	62,698	23,050	85,748	
<u>NON-DEPARTMENTAL</u>										
COMMODORE BIKE TRAIL	986	742	0	0	0	0	742	0	1,728	
DEBT SERVICE - ANIMAL SHELTER (CAPITAL ASSET SERIES 2016A)	0	0	0	0	0	785	785	0	785	
DEBT SERVICE - COUNTYWIDE INFRASTRUCTURE INVESTMENT PROGRAM (CIIP)	0	0	0	0	0	11,785	11,785	0	11,785	
DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (CAPITAL ASSET SERIES 2021B)	0	0	0	0	0	1,150	1,150	0	1,150	
DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (NEW DEBT 2023)	0	0	0	0	0	650	650	0	650	
DRAINAGE AND STORM SYSTEM IMPROVEMENTS - CITY OF MIAMI	7,403	5,292	0	0	0	0	5,292	2,305	15,000	
FLAGLER STREET RECONSTRUCTION	9,170	500	0	0	0	0	500	0	9,670	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 01 (UMSA)	828	672	0	0	0	0	672	0	1,500	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 03 (UMSA)	568	342	0	0	0	0	342	0	910	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 04 (UMSA)	1,206	44	0	0	0	0	44	0	1,250	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 05 (MIAMI BEACH)	0	577	0	0	0	0	577	0	577	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 06 (UMSA)	2,171	3,052	0	0	0	0	3,052	0	5,223	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 07 (UMSA)	3,675	1,176	0	0	0	0	1,176	0	4,851	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 08 (UMSA)	4,557	947	0	0	0	0	947	0	5,504	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 09 (UMSA)	3,293	707	0	0	0	0	707	0	4,000	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 10 (UMSA)	11,852	317	0	0	0	0	317	0	12,169	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 11 (UMSA)	4,004	496	0	0	0	0	496	0	4,500	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 12 (UMSA)	198	765	0	0	0	0	765	0	963	
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 13 (UMSA)	481	19	0	0	0	0	19	0	500	
INFRASTRUCTURE IMPROVEMENTS - COUNTY MAINTAINED RIGHTS-OF-WAY	3,995	3,969	0	0	0	0	3,969	0	7,964	
INFRASTRUCTURE IMPROVEMENTS - PINECREST	0	500	0	0	0	0	500	0	500	
NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS - DISTRICT 03	0	4,029	0	0	0	0	4,029	0	4,029	
QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP)	23,805	20,166	0	0	0	0	20,166	0	43,971	
ROADWAY IMPROVEMENTS	968	0	0	0	0	10,695	10,695	0	11,663	
WATER, SEWER AND FLOOD CONTROL SYSTEMS - SOUTH MIAMI	1,377	400	0	0	0	0	400	0	1,777	
Department Total	80,537	44,712	0	0	0	25,065	69,777	2,305	152,619	
<u>DEPT OF REG & ECON RESOURCES</u>										
BEACH - EROSION MITIGATION AND RENOURISHMENT	202,428	0	0	0	0	2,292	2,292	9,481	214,201	
BISCAYNE BAY - RESTORATION AND SHORELINE STABILIZATION	0	0	100	0	0	1,000	1,100	5,500	6,600	
CANAL IMPROVEMENTS	6,604	0	5,400	0	0	7,150	12,550	86,900	106,054	
DRAINAGE IMPROVEMENTS	0	0	500	0	0	0	500	2,800	3,300	
ENVIRONMENTALLY ENDANGERED LANDS PROGRAM	41,950	0	0	0	0	3,000	3,000	24,025	68,975	
FLORIDA CITY - CANAL GATE	1,000	0	0	0	0	500	500	0	1,500	
FLORIDA CITY - CANAL PUMP STATIONS AND LAND ACQUISITIONS	0	0	0	0	0	2,500	2,500	500	3,000	
FLORIDA CITY - LAND ACQUISITIONS CULVERT PROJECT	0	0	0	0	0	1,900	1,900	0	1,900	
LAND ACQUISITIONS - TO SUPPORT WELLFIELD	0	0	0	0	0	1,000	1,000	8,000	9,000	
OPA-LOCKA CANAL RESTORATION - CORRECTIVE ACTION PLAN FOR SURFACE WATER	0	0	0	0	0	3,000	3,000	5,200	8,200	
PURCHASE DEVELOPMENT RIGHTS FUND	20,899	8,934	0	0	0	0	8,934	10,000	39,833	
SALINITY BARRIER - FEASIBILITY TESTING AND EVALUATION	0	0	0	0	0	0	0	20,000	20,000	
Department Total	272,881	8,934	6,000	0	0	22,342	37,276	172,406	482,563	
<u>SOLID WASTE MANAGEMENT</u>										

APPENDIX I: 2023-24 CAPITAL BUDGET

(dollars in thousands)

	-----2023-24-----						23-24 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS)	0	0	0	0	0	0	0	11,305	11,305
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3A COLLECTION FACILITY	84	0	0	0	0	366	366	305	755
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3A COLLECTION FACILITY (TRUCK WASH UPGRADE)	0	0	0	0	0	1,009	1,009	0	1,009
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3B COLLECTION FACILITY	77	0	0	0	0	509	509	663	1,249
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3B COLLECTION FACILITY (TRUCK WASH UPGRADE)	240	0	0	0	0	715	715	0	955
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET COLLECTION FACILITY	311	0	0	0	0	1,162	1,162	771	2,244
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET COLLECTION FACILITY (TRUCK WASH UPGRADE)	0	0	0	0	0	95	95	715	810
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - CHAPMAN FIELD TRASH AND RECYCLING CENTER	713	0	0	0	0	99	99	140	952
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - EUREKA DRIVE TRASH AND RECYCLING CENTER	47	0	0	0	0	204	204	140	391
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - GOLDEN GLADES TRASH AND RECYCLING CENTER	11	0	0	0	0	135	135	140	286
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - MOODY DRIVE TRASH AND RECYCLING CENTER	23	0	0	0	0	0	0	309	332
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE TRASH AND RECYCLING CENTER	63	0	0	0	0	0	0	61	124
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORWOOD TRASH AND RECYCLING CENTER	23	0	0	0	0	108	108	140	271
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - PALM SPRINGS NORTH TRASH AND RECYCLING CENTER	11	0	0	0	0	140	140	172	323
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - RICHMOND HEIGHTS TRASH AND RECYCLING CENTER	11	0	0	0	0	0	0	299	310
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SNAPPER CREEK TRASH AND RECYCLING CENTER	155	0	0	0	0	51	51	159	365
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH MIAMI HEIGHTS TRASH AND RECYCLING CENTER	11	0	0	0	0	0	0	299	310
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SUNSET KENDALL TRASH AND RECYCLING CENTER	113	0	0	0	0	140	140	0	253
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST LITTLE RIVER TRASH AND RECYCLING CENTER	215	0	0	0	0	0	0	159	374
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST PERRINE TRASH AND RECYCLING CENTER	178	0	0	0	0	144	144	159	481
DISPOSAL FACILITY IMPROVEMENTS (FUTURE PROJECTS) - NORTH DADE LANDFILL (INFRASTRUCTURE IMPROVEMENTS)	0	0	0	0	0	0	0	1,683	1,683
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS)	0	0	0	0	0	0	0	810	810
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - CENTRAL TRANSFER STATION	0	0	0	0	0	0	0	2,060	2,060
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - GENERATORS	0	0	0	0	0	0	0	1,290	1,290
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - NORTH DADE LANDFILL (SCALE HOUSE)	0	0	0	0	0	0	0	1,533	1,533
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - NORTHEAST TRANSFER STATION	0	0	0	0	0	0	0	6,693	6,693
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - NORTHEAST TRASFER STATION (EQUIPMENT - PHASE 2)	0	0	0	0	0	0	0	4,090	4,090
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - NORTHEAST TRASFER STATION (EQUIPMENT - PHASE I)	0	0	0	0	0	0	0	4,017	4,017
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - SOUTH DADE LANDFILL	0	0	0	0	0	0	0	2,344	2,344
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - SOUTH DADE LANDFILL (ACCESS ROAD)	0	0	0	0	0	0	0	1,268	1,268
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - SOUTH DADE LANDFILL (SCALEHOUSE CANOPY)	0	0	0	0	0	0	0	509	509

APPENDIX I: 2023-24 CAPITAL BUDGET

(dollars in thousands)

	-----2023-24-----						23-24 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - SOUTH DADE LANDFILL (SCALEHOUSE)	0	0	0	0	0	0	0	458	458
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - WEST TRANSFER STATION	0	0	0	0	0	0	0	4,663	4,663
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - WEST TRANSFER STATION (BUILDING UPGRADE)	0	0	0	0	0	0	0	2,755	2,755
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET HOME CHEMICAL COLLECTION CENTER (NEW FACILITY)	1,078	1,133	0	0	0	0	1,133	1,638	3,849
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET LANDFILL (ACCESS ROAD)	0	0	0	0	0	0	0	202	202
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION	94	0	0	0	0	225	225	0	319
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION (BUILDING UPGRADE)	220	0	0	0	0	911	911	0	1,131
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION (EQUIPMENT)	830	0	0	0	0	0	0	9,200	10,030
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION (TIP FLOOR)	0	0	0	0	0	0	0	3,500	3,500
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - GENERATORS	216	0	0	0	0	226	226	659	1,101
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL	65	0	0	0	0	73	73	0	138
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL (ACCESS ROAD)	0	0	0	0	0	321	321	0	321
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION	215	1,111	0	0	0	0	1,111	981	2,307
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION (BUILDING UPGRADE)	2,022	1,634	0	0	0	0	1,634	0	3,656
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION (EQUIPMENT)	158	0	0	0	0	242	242	0	400
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION (TIPPING FLOOR)	0	0	0	0	0	0	0	3,993	3,993
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - RESOURCES RECOVERY	15,039	58,160	0	0	0	106	58,266	115,086	188,391
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL	154	0	0	0	0	560	560	356	1,070
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL (ACCESS ROAD)	105	0	0	0	0	770	770	662	1,537
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL (TIP FLOOR)	113	0	0	0	0	1,344	1,344	0	1,457
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION	0	0	0	0	0	0	0	1,043	1,043
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION (BUILDING UPGRADE)	1,228	1,106	0	0	0	0	1,106	921	3,255
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION (EQUIPMENT)	485	0	0	0	0	0	0	384	869
ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECT) - REPLACE GROUND WATER WELL PUMPS (RESOURCES RECOVERY ASH LANDFILL)	0	0	0	0	0	0	0	144	144
ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECT) - SOUTH DADE LANDFILL (GAS COLLECTION AND CONTROL SYSTEM)	0	0	0	0	0	0	0	1,925	1,925
ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECTS) - NORTH DADE LANDFILL (GROUNDWATER AND MONITORING WELLS)	0	0	0	0	0	0	0	192	192
ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECTS) - SOUTH DADE LANDFILL (SBR SYSTEM)	0	0	0	0	0	0	0	1,807	1,807
ENVIRONMENTAL IMPROVEMENTS - NORTH DADE LANDFILL (GROUNDWATER AND MONITORING WELLS)	0	0	0	0	0	0	0	96	96
ENVIRONMENTAL IMPROVEMENTS - RESOURCES RECOVERY ASH LANDFILL	23	0	0	0	0	0	0	72	95
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL (GROUNDWATER)	0	0	0	0	0	0	0	453	453
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL (SBR SYSTEM)	250	0	0	0	0	250	250	0	500
HICKMAN GARAGE - INFRASTRUCTURE IMPROVEMENTS	745	0	0	0	0	830	830	0	1,575
LAND ACQUISITION - SOUTH DADE LANDFILL	0	0	0	0	0	0	0	5,000	5,000

APPENDIX I: 2023-24 CAPITAL BUDGET

(dollars in thousands)

	-----2023-24-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	23-24 Total	Future	Projected Total Cost
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION (FUTURE PROJECTS)	0	0	0	0	0	0	0	108,609	108,609
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MIAMI GARDENS	94	0	0	0	0	3,390	3,390	0	3,484
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MUNISPORT LANDFILL	30,149	170	0	0	0	0	170	5,066	35,385
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL (CELL 4)	0	2,168	0	0	0	0	2,168	13,928	16,096
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL (HORIZONTAL EXPANSION)	0	0	0	0	0	160	160	460	620
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - VIRGINIA KEY LANDFILL	6,539	2,060	0	0	0	0	2,060	37,401	46,000
MOSQUITO CONTROL AND HABITAT MANAGEMENT - NEW FACILITY	157	418	0	0	0	0	418	6,995	7,570
NEW TRANSFER STATION - NORTHEAST	0	0	0	0	0	0	0	44,925	44,925
NEW TRANSFER STATION - SOUTH DADE LANDFILL	100	1,465	0	0	0	0	1,465	108,213	109,778
Department Total	62,365	69,425	0	0	0	14,285	83,710	524,020	670,095
<u>TRANSPORTATION & PUBLIC WORKS</u>									
ASSET COLLECTION AND EVALUATION PROGRAM	0	0	0	0	0	4,092	4,092	2,909	7,001
DRAINAGE IMPROVEMENTS	92,492	1,926	0	0	0	0	1,926	758	95,176
DRAINAGE IMPROVEMENTS - COUNTY MAINTAINED ROADS	28,785	0	0	32	0	9,163	9,195	36,267	74,247
NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS	92,448	2,446	0	0	0	0	2,446	3,179	98,073
PEDESTRIAN SAFETY - PARK ZONES	0	0	0	0	0	1,000	1,000	0	1,000
SOUTH DADE TRAIL SHARED-USE PATH ENHANCEMENTS	0	2,999	2,999	0	0	0	5,998	7,574	13,572
SW 87 AVE BRIDGE OVER CANAL C-100	3,636	0	0	0	0	2,823	2,823	0	6,459
Department Total	217,361	7,371	2,999	32	0	17,078	27,480	50,687	295,528
<u>WATER AND SEWER</u>									
CENTRAL DISTRICT FORCEMAIN NETWORK - INFRASTRUCTURE IMPROVEMENTS	10,107	7,500	0	0	0	0	7,500	75,528	93,135
CENTRAL DISTRICT WASTEWATER TREATMENT PLANT PROJECTS	3,962	12,631	0	0	0	0	12,631	252,985	269,578
CENTRAL REGION WATER TRANSMISSION MAINS - INFRASTRUCTURE IMPROVEMENTS	285	300	0	0	0	0	300	10,126	10,711
COMMERCIAL AND INDUSTRIAL CORRIDORS - EXTENSION OF SEWER SYSTEM (CONNECT TO PROTECT)	38,963	22,957	0	0	0	0	22,957	64,080	126,000
CONSENT DECREE: SEWER PUMP STATION PROJECTS	58,909	256	0	0	0	0	256	104	59,269
CONSENT DECREE: WASTEWATER COLLECTION AND TRANSMISSION LINES PROJECTS	17,949	1,236	0	0	0	0	1,236	1,741	20,926
CONSENT DECREE: WASTEWATER TREATMENT PLANTS PROJECTS	997,844	112,934	0	0	0	0	112,934	240,011	1,350,789
HIALEAH REVERSE OSMOSIS TREATMENT PLANT	8,040	0	0	0	0	194	194	0	8,234
LIFT STATIONS - INFRASTRUCTURE IMPROVEMENTS	8,916	0	0	0	0	200	200	2,100	11,216
NORTH DISTRICT FORCEMAIN NETWORK - INFRASTRUCTURE IMPROVEMENTS	76,981	36,364	0	0	0	6,099	42,463	114,353	233,797
NORTH DISTRICT WASTEWATER TREATMENT PLANT PROJECTS	6,428	6,547	0	0	0	0	6,547	252,799	265,774
NORTH REGION WATER TRANSMISSION MAINS - INFRASTRUCTURE IMPROVEMENTS	14,380	9,048	0	0	0	0	9,048	74,468	97,896
OCEAN OUTFALL LEGISLATION PROGRAM	236,169	66,110	0	0	0	13,932	80,042	1,044,206	1,360,417
PEAK FLOW MANAGEMENT - FLOW REDUCTION PROGRAM (FRP)	44,855	15,815	0	0	0	0	15,815	98,329	158,999
PUMP STATION REHABILITATION AND RESILIENCE PROGRAM (PSRRP)	54,984	34,530	0	0	0	0	34,530	241,362	330,876
PUMP STATIONS - GENERATORS AND MISCELLANEOUS UPGRADES	3,954	4,275	0	0	0	0	4,275	22,640	30,869
SAFE DRINKING WATER ACT MODIFICATIONS	83,285	7,616	0	0	0	330	7,946	112,029	203,260
SANITARY SEWER SYSTEM EXTENSION	37,974	0	0	0	0	19,896	19,896	35,000	92,870
SANITARY SEWER SYSTEM IMPROVEMENTS	175	0	0	0	0	200	200	1,200	1,575
SMALL DIAMETER WATER MAINS REPLACEMENT PROGRAM	22,339	13,986	0	0	0	3,504	17,490	344,876	384,705
SOUTH DISTRICT EXPANSION WASTEWATER TREATMENT PLANT CAPACITY	299,893	162,115	0	0	0	7,497	169,612	225,874	695,379
SOUTH DISTRICT FORCEMAIN NETWORK - INFRASTRUCTURE IMPROVEMENTS	3,431	9,930	0	0	0	0	9,930	115,358	128,719
SOUTH DISTRICT WASTEWATER TREATMENT PLANT PROJECTS	11,170	4,000	0	0	0	0	4,000	5,500	20,670
SOUTH REGION WATER TRANSMISSION MAINS - INFRASTRUCTURE IMPROVEMENTS	529	1,646	0	0	0	0	1,646	13,116	15,291

APPENDIX I: 2023-24 CAPITAL BUDGET

(dollars in thousands)

	-----2023-24-----						-----			
	Prior Years	Bonds	State	Federal	Gas Tax	Other	23-24 Total	Future	Projected Total Cost	
WASTEWATER - EQUIPMENT	39,348	0	0	0	0	14,133	14,133	66,508	119,989	
WASTEWATER - MAINTENANCE AND UPGRADES	58,172	0	0	0	0	25,618	25,618	122,156	205,946	
WASTEWATER - PIPES AND INFRASTRUCTURE PROJECTS	5,503	0	0	0	0	3,000	3,000	18,000	26,503	
WASTEWATER - TELEMETERING IMPROVEMENTS	1,102	0	0	0	0	600	600	4,000	5,702	
WASTEWATER FACILITIES - INFRASTRUCTURE IMPROVEMENTS	500	2,622	0	0	0	0	2,622	180,651	183,773	
WASTEWATER MASTER PLANNING AND PEAK FLOW MANAGEMENT	21,711	6,659	0	0	0	0	6,659	19,570	47,940	
WASTEWATER TREATMENT PLANT - SOUTH DISTRICT UPGRADES	9,482	12,472	0	0	0	0	12,472	96,790	118,744	
WASTEWATER TREATMENT PLANTS - MISCELLANEOUS UPGRADES	2,161	2,482	0	0	0	0	2,482	0	4,643	
WASTEWATER TREATMENT PLANTS - REPLACE AND RENOVATE	58,004	0	0	0	0	17,752	17,752	108,389	184,145	
WASTEWATER - INFRASTRUCTURE IMPROVEMENTS	5,000	5,000	0	0	0	0	5,000	0	10,000	
WATER - DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS	42,691	762	0	0	0	16,491	17,253	83,900	143,844	
WATER - EQUIPMENT	22,987	2,500	0	0	0	11,505	14,005	325,000	361,992	
WATER - MAIN EXTENSIONS	1,414	0	0	0	0	200	200	1,200	2,814	
WATER - PIPES AND INFRASTRUCTURE PROJECTS	46,884	7,000	0	0	0	3,000	10,000	25,500	82,384	
WATER - SYSTEM MAINTENANCE AND UPGRADES	51,326	0	0	0	0	23,910	23,910	98,580	173,816	
WATER - TELEMETERING IMPROVEMENTS	2,591	0	0	0	0	300	300	3,537	6,428	
WATER FACILITIES MAINTENANCE, UPGRADES AND STROM/CONNECTIVITY IMPROVEMENTS	397	723	0	0	0	0	723	69,018	70,138	
WATER RESET PROGRAM	2,000	750	0	0	0	0	750	197,250	200,000	
WATER RESET PROGRAM - WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION	24,521	5,677	0	0	0	0	5,677	223,594	253,792	
WATER RESET PROGRAM - WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS	24,022	14,378	0	0	0	803	15,181	267,042	306,245	
WATER SYSTEM FIRE HYDRANT PROGRAM	2,950	0	0	0	0	2,600	2,600	17,369	22,919	
WATER TREATMENT PLANT - REPLACEMENT AND RENOVATIONS	29,862	0	0	0	0	13,535	13,535	47,426	90,823	
Department Total	2,494,150	590,821	0	0	0	185,299	776,120	5,323,265	8,593,535	
Strategic Area Total	3,131,762	780,862	8,999	32	0	270,719	1,060,612	6,095,733	10,288,107	
Health and Society										
<u>COMM.ACTION & HUMAN SRVC. DPT.</u>										
CASA FAMILIA COMMUNITY CENTER	1,750	1,750	0	0	0	0	1,750	0	3,500	
INFRASTRUCTURE IMPROVEMENTS - COMMUNITY ACTION AND HUMAN SERVICES FACILITIES SYSTEMWIDE	5,666	2,047	0	0	0	0	2,047	970	8,683	
INFRASTRUCTURE IMPROVEMENTS - CULMER/OVERTOWN NEIGHBORHOOD SERVICE CENTER RENOVATIONS	9,024	100	0	0	0	0	100	0	9,124	
INFRASTRUCTURE IMPROVEMENTS - KENDALL COTTAGES COMPLEX REFURBISHMENT	3,751	249	0	0	0	0	249	0	4,000	
INFRASTRUCTURE IMPROVEMENTS - NEW DIRECTIONS - RESIDENTIAL REHABILITATIVE SERVICES	2,908	8,561	0	0	0	0	8,561	11,882	23,351	
NEW WYNWOOD/ALLAPATTAH REGIONAL NEIGHBORHOOD SERVICE CENTER	2,400	3,500	0	0	0	0	3,500	9,100	15,000	
Department Total	25,499	16,207	0	0	0	0	16,207	21,952	63,658	
<u>HOMELESS TRUST</u>										
CHAPMAN PARTNERSHIP NORTH - FACILITY IMPROVEMENTS	440	0	0	0	0	465	465	1,495	2,400	
CHAPMAN PARTNERSHIP SOUTH - FACILITY RENOVATION	515	0	0	0	0	430	430	840	1,785	
KROME FACILITY - PURCHASE/RENOVATE	4,594	0	0	2,100	0	2,406	4,506	0	9,100	
LA QUINTA - PURCHASE/RENOVATE	10,550	0	0	5,350	0	0	5,350	0	15,900	
VERDE GARDENS - FACILITY RENOVATIONS	1,242	0	0	0	0	641	641	2,576	4,459	
Department Total	17,341	0	0	7,450	0	3,942	11,392	4,911	33,644	
<u>INTERNAL SERVICES</u>										
CAROL GLASSMAN DONALDSON CENTER	267	500	0	0	0	0	500	0	767	
DISTRICT 01 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,181	411	0	0	0	0	411	0	10,592	
DISTRICT 02 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,501	91	0	0	0	0	91	0	10,592	

APPENDIX I: 2023-24 CAPITAL BUDGET

(dollars in thousands)

	-----2023-24-----						23-24 Total	Future	Projected Total Cost
	Prior Years	Bonds	State	Federal	Gas Tax	Other			
DISTRICT 05 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	9,617	475	0	0	0	0	475	500	10,592
DISTRICT 06 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	7,796	2,796	0	0	0	0	2,796	0	10,592
DISTRICT 09 - RESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	9,096	1,371	0	0	0	0	1,371	125	10,592
DISTRICT 10 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	3,092	4,800	0	0	0	0	4,800	2,700	10,592
DISTRICT 12 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,241	351	0	0	0	0	351	0	10,592
DISTRICT 13 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	5,593	2,500	0	0	0	0	2,500	2,499	10,592
Department Total	66,384	13,295	0	0	0	0	13,295	5,824	85,503
<u>NON-DEPARTMENTAL</u>									
CASA FAMILIA AFFORDABLE HOUSING	0	3,000	0	0	0	0	3,000	0	3,000
DEBT SERVICE - COAST GUARD PROPERTY (CAPITAL ASSET SERIES 2020D)	0	0	0	0	0	1,717	1,717	0	1,717
DEBT SERVICE - PORTABLE CLASSROOMS FOR HEAD START/EARLY HEAD START PROGRAMS (CAPITAL ASSET SERIES 2020D)	0	0	0	0	0	240	240	0	240
DEBT SERVICE - PUBLIC HEALTH TRUST - EQUIPMENT (CAPITAL ASSET ACQUISITION SERIES 2017A)	0	0	0	0	0	2,652	2,652	0	2,652
DEBT SERVICE - PUBLIC HEALTH TRUST - INFRASTRUCTURE (CAAB 2021B)	0	0	0	0	0	817	817	0	817
DEBT SERVICE - PUBLIC HOUSING IMPROVEMENTS (CAPITAL ASSET 2016B)	0	0	0	0	0	837	837	0	837
DEBT SERVICE - PUBLIC HOUSING PROJECTS (CAAB 2021B)	0	0	0	0	0	393	393	0	393
DEBT SERVICE - SCOTT CARVER/HOPE VI (CAPITAL ASSET SERIES 2020D)	0	0	0	0	0	834	834	0	834
HEALTH CARE FUND	26,991	1,220	0	0	0	0	1,220	0	28,211
HOUSING FACILITIES UPGRADES AND IMPROVEMENTS	0	3,000	0	0	0	0	3,000	0	3,000
JACKSON HEALTH CENTER	7,500	200	0	0	0	0	200	0	7,700
JACKSON HEALTH SYSTEM FACILITIES UPGRADES AND IMPROVEMENTS	0	4,313	0	0	0	0	4,313	0	4,313
JACKSON HEALTH SYSTEM SMART ROOMS	0	5,000	0	0	0	0	5,000	0	5,000
Department Total	34,491	16,733	0	0	0	7,490	24,223	0	58,714
<u>PUBLIC HOUSING & COMMUNITY DEV</u>									
ARCHITECTURAL AND INSPECTION SERVICES (CAPITAL FUND PROGRAMS (CFP))	7,996	0	0	1,075	0	0	1,075	1,103	10,174
LIBERTY SQUARE AND LINCOLN GARDENS	41,958	1,500	2,000	0	0	0	3,500	1,368	46,826
NON-DWELLING STRUCTURAL IMPROVEMENTS (CAPITAL FUND PROGRAM (CFP))	275	0	0	50	0	0	50	75	400
REDEVELOPMENT OF CULMER PLACE AND CULMER GARDENS	3,371	319	0	0	0	0	319	0	3,690
REDEVELOPMENT OF PUBLIC AND AFFORDABLE HOUSING	10,199	0	0	0	0	19,106	19,106	3,730	33,035
RIVERWALK SEAWALL	2,554	700	0	0	0	0	700	140	3,394
SITE IMPROVEMENTS AND DWELLING STRUCTURES (CAPITAL FUND PROGRAMS (CFP))	35,002	0	0	7,278	0	0	7,278	8,917	51,197
Department Total	101,355	2,519	2,000	8,403	0	19,106	32,028	15,333	148,716
Strategic Area Total	245,070	48,754	2,000	15,853	0	30,538	97,145	48,020	390,235

APPENDIX I: 2023-24 CAPITAL BUDGET

(dollars in thousands)

Economic Development

AVIATION

GENERAL AVIATION AIRPORTS SUBPROGRAM	19,930	1,532	5,162	8,669	0	0	15,363	117,789	153,082
MIAMI INTERNATIONAL AIRPORT (MIA) - AIRFIELD/AIRSIDE SUBPROGRAM	0	119	119	717	0	0	955	153,543	154,498
MIAMI INTERNATIONAL AIRPORT (MIA) - CARGO AND NON-TERMINAL BUILDINGS SUBPROGRAM	4,002	69,433	1,057	0	0	0	70,490	346,079	420,571
MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL BASE APRON AND UTILITIES SUBPROGRAM	83,922	18,942	4,449	1,169	0	0	24,560	0	108,482
MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL TERMINAL SUBPROGRAM	20,576	28,328	1,409	0	0	0	29,737	1,063,570	1,113,883
MIAMI INTERNATIONAL AIRPORT (MIA) - CONCOURSE E SUBPROGRAM	223,126	23,007	3,708	0	0	0	26,715	79,291	329,132
MIAMI INTERNATIONAL AIRPORT (MIA) - FUEL FACILITIES SUBPROGRAM	683	0	349	0	0	349	698	66,368	67,749
MIAMI INTERNATIONAL AIRPORT (MIA) - LAND ACQUISITION SUBPROGRAM	95,426	74,574	0	0	0	0	74,574	0	170,000
MIAMI INTERNATIONAL AIRPORT (MIA) - LANDSIDE AND ROADWAYS SUBPROGRAM	0	3,988	0	0	0	0	3,988	154,048	158,036
MIAMI INTERNATIONAL AIRPORT (MIA) - MISCELLANEOUS PROJECTS SUBPROGRAM	159,548	47,224	7,341	0	0	0	54,565	345,353	559,466
MIAMI INTERNATIONAL AIRPORT (MIA) - NEW PROGRAM CONTINGENCY	0	0	0	0	0	0	0	345,480	345,480
MIAMI INTERNATIONAL AIRPORT (MIA) - NORTH TERMINAL SUBPROGRAM	10,097	26,486	3,040	0	0	5,470	34,996	1,093,153	1,138,246
MIAMI INTERNATIONAL AIRPORT (MIA) - PASSENGER BOARDING BRIDGES SUBPROGRAM	34,417	0	0	0	0	21,559	21,559	14,070	70,046
MIAMI INTERNATIONAL AIRPORT (MIA) - RESERVE MAINTENANCE SUBPROGRAM	53,040	0	0	0	0	130,450	130,450	116,242	299,732
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL EXPANSION SUBPROGRAM	17,325	23,897	642	0	0	0	24,539	848,929	890,793
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL SUBPROGRAM	332,932	3,030	1,354	0	0	0	4,384	2,324	339,640
MIAMI INTERNATIONAL AIRPORT (MIA) - SUPPORT PROJECTS SUBPROGRAM	33,979	8,027	561	784	0	1,022	10,394	10,489	54,862
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE ROOF SUBPROGRAM	2,623	1,756	1,756	0	0	0	3,512	113,637	119,772
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE SUBPROGRAM	12,316	19,704	0	0	0	2,435	22,139	252,117	286,572
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL-WIDE RESTROOMS SUBPROGRAM	17,377	7,971	0	0	0	2,212	10,183	110,099	137,659
Department Total	1,121,319	358,018	30,947	11,339	0	163,497	563,801	5,232,581	6,917,701

INTERNAL SERVICES

DOWNTOWN REDEVELOPMENT (METROCENTER)	1,198	0	0	0	0	600	600	0	1,798
Department Total	1,198	0	0	0	0	600	600	0	1,798

MIAMI-DADE ECONOMIC ADVOCACY TRUST

AFFORDABLE HOUSING (LAND ACQUISITION)	1,000	0	0	0	0	1,000	1,000	0	2,000
Department Total	1,000	0	0	0	0	1,000	1,000	0	2,000

DEPT OF REG & ECON RESOURCES

ECONOMIC DEVELOPMENT FUND	30,000	5,900	0	0	0	0	5,900	33,100	69,000
ECONOMIC DEVELOPMENT FUND - TARGETED URBAN AREAS (TUA)	3,926	7,933	0	0	0	0	7,933	3,141	15,000
Department Total	33,926	13,833	0	0	0	0	13,833	36,241	84,000

SEAPORT

CONSTRUCTION SUPERVISION	20,917	9,000	0	0	0	0	9,000	64,280	94,197
CRUISE TERMINAL BERTH 10 - NEW	789	100	0	0	0	0	100	168,783	169,672
CRUISE TERMINAL G - EXPANSION	18,538	59,000	0	0	0	0	59,000	221,000	298,538
CRUISE TERMINALS A AND AA - ROADWAYS FLYOVER	35,440	2,026	532	0	0	0	2,558	0	37,998
CRUISE TERMINALS AA AND AAA - NEW	62,252	11,630	0	0	0	0	11,630	94,453	168,335
FEDERAL INSPECTION FACILITY	1,380	0	0	0	0	0	0	39,000	40,380
GANTRY CRANES	27,513	10,000	0	0	0	0	10,000	81,500	119,013
INFRASTRUCTURE IMPROVEMENTS - CHANNEL MODIFICATIONS	2,000	1,745	0	0	0	0	1,745	4,953	8,698
INFRASTRUCTURE IMPROVEMENTS - CONTAINER YARD (SEABOARD)	11,332	31,000	0	1,341	0	0	32,341	48,224	91,897
INFRASTRUCTURE IMPROVEMENTS - CRUISE CAMPUS	1,816	225,000	0	0	0	0	225,000	225,000	451,816
INFRASTRUCTURE IMPROVEMENTS - NORTH BULKHEAD REHABILITATION	14,859	10,000	0	0	0	0	10,000	434,183	459,042
INFRASTRUCTURE IMPROVEMENTS - PASSENGER BOARDING BRIDGES	4,952	10	0	0	0	0	10	16,490	21,452

APPENDIX I: 2023-24 CAPITAL BUDGET

(dollars in thousands)

INFRASTRUCTURE IMPROVEMENTS - PORT WIDE	18,247	25,000	970	0	0	0	25,970	128,040	172,257
INFRASTRUCTURE IMPROVEMENTS - SOUTH FLORIDA CONTAINER TERMINAL	46,475	8,125	4,585	1,490	0	0	14,200	54,979	115,654
INFRASTRUCTURE IMPROVEMENTS - WATER AND SEWER UPGRADES	2,424	639	0	0	0	0	639	2,290	5,353
INLAND PORT DEVELOPMENT	115	0	0	0	0	0	0	338,800	338,915
INSPECTION AND FUMIGATION FACILITIES	6,276	3,507	0	4,786	0	0	8,293	41,463	56,032
NETZERO CARGO PROGRAM	0	2,675	0	2,675	0	0	5,350	26,650	32,000
SHORE POWER	65,065	85,000	4,000	132	0	0	89,132	19,722	173,919
Department Total	340,390	484,457	10,087	10,424	0	0	504,968	2,009,810	2,855,168
Strategic Area Total	1,497,833	856,308	41,034	21,763	0	165,097	1,084,202	7,278,632	9,860,667

General Government

COMMUNICATIONS & CUSTOMER EXPERIENCE

29TH FLOOR - PRESS ROOM UPGRADES	50	82	0	0	0	0	82	0	132
AUDIO VIDEO CAMERAS AND ACCESSORIES	200	0	0	0	0	75	75	0	275
AV EQUIPMENT AND INFRASTRUCTURE UPGRADE	1,539	1,461	0	0	0	0	1,461	0	3,000
CHAMBERS SPEAKERS AND LIGHTING SYSTEM	100	100	0	0	0	0	100	0	200
CUSTOMER RELATIONSHIP MANAGEMENT MODERNIZATION	1,500	1,000	0	0	0	0	1,000	0	2,500
EMERGENCY OPERATIONS CENTER - MEDIA ROOM UPGRADE	0	140	0	0	0	0	140	0	140
Department Total	3,389	2,783	0	0	0	75	2,858	0	6,247

ELECTIONS

CYBERSECURITY SOFTWARE	200	0	0	0	0	100	100	0	300
DS200 BALLOT DIGITAL SCANNERS	0	5,835	0	0	0	0	5,835	2,915	8,750
INFRASTRUCTURE IMPROVEMENTS - HEADQUARTERS/WAREHOUSE RECONFIGURATION	955	1,528	0	0	0	0	1,528	0	2,483
INFRASTRUCTURE IMPROVEMENTS - NEW WAREHOUSE	985	0	0	0	0	2,102	2,102	0	3,087
VOTE BY MAIL PROCESSING - EQUIPMENT	0	2,112	0	0	0	0	2,112	0	2,112
Department Total	2,140	9,475	0	0	0	2,202	11,677	2,915	16,732

INFORMATION TECHNOLOGY DEPT

CITRIX INFRASTRUCTURE - VIRTUAL DESKTOP AND THIN CLIENTS	1,535	0	0	0	0	366	366	1,753	3,654
CLOUD INFRASTRUCTURE	19,184	0	0	0	0	1,552	1,552	16,876	37,612
CYBERSECURITY STRATEGIC EVOLUTION PLAN	12,634	2,637	0	0	0	0	2,637	11,247	26,518
EDGE NETWORK	20,894	800	0	0	0	3,774	4,574	20,685	46,153
ENTERPRISE ASSET MANAGEMENT SYSTEM - CLOUD TRANSFER	0	1,514	0	0	0	0	1,514	1,272	2,786
PARKING VERIFICATION SYSTEM - MODERNIZATION	0	791	0	0	0	0	791	4,902	5,693
TRAFFIC INFORMATION SYSTEM - MODERNIZATION	0	2,948	0	0	0	0	2,948	17,375	20,323
VOICE OVER INTERNET PROTOCOL (VOIP)	5,486	0	0	0	0	1,007	1,007	4,738	11,231
Department Total	59,733	8,690	0	0	0	6,699	15,389	78,848	153,970

INTERNAL SERVICES

FLEET FACILITIES - NEW	1,719	1,682	0	0	0	1,241	2,923	76,533	81,175
INFRASTRUCTURE IMPROVEMENTS - AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS	3,262	4,978	0	0	0	0	4,978	0	8,240
INFRASTRUCTURE IMPROVEMENTS - GOVERNMENT FACILITIES SYSTEMWIDE	9,155	944	0	0	0	0	944	189	10,288
INFRASTRUCTURE IMPROVEMENTS - ISD FACILITIES SYSTEMWIDE	42,103	36,442	750	0	0	565	37,757	44,662	124,522
INTEGRATED COMMAND AND COMMUNICATIONS CENTER (LIGHTSPEED)	8,713	73,496	6,000	0	0	0	79,496	164,696	252,905
MULTI-PURPOSE FACILITY AT MIAMI ARTS STUDIO 6-12 AT ZELDA GLAZER	7,901	2,099	0	0	0	0	2,099	0	10,000
NORTH DADE GOVERNMENT CENTER - NEW	554	358	0	0	0	0	358	6,588	7,500
PARKING EQUIPMENT	1,912	2,000	0	0	0	0	2,000	0	3,912
Department Total	75,319	121,999	6,750	0	0	1,806	130,555	292,668	498,542

MANAGEMENT AND BUDGET

ENTERPRISE RESOURCE PLANNING IMPLEMENTATION - CONSTITUTIONAL OFFICES	2,657	12,692	0	0	0	0	12,692	9,442	24,791
Department Total	2,657	12,692	0	0	0	0	12,692	9,442	24,791

APPENDIX I: 2023-24 CAPITAL BUDGET

(dollars in thousands)

NON-DEPARTMENTAL

ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES - DISTRICT 6	12,287	2,713	0	0	0	0	2,713	0	15,000
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES - DISTRICT 9	0	850	0	0	0	0	850	0	850
ACQUIRE OR CONSTRUCT MULTI-USE FACILITIES - COUNTYWIDE	26,196	794	0	0	0	0	794	0	26,990
AMERICANS WITH DISABILITIES ACT (ADA) REASONABLE ACCOMODATIONS	0	0	0	0	0	10	10	0	10
DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	134	134	0	134
DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	46	46	0	46
DEBT SERVICE - AMERICANS WITH DISABILITES ACT (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	170	170	0	170
DEBT SERVICE - AMERICANS WITH DISABILITIES ACT (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	5	5	0	5
DEBT SERVICE - COMPUTER AIDED MASS APPRAISAL SYSTEM (CAMA) - REPLACEMENT (NEW DEBT 2023)	0	0	0	0	0	100	100	0	100
DEBT SERVICE - CUSTOMER SERVICE RELATIONSHIP MANAGEMENT MODERINZATION (CAPITAL ASSET 2020C)	0	0	0	0	0	86	86	0	86
DEBT SERVICE - CYBER SECURITY PHASE 1 (CAAB 2021B)	0	0	0	0	0	93	93	0	93
DEBT SERVICE - CYBER SECURITY STRATEGIC EVALUATION PLAN (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	146	146	0	146
DEBT SERVICE - CYBER SECURITY STRATEGIC EVALUATION PLAN (CAPITAL ASSET SERIES 2022A)	0	0	0	0	0	307	307	0	307
DEBT SERVICE - CYBER SECURITY STRATEGIC EVALUATION PLAN (NEW DEBT 2023)	0	0	0	0	0	202	202	0	202
DEBT SERVICE - ELECTIONS ADA COMPLIANT VOTING EQUIPMENT (CAPITAL ASSET SERIES 2018A)	0	0	0	0	0	498	498	0	498
DEBT SERVICE - ELECTIONS EQUIPMENT (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	80	80	0	80
DEBT SERVICE - ELECTIONS EQUIPMENT (CAPITAL ASSET SERIES 2022A)	0	0	0	0	0	58	58	0	58
DEBT SERVICE - ELECTIONS EQUIPMENT (DS200 DIGITAL BALLOT SIGNATURE) (CAPITAL ASSET SERIES 2022A)	0	0	0	0	0	337	337	0	337
DEBT SERVICE - ELECTIONS FACILITY (CAPITAL ASSET SERIES 2013B)	0	0	0	0	0	465	465	0	465
DEBT SERVICE - ELECTIONS FACILITY (CAPITAL ASSET SERIES 2016B)	0	0	0	0	0	166	166	0	166
DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAAB 2022A)	0	0	0	0	0	1,982	1,982	0	1,982
DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET SERIES 2020C)	0	0	0	0	0	1,923	1,923	0	1,923
DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET SERIES 2020D)	0	0	0	0	0	3,175	3,175	0	3,175
DEBT SERVICE - FIBER OTPICS (NEW DEBT 2023)	0	0	0	0	0	13	13	0	13
DEBT SERVICE - INTEGRATED COMMAND AND COMMUNICATIONS CENTER (NEW DEBT 2023)	0	0	0	0	0	195	195	0	195
DEBT SERVICE - PROJECT CLOSEOUT COSTS (CAPITAL ASSET SERIES 2019B)	0	0	0	0	0	115	115	0	115
DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM 2017 (CAPITAL ASSET SERIES 2018A)	0	0	0	0	0	817	817	0	817
DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM 2018 (CAPITAL ASSET SERIES 2019A)	0	0	0	0	0	637	637	0	637
FLEET - REPLACEMENT VEHICLES AND SPECIAL EQUIPMENT	427,919	87,825	0	535	0	55,556	143,916	455,814	1,027,649
INFRASTRUCTURE IMPROVEMENTS - COUNTYWIDE FACILITY CONDITION ASSESSMENT	9,750	2,750	0	0	0	0	2,750	0	12,500
PUERTO RICAN COMMUNITY CENTER	0	2,500	0	0	0	0	2,500	0	2,500
REPAIRS, RENOVATIONS AND VARIOUS MISCELLANEOUS PROJECTS	1,940	0	0	0	0	12,142	12,142	0	14,082
Department Total	478,092	97,432	0	535	0	79,458	177,425	455,814	1,111,331
<u>PROPERTY APPRAISAL</u>									
COMPUTER AIDED MASS APPRAISAL SYSTEM (CAMA) - REPLACEMENT	3,778	1,600	0	0	0	500	2,100	534	6,412
Department Total	3,778	1,600	0	0	0	500	2,100	534	6,412
<u>TAX COLLECTOR</u>									
HEADQUARTERS RECONGIFURATION - TAX COLLECTOR	0	0	0	0	0	400	400	375	775
Department Total	0	0	0	0	0	400	400	375	775
Strategic Area Total	625,108	254,671	6,750	535	0	91,140	353,096	840,596	1,818,800

Grand Total 8,646,336 2,978,185 147,656 226,758 37,907 1,017,946 4,408,452 22,538,053 35,592,841

APPENDIX J: General Government Improvement Fund (GGIF) FY 2023-24

Revenues	Prior Years	FY 23-24	Future	Total
Future Allocations	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000
Prior Years' General Government Improvement Fund (GGIF) Allocation	7,014,000	-	-	7,014,000
Transfer from Countywide General Fund	-	15,000,000	-	15,000,000
Transfer from UMSA General Fund	-	7,962,000	-	7,962,000
Miami-Dade Rescue Plan Fund	788,000	5,906,000	-	6,694,000
General Government Improvement Fund (GGIF) Carryover	-	27,037,000	-	27,037,000
Handicapped Parking Fines and Miscellaneous ADA Revenues	-	100,000	-	100,000
Payments in Lieu of Taxes	-	950,000	-	950,000
Public Health Trust Loan Repayment	-	2,652,000	-	2,652,000
Seaquarium Lease Payment	-	400,000	-	400,000
Baseball Stadium Annual Rent Payment	-	2,318,000	-	2,318,000
Transfer from Finance Department	-	5,305,000	-	5,305,000
Transfer from Fire Rescue Department (for debt service)	-	1,914,000	-	1,914,000
Transfer from Internal Services Department (for debt service)	-	3,278,000	-	3,278,000
Transfer from Parks, Recreation and Open Spaces	-	293,000	-	293,000
Transfer from Public Housing and Community Development (for debt service)	-	834,000	-	834,000
Transfer from Tax Collector	-	2,188,000	-	2,188,000
Total Revenues	\$ 7,802,000	\$ 76,137,000	\$ 2,000,000	\$ 85,939,000
Expenditures				
Public Safety	Prior Years	FY 23-24	Future	Total
Emergency Management - Office Renovations	\$ 156,000	\$ 408,000	\$ -	\$ 564,000
Information Technology - Court Case Management System	600,000	400,000	-	1,000,000
Judicial - Additional Courtrooms	-	1,500,000	-	1,500,000
Judicial - Court Facilities Repairs and Renovations	-	500,000	-	500,000
Medical Examiner - Alternative Light Source System	-	45,000	-	45,000
Medical Examiner - Audio Visual System	-	345,000	-	345,000
Medical Examiner - Case Management and Laboratory Information Software System	-	2,000,000	-	2,000,000
Medical Examiner - Digital Camera Kits	-	263,000	-	263,000
Medical Examiner - Morgue Cooler -Autopsy Trays Replacement	-	128,000	-	128,000
Medical Examiner - Morgue Cooler - Shelves Replacement	-	180,000	-	180,000
Medical Examiner - Stretcher Replacement	-	50,000	-	50,000
Non-Departmental - Hialeah Courthouse Annual Equipment and Maintenance	-	500,000	-	500,000
Police - Mugshot System Overhaul	-	873,000	-	873,000
Police - Neighborhood Safety Initiative	2,817,000	2,690,000	2,000,000	7,507,000
Total Public Safety	\$ 3,573,000	\$ 9,882,000	\$ 2,000,000	\$ 15,455,000
Recreation and Culture	Prior Years	FY 23-24	Future	Total
PROS - District 5 Green Areas	\$ 48,000	\$ 952,000	\$ -	\$ 1,000,000
PROS - Miscellaneous Recreational Projects	-	700,000	-	700,000
PROS - Brothers to the Rescue	-	1,608,000	-	1,608,000
Total Recreation and Culture	\$ 48,000	\$ 3,260,000	\$ -	\$ 3,308,000
Neighborhood and Infrastructure	Prior Years	FY 23-24	Future	Total
Non Departmental - Roadway Improvements	\$ 968,000	\$ 10,695,000	\$ -	\$ 11,663,000
Transit/Public Works - Pedestrian Safety - Park Zones	-	1,000,000	-	1,000,000
Total Neighborhood and Infrastructure	\$ 968,000	\$ 11,695,000	\$ -	\$ 12,663,000
Transportation	Prior Years	FY 23-24	Future	Total
Transit/Public Works - Vision Zero	\$ -	\$ 500,000	\$ -	\$ 500,000
Total Transportation	\$ -	\$ 500,000	\$ -	\$ 500,000
General Government	Prior Years	FY 23-24	Future	Total
Communications - Audio Video Cameras and Accessories	\$ 200,000	\$ 75,000	\$ -	\$ 275,000
Elections - New Warehouse Build Out	985,000	2,102,000	-	3,087,000
Internal Services - Downtown Redevelopment	788,000	600,000	-	1,388,000
Non-Departmental - Americans with Disabilities Act (ADA) Reasonable Accommodations	-	10,000	-	10,000
Non-Departmental - Repairs, Renovations and General Government Improvement Program	1,240,000	12,142,000	-	13,382,000
Total General Government	\$ 3,213,000	\$ 14,929,000	\$ -	\$ 18,142,000

APPENDIX J: General Government Improvement Fund (GGIF) FY 2023-24

Debt Service	Prior Years	FY 23-24	Future	Total
311 Answer Center (Capital Asset Series 2013B)	\$ -	\$ 134,000	\$ -	\$ 134,000
311 Answer Center (Capital Asset Series 2016B)	-	46,000	-	46,000
Americans with Disabilities Act (Capital Asset Series 2013B)	-	170,000	-	170,000
Americans with Disabilities Act (Capital Asset Series 2016B)	-	5,000	-	5,000
Animal Services - Doral Facility (Capital Asset Series 2016A)	-	785,000	-	785,000
Community Action and Human Services - Portable Classrooms for Head Start/ Early Head Start Programs (Capital Asset Series 2020D)	-	240,000	-	240,000
Communications - Customer Relationship Management Modernization (Capital Asset 2020C)	-	86,000	-	86,000
Corrections and Rehabilitation - Fire Systems Phase 4 (Capital Asset Series 2016B)	-	688,000	-	688,000
Elections - ADA Voting Equipment (Capital Asset Series 2018A)	-	498,000	-	498,000
Elections - Equipment (Capital Asset Series 2020C)	-	80,000	-	80,000
Elections - Facility (Capital Asset Series 2013B)	-	465,000	-	465,000
Elections - Facility (Capital Asset Series 2016B)	-	166,000	-	166,000
Elections -Vote By Mail Ballot Inserter Equipment (Capital Asset Series 2022A)	-	58,000	-	58,000
Elections -DS200 Digital Ballot Scanners Equipment (Capital Asset Series 2022A)	-	337,000	-	337,000
Fire - Helicopter (Capital Asset Series 2019)	-	4,390,000	-	4,390,000
Fire - Narrowbanding	-	2,019,000	-	2,019,000
Fire - UHF Radio System (Capital Lease Series 2018)	-	1,914,000	-	1,914,000
Fire - Ocean Rescue Facility Improvements (Capital Asset Series 2022A)	-	151,000	-	151,000
Fire - Fleet Shops (New Debt 2023)	-	7,000	-	7,000
Information Technology - Cyber Security Phase 1 (Capital Asset Series 2021B)	-	-	-	-
Internal Services - Coast Guard Property (Capital Asset Series 2008B)	-	1,717,000	-	1,717,000
Internal Services - Dade County Courthouse Façade Repair (Capital Asset Series 2013B)	-	562,000	-	562,000
Internal Services - Dade County Courthouse Façade Repair (Capital Asset Series 2016B)	-	13,000	-	13,000
Non-Departmental - Ballpark Stadium Project (Capital Asset Series 2011A)	-	2,318,000	-	2,318,000
Non-Departmental - Computer Aided Dispatch (Capital Asset 2020C)	-	840,000	-	840,000
Non-Departmental - Computer Aided Dispatch (New Debt 2023)	-	455,000	-	455,000
Non-Departmental - Countywide Infrastructure Investment Program (New Debt 2023)	-	6,500,000	-	6,500,000
Non-Departmental - Court Case Management System (formally known as CJIS)(Capital Asset Series 2020C)	-	786,000	-	786,000
Non-Departmental - Court Case Management System (Capital Asset Series 2022A)	-	227,000	-	227,000
Non-Departmental - Fiber Optics (New Debt 2023)	-	13,000	-	13,000
Non-Departmental - Integrated Command and Communications Center (Capital Asset Series 2022A)	-	126,000	-	126,000
Non-Departmental - Integrated Command and Communications Center (New Debt 2023)	-	195,000	-	195,000
Non-Departmental - Project Closeout Costs (Capital Asset Series 2019B)	-	115,000	-	115,000
Non-Departmental - Quality Neighborhood Improvement Program (QNIP) 2011 (Capital Asset Series 2021B)	-	1,150,000	-	1,150,000
Non-Departmental - Quality Neighborhood Improvement Program (QNIP) 2017 (Capital Asset Series 2018A)	-	817,000	-	817,000
Non-Departmental - Quality Neighborhood Improvement Program (QNIP) 2019 (Capital Asset Series 2019)	-	637,000	-	637,000
Non-Departmental - Quality Neighborhood Improvement Program (QNIP) 2022 (New Debt 2023)	-	650,000	-	650,000
Property Appraiser - Computer Aided Mass Appraisal System (CAMA)(New Debt 2023)	-	100,000	-	100,000
Police - Cloud-based Automated Fingerprint Identification System (Capital Asset Series 2020C)	-	50,000	-	50,000
Police - Law Enforcement Records Management System (LERMS) (Capital Asset Series 2020C)	-	31,000	-	31,000
Police - Law Enforcement Records Management System (LERMS) (Capital Asset Series 2022A)	-	333,000	-	333,000
PROS - Golf Club of Miami (Capital Asset Series 2013B)	-	166,000	-	166,000
PROS - Golf Club of Miami (Capital Asset Series 2016B)	-	5,000	-	5,000
PROS - Park Improvements (Capital Asset Series 2016A)	-	293,000	-	293,000
Public Health Trust - Equipment (Capital Asset Series 2017A)	-	2,652,000	-	2,652,000
Public Health Trust - Infrastructure (Capital Asset Series 2021B)	-	817,000	-	817,000
Public Housing and Community Development - Public Housing Projects (Capital Asset Series 2021B)	-	393,000	-	393,000
Public Housing and Community Development - Public Housing Improvements (Capital Asset Series 2016B)	-	837,000	-	837,000
Public Housing and Community Development -Scott Carver and Hope IV (Capital Asset Series 2020D)	-	834,000	-	834,000
Total Debt Service	\$ -	\$ 35,871,000	\$ -	\$ 35,871,000
Total Expenditures	\$ 7,802,000	\$ 76,137,000	\$ 2,000,000	\$ 85,939,000

APPENDIX K: CAPITAL UNFUNDED PROGRAM SUMMARY BY STRATEGIC AREA AND DEPARTMENT
(dollars in thousands)

Strategic Area / Department	# of Programs	Estimated Total Cost
Public Safety		
Fire Rescue	3	\$10,787
Police	3	\$13,760
Strategic Area Total	6	\$24,547
Transportation and Mobility		
Transportation Public Works	23	\$2,026,340
Strategic Area Total	23	\$2,026,340
Recreation and Culture		
Cultural Affairs	15	\$860,000
Library	28	\$119,058
Parks Recreation and Open Spaces	28	\$2,243,629
Strategic Area Total	71	\$3,222,687
Neighborhood and Infrastructure		
Solid Waste Management	4	\$1,610,250
Transportation Public Works	8	\$1,122,382
Water and Sewer	16	\$7,138,040
Strategic Area Total	28	\$9,870,672
Health and Society		
Homeless Trust	1	\$16,500
Public Housing Community Dev	1	\$479,120
Strategic Area Total	2	\$495,620
Economic Development		
Aviation	8	\$1,532,733
Seaport	7	\$1,798,000
Strategic Area Total	15	\$3,330,733
General Government		
Emergency Management	1	\$160
Strategic Area Total	1	\$160
Grand Total	146	\$18,970,759

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

This is an exercise to align capital programs to the mayoral priorities of Equity, Engagement, Environment and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Projected Total Cost
ENVIRONMENT									
<u>ANIMAL SERVICES</u>									
DRAINAGE/PARKING LOT RESURFACING - DORAL FACILITY	460	157	0	0	0	0	0	0	617
<u>AVIATION</u>									
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE ROOF SUBPROGRAM	2,623	3,512	4,677	18,722	20,744	34,864	34,578	52	119,772
<u>COMM.ACTION & HUMAN SRVC. DPT.</u>									
INFRASTRUCTURE IMPROVEMENTS - COMMUNITY ACTION AND HUMAN SERVICES FACILITIES SYSTEMWIDE	5,666	2,047	885	85	0	0	0	0	8,683
<u>CORRECTIONS & REHABILITATION</u>									
INFRASTRUCTURE IMPROVEMENTS - CORRECTIONAL FACILITIES SYSTEMWIDE	9,152	12,058	6,000	10,000	6,000	0	0	0	43,210
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - FACILITY ROOF REPLACEMENTS	4,506	20	0	0	0	0	0	0	4,526
INFRASTRUCTURE IMPROVEMENTS - TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - FACILITY ROOF REPLACEMENTS	3,859	441	0	0	0	0	0	0	4,300
DETENTION FACILITY - REPLACEMENT	629	1,000	8,744	19,000	53,292	129,500	157,500	77,918	447,583
<u>CULTURAL AFFAIRS</u>									
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE (BBC-GOB)	3,715	285	0	0	0	0	0	0	4,000
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE (CIIP)	1,549	1,846	17,789	12,169	3,027	0	0	0	36,380
<u>FIRE RESCUE</u>									
FIRE RESCUE - STATION 75 (BEACON LAKES)	2,439	0	0	0	0	0	7,200	0	9,639
FIRE RESCUE - STATION 18 (NORTH MIAMI)	5,687	4,908	5,400	0	0	0	0	0	15,995
FIRE RESCUE - STATION 68 (DOLPHIN)	7,622	2,000	0	0	0	0	0	0	9,622
FIRE RESCUE - STATION 27 (NORTH BAY VILLAGE)	0	0	0	2,000	4,000	1,425	0	0	7,425
FIRE RESCUE - FLEET SHOP	742	1,390	10,578	10,140	9,744	0	0	0	32,594
FIRE RESCUE - ENERGY EFFICIENCY PROJECTS	10,700	100	0	0	0	0	0	0	10,800
FIRE RESCUE - STATION 72 (FLORIDA CITY)	635	6,964	5,491	0	0	0	0	0	13,090
FIRE RESCUE - STATION 74 (PALMETTO BAY SOUTH)	783	3,843	6,531	0	0	0	0	0	11,157
FIRE RESCUE - STATION 67 (ARCOLA)	15	0	0	0	0	0	6,530	0	6,545
FIRE RESCUE - SOLAR INSTALLATIONS	0	30	370	0	0	0	0	0	400
FIRE RESCUE - HEADQUARTERS BUILDING HARDENING	1,376	14	0	0	0	0	0	0	1,390
FIRE RESCUE - STATION 79 (AMERICAN DREAM MALL)	0	1,400	2,700	3,118	1,875	0	0	0	9,093
FIRE RESCUE - STATION 80 (GRAHAM DEVELOPMENT)	0	0	0	0	0	0	8,818	0	8,818
FIRE RESCUE - INFRASTRUCTURE IMPROVEMENT PROGRAM	11,547	3,963	30,050	30,050	30,050	30,050	30,050	0	165,760
FIRE RESCUE - STATION 41 (WESTWOOD LAKE) PERMANENT	638	0	0	0	3,230	3,238	360	0	7,466
FIRE RESCUE - STATION 71 (EUREKA) TEMPORARY	3,535	3,240	0	0	0	0	0	0	6,775
FIRE RESCUE - DEPLOYABLE FLOOD BARRIERS	0	640	40	0	0	0	0	0	680
WIND RETROFIT OF FIRE STATIONS	250	1,890	1,455	0	0	0	0	0	3,595
<u>INTERNAL SERVICES</u>									
FLEET FACILITIES - NEW	1,719	2,923	10,932	36,283	29,318	0	0	0	81,175
INFRASTRUCTURE IMPROVEMENTS - ISD FACILITIES SYSTEMWIDE	42,103	37,757	31,959	12,703	0	0	0	0	124,522
PERMITTING, INSPECTION AND LAND DEVELOPMENT FACILITY	0	62,698	23,050	0	0	0	0	0	85,748

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Projected Total Cost
<u>ADMIN OFFICE OF THE COURTS</u>									
INFRASTRUCTURE IMPROVEMENTS - CHILDREN'S COURTHOUSE	1,189	512	0	0	0	0	0	0	1,701
RICHARD E. GERSTEIN JUSTICE BUILDING - INFRASTRUCTURE IMPROVEMENTS	0	5,910	9,225	7,313	0	0	0	0	22,448
<u>LIBRARY</u>									
MAIN LIBRARY	4,232	896	0	0	0	0	0	0	5,128
LEMON CITY BRANCH LIBRARY	292	1,567	0	0	0	0	0	0	1,859
DORAL BRANCH - REPLACEMENT LIBRARY	11,518	3,566	0	0	0	0	0	0	15,084
KEY BISCAYNE BRANCH LIBRARY - REPLACEMENT LIBRARY	1,420	2,029	9,106	0	0	0	0	0	12,555
LITTLE RIVER BRANCH - REPLACEMENT LIBRARY	2,147	616	0	0	0	0	0	0	2,763
WESTCHESTER REGIONAL LIBRARY	2,882	289	0	0	0	0	0	0	3,171
NORTH DADE REGIONAL LIBRARY	4,020	439	0	0	0	0	0	0	4,459
MISCELLANEOUS CAPITAL PROJECTS	2,329	3,620	0	0	0	0	0	0	5,949
CHUCK PEZOLDT LIBRARY AND COMMUNITY CENTER	511	1,545	3,000	0	0	0	0	0	5,056
SOUTH MIAMI BRANCH LIBRARY	100	470	0	0	0	0	0	0	570
SOUTH SHORE BRANCH LIBRARY - REPLACEMENT BRANCH	0	0	0	5,702	0	0	0	0	5,702
SOUTH DADE REGIONAL LIBRARY	1,808	4,601	7,281	0	0	0	0	0	13,690
KENDALE LAKES BRANCH LIBRARY	397	70	0	0	0	0	0	0	467
MIAMI LAKES BRANCH LIBRARY	297	6,206	920	0	0	0	0	0	7,423
COCONUT GROVE BRANCH LIBRARY	410	247	2,700	0	0	0	0	0	3,357
CONCORD BRANCH LIBRARY	20	80	0	0	0	0	0	0	100
FAIRLAWN BRANCH LIBRARY	0	0	70	417	0	0	0	0	487
MIAMI BEACH REGIONAL LIBRARY	0	200	2,300	0	0	0	0	0	2,500
MIAMI SPRINGS BRANCH LIBRARY	0	205	0	0	0	0	0	0	205
NORTHEAST-DADE AVENTURA BRANCH LIBRARY	0	0	350	0	0	0	0	0	350
PALM SPRINGS NORTH BRANCH LIBRARY	0	70	417	0	0	0	0	0	487
KENDALL BRANCH LIBRARY	50	71	0	0	0	0	0	0	121
<u>NON-DEPARTMENTAL</u>									
PARK AND RECREATIONAL FACILITIES - VILLAGE OF BAL HARBOUR	3,100	2,500	1,900	0	0	0	0	0	7,500
ROADWAY IMPROVEMENTS	968	10,695	0	0	0	0	0	0	11,663
FLEET - REPLACEMENT VEHICLES AND SPECIAL EQUIPMENT	427,919	143,916	111,845	88,704	96,432	105,063	50,086	3,684	1,027,649
<u>PARKS, RECREATION AND OPEN SPACES</u>									
CHUCK PEZOLDT PARK AND COMMUNITY CENTER	729	6,121	10,677	0	0	0	0	0	17,527
INFRASTRUCTURE IMPROVEMENTS - BEACH MAINTENANCE FACILITY	21	0	0	0	2,480	8,415	0	0	10,916
CHAPMAN FIELD PARK	5,604	440	0	0	0	0	0	0	6,044
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 3	4,692	3,049	6,500	6,350	5,400	3,700	0	0	29,691
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 1	7,100	4,315	3,400	4,225	5,725	2,840	450	0	28,055
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 2	9,086	1,000	2,700	3,475	2,750	1,450	500	0	20,961
MATHESON HAMMOCK PARK	3,955	700	1,345	0	0	0	0	0	6,000
GREENWAYS AND TRAILS - COMMISSION DISTRICT 1	3,957	0	0	655	195	0	0	0	4,807
ENVIRONMENTAL REMEDIATION - DEVON AIRE PARK	543	1,300	975	25	0	0	0	0	2,843
GREENWAYS AND TRAILS - COMMISSION DISTRICT 8	5,008	45	0	0	0	0	0	0	5,053
CAMP OWAISSA BAUER - WELL WATER TREATMENT SYSTEM	5	65	0	0	0	0	0	0	70

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Projected Total Cost
GREENWAYS AND TRAILS - COMMISSION DISTRICT 9	2,026	1,300	2,279	300	102	0	0	0	6,007
CHARLES DEERING ESTATE	7,196	1,184	0	0	0	0	0	0	8,380
ENVIRONMENTAL REMEDIATION - MILLERS POND PARK	726	500	300	25	0	0	0	0	1,551
DISTRICT 5 - GREEN AREAS	301	1,300	0	0	0	0	0	0	1,601
MATHESON HAMMOCK PARK - SEAWALL REPAIR	271	60	68	365	1,042	0	0	0	1,806
ENVIRONMENTAL REMEDIATION - BROTHERS TO THE RESCUE PARK	229	150	150	550	471	0	0	0	1,550
ENVIRONMENTAL REMEDIATION - CONTINENTAL PARK	586	1,725	275	25	0	0	0	0	2,611
ENVIRONMENTAL REMEDIATION - MODELLO PARK	450	3,600	25	25	0	0	0	0	4,100
<u>POLICE</u>									
INFRASTRUCTURE IMPROVEMENTS - POLICE FACILITIES SYSTEMWIDE	14,622	22,718	20,086	18,230	15,615	2,760	0	0	94,031
<u>PUBLIC HOUSING & COMMUNITY DEV</u>									
RIVERWALK SEAWALL	2,554	700	140	0	0	0	0	0	3,394
<u>DEPT OF REG & ECON RESOURCES</u>									
BISCAYNE BAY - RESTORATION AND SHORELINE STABILIZATION	0	1,100	1,100	1,100	1,100	1,100	1,100	0	6,600
ENVIRONMENTALLY ENDANGERED LANDS PROGRAM	41,950	3,000	12,025	3,000	3,000	3,000	3,000	0	68,975
BEACH - EROSION MITIGATION AND RENOURISHMENT	202,428	2,292	3,217	4,185	2,079	0	0	0	214,201
PURCHASE DEVELOPMENT RIGHTS FUND	20,899	8,934	10,000	0	0	0	0	0	39,833
FLORIDA CITY - CANAL GATE	1,000	500	0	0	0	0	0	0	1,500
FLORIDA CITY - LAND ACQUISITIONS CULVERT PROJECT	0	1,900	0	0	0	0	0	0	1,900
SALINITY BARRIER - FEASIBILITY TESTING AND EVALUATION	0	0	0	0	0	0	20,000	0	20,000
LAND ACQUISITIONS - TO SUPPORT WELLFIELD	0	1,000	1,000	1,000	1,000	1,000	1,000	3,000	9,000
OPA-LOCKA CANAL RESTORATION - CORRECTIVE ACTION PLAN FOR SURFACE WATER	0	3,000	5,200	0	0	0	0	0	8,200
FLORIDA CITY - CANAL PUMP STATIONS AND LAND ACQUISITIONS	0	2,500	500	0	0	0	0	0	3,000
CANAL IMPROVEMENTS	6,604	12,550	24,600	24,550	15,650	11,050	11,050	0	106,054
DRAINAGE IMPROVEMENTS	0	500	800	2,000	0	0	0	0	3,300
<u>SEAPORT</u>									
INFRASTRUCTURE IMPROVEMENTS - PORT WIDE	18,247	25,970	25,810	25,810	25,710	25,710	25,000	0	172,257
INFRASTRUCTURE IMPROVEMENTS - WATER AND SEWER UPGRADES	2,424	639	1,452	838	0	0	0	0	5,353
BRIGHTLINE	0	0	0	0	0	0	0	5,200	5,200
SHORE POWER	65,065	89,132	11,722	8,000	0	0	0	0	173,919
NETZERO CARGO PROGRAM	0	5,350	5,350	5,350	5,350	10,600	0	0	32,000
<u>SOLID WASTE MANAGEMENT</u>									
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - VIRGINIA KEY LANDFILL	6,539	2,060	18,745	4,531	0	2,600	0	11,525	46,000
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MUNISPORT LANDFILL	30,149	170	300	600	1,500	2,666	0	0	35,385
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET HOME CHEMICAL COLLECTION CENTER (NEW FACILITY)	1,078	1,133	1,638	0	0	0	0	0	3,849
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL (CELL 4)	0	2,168	13,928	0	0	0	0	0	16,096
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE TRASH AND RECYCLING CENTER	63	0	61	0	0	0	0	0	124
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - GOLDEN GLADES TRASH AND RECYCLING CENTER	11	135	140	0	0	0	0	0	286
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SUNSET KENDALL TRASH AND RECYCLING CENTER	113	140	0	0	0	0	0	0	253

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Projected Total Cost
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH MIAMI HEIGHTS TRASH AND RECYCLING CENTER	11	0	159	140	0	0	0	0	310
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SNAPPER CREEK TRASH AND RECYCLING CENTER	155	51	159	0	0	0	0	0	365
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - CHAPMAN FIELD TRASH AND RECYCLING CENTER	713	99	140	0	0	0	0	0	952
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST LITTLE RIVER TRASH AND RECYCLING CENTER	215	0	159	0	0	0	0	0	374
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - PALM SPRINGS NORTH TRASH AND RECYCLING CENTER	11	140	172	0	0	0	0	0	323
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST PERRINE TRASH AND RECYCLING CENTER	178	144	0	159	0	0	0	0	481
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - EUREKA DRIVE TRASH AND RECYCLING CENTER	47	204	140	0	0	0	0	0	391
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET LANDFILL (ACCESS ROAD)	0	0	0	0	0	0	0	202	202
NEW TRANSFER STATION - NORTHEAST	0	0	2,500	420	830	1,295	0	39,880	44,925
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORWOOD TRASH AND RECYCLING CENTER	23	108	0	140	0	0	0	0	271
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL (SBR SYSTEM)	250	250	0	0	0	0	0	0	500
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - MOODY DRIVE TRASH AND RECYCLING CENTER	23	0	0	309	0	0	0	0	332
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - RICHMOND HEIGHTS TRASH AND RECYCLING CENTER	11	0	159	140	0	0	0	0	310
MOSQUITO CONTROL AND HABITAT MANAGEMENT - NEW FACILITY	157	418	235	6,760	0	0	0	0	7,570
ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECTS) - NORTH DADE LANDFILL (GROUNDWATER AND MONITORING WELLS)	0	0	0	0	0	0	0	192	192
ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECT) - REPLACE GROUND WATER WELL PUMPS (RESOURCES RECOVERY ASH LANDFILL)	0	0	0	0	0	0	0	144	144
ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECT) - SOUTH DADE LANDFILL (GAS COLLECTION AND CONTROL SYSTEM)	0	0	0	0	555	0	0	1,370	1,925
ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECTS) - SOUTH DADE LANDFILL (SBR SYSTEM)	0	0	0	0	0	0	0	1,807	1,807
<u>TRANSPORTATION & PUBLIC WORKS</u>									
RICKENBACKER CAUSEWAY - HOBIE NORTH SIDE BARRIER	2,798	4,129	6,754	1,076	1,317	0	0	0	16,074
BIKE PATHS - COMMISSION DISTRICT 10	371	329	0	0	0	0	0	0	700
LEHMAN YARD - MISCELLANEOUS IMPROVEMENTS	29,213	12,294	5,415	12,130	0	0	0	0	59,052
BUS AND BUS FACILITIES	11,364	14,860	14,353	4,691	957	0	0	0	46,225
PARK AND RIDE - TRANSIT PROJECTS	27,190	10,532	7,889	10,474	3,456	5,316	0	0	64,857
RICKENBACKER CAUSEWAY - ENTRYWAY GANTRY	32	144	60	1,282	882	0	0	0	2,400
ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS) - PHASE 3	160,626	66,436	45,050	32,684	26,010	14,440	4,717	0	349,963
METROMOVER - IMPROVEMENT PROJECTS	99,609	61,025	45,748	62,090	13,888	2,662	0	0	285,022
METRORAIL - TRACK AND GUIDEWAY PROJECTS	137,469	32,840	16,454	14,340	3,687	0	0	0	204,790
METRORAIL - VEHICLE REPLACEMENT	371,589	5,423	5,351	13,037	5,412	270	0	0	401,082
INFRASTRUCTURE RENEWAL PLAN (IRP)	15,681	12,500	12,501	12,500	12,500	12,500	12,500	12,500	103,182
STRATEGIC MIAMI AREA RAPID TRANSIT PLAN (SMART) PHASE 1	3,107	10,855	10,280	11,730	11,730	12,480	1,058	0	61,240
BUS - ENHANCEMENTS	21,254	1,967	6,457	3,375	1,149	0	0	0	34,202
BIKE PATH - WEST DIXIE HIGHWAY FROM IVES DAIRY ROAD TO MIAMI GARDENS DRIVE	0	120	0	0	0	0	0	0	120

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Projected Total Cost
RICKENBACKER CAUSEWAY - INFRASTRUCTURE IMPROVEMENTS	874	628	361	2,606	2,024	126	0	0	6,620
BICYCLE PROJECT - RICKENBACKER CAUSEWAY TOLL PLAZA PHASE 2	0	37	18	326	219	0	0	0	600
FEDERALLY FUNDED PROJECTS	112,702	143,654	145,740	152,709	166,755	170,850	175,046	1,125	1,068,581
RICKENBACKER CAUSEWAY - WEST AND BEAR CUT BRIDGES	0	0	0	0	0	3,899	2,601	0	6,500
BRIDGE REHABILITATION - COUNTYWIDE IMPROVEMENTS	15,102	19,571	18,825	12,115	18,913	12,978	1,278	35,611	134,393
METRORAIL - STATIONS AND SYSTEMS IMPROVEMENTS	14,604	43,912	61,869	33,262	9,990	20,205	17,919	0	201,761
RICKENBACKER CAUSEWAY - BEAR CUT BRIDGE AND WEST BRIDGE (STUDY)	269	980	980	1,510	730	531	0	0	5,000
METRORAIL AND METROMOVER PROJECTS	5,208	9,029	765	0	0	0	0	0	15,002
RESURFACING - COUNTYWIDE IMPROVEMENTS	48,441	21,981	2,449	816	0	0	0	0	73,687
THE UNDERLINE	61,416	37,025	28,830	25,785	707	0	0	0	153,763
SW 87 AVE BRIDGE OVER CANAL C-100	3,636	2,823	0	0	0	0	0	0	6,459
RICKENBACKER CAUSEWAY - BRIDGE SCOUR STUDY AND REPAIR	0	0	21	65	162	103	0	0	350
ROAD WIDENING - COUNTYWIDE	94,084	66,895	82,420	46,687	24,083	4,072	15,660	118,124	452,025
SAFETY IMPROVEMENTS - COUNTYWIDE	33,149	9,940	10,239	10,223	9,740	8,340	0	0	81,631
TRAFFIC CONTROL DEVICES - SIGNALIZATION COUNTYWIDE	49,465	20,436	15,585	16,758	15,636	12,746	1,233	0	131,859
DRAINAGE IMPROVEMENTS - COUNTY MAINTAINED ROADS	28,785	9,195	8,344	7,257	7,110	7,126	6,430	0	74,247
VENETIAN CAUSEWAY - BRIDGE REPLACEMENT MATCHING FUNDS	7,937	4,344	3,371	4,077	1,633	1,633	1,590	0	24,585
ROADWAY AND BRIDGE - MISCELLANEOUS COUNTYWIDE IMPROVEMENTS	87,576	38,348	40,548	44,034	28,586	32,663	0	800	272,555
AVENTURA STATION	75,600	1,100	0	0	0	0	0	0	76,700
DADELAND SOUTH INTERMODAL STATION	9,663	45,141	26,530	0	0	0	0	0	81,334
EMERGENCY BACKUP GENERATORS	0	313	532	533	313	0	0	0	1,690
PARK AND RIDE - TRANSITWAY AT SW 168TH STREET	45,166	16,293	0	0	0	0	0	0	61,459
VENETIAN CAUSEWAY - HURRICANE REPAIRS TO BASCULE BRIDGES	791	381	507	0	0	0	0	0	1,679
TRACK INSPECTION VEHICLE / TRAIN	2,500	5,000	0	0	0	0	0	0	7,500
RICKENBACKER CAUSEWAY - BRIDGE MAINTENANCE PROGRAM	2,738	2,139	242	805	565	0	0	0	6,490
VISION ZERO	49	6,500	5,637	2,107	0	0	0	0	14,293
INTERSECTION IMPROVEMENTS - COUNTYWIDE	24,520	11,233	7,578	2,156	7,378	1,030	0	0	53,895
ARTERIAL ROADS - COUNTYWIDE	73,461	18,069	14,430	14,740	19,167	6,940	0	0	146,807
DRAINAGE IMPROVEMENTS	92,492	1,926	758	0	0	0	0	0	95,176
NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS	92,448	2,446	1,937	1,242	0	0	0	0	98,073
RIGHTS-OF-WAY ACQUISITION - COUNTYWIDE	22,495	14,566	10,535	4,934	5,521	3,782	102	0	61,935
SIGNAGE AND COMMUNICATION PROJECTS	9,571	12,156	4,265	0	0	0	0	0	25,992
SOUTH DADE TRANSITWAY STATIONS DROP-OFF AND PICK-UP AREAS	355	450	450	0	0	0	0	0	1,255
SOUTH DADE TRAIL SHARED-USE PATH ENHANCEMENTS	0	5,998	4,112	3,462	0	0	0	0	13,572
THIRD RAIL ISOLATION DISCONNECT SWITCHES	0	5,438	562	0	0	0	0	0	6,000
<u>WATER AND SEWER</u>									
WATER - PIPES AND INFRASTRUCTURE PROJECTS	46,884	10,000	8,500	5,000	3,000	3,000	3,000	3,000	82,384
HIALEAH REVERSE OSMOSIS TREATMENT PLANT	8,040	194	0	0	0	0	0	0	8,234
CONSENT DECREE: WASTEWATER COLLECTION AND TRANSMISSION LINES PROJECTS	17,949	1,236	1,741	0	0	0	0	0	20,926
WASTEWATER - PIPES AND INFRASTRUCTURE PROJECTS	5,503	3,000	3,000	3,000	3,000	3,000	3,000	3,000	26,503
OCEAN OUTFALL LEGISLATION PROGRAM	236,169	80,042	70,259	93,473	114,918	221,844	220,380	323,332	1,360,417

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Projected Total Cost
NORTH REGION WATER TRANSMISSION MAINS - INFRASTRUCTURE IMPROVEMENTS	14,380	9,048	10,117	16,336	20,486	16,429	10,100	1,000	97,896
CONSENT DECREE: WASTEWATER TREATMENT PLANTS PROJECTS	997,844	112,934	66,701	63,527	34,439	30,344	24,000	21,000	1,350,789
CONSENT DECREE: SEWER PUMP STATION PROJECTS	58,909	256	104	0	0	0	0	0	59,269
WASTEWATER TREATMENT PLANTS - MISCELLANEOUS UPGRADES	2,161	2,482	0	0	0	0	0	0	4,643
NORTH DISTRICT FORCEMAIN NETWORK - INFRASTRUCTURE IMPROVEMENTS	76,981	42,463	37,583	42,592	31,178	3,000	0	0	233,797
WASTEWATER - TELEMETERING IMPROVEMENTS	1,102	600	1,500	500	500	500	500	500	5,702
SANITARY SEWER SYSTEM EXTENSION	37,974	19,896	10,000	5,000	5,000	5,000	5,000	5,000	92,870
WATER - DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS	42,691	17,253	14,800	15,300	13,700	13,300	13,300	13,500	143,844
SOUTH REGION WATER TRANSMISSION MAINS - INFRASTRUCTURE IMPROVEMENTS	529	1,646	3,250	2,883	4,264	2,719	0	0	15,291
WATER RESET PROGRAM - WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION	24,521	5,677	20,926	25,301	29,672	21,987	40,374	85,334	253,792
WATER RESET PROGRAM - WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS	24,022	15,181	20,792	21,306	9,961	9,298	15,386	190,299	306,245
SMALL DIAMETER WATER MAINS REPLACEMENT PROGRAM	22,339	17,490	28,700	37,200	40,290	63,125	73,427	102,134	384,705
SOUTH DISTRICT FORCEMAIN NETWORK - INFRASTRUCTURE IMPROVEMENTS	3,431	9,930	18,510	23,090	28,258	25,000	12,500	8,000	128,719
PEAK FLOW MANAGEMENT - FLOW REDUCTION PROGRAM (FRP)	44,855	15,815	15,815	14,708	11,714	11,817	11,817	32,458	158,999
SANITARY SEWER SYSTEM IMPROVEMENTS	175	200	200	200	200	200	200	200	1,575
CENTRAL DISTRICT FORCEMAIN NETWORK - INFRASTRUCTURE IMPROVEMENTS	10,107	7,500	9,500	15,475	17,475	19,500	13,578	0	93,135
LIFT STATIONS - INFRASTRUCTURE IMPROVEMENTS	8,916	200	350	350	350	350	350	350	11,216
SOUTH DISTRICT WASTEWATER TREATMENT PLANT PROJECTS	11,170	4,000	3,500	2,000	0	0	0	0	20,670
WASTEWATER MASTER PLANNING AND PEAK FLOW MANAGEMENT	21,711	6,659	6,130	3,800	1,879	1,000	1,000	5,761	47,940
WASTEWATER TREATMENT PLANT - SOUTH DISTRICT UPGRADES	9,482	12,472	25,047	20,193	11,121	9,251	3,757	27,421	118,744
NORTH DISTRICT WASTEWATER TREATMENT PLANT PROJECTS	6,428	6,547	34,628	73,091	83,095	41,985	20,000	0	265,774
CENTRAL DISTRICT WASTEWATER TREATMENT PLANT PROJECTS	3,962	12,631	20,431	37,159	74,842	62,379	32,697	25,477	269,578
WASTEWATER TREATMENT PLANTS - REPLACE AND RENOVATE	58,004	17,752	22,634	17,151	17,151	17,151	17,151	17,151	184,145
PUMP STATION REHABILITATION AND RESILIENCE PROGRAM (PSRRP)	54,984	34,530	38,860	66,770	51,947	24,541	24,785	34,459	330,876
SOUTH DISTRICT EXPANSION WASTEWATER TREATMENT PLANT CAPACITY	299,893	169,612	130,169	27,469	21,236	15,000	15,000	17,000	695,379
WATER RESET PROGRAM	2,000	750	2,436	3,121	4,576	7,811	15,000	164,306	200,000
WASTEWATER - INFRASTRUCTURE IMPROVEMENTS	5,000	5,000	0	0	0	0	0	0	10,000
Environment Total	5,109,101	2,015,702	1,807,031	1,583,300	1,382,738	1,346,549	1,173,658	1,393,816	15,811,895

EQUITY

COMM.ACTION & HUMAN SRVC. DPT.

NEW WYNWOOD/ALLAPATTAH REGIONAL NEIGHBORHOOD SERVICE CENTER	2,400	3,500	9,100	0	0	0	0	0	15,000
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FIRE RESCUE

FIRE RESCUE - MISCELLANEOUS CAPITAL PROJECTS	3,375	2,600	2,600	2,600	2,600	2,600	2,600	0	18,975
PORT SECURITY GRANT PROGRAM	2,066	716	403	0	0	0	0	0	3,185

HOMELESS TRUST

CHAPMAN PARTNERSHIP SOUTH - FACILITY RENOVATION	515	430	100	80	600	60	0	0	1,785
VERDE GARDENS - FACILITY RENOVATIONS	1,242	641	1,302	1,274	0	0	0	0	4,459

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Projected Total Cost
CHAPMAN PARTNERSHIP NORTH - FACILITY IMPROVEMENTS	440	465	475	545	375	100	0	0	2,400
KROME FACILITY - PURCHASE/RENOVATE	4,594	4,506	0	0	0	0	0	0	9,100
LA QUINTA - PURCHASE/RENOVATE	10,550	5,350	0	0	0	0	0	0	15,900
<u>INTERNAL SERVICES</u>									
DISTRICT 06 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	7,796	2,796	0	0	0	0	0	0	10,592
DISTRICT 02 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,501	91	0	0	0	0	0	0	10,592
DISTRICT 05 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	9,617	475	500	0	0	0	0	0	10,592
DISTRICT 10 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	3,092	4,800	2,700	0	0	0	0	0	10,592
INFRASTRUCTURE IMPROVEMENTS - AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS	3,262	4,978	0	0	0	0	0	0	8,240
DISTRICT 01 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,181	411	0	0	0	0	0	0	10,592
DISTRICT 09 - RESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	9,096	1,371	125	0	0	0	0	0	10,592
DISTRICT 12 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,241	351	0	0	0	0	0	0	10,592
DISTRICT 13 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	5,593	2,500	2,499	0	0	0	0	0	10,592
<u>MIAMI-DADE ECONOMIC ADVOCACY TRUST</u>									
AFFORDABLE HOUSING (LAND ACQUISITION)	1,000	1,000	0	0	0	0	0	0	2,000
<u>NON-DEPARTMENTAL</u>									
AMERICANS WITH DISABILITIES ACT (ADA) REASONABLE ACCOMODATIONS	0	10	0	0	0	0	0	0	10
CASA FAMILIA AFFORDABLE HOUSING	0	3,000	0	0	0	0	0	0	3,000
<u>PARKS, RECREATION AND OPEN SPACES</u>									
KENDALL INDIAN HAMMOCKS PARK	6,650	50	0	0	0	0	0	0	6,700
ARCOLA LAKES PARK	7,518	218	238	0	0	0	0	0	7,974
ADA ACCESSIBILITY IMPROVEMENTS - TROPICAL PARK	198	110	0	0	0	0	0	0	308
TRAIL GLADES RANGE	8,735	0	0	0	0	0	0	0	8,735
TAMIAMI PARK	2,550	639	400	1,500	2,911	0	0	0	8,000
HAULOVER PARK	22,093	500	500	708	0	0	0	0	23,801
ADA ACCESSIBILITY IMPROVEMENTS - HAULOVER PARK	227	72	0	0	0	0	0	0	299
COUNTRY VILLAGE PARK	1,409	90	0	0	0	0	0	0	1,499
BIKE PATH - IMPROVEMENTS ON SNAKE CREEK BRIDGE	140	250	221	280	500	80	0	0	1,471
HOMESTEAD AIR RESERVE PARK	2,466	700	4,000	11,291	7,600	1,000	0	0	27,057
AMELIA EARHART PARK	6,697	4,650	5,000	12,758	0	0	0	0	29,105
ADA ACCESSIBILITY IMPROVEMENTS - CRANDON PARK	105	230	0	0	0	0	0	0	335
LOCAL PARKS - COMMISSION DISTRICT 13	1,805	624	200	155	0	0	0	0	2,784
SOUTHRIDGE PARK	3,497	4,400	7,309	0	0	0	0	0	15,206
BIKE PATH - IMPROVEMENTS ON SNAPPER CREEK TRAIL	502	0	200	1,064	0	0	0	0	1,766
LOCAL PARKS - COMMISSION DISTRICT 10	1,458	640	0	0	0	0	0	0	2,098
LAGO MAR PARK	340	660	0	0	0	0	0	0	1,000
REDLAND FRUIT AND SPICE PARK	2,882	300	500	3,918	7,498	0	0	0	15,098
ROYAL COLONIAL PARK	39	0	1,000	361	0	0	0	0	1,400
MEDSOUTH PARK	46	280	0	0	0	0	0	0	326
ADA ACCESSIBILITY IMPROVEMENTS - AMELIA EARHART PARK	107	115	0	0	0	0	0	0	222

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Projected Total Cost
COUNTRY LAKE PARK	875	50	75	0	0	0	0	0	1,000
EDEN LAKES PARK	1,252	251	0	0	0	0	0	0	1,503
BIKE PATH - LUDLAM TRAIL	28,447	2,770	8,750	22,072	17,521	49,163	0	0	128,723
JEFFERSON REAVES SR. PARK	104	0	97	0	0	0	0	0	201
ADA ACCESSIBILITY IMPROVEMENTS - LARRY AND PENNY THOMPSON PARK	147	136	0	0	0	0	0	0	283
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PARK CAPITAL IMPROVEMENTS	369	382	150	0	0	0	0	0	901
ADA ACCESSIBILITY IMPROVEMENTS - TAMIAMMI PARK	195	180	0	0	0	0	0	0	375
WILD LIME PARK	295	500	551	0	0	0	0	0	1,346
BISCAYNE SHORES AND GARDENS PARK	1,479	21	0	0	0	0	0	0	1,500
BIKE PATH - IMPROVEMENTS ALONG SFWMD CANALS	1,252	0	0	120	0	0	0	0	1,372
NORTH TRAIL PARK	3,356	3,000	2,000	274	0	0	0	0	8,630
A.D. BARNES PARK	2,600	2,600	70	0	0	0	0	0	5,270
ADA ACCESSIBILITY IMPROVEMENTS - MATHESON HAMMOCK PARK	135	112	0	0	0	0	0	0	247
ACADIA PARK	66	15	0	0	0	0	0	0	81
GREYNOLDS PARK	6,268	280	0	0	0	0	0	0	6,548
MARVA BANNERMAN PARK	88	62	0	0	0	0	0	0	150
WEST KENDALL DISTRICT PARK	1,224	100	8,000	10,000	3,676	0	0	0	23,000
KENDALL SOCCER PARK	3,649	350	0	0	0	0	0	0	3,999
IVES ESTATES DISTRICT PARK	3,461	399	398	1,934	5,331	1,177	0	0	12,700
LOCAL PARKS - COMMISSION DISTRICT 11	3,172	50	0	0	0	0	0	0	3,222
CAMP MATECUMBE	3,202	300	1,200	1,301	0	0	0	0	6,003
HOMESTEAD BAYFRONT PARK	4,482	1,400	230	0	0	0	0	0	6,112
INFRASTRUCTURE IMPROVEMENTS - PARK FACILITIES SYSTEMWIDE	7,413	300	1,305	755	0	0	0	0	9,773
INFRASTRUCTURE IMPROVEMENTS - FACILITIES SYSTEMWIDE	47,074	33,288	53,659	55,956	61,780	55,081	50,000	226,717	583,555
LOCAL/ADA PARK PROGRAM	2,137	4,840	1,105	4,377	0	0	0	0	12,459
REGIONAL/ADA PARK PROGRAM	686	813	924	1,100	2,000	7,191	8,923	70,400	92,037
<u>PUBLIC HOUSING & COMMUNITY DEV</u>									
SITE IMPROVEMENTS AND DWELLING STRUCTURES (CAPITAL FUND PROGRAMS (CFP))	35,002	7,278	5,278	2,639	1,000	0	0	0	51,197
REDEVELOPMENT OF PUBLIC AND AFFORDABLE HOUSING	10,199	19,106	3,730	0	0	0	0	0	33,035
REDEVELOPMENT OF CULMER PLACE AND CULMER GARDENS	3,371	319	0	0	0	0	0	0	3,690
<u>TRANSPORTATION & PUBLIC WORKS</u>									
NORTH CORRIDOR (SMART PLAN)	50,000	76,000	244,000	428,000	329,000	385,000	238,000	150,000	1,900,000
BEACH CORRIDOR (SMART PLAN)	28,000	6,000	150,000	175,000	179,000	200,000	200,000	75,000	1,013,000
SOUTH CORRIDOR BUS RAPID TRANSIT (BRT) - MASTARM IMPROVEMENTS	49,481	8,872	0	0	0	0	0	0	58,353
BICYCLE PROJECT - VIRGINIA KEY PARKING LOT ENTRANCE	34	227	139	0	0	0	0	0	400
SOUTH DADE TRANSITWAY CORRIDOR	260,609	45,851	1,000	0	0	0	0	0	307,460
EAST-WEST CORRIDOR (SMART PLAN)	17,901	63,917	69,266	68,727	62,292	31,592	0	0	313,695
NORTHEAST CORRIDOR (SMART PLAN)	10,832	85,928	177,364	270,980	219,905	0	0	0	765,009
FIRST AND LAST MILE CONNECTION TO TRANSIT	0	3,500	7,750	10,500	13,250	16,000	0	0	51,000
<u>WATER AND SEWER</u>									
COMMERCIAL AND INDUSTRIAL CORRIDORS - EXTENSION OF SEWER SYSTEM (CONNECT TO PROTECT)	38,963	22,957	23,502	22,579	13,868	4,131	0	0	126,000
SAFE DRINKING WATER ACT MODIFICATIONS	83,285	7,946	15,441	11,470	10,920	9,198	2,000	63,000	203,260
Equity Total	876,130	454,619	815,356	1,124,318	941,627	762,373	501,523	585,117	6,061,063

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Projected Total Cost
ENGAGEMENT									
<u>COMMUNICATIONS & CUSTOMER EXPERIENCE</u>									
CHAMBERS SPEAKERS AND LIGHTING SYSTEM	100	100	0	0	0	0	0	0	200
CUSTOMER RELATIONSHIP MANAGEMENT MODERNIZATION	1,500	1,000	0	0	0	0	0	0	2,500
29TH FLOOR - PRESS ROOM UPGRADES	50	82	0	0	0	0	0	0	132
EMERGENCY OPERATIONS CENTER - MEDIA ROOM UPGRADE	0	140	0	0	0	0	0	0	140
<u>COMM.ACTION & HUMAN SRVC. DPT.</u>									
INFRASTRUCTURE IMPROVEMENTS - KENDALL COTTAGES COMPLEX REFURBISHMENT	3,751	249	0	0	0	0	0	0	4,000
CASA FAMILIA COMMUNITY CENTER	1,750	1,750	0	0	0	0	0	0	3,500
INFRASTRUCTURE IMPROVEMENTS - NEW DIRECTIONS - RESIDENTIAL REHABILITATIVE SERVICES	2,908	8,561	11,882	0	0	0	0	0	23,351
<u>CULTURAL AFFAIRS</u>									
CULTURAL AFFAIRS - WEBSITE UPGRADE	75	75	0	0	0	0	0	0	150
<u>ELECTIONS</u>									
DS200 BALLOT DIGITAL SCANNERS	0	5,835	2,915	0	0	0	0	0	8,750
<u>FIRE RESCUE</u>									
INFRASTRUCTURE IMPROVEMENTS - OCEAN RESCUE FACILITY	2,138	4,363	2,335	0	0	0	0	0	8,836
FIRE RESCUE - RADIO COVERAGE AND EQUIPMENT (2022)	33,779	9,299	6,922	0	0	0	0	0	50,000
FIRE RESCUE - UHF RADIO SYSTEM UPDATE (2018)	12,500	3,000	0	0	0	0	0	0	15,500
FIRE RESCUE - 38' RAPID RESPONSE VESSELS & 36' RAPID RESPONSE VESSEL	1,436	41	0	0	0	0	0	0	1,477
<u>INFORMATION TECHNOLOGY DEPT</u>									
COMPUTER-AIDED DISPATCH (CAD) - UPDATE	4,603	222	0	0	0	0	0	0	4,825
800 MHZ PUBLIC SAFETY RADIO SITES - DEPLOYMENT	7,337	1,139	1,135	1,000	1,064	1,010	0	0	12,685
FIBER OPTIC - INFRASTRUCTURE EXPANSION	2,500	200	0	0	0	0	0	0	2,700
COURT CASE MANAGEMENT SYSTEM (CCMS)	11,874	15,864	14,253	13,885	1,233	0	0	0	57,109
EDGE NETWORK	20,894	4,574	6,738	4,660	4,535	4,752	0	0	46,153
VOICE OVER INTERNET PROTOCOL (VOIP)	5,486	1,007	1,238	1,100	1,100	1,300	0	0	11,231
TRAFFIC INFORMATION SYSTEM - MODERNIZATION	0	2,948	9,588	7,191	298	298	0	0	20,323
PARKING VERIFICATION SYSTEM - MODERNIZATION	0	791	2,615	1,961	163	163	0	0	5,693
<u>INTERNAL SERVICES</u>									
NORTH DADE GOVERNMENT CENTER - NEW	554	358	6,588	0	0	0	0	0	7,500
INTEGRATED COMMAND AND COMMUNICATIONS CENTER (LIGHTSPEED)	8,713	79,496	118,997	45,699	0	0	0	0	252,905
MULTI-PURPOSE FACILITY AT MIAMI ARTS STUDIO 6-12 AT ZELDA GLAZER	7,901	2,099	0	0	0	0	0	0	10,000
<u>ADMIN OFFICE OF THE COURTS</u>									
MENTAL HEALTH DIVERSION FACILITY	51,000	100	0	0	0	0	0	0	51,100
ADDITIONAL COURTROOMS AND ADMINISTRATION FACILITIES	20,488	24,220	2,010	0	0	0	0	0	46,718
COURT FACILITIES REPAIRS AND RENOVATIONS	0	500	0	0	0	0	0	0	500
INFRASTRUCTURE IMPROVEMENTS - COURT FACILITIES SYSTEMWIDE	12,324	19,930	4,852	0	0	0	0	0	37,106
<u>NON-DEPARTMENTAL</u>									
COMPUTER-AIDED DISPATCH (CAD) AND INTERGRATED SYSTEMS	7,203	3,096	1,744	0	0	0	0	0	12,043
<u>PARKS, RECREATION AND OPEN SPACES</u>									
TROPICAL PARK AQUATIC CENTER	0	400	600	2,500	1,500	0	0	0	5,000

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Projected Total Cost
<u>POLICE</u>									
INFRASTRUCTURE IMPROVEMENTS - POLICE RADIO REPLACEMENT	69,000	2,000	0	0	0	0	0	0	71,000
NEW DISTRICT STATION - EUREKA	500	6,500	8,000	3,500	1,500	0	0	0	20,000
MUGSHOT SYSTEM - UPGRADE	0	873	0	0	0	0	0	0	873
SAFE 27 CENTER CONSOLE - RAPID RESPONSE VESSEL	0	360	0	0	0	0	0	0	360
<u>TRANSPORTATION & PUBLIC WORKS</u>									
BUS - RELATED PROJECTS	298,238	112,498	86,993	4,648	1,718	1,718	0	0	505,813
BUS - NEW SOUTH DADE MAINTENANCE FACILITY	19,591	154,159	73,559	500	0	0	0	0	247,809
Engagement Total	608,193	467,829	362,964	86,644	13,111	9,241	0	0	1,547,982
<u>ECONOMY</u>									
<u>AVIATION</u>									
MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL BASE APRON AND UTILITIES SUBPROGRAM	83,922	24,560	0	0	0	0	0	0	108,482
MIAMI INTERNATIONAL AIRPORT (MIA) - MISCELLANEOUS PROJECTS SUBPROGRAM	159,548	54,565	84,273	66,708	0	194,372	0	0	559,466
MIAMI INTERNATIONAL AIRPORT (MIA) - RESERVE MAINTENANCE SUBPROGRAM	53,040	130,450	23,242	25,000	25,000	21,500	21,500	0	299,732
MIAMI INTERNATIONAL AIRPORT (MIA) - CONCOURSE E SUBPROGRAM	223,126	26,715	54,633	5,013	12,646	6,999	0	0	329,132
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL SUBPROGRAM	332,932	4,384	2,324	0	0	0	0	0	339,640
MIAMI INTERNATIONAL AIRPORT (MIA) - LAND ACQUISITION SUBPROGRAM	95,426	74,574	0	0	0	0	0	0	170,000
MIAMI INTERNATIONAL AIRPORT (MIA) - AIRFIELD/AIRSIDE SUBPROGRAM	0	955	4,302	11,211	30,630	65,613	41,787	0	154,498
MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL TERMINAL SUBPROGRAM	20,576	29,737	62,190	65,889	64,542	50,867	126,881	693,201	1,113,883
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL EXPANSION SUBPROGRAM	17,325	24,539	183,924	179,450	226,117	235,732	18,382	5,324	890,793
MIAMI INTERNATIONAL AIRPORT (MIA) - CARGO AND NON-TERMINAL BUILDINGS SUBPROGRAM	4,002	70,490	26,316	33,669	35,107	120,101	74,224	56,662	420,571
MIAMI INTERNATIONAL AIRPORT (MIA) - FUEL FACILITIES SUBPROGRAM	683	698	3,434	766	7,600	15,392	39,176	0	67,749
MIAMI INTERNATIONAL AIRPORT (MIA) - SUPPORT PROJECTS SUBPROGRAM	33,979	10,394	9,299	1,190	0	0	0	0	54,862
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE SUBPROGRAM	12,316	22,139	79,487	78,688	84,396	9,546	0	0	286,572
GENERAL AVIATION AIRPORTS SUBPROGRAM	19,930	15,363	26,715	11,684	20,077	19,412	12,087	27,814	153,082
MIAMI INTERNATIONAL AIRPORT (MIA) - NORTH TERMINAL SUBPROGRAM	10,097	34,996	53,614	65,478	56,299	114,013	180,588	623,161	1,138,246
MIAMI INTERNATIONAL AIRPORT (MIA) - LANDSIDE AND ROADWAYS SUBPROGRAM	0	3,988	7,068	19,027	48,491	18,956	20,137	40,369	158,036
MIAMI INTERNATIONAL AIRPORT (MIA) - PASSENGER BOARDING BRIDGES SUBPROGRAM	34,417	21,559	14,070	0	0	0	0	0	70,046
<u>CULTURAL AFFAIRS</u>									
MIAMI-DADE COUNTY AUDITORIUM	2,911	28,970	54,565	11,900	60	0	0	0	98,406
VIZCAYA MUSEUM AND GARDENS	12,333	15,341	19,207	11,180	0	0	0	0	58,061
JOSEPH CALEB AUDITORIUM	4,594	8,998	8,000	0	0	0	0	0	21,592
CUBAN MUSEUM	9,267	733	0	0	0	0	0	0	10,000
FLORIDA GRAND OPERA	0	500	4,500	0	0	0	0	0	5,000
COCONUT GROVE PLAYHOUSE	3,164	12,561	28,537	11,738	0	0	0	0	56,000
WOLFSONIAN FLORIDA INTERNATIONAL UNIVERSITY (FIU)	0	5,000	5,000	0	0	0	0	0	10,000
HISTORY MIAMI MUSEUM	212	788	9,000	0	0	0	0	0	10,000
DENNIS C. MOSS CULTURAL ARTS CENTER (FORMALLY KNOWN AS THE SOUTH MIAM-DADE CULTURAL ARTS CENTER)	2,076	3,969	2,387	1,000	0	0	0	0	9,432
ADRIENNE ARSHT CENTER FOR THE PERFORMING ARTS OF MIAMI-DADE COUNTY	2,784	1,600	3,076	1,540	1,500	1,500	0	0	12,000
<u>INFORMATION TECHNOLOGY DEPT</u>									
CYBERSECURITY STRATEGIC EVOLUTION PLAN	12,634	2,637	3,292	2,849	2,968	2,138	0	0	26,518

APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	Future	Projected Total Cost
<u>INTERNAL SERVICES</u>									
DOWNTOWN REDEVELOPMENT (METROCENTER)	1,198	600	0	0	0	0	0	0	1,798
<u>MANAGEMENT AND BUDGET</u>									
ENTERPRISE RESOURCE PLANNING IMPLEMENTATION - CONSTITUTIONAL OFFICES	2,657	12,692	9,442	0	0	0	0	0	24,791
<u>NON-DEPARTMENTAL</u>									
DEBT SERVICE - FIRE UHF RADIO SYSTEM (NEW DEBT 2023)	0	1,300	0	0	0	0	0	0	1,300
<u>PARKS, RECREATION AND OPEN SPACES</u>									
CRANDON PARK	15,826	454	925	1,675	2,125	10,307	11,500	39,482	82,294
MARINA CAPITAL PLAN	10,386	2,129	150	0	0	0	0	0	12,665
INFRASTRUCTURE IMPROVEMENTS - ZOO FACILITYWIDE	7,352	12,835	10,271	7,037	7,000	5,124	0	0	49,619
INFRASTRUCTURE IMPROVEMENTS - COASTAL PARKS, RESILIENCY, AND MARINAS PROGRAM	3,046	6,157	4,092	11,490	7,722	11,148	0	0	43,655
COUNTRY CLUB OF MIAMI GOLF COURSE RECONFIGURATION & CLUBHOUSE RENOVATIONS	1,055	769	6,372	5,000	8,836	0	0	0	22,032
PLAYGROUND REPLACEMENT PROGRAM	1,890	7,479	11,753	13,183	5,056	489	211	0	40,061
ZOO MIAMI - ANIMAL HOSPITAL AND REHABILITATION FACILITIES	609	1,000	880	16,305	5,442	1,213	0	0	25,449
<u>POLICE</u>									
POLICE TECHNOLOGY, EQUIPMENT, AND OTHER ENHANCEMENTS	1,200	2,100	0	0	0	0	0	0	3,300
INTERNET AND PERIMETER FIREWALL HARDWARE OVERHAUL	685	35	0	0	0	0	0	0	720
<u>PUBLIC HOUSING & COMMUNITY DEV</u>									
NON-DWELLING STRUCTURAL IMPROVEMENTS (CAPITAL FUND PROGRAM (CFP))	275	50	50	25	0	0	0	0	400
ARCHITECTURAL AND INSPECTION SERVICES (CAPITAL FUND PROGRAMS (CFP))	7,996	1,075	869	234	0	0	0	0	10,174
LIBERTY SQUARE AND LINCOLN GARDENS	41,958	3,500	1,368	0	0	0	0	0	46,826
<u>DEPT OF REG & ECON RESOURCES</u>									
ECONOMIC DEVELOPMENT FUND - TARGETED URBAN AREAS (TUA)	3,926	7,933	341	2,800	0	0	0	0	15,000
ECONOMIC DEVELOPMENT FUND	30,000	5,900	5,900	7,600	2,590	2,590	6,690	7,730	69,000
<u>SEAPORT</u>									
INFRASTRUCTURE IMPROVEMENTS - SOUTH FLORIDA CONTAINER TERMINAL	46,475	14,200	24,819	25,747	1,471	2,942	0	0	115,654
FEDERAL INSPECTION FACILITY	1,380	0	0	0	0	13,000	26,000	0	40,380
INFRASTRUCTURE IMPROVEMENTS - NORTH BULKHEAD REHABILITATION	14,859	10,000	1,000	24,000	0	0	0	409,183	459,042
INFRASTRUCTURE IMPROVEMENTS - CONTAINER YARD (SEABOARD)	11,332	32,341	32,341	9,341	3,271	3,271	0	0	91,897
CONSTRUCTION SUPERVISION	20,917	9,000	9,450	9,923	10,419	10,940	11,487	12,061	94,197
GANTRY CRANES	27,513	10,000	31,391	44,200	4,727	1,182	0	0	119,013
CRUISE TERMINALS AA AND AAA - NEW	62,252	11,630	9,380	8,630	8,360	33,083	7,000	28,000	168,335
CRUISE TERMINALS A AND AA - ROADWAYS FLYOVER	35,440	2,558	0	0	0	0	0	0	37,998
INFRASTRUCTURE IMPROVEMENTS - CRUISE CAMPUS	1,816	225,000	225,000	0	0	0	0	0	451,816
CRUISE TERMINAL BERTH 10 - NEW	789	100	51,282	5,967	31,867	31,867	31,867	15,933	169,672
INFRASTRUCTURE IMPROVEMENTS - PASSENGER BOARDING BRIDGES	4,952	10	10	5,490	5,490	5,500	0	0	21,452
CRUISE TERMINAL G - EXPANSION	18,538	59,000	89,000	80,000	52,000	0	0	0	298,538
INLAND PORT DEVELOPMENT	115	0	0	0	111,779	42,021	185,000	0	338,915
INSPECTION AND FUMIGATION FACILITIES	6,276	8,293	8,293	8,293	8,293	16,584	0	0	56,032
<u>TRANSPORTATION & PUBLIC WORKS</u>									
BEACH EXPRESS SOUTH	520	1,295	7,785	0	0	0	0	0	9,600
SUNSHINE STATION - GOLDEN GLADES BIKE/PEDESTRIAN CONNECTOR	9,276	10,751	3,172	3,171	0	0	0	0	26,370
VENETIAN CAUSEWAY IMPROVEMENT PROJECTS	0	1,028	2,097	815	865	695	0	0	5,500
Economy Total	1,543,803	1,092,417	1,319,888	894,906	892,746	1,068,097	814,517	1,958,920	9,585,294
Total Resiliency Programs	8,137,227	4,030,567	4,305,239	3,689,168	3,230,222	3,186,260	2,489,698	3,937,853	33,006,234

**APPENDIX M: FY 2023-24 PROPOSED FUNDING AVAILABLE FOR
COMMUNITY-BASED ORGANIZATIONS**

Program Category	General Revenue Funding	Other Funding	TOTAL FUNDING
Anti-Violence	\$356,500		\$356,500
Basic Needs	\$1,014,900		\$1,014,900
Children & Adults with Disabilities	\$814,700		\$814,700
Children, Youth, & Families	\$3,732,700		\$3,732,700
Criminal Justice	\$449,100		\$449,100
Elder Needs	\$2,343,300		\$2,343,300
Food Programs	\$2,069,200		\$2,069,200
Health	\$530,500		\$530,500
Immigrants/New Entrants	\$426,500		\$426,500
Special Needs	\$2,629,700		\$2,629,700
Workforce Development	\$546,000		\$546,000
Cultural Activities	\$11,212,000	\$17,282,000 <i>a</i>	\$28,494,000
Airport/Seaport Promotions		\$1,049,000 <i>b</i>	\$1,049,000
Environmental Protection and Education		\$730,000 <i>c</i>	\$730,000
Library		\$815,000 <i>d</i>	\$815,000
Miscellaneous	\$24,075,400 <i>e</i>		\$24,075,400
Total	\$50,200,500	\$19,876,000	\$70,076,500

NOTES:

a Tourist tax proceeds for Tourist Development Council Grants (\$1.4 million), and tourist tax proceeds, other grants, interest for cultural grants, and allocations for regional cultural programs (\$15.882 million)

b Seaport promotional funding (\$800,000) and Aviation promotional funding (\$249,000) allocated to CBOs

c Proprietary funding from the Regulatory and Economic Resources (\$430,000), Solid Waste Management (\$100,000) and Water and Sewer departments (\$200,000) for environmental grants

d Library funding for not-for-profit grants (\$815,000)

e Includes general fund allocations to be monitored by the Office of Management and Budget and Other Departments

APPENDIX N: MIAMI-DADE COUNTY FY 2023-24 PROPOSED GAS TAX REVENUES

STATE MOTOR FUEL TAXES DISTRIBUTED TO LOCAL GOVERNMENTS

Title of Gas Tax	Amount Imposed Per Gallon	Type of Fuel Imposed on	Computation Formula	Allowable Usages	Amount Received per cent FY 2023-24 Budget	County's share for FY 2023-24 Budget	Allocation within the fund
A) Constitutional Gas Tax Section 9(c), Article XII Revised 1968 Florida Constitution; Sections 206.41 and 206.47, F.S. Also known as the Secondary Gas Tax	2.0 cents	All Fuels	Proceeds allocated to Counties based on weighted formula: 25% ratio of County/State population, 25% ratio County area/State area, 50% ratio collection in County/collection in all Counties	Acquisition, construction and maintenance of roads; bondable for the same purposes	\$10,488,500	\$20,977,000	20% - used in County-wide General Fund (\$4.195 million); 80% - used in DTPW's Construction Funds (\$16.781 million)
B) County Gas Tax Sections 206.41(1)(b) and 206.60, F.S.	1.0 cent	All Fuels	Proceeds allocated to Counties based on weighted formula: 25% ratio of County/State population, 25% ratio County area/State area, 50% ratio collection in County/collection in all Counties	All legitimate County transportation purposes; can be used for both Public Works and Transit needs	\$9,396,000	\$9,396,000	The State is allowed to impose a 7.3% administrative fee
C) Municipal Gas Tax Sections 206.605(1), 206.879(1), and 210.20(2)(a), and Part II of Chapter 218, F.S.	1.0 cent	Gas / Gasohol and Diesel	Proceeds allocated to Florida's Revenue Sharing Trust Fund for Municipalities on the basis of 1/3 population, 1/3 sales tax collection, and 1/3 local government revenue raising ability	All legitimate municipal transportation purposes, including public safety related purposes; can only be used for UMSA transportation related purposes	N/A	Included in the \$48.21 million of UMSA state revenue sharing	The State is allowed to impose a 7.3% administrative fee on gas tax portion
D) Local Option Gas Tax Section 336.025, F.S.	6.0 cents	Gas / Gasohol and Diesel	Pursuant to Interlocal Agreement, proceeds allocated 70.40% to the County and 29.60% to the Cities (based upon a weighted formula: 75% population and 25% center line miles); proceeds based upon gas tax collected within the County	All legitimate transportation purposes; can be used both for Public Works and Transit needs	\$10,627,000 County's share is \$7,482,000	\$44,890,000	The State is allowed to impose a 7.3% administrative fee
E) Capital Improvement Local Option Gas Tax. Can impose up to 5.0 cents. Section 336.025(1)(B), F.S. as created by Section 40 Chapter 93-206-effective 1/1/94 (originally on 1/1/94 - 5 cents were imposed, was amended in 6/96 and reduced to 3 cents on 9/1/96)	3.0 cents	Gas / Gasohol	Pursuant to Interlocal Agreement, proceeds allocated 74% to the County and 26% to the cities (based on a weighted formula:75% population, 25% center line miles); proceeds based upon the gas tax collected within the County	All County capital transportation purposes; can only be used by either Public Works or Transit for capital improvement needs	\$7,559,000 County's share is \$5,594,000	\$16,782,000	The State is allowed to impose a 7.3% administrative fee
F) Ninth Cent Gas Tax Section 336.021, F.S. as amended by Section 47, Chapter 93-206- effective 1/1/94	1.0 cent	Gas / Gasohol and Diesel	Proceeds allocated to the County were the tax is collected	All County transportation purposes	\$11,277,000	\$11,277,000	Countywide General Fund transportation related expenses

F.S.: Florida Statutes

DTPW: Transportation and Public Works

UMSA: Unincorporated Municipal Service Area

NOTE: The Sixth Cent Local Option Gas Tax Section (LOGT) is proposed to be renewed for another 30 years and is planned to expire on December 31, 2053

APPENDIX O: TRANSIENT LODGING AND FOOD AND BEVERAGE TAXES

FOR TOURIST DEVELOPMENT, CONVENTION DEVELOPMENT, AND HOMELESS AND DOMESTIC VIOLENCE PROGRAMS AND FACILITIES

Tax	Imposed	Permissible Use	Distributed To	Collections*
2% Tourist Development** - Transient Lodging	1978	Convention centers, arenas, auditoriums; promote and advertise tourism; convention/tourist bureaus; beach maintenance/improvements	60% less \$1,300,000 to Greater Miami Convention and Visitors Bureau; 20% to Dept. of Cultural Affairs; 20% to facilities within the City of Miami; \$1,300,000 to the Tourist Development Council grants	FY 2021-22 Actual: \$ 43,636,103 FY 2022-23 Projection: \$ 46,444,000 FY 2023-24 Estimate: \$ 45,445,000

Florida Statutes Section 125.0104; County Code section 29-51

2% Tourist Development Surtax** - Food and Beverages (sold in hotels and motels)	1990	Countywide convention/visitors bureau for promotional activity	100% less \$100,000 to Greater Miami Convention and Visitors Bureau; \$100,000 to Tourist Development Council	FY 2021-22 Actual: \$ 9,387,008 FY 2022-23 Projection: \$ 11,070,000 FY 2023-24 Estimate: \$ 10,832,000
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Florida Statutes Section 212.0306; County Code section 29-51

3% Convention Development*** - Transient Lodging	1983	2/3 to largest public convention center then excess to County for constructing/operating stadiums, arenas, auditoriums, exhibition halls, light rail systems; 1/3 to be spent in most populous city for eligible projects such as constructing/operating stadiums, arenas, auditoriums, and exhibition halls	Miami-Dade County for bond payments for the Performing Arts Center and neighborhood cultural facilities, Performing Arts Center operations, American Airlines Arena operations/maintenance, Interlocal payments to City of Miami Beach and City of Miami; residuals to Miami-Dade County for eligible projects	FY 2021-22 Actual: \$ 124,033,307 FY 2022-23 Projection: \$ 127,554,000 FY 2023-24 Estimate: \$ 124,811,000
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Florida Statute 212.0305 (4)(b); County Code section 29-60

1% Professional Sports Franchise** - Transient Lodging	1990	To pay debt service on bonds issued to finance construction, reconstruction or renovation of a professional sports franchise facility	Miami-Dade County to pay debt service on bonds	FY 2021-22 Actual: \$ 21,818,052 FY 2022-23 Projection: \$ 23,222,000 FY 2023-24 Estimate: \$ 22,723,000
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Florida Statute 125.0104 (3)(l); County Code section 29-51

1% Food and Beverage Tax for Homeless and Domestic Violence** (premises of consumption excluding hotels and motels)	1993	85% for homeless programs and 15% for the construction and operation of domestic violence centers	Approximately 85% to Homeless Trust and approximately 15% to Miami-Dade County for domestic violence centers	FY 2021-22 Actual: \$ 40,089,598 FY 2022-23 Projection: \$ 42,947,000 FY 2023-24 Estimate: \$ 42,227,000
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Florida Statute 212.0306; County Code section 29-51

NOTE: Pursuant to state statute, FY 2023-24 estimates are budgeted at 95% of estimated revenues

* Excluding collection fees

** Geographic area includes Miami-Dade County except Miami Beach, Bal Harbour and Surfside

*** Geographic area includes Miami-Dade County except Bal Harbour and Surfside

APPENDIX P: REVENUE CAPACITY

ACTUAL VALUE AND ASSESSED VALUE OF TAXABLE PROPERTY (Unaudited) LAST TEN FISCAL YEARS *(in thousands)*

Fiscal Year	Real Property				Total Actual and Assessed Value of Taxable Property	Exemptions ^a			Total	
	Residential Property	Commercial / Industrial Property	Government / Institutional	Personal Property / Centrally Assessed Property		Real Property - Amendment 10 Excluded Value ^b	Real Property - Other Exemptions	Personal Property / Centrally Assessed Property	Taxable Assessed Value	Total Direct Tax Rate
2013	160,175,268	56,439,801	23,527,174	15,572,148	255,714,390	13,507,069	52,941,254	5,334,992	183,931,076	7.135
2014	168,994,844	57,759,674	23,096,629	17,238,830	267,089,978	14,756,461	55,380,823	5,555,738	191,396,956	7.256
2015	196,063,548	61,020,542	24,451,075	18,050,702	299,585,867	25,683,760	62,359,146	5,676,420	205,866,541	7.316
2016	225,419,272	68,407,631	26,216,817	18,447,758	338,491,478	36,988,381	70,316,704	5,659,546	225,526,848	7.283
2017	251,922,449	74,772,583	28,085,673	18,992,073	373,772,777	46,537,562	74,497,769	5,705,672	247,031,774	7.209
2018	268,024,739	81,589,778	29,629,048	19,489,946	398,733,512	50,050,209	74,238,845	5,819,653	268,624,804	7.198
2019	280,291,822	87,286,260	30,206,220	20,145,146	417,929,448	51,811,573	74,785,838	5,947,123	285,384,915	7.264
2020	288,830,204	93,489,643	30,739,343	21,558,602	434,617,793	50,682,429	74,389,035	6,000,159	303,546,169	7.283
2021	296,927,807	97,142,940	31,525,292	18,011,248	443,607,287	49,129,880	73,726,215	2,395,609	318,355,584	7.282
2022 ^c	311,915,883	99,493,699	32,292,331	18,934,714	462,636,627	52,349,149	74,326,443	2,506,977	333,454,057	7.328

Source: Miami-Dade County Office of the Property Appraiser

Note: Property in the County is reassessed each year. Property is assessed at actual market value. Tax rates are per \$1,000 of assessed value. Total actual and assessed values for each year reflect the Final Tax Roll certified for the previous year.

a Exemptions for real property include: \$25,000 homestead exemption; an additional \$25,000 homestead exemption (excluding School Board taxes) starting in FY 2009; widows/widowers exemption; governmental exemption; disability/blind age 65 and older exemption; institutional exemption; economic development exemption and other exemptions as allowed by law.

b Amendment 10 was an amendment to the Florida Constitution in 1992 which capped the assessed value of properties with homestead exemption to increases of 3% per year or the Consumer Price Index, whichever is less (193.155, F.S.).

c Total actual and assessed values for FY 2022 reflect the Final 2021 Tax Roll certified on June 29, 2022.

APPENDIX Q: DEBT CAPACITY

RATIOS OF NET GENERAL BONDED DEBT OUTSTANDING (Unaudited)

LAST TEN FISCAL YEARS

(dollars in thousands, except per capita)

General Bonded Debt Outstanding									
Fiscal Year Ended September 30,	General Obligation Bonds in Governmental Activities (a)	General Obligation Bonds in Business- Type Activities (a), (b)	Total General Obligation Bonded Debt	Less: Amounts Restricted to Repayment of Principal	Total	Percentage of Actual Value of Taxable Property (c)	Per Capita (d)		
2013	\$ 1,179,986	\$ 332,360	\$ 1,512,346	\$ 30,025	\$ 1,482,321	0.58%	578		
2014	1,313,548	322,805	1,636,353	31,360	1,604,993	0.60%	621		
2015	1,599,673	323,815	1,923,488	29,480	1,894,008	0.63%	714		
2016	1,803,144	312,552	2,115,696	34,121	2,081,575	0.61%	772		
2017	1,889,478	300,930	2,190,408	48,155	2,142,253	0.57%	781		
2018	2,013,020	288,828	2,301,848	53,800	2,248,048	0.56%	809		
2019	2,278,634	276,023	2,554,657	59,755	2,494,902	0.60%	887		
2020	2,537,575	262,727	2,800,302	71,190	2,729,112	0.63%	963		
2021	2,661,580	196,247	2,857,827	66,660	2,791,167	0.63%	1,022		
2022	2,634,341	192,490	2,826,831	72,090	2,754,741	0.60%	999		

Note:

As per the Florida Constitution, there is no limit on the amount of ad valorem taxes a county may levy for the payment of general obligation bonds.

a Presented net of related premiums, discounts, and adjustments

b General Obligation Bonds in the Business-Type Activities for FY 2022 includes \$192.5 million of Double-Barreled Aviation Bonds, Series 2010.

The Bonds are payable from ad valorem taxes levied on all taxable property of the County to the extent that net available revenues from Aviation are insufficient to pay debt service.

c The value of taxable property can be found in the Schedule for Actual Value and Assessed Value of Taxable Property in this section.

d Population data can be found in the Schedule for Demographic and Economic Statistics in the County's Annual Comprehensive Financial Report 2022 page 260.

APPENDIX R: RATIOS OF OUTSTANDING DEBT BY TYPE (UNAUDITED)

LAST TEN FISCAL YEARS *(dollars in thousands, except per capita)*

Governmental Activities									
Fiscal Year Ended September 30,	General Obligation Bonds (a)	Special Obligation Bonds (a)	Special Obligation Bonds from Direct Placements	Housing Agency Bonds and Notes Payable	Loans and Notes Payable	Financing Purchase Liability (c)	Lease Liability (d)		
2013	\$ 1,179,986	\$ 2,620,722		\$ 31,361	\$ 119,174	\$ 63,928			
2014	1,313,548	2,671,646		28,022	102,810	79,015			
2015	1,599,673	2,632,450		24,633	85,897	47,823			
2016	1,803,144	2,720,412		21,094	68,912	54,637			
2017	1,889,478	2,677,277		17,480	52,726	89,415			
2018	2,013,020	2,667,308		13,691	47,561	97,916			
2019	2,278,634	2,688,747	\$ 15,130	9,802	42,249	97,033			
2020	2,537,575	2,802,263	29,855	7,658	36,678	120,432			
2021	2,661,580	2,908,184	26,225	5,803		94,734			
2022	2,634,341	3,003,506	22,610	4,203		95,404	\$ 152,435		

Business-Type Activities										
Fiscal Year Ended September 30,	General Obligation Bonds (a), (b)	Special Obligation Bonds (a)	Revenue Bonds (a)	Loans and Notes Payable	Commercial Paper	Financing Purchase Liability (c)	Lease Liability (d)	Total Primary Government	Percentage of Personal Income (e)	Per Capita (e)
2013	\$ 332,360	\$ 163,137	\$ 9,919,133	\$ 518,727		\$ 134,996		\$ 15,083,524	15%	5.88
2014	322,805	157,601	9,960,557	518,546		126,203		15,280,753	14%	5.96
2015	323,815	143,563	10,149,493	505,539				15,512,886	13%	5.85
2016	312,552	1,243,783	8,877,798	478,592	\$ 120,012			15,700,936	13%	5.82
2017	300,930	1,224,193	8,676,294	465,806	472,328	25,737		15,891,664	12%	5.79
2018	288,828	1,407,682	8,935,327	439,167	510,430	164,878		16,585,808	12%	5.97
2019	276,023	1,371,744	9,279,552	424,232	547,655	253,073		17,283,874	12%	6.15
2020	262,727	1,940,784	9,782,422	435,777	391,345	310,630		18,658,146	12%	6.59
2021	196,247	1,879,948	11,304,925	197,807	15,001	380,107		19,670,561	11%	7.15
2022	192,490	2,321,376	11,059,898	210,626	132,064	364,955	\$ 30,223	20,224,131	(1)	7.33

Note: Details regarding the County's outstanding debt can be found in the notes to the financial statements.

- a. Presented net of related premiums, discounts, and adjustments.
- b. General Obligation Bonds in the Business-Type Activities for FY 2022 includes \$192.5 million of Double-Barreled Aviation Bonds, Series 2010. The Bonds are payable from ad valorem taxes levied on all taxable property of the County to the extent that net available revenues from Aviation are insufficient to pay debt service.
- c. The term "Capital Lease" is no longer referenced, and instead has been updated to "Financing Purchase Liability" due to the implementation of GASB Statement No. 87.
- d. Effective in fiscal year 2022 with the implementation of GASB Statement No. 87.
- e. See the Demographics and Economic Statistics schedule in the County's Annual Comprehensive Financial Report 2022 page 260.

Legend:

- (1) The personal income data for 2022 is unavailable from the U.S. Department of Commerce as of this report date.

APPENDIX S: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 30, 2023

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2023-24 Principal Payment	FY 2023-24 Interest Payment	FY 2023-24 Total Debt Service Payment	FYE 2023-24 Outstanding Balance
GENERAL OBLIGATION BONDS									
\$37,945,000 General Obligation Refunding Bonds (Parks Program) Series 2011B	5/26/2011	2026	The Series 2011B Bonds were issued to refund, defease and redeem all or a portion of the Parks Program Bonds Series 1999 and 2001. The Series 2011B Bonds were issued pursuant to Ordinance No. 96-115, as amended by Ordinance No. 03-139 and Resolution Nos. R-1193-97, R-1183-98 and R-134-11.	The Series 2011B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2011B Bonds.	3.000% to 5.000%	\$3,110,000	\$307,800	\$3,417,800	\$6,190,000
\$49,990,000 General Obligation Refunding Bonds (Parks Program) Series 2015A	1/21/2015	2030	The Series 2015A Bonds were issued to refund, defease and redeem all or a portion of the Parks Program Bonds Series 2005. The Series 2015A Bonds were issued pursuant to Ordinance No. 96-115, as amended by Ordinance No. 03-139 and Resolution Nos. R-1193-97, R-1183-98, R-576-05 and R-870-14.	The Series 2015A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015A Bonds.	3.000% to 5.000%	\$4,075,000	\$1,621,975	\$5,696,975	\$34,830,000
\$175,085,000 General Obligation Bonds (Building Better Communities) Series 2013-A	5/7/2015	2033	The Series 2013A Bonds were issued pursuant to voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2013A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2013A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2013A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2013A Bonds.	3.500% to 5.000%	\$9,215,000	\$5,657,875	\$14,872,875	\$106,715,000
\$112,925,000 General Obligation Bonds (Building Better Communities) Series 2014A	2/3/2014	2043	The Series 2014A Bonds were issued pursuant to voted authorization of the \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2014A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2014A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2014A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2014A Bonds.	5.000%	\$0	\$5,476,550	\$5,476,550	\$112,925,000
\$68,000,000 General Obligation Bonds (Building Better Communities) Series 2014A (Fixed)	5/7/2015	2042	The Series 2014A Bonds were issued pursuant to voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2014A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2014A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2014A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2014A Bonds.	3.750% to 4.000%	\$0	\$2,657,500	\$2,657,500	\$68,000,000
\$230,215,000 General Obligation Refunding Bonds (Building Better Communities) Series 2015B	1/21/2015	2035	The Series 2015B Bonds were issued to refund, defease and redeem all or a portion of the Building Better Communities Program, Series 2005. The Series 2015B Bonds were issued pursuant to Ordinance No. 5-47 and Resolution Nos. R-576-05 and R-870-14.	The Series 2015B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015B Bonds.	3.000% to 5.000%	\$7,620,000	\$9,046,700	\$16,666,700	\$204,355,000
\$227,215,000 General Obligation Bonds (Building Better Communities) Series 2015D	6/2/2016	2045	The Series 2015D Bonds were issued pursuant to voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2015D Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2015D Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2015D Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015D Bonds.	5.000%	\$6,055,000	\$8,647,900	\$14,702,900	\$176,360,000
\$339,375,000 General Obligation Refunding Bonds (Building Better Communities) Series 2016A	5/11/2016	2038	The Series 2016A Bonds were issued to refund, defease and redeem all or a portion of the Building Better Communities Program, Series 2008A, 2008B, 2008B-1. The Series 2016A Bonds were issued pursuant to Ordinance No. 5-47 and Resolution Nos. R-576-05 and R-268-16.	The Series 2016A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2016A Bonds.	5.000%	\$12,325,000.00	\$14,304,250	\$26,629,250	\$273,760,000
\$338,615,000 General Obligation Bonds (Building Better Communities) Series 2016A	5/28/2020	2045	The Series 2016A-1 and 2016A-2 Bonds were issued pursuant to voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2016A-1 and 2016A-2 Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program and pay the cost of issuance. The Series 2016A-1 and Series 2016A-2 Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-348-16. The Series 2016A and 2016B Bonds were remarketed on May 28, 2020 to convert to Fixed Rate.	The Series 2016A-1 and 2016A-2 Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2016A-1 and 2016A-2 Bonds.	4.000% to 5.000%	8,545,000	\$13,740,450	\$22,285,450	\$308,095,000
\$32,660,000.00 General Obligation Refunding Bonds (Building Better Communities) Series 2020A	6/24/2020	2039	The Series 2020A Bonds were issued to refund a portion of the County's General Obligation Bonds (Building Better Communities Program), Series 2010A and pay the costs of issuance of the Series 2020A Bonds.	The Series 2020A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2020A Bonds.	4.000% to 5.000%	1,260,000	\$1,290,650	\$2,550,650	\$27,990,000
\$ 168,775,000 General Obligation Refunding Bonds (Building Better Communities) Series 2020B	6/24/2020	2039	The Series 2020B Bonds were issued to refund a portion of the County's General Obligation Bonds (Building Better Communities Program), Series 2011A and pay the costs of issuance of the Series 2020B Bonds.	The Series 2020B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2020B Bonds.	.750% to 2.750%	\$7,255,000	\$3,187,748	\$10,442,748	\$144,965,000
\$ 200,000,000 General Obligation Drawdown Bonds (Building Better Communities) Series 2021	7/21/2021	2051	The Series 2021 Drawdown Bonds were issued pursuant to voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2016A-1 and 2016A-2 Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program and to pay the cost of issuance. The Series 2016A-1 and Series 2016A-2 Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-348-16. As of FY21, the County had \$30 million in drawdown made.	The Series 2021 Drawdown Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2021 Bonds.	5.000% assumed	\$ -	\$10,000,000	\$10,000,000	\$112,000,000
\$94,915,000 General Obligation Bonds (Public Health Trust Program) Series 2015C	1/21/2015	2044	The Series 2015C Bonds were issued pursuant to voted authorization of \$830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2015C Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2015C Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-497-14.	The Series 2015C Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015C Bonds.	3.000% to 5.000%	\$2,340,000	\$3,136,281	\$5,476,281	\$75,315,000

APPENDIX S: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 30, 2023

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2023-24 Principal Payment	FY 2023-24 Interest Payment	FY 2023-24 Total Debt Service Payment	FYE 2023-24 Outstanding Balance
\$191,260,000 General Obligation Bonds (Public Health Trust Program) Series 2016A	9/11/2018	2046	The Series 2016A Bonds were issued pursuant to voted authorization of \$830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2016A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2016A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16.	The Series 2016A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2016A Bonds.	3.375% to 5.000%	\$4,545,000	\$6,951,875	\$11,496,875	\$167,245,000
\$163,760,000 General Obligation Bonds (Public Health Trust Program) Series 2018A	7/31/2019	2048	The Series 2018A Bonds were issued pursuant to voted authorization of \$830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2018A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2018A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16. The Series 2018A Bonds were remarketed on July 31, 2019 to convert to Fixed Rate.	The Series 2018A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2018A Bonds.	5.000%	\$3,200,000	\$7,631,250	\$10,831,250	\$149,425,000
\$154,540,000 General Obligation Bonds (Public Health Trust Program) Series 2019A	2/4/2019	2049	The Series 2019A Bonds were issued pursuant to voted authorization of \$830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2019A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2019A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16. The Series 2019A Bonds were remarketed on February 4, 2021 to convert to Fixed Rate.	The Series 2019A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2019A Bonds.	5.000%	\$2,895,000	\$7,404,250	\$10,299,250	\$145,190,000
\$112,295,000 General Obligation Bonds (Public Health Trust Program) Series 2021A	9/22/2021	2050	The Series 2021A Bonds were issued pursuant to voted authorization of \$830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2021A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2021A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16. The Series 2021A Bonds were remarketed on September 22, 2021 to convert to Fixed Rate.	The Series 2021A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2021A Bonds.	4.000% to 5.000%	\$2,185,000	\$4,617,300	\$6,802,300	\$108,030,000
\$40,280,000 Capital Asset Acquisition Taxable Special Obligation Bonds Series 2010D	12/15/2010	2040	The Series 2010D Bonds were issued pursuant to Ordinance No. 10-72, and Resolution No. R-1067-10 (collectively, the "Bond Ordinance") to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets, fund the Reserve Account for the Series 2010D Bonds and pay the cost of issuance, including the cost of Bond Insurance Policy of the County.	The Series 2010D Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	7.500%	\$0	\$3,021,000	\$3,021,000	\$40,280,000
\$24,330,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2013B	9/26/2013	2024	The Series 2013B Bonds were issued pursuant to Ordinance No. 13-62 and Resolution No. R-512-13 (collectively, the "Bond Ordinance") for the purpose of: (i) to refund Capital Asset Acquisition Special Obligation Bonds, Series 2004B maturing April 1, 2019 and April 1, 2024 and (ii) to pay a portion of the costs of issuance.	The Series 2013B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	\$1,530,000	\$76,500	\$1,606,500	\$0
\$29,720,000 Capital Asset Acquisition Special Obligation Bonds Series 2016A	8/24/2016	2046	The Series 2016A Bonds were issued pursuant to Ordinance No. 16-68, Resolution No. R-605-16 (collectively, the "Bond Ordinance") for the purpose of: (i) to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets of the County; (ii) to pay the costs of issuance related to the Series 2016A Bonds.	The Series 2016A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	\$970,000	\$1,205,750	\$2,175,750	\$23,145,000
\$193,400,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2016B	8/24/2016	2037	The Series 2016B Bonds were issued pursuant to Ordinance No. 16-68, Resolution No. R-605-16 (collectively, the "Bond Ordinance") for the purpose of: (i) to refund all of the County's Capital Asset Acquisition Special Obligation Bonds, Series 2004B; (ii) to refund all of the Public Service Tax Revenue Bonds, Series 2006; (iii) refund Capital Asset Acquisition Special Obligation Bonds, Series 2007A Bonds maturing on and after 4/1/2018; (iv) to refund Public Service Tax Revenue Bonds, Series 2007A maturing on and after 4/1/2018 and; (v) to pay costs of issuance.	The Series 2016B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.000% to 5.000%	\$9,815,000	\$6,020,963	\$15,835,963	\$132,965,000
\$74,435,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2017A	8/30/2017	2039	The Series 2017A Bonds were issued pursuant to, Resolution No. R-740-17 (collectively, the "Bond Ordinance") for the purpose of: (i) to refund a portion of the County's Capital Asset Acquisition Special Obligation Bonds, Series 2009A and (ii) to pay costs of issuance.	The Series 2017A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.000% to 5.000%	\$5,040,000	\$2,357,388	\$7,397,388	\$50,505,000
\$16,185,000 Capital Asset Acquisition Special Obligation Bonds Series 2018	8/31/2018	2033	The Series 2018 Bonds were issued pursuant to, Ordinance No. 07-51, Resolution No. R-773-18 (collectively, the "Bond Ordinance") for the purpose of funding: (i) American with Disabilities Elections equipment and the reimbursement of expenditures associated with QNIP and; (ii) to pay the costs of issuance related to the Series 2018 Bonds.	The Series 2018 Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.140%	\$990,000	\$359,530	\$1,349,530	\$10,460,000
\$64,650,000 Capital Asset Acquisition Special Obligation Bonds Series 2019A	8/28/2019	2040	The Series 2019A Bonds were issued pursuant to Ordinance No. 07-51, Resolution No. R-812-19 (collectively, the "Bond Ordinance") to fund all or a portion of the costs of the acquisition, development and construction of the Series 2019A Projects which include financing of fire rescue helicopters and Quality Neighborhood Improvement projects such as drainage, resurfacing, sidewalk and park projects and to pay the costs of issuance.	The Series 2019A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	\$2,225,000	\$2,874,500	\$5,099,500	\$55,265,000
\$96,930,000 Capital Asset Acquisition Special Obligation Bonds Series 2019B	8/28/2019	2040	The Series 2019B Bonds were issued pursuant to Ordinance No. 07-51, Resolution No. R-812-19 (collectively, the "Bond Ordinance") to refund all of the County's outstanding Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2009B (Build America Bonds) and Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2010B (Build America Bonds); and pay costs of issuance.	The Series 2019B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	\$3,320,000	\$4,140,500	\$7,460,500	\$79,490,000
\$ 124,835,000.00 Capital Asset Acquisition Special Obligation Bonds Series 2020C	9/30/2020	2038	The Series 2020C Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-825-20 (collectively, the "Bond Resolution") to (i) fund all or a portion of the costs of acquisition, construction, improvement and or renovation of the Series 2020C Projects and (ii) pay the costs of issuance related to the Series 2020C Bonds.	The Series 2020C Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	\$0	\$5,157,500	\$5,157,500	\$124,835,000
\$ 73,475,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2020D	9/30/2020	2038	The Series 2020D Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-825-20 (collectively, the "Bond Resolution") to (i) refund a portion of the County's outstanding Capital Asset Acquisition Special Obligation Bonds Series 2011A and 2013A and (ii) pay the costs of issuance related to the Series 2020D Bonds.	The Series 2020D Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	1.500% to 2.200%	\$5,970,000	\$1,263,520	\$7,233,520	\$60,655,000
\$ 81,330,000 Capital Asset Acquisition Special Obligation Bonds Series 2021A	7/28/2021	2046	The Series 2021A Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-585-21 (collectively, the "Bond Resolution") to (i) fund all or a portion of the costs of acquisition, construction, improvement and or renovation of the Series 2021A Projects and (ii) pay the costs of issuance related to the Series 2021A Bonds.	The Series 2021A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	\$1,930,000	\$3,308,650	\$5,238,650	\$74,710,000
\$ 59,160,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2021B	7/28/2021	2027	The Series 2021B Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-585-21 (collectively, the "Bond Resolution") to (i) refund all of the County's outstanding Public Service Tax Bonds Series 2011 and prepay a portion of the County's outstanding 2011 Sunshine State Loan and (ii) pay the costs of issuance related to the Series 2021B Bonds.	The Series 2021B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	\$12,710,000	\$1,699,000	\$14,409,000	\$21,270,000
\$ 88,060,000 Capital Asset Acquisition Special Obligation Bonds Series 2022A	9/6/2022	2052	The Series 2022A Bonds were issued pursuant to Ordinance No. 22-65 and Resolution No. R-604-22 (collectively, the "Bond Resolution") to (i) fund all or a portion of the costs of acquisition, construction, improvement and or renovation of the Series 2022A Projects and (ii) pay the costs of issuance related to the Series 2022A Bonds.	The Series 2022A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	\$1,400,000	\$4,364,250	\$5,764,250	\$85,885,000

APPENDIX S: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 30, 2023

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2023-24 Principal Payment	FY 2023-24 Interest Payment	FY 2023-24 Total Debt Service Payment	FYE 2023-24 Outstanding Balance
\$91,207,213.90 Subordinate Special Obligation Bonds Series 2009	7/14/2009	2047	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99, 09-22, Resolution Nos. R-336-09 and R-903-09 to provide funds to pay the costs of the Project with respect to the baseball stadium and to make a deposit to the Reserve Fund.	The Series 2009 Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. The final payment on the Senior Sales Bonds was made on October 1, 2002.	7.240% to 8.270%	\$0	\$0	\$0	\$261,091,599
\$309,834,013.30 Subordinate Special Obligation Refunding Bonds Series 2016	7/27/2016	2040	The Series 2016 Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and Resolution No. R-550-16 to refund all of the County's outstanding special obligation refunding bonds, Series 1996B, the outstanding subordinate special obligation bonds, Series 2005A and all the outstanding subordinate special obligation bonds, Series 2005B.	The Series 2016 Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available.	3.300% to 5.000%	\$4,875,000	\$9,656,825	\$14,531,825	\$319,065,448
\$171,270,000 Subordinate Special Obligation Refunding Bonds Series 2021A	1/7/2021	2030	The Series 2021A Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and Resolution No. R-295-20 to refund all of the County's outstanding special obligation refunding bonds, Series 2012A maturing on or after October 1, 2023 and pay the costs of issuance of the Series 2021A Bonds.	The Series 2021A Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available.	0.707% to 2.136%	\$6,000,000	\$2,865,839	\$8,865,839	\$165,270,000
\$335,245,000 Subordinate Special Obligation Refunding Bonds Series 2021B	1/7/2021	2037	The Series 2021 B Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and Resolution No. R-295-20 to refund all of the County's outstanding special obligation refunding bonds, Series 2012B and pay the cost of issuance of the Series 2021B Bonds.	The Series 2021B Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available.	0.707% to 2.786%	\$2,725,000	\$8,296,180	\$11,021,180	\$328,520,000
\$47,280,000 Junior Lien Special Obligation Bonds Series 2016A	4/18/2016	2031	The Series 2016A Bonds were issued pursuant to Ordinance No. 16-33 to: (i) fund a capital grant to the Frost Museum in the amount of \$45,000,000; (ii) fund a debt service reserve funds and; (iii) to pay the cost of issuance of the 2016A Bonds.	The Series 2016A are secured by a third lien on the CDT revenues pursuant to the applicable ordinance and to the extent necessary, available sales tax revenues deposited in the debt service fund in a manner consistent with the previously issued CDT bonds.	2.920%	\$3,105,000	\$842,347	\$3,947,347	\$27,295,000
\$45,850,000 Special Obligation Variable Rate Demand Bonds (Juvenile Courthouse Project) Series 2003B	9/5/2008	2043	The Series 2003B Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-144-03 (collectively the "Bond Ordinance"), to provide funds, together with other funds of the County, to finance the acquisition, construction and equipping of the Juvenile Courthouse Project and to pay for a Reserve Account Surety Bond for the Series 2003B Bonds. On September 5, 2008 the Series 2003B Bonds were converted from auction rate to variable rate pursuant to the Original Bond Ordinance and Resolution No. R-837-08, adopted by the Board on July 17, 2008.	The Series 2003B Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenue, all monies and investments, including earnings on such monies and investments held in pledged funds and accounts and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenue are insufficient to pay debt service on the Bonds. In addition, the Series 2003B Bonds are secured by an irrevocable direct-pay letter of credit issued by TD Bank, N.A.	Variable	\$1,700,000	\$2,056,500	\$3,756,500	\$39,430,000
\$23,065,000 Special Obligation Court Facilities Bonds (Juvenile Courthouse Project) Series 2014B	1/9/2014	2043	The Series 2014B Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-969-13, (collectively the "Bond Ordinance") to provide funds together with other funds of the County, to finance the costs of completing the Juvenile Courthouse Project and to pay for cost of issuance.	The Series 2014B Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenue, all monies and investments, including earnings on such monies and investments held in pledged funds and accounts and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenue are insufficient to pay debt service on the Bonds.	3.250% to 5.000%	\$585,000	\$857,113	\$1,442,113	\$17,930,000
\$44,710,000 Special Obligation Court Facilities Refunding Bonds (Juvenile Courthouse Project) Series 2015	10/6/2015	2035	The Series 2015 Bonds were issued pursuant to Resolution No. R-710-15 to provide funds to refund the outstanding Special Obligation Bonds (Juvenile Courthouse Project), Series 2003A and to pay for cost of issuance.	The Series 2015 Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenues in accordance with the Bond Ordinance and the 2015 Resolution, all monies and investments, including earnings on such monies and investments held in pledged funds and accounts and a covenant to budget and appropriate from legally available non-ad valorem revenues in the event the Traffic Surcharge Revenues are insufficient to pay debt service on the Bonds.	3.125% to 5.000%	\$0	\$1,671,782	\$1,671,782	\$44,710,000
\$85,701,273.35 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds Series 2009A	7/14/2009	2049	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to refund the outstanding Dade County, Florida Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 1998.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	6.875% to 7.500%	\$0	\$5,597,500	\$5,597,500	\$177,657,373
\$5,220,000 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds Series 2009B	7/14/2009	2029	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to refund the outstanding Dade County, Florida Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 1998.	The Series 2009B Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	7.083%	\$0	\$369,733	\$369,733	\$5,220,000
\$123,421,712.25 Professional Sports Franchise Facilities Tax Revenue Bonds Series 2009C	7/14/2009	2048	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to pay the costs of the baseball stadium.	The Series 2009C Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	6.750% to 7.500%	\$0	\$0	\$0	\$71,027,736
\$5,000,000 Professional Sports Franchise Facilities Tax Revenue Bonds Series 2009D	7/14/2009	2029	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to pay the costs of the baseball stadium.	The Series 2009D Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	7.083%	\$0	\$354,150	\$354,150	\$5,000,000
\$100,000,000 Professional Sports Franchise Facilities Tax Revenue Bonds Series 2009E	7/14/2009	2048	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to pay the costs of the baseball stadium.	The Series 2009E Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	Variable	\$0	\$5,000,000	\$5,000,000	\$100,000,000
\$77,145,000 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds Series 2018	9/05/2018	2039	The Series 2018 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-685-18 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to: (i) advance refund and defease a portion of the outstanding Series 2009C Bonds (including the Accreted Value on the Capital Appreciation Series 2009C Bonds as of 7/31/18) and (ii) to pay the cost of issuance of the Series 2018 Bonds.	The Series 2018 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	3.356% to 4.265%	\$6,710,000	\$2,566,999	\$9,276,999	\$63,300,000
\$ 42,925,000 Stormwater Utility Revenue Refunding Bonds Series 2020	9/9/2020	2029	The Series 2020 Bonds were issued pursuant to Ordinance Nos. 98-187 and Resolution No. R-292-20 to provide funds to (i) refund all of the Stormwater Utility Revenue Refunding Bonds Series 2013 and (ii) pay the costs of issuance if the Series 2020 Bonds.	The Series 2020 Bonds are payable on a parity basis with any Additional Bonds, any Refunding Bonds and any other Third Lien Obligations. The Series 2020 Bonds are secured by Stormwater Utility Revenues as permitted under the provisions of Section 403.0893, Florida Statutes and the County Code.	5.000%	\$4,670,000	\$1,588,500	\$6,258,500	\$27,100,000
SPECIAL OBLIGATION NOTES									
\$15,600,000 Capital Asset Acquisition Refunding Notes Series 2020	4/21/2020	2027	The Series 2020 Notes were issued pursuant to Ordinance No. 02-135 and Resolution No. R-294-20 to refund all of the County's outstanding Capital Asset Acquisition Special Obligation Notes Series 2008A and pay costs of issuance.	The Series 2020 Notes are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service account created under the Bond Ordinance.	1.370%	\$1,840,000	\$102,271	\$1,942,271	\$5,625,000

APPENDIX S: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 30, 2023

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2023-24 Principal Payment	FY 2023-24 Interest Payment	FY 2023-24 Total Debt Service Payment	FYE 2023-24 Outstanding Balance
AVIATION BONDS									
\$600,000,000 Aviation Revenue Bonds Series 2002A (AMT)	12/19/2002	2036	The Series 2002A Bonds were issued pursuant to Ordinance Nos. 95-38, 96-31 and 97-207 and Resolution No. R-1261-02 to provide funds, together with other monies of the Aviation Department, for paying the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2002A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	5.050%	\$0	\$758	\$758	\$15,000
\$433,565,000 Aviation Revenue Bonds Series 2008A (AMT)	6/26/2008	2041	The Series 2008A Bonds were issued pursuant to Ordinance No. 95-38, 96-31 and 97-207 and Resolution No. R-451-08 to provide funds, together with other monies of the Aviation Department, to pay the cost of certain projects included in the Airport's Capital Improvement Plan. Various maturities were refunded with the Series 2016B Bonds.	The Series 2008A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.250%	\$0	\$788	\$788	\$15,000
\$669,670,000 Aviation Revenue Refunding Bonds Series 2012A (AMT)	12/11/2012	2024	The Series 2012 Bonds were issued pursuant to Resolution No. R-836-12 for the purposes of: (i) refunding and redeeming all of the Series 1998A, 1998C, 2000A, 2002 and bonds maturing on October 1, 2029 and October 1, 2033 for the Series 2002A and (ii) paying certain costs of issuance relating to the Series 2012 Bonds.	The Series 2012A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	\$40,055,000	\$3,103,875	\$43,158,875	\$42,050,000
\$106,845,000 Aviation Revenue Refunding Bonds Series 2012B (Non-AMT)	12/11/2012	2029	The Series 2012 Bonds were issued pursuant to Resolution No. R-836-12 for the purposes of: (i) currently refunding and redeeming all the Series 1997C and 2000B series and (ii) paying certain costs of issuance relating to the Series 2012 Bonds.	The Series 2012B (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	3.000% to 5.000%	\$11,355,000	\$1,113,950	\$12,468,950	\$21,685,000
\$328,130,000 Aviation Revenue Refunding Bonds Series 2014 (AMT)	3/13/2014	2034	The Series 2014 Bonds were issued pursuant to Resolution No. R-412-13 for the purposes of: (i) currently refunding and redeeming all or a portion of the Series 2002A, 2003A, 2003B and 2003D and (ii) paying certain costs of issuance relating to the Series 2014 Bonds.	The Series 2014 (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4375% to 5.000%	\$1,945,000	\$13,041,531	\$14,986,531	\$263,755,000
\$598,915,000 Aviation Revenue Refunding Bonds Series 2014A (AMT)	12/17/2014	2036	The Series 2014A Bonds were issued pursuant to Resolution No. R-971-14 for the purposes of: (i) refunding and redeeming all or a portion of the Series 2002A, 2003A, 2004A and (ii) paying certain costs of issuance relating to the Series 2014A Bonds.	The Series 2014A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	\$0	\$28,998,750	\$28,998,750	\$580,105,000
\$162,225,000 Aviation Revenue Refunding Bonds Series 2014B (Non-AMT)	12/17/2014	2036	The Series 2014B Bonds were issued pursuant to Resolution No. R-971-14 for the purposes of: (i) refunding and redeeming all or a portion of the Series 2004B, 2005C and (ii) paying certain costs of issuance relating to the Series 2014B Bonds.	The Series 2014B (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	\$0	\$7,739,500	\$7,739,500	\$154,790,000
\$498,340,000 Aviation Revenue and Refunding Bonds Series 2015A (AMT)	7/8/2015	2045	The Series 2015A Bonds were issued pursuant to Resolution No. R-297-15 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2005A, 2005B, 2007B and 2007D; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2015A Bonds.	The Series 2015A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.250% to 5.000%	\$1,725,000	\$20,501,163	\$22,226,163	\$416,870,000
\$38,500,000 Aviation Revenue and Refunding Bonds Series 2015B (Non-AMT)	7/8/2015	2027	The Series 2015B (Non-AMT) Bonds were issued pursuant to Resolution No. R-297-15 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2005A, 2005B, 2007B and 2007D; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2015B Bonds.	The Series 2015B (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	\$0	\$1,925,000	\$1,925,000	\$38,500,000
\$315,730,000 Aviation Revenue Refunding Bonds Series 2016A (Non-AMT)	8/25/2016	2041	The Series 2016A (Non-AMT) Bonds were issued pursuant to Resolution No. R-551-16 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2007B, 2008B, 2009B and 2010A; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2016A Bonds.	The Series 2016A (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	\$14,390,000	\$15,124,500	\$29,514,500	\$295,295,000
\$428,645,000 Aviation Revenue Refunding Bonds Series 2016B (Taxable)	8/25/2016	2041	The Series 2016B Bonds were issued pursuant to Resolution No. R-551-16 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2005E, 2007A, 2007C, 2008A and 2009A; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2016B Bonds.	The Series 2016B (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.368% to 3.856%	\$36,560,000	\$10,215,835	\$46,775,835	\$306,255,000
\$145,800,000 Aviation Revenue Refunding Bonds Series 2017A (AMT)	3/24/2017	2040	The Series 2017A Bonds were issued pursuant to Resolution No. R-182-17 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2007A; (ii) making a deposit to the reserve account and; (iii) paying certain cost of issuance relating to the Series 2017 Bonds.	The Series 2017A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000%	\$0	\$5,832,000	\$5,832,000	\$145,800,000
\$378,870,000 Aviation Revenue Refunding Bonds Series 2017B (AMT)	8/29/2017	2040	The Series 2017B Bonds were issued pursuant to Resolution No. R-741-17 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2007A and 2007C; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2017 Bonds.	The Series 2017B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	\$0	\$15,177,250	\$15,177,250	\$303,545,000
\$314,565,000 Aviation Revenue Refunding Bonds Series 2017D (Taxable)	8/29/2017	2041	The Series 2017D Bonds were issued pursuant to Resolution No. R-741-17 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2003E, 2008A and 2009A; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2017 Bonds.	The Series 2017D Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.569% to 3.982%	\$1,475,000	\$10,055,742	\$11,530,742	\$268,565,000
\$19,745,000 Aviation Revenue Refunding Bonds Series 2018A (AMT)	8/30/2018	2041	The Series 2018A Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds Series 2003E and 2008A; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2018 Bonds.	The Series 2018A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	\$0	\$491,500	\$491,500	\$9,380,000
\$766,815,000 Aviation Revenue Refunding Bonds Series 2018C (Taxable)	8/30/2018	2041	The Series 2018C Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds Series 2009A, 2009B and 2010A; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2018 Bonds.	The Series 2018C Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	3.285% to 4.280%	\$14,050,000	\$30,972,467	\$45,022,467	\$739,510,000
\$282,180,000 Aviation Revenue Bonds Series 2019A (AMT)	5/30/2019	2049	The Series 2019A Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding all of the outstanding Miami-Dade Florida Aviation Commercial Paper Notes, Series C (AMT); (ii) making a deposit to the Reserve Account if necessary; (iii) financing or reimbursing the County for all or a portion of the cost of certain improvements to the Port Authority Properties, paying certain cost of issuance relating to the Series 2019 Bonds and; (iv) paying capitalized interest, if any, on a portion of the Series 2019 Bonds.	The Series 2019A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	\$0	\$13,640,200	\$13,640,200	\$282,180,000

APPENDIX S: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 30, 2023

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2023-24 Principal Payment	FY 2023-24 Interest Payment	FY 2023-24 Total Debt Service Payment	FYE 2023-24 Outstanding Balance
\$ 212,745,000 Aviation Revenue Refunding Bonds Series 2019B (Taxable)	5/30/2019	2049	The Series 2019B Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding all or a portion of the outstanding Miami-Dade County Florida Aviation Revenue Bonds Series 2009A, Series 2010A and Series 2010B; (ii) making a deposit to the Reserve Account if necessary; (iii) financing or reimbursing the County for all or a portion of the cost of certain improvements to the Port Authority Properties, paying certain cost of issuance relating to the Series 2019 Bonds and; (iv) paying capitalized interest, if any, on a portion of the Series 2019 Bonds.	The Series 2019B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.75% to 3.55%	\$1,495,000	\$6,337,161	\$7,832,161	\$196,180,000
\$ 360,500,000 Aviation Revenue Refunding Bonds Series 2019E (Taxable)	9/19/2019	2032	The Series 2019E Bonds were issued pursuant to Resolution No. R-811-19 to refund a portion of the Miami-Dade County, Florida Aviation Revenue Bonds, Series 2012A and Series 2012B and pay costs of issuance.	The Series 2019E Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.96% to 2.64%	\$4,570,000	\$8,431,869	\$13,001,869	\$343,010,000
\$ 301,760,000 Aviation Revenue Refunding Bonds Series 2020A (Non-AMT)	12/17/2020	2041	The Series 2020A Bonds were issued pursuant to Resolution No. R-376-20 to refund a portion of the Miami-Dade County, Florida Aviation Revenue Bonds, Series 2010A and Series 2010B and pay costs of issuance.	The Series 2020A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.00% to 5.00%	\$31,165,000	\$12,556,025	\$43,721,025	\$270,595,000
\$ 113,970,000 Aviation Revenue Refunding Bonds Series 2020B (Taxable)	12/17/2020	2041	The Series 2020B Bonds were issued pursuant to Resolution No. R-376-20 to refund a portion of the Miami-Dade County, Florida Aviation Revenue Bonds, Series 2010A, 2010B, 2012A, 2012B, 2016B, 2019E and pay costs of issuance.	The Series 2020B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.22% to 3.27%	\$0	\$2,624,403	\$2,624,403	\$113,970,000
\$ 177,670,000.00 Double-Barreled Aviation (General Obligation) Bonds Series 2020	10/22/2020	2041	The Series 2020 Bonds were issued pursuant to Ordinance No. 86-75 and Resolution No. R-293-20 to provide funds, together with other monies of the Aviation Department, to refund all of the Miami Dade County Double Barreled Aviation (General Obligation) Bonds Series 2010.	The Series 2020 Bonds are payable first from the Net Revenues derived from the Port Authority Properties and to the extent Net Available Airport Revenues are not sufficient, are additionally secured by the full faith, credit and taxing power of the County.	2.25% to 5.00%	\$6,655,000	\$6,117,331	\$12,772,331	\$168,015,000
PUBLIC HEALTH TRUST									
\$205,350,000 Public Facilities Revenue and Revenue Refunding Bonds (Jackson Memorial Hospital) Series 2015	7/9/2015	2036	The Series 2015 Bonds were issued pursuant to Ordinance Nos. 05-49, 15-46 and Resolutions No. R-470-15. The bonds were issued to refund a portion of the Series 2005 Bonds, pay or reimburse PHT for the cost of certain additions to PHT's healthcare facilities and pay cost of issuance.	The Series 2015 Bonds are special limited obligations of the County payable solely from the Pledged Revenues of the Public Health Trust as defined in the Master Ordinance.	3.75% to 5.00%	\$9,080,000	\$7,709,975	\$16,789,975	\$151,365,000
\$81,215,000 Public Facilities Revenue and Revenue Refunding Bonds (Jackson Memorial Hospital) Series 2017	6/1/2017	2039	The Series 2017 Bonds were issued pursuant to Ordinance Nos. 05-49, as amended by Ordinance 17-1 and Resolutions No. R-26-17. The bonds were issued to refund a portion of the Series 2005 Bonds and the outstanding Series 2009 Bonds and pay cost of issuance.	The Series 2017 Bonds are special limited obligations of the County payable solely from the Pledged Revenues of the Public Health Trust as defined in the Master Ordinance.	4.00% to 5.00%	\$2,380,000	\$3,627,400	\$6,007,400	\$70,215,000
CAUSEWAY BONDS									
\$31,610,000 Rickenbacker Causeway Revenue Bonds Series 2014	9/10/2014	2043	The Series 2014 Bonds were issued pursuant to Ordinance No. 13-110 and Resolution No. R-971-13 to: (i) pay for the costs of the acquisition, construction and equipping - required to rehabilitate the Bear Cut and West Bridges on the Rickenbacker Causeway; (ii) make a deposit to the Reserve Account and; (iii) pay the costs of issuance related to the Series 2014 Bonds.	The Series 2014 Bonds are special and limited obligations of the County payable solely from and secured by the Pledged Revenues of the Rickenbacker Causeway as defined in the Master Ordinance.	5.00%	\$740,000	\$1,319,500	\$2,059,500	\$26,020,000
SEAPORT BONDS									
\$200,215,000 Seaport Revenue Refunding Bonds Series 2021A-1 (AMT)	9/15/2021	2045	The Series 2021A-1 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021 A Bonds and; (iv) pay costs of issuance.	The Series 2021A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	4.00%	\$0	\$8,008,600	\$8,008,600	\$200,215,000
\$216,870,000 Seaport Revenue Refunding Bonds Series 2021A-2 (Non-AMT)	9/15/2021	2050	The Series 2021A-2 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021 A Bonds and; (iv) pay costs of issuance.	The Series 2021A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	3.00% to 4.00%	\$0	\$8,033,800	\$8,033,800	\$216,870,000
\$383,240,000 Seaport Revenue Refunding Bonds Series 2021A-3 (Taxable)	9/15/2021	2039	The Series 2021A-3 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021 A Bonds and; (iv) pay costs of issuance.	The Series 2021A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	0.467% to 2.842%	\$5,000,000	\$7,984,640	\$12,984,640	\$378,240,000
\$184,455,000 Seaport Subordinate Revenue Refunding Bonds Series 2021B-1 (AMT)	9/15/2021	2050	The Series 2021B-1 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021 A Bonds and; (iv) pay costs of issuance.	The Subordinate Series 2021B Bonds constitute Subordinate Bonds under the Master Ordinance are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding Subordinate/Junior Seaport Bonds payable from Net Revenues of the Seaport Department. The County has covenanted to budget and appropriate monies from legally available non ad valorem revenues to replenish any deficiency in the debt service reserve account.	4.00%	\$0	\$7,378,200	\$7,378,200	\$184,455,000
\$99,520,000 Seaport Subordinate Revenue Refunding Bonds Series 2021B-2 (Non-AMT)	9/15/2021	2043	The Series 2021B-2 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021A Bonds and; (iv) pay costs of issuance.	The Subordinate Series 2021B Bonds constitute Subordinate Bonds under the Master Ordinance are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding Subordinate/Junior Seaport Bonds payable from Net Revenues of the Seaport Department. The County has covenanted to budget and appropriate monies from legally available non ad valorem revenues to replenish any deficiency in the debt service reserve account.	4.00%	\$0	\$3,980,800	\$3,980,800	\$99,520,000

APPENDIX S: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 30, 2023

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2023-24 Principal Payment	FY 2023-24 Interest Payment	FY 2023-24 Total Debt Service Payment	FYE 2023-24 Outstanding Balance
\$158,530,000 Seaport Subordinate Revenue Refunding Bonds Series 2021B-3 (Taxable)	9/15/2021	2038	The Series 2021B-3 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021A Bonds and; (iv) pay costs of issuance.	The Subordinate Series 2021B Bonds constitute Subordinate Bonds under the Master Ordinance are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding Subordinate/Junior Seaport Bonds payable from Net Revenues of the Seaport Department. The County has covenanted to budget and appropriate monies from legally available non ad valorem revenues to replenish any deficiency in the debt service reserve account.	1.049% to 2.862%	\$0	\$3,273,446	\$3,273,446	\$158,530,000
\$522,000,000 Seaport Revenue Refunding Bonds Series 2022A (AMT)	2/8/2023	2052	The Series 2022A Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-1046-22 to provide funds, along with proceeds of the Series 2022B Bonds, to: (i) refund the County's outstanding Capital Asset Special Obligation Bonds, Series 2020B (Taxable); (ii) refund all the outstanding Seaport Commercial Paper Notes, Series B-1 (AMT) and Series B-2 (Taxable); (iii) fund a deposit to the Revenue Bonds Subaccount in the Senior Reserve Account; and, (iv) pay costs of issuance.	The Series 2022A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	5.000% to 5.250%	\$0	\$26,657,125	\$26,657,125	\$522,000,000
\$12,810,000 Seaport Revenue Refunding Bonds Series 2022B (NON-AMT)	2/8/2023	2037	The Series 2022B Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-1046-22 to provide funds, along with proceeds of the Series 2022B Bonds, to: (i) refund the County's outstanding Capital Asset Special Obligation Bonds, Series 2020B (Taxable); (ii) refund all the outstanding Seaport Commercial Paper Notes, Series B-1 (AMT) and Series B-2 (Taxable); (iii) fund a deposit to the Revenue Bonds Subaccount in the Senior Reserve Account; and, (iv) pay costs of issuance.	The Series 2022B Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	5.000%	\$0	\$640,500	\$640,500	\$12,810,000
SOLID WASTE BONDS									
\$83,755,000 Solid Waste System Revenue Refunding Bonds, Series 2015	12/17/2015	2030	The Series 2015 Bonds were issued pursuant to Ordinance Nos. 96-168 and Resolution No. R-972-15 to: (i) refund all the outstanding bonds and (ii) pay the cost of issuance of the Series 2015 Bonds, including the premium for a financial guaranty insurance policy.	The Series 2155 Bonds are special and limited obligations of the County, payable solely from and secured by a prior lien upon and a pledge of the Pledged Revenues of the System, as provided in the Bond Ordinance.	3.000% to 5.000%	\$2,955,000	\$1,109,750	\$4,064,750	\$25,080,000
PEOPLE'S TRANSPORTATION BONDS									
\$274,565,000 Transit System Sales Surtax Revenue Bonds Series 2008	6/24/2008	2038	The Series 2008 Bonds were issued pursuant to Ordinance No. 02-116 and Resolution No. R-319-08 to: (i) provide funds to pay all or a portion of the cost of certain transportation and transit projects; (ii) to refund the outstanding Sunshine State Loan and; (iii) pay the costs of issuance of the Series 2008 Bonds, including the premiums for a Reserve Fund Facility and a bond insurance policy.	The Series 2008 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	5.000%	\$0	\$250	\$250	\$5,000
\$187,590,000 Transit System Sales Surtax Revenue Bonds Series 2010B (Taxable 8ABs)	9/14/2010	2040	The Series 2010B Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-803-10 to: (i) provide funds to pay all or a portion of the cost of certain transportation and transit projects; (ii) make a deposit to the Reserve Account; (iii) pay capitalized interest on the Bonds through July 1, 2012 and; (iv) pay the cost of issuance of the Series 2010B Bonds.	The Series 2010B Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	5.043% to 5.624%	\$4,840,000	\$9,713,713	\$14,553,713	\$169,105,000
\$197,475,000 Transit System Sales Surtax Revenue Refunding Bonds Series 2015	5/28/2015	2036	The Series 2015 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-299-15 to provide funds to: (i) advance refund the Series 2006 Bonds maturing on and after July 1, 2016 and Series 2008 Bonds maturing on July 1, 2020 through and including July 1, 2026 and (ii) pay the cost of issuance of the Series 2015 Bonds.	The Series 2015 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	3.625% to 5.000%	\$13,865,000	\$6,427,281	\$20,292,281	\$117,175,000
\$178,280,000 Transit System Sales Surtax Revenue Refunding Bonds, Series 2017	3/15/2017	2038	The Series 2017 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-1210-16 to provide funds to (i) advance refund a portion of the County's outstanding Transit System Sales Surtax Revenue Bonds, Series 2008 and (ii) pay cost of issuance of the Series 2017 Bonds.	The Series 2017 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	3.000% to 5.000%	\$0	\$6,758,800	\$6,758,800	\$171,420,000
\$223,240,000 Transit System Sales Surtax Revenue Bonds Series 2018	9/26/2018	2048	The Series 2018 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R-873-18 to provide funds to: (i) pay all or a portion of the cost of certain Transit System Sales Surtax projects; (ii) make a deposit to the Reserve Account; (iii) pay the cost of issuance of the Series 2018 Bonds and; (iv) pay capitalized interest on the Series 2018 Bonds through July 2020.	The Series 2018 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	4.000% to 5.000%	\$0	\$9,263,450	\$9,263,450	\$223,240,000
\$221,385,000 Transit System Sales Surtax Revenue Refunding Bonds Series 2019	4/23/2019	2039	The Series 2019 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R-873-18 to provide funds to: (i) refund, on a cross-over basis, all or a portion of the Series 2009 Bonds; (ii) pay the cost of issuance of the Series 2019 Bonds and; (iii) pay interest on the Series 2019 Bonds on July 1, 2019.	The Series 2019 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	3.000% to 5.000%	\$8,115,000	\$9,100,150	\$17,215,150	\$198,165,000
\$239,550,000 Transit System Sales Surtax Revenue Bonds Series 2020A	9/3/2020	2050	The Series 2020 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R-723-20 to provide funds to: (i) pay all or a portion of the costs of the Series 2020 Transit System Sales Surtax Projects; (ii) pay the cost of issuance of the Series 2020A Bonds and; (iii) pay interest on the Series 2020A Bonds on July 1, 2022.	The Series 2020 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	4.000% to 5.000%	\$0	\$9,746,150	\$9,746,150	\$239,550,000
\$513,405,000 Transit System Sales Surtax Revenue Refunding Bonds Series 2020B	9/3/2020	2042	The Series 2020 Bonds were issued pursuant to Ordinance No. 02-116, 05-48, 09-65, 18-85 and Resolution No. R-723-20 to provide funds to: (i) refund all or a portion of the Series 2012 Bonds maturing on and after July 1, 2023 and (ii) pay the cost of issuance of the Series 2020B Bonds.	The Series 2020B Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	0.750% to 2.600%	\$16,220,000	\$10,841,823	\$27,061,823	\$467,360,000
\$491,535,000 Transit System Sales Surtax Revenue Bonds Series 2022	9/13/2022	2052	The Series 2022 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 22-86 and Resolution No. R-681-22 to provide funds to: (i) pay all or a portion of the costs of the Series 2020 Transit System Sales Surtax Projects; (ii) make a deposit in the reserve account and; (iii) pay the cost of issuance of the Series 2022 Bonds	The Series 2022 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	5.000%	\$0	\$24,578,750	\$24,578,750	\$491,535,000
WATER & SEWER BONDS									
\$481,175,000 Water and Sewer System Revenue Refunding Bonds Series 2015	6/3/2015	2026	The Series 2015 Bonds were issued pursuant to Resolution No. R-298-15 were used to: (i) advance refund \$244,355,000 of the Series 2007 Bonds and \$255,730,000 of the Series 2008C Bonds and (ii) pay the costs of issuance related to the Series 2015 Bonds.	The Series 2015 Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	5.000%	\$85,985,000	\$16,338,875	\$102,323,875	\$283,785,000
\$381,355,000 Water and Sewer System Revenue Bonds Series 2017A	12/19/2017	2047	The proceeds of the Series 2017A Bonds, together with other available funds of the Miami-Dade Water and Sewer Department will be used to: (i) refund all of the outstanding Miami-Dade County Florida Water and Sewer System Commercial Paper Notes, Series A-1 (Tax Exempt) and all of the outstanding Miami-Dade County, Florida Water and Sewer System Commercial Paper Notes, Series B-1 (Tax Exempt); (ii) make a deposit to the Reserve Account and; (iii) pay the costs of issuance of the Series 2017A Bonds.	The Series 2017A Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2017 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.375% to 5.000%	\$0	\$15,705,869	\$15,705,869	\$381,355,000
\$548,025,000 Water and Sewer System Revenue Refunding Bonds Series 2017B	12/19/2017	2039	The proceeds of the Series 2017B Bonds, together with other available funds of the Department, will be used to: (i) refund \$567,580,000 principal amount of the outstanding Miami-Dade County, Florida Water and Sewer System Revenue Bonds, Series 2010 maturing on and after October 1, 2021 and (ii) pay the costs of issuance of the Series 2017B Bonds.	The Series 2017 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2017 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.000% to 5.000%	\$3,355,000	\$23,530,769	\$26,885,769	\$538,425,000
\$233,305,000 Water and Sewer System Revenue Refunding Bonds Series 2019	1/31/2019	2048	The proceeds of the Series 2019 Bonds, together with other available funds of the Department, will be used to: (i) refund all the outstanding Miami-Dade County Water and Sewer System Commercial Paper Notes, Series A-1 (Tax-Exempt) and all the outstanding Miami-Dade County Florida Water and Sewer System Commercial Paper Notes, Series B-1 (Tax-Exempt); (ii) make a deposit to the Reserve Account and (ii) pay the costs of issuance of the Series 2019 Bonds.	The Series 2019 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2019 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	4.000% to 5.000%	\$0	\$11,223,850	\$11,223,850	\$233,305,000

APPENDIX S: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 30, 2023

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2023-24 Principal Payment	FY 2023-24 Interest Payment	FY 2023-24 Total Debt Service Payment	FYE 2023-24 Outstanding Balance
\$663,860,000 Water and Sewer System Revenue Bonds Series 2019B	11/6/2019	2049	The proceeds of the Series 2019B Bonds, together with other available funds of the Department, will be used to: (i) refund all the outstanding Miami-Dade County Water and Sewer System Commercial Paper Notes, Series A-1 (Tax-Exempt) and all the outstanding Miami-Dade Florida Water and Sewer System Commercial Paper Notes, Series B-1 (Tax-Exempt); (ii) pay the costs of 2019B projects; (iii) make a deposit to the Reserve Account and; (iv) pay the costs of issuance of the Series 2019B Bonds.	The Series 2019B Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2019B Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.000% to 5.000%	\$0	\$26,584,900	\$26,584,900	\$663,860,000
\$548,090,000 Water and Sewer System Revenue Refunding Bonds Series 2019 C	11/6/2019	2042	The Series 2019C Bonds were issued pursuant to Resolution No. R-1005-19 were used to: (i) refund all the outstanding Series 2013A and 2013B bonds and (ii) pay the costs of issuance related to the Series 2019C Bonds.	The Series 2019C Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2019C Bonds is secured by a pledge of and lien on the Net Operating Revenues.	2.501% to 3.490%	\$0	\$17,285,515	\$17,285,515	\$548,090,000
\$605,600,000 Water and Sewer System Revenue Bonds Series 2021	4/20/2021	2051	The Series 2021 Bonds were issued pursuant to Resolution No. R-207-21 were used to: (i) pay costs of the Series 2021 Project (ii) make a deposit to the Reserve Account and, (iii) pay the costs of issuance related to the Series 2021 Bonds.	The Series 2021 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2021 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.000% to 5.000%	\$0	\$23,439,700	\$23,439,700	\$605,600,000
\$236,135,000 Water and Sewer System Subordinate Revenue Bonds Series 2021	7/8/2021	2051	The Series 2021 Subordinate Bonds were issued pursuant to Resolution No. R-530-21 were used to: (i) pay costs of the Series 2021 Project and (ii) pay the costs of issuance related to the Series 2021 Bonds.	The Series 2021 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2021 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	4.000% to 5.000%	\$0	\$10,533,800	\$10,533,800	\$236,135,000
LOANS									
\$6,300,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Economic Development Initiative (EDI-2) Series 2015-A	6/30/2004	2024	The purpose of this Loan is to attract, retain and create employment opportunities in the most economically depressed areas of Miami-Dade County.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account and other security as may be required by US Housing and Urban Development's Community Development Block Grant Program (CDBG) income future CDBG entitlements.	8.000%	\$600,000	\$17,100	\$617,100	\$0
\$10,303,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Economic Development Initiative (EDI-3) Series 2006-A	9/30/2005	2025	The purpose of this Loan is to attract, retain and create employment opportunities in the most economically depressed areas of Miami-Dade County.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account and other security as may be required by US Housing and Urban Development's Community Development Block Grant Program (CDBG) income future CDBG entitlements.	Variable	\$1,000,000	\$54,142	\$1,054,142	\$1,003,000
\$3,251,818 Water and Sewer Department State Revolving Loan CS12037788P	9/10/2001	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$234,463	\$5,571	\$240,034	\$0
\$84,648 Water and Sewer Department State Revolving Loan CS12037789A	10/27/2003	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$55,678	\$1,118	\$56,796	\$0
\$2,891,049 Water and Sewer Department State Revolving Loan CS12037789L	10/29/2003	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$109,126	\$2,190	\$111,316	\$0
\$188,265 Water and Sewer Department State Revolving Loan DW130200 (1)	8/7/2009	2029	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$10,754	\$2,237	\$12,991	\$71,251
\$136,644 Water and Sewer Department State Revolving Loan DW130201 (2)	10/1/2010	2030	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$5,432	\$1,123	\$6,555	\$38,958
\$126,000,000 Water and Sewer Department State Revolving Loan WW377900 (3)	3/13/2009	2033	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$6,575,554	\$1,380,471	\$7,956,025	\$68,957,703
\$64,000,000 Water and Sewer Department State Revolving Loan WW13020A	9/10/2019	2044	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$1,601,753	\$77,364	\$1,679,117	\$63,977,447
\$24,200,000 Water and Sewer Department State Revolving Loan DW130230	9/15/2015	2038	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	0.620% to 1.120%	\$874,757	\$136,480	\$1,011,236	\$12,722,299
\$37,913,365 Water and Sewer Department State Revolving Loan DW130260	3/7/2018	2039	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	1.010%	\$1,497,479	\$257,496	\$1,754,975	\$24,370,585
\$20,093,798 Water and Sewer Department State Revolving Loan WW130240	4/15/2015	2037	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	0.460%	\$1,014,632	\$53,779	\$1,068,411	\$12,951,073
\$99,711,106 Water and Sewer Department WIFA Loan N17129FL	3/22/2018	2058	Under the WIFA Program, the Water and Sewer Department has received a loan commitment for the construction of projects related to the Ocean Outfall Discharge Reduction and Resiliency Enhancement Project.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.10 times the annual loan payments after meeting the primary debt service requirements.	2.890%	\$0	\$0	\$0	\$1,228,488

**APPENDIX T:
OUTSTANDING LONG-TERM LIABILITIES
as of September 30, 2021 and 2022**
(dollars in thousands)

As of September 30, 2022, the County had \$27.3 billion in long-term liabilities, which are summarized in the schedule below. Additional information regarding long-term debt can be obtained in Note 8.

	Governmental activities		Business-type activities		Total Primary Government		Total %
	2021 *	2022	2021 *	2022	2021 *	2022	2021-2022
General obligation bonds	\$ 2,350,765	\$ 2,347,105	\$ 176,670	\$ 175,670	\$ 2,527,435	\$ 2,522,775	-0.2%
Special obligation bonds	2,578,263	2,640,176	1,795,511	2,204,276	4,373,774	4,844,452	10.8%
Special obligation bonds- Direct placements	26,225	22,610			26,225	22,610	
Current year accretion of interest	159,406	194,515			159,406	194,515	22.0%
Revenue bonds			10,485,175	10,287,385	10,485,175	10,287,385	-1.9%
Housing Agency loans payable	5,803	4,203			5,803	4,203	-27.6%
Loans and notes payable**			203,618	210,626	203,618	210,626	3.4%
Other - unamortized premiums, discounts	481,330	456,051	923,764	906,433	1,405,094	1,362,484	-3.0%
Sub-total Bonds, Notes and Loans	5,601,792	5,664,660	13,584,738	13,784,390	19,186,530	19,449,050	1.4%
Estimated claims payable	702,847	702,409	52,338	57,152	755,185	759,561	0.6%
Compensated absences	614,827	746,235	257,555	296,121	872,382	1,042,356	19.5%
Commercial paper notes			15,001	132,064	15,001	132,064	780.4%
Net pension liability - FRS	488,592	2,434,098	118,117	601,224	606,709	3,035,322	400.3%
Net pension liability - HIS	661,351	580,657	166,073	147,909	827,424	728,566	-11.9%
Net pension liability (assets)- Public Health							
Trust Retirement Plan			(36,837)	215,379	(36,837)	215,379	684.7%
Total other postemployment benefits	493,886	502,382	252,062	232,087	745,948	734,469	-1.5%
Liability under AA Arena Agreement	95,200	88,800			95,200	88,800	-6.7%
Environmental remediation			53,275	46,080	53,275	46,080	-13.5%
Landfill closure/postclosure care costs			78,748	83,663	78,748	83,663	6.2%
Financing purchase liability*	94,734	95,404	380,107	364,955	474,841	460,359	-3.0%
Financing lease liability*	91,728	152,435	32,910	30,223	124,638	182,658	46.6%
Naming rights agreement	39,492				39,492		0.0%
Rent and contribution advances			12,065	24,249	12,065	24,249	101.0%
Other liabilities	82,875	95,434	268,470	204,592	351,345	300,026	-14.6%
Totals	\$ 8,967,324	\$ 11,062,515	\$ 15,234,622	\$ 16,220,088	\$ 24,201,946	\$ 27,282,603	12.7%

Miami-Dade County continues to meet its financial needs through prudent use of its revenues and effective debt financing programs. The County's financial strength and sound financial management practices are reflected in its general obligation bond (uninsured) investment ratings, which are among the highest levels attained by Florida counties. At September 30, 2022, the County had \$19.4 billion in bonds and loans payable outstanding. This is a net increase (new debt issued less principal reductions and bond refunding) of \$263 million or 1.4 percent from the previous year. Additional information on the County's debt can be obtained in Note 8 – Appendix U.

APPENDIX U: NOTE 8 - LONG-TERM DEBT

LONG-TERM LIABILITY ACTIVITY

Changes in long-term liabilities for the year ended September 30, 2022 are as follows (amounts in thousands):

	Beginning Balance October 1, 2021*	Additions	Reductions	Ending Balance September 30, 2022	Due Within One Year
Governmental Activities					
Bonds, loans and notes payable:					
General obligation bonds	\$ 2,350,765	\$ 62,000	\$ (65,660)	\$ 2,347,105	\$ 71,090
Special obligation bonds	2,578,263	138,270	(76,357)	2,640,176	78,905
Current year accretions of interest	159,406	35,109		194,515	
Special Obligation Bonds-Direct placements	26,225		(3,615)	22,610	3,695
Housing Agency loans payable	5,803		(1,600)	4,203	1,600
Bond premiums/discount	481,330	17,457	(42,736)	456,051	
Total bonds, loans and notes payable	5,601,792	252,836	(189,968)	5,664,660	155,290
Other liabilities:					
Estimated claims payable	702,847	649,453	(649,891)	702,409	104,781
Compensated absences	614,827	357,587	(226,179)	746,235	149,632
Net pension liability - FRS	488,592	1,945,506		2,434,098	
Net pension liability - Health Insurance Subsidy (HIS)	661,351		(80,694)	580,657	
Total other postemployment benefits	493,886	14,519	(6,023)	502,382	
Liability under Arena Agreement	95,200		(6,400)	88,800	6,400
Financing purchase liability*	94,734	27,166	(26,496)	95,404	24,459
Financing lease liability*	91,728	72,153	(11,446)	152,435	13,377
Naming rights agreement	39,492		(39,492)		
Other	82,875	14,848	(2,289)	95,434	8,606
Total governmental activity long-term liabilities	\$ 8,967,324	\$ 3,334,069	\$ (1,238,878)	\$ 11,062,515	\$ 462,546
Business-type Activities					
Bonds, loans, and notes payable:					
Revenue bonds	\$ 10,485,175		\$ (197,790)	\$ 10,287,385	\$ 225,520
General obligation bonds	176,670		(1,000)	175,670	1,000
Special obligation bonds	1,795,511	\$ 441,325	(32,560)	2,204,276	372,088
Loans payable**	203,618	20,169	(13,161)	210,626	10,884
Bond premiums/discount	923,764	37,653	(54,984)	906,433	
Total bonds, loans, and notes payable	13,584,738	499,147	(299,495)	13,784,390	609,492
Other liabilities:					
Estimated claims payable	52,338	12,069	(7,255)	57,152	8,203
Compensated absences	257,555	95,753	(57,187)	296,121	142,179
Commercial paper notes	15,001	307,204	(190,141)	132,064	
Net pension liability - FRS	118,117	483,107		601,224	
Net pension liability - Health Insurance Subsidy (HIS)	166,073	768	(18,932)	147,909	
Net pension liability - Public Health Trust Ret. Plan	(36,837)	252,216		215,379	
Total other postemployment benefits	252,062	51,959	(71,934)	232,087	2,782
Environmental remediation liability	53,275		(7,195)	46,080	9,216
Liability for landfill closure/post closure care costs	78,748	5,100	(185)	83,663	3,934
Financing purchase liability*	380,107	24,341	(39,493)	364,955	41,936
Lease liability*	32,910	4,200	(6,887)	30,223	5,751
Rent and contribution advances	12,065	15,388	(3,204)	24,249	7,487
Other	268,470	59,946	(123,824)	204,592	50,551
Total business-type activities long-term liabilities	\$ 15,234,622	\$ 1,811,198	\$ (825,732)	\$ 16,220,088	\$ 881,531

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4Es

This table aligns selected divisional, departmental and capital budget highlights from the FY 2023-24 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
Policy Formulation				
Office of the Mayor				
The FY 2023-24 Proposed Budget includes \$335,000 for community-based organizations (CBOs) to address countywide needs		X		
Public Safety				
Corrections and Rehabilitation				
On April 16, 2013, the BCC approved a settlement agreement with the U.S. Department of Justice (DOJ) to address standards of care established by the Civil Rights of Institutionalized Persons Act (CRIPA); the agreement specifically addresses inmate medical and mental health care, suicide prevention, protection of inmates from harm and sanitation conditions, as well as compliance with the Prison Rape Elimination Act (PREA); as required by the provisions set forth in the Settlement Agreement, the Miami-Dade Corrections and Rehabilitation Department conducts a comprehensive staffing analysis semi-annually to determine appropriate staffing levels necessary to ensure constitutional and legally compliant conditions in the County's jail system				X
The Department will continue working with outside consultants, the Internal Services Department, Judicial Administration and other stakeholders on the construction of a replacement detention facility; the facility will incorporate modern design elements and state of the art security that would substantially improve inmate housing conditions, the working environment of staff and provide departmental savings as a result of replacing the County's oldest facility, the Pre-Trial Detention Center (total project cost \$446.956 million, \$1 million in FY 2023-24, capital program #505680); the capital program is funded with Future Financing bond proceeds			X	
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the purchase of 14 vehicles (\$448,000) to replace its aging fleet; over the next five years, the Department is planning to spend \$2.240 million to replace 84 vehicles as part of its fleet replacement plan; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2023-24 Proposed Budget maintains funding for the Boot Camp program (\$9.9 million), which has been nationally recognized as a successful model for reducing recidivism rates among youth offenders				X
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of the Court Case Management System (formerly known as CJIS), which will deliver an enhanced integrated information solution for the Eleventh Judicial Circuit Court of Florida and will benefit several agencies such as the Miami-Dade Clerk of the Courts, the Administrative Office of the Courts for the 11th Judicial Circuit, the Miami-Dade Corrections and Rehabilitation Department, the Miami-Dade State Attorney and Public Defender Offices, and the Miami-Dade County Juvenile Services Department with improved data sharing abilities, enhancing the public's access to the court system as well as reducing redundancy by stream lining operations; the capital program is funded with Capital Asset Acquisition bond proceeds (\$26.835 million), General Government Improvement Funds (\$1 million) and Future Financing bond proceeds (\$29.274 million) (total program cost \$57.109 million; \$15.864 million in FY 2023-24; capital program #2000000954)		X		

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department will continue working with outside consultants, the Internal Services Department, Judicial Administration and other stakeholders on the construction of a replacement detention facility; the facility will incorporate modern design elements and state of the art security that would substantially improve inmate housing conditions, improve the working environment of staff and provide departmental savings as a result of replacing the County's oldest facility, the Pre-Trial Detention Center; the capital program is funded with Future Financing bond proceeds (total program cost \$447.583 million; \$1 million in FY 2023-24; capital program #505680)			X	
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the purchase of 16 vehicles (\$1.295 million) to replace its aging fleet funded with lease purchase financing; over the next five years, the Department is planning to spend \$7.360 million to replace 81 vehicles as part of its fleet replacement plan; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
Fire Rescue				
In FY 2022-23, The Department added three Fire Safety Specialist and one Fire Safety Specialist 2 positions to assist with the new code that require new and existing buildings lacking the radio signal strength of first responder and emergency radio frequencies to be augmented with an In-Building Radio Enhancement System, also known as Bi-Directional Amplifiers (BDA's) (\$385,000)			X	
In FY 2022-23, The Department converted 13 lifeguards part-time positions into full-time positions to create a relief factor and provide additional health insurance benefits to employees; and to ensure adequate lifeguard staffing at beaches due to increase attendance and emergency responses (\$150,000)		X		
As part of MDRF departmental resiliency plan, the Department was awarded \$340,000 from the Resilient Florida Grant Program to assist and maintain operations after sever weather events; the project will install deployable flood barriers system on all exterior sides of Aventura Station 8, Sunny Isles Station 10, Key Biscayne Station 15, PortMiami Station 39, Fisher Island Station 42, Pinecrest Station 49, Fireboat Station 73, and Bay Harbor Station 76 to alleviate flooding and allow accessibility following severe flooding events (total program cost \$680,000; \$640,000 in FY 2023-24; capital program #2000002475)			X	
In FY 2021-22, the Department was awarded \$392,500 from the Resilient Florida Grant Program to install and elevate generators at Sunny Isles Station 10, Key Biscayne Station 15, PortMiami Station 39, and Fisher Island Station 42 for the purposes of mitigating potential flooding and damage sustainment during natural or manmade disasters; this project promotes the resiliency and ensures the departments state of readiness following severe weather events (total program cost \$786,000; \$600,000 in FY 2023-24; capital program #2000002476)			X	
In FY 2022-23, the Department will conclude the Honeywell performance savings contract; the project will reduce energy consumption at MDRF headquarter and at 39 fire stations by 37 percent as well as saving more than 1.9 million gallons of water per year; the purchase of an additional back-up generator to support the EOC will be installed in FY 23-24; the capital program was funded through Fire Lease Program with Honeywell (total program cost \$10.8 million; \$100,000 in FY 2023-24; capital program #2000001754)			X	

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2023-24, the Department will continue the design process to replace ten fire stations; this ten-year capital improvement program will replace a total of 20 fire stations as LEED Silver certified structures and supported by Fire Rescue Taxing District revenues; construction documents are in the process of being completed for Stations 6 and 9; will be submitted for permitting and put out for bid in FY 2022-23 (total program cost \$165.76 million; \$3.963 million in FY 2023-24; capital program #2000000969)			X	
As part of reducing the County's carbon footprint, in FY 2022-23, MDRR participated in the Countywide solar initiative coordinated by the Office of Resilience to install solar panels at Stations 16, 69 and 70; solar energy creates clean renewable power from the sun and benefits the environment; an engineer has been retained to assess the feasibility of net-zero versus net metering; the capital program is funded with Fire Rescue Taxing District funds (total program cost \$400,000; \$30,000 in FY 2023-24; capital program #2000001794)			X	
In FY 2022-23, the Department will finish in-house design of a new 12,885 square foot three-bay energy efficient Fire Rescue Station 18 in North Miami-Dade to replace the temporary fire station located in North Miami; as part of the County's focus on resiliency, this station will be LEED Silver certified and will use net metering solar power as a secondary energy source, thus reducing Florida Power and Light (FP&L) usage by 70% annually in operational savings to the Department; Station 18 is scheduled to open in FY 2024-25; when completed, it is projected to have an operational impact of \$155,000 beginning in FY 2024-25 (total program cost \$15.995 million; \$4.908 million in FY 2023-24; capital program #7050)			X	
In FY 2023-24, the Department will continue working with North Bay Village to construct a new LEED Silver certified joint police and fire facility on the site of the previous joint facility; the County will be responsible for the fire station portion; North Bay Village will be responsible for the police station portion; the new Fire Rescue Station 27 is scheduled to open in FY 2027-28 with an estimated operating impact of \$155,000; the capital program is being funded with Future Financing bond proceeds (total program cost \$7.425 million; capital program #377840)			X	
The Department will finalize the construction of the 12,308 square foot three-bay Dolphin Fire Rescue Station 68 in Sweetwater; as part of the County's focus on resiliency, Station 68 will be the first MDRR station with solar power through net metering and will use solar power as a secondary energy source; the station will have batteries and generators for back-up power as well as a grid connection for emergency needs; this program will reduce the County's carbon footprint and decrease dependence on outside electricity sources, thus reducing FP&L usage by 70% annually in operational savings to the Department; the station is scheduled to open in October 2023; when completed, it is projected to have an operational impact of \$75,000 beginning in FY 2023-24; the capital program is funded with Fire Impact Fees (total program cost \$9.622 million; \$2 million in FY 2023-24; capital program #10420)			X	
The Department is expecting to take delivery of a new, relocatable prefabricated fire station to serve as Eureka Fire Station 71, in March 2024; the station is scheduled to be operational by April 2024; the new Eureka Fire Station will be a prototype facility for MDRR to evaluate the long term usage of an alternative to the modular trailers traditionally used by the Department for temporary fire stations; the relocatable station will include a truck stall and interior bunker gear room and will have solar power and batteries unlike current temporary stations; the capital program is funded with Fire Impact Fees (total program cost \$6.775 million; \$3.24 million in FY 2023-24; capital program #2000001428)			X	

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department has completed the replacement of the 17 ocean rescue lifeguard towers at Haulover Park; in the procurement process, the Department has 13 towers for replacement at Crandon Park Beach due to corrosion and aging; the new aluminum lifeguard towers will be more durable, and have impact windows; the capital program is being funded through the Countywide Infrastructure Investment Program (CIIP) (\$2.405 million) and General Government Infrastructure Funds (\$27,000) (total program cost \$2.432 million; \$312,000 in FY 2023-24; capital program #200000831)		X		
Included in the Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan is infrastructure improvements to the Department's radio coverage and equipment; the Department working with the Information Technology Department has begun the process to improve Fire's countywide radio coverage by adding radio sites, upgrading existing infrastructure and replacing end-of-life/end-of-support for handheld and mobile radios; the capital program is funded with Future Financing bond proceeds (\$35.014 million) and Capital Asset Acquisition Bond proceeds Series 2022 (\$14.986 million) (total program cost \$50 million; \$9.299 million in FY 2023-24; capital program #2000001460)		X		
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the delivery of 47 heavy fleet vehicles (\$19.106 million) and 32 light fleet vehicles (\$1.45 million) (funded through the Master Lease financing program; the fleet replacement plan will provide operational savings to the Department by reducing maintenance costs and fuel consumption for aging fleet; the department's fleet replacement plan is included under Non-Departmental capital program #200000511)			X	
Judicial Administration				
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes \$500,000 in funding from the General Government Improvement Fund (GGIF) to support various repairs and renovations throughout the court facilities (capital program #3010620)		X		
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for the new Civil and Probate Courthouse project to be located in downtown Miami; during FY 2023-24, ISD will continue its oversight of the design and construction of the state-of-the-art facility in collaboration with building tenants to ensure delivery of the project; upon scheduled occupation in 2024, the new courthouse will have 46 jury courtrooms, four shelled courtrooms for future expansion and office and public spaces to be occupied by the Clerk of Courts, the Administrative Office of the Courts, the Law Library, and a grand jury room and offices for the State Attorney		X		
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding from the Building Better Communities General Obligation Bond (BBC-GOB) program to perform upgrades, and improvements and provide additional courtrooms to Miami-Dade County court facilities systemwide (total program cost \$37.106 million; \$19.93 million in FY 2023-24; capital program #2000001484)		X		
Renovations to the Mental Health and Diversion Facility are anticipated to be completed in June 2023; the capital program was funded using Building Better Communities General Obligation Bond Program proceeds (\$43.1 million) and JMH General Obligation Bond proceeds (\$8 million) for a total program cost of \$51.1 million; the facility will provide a full continuum of care and assist individuals with mental illnesses diverted from the criminal justice system; starting in FY 2023-24, it is estimated that the annual operation and maintenance cost of the facility will be approximately \$5 million however, this does not include the cost for program based operations (capital program # 305410)		X		

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of the Court Case Management System (formerly known as CJIS), which will deliver an enhanced integrated information solution for the Eleventh Judicial Circuit Court of Florida and will benefit several agencies such as the Miami-Dade Clerk of the Courts, the Administrative Office of the Courts for the 11th Judicial Circuit, the Miami-Dade Corrections and Rehabilitation Department, the Miami-Dade State Attorney and Public Defender Offices, and the Miami-Dade County Juvenile Services Department with improved data sharing abilities, enhancing the public's access to the court system as well as reducing redundancy by stream lining operations; the capital program is funded with Capital Asset Acquisition bond proceeds (\$26.835 million), General Government Improvement Funds (\$1 million) and Future Financing bond proceeds (\$29.274 million) (total program cost \$57.109 million; \$15.864 million in FY 2023-24; capital program #2000000954)		X		
The FY 2023-24 Proposed Budget includes \$1.46 million in funding for the Driver's License Assistance Court, a certified local requirement; the program is funded with an allocation from the Miami Dade Rescue Plan and program fees		X		
The FY 2023-24 Proposed Budget includes approximately \$5.7 million for local requirement Court programs to support: County Mediation, Family Court Services/Supervised Visitation, Dependency Drug Court, Mental Health Coordination, Unified Children's Court, Juvenile Drug Court, Adult Drug Court, Civil Court Interpreters, Domestic Violence Fatality Review Team, Domestic Violence Drug Court, Probate for Marchman Act, Urinalysis, Criminal Mental Health Jail Diversion Program, Civil Traffic Operations and Veterans Treatment Court				X
The FY 2023-24 Proposed Budget includes funding for the Children and Special Needs Center, which is administered by the SAO to coordinate multi-jurisdictional interviewing and assessment of children and the mentally impaired who are victims of sexual abuse (\$607,000); the intergovernmental agreement between the County and the State of Florida will be continued as it relates to the appropriation of funds by the Board of County Commissioners (BCC)		X		
The FY 2023-24 Proposed Budget includes funding for the Early Representation Unit (ERU) (\$1.975 million), an increase in the amount of \$816,000 from FY 2022-23; the ERU a local requirement court program administered by the PDO; the program assists in obtaining a timely release of defendants from jail, reducing the County's cost for housing inmates	X			
The FY 2023-24 Proposed Budget includes funding for the Legal Aid program (\$5.44 million); the funding is comprised of General Fund Support (\$3.979 million), Florida Bar Foundation contributions (\$210,000), 25 percent of the criminal court cost \$65 surcharge (\$167,000), grant revenues (\$934,000) and other miscellaneous revenues (\$150,000)		X		
The FY 2023-24 Proposed Budget includes funding from the Miami-Dade Police Department (MDPD) (\$125,000), the Miami-Dade Chiefs Association (\$385,000), and carryover (\$366,000) for the Court Standby Program; this program coordinates witness appearances in court through subpoena management, thereby reducing police overtime in various police departments, including MDPD and improving case scheduling in county court misdemeanor divisions		X		
The FY 2023-24 Proposed Budget includes funding of \$797,000 for the Law Library; this operation is funded by fees, charges and donations (\$27,000); 25 percent of the criminal court cost \$65 surcharge (\$167,000); Local Business Tax (\$88,000) and carryover (\$515,000)		X		
The Non-Departmental General Fund section of the FY 2023-24 Proposed Budget includes \$2.728 million in funding for the Guardianship Program; the Guardianship Program of Dade County, Inc. provides legal guardianship assistance for indigent and low-income adults who are determined to be incapacitated by the Court in Miami-Dade County and are appointed a Guardian		X		

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
Juvenile Services				
In FY 2023-24, the Department will continue the Civil Citation program, which gives misdemeanor offenders the opportunity to participate in intervention services at the earliest stage of delinquency; the program is nationally recognized for utilizing civil citations to increase public safety, improve youth opportunities and save taxpayer dollars				X
The FY 2023-24 Proposed Budget continues funding to the Youth Commission for travel, events, food and beverages at Youth Commission events, and other outreach efforts (\$60,000)		X		
The FY 2023-24 Proposed Budget continues the County's commitment to the Youth and Community Safety Initiative, which includes community partnerships with a focus on addressing service needs to mitigate youth violence; the Department's contribution towards this initiative is \$896,000 and funds allocations to Miami Children's Initiative for the Youth and Community Safety Initiative (\$150,000), Public Health Trust of Miami-Dade County for the Juvenile Weapon Offenders Program (also known as GATE-Weapon Intervention Program (\$107,000) and Citrus Health Network for the Community Action Team and Psychosexual Evaluations (\$639,000)				X
The FY 2023-24 Proposed Budget continues to support the Peace and Prosperity Plan in partnership with the Parks, Recreation and Open Spaces Department to ensure that all FIT2Lead participants and their families are offered case management and wraparound services				X
The FY 2023-24 Proposed Budget includes an educational scholarship program for JSD's targeted youth population and those impacted by gun and youth violence (\$20,000)				X
The FY 2023-24 Proposed Budget includes continued funding for diversion services from the Florida Department of Juvenile Justice (\$784,000) and the United States Department of Justice Byrne Grant (\$127,000)				X
The FY 2023-24 Proposed Budget supports the Anti-Violence Initiative (AVI), the Group Violence Initiative (GVI) and the Hospital-based Violence Intervention Program (HVIP); the AVI involves a variety of community partners in an effort to reduce group violence through prevention, intervention, suppression and re-entry; the GVI is designed to reduce gun and group related violence in targeted neighborhoods in the County by establishing key partnerships, delivering anti violence messages, offering services and alternatives and articulating community norms against violence; the GVI's most recent component is the Hospital-based Violence Intervention Program (HVIP), a clinical case management strategy to help gunshot victims, families and communities by providing assessment, case management and wraparound services to lead towards recovery and a positive new life (\$2.0 million)				X
Medical Examiner				
To address the increasing demands in the Medical Examiner's Department, as a result of Miami-Dade County's growing population, the Department has been included as part of the Internal Services Department's Civic Master Plan review		X		

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
Police				
In FY 2022-23, the Mounted Patrol Unit (MPU) was reinstated to provide public relations and education to the citizens of the community by using the horse as a medium; the MPU will, upon request of the Communications Bureau or other element within the Department, respond and provide backup service to patrol units, maintain high visibility in areas of assignment, and establish community support and engagement, as directed, in accordance with the unit's capabilities		X		
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the purchase of 468 vehicles (\$20.913 million); the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2023-24 Proposed Budget includes the continuation of programs such as Youth and Community Safety, Target Crimes and other crime prevention initiatives which focus on reducing violence against youth and will be funded by the Law Enforcement Trust Fund (LETF) and the General Fund (\$6.041 million)				X
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the continuation of the Countywide Infrastructure Investment Program (CIIP) that will focus on infrastructure improvements at all County-owned facilities including but not limited to furniture, fixtures, equipment, electrical, plumbing, air conditioning, elevators, roofs and various other building infrastructure repairs and renovations as needed (total CIIP allocation for FY 2023-24 is \$23.8.13 million)			X	
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the upgrade of the current Computer Aided Dispatch (CAD) system to meet vendor support requirements and is included under Information Technology Department (ITD) (total program cost \$4.825 million; capital program #2000000424; funded with Future Financing Bond proceeds (\$136,000) and Capital Asset Acquisition 2020C Bond proceeds (\$4.689 million)); and the research and development towards the replacement of the county's existing CAD system for the Police and Fire Rescue departments to meet Next Generation 911/Dispatch needs (total program cost \$12.043 million; capital program #2000003137; funded with Future Financing Bond proceeds) included under Non-Departmental		X		
Transportation and Mobility				
Transportation and Public Works				
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the project development and environmental studies for six rapid transit corridors in the SMART Plan - Beach, East-West, North, Northeast, Flagler and Kendall corridors; the Beach and East-West corridors consultant teams made recommendations on the preferred alternative to the Miami-Dade Transportation Planning Organization (TPO) in January 2020 and October 2020 respectively and both recommendations were adopted by the TPO as the locally preferred alternatives; the TPO also adopted the locally preferred alternative for the Northeast Corridor in March 2021; the consultant teams are now working on preliminary engineering and environmental evaluations of the transit alternatives and are projected to complete the National Environmental Policy Act (NEPA) process for the Beach Corridor Trunkline and the Northeast Corridor in 2022 and the East-West Corridor in 2023			X	

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4Es

This table aligns selected divisional, departmental and capital budget highlights from the FY 2023-24 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the design and development of the ten-mile Underline corridor running below the Metrorail guideway from the Miami River to Dadeland South Station, a multi-modal corridor and linear park that will enhance connectivity, mobility and biking safety for Miami-Dade County residents and visitors; Phase One extends from the Miami River to SW 13th Street, Phase Two extends from SW 13th Street to SW 19th Avenue, and Phase Three extends from SW 19th Avenue to the "kiss and ride" at the Dadeland South Metrorail Station (total program cost \$153.763 million; \$37.025 million in FY 2023-24; capital program #2000000133)			X	
In FY 2023-24, the Department will continue to utilize the FTA 5307 - Urbanized Area Formula Grant, the FTA 5337 - State of Good Repair Formula Grant and the FTA 5339 - Bus and Bus Facility Formula Grant to support the capitalization of major preventive maintenance expenses in the operating budget and miscellaneous capital improvement projects (total program cost \$946.212 million; \$128.133 million in FY 2023-24; capital program #2000000326)			X	
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes a Vision Zero Network strategy program to provide safety improvements with the goal of eliminating all traffic fatalities and severe injuries, while increasing safe, healthy and equitable mobility for all by redesigning streets to include pedestrian features, intersection improvements, signal improvements, sidewalks, pedestrian crossings, curb extensions, curb ramps, speed feedback signs, green paint for bike lanes, bike facilities, parking restrictions and raised curb medians (total program cost \$14.293 million; \$6.5 million in FY 2023-24; capital program #2000001296)			X	
Included in the FY 2023-24 Proposed Budget and Multi-Year Capital Plan is the continuation of various countywide arterial roadway improvements such as resurfacing roadways, installing and repairing sidewalks and improving drainage; projects include roadway improvements on NE 2 Avenue from NE 20 Street to West Little River Canal and SW 344 Street from US-1 to SW 172 Avenue; DTPW anticipates minimal operating impacts, which will be absorbed using existing resources (total program cost \$146.807 million; \$18.069 million in FY 2023-24; capital program #2000000538)			X	
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for improvements to our roadways and other transit related neighborhood improvements; this capital program is included as part of the Non-Departmental capital projects (total program cost \$11.663 million; \$10.695 million in FY 2023-24; capital program #2000001302)			X	
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes infrastructure project programs for the S.W. 157th Avenue (from SW 42nd St to SW 8th St.) Road Improvement Project (total program cost \$452.025 million, \$66.895 million in FY 2023-24; capital program #2000000540); and for the replacement of traffic light mast arm traffic signals in downtown Miami (total program cost \$131.859 million; \$20.436 million in FY 2023-24; capital program #2000000542)			X	
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the purchase of 96 vehicles for \$11.645 million; this includes 60 trucks, sedans, vans, trailers, and specialty vehicles (\$5.083 million) for the replacement and enhancement of its aging fleet; in addition, this includes a one-time acquisition of 36 trucks and specialty vehicles (\$6.162 million) to support the South Dade BRT maintenance requirements using Charter County Transit System Surtax proceeds; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2023-24, DTPW will continue progress on the Advanced Traffic Management System (ATMS) project to deploy new state of the art 2070LX traffic controllers and install new vehicle detection systems; these enhancements will provide for real time data collection, adaptive traffic signal controls, infrastructure for vehicle communications and traffic monitoring capabilities to provide more efficient traffic movement and congestion management; the project covers 349 intersections along the 12 most congested corridors and important FDOT arterial corridors through Contract No BW9872-1/20 Traffic Signal System Modernization; the contract for the countywide upgrade of the traffic signals contract was awarded to Siemens and work began in March 2021; the ATMS program management contract was awarded to APTCE in March 2021; through the summer of 2023, the project has deployed the initial versions of the new ATMS software and has upgraded 190 traffic signals (total program cost \$349.963 million; \$66.436 million in FY 2023-24; capital program #608400)			X	
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan will continue People's Transportation Plan (PTP) funding to replace and upgrade Transit's physical assets to include buses, facilities, and equipment according to normal replacement cycles as part of the Infrastructure Renewal Plan (IRP) (total program cost \$103.182 million; \$12.5 million in FY 2023-24; capital program #677200)			X	
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan contains several bus related projects including a fleet replacement program and build out of Compressed Natural Gas (CNG) facilities; all of the 560 CNG buses have been delivered and are in service; the construction of the CNG fueling stations at Coral Way and Central bus facilities are completed; the construction for the fueling station at Northeast garage is expected to begin in April 2024; the replacement of the Department's aging bus fleet has decreased the number of mechanical failures between planned preventive maintenance work and maintenance expenditures due to breakdowns, and has improved bus service performance and reliability, which leads to increased rider satisfaction (total program cost \$494.676 million; \$112.498 million in FY 2023-24; capital program #673800)		X		
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the South Dade Transitway Corridor, a premium transit service in the southern part of the County; the South Corridor is one of six rapid transit corridors in the SMART Plan; the South Corridor runs along the existing South Dade Transitway for approximately 20 miles from SW 344th Street/West Palm Drive in Florida City to the Dadeland South Metrorail station to connect the communities along the corridor to the existing rapid transit system and downtown Miami; Bus Rapid Transit (BRT) was adopted as the locally preferred alternative for the South Corridor; the project will include several improvements to the corridor to provide passengers with a reliable and comfortable travel option with rail-like travel times, iconic stations and enhanced safety features; construction is expected to be substantially complete June 2024 (total program cost \$307.46 million; \$45.851 million in FY 2023-24; capital program #200000973)				X
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for the North Corridor (SMART Plan), which would extend Metrorail from the Martin Luther King, Jr. (MLK) Metrorail Station to the Broward County Line along NW 27 Ave; this includes construction of 9.5 miles of elevated guideway, eight new Metrorail stations, and parking facilities (total program cost \$1.9 billion; \$76 million in FY 2023-24; capital program #679320)				X
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for the Northeast Corridor (SMART Plan) which would establish a commuter rail service from Downtown Miami (Miami Central Station) to the existing Miami-Dade County Aventura Station, along Florida East Coast (FEC) railway, adding five new stations along 13.5 miles of existing tracks (total program cost \$682.786 million; \$77.625 million in FY 2023-24; capital program #200002796)				X

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4Es

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for the Beach Corridor (Baylink), which would extend rapid transit from Downtown Miami to the Miami Beach area adding 3.5 miles of elevated guideway (total program cost \$1.013 billion; \$6 million in FY 2023-24; capital program #6639470)				X
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for the East-West corridor (SMART Plan) which would be a 15-mile BRT solution that runs along SR 836/Dolphin Expressway from the Miami Intermodal Center (MIC) adjacent to the Miami International Airport (MIA) to the Tamiami Terminal (total program cost \$291.076 million; \$59.027 million in FY 2023-24; capital program #2000002795)				X
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes Metrorail station and system improvements that will refurbish the 23 stations; complete a condition assessment of Metrorail Station elevators and escalators to create a prioritized implementation schedule to overhaul, replace or refurbish the existing equipment inventory; and upgrade the Tri-Rail Station power sub-station; these improvements and upgrades will enhance the current Metrorail stations and improve system reliability and safety as well as reduce maintenance costs (total program cost \$201.549 million; \$43.87 million in FY 2023-24; capital program #2000000104)			X	
The FY 2023-24 Proposed Budget continues support of eight NEAT teams (\$2.4 million) that specialize in roadway and neighborhood maintenance activities and four NEAT teams (\$450,000) that specialize in graffiti abatement and guardrail vegetation maintenance		X		
The FY 2023-24 Proposed Budget includes \$200,000 to fund a documentary "Reconnecting Communities" in association with FilmGate Miami that would highlight the importance of transportation modes interconnecting Miami's diverse communities		X		
The FY 2023-24 Proposed Budget includes \$700,000 of General Fund in the Traffic Signals and Signs section to repair 450 traffic signalization vehicle detection loops throughout the County; it is anticipated that this will be a multi-year initiative as there are 1,000 additional vehicle detection loops that will require repairs in future years	X			
The FY 2023-24 Proposed Budget includes additional outside contractual security commitments at 14 additional stations along the South Dade Bus Rapid Transit (BRT) Corridor as well as the addition of one Security Program Supervisor within the Safety and Security Division to oversee these activities; it is anticipated that the BRT will be completed by June 2024 (\$3.075 million funded by PTP)				X
The FY 2023-24 Proposed Budget includes the addition of 31 positions in the Traffic Signal and Signs Section within the Infrastructure Operations and Maintenance Division; these positions are required to support the South Dade Bus Rapid Transit (BRT) corridor which is expected to be completed by June 2024 and will cover 20 miles of roadway with a combined total of 46 stops (14 BRT and 32 local stops) with each stop requiring coordination of traffic gate arms, signal and bus transponder syncing, as well as peripheral syncing with other traffic signals along the US1 corridor; positions include eight Traffic Engineers, 10 Traffic Signal Technicians, one Traffic Analyst, two Traffic Signal Control Specialists, two Traffic Signal Maintenance Repairers, one Heavy Duty Crane Operator, and seven administrative and managerial positions (\$2.1 million funded out of PTP)				X
The FY 2023-24 Proposed Budget includes the addition of four Neighborhood Enhancement Action Teams (NEAT) that would specialize in roadway and maintenance activities; \$1.4 million is programmed for nine positions, other operating, and one-time capital expenditures to purchase equipment with \$200,000 being part of DTPW's heavy vehicle request to lease finance four NEAT Team configured trucks		X		

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4Es

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2023-24 Proposed Budget includes the addition of one pothole repair truck and a two position crew that will be dedicated to fixing the backlog of potholes awaiting repair in the Unincorporated Municipal Service Area (UMSA) portions of the county; the additional pothole repair truck is programmed at \$400,000 and is part of DTPWs heavy vehicle request; the operating portion is \$500,000 and is programmed within the Road and Bridge Division; this addition will bring the total number of pothole repair crews serving UMSA to four	X			
The FY 2023-24 Proposed Budget will continue to provide transit passes to both City Year (\$115,875) and the Greater Miami Service Corps (\$20,250) in exchange for a total of 7,000 hours of volunteer service		X		
Recreation and Culture				
Cultural Affairs				
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the continued oversight of the planning, design and construction of the Coconut Grove Playhouse project; once completed, the day-to-day operations and maintenance of the Playhouse will be managed by GableStage, Inc. supported by revenues generated by the project's parking garage; the project is funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds (\$26 million); a John S. and James L. Knight Foundation Grant (\$2 million), Parking revenues (\$3 million), Special Obligation 2005 Bond proceeds (\$5 million) and \$20 million funded through the Countywide Infrastructure Investment Program (CIIP); in response to the actions of the City of Miami's Planning, Zoning and Appeals Board, the County filed a Circuit Court appeal in May 2023 in order to resume work on the project (total program cost \$56 million; \$12.561 million in FY 2023-24; capital program #921070)	X			
During FY 2022-23, the Department added one Cultural Affairs Construction Project Manager position to support the management of the growing number of public art projects, ranging from new artist commissions to the repair and restoration of existing works in the collection (\$117,000)		X		
During FY 2022-23, the Department added one Cultural Affairs Gallery Manager position to support the management of an increasing number of art exhibitions and related events at the African Heritage Cultural Arts Center (\$89,000)		X		
During FY 2022-23, the Department added one Cultural Affairs Project Administrator position to support the Department's expansion of its portfolio of services and grant programs available to individual artists and artist entrepreneurs (\$117,000)		X		
In FY 2023-24, the Dennis C. Moss Cultural Arts Center will continue to work with the nonprofit organization "After School Film Institute" to maintain and expand its after-school film training program for students at Arthur and Polly Mays 6-12 Conservatory of the Arts; the Proposed Budget includes continued grant funding of \$40,000 for the program		X		
In FY 2023-24, the Department will continue to serve as a liaison to County-supported cultural institutions including the Adrienne Arsht Center for the Performing Arts of Miami-Dade County, Fairchild Tropical Botanic Gardens, HistoryMiami, Sandrell Rivers Theater, Vizcaya Museum and Gardens, and the Westchester Cultural Arts Center; the Department continues to oversee the County capital funding being invested in the upkeep, repairs and renovation of the Adrienne Arsht Center, Fairchild Tropical Botanic Garden, and Vizcaya Museum and Gardens		X		

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2023-24, the Department will continue to work on a variety of major public art projects, managing works by various local, national and international artists; these artwork commissions are associated with various capital projects across the County including, but not limited to, the new Civil and Probate Courthouse, DTPW's South Dade Corridor, the mixed-use public-private developments at Grove Central and VOX Phase II, the Liberty Square Rising Housing Development (Phases 4-6), the new International Flight Center FBO at the Miami Executive Airport, and new facilities at PortMiami including the new Royal Caribbean World Headquarters and the MSC Miami Cruise Terminals AA and AAA		X		
In FY 2023-24, the Department will provide oversight on an allocation of \$500,000 for The Historic Hampton House Community Trust, Inc.		X		
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for the upgrade of its departmental websites; the capital program is funded through the Information Technology Leadership Council (ITLC); the project is estimated to have an operational impact of \$18,000 beginning in FY 2023-24 (total program cost \$150,000; \$75,000 in FY 2023-24; capital program #2000001458)		X		
As part of the County's CIIP, the Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding to begin design work on a new African Heritage Cultural Arts Center to replace the existing, outdated facility at its current location; the new Center will be created as a 21st century sustainable complex with increased state-of-the-art capacity to offer educational programs for children and youth in all arts disciplines, to present arts and humanities events to the general public and to continue to cultivate the work of community artists and arts organizations (total program cost \$35.1 million; \$1.830 million in FY 2023-24; capital program #2000001287/capital project # 3002577)			X	
The Department's FY 2023-24 Proposed Budget includes \$25.534 million in funding to support the cultural competitive grants and programs, which is an increase of \$15,000 from last year's budgeted amount of \$25.519 million	X			
The Department's FY 2023-24 Proposed Budget includes the continued funding (\$40,000) for the film program at the African Heritage Cultural Arts Center; the program will train at-risk middle and high school students in preparation for careers in film and television production; a \$200,000 Perez CreARTE grant from The Jorge M. Perez Family Foundation at The Miami Foundation has been secured to help capitalize this program through September 30, 2023		X		
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes continued funding for critical infrastructure renovations to the Miami-Dade County Auditorium; the project includes a complete overhaul of the facility to address deferred maintenance and plan for future needs and uses of the facility; critical improvements include the replacement of the main building systems (structural, electrical, plumbing, HVAC, and life safety) as well as interior finishes, furniture, fixtures, IT infrastructure, theatrical systems, and sound and communication systems; the competitive selection process to select a team of architects, engineers, and specialty consultants to undertake the significant improvements needed has been completed and award of the contract has been approved by the BCC; design work began in July 2022; as part of the Mayor's resiliency initiative, the project will include energy efficiencies (total program cost \$98.406 million; \$28.97 million in FY 2023-24; capital program #931360)	X			

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for the back-of-the-house expansion of the Joseph Caleb Auditorium; the project includes expanding the loading dock for improved access, additional dressing rooms, storage, office space and green room; the expansion will improve the facility's functionality which will allow the theater to present a more diverse selection of shows and attract a greater number of users; construction bids for the back-of-house expansion were received in May 2023 and construction is anticipated to start in mid-2023; the second phase of improvements, design of the front-of-house and theatrical system improvements, including new rigging, theatrical lighting and equipment, sound and communications equipment, renovations to the lobby, public restrooms, and box office area, is underway and scheduled to be completed by mid-2023, followed by construction; as part of the Mayor's resiliency efforts where applicable, the project will also include energy efficiencies; when opened, it is projected to have an operational impact of approximately \$2 million and 10 FTEs; shows are being held at the Miami-Dade County Auditorium until improvements to the Caleb Auditorium are completed (total program cost \$21.592 million; \$8.998 million in FY 2023-24; capital program #9310220)	X			
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for various infrastructure improvements and the design and construction of a free-standing café at the Dennis C. Moss Cultural Arts Center which will provide the Center with revenue generating opportunities by providing catering services for facility events as well as the surrounding South Miami-Dade community; the construction documents for the café are being completed and construction is projected to start in FY 2023-24 (total program cost \$9.432 million; \$3.969 million in FY 2023-24; capital program #200000213)	X			
The FY 2023-24 Proposed Budget includes \$492,000 in funding support for the continuation of the Joseph Caleb Auditorium's art education programs which are currently being presented at the Miami-Dade County Auditorium; the 962-seat auditorium is still closed to the public due to an expansion/renovation project to add much needed back-of-the-house amenities to broaden the facility's programming spectrum; the facility is expected to open for programming and events in FY 2024-25		X		
The FY 2023-24 Proposed Budget includes \$58,000 in additional funding to address health and life safety maintenance issues at the African Heritage Cultural Arts Center	X			
The FY 2023-24 Proposed Budget includes \$65,000 in General Fund support to continue work on cultivating a local dance group company for the Dennis C. Moss Cultural Arts Center				X
The FY 2023-24 Proposed Budget includes \$744,000 in funding support for the Culture Shock Miami program (www.cultureshockmiami.com), where students ages 13-22 can purchase tickets to cultural performances and museums around Miami-Dade County for only \$5				X
The FY 2023-24 Proposed Budget includes additional funding for the Golden Ticket Arts Guides promoting free admission for older adults over the age of 62 to hundreds of cultural events and activities; it is estimated that the Department will produce and distribute 25,000 Golden Ticket Arts Guide books (\$145,000)				X
The FY 2023-24 Proposed Budget includes continued grant funding from The Children's Trust in the amount of \$1.5 million; The Children's Trust grant provides project-based funding to enrich the lives of children and families through the arts by making live arts experiences available to more children and youth throughout Miami-Dade County (\$1.418 million), as well as funding for one full-time Administrative Officer 2 position (\$82,000) to assist with the program management for "All Kids Included" (AKI) initiatives, "Summer Arts and Science Camps for Kids" and "Youth Arts Enrichment" grants programs		X		

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2023-24 Proposed Budget includes the continuation of direct Convention Development Tax (CDT) funding to Fairchild Tropical Botanic Gardens (\$376,000), Miami Children's Museum (\$785,000), ZooMiami Foundation, Inc. (\$293,000), Fantasy Theater Factory, Inc. for the Sandrell Rivers Theater (\$460,000), and Roxy Theatre Group for the Westchester Cultural Arts Center (\$500,000)	X			
The Westchester Cultural Arts Center at Tropical Park has been completed and the Roxy Theatre Group has been operating and managing the facility since late 2021; the East Park, an outdoor performance space adjacent to the Center, has also been developed in partnership with the Parks, Recreation and Open Spaces Department to augment the Center's offerings and to provide additional opportunities for outdoor events; the full complement of furniture and theatrical equipment items are scheduled to be received and installed by late 2022; the community cultural center is offering performances, educational programs and related recreational activities to serve families and children	X			
Library				
In FY 2022-23 and FY 2023-24, Department renovation projects, maintenance and operations continue to ensure buildings are sustainable, safe and resilient; in FY 2022-23, the Department continued to replace existing lighting with more energy efficient LED lighting, include resilient and sustainable design principles during renovations, and include requirements for green cleaning standards in the janitorial services contract			X	
In FY 2022-23 the Department converted six part-time Library Page positions to two full-time Library Assistant 1 positions (\$97,000) and one full-time Youth Services Specialist (\$65,000) to provide direct service to the public and support children's programs and activities while addressing challenges related to filling part-time positions in an increasingly competitive job market		X		
In FY 2022-23, in conjunction with the Office of Resilience, the County's first large scale solar rooftop array was completed and made operational at the North Dade Regional Library; the system, made up of 1,093 panels, is projected to produce 710,000 kWh, an estimated 85% of the building's energy; a second solar rooftop array is projected to be completed in FY 2022-23 at the South Dade Regional Library completing the Department's portion of a solar panel agreement entered into as a part of the County's resilience initiative			X	
In FY 2022-23, the Department applied for and received an additional \$159,000 from a Library Services and Technology Act Grant, partially supporting access to more than 700 tablets, 1,000 hotspots, and 2,000 Chromebooks with LTE-enabled internet service, allowing residents to check out the devices and expanding access to internet service; the service will continue in FY 2023-24 and will be fully funded by Library District revenues (\$600,000)				X
In FY 2022-23, the Department will complete projects to harden buildings with grant funding from FEMA's Pre-Disaster Mitigation Program and Hazard Mitigation Grant Program (\$985,000) which will include the replacement of the roof and impact resistant windows at Coral Gables (\$311,000), the replacement of the roof, impact resistant windows and storefront at South Dade Regional (\$610,000), and the replacement of impact resistant windows, doors and storefront at Coral Reef (\$64,000)			X	
In FY 2022-23, the Human Resources Division continued to participate in the Fit2Lead Parks Internship Program and Summer Youth Internship Program, hosting 29 at-risk youth and high school students at library locations with paid internship opportunities to gain experience about County government, employability skills, financial literacy education, mentorship and learning and development opportunities		X		

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2022-23, the Libraries @ Your Door deliveries program has seen a 28 percent increase in items delivered when compared to the previous year; the Department anticipates the delivery of approximately 60,000 library books and materials by the end of the fiscal year		X		
In FY 2022-23, the MDPLS Making Strides Against Breast Cancer Team, supporting the County's Health and Safety Initiatives, was recognized as a 2022 Top Fundraising Team by the American Cancer Society for the second consecutive year, finishing fifth out of more than 200 fundraising teams in Miami-Dade County		X		
In FY 2023-24, MDPLS will continue to offer both in-person and virtual programming, including the annual Local Author Fair, holiday-themed events such as the Make-a-Bookmark and Library Card Design Contests, the Summer Reading Challenge, STEAM fest, and multiple Mogul Maker events in support of the Mayor's Strive 305 initiative		X		
In FY 2023-24, the Department will continue its Bookmobile and Technobus service with approximately 1,400 annual stops at locations throughout the County, including senior centers, adult living facilities, parks, schools, and a variety of outreach events; additionally, the Department will continue the modernization of its mobile services fleet with the purchase and build out of a replacement bookmobile		X		
In FY 2023-24, the Department will continue the Library's Social Worker Program to connect vulnerable segments of the community with access to social services at the Main Library and other branches; the program serves over 2,500 clients monthly, in conjunction with its intern partnership with the FIU School of Social Work, the Juvenile Services Department, and the Homeless Trust				X
In FY 2023-24, the Department will continue to harden buildings with grant funding from FEMA's Pre-Disaster Mitigation Program and Hazard Mitigation Grant Program in the amount of \$1.202 million including Lemon City (roof and impact windows and storefront, \$146,000), Miami Lakes Branch Library (Roof replacement, Impact windows, doors, and Storefront, \$275,000), Westchester Regional Library (Total Roof replacement, impact windows, doors, and Storefront \$695,000), and South Miami Branch Library (impact windows, doors and storefront \$86,000); the Department is pending award of \$268,000 from FEMA for hurricane mitigation projects at Coconut Grove Branch Library (Impact windows, doors and storefront, \$225,000) and Miami Springs Branch Library (Roof replacement, Impact windows, doors and storefront, \$43,000)			X	
In FY 2023-24, the Department will continue to offer the Homework Help & Tutoring Program, which is estimated to provide nearly 50,000 tutoring sessions to K - 12 students online and in-person at 29 library locations		X		
In FY 2023-24, the Department will continue to offer the Project L.E.A.D (Literacy for Every Adult in Dade) adult literacy program in-person and online, with assessment of adult learners, volunteer training, and confidential tutoring available at all branch locations		X		
In FY 2023-24, the Department, working with the Office of Resilience and the Emergency Operations Center, established Miami-Dade Public Library locations as cooling centers during extreme heat advisories		X		
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for a 6,860 sq ft library facility within the 20,600 sq ft LEED Silver certified multi-purpose community center at Chuck Pezoldt Park; the project is a collaboration between Library and the Parks, Recreation and Open Spaces (PROS) Department; the estimated total program cost is \$22.583 million of which \$17.527 million is funded by PROS and \$5.056 million is funded by Library (capital program #2000000507 and #936340); the capital programs are funded with Building Better Communities General Obligation Bond proceeds (BBC-GOB), the Countywide Infrastructure Investment Program (CIIP), Park Impact Fees, and Library Taxing District revenues			X	

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4Es

This table aligns selected divisional, departmental and capital budget highlights from the FY 2023-24 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for the design and construction of a new 20,000 sq ft LEED Silver certified Doral Branch Library; construction of this library will break ground in FY 2022-23; this library will replace the leased storefront currently serving the community; the capital program is funded with Building Better Communities General Obligation Bond proceeds and Library Taxing District funds; it is expected to be operational in FY 2024-25 with an estimated annual operating impact of \$406,000 which includes five FTEs (total program cost \$15.084 million; \$3.566 million in FY 2023-24; capital program #906640)			X	
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for the design and construction of a LEED Silver certified replacement Key Biscayne Branch Library and continued repairs and renovations to the current facility; the construction documents began in FY 2022-23 and it is expected to be operational by 2024-25 with an operational impact of \$316,000 and 6 FTEs; the capital program is funded with Building Better Communities General Obligation Bond proceeds, a State of Florida Grant and Library Taxing District funds (total program cost \$12.555 million; \$2.029 million in FY 2023-24; capital program #905640)			X	
The FY 2023-24 Proposed Budget includes interior and exterior renovations and a 5,000 sq ft addition to Miami Lakes Library; the Department completed design in FY 2021-22 and expects to bid and award the construction contract in FY 2023-24; the capital program is funded with Library Taxing District funds, a State of Florida Grant and a FEMA Hazard Mitigation Grant (total program cost \$7.423 million; \$6.206 million in FY 2023-24; capital program #2000001446)			X	
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for major interior and exterior renovations, at the South Dade Regional Library; the capital program is funded with Building Better Communities General Obligation Bond proceeds, Library Taxing District funds and a FEMA Hazard Mitigation Grant (total program cost \$13.69 million; \$4.601 million in FY 2023-24; capital program #2000001218)			X	
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the purchase of four vehicles (\$910,000) for the replacement of its aging fleet funded with Library Taxing District funds (\$760,000 for heavy fleet, and \$150,000 for electric light fleet); the Department's FY 2023-24 fleet purchase includes replacing one library book mobile and the purchase of two electric vehicles; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2023-24 Proposed Budget and Business Plan incorporates the goals and objectives of the Mayor's Thrive305 Action Plan and the Miami-Dade County Strategic Plan, which also serve as the Library's 5-Year Strategic Plan		X		
The FY 2023-24 Proposed Budget continues the MDPLS Adult Learning Academy, a multi-disciplinary educational services program that provides residents a learning curriculum of 4,000 annual hours of structured adult learning opportunities				X
The FY 2023-24 Proposed Budget includes \$815,000 for enhanced programming opportunities in library locations, partnering with community-based organizations, individuals, and entities that will provide free literacy, learning, training, and educational opportunities to residents throughout Miami-Dade County; in addition, \$500,000 is being allocated towards Strive305 program related activities		X		
The FY 2023-24 Proposed Budget includes the addition of one Grants Coordinator position to manage the enhanced programming opportunities partnering with community-based organizations, individuals, and entities within the libraries (\$105,000)		X		

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4Es

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2023-24 Proposed Budget includes the addition of one Graphic Designer (\$98,000) to support the increased need for creation and production of both print and digital marketing materials, signage, presentations and other visual communication materials to increase awareness and inform and engage the public about the Library and the resources and services available to them		X		
The FY 2023-24 Proposed Budget includes the addition of one Librarian 2 (\$96,000), one Librarian 1 (\$89,000) and one Library Assistant 1 (\$61,000) for the Community Engagement unit to support community events and outreach efforts related to system wide initiatives and services		X		
The FY 2023-24 Proposed Budget includes the addition of one Librarian 3 (\$104,000) to oversee the special services unit comprising Talking Books, a service that provides materials for the visually impaired and Connections, a dedicated mail service which ships materials to library patrons with a variety of special needs		X		
The FY 2023-24 Proposed Budget includes the addition of one Library Assistant 3 (\$69,000) for the Customer Care unit to continue providing enhanced customer service and responsiveness via the Library's online email and to provide daily support for the system's mobile device lending program and the Libraries @ Your Door service		X		
The FY 2023-24 Proposed Budget includes the addition of one Procurement Quality Control Specialist position to support small business participation in the procurement process in the INFORMS environment (\$91,000)				X
The FY 2023-24 Proposed Budget includes the conversion of two part-time Library Archivist positions to one full-time Library Archivist (\$11,000) to support the ongoing archiving of historical records and research assistance requested by the public		X		
The FY 2023-24 Proposed Budget includes the addition of one Social Worker 1 (\$80,000) position to continue to enhance MDPL's Library Social Worker Program to connect vulnerable segments of the community with access to social services		X		
Parks, Recreation and Open Spaces				
A significant investment has been made to address the technology infrastructure needs of various parks and a large effort is already underway to implement those necessary upgrades and improvements; efforts entail an upgrade of the network connectivity to the latest available technology and installation of Wi-Fi hotspots at those locations; this is a multi-year effort that will continue through FY 2023-24		X		
Based on the existing interdepartmental Memorandum of Understanding (MOU) with DSWM, Cooperative Extension will continue conducting educational programs for Miami-Dade residents about proper composting practices to reduce yard waste and distributing compost bins purchased by DSWM; up to 240 bins will be provided annually through the expiration of the MOU			X	
During FY 2023-24, the Department will work with the Office of Resilience and continue to implement resiliency solutions to mitigate the potential impacts of sea level rise			X	
In FY 2022-23, Zoo Miami continued its partnership with Miami-Dade County Public Schools in hosting the Project Search Program, a business-led transition program designed for students with disabilities whose main goal is employment				X
In FY 2022-23, Zoo Miami continued to host the field research station for Miami-Dade County Public Schools' BioTECH @ Richmond Heights 9-12; Miami's exclusive zoology and botany magnet high school, in partnership with Zoo Miami, provides students with an advanced level math and science curriculum focused on conservation biology			X	

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2022-23, Zoo Miami hosted the following annual special events: Zoo Boo, Zoo Lights, Sip & Stroll, Eggventure Party for the Planet, and Zoo Miami After Hours		X		
In FY 2022-23, Zoo Miami hosted "Canine Champions for Conservation"- a show featuring rescue dogs with demonstrations on how dogs assist in conservation efforts to protect wildlife		X		
In FY 2022-23, over 41 acres of protected natural areas made up of undeveloped mitigation lands set aside for conservation and protection under government agency permits within the special taxing districts were maintained			X	
In FY 2022-23, the Department adopted LEED-SITES certification standards for its significant park projects and all new sites and facilities will comply with Sustainable Buildings Program I.O. 8-8 (LEED/Envision) as mandated			X	
In FY 2022-23, the Department received five 2023 Achievement Awards from the National Association of Counties (NACo); the awards honor innovative, effective county government programs that strengthen services for residents; PROS received NACo awards for the following innovations: Combined National Park and Recreation Month kick off and 4th of July Celebration at Tropical Park (2022 event), Deering Estate Mobile Education Unit, Parks Sea Level Rise Response Program, Junior Dolphins Flag Football Partnership with the Miami Dolphins, and Sparkle Tours at Security Guard Special Taxing Districts				X
In FY 2022-23, the Department, will have planted greater than 8,000 trees in support of the County's urban tree canopy, and will have given 3,500 trees to Miami-Dade County residents. The Community Forestry and Beautification division, which houses the Neat Streets Miami-Dade County board and leads the Million Trees Miami-Dade County initiative, will have planted approximately 6,000 trees in County parks and on public lands; greater than 95% of the trees planted are in areas of the County with existing tree canopy coverage of 20% or less (targeted tree deserts). The Community Forestry and Beautification division also managed the tree give-away program. Additionally, the RAAM division will have planted 2,049 trees along County-maintained rights-of-way			X	
In FY 2022-23, the Department hosted the Love in Music Festival at Greynolds Park, Kite Festivals at Haulover Park, the Classic Car Show at Homestead Bayfront Park, and Crandon Park's 75th Anniversary		X		
In FY 2022-23, the Department will continue the procurement of Professional Service Agreements for consultants and start design on system-wide sea-level rise and resiliency projects at coastal parks; these improvements will be based on ongoing studies and recommendations prepared by various consultants during FY 2020-21; in conjunction with the County's Office of Resiliency efforts, these projects will provide improved patron safety and address issues of sea level rise and increased range of tides			X	
In FY 2023-24, Zoo Miami will continue the operation of the new treatment and rehabilitation center in support of the PROS Sea Turtle Conservation Program			X	
In FY 2023-24, the Department will continue seek out and sustain partnerships and funding opportunities to improve South Florida's natural areas, such as the natural areas at Kendall Indian Hammocks Park, maintained with the assistance of TERRA Environmental Research Institute, the natural area at Pine Forest Park, funded by a state grant, and the natural areas at Whispering Pines Preserve, Ives Estates Park and Dolphin Center Special Taxing District Preserve, restored with monies from the Tree Trust Fund			X	

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2023-24, the Division will provide landscape services to the Venetian Causeway and through seven Interdepartmental agreements which encompass Port Miami, Public Housing, Miami-Dade County Police stations, Information Technology Department (ITD) Radio Towers, Solid Waste Management Trash and Recycling Centers, Animal Services, and the DTPW Vehicle Inspection Section (VIS)			X	
In FY 2023-24, the Department will continue the competitive solicitations of 35 youth sports programming partnership agreements; between ten and 17 agreements are targeted for solicitation by fiscal year-end		X		
Since the approval to convert high-pressure sodium (HPS) streetlights to light-emitting diode (LED) streetlights was granted in FY 2018-19, the Department has converted 99 percent of all streetlights			X	
The FY 2023-24 Proposed Budget continues contractual services, through the NAM Division, with Fairchild Tropical Botanical Garden for a five-year contract ending August 2026 to provide biological monitoring services (60,000 per year)			X	
The FY 2023-24 Proposed Budget continues youth golf instruction programming at Country Club of Miami by the current operator, Crandon Golf Academy (\$180,000)		X		
The FY 2023-24 Proposed Budget includes a reimbursement of over \$2 million from the EEL fund for conservation and maintenance of natural preserves in RER's managed areas			X	
The FY 2023-24 Proposed Budget includes an additional \$1 Million to address landscaping and maintenance needs within unincorporated municipal service area			X	
The FY 2023-24 Proposed Budget includes continued funding for Beach Maintenance including the removal and disposal of sargassum from the identified hot spots along the beach where accumulation is most persistent (\$9.679 million - funded from TDT surplus reserves)			X	
The FY 2023-24 Proposed Budget includes continued funding for countywide and UMSA tree canopy enhancement (\$1.5 million)			X	
The FY 2023-24 Proposed Budget includes funding from the Water and Sewer Department (WASD) for the Florida Friendly Landscaping Program, Landscape Irrigation Water Conservation Programming (\$285,000), and from Regulatory and Economic Resources (RER), Solid Waste Management (DSWM), and Transportation and Public Works (DTPW) for personnel and operating costs related to environmental educational services, commercial agricultural and horticultural programs and homeowner horticultural programs (\$124,000, \$25,000 and \$46,000, respectively)			X	
The FY 2023-24 Proposed Budget includes new funding of \$500,000 annually for the next five years to support tree canopy enhancement, targeting low-income areas with less than 20% tree canopy coverage			X	
Through its Million Trees Miami initiative, Neat Streets Miami expects to give away 2,000 trees to Miami-Dade County residents and plant 5,000 trees on public land in FY 2023-24			X	
In FY 2023-24, the Department begins the construction of the Community Center at Amelia Earhart Park; the project encompasses a new recreation center building, lighted instructional swimming pool with adjacent shallow activity pool and covered shelters, four lighted and irrigated natural turf soccer fields with connecting pathways and covered bleachers, a restroom building along the mountain bike path, and a walkway along the perimeter of the lake; it is expected to be operational in FY 2026-27 with an estimated annual operating impact of \$1.269 million which includes eight FTEs (total program cost \$29.105 million; \$4.65 million in FY 2023-24; capital program #9310040)				X

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2023-24, the Department begins the design of the Ludlam Trail, a pedestrian and bicycle trail connecting development nodes along the former Florida East Coast Railroad corridor running east of SW 72nd Avenue from Miami International Airport to Dadeland North Metrorail Station; the Ludlam Trail will connect with the Underline; it is expected to be fully operational in FY 2028-29 with an estimated annual operating impact of \$222,000 which includes four FTEs (total program cost \$128.723 million; \$2.77 million in FY 2023-24; capital program #939080)				X
In FY 2023-24, the Department will award the design-build contract to renovate the existing 36-hole regulation championship course at the Country Club of Miami; the capital program will be funded through the Countywide Infrastructure Investment Program (CIIP) (total program cost \$22.032 million; \$769,000 in FY 2023-24; capital program #2000001312)	X			
In FY 2023-24, the Department will complete the permitting and procurement of a new community center at Homestead Air Reserve Park, to include a new nature-based playground and a new splash pad; the project is funded with BBC-GOB proceeds (\$15.057 million) and through the Countywide Infrastructure Investment Program (CIIP) (\$12 million) (total program cost \$27.057 million; \$700,000 in FY 2023-24; capital program #933780)				X
In FY 2023-24, the Department begins the procurement for construction of 48 playground replacement projects pursuant to the Playground Replacement Program as part of the Department's capital improvement program; the playground replacement program is a continuing effort to upgrade, replace and rehabilitate all parks infrastructure (total program cost \$83.2 million; capital programs #2000001275 and #2000002301); the projects are funded through the Countywide Infrastructure Investment Program (CIIP)	X			
In FY 2023-24, the Department will commence the construction of a mangrove boardwalk at Matheson Hammock Park East; the length of the raised boardwalk through natural area and mangrove is approximately one mile (total program cost is \$5 million; capital programs #2000001275 and #932110); the capital program is funded with BBC-GOB proceeds and through the Countywide Infrastructure Investment Program (CIIP)			X	
In FY 2023-24, the Department will advance the design for renovation and build out as part of the Department's Redland Fruit & Spice Park Master Plan; the project includes construction of a new shelter, new restroom building, new restaurant, new visitor center, new maintenance and storage buildings, utilities, parking and overflow parking, walkways/tramway, new entrance, landscaping and ADA Transition Plan (total program cost \$15.098 million; \$300,000 in FY 2023-24; capital program #939650)				X
In FY 2023-24, the Department will commence construction of the Southridge Park Aquatic Center which includes a new community center building, training pool and splash pad along with new lighted parking lot; the capital program is funded with BBC-GOB proceeds (\$9.162 million) and through the CIIP program (\$6.044 million) (total program cost \$15.206 million; \$4.4 million in FY 2023-24; capital program #932030)				X
In FY 2023-24, the Department commences construction of a multi-purpose community center at Chuck Pezoldt Park; the Department is working with the Library Department on a joint venture to include a library component within the community center; the project is funded with BBC-GOB proceeds, Park Impact Fees, Library Taxing District revenues and through the CIIP program (total program cost \$22.583 million; \$7.666 million in FY 2023-24; capital program #936340 and #2000000507)				X

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2023-24, the Department will commence construction for Phase 3 Environmental Remediation at Chapman Field Park; the project encompasses demolition of existing ballfields, renovation of existing batting cages, renovation of office/restroom building, parking lot with EV hook-ups, walkways, shelters, landscaping, and irrigation				X
In FY 2023-24, the Department will commence construction at Ferguson Park to include a fitness court, ADA connectivity, shelter, shade trees, bike racks, replacement of walkways and access control as part of the department's Local/ADA Park Program				X
In FY 2023-24, the Department will complete construction of the Amphitheater Back-of-House Renovation/Expansion at Zoo Miami; the project consists of a front of house multispecies exhibit space and improvements to the exhibit viewing area; the project will be funded from BBC-GOB proceeds, through the CIIP program and the Zoo Miami Foundation (total project cost \$6.2 million, \$5.8 million in FY 2023-24; capital program # 2000001656)	X			
In FY 2023-24, the Department will complete procurement of Professional Service Agreements for consultants and start design on system-wide sea-level rise and resiliency projects at coastal parks; these improvements will be based on the recommendations presented by various consultants through FY 2022-23 on thirteen PROS properties most vulnerable to sea-level rise; in conjunction with the County's Office of Resiliency efforts, these projects will provide improved patron safety and address issues of sea level rise and increased range of tides			X	
In FY 2023-24, the Department will complete the construction of the community center expansion at North Trail Park and commence the construction of the splash pad and playground replacement project; the community center expansion project encompasses a new restroom building; the splash pad and playground project encompasses replacement of the existing playground into a nature based playground, new splash pad, new basketball court to match existing courts, walkways, various site amenities, and ADA compliance items; the capital project is funded with BBC-GOB proceeds and through the CIIP program (total project cost is \$7.7 million; capital programs #934610 and #2000001482)				X
In FY 2023-24, the Department will initiate the design for the community center expansion program at Arcola Lakes, Highland Oaks, Naranja, Ruben Dario, and Westwind Lakes Parks (total project cost \$25.8 million, \$1 million in FY 2023-24; capital programs #2000001934 and #2000001275)				X
In FY 2023-24, the Department will commence construction of the Park Improvements (Phase 1) at Bill Sadowski Park, and will initiate consultant selection of a Professional Service Agreements for the design of the community center (Phase 2); Phase 1 consists of a new nature-based playground, shelter/pavilion, bike repair station, water fountain with bottle filter, dumpster enclosure, wayfinding signage, and existing wall replacement of the Astro Platform; Phase 2 consists of an environmental center with live animal exhibit, parking area, walkway, and wayfinding signs (total program cost \$592.667 million; \$39.568 million in FY 2023-24; capital program #2000002294 and #2000001275)			X	
In FY 2022-23, the Department forecasts the completion of capital construction and improvement projects, the all-years costs of which total \$28 million, including: Playground Replacement at Kendall Indian Hammocks Park (\$1.2 million); Phase 1 Park Development at Arthur Woodard Park (\$1.2 million); Phase 1 and 2 of the RV Campground Renovations at Larry & Penny Thompson Park (\$8.6 million); Phase 1 Environmental Remediation and Ball Field #1 Renovation at Chapman Field Park (\$2.1 million); New Playground and General Plan Build-out at Jeb Estate Park (\$2.6 million); Wading Beach Renovations at Matheson Hammock Park (\$1.1 million); Turf Conversion, Sports Lighting, & ADA Compliance at Oak Grove Park (\$3 million); and Westwind Lakes Restroom Building (\$861,000)	X			

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2022-23, the Department will complete the renovation of the tee boxes, green bunkers, and the irrigation system at Palmetto Golf Course; In FY 2023-24, the Department will commence the renovation of the tee boxes, green bunkers, and the irrigation system at Crandon Golf Course	X			
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the purchase of 164 light and heavy vehicles and equipment (\$11.822 million) for the replacement of its aging fleet funded with lease purchase financing and special taxing district revenues; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment breaking down; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
Neighborhood and Infrastructure				
Animal Services				
In FY 2023-24, the Department will continue its life-saving initiatives to achieve the goal of maintaining a no-kill shelter status; the Department will focus on a "Culture of We" to include, but not limited to, maintaining, strengthening, and expanding partnerships in the foster, transport, rescue, adoption, and pet retention programs		X		
In FY 2023-24, the Department will continue its partnership with Petco and PetSmart to provide off-site adoption venues with a 100 percent adoption rate		X		
In FY 2023-24, the Department will continue its relationship with Miami-Dade Corrections and Rehabilitation's Second Chance Program; the program helps inmates develop marketable skills to increase their employability upon release and improves the behavior of the dogs to increase their opportunities for rehoming				X
In FY 2023-24, the Department will continue the Pet Retention and Deferral initiatives aimed at assisting families in crisis or at risk of surrendering their pets				X
In FY 2023-24, the Department will continue to cultivate partnerships and seek additional event opportunities		X		
In FY 2023-24, the Department will continue to fund its agreement with The South Florida Society for the Prevention of Cruelty to Animals (SFSPCA) to house and care for large animals and livestock (\$400,000)		X		
In FY 2023-24, the Department will continue to provide free large scale spay/neuter surgeries for at risk populations				X
In FY 2023-24, the Department will continue to provide life-saving heartworm treatment at no cost for dogs adopted from the shelter				X
In FY 2023-24, the Department will create a marketing plan to increase animal welfare education in the community		X		
In FY 2023-24, the Department will focus on developing prevention programs to minimize shelter intakes by keeping pets together with their families		X		
In FY 2023-24, the Department will use social media platforms and other media outlets to increase the community's awareness of available services		X		

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for drainage improvements to the Pet Adoption and Protection Center (PAPC) to alleviate flooding issues and the resurfacing of the employee parking lot; the capital program is funded through the Countywide Infrastructure Investment Program (CIIP) (total program cost \$617,000; \$157,000 in FY 2023-24; capital program #2000002374)			X	
The FY 2023-24 Proposed Budget funds ASD's agreement with the Miami Veterinary Foundation to provide low cost spay/neuter services via private veterinarians in the community at a value of \$350,000 annually				X
The FY 2023-24 Proposed Budget funds the University of Florida Veterinary Shelter Medicine internship program aimed at improving shelter wellness care (\$125,000)		X		
Solid Waste Management				
DSWM is in the process of evaluating damages resulting from a fire at the Resources Recovery Facility on February 12, 2023. The FY2023-24 Proposed Budget includes the continuation of the contract with Covanta Dade Renewable Energy, Ltd., to operate and maintain the County's Resources Recovery Facility (\$63.95 million), including other supplemental contracts to support the Resources Recovery operation (\$554,000)			X	
In FY 2023-24, DSWM will continue a proactive Mosquito Control program in areas previously impacted by the Zika virus and other areas where residents and visitors are known to congregate (\$6.401 million)			X	
In FY 2023-24, the Department will continue environmental and technical service operations that include facilities maintenance (\$4.458 million) and environmental services (\$3.404 million)			X	
In FY 2023-24, the Department will continue the operation of two Home Chemical Collection Centers (\$1.037 million)			X	
In FY 2023-24, the Department will continue to pay the Greater Miami Service Corps for litter pickup, cart repairs and other special projects (\$184,000)		X		
In FY 2023-24, the Department will continue to provide curbside garbage collection services (\$102.966 million) including commercial garbage collection by contract (\$2.717 million)			X	
In FY 2023-24, the Department will continue to provide trash collection services (\$56.016 million), including the UMSA litter program along corridors and at hotspots (\$1.429 million)			X	
In FY 2023-24, the Department will provide funding for Environmental Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division (\$100,000)		X		
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes construction of a new Home Chemical Collection (HC2) Center that will give area residents an option of disposing household chemicals in a sustainable manner; the new proposed HC2 will be located at the 58th Street Facility (total program cost \$3.849 million; \$1.133 million in FY 2023-24; capital program #507960)			X	
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes capital improvements at the South Dade Landfill including improvements to its Sequence Batch Reactor (SBR) system that that will provide continued and future treatment of leachate and other ground water contaminants, as well as improvements to the gas collection and control systems that will provide odor control and improved air emissions (total program cost \$2.307 million, \$250,000 in FY 2023-24; capital programs #2000001381 and #2000003374)			X	

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan continues the closure of the Munisport Landfill funded with Solid Waste Revenue Bonds (total program cost \$35.385 million, \$170,000 in FY 2023-24; capital program #5010690) and Virginia Key Closure total program cost \$46 million, \$2.060 million in FY 2023-24; capital program #606610); these projects have no operating impact to the Department as these capital costs are related to remediating the landfill sites			X	
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes continued funding for the construction of a 9,000 square foot LEED Silver certified administration building at the 58th Street Facility to house the Mosquito Control and Habitat Management operations and provide improved drainage to the surrounding area and vehicular flow through resurfacing and stripping; this project is funded through the Countywide Infrastructure Improvement Program (CIIP) (total program cost \$7.57 million; \$418,000 in FY 2023-24; capital program #2000001394)			X	
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan also includes the continued design, land purchase and construction of a new Waste Facility Complex at the South Dade Landfill site funded with Future Solid Waste Disposal Notes/Bonds (total program cost \$109.778 million, \$1.465 million in FY 2023-24; capital program #2000000353) and the future replacement of the Northeast Transfer Station (total program cost \$44.925 million; capital program #2000001050)			X	
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the purchase of 89 vehicles (\$25.974 million) for the replacement of its aging fleet funded with lease purchase financing (\$23.514 million for heavy fleet, \$860,000 for light fleet, and \$1.6 million for trailers); the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511)			X	
The FY 2023-24 Proposed Budget includes a per household residential collection fee increase of 7.073 percent; the full-service household residential household collection fee will increase by \$36 from \$509 to \$545; this increase will allow the Department to maintain current service levels including two weekly residential curbside garbage pickups, biweekly residential recycling pick-up, two 25 cubic yard annual bulky waste pickups per household and unlimited use of the 13 Trash and Recycling Centers (TRC)			X	
The FY 2023-24 Proposed Budget includes a reimbursement for mosquito spraying from the Seaport, Homestead Air Reserve Base and the Water and Sewer Department (\$34,000) as well as a reimbursement from the Department of Transportation and Public Works Road and Bridge Division (\$165,000) for treating drains			X	
The FY 2023-24 Proposed Budget includes a robust public information campaign to inform residents of Miami-Dade County on effective measures that prevent mosquito breeding on their properties and in their communities (\$510,000)		X		
The FY 2023-24 Proposed Budget includes funding for residential curbside recycling and processing, providing more than 350,000 households within the WCSA and nine municipalities with service every other week (\$22.781million)			X	
The FY 2023-24 Proposed Budget includes the transportation and disposal of waste through roll off operations (\$8.035 million) at the Trash and Recycling Centers (TRC)			X	

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4Es

This table aligns selected divisional, departmental and capital budget highlights from the FY 2023-24 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
Water and Sewer				
During FY 2023-24, WASD will continue working on an outreach campaign that includes branding for community recognition as well as informing citizens on water and wastewater services; WASD will also continue its efforts to transform workplace culture, optimize service delivery, and improve environmental and resilience outcomes		X		
In FY 2023-24, the Department is continuing its Inflow and Infiltration Program to reduce flows into the wastewater system from ground water and rain; this will result in a reduction of conveyed and treated flows at wastewater treatment plants resulting in capital and operational savings (total program cost \$158.999 million; \$15.815 million in FY 2023-24; capital program #9650201)			X	
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan also includes the continued implementation of various wastewater systems capital projects such as the Pump Station Improvement and Resilience Programs (total program cost \$330.877 million; \$34.530 million in FY 2023-24; capital program #2000000784), Ocean Outfalls Legislation Program (total program cost \$1.360 billion; \$80.042 million in FY 2023-24; capital program #962670), Consent Decree (total program cost \$1.431 billion; \$114.426 million; capital program #964120, #964440 and #968150), and South District Expansion (total program cost \$695.379 million; \$169.612 million in FY 2023-24; capital program #2000000580)			X	
In FY 2022-23, the Department will continue a program to reduce energy consumption encompassing facilities lighting and controls, operational equipment energy consumption, the implementation of the Energy Star Power plan and an employee awareness program, which includes an energy conservation website, newsletter and workshops			X	
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of various water system capital projects such as the Hialeah/Preston Water Treatment Plant (total program cost \$306.245 million; \$15.181 million in FY 2023-24; capital program #9650041), Alexander Orr Water Treatment Plant (total program cost \$253.792 million; \$5.677 million in FY 2023-24; capital program #9650031), Small Diameter Water Main Replacement Program (total program cost \$384.705 million; \$17.490 million in FY 2023-24; capital program #2000000072) and Water Distribution System (total program cost \$143.844 million; \$17.253 million in FY 2023-24; capital program #9653311)			X	
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes projects that directly impact the resilience of the County's built and natural systems; this includes designing infrastructure that considers sea-level rise and storm surge for the life of the assets; the C51 Reservoir Alternate Water Supply project that will diversify water resources and benefit environmental and agricultural uses; investments to renew water plant infrastructure with the Water Reset Program; and investments to maximize the use of biogas from the wastewater treatment process to increase onsite energy production			X	
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes a countywide program to provide sanitary sewer service to residents with septic systems; compromised and failing septic systems can cause negative impacts on private properties, pose public health risks, and have long-lasting detrimental effects on our natural resources including Biscayne Bay; the Connect to Protect project encompasses the expansion of the sanitary sewer system to remove septic systems through the General Obligation Bond Commercial Corridors Septic-to-Sewer Project; installation of public sewer laterals; private side connections; and the Ojus Special Benefit Area project			X	

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the purchase of 165 vehicles (\$13.079 million) for the replacement of its aging fleet to include 102 for heavy fleet vehicles (\$9.532 million, 20 for light fleet vehicles (\$820,000), and 43 for trailers and other specialty fleet vehicles (\$2.727 million) funded with Wasterwater Renewal Funds; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #200000511			X	
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan is systematic and responsible in addressing regulatory requirements related to aging infrastructure such as pump stations, treatment plants and transmission lines and necessary upgrades; the capital plan addresses \$607.405 million in wastewater needs, \$140.758 million in water needs and BBC/GOB Water and Wastewater projects of \$27.957 million dollars				X
The FY 2023-24 Proposed Budget includes the addition of 24 positions to improve customer experiences and responsiveness, as well as providing timely customer billing information, utility infrastructure, beautification, and human capital planning (\$150,000 funded for two pay periods)		X		
Health and Society				
Community Action and Human Services				
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the construction of the Casa Familia Community Center; the Community Center, which will be available for public use, will offer a wide range of recreational activities, social opportunities and educational programs for residents and other individuals within the community to promote self-sufficiency and self-determination; the Community Center is a part of a larger affordable housing development of 50 apartment units with a total development cost of approximately \$25 million; the capital program is funded with Building Better Communities General Obligation Bond proceeds (total program cost \$3.5 million; \$1.75 million in FY 2023-24; capital program #2000001492)		X		
In FY 2023-24, the Department will continue to provide self-sufficiency services to Community Services Block Grant (CSBG) eligible residents through the Family and Community Services Division by using its network of 12 Community Resource Centers and one kiosk at the Stephen P. Clark Government Center to improve access for low-income residents (\$3.132 million in CSBG and \$4.05 million in Countywide General Fund)				X
The Department continues to analyze the most cost-effective way to redevelop the Wynwood/Allapattah Regional Neighborhood Service Center site; this capital program is funded with Building Better Communities Bond (BBC-GOB) proceeds (total program cost \$15 million; \$3.5 million in FY 2023-24; capital program #8463701)				X
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes facility wide infrastructure improvements funded through the Countywide Infrastructure Investment Program (CIIP); the capital program is focused on addressing the County's aging facilities including but not limited to furniture, fixtures, equipment, electrical, plumbing, air conditioning, elevator, roof, security and various other miscellaneous items as needed; the capital program is funded through the Countywide Infrastructure Investment Program (CIIP) (total program cost \$8.683 million; \$2.047 million in FY 2023-24; capital program #2000001280)			X	

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the refurbishment of the Kendall Cottages Complex, which is estimated to be completed in FY 2023-24; the project includes, but is not limited to, the demolition and refurbishment of 11 cottages, sidewalk repairs and the construction of a new parking facility; the capital program is funded with Building Better Communities General Obligation Bond proceeds (total program cost \$4 million; \$249,000 in FY 2023-24; capital program #844680)		X		
In FY 2023-24, the Department will continue addressing the renovation needs of the New Direction Residential Treatment and Rehabilitation facility; the project is funded through the Countywide Infrastructure Investment Program (CIIP) and with a Capital Asset Acquisition Bond Series 2013; the project is estimated to take three to four years to complete (total program cost \$23.351 million; \$8.561 million in FY 2023-24; capital program #6009530)		X		
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the purchase of nine vehicles that are comprised of three light fleet vehicles (\$130,000) and six heavy fleet vehicles (\$720,000); the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2023-24 Proposed Budget includes a total of \$4.387 million for the Weatherization Assistance and HOMES programs, which enables 170 homes to receive weatherization services and become more energy efficient			X	
The FY 2023-24 Proposed Budget includes \$15,000 to conduct 5,000 engagement touchpoints with residents and other community stakeholders via surveys, meetings and events to design and promote strategies to create safer neighborhoods		X		
The FY 2023-24 Proposed Budget includes \$209,000 from the Jail Based Substance Abuse Trust Fund for support of the DUI Program, which provides correctional-based substance abuse services to DUI offenders				X
The FY 2023-24 Proposed Budget includes \$342,000 from the General Fund for psychological services provided to 2,000 adults and children including individual and group/family therapy, evaluations, assessments, consultation and trainings				X
The FY 2023-24 Proposed Budget includes \$75,000 to provide 50 students with \$1,500 college scholarships				X
The FY 2023-24 Proposed Budget includes \$75,000 to provide grants to forty-five community-based organizations through the Safe in the 305 program				X
The FY 2023-24 Proposed Budget includes 70,000 one-way trips per year for elderly clients attending the Department's Adult Day Care Centers				X
The FY 2023-24 Proposed Budget includes funding of \$251,000 from Public Housing and Community Development (PHCD) for painting and facility maintenance; \$380,000 from AmeriCorps to support member stipends, training, and support services for youth; \$134,000 from the Florida Department of Transportation for beautification and graffiti abatement services, and \$105,000 from YouthBuild USA for scholarship awards for youths enrolled in YouthBuild		X		
The FY 2023-24 Proposed Budget includes reimbursement of expenses of \$118,000 from the General Fund to support the Redlands Christian Migrant Association, which is the six percent local match required by the school readiness program, to provide school readiness services to 625 farmworker children		X		

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2023-24 Proposed Budget includes the following contracts and interdepartmental transfers: \$333,000 from PHCD for landscape and beautification services; \$202,000 from Solid Waste Management for beautification projects; \$171,000 in community-based organization funding to provide case management, training and support services; \$110,000 from Water and Sewer for landscape maintenance; \$60,000 from Miami-Dade Fire Rescue for custodial services; \$5,000 from Regulatory and Economic Resources to secure abandoned buildings and unsafe structures; \$237,860 from Internal Services for landscape maintenance; \$150,000 from the City of Miami MLK Beautification project to maintain the Butterfly Garden and other areas within City of Miami boundaries; \$100,000 from CAHSD for building and landscape maintenance; \$200,000 from Public Housing and Community Development for Septic to Sewer connections; \$533,000 from Public Housing and Community Development for the Safety Net Leadership Institute; \$39,000 from the City of Miami for employment training; \$25,000 from the United Way for Financial Literacy courses; \$13,000 from YouthBuild USA Prudential for mentorship, employment and community service activities, and \$522,290 from YouthBuild DOL (Department of Labor) for construction related education training and work experience		X		
The FY 2023-24 Proposed Budget includes the transfer of one Administrative Officer II from the Energy and Facility Services Division to Administration to provide administrative support				X
Homeless Trust				
During the 2023 State Legislative Session, the Homeless Trust secured a special appropriation of \$562,000 for low barrier, single-site permanent supportive housing allowing for quick placement of individuals coming directly from the street who would likely not do well in a congregate facility, such as an emergency shelter; this new housing serves as a bridge to other permanent housing				X
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding to address long-term infrastructure needs at Chapman Partnership North; improvements include interior and exterior renovations, replacement of aging equipment, commercial kitchen upgrades and HVAC replacement; these projects are funded with Homeless Trust Capital Reserve funds; as part of the Mayor's resiliency initiative, where applicable, equipment will be energy efficient; these facilities, through a private -public partnership offer homeless assistance to men, women and children as well as provide a variety of support services (total program cost \$2.4 million; \$465,000 in FY 2023-24; capital program #2000002458)				X
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding to address long-term infrastructure needs at Chapman Partnership South; improvements include installation of security cameras, HVAC replacement, kitchen upgrades, and new generators; these projects are funded with Homeless Trust Capital Reserve funds; as part of the Mayor's resiliency initiative, where applicable, equipment will be energy efficient; these facilities, through a private -public partnership offer homeless assistance to men, women and children as well as provide a variety of support services (total program cost \$1.785 million; \$430,000 in FY 2023-24; capital program #2000002355)				X
In order to meet the increasing demand to provide shelter and support services to the homeless population in Miami-Dade County, the Department purchased the KROME facility in January 2023 for \$4.594 million, funded with Miami-Dade Rescue Plan funds; in FY 2023-24, the Department's Proposed Budget and Multi-Year Capital Plan includes funding for the renovation of the facility in order to provide specialized housing and services for unsheltered single adult men with special needs; the project is funded with the HOMES Plan (\$2.1 million), City of Miami Beach contribution (\$1 million), and the Miami-Dade Rescue Plan (\$1.406 million); the annual estimated operating cost is \$1.5 million (total program cost \$9.1 million; \$4.506 million in FY 2023-24; capital program #2000002975)				X

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding to purchase and renovate the La Quinta Hotel in Cutler Bay; the project is funded with the HOMES Plan (\$7.9 million) and the City of Miami's HOMES Plan (\$8 million); this facility, through a private-public partnership will offer homeless assistance to chronically homeless individuals as well as provide a variety of support services to include case management and life skills training; the hotel has 107 rooms including 6 to 7 large suites; the annual estimated operating cost is \$1.64 million (total program cost \$15.9 million; \$5.35 million in FY 2023-24; capital program #2000003116)				X
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding to address the aging infrastructure at Verde Gardens; improvements include, but not limited to interior and exterior renovations, replacement of aging of equipment, commercial kitchen upgrades, HVAC replacement, and the installation of security cameras; as part of the Mayor's resiliency initiative, where applicable, equipment will be energy efficient; the facility provides supportive housing and services to families experiencing homelessness; the project is funded with Homeless Trust Capital Reserve funds (total program cost \$4.459 million; \$641,000 in FY 2023-24; capital program #2000002356)				X
The FY 2023-24 Proposed Budget includes allocations to the Sundari Foundation, Inc., operators of the Lotus House Women's Shelter, for emergency shelter to provide evidence-based, trauma-informed housing and services for homeless women, youth, and children with special needs in the Health and Society Community-Based Organizations allocation for \$562,000		X		
The Homeless Trust continues to partner with and leverage the resources of area public housing agencies, including Miami-Dade, Miami Beach, Hialeah and Homestead, to provide housing to homeless households, including 770 Emergency Housing Vouchers made available through the American Rescue Plan Act		X		
The Homeless Trust continues to pursue strategies to eliminate race as a social determinant of homelessness and is working to ensure black persons and persons with lived experience are part of CoC planning and decision making; the Homeless Trust continues to perform an annual racial disparity quantitative assessment, review its coordinated entry system to ensure people of color have equal access to permanent housing, and facilitate trainings on racial bias and equity				X
The Homeless Trust continues to work with Participating Jurisdictions, including Miami-Dade, Miami, Hialeah, Miami Beach and North Miami to target HOME Investment Partnerships American Rescue Plan Program (HOME-ARP) resources to add new units to the development pipeline targeted to people experiencing homelessness and rehouse persons experiencing homelessness		X		
The United States Department of Housing and Urban Development (USHUD) released a special Notice of Funding Opportunity (NOFO) to address unsheltered homelessness with an emphasis on serving people with severe service needs. Homeless Trust is receiving additional funds totaling \$21,214,204 for three years commencing in FY 2023-24; the Homeless Trust will contract with five providers to provide the services (Camilus House, Educate Tomorrow, New Hope Corps, City of Miami Beach and Miami Recovery Project)				X

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
Public Housing and Community Development				
In FY 2023-24, PHCD is projected to expend \$9.903 million in Federal Capital Fund Program (CFP) dollars to address long-term infrastructure needs in various public housing developments to include elevators, roofs, windows, fire alarm systems and Uniform Federal Accessibility Standards (UFAS) compliance; it is important to note that the FY 2023-24 federal budget will not provide enough funding to address infrastructure needs on various public housing sites; as a result of the infrastructure improvements, there is no fiscal impact to the Department's operating budget at this time, however, when applicable, the Department will install energy efficient equipment that in the long-term will provide some operational savings			X	
In FY 2023-24, the Department will continue the redevelopment of Liberty Square Rising, a public/private redevelopment initiative that includes the demolition of all existing public housing units in Liberty Square, development of the vacant Lincoln Gardens site and the construction of new infrastructure and dwelling units; during FY 2019-20 Liberty Square Phase One delivered the redevelopment's first 204 units, which included 73 public housing units; in FY 2020-21 Liberty Square Phase Two delivered an additional 204 units, including 73 public housing units; in FY 2021-22 Liberty Square Phase Three delivered 192 units, including 71 public housing units; in FY 2022-23 Liberty Square Phase Four is expected to deliver 186 units, including 27 public housing units ;the project is focused on transforming neighborhoods into viable, energy efficient, mixed- income and sustainable neighborhoods with access to well-functioning services, high quality public schools and education programs, early learning programs and services, public transportation and jobs for residents; the estimated development cost is \$450 million of which \$46 million is funded from County and federal sources; in FY 2020-21, the development was turned over to a private management company that receives operating subsidies through PHCD; after the transfer of all phases takes place, the annual cost to PHCD to provide oversight of the private management company is estimated at \$100,000 (total program cost \$46.826 million; \$3.5 million in FY 2023-24; capital program #2000000108)	X			
In FY 2023-24, PHCD will continue to enhance its electronic submission process for the annual Request for Applications, the competitive process(es) for all applications for funding, which has resulted in better quality submissions for community-based organizations and housing development entities applying for County funds, achievement of paper reduction goals and processing efficiencies		X		
In FY 2023-24, PHCD will continue to process all affordable housing grant agreements related to the disbursement of the \$26 million district specific PHCD capital program funding				X
In FY 2023-24, the Development Division, with HUD and Board approval, will continue the implementation of the Rental Assistance Demonstration (RAD) program				X
PHCD, along with community partners, will continue to monitor and develop affordable housing opportunities as the County progresses toward achieving its Thrive 305 goal of 15,000 units				X
The Department will continue working on several initiatives to address affordable homeownership, including the Building on County Land project (\$9 million); additionally, the Department is implementing an adopted ordinance by creating a standard methodology for the establishment of a maximum sales price in the homeownership program, which would expand options for buyers				X
The FY 2023-24 Proposed Budget includes \$19.979 million from the Miami Dade Rescue Plan Fund for the HOMES Plan Naturally Occurring Affordable Housing (NOAH) Grant and the Development Inflation Adjustment Fund	X			
The FY 2023-24 Proposed Budget includes \$4.677 million from the Miami Dade Rescue Plan Fund for the HOMES Plan WHIP Section 8 program	X			

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2023-24 Proposed Budget includes \$8.924 million from the Miami Dade Rescue Plan Fund for the HOMES Plan Workforce Housing Incentive Program (WHIP) Unit Conversion program	X			
The FY 2023-24 Proposed Budget includes Miami Dade Public Housing Division has opened the waiting list for the Helen Sawyer ALF and is working towards being at 100% capacity				X
The FY 2023-24 Proposed Budget includes funding from the Miami Dade Rescue Plan Fund to support operations at the Helen Sawyer Assisted Living Facility (\$3 million)				X
The FY 2023-24 Surtax revenue is budgeted at \$36 million; the FY 2022-23 Surtax carryover of \$322 million is allocated for on-going multi-family rental projects and homeownership programs; total funding budgeted for affordable housing, including Surtax, is \$505 million	X			
Economic Development				
Aviation				
The Department's FY 2023-24 Capital Improvement Program (CIP) has 20 subprogram projects and one new program that include: General Aviation Airports, MIA Airfield and Airside, MIA Cargo and Non-Terminal Buildings, MIA Central Base Apron and Utilities, MIA Central Terminal, MIA Concourse E, MIA Fuel Facilities, MIA Land Acquisition, MIA Landside and Roadways, MIA Miscellaneous Projects, New Program Contingency, MIA North Terminal, MIA Passenger Boarding Bridges, MIA Reserve Maintenance, MIA South Terminal Expansion, MIA South Terminal, MIA Support Projects, MIA Terminal Wide Roof, MIA Terminal Wide and MIA Terminal Wide Restrooms (total program cost \$6.917 billion; \$563.801 million in FY 2023-24) (total program cost \$6.918 billion; \$563.801 million in FY 2023-24; capital program #2000001049, #2000001046, #2000001048, #2000000093, #2000001041, #2000000094, #2000001318, #2000001655, #2000001047, #2000000096, #2000001674, #2000001042, #2000000596, #2000000068, #2000001317, #2000000095, #2000001319, #2000001574, #2000001043 and #2000001575)	X			
During the 2021-22 fiscal year, MDAD was awarded \$160 million in grant funding related to the Airport Rescue Plan Act (ARPA) that can be used towards debt service payments, reimbursement of operating expenses, and relief to concessionaires; \$75.6 million of this amount will be programmed in FY 2023-24 to reduce the landing fee and terminal rental rates	X			
MDAD's promotional funds total \$249,000 and will be used for activities that promote Miami-Dade County's airport system; major programs include Community and Global Outreach Programs (\$151,000) and various other activities (\$98,000)	X			
The runway rehabilitation and runup pad development at Miami Opa-Locka Executive Airport, security upgrades at the Miami-Homestead General Aviation Airport, and apron expansion with a new taxi lane and Airport Traffic Control Tower (ATCT) at Miami Executive Airport are among the various projects underway in the General Aviation Airports Subprogram (total General Aviation Airports Subprogram cost \$153.082 million; \$15.363 million in FY 2023-24; capital program #2000001049)	X			
The Central Base Apron and Utilities project started construction during FY 2018-19 and is expected to be completed during FY 2023-24 (total Central Base Apron and Utilities Subprogram cost \$108.482 million; \$24.560 million in FY 2023-24; capital program #2000000093)	X			

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes ongoing projects in the Central Terminal Subprogram; this includes various projects that will enhance the passenger experience at MIA through centralized security checkpoints for concourses E and F and the design and construction of additional hold rooms to meet growing gate demands and aircraft size capacity and improved vertical circulation; the subprogram also includes the design and construction of a new Concourse F to increase air traffic capacity and improve MIA's passenger experience; it is anticipated the new concourse will be completed by FY 2033-34 (total Central Terminal Subprogram cost \$1.114 billion; \$29.737 million in FY 2023-24; capital program #2000001041)	X			
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes new Concourse E renovations that include interior, exterior and code requirement upgrades, upgrades to passenger loading bridges, replacement of the automated people mover, new chiller plant to meet preconditioned air demands and various other upgrades (total Concourse E Subprogram cost \$329.132 million; \$26.715 million in FY 2023-24; capital program #2000000094)	X			
Under the Department's Miscellaneous Project Subprogram, the MIA - Taxiway T and S Pavement Rehabilitation and Taxiway R Realignment project, which will increase safety for both aircrafts and vehicles through taxiway connector modifications, was completed in July 2022; the Central Terminal Ticket Counter replacement project which will improve passenger circulation and align with the new baggage handling system, completed area A&B counters from Concourse F-H, new conveyors for this area will start construction on third quarter of FY2022-2023 and will end by last quarter of the FY 2023-2024; the new Employee Parking Garage will start the design-build construction by the end FY2023-2024; and the Parking Garage Structural Repairs Ph1A for the 40 year re-certification will start construction the last quarter of FY2022-2023 and will end the first quarter FY2024-2025 (total Miscellaneous Project Subprogram cost \$559.466 million; \$54.565 million in FY 2023-24; capital program #2000000096)	X			
The Land Acquisition subprogram includes the purchasing of land in the vicinity as it becomes available in order to expand MIA's blueprint (total Land Acquisition Subprogram cost \$170 million, \$74.574 million in FY 2023-24; capital program #2000001655)	X			
Among the many other capital projects ongoing in the North Terminal, the renovation of restrooms is expected to be completed during the first quarter of FY 2024-25; other projects include the North Terminal gate optimization and gate infrastructure upgrades, the central base construction gate, and the Concourse D west extension (total North Terminal Subprogram cost \$1.138 billion; \$34.996 million in FY 2023-24; capital program #2000001042)	X			
The Passenger Boarding Bridges (PBB) Program has replaced 17 PBBs as of FY 2021-22 and is projected to have replaced the remaining 27 PBBs by the second quarter of FY 2024-25; the replacement of these aging passenger boarding bridges will provide operational savings to the Department by reducing maintenance costs and loss of gate revenue due to equipment failure (total Passenger Boarding Bridges Subprogram cost \$70.046 million; \$21.559 million in FY 2023-24; capital program #2000000596)	X			
Under the Terminal-Wide Roof Subprogram, the Department plans to replace the terminal-wide roof and lightning systems; this includes roof demolition and replacement with a Modified Bitumen Membrane Roofing System and Lightning Protection System (total Terminal-Wide Roof Subprogram cost \$119.772 million; \$3.512 million in FY 2023-24; capital program #2000001574)			X	

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4Es

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department will continue the design and construction for the expansion of the South Terminal and its associated apron to the east; the project will add an additional three gates available for increased air traffic volume and provide more hardstand positions that will help the airlines and airport operations meet growing industry demands; construction is expected to be completed by the first quarter of FY 2029-30 (total South Terminal Expansion Subprogram cost \$890.793 million; \$24.539 million in FY 2023-24; capital program #2000001317)	X			
The MIA Support Projects Subprogram includes additional perimeter protection to MIA and an airport surface management system, as well as other improvements that not only will help the airport operations but will also improve passenger experience (total Support Projects Subprogram cost \$54.862 million; \$10.394 million in FY 2023-24; capital program #2000001319)	X			
Miami-Dade Economic Advocacy Trust				
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes \$1 million in funding for land acquisition to expand the construction of affordable and workforce housing for low-to-moderate income families (total program cost \$2 million; \$1 million in FY 2023-24; capital program #2000002776)				X
The Department's FY 2023-24 Proposed Budget includes \$1.5 million of Surtax reserves be used for the rehabilitation program to provide assistance with repairs to disadvantaged homeowners				X
The Department's FY 2023-24 Proposed Budget includes \$4.5 million in grant funding to design and construct affordable workforce housing for low-to-moderate income families; grant program is funded with Documentary Surtax reserves				X
The FY 2023-24 Proposed Budget includes grant funding to outside organizations by a one-time amount of \$200,000 from the Countywide General Fund; this funding will provide small minority business owners access to capital to expand their business		X		
The FY 2023-24 Proposed Budget includes the addition of one Construction Manager 2 to provide oversight for construction projects; funded with Documentary Stamp Surtax revenue (\$132,000) and one Accountant 3 position to ensure timely and accurate financial audit reporting of Documentary Stamp Surtax revenues managed by the Department (\$105,000)				X
Regulatory and Economic Resources				
During FY 2022-23, 24 overages were added to the Building Code Enforcement Section within the Code Compliance Division to address the backlog of building enforcement cases and to ensure that the initial review and follow-up are processed in a timely manner (\$2.2 million funded with building enforcement fees)		X		
During FY 2022-23, a one-time \$500,000 from the Miami-Dade Rescue Plan was appropriated to conduct an awareness campaign to educate the public about services and programs offered by the Office of Consumer Protection; any unspent allocations from the previous fiscal year will be rolled over into FY 2023-24		X		
During FY 2022-23, a one-time allocation of (\$300,000) from the Miami-Dade Rescue Plan was appropriated to develop the Miami-Dade Extreme Heat Marketing initiative; remaining amounts will be carried over into FY 2023-24			X	
During FY 2022-23, a one-time allocation of (\$333,000) from the Miami-Dade Rescue Plan was appropriated to develop the Biscayne Bay Marketing and Environmental Programming initiative; remaining amounts will be carried over into FY 2023-24			X	

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
During FY 2022-23, a one-time amount of \$1.810 million from the Miami-Dade Rescue Plan was appropriated for a Water Quality Control Plan that would evaluate nutrient loading from fertilizer application at golf courses, parks and athletic fields as well as evaluate the impacts of these nutrients on surface water and groundwater quality; unspent funds from the previous fiscal year will be carried over into FY 2023-24			X	
During FY 2022-23, a one-time amount of \$175,000 from the Miami-Dade Rescue Plan was appropriated to conduct a Plastic Free 305 Media Plan to encourage businesses to reduce the use of single-use plastics in Miami-Dade County; unspent funds from the previous fiscal year will be carried over into FY 2023-24			X	
During FY 2022-23, a one-time amount of \$500,000 from the Miami-Dade Rescue Plan was appropriated for the initial effort to secure specialized technical expertise to work with state and federal agencies to develop, prepare and submit a permit application to establish a Wetlands Mitigation Bank; unspent funds from the previous fiscal year will be carried over into FY 2023-24			X	
During FY 2022-23, as a result of a 30 percent increase in the number of petroleum site reviews and the future assignment of additional sites, an additional 14 positions were added (\$1.6 million); funding is provided through an agreement paid by the Florida Department of Energy Protection (\$308,000) and the Utility Service Fee (\$1.292 million)			X	
During FY 2022-23, due to changing recertification requirements for building structures from a 40-year to a 30-year recertification, which accelerates the recertification process, three overages were added that include one Senior Micrographics Records Clerk, one Micrographics Record Clerk, and one Administrative Officer 2 position (\$250,000)		X		
During FY 2022-23, eight overages were approved for the Enforcement Support Section within the Code Compliance Division with three positions providing training and development on new legislation and code provisions, three positions to support quality assurance of the camera monitoring for code enforcement activities, and two positions to support increased walk-ins from the public regarding compliance issues (\$580,000 funded with building, neighborhood and contractor enforcement fees)		X		
During FY 2022-23, five positions were added as overages to the Pollution Regulation Section to augment the County's response to environmental complaints countywide, including reactive and proactive compliance activities designed to protect public health, Biscayne Bay and overall environmental health (\$500,000)			X	
During FY 2022-23, four positions were transferred from the Parks, Recreation, and Open Spaces Department and reclassified within RER to oversee new economic development functions that include execution of economic development and innovation grants (\$600,000)	X			
During FY 2022-23, one Environmental Code Enforcement Coordinator and one Special Project Administrator 2 were added as overages to assist municipalities with corrective actions necessary from audits to comply with Chapter 24 of the County Code as well as to develop and implement recurring workshops and training programs for municipalities and the general public (\$224,000)			X	
During FY 2022-23, one RER Licensing Specialist was added to the Consumer Services Division as an overage to assist with licensing and the newly implemented community association applications (\$70,000)		X		
During FY 2022-23, one Senior Resilience Policy Manager funded by General Fund revenue was added as an overage to oversee the county's Zero Waste initiative (\$200,000)			X	
During FY 2022-23, one Special Projects Administrator 2 funded by General Fund revenue was added as an overage to assist with resilience strategic outcomes, engagement, and strategy goals (\$150,000)			X	

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
During FY 2022-23, one Urban Forester and one Environmental Resources Project Supervisor were added as overages to the Environmentally Endangered Lands (EEL) program to support reforestation efforts and provide supervisory oversight (\$235,000)			X	
During FY 2022-23, one additional Building Plans Processor and one Roofing Plans Processor were added as overages to ensure a more reasonable daily average number of inspections per inspector and reduce the dependence on overtime; previously, inspection staff were assisting with plan review (\$260,000)		X		
During FY 2022-23, one position was approved in the Code Compliance Division to support expanded functions that include training and development, legal sufficiency, and code compliance field camera monitoring (\$210,000)		X		
During FY 2022-23, six positions were added in the Code Compliance Division to handle increased contractor enforcement functions; the positions added include one Administrative Officer 3, two RER Contractor License Investigator 2s, and three RER Contractor License Investigators (\$500,000 funded with contractor enforcement fees)		X		
During FY 2022-23, three Biologists were added as overages to the Natural Resources Sections to comply with state law changes pertaining to shortened turnaround times for all class permit reviews (\$270,000)			X	
During FY 2022-23, three overages were approved in the Unsafe Structures Unit to address the backlog created as a result of new policies and procedures related to the recertification of buildings and existing unsafe structure cases (\$335,000 funded with building enforcement fees)		X		
During FY 2022-23, two Engineers were added to the Water and Wastewater Section due to a recent code change to Chapter 24 pertaining to onsite sewage treatment and disposal system technical reviews (\$230,000)			X	
During FY 2022-23, two Floodplain Inspectors and two Engineers were added as overages in the Water Management Section to support activities associated with construction inspections of stormwater and beach projects and the transformation of the current stormwater infrastructure geodatabase into an infrastructure asset tracking system for maintenance optimization (\$360,000)			X	
During FY 2023-24, the Environmental Resources Management Division will continue to support a sustainable environment by offering free trees to plant in the community through the Adopt-a-Tree Program funded by donations and operating funds (\$400,000) and Environmental Protection and Education grant program funds administered by the Office of Management and Budget's Grants Coordination Division (\$430,000)			X	
During FY 2023-24, the Environmentally Endangered Lands (EEL) Program will continue to utilize the Parks, Recreation and Open Spaces Department as a maintenance contractor with funding support from the EEL Program (\$3 million)			X	
During FY 2023-24, three positions were added within the Code Compliance Division to handle nuisances affecting the well-being of the residents and to ensure aesthetics complaints are addressed in a timely manner; the positions being added include two RER Support Specialist's and one Administrative Officer (\$190,000 funded with neighborhood enforcement fees)		X		
During FY2022-23, one Professional Engineer and one Clerk 4 were added to provide expedited paving and drainage reviews for paying customers and administrative support, for the regulated construction industry, respectively (\$195,000 funded by proprietary fees)		X		

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2023-24, the Department will continue to maintain and improve beaches, which provides protection against storm impacts, enhance quality of life for residents and increase tourism, through the Miami-Dade County Beach Erosion and Renourishment Program funded from the Army Corps of Engineers (\$177.894 million), Florida Department of Environmental Protection (\$8.682 million), Beach Renourishment Fund (\$9 million), City of Miami Beach Contribution (\$8.625 million) and Building Better Communities General Obligation Bond proceeds (BBC-GOB) (\$10 million); the program covers all capital and related costs such as surveys, planning, design and construction, inclusive of temporary easements of property to facilitate staging and construction, for federally and locally funded beach renourishment projects throughout the federally authorized 13-mile project area that includes Miami Beach, Sunny Isles, Bal Harbour, and Surfside (total program cost \$214.201 million; \$2.292 million in FY 2023-24; capital program #2000000344)			X	
In FY 2023-24, the Department will continue restoring and stabilizing the wetlands, shoreline and islands in and adjacent to Biscayne Bay and its tributaries, funded from the Biscayne Bay Environmental Trust Fund (\$1 million) and Florida Inland Navigational District grant proceeds (\$100,000) (total program cost \$6.6 million; \$1.1 million in FY 2023-24; capital program #5555691)			X	
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan will also continue to ensure that environmentally endangered lands are protected and thrive as native habitats through the Environmentally Endangered Lands (EEL) purchasing land program funded from BBC-GOB proceeds (\$40 million), the Resilient Florida Grant Program (\$4.975 million) and a one-time contribution of General Revenue from the Miami-Dade Rescue Plan (\$24 million) to address future budget gaps in the program (total program cost \$68.975 million; \$3 million in FY 2023-24; capital program #5555621)			X	
In FY 2023-24, the Department will verify compliance with the High Impact Film Program, which is designed to bring major productions to be filmed in Miami Dade County; the FY 2023-24 Proposed Budget includes \$2.5 million programmed in General Government to fund this initiative and will be a reoccurring appropriation	X			
The Department is formalizing grant agreements based on the \$90 million in Economic Development Fund (EDF) allocations approved by the Board of County Commission (BCC); to date, grant agreements valued at \$61.9 million have been approved	X			
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for the construction and/or acquisition of a new Permitting and Inspections Center that is county owned and better suited for a virtual services business model; the capital program is funded with RER Building Proprietary revenues (total program cost \$85.748 million; \$62.698 million in FY 2023-24; capital program #2000002875)			X	
In FY 2023-24, the Department anticipates spending \$8.934 million for the purchase of development rights; \$10 million borrowed from this project to support beach renourishment will be restored when the current balance is depleted (total program cost \$39.833 million; \$8.934 million in FY 2023-24; capital program #986940)			X	
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan continues funding for various capital programs with Utility Service Fees (\$9.4 million) to support the protection of the water supply including land acquisition, the surface water canal restoration action plan, testing and evaluation studies for the creation of a salinity barrier and improvements to the laboratory facility that is operated by Environmental Resources Management			X	

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the purchase of 70 vehicles (\$2.63 million programmed in FY 2023-24) to replace 17 vehicles as part of its fleet replacement plan and to add 53 vehicles to meet increased service demands; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2023-24 Proposed Budget includes the addition of one position to assist with economic development activities (\$165,000)	X			
The FY 2023-24 Proposed Budget continues General Fund support of \$100,000 for the removal and disposal of decomposed fish and other marine life in the areas of Biscayne Bay			X	
The FY 2023-24 Proposed Budget continues General Fund support of \$20,000 for Biscayne Bay fish kill and algal bloom community coordination activities with the Miami Waterkeepers			X	
The FY 2023-24 Proposed Budget continues General Fund support of \$500,000 to support efforts relating to the Resilient305 Strategy, a partnership between Miami-Dade County, the City of Miami and Miami Beach created to address resilience challenges in our communities that include sea level rise, an insufficient transportation system, the lack of affordable housing and infrastructure failures; this strategy will also address other priority shocks and stresses in a collaborative and synergistic process		X		
The FY 2023-24 Proposed Budget includes \$150,000 to create an Accessory Dwelling Unit (ADU) Program in the county that would streamline construction of a non-transient dwellings on residential properties; the ADU Program would include collaboration with private and nonprofit partners, with local architectural firms invited to submit plans for pre-permitting approval that the public would have access to free of charge	X			
The FY 2023-24 Proposed Budget includes \$300,000 in General Fund support to finalize the Back-Bay study in collaboration with the Army Corps of Engineers; the study will focus on coastal flooding mitigation strategies			X	
The FY 2023-24 Proposed Budget includes \$392,000 in General Fund support for countywide historic preservation activities as required by Miami-Dade County's Historic Preservation ordinance, which was designed to protect, enhance and perpetuate properties of historical, cultural, archeological, paleontological, aesthetic and architectural merit		X		
The FY 2023-24 Proposed Budget includes \$661,000 in General Fund support for continued services related to urban planning, sustainability planning and transportation development through the CDMP and related activities			X	
The FY 2023-24 Proposed Budget includes a \$10.3 million transfer from the Environmentally Endangered Lands (EEL) Acquisition Trust Fund to the EEL Management Trust Fund for continued maintenance of previously purchased properties			X	
The FY 2023-24 Proposed Budget includes a reimbursement of \$70,000 from the Transportation Planning Organization (TPO) to coordinate long and short-range land use and demographic activities while reviewing transportation-related projects and activities in coordination with the metropolitan transportation planning process			X	
The FY 2023-24 Proposed Budget includes an increase in General Fund support of \$250,000 for developing and maintaining several GIS maps under the purview of the Office of Resilience, as well as other technology initiatives			X	

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2023-24 Proposed Budget includes continued funding (\$500,000) for demolishing unsafe structures that create safety, physical and potential health threats; funding is also provided (\$10,000) for the removal of abandoned vehicles from public and private properties and to secure abandoned buildings that engender unsafe environments (\$200,000)			X	
The FY 2023-24 Proposed Budget includes one Chemist 3 to meet the increase in demand for surface and ground water sampling, particularly for sampling in Biscayne Bay (\$92,000 funded from the Utility Service Fee)			X	
The FY 2023-24 Proposed Budget includes support from the Greater Miami Convention and Visitors Bureau for economic development and film activities (\$75,000)	X			
The FY 2023-24 Proposed Budget includes the addition of eight positions including six Professional Engineers and two support RER Permit and Plan Representatives to provide optional expedited water and sewer infrastructure reviews and approvals that reduce the time needed for developers and property owners to obtain permits (\$920,000 funded from associated expedite environmental permitting fees)		X		
The FY 2023-24 Proposed Budget includes the continuation of \$200,000 in General Fund support to the South Dade Economic Development Council (EDC) with the primary goal of providing operational support for additional collaboration with private, municipal, state and federal agencies to fund economic development efforts in South Miami-Dade	X			
The FY 2023-24 Proposed Budget increases the General Fund support by \$59,000 to a total of \$199,000 for the Miami River Commission for debris removal and water purification activities along the portion of the Miami River west of NW 27th Avenue that lies within the Unincorporated Municipal Service Area (UMSA)			X	
The FY 2023-24 Proposed Budget will continue funding of \$100,000 for the Solar and Energy Loan Fund (SELF) program to establish a physical presence in Miami-Dade County; SELF is a 501(c) non-profit organization that offers financing programs for residents to make energy improvements at their residence			X	
Seaport				
Cargo improvements included in the FY 2023-24 Proposed Budget and Multi-Year Capital Plan include an investment totaling \$3.004 billion; \$504.968 million in FY 2023-24 with the following highlights	X			
Seaport's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes new cruise terminals AA and AAA to support the expanded operations of MSC Cruise Lines (total program cost \$168.335 million; \$11.63 million in FY 2023-24; capital program #2000000570); the preparation of Berth 10 as a new future terminal (total program cost \$169.672 million; \$100,000 in FY 2023-24; capital program #2000001343); as a result of these port investments, it is anticipated that the Port will be able to handle over 10 million passenger movements by FY 2028-29	X			
In anticipation of the Port receiving larger ships, the Department will add four new post-panamax gantry cranes with an option to purchase up to four additional cranes as needed; these additional cranes will allow the Port to handle more than one million five hundred TEUs annually (total program cost \$119.013 million; \$10 million in FY 2023-24; capital program #2000000131)			X	
In FY 2023-24, the Department will begin work on the Cruise Campus project which includes construction of RCG Global Headquarters increasing employment in the County by an estimated 1,000 (total program cost \$451.816 million; \$225 million in FY 2023-24; capital program #2000001290)	X			

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2023-24, the Department will continue to repair and upgrade the north bulkhead, expected to add at least 75 years of life to the Port cruise business; included in the north bulkhead rehabilitation project are cruise terminals B, C, D, E, F and G (total program cost \$459.042 million; \$10 million in FY 2023-24; capital program #644300)	X			
The Department is currently assuming approximately 6.8 million passengers for FY 2023-24; as the fiscal year progresses and actual performance is experienced, the Department's budget may need to be adjusted	X			
Seaport's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes constructing additional rail capacity and increasing cargo gate optimization to reduce traffic congestion at the Port as part of the Department's resiliency initiative to lower carbon emissions at the Port; the capital program is funded with a \$16 million US DOT grant (\$16 million) and \$16 million in Future Financing proceeds (total program cost \$32 million; \$5.35 million in FY 2023-24; capital program #2000002955)			X	
As part of the Department's resiliency initiative, Seaport's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the Shore Power capital program which will allow ships to turn off their primary engines while docked resulting in reduced carbon air emissions; phase 1 of the project is projected to be completed by the Fall of 2023 (total program cost \$173.919 million; \$89.132 million in FY 2023-24; capital program #2000001675)			X	
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the purchase of nine vehicles (\$435,000) to replace its aging fleet; over the next five years, the Department is planning to spend \$1.646 million to replace 36 vehicles as part of its fleet replacement plan; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The Seaport's Promotional Fund is budgeted at \$800,000 in FY 2023-24 and will be used for activities pursuant to Administrative Order 7-32 as applicable; these funds are not proposed as competitive grant funding but rather as allocations for limited programs that promote Port maritime activities in the Cargo and Cruise Marketing Programs and community outreach		X		
General Government				
Communications and Customer Experience				
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for the improvement of press room functionality on the 29th floor at the Stephen P. Clark Center for local TV media usage and press conference coverage by MDTV and the upgrade of communication infrastructure from analog to digital; the program is being funded through the Countywide Infrastructure Investment Program (CIIP) (total program cost \$132,000; \$82,000 in FY 2023-24; capital program #2000002455)		X		
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes funding for the acquisition of a Customer Relationship Management (CRM) solution that will allow the Department to store and manage customer information across all County touchpoints as well as maintain that information and prompt the customer to keep that information up-to-date and accurate; the project is being funded with Capital Asset 2020C bond proceeds; the annual estimated operating cost is \$3 million which will be funded by the General Fund and applicable Communication's Funding Model departments (total program cost \$2.5 million; \$1 million in FY 2023-24; capital program #2000001438)		X		

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2023-24 Proposed Budget includes the transfer of one 311 Call Center Specialist position from 311 Contact Center operations and reclassified to a Special Project Administrator 2 to support the functions which serve County Departments and elected officials, the end-to-end customer experience, No Wrong Door, and Customer360		X		
The FY 2023-24 Proposed Budget includes the transfer of one 311 Call Center Specialist position to Digital Communications and reclassified to a Special Project Administrator 2 to support the functions which serve County Departments and elected officials, the end-to-end customer experience, No Wrong Door, and Customer360		X		
The FY 2023-24 Proposed Budget includes the transfer of one Administrative Officer 1 position from 311 Contact Center Operations and reclassified to a Business Analyst to support the functions which serve County Departments and elected officials, the end-to-end customer experience, No Wrong Door, and Customer360		X		
The FY 2023-24 Proposed Budget includes the transfer of one Administrative Officer 1 position to Enterprise Experience Management and reclassified to a Business Analyst to support the functions which serve County Departments and elected officials, the end-to-end customer experience, No Wrong Door, and Customer360		X		
The FY 2023-24 Proposed Budget includes the transfer of one Assistant Director, one Business Architect, one Strategic Initiatives Manager, and two User Experience Designers positions to Enterprise Experience Management to support the functions which serve County Departments and elected officials, the end-to-end customer experience, No Wrong Door, and Customer360		X		
Elections				
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the replacement of 1,837 aging and outdated DS200 Ballot Digital Scanners which are utilized to scan voted paper ballots to tabulate and transmit the results for each election; the capital program funded with Future Financing and Capital Asset bond proceeds, is expected to take two-years to complete (total program cost \$8.75 million; \$5.835 million in FY 2023-24; capital program #2000001534)		X		
The FY 2023-24 Proposed Budget includes costs associated with the Countywide Presidential Preference Primary Election and the August Primary Election that totals \$18 million and includes early voting operations at 23 sites, election day support at 600 locations, temporary workers, Vote-by-Mail materials, poll worker services, advertisements, and printing of ballots		X		
Human Resources				
During FY 2023-24, the Department will continue to partner with Career Source of South Florida and Miami-Dade Community College to coordinate the Mayor's Monthly Career & Job Fairs throughout Miami-Dade County, which focuses on attracting applicants and generating interest in hard to recruit positions that will address the hiring needs of County departments		X		
During FY22-23, the Benefits Division completed the implementation and roll-out of the IdeaScale platform; this system is used to capture employee submittals and department reviews related to the IDEA Reward/ESP Programs; this new technology is working as anticipated and one-on-one training and support for first time users is ongoing; additional features are being explored as participation grows		X		

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Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2023-24, the Department will continue to partner with the Mayor's Office of Diversity and Inclusion and develop new training materials to address the goals of various Mayor's Thrive305 Initiatives		X		
In FY 2023-24, the Division will continue expand the "Know Your Rights" public outreach and education campaign to increase residents' awareness of their rights under federal, state and local anti-discrimination laws and the services provided by the Human Rights and Fair Employment Division		X		
The FY 2023-24 Proposed Budget includes \$65,000 from the Internal Services Department for unemployment management support				X
The FY 2023-24 Proposed Budget includes five positions to support the overall business process changes and new requirements resulting from the implementation of INFORMS Human Capital Management (HCM) (\$671,900)		X		
The FY 2023-24 Proposed Budget includes funding to increase the number of employee events, particularly recognition events for longstanding and exemplary employees Countywide (\$20,000)		X		
Information Technology				
During FY 2023-24, the Department will continue to manage various programs for which it receives General Fund reimbursement: the FIU Apprenticeship Program (\$350,000), the eMerge County sponsorship program (\$400,000), the Innovation Academy program (\$120,000) and the MDC Workforce Training program (\$1 million)		X		
During FY 2023-24, the Division will continue to work on digitizing and modernizing transportation applications, integrating processes with other County departments and facilitating online and mobile technology for citizens		X		
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the upgrade of the current Computer Aided Dispatch (CAD) system due to system age and unsupported hardware and software; the program was slated for completion in FY 2022-23; however, the final acceptance payment will materialize during the first quarter of FY 2023-24; the capital program is funded with Capital Asset Acquisition (\$4.689 million) and Future Financing (\$136,000) bond proceeds (total program cost \$4.825 million; \$222,000 in FY 2023-24; capital program #2000000424)		X		
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of the Court Case Management System (formerly known as CJIS), which will deliver an enhanced integrated information solution for the Eleventh Judicial Circuit Court of Florida and will benefit several agencies such as the Miami-Dade Clerk of the Courts, the Administrative Office of the Courts for the 11th Judicial Circuit, the Miami-Dade Corrections and Rehabilitation Department, the Miami-Dade State Attorney and Public Defender Offices, and the Miami-Dade County Juvenile Services Department with improved data sharing abilities, enhancing the public's access to the court system as well as reducing redundancy by stream lining operations; the capital program is funded with Capital Asset Acquisition (\$26.835 million) and Future Financing (\$29.274 million) bond proceeds and General Government Improvement Funds (GGIF) (\$1 million) (total program cost \$57.109 million; \$15.864 million in FY 2023-24; capital program #2000000954)		X		
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of the business-driven strategic cybersecurity program that continuously adapts to new opportunities while reducing risk to the information assets of Miami-Dade County; the capital program is funded with Capital Asset Acquisition (\$9.571 million) and Future Financing (\$16.947 million) bond proceeds (total program cost \$26.518 million; \$2.637 million in FY 2023-24; capital program #2000001427)	X			

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4Es

This table aligns selected divisional, departmental and capital budget highlights from the FY 2023-24 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the continued replacement of the fiber optic infrastructure at the South Dade Government Center which will enhance connectivity for the Miami-Dade Cutler Ridge Police Station, the Internal Services Department fleet and fuel shops, the Miami-Dade Fire Rescue station and Water and Sewer's South Dade locations; the capital program also includes the installation of fiber optic infrastructure along the NW 58th Street corridor to provide for technology refresh and additional bandwidth/expansion for next generation applications to Miami-Dade County facilities, such as the Internal Services Department fuel islands, Solid Waste Management's Mosquito Control complex, the Miami-Dade Police Department's Training Bureau complex and the Miami-Dade Corrections and Rehabilitation Metro West complex; the capital program is funded with Capital Asset Acquisition (\$2.5 million) and Future Financing (\$200,000) bond proceeds (total program cost \$2.7 million; \$200,000 in FY 2023-24; capital program #2000002174)		X		
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the implementation of the Parking Verification System Modernization program which will replace the current mainframe-based Parking Violation System (PVS) with a modern solution; PVS manages Miami-Dade County parking violations from issuance to court and payment collection, and includes interfaces to several internal County and external partner systems; the capital program is being funded with Future Financing bond proceeds (total program cost \$5.693 million, \$791,000 in FY 2023-24; capital program # 2000003156)		X		
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the implementation of the Traffic Information System Modernization program which will replace the current mainframe-based Traffic Information System (TIS) with a modern solution; the TIS system is used by several stakeholder departments and organizations to manage Miami-Dade County traffic citations through their lifecycle, including initial entry of the citation, handling requests for court, scheduling court dates, recording outcomes of trials, collection of fines, assignment to Collection Agencies, and License Suspension/Re-instatement; the system includes interfaces to several internal County and external partner systems; the capital program is funded with Future Financing bond proceeds (total program cost \$20.323 million; \$2.948 million in FY 2023-24; capital program #2000003155)		X		
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the purchase of ten vehicles (\$815,000) for the replacement of its aging fleet funded with lease purchase financing; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
Internal Services				
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan continues the Downtown Redevelopment project consisting of consulting services that will assist the County in developing a plan for County-owned land in downtown Miami; the capital program is funded with Miami-Dade Rescue Plan Fund (\$1.388 million) and through the FUMD Work Order Fund (\$410,000) (total program cost \$1.798 million; \$600,000 in FY 2023-24; capital program #2000002254)	X			
In FY 2023-24 the Department will continue to remove architectural barriers in County-owned buildings to allow for increased access for people with disabilities to programs and services offered by the County; the project is funded with Building Better Communities General Obligation Bond (BBC-GOB) (\$4.451 million) proceeds and the Countywide Infrastructure Investment Program (CIIP) (\$3.789 million) (total program cost \$8.24 million; \$4.978 million in FY 2023-24; capital program #2000001190)				X

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4Es

This table aligns selected divisional, departmental and capital budget highlights from the FY 2023-24 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
ISD Fleet Management will continue to evaluate, plan and design projects for 19 repair facilities and 29 fuel sites throughout the County as part of the Department's infrastructure improvement plan; many of these fleet facilities are over 40 years old and require major renovation and/or new construction, to continue providing service to client departments; the capital program includes the relocation of both the light and heavy facilities at the South Dade Government Center complex, which will include the acquisition of land from the Department of Solid Waste Management; the capital program is funded with Future Financing bond proceeds (\$78.215 million) and ISD Fleet revenues (\$2.960 million); the Department will work with the Office of Resilience to design sustainable and energy efficient facilities (total program cost \$81.175 million; \$2.923 million in FY 2023-24; capital program #2000001462)			X	
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the continuation of the Countywide Infrastructure Investment Program (CIIP) that will focus on the renovation and rehabilitation of power systems, life safety, security, elevators, and other related infrastructure required improvements at all County owned facilities (total program cost \$124.522 million; \$37.757 million in FY 2023-24; capital program #2000001285)			X	
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the construction and renovations of the new integrated command and communications center (Lightspeed) that will include renovation of the existing facility as well as construction of a nine story parking garage with three additional floors of office space that will house personnel and critical mobile assets for various departments including Miami-Dade Fire Rescue (MDFR) and the Miami-Dade Police Department (MDPD); the capital program is funded with Countywide Infrastructure Investment Program funds (\$31.905 million), Capital Asset Acquisition bond proceeds (\$2.172 million), a Resilient Florida Grant (\$6 million) and Future Financing bond proceeds (\$212.828 million) (total program cost \$252.905 million; \$79.496 million in FY 2023-24; capital program #2000001658)		X		
The FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the construction of a 15,500 square foot North Dade Government Center, currently in the conceptual design phase; the facility will include various County offices, a multi-purpose room and a commission district office; the project is expected to be completed in December 2025; the capital program is funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds (total program cost \$7.5 million; \$358,000 in FY 2023-24; capital program #118480)		X		
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the purchase of 25 vehicles (\$1.756 million) to replace its aging fleet (\$640,000 for light fleet and \$1.116 million for heavy fleet); over the next five years, the Department is planning to spend \$11.956 million to replace 239 vehicles as part of its fleet replacement plan; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2023-24 Proposed Budget includes one-time funding from the General Fund for the veteran's memorial wall to be located at the Military Museum (total project cost \$1 million; \$300,000 in FY 2023-24)		X		
Management and Budget				
In FY 2023-24, staff will continue to monitor eleven municipal CRAs to ensure their compliance with County and state regulations and that opportunities are achieved based upon their approved redevelopment plan; additionally, the Division will continue to evaluate and analyze the need for future CRAs and/or extensions and provide policy recommendations	X			

APPENDIX V: ALIGNMENT OF SELECTED HIGHLIGHTS TO THE MAYOR'S 4Es

This table aligns selected divisional, departmental and capital budget highlights from the FY 2023-24 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021

Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2023-24, staff will continue to review proposals to incorporate or annex parts of the County into existing municipalities, which affect all Miami-Dade County residents, provide analysis on the fiscal impact of such proposals, and provide guidance to the BCC		X		
In FY 2023-24, staff will continue to support and monitor four UMSA CRAs, ensuring the implementation of policies and projects that improve conditions in those communities	X			
In FY 2023-24, the Department will continue the implementation of the Countywide Infrastructure Investment Plan (CIIP); staff from the Bond Program Monitoring section of the Management and Budget Division will facilitate the program, coordinate contracting efforts, develop reporting requirements and communicate the program's progress; staff will be funded with CIIP proceeds (\$618,000)			X	
In FY 2023-24, the Department will continue to staff Municipal Advisory Committees, which provide a forum for residents and other stakeholders to provide input on the process of creating a municipality, and act as liaison for all County departments on annexation and incorporation issues		X		
The FY 2023-24 Proposed Budget allocates \$16.58 million for community-based organizations (CBOs) reflecting a three percent increase over the FY 2022-23 Adopted Budget allocation to help address rising inflation; this increase will assist these organizations to maintain their level of services and address escalating operating costs; the budget includes \$13.83 million for active organizations identified via a motion that was adopted by the Board of County Commissioners on November 19, 2019 which extends the contracts through September 2023; the next triennial competitive process must be held during the upcoming fiscal year or Board action to extend existing contracts will be required; additionally, the amount includes new allocations to CBOs, including an existing food program; the annual competitive solicitation process to allocate \$730,000 for environmental protection and educational programs funded by the Regulatory and Economic Resources Department (\$430,000), Water and Sewer Department (\$200,000) and Department of Solid Waste Management (\$100,000) will be facilitated in FY 2023-24; the total funding for allocation to CBOs for district specific needs is \$4.355 million (\$335,000 per Commission District) and in-kind funding for allocations remains at \$10,000 per Commission District and \$25,000 for the Office of the Chair; the FY 2023-24 Proposed Budget also includes \$1.170 million to fund the Mom and Pop Small Business Grant Program and also reflects a three percent increase		X		
The FY 2023-24 Proposed Budget includes revenues generated through marketing and sponsorship agreements to support existing marketing and sponsorship efforts as well as efforts to develop new revenue generating opportunities (\$400,000)	X			
Strategic Procurement				
In FY 2023-24, the Vendor Outreach and Support Services Division anticipates holding 36 outreach events for suppliers		X		
The Policy, Training and Compliance Division anticipates providing 48 trainings and workshops to SPD staff and County departments on the latest procurement developments in FY 2023-24		X		
Tax Collector				
The Department's FY 2023-24 Proposed Budget and Multi-Year Capital Plan includes the reconfiguration of the office layout; the reconfiguration will allow for additional customer service windows to provide our services to the residents of Miami-Dade County while reducing wait times; The transition of the Office of the Tax Collector from a division within the Finance Department to a standalone department and to a constitutional office in 2 years' time has necessitated the reconfiguration of the office; the capital program is funded with operating revenues (total program cost \$775,000; \$400,000 in FY 2023-24; capital program #2000003175)		X		

APPENDIX W: MIAMI-DADE COUNTY'S STRATEGIC PLAN GOALS AND OBJECTIVES

Miami-Dade County organizes its strategic plan into seven strategic areas: Public Safety (PS), Transportation and Mobility (TM), Recreation and Culture (RC), Neighborhood and Infrastructure (NI), Health and Society (HS), Economic Development (ED), and General Government (GG). Each strategic area consists of goals and supporting objectives, which are listed below. In all, the strategic plan includes 20 goals expressing a desired outcome and 71 action-oriented objectives that support the goals. For ease of reference, each goal and objective is labeled with a specific code (e.g. PS2, TM3-2, and ED5-1).

The objectives play an important role in our Results-Oriented Governing approach by providing the linkage between departmental objectives shown in the departmental narratives in these volumes and the goals of the strategic plan. These narratives contain performance tables that include the strategic plan objective the department is seeking to support. This provides strategic context to the efforts of the department and ensures that County activities support achievement of strategic plan goals. The list below contains all the goals and objectives in the strategic plan, organized by strategic area. Objectives marked with an asterisk are especially related to mayoral priorities and are referred to as "Featured Objectives". Supporting departments for each of the objectives are also shown below.

Strategic Area: Public Safety (PS)

PS1: Safe community for all

- PS1-1: Reduce gun violence and other crimes by advancing equitable public and neighborhood safety measures (Community Action and Human Services; Independent Civilian Panel; Juvenile Services; Police)*
- PS1-2: Solve crimes quickly, accurately, and in an unbiased manner (Medical Examiner; Police)
- PS1-3: Support successful community reintegration for individuals exiting the criminal justice system (Corrections and Rehabilitation; Economic Advocacy Trust; Juvenile Services)*
- PS1-4: Provide safe and secure detention (Corrections and Rehabilitation; Juvenile Services)

PS2: Prevention of avoidable death, injury, and property loss

- PS2-1: Minimize response time (Fire Rescue; Medical Examiner; Police; Transportation and Public Works)
- PS2-2: Improve effectiveness of public safety response, outreach, and prevention services (Fire Rescue; Police)

PS3: Effective emergency and disaster management

- PS3-1: Increase countywide preparedness and community awareness (Animal Services; Emergency Management; Fire Rescue; Police; Solid Waste Management; Transportation and Public Works)
- PS3-2: Ensure recovery after community and countywide disasters and other emergencies (Emergency Management; Fire Rescue; Solid Waste Management; Transportation and Public Works)
- PS3-3: Protect key infrastructure and enhance security in large gathering places (Emergency Management; Police)

APPENDIX W: MIAMI-DADE COUNTY'S STRATEGIC PLAN GOALS AND OBJECTIVES

Strategic Area: Transportation and Mobility (TM)

TM1: Transportation system that facilitates mobility

- TM1-1: Promote efficient traffic flow on Miami-Dade County roadways (Citizen's Independent Transportation Trust; Transportation and Public Works)
- TM1-2: Expand and improve bikeway, greenway, blueway, and sidewalk system (Parks, Recreation and Open Spaces; Transportation and Public Works)
- TM1-3: Provide reliable, accessible and affordable transit service (Transportation and Public Works)*
- TM1-4: Expand and modernize public transportation systems and options while minimizing carbon emissions (Citizen's Independent Transportation Trust; Transportation and Public Works)*
- TM1-5: Facilitate connectivity at major points of interest and throughout the transportation system (Aviation; Seaport; Transportation and Public Works)

TM2: Safe transportation system

- TM2-1: Promote traffic and roadway safety (Police; Transportation and Public Works)
- TM2-2: Improve safety for pedestrians and bicyclists (Parks, Recreation and Open Spaces; Police; Transportation and Public Works)
- TM2-3: Ensure the safe operation of public transit (Transportation and Public Works)

TM3: Well-maintained, modern transportation infrastructure and assets

- TM3-1: Harden and maintain roadway infrastructure (Parks, Recreation and Open Spaces; Transportation and Public Works)*
- TM3-2: Provide resilient, well maintained, modern, and comfortable transportation vehicles, facilities and structures (Aviation; Seaport; Transportation and Public Works)*
- TM3-3: Promote clean, attractive roads and rights-of-way (Parks, Recreation and Open Spaces; Transportation and Public Works)

Strategic Area: Recreation and Culture (RC)

RC1: Inviting and accessible recreational and cultural venues that provide world class enrichment and engagement opportunities

- RC1-1: Ensure parks, libraries, and cultural facilities are accessible and enjoyed by growing numbers of residents and visitors (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces)

APPENDIX W: MIAMI-DADE COUNTY'S STRATEGIC PLAN GOALS AND OBJECTIVES

- RC1-2: Provide parks, libraries, and cultural facilities that are expertly managed, attractively designed, and safe (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces)

RC2: Wide array of outstanding, affordable, and engaging programs and services for residents and visitors

- RC2-1: Provide inspiring, inclusive, and affordable programs and services that create an uplifting place to live in and visit (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces)
- RC2-2: Strengthen, conserve and grow cultural, park, natural, and library resources and collections (Cultural Affairs; Libraries; Parks, Recreation and Open Spaces)
- RC2-3: Provide conservation education to encourage community stewardship of our natural resources (Parks, Recreation and Open Spaces)*

Strategic Area: Neighborhood and Infrastructure (NI)

NI1: Safe, healthy, and attractive neighborhoods and communities

- NI1-1: Promote livable and beautiful neighborhoods (Regulatory and Economic Resources; Solid Waste Management; Transportation and Public Works)
- NI1-2: Ensure buildings are sustainable, safe, and resilient (Regulatory and Economic Resources)*
- NI1-3: Promote the efficient and best use of land (Regulatory and Economic Resources)*
- NI1-4: Protect the community from public nuisances and events that threaten public health (Regulatory and Economic Resources; Solid Waste Management; Animal Services)
- NI1-5: Ensure animal health and welfare (Animal Services)

NI2: Continuity of clean water and community sanitation services

- NI2-1: Provide sustainable drinking water supply and wastewater disposal services (Water and Sewer)*
- NI2-2: Mitigate community flood risk (Regulatory and Economic Resources; Transportation and Public Works)
- NI2-3: Provide sustainable solid waste collection and disposal capacity (Solid Waste Management)

NI3: Protected and restored environmental resources

- NI3-1: Maintain air quality (Regulatory and Economic Resources)
- NI3-2: Protect and maintain surface and drinking water sources (Regulatory and Economic Resources)*
- NI3-3: Protect, maintain, and restore beaches, the coastline, Biscayne Bay, and other bodies of water (Parks, Recreation and Open Spaces; Regulatory and Economic Resources)*

APPENDIX W: MIAMI-DADE COUNTY'S STRATEGIC PLAN GOALS AND OBJECTIVES

- NI3-4: Preserve and enhance natural areas and green spaces (Parks, Recreation and Open Spaces; Regulatory and Economic Resources)*

Strategic Area: Health and Society (HS)

HS1: Basic needs of vulnerable Miami-Dade County residents are met

- HS1-1: Reduce homelessness throughout Miami-Dade County (Community Action and Human Services; Homeless Trust)
- HS1-2: Assist residents at risk of being hungry (Community Action and Human Services)
- HS1-3: Promote the independence and wellbeing of the elderly (Community Action and Human Services; Parks, Recreation and Open Spaces)
- HS1-4: Improve access to substance abuse prevention, intervention, and support services (Community Action and Human Services; Corrections and Rehabilitation; Juvenile Services; Police)
- HS1-5: Provide services to survivors of domestic violence, intimate partner violence, and human trafficking, as well as to other victims of crime and their families (Community Action and Human Services, Police)

HS2: Self-sufficient and healthy population

- HS2-1: Provide the necessary support services for vulnerable residents and special populations (Community Action and Human Services; Homeless Trust; Juvenile Services, Management and Budget; Public Housing and Community Development)
- HS2-2: Support families and promote positive educational and developmental outcomes in children (Community Action and Human Services)
- HS2-3: Create, preserve and maintain affordable housing to support vulnerable residents and workforce needs (Public Housing and Community Development)*
- HS2-4: Foster healthy living and ensure access to vital health services (Community Action and Human Services; Management and Budget; Parks, Recreation and Open Spaces)

Strategic Area: Economic Development (ED)

ED1: An environment that promotes a growing, resilient, and diversified economy

- ED1-1: Promote and support a diverse mix of current and emerging industries vital to a growing economy (Economic Advocacy Trust; Regulatory and Economic Resources)*
- ED1-2: Create and maintain an environment attractive and welcoming to large and small businesses and their workforce (Regulatory and Economic Resources)

APPENDIX W: MIAMI-DADE COUNTY'S STRATEGIC PLAN GOALS AND OBJECTIVES

- ED1-3: Expand business and job training opportunities aligned with the needs of the local economy (Community Action and Human Services; Economic Advocacy Trust; Regulatory and Economic Resources)*
- ED1-4: Continue to leverage Miami-Dade County's strengths in international commerce, natural resources, and recreational and cultural attractions (Aviation; Cultural Affairs; Parks, Recreation and Open Spaces; Seaport; Transportation and Public Works)
- ED1-5: Provide world-class airport and seaport facilities (Aviation; Seaport)

ED2: Entrepreneurial development opportunities within Miami-Dade County

- ED2-1: Encourage a dynamic and healthy small business community that reflects our diversity (Internal Services; Strategic Procurement; Regulatory and Economic Resources)*
- ED2-2: Bolster opportunities for small and local businesses to participate in County contracting (Internal Services; Strategic Procurement; Regulatory and Economic Resources)*

ED3: Revitalized communities

- ED3-1: Foster stable homeownership to promote personal and economic security (Community Action and Human Services; Economic Advocacy Trust; Public Housing and Community Development)
- ED3-2: Increase economic opportunity and access to information technology for disadvantaged and disinherited communities (Information Technology; Management and Budget; Public Housing and Community Development)*

Strategic Area: General Government (GG)

GG1: Accessible, equitable, transparent, and responsible government

- GG1-1: Support a customer-focused organization by providing convenient access to information and services, and by ensuring processes are easy to navigate (Communications and Customer Experience; all departments)*
- GG1-2: Facilitate community outreach and engagement to promote better decision-making in County government (Communications and Customer Experience; all departments)*
- GG1-3: Ensure involvement of local organizations to help address priority needs of our residents (Management and Budget; all departments)*
- GG1-4: Promote equity in the planning and delivery of County services (all departments)*
- GG1-5: Ensure fair, accurate, transparent and accessible elections for all voters (Elections)

GG2: Excellent, engaged and resilient County workforce

- GG2-1: Attract and hire new talent to support operations (Human Resources; all departments)

APPENDIX W: MIAMI-DADE COUNTY'S STRATEGIC PLAN GOALS AND OBJECTIVES

- GG2-2: Promote employee development and leadership (Human Resources; all departments)
- GG2-3: Ensure an inclusive and diverse workforce (Human Resources; all departments)

GG3: Optimal internal Miami-Dade County operations and service delivery

- GG3-1: Deploy effective and reliable technology solutions that support Miami-Dade County services (Information Technology)
- GG3-2: Ensure security of systems and data (Information Technology)
- GG3-3: Ensure procurement of goods and services is timely, meets operational needs, and is conducted in a fair and transparent manner (Strategic Procurement)
- GG3-4: Effectively utilize and maintain facilities and assets (Internal Services)

GG4: Effective leadership and management practices

- GG4-1: Provide sound financial and risk management (Audit and Management; Finance; Internal Services; Management and Budget; Tax Collector)
- GG4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents (Management and Budget; all departments)*
- GG4-3: Reduce County government's greenhouse gas emissions and resource consumption (Regulatory and Economic Resources; all departments)*
- GG4-4: Lead community sustainability efforts and climate change mitigation and adaptation strategies (Regulatory and Economic Resources; all departments)*

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
00212-2	ELECTRONIC MONITORING OFFENDER	1/1/2020	5/31/2023	\$ 6,002,999
Department(s):	CR, JU			
010-2018	Environmental Engineering Cons	4/18/2022	8/11/2024	\$ 583,333
Department(s):	PH			
020421-ACT	Facility Assessment and Planni	7/1/2021	6/30/2023	\$ 88,245
Department(s):	ID			
031517-SGL	FACILITY SECURITY EQUIPT, SYST	6/12/2019	6/30/2022	\$ 765,535
Department(s):	PR, WS			
032521-GPC	Aftermarket Veh Parts and Supp	9/7/2021	7/31/2023	\$ 500,000
Department(s):	FR, ID, WS			
060B2490021	COMMERCIAL OFF THE SHELF SOFTW	5/10/2016	9/30/2027	\$ 11,286,023
Department(s):	AV, IT, WS			
060B2490022	IT NETWORK HARDWARE & SECURITY	9/24/2015	11/14/2027	\$ 1,892,126
Department(s):	IT			
08/09-029	SOLAR POWER PILOT PROJECT	2/1/2022	1/31/2042	\$ 7,720,175
Department(s):	RE			
090320-TTI	PUBLIC SECTOR ADMINISTRATIVE S	1/1/2022	12/31/2024	\$ 950,000
Department(s):	IT			
092920-EJW	ABOVEGROUND FUEL AND FLUID STO	5/25/2022	12/7/2024	\$ 2,029,500
Department(s):	FR, ID			
092920-GVR	ABOVEGROUND FUEL AND FLUID STO	1/3/2022	12/7/2024	\$ 190,000
Department(s):	ID			
1046-1/21-1	REFRIGERANT GASES, PRE-QUALIFI	6/1/2017	8/31/2022	\$ 3,559,663
Department(s):	AV, CR, FR, ID, PD, PH, PR, SP, TP, WS			
1088-0/17	LAW ENFORCEMENT EQUIP & SUPLIE	8/1/2012	9/30/2022	\$ 5,152,019
Department(s):	AD, AV, CR, PD, PR, SP			
1-2022-UCF	Domestic Violence Study	12/29/2021	12/28/2022	\$ 100,000
Department(s):	BU			
12-10	Security Solutions Products an	6/22/2021	9/30/2022	\$ 274,234
Department(s):	PD			
12-14	SECURITY SOLUTIONS PRODUCTS AN	3/7/2022	12/31/2022	\$ 374,995
Department(s):	ME			
121416-WWG-1	PUBLIC SAFETY AND EMERGENCY MA	2/2/2021	8/1/2022	\$ 3,666,286
Department(s):	AD, AV, CH, CR, FR, ID, LB, PD, PH, PR, RE, SP, SW, TP, WS			
17-0606	FIRE EQUIPMENT, PARTS, SUPPLIE	2/16/2021	6/30/2022	\$ 400,000
Department(s):	FR			
18-042	EQUIPMENT,KITCHEN AND OEM PART	8/22/2018	3/26/2023	\$ 497,674
Department(s):	AV, FR			
18220	WORKFORCE MANAGEMENT SYSTEMS A	6/5/2019	3/17/2023	\$ 989,299
Department(s):	IT			
18-56899-1.	Data Analysis Automated Vehicle	1/28/2021	7/31/2022	\$ 125,000
Department(s):	TP			
18-56899-2	Data Analysis Automated Vehicle	2/3/2021	8/31/2022	\$ 250,000
Department(s):	TP			
187AN-TISA2018-0821	VERIZON (WIRELINE) MASTER SERV	8/9/2019	8/8/2022	\$ 145,572
Department(s):	IT			
190000001531	MANAGED SECURITY SERVICES	12/6/2019	9/12/2022	\$ 164
Department(s):	IT			
20130091	ONLINE AUCTION SERVICES	4/8/2015	6/30/2024	\$ 1
Department(s):	ID			
2021002889	Laboratory Supplies	2/17/2022	6/30/2025	\$ 6,865,245
Department(s):	ME, PD, RE, SW, TP, WS			
20-AT00009700G0069	WEBEOC	10/19/2020	5/28/2023	\$ 417,840
Department(s):	FR			
234A-3(1)	ADPICS/FAMIS MAINTENANCE AND S	1/1/2022	12/31/2022	\$ 127,531
Department(s):	FN			
2550-0/17	REMOVAL/DISPOSAL DERELICT VESS	4/10/2012	10/9/2022	\$ 457,797

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	RE, SP			
3881-5/16-1	BODY WORK REPAIR(COLLISION DAM	2/1/2012	7/31/2022	\$ 11,998,718
Department(s):	AV, FR, ID, ME, PR, TP, WS			
390-000-13-1	POTABLE WATER & FOOD GRADE ICE	8/6/2018	2/28/2023	\$ 1,000,000
Department(s):	FR			
43211500-WSCA-15ACS1	COMPUTER EQUIPMENT PERIPHERALS	10/16/2017	7/31/2022	\$ 10,031,691
Department(s):	IT, WS			
4400008468	PUBLIC SAFETY & EMERGENCY EQUI	4/24/2019	9/30/2023	\$ 11,894,461
Department(s):	AV, FR, PD, PR, SP, SW, TP, WS			
44102100-17-1	MAIL PROCESSING EQUIPMENT	5/15/2018	2/19/2027	\$ 3,901,827
Department(s):	AD, AV, CL, CU, EL, FN, FR, ID, LB, ME, MM, PD, PH, PR, RE, SP, WS			
46151500-NASPO-21-ACS	Body Armor & Ballistic Product	9/29/2021	11/10/2022	\$ 400,000
Department(s):	PD			
47457-4	ENTERPRISE CONSTRUCT PROJECT	10/2/2021	10/1/2022	\$ 456,068
Department(s):	WS			
5038-1/23-1	PUBLIC SAFETY VEHICLE ACCESSOR	6/1/2018	5/31/2023	\$ 4,094,946
Department(s):	AD, AV, CR, FR, ID, IT, PD, WS			
5516-1/23-1	ARTS, CRAFTS & CERAMIC SUPPLIE	9/1/2018	8/31/2023	\$ 263,268
Department(s):	CH, LB, PR			
5966-0/23	WORK GLOVES - PRE-QUALIFICATIO	12/1/2013	11/30/2023	\$ 10,726,431
Department(s):	AD, AV, CH, CR, FR, ID, JU, ME, PD, PH, PR, RE, SP, SW, TP, WS			
6152-1/22-1	FRAMING OF PROTOCOL DOCUMENTS	11/1/2017	10/31/2022	\$ 360,267
Department(s):	AV, CC, CH, FR, ID, JU, LB, PD, PR, RE, SP, SW, WS			
6277-0/12	MARINE SERVICES AND EQUIPMENT	12/1/2007	8/31/2022	\$ 6,849,864
Department(s):	PR, RE, SP, WS			
6301-5/15-5	TONER CARTRIDGES (NEW/OEM) FOR	7/1/2016	12/31/2022	\$ 5,499,050
Department(s):	AD, AT, AU, AV, BU, CC, CH, CL, CR, CT, CU, EC, EL, FN, FR, HR, HT, ID, IG, IT, JU, LB, LW, MA, MM, MP, PA, PD, PH, PR, RE, SA, SP, SW, TP, TT, WS			
6490-1/21-1	CONSTRUCTION CHEMICALS/PROT CO	5/1/2017	7/31/2022	\$ 10,545,957
Department(s):	AV, FN, FR, ID, PH, PR, SP, SW, TP, WS			
6502-1/21-1	WELDING EQUIP,SUPPLIES & ACCES	4/1/2017	6/30/2022	\$ 1,397,365
Department(s):	AV, CR, FR, ID, PR, SP, SW, TP, WS			
6750-5/17-5	A/C & REFRIGERATION PARTS/SUPP	1/22/2017	7/21/2023	\$ 11,701,175
Department(s):	AV, CR, CU, FN, FR, ID, LB, PD, PH, PR, RE, SP, SW, TP, WS			
6819-5/17-5	PUMPS & MOTORS/PURCH/REPAIR/PA	5/1/2017	7/31/2023	\$ 100,138,989
Department(s):	AV, CR, ID, LB, PD, PH, PR, RE, SP, SW, TP, WS			
6824-1/23-1	PAPER, FINE REGISTERED MILL BR	6/1/2018	5/31/2023	\$ 6,007,884
Department(s):	AD, AT, AU, AV, BU, CC, CH, CL, CR, CU, EL, FN, FR, HR, HT, ID, IG, IT, JU, LB, LW, MA, ME, MM, OC, PA, PD, PH, PR, RE, SP, SW, TP, TT, WS			
6831-1/21-1	BICYCLES:PUR/PARTS/ACC & REPAI	2/1/2017	7/30/2022	\$ 380,453
Department(s):	AV, PD, PR, SP			
6938-2/22-2	GARBAGE COLLECTION AND DISPOSA	12/1/2020	11/30/2022	\$ 8,234,197
Department(s):	AD, AV, CH, CR, CU, ID, LB, PH, PR, SP, TP, WS			
7122-1/23-1	HAULING & DISPOSAL OF CLASS B	11/1/2019	10/31/2024	\$ 74,200,000
Department(s):	WS			
7263-1/21-1	ELECTRICAL CONTROL PANELS-PRE-	4/1/2017	9/30/2022	\$ 4,566,233
Department(s):	AV, ID, PR, SP, TP, WS			
7312-1/22-1	LIBRARY SUPPLIES-PREQUALIFICAT	1/1/2018	12/31/2022	\$ 217,150
Department(s):	FN, LB, PR			
7605-1/22-1	VALVES: GAS/VAPOR, PARTS/SVCS	8/1/2017	7/31/2022	\$ 2,399,000
Department(s):	WS			
7778-1/22-1	SAMPLE TESTING BOTTLES	9/1/2017	8/31/2022	\$ 197,533
Department(s):	RE, WS			
7780-1/22-1	GOLF COURSE SUPPLIES AND ACCES	2/1/2018	1/31/2023	\$ 259,749
Department(s):	PR			

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
7963-1/22-1	BUILDING MATERIALS - PRE-QUALI	9/1/2017	11/30/2022	\$ 19,165,124
Department(s):	AD, AV, CH, CR, CT, CU, FN, FR, ID, LB, PD, PH, PR, RE, SP, SW, TP, WS			
8073-1/20-1	VETERINARY SUPPLIES & PHARM -	2/1/2017	7/30/2022	\$ 3,070,880
Department(s):	AD, PR			
8076-0/17	DRAINAGE MATERIALS, PRE-QUALIF	10/1/2012	12/31/2022	\$ 2,464,475
Department(s):	AV, ID, SP, TP, WS			
8111-1/23-1	PROMOTIONAL ITEMS - PREQUALIFI	7/1/2018	6/30/2023	\$ 2,648,237
Department(s):	AD, AV, CC, CH, CL, CR, CT, CU, FR, HR, ID, IG, JU, LB, ME, MM, OC, PD, PH, PR, RE, SP, SW, TP, WS			
8233-1/22-1	LIQUIFIED PETROLEUM GAS (LPG)	10/1/2017	9/30/2022	\$ 920,156
Department(s):	AV, CH, CR, FR, ID, IT, PD, PH, PR, SW, TP, WS			
8239-0/24	LOT CLEARING SERVICES - PREQUA	6/16/2014	6/30/2024	\$ 1,065,326
Department(s):	ID, PH, PR, RE			
8254-1/22-1	REPRODUCTION & BINDING SCVS -	11/1/2017	10/31/2022	\$ 1,232,786
Department(s):	CH, CT, FN, FR, ID, PH, RE, SP, SW, WS			
8318-5/17-5	PETROLEUM PRODUCTS - PREQUALIF	1/1/2017	2/28/2023	\$ 19,114,054
Department(s):	AV, FR, ID, PD, PR, SP, SW, TP, WS			
84121500-15-01	PURCHASING CARD SERVICES	1/24/2020	1/4/2026	\$ 1
Department(s):	FN			
8446-5/17-1	CONSTRUCTION EQUIPMENT RENTAL	4/1/2013	3/31/2023	\$ 34,224,038
Department(s):	AD, AV, CR, CU, EL, FN, FR, ID, IT, LB, PD, PH, PR, RE, SP, SW, TP, WS			
8578-0/23	LANDFILL GAS UTILIZATION SYSTE	2/3/2009	2/2/2026	\$ 1
Department(s):	SW			
8727-1/24-1	WIRELESS PROGRAMMABLE TIME SWI	4/1/2019	3/31/2024	\$ 119,250
Department(s):	TP			
90121702-20-ACS	ON-DEMAND REMOTE INTERPRETING	2/1/2021	11/3/2022	\$ 257,270
Department(s):	CR, CT, ID, JU, PD, RE			
9136-1/22-1	VENDING MACHINE SERVICES FOR M	10/1/2017	9/30/2022	\$ 1
Department(s):	TP			
9176-1/23-1	RECREATIONAL ITEMS:FURNISH & D	5/1/2018	4/30/2023	\$ 527,356
Department(s):	CR, FR, PR			
9217-2/25-2	EMER MGMT & HOMELAND SEC PROF	8/1/2020	7/31/2025	\$ 2,514,000
Department(s):	FR, TP			
9234-2/18-2	TELECOM SVCS, EQUIP & MATERIAL	4/1/2016	6/30/2022	\$ 3,876,957
Department(s):	IT			
9360-1/23-1	HAULING & DISPOSAL OF EMERGENC	1/1/2019	12/31/2023	\$ 90,000,000
Department(s):	SW			
9384-1/22-1	APPLIANCES, PARTS, SUPPLIES &	4/1/2018	3/31/2023	\$ 5,019,845
Department(s):	AD, AV, CH, CL, CR, CU, FR, ID, IG, JU, LB, PD, PH, PR, SP, SW, TP, WS			
94131608-16-P	CLEANING CHEMICAL & SUPPLIES P	4/18/2016	2/11/2026	\$ 1,053,797
Department(s):	CR			
9535-1/21-1	TOOLS & ACCESSORIES-PRE-QUALIF	5/1/2017	6/30/2022	\$ 10,755,255
Department(s):	AD, AV, CH, CR, FN, FR, ID, IT, LB, PD, PH, PR, RE, SP, SW, TP, WS			
9551-1/21-1	FLOOR CLEANING MACHINES, PRE-Q	7/1/2017	6/30/2022	\$ 291,530
Department(s):	SP, TP, WS			
9562-5/22-1	JANITORIAL SERVICES - PRE-QUAL	1/1/2018	12/31/2022	\$ 202,531,649
Department(s):	AD, AV, CH, CL, CR, CU, FR, ID, LB, OC, PD, PH, PR, SP, SW, TP, WS			
9574-0/17	MOBILE MATERIALS HANDLING EQUI	8/8/2012	8/31/2022	\$ 11,264,139
Department(s):	AV, FN, FR, ID, PD, PH, PR, SW, TP, WS			
9633-1/22-1	PHOTOGRAPHIC PROCESS/CCTV BROA	11/1/2017	10/31/2022	\$ 884,470
Department(s):	CH, CT, FR, IT, ME, PD, PH, PR, RE, SP, SW, WS			
9646-2/24-2	Time Clock Terminals	8/8/2021	8/7/2024	\$ 60,000
Department(s):	AV			
9711-0/23	PIPE & FITTINGS FOR WATER & WA	1/1/2014	12/31/2023	\$ 58,857,390
Department(s):	WS			

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
9733-1/23-1	LED SIGNS REPAIRS SERVICES	5/1/2018	4/30/2023	\$ 151,000
Department(s):	AV, SP			
9743-0/23-1	GROUNDS MAINT & PEST CONTROL -	1/1/2019	12/31/2023	\$ 75,715,072
Department(s):	AV, CH, CR, CU, FR, ID, LB, PD, PH, PR, SW, TP, WS			
9764-0/23	ATHLETIC TYPE SHOES - PREQUAL	10/1/2013	9/30/2023	\$ 780,000
Department(s):	AV, CR, FR, ID, PR, RE, SW, TP			
9796-1/24-1	OFFICE MACHINE REPAIR & MAINT	3/1/2019	2/29/2024	\$ 310,530
Department(s):	BU, CH, ID, JU, MP, PD, PR, SP, SW			
9797-1/24-1	PET SUPPLIES - PREQUALIFICATIO	6/13/2019	6/12/2024	\$ 1,778,095
Department(s):	AD, AV, CR, PD, PR			
AE12107	AGING SERVS CONSOLIDATED SOFTW	3/21/2019	12/31/2022	\$ 151,037
Department(s):	IT			
AR2472	CLOUD SOLUTION SALESFORCE	10/19/2020	9/15/2026	\$ 5,704,120
Department(s):	CT, IT			
BW-00651	Ground Transportation System M	4/4/2022	4/3/2023	\$ 162,376
Department(s):	SP			
BW0735-1/27	FORENSIC TOXICOLOGY SERVICES	10/26/2017	10/31/2022	\$ 2,542,777
Department(s):	PD			
BW-10003	COST ALLOCATION PLANS FOR DTPW	6/3/2019	12/30/2022	\$ 59,600
Department(s):	TP			
BW-10010	LEASE OF DIGITAL MICROFORM SCA	6/1/2019	5/31/2024	\$ 123,034
Department(s):	RE			
BW-10026	TRANSIT PERFORMANCE ANALYSIS S	2/13/2020	2/28/2023	\$ 1,700,000
Department(s):	TP			
BW-10066	GATEWAY TICKETING SYSTEMS LICE	7/17/2020	7/31/2025	\$ 206,122
Department(s):	PR			
BW-10067	ACQUISITION OF LOST AND FOUND	6/1/2020	5/31/2025	\$ 1
Department(s):	AV			
BW-10090	CONSULTANT SERVICES FOR MENTAL	8/22/2020	12/31/2022	\$ 250,000
Department(s):	CR			
BW-10100	HOTEL MANAGEMENT MIA	12/1/2020	11/30/2024	\$ 1,680,000
Department(s):	AV			
BW-10106	Skytrain APM Operation & M	1/28/2022	1/31/2027	\$ 111,491,200
Department(s):	AV			
BW-10114	SCADA PROCESS CONTROL SYSTEM	6/16/2021	6/15/2026	\$ 13,239,536
Department(s):	TP, WS			
BW-10121	DECONTAMINATION CLEANER FOR BU	9/1/2021	8/31/2026	\$ 114,750
Department(s):	FR			
BW-10124-1(5)	PATROL MANAGEMENT SYSTEM	3/1/2022	2/28/2023	\$ 166,500
Department(s):	PD			
BW-10125	EMERGENCY RESPONSE EQUIPMENT M	4/6/2021	4/30/2026	\$ 3,908,000
Department(s):	CR, FR			
BW-10126	Transit Planning and Data Tool	11/30/2021	11/29/2024	\$ 960,000
Department(s):	TP			
BW-10131	FLAGS AND ACCESSORIES	7/1/2022	6/30/2027	\$ 250,000
Department(s):	FR, ID, LB, PD, SP			
BW-10135	ANIMAL IDENTIFICATION MICROCHI	12/2/2021	12/1/2024	\$ 232,800
Department(s):	AD			
BW-10137	Toxicology Support Services	3/1/2022	2/28/2026	\$ 250,000
Department(s):	RE			
BW-10141	Conveyance Equipment Maint.	6/1/2021	11/30/2022	\$ 1,372,690
Department(s):	AV, CH, CR, CU, ID, LB, PD, PH, PR, PT, TP, WS			
BW-10144	CUSTOMIZED LAW ENFORCEMENT WEL	2/1/2022	1/31/2026	\$ 208,000
Department(s):	PD			
BW-10154	ECONOMIC DEVELOPMENT CONSULTIN	10/11/2021	10/31/2022	\$ 200,000
Department(s):	RE			
BW-10165-2(4)	Consulting Services	5/1/2022	7/31/2022	\$ 15,000
Department(s):	FR			

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
BW-10174	Cost Estimation Software Subsc	2/8/2022	2/7/2025	\$ 68,256
Department(s):	FR			
BW-10176	Operations Management System	3/10/2022	3/31/2023	\$ 50,000
Department(s):	FR			
BW-10191	Runway Closure Markers	6/1/2022	5/31/2025	\$ 155,000
Department(s):	AV			
BW-10192	Technology Sector Engagement	12/20/2021	6/30/2023	\$ 84,420
Department(s):	RE			
BW-10199	Innovation Training Program	12/21/2021	11/30/2023	\$ 250,000
Department(s):	IT			
BW-10205	Climate & Heat Health Action	12/29/2021	9/30/2022	\$ 250,000
Department(s):	RE			
BW-10214-1	2022 MIAHCS at Tropical Park	1/27/2022	6/30/2022	\$ 237,000
Department(s):	PR			
BW-10219	CAD Consulting Services	3/16/2022	3/31/2024	\$ 250,000
Department(s):	FR			
BW-10220	Executive Search & Recruitment	3/21/2022	3/31/2023	\$ 100,000
Department(s):	TP			
BW-10221	Golf Carts/Utility Veh. Leases	4/28/2022	9/30/2023	\$ 4,730,000
Department(s):	PR			
BW-10233	VIRTUAL QUEUING & RESERVATIONS	6/1/2022	12/31/2022	\$ 162,200
Department(s):	AV			
BW-10248	CCTV CAMERAS AND ASSOCIATED -	6/14/2022	6/24/2022	\$ 110,922
Department(s):	PD			
BW411-A	EMPHASYS SYMPRO INVESTMENT MAN	3/13/2021	3/31/2024	\$ 195,000
Department(s):	FN			
BW6636-0/23	DNA TESTING EQUIPMENT, SUPPLIE	9/1/2019	8/31/2024	\$ 3,463,503
Department(s):	PD			
BW7172-2/29-1	AUTOMATED FINGERPRINTING ID SY	10/1/2018	9/30/2023	\$ 1,150,294
Department(s):	CR, JU, PD			
BW733-2/25	DOCUMENTUM SOFTWARE LICENSE, S	9/15/2021	9/30/2026	\$ 5,049,520
Department(s):	IT			
BW7514-15/24-13	450 MHZ UHF RADIO SYSTEM UPGRA	12/15/2021	12/14/2022	\$ 3,038,000
Department(s):	FR, PD			
BW7944-0/23	OPEX FALCON RED 72 PROCESSORS	9/10/2018	4/20/2023	\$ 47,750
Department(s):	FN			
BW7961-3/11-7	TRAPEZE SOFTWARE SUPPORT & MAI	2/22/2022	2/21/2023	\$ 916,518
Department(s):	TP			
BW8207-2/12-3	GIS ENTERPRISE LICENSE AND MAI	11/1/2015	10/31/2023	\$ 5,159,338
Department(s):	IT			
BW8360-13/22-13	EMPHASYS PROFESSIONAL SERVICES	9/1/2021	8/31/2022	\$ 150,000
Department(s):	PH			
BW9162-2/25	FORENSIC ODONTOLOGY	12/1/2020	11/30/2023	\$ 296,615
Department(s):	ME			
BW9165-0/24	CONTINUING DISCLOSURE DISSEMIN	5/1/2019	4/30/2024	\$ 143,333
Department(s):	FN			
BW9403-3/19-3	LOCAL TELECOMMUNICATION SERVIC	11/16/2016	2/15/2023	\$ 69,364,941
Department(s):	IT			
BW9463-2/26-2	ELECTRONIC PATIENT CARE REPORT	2/1/2022	1/31/2027	\$ 1,600,000
Department(s):	FR			
BW9562-1/24-1	JANITORIAL SERVICES	8/1/2019	7/31/2024	\$ 15,411,010
Department(s):	ID, PD			
BW9744-0/22	CREDIT & RISK ASSESSMENT SERVI	1/7/2020	1/6/2023	\$ 150,000
Department(s):	WS			
BW9745-3/25-2	MOTOROLA MASTER AGREEMENT	7/1/2019	6/30/2022	\$ 3,441,778
Department(s):	IT			
BW9754-5/25-4	CLOUD-HOSTED COMMUNICATIONS SY	1/1/2022	12/31/2022	\$ 125,000
Department(s):	CL			

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Contract Number	Description	Effective Date	Expiration Date	Contract Amount
BW9775-1/23-1	FPL AGREEMENT TO LEASE DARK FI	10/1/2018	9/30/2023	\$ 371,370
Department(s):	IT			
BW-9794	PAGER LEASING AND SERVICES	4/29/2022	4/28/2027	\$ 119,300
Department(s):	CR, FR, IT, WS			
BW9808-0/22	SECURITY GUARD SERVICES FOR MD	9/8/2014	12/8/2022	\$ 45,922,035
Department(s):	TP			
BW9809-0/24	EBOY ART PROJECT	8/1/2014	1/1/2025	\$ 1
Department(s):	AV			
BW9834-0/21	2019 TOYOTA AVALON LEASE	2/27/2019	7/26/2022	\$ 10,200
Department(s):	ID			
BW-9868	MUNICIPAL CODIFICATION SERVICE	5/1/2021	4/30/2027	\$ 190,000
Department(s):	CL			
BW9890-0/23	CLEAR ONLINE INVESTIGATIVE SOF	10/19/2018	10/31/2023	\$ 663,845
Department(s):	PD			
BW9910-0/23	HISTORICAL EXHIBIT AT MIA	8/19/2020	8/31/2023	\$ 43,110
Department(s):	AV			
BW9918-0/22	FLAGS AND ACCESSORIES	7/1/2017	6/30/2022	\$ 201,292
Department(s):	AD, FR, ID, LB, PD, SP			
BW9951-0/23	AIRPORT SURFACE MANAGEMENT SYS	9/1/2018	8/31/2023	\$ 3,535,000
Department(s):	AV			
BW9975-0/22	2018 CADILLAC XTS LEASE SAO	4/16/2018	7/15/2022	\$ 10,581
Department(s):	ID			
BW9983-0/22	PLANTE MORAN 3RD PARTY ASSURAN	1/22/2019	10/21/2023	\$ 2,790,532
Department(s):	IT			
BW9985-0/22	LEASE OF 2018 LINCOLN CONTINEN	9/5/2018	9/4/2022	\$ 14,125
Department(s):	ID			
BW9990-0/22	TPA FOR FLEXIBLE SPENDING ACCO	10/2/2018	12/31/2022	\$ 127,420
Department(s):	ID			
BW9992-2/22-2	GROUP VIOLENCE INTERVENTION	5/1/2022	4/30/2023	\$ 96,000
Department(s):	JU			
BW9993-2/23-2	Group Violence Intervention	4/1/2022	3/31/2023	\$ 1,798,415
Department(s):	JU			
BW9995-0/22	2019 NX 300H COMMISSIONER HEYM	11/14/2018	11/13/2022	\$ 9,355
Department(s):	ID			
BW9996-0/23	EMCP MAINTENANCE CONTROL PROGR	12/28/2018	12/31/2023	\$ 33,930
Department(s):	ID			
CP-10249	ELECTRICAL CONTROL PANELS	6/22/2022	7/21/2022	\$ 42,652
Department(s):	IT			
D0003	FLORIDA STATEWIDE EMERGENCY AL	8/30/2021	6/30/2024	\$ 97,970
Department(s):	IT			
D-10112	Sec. Guard Serv. for SpTDs	6/1/2021	5/31/2026	\$ 25,620,325
Department(s):	PR			
D-10122	HEAD START PROGRAM SERVICES	8/1/2021	7/31/2022	\$ 66,425,613
Department(s):	CH			
D7289-0/24	ORACLE MASTER AGREEMENT	5/22/2019	5/31/2024	\$ 35,770,326
Department(s):	IT			
DIST-4 NORTH WALL	DIST-4 NORTH WALL	3/30/2022	7/31/2022	\$ 235,100
Department(s):	ID			
DOT-ITB-20-9034-GH	FDOT APL TRAFFIC EQUIPMENT	2/18/2021	11/3/2022	\$ 1,000,000
Department(s):	TP			
E-10048	EMERGENCY JANITORIAL ISD DOWNT	10/31/2019	7/31/2022	\$ 12,470,074
Department(s):	ID			
E-10072-1	COVID-19 EMERGENCY SUPPLIES/SE	3/4/2020	6/30/2022	\$ 258,547,098
Department(s):	AD, AV, BU, CH, CR, EL, FN, FR, ID, IT, LB, PD, PR, SW, TP			
E-10101	CONVEYANCE EQUIP. MAINT. & REP	9/1/2020	2/28/2023	\$ 1,594,943
Department(s):	ID			
E-10105	CARESTREAM DRX-REVOLUTION MOBI	9/22/2020	9/21/2025	\$ 77,555
Department(s):	CR			

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Contract Number	Description	Effective Date	Expiration Date	Contract Amount
E-10162	INSTRUMENT FOR LAB	7/1/2021	6/30/2023	\$ 237,401
Department(s):	PD			
E-10173	Forensic Engineering&Consult	9/1/2021	8/31/2024	\$ 800,000
Department(s):	PD			
E-10181	Homebound Vaccine Admin	12/7/2021	11/30/2022	\$ 250,000
Department(s):	FR			
E-10182	Health Vaccine administration	11/12/2021	11/11/2022	\$ 4,863,975
Department(s):	FR			
E-10183	SURFSIDE CONTENTS DECONTAMINAT	9/24/2021	11/30/2022	\$ 485,684
Department(s):	PD			
E-10186	Mobile Vaccine Deployment	12/7/2021	12/31/2022	\$ 1,406,000
Department(s):	FR			
E10200	Tray Make-Up Conveyors for TGK	10/28/2021	10/28/2022	\$ 80,996
Department(s):	CR			
E-10207	Emer. Refrig/Freezer Trailers	12/15/2021	12/3/2022	\$ 95,950
Department(s):	CR			
E-10211	PD Temporary Cooling-Emergency	1/4/2022	7/3/2022	\$ 40,000
Department(s):	PD			
E-10228	Maintenance- Firearms & Ranges	3/11/2022	3/10/2023	\$ 127,666
Department(s):	PD			
E-10230	Conveyance Equip. Maintenance	6/10/2022	6/9/2023	\$ 15,752,352
Department(s):	AV, SP, TP			
E-10232	Laundry Service	5/5/2022	11/4/2023	\$ 1,000,000
Department(s):	CR			
E-10235-1	Consultant Services-Consent	6/16/2022	11/30/2023	\$ 250,000
Department(s):	CR			
E-10243	Emer. Food and Supply Purchase	5/20/2022	12/31/2022	\$ 250,000
Department(s):	CR			
E-10247	Emer. Milk & Dairy Products	5/27/2022	6/30/2022	\$ 84,000
Department(s):	CR			
E9962-0/25	PURCHASE OF BODYSCANNERS	2/14/2018	2/13/2025	\$ 9,450
Department(s):	CR			
EC07-20	9-1-1 Equipment & Emergency No	7/1/2021	6/30/2022	\$ 62,400
Department(s):	IT			
EPPRFP-00175	LEASE & OPERATION OF A FOOD SE	8/17/2015	8/31/2025	\$ 1
Department(s):	ID			
EPPRFP-00286	PROPERTY LEASE FOR LAND AT NW	4/1/2017	3/31/2032	\$ 1
Department(s):	ID			
EPPRFP-00314-2(3)	EPPRFP-00314-2(3)	3/1/2022	2/28/2023	\$ 57,600
Department(s):	FN			
EPPRFP-00384-1(5)	REGUL PAWN &SECONDHAND MGMT SO	7/1/2020	6/30/2022	\$ 68,688
Department(s):	IT			
EPPRFP-00402-1(3)	CASE MANAGEMENT SYSTEM	4/12/2022	4/11/2024	\$ 68,853
Department(s):	IG			
EPPRFP-00470-1(2)	OSHA HEALTH & SAFETY TRAINING	3/1/2022	2/28/2023	\$ 100,000
Department(s):	PD, RE			
EPPRFP-00485-2(2)	LAW ENFORCEMENT SPECIALIZED TR	8/1/2021	7/31/2022	\$ -
Department(s):	PD			
EPPRFP-00559	HERBERT HOOVER MARINA OPERAT &	7/1/2018	6/30/2023	\$ 1
Department(s):	PR			
EPPRFP-00602-1(2)	RADAR-RAINFALL SERVICES	9/1/2020	8/31/2022	\$ 130,080
Department(s):	WS			
EPPRFP-00602-2(2)	RADAR-RAINFALL SERVICES	9/1/2022	8/31/2024	\$ 134,160
Department(s):	WS			
EPPRFP-00792-1(2)	OPERATION OF CONVENIENCE STORE	11/1/2020	10/31/2022	\$ 1
Department(s):				
EPPRFP-01103	COMMUNICATION LIFECYCLE MANAGE	11/1/2020	10/31/2025	\$ 980,000
Department(s):	IT			

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
EPPRFP-01232	INSURANCE CONSULTING SERVICES	3/1/2020	2/28/2025	\$ 250,000
Department(s):	AV			
EPP-RFP-01273	GOLF PRO SERVICES AT PALMETTO	2/7/2020	2/28/2025	\$ 1
Department(s):				
EPP-RFP-01274	GOLF PRO SERVICES AT COUNTRY C	2/20/2020	2/28/2025	\$ 1
Department(s):				
EPPRFP-01279	RENTAL ASSISTANCE DEMONSTRATIO	2/3/2020	2/28/2026	\$ 1,950,000
Department(s):	PH			
EPPRFP-01391	LAND PLANNING CONSULTANT SERVI	1/1/2021	12/31/2025	\$ 500,000
Department(s):	PR			
EPPRFP-01396	REAL ESTATE APPRAISAL SERVICES	4/15/2020	4/30/2024	\$ 520,000
Department(s):	AV			
EPPRFP-01398	REAL ESTATE APPRAISAL SERVICES	4/15/2020	4/30/2024	\$ 520,000
Department(s):	AV			
EPPRFP-01524	OFFICE SYSTEMS RECONFIGURATION	3/1/2021	2/28/2025	\$ 713,744
Department(s):	AT, CH, CL, CR, CU, EL, ID, RE, SP, SW, TP			
EPPRFP-01611	LIVSCAN BACKGROUND SOLUTION	9/2/2021	9/1/2026	\$ 64,900
Department(s):	HR			
EPPRFP-01613	PSYCHOLOGICAL TESTING AND EVAL	6/1/2021	5/31/2024	\$ 910,800
Department(s):	CR, FR, PD			
EPPRFP-01654	Temporary MEC Staffing Svcs	9/1/2021	8/31/2026	\$ 462,500
Department(s):	FR			
EPPRFP-01672	CONSULTANT FOR HUD SVCS	9/10/2021	9/30/2024	\$ 350,000
Department(s):	TP			
EPPRFP-01683	ACTUARIAL STUDIES AND RELATED	11/1/2021	10/31/2026	\$ 80,000
Department(s):	ID			
EPPRFP-01701	FINANCIAL ADVISORY SVCS - CFFP	9/1/2021	8/31/2026	\$ 106,000
Department(s):	PH			
EPPRFP-01741	Tennis at Continental Park	4/1/2022	3/31/2032	\$ -
Department(s):	PR			
EPPRFP-02165	Payroll Processing Services	6/1/2022	5/31/2027	\$ 500,000
Department(s):	EL			
EPP-RFP606-1(2)	TROPICAL PARK BATTING CAGES	11/1/2018	10/31/2023	\$ 1
Department(s):	PR			
EPPRFP613-6(6)	BALLOT ORDER TRACKING SYSTEM	5/14/2021	5/13/2023	\$ 456,000
Department(s):	IT			
EPP-RFP613-6(6)	BALLOT ORDER TRACKING SYSTEM	5/14/2021	5/13/2023	\$ 456,000
Department(s):	IT			
EPP-RFP701B-2(6)	WASD HYDRAULIC WATER & WASTEWA	7/1/2020	6/30/2022	\$ 722,726
Department(s):	WS			
EPP-RFP804B-1(1)	OPERATION OF MDFR CAFETERIA	1/1/2018	12/31/2023	\$ 1
Department(s):	FR			
EPP-RFP823-3(3)	GARBAGE COLLECTION ROUTING SOL	12/1/2021	11/30/2023	\$ 37,870
Department(s):	SW			
EPP-RFP840-3(3)	Electronic Bidding Solution	3/1/2022	2/28/2024	\$ 182,800
Department(s):	ID			
EPP-RFP850-2(2)	OPER.OF WATERSPORTS AT MATHESO	9/1/2020	8/31/2022	\$ 1
Department(s):	PR			
EPP-RFP875-1(1)	PUBLIC ART COLLECTION APPRAISA	4/1/2019	3/31/2024	\$ 200,000
Department(s):	CU			
EPPRFQ-00401	CONTAINERIZED CARGO CONSULTANT	3/26/2018	3/25/2023	\$ 676,528
Department(s):	SP			
EPPRFQ-01479	HEAD START MEDICAL & ORAL SERV	1/1/2021	12/31/2024	\$ 225,000
Department(s):	CH			
FB-00014-1(1)	DISHWASHING COMPOUNDS AND RELA	8/1/2019	7/31/2024	\$ 203,609
Department(s):	CR			
FB-00035-1	CRYOGENIC OXYGEN PLANT MAINTEN	10/1/2019	9/30/2024	\$ 2,635,000
Department(s):	WS			

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
FB-00048-1(1)	CONTINUOUS FRICTION MEASURING	10/1/2019	9/30/2024	\$ 41,407
Department(s):	AV			
FB-00053-1	VENDING MACHINE SERVICES	6/1/2019	5/31/2024	\$ 1
Department(s):	ID, PA, SP			
FB-00062-1(1)	BATHTUB REFINISHING (RESURFACI	8/1/2019	7/31/2024	\$ 250,000
Department(s):	PH			
FB-00293-2(2)	COUNTY FACILITIES RECYCLING PR	8/1/2021	7/31/2023	\$ 1,115,333
Department(s):	AV, CH, CL, CR, CU, FR, ID, LB, PD, PR, SP, SW, TP, WS			
FB-00325	ANIMAL FOOD	3/20/2017	9/30/2022	\$ 2,242,975
Department(s):	AD, AV, CR, FR, PD, PR			
FB-00361	CONTRACT EMPLOYEE SERVICES	7/1/2017	12/31/2022	\$ 83,609,019
Department(s):	AD, AV, BU, CH, CR, CT, CU, EL, FN, FR, HR, ID, IT, LB, ME, MM, MP, OC, PD, PH, PR, RE, SP, SW, TP, WS			
FB-00367	KITCHEN PAPER & PLASTIC DISPOS	1/1/2017	6/30/2022	\$ 3,340,549
Department(s):	CH, CR, ID, PD, PH, PR, SW, TP, WS			
FB-00399	PURCHASE OF OEM AND OE PARTS A	3/1/2018	2/28/2023	\$ 46,303,483
Department(s):	AV, FR, ID, PD, PR, SP, SW, TP, WS			
FB-00403	CHILLERS & HVAC EQUIPMENT MAIN	5/1/2017	4/30/2023	\$ 1,537,000
Department(s):	WS			
FB-00411-1	VEHICLE TRACKING DEVICES AND S	12/1/2021	11/30/2024	\$ 1,974,006
Department(s):	AD, AV, CH, CR, FR, ID, PR, RE, SW, TP, WS			
FB-00418	GENERATOR, MAINT, REPAIR AND P	5/1/2017	7/31/2022	\$ 35,373,258
Department(s):	AV, CH, CR, CU, FR, ID, PH, PR, SP, SW, TP, WS			
FB-00432	COURIER SERVICES (PICK-UP AND	2/1/2017	7/31/2022	\$ 399,112
Department(s):	AD, CT, LB, PD, PR, RE, TT, WS			
FB-00446-1(1)	Towing Services	4/1/2022	3/31/2027	\$ 6,107,000
Department(s):	AV, FR, ID, PD, PR, TP, WS			
FB-00449	FLUOROSILICIC ACID	8/1/2017	10/31/2022	\$ 2,660,000
Department(s):	WS			
FB-00451	CANNED/BOTTLED BEVERAGES &BOXE	4/1/2017	8/31/2022	\$ 328,614
Department(s):	CH, CR, PR, SP			
FB-00454	VEHICLE WASH DETERGENTS & WASH	2/1/2018	1/31/2023	\$ 1,647,897
Department(s):	AV, SW, TP			
FB-00475	REAL TIME OPEN & CLOSED CAPTIO	9/1/2017	8/31/2022	\$ 104,043
Department(s):	CT			
FB-00486	BUS AND TRAIN OPERATOR UNIFORM	1/1/2018	12/31/2022	\$ 2,286,021
Department(s):	AV, TP			
FB-00487	INMATE UNIFORMS	11/1/2017	10/31/2022	\$ 2,130,955
Department(s):	CR, JU			
FB-00502	ATM MACHINES/INSTALL & OPERATE	9/1/2017	8/31/2022	\$ 1
Department(s):	ID, PR, SP, WS			
FB-00505	ANIMAL FOOD FOR ZOOMIAMI	11/1/2017	10/31/2022	\$ 3,322,198
Department(s):	PR			
FB-00509	TRASH COMPACTORS	12/5/2017	12/31/2022	\$ 247,740
Department(s):	AV, FR			
FB-00512	TRAFFIC CONTROL EQUIPMENT, ACC	3/1/2018	2/28/2023	\$ 1,826,741
Department(s):	ID, PD, PR, RE, SP, SW, TP, WS			
FB-00533	BUSINESS CARD PRINTING SERVICE	7/1/2017	6/30/2022	\$ 210,398
Department(s):	AD, AU, AV, CL, CR, CT, CU, EL, FN, FR, HR, ID, IT, JU, LB, ME, PD, PH, PR, RE, SP, SW, TP, WS			
FB-00535	SPOIL ISLAND MAINTENANCE SERVI	4/1/2018	3/31/2023	\$ 124,426
Department(s):	RE			
FB-00543	LIVSCAN BACKGROUND SCREENING	7/1/2017	6/30/2022	\$ 401,667
Department(s):	CH, PR			
FB-00556-2(2)	LAKE FOUNTAIN MAINTENANCE SERV	6/30/2021	9/30/2022	\$ 20,000
Department(s):	PR			
FB-00583-3(5)	SERVICES VARIOUS SPECIALIZED F	7/1/2021	6/30/2022	\$ 150,000
Department(s):	FR			
FB-00588	CESSNA & TELEDYNE OEM PARTS/RE	3/1/2018	2/28/2023	\$ 158,702

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	PD			
FB-00591	INMATE PROPERTY STORAGE CONTAI	9/1/2017	8/31/2022	\$ 29,043
Department(s):	CR			
FB-00592	DEIONIZED WATER SYSTEMS AND SE	11/1/2017	10/31/2022	\$ 141,015
Department(s):	ME, RE, WS			
FB-00594	SODIUM HYPOCHLORITE AND CONTAI	7/1/2018	6/30/2023	\$ 505,158
Department(s):	PR			
FB-00597	AUTOMOTIVE WINDOW TINTING SERV	11/1/2017	10/31/2023	\$ 353,245
Department(s):	AV, CR, FR, IT, PD, RE, TP, WS			
FB-00603	MAILING SERVICES	2/1/2018	1/31/2023	\$ 584,235
Department(s):	AV, CL, FN, ID, LB, WS			
FB-00610	AUTOMOTIVE A/C MAINT.,REPAIR,P	11/1/2017	10/31/2022	\$ 422,812
Department(s):	AV, ID			
FB-00622	LABORATORY TESTING AND SAMPLIN	4/1/2018	3/31/2023	\$ 2,973,000
Department(s):	WS			
FB-00625-3(3)	LEGAL RESEARCH SERVICES FOR IN	11/1/2021	10/31/2022	\$ 115,500
Department(s):	CR			
FB-00628	LANDFILL GAS MANAGEMENT SYSTEM	3/1/2019	2/29/2024	\$ 1,719,040
Department(s):	SW			
FB-00629	AIR EMISSION TESTING	2/1/2019	1/31/2024	\$ 357,414
Department(s):	WS			
FB-00631	ENGINE OIL,LUBRICANT FLUIDS &	7/1/2018	6/30/2023	\$ 721,940
Department(s):	ID, TP			
FB-00634	JANITORIAL SUPPLIES AND RELATE	10/1/2018	9/30/2023	\$ 8,791,120
Department(s):	AD, AV, CH, CR, CU, FR, ID, LB, PD, PH, PR, SP, SW, TP, WS			
FB-00640-2(5)	SODIUM HYPOCHLORITE AND STORAG	11/1/2021	10/31/2022	\$ 7,920,000
Department(s):	WS			
FB-00642	BALLOT ON DEMAND PRINTER RENTA	7/1/2018	6/30/2022	\$ 2,253,527
Department(s):	EL			
FB-00645	ACCESSIBILITY PRODUCTS CONTRAC	7/1/2018	6/30/2023	\$ 7,901
Department(s):	EL			
FB-00648	METER BOX, VAULTS, VALVE COVER	6/1/2019	5/31/2024	\$ 3,266,000
Department(s):	WS			
FB-00654	FIREFIGHTER PROTECTIVE UNIFORM	8/1/2018	7/31/2023	\$ 1,780,953
Department(s):	FR			
FB-00664	CLEANING AND REPAIR OF BUNKER	8/1/2018	7/31/2023	\$ 1,491,868
Department(s):	FR			
FB-00673	RETRO-NONRETROREFLECTIVE SIGN	8/1/2018	7/31/2023	\$ 356,172
Department(s):	AV, SP, TP			
FB-00678	LAB GASES FOR MEDICAL EXAMINER	11/1/2017	10/31/2022	\$ 62,152
Department(s):	ME			
FB-00680	ACCESS CONTROL POINT BARRIER S	5/1/2018	4/30/2023	\$ 2,721,968
Department(s):	AV			
FB-00685	POLO SHIRTS	6/1/2018	5/31/2023	\$ 1,484,345
Department(s):	AD, AV, CH, CL, CR, CT, CU, EL, HR, ID, IG, IT, JU, LB, ME, PD, PH, PR, RE, SP, SW, TP, WS			
FB-00701	MICROBIOLOGY SPECIALIZED LAB T	6/1/2018	5/31/2023	\$ 418,266
Department(s):	RE, WS			
FB-00706	LIFT STATIONS MAINTENANCE SERV	4/1/2019	3/31/2024	\$ 1,509,506
Department(s):	CH, CR, ID, PH, PR, SP, SW			
FB-00715	SODIUM PERMANGANATE AND STORAG	6/1/2018	5/31/2023	\$ 2,376,000
Department(s):	WS			
FB-00716	LIQUID FERRIC SULFATE AND STOR	8/1/2018	7/31/2023	\$ 22,818,000
Department(s):	WS			
FB-00718	NUTS,BOLTS & CONNECTORS W/INVE	7/1/2018	6/30/2023	\$ 262,963
Department(s):	AV, TP			
FB-00730	UPHOLSTERY AND REFURBISHING SV	5/1/2018	4/30/2023	\$ 271,278
Department(s):	TP			

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Contract Number	Description	Effective Date	Expiration Date	Contract Amount
FB-00739	LIQUID CARBON DIOXIDE AND STOR	1/1/2019	12/31/2023	\$ 191,652
Department(s):	PR			
FB-00744	RUNWAY RUBBER REMOVAL	5/1/2018	4/30/2023	\$ 640,000
Department(s):	AV			
FB-00773	DISPOSABLE INSERTS	6/18/2018	4/30/2023	\$ 534,144
Department(s):	CR			
FB-00779	WASTE TRANSFER TRAILERS	8/1/2018	7/31/2023	\$ 5,406,000
Department(s):	SW			
FB-00786	TIRE REMOVAL AND DISPOSAL SERV	5/1/2018	4/30/2023	\$ 467,669
Department(s):	AV, FR, ID, PR, SP, TP, WS			
FB-00794	SUMMER FOOD SERVICE PROGRAM	5/1/2018	4/30/2023	\$ 4,489,358
Department(s):	CH			
FB-00795	RAIL CAR VEHICLE LIFT SYSTEM	7/1/2019	6/30/2022	\$ 3,575,970
Department(s):	TP			
FB-00802	UNIFORMS FOR PHCD	12/1/2018	11/30/2023	\$ 204,000
Department(s):	PH			
FB-00824-1(3)	INFORMATION SECURITY AWARENESS	11/1/2021	10/31/2022	\$ 57,865
Department(s):	IT			
FB-00828	BATTERIES	7/1/2018	6/30/2024	\$ 366,626
Department(s):	AV, CR, FR, ID, PD, PR, SP, SW, TP, WS			
FB-00831	TESTING & CERTIFICATION SVCS	6/1/2018	5/31/2024	\$ 322,842
Department(s):	RE, TP			
FB-00836	LIQUID WASTE HANDLING SERVICES	4/1/2019	3/31/2024	\$ 616,095
Department(s):	AV, CH, CR, FR, ID, PR, SW			
FB-00836(4)	LIQUID WASTE HANDLING SERVICES	2/21/2019	2/29/2024	\$ 796,214
Department(s):	CH, PH			
FB-00856	ELECTRONIC WASTE RECYCLING	3/1/2019	2/29/2024	\$ 230,038
Department(s):	SW			
FB-00865	LIQUID CARBON DIOXIDE	7/1/2019	6/30/2024	\$ 7,454,000
Department(s):	WS			
FB-00886	BUS, RAIL AND MOVER CAR WASH C	1/1/2019	12/31/2023	\$ 411,488
Department(s):	TP			
FB-00895	MEDICAL SUPPLIES & RELATED ITE	9/1/2019	8/31/2024	\$ 2,264,821
Department(s):	CH, FR, ME, PD, PH, PR, TP			
FB-00896	DRY CLEANING AND LAUNDRY SERVI	7/1/2018	6/30/2023	\$ 210,255
Department(s):	AD, CR, ID, OC, PD, RE, SP			
FB-00901	TRAFFIC CONTROL EQUIPMENTS	4/1/2019	3/31/2024	\$ 14,229,477
Department(s):	AV, PR, SP, SW, TP			
FB-00937	TAPELESS PRODUCTION SOLUTION M	12/1/2018	11/30/2024	\$ 106,033
Department(s):	CT			
FB-00951	SYSTEM FURNITURE SERVICES	10/1/2019	9/30/2024	\$ 1,000,000
Department(s):	AV			
FB-00968	NFPA 1925 TYPE III VESSELS FOR	3/1/2019	2/28/2023	\$ 1,682,805
Department(s):	FR			
FB-00970	BRIDGE CRANE AND HOISE MAINT/P	8/1/2019	7/31/2024	\$ 3,176,305
Department(s):	AV, FR, ID, TP, WS			
FB-00980	RENTAL OF PORTABLE CHEMICAL TO	3/1/2019	2/29/2024	\$ 2,517,043
Department(s):	AD, AV, CR, FR, PD, PH, PR, RE, SP, SW, TP, WS			
FB-00993	TELEDYNE CONTINENTAL ENGINES N	4/1/2019	3/31/2024	\$ 291,472
Department(s):	PD			
FB-01029	LONG DISTANCE TELEPHONE SERVIC	4/1/2019	3/31/2024	\$ 435,272
Department(s):	AV, FR, IT			
FB-01056	CHEM & BIOLOGICAL TESTING & SA	5/1/2019	4/30/2024	\$ 3,377,983
Department(s):	AV, RE, SW, TP, WS			
FB-01062	PURCHASE AND REPAIR OF CABLES	4/1/2019	3/31/2024	\$ 743,820
Department(s):	AV			
FB-01081	DISPOSABLE PAPER TRAYS WITH LI	10/1/2019	9/30/2024	\$ 3,554,912
Department(s):	CR			

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
FB-01090	AERIAL SPRAYING SERVICE	7/1/2019	6/30/2024	\$ 1,660,000
Department(s):	SW			
FB-01098	BUS PASSENGER BENCH PROGRAM	3/1/2020	2/28/2023	\$ 1
Department(s):	TP			
FB-01099	TRASH CHUTE INSP. CLEANING MAI	6/1/2019	5/31/2024	\$ 892,143
Department(s):	PH			
FB-01104	FLIGHT APPAREL	7/1/2019	6/30/2024	\$ 433,630
Department(s):	FR, PD			
FB-01109	COURT REPORTING SERVICES	5/13/2019	5/31/2024	\$ 366,311
Department(s):	CL, FR, ID, PD, RE			
FB-01114	BACKBOARD AND MISC MEDICAL EQU	9/1/2019	8/31/2024	\$ 268,151
Department(s):	FR			
FB-01115	INCONTINENCE SUPPLIES, PERSONA	1/1/2020	12/31/2024	\$ 427,748
Department(s):	CH, PH			
FB-01118	LOADING BRIDGE TIRE SERVICES	4/1/2019	3/31/2024	\$ 461,180
Department(s):	AV			
FB-01119	CHECK GUARANTEE SERVICES	5/1/2019	4/30/2024	\$ 123,578
Department(s):	SW			
FB-01123	PARTS & SERVICES FOR FLIGHT IN	10/1/2019	9/30/2024	\$ 886,371
Department(s):	FR, PD			
FB-01126	AIRBOAT AND INFLATABLE BOATS	4/1/2019	3/31/2024	\$ 25
Department(s):	PD			
FB-01130	SPEEDOMETER & SPEED MEASURING	6/1/2019	5/31/2024	\$ 403,279
Department(s):	AV, PD			
FB-01139	EMBROIDERED PATCHES	9/19/2019	9/30/2024	\$ 618,048
Department(s):	CR, IG, PD, PR, SP			
FB-01140	TIRE PURCHASES AND RELATED SER	8/1/2019	7/31/2024	\$ 22,136,857
Department(s):	AV, FR, ID, PR, TP, WS			
FB-01144	VIDEO INSPECTION SERVICES FOR	7/1/2019	6/30/2025	\$ 883,034
Department(s):	SW, WS			
FB-01159	LIQUID CHLORINE	9/1/2019	8/31/2024	\$ 7,397,400
Department(s):	WS			
FB-01161	PURCHASE/REPAIR RADIATORS, AIR	6/1/2019	5/31/2024	\$ 389,400
Department(s):	AV, FR, ID, PR, TP, WS			
FB-01170	LOST AND FOUND SERVICES MIA	4/1/2019	3/31/2024	\$ 20,176
Department(s):	AV			
FB-01176	LIBRARY CARDS WITH KEY TAGS	7/1/2019	6/30/2024	\$ 59,709
Department(s):	LB			
FB-01180	HAZARDOUS & NON HAZARDOUS WAST	6/1/2020	5/31/2025	\$ 3,986,122
Department(s):	AV, CR, FR, ID, ME, PD, PR, RE, SP, SW, TP, WS			
FB-01182	COMMERCIAL RECORDS MANAGEMENT	2/1/2020	1/31/2025	\$ 571,810
Department(s):	AV, IT, ME, PD, PH, RE, SP			
FB-01197	MATTRESSES, LINENS & REFURBISH	5/1/2020	4/30/2025	\$ 1,017,016
Department(s):	CH, CR, FR			
FB-01212	WARRANTY CLAIM SERVICES	9/1/2019	8/31/2024	\$ 103,431
Department(s):	ID			
FB-01216	SCRAP METAL RECYCLING SERVICES	10/1/2019	9/30/2024	\$ 1
Department(s):	FR, ID, PR, SP, SW, TP			
FB-01219	MEDICAL, INDUSTRIAL GASES & REL	5/1/2020	4/30/2025	\$ 1,267,890
Department(s):	AD, AV, CR, FR, ID, ME, PD, PR, RE, SP, SW, TP, WS			
FB-01219-S1	MEDICAL, INDUSTRIAL GASES & RE	7/24/2020	4/30/2025	\$ 895,167
Department(s):	WS			
FB-01226	PRINTING MULTI PART CARBONLESS	2/1/2020	1/31/2025	\$ 1,436,421
Department(s):	CL, CR, FN, ID, PD, PR, TP			
FB-01230	ARMORED CAR SERVICES	9/1/2020	8/31/2025	\$ 1,926,085
Department(s):	AD, AV, CL, CR, CU, FN, FR, ID, LB, PD, PR, RE, SP, SW, WS			
FB-01255	DISPOSABLE FIBER TRAYS	8/1/2019	11/30/2022	\$ 609,735

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	CR			
FB-01256	FIRE ALARM SERVICES & FIRE DEC	9/16/2019	9/30/2024	\$ 4,934,254
Department(s):	AD, AV, CH, CR, CU, FR, ID, LB, PD, PH, PR, SP, SW, TP, WS			
FB-01257	SIGN LANGUAGE INTERPRETATION &	9/1/2020	8/31/2025	\$ 526,080
Department(s):	AV, BU, CH, CL, CR, FR, HR, ID, JU, PH, PR, SW			
FB-01263	LIFTING SLINGS AND ROPE	3/1/2020	3/31/2025	\$ 211,869
Department(s):	WS			
FB-01266	LAUNDROMAT SERVICES	3/2/2020	3/31/2025	\$ 2
Department(s):	PH, PR			
FB-01285	BULK INDUSTRIAL CRUDE SOLAR SA	3/1/2020	2/28/2025	\$ 3,770,000
Department(s):	WS			
FB-01293	VEHICLE RENTAL SERVICE	4/1/2020	3/31/2025	\$ 24,968,298
Department(s):	CH, CL, CR, EL, FN, FR, ID, IT, PD, PH, PR, RE, SP, SW, TP, WS			
FB-01298	GOLF BALL RETRIEVAL SERVICES	1/20/2020	1/31/2024	\$ 1
Department(s):				
FB-01304	ULTRASONIC RAIL TESTING SERVIC	8/1/2020	7/31/2025	\$ 194,868
Department(s):	TP			
FB-01316	TRANSIT BUS PARTS AND SERVICES	7/1/2020	6/30/2025	\$ 77,061,264
Department(s):	TP			
FB-01326	FANAPART FORMS	3/1/2020	2/28/2025	\$ 451,774
Department(s):	CL			
FB-01332	AQUATIC WEED HARVESTER BOATS	9/1/2020	8/31/2025	\$ 999,560
Department(s):	TP			
FB-01356	TRANSIT BUSES, 40' CNG	6/1/2020	5/31/2025	\$ 33,747,670
Department(s):	TP			
FB-01357	WHITE FLYER CLAY TARGETS	8/10/2020	8/31/2023	\$ 818,507
Department(s):	PR			
FB-01358	PROTECTION COVERING/HURRICAN S	12/1/2020	11/30/2025	\$ 2,462,000
Department(s):	AV, CH, ID, LB, PH, SP			
FB-01363	BAKERY PRODUCTS	3/1/2020	2/28/2025	\$ 1,400,963
Department(s):	CH, CR			
FB-01370	CANAL MAINTENANCE SERVICES	10/23/2020	10/31/2023	\$ 1,522,670
Department(s):	AV			
FB-01373	Election Ballots	3/1/2022	2/28/2025	\$ 726,000
Department(s):	ID			
FB-01376	HELICOPTER PARTS AND RELATED S	8/1/2020	7/31/2023	\$ 5,310,177
Department(s):	FR, PD			
FB-01378	COLLECTION, RESALE & DISPOSAL	11/6/2019	11/5/2022	\$ 1
Department(s):	LB			
FB-01380	OPA-LOCKA AIRPORT CONTROL TOWE	11/1/2019	10/31/2024	\$ 160,000
Department(s):	AV			
FB-01402	SPECIALIZED REPAIR SVC & ONSIT	12/1/2020	11/30/2024	\$ 862,614
Department(s):	AV, ID, TP, WS			
FB-01426	CUSTOMER SERVICE FEEDBACK	4/1/2020	3/31/2023	\$ 93,000
Department(s):	AV			
FB-01430	CLEANING BLOOD BORNE PATHOGENS	5/1/2021	4/30/2026	\$ 1,495,915
Department(s):	CR, JU, PD, PH, PR, TP, WS			
FB-01441	Smartcards	5/1/2021	4/30/2026	\$ 4,084,800
Department(s):	TP			
FB-01449	LEASE OF FOUR COLOR PRESS,MAIN	2/1/2020	1/31/2025	\$ 171,926
Department(s):	LB			
FB-01462	AQUEOUS AMMONIA	7/1/2020	6/30/2025	\$ 2,670,300
Department(s):	WS			
FB-01472	AIRLINK MODEMS	3/1/2020	2/28/2023	\$ 139,897
Department(s):	FR			
FB-01475	LAKE MAINTENANCE AND FOUNTAIN	2/1/2021	1/31/2024	\$ 671,886
Department(s):	PR			

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
FB-01485	BMS MAINTENANCE SERVICES AT TG	4/1/2020	3/31/2023	\$ 249,001
Department(s):	CR			
FB-01489	Cremation and Interment Servs	4/1/2021	3/31/2025	\$ 796,900
Department(s):	ME			
FB-01512	OKI BALLOT PRINTERS	1/30/2020	1/31/2023	\$ 447,946
Department(s):	EL			
FB-01513	HAZARDOUS AND NON-HAZARDOUS WA	11/1/2020	10/31/2025	\$ 3,423,426
Department(s):	AV, CR, FR, ID, IT, ME, PD, PR, RE, SP, SW, TP, WS			
FB-01517	Tire Leasing	10/26/2021	10/31/2026	\$ 12,945,958
Department(s):	TP			
FB-01523.	LIQUID HYDROGEN PEROXIDE SOLUT	5/1/2021	4/30/2026	\$ 7,992,000
Department(s):	WS			
FB-01525	MICROSOFT SOFTWARE LICENSING S	5/18/2020	5/31/2023	\$ 23,209,345
Department(s):	IT			
FB-01530	GLASS BEADS TYPE I AND III	6/1/2021	5/31/2026	\$ 270,000
Department(s):	AV			
FB-01549	Bus Cleaning & Disinf. Svcs	1/1/2022	12/31/2026	\$ 24,087,000
Department(s):	TP			
FB-01556	HVAC Chillers, Equipment	10/1/2021	9/30/2027	\$ 8,245,000
Department(s):	AV			
FB-01558	PORTABLE STAGE	9/2/2020	9/1/2022	\$ 27,464
Department(s):	FR			
FB-01560	ONSITE INTERPRETATION SERVICES	2/1/2021	1/31/2026	\$ 41,076
Department(s):	CR, CT, PD, RE			
FB-01562	Frozen Fruit Juices	9/1/2021	8/31/2026	\$ 595,500
Department(s):	CR			
FB-01564	ENGRAVED BADGES INSIGNIAS	3/1/2021	2/28/2023	\$ 1,000,000
Department(s):	AV, CR, FR, HR, ID, PD, PR, SP, SW			
FB-01573	OEM PARTS AND REPAIRS FOR BMW	6/1/2020	6/30/2025	\$ 200,000
Department(s):	ID			
FB-01574	MOBILE X-RAY SOLUTION	9/22/2020	9/21/2025	\$ 150,790
Department(s):	ME			
FB-01575	TRANSIT STATION CONCESSIONS	10/19/2021	10/18/2024	\$ -
Department(s):	TP			
FB-01580	BMS MAINTENANCE AT CHILDREN'S	2/1/2021	1/31/2026	\$ 619,845
Department(s):	ID			
FB-01598	AUTO TAG RENEWAL NOTICE AND PA	8/1/2021	7/31/2026	\$ 778,500
Department(s):	FN			
FB-01602	Mobile Car Wash Services	7/1/2021	6/30/2026	\$ 447,595
Department(s):	AV, CL, CR, EL, FR, ID, JU, LB, PD, RE, SP, SW, TP, WS			
FB-01603	MATTRESSES, BOXSPRINGS, BED FR	8/1/2020	7/31/2025	\$ 200,323
Department(s):	CH, FR			
FB-01604	Screen Print Apparel	6/1/2021	5/31/2024	\$ 974,493
Department(s):	CH, CT, PD, PH, PR, RE, SP, SW, TP, WS			
FB-01606	WATER AND WASTE WATER TREATMEN	10/1/2021	9/30/2026	\$ 576,273
Department(s):	AV, PR			
FB-01607	Automotive Glass & Window Regu	11/1/2021	10/31/2026	\$ 694,516
Department(s):	AV, FR, ID, PR, SW, WS			
FB-01619	BOTTLELESS WATER FILTRATION UN	11/1/2020	10/31/2022	\$ 227,426
Department(s):	AV, BU, CC, CL, ID, JU, LB, PD, PR, RE, SW, TP			
FB-01620	Golf Carts & Utility Vehicles	5/1/2021	4/30/2026	\$ 763,300
Department(s):	CU, ID, PH, SP, TP			
FB-01626	PRINTING EQUIPMENT REPAIR & SU	7/1/2020	6/30/2023	\$ 202,606
Department(s):	ID			
FB-01639	CHILLERS AND WATER TREATMENT S	10/1/2021	9/30/2027	\$ 12,145,122
Department(s):	CR, CU, FR, ID, LB, PD, PR, SP, TP			
FB-01642	NATURAL GAS CONSULTING SERVICE	6/1/2021	5/31/2024	\$ 207,000
Department(s):	SW			

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
FB-01645P	Rail Parts and Services Pool	11/1/2021	10/31/2026	\$ 113,621,000
Department(s):	SP, TP			
FB-01649	TRAFFIC CONES	3/1/2021	2/29/2024	\$ 479,568
Department(s):	AV, PD, PR, SP, TP, WS			
FB-01666	BUY AMERICA AUDIT AND BUS INSP	10/22/2020	10/31/2024	\$ 267,010
Department(s):	TP			
FB-01676	Odor Control Chemicals & Equ.	6/1/2021	5/31/2024	\$ 1,605,993
Department(s):	SW, WS			
FB-01691	Wiping Cloths and Fiber Wipers	11/1/2021	10/31/2026	\$ 16,205
Department(s):	PH			
FB-01691-S2	WIPING CLOTHS (RAGS) AND FIBER	11/1/2021	10/31/2026	\$ 469,289
Department(s):	ID, PR, SP, SW, TP, WS			
FB-01716	Alcohol and Drug Screen Produc	2/1/2022	1/31/2027	\$ 482,060
Department(s):	CH			
FB-01719	LIFEGUARD TOWER	1/25/2021	1/24/2024	\$ 977,500
Department(s):	FR			
FB-01720	Media Monitoring Services	9/23/2021	9/22/2026	\$ 51,294
Department(s):	AV			
FB-01724	Interior Foliage Maintenance	6/1/2021	5/31/2026	\$ 391,531
Department(s):	AV			
FB-01728	Printed Case File Folders	5/1/2021	4/30/2024	\$ 260,552
Department(s):	CL			
FB-01730	Safety Shoes and Boots	3/28/2022	3/31/2027	\$ 9,213,717
Department(s):	AD, AV, CH, CR, CT, CU, FN, FR, ID, IT, LB, ME, PD, PH, PR, RE, SP, SW, TP, WS			
FB-01753	Bailiff Uniforms	9/1/2021	8/31/2026	\$ 144,650
Department(s):	OC			
FB-01761	LOCATION OF UNDERGROUND UTILIT	3/1/2022	2/28/2027	\$ 2,879,280
Department(s):	TP			
FB-01766	Fusees/Flares (Traffic & Marin	10/1/2021	9/30/2026	\$ 366,979
Department(s):	FR, PD			
FB-01772	Quicklime	8/1/2021	7/31/2026	\$ 68,857,200
Department(s):	WS			
FB-01793	Fuel Service Station -Contract	8/1/2021	7/31/2026	\$ 4,288,000
Department(s):	AV, CR, FR, ID, PR, SP, TP, WS			
FB-01793P	Fuel Service Station - Pool	8/1/2021	7/31/2026	\$ 6,807,088
Department(s):	AV, CR, FR, ID, PR, SP, TP, WS			
FB-01800	ADOBE SOFTWARE LICENSES AND MA	6/16/2021	6/30/2024	\$ 3,000,000
Department(s):	IT			
FB-01821	Mechanical and Vacuum Street S	1/1/2022	12/31/2026	\$ 587,049
Department(s):	SW			
FB-01840	STRUCTURAL FIREFIGHTER PERSONA	8/19/2021	8/31/2026	\$ 12,740,722
Department(s):	FR			
FB-01894	OPERATIONS AND MAINTENANCE OF	5/1/2022	4/30/2027	\$ 2,752,729
Department(s):	SW			
FB-01896	RETAIL INVENTORY SERVICES	8/1/2021	7/31/2026	\$ 200,000
Department(s):	PR			
FB-01915	Courier Services	3/1/2022	2/28/2027	\$ 257,783
Department(s):	AD, CT, LB, PD, RE, WS			
FB-01924	Real Time Open and Closed Capt	9/1/2022	8/31/2027	\$ 235,000
Department(s):	CT			
FB-01986	Backup Weather System for Miam	4/1/2022	3/31/2028	\$ 71,395
Department(s):	AV			
FB-01989	Food Bag Casings and Clips	11/1/2021	10/31/2026	\$ 452,540
Department(s):	CR			
FB-02008	Frozen Kosher Meals	2/1/2022	1/31/2027	\$ 5,639,550
Department(s):	CR			
FB-02045	Public Housing Answering Svc	4/1/2022	3/31/2027	\$ 150,000

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	PH			
FB-02049	Dead Marine Life Clean-up	9/22/2021	9/21/2024	\$ 151,920
Department(s):	RE			
FB-02055	Shrink-Wrapping Machine	12/1/2021	11/30/2022	\$ 472,785
Department(s):	CR			
FB-02083	Golf Course Netting	1/1/2022	6/30/2022	\$ 262,470
Department(s):	PR			
FB-02088	Body Bags/Evidence Bags	6/1/2022	5/31/2027	\$ 118,250
Department(s):	JU, ME			
FB-02108	Temporary Employee Services	11/1/2021	10/31/2022	\$ 244,640
Department(s):	BU, FR			
FB-02110	Livescan Background Screening	7/1/2022	6/30/2027	\$ 403,000
Department(s):	CH, PR			
FB-02113	Healthcare Staffing Services	4/16/2022	4/15/2027	\$ 14,301,341
Department(s):	CH, PH			
FB-02213	Biohazardous Waste Services	5/26/2022	5/31/2025	\$ 919,907
Department(s):	AD, CH, CR, FR, ID, ME, PD, SW			
FI-R-0251-18	MULTI-FUNCTION COPIER DEVICES	12/30/2019	9/30/2023	\$ 494,285
Department(s):	IT			
GRP0000015	LIBRARY SELF-CHECKOUT SYSTEM	5/1/2021	4/30/2023	\$ 295,400
Department(s):	LB			
GRP0000017	Private Attorney Services	3/18/2021	3/31/2024	\$ 1,200,000
Department(s):	PH			
GRP0000055	EMERGENCY SUPPORT SURFSIDE	7/1/2021	6/30/2022	\$ 32,000
Department(s):	FR			
GRP0000058	EMERGENCY SUPPORT SURFSIDE	7/9/2021	7/8/2022	\$ 55,000
Department(s):	FR			
GRP0000067	Microsoft EA Renewal	5/1/2021	4/30/2023	\$ 319,422
Department(s):	OC			
GRP0000133	Microsoft EA Renewal	5/1/2022	4/30/2025	\$ 1,361,118
Department(s):	OC			
GRP0000136	Microflex Microphones	4/26/2022	4/26/2023	\$ 75,000
Department(s):	OC			
GRP0000141	Copier Purchases	6/7/2022	9/30/2022	\$ 69,518
Department(s):	OC			
GS-07F-0207M	BOMB SUITS/SWAT ROBOT	1/4/2018	8/27/2022	\$ 116,858
Department(s):	PD			
GS-07F-0538M-2	LAW ENFORCEMENT AND SECURITY E	5/11/2018	9/22/2022	\$ 10,000
Department(s):	PD			
GS-35F-0692P	INFO TECHNOLOGY EQUIPMENT SOFT	11/12/2015	7/18/2024	\$ 432,094
Department(s):	AV			
GS-35F-364BA	LCP TRACKER FOR SBD	1/1/2019	5/7/2024	\$ 287,302
Department(s):	IT			
IB-00488	INTERNALLY ILLUMINATED STREET	9/15/2017	9/30/2022	\$ 12
Department(s):	TP			
IB-01227	TIME EQUIPMENT PURCHASE, REPAI	12/1/2019	11/30/2024	\$ 124,980
Department(s):	CL, EL, PD, SW, WS			
IB-01897	MARINA TRASH BINS	8/1/2021	7/31/2026	\$ 117,650
Department(s):	PR			
IB-02036	DIVERSITY, EQUITY AND INCLUSIO	1/1/2022	12/31/2024	\$ 180,000
Department(s):	HR			
IB8894-1/23-1	SATELLITE PHONES & RELATED SCV	10/1/2018	9/30/2023	\$ 333,132
Department(s):	AV, FR, IT			
IB9706-0/22	TRUCK WASH/TREATMENT & RECYCLI	2/18/2013	2/28/2023	\$ -
Department(s):	SW, TP			
IQ8224-2/23-2	ICE - PREQUALIFICATION	7/1/2019	6/30/2022	\$ 185,609
Department(s):	CR, PD, PH, PR, SW, TP			
ITB-18-048-HR	MILK AND DAIRY PRODCUTS	11/4/2019	7/23/2022	\$ 1,480,352

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Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	CH, CR			
ITB-21-388-B-MC	Large Cafeteria Equipment	12/30/2021	5/31/2026	\$ 469,040
Department(s):	CR			
ITB-MDAD-02-14-1	Management Aviation Fueling	11/1/2021	10/31/2023	\$ 528,999
Department(s):	AV			
K21-057	5 Gallon Bottle Spring Drinking	10/1/2021	9/30/2022	\$ 31,617
Department(s):	OC			
K21-059	COPIER MAINTENANCE/PURCHASES	10/1/2021	9/30/2022	\$ 170,988
Department(s):	OC			
L-10046	AOIS AT MIAMI INTERNATIONAL AI	9/1/2020	8/31/2027	\$ 18,445,883
Department(s):	AV			
L-10047	CUTE O&M SERVICES FOR MDAD	9/1/2020	8/31/2027	\$ 40,732,012
Department(s):	AV			
L-10073	Maintenance Automatic Doors	7/1/2021	6/30/2026	\$ 13,198,000
Department(s):	AV			
L-10088	ELECTRONIC ARREST FORM SYSTEM	11/24/2020	11/30/2025	\$ 806,880
Department(s):	IT			
L-10094	VOTER REGISTRATION & EVID MAIN	12/2/2020	12/31/2025	\$ 3,166,493
Department(s):	EL			
L-10134	ATMS SOFTWARE MAINT	12/7/2021	12/6/2026	\$ 4,950,000
Department(s):	TP			
L-10159	Propworks System Software	12/28/2021	12/31/2026	\$ 650,067
Department(s):	AV			
L-10166	PRECISELY SOFTWARE MAINTENANCE	3/11/2022	3/31/2024	\$ 245,116
Department(s):	WS			
L-2002-129-1169	COMPUTERIZED COURT CASE MGMT S	3/1/2018	2/28/2023	\$ 859,190
Department(s):	CL			
L2605-1/26	SIEMENS BUILDING MANAGEMENT SY	1/1/2017	12/31/2022	\$ 3,629,571
Department(s):	FR, ID, SP, WS			
L3796-1/25-1(5)	AUTOMATED FUELING SYSTEM MAINT	11/1/2021	10/31/2022	\$ 547,235
Department(s):	FR, ID, TP			
L403(2)	PHOTO IMAGING SYSTEM MAINT AND	11/1/2020	10/31/2023	\$ 321,210
Department(s):	IT			
L-4400001195	AIRPORT SECURITY COMMUNICATION	2/24/2017	2/28/2023	\$ 16,178,420
Department(s):	AV			
L499-2/22-1	LIBRARY SELF-CHECKOUT SYSTEM	5/1/2021	4/30/2023	\$ 295,400
Department(s):	LB			
L6479-4/25-2	TRANE BLDG AUTOMATED SYSTEM (B	7/1/2020	6/30/2022	\$ 291,046
Department(s):	WS			
L7026-2/21-2	KALINDA SOFTWARE MAINTENANCE S	1/1/2022	12/31/2023	\$ 50,601
Department(s):	IT			
L7204-1/25	E-NET SOFTWARE MAINTENANCE/SUP	12/1/2015	11/30/2024	\$ 186,134
Department(s):	IT			
L7217-1/24-1	VEGASOFT MAINTENANCE AND SUPPO	11/1/2019	10/31/2024	\$ 170,800
Department(s):	IT			
L7220-0/22	LEVI, RAY & SHOUP SOFTWARE M&S	8/1/2018	7/31/2022	\$ 58,890
Department(s):	IT			
L7280-0/23	VANGUARD SOFTWARE LIC, MAINT A	1/1/2019	12/31/2023	\$ 110,485
Department(s):	IT			
L7293-2/28-1	ANOMS MAINTENANCE/SUPPORT SERV	1/1/2019	12/31/2023	\$ 863,960
Department(s):	AV			
L7397-0/23	PITNEY BOWES (FINALIST)	4/1/2018	3/31/2023	\$ 62,804
Department(s):	IT			
L-755	FLEETFOCUS LICENSES, MAINTENAN	4/19/2022	4/30/2027	\$ 612,000
Department(s):	ID			
L7662-2/22-2	Internet Access & Managed Rout	7/1/2021	6/30/2023	\$ 1,800,000
Department(s):	IT			
L769-1(1)	INTEGRATED SECURITY CONTROL SY	6/1/2022	5/30/2024	\$ 245,873

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	CR			
L-7991	EMPHASYS ELITE MAINTENANCE AND	3/22/2022	3/31/2023	\$ 500,000
Department(s):	PH			
L8107-1/23	DECCAN INT MAINTENANCE & SUPPO	8/1/2020	7/31/2022	\$ 96,847
Department(s):	IT			
L8128-0/23	CASE MANAGEMENT SOFTWARE MAINT	11/2/2019	11/1/2023	\$ 47,530
Department(s):	AT			
L8181-0/23	SCADA RADIO SYSTEM	2/5/2021	2/29/2024	\$ 226,800
Department(s):	WS			
L8255-0/22	CA IDMS SOFTWARE LICENSING &	10/1/2019	9/30/2022	\$ 1,601,463
Department(s):	IT			
L8298-1/22-1	SAS DATA ANALYSIS SOFTWARE LIC	10/1/2021	9/30/2022	\$ 62,196
Department(s):	IT			
L8481-0/27	AUTOMATED FARE COLLECTION MODE	8/1/2016	1/31/2028	\$ 9,596,790
Department(s):	TP			
L8485-1/23-1	CREDITRON SOFTWARE MAINTENANCE	4/1/2021	3/31/2024	\$ 73,486
Department(s):	FN			
L8488-2/29	ADA COMPLIANT VOTING SYSTEM	3/13/2019	3/12/2024	\$ 5,969,000
Department(s):	EL			
L8523-1/28	INOVAH SOFTWARE MAINTENANCE/PRO	11/1/2018	10/31/2023	\$ 695,123
Department(s):	CL, IT, WS			
L8541-1/25	RELIA-VOTE MAIL BALLOTING SYST	7/1/2017	6/30/2022	\$ 1,458,633
Department(s):	EL			
L8570-0/22	LEGISLATIVE INFORMATION SYSTEM	4/21/2020	4/30/2023	\$ 96,897
Department(s):	IT			
L8689-0/24	LIGHTNING PREDICTION & WARNING	6/1/2019	5/31/2024	\$ 177,989
Department(s):	PR			
L8775-3/22-3	MAINT SERVICE FOR AWOS RADIOSY	5/1/2019	6/30/2022	\$ 32,300
Department(s):	AV			
L9007-0/26	Priority Dispatch PROQA	10/1/2021	9/30/2026	\$ 1,118,325
Department(s):	IT			
L9064-0/26	Airfield Lighting System PM	6/15/2021	6/30/2026	\$ 248,485
Department(s):	AV			
L9114-0/23	CHILDPLUS SOFTWARE	11/9/2021	11/30/2023	\$ 231,588
Department(s):	CH			
L9130-5/21-5	IBM Hardware, Software, Servic	11/1/2021	10/31/2022	\$ 6,600,000
Department(s):	AV, IT			
L9152-2/17-2	Telephone Surveillance System	5/1/2021	4/30/2023	\$ 212,000
Department(s):	PD			
L9203-0/30	L3HARRIS RADIO COMM SYSTEM UPG	12/10/2020	12/9/2030	\$ 20,715,017
Department(s):	IT			
L9228-0/24	ASG SOFTWARE MAINTENANCE AND S	3/30/2021	3/31/2024	\$ 213,932
Department(s):	IT			
L9240-9/25-6	TOUR ANDOVER BMS MAINTENANCE	10/1/2021	9/30/2022	\$ 275,000
Department(s):	CR, ID			
L9353-2/25	TRIHEDRAL LICENSE, MAINT, SUPP	11/6/2014	10/31/2022	\$ 244,800
Department(s):	WS			
L9441-0/25	IED Software Maint and Support	9/1/2021	8/31/2025	\$ 222,961
Department(s):	AV			
L9640-1/23-1	ACCELERATED SOFTWARE MAINT AGR	1/7/2022	1/6/2023	\$ 30,068
Department(s):	FN			
L-9645	AIM Maintenance and Support	3/22/2022	3/21/2026	\$ 94,544
Department(s):	IT			
L9757-2/28-1	AVI SYSTEM	1/1/2019	12/31/2023	\$ 645,488
Department(s):	AV			
L9763-1/23-1	AMBULANCE STRETCHER MAINT & RE	1/1/2019	12/31/2023	\$ 350,000
Department(s):	FR			
L9810-2/30-1(2)	FLIGHT EXPLORER SOFTWARE SUPPO	1/1/2021	12/31/2025	\$ 205,725

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	AV			
L9837-3/23-3	DELTA CONTROLS BMS SERVICES	3/1/2021	2/28/2023	\$ 391,760
Department(s):	CR, ID, LB			
L9858-0/26	COMPUTER TO PLATESETTER	6/15/2021	6/14/2026	\$ 225,522
Department(s):	ID			
MMS17017	PRESCRIPTION FILLING SERVICES	1/1/2020	10/31/2022	\$ 306,911
Department(s):	CH			
MMS1900113	PHARMACEUTICALS SUPPLIES	2/27/2020	10/31/2022	\$ 2,565,491
Department(s):	FR			
OC-43220000-NASPO-19-ACS	Hewlett-Packard Enterprise	6/30/2021	9/30/2024	\$ 80,000
Department(s):	OC			
OC-43230000-15-01	Microsoft Premier Support	1/12/2017	8/24/2024	\$ 85,219
Department(s):	OC			
OK-SW-300	AUTOMATIC EXTERNAL DEFIBRILLAT	2/7/2019	10/4/2022	\$ 2,564,350
Department(s):	CR, PD			
OK-SW-300(S)	AUTOMATED EXTERNAL DEFIBRILLAT	1/12/2021	10/4/2022	\$ 996,718
Department(s):	AD, AV, CU, FR, ID, PR, SP			
PS18002	PUBLIC SAFETY SIMULATION TRAIN	5/22/2019	6/14/2024	\$ 120,000
Department(s):	FR			
R-1151-21	MDFR Heavy Vehicle FY 21-22	1/28/2022	9/30/2022	\$ 15,600,000
Department(s):	FR			
R1426611P1	FIRE STATION ALERTING SYSTEM	8/17/2020	10/9/2022	\$ 575,029
Department(s):	FR			
R190601	Online Auction Services	9/27/2021	1/31/2023	\$ -
Department(s):	ID			
R191204	Performing Arts Equip. and Svc	11/19/2021	10/31/2024	\$ 450,000
Department(s):	CU			
R-199-22	Vehicle Purchases FY 21-22	3/1/2022	9/30/2022	\$ 81,800,873
Department(s):	AV, CL, CU, FR, ID, IT, PD, PR, RE, SW, TP, WS			
R-255-19	PURCHASE FOR PLAYGROUND & PARK	3/21/2019	3/20/2023	\$ 3,318,513
Department(s):	PR			
R-423-21	Miami Parking Authority Mgmt	7/30/2021	7/29/2026	\$ 3,172,000
Department(s):	PR			
R-BB-19002	FACILITIES MANAGEMENT PRODUCTS	6/14/2019	10/31/2023	\$ 2,785,650
Department(s):	AV, CH, ID, LB, PR, SP, TP, WS			
RFP 20-017	Direct Connect Source Capture	2/7/2022	8/6/2022	\$ 487,371
Department(s):	FR			
RFP-00039-1(2)	ADVERTISING SERVICES FOR TRANS	3/1/2020	2/28/2025	\$ 1
Department(s):	TP			
RFP-00070-1(1)	CHILDREN'S COURTHOUSE CAFETERI	4/8/2021	4/7/2026	\$ 1
Department(s):	ID			
RFP-00096	COMPRESSED NATURAL GAS PROGRAM	1/30/2017	1/29/2027	\$ 192,456,715
Department(s):	TP			
RFP-00133	JOINT DEVELOPMENT AT DOUGLAS R	8/29/2016	8/31/2046	\$ 1
Department(s):	TP			
RFP-00152	OMNI DEVELOPMENT	5/17/2017	5/31/2107	\$ -
Department(s):	TP			
RFP-00160	COMP CLAIMS MANAGEMENT SYSTEM	8/15/2017	8/31/2022	\$ 5,631,436
Department(s):	ID			
RFP-00160-1(2)	LEASE OF COMPREHENSIVE CLAIMS	9/1/2022	8/30/2027	\$ 9,461,000
Department(s):	ID			
RFP-00168-1(3)	Body Worn Cameras and VMS	4/1/2021	3/31/2026	\$ 12,261,000
Department(s):	CR, PD			
RFP-00172-1(1)	DISASTER DEBRIS REMOVAL MONITO	1/1/2021	12/31/2025	\$ 90,000,000
Department(s):	AV, FR, ID, IT, PD, PR, SP, SW			
RFP-00181-1(2)	Water Sports at Crandon Park	3/1/2022	2/29/2024	\$ -
Department(s):	PR			
RFP-00188-1(2)	SECURITY GUARD SERVICES FOR MD	9/1/2020	8/31/2023	\$ 36,196,000

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Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	WS			
RFP-00196-1(1)	SELF-FUNDED EMPLOYEE HEALTHCAR	1/1/2022	12/31/2023	\$ 15,742,000
Department(s):	HR			
RFP-00200	ERP IMPLEMENTATION & RELATED S	7/30/2018	10/31/2023	\$ 23,841,198
Department(s):	IT			
RFP-00207	DEVELOPMENT FRANKIE SHANNON RO	1/1/2018	12/31/2108	\$ 1
Department(s):				
RFP-00217-1(2)	SECURITY GUARD AND/OR SCREENIN	9/1/2020	8/31/2023	\$ 54,834,059
Department(s):	ID			
RFP-00254-1(1)	WASTE,RECYCLING CARTS AND PART	11/1/2021	10/31/2026	\$ 6,400,000
Department(s):	SW			
RFP-00261-1(2)	SOUTH FLORIDA VAN POOL PROGRAM	4/1/2020	3/31/2023	\$ 5,079,216
Department(s):	TP			
RFP-00294-2(2)	EXTERNAL INDEPENDENT AUDITING	7/1/2020	6/30/2023	\$ 1
Department(s):				
RFP-00294A-2(2)	EXTERNAL INDEPENDENT AUDTING G	7/1/2020	6/30/2023	\$ 2,322,000
Department(s):	FN			
RFP-00294B-2(2)	EXTERNAL INDEPENDENT AUDITING	7/1/2020	6/30/2023	\$ 1,255,000
Department(s):	AV			
RFP-00294C-2(2)	EXTERNAL INDEPENDENT AUDITING	7/1/2020	6/30/2023	\$ 840,000
Department(s):	WS			
RFP-00294D-2(2)	EXTERNAL INDEPENDENT AUDITING	7/1/2020	6/30/2023	\$ 751,176
Department(s):	TP			
RFP-00297-1(5)	Energy Policy Act Consulting	8/1/2021	7/31/2022	\$ 5,000
Department(s):	RE			
RFP-00318-1(1)	Operation of Crandon Marina	3/1/2022	2/28/2027	\$ 1
Department(s):	PR			
RFP-00321-1(3)	LABORATORY INFORMATION MANAGEM	12/1/2021	11/30/2026	\$ 834,112
Department(s):	IT			
RFP-00322-2(2)	DERIVATIVE PRODUCTS ADVISOR SE	12/1/2021	11/30/2023	\$ 500,000
Department(s):	FN			
RFP-00327-1(1)	ACOUSTIC GUNSHOT DETECTION SOL	11/1/2021	10/31/2026	\$ 8,240,166
Department(s):	PD			
RFP-00329	INMATE VIDEO VISITATION SYSTEM	6/10/2019	6/30/2024	\$ 1
Department(s):	CR			
RFP-00342-1(1)	EMPLOYEE GROUP DENTAL INSURANC	1/1/2021	12/31/2022	\$ 28,720,000
Department(s):	HR			
RFP-00356-1(2)	CARE AND CUSTODY SERVICES FOR	11/1/2020	10/31/2022	\$ 3,585,133
Department(s):	JU			
RFP-00420-1(1)	PROFESSIONAL VETERINARY SERVIC	12/1/2020	11/30/2023	\$ 980,895
Department(s):	AD, AV, CR, FR, PD, SP			
RFP-00422	CHECKPOINT QUEUE WAIT TIME ANA	12/19/2018	12/31/2023	\$ 2,920,000
Department(s):	AV			
RFP-00426	MEDICAL TRANSPORTATION SERVICE	4/1/2019	3/31/2024	\$ 4,590,777
Department(s):	FR			
RFP-00429-2(3)	PROPERTY MANAGEMENT SERVICES	8/1/2021	7/31/2022	\$ 347,058
Department(s):	PH			
RFP-00456	40 FT BATTERY & ELECTRIC BUSES	10/18/2019	10/31/2024	\$ 71,649,232
Department(s):	TP			
RFP-00499	LED SMART LIGHTING	12/20/2021	12/19/2036	\$ 48,076,396
Department(s):	TP			
RFP-00520-1(1)	INVESTIGATIVE AND SURVEILLANCE	9/1/2020	8/31/2023	\$ 443,328
Department(s):	FR, ID			
RFP-00522-1(4)	External Auditing Scvs Clerk	9/1/2021	8/31/2022	\$ 90,000
Department(s):	CL			
RFP-00564	GROUP EMPLOYEE LEGAL SERVICES	1/1/2019	12/31/2023	\$ 11,000,000
Department(s):	HR			
RFP-00567	EMS BILLING	8/1/2018	7/31/2023	\$ 3,578,338

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Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	FR			
RFP-00572	POLYGRAPH EXAMINATION SERVICES	4/1/2018	3/31/2023	\$ 689,688
Department(s):	CR, PD, TP			
RFP-00700	DEVELOPMENT OF BLOCK 45	7/15/2019	12/31/2109	\$ 1
Department(s):	TP			
RFP-00710	EMPLOYEE LIFE, AD&D AND PBA IN	1/1/2019	12/31/2023	\$ 68,874,000
Department(s):	HR, ID			
RFP-00754	SCALE HOUSE OPERATIONS SOFTWARE	10/27/2020	10/31/2026	\$ 1,391,523
Department(s):	SW			
RFP-00808	OPERATION OF PARKING FACILITIES	11/1/2020	10/31/2025	\$ 382,896
Department(s):	AV			
RFP-00826	RYAN WHITE MANAGEMENT INFORMATION	8/1/2019	7/31/2024	\$ 1,022,117
Department(s):	BU			
RFP-00891	RECREATION MGMT SOFTWARE SOLUTION	9/18/2019	9/17/2024	\$ 803,574
Department(s):	IT			
RFP-00912	HEWLETT PACKARD ENTERPRISE HARDWARE	5/21/2020	5/31/2024	\$ 13,275,562
Department(s):	IT			
RFP-00936	CELLULAR DEVICES AND SERVICES	2/5/2019	2/28/2023	\$ 14,979,728
Department(s):	AV, CC, CR, FR, IT, PD, WS			
RFP-00953	DESIGN, BUILD, FIN, OPERATE AND MAINTAIN	12/19/2019	2/18/2054	\$ 852,249,000
Department(s):	ID			
RFP-01032	Tennis Center Operations	2/1/2022	1/31/2032	\$ -
Department(s):	PR			
RFP-01042	PCI CERTIFIED QSA CONSULTING SERVICES	1/18/2019	1/31/2024	\$ 259,242
Department(s):	FN, IT			
RFP-01058	ADVANCED TRAFFIC MANAGEMENT SYSTEM	5/28/2020	5/31/2029	\$ 158,840,252
Department(s):	TP			
RFP-01071	BUS PASSENGER SHELTER PROGRAM	6/1/2020	5/31/2035	\$ 12,705,720
Department(s):	TP			
RFP-01082	REDEVELOPMENT OF CULMER PLACE & CUMMINGS	10/14/2019	12/10/2022	\$ 1
Department(s):	PH			
RFP-01083	ON-DEMAND TRANSIT SERVICES	8/4/2020	8/31/2023	\$ 4,663,500
Department(s):	TP			
RFP-01132-1(3)	Section 8 Housing Voucher Services	1/1/2022	12/31/2022	\$ 14,828,570
Department(s):	PH			
RFP-01146	AIR SERVICE DEVELOPMENT SERVICES	9/25/2019	9/30/2024	\$ 753,700
Department(s):	AV			
RFP-01154	Public Safety Uniforms	9/17/2021	9/30/2026	\$ 21,250,000
Department(s):	FR, PD			
RFP-01207	INMATE COMMISSARY AND BANKING	4/1/2020	3/31/2025	\$ 622,311
Department(s):	CR			
RFP-01211	SECURITY GUARDS FOR HOUSING FACILITY	4/1/2020	3/31/2024	\$ 7,788,059
Department(s):	ID			
RFP-01228	EXTERNAL INDEPENDENT AUDITING	8/6/2020	7/31/2023	\$ 485,000
Department(s):	PH			
RFP-01248	VERINT AUDIOLOG MAINTENANCE AGREEMENT	3/1/2021	2/28/2026	\$ 657,301
Department(s):	FR, IT			
RFP-01307	METROMOVER WAYSIDE SYSTEM	5/20/2021	5/19/2025	\$ 152,920,983
Department(s):	TP			
RFP-01336	MISDEMEANOR DIVERSION SERVICES	9/1/2020	8/31/2025	\$ 1
Department(s):	OC			
RFP-01353-IA	RAPID MASS TRANSIT SOLUTION -	10/31/2020	10/30/2022	\$ 14,000,000
Department(s):	TP			
RFP-01371	BROKER SERVICES FOR AIRCRAFT HIRE	7/9/2020	7/31/2025	\$ 100,000
Department(s):	ID			
RFP-01375	CREDIT AND COLLECTION MANAGEMENT	12/28/2021	12/31/2026	\$ 1,862,133
Department(s):	FN			
RFP-01385-2(4)	SEAWEED REMOVAL AND MECHANIC	5/1/2022	4/30/2023	\$ 4,026,420

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Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	PR			
RFP-01395	MID-RANGE SERVER SOLUTION	10/29/2020	10/31/2025	\$ 2,381,835
Department(s):	IT			
RFP-01409	LEASE OF WALL SPACE FOR ADVERT	12/1/2020	11/30/2025	\$ 1
Department(s):	ID			
RFP-01418	EMPLOYEE VOLUNTARY GROUP VISIO	1/1/2021	12/31/2023	\$ 12,424,000
Department(s):	HR			
RFP-01424	HELICOPTERS FOR MDFR	11/21/2019	11/30/2024	\$ 25,439,081
Department(s):	FR			
RFP-01474	BIOMETRICALLY ENABLED SOLUTION	5/23/2022	5/22/2029	\$ 9,143,650
Department(s):	AV			
RFP-01487	PROPERTY INSURANCE BROKER SERV	11/4/2020	11/30/2025	\$ 2,350,000
Department(s):	ID			
RFP-01488	DISASTER COSTS RECOVERY SERVIC	9/23/2020	9/30/2025	\$ 15,970,115
Department(s):	BU, CH, FR, PH			
RFP-01505	MARKETING & PUBLIC RELATIONS S	8/1/2021	8/31/2026	\$ 3,125,000
Department(s):	CU			
RFP-01535	COMMISSION REDISTRICTING CONSU	4/13/2022	4/12/2023	\$ 127,250
Department(s):	RE			
RFP-01552	TITLE COMPANY SERVICES	12/1/2021	11/30/2026	\$ 1,740,000
Department(s):	FN, RE			
RFP-01588	Employee Benefits Consulting S	10/1/2021	9/30/2026	\$ 999,000
Department(s):	HR			
RFP-01622	COURT CASE MANAGEMENT SYSTEM	6/3/2021	6/30/2026	\$ 12,947,000
Department(s):	IT			
RFP-01675	ARBITRAGE SERVICES	8/1/2021	7/31/2026	\$ 392,860
Department(s):	FN			
RFP-01707	Misdemeanor Probation Services	10/1/2021	9/30/2026	\$ -
Department(s):	OC			
RFP-01743	Financial Advisory Srvs WASD	2/1/2022	1/31/2027	\$ 4,167,000
Department(s):	FN			
RFP-01744	Financial Advisory Srvs Gen.	2/1/2022	1/31/2027	\$ 4,167,000
Department(s):	FN			
RFP-01745	Financial Advisory Srvs Ent.	2/1/2022	1/31/2027	\$ 4,167,000
Department(s):	FN			
RFP-01858	Employee Disability Insurance	1/1/2022	12/31/2023	\$ 11,000,000
Department(s):	ID			
RFP-01892	COMPREHENSIVE DISPARITY STUDY.	11/19/2021	11/30/2024	\$ 578,646
Department(s):	ID			
RFP-01923	Income Certification Services	3/28/2022	3/31/2025	\$ 151,000
Department(s):	PH			
RFP14-06-1	AUTOMATED FARE COLLECTION SYST	12/1/2017	11/30/2022	\$ 182,897
Department(s):	TP			
RFP2000001701	TECHNOLOGY PRODUCTS AND SERVIC	4/18/2017	4/30/2023	\$ 45,176,098
Department(s):	AV, IT, WS			
RFP384-4(4)	FOOD AND BEVERAGE CONCESSION M	5/17/2019	5/16/2034	\$ 1
Department(s):	PR			
RFP545A-1	COLLECTOR CURBSIDE RECYCLING P	10/1/2015	9/30/2022	\$ 21,901,228
Department(s):	SW, TP			
RFP545B-1	RECYCLER CURBSIDE RECYCLING PR	10/4/2015	3/31/2023	\$ 1
Department(s):	SW			
RFP545C-1	COLLECTOR FOR CURBSIDE RECYCLI	10/1/2015	9/30/2022	\$ 5,457,489
Department(s):	SW, TP			
RFP643-3(5)	INTEGRATED LIBRARY SYSTEM	7/16/2020	7/15/2023	\$ 855,737
Department(s):	LB			
RFP665-2(3)	TAX COLL., MGMT & REVENUE DIST	3/17/2020	3/16/2025	\$ 5,029,811
Department(s):	FN			
RFP725(1)	METRORAIL CENTRAL CONTROL UPDA	1/1/2019	12/31/2023	\$ 38,000

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Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	TP			
RFP746	TRANSIT OPERATING SYSTEMS (REP	4/10/2013	3/31/2025	\$ 4,319,645
Department(s):	TP			
RFP766-4(4)	ENERGY UTILITY BILLING MANAGEM	11/1/2020	10/31/2022	\$ 197,047
Department(s):	ID			
RFP774	ENERGY PERFORMANCE CONTRACTING	3/26/2012	3/25/2032	\$ 134,000
Department(s):	PH			
RFP797	MINI SOCCER COMPLEXES	12/15/2012	12/31/2022	\$ -
Department(s):				
RFP797A	MINI SOCCER COMPLEX-AMELIA EAR	12/15/2012	12/31/2022	\$ 1
Department(s):	PR			
RFP797B	MINI SOCCER COMPLEX-TROPICAL P	12/15/2012	12/31/2022	\$ 1
Department(s):	PR			
RFP798	BRICKELL METROMOVER PROPERTY D	4/20/2012	3/31/2111	\$ 1
Department(s):	TP			
RFP800-1(1)	SPECIAL TRANSPORTATION SERVICE	4/1/2018	3/31/2023	\$ 98,783,515
Department(s):	TP			
RFP803	WAKEBOARDING AT AMELIA EARHART	10/22/2012	10/31/2032	\$ 1
Department(s):	PR			
RFP808	CAD/AVL	11/20/2013	11/30/2025	\$ 3,750,983
Department(s):	TP			
RFP815-1(1)	BROKER SERVICES WASD PROP INS	11/1/2017	10/31/2022	\$ 425,000
Department(s):	WS			
RFP819-2(2)	AUTOMATED BIOMETRIC TIMECLOCK	10/1/2021	9/30/2024	\$ 84,654
Department(s):	IT			
RFP821-1	ACCTS PAYABLE PAYMENT AND DEBI	12/1/2020	11/30/2023	\$ 1
Department(s):	FN			
RFP8270-5(5)	BANKING SERVICES	4/1/2019	3/31/2023	\$ 1
Department(s):	CL, FN			
RFP828-2(2)	MARKETING AND MANAGEMENT SERVI	11/1/2018	10/31/2024	\$ 1
Department(s):	BU			
RFP836	WEST LOT RESTAURANT	4/1/2014	6/27/2022	\$ 1
Department(s):	ID			
RFP847-3(3)	PAYPHONE,PAYPHONE SERVICES,AND	8/1/2019	7/31/2022	\$ 1
Department(s):	CR			
RFP8481-2/22-2	AUTOMATED FARE COLLECTION SYST	6/1/2018	5/31/2023	\$ 6,073,289
Department(s):	TP			
RFP849-3(3)	METER READING SOLUTION	10/31/2020	10/30/2022	\$ 83,482
Department(s):	WS			
RFP852-1(2)	INFORMATION TECHNOLOGY HARDWAR	6/16/2019	6/15/2024	\$ 6,322,671
Department(s):	IT			
RFP861-1(4)	SUNPASS/TOLL-BY-PLATE SOLUTION	6/1/2018	5/31/2023	\$ 1,102,635
Department(s):	PR			
RFP865-1(2)	PAY-ON-FOOT PARKING MANAGEMENT	1/1/2021	12/31/2025	\$ 157,500
Department(s):	ID			
RFP873-1(1)	EMPLOYEE WELLNESS CTR MGMT SER	8/1/2019	7/31/2024	\$ 858,260
Department(s):	ID			
RFP887-1(2)	CIVIL PROCESS SOFTWARE SYSTEM/	12/1/2019	11/30/2024	\$ 536,868
Department(s):	IT			
RFP899-1(2)	IP ALERTING SYSTEM	12/26/2020	12/25/2025	\$ 3,050,125
Department(s):	FR			
RFQ NO. MDAD-14-01-3	FINANCIAL FEASIBILITY CONSULTA	11/1/2021	10/31/2022	\$ 1,050,000
Department(s):	AV			
RFQ-00211	TOWING SERVICES	8/1/2017	7/31/2022	\$ 47,747
Department(s):	PD			
RFQ-00460	COUNTY BOND COUNSEL POOL	3/1/2018	2/28/2025	\$ 7,000,000
Department(s):	FN			
RFQ-00495-2(2)	FINANCIAL CONSULTING SERVICES	8/1/2021	7/31/2022	\$ 250,000

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	TT			
RFQ-00524	OPERATION OF A RESTAURANT AT O	10/17/2018	4/16/2024	\$ 1
Department(s):	ID			
RFQ-00527	AUTHORITY BOND COUNSEL POOL	3/1/2018	2/28/2025	\$ 4,200,000
Department(s):	FN			
RFQ-00528	DISCLOSURE COUNSEL POOL	3/1/2018	2/28/2025	\$ 4,900,000
Department(s):	FN			
RFQ-00600-3(3)	GOV REP AND CONSULTING IN TALL	1/1/2021	6/30/2022	\$ 663,166
Department(s):	BU			
RFQ-00652	MUNICIPAL BOND UNDERWRITING PO	12/1/2019	11/30/2024	\$ 1,000,000
Department(s):	FN			
RFQ-00672	NIGHT VISION GOGGLES & OPERATO	9/29/2017	9/28/2022	\$ 18,600
Department(s):	FR			
RFQ-00769	PARK PLANNING AND PRE-DEVELOP	10/22/2018	10/31/2023	\$ 3,453,046
Department(s):	PR			
RFQ-01113	LEASE/OPERATION OF RESTAURANT	3/1/2020	8/31/2030	\$ 1
Department(s):	ID			
RFQ-01244	P3 AND INFRASTRUCTURE ADVISORY	9/1/2019	8/31/2024	\$ 2,500,000
Department(s):	ID, PR, SP, TP			
RFQ-01295	REDEVPMT OF COUNTY PROPERTIES	5/1/2020	4/30/2025	\$ 1
Department(s):	PH			
RFQ-01387-2(2)	TPO STATE LEGISLATIVE ADVOCACY	1/11/2022	1/10/2023	\$ 50,000
Department(s):	MP			
RFQ-01387-B-2(2)	TPO Legislative Advocacy Svcs	1/11/2022	1/10/2023	\$ 150,000
Department(s):	MP			
RFQ-01388-2(2)	TPO FEDERAL LEGISLATIVE ADVOCA	1/14/2022	1/13/2023	\$ 75,000
Department(s):	MP			
RFQ685	GOVERNMENTAL REP IN WASHINGTON	3/1/2011	7/31/2022	\$ 749,242
Department(s):	BU			
RFQ-MDAD-17-03	AIRPORT SIGNAGE DESIGN FAB &IN	2/1/2019	1/31/2024	\$ 4,512,000
Department(s):	AV			
RFQ-MDAD-17-04	AIRPORT SIGNAGE DESIGN FAB &IN	2/1/2019	1/31/2024	\$ 3,008,000
Department(s):	AV			
RTQ-00004-1(1)	UPS SYSTEMS MAINTENANCE & REPA	11/1/2019	10/31/2024	\$ 8,594,004
Department(s):	AV, CR, FR, ID, IT, LB, PD, PR, RE, SP, TP, WS			
RTQ-00005	FASTENERS - REQUEST TO QUALIFY	7/1/2014	6/30/2022	\$ 1,649,834
Department(s):	AD, AV, CR, CU, FN, FR, ID, PR, SP, SW, TP, WS			
RTQ-00030	LIQUID CAUSTIC SODA-PRE-QUAL	10/1/2014	9/30/2024	\$ 25,500,000
Department(s):	WS			
RTQ-00073	ROOM AIR CONDITIONERS - RTQ	9/19/2014	9/30/2022	\$ 4,330,584
Department(s):	CR, FR, ID, PD, PH, PR, RE, TP, WS			
RTQ-00078	CISCO EQUIPMENT, SOFTWARE, & M	12/1/2014	11/30/2022	\$ 15,228,057
Department(s):	AV, IT			
RTQ-00095	HYDRAULIC PARTS/REPAIR SVC FOR	12/2/2014	12/31/2022	\$ 41,704
Department(s):	ID			
RTQ-00100	RENTAL OF HOLIDAY DECORATIONS	9/3/2014	9/30/2022	\$ 626,591
Department(s):	AV			
RTQ-00103	PROTECTIVE COATING SERVICES -	5/14/2015	5/31/2023	\$ 48,000,000
Department(s):	WS			
RTQ-00109	CONCESSIONS SRVC & RELATED ACT	3/1/2015	2/28/2023	\$ 2
Department(s):	PR, TP			
RTQ-00112	GROCERIES - REQUEST TO QUALIFY	5/1/2015	4/30/2023	\$ 12,183,910
Department(s):	CH, CR, PH, PR, SP, SW			
RTQ-00114	SUPPORT FOR URGENT NEEDS PROGR	10/8/2014	10/31/2022	\$ 288,550
Department(s):	AD			
RTQ-00115	LENEL ONGUARD SOFTWARE, SUPPOR	10/29/2014	10/31/2022	\$ 1,037,983
Department(s):	PD, SP			
RTQ-00116	MEAT, POULTRY, DAIRY AND FROZE	8/1/2015	7/31/2023	\$ 10,957,919

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	CH, CR, PH, PR			
RTQ-00117	RECYCLING SERVICE PRE-QUALIFIC	7/1/2015	6/30/2023	\$ 1
Department(s):	SW			
RTQ-00122	WASD PAYMENT CENTER/AGENT SERV	6/1/2015	5/31/2023	\$ 1
Department(s):	WS			
RTQ-00124	RTQ - PUBLIC SAFETY UNIFORMS	3/1/2016	2/28/2024	\$ 8,193,615
Department(s):	AD, AV, CL, CR, CT, CU, EL, FR, ID, IT, JU, LB, ME, PD, PR, RE, SP, SW, TP, WS			
RTQ-00140	SPECIALTY PRINTED PRODUCTS, SE	10/1/2015	9/30/2023	\$ 1,745,498
Department(s):	AV, ID, LB, TP			
RTQ-00150	CARPET AND RELATED FLOORING MA	6/1/2015	5/31/2023	\$ 33,499,383
Department(s):	AD, AV, FR, ID, LB, PD, PH, PR, SP, TP, WS			
RTQ-00159	SODIUM POLYPHOSPHATE - PRE-QUA	7/13/2015	7/31/2023	\$ 7,975,000
Department(s):	WS			
RTQ-00212	COMMUNITY REDEVELOPMENT CONSUL	9/1/2015	8/31/2023	\$ 736,803
Department(s):	BU			
RTQ-00251	PLAYGROUND-INSTAL/INFRASTRUCTU	8/1/2016	7/31/2024	\$ 14,280,970
Department(s):	CH, PR			
RTQ-00256	REPAIRS REPLACEMENT/PARTS APPL	6/1/2016	5/31/2024	\$ 1,072,329
Department(s):	AV, CH, CR, FN, PH, PR, RE			
RTQ-00263	AIR QUALITY MONITORING SHELTER	9/8/2015	9/30/2023	\$ 406,427
Department(s):	RE			
RTQ-00266	MANUFACTURED (MODULAR) BUILDIN	10/1/2015	9/30/2023	\$ 1,746,453
Department(s):	AV, ID, TP, WS			
RTQ-00272	ID CARDS,PRINTERS,SUPPLIES & A	6/1/2016	5/31/2024	\$ 2,831,245
Department(s):	AV, CL, HR, ID, PR, RE, SP, TP, WS			
RTQ-00290	LED AND INDUCTION LIGHTING SYS	7/7/2016	7/31/2024	\$ 728,469
Department(s):	CU, ID			
RTQ-00298	TRENCHLESS PIPE INSTALLATION &	4/1/2016	3/31/2024	\$ 85,000,000
Department(s):	ID, WS			
RTQ-00299	HVAC AND CONTROLS - RTQ	6/1/2016	5/31/2024	\$ 26,074,543
Department(s):	AD, AV, CH, CR, CU, FN, FR, ID, LB, PD, PH, PR, SP, SW, WS			
RTQ-00310	CATERING SERVICES	3/1/2016	2/28/2024	\$ 4,041,427
Department(s):	CH, CR, FR, MP, PD, SP, TP, WS			
RTQ-00313	MGMT ADVISORY CONSULTING SVCS	7/1/2016	6/30/2022	\$ 1,470,880
Department(s):	AD, BU, FN, HR, PH			
RTQ-00381	INTEGRATED PEST MANAGEMENT	3/24/2017	3/31/2025	\$ 10,130,431
Department(s):	AD, AV, CH, CR, CU, FR, ID, LB, PD, PH, PR, RE, SP, SW, TP, WS			
RTQ-00395	PLANS REVIEW AND INSPECTION SE	8/1/2017	7/31/2022	\$ 4,839,000
Department(s):	RE			
RTQ-00396	MARKETING POOL	6/1/2017	7/31/2022	\$ 2,301,700
Department(s):	CT			
RTQ-00410	HEAD START/EARLY HEAD START PR	4/1/2017	3/31/2026	\$ 3,716,515
Department(s):	CH			
RTQ-00439	FURNITURE OFFICE AND NON-OFFIC	3/1/2018	5/31/2023	\$ 88,655,394
Department(s):	AV, CC, CH, CL, CR, CU, EL, FN, FR, HR, ID, IT, JU, LB, ME, OC, PD, PH, PR, RE, SP, SW, TP, WS			
RTQ-00457	DOCK LEVELERS PURCHASE INSTALL	2/1/2017	1/31/2025	\$ 405,323
Department(s):	AV, ID, TP			
RTQ-00563	UP-FITTING & MODIFICATIONS OF	1/1/2018	12/31/2024	\$ 820,529
Department(s):	ID			
RTQ-00566	INJECTION WELLS PREQUALIFICATI	9/1/2018	8/31/2023	\$ 112,500,000
Department(s):	WS			
RTQ-00570	CHEMICAL TESTING SUPPLIES/TOXI	11/1/2017	10/31/2022	\$ 364,864
Department(s):	ME, RE, WS			
RTQ-00573	METERS FOR WATER SERVICE-PARTS	6/1/2018	5/31/2023	\$ 16,500,000
Department(s):	WS			

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
RTQ-00578	VARIOUS LABORATORY INSTRUMENTS	3/1/2018	2/28/2023	\$ 3,609,119
Department(s):	ME, PD, PR, RE, WS			
RTQ-00580	HYDRAULIC PARTS, SUPPLIES & RE	8/1/2018	7/31/2026	\$ 9,429,728
Department(s):	AV, CR, FR, ID, PH, PR, SP, SW, TP, WS			
RTQ-00584	NFPA BROCHURES/EDUCATIONAL MAT	1/1/2018	12/31/2022	\$ 202,856
Department(s):	FR, RE			
RTQ-00585	FLAT SHEET AND QUALITY OFFSET	4/1/2018	3/31/2023	\$ 1,828,246
Department(s):	ID			
RTQ-00593	STORAGE CONTAINERS PRE-QUALIFI	7/1/2018	6/30/2023	\$ 1,602,838
Department(s):	CR, FR, ID, PD, RE, SW, TP, WS			
RTQ-00613	REPAIR SVCS FOR SHOP EQUIP & T	3/1/2018	2/28/2026	\$ 1,650,382
Department(s):	AV, FR, ID, LB, PH, PR, SP, TP, WS			
RTQ-00618	EMERGENCY DEBRIS REMOVAL PREQU	8/1/2018	7/31/2023	\$ 125,105,000
Department(s):	AV, CH, CR, FR, ID, PD, PH, PR, SP, SW, TP, WS			
RTQ-00620	PROCESS CONTROL & INSTRUMENTAT	6/18/2018	6/17/2023	\$ 22,690,917
Department(s):	PR, RE, WS			
RTQ-00626	AUDIO VISUAL EQUIPMENT AND SUP	8/1/2018	7/31/2023	\$ 12,548,341
Department(s):	AV, CH, CL, CR, CT, CU, FR, ID, IG, IT, LB, ME, MM, MP, OC, PD, PH, PR, RE, SP, SW, TP, WS			
RTQ-00646	LIQUID LEVEL CONTROL SYST, PAR	5/7/2019	5/6/2024	\$ 1,000,000
Department(s):	WS			
RTQ-00662	DEWATERING & TANK CLEANING SER	6/1/2018	5/31/2023	\$ 14,717,488
Department(s):	TP, WS			
RTQ-00674	RENTAL TRAILERS,TRUCKS AND VAN	6/1/2018	5/31/2028	\$ 2,307,550
Department(s):	AD, CR, EL, FR, ME, PD, SW, TP			
RTQ-00676	GASOLINE AND DIESEL	11/1/2018	10/31/2023	\$ 234,209,714
Department(s):	AD, AV, CR, CU, FR, ID, PD, PH, PR, SP, SW, TP, WS			
RTQ-00687	PREQUALIFICATION FOR ELEVATORS	5/1/2018	4/30/2023	\$ 56,543,096
Department(s):	AV, ID, PH, SP, TP			
RTQ-00690	DIVING & UNDERWATER MAINTENANC	1/1/2019	12/31/2023	\$ 900,000
Department(s):	WS			
RTQ-00694	METAL TRASH AND GARBAGE CONTAI	4/3/2018	4/2/2026	\$ 801,440
Department(s):	PR, RE, SW			
RTQ-00798	TRUCK SCALE PURCHASE,MAINT. AN	9/1/2018	8/31/2028	\$ 2,366,906
Department(s):	AV, SP, SW, WS			
RTQ-00809	CONTIN PINFEED FORMS PRINTING	4/1/2019	3/31/2024	\$ 1,336,327
Department(s):	IT, LB, PA, RE			
RTQ-00837	PUR/REP/MAINT OF PHYSICAL FITN	9/1/2018	11/30/2022	\$ 1,211,360
Department(s):	AV, CR, FR, PD, PR, SP			
RTQ-00838	RENTAL OF SPACE AND HOTEL ACCO	12/1/2018	11/30/2023	\$ 695,527
Department(s):	CH, JU, TP			
RTQ-00839	INSTALL, REPAIR, & MAINT SVCS	8/1/2018	7/31/2026	\$ 895,167
Department(s):	AV, CU			
RTQ-00843	FENCE MATERIALS (PRE-QUAL)	11/1/2018	10/31/2026	\$ 1,546,688
Department(s):	AD, AV, CR, FR, ID, PR, SP, SW, TP			
RTQ-00854	GOLF CART AND TURF VEHICLE REN	5/1/2018	7/31/2022	\$ 350,217
Department(s):	PR, SP, TP			
RTQ-00862	FIRE SUPPRESSION SERVICES	11/1/2018	10/31/2026	\$ 20,280,983
Department(s):	AD, AV, CH, CR, CU, FR, ID, LB, PD, PH, PR, SP, SW, TP, WS			
RTQ-00866	REFLECTIVE LETTERING, STRIPING	1/1/2019	12/31/2026	\$ 3,004,187
Department(s):	AV, CR, FR, ID, LB, PD, TP			
RTQ-00867	EMERGENCY PUSH & CLEAR AND DEB	12/1/2018	11/30/2026	\$ 330,500,000
Department(s):	AV, ID, LB, PR, TP			
RTQ-00880	SPECIAL EVENT EQUIPMENT RENTAL	2/1/2019	1/31/2027	\$ 5,206,026
Department(s):	AD, AV, CR, EL, FR, ME, PH, PR, RE, SP, SW, TP			
RTQ-00888	ELECTRICAL & ELECTRONIC COMPON	4/1/2019	3/31/2027	\$ 89,990,693
Department(s):	AV, CH, CR, CT, CU, FR, ID, IT, LB, PD, PH, PR, SP, SW, TP, WS			

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
RTQ-00892	PARK ITEMS FOR RESALE	3/1/2019	2/28/2027	\$ 5,869,665
Department(s):	PR			
RTQ-00893	INDUSTRIAL ELECTRICAL AND POWE	11/1/2019	10/31/2024	\$ 16,535,071
Department(s):	AV, FR, ID, PR, TP, WS			
RTQ-00894	IT CONSULTING SERVICES	1/1/2019	12/31/2023	\$ 51,533,847
Department(s):	AV, IT, WS			
RTQ-00914	PAINT AND PAINT RELATED ITEMS	11/1/2018	10/31/2023	\$ 7,143,023
Department(s):	AV, CR, FR, ID, LB, PD, PH, PR, SP, SW, TP, WS			
RTQ-00915	PORTABLE GENERATORS PREQUALIFI	3/1/2019	2/29/2024	\$ 5,736,604
Department(s):	AV, CR, FR, ID, LB, PD, PH, PR, SP, SW, TP, WS			
RTQ-00916	TARPAULIN COVERS & ACCESSORIES	9/1/2018	8/31/2023	\$ 245,242
Department(s):	CR, FR, ID, WS			
RTQ-00917	UPHOLSTERY AND REFURBISHING SC	1/1/2019	12/31/2028	\$ 420,951
Department(s):	AV, ID, LB, TP			
RTQ-00918	SIGNS AND BANNERS, PURCAHSE &	5/1/2019	4/30/2024	\$ 3,036,303
Department(s):	AD, AV, CH, CU, ID, LB, MM, PH, PR, SP			
RTQ-00922	AIRFIELD GUIDANCE SIGNS	1/1/2019	12/31/2023	\$ 7,264,769
Department(s):	AV			
RTQ-00924	SECURITY EQUIPMENT PURCHASE, I	1/8/2019	1/31/2024	\$ 2,169,667
Department(s):	AV, CR, ID, OC, SP			
RTQ-00933	PURCH,RENTAL AND INSTALL. OFFI	6/1/2019	5/31/2024	\$ 4,476,109
Department(s):	AD, CH, CR, FR, ID, PD, PH, PR, SP, SW, WS			
RTQ-00935	WELDING REPAIR AND RELATED SER	10/1/2019	9/30/2024	\$ 9,416,351
Department(s):	AV, CR, FR, ID, LB, PH, PR, SP, SW, TP, WS			
RTQ-00947	LAWN EQUIPT: PURCH/RENTAL/PART	3/1/2019	2/29/2024	\$ 4,969,845
Department(s):	AV, CR, FR, ID, PH, PR, SW, TP, WS			
RTQ-00950	TEMP DEBRIS STAGING REDUCTION	8/1/2019	7/31/2024	\$ 166,000,000
Department(s):	SW			
RTQ-00959	MARINE PATROL BOATS & WATERCRA	2/6/2019	2/29/2024	\$ 11,645,365
Department(s):	FR, PD, PR, RE, SP			
RTQ-00962	RUBBER STAMPS,CUSTOM RUBBER ST	2/1/2019	1/31/2024	\$ 179,606
Department(s):	AD, AV, CH, CL, CR, CT, EL, FN, FR, HR, ID, LB, ME, PA, PD, PH, PR, RE, SP, SW, TP, WS			
RTQ-00963	ELECTRONIC TEST EQUIPMENT REPAI	3/1/2019	2/29/2024	\$ 364,396
Department(s):	FR, PD, PR, SW, TP, WS			
RTQ-00983	PC PARTS AND PERIPHERALS PRE-Q	6/1/2019	5/31/2024	\$ 4,910,407
Department(s):	ID, IT			
RTQ-00992	PARK OPERATION ITEMS	4/1/2019	3/31/2024	\$ 4,094,768
Department(s):	PD, PR			
RTQ-01000	BOAT & VESSEL PARTS, REPAIRS A	3/1/2019	2/29/2024	\$ 1,271,998
Department(s):	FR, ID, PD, PR, RE, SP, TP, WS			
RTQ-01039	FERTILIZER/PESTICIDE/LANDSCAPE	1/1/2020	12/31/2024	\$ 30,850,907
Department(s):	AV, PD, PH, PR, SP, SW, TP, WS			
RTQ-01055	WELL DRILLING SERV & GEOPHYSIC	9/1/2019	8/31/2024	\$ 2,706,200
Department(s):	ID, PR, RE, SW, TP, WS			
RTQ-01057	EDU SOFTWARE,INTERACTIVE DISPL	11/1/2019	10/31/2024	\$ 711,902
Department(s):	CH, LB			
RTQ-01063	FIRE RESCUE EQUIPMENT & ACCESS	6/1/2019	5/31/2024	\$ 22,057,169
Department(s):	AV, CR, FR			
RTQ-01064	HAZARDOUS MATERIAL REMOVAL SER	6/5/2020	6/4/2025	\$ 15,000,000
Department(s):	AV			
RTQ-01065	SOUND SYSTEM AND EVENT RENTAL	2/1/2019	1/31/2024	\$ 396,405
Department(s):	PR, RE, SP			
RTQ-01074	AIR COMPRESSORS, PARTS AND REP	7/1/2019	6/30/2024	\$ 4,278,760
Department(s):	AV, CR, FR, ID, SP, TP, WS			
RTQ-01079	HEAD START / EARLY HEAD START	7/1/2019	6/30/2024	\$ 44,753
Department(s):	CH			
RTQ-01100	TRANSPORTATION SERVICES	6/1/2019	5/31/2024	\$ 4,499,105

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	AV, CC, CH, FR, JU, PH, PR, SP, TP			
RTQ-01102	CHEMICAL FEED & DISINFECTION S	11/1/2019	10/31/2024	\$ 4,152,000
Department(s):	WS			
RTQ-01106	MOVING OF OFFICE FURNITURE	6/1/2019	5/31/2024	\$ 890,816
Department(s):	FR, ID, OC, PD, PH, TP, WS			
RTQ-01107	CANOPY & AWNING - PURCH/REPAIR	9/1/2019	8/31/2024	\$ 7,564,502
Department(s):	AV, CH, FR, ID, PD, PH, PR, SP, SW, TP, WS			
RTQ-01117	CONTINUING EDU. FOR AUDITING P	6/1/2019	5/31/2024	\$ 194,750
Department(s):	AU			
RTQ-01120	CREDIT UNDERWRITING,SUBSIDY LA	7/1/2020	6/30/2025	\$ 750,000
Department(s):	PH			
RTQ-01129	REFRACTORY FIRE BRICKS/MATERIA	3/1/2019	2/28/2023	\$ 340,000
Department(s):	WS			
RTQ-01136	OVERHEAD DOORS AND SECURITY GA	8/6/2019	8/31/2024	\$ 6,024,480
Department(s):	AD, AV, CH, CR, FR, ID, LB, PD, PH, PR, SP, TP, WS			
RTQ-01137	HAULING AND DISPOSAL OF SOLID	3/1/2020	2/28/2025	\$ 37,400,000
Department(s):	SW			
RTQ-01174	HARRIS RADIO PARTS, BATTERIES,	9/1/2019	8/31/2024	\$ 5,043,944
Department(s):	IT			
RTQ-01175	SCUBA/SKIN DIVING EQUIPMENT, R	6/1/2019	5/31/2024	\$ 654,066
Department(s):	FR, PD, RE, SP			
RTQ-01177	PRE-QUAL VEHICLES, MOTORCYCLES	6/5/2019	5/31/2024	\$ 400,000
Department(s):	ID			
RTQ-01186	SECURITY & ACCESS CONTROL SYST	12/1/2019	12/31/2024	\$ 19,537,569
Department(s):	AD, AV, CH, CL, CR, CU, FR, ID, IT, LB, PD, PH, PR, SP, SW, TP, WS			
RTQ-01233	VESSEL SIMULATION SERVICES	11/1/2020	10/31/2025	\$ 500,000
Department(s):	SP			
RTQ-01264	PURCH OF MANUFA CERT DEAL OEM	10/1/2019	9/30/2024	\$ 22,081,005
Department(s):	AV, ID, PR, WS			
RTQ-01276	MDFR EMERGENCY PHARMACEUTICAL	3/1/2020	2/28/2025	\$ 497,216
Department(s):	FR			
RTQ-01284	BIRD CONTROL SERVICES	1/1/2021	12/31/2025	\$ 457,212
Department(s):	SP, SW, TP			
RTQ-01286	DELL HARDWARE,SOFTWARE AND SER	4/1/2020	3/31/2025	\$ 5,187,353
Department(s):	IT			
RTQ-01287	PREQUAL FOR OFFROAD AND HEAVY	2/1/2020	1/31/2025	\$ 400,000
Department(s):				
RTQ-01299	HOSES, NOZZLES, COUPLINGS, CLA	5/1/2020	4/30/2025	\$ 2,243,945
Department(s):	AV, FR, SP, SW, TP, WS			
RTQ-01306	TOWING UNAUTHORIZED & ABANDONE	10/1/2019	9/30/2022	\$ 1
Department(s):	ID, LB, PH, PR, TP			
RTQ-01327	CCTV CAMERA EQUIP/MAINT/REPAIR	2/1/2020	1/31/2025	\$ 2,934,250
Department(s):	TP, WS			
RTQ-01333	MOVING SERVICES FOR ELECTIONS	9/25/2019	9/30/2024	\$ 2,346,885
Department(s):	EL			
RTQ-01337	POLYMER FOR WATER/WASTEWATER T	11/1/2020	10/31/2025	\$ 12,148,000
Department(s):	WS			
RTQ-01349	IED SYSTEMS SERVICES	12/6/2019	12/5/2024	\$ 750,000
Department(s):	AV			
RTQ-01354	INVASIVE VEGETATION CONTROL SE	12/1/2020	11/30/2025	\$ 1,000,000
Department(s):	LB, PR, RE, SW			
RTQ-01360	WATER/WASTEWATER TREATMENT PTS	9/1/2020	8/31/2025	\$ 81,753,000
Department(s):	WS			
RTQ-01397	Plumbing Equip. and Supplies	3/1/2022	2/28/2027	\$ 31,385,216
Department(s):	AV, CH, CR, CU, FR, ID, LB, PD, PH, PR, RE, SP, SW, TP, WS			
RTQ-01404	TRAINED CANINES AND TRAINING	1/1/2020	12/31/2024	\$ 426,100
Department(s):	AV, PD, SP			

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
RTQ-01452	Purchase of Fire Hydrants & Pa	4/1/2021	3/31/2026	\$ 2,525,000
Department(s):	AV, WS			
RTQ-01468	Fire OEM Repairs & Service	4/1/2021	3/31/2026	\$ 6,769,000
Department(s):	AV, FR, PD			
RTQ-01528	VERITAS SOFTWARE LIC & MAINT S	4/1/2021	3/31/2026	\$ 5,633,273
Department(s):	IT			
RTQ-01540	Floor Cleaning Machines	8/1/2021	7/31/2026	\$ 785,000
Department(s):	AV, CH, CR, ID, SP, TP, WS			
RTQ-01547	WINDOW TREATMENTS, FILM	10/1/2021	9/30/2026	\$ 962,826
Department(s):	AV, CH, CL, FR, ID, LB, OC, PD, PH, SP, WS			
RTQ-01583	BUILDING MATERIALS AND RELATED	2/1/2022	1/31/2027	\$ 37,526,000
Department(s):	AD, AV, CH, CR, CU, FR, ID, LB, PD, PH, PR, RE, SP, SW, TP, WS			
RTQ-01592	VOICE/DATA COMMUNICATION PRODU	4/1/2021	3/31/2026	\$ 18,983,505
Department(s):	IT			
RTQ-01593	BACKFILE CONVERSION/SCANNING S	12/1/2020	11/30/2022	\$ 189,550
Department(s):	BU, HR, RE, SP, SW			
RTQ-01601	LITHO INKS PLATES COATING CHEM	9/1/2020	8/31/2025	\$ 355,093
Department(s):	ID			
RTQ-01605	Emergency Cleanup Services	3/15/2021	3/31/2024	\$ 8,802,000
Department(s):	AD, AV, CH, CR, CU, FR, HT, ID, LB, PD, PH, PR, SP, SW, TP, WS			
RTQ-01609	MICROSOFT DESKTOP APPLICATION	1/1/2021	12/31/2025	\$ 250,000
Department(s):	HR			
RTQ-01623	ANTENNA TOWER MAINTENANCE AND	5/1/2021	4/30/2026	\$ 500,000
Department(s):	IT			
RTQ-01665	PET RETENTION VET CARE PROGRAM	10/1/2020	9/30/2025	\$ 397,500
Department(s):	AD			
RTQ-01674	Bulk Material Hauling Services	6/1/2021	5/31/2026	\$ 950,000
Department(s):	PR, SP, SW			
RTQ-01702	VETERINARY SERVICES (PREQUALIF	9/1/2021	8/31/2024	\$ 864,000
Department(s):	AD			
RTQ-01706-	Art in Public Places Misc Svcs	3/31/2021	3/31/2026	\$ 1,000,000
Department(s):	CU			
RTQ-01709	ENGINEERING,DRAFTING & ART SUP	4/1/2021	3/31/2024	\$ 997,000
Department(s):	AV, CT, LB, PD, PR, SP, SW, TP, WS			
RTQ-01710	MULTIFUNCTIONAL DEVICES (PRE-Q	11/1/2021	10/31/2026	\$ 18,751,000
Department(s):	AU, AV, BU, CU, FN, FR, ID, JU, LB, PD, SW, TT, WS			
RTQ-01722	Fresh Produce	9/1/2021	8/31/2026	\$ 4,905,000
Department(s):	CH, CR, PH, PR			
RTQ-01729	PLEXIGLASS SAFETY SHIELD INSTL	4/1/2021	3/31/2023	\$ 150,000
Department(s):	AV			
RTQ-01770	Electronic Imaging Services	6/1/2021	5/31/2026	\$ 238,000
Department(s):	CT, PH, TP			
RTQ-01778	ELDERLY MEAL SERVICES	10/1/2021	9/30/2026	\$ 11,000,000
Department(s):	CH			
RTQ-01786	TERMITE CONTROL SERVICES	3/1/2022	2/28/2026	\$ 891,000
Department(s):	AD, AV, CH, CU, FR, ID, LB, PD, PH, PR, SP, WS			
RTQ-01787	Auto Parts Washer Machine Leas	8/1/2021	7/31/2026	\$ 499,000
Department(s):	AV, ID, PR, TP, WS			
RTQ-01797	VALVES,GAS/VAPOR,PARTS,SERVICE	8/1/2022	7/31/2027	\$ 1,116,000
Department(s):	WS			
RTQ-01805	Signs, Road, Traffic Related	5/1/2022	4/30/2027	\$ 499,500
Department(s):	FR, PD, PH, PR, SP			
RTQ-01839	COARSE AGGREGATES	6/1/2022	5/31/2027	\$ 31,192,000
Department(s):	AV, CR, FR, ID, PH, PR, RE, SP, SW, TP, WS			
RTQ-01841	Passenger Boarding Bridges	1/1/2022	12/31/2026	\$ 1,550,700
Department(s):	AV			
RTQ-01841-P	Passenger Boarding Bridge Pool	1/1/2022	12/31/2026	\$ 150,384,300

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	AV, SP			
RTQ-01868	Asset Marketing and Advertising	2/1/2022	1/31/2027	\$ -
Department(s):	BU			
RTQ-01891	NETWORK SECURITY PRE-QUAL	4/1/2022	3/31/2027	\$ 26,555,080
Department(s):	IT			
RTQ-01901	STOCK PAPER FOR HIGH SPEED CUT	10/1/2021	9/30/2023	\$ 400,000
Department(s):	IT			
RTQ-01906	Bicycle Purchase, Parts, Acces	8/1/2022	7/31/2023	\$ 816,000
Department(s):	AV, PD, PR			
RTQ-01913	VETERINARY SUPPLIES AND PHAR	8/1/2022	7/31/2027	\$ 18,400,000
Department(s):	AD, PR			
RTQ-01933	Chemical Testing Supplies/Toxi	11/1/2022	10/31/2027	\$ 615,000
Department(s):	ME, RE			
RTQ-01985	Tools and Accessories	7/1/2022	6/30/2027	\$ 16,858,000
Department(s):	AD, AV, CH, CR, FR, ID, IT, LB, PH, PR, RE, SP, SW, TP, WS			
RTQ-02010	CATHODIC PROTECTION SYSTEMS	6/1/2022	5/31/2027	\$ 643,824
Department(s):	WS			
RTQ-02016	Office Supplies	3/14/2022	3/31/2027	\$ 12,787,960
Department(s):	ID			
RTQ-02018	Technical App. Prof. Training	6/1/2022	5/31/2027	\$ 5,250,000
Department(s):	HR			
RTQ-02029	PLANT MATERIAL & TREE SERVICES	6/1/2022	5/31/2027	\$ 27,828,000
Department(s):	AV, CH, CR, CU, FR, ID, LB, PD, PH, PR, RE, SP, SW, TP, WS			
SS10001	ELECTRONIC CONTROL WEAPONS	3/21/2019	3/31/2024	\$ 3,216,730
Department(s):	CR, PD			
SS-10037	FIRSTWATCH SOFTWARE SYSTEM	12/1/2019	11/30/2023	\$ 168,297
Department(s):	FR			
SS-10054	AFEX FIRE SUPPRESSION RELATED	3/1/2020	3/31/2023	\$ 203,147
Department(s):	SW			
SS-10057-1(2)	AIRTRAQ A-390 WIFI CAMERAS & A	11/1/2021	10/31/2022	\$ 118,600
Department(s):	FR			
SS10063	NYXCELL CELLULAR TRACKING EQUI	6/10/2020	6/9/2023	\$ 1
Department(s):	PD			
SS-10099	GENETIC ANALYSES IN WATERS	4/15/2021	7/31/2022	\$ 250,000
Department(s):	RE			
SS-10158	CARBYNE C-LIVE UNIVERSE PLATFO	4/4/2022	9/30/2022	\$ 250,000
Department(s):	PD			
SS-10190	GRAYKEY MOBILE FORENSICS UPGRA	12/16/2021	12/31/2024	\$ 144,999
Department(s):	IT			
SS-10204	REMI SOFTWARE LICENSE AGREEMEN	2/25/2022	2/28/2027	\$ 98,000
Department(s):	RE			
SS-10206	KFT Fire Trainers Maintenance	5/12/2022	5/31/2027	\$ 249,995
Department(s):	FR			
SS1243-3/24-3	ELEVATOR MAINT SVCS (THYSSENKY	5/1/2019	4/30/2024	\$ 7,415,727
Department(s):	AV, CR, FR, ID, PD, PH, PR, SP, SW, TP, WS			
SS1245-3/27-2	ELEVATOR & ESCALATOR MAINT & R	10/1/2017	9/30/2022	\$ 28,194,814
Department(s):	AV, CR, CU, ID, PH, PR, SP, TP			
SS4416-15/25-3	ELEVATOR MAINTENANCE SVC - OTI	10/1/2020	9/30/2025	\$ 13,590,311
Department(s):	AV, CU, FR, ID, LB, PH, SP, TP, WS			
SS5477-1/23-1	OIL/WATER SEPARATOR EQUIPT MAI	10/1/2018	9/30/2023	\$ 1,790,190
Department(s):	ID, TP			
SS6196-3/25-3	PRATT & WHITNEY SUPPORT PLAN	8/1/2021	7/31/2026	\$ 5,500,000
Department(s):	FR			
SS7889-0/22	RAPIDSCAN EQUIPMENT MAINTANCE	4/1/2017	6/30/2022	\$ 188,459
Department(s):	AV			
SS8423-2/27-1	MATRIX SECURITY SYSTEM	3/1/2018	2/28/2023	\$ 3,521,000
Department(s):	AV			

APPENDIX X: ACTIVE GOODS AND SERVICES CONTRACTS

Contract Number	Description	Effective Date	Expiration Date	Contract Amount
SS8667-1/18-1	INFOR EAM SOFTWARE, SUPPORT, S	6/24/2013	12/31/2023	\$ 2,884,254
Department(s):	IT, WS			
SS8721-0/24	FLORIDA BUILDING CODE BOOKS	2/19/2020	2/28/2023	\$ 54,554
Department(s):	RE			
SS8819-0/23	VERTIQ SOFTWARE MAINT/SUPP-CME	12/15/2008	12/14/2023	\$ 173,451
Department(s):	ME			
SS9537-0/21	PIPELINE INSPECTIONS	9/1/2017	8/31/2022	\$ 30,000,000
Department(s):	WS			
SS9552-2/15-3	ASCAP MUSIC PERFORMANCE LICENS	1/18/2015	1/17/2025	\$ 76,747
Department(s):	BU, CU			
SS9650-3/24-1	COMPREHENSIVE FINANCIAL INVEST	8/23/2021	8/22/2022	\$ 31,430
Department(s):	PD			
SS9650-3/24-2	COMPREHENSIVE FINANCIAL INVEST	8/23/2022	8/22/2023	\$ 31,430
Department(s):	PD			
SS9678-3/17-3	INTERVIEW ROOM RECORDING SYSTE	1/1/2021	6/30/2022	\$ 10,500
Department(s):	PD			
SS9737-1/23-1	CELLEBRITE FORENSIC SYSTEM/FSB	5/1/2018	4/30/2023	\$ 291,149
Department(s):	PD			
SS9862-0/23	EZIO SYSTEM AND SUPPLIES	7/1/2018	6/30/2023	\$ 1,141,270
Department(s):	FR			
SS9863-1/26-1	INET SYSTEMS/PARTS/MAINT	1/1/2022	12/31/2026	\$ 7,950,000
Department(s):	AV			
SS9892-1/22-1	MICROSOFT PREMIER SUPPORT SERV	6/1/2020	5/31/2023	\$ 1,267,909
Department(s):	IT			
SS9919-AV	MOBILE/PORTABLE PBB	1/27/2018	1/26/2023	\$ 172,000
Department(s):	AV			
SS9948-4/23-2	ELECTRONIC STAKE OUT (ESO) GPS	7/1/2021	6/30/2022	\$ 30,875
Department(s):	PD			
SS9969-0/23	BREATHING AIR SYSTEM COMPRESSO	9/1/2018	8/31/2023	\$ 159,833
Department(s):	FR			
SS9982-0/23	VEHICLE MOVEMENT AREA TRANSMIT	6/18/2019	6/30/2024	\$ 613,000
Department(s):	AV			
TBW-8554	NICE - DVAR MAINTENANCE & SUPP	1/6/2022	1/5/2023	\$ 218,068
Department(s):	PD, TP			
TBW8554-0/22	QOGNIFY - DVAR MAINTENANCE & S	1/11/2022	7/31/2022	\$ 249,780
Department(s):	AV, SP, WS			

APPENDIX Y: PEACE AND PROSPERITY PLAN

Department	Program Name	Funding	FY 2023-24
Parks, Recreation and Open Spaces	Fit 2 Lead	Anti-Violence and Prosperity Trust	\$ 2,248,300
Public Housing and Community Development	Fit 2 Lead	CDBG	500,000
Juvenile Services Department	Fit 2 Lead	JSD Trust Fund	100,000
Miami-Dade Police Department	Project Greenlight	Anti-Violence and Prosperity Trust	75,000
Miami-Dade Police Department	MDPD Turn Around Police Academy	Anti-Violence and Prosperity Trust	106,000
Miami-Dade Police Department	MDPD Youth Outreach Unit (YOU)	Anti-Violence and Prosperity Trust	75,000
Miami-Dade Police Department	MDPD Youth Athletic and Mentoring Initiative (YAMI)	Anti-Violence and Prosperity Trust	25,000
Community Action and Human Services Department	Safe in the 305 Community Grant	Anti-Violence and Prosperity Trust	50,000
Community Action and Human Services Department	Miami-Dade Reentry Resource Guide	Anti-Violence and Prosperity Trust	25,000
Community Action and Human Services Department	Independent Evaluation	Anti-Violence and Prosperity Trust	50,000
		Anti-Violence Trust Fund Funding	\$ 2,654,300
		Total Funding	\$ 3,254,300

APPENDIX Z: MIAMI-DADE RESCUE PLAN

Infrastructure Projects Programs (\$121 million)

Programs	All Years Allocations	FY 2023-24 Allocation
Schenley Park Septic to Sewer (WASD)	27,000,000	
Transfer to Countywide General Fund	17,331,000	17,331,000
District Designated Projects	13,000,000	13,000,000
Grant Match for resiliency and septic to sewer grants	7,700,000	7,700,000
Transfer to General Government Improvement Fund for projects	6,694,000	6,694,000
Homeless Trust	6,000,000	
Neighborhood Improvement Projects	5,000,000	
Ludlam Trail Project	5,000,000	
Downtown Traffic Light Replacement Project	5,000,000	
Naranja Community Center	5,000,000	
S.W. 157th Avenue Road Project	5,000,000	
Environmental Endangered Lands Acquisition and Restoration Project (DERM)	4,000,000	
City of North Miami - Community Theatre	3,000,000	
Helen Sawyer ALF	3,000,000	3,000,000
Tree Canopy Grant Match	2,500,000	2,500,000
City of Sweetwater Parks Expansion and Restructuring	2,100,000	
Criminal Justice Information System (CJIS) Project #2000000954 Document Scanning	1,000,000	
Goulds Canal restoration project (DERM)	900,000	
City of Sweetwater - Public Safety Radio equipment	650,000	
EEL Acquisition Project - Wink Eye Slough 152 Acres (DERM)	350,000	
Buffering Lands Acquisition - Peters Wetlands 62 Acres (DERM)	325,000	
Cutler Pit Land Acquisition Project (DERM)	300,000	
Adaptation Action Area Planning Sea Level Rise (RER)	150,000	

District Designated (\$39 million)

	All Years Allocations	FY 2023-24 Allocation
Districts 1 through 13	39,000,000	-

Economic and Social Impact Projects (\$59 million)

Programs	All Years Allocations	FY 2023-24 Allocation
Mental Health Diversion Facility & Related Mental Health Services	10,000,000	
Community Violence and Intervention Programs	8,943,000	
Affordable Housing Units at Carver Theatre	5,000,000	
North Dade Cultural Center (Grantee Miami Gardens CRA)	5,000,000	
Workforce Development Training (Grantee Miami Dade College)	5,000,000	
AGAPE Network	3,000,000	
Resiliency Investments In Naturally Occurring Affordable Housing	4,000,000	
NW 18th Avenue Revitalization	3,000,000	
Redland Farmlife School	1,500,000	
Helen Sawyer Assisted Living Facility	1,257,000	
Sargassum Disposal Alternatives	1,000,000	
BIZUP - Business Innovation Start Up Grant program	1,000,000	
Dade Heritage Trust	1,000,000	
Underline Wi-Fi	800,000	
WiFi and tablet program - Figgers	800,000	
Haitian American Chamber of Commerce of Florida	700,000	
COVID Mental Health and Wellness Program and Teen Talk	500,000	
Center for the Haitian Studies	500,000	
Jewish Community Services of South Florida	500,000	
Father Gerard Jean-Juste Community Center at Oak Grove Park	400,000	
Friendship Circle of Miami	300,000	
Transitions Inc.	300,000	
CAMACOL	200,000	
Ladies Empowerment and Action Plan (LEAP)	200,000	
Mexican American Council	200,000	
South Florida Society for the Prevention of Cruelty to Animals, Inc.	200,000	
Citizens Crimewatch of Miami-Dade	150,000	
Greater Miami Chamber of Commerce	150,000	
Saint Peter's Community Development Corporation	100,000	

APPENDIX Z: MIAMI-DADE RESCUE PLAN

Programs	All Years Allocations	FY 2023-24 Allocation
Miami Dade North Arts & Humanities Foundation Inc.	100,000	
My Urban Contemporary Experience Inc. (MUCE) Grantee Pre-Art Basel Event	100,000	
Hispanic Coalition	70,000	
University of Miami for Autism and Related Disabilities (UM CARD)	50,000	
A Reflection of Me	25,000	
Future Affordable Housing Projects (HOMES Plan)	2,955,000	

Continuation of County Services (\$308.734 million)

Programs	All Years Allocations	FY 2023-24 Allocation
Public Safety Expenses	103,301,000	
Solid Waste Residential Collection Operations	40,000,000	
Affordable Housing	38,745,000	
Regulatory and Economic Resources - Endangered Lands Program	24,000,000	
Public Safety Expenses	17,029,000	
Solid Waste Residential Collection Operations	11,000,000	
Economic Development Activities	10,000,000	
Constituent Services - Legal Services	6,650,000	
Internal Services Parking Operations	5,554,000	
Small Business Relief Funding	5,000,000	
Finance Credit and Collections Operations	3,920,000	
Transfer to the General Fund for projects	3,380,000	3,380,000
Regulatory and Economic Resources - Grants/Programs	3,318,000	
Resiliency Grants	2,500,000	
Tree Canopy	2,500,000	
Helen Sawyer Assisted Living Facility	2,450,000	
PTP Reimbursement - lightspeed	-	
Tourist Tax Reimbursements	2,282,500	
Tropical Park Aquatic Center	2,000,000	
Strive 305 Program	1,500,000	
Museum of Contemporary Art (MOCA)	1,100,000	
AGAPE Network Inc.	1,000,000	
BizUp	1,000,000	
Catholic Charities of the archdiocese of Miami for Immigration Services	1,000,000	
Children's Savings Accounts - Future Bound Miami	1,000,000	
Safety Net	1,000,000	
Budget Shortfalls	940,000	
Lotus House - Sundari Foundation, Inc.	584,000	
Center for Haitian Studies Inc.	500,000	
Friendship Circle	500,000	
NOBCO/NABCO - annual conference	500,000	
North Miami Beach Community/Recreation Center	500,000	
Regis House Inc.	500,000	
Smooth Jazz Festival - South Miami-Dade	500,000	
The Love Fund - Public Safety	500,000	
Voices for Children Inc.	500,000	
WOW Center	500,000	
Miami -Dade Economic Advocacy Trust (MDEAT)	375,000	
Transit Alliance	351,000	
Axis Helps - Urban Impact Lab	350,000	
FIU Apprenticeship Program	350,000	
Biscayne Bay Marketing and Environmental Programming	333,000	
Community Health Services	300,000	
Farm Share	300,000	
Girl Power Rocks, Inc. - Florida Girls Initiative	300,000	
MJD Wellness and Community Center Inc.	300,000	
ScaleUp305 (to HACCOF for business incubator)	300,000	
Allapattah Collaborative Community Development Corporation	272,000	
Cattle Show	250,000	
Family Action Network Movement (Immigration Services)	250,000	
Greater Miami Service Corps	250,000	
Jewish Community Services of South Florida Inc.	250,000	

APPENDIX Z: MIAMI-DADE RESCUE PLAN

Programs	All Years Allocations	FY 2023-24 Allocation
Ladies Empowerment and Action Program, Inc. (LEAP)	250,000	
Maurice A Ferre' Institute for Civic Leadership at FIU	250,000	
Share Your Heart Inc. d/b/a Victory For Youth Inc.	250,000	
South Dade Veteran's Alliance	250,000	
Surfside Memorial	250,000	
Teen Talk	250,000	
UM CARD	250,000	
Wings over Homestead Airshow	77,000	
Bridge to Hope W.O.C. Inc.	200,000	
CAMACOL	200,000	
City of North Miami - Summer Swim Program	200,000	
CORE Alliance dba We Count, Inc.	200,000	
Curley's House	200,000	
Foundation of Community Assistance and Leadership, Inc.	200,000	
Haitian Neighborhood Center Sant La Inc. Fellows Program	200,000	
Mexican American Council	200,000	
Miami Dade North Arts and Humanities Foundation Inc. - (MoCAAD)	200,000	
South Florida S.P.C.A. Inc.	200,000	
Wifi/Tablet Program - Figgers	200,000	
LGBTQ Assessment	175,000	
Spark Academy	160,000	
Cuban American Bar Association Pro Bono Project Inc. (CABA)	150,000	
Healthy Start Coalition of Miami-Dade Inc.	150,000	
Laurel Wilt - Florida Avocado Administrative Committee	150,000	
"People Matter Fest" Family Fun Day (People Matter Inc.)	100,000	
A Reflection of Me	100,000	
Be Strong International Inc.	100,000	
Citizens Crime Watch	100,000	
Disability Employment Month	100,000	
Haitian Heritage Month	100,000	
Le Jardin Community Center, Center 8	100,000	
Mahogany Youth Corporation	100,000	
MUCE	100,000	
National Community Services	100,000	
Philanthropy Miami	100,000	
PIAG Museum	100,000	
S.E.E.K. Foundation Inc. (STEM/STEAM Program)	100,000	
Social Xchange Inc. (Black Business Month)	100,000	
South Dade Black History Center Advisory Board	100,000	
The Flying classroom LLC. (STEM/STEAM Program)	100,000	
Youth Football Alliance - Miami Youth Hurricanes	100,000	
EXCEL Empowerment Zone Inc. (Afterschool Care for Working Parents)	65,000	
DCS Mentoring Program Inc.	50,000	
North Miami Foundation for senior Citizen Services Inc.	50,000	
Universal Medical Institute Inc.	50,000	
Wilkie D. Ferguson, Jr. Bar Association, Inc.	50,000	
Economic Development Council of South Miami-Dade Inc.	25,000	
Greater Love Full Gospel Baptist Church Inc. (Afterschool Program)	25,000	
JESUS People Ministries (Afterschool Program)	25,000	
Latinos United in Action Center Inc.	25,000	
SUNSHINE HEARTS INC. (Afterschool Program)	25,000	
Age Friendly Initiative	20,000	
Management and Budget - ARPA Grants management	17,500	
Honeybees & Hornets Inc. (Senior Program)	5,000	
Opalocka Chapter #4005 of AARP	5,000	

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ACRONYMS, GLOSSARY AND INDEX

ACRONYMS

A&E	Architectural and Engineering
ACFR	Annual Comprehensive Financial Report
ACGME	Accreditation Council for Graduate Medical Education
AHAB	Affordable Housing Advisory Board
AHCA	Florida Agency for Healthcare Administration
AHCAC	African Heritage Cultural Arts Center
AHTFB	Affordable Housing Trust Fund Board
ADA	Americans with Disabilities Act
AIM	Actively Investing in Miami-Dade
ALF	Assisted Living Facility
ALS	Advanced Life Support
AMS	Audit and Management Services
AO	Administrative Order
AOC	Administrative Office of the Courts
APP	Art in Public Places
ARFF	Aircraft Rescue and Firefighting Unit
ARPA	American Rescue Plan Act
ASB	Addiction Services Board
ASD	Animal Services Department
ATMS	Advanced Traffic Management System
ASPCA	American Society for the Prevention of Cruelty to Animals
AZA	Association of Zoos and Aquariums
BAT	Budgeting Analysis Tool
BBC GOB	Building Better Communities General Obligation Bond Program
BBN	Better Bus Network
BCC	Board of County Commissioners
BLE	Basic Law Enforcement
BOMA	Building Owners and Managers Association
BRT	Bus Rapid Transit
BWC	Body Worn Camera
CAD	Computer Aided Dispatch/Computer Aided Design
CAHSD	Community Action and Human Services Department
CALEA	Commission on Accreditation for Law Enforcement Agencies, Inc.

ACRONYMS

CAMA	Computer Aided Mass Appraisal
CAO	County Attorney's Office
CAPER	Consolidated Annual Performance Evaluation Report
CAPRA	Commission for Accreditation of Park and Recreation Agencies
CARES	Coronavirus Aid, Relief and Economic Security Act
CBA	Collective Bargaining Agreement
CBAT	Capital Budgeting Analysis Tool
CBE	Community Business Enterprise
CBO	Community-based Organization
CCED	Communications and Customer Experience Department
CDBG	Community Development Block Grant
CDC	Centers for Disease Control and Prevention
CDMP	Comprehensive Development Master Plan
CDT	Convention Development Tax
CEMP	Comprehensive Emergency Management Plan
CERT	Community Emergency Response Team
CFA	Commission for Florida Law Enforcement Accreditation
CFAI	Commission on Fire Accreditation International
CFFP	Capital Fund Financing Program (CFFP)
CFP	Capital Funds Program
CIIP	Countywide Infrastructure Investment Program
CIO	Chief Information Officer
CIP	Capital Improvements Program
CIS	Customer Information System
CITT	Citizens' Independent Transportation Trust
CJS	Criminal Justice Information System
CMS	Claims Management System
CNG	Compressed Natural Gas
COC	Clerk of Courts
CODI	Commission on Disability Issues
COE	Commission on Ethics and Public Trust
COOP	Continuity of Operations Plan
COPS	Community Oriented Policing Services

ACRONYMS

CPE	Continuing Professional Education
CPEP	Certified Public Expenditure Program
CPI	Consumer Price Index
CPP	Community Periodical Program
CRA	Community Redevelopment Agency
CRM	Customer Relationship Management
CRCT	Comprehensive Relational Criteria Tool
CRF	City Resilience Framework
CRIPA	Civil Rights of Institutionalized Person's Act
CRRSAA	Coronavirus Response and Relief Supplemental Appropriations Act
CSBE	Community Small Business Enterprise
CSBG	Community Service Block Grant
CSLFRF	Coronavirus State and Local Fiscal Recovery Funds
CST	Communication Services Tax
CUP	Consumptive Use Permit
CVAC	Coordinated Victims Assistance Center
CWP	Community Workforce Program
CY	Calendar Year
CZAB	Community Zoning Appeals Board
DAE	Disaster Assistance Employee
DARE	Drug Abuse Resistance Education
DBE	Disadvantaged Business Enterprise
DCA	Florida Department of Community Affairs
DDA	Downtown Development Authority
DEM	Department of Emergency Management
DFR	Departmental Fund Reserve
DHS	Department of Homeland Security
DJJ	Department of Juvenile Justice
DNS	Domain Name Services
DoCA	Department of Cultural Affairs
DOJ	U.S. Department of Justice
DOR	Florida Department of Revenue
DPP	Medicaid Direct Payment Program

ACRONYMS

DROP	Deferred Retirement Option Program
DSAIL	Disability Services and Independent Living
DSWM	Department of Solid Waste Management
DTA	Designated Target Area
DTPW	Department of Transportation and Public Works
DUI	Driving Under the Influence
DVOB	Domestic Violence Oversight Board
EAMS	Enterprise Asset Management System
EAP	Employee Assistance Program
ECD	Electronic Control Device
ECDP	Enhanced County and District Program
ECISMA	Everglades Cooperative Invasive Species Management Area
ECM	Enterprise Content Management
EDF	Economic Development Fund
EDMS	Electronic Document Management System
EEOC	Education, Extension, Conservation and Outreach
EDP	Equitable Distribution Program
EEL	Environmentally Endangered Land
EEOC	U. S. Equal Employment Opportunity Commission (United States)
EF	Efficiency Measure
EIS	Expedited Intake System
EMAP	Emergency Management Accreditation Program
EO	Emergency Order
EOB	Equal Opportunity Board
EOC	Emergency Operations Center
eOIR	Electronic Offense Incident Report
EOY	End of Year
EPA	Environmental Protection Agency
ERP	Enterprise Resource Planning System
ERU	Early Representation Unit
ESCO	Energy Service Company
ESG	Emergency Solutions Grant
EVIDS	Electronic Voter Identification System

ACRONYMS

EZ	Enterprise Zone
FAA	Federal Aviation Administration
FBC	Florida Benchmarking Consortium
FBI	Federal Bureau of Investigation
FDEP	Florida Department of Environmental Protection
FDLE	Florida Department of Law Enforcement
FDOH	Florida Department of Health
FDOT	Florida Department of Transportation
FEMA	Federal Emergency Management Agency
FERT	Forensic Evidence Recovery Team
FIU	Florida International University
FORT	Foldout Rigid Temporary Shelter
FPL	Florida Power and Light
FRPA	Florida Recreation and Park Association
FRS	Florida Retirement System
FTA	Federal Transit Administration
FTE	Full-Time Equivalent
FY	Fiscal Year
GAA	General Aviation Airports
GAAP	Generally Accepted Accounting Principles
GAL	Guardian Ad Litem Program
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
GGIF	General Government Improvement Fund
GIS	Geographic Information System
GMCVB	Greater Miami Convention and Visitors Bureau
GMSC	Greater Miami Service Corps
GOB	General Obligation Bond
GVI	Gun Violence Intervention Project
HCM	Human Capital Management
HCV	Housing Choice Voucher
HEX	Homestead Exemption
HLD	High Level Disinfection

ACRONYMS

HHS	U. S. Department of Health and Human Services
HOME	Home Investment Partnerships Program
HQS	Housing Quality Standard
HR	Human Resources Department
HT	Homeless Trust
HVAC	Heating, Ventilation and Air Conditioning
HUD	U. S. Housing and Urban Development
HUD-VASH	HUD Veterans Affairs Supportive Housing
IAFC	International Association of Fire Chiefs
ICE	Immigration and Customs Enforcement
ICP	Independent Civilian Panel
IC3	Integrated Command & Communications Center
ICMA	International City/County Management Association
IN	Input Measure
InFORMS	Integrated Financial Resources Management System
IO	Implementing Order
ISD	Internal Services Department
IT	Information Technology
ITB	Invitation to Bid
ITD	Information Technology Department
IVR	Interactive Voice Response
IWA	Imaging and Workflow Automation
JAC	Juvenile Assessment Center
JAG	Edward Byrne Memorial Justice Assistance Grant
JCA	Joseph Caleb Auditorium
JMH	Jackson Memorial Hospital
JMS	Jail Management System
JSD	Juvenile Services Department
LBT	Local Business Tax
LDB	Local Disadvantaged Business
LEAD	Literacy for Every Adult in Dade
LED	Light Emitting Diode
LEED	Leadership in Energy and Environmental Design

ACRONYMS

LETF	Law Enforcement Trust Fund
LERMS	Law Enforcement Records Management System
LGBTQIA+	Lesbian, Gay, Bisexual, Transgender, Queer, Intersex, Asexual, Plus
LIHEAP	Low-Income Home Energy Assistance Program
LIMS	Laboratory Information Management System
LMS	Local Mitigation Strategy
LOGT	Local Option Gas Tax
LPR	License Plate Reader
L RTP	Long Range Transportation Plan
LSOS	Logistically, Scientifically and Objectively Studied
LSS	Lean Six Sigma
MAAC	Miami Airline Affairs Committee
MAC	Municipal Advisory Committee
MCC	Miscellaneous Construction Contracts
MDAD	Miami-Dade Aviation Department
MDCA	Miami-Dade County Auditorium
MDCPS	Miami-Dade County Public Schools
MDCR	Miami-Dade Corrections and Rehabilitation
MDEAT	Miami-Dade Economic Advocacy Trust
MDFR	Miami-Dade Fire Rescue
MDPD	Miami-Dade Police Department
MDPLS	Miami-Dade Public Library System
MDPSTI	Miami-Dade Public Safety Training Institute
MDRP	Miami-Dade Rescue Plan
MDSPD	Miami-Dade Schools Police Department
MDTV	Miami-Dade Television
MDX	Miami-Dade Expressway Authority
ME	Medical Examiner
MHz	Megahertz
MIA	Miami International Airport
MIC	Miami Intermodal Center
MOE	Maintenance of Effort
MOU	Memorandum of Understanding

ACRONYMS

MOVES	Mobile Operations Victim Emergency Services
MWDC	Metro-West Detention Center
NACo	National Association of Counties
NAM	Natural Areas Management
NAME	National Association of Medical Examiners
NEAT	Neighborhood Enhancement Action Team
NIBIN	National Integrated Ballistic Information Network
NRPA	National Recreation and Park Association
NSI	Neighborhood Safety Initiative
NSP	Neighborhood Stabilization Program
NSMB	Neat Streets Miami Board
NTSB	National Transportation Safety Board
OC	Outcome Measure
OCA	Office of the Commission Auditor
OIG	Office of Inspector General
OMB	Office of Management and Budget
OP	Output Measure
OPBA	Office of Policy and Budgetary Affairs
OSHA	Occupational Safety and Health Administration
OSMP	Open Space Master Plan
OTTER	Oral Targeted Treatment of Emergent Rabies
P3	Public-Private Partnership
PAC	Performing Arts Center
PAMM	Perez Art Museum Miami
PAPC	Pet Adoption and Protection Center
PBV	Project Based Voucher
PCI	Payment Card Industry
PD&E	Project Development and Environment
PDO	Public Defender's Office
PHAS	Public Housing Assessment System
PHCD	Public Housing and Community Development
PHT	Public Health Trust
PIC	Permitting and Inspection Center

ACRONYMS

PIO	Public Information Officer
PMO	Project Management Office
PPP	Presidential Preference Primary Election
PREA	Prison Rape Elimination Act
PROS	Parks, Recreation and Open Spaces
PURR	Public Records Request
PRT	Priority Response Team
PSA	Public Service Announcement
PSFFT	Professional Sports Franchise Facility Tax
PTDC	Pre-trial Detention Center
PTP	People's Transportation Plan
PVB	Project Based Voucher
QC	Quality Control
QNIP	Quality Neighborhood Improvement Program
QTI	Qualified Target Industry Program
RAAM	Right-of-Way Assets and Aesthetics Management
RAB	Residential Advisory Boards
RAD	Rental Assistance Demonstration
RDF	Rapid Deployment Force
RER	Regulatory and Economic Resources
RIF	Road Impact Fee
RFA	Requests for Applications
RFP	Request for Proposals
RFQ	Request for Qualifications
RFRO	Resourcing for Results Online
RHF	Replacement Housing Factor
RMS	Recreation Management System
ROW	Right-of-Way
RPO	Risk Protection Order
RTCC	Real Time Crime Center
SAD	Special Assessment District
SAD	Strategic Analysis Division
SAO	State Attorney's Office

ACRONYMS

SBD	Small Business Development
SBE	Small Business Enterprise
SBM	Strategic Business Management
SBR	Sequence Batch Reactor
SCADA	Supervisory Control and Data Acquisition
SCBA	Self-Contained Breathing Apparatus
SEMAP	Section Eight Management Assessment Program
SFCC	South Florida Cultural Consortium
SFPC	South Florida Park Coalition
SFRTA	South Florida Regional Transportation Authority
SFSPCA	South Florida Society for the Prevention of Cruelty to Animals
SHARP	Senior Housing Assistance Repair Program
SHIP	State Housing Initiatives Partnership Program
SLA	Service Level Agreement
SMART	Strategic Miami Area Rapid Transit
SMDCAC	South Miami-Dade Cultural Arts Center
SME	Subject Matter Expert
SOB	Special Obligation Bond
SPCC	Stephen P. Clark Center
SPD	Strategic Procurement Department
SRT	Special Response Team
STS	Special Transportation Services
TASC	Treatment Alternatives to Street Crime
TDP	Microsoft Azure Trusted Data Platform
TDS	Tourist Development Surtax
TDT	Tourist Development Tax
TEU	Twenty-foot Equivalent Unit
TGK	Turner Guilford Knight Correctional Center
TIF	Tax Increment Financing
TIID	Transportation Infrastructure Improvement District
TIP	Transportation Improvement Program
TJIF	Targeted Jobs Incentive Funds
TMS	Threat Management Section

ACRONYMS

TO	Table of Organization
TNVR	Trap, Neuter, Vaccinate and Release
TPO	Transportation Planning Organization
TRC	Trash and Recycling Center
TRIM	Truth in Millage
TRT	Technical Response Training, Miami-Dade Fire Rescue
TRT	Technical Rescue Training, Miami-Dade Fire Rescue
TSA	Transportation Security Administration
TTC	Training and Treatment Center
TUAs	Targeted Urban Areas
UAP	User Access Program
UASI	Urban Areas Security Initiative
UDB	Urban Development Boundary
UFAS	Uniform Federal Accessibility Standards
UMSA	Unincorporated Municipal Service Area
UPS	Uninterrupted Power Supply
USDA	United States Department of Agriculture
VAB	Value Adjustment Board
VBM	Vote by Mail
VCA	Voluntary Compliance Agreement
VOCA	Victim of Crimes Act
VOIP	Voice Over Internet Protocol
WASD	Water and Sewer Department
WCAC	Westchester Community Arts Center
WCSA	Waste Collection Service Area
WRAP	Water Recreation Access Plan
WUP	Water Use Permit

GLOSSARY

311 - An abbreviated telephone number (3-1-1) set aside by the Federal Communications Commission for quick access to non-emergency police and other governmental services

Accrual Basis - A method of accounting in which transactions are recognized when they occur, regardless of when cash is actually exchanged

Ad Valorem Taxes - Taxes paid on the assessed value of land, buildings, business inventory and equipment excluding allowable tax exemptions

Administrative Reimbursement - A payment made by proprietary departments to the General Fund to cover a department's share of the County's overhead support

Aleatory – An act or actions depending on an uncertain event or contingency

American Rescue Plan Act (ARPA) - (H.R. 1319) was accepted by Congress and signed by the President on March 11, 2021. The ARP provides \$1.9 trillion in response to the COVID-19 pandemic which includes fiscal recovery funds for local governments through the Coronavirus State and Local Fiscal Recovery Funds (CSLFRF)

Americans with Disabilities Act (ADA) - A Federal act, signed into law on July 26, 1990, which addresses the problem of discrimination against individuals with disabilities in critical areas such as employment, housing, public accommodations, education, transportation, communication, recreation, institutionalization, health services, voting and access to public services and places

Annexation - The process by which an existing municipality incorporates additional territory into its jurisdictional boundary

Annual Comprehensive Financial Report (ACFR) - A detailed report containing financial statements and other required information, by which market analysts, investors, potential investors, creditors and others may assess the attractions of a government's securities compared to other governments or other investments

Appropriation - A specific amount of funds authorized for expenditure by the Board of County Commissioners (BCC) against which financial obligations and expenditures may be made

Aquifer - A permeable geological formation that carries and stores groundwater

Art in Public Places - Promotes collaboration and creative arts projects that improve the visual quality of public spaces

Arterial Roads - The main traffic corridors that are within the County; arterial roads are fed by collector roads which pick up the traffic from local roads that provide localized service within specific neighborhoods (also referred to as collector roads)

Artifactual - An inaccurate finding, deviation or alteration due to some form of systemic error

Ashfill - A specially constructed landfill to be used only for disposal of ash from waste-to-energy plants

Attrition - Savings attributed to the time it takes to hire positions vacated through resignation, reassignment, transfer, retirement or any other means other than layoffs

GLOSSARY

Balanced Budget - A budget in which revenues equal expenditures; in the public sector this is achieved when total receipts equal total outlays for a fiscal year

Bascule Bridge - A bridge spanning short distances that opens to let waterway traffic pass underneath

Base Budget - Cost of continuing the current level of service

Bed Tax - See Convention Development Tax (CDT), Professional Sports Franchise Facilities Tax (PSFFT) and Tourist Development Tax (TDT)

Bond - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate; the County sells bonds as a means of borrowing revenue for costly projects and repays the debt to the lender over an extended period of time, similar to the manner in which a homeowner repays a mortgage; a bond differs from a note in two ways: a bond is issued for a longer period of time than a note and requires greater legal formality; bonds are primarily used to finance capital projects

Bond Funds or Proceeds - Money obtained from the sale of bonds, which may be used for the construction or renovation of capital facilities, acquisition of related equipment and other allowable uses

Bondholder - The person or entity having a true and legal ownership interest in a municipal bond; in the case of book-entry only bonds, the beneficial owner will often be treated as the bondholder under the bond contract, although for certain purposes the entity holding the global certificates representing the entire issue will retain the rights of the bondholder under the bond contract

Budget - A fiscal plan of programs, services and construction projects expected to be carried out, funded within available revenues and designated within a specific period, usually 12 months

Budget Amendment - A method by which an adopted expenditure authorization or limit is increased and could be authorized with a publication, a hearing or a re-certification of the budget which may increase or decrease appropriations within a fund but does not increase the fund's total budget; the BCC must approve the change by resolution

Budget Supplement - A budget amendment that requires an increase in overall expenditure authorization in a fund or subfund; the BCC must approve by ordinance, following a duly advertised public hearing

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget; budgetary basis takes one of three forms: generally accepted accounting principles (GAAP), cash or modified accrual

Budgeting Analysis Tool (BAT) - A budget planning and development application that serves as an all-in-one solution for forecasting, preparing, monitoring and reporting on departmental budgets

Building Better Communities General Obligation Bond Program (BBC GOB) - A general obligation bond program approved by Miami-Dade County in November of 2004 totaling \$2.925 billion; the program funds capital improvements in the areas of sewers, flood control, healthcare, service outreach, housing, roads and bridges, public safety and courts facilities and parks, libraries and multicultural facilities (see definition of General Obligation Bond)

GLOSSARY

Building Envelope - The exterior surface of a building's construction which includes the walls, windows, floors and roof

Bulky Waste - Construction debris, large discarded items, appliances, furniture and trash; bulky waste does not include tires or solid waste

Business Tax - A tax imposed for the privilege of doing business in Miami-Dade County; any individual or home-based business providing merchandise, entertainment or service directly or indirectly to the public, must obtain a license to operate; formerly known as an occupational license

Capital Budget - A balanced fiscal plan for a specific period for governmental non-operating projects or purchases, such as construction projects, major equipment purchases, infrastructure improvement or debt service payments for these types of projects or purchases

Capital Budgeting Analysis Tool (CBAT) – A capital planning and development application that serves as an all-in-one solution for forecasting, preparing, monitoring and reporting on departmental capital budgets

Capital Costs - Capital costs are non-recurring expenditures that have a useful life of more than five years and have a total cost that exceeds \$50,000 in total funding; capital costs includes all manpower, implementation costs and capital outlay required to fully implement each project

Capital Funds Program (CFP) - A United States Department of Housing and Urban Development (U.S. HUD) formula grant program for public housing improvements and administrative expenditures; formerly known as the Comprehensive Grant Program (CGP)

Capital Improvement Local Option Gas Tax (CILOGT) - A tax levy of up to five cents on each gallon of motor fuel sold, which may be imposed by counties in accordance with Florida state law in one-cent increments, and which is shared with eligible cities in the County; CILOGT may be used only for transportation expenditures needed to meet the requirements of the capital improvements element of an adopted comprehensive plan; the tax in Miami-Dade County is three cents per gallon

Carryover - Appropriated funds that remain unspent at the end of a fiscal year and are allowed to be retained in the appropriating budget and expended in subsequent fiscal years for the purpose designated

Cell - A defined portion of a landfill footprint, which is developed and filled with waste to capacity and subsequently closed according to Federal, State and local regulations

Charter County Transit System Sales Surtax - A one-half percent surtax on countywide sales, use, rentals and other transactions (up to \$5,000 on sales of tangible property) for transit and neighborhood transportation improvements (See People's Transportation Plan)

Children's Trust - An organization committed to funding programs that offer the highest possible quality services, with goals of implementing best practices and improving the lives of children and families in our community

GLOSSARY

Communications Services Tax (CST) - CST is imposed on each sale of communications services in Florida. Examples of communications services include, but are not limited to cable and satellite television, video and music streaming, telephone, including Voice-over Internet Protocol (VoIP) and mobile communications and similar services

Community-based Organizations (CBOs) - Not-for-profit organizations that provide services to targeted populations

Community Development Block Grant (CDBG) - A United States Housing and Urban Development (U.S. HUD) funding program established in 1974 to assist local governments in improving the quality of life in low- to moderate-income areas and other areas of metropolitan significance

Community Periodical Program (CPP) - A mandated program to place public information in various local community periodicals throughout the County to inform targeted communities of the activities of their local government

Community Redevelopment Agency (CRA) - A public entity created by a city or county to implement the community redevelopment activities outlined under the Community Redevelopment Act, which was enacted in 1969 (Chapter 163, Part III, Florida Statutes)

Community Services Block Grant (CSBG) - A program that provides annual grants on a formula basis to various types of grantees through the United States Department of Housing and Urban Development (U.S. HUD)

Community Service Center - Direct service centers managed by the Community Action and Human Services Department (CAHSD) and located in various areas throughout Miami-Dade County; centers provide services to economically disadvantaged families interested in achieving self-sufficiency

Community Small Business Enterprise Program/Small Business Enterprise (CSBE/SBE) - A comprehensive program that affords opportunities to small businesses to participate in the County's construction of public improvements and fosters growth in the economy of Miami-Dade County, by allowing small businesses a chance to gain the experience, knowledge and resources necessary to compete and survive, both in government and private construction contracting arenas

Community Workforce Program (CWP) - A program in which all capital construction contracts equal or greater than \$250,000 and all work orders for public improvements located in Designated Target Areas (DTA) requires a review to determine the appropriateness of applying a local workforce goal requiring that a minimum of 10 percent of the persons performing the construction trades work be residents of DTAs however contractors performing work at the Airport and Seaport may hire residents of DTAs other than the DTA where the project is located

Comprehensive Development Master Plan (CDMP) - A plan that expresses the County's general objectives and policies addressing where and how development and conservation of land and natural resources will occur in the next 10 to 20 years and the integration of County services to accomplish these objectives

Concurrency - Growth management requirement that public infrastructure improvements necessitated by public or private development are in place at the same time as development

GLOSSARY

Constitutional Gas Tax - A tax levy (originating in the Florida Constitution) of two cents per gallon on most motor fuel sold in the state, which is returned to counties pursuant to a formula for the construction, reconstruction and maintenance of roadways (also known as Secondary Gas Tax)

Consumer Price Index (CPI) - An index that measures the change in the cost of typical wage-earner purchases of goods and services expressed as a percentage of the cost of the same goods and services in some base period (also referred to as cost-of-living)

Contingency - A budgetary reserve amount established for emergencies or unforeseen expenditures not otherwise known at the time the budget is adopted

Convention Development Tax (CDT) - A three percent tax levied on transient lodging accommodations countywide (except in the Village of Bal Harbour and the Town of Surfside) dedicated to the development and operation of local, major exhibition halls, auditoriums, stadiums and convention-related facilities

Coronavirus Aid, Relief and Economic Security (CARES) Act - (H.R. 748) was signed into law on March 27, 2020 to respond to the COVID-19 public health emergency and resulting economic impacts on state and local governments, individuals, and businesses

Coronavirus Response and Relief Supplemental Appropriations Act, 2021 (CRRSAA) - was signed into law on Dec. 27, 2020. In total, the CRRSAA authorizes \$81.88 billion in support for education, in addition to the \$30.75 billion expeditiously provided last spring through the Coronavirus Aid, Recovery, and Economic Security (CARES) Act

Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) - On March 11, 2021, the American Rescue Plan Act was signed into law by the President. Section 9901 of ARPA amended Title VI of the Social Security Act 17, which established the Coronavirus State Fiscal Recovery Fund to assist state and local governments

Countywide Infrastructure Investment Program (CIIP) – A multi-year capital program to address the County’s commitment to investing in repairing, renovating and rehabilitating our aging infrastructure to ensure the continuing of services in the future

Debt Service - The amount of money necessary to pay interest on outstanding bonds and the principal of maturing bonds according to a predetermined payment schedule

Deficit - An excess of current-year expenditures over current-year revenues

Depreciation - A decrease in value due to wear and tear, decay or decline in price; a lowering in estimation

Designated Fund Balance - A fund balance amount that is required to be identified as a reserve fund balance

Direct Costs - Costs that can be identified specifically with a particular sponsored project or institutional activity and which can be directly assigned to such activities relatively easily and with a high degree of accuracy

Dredging - The removal of soil which may include rock, clay, peat, sand, marl, sediment or other naturally occurring soil material from the surface of submerged or unsubmerged coastal or freshwater wetlands, tidal waters or submerged bay-bottom lands; dredging includes, but is not limited to, the removal of soils by use of clamshells, suction lines, draglines, dredger or backhoes

GLOSSARY

Early Head Start - A national program, founded in 1995, which provides comprehensive developmental services to children of low-income families, from birth to the age of three

Economic Development Fund (EDF) – BBC GOB funded projects which provide opportunities for infrastructure improvements to spur economic development and attract new businesses to the community in order to create jobs

Expedited Intake System (EIS) – Intake system that identifies efficiencies in the “file/no-file” decision process through the enhanced ability to obtain personal service of the notices to appear at all pre-file conferences

Efficacy – the ability to get a job done satisfactorily; the ability to produce a desired or intended result

Efficiency - Efficiency measures are normally a comparison between outputs and inputs including time (e.g. garbage tons collected per crew or cycle times such as personnel hours per crime solved, length of time to purchase specific products or services, etc.) and are often the cost of providing a unit of service (e.g. cost per household, houses built per \$100,000, etc.)

e-Government - A government’s use of technology as an enabling strategy to improve services to its citizens and businesses; access to government information and services can be provided when and where citizens choose and can include access via the Internet, voice response systems, interactive kiosks, social media and other emerging technologies

Enterprise Funds - Funds used to finance and account for the acquisition, operation and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers (such as the Seaport and the Water and Sewer Department)

Enterprise Resource Planning (ERP) - A single integrated financial system with general ledger, accounts receivable, accounts payable, purchasing, project billing, grants management, fixed assets, budget preparation, recruiting and time reporting modules; the ERP system utilizes a single database so information will be easily shared

Environmentally Endangered Lands Trust Fund (EEL) - Funds derived from an extraordinary property tax levy of three-fourths of one mill above the County's ten-mill cap for two years approved by the voters in 1990 for the purchase and preservation of environmentally sensitive lands

Equitable Distribution Program (EDP) - The process to streamline solicitations for continuing contracts by distributing architectural, engineering and landscape architecture professional services for construction projects up to \$2 million or studies up to \$200,000 in fees to eligible firms on a rotational basis

Expenditure - A decrease in financial resources for procurement of assets or the cost of goods and/or services received

Final Maturity Date - A date on which the principal amount of a note, draft, bond or other debt instrument becomes due and payable

Fiscal Year (FY) - A yearly accounting period, without regard to its relationship to a calendar year; the fiscal year for Miami-Dade County begins on October 1 and ends on September 30

Fixed Rate - An interest rate on a security that does not change for the remaining life of the security

GLOSSARY

Food and Beverage Tax for Homeless and Domestic Violence - A one percent tax levied Countywide on food and beverages sold by establishments with gross annual revenues exceeding \$400,000 except in the City of Miami Beach, the Village of Bal Harbour and the Town of Surfside, excluding those in hotels and motels; eighty-five percent of the tax proceeds is dedicated for homeless programs and facility construction and fifteen percent is dedicated for domestic violence programs and facility construction and operation

Fringe (or Employee) Benefits - Contributions made by an employer to meet commitments or obligations for employees beyond base pay, including the employers' share of costs for Social Security, pension and medical and life insurance plans

Full-Time Equivalent Position (FTE) - A position converted to the decimal equivalent based on the annual number of hours in the work schedule in relation to 2,080 hours per year

Fund - A set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions or limitations

Fund Balance - The excess of assets and revenue over liabilities and expenditures of a fund

Funding Model - A method of allocating and distributing costs of an enterprise level function across the organization

Gainsharing - A system of rewarding groups of employees who work together to improve performance through use of labor, capital, materials and energy; in return for meeting established target performance levels, the employees receive shares of the resultant revenue or savings from performance gains, usually in the form of a cash bonus

Garbage - Any accumulation of animal, fruit/vegetable matter or any other matter, of any nature whatsoever, which is subject to decay, putrefaction and the generation of noxious or offensive gases/odors

General Fund - The government accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges and other general revenues to provide Countywide and Unincorporated area operating services; also referred to as the Operating Fund

General Government Improvement fund (GGIF) - A fund comprised of appropriations provided for same-year selected or emergency construction projects, major equipment purchases and debt service payments for General Fund supported departments

General Obligation Bond (GOB) - A voter-approved debt pledging the unlimited taxing power of a governmental jurisdiction

Geographic Information System (GIS) - A computerized system capable of assembling, storing, manipulating, analyzing and displaying geographical referenced information; GIS allows the user to associate information with features on a map to create relationships

Government Finance Officers Association (GFOA) - The professional association of state/provincial and local finance officers in the United States and Canada since 1906

Governmental Accounting Standards Board (GASB) - Organized in 1984 by the Financial Accounting Foundation to establish standards of financial accounting and reporting for state and local governmental entities

GLOSSARY

Governmental Funds - A category of funds, which include general, special revenue, capital project and debt service; these funds account for short-term activities and are often compared to the budget

Home Investment Partnerships Program (HOME) - A United States Housing and Urban Development (U.S. HUD) formula grant program, established in 1990, for state and local governments to provide affordable housing through acquisition, rehabilitation and new construction

Homeownership Opportunities for People Everywhere (HOPE VI) - A U.S. HUD competition grant program to establish homeownership of single-family properties through public, private and non-profit partnerships

Homestead Exemption (HEX) - A \$50,000 property tax exemption applied to the assessed value of a home and granted to every United States citizen or legal resident that has legal or equitable title to real property in the State of Florida and who resides thereon and in good faith makes it their permanent home as of January 1 of each year

Housing Assistance Payment (HAP) - Federal subsidy for rental assistance provided by U.S. HUD for the Section 8 Housing Choice Voucher Program

Housing Quality Standard (HQS) - A set of acceptable conditions for interior living space, building exterior, heating and plumbing systems and general health and safety; before any rental assistance may be provided, the grantee, or another qualified entity acting on the grantee's behalf (but not the entity providing the housing), must physically inspect each Shelter Plus Care unit to ensure that it meets HQS

Impact Fee - A fee charged on new growth-related development to finance infrastructure capital improvements such as roads, parks, schools, fire and police facilities or capital purchases to serve the residents or users of such developments

Incorporation - The process by which a new city is formed as a legal entity

Indirect Cost - The allocation of overhead costs through an approved cost allocation plan in compliance with applicable federal guidelines

INFORMS - an Enterprise Resource Planning (ERP) system of Miami-Dade County

Infrastructure - Public support facilities such as roads, buildings and water and sewer lines

Input - Input measures normally track resources used by a department (e.g. funding, staff, equipment, etc.) or demand for department services

Interagency Transfer - A transfer of funds from one department to another

Interest Rate - A rate of interest charged for the use of money, usually expressed as an annual rate

Internal Service Funds - Funds that finance and account for the operations of County agencies which provide services to other County agencies, organizations or other governmental units on a cost-reimbursed basis such as the self-insurance fund

Intra-Agency/Intradepartmental Transfer - A transfer of funds either within the same department and/or within the same fund

GLOSSARY

Landing Fee - A charge paid by an airline to an airport company for the right to land at a particular airport used to pay for the maintenance or expansion of the airport's buildings, runways, aprons and taxiways

Law Enforcement Trust Fund (LETf) - Funds derived from law enforcement-related seizures of money and property with allowable uses determined by state and federal laws and regulations

Leachate - Stormwater that has percolated through solid waste

Leadership in Energy and Environmental Design (LEED) - A third party green building certification program, and the nationally accepted benchmark for the design and operation of high-performance green buildings and neighborhoods. LEED measures and enhances the design and sustainability of buildings based on a "triple bottom line" approach: economic prosperity, social responsibility and environmental stewardship

Lean Six Sigma – A method that seeks to improve the quality of manufacturing and business process by identifying and removing the root causes of errors, variations and waste by focusing on outputs that are critical to the customers

Light Emitting Diodes (LED) - A semiconductor device that emits visible light when an electric current passes through it; LED lights have a lower power requirement, higher intensity and longer life than incandescent and fluorescent illuminating devices

Line Item - The smallest expenditure detail in departmental budgets; the line item also is referred to as an "object," with numerical "object codes" used to identify expenditures in the accounting system; "objects" are further divided into "sub-objects"

Litter - Misplaced solid waste that is tossed or dumped or that is blown by wind and traffic or carried by water

Local Option Gas Tax (LOGT) - A tax levy of up to six cents on each gallon of motor and special fuels sold, which has been imposed by Miami-Dade County in accordance with state law and shared with the municipalities in the County; the LOGT may be utilized only for transportation expenditures including public transportation, roadway and traffic operations and maintenance; the tax for Miami-Dade County is six cents per gallon

Lot Clearing - The removal of solid waste by means of tractor mowing, chipping, trimming, weed eating, loading, hauling and light/heavy disposal

Manipulate – An effort to manipulate the outcome of a process by monopolizing all discussion and activities surrounding said process

Medicolegal Investigators - Individuals trained and certified in the standards and practice of death scene investigation

Millage Rate - The rate used in calculating taxes based upon the value of property, expressed in mills; one mill equals \$1.00 of tax for each \$1,000 of property value; the millage rate is the total number of mills of tax assessed

Miscellaneous Construction Contracts (MCC) - A type of contract established to procure competitive, cost effective, quality construction services for miscellaneous and emergency construction projects up to \$5 million through the creation of a pre-qualified pool of contractors as approved by the Board of County Commissioners

GLOSSARY

Modified Accrual Basis Accounting - A mixture of the cash and accrual basis; the modified accrual basis should be used for governmental funds; to be recognized as a revenue or expenditure, the actual receipt or disbursement of cash must occur soon enough after a transaction or event has occurred to have an impact on current expendable resources; revenues must be both measurable and available to pay for the current period's liabilities; revenues are considered available when collectible either during the current period or after the end of the current period but in time to pay year-end liabilities; expenditures are recognized when a transaction or event is expected to draw upon current expendable resources rather than future resources

Mom and Pop Small Business Grant Program - A grant program created to provide financial and technical assistance to qualified for-profit small businesses that are approved for funding

Multi-Year Capital Improvement Plan - A balanced fiscal plan for governmental capital projects that spans six fiscal years

Net Operating Revenue - Revenue from any regular source; revenue from sales is adjusted for discounts and returns when calculating operating revenue

Net Revenues (through bond transactions) - An amount of money available after subtracting from gross revenues such costs and expenses as may be provided for in the bond contract; costs and expenses most often deducted are operations and maintenance expenses

Ninth-Cent Gas Tax - A locally imposed one cent per gallon tax on motor and special fuel for expenses related to establishing, operating and maintaining a transportation system

Non-Departmental Expenditures – Expenditures that cannot be directly attributed to any specific department

Operating Budget - A balanced fiscal plan for providing governmental programs and services for a single year

Optionality – The value of additional optional investment opportunities available only after having made an initial investment

Outcome - Outcome measures focus on program results, effectiveness and service quality, assessing the impact of agency actions on customers, whether individual clients or whole communities (e.g. incidents of fire-related deaths, response time, the crime rate, percentage of residents rating service as good or excellent, percentage of streets that are clean and well-maintained, number of homeless)

Output - Output or workload measures, indicate the amount of work performed on the part of the department (e.g. applications processed, contracts reviewed, tons of garbage collected and potholes filled)

Parity Basis - Equivalence of a commodity price expressed in one currency to its price expressed in another; equality of purchasing power established by law between different kinds of money at a given ratio

Passenger Facility Charges (PFC) - A charge per enplaned passenger charged locally with Federal Aviation Administration (FAA) authorization for aviation-related capital improvement projects

GLOSSARY

People's Transportation Plan (PTP) - A plan of improvements to the Miami-Dade County transportation system which includes building rapid transit lines, expanding bus service, adding buses, improving traffic signalization, improving major and neighborhood roads and highways and funding to municipalities for road and transportation projects; the PTP is funded with proceeds of the one-half percent sales charter county transit system surtax which is overseen by the Citizen's Independent Transportation Trust (CITT) (See Charter County Transit System Sales Surtax)

Peace and Prosperity Plan - an annual plan to combat gun violence, including addressing at-risk youth, and provide opportunities for economic prosperity throughout Miami-Dade County through a strategy including programs to have immediate impact on high-risk youth, ongoing independent evaluation to ensure that the most effective efforts guide future investments, and leveraging outside resources to expand the impact of the funds received from the FTX naming rights partnership, with a focus on economic development and community revitalization efforts

Performance Measurement - A means, usually quantitative, of assessing the efficiency and effectiveness of departmental work programs; these measures can be found within the various department narratives

Plat - A map showing planned or actual features of an area (streets, buildings, lots, etc.)

Professional Sports Franchise Facilities Tax (PSFFT) - A one percent tax on transient lodging accommodations levied countywide, except in the City of Miami Beach, the Town of Surfside and the Village of Bal Harbour, dedicated to the development of sports facilities utilized by professional sports franchises

Program Area - A broad function or area of responsibility of government, relating to basic community needs; program areas usually entail a number of organized sets of activities directed towards a general common purpose and may encompass the activities of a number of departments

Projection - An estimation of anticipated revenues, expenditures or other quantitative data for specific time periods, usually fiscal years

Property Taxes - See Ad Valorem Taxes

Proprietary Department - A department that pays for all or most of its cost of operations from user fees and generally receives little or no property tax support; commonly called "self-supporting" or "enterprise" department

Public Hospital Sales Surtax - A one-half percent surtax on countywide sales, use, rentals, admissions and other transactions (up to \$5,000 on sales of tangible personal property) for the operation, maintenance and administration of Jackson Memorial Hospital (JMH); the surtax was approved by a special election held on September 3, 1991 and imposed by Ordinance 91-64 effective January 1, 1992; Chapter 212.055 Florida Statutes, which authorizes the surtax, requires a maintenance of effort contribution representing a fixed percentage (11.873 percent) of Countywide General Fund revenue and a millage equivalent; (also referred to as the JMH surtax or the health care sales surtax)

Public-private Partnership or P3 - A partnership between a government agency and the private sector in the delivery of goods or services to the public

GLOSSARY

Qualified Target Industry Program (QTI) - A State-created program that encourages additional high value jobs through tax refunds; businesses which expand existing operations or relocate to the State, are entitled to a tax refund of up to \$3,000 per job or \$6,000 per job if the business is located in an enterprise zone; the County's contribution is 20 percent of the refund

Quality Neighborhoods Improvement Program (QNIP) - A program that addresses infrastructure needs in older, urban neighborhoods and high growth areas; primarily includes the construction of new sidewalks and repairs to existing sidewalks, including safe route to schools, local and major drainage improvements, road resurfacing and local park facility improvements

Rental Assistance Demonstration (RAD) - A program of the U.S. Department of Housing and Urban Development (HUD) that seeks to preserve affordable housing by converting a public housing property's HUD funding to either Section 8 project-based voucher (PBV) or Section 8 project-based rental assistance (PBRA). This conversion of funding allows public housing agencies to make needed repairs while ensuring permanent affordability for these units

Recidivism - Habitual or chronic relapse of criminal or antisocial offenses

Recyclable - Products or materials that can be collected, separated and processed to be used as raw materials in the manufacturing of new products

Refunding Bond - A bond issued to refund outstanding bonds, which are bonds that have been issued but have not yet matured or been otherwise redeemed

Replacement Housing Factor – Capital Fund Grants that are awarded to Public Housing Agencies that have removed units from inventory for the sole purpose of developing new public housing units

Resilience - A measure of the sustained ability of a community to utilize available resources to respond to, withstand and recover from adverse situations

Resource Recovery - A process in which waste is recovered through recycling, waste-to-energy or composting

Resourcing For Results Online - a web-based system used to submit and present budget information

Revenue - Funds received from external sources such as taxes, fees, charges for services, special assessments, grants and other funds collected and received by the County in order to support services provided to the public

Revenue Maximization - Processes, policies and procedures designed to identify, analyze, develop, implement and support initiatives that expand and enhance revenue sources, reduce operational and development costs and improve compliance with federal and state requirements

Revenue Mile - A mile in which a transit vehicle travels while in revenue service

Road Impact Fees (RIF) - Fees collected from new developments or builders of homes and businesses to offset the demands of new development on County infrastructure, specifically County roads

Rolled Back Millage Rate - The millage rate that, when applied to the tax roll for the new year, excluding the value of new construction and any dedicated increment value, would allow the taxing authority to raise the same amount of property tax revenue for the new budget as it estimates to receive in the current year

GLOSSARY

Ryan White HIV/AIDS Treatment Extension Act of 2009 - Federal legislation created to address the health care and support service needs of people living with HIV disease or AIDS, and their families, in the United States; this legislation was originally enacted in 1990 as the Ryan White Comprehensive AIDS Resources and Emergency (CARE) Act, as reauthorized in 1996, amended in 2000, reauthorized in 2006 and later in 2009

Scorecard – Graphical display of County department performance measures and associated targets

Secondary Gas Tax - See Constitutional Gas Tax

Security - A specific revenue source or asset of an issuer that is pledged for payment of debt service on a series of bonds, as well as the covenants or other legal provisions protecting the bondholders; credit enhancement is considered additional security for bonds

Sequence Batch Reactor (SBR) - A type of activated sludge process for the treatment of wastewater. SBR reactors treat wastewater such as sewage or output from anaerobic digesters or mechanical biological treatment facilities in batches. Oxygen is bubbled through the mixture of wastewater and activated sludge to reduce the organic matter (measured as biochemical oxygen demand and chemical oxygen demand). The treated effluent may be suitable for discharge to surface waters or possibly for use on land

Service Level - Services or products, which compromise actual or expected output of a given project or program; focus is on results, not measures of workload

Social Distancing - The practice of maintaining a greater than usual physical distance, such as six feet or more, from other people or of avoiding direct contact with people or objects in public places in order to minimize exposure and reduce the transmission of infection

Sonovoid Bridge - A fixed bridge with a partially hollow concrete deck

South Florida Regional Transportation Authority (SFRTA) - Established in June 2003 and tasked with the responsibilities to plan, maintain and operate a transit system and represents a re-designation of the Tri-County Rail Authority

Special Assessment Bonds - A bond issued to finance improvements in special assessment districts with debt service paid by assessments to district residents

Special Assessment District - A geographic area, designated by petition or vote of the residents of that area, in which a particular service is provided exclusively to residents of the area; a special property tax or a special assessment fees pays for these services (also known as a Special Taxing District)

Special Obligation Bond - A bond issued to finance improvements with debt service paid by designated revenues; the full faith and credit of a governmental jurisdiction are not pledged to repay the debt

Special Transportation Service (STS) - A service that provides transportation for persons with disabilities that do not have access to Metrobus, Metrorail or Metromover

Specificity – The quality or condition of being specific

GLOSSARY

State Housing Initiatives Partnership Program (SHIP) - A State of Florida housing incentive program providing local funding to implement and/or supplement the following programs: housing development, down payment assistance, housing acquisition and rehabilitation, homeownership assistance and homebuyers counseling and technical assistance

Stormwater - Surface water generated by a storm

Stormwater Utility Fee - A fee assessed on real property established and imposed to finance design, installation and maintenance of stormwater management systems

Subordinate Special Obligation Bond - A junior bond, secured by a limited revenue source or promise to pay, that is repayable only after the other debt (senior bond) with a higher claim has been satisfied

Surety Bond - An instrument that provides security against a default in payment; surety bonds are sometimes used in lieu of a cash deposit in a debt service reserve fund

Surplus - An excess of assets over the sum of all liabilities

Targeted Jobs Incentive Fund (TJIF) - An initiative of the Beacon Council and Miami-Dade County that encourages additional job creation and investment through tax refunds; businesses which expand existing operations or relocate to Miami-Dade County are entitled to a tax refund of \$3,000 per job, or \$4,500 per job if the business is located in a designated priority area; an alternative capital investment based TJIF award is awarded if the investment, excluding land value, exceeds \$3 million and a minimum number of jobs are created

Targeted Urban Areas (TUA) - Areas which are traditionally the most under-served and underdeveloped neighborhoods in Miami-Dade County; TUA represent portions of Opa-Locka, Florida City, Homestead, Coconut Grove, South Miami, Richmond Heights, Perrine, Princeton, Goulds, Leisure City, Naranja, Little Haiti, Overtown, Model Cities, Brownsville, Liberty City, Carol City, North Miami, West Little River, 27th Avenue Corridor and 183rd Street Corridor

Tax Increment Financing (TIF) - A method used to publicly finance needed public improvements and enhanced infrastructure in a defined area; the purpose is to promote the viability of existing businesses and attract new commercial enterprises

Teen Court Program - A State of Florida Department of Juvenile Justice (DJJ) program created in 1996 and administered by the Miami-Dade Economic Advisory Trust (MDEAT) since 1999; the program provides for teenage student volunteers to decide sentences of juveniles who have admitted breaking the law and offers an opportunity for the juvenile offender to avoid having a delinquency record if all sanctions are honored

Timebox – A verb indicating the creation of a milestone within a larger project or initiative

Tipping Fee - A fee charged to customers for the right of disposing waste by the operators of waste management facilities

Toll Revenue Credits - A revenue from the Florida Department of Transportation (FDOT), primarily used for the operation and maintenance of state highways, which effective FY 1995-96, may be used as an in-kind local match for federal grant dollars; these credits, while able to leverage federal funds, have no real purchasing power

GLOSSARY

Tourist Development Surtax (TDS) - A two percent Food and Beverage Tax collected on the sale of food and beverages (alcoholic and non-alcoholic) by restaurants, coffee shops, snack bars, wet bars, night clubs, banquet halls, catering or room services and any other food and beverage facilities in or on the property of a hotel or motel; the Surtax is collected throughout Miami-Dade County, with the exception of facilities located in the cities of Surfside, Bal Harbour and Miami Beach and is distributed in full to the Greater Miami Convention and Visitors Bureau, less \$100,000 to the Tourist Development Council

Tourist Development Tax (TDT) - A two percent tax collected on the rental amount from any person who rents, leases or lets for consideration any living quarter accommodations in a hotel, apartment hotel, motel, resort motel, apartment motel, rooming house, mobile home park, recreational vehicle park, single family dwelling, beach house, cottage, condominium or any other sleeping accommodations rented for a period of six months or less; the TDT is collected throughout Miami-Dade County, with the exception of the cities of Surfside, Bal Harbour and Miami Beach and is distributed to the Greater Miami Convention and Visitors Bureau (60 percent), the Department of Cultural Affairs (20 percent) and to the City of Miami for eligible uses (20 percent)

Transient Lodging (Tourist Tax or Bed Tax) - Charges levied on transient lodging accommodations these include CDT, PSFFT, TDT and TDS

Transit Corridor - A broad geographic band that follows a general directional flow of travel connecting major origins and destinations of trips and which may contain a number of streets, highways and transit routes

Trash - Any accumulation of paper, packing material, rags or wooden or paper boxes or containers, sweepings and all other accumulations of a nature other than garbage, which are usual to housekeeping and to the operation of commercial establishments

True-up - The methodology used to calculate an adjustment, either increase or decrease, made to a wholesale water or wastewater customer invoice from the previous fiscal year and carried forward in the upcoming fiscal year due to a difference between the actual audited cost and budgeted cost for the previous period

Trust Funds - Accounts designated such by law or the County which record receipts for spending on specified purposes; expenditures from trust funds do not require annual appropriations

Undesignated Fund Balance - Funds which are remaining from the prior fiscal year, which are available for appropriation and expenditure in the current fiscal year

Unincorporated Municipal Service Area (UMSA) - The area of Miami-Dade County which is not incorporated or within the boundaries of any municipality; the County has a full range of municipal powers and responsibilities with respect to the unincorporated area of the County, including the power to tax for such traditional municipal services as local police patrol and neighborhood parks; services are provided and taxes applied exclusively in the unincorporated area of the County; residents of municipalities receive similar services directly from their respective city governments

Urban Development Boundary (UDB) - A service line drawn by the County that separates urban service delivery areas from the rural areas; inside the UDB is the urban side and outside the UDB is the rural side; the area outside the UDB in South Miami-Dade County is designated agriculture on the land use map; by County code, once the UDB is moved, no new agriculture can be established on the new properties that are now inside the UDB

GLOSSARY

User Access Program (UAP) - A revenue source for supporting the procurement related activities of goods and services by deducting two percent from each vendor's invoice for goods and services utilized by County departments; the program also applies to other non-County agencies that have an agreement in place to access County established contracts; jurisdictions forward 1.5 percent of the proceeds collected from the 2 percent deduction and keep 0.5 percent

Utility Service Fee - A service fee imposed on water and sewer customers, pursuant to the Code of Miami-Dade County, to cover the cost of environmental services and regulations related to water and sewer services and groundwater quality

Waste disposal - Disposal of solid waste through landfill, incineration, composting or resource recovery

Waste transfer - Transfer of solid waste after collection or drop-off to a disposal or resource recovery facility or landfill

Wastewater - Used water and/or storm runoff that must be cleaned before being released back into the environment

Water reuse - Involves subjecting domestic wastewater, giving it a high degree of treatment and using the resulting high-quality reclaimed water for a new, beneficial purpose

Weatherize - An action of preparing a structure to withstand the natural elements

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