

# PROPOSED BUDGET AND MULTI-YEAR CAPITAL PLAN

MIAMI-DADE COUNTY, FLORIDA



2024-2025 | Volume 1

SUMMARIES AND FIVE-YEAR PLAN







Daniella Levine Cava, *Mayor*

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Juan Carlos Bermudez, *District 12*

Sen. René Garcia, *District 13*

Juan Fernandez-Barquin *Clerk of the Court and Comptroller*

Pedro J. Garcia, *Property Appraiser*

Geri Bonzon-Keenan, *County Attorney*

David Clodfelter, *Director, Management and Budget*

**miamidade.gov or call 311**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Miami-Dade County, Florida for its annual budget for the fiscal year beginning October 1, 2023. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to GFOA to determine its eligibility for another award.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Miami-Dade County  
Florida**

For the Fiscal Year Beginning

**October 01, 2023**

*Christopher P. Morill*

Executive Director





## Our Vision

A thriving Miami-Dade built on a foundation of innovation, care for people and the environment, and full and fair economic development and opportunity, while facilitating broad input to shape a resilient future

## Our Mission

To provide effective and efficient resident and business services that: respond to community priorities and needs; help all our residents and businesses to prosper and thrive; make our community safe and more resilient; and build trust and collaboration inside and outside county government

## Our Guiding Principles

In Miami-Dade County government we are committed to being:

- Efficient
- Solution-focused
- Welcoming
- Agile
- Inclusive
- Open and transparent
- Respectful
- Kind



# MESSAGE FROM THE MAYOR



Dear Residents,

As your Mayor, every year I work hard to ensure that our Miami-Dade County budget reflects our values, invests in a more prosperous and secure future, and delivers on the critical services that keep our County running.

I'm especially proud of all that we have been able to accomplish in the first three budgets of my administration. We propelled our economy forward out of the pandemic into a period of historic growth by investing in our small and local businesses while putting money back in our families' pockets. For the last two years, we passed historic tax cuts totaling over \$43 million for Miami-Dade residents, which means Miami-Dade County now has the lowest combined tax rate since 1982 to provide much-needed relief to residents. We tackled the affordability crisis, deployed innovative programs and accelerated the construction of tens of thousands of new housing units. We've made Miami-Dade one of the safest metropolitan areas in the country. And we brought down approximately \$1.5 billion in state and federal funds to accelerate key infrastructure projects and another \$1.5 billion to address County operations.

Now, we are embarking upon a year of transformation in our local government, which means a budget unlike any we have seen before. Our County is preparing for the creation of three new constitutional offices (the Tax Collector, the Supervisor of Elections and the Property Appraiser) and the reestablishment of the Sheriff. In addition, we are transferring several financial functions to the Clerk of Court and Comptroller.

However, our community continues to grow, driving higher demand for County services. It's critical that we maintain a solid financial footing to continue to deliver the high-quality services that our residents need and deserve as the transition to constitutional offices takes place. To do this, we must be prudent, thoughtful, and fiscally responsible in our approach by optimizing our current resources and maximizing all funding opportunities, while safeguarding taxpayer dollars.

Our Fiscal Year 2024-2025 budget will remain laser-focused on tackling our community's key priorities.

Last year's budget invested more than \$500 million toward the expansion of affordable housing and programs to provide relief and resources to renters and homeowners. This year, we'll continue to expand the much-needed supply and help tens of thousands of families stay in their homes, with dignity.

When it comes to public safety, we lowered gun violence rates and implemented our groundbreaking Peace and Prosperity Plan, which works to break cycles of violence and create opportunity. As we prepare for the transition to an elected Sheriff, we will ensure the continuity of our exceptional public safety services for all residents.

From transportation to infrastructure, we are becoming future-ready. We are investing a record \$7 billion, including \$1.7 billion for maintenance, to modernize Miami International Airport from the cabin to the curb. In the year ahead, we are programming to make significant investments in all five priority corridors of the SMART Plan. The South Dade Transit Way, connecting Homestead to Dadeland, will be complete this year, and we're working to stay on track to deliver the long-promised North Corridor and build out the Northeast Corridor – expanding mobility and opportunity from north to south. And we continue to strengthen our bus system through the roll out of the Better Bus Network – the first community-led redesign in nearly 40 years – to deliver more routes, more frequently, to more people.

As our economy grows and diversifies, it must also be inclusive. We are making investments to help small businesses succeed, like our successful STRIVE305 program, which is on track to reach 75% of all small businesses in the County by 2025. We are supporting our workforce, through partnerships such as the Future Ready Scholarship at Miami Dade College – ensuring all residents have an opportunity to complete a degree at zero cost. And through our continuing investment in the Miami-Dade Innovation Authority, we are funding startups to pilot innovative technology that tackles our community's biggest challenges.

Of course, we can't forget about our beloved environment, which is the cornerstone of our shared prosperity. By protecting Biscayne Bay, preventing flooding, investing in solutions to extreme heat, helping property owners transition from septic to sewer, and building public trust to meet the growing needs of our community – we will ensure future generations can live and thrive here.

Every year as Mayor, my team and I have worked hard to bring your voices to the forefront of the budgeting process. We have hosted unprecedented numbers of budget town hall meetings to hear directly from you, and this year will be no different. Your engagement will always be essential!

I look forward to working alongside the Board, our hardworking County staff, and our community to deliver a sound, fiscally responsible, accountable budget that continues to invest in all the key services our community needs and to ensure our shared prosperity now and in the years ahead.

Yours in service,

A handwritten signature in black ink that reads "Daniella Levine Cava". The signature is written in a cursive, flowing style.

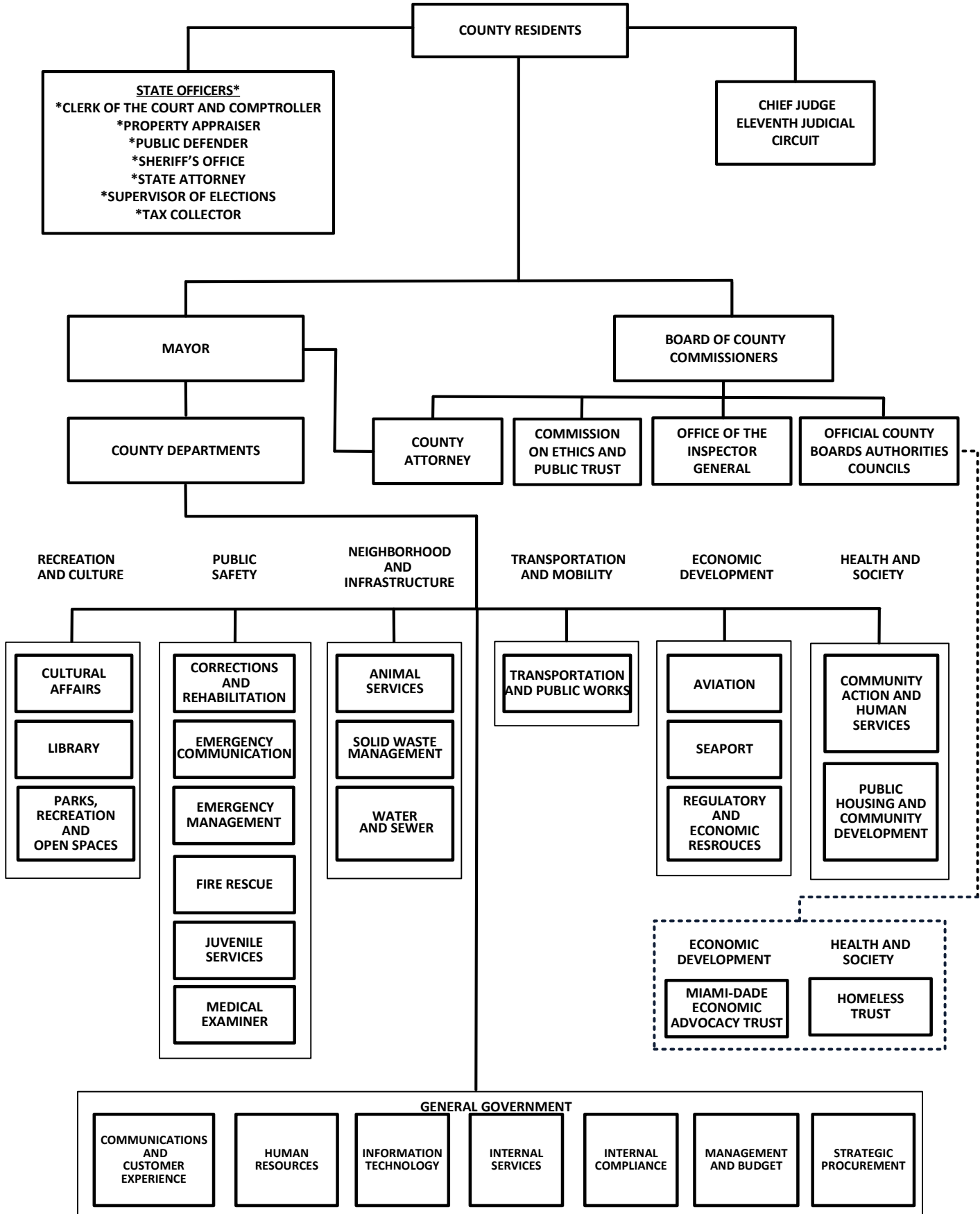
Mayor Daniella Levine Cava

# MIAMI-DADE COUNTY

## TABLE OF ORGANIZATION

by STRATEGIC AREA

2024-25







## Office of Management and Budget

David L. Clodfelter, ***Director***

Jorge M. Fernandez, ***Deputy Director***

### STAFF

David Galvez, ***OMB Coordinator***

Anita Gibboney, ***OMB Senior Coordinator***

Amy Horton-Tavera, ***OMB Coordinator***

Ryan Lafarga, ***OMB Senior Advisor***

Carlos Maxwell, ***Assistant Director***

John Sarduy, ***OMB Senior Coordinator***

Carolina A. Acosta	Connie Hernandez
Sandra Arango Verhelst	Raul Mas
Juan Armas	Luis H. Mendoza
Gigi Bolt	Nicole Miller
Daniel O. Borges	Mayra E. Morales
Kelly Castellar	Wendy Morales
Daniel Crespo	Alessa Murphy
Steven Diaz	Alexandre Pacheco
Ryan D. Elliot	Norissa Payton
Grace M. Ferreira	Milen Penland
Roy Ferreira	Charlie Queen
Cameron Floyd	Mario Santana
Mary Gonzalez-Bruzzo	Victor Van Der Weerden

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# **FY 2024-25 PROPOSED BUDGET AND MULTI-YEAR CAPITAL PLAN**



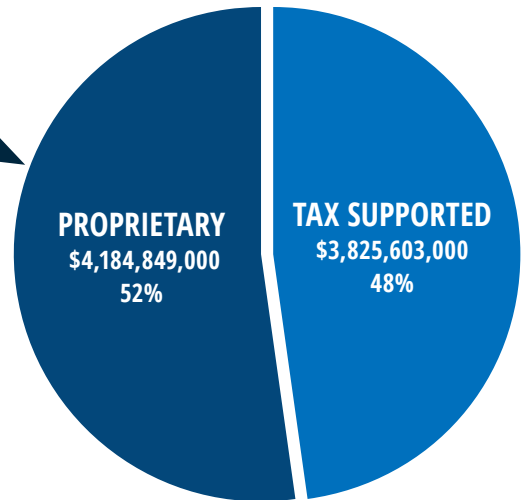
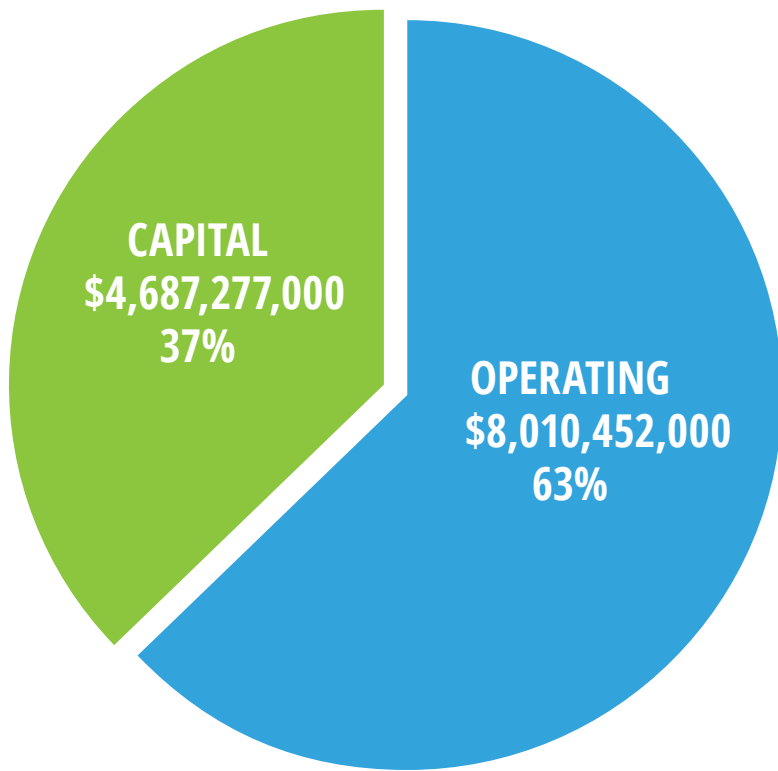




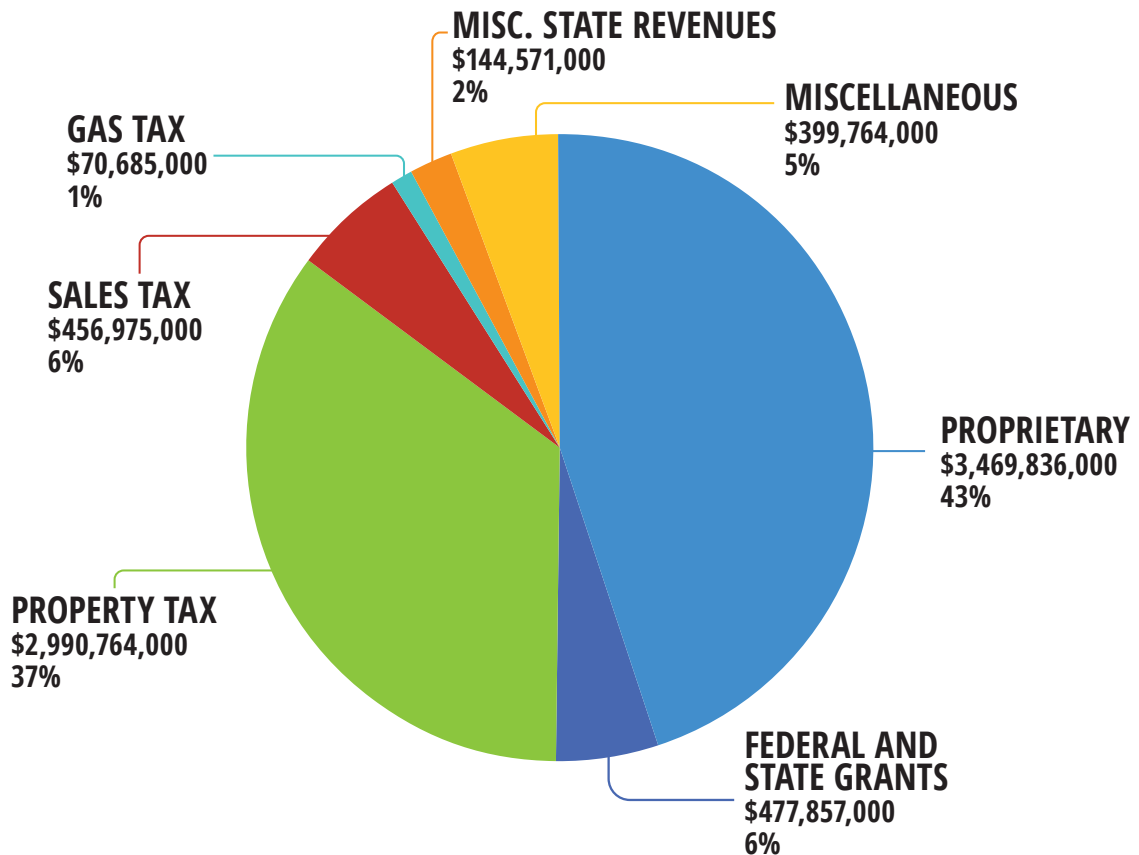
## BUDGET-IN-BRIEF

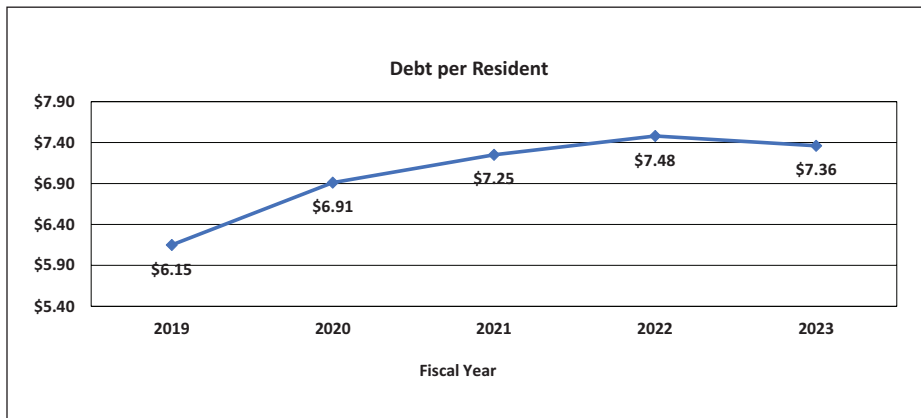
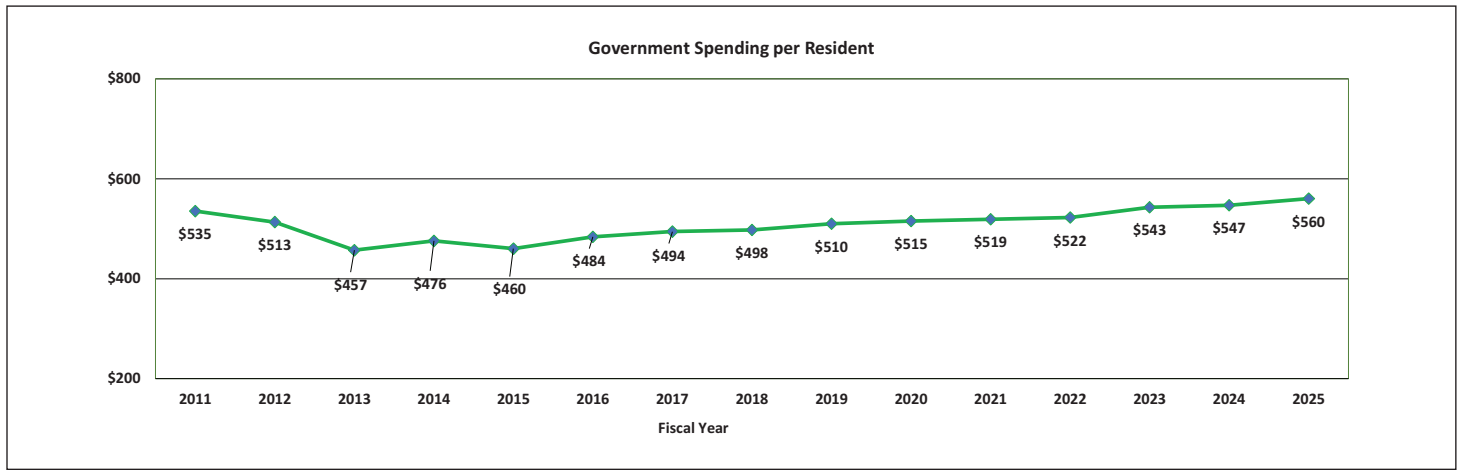


**TOTAL BUDGET:**  
**\$12,697,729,000**



**OPERATING BUDGET BY SOURCE:**  
**\$8,010,452,000**





**2024 Median Income within the County**

**\$79,400**

Percent of Budget Spent on Salaries and Benefits for County Employees	
Salaries	\$3,003,221,000
Benefits	\$1,413,207,000
Total Personnel Costs	\$4,416,428,000
Total Budget	\$8,010,452,000
	55.13%
Average Salary*	\$96,112

\*Reflects Base Salary including Supplements

FUNDING SOURCE	ACTUALS						BUDGET			
	FY 2020-21	%	FY 2021-22	%	FY 2022-23	%	FY 2023-24	%	FY 2024-25	%
PROPRIETARY	\$3,591,621,000	53	\$4,485,185,000	57	\$3,928,312,000	51	\$3,090,290,000	42	\$3,469,836,000	43
FEDERAL & STATE GRANTS	\$262,090,000	4	\$366,189,000	5	\$381,479,000	5	\$427,293,000	6	\$477,857,000	6
PROPERTY TAX	\$2,100,369,000	31	\$2,191,917,000	28	\$2,434,775,000	31	\$2,702,339,000	37	\$2,990,764,000	37
SALES TAX	\$305,576,000	5	\$293,207,000	4	\$344,462,000	4	\$486,720,000	7	\$456,975,000	6
GAS TAX	\$68,071,000	1	\$65,101,000	1	\$69,704,000	1	\$58,371,000	1	\$70,685,000	1
MISC. STATE REVENUES	\$124,921,000	2	\$124,131,000	2	\$149,121,000	2	\$144,615,000	2	\$144,571,000	2
MISCELLANEOUS	\$290,752,000	4	\$280,289,000	4	\$449,188,000	6	\$436,108,000	5	\$399,764,000	5
TOTAL OPERATING BUDGET	\$6,743,400,000		\$7,806,019,000		\$7,757,041,000		\$7,345,736,000		\$8,010,452,000	
TOTAL EMPLOYEES	28,623		29,345		30,050		30,807		31,247	

# YOUR DOLLAR AT WORK



## PUBLIC SAFETY 19%

To provide a safe and secure community through efficient and effective public safety services using a holistic approach that affirms the worth and dignity of all residents.

**Departments:** Corrections and Rehabilitation, Fire Rescue, Emergency Management, Judicial Administration, Juvenile Services, Medical Examiner, Emergency Communication

## NEIGHBORHOOD AND INFRASTRUCTURE 20%

To protect and preserve our natural resources, and provide efficient and accessible neighborhood and related environmental infrastructure services that enhance quality of life for all residents.

**Departments:** Animal Services, Solid Waste Management, Water and Sewer

## RECREATION AND CULTURE 7%

To equitably develop, promote and preserve outstanding and engaging cultural, recreational, library, and natural enrichment opportunities for residents and visitors of this and future generations.

**Departments:** Cultural Affairs, Library, Parks, Recreation and Open Spaces

## TRANSPORTATION AND MOBILITY 8%

To provide a safe and resilient transportation system that enhances mobility, connects communities, and supports a prosperous County, while minimizing carbon emissions.

**Departments:** Transportation and Public Works

## HEALTH AND SOCIETY 11%

To improve the quality of life and promote the independence of vulnerable residents by providing effective social services and affordable housing.

**Departments:** Community Action and Human Services, Homeless Trust, Public Housing and Community Development

## GENERAL GOVERNMENT 5%

To provide ethical and transparent government that supports excellent public service delivery, that is easily accessible, and that is informed by active engagement with the community and our local partners.

**Departments:** Commission on Ethics and Public Trust, Communications and Customer Experience, Human Resources, Information Technology, Inspector General, Internal Services, Management and Budget, Internal Compliance, Strategic Procurement

## ECONOMIC DEVELOPMENT 15%

To foster economic vitality by capitalizing on our strengths and by supporting investments in key emerging industries that increase opportunities for small businesses and the local workforce.

**Departments:** Aviation, Seaport, Miami-Dade Economic Advocacy Trust, Regulatory and Economic Resources

## CONSTITUTIONAL OFFICES 14%

To effectuate the changes precipitated by Amendment 10, approved by Florida voters in 2018, the County has established the independent of five constitutional offices. Amendment 10 mandates that five county offices must be elected positions and prevents these roles from being changed to appointed positions by local charter amendments or ordinances, ensuring they remain directly accountable to voters.

**Offices:** Sheriff, Supervisor of Elections, Tax Collector, Property Appraiser, and the Clerk of the Court and Comptroller

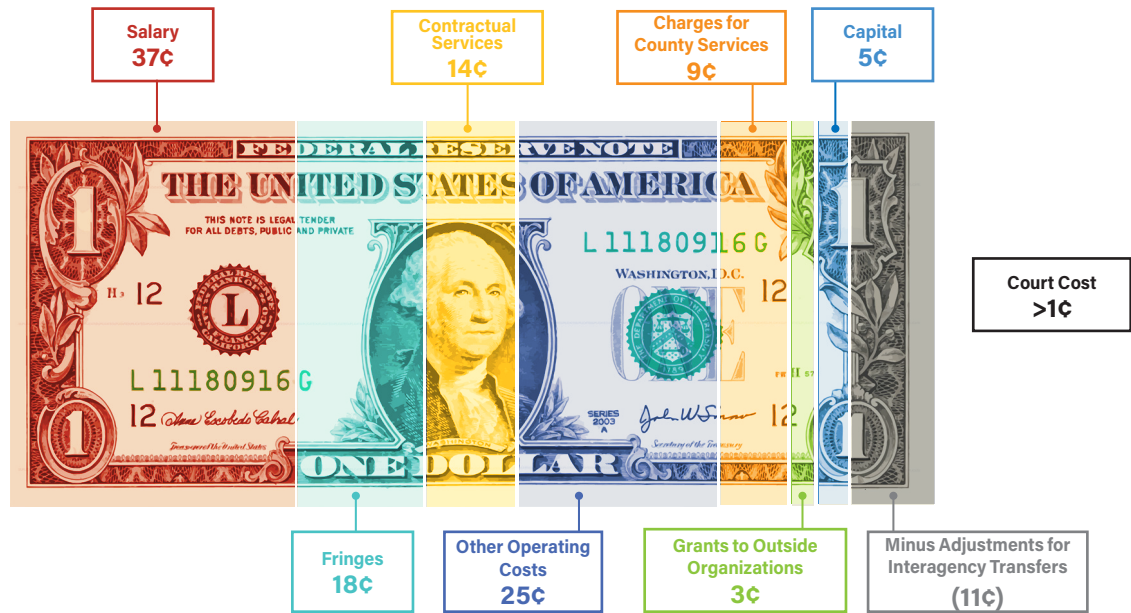
## POLICY FORMULATION 1%

To provide effective and efficient resident and business services that: respond to community priorities and needs; help all our residents and businesses to prosper and thrive; make our community safe and more resilient; and build trust and collaboration inside and outside county government.

**Departments:** Office of the Mayor, Board of County Commissioners, County Attorney's Office



# CATEGORY DESCRIPTIONS

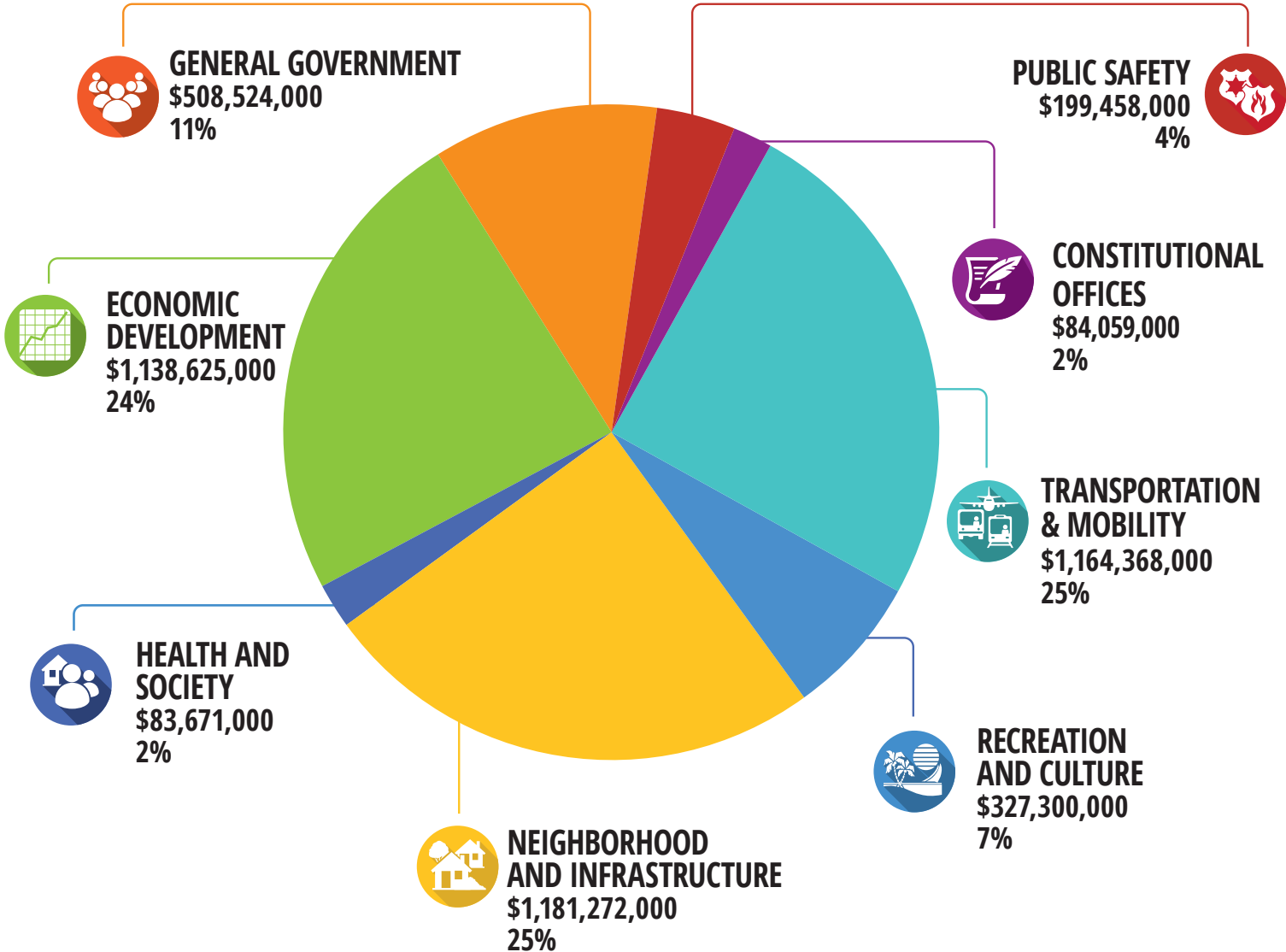


DESCRIPTION OF EXPENSES	
Salary	Total compensation costs associated with the 31,247 County Employees
Fringes	Employee federal taxes, pension, health insurance, and other expenses
Court Costs	Fees for accessing the court system and related services
Contractual Services	Work provided by outside contractors
Other Operating Cost	Leases of rental space, office supplies, travel, and other general goods and services
Charges for County Services	Services provided by internal support functions to County departments, such as telephone and network charges, fuel, vehicle repairs, and facility repairs and maintenance
Grants to Outside Organizations	Funding provided to community-based organizations and other not-for-profit entities
Capital	Purchase of office related equipment, furniture, and other assets
Interagency Transfers	Transfers between departments for services provided

EXAMPLE OF TAXES PAID - \$200,000 home with a taxable value of \$150,000 in UMSA			
AUTHORITY	MILLAGE RATE	TAX	PERCENT OF TOTAL
Countywide Operating	4.5740	\$686	26.9%
UMSA Operating	1.9090	\$286	11.2%
Fire Rescue Operating	2.3965	\$359	14.0%
Library System	0.2812	\$42	1.6%
Countywide Debt Service	0.4271	\$64	2.5%
<b>Total to County</b>	<b>9.5878</b>	<b>\$1,437</b>	<b>56.2%</b>
<i>Other (School Board, Children's Trust, Everglades Project, Okeechobee Basin, S. Fl. Water Mgmt. District, Florida Inland Navigation District)</i>	7.4579	\$1,120	43.8%
<b>Total</b>	<b>17.0457</b>	<b>\$2,557</b>	<b>100%</b>

# CAPITAL

FY 2024-25 Proposed Budget and Multi-Year Capital Plan totals \$38.148 billion and includes 558 capital programs across all strategic areas. The Proposed Budget and Multi-Year Capital Plan is budgeted at \$4.687 billion. Below is the breakdown of the FY 2024-25 Proposed Capital budget by strategic area.



**TOTAL PROPOSED CAPITAL PLAN:**  
**4,687,277,000**

### EXECUTIVE SUMMARY

As the seventh most populous county in the United States, home to a diverse community of 2.8 million residents, Miami-Dade County remains at the forefront of addressing the challenges that will define the our future. Over the past year, the Administration worked aggressively to emerge successfully from the economic difficulties posed by the recent pandemic. We used smart and targeted investments to deliver high-quality services that support greater housing affordability, enhance public safety in neighborhoods, improve vital infrastructure, and expand transportation options. The Administration will continue to put our community first by seeking every opportunity to address challenges in our communities.

The FY 2024-25 Proposed Budget is balanced and focused on our most urgent priorities. It enables our County to continue to support the critical services that our growing, diverse community needs. Public safety services will continue to protect our residents; parks and libraries are funded and will remain a foundational place for our community to learn, play, and access resources. Our airports and seaport are welcoming visitors to our County at historical rates and are positioned to continue their stronghold as international travel hubs and key economic drivers for our region. But more importantly, it is not only the resources, the capital projects, the equipment, or the initiatives funded in this budget that make our County resilient – it is also the employees of this County government that, through their service and selflessness, make Miami-Dade County the place we are all so proud to call home.

This budget focuses on swift and large-scale investments, related to economic development and affordable housing, made possible by a combination of federal and locally generated revenue due to our robust local economy. These investments target those residents most severely impacted by rising costs. This is required to fight the shifting levels of poverty caused by many driving factors. The focus will also be taking big steps towards proposing solutions for a comprehensive transportation system that is required for our community, providing resources for the Environmentally Endangered Lands (EEL) program, and continuing to address septic to sewer needs in our community. The budget also includes organizational changes that will facilitate the transition to the constitutional offices in January 2025 made necessary by the 2018 passage of Amendment 10 to the state constitution.

Our mission is *To provide effective and efficient resident and business services that: respond to community priorities and needs; help all our residents and businesses to prosper and thrive; make our community safe and more resilient; and build trust and collaboration inside and outside county government.* Given feedback we received during the 2021 Thrive305 public engagement initiative, the Administration is focused on the four central themes of Economy, Environment, Equity and Engagement – otherwise referred to as the 4Es. Miami-Dade County government is therefore committed to taking proactive steps to promote economic development and diversify and grow our local economy. This will help ensure economic growth that is sustainable and shared by families across our community.



## FY 2024-25 Proposed Budget and Multi-Year Capital

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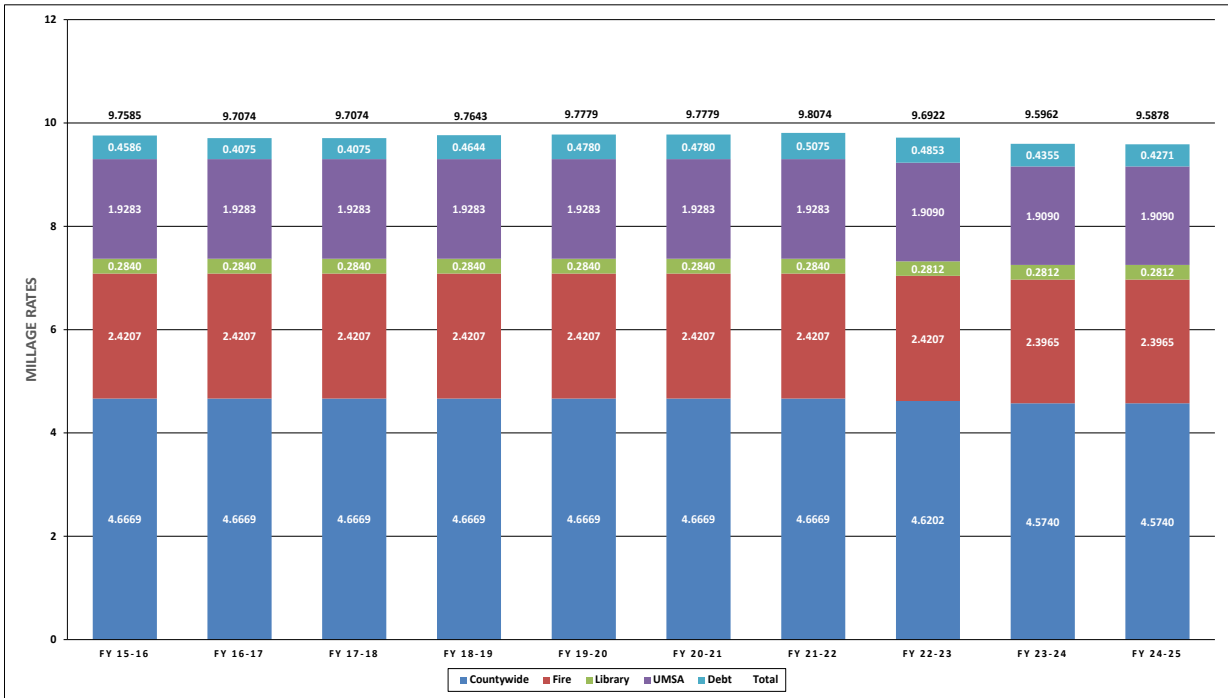
By supporting key industries and investing in our workforce, we can continue to grow a dynamic, resilient economy that will build greater prosperity for future generations. Environmental stewardship and preparation for the impacts of climate change and sea level rise are critical needs for our long-term wellbeing, and resilience – a hallmark of our budgets in the past – continues as a major theme. We have also learned during these challenging times that we have much we can do to foster a more equitable community where all families and businesses can survive hard times and continue to thrive. And by making it easier for residents to participate in their government and listening to all our community’s diverse voices, we can make sure we are delivering services that address our residents’ needs and priorities. Many initiatives related to the 4Es are displayed in Appendix W.

<b>FY 2024-25 Proposed Budget</b>	<b>\$12.698 billion</b>
Proposed Capital Budget	\$4.687 billion
Proposed Operating Budget	\$8.01 billion
Proprietary Budget	\$4.185 billion
Tax-Supported Budget	\$3.825 billion
Multi-Year Capital Plan	\$38.148 billion
Unmet Operating Needs	\$87.903 million
Unfunded Capital Projects	\$24.197 billion

The FY 2024-25 Proposed Budget is balanced using the same operating tax (millage) rates as adopted for FY 2023-24 and is 9 percent higher than the FY 2023-24 Adopted Budget. The countywide debt service millage rate is 0.0084 mills lower than the adopted rate in FY 2023-24. The chart below illustrates the combined tax (millage) rates for the last 10 years.

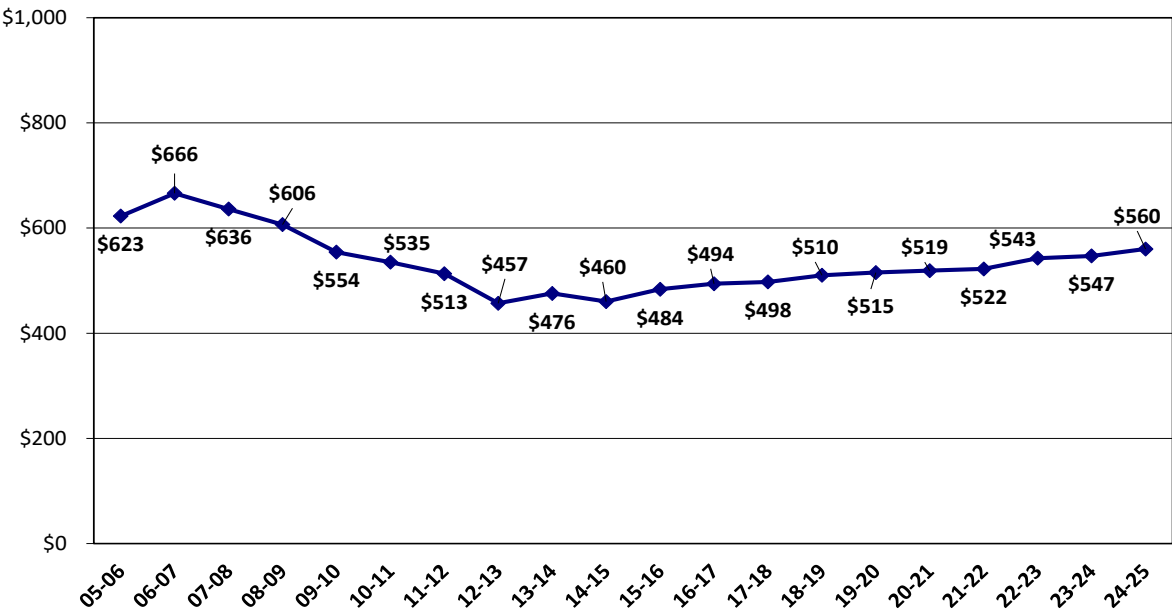
FY 2024-25 Proposed Budget and Multi-Year Capital

COUNTYWIDE, FIRE RESCUE DISTRICT, LIBRARY, AND UMSA  
OPERATING MILLAGES AND VOTED DEBT MILLAGES



The chart below is both a simple and a compelling illustration of that progress. The “price of government” is a calculation that measures the cost of our general fund against our population, adjusted for inflation. Today, even with the enhancements we have put into place, our residents continue to pay a lower per capita cost than the average for the past 20 years.

Price of Government  
General Fund Budget Per Capita Adjusted for Inflation





## **FY 2024-25 Proposed Budget and Multi-Year Capital**

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The FY 2024-25 Proposed Budget adds 450 positions, with a net change of 440 more positions than the FY 2023-24 Adopted Budget. These positions not only provide an enhanced level of service but are required to manage the transition to the constitutional offices, board adopted initiatives, capital projects and grant funded programs. The table on the next page summarizes the budget and position changes by department.

These volumes provide the context for the relationship between the annual budget, individual departmental business plans, and the Strategic Plan. The FY 2024-25 Proposed Budget sets forth specific goals and measurable objectives for the upcoming fiscal year and anticipated one-year results within each departmental narrative.

Also included is an overall five-year financial forecast for our tax-supported funds and major proprietary enterprises. The five-year financial forecast is not intended to be a multi-year budget, but rather a fiscal outlook based on current economic growth assumptions, state legislation and anticipated cost increases.

The forecast reflects continuation of the adopted levels of service and includes contributions to the Emergency Contingency Reserve to reach the target balance of \$100 million by FY 2028-29. The five-year financial forecast includes an extraordinary transfer above the General Fund Maintenance of Effort contribution to fund transit operations in future years. As we move forward, continued efforts for the establishment of voter approved constitutional offices and the future of our collection and disposal of garbage and trash will be necessary. *The forecast is now balanced throughout the five-year period for both the Fire Rescue and Library Districts. Challenges are anticipated to the Countywide General Fund and UMSA General Fund forecasts which are not balanced, beginning in FY 2025-26.*

# FY 2024-25 Proposed Budget and Multi-Year Capital

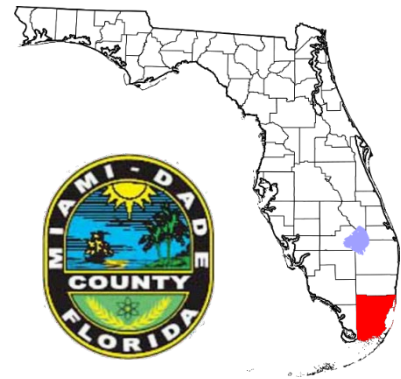
FY 2024-25 PROPOSED BUDGET AND MULTI-YEAR CAPITAL PLAN									
TOTAL FUNDING AND POSITIONS BY DEPARTMENT									
Department	Total Funding			Total Positions			Position Changes		
	FY 2022-23	FY 2023-24	FY 2024-25	FY 2022-23	FY 2023-24	FY 2024-25	Enhancements	Reductions	Transfers
<b>Policy Formulation</b>									
Office of the Mayor	\$ 8,301	\$ 9,058	\$ 9,639	50	50	50	0	0	0
Board of County Commissioners	31,581	41,186	46,213	213	277	293	16	0	0
County Attorney's Office	25,687	39,183	41,302	146	155	167	13	-1	0
	\$ 65,569	\$ 89,427	\$ 97,154	409	482	510	29	-1	0
<b>Public Safety</b>									
Corrections and Rehabilitation	\$ 479,519	\$ 482,736	\$ 523,039	3,085	3,085	3,086	1	0	0
Fire Rescue	616,156	668,371	730,154	2,825	2,930	2,901	70	0	-99
Emergency Management	6,582	12,236	12,032	43	43	43	0	0	0
Emergency Communications	-	-	95,898	0	0	535	14	0	521
Judicial Administration	38,597	52,950	52,362	344	311	311	0	0	0
Juvenile Services	16,432	18,291	19,179	106	106	106	0	0	0
Law Library	337	553	579	4	3	3	0	0	0
Legal Aid	4,711	5,440	6,556	41	41	46	5	0	0
Medical Examiner	15,028	17,851	17,986	91	93	93	0	0	0
Office of the Clerk	20,002	25,142	-	187	191	0	0	0	-191
Police	865,813	927,703	-	4,509	4,510	0	0	0	-4,510
Miami-Dade Economic Advocacy Trust	868	1,162	1,041	7	7	7	0	0	0
General Government Improvement Fund	17,751	26,669	39,564	0	0	0	0	0	0
Non-Departmental	10,923	9,520	7,337	0	0	0	0	0	0
Independent Civilian Panel	400	1,000	-	5	5	0	0	-5	0
	\$ 2,093,119	\$ 2,249,624	\$ 1,505,727	11,247	11,325	7,131	90	-5	-4279
<b>Transportation and Mobility</b>									
Office of the Citizens' Independent Transportation Trust	\$ 2,743	\$ 3,744	\$ 4,334	11	11	12	1	0	0
Transportation and Public Works	756,971	767,641	803,876	3,822	3,940	3,939	0	0	-1
General Government Improvement Fund	-	500	-	0	0	0	0	0	0
Non-Departmental	31,797	39,053	-	0	0	0	0	0	0
	\$ 791,511	\$ 810,938	\$ 808,210	3,833	3,951	3,951	1	0	-1
<b>Recreation and Culture</b>									
Cultural Affairs	\$ 48,388	\$ 69,300	\$ 69,139	97	101	103	2	0	0
HistoryMiami	4,000	4,000	4,000	0	0	0	0	0	0
Library	85,008	101,800	113,224	515	534	538	4	0	0
Perez Art Museum Miami	4,000	4,000	4,000	0	0	0	0	0	0
Parks, Recreation and Open Spaces	184,165	200,505	208,741	1,307	1,302	1,309	7	0	0
Adrienne Arsht Center for the Performing Arts Trust	14,409	14,558	14,558	0	0	0	0	0	0
Tourist Taxes	207,066	203,811	208,030	0	0	0	0	0	0
Vizcaya Museum and Gardens	4,000	4,000	4,000	0	0	0	0	0	0
General Government Improvement Fund	2,805	6,042	3,788	0	0	0	0	0	0
Non-Departmental	3,811	7,740	11,900	0	0	0	0	0	0
	\$ 557,652	\$ 615,756	\$ 641,380	1,919	1,937	1,950	13	0	0
<b>Neighborhood and Infrastructure</b>									
Transportation and Public Works	\$ 34,354	\$ 45,786	\$ 51,407	252	263	265	1	0	1
Parks, Recreation and Open Spaces	67,852	81,308	80,046	290	291	298	7	0	0
Animal Services	32,832	39,449	41,024	281	288	289	1	0	0
Solid Waste Management	409,234	411,294	425,138	1,140	1,172	1,172	0	0	0
Water and Sewer	757,574	766,593	789,092	2,904	3,086	3,084	1	-3	0
Regulatory and Economic Resources	171,774	220,267	248,502	1,064	1,180	1,254	40	0	34
General Government Improvement Fund	14,531	19,516	30,853	0	0	0	0	0	0
Non-Departmental	107,853	3,531	704	0	0	0	0	0	0
	\$ 1,596,004	\$ 1,497,744	\$ 1,666,766	5,931	6,280	6,362	50	-3	35
<b>Health and Society</b>									
Community Action and Human Services	\$ 181,234	\$ 193,730	\$ 181,120	666	666	665	0	0	-1
Homeless Trust	64,775	90,730	101,549	21	26	26	0	0	0
Jackson Health System	263,532	296,092	325,338	0	0	0	0	0	0
Public Housing and Community Development	107,048	146,831	146,888	403	403	414	11	0	0
Management and Budget	28,472	32,000	27,000	13	14	14	0	0	0
General Government Improvement Fund	9,759	7,490	8,358	0	0	0	0	0	0
Non-Departmental	88,664	58,263	54,747	0	0	0	0	0	0
	\$ 743,484	\$ 825,136	\$ 845,000	1,103	1,109	1,119	11	0	-1
<b>Economic Development</b>									
Public Housing and Community Development	\$ 138,292	\$ 161,047	\$ 175,246	30	30	30	0	0	0
Aviation	547,863	651,790	736,756	1,482	1,534	1,687	153	0	0
Miami-Dade Economic Advocacy Trust	4,316	13,084	14,065	21	23	23	0	0	0
Regulatory and Economic Resources	6,653	8,228	10,194	44	50	17	0	-1	-32
Seaport	130,582	168,742	187,639	518	518	518	0	0	0
Non-Departmental	23,192	100,442	106,406	0	0	0	0	0	0
	\$ 850,898	\$ 1,103,333	\$ 1,230,306	2,095	2,155	2,275	153	-1	-32
<b>General Government</b>									
Audit and Management Services	\$ 5,907	\$ 6,475	\$ -	45	45	0	0	0	-45
Commission on Ethics and Public Trust	2,805	3,098	3,294	17	17	17	0	0	0
Communications and Customer Experience	21,023	27,476	12,770	178	178	70	0	0	-108
Elections	31,969	46,376	-	122	134	0	0	0	-134
Finance	30,749	36,338	-	249	253	0	0	0	-253
Tax Collector	26,962	33,368	-	190	204	0	0	0	-204
Internal Compliance	-	-	27,286	0	0	173	21	0	152
Human Resources	19,670	21,768	22,507	151	157	157	0	0	0
Information Technology	232,304	240,434	238,192	950	953	894	3	0	-62
Inspector General	7,485	8,772	9,008	42	42	42	0	0	0
Internal Services	297,593	328,525	389,848	916	918	921	5	0	-2
Management and Budget	16,579	29,605	30,581	111	123	97	-1	0	-25
Property Appraiser	54,121	60,083	-	410	412	0	0	0	-412
Regulatory and Economic Resources	-	-	3,091	0	0	22	0	0	22
Strategic Procurement	16,976	21,032	21,407	132	132	132	0	0	0
General Government Improvement Fund	18,670	23,702	31,912	0	0	0	0	0	0
Non-Departmental	146,966	161,841	144,917	0	0	0	0	0	0
	\$ 929,779	\$ 1,048,893	\$ 934,813	3,513	3,568	2,525	28	0	-1071
<b>Constitutional Office</b>									
Clerk of the Court and Comptroller	\$ -	\$ -	\$ 56,337	-	-	423	59	-	364
Sheriff's Office	\$ -	\$ -	\$ 867,441	-	-	4,268	11	-	4,257
Supervisor of Elections	\$ -	\$ -	\$ 43,330	-	-	134	-	-	134
Office of the Tax Collector	\$ -	\$ -	\$ 33,672	-	-	182	-	-	182
Property Appraiser	\$ -	\$ -	\$ 61,889	-	-	417	5	-	412
Non-Departmental	\$ -	\$ -	\$ 79,300	-	-	-	-	-	-
	\$ -	\$ -	\$ 1,141,969	-	-	5,424	75	-	5,349
<b>Total</b>	<b>\$ 7,628,016</b>	<b>\$ 8,240,851</b>	<b>\$ 8,871,325</b>	<b>\$ 30,050</b>	<b>\$ 30,807</b>	<b>\$ 31,247</b>	<b>450</b>	<b>-10</b>	<b>0</b>
<b>Less Interagency Transfers</b>									
	\$ 1,014,166	\$ 895,115	\$ 860,873	0	0	0	0	0	0
<b>Grand Total</b>	<b>\$ 6,613,850</b>	<b>\$ 7,345,736</b>	<b>\$ 8,010,452</b>	<b>30,050</b>	<b>30,807</b>	<b>31,247</b>	<b>450</b>	<b>-10</b>	<b>0</b>

Note: Each departmental narrative describes, in detail, all positions changes listed

### OUR COUNTY

Miami-Dade County has always been the center of cultural, economic, and environmental challenges. Early in our history, our region was a site of conflict between Native Americans and European explorers. Later, Miami-Dade County became a transportation hub serving as the end point of Henry Flagler's railroad that extended from Jacksonville to the Miami River and what later became Downtown Miami. As a diverse community, we are representative of the American experience, reflecting both the conflict and concord that comes with bringing different people together. Our geographic location has put us squarely at the epicenter of climate change. We stand today at the intersection of our past and the future.

Dade County was created in 1836 and encompassed an area from present-day Palm Beach County to the Florida Keys. Interpretations of the name "Miami" include the Native American words for "very large lake," "sweet waters," and "friends." Major Francis Langhorne Dade, our County's namesake, was a soldier killed during the Second Seminole War. In 1997, the County electorate voted to combine the two names to become the current Miami-Dade County. With an estimated population of 2.8 million residents, Miami-Dade County is the seventh largest county in the nation by population.



Approximately 424 square miles (excluding bay and coastal waters) of the County are within the urbanized area, while the total county area currently covers a total of 2,431 square miles, bound by Biscayne Bay and the Atlantic Ocean to the east, Everglades National Park to the west, the Florida Keys to the south and Broward County to the north. Miami-Dade County has the unique distinction of being the only metropolitan area in the United States that borders two national parks: Biscayne National Park and Everglades National Park.

Because of our location, Miami-Dade County is considered to be one of the most vulnerable areas to climate change. The impact of sea level rise has been the focus of our resilience efforts from the beginning. As far back as 2009, Miami-Dade County has been part of the Southeast Florida Climate Change Compact to collaborate with our neighbors on issues related to climate change mitigation and adaptation. Compact partners have successfully completed a Regional Climate Action Plan, developed a unified sea level rise projection for Southeast Florida and completed a regional greenhouse gas emissions inventory and a regional vulnerability to sea-level rise analysis. We always consider future climate change impacts in making decisions regarding capital development, operational needs and land use.

By learning more about the people who comprise our community and the economic realities they face, we can better prepare for the future. Miami-Dade County is a diverse, international community. More than half of the people living in Miami-Dade County at the beginning of this decade were foreign-born and more than 70 percent of residents spoke a language other than English at home. Moreover, individuals of Hispanic origin comprise 69 percent of the population of Miami-Dade County, followed by Black (14 percent) and White (13 percent) individuals.

## **FY 2024-25 Proposed Budget and Multi-Year Capital Plan**

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Along with our diversity, recent data reveals important challenges presented by our local economic environment. For example, the median income of our residents is lower than that of the nation as a whole, and our rate of poverty is higher than the average for the United States. In 2022, the American Community Survey (ACS) showed that the median family income nationwide was close to \$92,000 while for Miami-Dade it was less than \$75,000. The ACS also estimated that approximately 14.4 percent of our residents lived below the poverty line while nationally, the poverty rate was 12.6 percent. Miami-Dade County is also an area with a high degree of income inequality. The top five percent of Miami-Dade County households earned an average annual income of more than \$555,000, while the lowest 20 percent had an average of just over \$13,000 – a ratio of 42:1.

An economic driver performing well is the tourism industry. Our beaches, events, attractions, and weather make us a desirable destination for both domestic and international visitors. In 2023, 27.2 million people visited greater Miami and the beaches, with 19.3 million of them staying overnight. Approximately 80 percent of all these visitors came from within the United States and 20 percent were international tourists. These visitors spent \$21.1 billion here. Based on May 2024 data from the Greater Miami Convention and Visitors Bureau, air travel, hotel room bookings, and dining have surpassed pre-pandemic levels. Furthermore, the cruise industry continues to be an important part of our local economy with total cruise passengers exceeding 7.2 million passengers in FY 2022-23.

In addition to our vibrant tourism industry, small businesses are a vital component of Miami-Dade County's economic vitality. Our Strive305 program supports the small business community with an online small business and entrepreneurship hub for information, education and networking; a virtual small business incubator for education and mentorship; a countywide network of physical incubators to assist the launch of new businesses; and technical assistance boot camps to assist small businesses obtain access to capital, finances, business planning, branding, digital marketing, sales, operations and more.

Like many other regions in the world, Miami-Dade County faces a number of current and future challenges including the impacts of climate change, aging facilities and transportation infrastructure, cost of housing and other economic disparities, cyber-attacks, terrorism and other natural and man-made disasters. To provide for a safer and more resilient community, we need to continue our focus on these challenges including making wise infrastructure investments, providing affordable and workforce housing, developing a diverse economy, increasing community engagement and promoting public safety. Development of a diverse economy is perhaps the most critical because a healthy economy can provide the resources needed to fund the other needs.

### OUR GOVERNMENT

Miami-Dade County is unique in its structure and has been recognized nationally for our dedication to results-oriented management. Many of our programs and services have received awards based on our service delivery planning and allocation of resources. The County has operated since 1957 under a unique metropolitan system of government known as a "two-tier federation." This was made possible when Florida voters approved a constitutional amendment in 1956 that allowed the people of the County to enact a [Home Rule Charter](#). At that time, the electors of Miami-Dade County were granted the power to revise and amend the Charter by countywide vote. The most recent amendment was in November 2020.

On November 6, 2018, the voters of the State of Florida approved Amendment 10 to the state's constitution, which requires the County to create the constitutional offices of the Supervisor of Elections, the Tax Collector, and the Property Appraiser. It also requires the County to reestablish the Office of the Sheriff and transfer custodian of county funds functions to the Clerk of the Court and Comptroller (the Clerk) by January 7, 2025. Additionally, Amendment 10 removes the current ability for the County, by charter, to abolish these constitutional offices, change the length of their four-year terms, transfer their duties to other offices or eliminate the election of the constitutional officers.

Regardless of these changes, the County has home rule powers, subject only to the limitations of the Constitution and general laws of the State. We are, in effect, a regional government with certain powers effective throughout the entire county, including 34 municipalities located within the county and a municipal government for the unincorporated area of the county. Unlike a consolidated city-county, where the city and county governments merge into a single entity, these two entities remain separate. Instead, there are two "tiers" or levels of government: city and county. The County can take over certain activities of a city's operations if the services fall below minimum standards set by the Board of County Commissioners (BCC) of Miami-Dade County or with the consent of the governing body of a particular city. The County can also dissolve a city with fewer than 20 electors.

Of the county's total population, an estimated 1.2 million or 43.5 percent live in the Unincorporated Municipal Service Area (UMSA), the majority of which is heavily urbanized. For residents living in UMSA, the County fills the role of both tiers of government. All County residents pay a property tax to support regional services, such as transportation, jails and regional parks. Residents within UMSA also pay a property tax for municipal-type services provided by the County such as local sheriff patrol, local parks and local roads. Residents of municipalities do not pay UMSA tax, but rather pay a property tax to the municipality in which they reside for their respective municipal type services. Each municipality levies taxes against its property tax roll. Municipalities develop and approve their own budgets, which are not part of the County's budget. The following table shows the population and roll value for each municipal taxing jurisdiction.

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MIAMI-DADE COUNTY POPULATION AND ASSESSMENT ROLLS				
Jurisdiction	2023 Population *	Percent of Total Population	2024 Assessment Roll Value (in \$1,000) **	Percent of Tax Roll
Aventura	40,247	1.46	\$13,549,225	2.87
Bal Harbour	3,054	0.11	\$6,896,440	1.46
Bay Harbor Islands	5,895	0.21	\$2,096,671	0.45
Biscayne Park	3,083	0.11	\$413,440	0.09
Coral Gables	51,677	1.87	\$24,572,660	5.21
Cutler Bay	45,472	1.65	\$4,030,386	0.86
Doral	81,318	2.95	\$20,200,797	4.28
El Portal	1,955	0.07	\$308,738	0.07
Florida City	15,690	0.57	\$1,313,945	0.28
Golden Beach	966	0.03	\$1,857,391	0.39
Hialeah	229,054	8.30	\$19,972,598	4.24
Hialeah Gardens	23,065	0.84	\$2,306,977	0.49
Homestead	83,750	3.03	\$6,061,450	1.29
Indian Creek	93	0.00	\$1,004,399	0.21
Key Biscayne	14,751	0.53	\$10,989,883	2.33
Medley	1,053	0.04	\$5,795,358	1.23
Miami	461,336	16.71	\$94,135,310	19.96
Miami Beach	83,430	3.02	\$56,396,947	11.96
Miami Gardens	115,299	4.18	\$8,753,114	1.86
Miami Lakes	30,885	1.12	\$4,891,931	1.04
Miami Shores	11,612	0.42	\$1,978,982	0.42
Miami Springs	13,887	0.50	\$1,746,159	0.37
North Bay Village	8,177	0.30	\$1,621,817	0.34
North Miami	60,172	2.18	\$5,838,980	1.24
North Miami Beach	43,100	1.56	\$5,337,390	1.13
Opa-locka	16,723	0.61	\$1,881,271	0.40
Palmetto Bay	25,064	0.91	\$4,568,870	0.97
Pinecrest	18,395	0.67	\$7,605,723	1.61
South Miami	11,981	0.43	\$2,840,371	0.60
Sunny Isles Beach	22,783	0.83	\$17,832,017	3.78
Surfside	5,398	0.20	\$4,751,579	1.01
Sweetwater	20,571	0.75	\$4,147,472	0.88
Virginia Gardens	2,382	0.09	\$407,137	0.09
West Miami	7,305	0.26	\$968,840	0.21
Subtotal - cities	1,559,623	56.51	\$347,074,268	73.61
Adjustment for Senior Citizen Exemption, Eastern Shores and Opa-Locka Airport			(141,701)	(0.03)
Unincorporated Area	1,200,683	43.50	124,593,170	26.42
TOTAL - Miami-Dade County	2,760,306	100.01	471,525,737	100.00

\* Official April 1, 2023 Florida Population Estimates by County and Municipality for Revenue Sharing;  
Posted October 17, 2023

\*\* Assessment roll values are based on the Estimate of Taxable Value published by the Office of the  
Property Appraiser on July 1, 2023

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

The County budgets for four separate taxing jurisdictions: Countywide, UMSA, the Fire Rescue District and the Library System. Each taxing jurisdiction is responsible for different types of services. The Countywide jurisdiction provides regional services such as public health and social services, transportation, regional parks, county roads, support for the court system, regional sheriff services and jails. The UMSA jurisdiction provides municipal services for the residents of the county who do not live in municipalities. These services include local sheriff patrol, local parks and roads, planning and code enforcement. The Fire Rescue District provides fire rescue service for the entire county, except for the cities of Hialeah, Miami, Miami Beach, Key Biscayne and Coral Gables. The Library System jurisdiction includes all municipalities and UMSA, except for Bal Harbour, Hialeah, Homestead, Miami Shores, North Miami, North Miami Beach and Surfside.

The table below shows the value of the property tax roll for each of the County's four taxing jurisdictions.

CERTIFIED TAX ROLLS				
Taxing Unit	Value per Mill of Taxable Property in 2023	Net Change in Value Due to Reassessment	Current Year Net New Construction Taxable Value	Value per Mill of Taxable Property in 2024
Countywide	\$425,816,881	\$39,346,710	\$6,362,146	\$471,525,737
Miami-Dade Fire Rescue Service District	\$239,757,971	\$22,145,818	\$3,673,733	\$265,577,522
Miami-Dade Public Library System	\$381,188,490	\$33,888,643	\$5,742,884	\$420,820,017
Unincorporated Municipal Service Area	\$112,682,353	\$10,154,931	\$1,755,886	\$124,593,170

Notes:

1. Tax roll figures are current Certified Preliminary roll values as of July 1, 2024.
2. The Current Year Net New Taxable Value column represents the value per mill of:  
 new construction + additions + improvements increasing value by at least 100% + annexations from the tax rolls  
 + total tangible personal property taxable value in excess of 115% of the previous year's total taxable value - deletions

### **GOVERNANCE**

On January 23, 2007, the Miami-Dade County Charter was amended to create a Strong Mayor form of government, with further charter amendments approved on November 2, 2010. The Mayor is elected countywide to serve a four-year term and is limited to two terms in office. The Mayor, who is not a member of the BCC, serves as the elected head of County government. In this role, the Mayor is responsible for the management of all administrative departments and for carrying out policies adopted by the BCC. The Mayor has, within ten days of final adoption by the BCC, veto authority over most legislative, quasi-judicial, zoning and master plan or land use decisions of the BCC, including the budget or any particular component, and the right to appoint all department directors unless disapproved by a two-thirds majority of those Commissioners then in office at the next regularly scheduled BCC meeting.

The BCC is the legislative body, consisting of 13 members elected from single-member districts. Members may be elected to serve two consecutive four-year terms and elections of the membership are staggered. The full BCC chooses a Chairperson, who presides over the BCC and appoints the members of its legislative committees. The BCC has a wide array of powers to enact legislation, establish service standards and regulate businesses operating within the County. It also has the power to override the Mayor's veto with a two-thirds vote.

As a result of Amendment 10, Florida's Constitution provides for five elected officials to oversee certain executive and administrative statutory functions for each county including Miami-Dade County. On January 7, 2025, the elected Sheriff, Supervisor of Elections and Tax Collector will perform each of their respective statutory duties independent from county government. The Property Appraiser, previously operating as a County charter department, will be a distinct governmental entity. The Clerk of the Court and Comptroller is a separate, duly elected constitutional officer as mandated by Article V, Section 16 of the Constitution of the State of Florida. In this capacity, the Clerk serves as the Clerk of the BCC, County Recorder, County Auditor, custodian of all County funds (Comptroller) and custodian of all records filed with the Court. In November 2024, all five constitutional officers will be elected to a four-year term by the electorate of Miami-Dade County. Per state law, these offices do not have term limits.

### **ORGANIZATIONAL STRUCTURE**

Since 2003, Miami-Dade County has been a leader in the implementation of strategic planning and results-oriented management. As of 2005, our [County Code](#) requires an organizational strategic plan and departmental business plans to keep the County focused to support efforts in our community, even as priorities and goals evolve and change. Strong leadership and the ability to adjust to new challenges and community priorities are vital to our success.

Miami-Dade County departments and entities are divided into Policy Formulation, Constitutional Offices, six strategic service delivery areas and general government functions.

- **Policy Formulation:** provides the leadership for the County as whole; the Office of the Mayor, the Board of County Commissioners and the County Attorney



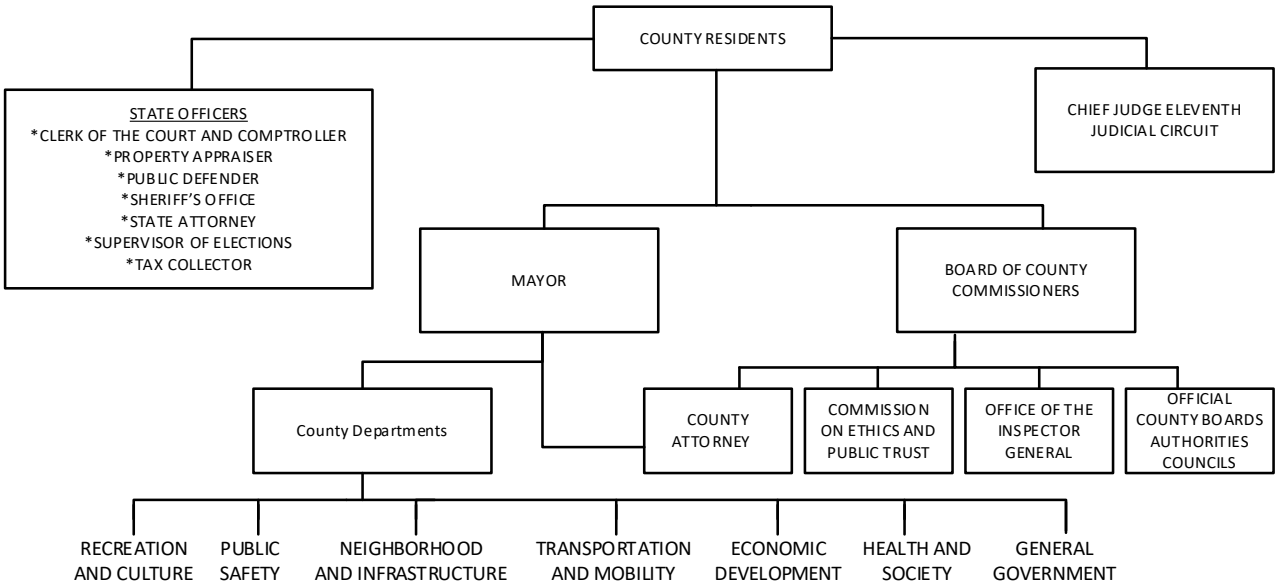
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- ***Constitutional Offices:*** performs statutory duties such as the responsibility of countywide law enforcement and public safety, managing voter registration and elections, maintaining court records and county finances, assessing property values for tax purposes and collecting property taxes and other revenues; Sheriff's Office, Supervisor of Elections, Clerk of the Court and Comptroller, Property Appraiser and Tax Collector are included in this area
- ***Public Safety:*** provides comprehensive and humane programs for treatment and criminal rehabilitation, and improves public safety through the use of community planning and enforcement of quality of life issues; Corrections and Rehabilitation, Emergency Communications, Emergency Management, Fire Rescue, Juvenile Services, and Medical Examiner, and funding for the County obligations and local requirements for the Eleventh Judicial Circuit (State Attorney, Public Defender and Administrative Office of the Courts) is included in this strategic area
- ***Transportation and Mobility:*** promotes innovative solutions to transportation challenges by maximizing the use of transportation systems on a neighborhood, county and regional basis; Transportation and Public Works represents this area
- ***Recreation and Culture:*** develops, promotes and preserves cultural, recreational, library and natural experiences and opportunities for residents and visitors; Cultural Affairs, Library and Parks, Recreation and Open Spaces are included in this area
- ***Neighborhood and Infrastructure:*** provides efficient, consistent and appropriate growth management and urban planning services and also promotes responsible stewardship of the environment and our natural resources, and provides timely and reliable public infrastructure services including animal care and control, stormwater, mosquito control, solid waste and wastewater management and a safe and clean water delivery system; Animal Services, Solid Waste Management and Water and Sewer make up this area
- ***Health and Society:*** improves the quality of life and promotes maximum independence through the provision of health care, housing and social and human services to those in need; Community Action and Human Services, Homeless Trust and Public Housing and Community Development and the maintenance of effort funding for the Public Health Trust are included in this strategic area
- ***Economic Development:*** supports activities that increase and diversify jobs and incomes while promoting equity by addressing socio-economic disparities in underserved areas and lead the coordination of economic development activities, expand entrepreneurial opportunities, and create a more business friendly environment in Miami-Dade County; Aviation, Regulatory and Economic Resources, funding for the Miami-Dade Economic Advocacy Trust and Seaport are included in this strategic area

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- General Government:** provides countywide services promoting community outreach, education and engagement as well as the internal support functions that ensure the successful implementation of the six other strategic areas and Constitutional Offices; Commission on Ethics and Public Trust, Communications and Customer Experience, Human Resources, Information Technology, Internal Compliance, Internal Services, Management and Budget, and Strategic Procurement are included in this strategic area



A more detailed Table of Organization is displayed illustrating the reporting relationships for the various entities of the County, including all the various departments and entities included in the County’s Proposed Budget.

In January 2025, the structure of Miami-Dade County government will be substantially different than it is today. The approval of Amendment 10 to the Florida Constitution in November 2018 requires, among other things, the election of the Sheriff, the Tax Collector, the Supervisor of Elections, the Property Appraiser and the Clerk in all counties. These elections will take place in November 2024 and the newly elected officials will take office on January 7, 2025. Miami-Dade County has diligently prepared for this reorganization so that the transition to the newly elected offices will be as seamless as possible to avoid impacting the services delivered to our community.

## **FY 2024-25 Proposed Budget and Multi-Year Capital Plan**

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We have already made certain organizational changes to ensure the proper alignment of functions under the County and the respective Constitutional Offices:

**Sheriff:** The FY 2024-25 Proposed Budget includes the transfer of the non-statutory 911 call taking and law enforcement dispatch functions to the County's Emergency Communications Department.

**Tax Collector:** In FY 2022-23, the Office of the Tax Collector was established as a standalone department. Previously, the Tax Collector was a division within the Finance Department; additionally, the FY 2024-25 Proposed Budget includes the transfer of the non-statutory activities related to the collection and distribution of Local Business Taxes and Convention and Tourist Development Taxes to the County's Department of Regulatory and Economic Resources.

**Clerk of the Court and Comptroller:** The FY 2024-25 Proposed Budget includes the transfer of the Finance Department to the Clerk of the Court and Comptroller; additionally during FY 2023-24, 31 positions were added to comply with the office's statutory responsibilities for auditing.

### RESULTS-ORIENTED GOVERNING

For many years, Miami-Dade County has been recognized for our achievements in implementing a result-oriented government culture. Guided by the goals and objectives in our comprehensive strategic plan, County departments develop their business plans alongside their annual budget submissions. In addition, the annual budget provides the funding needed to support the departmental activities to meet the goals and objectives of their business plans, and by extension, of the strategic plan. Using a balanced scorecard approach, we monitor performance results and produce quarterly performance and financial reports for the community. The management of our organization is data driven and flexible so that we may react to changes in our community. The framework we use to manage our operations is based on the [“Governing for Results” Ordinance \(05-136\)](#) which commits Miami-Dade County to use strategic planning, business planning, aligned resource allocation, accountability, measurement, and ongoing monitoring and review.

### SETTING AND ALIGNING PRIORITIES

The Miami-Dade County Strategic Plan is the foundation for the management of our organization and is intended to support community priorities such as improving transportation, expanding the availability of affordable housing, and enhancing community resilience. It defines the County’s vision, mission, guiding principles, goals, and objectives. It ultimately serves as a strategic roadmap – one that articulates where we want to be, how we will get there and how we will know when we have arrived.

With the adoption of the budget in FY 2022-23, we updated selected strategic plan goals and objectives to address mayoral priorities identified during the Thrive305 public engagement initiative. These priorities have been grouped under the Mayor’s 4Es of Economy, Engagement, Environment, and Equity. The departmental narratives in these volumes are organized by strategic area and show how specific activities and performance measures align to the strategic plan’s goals and objectives. A complete listing of the strategic plan goals and objectives can be found in Appendix X. Using the icons shown below, we have also aligned selected departmental operating and capital highlights to one of the Mayor’s 4Es. A comprehensive summary of how these highlights are aligned to the 4Es can be found in Appendix W.



Economy



Engagement



Environment



Equity

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### IDENTIFYING RESOURCES

The annual budget is a financial, operating, and capital plan for the coming fiscal year that identifies the funding needed to achieve the goals and objectives included in the strategic plan. It provides an outline of service levels provided to the citizen and public capital investments in the community, to be used by both our customers and by us. Miami-Dade County's budget document is a tool that serves five purposes:

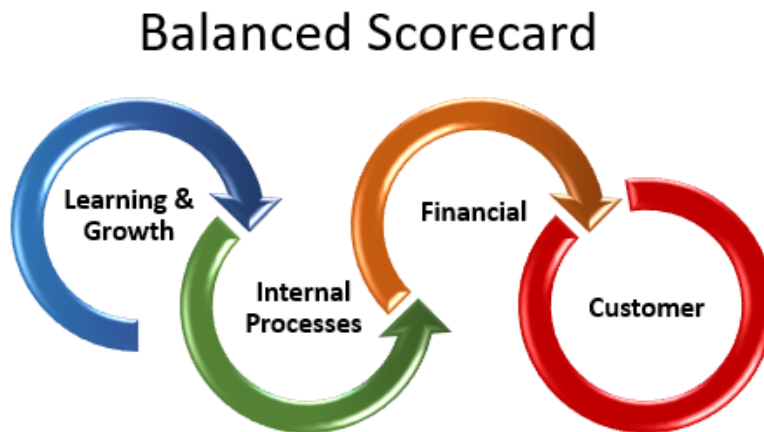


- **Prioritization:** *County resources that address needs identified by the Mayor, the Board of County Commissioners (BCC) and the County's strategic plan are prioritized through this process.*
- **Information:** *The budget document is the primary way for the County to explain to the public what it intends to do with the taxes and fees it collects. Through the budget document, the public can see how and where tax dollars and other revenues raised by the County will be spent.*
- **Planning:** *The budget process is an annual plan for management of the County to coordinate and schedule programs and services to address the County's priorities.*
- **Evaluation:** *The budget is used to help determine how well services are provided and how successful the County is in meeting the community's needs.*
- **Accountability:** *The budget is a tool for legally authorizing public expenditures and to account for and control the use of public resources.*

The annual budget is determined for a fiscal year, which is the twelve-month cycle that comprises the jurisdiction's reporting period. The State of Florida and certain federal programs have different fiscal years than the County. The County's, and the constitutional offices, fiscal year starts on October 1st and ends on September 30th of the following year. This proposed budget is for the period October 1, 2024 to September 30, 2025, and is shown as either "FY 2024-25" or "FY 24-25."

### **MONITORING PERFORMANCE**

To track and monitor performance, the County employs a balanced scorecard system. A traditional balanced scorecard is a framework that combines strategic non-financial performance measures with financial metrics to give managers and executives a more 'balanced' view of organizational performance. Our traditional scorecards include objectives and measures using four perspectives: learning and growth, internal processes, financial, and customer.



In summary, these volumes join all the elements of the strategic plan (overall organizational goals and objectives), the business plans (departmental objectives and measures), the budget (allocation of personnel and funding), and the scorecards (actual and target performance measures) in each departmental narrative. The narratives are organized by strategic area, placing similar services together to reinforce the cross-functional teams working together to meet the same goals and objectives.

Links to the strategic plan, as well as the most recent business plans, budget and quarterly reports are all available on our website.

**Miami-Dade County Strategic Plan**

<http://www.miamidade.gov/global/management/strategic-plan/home.page>

**Business Plans & Quarterly Performance Reports**

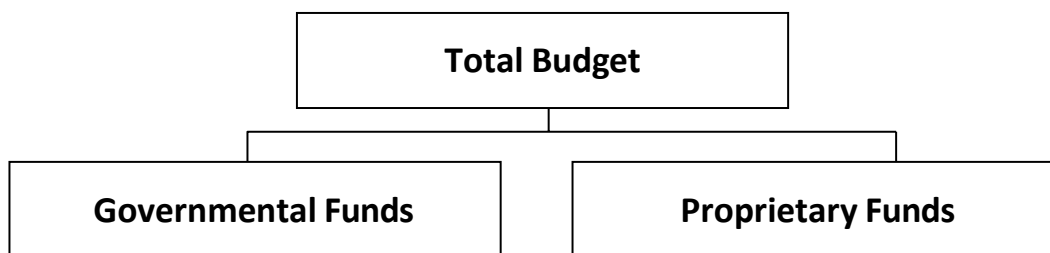
<http://www.miamidade.gov/global/management/business-plans.page>

**FY 2024-25 Proposed Budget and Archives**

<http://www.miamidade.gov/budget/>

## **OUR FINANCIAL STRUCTURE**

The Miami-Dade County Budget is comprised of appropriations in various funds. A fund is a set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions or limitations. Miami-Dade County's funds can be divided into three categories: governmental funds, proprietary funds and fiduciary funds. Only governmental funds and proprietary funds are appropriated as part of the annual budget. Governmental funds account for most of the County's basic services. Taxes, intergovernmental revenues, charges for services and proceeds from bond sales principally support the activities reported in these funds. There are nine enterprise funds reported in the County's annual financial report that are considered proprietary funds. The budget ordinance that is presented to the BCC in September for the two public budget hearings follows this fund structure.



### ***GOVERNMENTAL FUNDS***

The General Fund is the County's primary operating fund. All financial activity not included within a proprietary (or enterprise) fund is included in the General Fund. Property taxes, also known as ad valorem revenues, are a significant source of funding for the General Fund, as well as the Fire Rescue and Library taxing districts, which operate within their own special revenue funds. The amount of property taxes received by a taxing jurisdiction is derived by a tax rate (millage rate) applied to the property tax roll for the jurisdiction. A mill is a rate of tax equal to \$1 for each \$1,000 of assessed taxable property value. If a property has a taxable value of \$100,000 and the millage rate is one mill, the property owner would pay \$100 in taxes.

Each of the four County taxing jurisdictions has its own millage rate, along with millage rates set to fund voter-approved debt governed by the BCC. Three of the operating millage rates (Countywide, Fire Rescue and Library) are subject to a State imposed cap of ten mills. The municipal millage rate (UMSA) has its own ten-mill cap. Voter-approved debt millage rates are not subject to this cap. The revenue raised from the debt service millage pays outstanding debt for voter-approved general or special obligation bonds, such as the County's Building Better Communities General Obligation Bond Program and the Public Health Trust's Miracle Building Bond Program. The County has debt service millages for voter approved countywide debt. FY 2024-25 is the 30<sup>th</sup> consecutive year that the area-wide total millage is below the state defined ten-mill cap.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

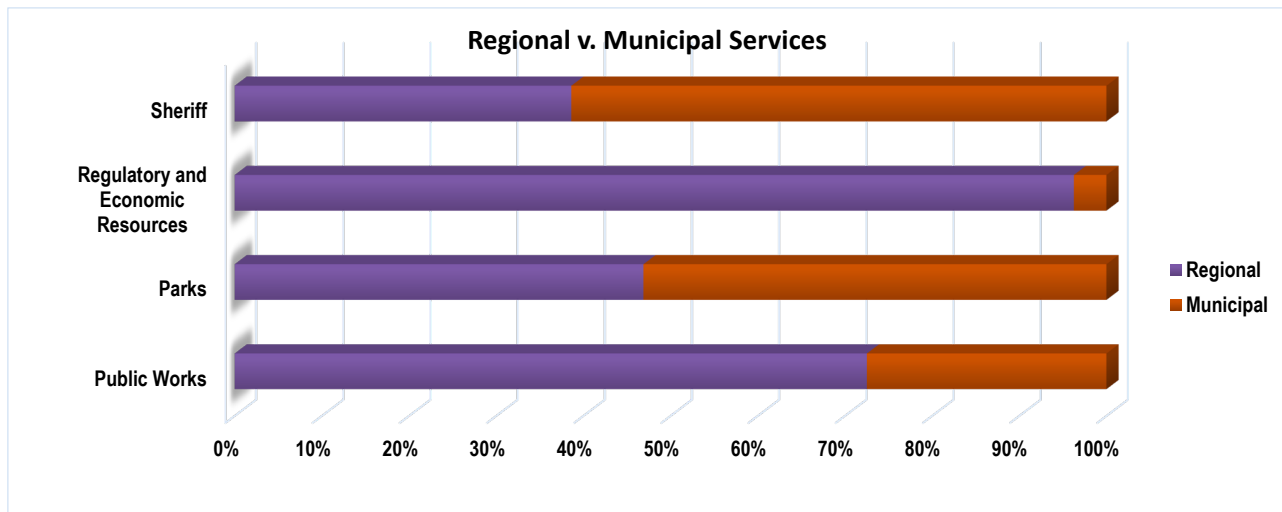
For the FY 2024-25 Proposed Budget, the total millage rate is 7.2517 mills for the three taxing jurisdictions under the regional ten-mill cap; therefore, we have 2.7483 mills in capacity, which could generate approximately more than \$1.231 billion of additional revenue to fund regional services. The Unincorporated Municipal Service Area (UMSA) millage has the potential of 8.0910 mills in capacity for the UMSA services, which could generate approximately \$958 million of additional revenue. The total of all proposed operating and voted debt millage rates for FY 2024-25 is 9.5878. The following table shows the millage rates for FY 2023-24 and FY 2024-25.

MILLAGE TABLE					
Taxing Unit	FY 2023-24 Actual Millage	FY 2024-25 Rolled-Back Millage (1)	FY 2024-25 Proposed Millage Rates	Percent Change From FY 2023-24 Rolled-Back Millage	Percent Change From FY 2023-24 Actual Millage
Countywide Operating	4.5740	4.1670	4.5740	9.77%	0.00%
Miami-Dade Fire Rescue Service District	2.3965	2.1809	2.3965	9.89%	0.00%
Miami-Dade Public Library System	0.2812	0.2563	0.2812	9.72%	0.00%
Total Millage Subject to 10 Mill Cap	7.2517	6.6069	7.2517	9.76%	0.00%
Unincorporated Municipal Service Area (UMSA)	1.9090	1.7536	1.9090	8.86%	0.00%
<b>Sum of Operating Millages</b>	<b>9.1607</b>	<b>8.3578</b>	<b>9.1607</b>	9.61%	<b>0.00%</b>
Aggregate Millage (2)		6.1717	6.6792	8.22%	
Voted Millages (3) -- Debt Service					
Countywide (4)	0.4355	N/A	0.4271	N/A	-1.93%
<b>Sum of Operating and Debt Millages</b>	<b>9.5962</b>	N/A	<b>9.5878</b>	N/A	<b>-0.09%</b>
<p>(1) "Rolled-back millage" is the State defined rate which allows no increase in property tax revenue except for that from new construction. Starting in FY 2008-09 the proportionate roll value of dedicated increment districts and the associated prior year payments are subtracted prior to computing the "rolled-back millage." This rate ignores the impact of inflation on government and market valuation changes on taxable real and personal property.</p> <p>(2) "Aggregate millage" is the State defined weighted sum of the non-voted millages. Each millage is weighted by the proportion of its respective certified tax roll to the certified countywide roll (the Fire District millage is weighted by 56 percent, the Library District millage by 89.9 percent, and the UMSA millage by 26.9 percent).</p> <p>(3) Rolled-back millage and aggregate millage calculations do not apply to voted debt millages.</p> <p>(4) Countywide debt includes 0.1012 mills for Jackson Health System bonds and 0.3259 mills for County general obligation bonds</p>					

Within the General Fund, the operating budget separates Countywide expenditures (for regional services) from UMSA expenditures (for municipal services). That separation ensures that residents pay only for the services they receive. Some services are easy to differentiate: health care, mass transit, correctional facilities operations and support and elections, for example are all countywide services. Many departments and constitutional offices, including the Sheriff's Office, Parks, Recreation and Open Spaces, Transportation and Public Works and Regulatory and Economic Resources, however, provide both regional and municipal services and their general fund subsidies are allocated between the Countywide revenues and UMSA revenues as appropriate. Each department's allocation is reviewed annually.



## FY 2024-25 Proposed Budget and Multi-Year Capital Plan



Sheriff services provided in the unincorporated area are similar to police services provided by municipal police departments. These services include uniform police patrols, general investigative services, school crossing guard program services and community-based crime prevention programs. Criminal and other specialized investigative activities primarily serve the unincorporated area, but also provide support to municipalities on an as needed basis. Those costs are allocated between the Countywide and UMSA budgets based on relative workloads during the previous fiscal year. Countywide Sheriff functions include the crime laboratory, court services, civil process, warrants, public corruption investigations and records bureaus. The expenditures of overall support functions such as the Sheriff's office, the legal and professional compliance bureaus and information technology services are allocated in accordance with the overall department-wide allocation between Countywide and UMSA budgets. Non-reimbursed costs of police presence supporting municipal police departments at events of countywide significance are also considered countywide functions. The allocation of the subsidy for sheriff services is 39 percent to the Countywide budget and 61 percent to the UMSA budget for FY 2024-25.

The Parks, Recreation and Open Spaces (PROS) Department expenditures are divided similarly. Community and neighborhood parks and community pools providing local services to the residents of the surrounding neighborhoods are supported by the UMSA budget. Countywide park facilities and programs serve all county residents and include regional parks such as Amelia Earhart, Ives Estates, Tamiami and Tropical parks, metropolitan parks, Zoo Miami, cultural facilities, natural areas, cooperative extension and beaches. Administrative support and construction (planning, design, development and maintenance) costs are allocated between the Countywide and UMSA budgets – or capital funds, as appropriate - on the basis of the relative costs of direct services. Some countywide park facilities such as marinas generate revenues to support their operations and require little if any property tax support. Roadside maintenance and landscaping are supported by both the Countywide and UMSA budget. Special taxing districts are self-supporting and require no property tax support. As a result of this year's review of the cost allocation method and service enhancements, countywide support in this fiscal year is 47 percent of the PROS subsidy and 53 percent supported by the UMSA budget.

## **FY 2024-25 Proposed Budget and Multi-Year Capital Plan**

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General Fund support to planning and administration functions within the Regulatory and Economic Resources (RER) Department is allocated based on proportions of workload that relate to the unincorporated area as compared to the overall county. As most planning activities such as charrettes, development reviews, preparation of special planning studies and support of community councils are local in nature, the costs are allocated to the unincorporated area budget. Costs associated with the review of Developments of Regional Impact, areawide economic forecasting and census related activities, however, are included in the Countywide budget because of their countywide significance. Other functions in RER such as Business Affairs and the Office of Resiliency are funded by the Countywide General Fund. In FY 2024-25, UMSA General Fund support of the planning and environmental functions in the Regulatory and Economic Resources Department is four percent.

The Department of Transportation and Public Works' (DTPW) unincorporated area budget provides funding for local right-of-way maintenance activities which include minor debris removal, pothole patching, paving, resurfacing and sidewalk repair, as well as other work done in the UMSA area.

Countywide transportation and public works responsibilities such as mass transit, traffic signalization and signage, traffic engineering design, arterial road maintenance in municipalities and bridge operations throughout the county are funded by Countywide funds. Several direct services are both Countywide and UMSA funded. These include right-of-way surveying, land acquisition and highway engineering. Administrative costs are allocated based on the relative costs of direct services. Causeways are self-supporting and require no property tax support. The required Maintenance of Effort (MOE) for transit services is \$246.635 million for 2024-25. Of the total General Fund support for the public works functions 73 percent is Countywide and 27 percent is UMSA for FY 2024-25.

The cost of the County's central administration, which supports operating departments, is apportioned based on the ratio of countywide versus UMSA operating costs across the entire General Fund. This allocation for FY 2024-25 is 79 percent to the Countywide budget and 21 percent to the UMSA budget. In some cases, specific functions within a particular central administrative department are funded from either the countywide or unincorporated area budget depending on the population served while other functions may be funded differently. For example, the Information Technology Department has administrative functions funded by Countywide and UMSA General Fund however other services provided are funded through internal service charges such as telephone and radio services. Finally, the central administration is partially funded through an administrative reimbursement charged to proprietary funds. For the FY 2024-25 Budget, that percentage is 2.85 percent of proprietary operating budgets, 5.6 percent higher than FY 2023-24.

Revenue allocation is more clearly defined and usually based on statutory guidelines. Counties are authorized to collect certain revenues, as are municipalities. In accordance with state law and the Home Rule Charter, the unincorporated area realizes revenues comparable to those received by municipalities in Miami-Dade County.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

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There are three other governmental funds included in the budget:

- **Special Revenue Funds:** Special revenue funds are used to account for revenues from specific sources that are restricted by law or policy to finance specific activities. The Fire Rescue District and the Library District operate in individual Special Revenue Funds.
- **Debt Service Funds:** Debt service funds are used to account for the accumulation of resources for and the payment of principal and interest on long-term obligations.
- **Capital Project Funds:** Capital project funds are used to account for financial resources used for the acquisition and/or construction of major capital facilities and infrastructure.

### **PROPRIETARY FUNDS**

Proprietary funds are those funds where the County charges a user fee to recover costs. The County's proprietary funds include enterprise funds and internal service funds. Enterprise funds are used to finance and account for the acquisition, operation and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers. The following major enterprise funds are included in the County's financial statements:

- **Department of Transportation and Public Works (DTPW):** Operates the County's mass transit rail system, bus system, metro-mover system and paratransit services.
- **Solid Waste Management (DSWM):** Provides solid waste collection and recycling services to UMSA and some municipalities. The Department also provides solid waste disposal services to 15 municipalities and operates a variety of facilities, including landfills, transfer stations and neighborhood trash and recycling centers.
- **Seaport:** Operates the Dante B. Fascell Port of Miami-Dade County.
- **Aviation:** Operates and develops the activities of the Miami International Airport, three other general aviation airports and one training airport.
- **Water and Sewer Department (WASD):** Maintains and operates the County's water distribution system and wastewater collection and treatment system.
- **Public Health Trust/Jackson Health System (PHT):** The PHT was created by a County ordinance in 1973 to provide for an independent governing body responsible for the operation, governance and maintenance of certain designated health facilities. These facilities include Jackson Memorial Hospital, a teaching hospital operating in association with the University of Miami School of Medicine, Jackson North Medical Center, Jackson South Medical Center, Holtz Children's Hospital, Jackson Rehabilitation Hospital, Jackson Behavioral Health Hospital, Jackson West Medical Center and several urgent care centers, primary care centers and clinics throughout Miami-Dade County.

There are four additional enterprise funds: the **Rickenbacker Causeway** fund (DTPW), the **Venetian Causeway** fund (DTPW), the **Section 8 Allocation** fund (within Public Housing and Community Development (PHCD)) and **Mixed Income Properties** fund (PHCD).

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

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Internal service funds are used to report any activity that provides goods and services to other funds, departments, or agencies of the County, on a fee for cost and overhead or a reimbursement basis. The County has one internal service fund, the Self-Insurance Fund, which accounts for the County's insurance programs covering property, automobile, general liability and workers' compensation. It is also used for medical, dental, life and disability insurance accounts for County employees. A large portion of the group medical insurance program is self-insured.

### ***FIDUCIARY FUNDS***

Fiduciary funds are used to report assets held in a trustee or agency capacity for others. The County currently has funds held in an agency capacity by the Clerk of the Circuit and County Court and the Tax Collector, as well as other funds placed in escrow pending distributions. These funds cannot be used to support the County's own programs, and therefore, are not required to be appropriated as part of the annual budget.

- ***Clerk of Circuit and County Courts Agency Fund:*** Accounts for funds received, maintained and distributed by the Clerk of the Court and Comptroller in his capacity as custodian to the State and County judicial systems.
- ***Tax Collector Agency Fund:*** Accounts for the collection and distribution of ad valorem taxes and personal property taxes to the appropriate taxing districts. Also accounts for the collection of motor vehicle registration fees and sales of other State of Florida licenses, the proceeds of which are remitted to the State.
- ***Pension Trust Fund:*** Accounts for assets held by Northern Trust Bank for the benefit of employees of the Public Health Trust who participate in the Public Health Trust Defined Benefit Retirement Plan.
- ***Other Agency Funds:*** Accounts for various funds placed in escrow pending timed distributions.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

Department	General Fund			Proprietary Funds					Grant Funds		Capital Project Funds	
	CW Jurisdiction (Tax Supported)	UMSA Jurisdiction (Tax Supported)	Other Governmental Revenues	Enterprise Funds	User Fees / Charges/ Permit Fees	Miscellaneous Revenues	Fire District	Library District	Federal	State	Bonds	Impact Fees
<b>POLICY FORMULATION</b>												
Board of County Commissioners	✓	✓				✓						
County Attorney's Office	✓	✓				✓						
Office of the Mayor	✓	✓										
<b>CONSTITUTIONAL OFFICES</b>												
Clerk of Court & Comptroller			✓		✓	✓						
Tax Collector			✓		✓	✓						
Property Appraiser	✓		✓		✓	✓						
Sheriff	✓	✓	✓		✓	✓			✓	✓	✓	✓
Supervisor of Elections	✓		✓		✓	✓			✓	✓		
<b>PUBLIC SAFETY</b>												
Corrections and Rehabilitation	✓				✓	✓			✓		✓	
Emergency Management	✓					✓			✓	✓		
Emergency Communications	✓				✓							
Fire Rescue	✓				✓	✓	✓		✓	✓	✓	✓
Judicial Administration	✓		✓		✓						✓	
Juvenile Services	✓				✓	✓			✓	✓		
Law Library			✓		✓							
Legal Aid	✓		✓		✓							
Medical Examiner	✓				✓						✓	
Office of the Clerk	✓		✓		✓				✓	✓		
<b>TRANSPORTATION AND MOBILITY</b>												
Transportation and Public Works	✓	✓	✓	✓	✓	✓			✓	✓	✓	✓
<b>RECREATION AND CULTURE</b>												
Cultural Affairs	✓		✓		✓	✓				✓	✓	
Library					✓	✓		✓	✓	✓	✓	
Parks, Recreation and Open Spaces	✓	✓		✓	✓	✓			✓	✓	✓	✓
<b>NEIGHBORHOOD AND INFRASTRUCTURE</b>												
Animal Services	✓		✓		✓	✓					✓	
Solid Waste Management	✓			✓	✓	✓				✓	✓	
Water and Sewer				✓	✓						✓	
<b>HEALTH AND SOCIETY</b>												
Community Action and Human Services	✓				✓	✓			✓	✓	✓	
Homeless Trust			✓			✓			✓	✓		
Jackson Health System	✓			✓	✓						✓	
Public Housing and Community Development					✓				✓		✓	
<b>ECONOMIC DEVELOPMENT</b>												
Aviation				✓					✓	✓	✓	
Miami-Dade Economic Advocacy Trust	✓				✓	✓						
Regulatory and Economic Resources	✓	✓	✓		✓	✓			✓	✓	✓	✓
Seaport				✓	✓	✓			✓	✓	✓	
<b>GENERAL GOVERNMENT</b>												
Commission on Ethics and Public Trust	✓		✓		✓	✓						
Communications and Customer Experience	✓	✓	✓		✓							
Human Resources	✓	✓			✓							
Information Technology	✓		✓		✓	✓						
Inspector General	✓				✓							
Internal Compliance	✓	✓	✓									
Internal Services	✓	✓	✓		✓	✓					✓	
Management and Budget	✓	✓				✓			✓		✓	
Strategic Procurement					✓	✓						
<b>OTHER</b>												
General Government Improvement Fund	✓	✓	✓								✓	
Non-Departmental	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

### BUDGET AND FINANCIAL POLICIES

Miami-Dade County follows the policies required by the Miami-Dade County Home Rule Amendment and Charter, the Miami-Dade County Code of Ordinances, Florida Statutes Chapter 129 (County Annual Budget) and Chapter 200 (Determination of Millage) and the Generally Accepted Accounting Principles (GAAP) for state and local governments as set forth by the Governmental Accounting Standards Board (GASB). State and local laws and legislation generally outline the budget development process. Reporting of financial activity is regulated by GASB. Both the [Budget](#) and the [Annual Comprehensive Financial Report](#) (ACFR) provide our County's financial plans and statements following these policies.

#### LOCAL LEGISLATION

The [Miami-Dade County Home Rule Amendment and Charter](#) is the constitution for Miami-Dade County and governs all activity.

- The Citizens' Bill of Rights of the Miami-Dade County Home Rule Amendment and Charter states that in addition to any budget required by state statute, the Mayor prepares a budget showing the cost of each program for each budget year. Also, before the first public hearing on the Adopted Budget required by state law, the Mayor makes public a budget summary setting forth the adopted cost of each individual program and reflecting all major adopted increases and decreases in funds and personnel for each program, the purposes for those adjustments, the estimated millage cost of each program and the amount of any contingency and carryover funds for each program.
- The Charter also says that the Mayor prepares and delivers a budgetary address annually to county residents in March to set forth the recommended funding priorities for the County. On or before July 15, the Mayor releases a Proposed Budget containing a complete financial plan, including capital and operating budgets, for the next fiscal year. Pursuant to the Charter, the budget is presented to the Commission before the BCC adopts tentative millage rates for the next fiscal year.
- The Clerk of the Court and Comptroller has charge of the financial affairs of the County. While not delineated in the Charter, currently the Director of the Office of Management and Budget (Budget Director), is the designated Chief Budget Officer as defined by the State of Florida. At the end of each fiscal year an audit is performed by an independent certified public accountant designated by the BCC of the accounts and finances of the County for the fiscal year just completed.

The Miami-Dade Code of Ordinances also contains financial policies codified by the Board of County Commissioners:

- [Article CXVIII.5 of the Code of Ordinances](#) is entitled "Governing for Results" and codifies our results-oriented governing management concepts. Section 2-1795 lays out policies for the allocation of resources and requires the Mayor or his/her designee to include them in the annual Budget Address which takes place during the month of March of each year.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

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It also requires the submission of a five-year financial forecast. Section 2-1795 of the Code outlines the resource allocation and reserve procedures for the preparation and adoption of the County's annual budget requiring budget format to provide clear basis for which to hold management accountable for operating within the Budget. In addition, the Section places restrictions on the re-appropriation of line items within funds.

- The annual budget establishes the appropriations, or the approved expenditure levels, for the fiscal year and expenditures above the adopted levels cannot be incurred. There are some kinds of funds – working capital, revolving, pension or trust funds – that may be accessed without approved expenditure authority. The BCC, by ordinance, may transfer any unencumbered appropriation balance, or any portion thereof, from one department, fund or agency to another, subject to the provisions of the ordinance. Any portion of the earnings or balance in any fund, other than sinking funds for obligations not yet retired, may be transferred to the general funds of the County by the BCC. The adopted budget may be amended at any time during the year, by BCC action. Re-appropriations within a fund without increasing the total fund may be approved by motion or resolution. Increasing the total appropriations for a fund requires an ordinance, with two readings and a public hearing.
- Miami-Dade County [Resolution No. R-31-09](#) establishes the current investment policy for Miami-Dade County which states in summary that the County's investment strategy is an adherence to buy and hold thereby eliminating the potential for risky trading.
- Miami-Dade County [Ordinance No. 14-02](#) requires separate votes of the Board for each millage rate, including voter approved debt. A separate vote is required to set the tentative millage rates in July, as well as at each public budget hearing in September.
- As prescribed by [Ordinance No. 15-58](#), no later than April 1st of each year, the Commission Auditor provides to the Commission a written report detailing, for each department, office, division or other unit of County government the services provided to the community, the resources allocated for the delivery of services and the achievement of performance measures with respect to the delivery of services. The report includes the Commission Auditor's recommendations regarding adjustments to resource allocations to yield desired service delivery results. Each commission committee then meets no later than May 1st of each year to review and discuss the Commission Auditor's report, identify new service delivery priorities for the next fiscal year for those services under the commission committee's jurisdiction, approve by motion new service delivery priorities for the next fiscal year and forward its recommended priorities to the Commission. No later than June 1st of each year, the committee with jurisdiction over budgetary matters meets to review and discuss the commission committees' recommended new service delivery priorities for the next fiscal year, identify revenues and resources necessary to fund such priorities, and no later than June 15th, forward its findings to the Commission for its consideration at its regularly scheduled meeting immediately following June 15th or a special meeting called to discuss priorities. At that meeting, the Commission, by motion, approves those new service delivery priorities it wishes to implement in the ensuing fiscal year's County budget.

### STATE LAW

The Florida legislature enacts laws that govern the budget development and approval processes <http://www.leg.state.fl.us/statutes/>:

- [Chapter 129.01\(2\) \(a\), Florida Statutes](#) establishes that the budget will be prepared, summarized and approved by the governing boards of each county, (b) and that it will be balanced. That is, the estimated revenues, including balances brought forward, equals the total of the appropriations and reserves. The budget must conform to the uniform classification of accounts prescribed by the appropriate state agency. Revenues must be budgeted at 95 percent of all receipts reasonably to be anticipated from all sources, including taxes to be levied.
- [Chapter 129.01\(2\) \(c\) \(1\), Florida Statutes](#) provides that a reserve for contingencies may be provided in a sum not to exceed ten percent of the total budget.
- [Chapter 129.025, Florida Statutes](#) allows for the designation of a county budget officer that may carry out the duties set forth in this chapter.
- During the 2019-20 Session of the Florida Legislature, [Chapter 129.03 Preparation and adoption of budget](#) - Subsection (3) was amended to include paragraph (d) requiring counties to include and report the following information as part of the jurisdictions budget documents:
  1. Government spending per resident, including, at a minimum, the spending per resident for the previous five fiscal years ([Budget-in-Brief, Volume 1](#));
  2. Debt per resident, including, at a minimum, the debt per resident for the previous five fiscal years ([Appendix S, Volume 1](#));
  3. Median income within the County ([Our County, Volume 1](#));
  4. The average county employee salary ([Budget-in-Brief, Volume 1](#));
  5. Percent of budget spent on salaries and benefits for county employees ([Appendix B, Volume 1](#)); and
  6. Number of special taxing districts, wholly or partially, within the County ([Volume 2, Parks, Recreation and Open Spaces, Special Assessment District Division, page 237](#))
- [Chapter 129.06\(1\), Florida Statutes](#) requires that adopted budgets regulate the expenditures of the county and each special district included within the county budget and the itemized estimates of expenditures are fixed appropriations and cannot be amended, altered or exceeded except by action of the governing body.
- [Chapter 129.06\(2\), Florida Statutes](#) allows the BCC to amend a budget for that fiscal year and may, within the first 60 days of a fiscal year, amend the budget for the prior fiscal year. The amendments can be made by motion or resolution when expenditure appropriations in any fund are decreased and other appropriations in the same correspondingly increased provided that the total of the appropriation in the fund may not be changed. Otherwise, the amendment will require an ordinance of the BCC for its authorization.
- [Chapter 129.07, Florida Statutes](#) states that it is unlawful for the BCC to expend or contract for the expenditure in any fiscal year more than the amount appropriated in each fund's budget.



## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

- [Chapter 200.011, Florida Statutes](#) states that the BCC determines the amount to be raised for all county purposes, except for county school purposes, and the millage rates to be levied for each fund respectively. The BCC also determines the rates for use by the county, including special taxing district, board, agency or other taxing unit within the county for which the BCC is required by law to levy taxes.
- [Chapter 200.065, Florida Statutes](#) establishes a rolled-back millage rate, a maximum millage rate and advertising and voting requirements for taxing jurisdictions, requiring an extraordinary vote of the local governing body to exceed the maximum millage rate for taxing purposes. Each year, the Adopted Budget is developed with millage rates necessary to fund the property tax-supported portion of the budget. At its second meeting in July, the BCC considers the millage rates that will be used for the tax notices that will be mailed to all property owners in August. The tax notices are also referred to as TRIM notices; TRIM stands for Truth in Millage. The tax rates that are on the notices property owners receive in August represent the ceiling of the rates that can be approved by the BCC at the September budget hearings, unless additional notices are sent to all property taxpayers. Because re-noticing all taxpayers is difficult and expensive, the tax rates included in the TRIM notices are considered the ceiling.
- [Chapter 200.065, Florida Statutes](#) outlines the rolled-back millage rate, known as the “no tax increase” rate because it allows the taxing authority to generate the same property tax revenue from year to year, adjusted only by any new properties that may have been placed on the property tax roll. Another state-defined measure, the aggregate rolled-back millage rate, is the sum of the rolled-back millage rates for each of the taxing jurisdictions, in the case of Miami-Dade County we have four, weighted by the proportion of its respective roll to the countywide tax roll. The table below shows the calculation of the rolled-back rates that would generate the same property tax revenue as FY 2023-24.

ROLLED-BACK MILLAGE AND AGGREGATE MILLAGE CALCULATION (Dollars in Thousands)										
Taxing Unit	2023-24 Est. Value of One Mill	2023-24 Adopted Millage	2023-24 Levy, net of TIF Payment	2024-25 Roll without CRA and New Construction	Rolled- Back Millage	2024-25 Maximum Millage	2024-25 Value of One Mill	2024-25 Proposed Millages	2024-25 Levy	Millage Percent Change
Countywide	\$422,676.970	4.5740	\$1,844,576	442,662,102	4.1670	4.4041	\$471,525.737	4.5740	\$2,156,759	9.77%
Fire District	238,343.282	2.3965	571,190	261,903,789	2.1809	2.3050	265,577.522	2.3965	636,457	9.89%
Library District	378,317.752	0.2812	106,383	415,077,132	0.2563	0.2755	420,820.017	0.2812	118,335	9.72%
Millage Total		7.2517			6.6042			7.2517		9.80%
Unincorporated Area	122,837.284	1.9090	209,850	119,671,164	1.7536	1.8534	124,593.170	1.9090	237,848	8.86%
Total Levy			\$2,731,999						\$3,149,399	
Aggregate Millage					6.1717			6.6792		8.22%

**Notes:**

1. In accordance with State law, property tax revenue is budgeted at 95 percent of the levy.
2. All tax roll values are current estimates as of tax rolls of July 1, 2024
3. Tax Increment Financing (TIF) payments are contributions made by the County to Community Redevelopment Areas; these payments apply to the Countywide and Unincorporated portions of the levy.
4. A Community Redevelopment Area (CRA) is a geographic area created by Board action to revitalize areas designated as slum and blight through a finding of necessity that require the creation of a trust fund and redevelopment plan. Funds are used to implement the redevelopment plan of these areas.
5. At individual rolled-back millage rates, the tax supported budget would be reduced by \$263.375 million.
6. The millage rates utilized for the Proposed Budget are above the maximum millage rate and above the rolled-back rate.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

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- The State has defined the highest millage rate that may be levied with a simple majority vote of the governing body known as the maximum millage rate. This rate is the rolled-back rate, adjusted for the growth in per capital personal income in Florida. Beginning in FY 2009-10, the maximum millage rate is based on the rolled-back rate (the rate that generates the same property tax revenue) assuming the maximum millage rate had been adopted for the prior year and then adjusted for growth in per capita Florida personal income, whether or not the maximum millage rate had been adopted in the prior year. In other words, if the millage rate that was adopted was higher than the calculated maximum millage rate, that rate is the cap. If a millage rate below the maximum millage rate is adopted, an adjustment is made to credit the revenue that was lost because a rate below the maximum millage rate was adopted. The formulas used to calculate the various millage rates are defined by the Florida Department of Revenue.
- The BCC may adopt a rate that is higher than the state defined maximum millage rate. State law provides that a millage rate of up to 110 percent of the calculated maximum millage rate may be adopted if approved by a two-thirds vote of the governing body of the county, municipality or independent district. A millage rate higher than 110 percent may be adopted by three-fourths vote if the governing body has nine or more members (Miami-Dade County has 13 Commissioners) or if approved by a referendum of the voters. The penalty for violating these standards is the loss of state revenue from the local government half-cent sales tax for a period of twelve months.
- [Chapter 200.071, Florida Statutes](#) mandates that no ad valorem tax millage shall be levied against real property and tangible personal property by counties in excess of ten mills, except for voted levies. Any county which, through a municipal service taxing unit, provides services or facilities of the kind or type commonly provided by municipalities, may levy, in addition to the millage rates otherwise provided in this section, an ad valorem tax millage not in excess of ten mills against real property and tangible personal property within each such municipal service taxing unit to pay for such services or facilities provided with the funds obtained through such levy within such municipal service taxing unit.
- The [State Constitution](#) allows an exemption of up to \$50,000 for homesteaded properties and \$25,000 tangible personal property (TPP) for business equipment. In addition, in November 2012, State of Florida voters approved a referendum that amended the State Constitution, which provides a local option to allow an additional exemption for senior citizens, who meet income and ownership criteria, equal to the assessed value of the property with a just value less than \$250,000.

### **GAAP and GASB**

- The General Fund, Fire Rescue District, Library District and debt service funds are prepared on a modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they are both measurable and available or collectible within the current period to pay for expenditures or liabilities of the current period. Expenditures are recorded when a liability is incurred. Debt service payments, as well as expenditures related to claims and judgments, are recorded only when payment is due. Encumbrances (transactions that reserve funding for expected purchases) lapse at year-end and are re-appropriated as part of the subsequent year's budget in a reserve for encumbrances. The notes section of the [ACFR](#) describes the County's policies for assets, liabilities and net assets or fund balances.

## **FY 2024-25 Proposed Budget and Multi-Year Capital Plan**

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- The budgets for the Proprietary and Internal Service Funds are prepared on the economic resource measurement focus and the full accrual basis of accounting. These funds include Aviation, Seaport, Water and Sewer, Public Health Trust, Transportation and Public Works, Solid Waste Management, Mixed Income Properties, Section 8 Allocation Properties and the Self-Insurance Fund. Under the full accrual basis, revenues are recorded when earned and expenses are recorded when liability is incurred, regardless of the timing of related cash flows. The differences between the modified-accrual and accrual basis of accounting include budgeting the full amount of capital expenditures rather than depreciating expense over time, and budgeting the principal payments of outstanding debt, as well as the recognition of the issuance of debt since it does increase the government's current financial resources. The fund balance is defined as the excess of assets over the liabilities in any given fund.

### **THE BUDGET PROCESS**

The overall budget for Miami-Dade County is made up of several specific budgets that relate to distinct services, that include regional services provided countywide, local services in the unincorporated area, referred to as the Unincorporated Municipal Service Area (UMSA), library services provided by the Miami-Dade County Public Library System and fire rescue services provided within the Miami-Dade Fire Rescue Service District, as well as numerous proprietary operations and special assessment district functions all aggregated. Each budget is separated to ensure that public revenues are used only for their authorized purposes and that residents pay only for those services available to them. Various types of revenues support Miami-Dade County's operations: taxes on property, sales, motor fuel and utility bills; fees and service charges; federal and state grants; and others. Many of these revenues are restricted in their use, which complicates the process of balancing the budget. Summary information describing major revenue sources and operating expenditure by strategic area, as well as information for each department showing the activities by supporting revenue source and the categories of expenditures are included as Appendices A and B in this volume. Capital program revenue and expenditure summaries are included as Appendices G and H.

The Multi-Year Capital Plan (also known as the Capital Improvement Plan) is prepared following state growth management legislation and the Miami-Dade County Code and is prepared along with the operating budget. It is used as the basis for updating the Capital Improvement Element of the Comprehensive Development Master Plan, the Five-Year Transportation Improvement Plan and the other major County capital planning documents. The operating budget and capital budget details are combined in each departmental narrative so that the entire story of each department is contained within a single section of the budget document.

The budget process is a year-round activity. A budget is a very dynamic plan; while typically major revenue sources, priorities and activities remain static, things change frequently as a source of funding may drop unexpectedly, a program develops an issue that must be addressed. Over the past year, we have seen unprecedented changes that have impacted revenues and expenditures. For those reasons, budget monitoring is as important as budget development so that changes can be addressed as quickly as possible.

At the beginning of the fiscal year, departmental staff updates the current year's business plans. In December and January, staff completes initial projections and estimates of revenues for the current fiscal year and the next. In February, County departments submit new business plans along with their budget requests to the Office of Management and Budget (OMB). To ensure the funding of priorities, a department's submitted budget requests are linked to the priorities identified in its business plan. Departmental and OMB staff meet to discuss service priorities and begin the process to match them with available resources. The work requires numerous meetings among County staff to discuss and evaluate proposed service levels and funding. In March, the Mayor delivers a budget address to set funding priorities. Throughout the budget development process, administrative staff interacts with Commission staff, the staff of the Office of Policy and Budgetary Affairs, and the Commission Auditor to share revenue and expenditure information. Pursuant to the County Code, the Proposed Budget must be submitted to the BCC by July 15.

## **FY 2024-25 Proposed Budget and Multi-Year Capital Plan**

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There are certain budget-related deadlines that are established by state statute. By July 1, the Property Appraiser certifies the Preliminary Property Tax Rolls. In July, the BCC considers the recommended millage rates to be used to calculate the estimated taxes published in the "Notice of Proposed Property Taxes" (also referred to as "Truth in Millage" or "TRIM" notices) sent to each property owner in August. That determination is a significant point in the budget development schedule since the millage rates included on the TRIM notices, in practice, represent a ceiling for property taxes for the ensuing fiscal year. If the BCC chooses to increase the millage rate beyond that which was advertised, all taxpayers must be re-noticed, which is expensive and would be difficult, if not impossible, to accomplish within the prescribed time frames.

In accordance with [Section 1800A of the Code](#), public meetings are required to be held throughout the County in August to discuss proposed new or increased rates for fees and taxes. Two public budget hearings are held in September prior to the adoption of the budget, set by a very specific calendar outlined in state law. At the conclusion of the second public hearing, the BCC makes final budget decisions, establishes tax rates and adopts the budget ordinances for the fiscal year which begins on October 1. During the course of the fiscal year these budgets may be amended through supplemental budget appropriations approved by the BCC, which usually take place during mid-year and at year-end.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan



**December - January**  
Budget forecasting for coming year



**July 16**  
Maximum tax rates adopted by County Commission



**January - April**  
Departmental budget preparation and meetings



**August**  
Notices of Property Taxes mailed; Commission workshops held



**March**  
Mayor's budget address



**September 5**  
First public budget hearing  
**September 19**  
Second public budget hearing



**May 1**  
Constitutional Budget Submission



**October 1**  
New budget becomes effective



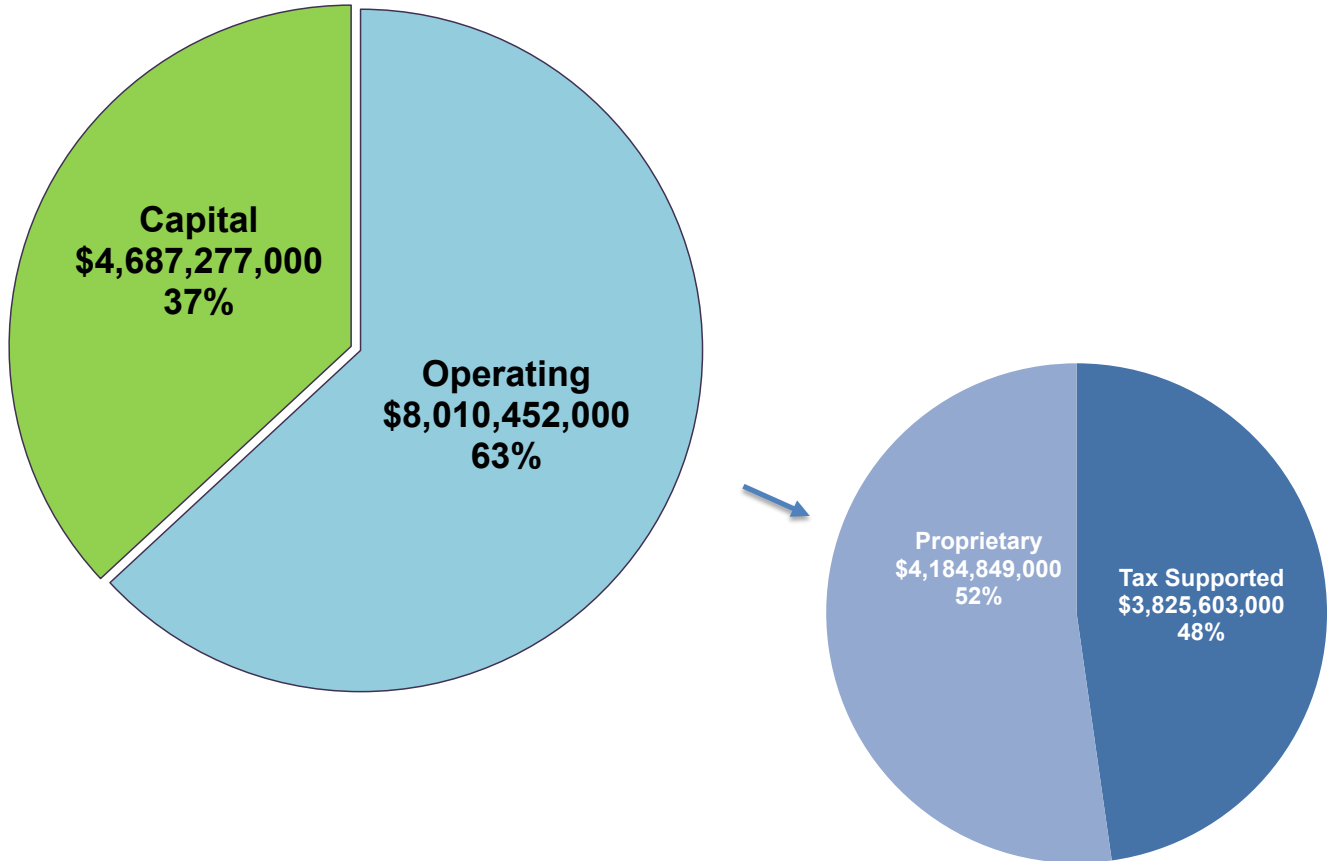
**July 1**  
Tax Roll Released



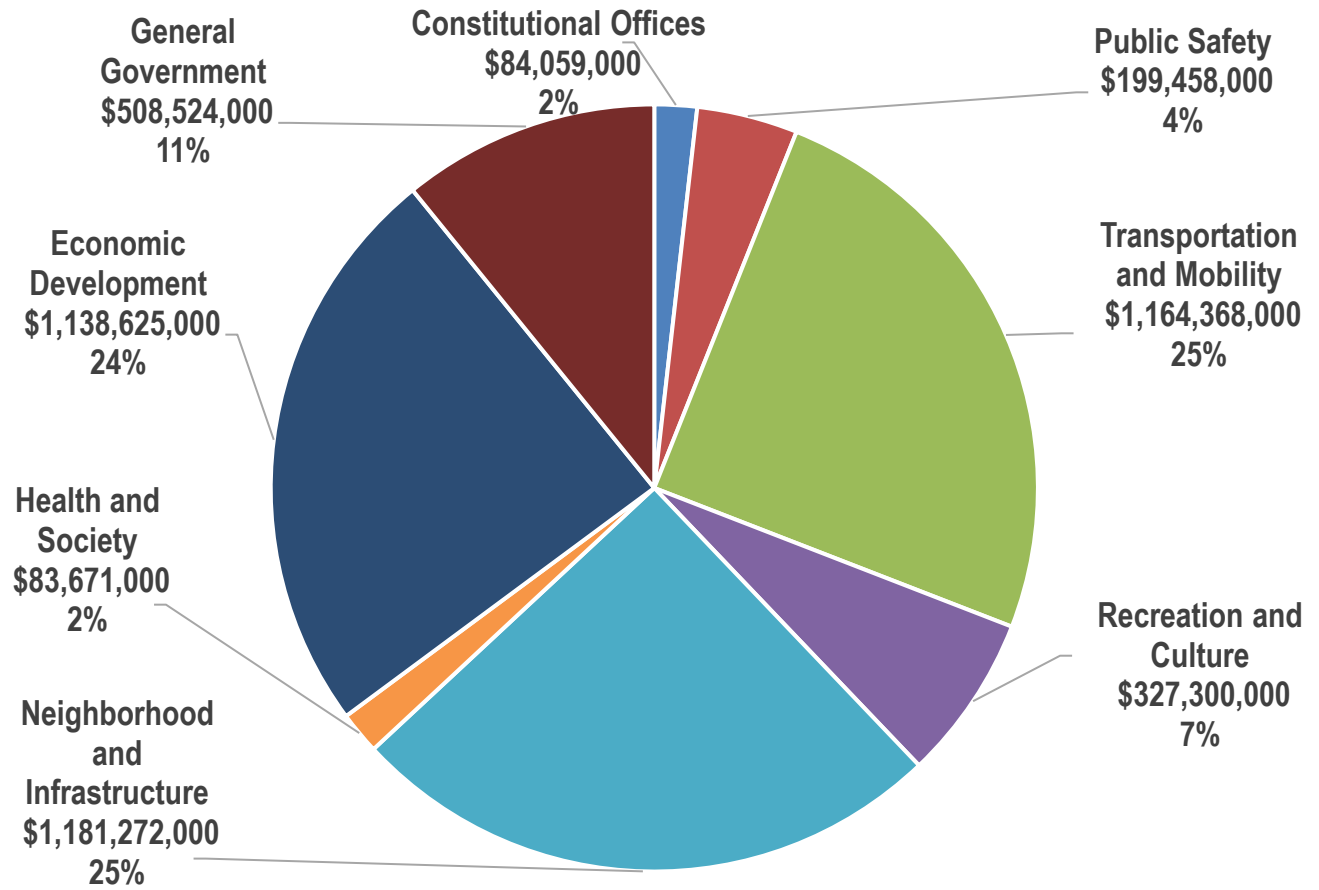
**July**  
Proposed Budget presented

**THE FY 2024-25 PROPOSED BUDGET**

The FY 2024-25 Proposed Budget is balanced at \$12.698 billion. The operating budget totals \$8.010 billion and is 9 percent higher than the FY 2023-24 Adopted Budget of \$7.346 billion. The tax supported budgets, the Countywide General Fund, Unincorporated Municipal Service Area (UMSA) General Fund, Library System and Fire Rescue Service District budgets, total \$3.826 billion, which is 7 percent higher than the FY 2023-24 Adopted Budget and represents 48 percent of the total operating budget. The FY 2024-25 Capital Budget, the first programmed year of the Proposed Multi-Year Capital Plan, totals \$4.687 billion, which is approximately 6.1 percent higher than the FY 2023-24 Adopted Budget of \$4.418 billion. The County's Multi-Year Capital Plan totals \$38.148 billion and includes 558 active capital programs. The strategic areas with the largest capital spending plans are Transportation and Mobility (\$1.164 billion), Neighborhood and Infrastructure (\$1.181 billion), and Economic Development (\$1.139 billion). Unfunded needs in the operating budget total \$87.903 million and \$24.197 billion of unfunded capital programs.



Capital Plan by Strategic Area

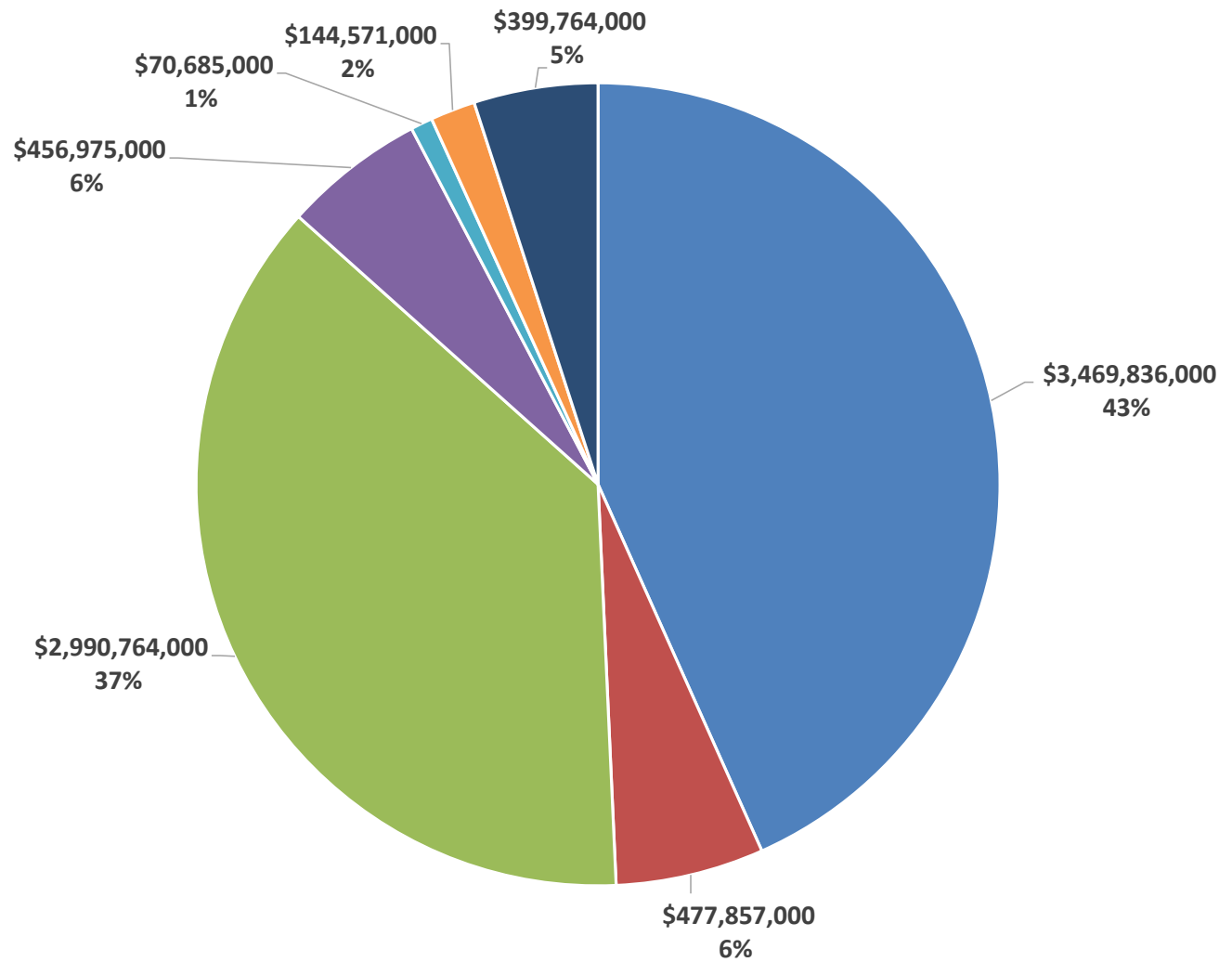




## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### REVENUES

Funding Source	Actuals		Actuals		Actuals		Budget			
	FY 2020-21	%	FY 2021-22	%	FY 2022-23	%	FY 2023-24	%	FY 2024-25	%
Proprietary	\$ 3,591,621,000	53	\$4,485,185,000	57	\$3,928,312,000	51	\$ 3,090,290,000	42	\$ 3,469,836,000	43
Federal and State Grants	262,090,000	4	366,189,000	5	381,479,000	5	427,293,000	6	477,857,000	6
Property Tax	2,100,369,000	31	2,191,917,000	28	2,434,775,000	31	2,702,339,000	37	2,990,764,000	37
Sales Tax	305,576,000	5	293,207,000	4	344,462,000	4	486,720,000	7	456,975,000	6
Gas Taxes	68,071,000	1	65,101,000	1	69,704,000	1	58,371,000	1	70,685,000	1
Misc. State Revenues	124,921,000	2	124,131,000	2	149,121,000	2	144,615,000	2	144,571,000	2
Miscellaneous	290,752,000	4	280,289,000	4	449,188,000	6	436,108,000	6	399,764,000	5
<b>Total</b>	<b>\$ 6,743,400,000</b>		<b>\$ 7,806,019,000</b>		<b>\$ 7,757,041,000</b>		<b>\$ 7,345,736,000</b>		<b>\$ 8,010,452,000</b>	



## **FY 2024-25 Proposed Budget and Multi-Year Capital Plan**

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The development of the County Budget is the method for determining the services and the levels of those services you will receive for the next 12 months. It also determines how much you will pay in property taxes and other fees and charges to support those services. Although not the largest source of revenue in the operating budget, the most significant source of discretionary operating revenue to local governments in Florida is property tax revenue. The certified countywide tax roll value change (from the 2023 Preliminary Roll) for FY 2024-25 is an increase of 10.7 percent. In accordance with Article VII to the State Constitution, the increase in property assessments for homestead residential properties was set at three percent. As a result of a robust real estate market, property values and property tax revenue increased by \$219.055 million more than the FY 2023-24 Adopted Budget and is \$13.591 million more than contemplated in the five-year financial forecast. The change in taxes paid by property owners is affected by four factors:

1. The value of the property (determined by the Property Appraiser's Office);
2. Adjustments for Article VII of the State Constitution, which limits the growth in the value of residential properties with a homestead exemption to the lesser of the growth in the Consumer Price Index (CPI) or three percent (for FY 2024-25 such growth was the three percent noted above) and ten percent for non-homesteaded properties, respectively;
3. The amount of value that is not subject to taxes (e.g., the \$50,000 homestead exemption, the additional homestead exemptions for senior citizens who meet income and ownership criteria as described above, the \$25,000 exemption for personal property); and
4. The millage rate set by the board of the taxing jurisdiction.

According to state law, the County Property Appraiser determines the market value of each property in Miami-Dade County as of January 1 each year. Then Article VII adjustments are applied to calculate the assessed value. Finally, exemptions are applied to reach the taxable value. The taxable value is then multiplied by the millage rates set by the BCC and by other taxing authorities in September to determine the amount of property taxes that must be paid for the property when the tax notice is mailed in November by the Tax Collector.

While Miami-Dade is responsible under state law to collect all taxes imposed within geographic Miami-Dade County, the County government itself levies only certain taxes on the tax notice. Table 1.1 shows the millage rates and taxes that a residential property located in unincorporated Miami-Dade with an assessed value of \$200,000, a \$50,000 homestead exemption (HEX) and a taxable value after the HEX of \$150,000 would pay in FY 2024-25. These rates include debt service, as well as operating millage rates.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

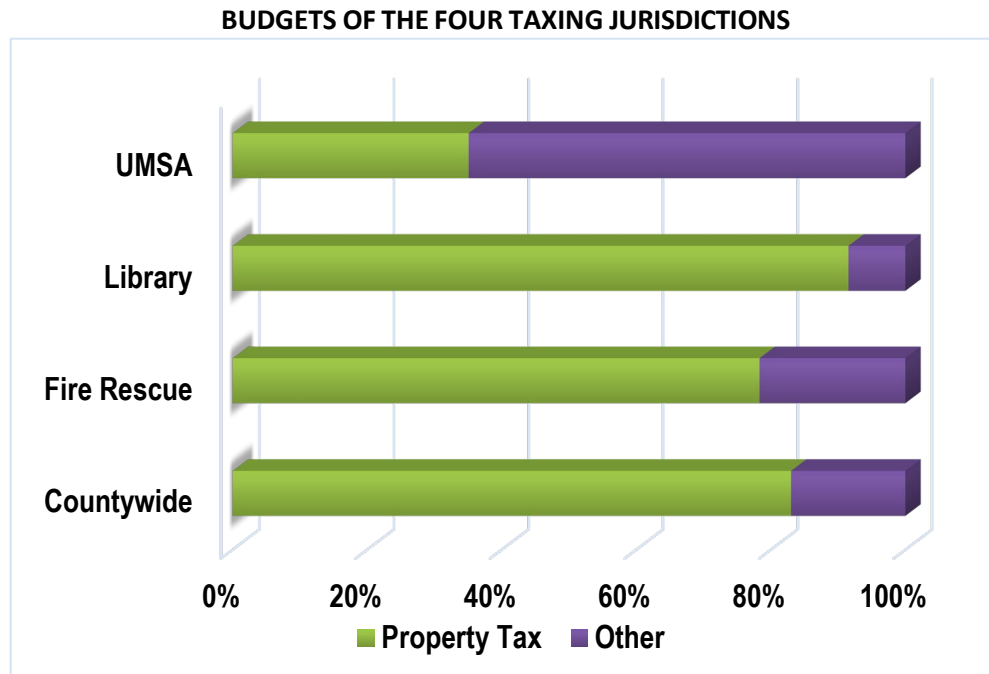
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TABLE 1.1 FY 2024-25 Operating and Debt Service Tax Rates and Calculated Taxes for a Property with a Taxable Value of \$150,000 in Unincorporated Miami-Dade County (Taxes are rounded to the nearest dollar)			
Authority	Millage Rate	Tax	Percent of Total
Countywide Operating	4.5740	\$686	26.9%
UMSA Operating	1.9090	\$286	11.2%
Fire Rescue Operating	2.3965	\$359	14.0%
Library System	0.2812	\$42	1.6%
Countywide Debt Service	0.4271	\$64	2.5%
<b>Total to County</b>	<b>9.5878</b>	<b>\$1,437</b>	<b>56.2%</b>
Other (School Board, Children's Trust, Everglades Project, Okeechobee Basin, S. Fl. Water Mgmt. District, Florida Inland Navigation District)	7.4579	\$1,120	43.8%
<b>Total</b>	<b>17.0457</b>	<b>\$2,557</b>	<b>100%</b>

Using the example above, of the \$1,437 of property tax collected, \$686 or 26.9 percent is used for countywide services, \$687 for UMSA, Fire Rescue, and Library services (city-type services) and \$64 for Countywide Debt Service. Overall, the County levies 56.2 percent of the property taxes for a property in UMSA.

For residents of municipalities, the same rates would apply, except the individual municipal millage rate would be used in place of the UMSA rate. Also, some municipalities are not in the Fire Rescue Service District or Library System and their residents pay for those services through the municipal millage rates. The County levies less than half of the property taxes for the majority of properties in municipalities. All residents in Miami-Dade County pay property taxes for the regional taxing jurisdictions such as Public Schools, The Children's Trust and others.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan



As the chart above displays, ad valorem revenues comprise the majority of the Library, Fire Rescue and Countywide budgets.

Proprietary agencies are supported entirely from fees and charges generated by their operations (as in the case of Aviation); by a special property tax (i.e. Miami-Dade Fire Rescue Service District and Library System); a special assessment (e.g. solid waste collection services in Department of Solid Waste Management (DSWM); or by proprietary revenue, including grants, which augment a General Fund subsidy (e.g. Parks, Recreation and Open Spaces (PROS) and Animal Services). Certain proprietary revenues also support functions in multiple departments, such as stormwater utility revenues, local option gas and tourist tax revenues taxes (as described in Appendices N and O). Proprietary operations, such as the Seaport and the Water and Sewer Department (WASD), will grow to the extent that their activity and operating revenues permit. All rate adjustments are discussed in individual departmental narratives.

- The residential solid waste collection fee is programmed at \$547 per household in the waste collection service area; solid waste contracted, and non-contracted disposal fees are programmed to increase by no more than four percent
- Water and wastewater retail bills will continue an approach that results in a rate that is reflective of actual usage combined with the consideration of mandated capital investments; rate structures for all tiers of residential, multi-family and non-residential customers will be increased; the wholesale water rate will increase to \$2.4003 from \$2.1130, or by \$0.2873 per thousand gallons; the wastewater wholesale rate will decrease to \$3.8094 from \$3.914 per thousand gallons, or by (\$0.1390) per thousand gallons
- The Seaport is adjusting fees according to existing contractual agreements

## **FY 2024-25 Proposed Budget and Multi-Year Capital Plan**

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As previously mentioned, the proprietary departments pay an administrative reimbursement payment to the general fund. The administrative reimbursement payment is calculated by determining the percentage of the entire general fund represented by the internal support functions that serve the whole County and all departments. This percentage is then applied to the operating budget of the proprietary functions. In FY 2024-25, this rate will increase to 2.85 percent from 2.7 percent. The payment from the Miami-Dade Aviation Department (MDAD) is calculated utilizing a unique basis determined in concert with the Federal Aviation Administration. Consistent with past practices, administrative reimbursement revenue has been allocated between the countywide and unincorporated area budgets in the same proportion as the administrative expenses they support 79 percent Countywide and 21 percent UMSA. Countywide or regional services represent a larger portion of the budget as the resources to support UMSA services are further limited.

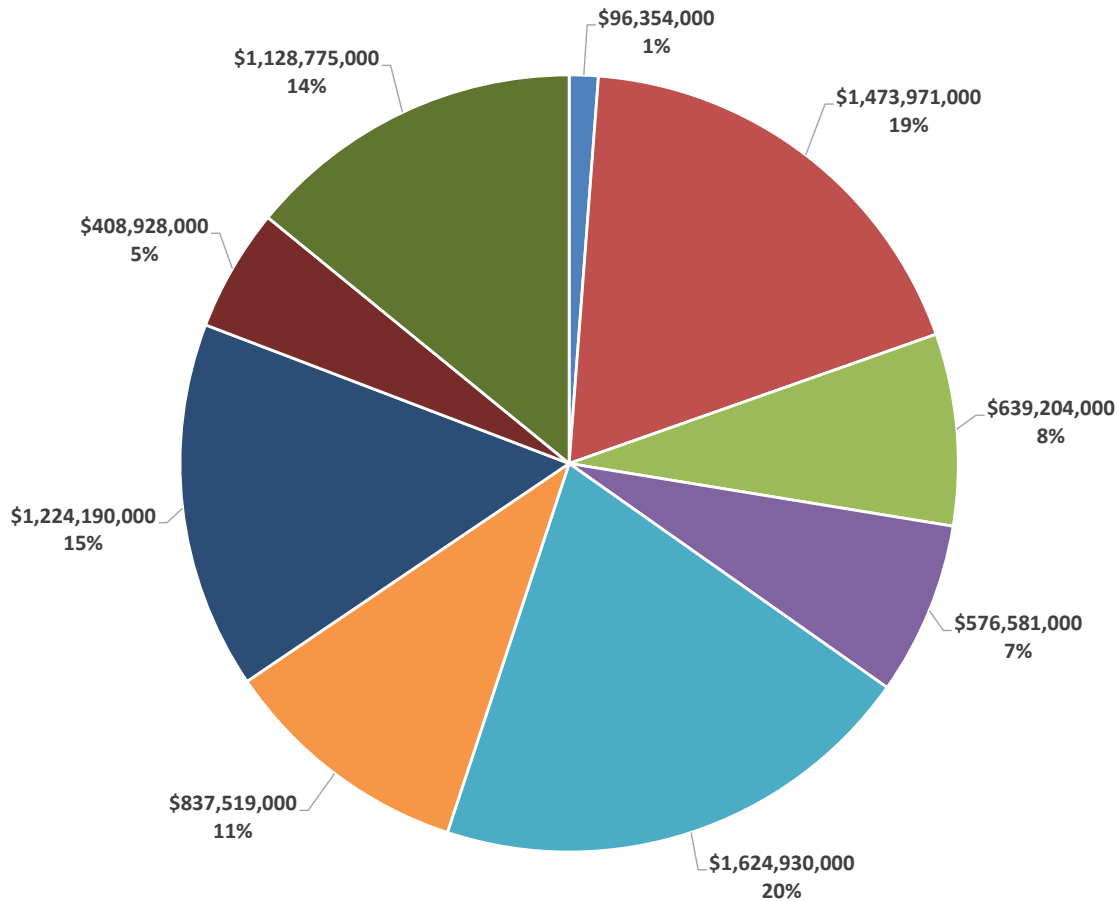
The Proposed Capital Budget and Multi-Year Capital Plan is supported largely by debt issuances backed by proprietary revenues, such as water and wastewater charges and the fees at the Airports and Seaport. There are also programs funded by impact fees, grants and debt backed by non-ad valorem revenues such as tourist taxes and sales and utility taxes. General obligation bonds – payable from ad valorem revenues approved by referendum also support projects of the Building Better Communities General Obligation Bond Program (BBC GOB) and the Jackson Miracle Bond Program. A separate millage rate is charged to pay the annual debt service to support these programs.

The Proposed Capital Budget includes projected capital financings that are planned for the next 12 months. While we have estimated the debt service payments necessary to support these issuances, the financial markets are very unpredictable so final amounts for these adopted transactions will be determined when the authorizing legislation is presented to the Board of County Commissioners for approval at the time the transactions are priced in the market.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### EXPENDITURES

Funding Use	Actuals		Actuals		Actuals		Budget	
	FY 2020-21	%	FY 2021-22	%	FY 2022-23	%	FY 2023-24	%
Policy Formulation	\$ 48,420,000	1	\$ 65,201,000	1	\$ 64,782,000	1	\$ 88,827,000	1
Public Safety	1,724,351,000	32	1,627,909,000	29	1,941,683,000	29	2,230,793,000	30
Transportation and Mobility	346,535,000	7	365,975,000	6	489,190,000	7	636,815,000	9
Recreation/Culture	372,417,000	7	462,764,000	8	501,818,000	8	550,483,000	7
Neighborhood/Infrastructure	1,121,368,000	21	1,368,165,000	23	1,492,498,000	23	1,458,143,000	20
Health and Society	610,277,000	11	663,442,000	11	735,255,000	11	790,165,000	11
Economic Development	731,586,000	14	872,493,000	15	922,422,000	14	1,083,238,000	15
General Government	375,544,000	7	418,474,000	7	449,735,000	7	507,272,000	7
Constitutional Office	-	-	-	-	-	-	-	-
<b>Total</b>	<b>\$ 5,330,498,000</b>		<b>\$ 5,844,423,000</b>		<b>\$ 6,597,383,000</b>		<b>\$ 7,345,736,000</b>	



For several years, we planned our annual budgets to ensure that our continuing services are sustainable within our expected revenues over a five-year period. While the five-year financial forecast should not be considered a five-year budget, it is a tool we use to determine whether we can sustain current service levels and absorb new costs coming on-line as our capital plans mature. *This forecast is now balanced throughout the five-year period for the Fire and Library taxing jurisdictions. The Countywide and UMSA budget forecasts are not balanced, beginning in FY 2025-26, due to a conservative approach to project recurring revenues that are unable to cover recurring expenditures as well as the beginning of a series of extraordinary transfers above the General Fund Maintenance of Effort (MOE) of 3.5 percent (\$95 million)*

### **MIAMI-DADE RESCUE PLAN**

During the development of the FY 2021-22 Proposed Budget and Multi-Year Capital Plan, several budgetary shortfalls were identified that required various adjustments to the County's current level of service, in order to produce a balanced budget proposal without increasing ad-valorem taxes to the residents of Miami-Dade County.

As the County approached the final phase of the FY 2021-22 Proposed Budget and Multi-Year Capital Plan development process, the American Rescue Plan Act (Act) (ARP) (H.R. 1319) was approved by Congress and signed into law by the President on March 11, 2021. The Act, which included fiscal recovery funds for local governments, provided the nation with \$1.9 trillion in financial relief in response to the economic impact of the COVID-19 pandemic. There are six municipalities within Miami-Dade County that received direct funding assistance from the federal government and included the cities of Hialeah, Homestead, Miami, Miami Beach, Miami Gardens and North Miami. All other municipal funding was provided by the State of Florida for a total of approximately \$510 million in relief assistance. In addition, Miami-Dade County was allocated \$527 million from the Department of Treasury's American Rescue Plan, Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) for general governmental services.

CSLFRF funds were allocated based on population using 2019 data from the U.S. Census Bureau. Urban Counties, such as Miami-Dade, could not receive less from CSLFRF than they would have received if the funding had been distributed according to section 106(b) of the Housing and Community Development Act of 1974 (the Community Development Block Grant, or CDBG, formula). Urban Counties received an upward adjustment to their allocation as a result of this provision. Miami-Dade County received a partial payment of \$263.8 million from the Treasury on May 19, 2021, and the balance of the funds will be released within twelve months of the first disbursement. On May 10, 2021, the Treasury released the Interim Final Rule providing general guidelines on the allowable uses of CSLFRF funds which required CSLFRF funds to be fully obligated by December 31, 2024, and fully expended by December 31, 2026. As was anticipated, the guidelines emphasized that these funds were intended to address negative impacts of the pandemic on disproportionately affected communities and populations as well as to respond to the negative economic impacts created or exacerbated as a result of the pandemic.

After much deliberation, the administration in consultation with the Board of County Commissioners (Board) developed and adopted the Miami-Dade Rescue Plan – Resolution No. R-777-21, adopted by the Board on July 20, 2021 – to allocate ARPA funds toward the following priorities:

- Funding to continue providing critical County services without interruption, utilizing the revenue replacement grant category (\$321.7 million)
- Key infrastructure projects that support thousands of good-paying jobs while simultaneously investing in our community's long-term health and prosperity
- District-specific priority projects, allocating \$2 million to each of our 13 County Commission districts for each Commissioner to determine how those funds are spent to support our communities and
- Funding to support the families disproportionately affected by the pandemic, including funds for business grants, workforce training, the preservation and development of workforce housing, violence prevention, behavioral health programs and more

## **FY 2024-25 Proposed Budget and Multi-Year Capital**

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During the County's FY 2021-22 September budget hearings, Resolution No. R-777-21 was modified to include revenue replacement reimbursements of \$479.9 million, which gave the County flexibility to generate general revenue that allowed for the establishment of the Miami-Dade Rescue Plan while satisfying the provisions of the grant as stated in the interim rule. This plan adheres to the same categories that prioritize provisions to continue the same level of County services (\$321.7 million), develop key infrastructure projects (\$121 million), provide for commission district priority projects (\$26 million) and fund support to families that were disproportionately affected by the pandemic with the establishment of economic and social impact projects (\$59 million).

The Adopted FY 2022-23 Budget made several allocations from the Infrastructure Projects one of which included a transfer of \$13 million for district designated projects, amending the Infrastructure Projects balance to \$108 million and increasing the District Designated Projects to \$39 million. Additionally, the Adopted FY 2022-23 Budget included several allocations from the Continuation of County Services (\$321.7 million) to organizations and operations.

The Adopted FY 2023-24 Budget included a transfer from the Infrastructure Projects of \$13 million to the District Designated Projects for a total of \$52 million. The Adopted Budget also included a \$22.569 million transfer from the Continuation of County Services to the General Fund, this allocation was from the remaining Future Budget Shortfall Reserve, the reallocation of the \$2.4 million reimbursement to the PTP for the purchase of the lightspeed building and \$18.7 million from the HOMES Plan that was used to provide the Save our Seniors an additional \$517. With those allocations, the Miami-Dade Rescue Plan is fully allocated.

All allocations from the Miami-Dade Rescue Plan are listed in Attachment AA.



### FIVE-YEAR FINANCIAL OUTLOOK

The FY 2024-25 Proposed Budget continues the practice of relying, primarily, on recurring revenues to support day-to-day operations. Through our deliberate planning and allocation of resources over the years, we are able to assess future revenue and expenditure trends in order to prioritize funding to meet our community's basic needs.

This Five-Year Financial Outlook reflects the stabilization from the resurgence of economically driven revenues since the beginning of the pandemic. Miami-Dade County has realized robust property tax revenues in the last few years due to higher than anticipated demand in local real estate that has contributed to Miami-Dade County being one of the premiere destinations to live and visit. This five-year financial outlook reflects current service levels and reflects fiscal challenges that will be addressed on an annual basis through the budget development process. This forecast includes a projection for our four County taxing jurisdictions and does not represent a five-year budget; it is a point of departure for future analysis.

The forecast is now balanced throughout the five-year period for both the Fire Rescue and Library Districts. At this time and for purposes of this summary, the Countywide General Fund and UMSA General Fund forecasts are not balanced, beginning in FY 2025-26, due to a conservative approach of projecting recurring revenues which are unable to cover recurring expenditures. There are various factors that contribute to the shortfall, most notably in FY 2025-26, a series of extraordinary transfers above the General Fund Maintenance of Effort (MOE) to the Department of Transportation and Public Works of 3.5 percent (\$95 million), is set to begin. Furthermore, for purposes of this financial outlook, we have contemplated base level of service activities for the implementation and transition of the newly established constitutional elected offices, which are set to take place in January 2025. This five-year outlook does not capture any additional and/or future requests for these new offices; due to the uncertainty of the potential requests, further operational funding gaps are anticipated in the five-year outlook. In FY 2021-22, the Board adopted a Constitutional Officer Reserve to start planning for the eventual fiscal impact related to the voter-approved Amendment 10 to the Florida Constitution. The Office of Management and Budget is spearheading efforts with each of the offices to provide a smooth and transparent transition.

#### ***Property Tax-Supported Budgets***

Ad valorem revenues have exceeded projections for the past several years as a result of a robust tax roll growth. However, we do not anticipate this rate of growth to continue and therefore have projected an 8.5 percent growth for the Countywide and UMSA taxing jurisdictions in FY 2025-26, 5.5 percent in FY 2026-27, 5 percent thereafter. The Fire Rescue and Library taxing districts are projected to have an 8 percent growth in FY 2025-26, 5.5 percent in FY 2026-27, and 5 percent thereafter. Our assumptions utilize flat millage (tax) rates for the forecast period based on the FY 2024-25 proposed rates.

Projections include moderate growth as detailed in the schedules that follow. Again, this should not be seen as a five-year budget, as many of our assumptions can change quickly based on global economic changes, service demands, natural disasters, and other things we cannot anticipate.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

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Our forecast includes funding for collective bargaining agreements. Other personnel-related costs that have greatly impacted our forecasts are the costs of employee health care and workers' compensation insurance. Over the next few years, we are projecting increases to the rates in order to maintain required reserves in our self-insurance fund.

We have identified \$87.9 million in unmet service needs based on our strategic plan, which are not addressed in this forecast. These unmet needs are detailed within each departmental narrative in Volumes 2 and 3.

### ***Assumptions***

#### Millage Rates

Operating millage rates for all four taxing jurisdictions are kept at the FY 2023-24 Adopted levels.

#### Tax Roll Growth

The Countywide and UMSA property tax rolls are anticipated to grow 8.5 percent in FY 2025-26; the Fire and Library tax rolls are anticipated to grow 8 percent in FY 2025-26. For the remaining years of the five-year forecast, all four taxing districts are assumed to grow 5.5 percent in FY 2026-27, and 5 percent thereafter.

#### Inflation

<u>Fiscal Year</u>	<u>Inflation Adjustment</u>
2026	3.0%
2027	3.0%
2028	3.0%
2029	3.0%
2030	3.0%

#### Service Levels

It is assumed that adopted levels of service will continue, as adjusted for known expansions.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### Transit Maintenance of Effort (MOE)

The General Fund contributions to the SMART Plan have been adjusted from the FY 2023-24 Adopted Pro Forma. The plan still assumes though, a series of extraordinary transfers above the General Fund Maintenance of Effort (MOE) of 3.5 percent beginning now in FY 2025-26 (\$95 million).

### New Facilities

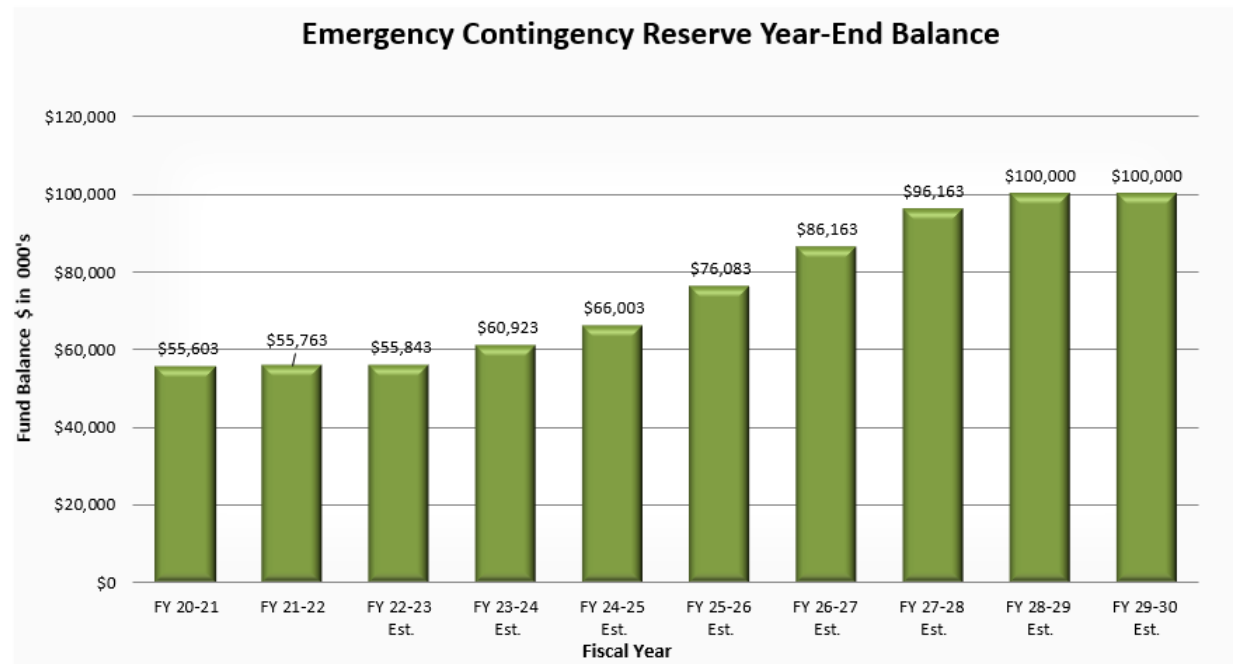
The five-year financial outlook includes future libraries in Key Biscayne and at Chuck Pezoldt Park. Also included is a new Fire Rescue Station 71 in Eureka, Station 72 in Florida City and Station 77 at the Homestead Air Force Base.

### Personnel cost growth:

Health insurance and workers' compensation insurance increases reflect necessary adjustments to fund self-insurance expenses and fund reserves.

### Emergency Contingency Reserve

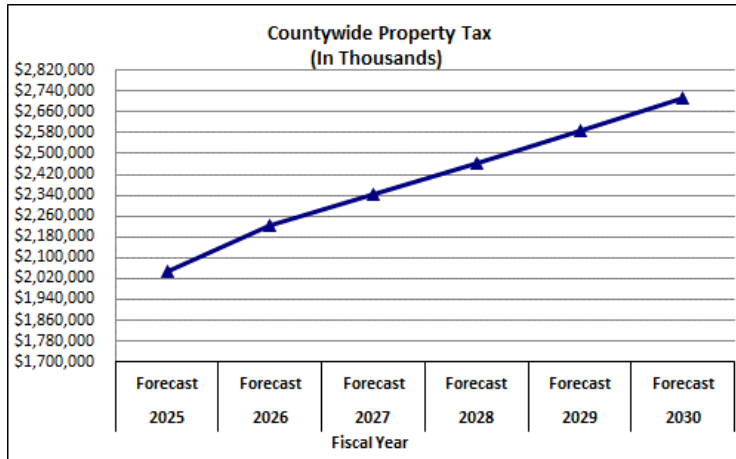
It is anticipated the County will reach its target by FY 2028-29.



## REVENUE FORECAST

### COUNTYWIDE REVENUE FORECAST

#### Property Tax

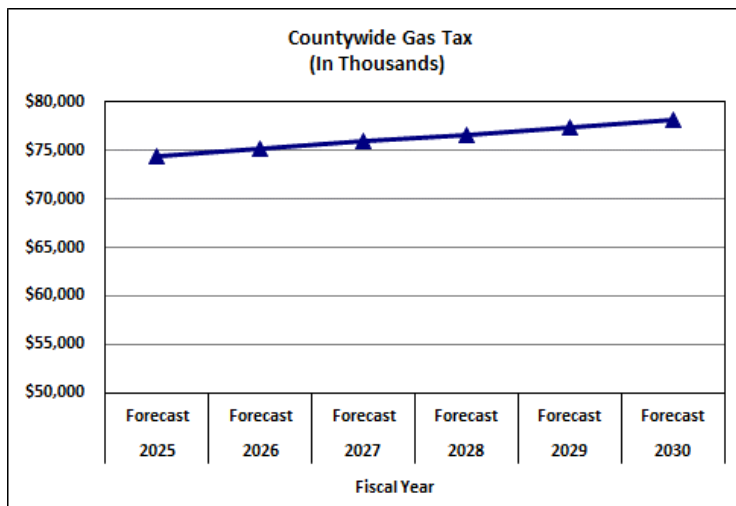


**Description:** Tax is levied on all nonexempt real and personal property in the county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

Fiscal Year	Growth
2025-26	8.50%
2026-27	5.50%
2027-28	5.00%
2028-29	5.00%
2029-30	5.00%

**Comments:** Growth based on expected tax roll performance.

#### Gas Tax



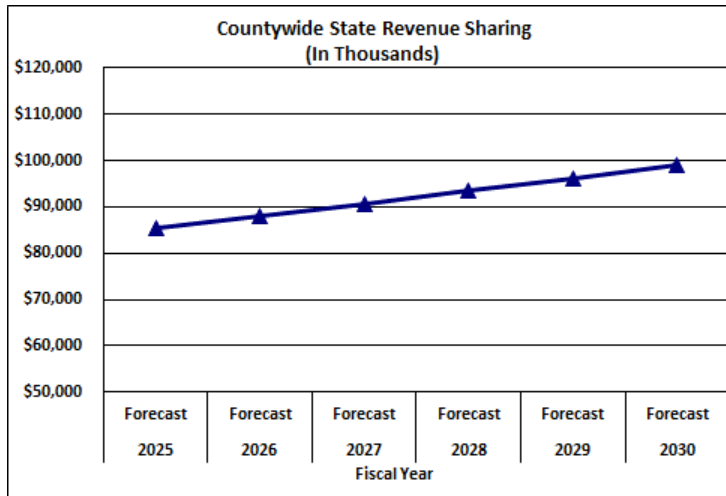
**Description:** Revenues comprised of the Constitutional Gas Tax, Local Option Gas Taxes and County Gas Tax.

Fiscal Year	Growth
2025-26	1.00%
2026-27	1.00%
2027-28	1.00%
2028-29	1.00%
2029-30	1.00%

**Comments:** Revenues include only Miami-Dade County's allocation and do not include revenues which accrue to municipalities. Projections based on population growth.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### State Revenue Sharing

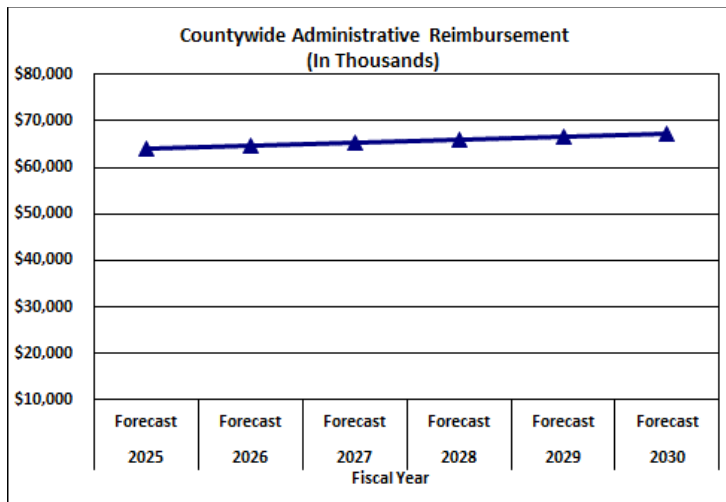


Description: At the State level, the County Revenue Sharing Trust Fund is made of 2.9 percent of the net cigarette tax collections and 2.081 percent of State sales tax collections.

<u>Fiscal Year</u>	<u>Growth</u>
2025-26	3.00%
2026-27	3.00%
2027-28	3.00%
2028-29	3.00%
2029-30	3.00%

Comments: Projections based on historical trends.

### Administrative Reimbursement

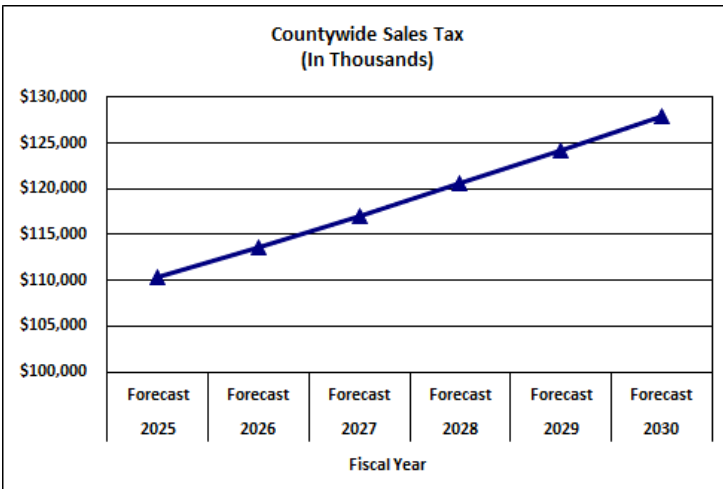


Description: Comprised of payments from proprietary operations towards County overhead.

<u>Fiscal Year</u>	<u>Growth</u>
2025-26	1.00%
2026-27	1.00%
2027-28	1.00%
2028-29	1.00%
2029-30	1.00%

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### Sales Tax



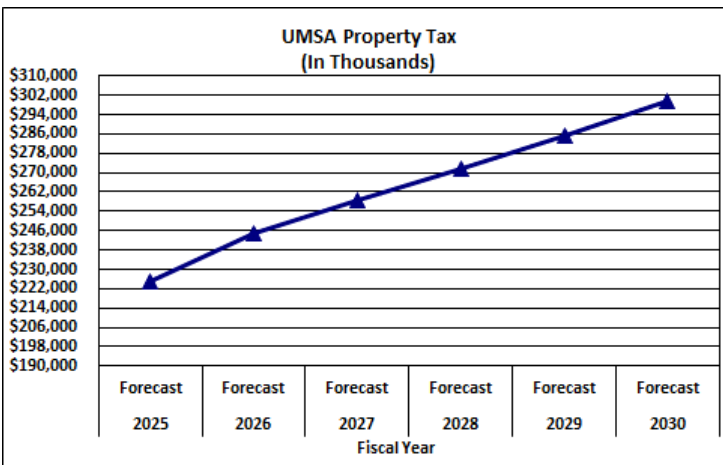
**Description:** The program consists of an ordinary distribution based on 9.6 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

Fiscal Year	Growth
2025-26	3.00%
2026-27	3.00%
2027-28	3.00%
2028-29	3.00%
2029-30	3.00%

**Comments:** Projections based on historical trends. Forecast does not include impact of new state legislation, adopted in July 2023, excluding certain commodities from sales tax collection.

### UMSA REVENUE FORECAST

#### Property Tax



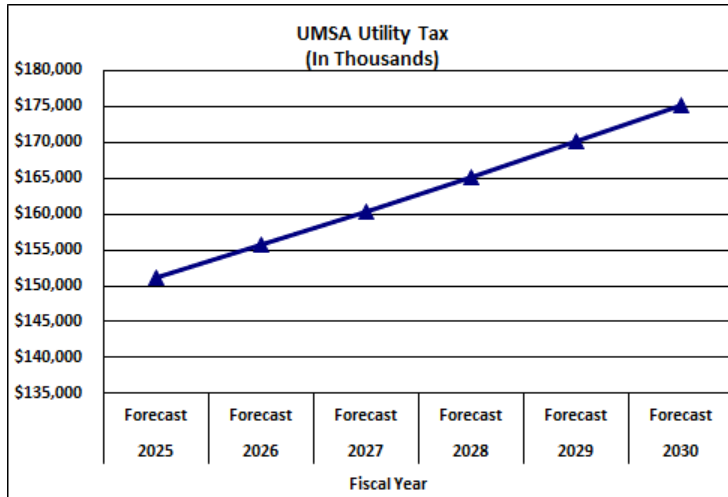
**Description:** Tax is levied on all non-exempt real and personal property in county. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

Fiscal Year	Growth
2025-26	8.50%
2026-27	5.50%
2027-28	5.00%
2028-29	5.00%
2029-30	5.00%

**Comments:** Growth based on expected tax roll performance.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### Utility Tax

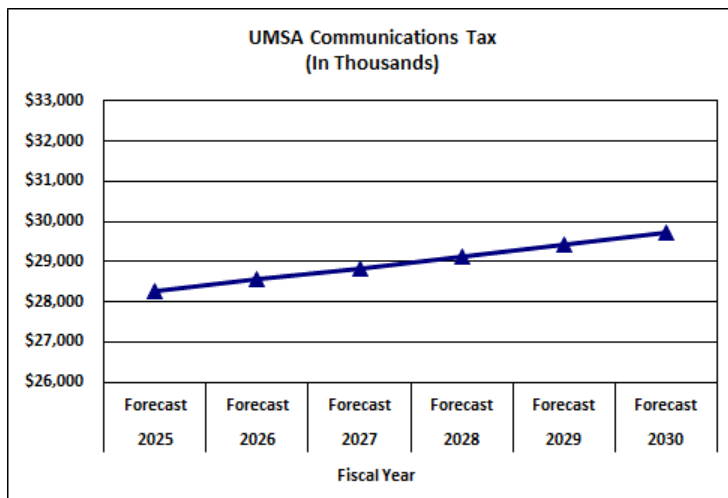


Description: Also known as Public Service Tax. Pursuant to F.S. 166.235. Municipalities are authorized to levy by ordinance a Public Service Tax on the purchase of electricity, metered natural gas, liquefied petroleum and water service.

Fiscal Year	Growth
2025-26	3.00%
2026-27	3.00%
2027-28	3.00%
2028-29	3.00%
2029-30	3.00%

Comments: Revenues are considered 100 percent UMSA. Projections based on historical trends.

### Communications Tax



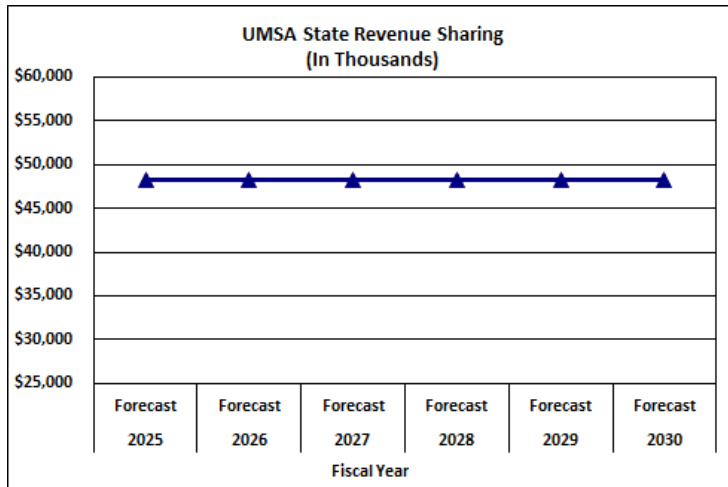
Description: Also known as the unified or simplified tax. Replaces utility tax on telephone and other telecommunication services, the cable television franchise fee, telecommunications franchise fee and communications permit fee.

Fiscal Year	Growth
2025-26	1.00%
2026-27	1.00%
2027-28	1.00%
2028-29	1.00%
2029-30	1.00%

Comments: Revenues are considered 100 percent UMSA. Projections based on historical trends.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

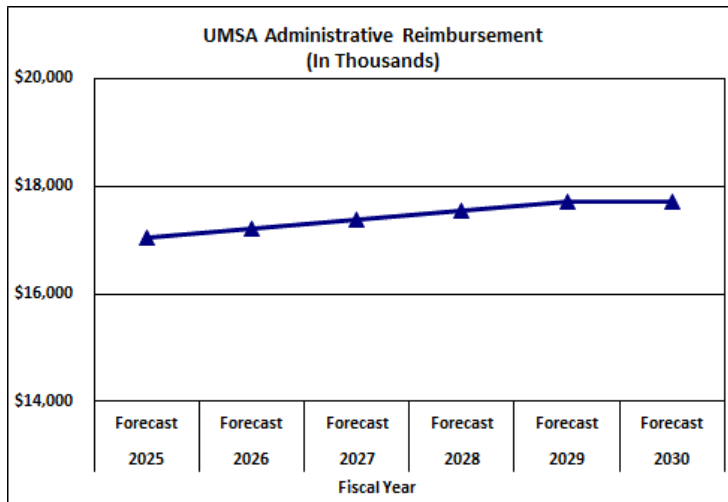
### State Revenue Sharing



Description: An apportionment factor is calculated for each eligible municipality using a formula consisting of the following equally weighted factors: adjusted municipal population, municipal sales tax collections and municipality's relative ability to raise revenue. For UMSA, distributions have been fixed per State Statute.

Fiscal Year	Growth
2025-26	0.00%
2026-27	0.00%
2027-28	0.00%
2028-29	0.00%
2029-30	0.00%

### Administrative Reimbursement



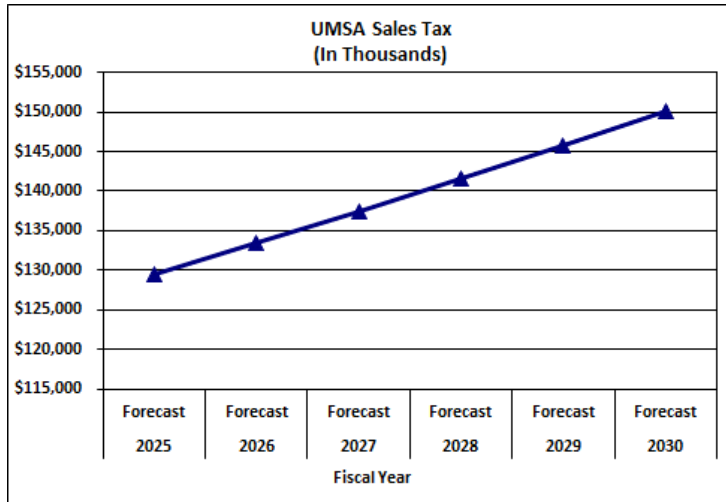
Description: Comprised of payments from proprietary operations towards County overhead.

Fiscal Year	Growth
2025-26	1.00%
2026-27	1.00%
2027-28	1.00%
2028-29	1.00%
2029-30	1.00%



## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### Sales Tax



Description: The program consists of an ordinary distribution based on 9.6 percent of net sales tax revenues pursuant to F.S. 212.20 (6). Allocation to municipalities and to the Countywide and UMSA jurisdictions is based on formula established by State law.

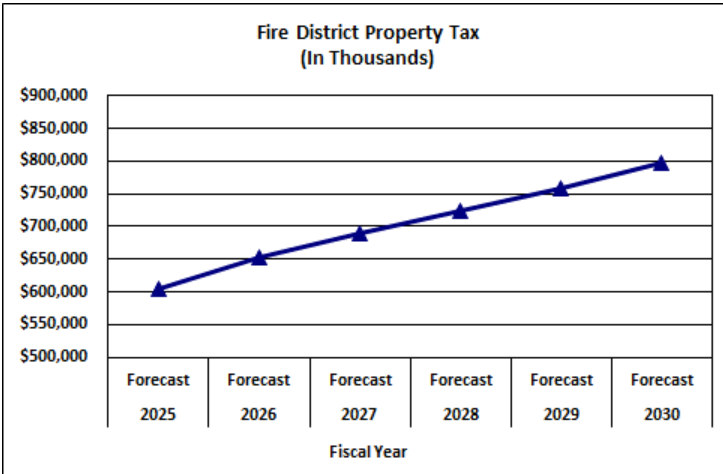
<u>Fiscal Year</u>	<u>Growth</u>
2025-26	3.00%
2026-27	3.00%
2027-28	3.00%
2028-29	3.00%
2029-30	3.00%

Comments: Projections based on historical trends. Forecast does not include impact of new state legislation, adopted in July 2023, excluding certain commodities from sales tax collection.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### FIRE DISTRICT REVENUE FORECAST

#### Property Taxes

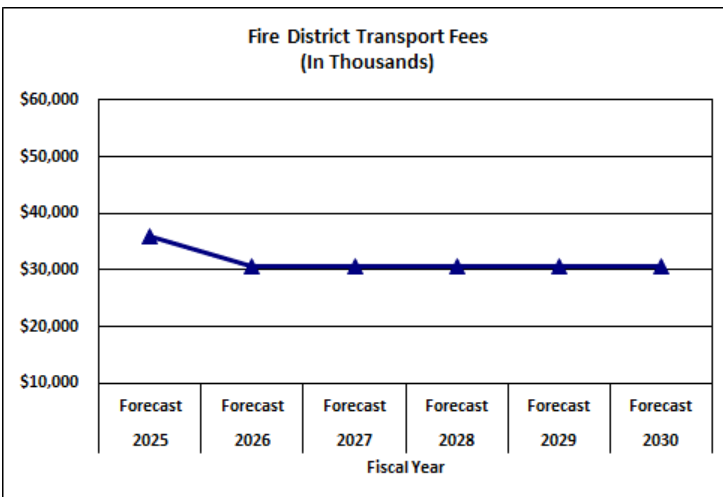


Description: Tax is levied on all non-exempt real and personal property in the Fire Rescue Taxing District. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

<u>Fiscal Year</u>	<u>Growth</u>
2025-26	8.00%
2026-27	5.50%
2027-28	5.00%
2028-29	5.00%
2029-30	5.00%

Comments: Growth based on expected tax roll performance.

#### Transport Fees



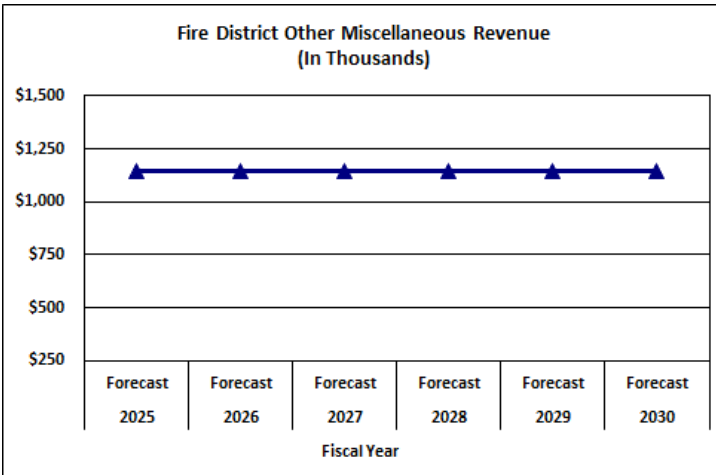
Description: Fees charged to individuals transported by Fire Rescue units.

<u>Fiscal Year</u>	<u>Growth</u>
2025-26	-17.63%
2026-27	0.00%
2027-28	0.00%
2028-29	0.00%
2029-30	0.00%

Comments: Projections based on historical trends.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### Other Miscellaneous

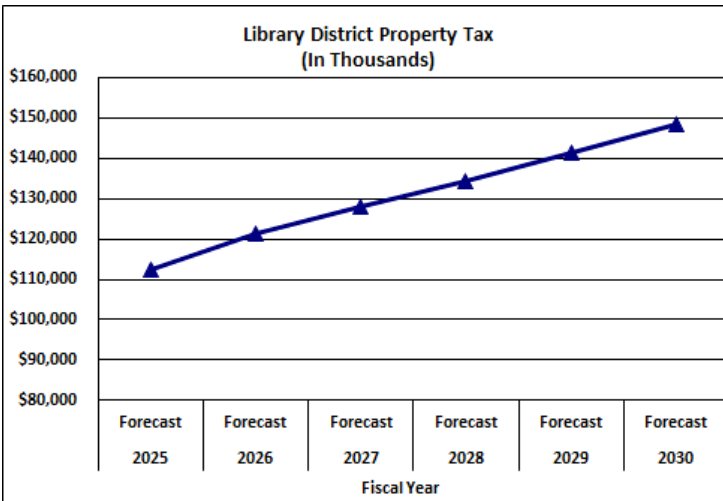


Description: Includes grants, plans review fees and inspection service charges.

<u>Fiscal Year</u>	<u>Growth</u>
2025-26	0.00%
2026-27	0.00%
2027-28	0.00%
2028-29	0.00%
2029-30	0.00%

### LIBRARY DISTRICT REVENUE FORECAST

#### Property Taxes



Description: Tax is levied on all non-exempt real and personal property in the Library Taxing District. Property tax revenues are calculated by multiplying the taxing jurisdiction's tax roll (as certified by the Miami-Dade County Property Appraiser's Office) by the adopted/forecasted millage for the fiscal year.

<u>Fiscal Year</u>	<u>Growth</u>
2025-26	8.00%
2026-27	5.50%
2027-28	5.00%
2028-29	5.00%
2029-30	5.00%

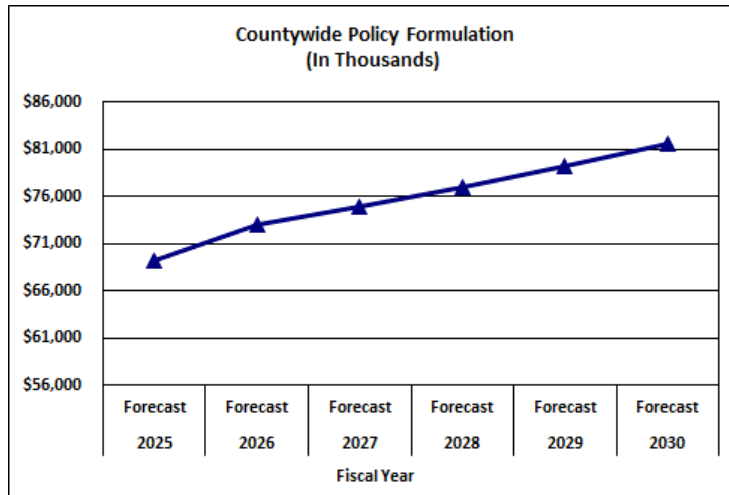
Comments: Growth based on expected tax roll performance.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### EXPENDITURE FORECAST

#### COUNTYWIDE EXPENSE FORECAST

##### Policy Formulation

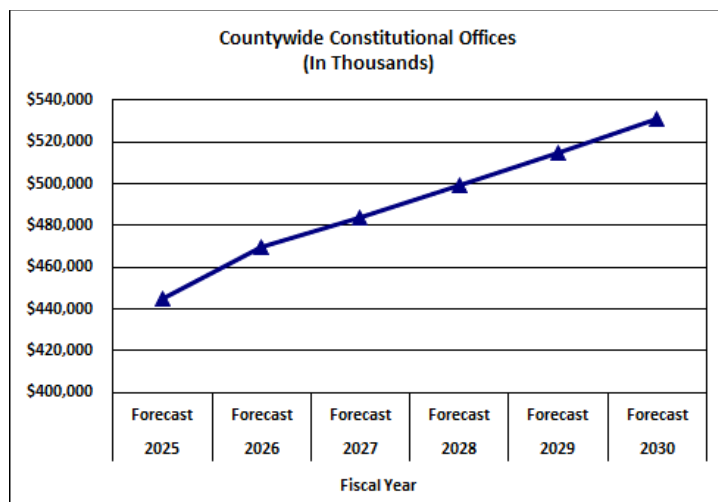


Description: Consists of the Office of the Mayor, Board of County Commissioners and County Attorney.

Fiscal Year	Growth
2025-26	5.60%
2026-27	3.10%
2027-28	3.20%
2028-29	3.20%
2029-30	3.20%

Comments: Growth based on the County's inflationary rate.

##### Constitutional Offices



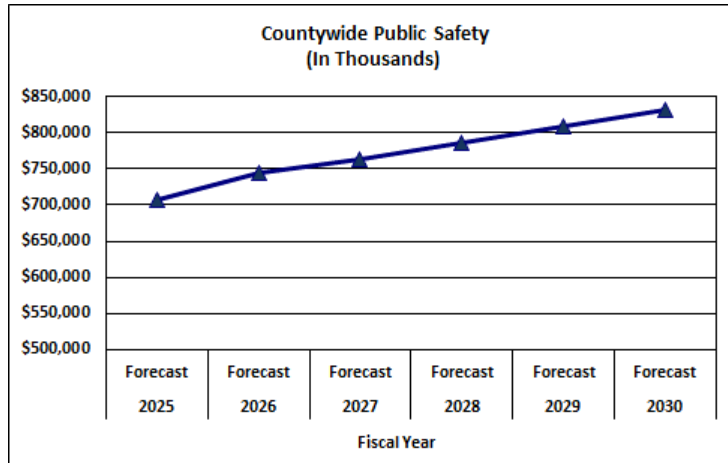
Description: Consists of Clerk of the Court and Comptroller, Property Appraiser, Sheriff's Office, and Supervisor of Elections.

Fiscal Year	Growth
2025-26	5.40%
2026-27	3.10%
2027-28	3.20%
2028-29	3.20%
2029-30	3.20%

Comments: Growth based on County's inflationary rate.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### Public Safety

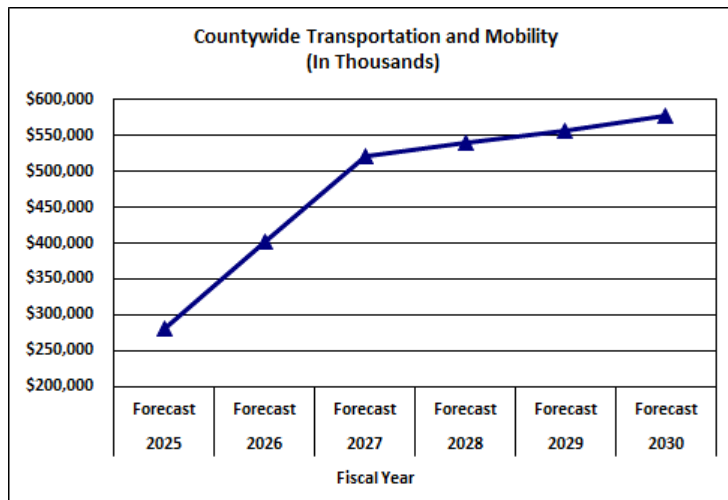


Description: Consists of Juvenile Services, Judicial Administration, Corrections and Rehabilitation, Emergency Communications, Fire Rescue, Office of Emergency Management and Medical Examiner.

Fiscal Year	Growth
2025-26	5.60%
2026-27	3.10%
2027-28	3.20%
2028-29	3.20%
2029-30	3.20%

Comments: Growth based on County's inflationary rate, annualization of prior year service enhancements and debt service payments.

### Transportation and Mobility



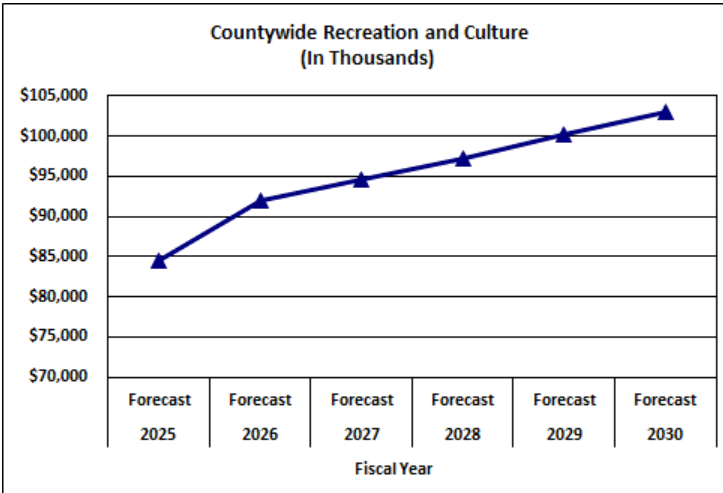
Description: Consists of Department of Transportation and Public Works.

Fiscal Year	Growth
2025-26	43.70%
2026-27	29.50%
2027-28	3.40%
2028-29	3.40%
2029-30	3.40%

Comments: Growth affected by Transit maintenance of effort and the County's inflationary rate; also includes extraordinary support, beginning in FY 2025-26, to transit to help offset future debt service requirements and collective bargaining agreements and fund operation of SMART Plan corridors.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### Recreation and Culture



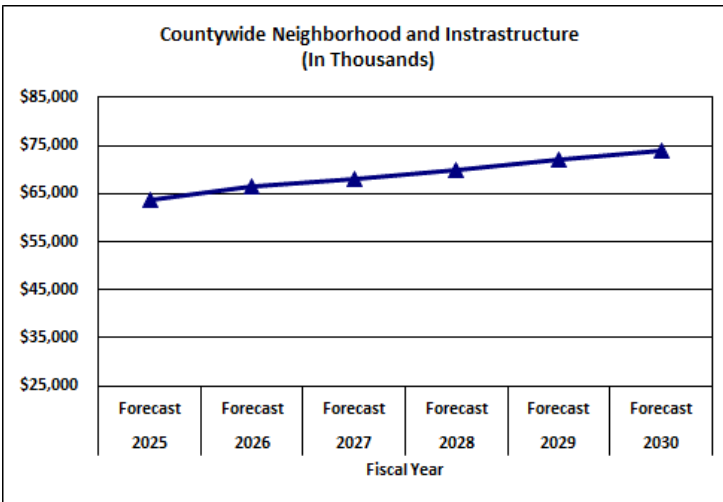
Description: Consists of Park, Recreation and Open Spaces and Cultural Affairs.

Fiscal Year	Growth
2025-26	9.30%
2026-27	3.20%
2027-28	3.20%
2028-29	3.20%
2029-30	3.20%

Comments: Growth based on the County's inflationary rate, annualization of prior year service enhancements and the County's contribution to scheduled Orange Bowl and Orange Blossom events.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### Neighborhood and Infrastructure

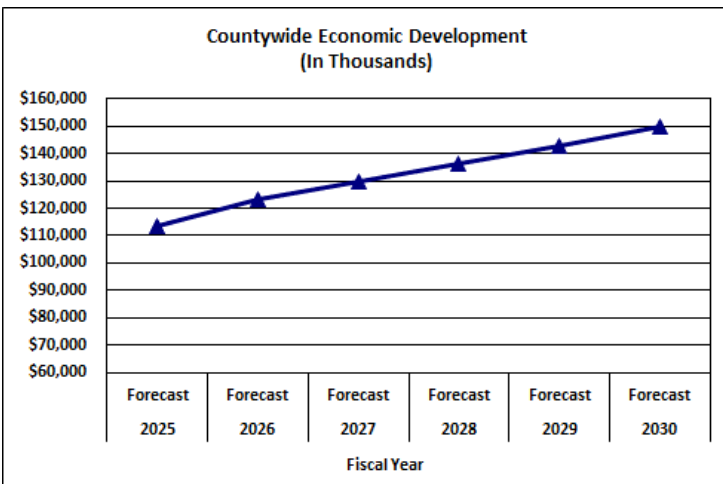


Description: Consists of Solid Waste Management and Animal Services.

<u>Fiscal Year</u>	<u>Growth</u>
2025-26	4.70%
2026-27	3.10%
2027-28	3.20%
2028-29	3.20%
2029-30	3.20%

Comments: Growth based on the County's inflationary rates and the impact of additional dedicated funding for Animal Services and Mosquito Control.

### Economic Development



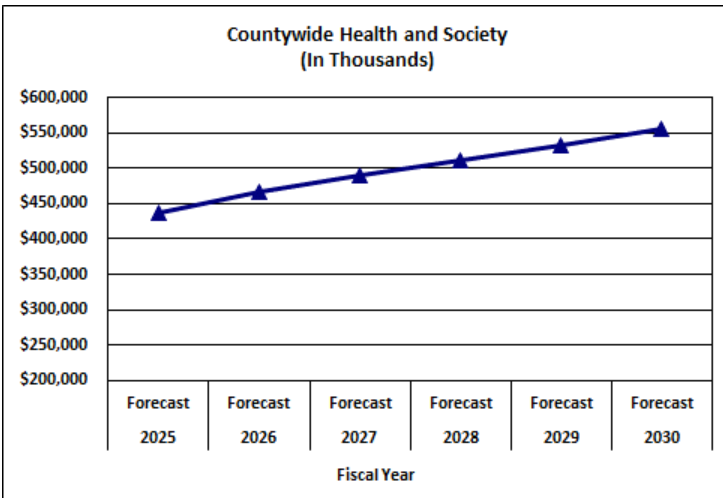
Description: Consists of Regulatory and Economic Resources, Miami-Dade Economic Advocacy Trust and Tax Increment Financing payments associated with all Community Redevelopment Areas. Reflects Miami Beach amended agreement.

<u>Fiscal Year</u>	<u>Growth</u>
2025-26	8.70%
2026-27	5.30%
2027-28	4.90%
2028-29	4.90%
2029-30	4.90%

Comments: Growth based on the County's tax roll and inflationary rate and CRA agreement with City of Miami Beach.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### Health and Society

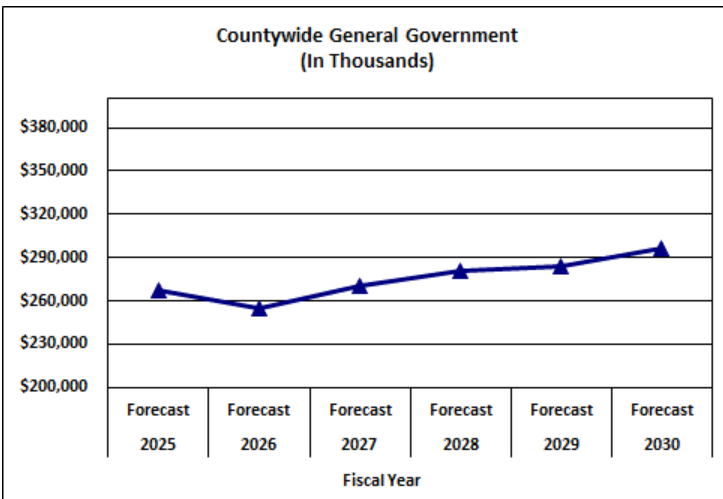


Description: Consists of the Public Health Trust (PHT) maintenance of effort payment and Community Action and Human Services.

Fiscal Year	Growth
2025-26	7.30%
2026-27	4.80%
2027-28	4.40%
2028-29	4.40%
2029-30	4.50%

Comments: Growth affected by PHT Maintenance of Effort and the County's inflationary rate; includes Medicaid adjustment per State legislation provision.

### General Government



Description: Consists of Human Resources, Internal Services, Internal Compliance, Management and Budget, Communications, Information Technology, Commission on Ethics and Public Trust, and the Inspector General.

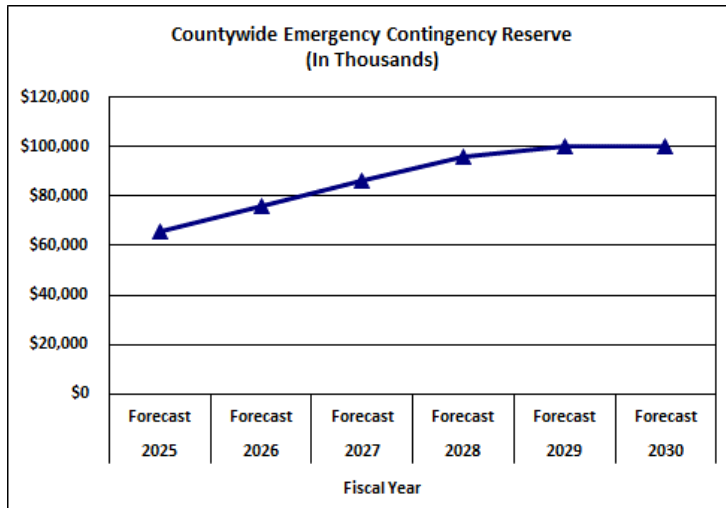
Fiscal Year	Growth
2025-26	-4.40%
2026-27	6.80%
2027-28	3.80%
2028-29	1.50%
2029-30	4.50%

Comments: Growth based on the County's inflationary rate, availability payments for the Civil Courthouse Project, transfers to the Countywide Emergency Contingency Reserve and continued contributions to the General Government Improvement Fund.



## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

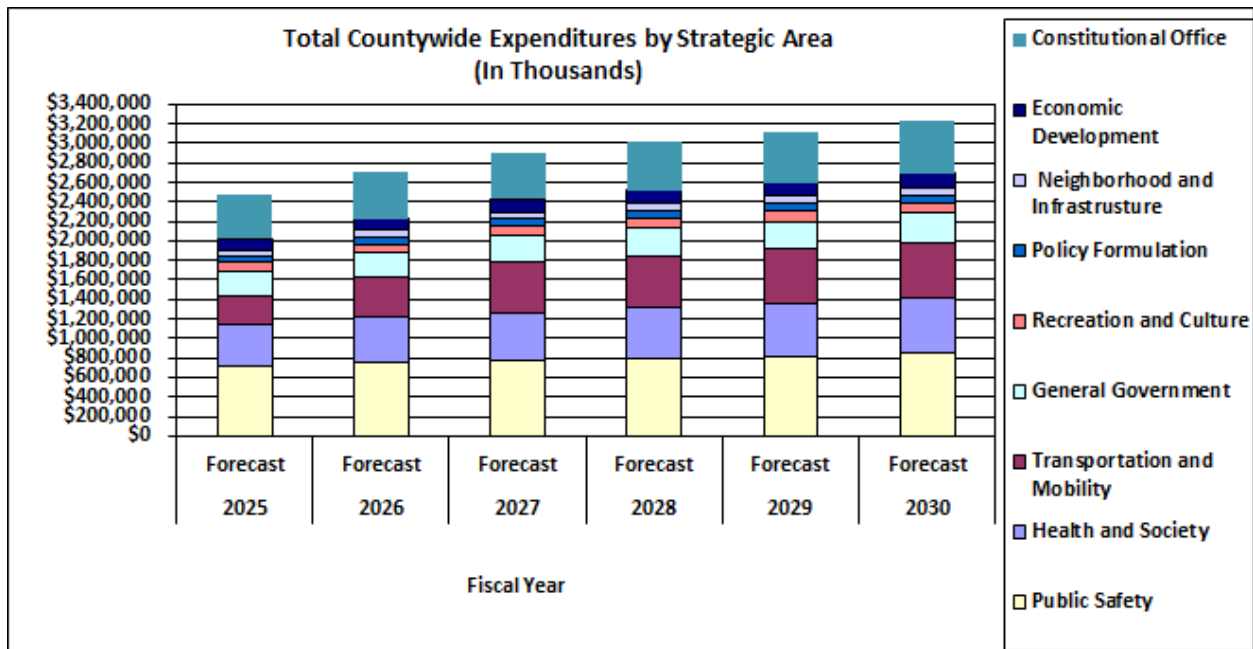
### Emergency Contingency Reserve



**Description:** Emergency reserve created to enhance the County's ability to respond to emergencies and to help strengthen the County's fiscal condition as it pertains to credit-rating agency reviews.

Fiscal Year	Contribution
2025-26	15.30%
2026-27	13.30%
2027-28	11.70%
2028-29	4.00%
2029-30	0.00%

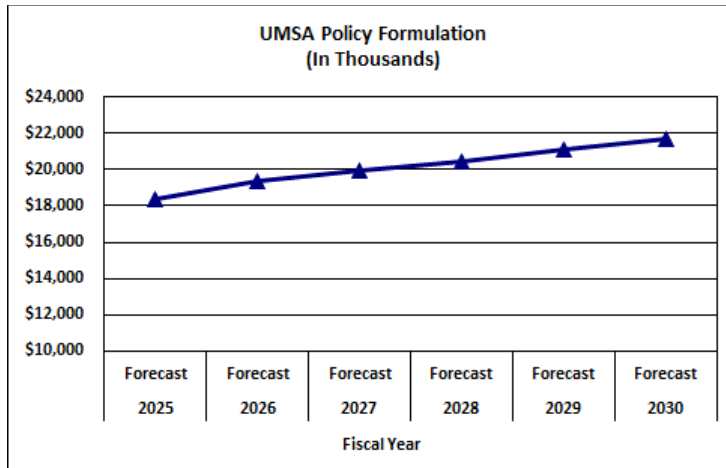
**Comments:** Plan assumes additional transfers to the Countywide Contingency Reserve continue until reaching goal of \$100 million in FY 2028-29.



## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### UMSA EXPENSE FORECAST

#### Policy Formulation

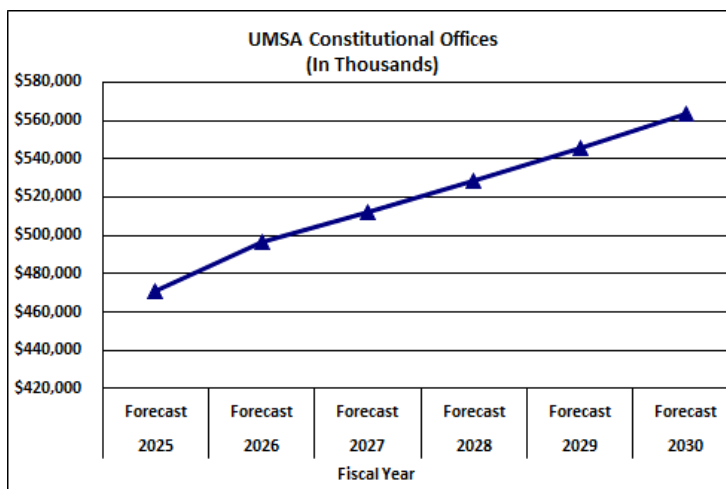


Description: Consists of the Office of the Mayor, Board of County Commissioners and County Attorney.

<u>Fiscal Year</u>	<u>Growth</u>
2025-26	5.70%
2026-27	3.20%
2027-28	3.20%
2028-29	3.20%
2029-30	3.20%

Comments: Growth based on the County's inflationary rate.

#### Constitutional Offices



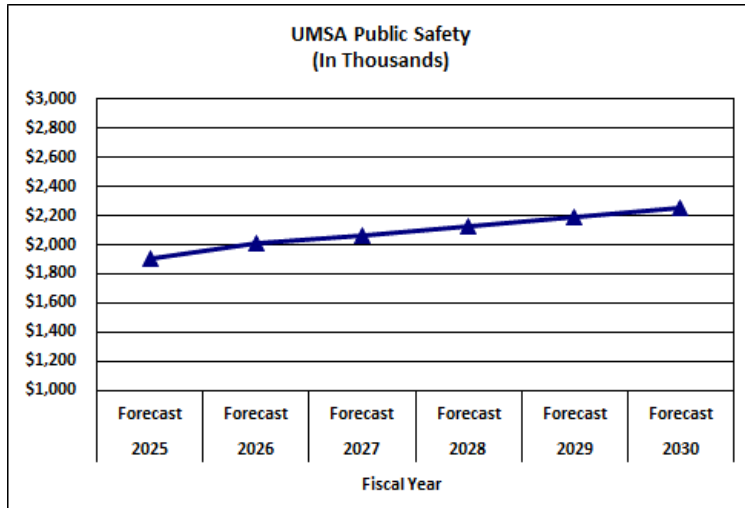
Description: Consists of Sheriff's Office.

<u>Fiscal Year</u>	<u>Growth</u>
2025-26	5.50%
2026-27	3.20%
2027-28	3.20%
2028-29	3.20%
2029-30	3.20%

Comments: Growth based on the County's inflationary rate.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### Public Safety

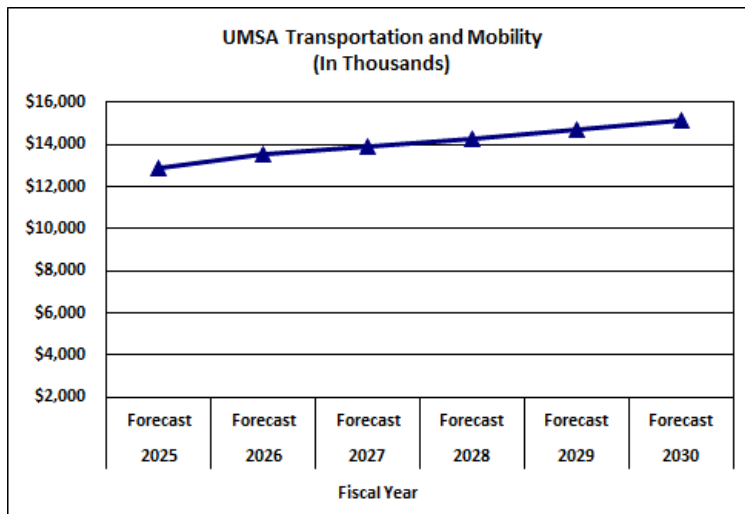


Description: Consists of Emergency Communications

Fiscal Year	Growth
2025-26	5.70%
2026-27	3.20%
2027-28	3.20%
2028-29	3.20%
2029-30	3.20%

Comments: Growth based on County's inflationary rate.

### Transportation and Mobility



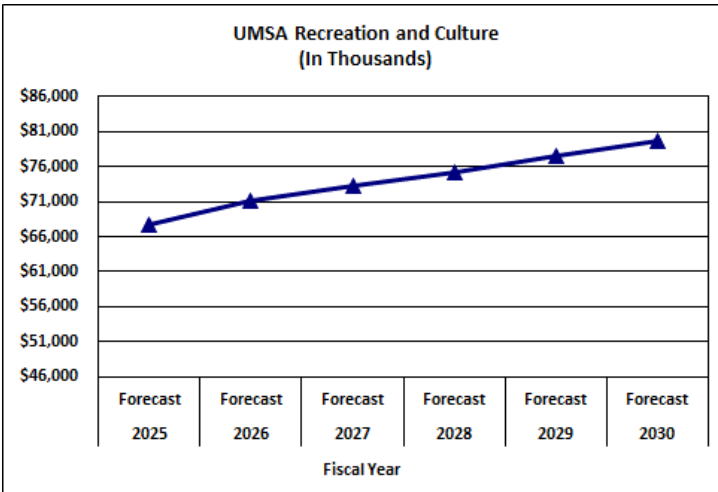
Description: Consists of Department of Transportation and Public Works.

Fiscal Year	Growth
2025-26	5.70%
2026-27	3.20%
2027-28	3.20%
2028-29	3.20%
2029-30	3.20%

Comments: Growth based on the County's inflationary rate.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### Recreation and Culture

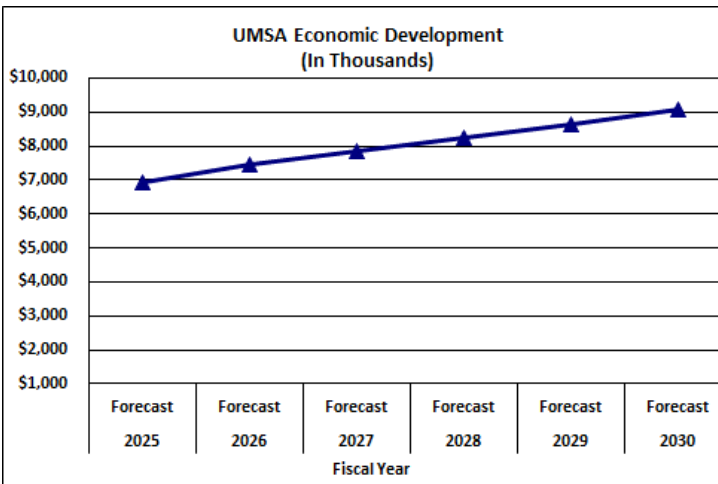


Description: Consists of Park, Recreation and Open Spaces.

<u>Fiscal Year</u>	<u>Growth</u>
2025-26	5.70%
2026-27	3.20%
2027-28	3.20%
2028-29	3.20%
2029-30	3.20%

Comments: Growth based on the County's inflationary rate and annualization of prior year service enhancements.

### Economic Development



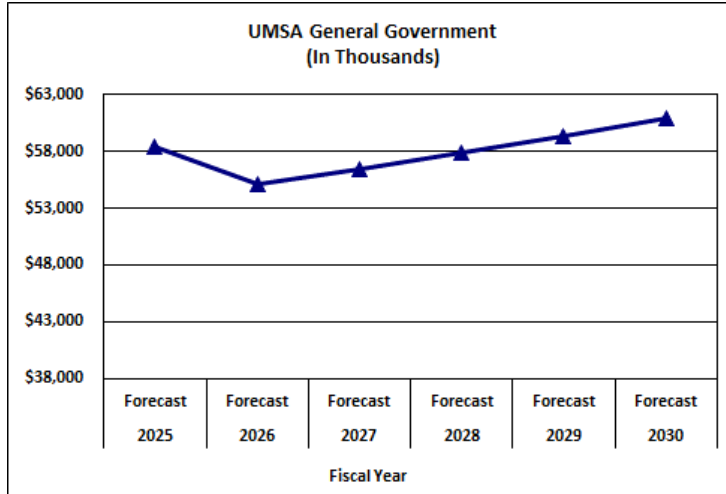
Description: Consists of Regulatory and Economic Resources and Tax Increment Financing payments associated with UMSA Community Redevelopment Areas.

<u>Fiscal Year</u>	<u>Growth</u>
2025-26	7.80%
2026-27	5.30%
2027-28	4.90%
2028-29	4.90%
2029-30	4.90%

Comments: Growth based on the County's inflationary rate.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

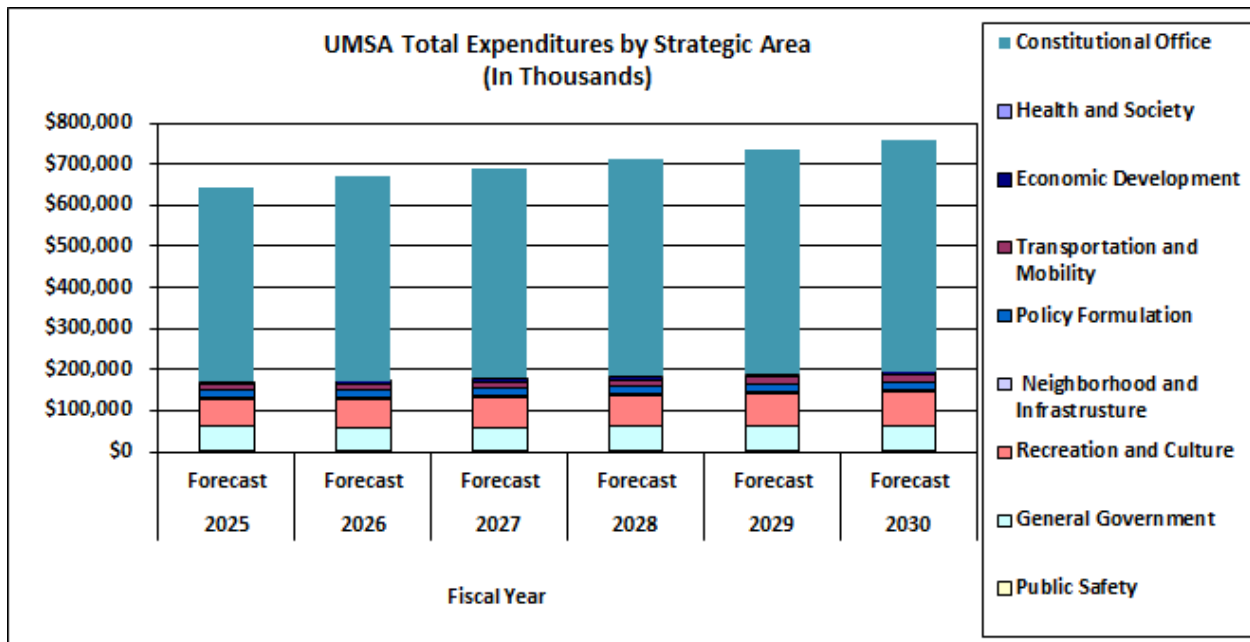
### General Government



Description: Consists of Human Resources, Management and Budget, Finance, Internal Services, Communications, and Information Technology.

Fiscal Year	Growth
2025-26	-5.50%
2026-27	2.80%
2027-28	2.80%
2028-29	2.80%
2029-30	2.80%

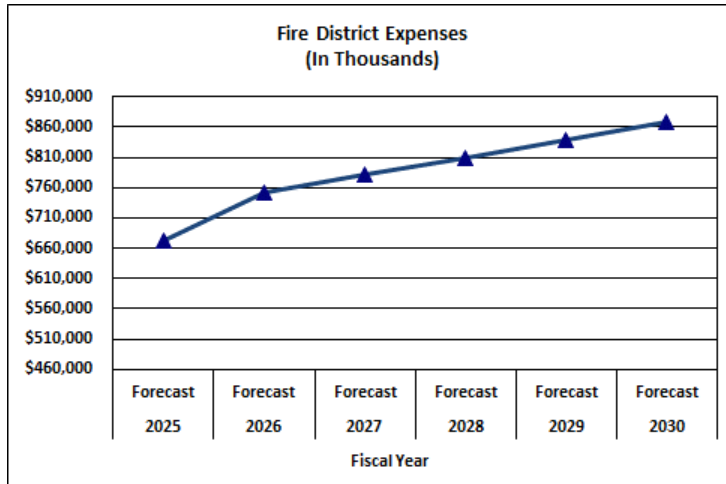
Comments: Growth based on the County's inflationary rate.



## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### FIRE DISTRICT EXPENSE FORECAST

#### Expenses



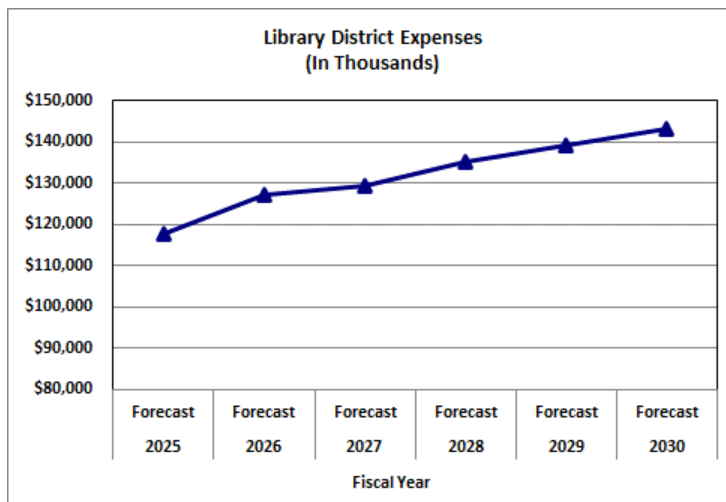
#### Description:

<u>Fiscal Year</u>	<u>Growth</u>
2025-26	11.80%
2026-27	3.80%
2027-28	3.50%
2028-29	3.60%
2029-30	3.60%

Comments: Growth based on the County's inflationary rate.

### LIBRARY DISTRICT EXPENSE FORECAST

#### Expenses



#### Description:

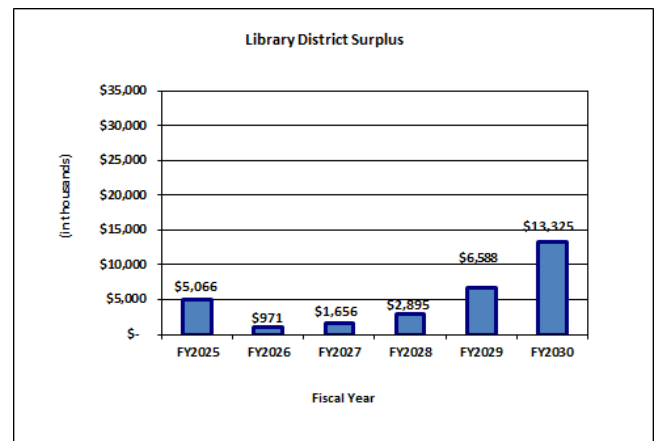
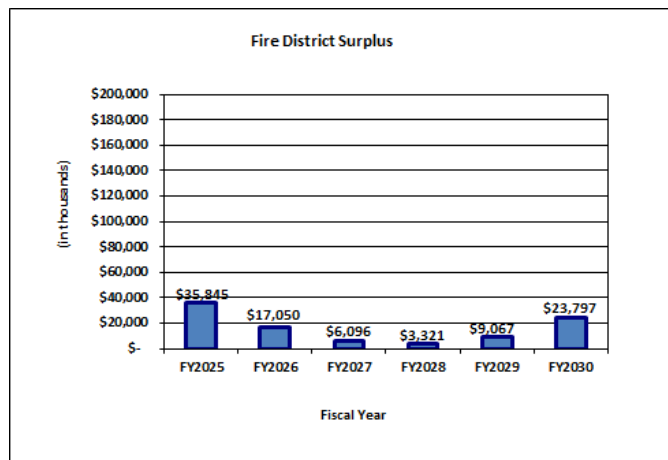
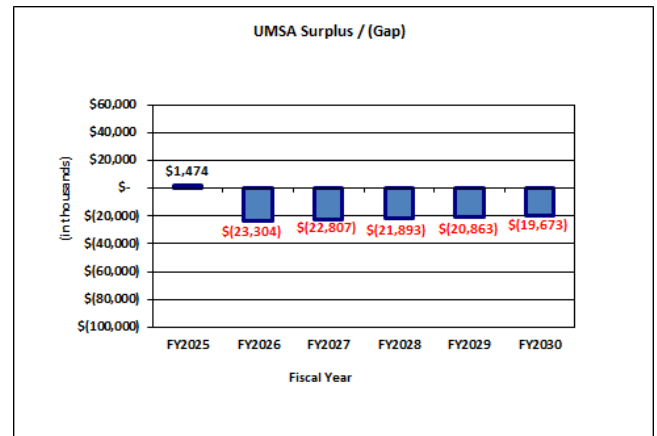
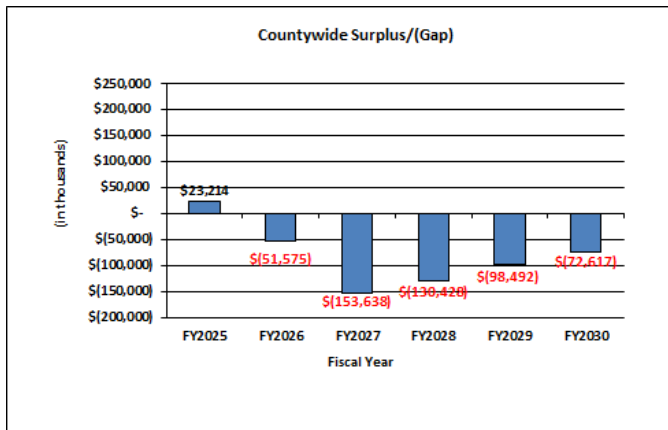
<u>Fiscal Year</u>	<u>Growth</u>
2025-26	8.20%
2026-27	1.50%
2027-28	4.50%
2028-29	2.90%
2029-30	2.90%

Comments: Growth based on County's inflationary rate, reduction in transfers to capital reserves and start-up and operational costs for new libraries.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### REVENUE/EXPENDITURE RECONCILIATION

As shown in the graphs below, the Countywide and UMSA budgets are expected to develop operational shortfalls within the scope of this financial outlook. The Library and Fire districts are expected to be balanced through FY 2029-30.



## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

### FINANCIAL OUTLOOK SUMMARY CHARTS

	2025	2026	2027	2028	2029	2030
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>COUNTYWIDE</b>						
<b>Revenues</b>						
Property Tax	\$ 2,048,921	\$ 2,223,078	\$ 2,345,348	\$ 2,462,616	\$ 2,585,747	\$ 2,715,034
Gas Tax	\$ 74,405	\$ 75,149	\$ 75,901	\$ 76,660	\$ 77,426	\$ 78,201
Carryover	\$ 51,203	\$23,214	\$ -	\$ -	\$ -	\$ -
Interest	\$ 24,944	\$ 27,064	\$ 28,553	\$ 29,980	\$ 31,479	\$ 33,053
State Revenue Sharing	\$ 85,469	\$ 88,033	\$ 90,674	\$ 93,394	\$ 96,196	\$ 99,082
Administrative Reimb.	\$ 64,080	\$ 64,721	\$ 65,368	\$ 66,022	\$ 66,682	\$ 67,349
Sales Tax	\$ 110,361	\$ 113,672	\$ 117,082	\$ 120,595	\$ 124,212	\$ 127,939
Transfer from Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 31,852	\$ 32,616	\$ 33,102	\$ 33,650	\$ 34,082	\$ 34,356
<b>Total Revenues</b>	<b>\$ 2,491,235</b>	<b>\$ 2,647,547</b>	<b>\$ 2,756,028</b>	<b>\$ 2,882,917</b>	<b>\$ 3,015,825</b>	<b>\$ 3,155,014</b>
<b>Expenses</b>						
Public Safety	\$ 706,536	\$ 746,316	\$ 769,717	\$ 793,976	\$ 819,099	\$ 845,017
Policy Formulation	\$ 69,248	\$ 73,170	\$ 75,466	\$ 77,844	\$ 80,309	\$ 82,852
Constitutional Office	\$ 445,203	\$ 469,298	\$ 484,021	\$ 499,276	\$ 515,085	\$ 531,394
Transportation and Mobility	\$ 280,523	\$ 402,976	\$ 521,780	\$ 539,740	\$ 558,326	\$ 577,554
Recreation and Culture	\$ 84,445	\$ 92,318	\$ 95,247	\$ 98,283	\$ 101,433	\$ 104,684
Neighborhood and Infrastructure	\$ 63,697	\$ 66,687	\$ 68,746	\$ 70,913	\$ 73,158	\$ 75,474
Economic Development	\$ 113,665	\$ 123,538	\$ 130,106	\$ 136,443	\$ 143,092	\$ 150,066
Health and Society	\$ 437,951	\$ 469,774	\$ 492,095	\$ 513,910	\$ 536,748	\$ 560,639
General Government	\$ 266,753	\$ 255,043	\$ 272,488	\$ 282,960	\$ 287,068	\$ 299,951
<b>Total Expenses</b>	<b>\$ 2,468,021</b>	<b>\$ 2,699,121</b>	<b>\$ 2,909,666</b>	<b>\$ 3,013,345</b>	<b>\$ 3,114,317</b>	<b>\$ 3,227,631</b>
<b>Surplus</b>	<b>\$ 23,214</b>	<b>\$ (51,575)</b>	<b>\$ (153,638)</b>	<b>\$ (130,428)</b>	<b>\$ (98,492)</b>	<b>\$ (72,617)</b>



## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

	2025	2026	2027	2028	2029	2030
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>UMSA</b>						
<b>Revenues</b>						
Property Tax	\$ 224,791	\$ 245,164	\$ 258,647	\$ 271,580	\$ 285,159	\$ 299,417
Utility Tax	\$ 151,174	\$ 155,709	\$ 160,380	\$ 165,192	\$ 170,147	\$ 175,252
Communications Tax	\$ 28,267	\$ 28,550	\$ 28,836	\$ 29,124	\$ 29,415	\$ 29,709
Carryover	\$ 27,230	\$ 1,474	\$ -	\$ -	\$ -	\$ -
Interest	\$ 6,631	\$ 7,232	\$ 7,630	\$ 8,011	\$ 8,412	\$ 8,832
State Revenue Sharing	\$ 48,210	\$ 48,210	\$ 48,210	\$ 48,210	\$ 48,210	\$ 48,210
Administrative Reimb.	\$ 17,033	\$ 17,203	\$ 17,375	\$ 17,549	\$ 17,725	\$ 17,902
Sales Tax	\$ 129,554	\$ 133,440	\$ 137,444	\$ 141,567	\$ 145,814	\$ 150,188
Occupational License	\$ 6,175	\$ 6,237	\$ 6,299	\$ 6,362	\$ 6,426	\$ 6,490
Other	\$ 2,939	\$ 2,968	\$ 2,998	\$ 3,028	\$ 3,058	\$ 3,089
<b>Total Revenues</b>	<b>\$ 642,004</b>	<b>\$ 646,188</b>	<b>\$ 667,819</b>	<b>\$ 690,623</b>	<b>\$ 714,366</b>	<b>\$ 739,089</b>
<b>Expenses</b>						
Policy Formulation	\$ 18,407	\$ 19,455	\$ 20,070	\$ 20,709	\$ 21,371	\$ 22,054
Constitutional Office	\$ 471,135	\$ 496,817	\$ 512,532	\$ 528,830	\$ 545,738	\$ 563,274
Public Safety	\$ 1,910	\$ 2,019	\$ 2,083	\$ 2,149	\$ 2,218	\$ 2,288
Transportation and Mobility	\$ 12,841	\$ 13,572	\$ 14,001	\$ 14,447	\$ 14,909	\$ 15,385
Recreation and Culture	\$ 67,600	\$ 71,449	\$ 73,709	\$ 76,053	\$ 78,485	\$ 80,994
Neighborhood and Infrastructure	\$ 3,267	\$ 3,453	\$ 3,562	\$ 3,676	\$ 3,793	\$ 3,914
Health and Society	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Economic Development	\$ 6,923	\$ 7,466	\$ 7,866	\$ 8,250	\$ 8,653	\$ 9,076
General Government	\$ 58,447	\$ 55,259	\$ 56,802	\$ 58,403	\$ 60,063	\$ 61,776
<b>Total Expenses</b>	<b>\$ 640,530</b>	<b>\$ 669,491</b>	<b>\$ 690,626</b>	<b>\$ 712,516</b>	<b>\$ 735,229</b>	<b>\$ 758,762</b>
<b>Surplus/Funding Gaps</b>	<b>\$ 1,474</b>	<b>\$ (23,304)</b>	<b>\$ (22,807)</b>	<b>\$ (21,893)</b>	<b>\$ (20,863)</b>	<b>\$ (19,673)</b>

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

	2025	2026	2027	2028	2029	2030
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>FIRE DISTRICT</b>						
Revenues						
Property Tax	\$ 604,634	\$ 653,006	\$ 688,921	\$ 723,367	\$ 759,536	\$797,512
Transport Fees	\$ 36,051	\$ 30,700	\$ 30,700	\$ 30,700	\$ 30,700	\$30,700
Planning Reviews and Inspections	\$ 35,640	\$ 36,744	\$ 37,880	\$ 39,052	\$ 40,260	\$41,506
Interest	\$ 5,000	\$ 4,000	\$ 3,000	\$ 3,000	\$ 3,000	\$3,000
Interfund Transfer	\$ 7,904	\$ 8,101	\$ 8,304	\$ 8,512	\$ 8,724	\$8,942
Other Miscellaneous	\$ 1,148	\$ 1,148	\$ 1,148	\$ 1,148	\$ 1,148	\$1,148
Carryover	\$ 18,717	\$ 35,845	\$ 17,050	\$ 6,096	\$ 3,321	\$9,067
Total Revenues	\$ 709,094	\$ 769,544	\$ 787,003	\$ 811,875	\$ 846,689	\$ 891,875
Total Expenses	\$ 673,249	\$ 752,494	\$ 780,907	\$ 808,554	\$ 837,622	\$ 868,078
Surplus	\$ 35,845	\$ 17,050	\$ 6,096	\$ 3,321	\$ 9,067	\$ 23,797

	2025	2026	2027	2028	2029	2030
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
<b>LIBRARY DISTRICT</b>						
Revenues						
Property Tax	\$ 112,418	\$ 121,411	\$ 128,089	\$ 134,493	\$ 141,218	\$148,279
State Aid	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$1,000
Carryover	\$ 8,294	\$ 5,066	\$ 971	\$ 1,657	\$ 2,895	\$6,588
Other	\$ 1,087	\$ 827	\$ 827	\$ 827	\$ 527	\$527
Total Revenues	\$ 122,799	\$ 128,304	\$ 130,887	\$ 137,977	\$ 145,640	\$ 156,394
Total Expenses	\$ 117,733	\$ 127,333	\$ 129,231	\$ 135,082	\$ 139,052	\$143,069
Surplus	\$ 5,066	\$ 971	\$ 1,656	\$ 2,895	\$ 6,588	\$ 13,325

### FIVE-YEAR FORECAST FOR MAJOR PROPRIETARY FUNCTIONS

In addition to forecasting the revenues and expenditures for the tax-supported portion of the County's operations, our five-year financial outlook focuses on the major proprietary functions that support Miami-Dade County's economy. Not only do these functions provide thousands of jobs in our community, they also support the infrastructure that makes our community livable and attracts and retains business. These functions are all supported by fees and charges to users of the services provided – the airlines, cruise lines and cargo lines that use Miami International Airport, the general aviation airports and PortMiami; the people who ride our public transit system; and the residents and businesses that use our solid waste, water and wastewater facilities and services. Our rates and fees are set to ensure resources are available to support continued growth, while not negatively impacting economic development in our community.

#### **Miami-Dade Aviation Department**

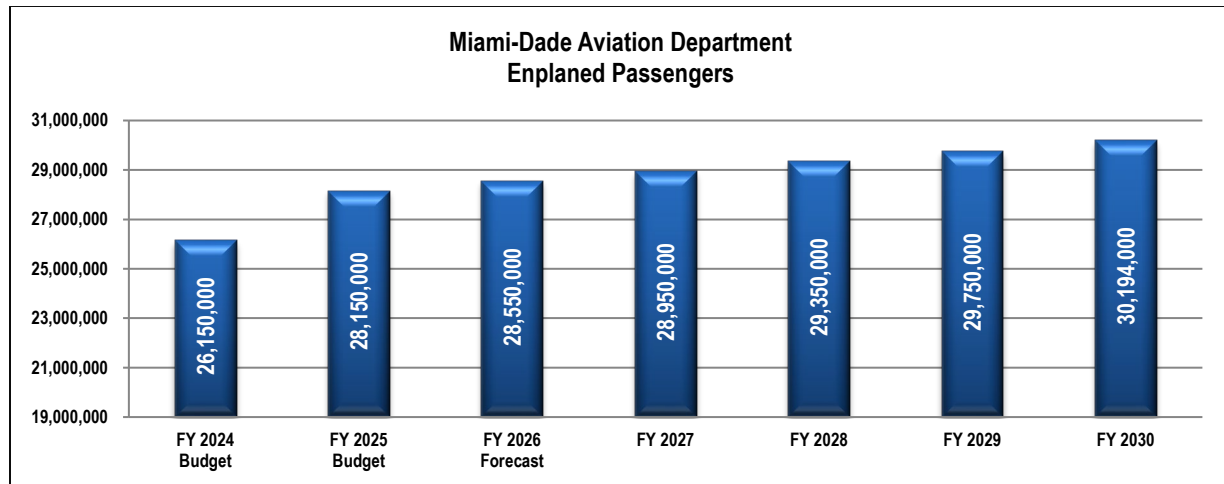
The Miami-Dade Aviation Department (MDAD) operates a system of airports for Miami-Dade County which consists of the Miami International Airport (MIA) and four general aviation and training airports: Miami-Opa Locka Executive Airport, Miami Executive Airport (previously Kendall-Tamiami Executive Airport), Homestead General Aviation Airport and Dade-Collier Training and Transition Airport. The Airport System is considered a primary economic engine for Miami-Dade County, as well as for South Florida. More than 36,000 people are employed in the Miami-Dade County System of Airports, 1,687 of whom are County employees.

#### **Enplaned Passengers**

It is forecasted that during FY 2024-25, 28.1 million enplaned passengers will transit through MIA, representing an increase of 7.7 percent over FY 2023-24, when 26.1 million enplaned passengers are estimated to have moved through MIA. Domestic enplanements are projected to be 15.6 million during FY 2024-25, representing an increase of 4 percent compared to FY 2023-24, while international enplanements are projected to be 12.5 million, representing an increase of 12.6 percent compared to FY 2023-24. Domestic traffic is projected at 56 percent of MIA total passengers, while international traffic is projected at 44 percent of MIA total passengers.

In international air travel, MIA's geographical location, close proximity to a cruise port, and cultural ties provide a solid foundation for travel to and from Latin America, handling 39 percent of the South American market, 21 percent of the Central America market and 22 percent of the Caribbean market. With 44 percent of total passenger traffic being international, MIA ranks second in the USA for international passenger traffic and maintains one of the highest international-to-domestic passenger ratios of any U.S. airport.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

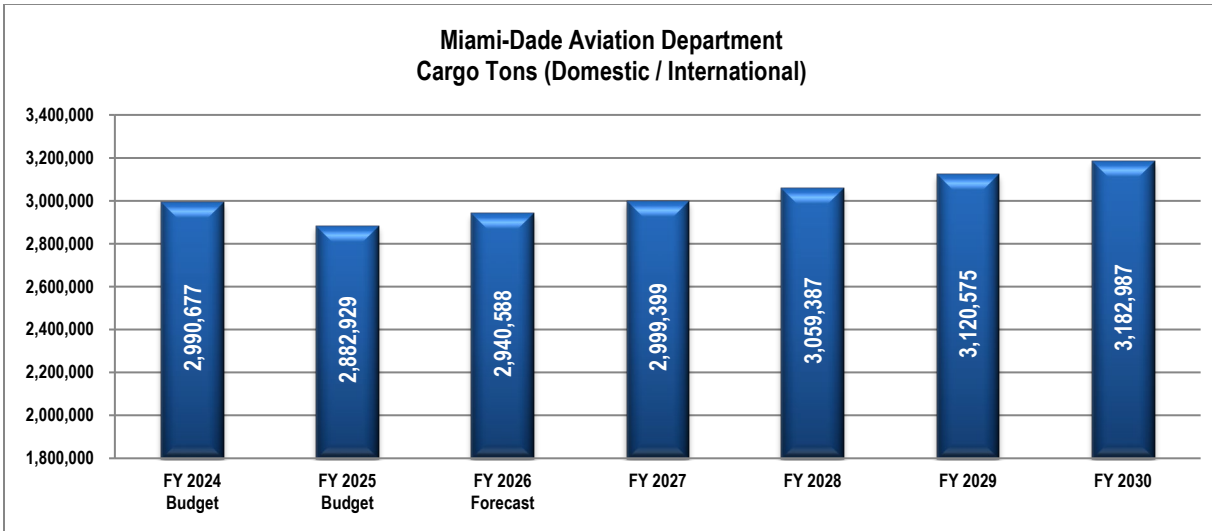


### Cargo

In international trade, MIA is the major air cargo trans-shipment point between Latin America and the Caribbean, and other global markets primarily in the USA and Europe, ranking number one in the USA for international freight. During FY 2023-24, it is estimated that 2.99 million tons of cargo (freight plus mail) will move through MIA, representing a 7.9 percent increase from the prior year's tonnage of 2.77 million. Cargo tonnage is projected to decrease by 3.6 percent in FY 2024-25 to 2.88 million tons and maintain a two percent growth rate thereafter. International tonnage, representing 80 percent of total tonnage, is projected to be 2.31 million tons in FY 2024-25 and domestic tonnage is projected at 568,000 tons. It is projected that these amounts will grow proportionally at a two percent annual growth factor.

MIA's total air trade is valued at \$74.6 billion annually and experienced an increase of 1 percent compared to prior year. Additionally, MIA's total air trade accounts for 90 percent of the dollar value of Florida's total air imports and exports, and 40 percent of the state's total (air and sea) trade with the world. As the center for hemispheric air trade, MIA now handles 82 percent of all air imports and 76 percent of all air exports between the United States and the Latin American/Caribbean region. MIA is the USA's leading airport in the handling of perishable products, handling 68 percent of all perishable import products, 91 percent of all cut-flower imports, 55 percent of all fish imports and 65 percent of all fruit and vegetable imports.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan



### Capital Improvement Program (CIP) Financial Update

The Aviation Department unveiled its revised CIP Program to the Board of County Commissioners on June 4<sup>th</sup>, 2019; the CIP Program was subsequently approved by the Board. The CIP Program is currently programmed at 7.466 billion in the FY 2024-25 Proposed Capital and Multi-Year Plan.

This CIP Program will be built during the period of 5-15 years through 2035 and beyond. An in-depth assessment was conducted of the County's Airport System (including general aviation airports) by the Aviation Department staff that considered factors such as demand for growth, operational needs (airside, landside, cargo and terminal) and funding capacity. In 2020, MDAD completed its Supplemental Airport Master Planning Study, which updated the previously completed 2009 Strategic Airport Master Planning Study (SMP). The SMP addressed the 20-year capacity and operational needs for MIA and the four general aviation airports. The SMP also evaluated MIA's longer-range needs for a strategic planning horizon that extended to the 2050 timeframe. The Supplemental Airport Master Planning Study refined MDAD's overall approach to implementing the long-term capital needs for its airports to continue providing a high level of service to the surrounding communities.

This CIP Program has been structured to facilitate the "phasing in" and "phasing out" of capital projects in order to adjust to emerging airline needs or changing conditions, and to allow for the utilization of MIA during construction. Furthermore, it provides a path for responding to MIA's present and future growth needs.

The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes a multi-year CIP which has 25 subprograms: MIA – General Aviation Airport projects, Airfield/Airside, Cargo and Non-Terminal buildings, Central Base Apron and Utilities, Central Terminal, Concourse E, Fuel Facilities, Land Acquisitions, Landside and Roadways, Airport Wide, Bridges, Building Recertifications, Conveyance Equipment, Facilities Lifecycle Replacement, Miscellaneous projects, North Terminal, Passenger Boarding Bridges, Reserve Maintenance projects, South Terminal Expansion, South Terminal, Support projects, Terminal Wide projects, Terminal Wide Re-roofing, Terminal Wide Restrooms, and New Program Contingency.

## **FY 2024-25 Proposed Budget and Multi-Year Capital Plan**

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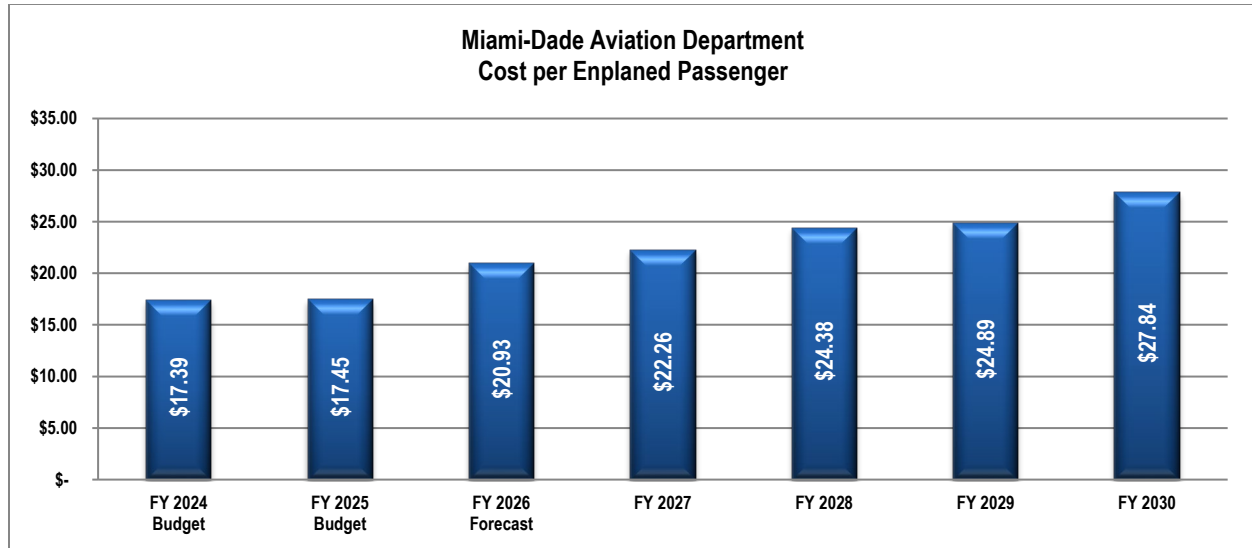
MIA's current CIP Program includes \$3.0 billion as approved through a Majority-In-Interest (MII) review process (by a majority of the 19 Signatory Airlines that represent the MIA Signatory Airlines as members of the Miami Airport Affairs Committee). Additionally, there are approximately \$567 million in capital projects included in the capital budget that do not require an MII review. Some of the projects already completed include: South and Central Terminal Automated Baggage Handling System (BHS); Concourse E renovations; revamped Automated People Mover (APM) connecting Lower Concourse E with Satellite E; renovated Federal Inspection Services (FIS) facility in Concourse E; rehabilitation of Taxiways R, S and T; and central base apron and utilities. Projects in progress include: central terminal E-H ticket counter; airport-wide passenger loading bridge replacements; new employee parking garage; existing parking garages structural repairs; state-of-the-art Airport Operations Center (AOC); Conveyance Equipment Replacement project; and many other projects that will improve aesthetics, meet current life-safety and security requirements, and address maintenance needs.

To keep these capital costs affordable, the Department's goal is to remain under a \$25 airline cost per enplaned passenger target through FY 2028-29. This target was internally adopted by the Department not only to keep MIA's costs affordable to the air carriers serving MIA, but also to keep the Airport competitive with other airports.

The CIP will continue to evolve to meet market conditions and passenger and cargo growth. As such, periodic adjustments are expected to be made to the program. The Aviation Department will maintain flexibility throughout the implementation of the program to adjust to changing conditions and to the financial performance parameters needed to preserve the economic health of MIA. In addition, an art plan for MIA will be developed by the County's Art in Public Place program concurrent with the execution of projects under the multi-year CIP.

Future funding for the Department's capital program consists of Aviation Revenue Bonds, commercial paper, federal and state grants, and Passenger Facility Charges. The Department maximizes the use of the grants as an equity funding source in order to lessen the amount of Aviation Revenue Bonds (debt) required to fund the capital projects.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

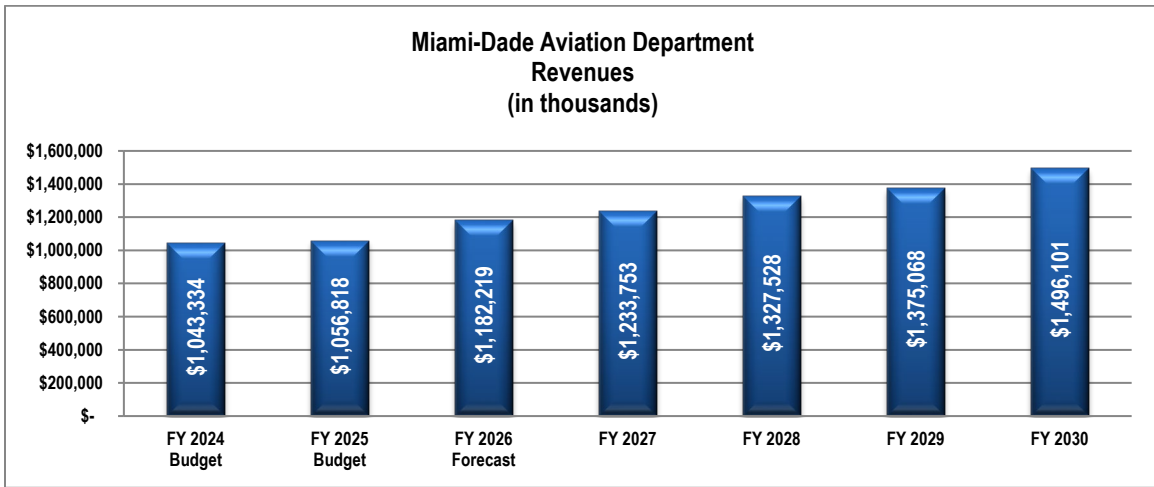


### Economic Outlook

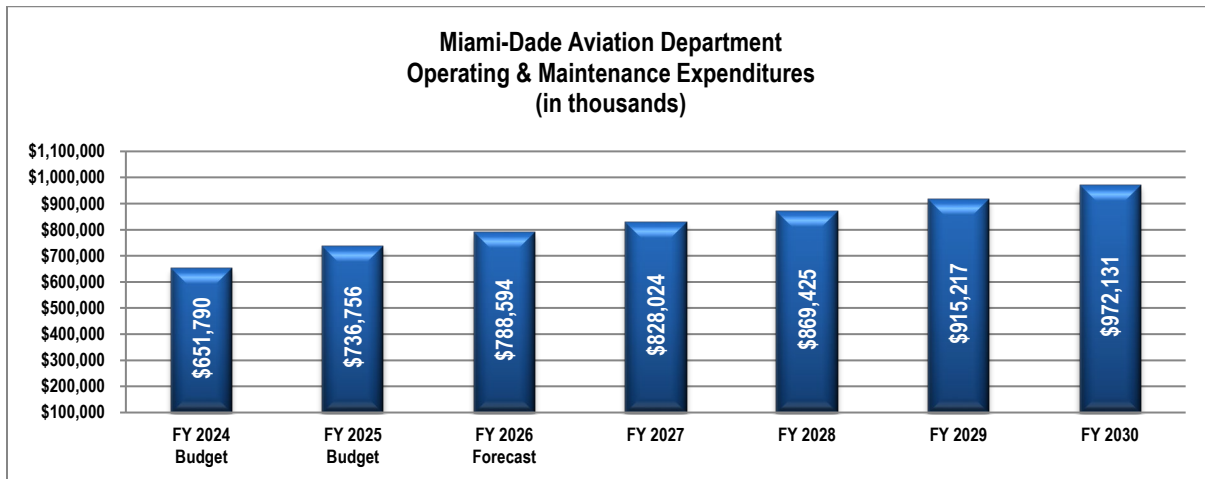
MDAD recognizes sound management and financial investment strategies as priority outcomes. Currently, the Department's bonds are rated A+ (stable outlook) by Standard & Poor's, A+ (stable outlook) by Fitch Ratings and AA- (stable outlook) by KBRA (Kroll Bond Rating Agency). In April 2024, Standard & Poor's upgraded MDAD's bond ratings, citing that the ratings reflect MIA's role as one of the largest airports in the U.S. for international passenger traffic, MIA's robust activity and demand that outpaces pre-pandemic trends as well as its growth compared with that of large hub peers, and MDAD's strong management and governance.

In order to maintain strong bond ratings, the Airport must demonstrate the ability to generate positive future net revenues. The generation of net revenues is heavily dependent on the volume of commercial flights, the number of passengers and the amount of cargo processed at the Airport, all three of which are dependent upon a wide range of factors including: (1) local, national and international economic conditions, including international trade volume, (2) regulation of the airline industry, (3) passenger reaction to disruptions and delays arising from security concerns, (4) airline operating and capital expenses, including security, labor and fuel costs, (5) environmental regulations, (6) the capacity of the national air traffic control system, (7) currency values, (8) hurricanes and (9) world-wide infectious diseases. Unfortunately, the negative impacts of COVID-19 on the airport industry have been significant. On May 11, 2020, the Miami-Dade County Aviation Department received approval of a Coronavirus Aid, Relief, and Economic Security (CARES) Act grant totaling \$207 million. Additionally, on March 31, 2021, the Department received approval of a Coronavirus Response and Relief Supplemental Appropriations (CRRSA) Act grant totaling \$39 million and on November 8, 2021, approval of an American Rescue Plan Act (ARP Act) grant was received totaling \$160 million. The Department used the CARES Act, CRRSA Act, and ARP Act grant funding to cover revenue shortfalls and to stabilize the rates and fees charged to airport users. As of June 2023, MDAD closed-out and received the full amount of the \$406 million in COVID-19 federal relief grant funding that was awarded between May 2020 and November 2021.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan



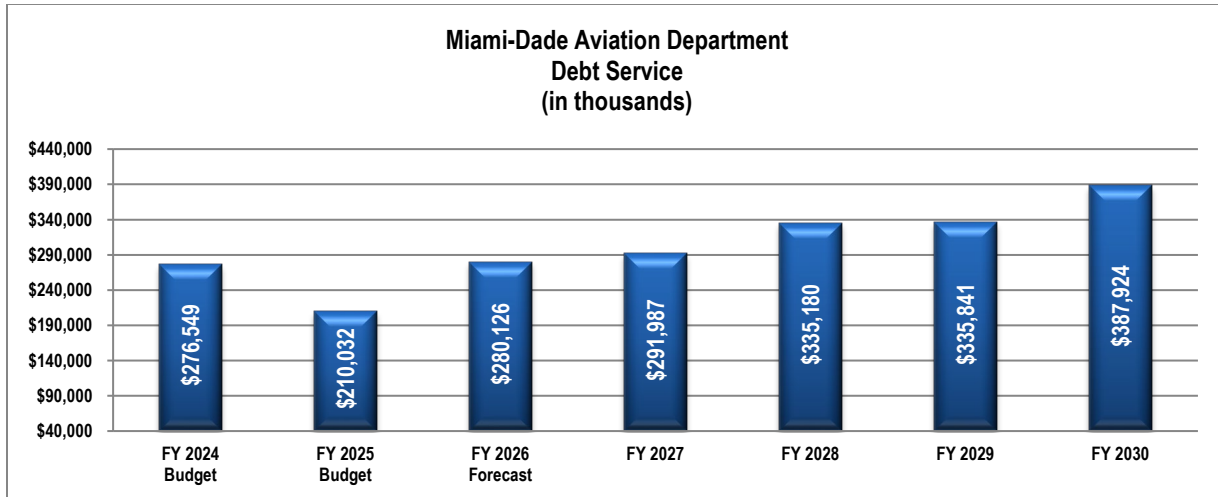
MDAD's revenue forecast is based on a residual revenue model. Unlike traditional fee for service models, MDAD calculates the landing fee rate based on expenses that are not covered by direct fees for services provided.



MDAD's operating and maintenance expenditures include expenditures associated with running MIA, as well as four general aviation airports. This amount excludes depreciation and transfers to debt service accounts, improvement fund and maintenance reserve accounts, and a mandated operating cash reserve.



## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

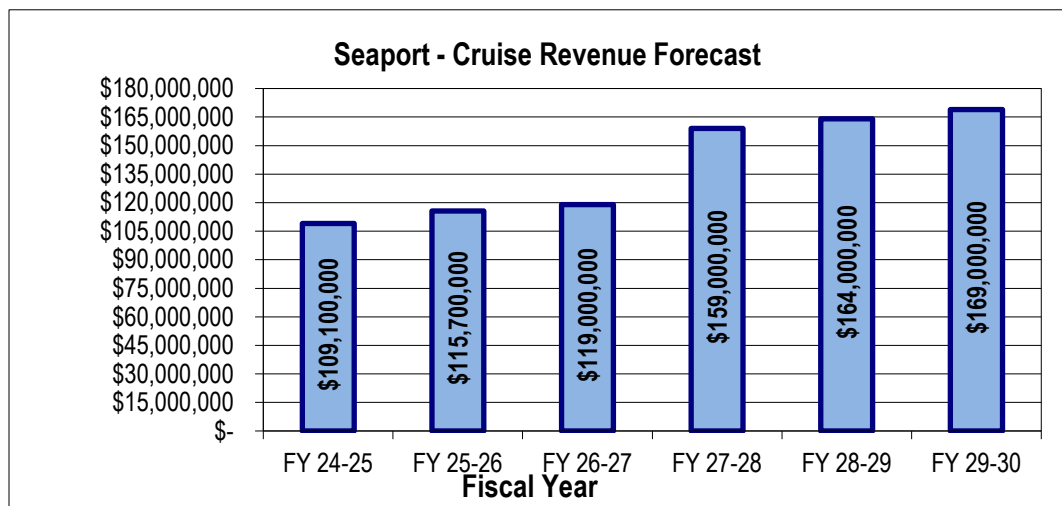


\* Debt Service reflects the net amount paid for debt service after eligible transfers are applied; FY 2024-25 gross debt service of \$368 million is being offset by a transfer of \$158 million from the Passenger Facility Charges Fund and Improvement Fund, resulting in a net debt service of \$210 million; the transfers to debt service allows MDAD to stabilize the rates and fees charged to airlines and tenants with moderate increases year-over-year

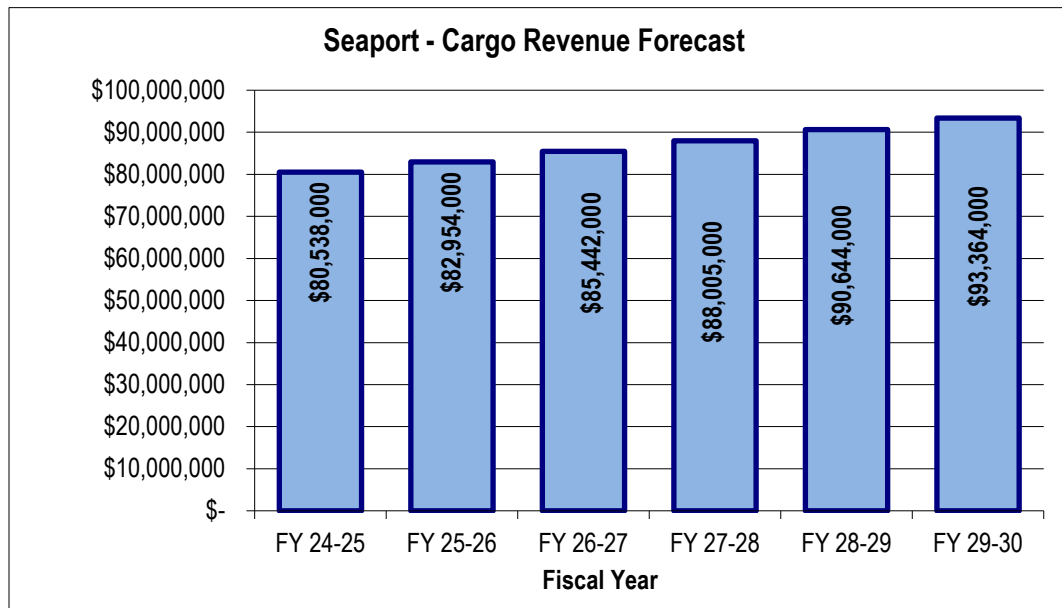
### Seaport

The Dante B. Fascell Port of Miami (PortMiami) processed 7.299 million passengers in FY 2022-23. The cruise industry has rebounded from the pandemic. Passenger movements for FY 2023-24 are forecasted to be 7.5 million passengers; as the fiscal year progresses and actual performance is experienced, the Department's FY 2024-25 Proposed Budget of 7.5 million passengers may require an adjustment. The decrease in FY 2024-25 passenger revenue is impacted by the transference of cruise passenger revenues for MSC materializes as ground lease revenue. The volume of cargo in FY 2022-23 was 1.098 million in Twenty-foot Equivalent Units (TEUs) and is forecasted at 1.098 million in FY 2023-24. FY 2024-25 TEUS is projected at 1.121 million. The FY 2022-23 cargo revenues reflect a decrease in TEU growth compared to the prior year actual and is expected to continue through a portion or all of FY 2024-25.

The following charts illustrate cruise and cargo revenues for the period of this forecast:



## FY 2024-25 Proposed Budget and Multi-Year Capital Plan



### Capital Improvement Plan (CIP)

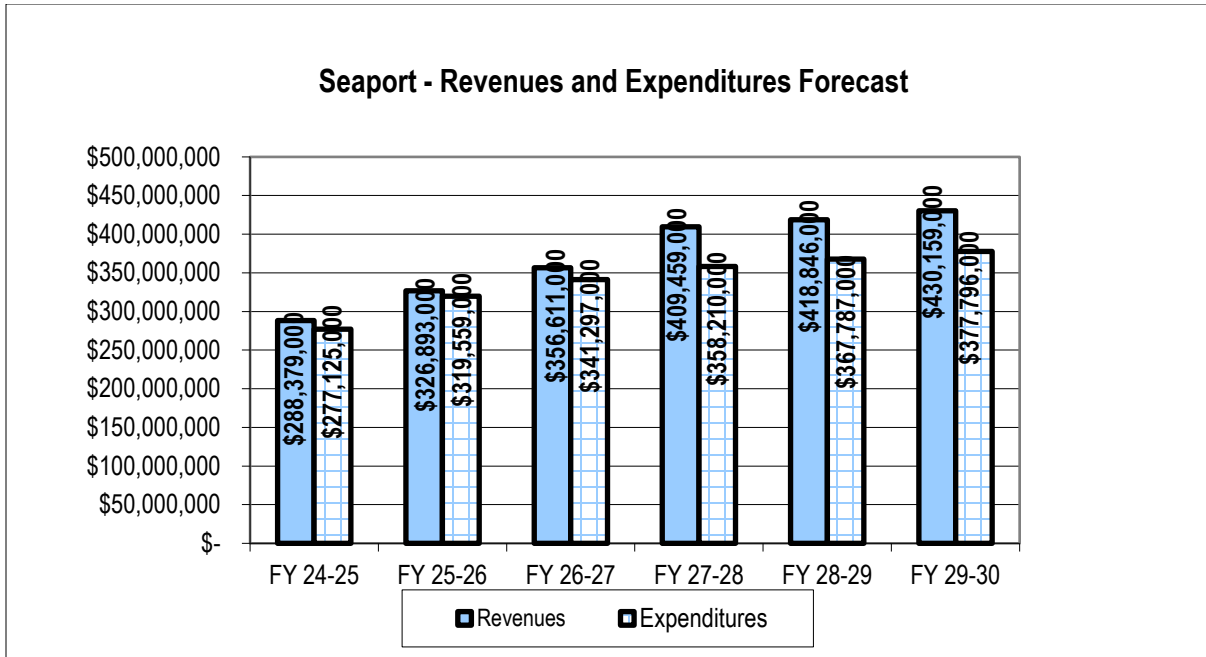
PortMiami's CIP for cruise-related projects will focus on new Terminals AA and AAA; completion of the Cruise Terminal F Expansion to handle Carnival's Excel class vessels, Shore Power, and a Flyover to separate traffic and the rehabilitation of North Bulkhead berths 1-6. The department will begin work on the construction of Royal Caribbean Group's Terminal G new campus improvements. Future cruise-related projects will include Berth 10 which represents the last cruise expansion opportunity on the North side.

Significant improvements to the cargo yards include further densification at South Florida Container Terminal (SFCT), additional Gantry Cranes, expansion of cargo rail capacity, optimizing remaining truck gates and the development of an inland location to handle higher cargo volumes, respond to supply chain disruption, market forces, and serve the region as an export consolidation center. The port is submitting applications for grant programs under the bi-partisan infrastructure bill (IIJA) and anticipates significant portions of the CIP will be grant-funded.

PortMiami's Climate Action Strategy (PM-CAS) aligns with the County's CAS and lays out goals that PortMiami will attempt to attain through projects identified in the 2050 Master Plan. Additionally, identifies targets in combatting sea level rise and storm surge, electrical capacity, construction of sustainable facilities, and protecting Biscayne Bay. PortMiami's continuance of the County's environmental goals with NetZero Supply Chain Program (NZP) to converting the Port's entire cargo logistics chain to net zero carbon emissions over the next five to ten years.

Debt service payments are per current outstanding facilities. The port's current debt level is \$1.836 billion long-term and \$142.9 million is available in commercial paper.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan



### Financial Outlook

Revenues include cruise, cargo, rentals, parking, and other miscellaneous items including harbor fees and ground transportation, as well as Secondary Gas Tax revenue, the state's support for the Port Tunnel. Expenditures include operating expenses and debt service. Carryover amounts are not included in this exercise.

For the purposes of this five-year financial outlook, the cruise line revenue forecast is based on anticipated cruise lines' itineraries through FY 2029-30. Contractual obligations are that PortMiami will grow from 7.5 million passengers in FY 2023-24 to over 9.1 million in FY 2029-30. Cargo revenue (including dockage/wharfage, crane, and applicable rentals) is expected to increase five to six percent annually, three percent of which is related to Tariff annual rate increases, with the remainder related to expected volume growth.

Expenditures assume a growth rate of six percent per year for salary and fringe through FY 2029-30. Other operating expense increases are assumed at five percent year over year, in addition to various increases in debt service payments as PortMiami continues to fund its CIP. Current inflation rates could adversely impact operating expenses.

### Water and Sewer

The Water and Sewer Department's (WASD) main functions are water production and distribution, as well as wastewater collection, treatment, reuse, and disposal. WASD operates both a water and a wastewater system. The Water System consists of three regional water treatment plants, one shared (City of Hialeah) reverse osmosis plant and five local water treatment plants with a total permitted capacity of 464 million gallons per day (MGD).

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

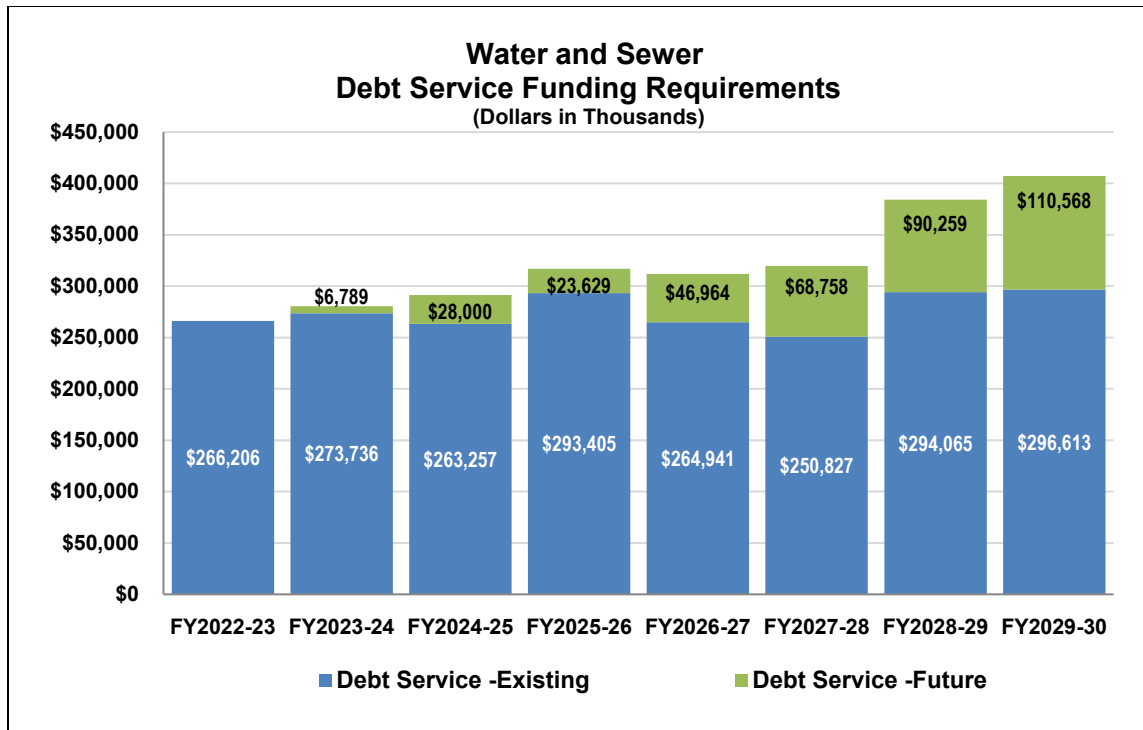
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Additionally, WASD operates and maintains 95 water supply wells (grouped into 14 wellfields) in the Biscayne Aquifer; five aquifer storage and recovery wells in the Floridan Aquifer and more than 8,500 miles of water distribution mains. The Wastewater System includes three regional wastewater treatment plants with a total permitted capacity of 376 MGD, more than 1,000 sewer pump stations and 6,500 miles of wastewater mains and lateral collection pipes. The Department delivers water and sewer services to most residents and businesses within Miami-Dade County, serving approximately 462,214 water and 377,496 wastewater retail customers as of September 30, 2023. Additionally, service is provided to 15 wholesale (municipal) water customers and to 13 wholesale (12 municipal and the Homestead Air Reserve Base) wastewater customers within Miami-Dade County daily. The total combined population served at the retail and wholesale level is approximately 2.7 million residents.

There are two main drivers of the Multi-Year Capital Improvement Plan. The first, the State of Florida Ocean Outfall Statute, FS 403.086(9), necessitates projects estimated at \$1.553 billion from FY 2022-23 beyond FY 2029-30 when the projects must be operational. Secondly, the Environmental Protection Agency (EPA) consent decree addresses regulatory violations resulting from failing infrastructure. The consent decree related projects are estimated at \$1.371 billion from FY 2022-23 beyond FY 2029-30. The entire Multi-Year Capital Plan for the Water and Sewer Department totals \$8.791 billion and will require future debt issuances.

Standard and Poor's (S&P) Global Ratings, the nation's largest credit rating agency, recently raised its ratings on several Miami-Dade Water and Sewer Department (WASD) bonds, as the department continues to implement its \$8.6 billion Capital Improvement Program (CIP) to future-proof essential department infrastructure and facilities through the adoption of resilient and climate-ready designs. S&P Global Ratings raised its rating to 'AA' from 'AA-' for its outstanding senior-lien water and sewer system revenue debt, while also raising its rating to 'AA-' from 'A+' on the County's outstanding subordinate-lien water and sewer system revenue bonds and loans. Finally, S&P Global Ratings assigned its 'AA' long-term rating to the County's anticipated \$319.6 million Series 2024A Senior Lien Bonds and \$128.7 million Series 2024B Senior Lien Refunding Bonds. The agency also categorized the Department's bond outlook as stable. Due to a favorable market, WASD recently issued revenue refunding bonds which reduced future debt service payments by approximately \$16.59 million in interest payments when compared to other financing options.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan



The Water and Sewer Department’s Multi-Year Capital Plan continues the testing and replacement as needed of all large diameter concrete water and sewer pipes, the substantial overhaul of all the water and wastewater plants, the installation of redundant water supply mains and storage tanks to ensure continuous delivery of water even when pipe failures occur, and completion of water supply projects required by the State Water Use Permit to meet service demands in the future. The Proposed Capital Plan addresses major resiliency initiatives such as the Septic Sewer Conversions and the Water Reset Programs.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

The following table shows the cash flows for both the water and wastewater systems.

WATER AND SEWER CASH FLOWS								
(Dollars In Thousands)	Retail Revenue Increase	Retail Revenue Increase	Retail Revenue Increase	Retail Revenue Increase	Retail Revenue Increase	Retail Revenue Increase	Retail Revenue Increase	Retail Revenue Increase
	Revenues at 100%	Revenues at 100%	Revenues at 98%,95%	Revenues at 98%,95%	Revenues at 98%,95%	Revenues at 98%,95%	Revenues at 98%,95%	Revenues at 98%,95%
	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30
	Actual	Projected	Proposed	Future	Future	Future	Future	Future
<b>Water and Wastewater Operations</b>								
<b>Revenues</b>								
Retail Water	\$ 368,376	\$ 387,903	\$ 402,954	\$ 423,102	\$ 444,257	\$ 470,912	\$ 508,585	\$ 539,100
Wholesale Water	41,475	51,233	47,092	47,034	47,995	48,975	49,974	48,045
Retail Wastewater	\$ 379,627	399,825	415,338	436,105	457,911	485,385	524,216	555,669
Wholesale Wastewater	124,315	146,031	130,808	133,424	134,593	137,315	140,091	142,923
Other Operating Revenue	\$ 40,619	37,355	37,417	37,461	37,514	37,566	37,580	37,593
<b>Total Operating Revenues</b>	<b>\$ 954,412</b>	<b>\$ 1,022,347</b>	<b>\$ 1,033,609</b>	<b>\$ 1,077,127</b>	<b>\$ 1,122,270</b>	<b>\$ 1,180,153</b>	<b>\$ 1,260,446</b>	<b>\$ 1,323,330</b>
<b>Expenses</b>								
Water Operating and Maintenance	\$ 244,204	\$ 248,853	\$ 283,797	\$ 297,882	\$ 312,664	\$ 328,320	\$ 345,009	\$ 362,258
Wastewater Operating and Maintenance	337,954	344,490	368,242	386,526	405,716	426,029	447,664	470,045
<b>Total Operating Expenses</b>	<b>\$ 582,158</b>	<b>\$ 593,343</b>	<b>\$ 652,039</b>	<b>\$ 684,408</b>	<b>\$ 718,380</b>	<b>\$ 754,349</b>	<b>\$ 792,674</b>	<b>\$ 832,303</b>
<b>Non-Operating</b>								
Other Non-Operating Transfers	(\$25,395)	\$14,781	\$13,008	\$7,582	\$10,255	\$22,784	\$8,444	\$12,500
Interest Income (Cash Flow)	(43,973)	(56,902)	(59,747)	(62,734)	(65,871)	(69,165)	(72,623)	(76,254)
Debt Service - Existing	266,206	273,736	263,257	293,405	264,941	250,827	294,065	296,613
Debt Service - Future	0	6,789	28,000	23,629	46,964	68,758	90,259	110,568
Capital Transfers	175,416	190,600	137,053	130,836	147,600	152,600	147,626	147,600
<b>Total Non-Operating Expenses</b>	<b>\$372,254</b>	<b>\$ 429,004</b>	<b>\$ 381,571</b>	<b>\$ 392,718</b>	<b>\$ 403,889</b>	<b>\$ 425,804</b>	<b>\$ 467,772</b>	<b>\$ 491,027</b>

Revenue increases will be necessary over the period of this analysis to support operating and maintenance expenses, as well as debt service requirements for the system, while maintaining adequate reserves and coverage ratios. The following table illustrates the coverage requirements.

WATER AND SEWER DEBT RATIOS								
	Actual	Projected	Proposed	Future	Future	Future	Future	Future
	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30
<b>Proposed Retail Revenue Increases</b>				5%	5%	6%	8%	6%
<b>Required Primary Debt Service Coverage Ratio</b>	1.25	1.25	1.25	1.25	1.25	1.25	1.25	1.25
<b>Actual/Projected Primary Debt Service Coverage Ratio</b>	<b>1.79</b>	<b>2.01</b>	<b>1.76</b>	<b>1.74</b>	<b>1.64</b>	<b>1.77</b>	<b>1.79</b>	<b>1.76</b>
<b>Required Secondary Debt Service Coverage Ratio</b>	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10
<b>Actual/Projected Secondary Debt Service Coverage Ratio</b>	<b>1.62</b>	<b>1.83</b>	<b>1.62</b>	<b>1.56</b>	<b>1.49</b>	<b>1.47</b>	<b>1.58</b>	<b>1.62</b>
<b>Required State Revolving Loan Debt Service Coverage Ratio</b>	1.15	1.15	1.15	1.15	1.15	1.15	1.15	1.15
<b>Actual/Projected State Revolving Loan Debt Service Coverage Ratio</b>	<b>5.28</b>	<b>7.65</b>	<b>5.73</b>	<b>4.32</b>	<b>3.79</b>	<b>2.58</b>	<b>3.99</b>	<b>5.97</b>
(Dollars In Thousands)								
Rate Stabilization Fund	\$ 30,534	\$ 30,534	\$ 30,534	\$ 30,534	\$ 30,534	\$ 30,534	\$ 30,534	\$ 30,534
General Reserve Fund	86,362	91,362	91,362	98,549	103,143	119,931	121,988	127,883
<b>Total Flexible Cash Reserves</b>	<b>\$ 116,896</b>	<b>\$ 121,896</b>	<b>\$ 121,896</b>	<b>\$ 129,083</b>	<b>\$ 133,677</b>	<b>\$ 150,465</b>	<b>\$ 152,522</b>	<b>\$ 158,417</b>
<b>Reserves Required By Bond Ordinance</b>	<b>\$ 85,884</b>	<b>\$ 95,665</b>	<b>\$ 108,673</b>	<b>\$ 114,068</b>	<b>\$ 119,730</b>	<b>\$ 125,725</b>	<b>\$ 132,112</b>	<b>\$ 138,717</b>

### **Solid Waste - Collection and Disposal Operations**

The Department of Solid Waste Management (DSWM) collects garbage and trash from approximately 345,000 residential customers in the Waste Collection Service Area (WCSA), which includes UMSA and nine municipalities. Twice-per-week automated garbage collection, twice-per-year trash and bulky waste pick up (up to 25 cubic yards each), and access to 13 Trash and Recycling Centers are provided in the WCSA. The residential recycling collection program serves approximately 355,000 households in the WCSA including nine municipalities through inter-local agreements. DSWM is responsible for the disposal of garbage and trash countywide and operates three regional transfer stations, three active landfills, along with contracting to utilize private landfills as necessary to maintain landfill capacity.

Projections for collection and disposal activity assume minimal growth in the number of households and marginally higher tonnage than prior years due to residents working from home. Collections from the WCSA represent 43 percent of the total tons disposed for geographic Miami-Dade County, which is projected to be 2.060 million tons in the current fiscal year. FY 2023-24 tonnage is estimated to be two percent higher than current year projections. In addition to collection and disposal operations, revenues generated by fees and charges are used to support landfill operations, closure and landfill remediation; ongoing monitoring; and equipment through both pay-as-you-go projects and issuance of debt.

The table shown below illustrates the cash flows for both the collection and disposal funds. The current five-year forecast for the Solid Waste Enterprise Fund (System) includes the annual residential curbside collection fee. The FY 2024-25 Proposed Budget remains flat at a fee of \$547 per household for residential curbside collection. However, the collections fund will need additional fee increases to continue to address operational needs and maintain the current level of service in future years. The five-year outlook table includes proposed fee increases of \$165 and \$30 in FY 2025-26 and FY 2026-27, respectively, in the Collections Fund to ensure a positive cash flow. This shortfall was exacerbated by the newly approved and implemented recycling contracts that include a higher processing fee and COVID-19 mandates to “stay safer at home,” which created an average shift in waste of 79,000 tons annually (9.5 percent) from commercial accounts to residential accounts, increasing the disposal costs for the collection operation. In addition, the rate of inflation, typically projected at one percent, has seen recent increases of 8.6 percent in 2022, 4.0 percent in 2023, and a projected 4.0 percent in 2024. This inflationary growth has dramatically increased the cost of all goods and services purchased by DSWM for collection operations, from diesel fuel to heavy vehicles.

The contract rate is proposed at a cap of \$ 74.40 per ton assuming a max rate of 4% Consumer Price Index (CPI).

As a result of the fire that occurred at the Resources Recovery Facility on February 12, 2023, the department is reviewing future long-term options to replace the lost ability to dispose of approximately a million tons of garbage on an annual basis. In the short-term, the department will utilize the North and South Dade landfills and private hauler contracts for the disposal of garbage.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

Collection and Disposal Operations	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29
	Projections	Future	Future	Future	Future	Future
<b>Revenues</b>						
Collection Fees and Charges	210,968	246,978	255,902	267,853	275,692	281,968
Utility Service Fee and Carryover	91,150	103,943	114,832	127,783	138,547	149,174
Disposal Fees and Charges	412,739	419,420	328,476	300,732	287,415	256,334
<b>Total Operating Revenues</b>	<b>\$714,857</b>	<b>\$770,340</b>	<b>\$699,210</b>	<b>\$696,368</b>	<b>\$701,654</b>	<b>\$687,476</b>
<b>Expenses</b>						
Collection Operating and Maintenance	185,342	223,601	229,063	234,181	236,537	241,817
Utility Service Fee	2,380	2,499	2,624	2,755	2,893	3,038
Disposal Operating and Maintenance	171,561	185,617	188,627	192,288	195,857	199,424
<b>Total Operating Expenses</b>	<b>\$359,283</b>	<b>\$411,717</b>	<b>\$420,314</b>	<b>\$429,224</b>	<b>\$435,287</b>	<b>\$444,279</b>
Collection Debt Service and Capital	15,462	23,377	26,547	26,884	27,441	39,683
Utility Service Fee Debt and Capital	6,827	7,770	4,425	6,480	6,480	8,878
Disposal Debt Service and Capital	49,899	101,879	54,262	41,747	71,837	56,318
<b>Total Non-Operating Expenses</b>	<b>\$72,188</b>	<b>\$133,026</b>	<b>\$85,234</b>	<b>\$75,111</b>	<b>\$105,758</b>	<b>\$104,879</b>
Collection Year End Cash Flow	10,165	(0)	293	6,788	11,714	467
Utility Service Fee End Cash Flow	81,943	93,674	107,783	118,547	129,174	137,259
Disposal Year End Cash Flow	191,279	131,924	85,587	66,697	19,721	592
<b>Total Non-Operating Expenses</b>	<b>\$283,386</b>	<b>\$225,598</b>	<b>\$193,662</b>	<b>\$192,032</b>	<b>\$160,610</b>	<b>\$138,318</b>

### Regional Transportation

The People's Transportation Plan (PTP) half-cent surtax was authorized in November of 2002. The combined PTP and Department of Transportation and Public Works (DTPW) Five Year plan is updated annually, adjusted for actual revenue performance, debt issuances, changes in employee salaries and benefits due to collective bargaining and other operating expenditure variations. The PTP Pro Forma includes the General Fund subsidy, PTP Surtax, fares, state and federal grants and other local revenues. For FY 2024-25, the PTP Surtax revenue being used to support transit operations is programmed at \$93.970 million and accounts for \$79.100 million in PTP eligible transit operations and support services and \$14.870 million for the South Dade BRT operations and maintenance. The table below summarizes the revenue and expenditure projections for the next five years.

In FY 2024-25, PTP Surtax funding is projected at \$708.573 million (includes PTP Surtax at 95 percent of estimated value, prior year carryover and interest earning revenues) and is proposed to be used for the following: DTPW transit services and operations (\$93.970 million), Citizens' Independent Transportation Trust (CITT) board support and oversight of PTP funds (\$4.334 million), municipalities to operate and create local roadway and transportation services (\$87.043 million), roadway and neighborhood pay-as-you-go projects (\$500,000), transfer to PTP Capital Expansion Reserve fund (\$13.917 million) debt service and bus lease financing requirements (\$156.639 million) and a transfer to fund planned Strategic Miami Area Rapid Transit Plan (SMART) expenses from available PTP funds (\$22.250 million) net of the Transportation Planning Organization (TPO) Federal Surface Transportation Urban Area (SU) grant fund (\$30 million). Additionally, PTP debt proceeds will be used for planned PTP capital activities including \$584.576 million in transit projects and \$17.407 million in roadway projects. There is a programmed \$85 million reserve in the PTP Fund and an ending cash balance of \$244.920 million.



## **FY 2024-25 Proposed Budget and Multi-Year Capital Plan**

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### **PTP Revenue and Expenses**

As we enter the mid-point of calendar year 2024, sales tax growth has leveled off and remained consistent with a less than one percent average growth over 2023. For the purposes of this five-year financial outlook, starting in FY 2024-25, PTP Surtax revenue is expected to grow by a rate of 0.36 percent to \$396.077 million; over the next five years, the growth rate is projected to be an average of three percent. The variations in growth rates are unclear as historical sales tax fluctuations and its impact on future performance is not tracked by the State of Florida Department of Revenue (DOR). It should be noted that there are five sales-tax holidays in 2024 that in total span 11 weeks that include Disaster Preparedness, Freedom Month, Back to School, Tool Time, and another Disaster Preparedness. This is an increase of one additional sales-tax holiday over 2023.

PTP expenditures over the next five years include contributions to municipalities at approximately 23 percent of gross PTP Surtax revenue and funding of on-going CITT administration, which remained flat over the previous year. DTPW public works pay-as-you-go expenses will remain flat from the FY 2024-25 budget of \$500,000. The PTP Capital Expansion Reserve fund will support the South Dade Transitway corridor project, the PD&E expenses for the SMART Plan for DTPW and TPO, the Golden Glades Bike and Pedestrian Connector and the Aventura Station (\$13.917 million).

Included as part of the five-year plan expenditures, the PTP will continue to meet its current debt service obligations for transit projects (\$767 million in total) and public works projects (\$154 million in total over the next five years). Also planned over the next five years, additional future debt service payments for future bond proceeds to continue PTP capital projects (\$627 million in total). In addition, the five-year plan anticipates financing expenses funded by the PTP Surtax for the replacement of the aging Metrobus fleet (\$118 million in total).

Finally, after meeting the commitments and obligations above, the PTP Surtax will begin reserving a portion of the PTP-authorized activities in DTPW, as allowed for in the PTP Exhibit 1 (\$85 million), to support transit service operations and maintenance, grown by CPI.

### **DTPW Operations and Capital**

The General Fund contributions in the Pro Forma have been adjusted from the 2025 Proposed Pro Forma. As it pertains to revenues for DTPW operations, the plan assumes a series of extraordinary adjustments above the General Fund Maintenance of Effort (MOE) of 3.5 percent beginning in FY 2025-06 (\$95 million over the life of the proforma) and a subsequent increase in FY 2026-27 (\$105 million over the life of the proforma). Currently DTPW is programmed to receive two subsidies in FY 2024-25, one being the General Fund MOE of \$246.635 million and the other is the Capital Improvement Local Option Gas Tax (CILOGT), which grows at 1.5 percent a year and is programmed at \$18.769 million; it should also be noted that the Six-Cent Local Option Gas Tax (average collection is \$60 million split between municipalities and the County) is collected by the County and distributed as part of the General Fund MOE that is programmed within DTPW.

After experiencing significant losses over the past few years due to COVID-19, ridership is projected to resume at pre-COVID levels programmed at \$84.044 million in FY 2024-25, representing an 11 percent increase over the previous year.

## **FY 2024-25 Proposed Budget and Multi-Year Capital Plan**

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DTPW is relying on \$132.014 million in carryover to fund operations in FY 2024-25 as well as resuming the transfer from PTP Surtax for eligible operations in order to remain solvent. State Transportation Disadvantaged Trust Fund revenue remains at \$6 million.

The expenditures for Metrobus maintain the same service level, with no expanded services and personnel expenditures increase at a historical growth factor of 4 percent (including a three percent COLA in April 2025) with health insurance, retirement and workers' compensation increases to reflect necessary adjustments to fund self-insurance fund reserves. All other operating expenses have increased due to the recent hikes in inflation. The estimated CPI within the next five years includes 3.00%, 3.00%, 3.00%, 3.00% and 3.00%. The forecast assumes that DTPW will continue with its multi-year PTP Capital Plan for Transit projects, which includes the replacement of rail vehicles, expansion of the rail corridors to include the Beach, East-West, Northeast, and North Corridors, as well as other improvements, and rehabilitation to the existing transit system (\$3.184 billion in total), and Public Works projects, which includes the upgrades and enhancements to the Advanced Traffic Management System (ATMS) and various neighborhood roadway improvements (\$50.948 million), all funded through bond proceeds. Due to recent legislation (State House Bill 385), effective October 1, 2022, requires that the County can no longer use PTP Surtax proceeds to plan, develop, or construct roads or bridges, nor can the County use surtax proceeds to operate and maintain road, bridge and transit projects that were not referenced in the ballot question or included in the original Exhibit 1.

### **SMART Plan**

The SMART Plan includes additional PTP Surtax funding as a result of the flexing of SU grant funds allocated by the TPO. Also, beginning in FY 2024-25, it is planned that funding from the SMART Planned Program Revenue fund totaling \$66.167 million will be available for the SMART Plan as well. Finally, the Five-Year plan includes an additional \$2 million from dedicated DTPW joint development revenue as required by Resolutions R-429-17 and R-774-17. For FY 2024-25, the County will forgo the contribution to the Transportation Infrastructure Improvement District (TIID) revenues as required by Ordinance 18-8 (Section 2-2364 of the Code).

### **40-Year PTP and DTPW Pro Forma**

As part of the 40-year plan, it is anticipated that DTPW will continue with a future PTP capital program to improve and upgrade existing transit assets, rehabilitate the new Metrorail vehicle fleet, and rehabilitate and eventually replace the current Metromover vehicle fleet. It plans for a future electric bus replacement program that replenishes the fleet every 12 years. Also, PTP Surtax is expected to provide support for future Transit services and operations that were included in the ballot question and in Exhibit 1. The FY 2024-25 PTP Surtax Proforma has projections for 40 years includes the Beach, East-West, Northeast, and North Corridors totaling \$1.6 billion in capital expenditures and \$113 million in operating requirements. By funding these corridors within the next five-years, there is an operational gap of funding for transportation operations within DTPW of \$200 million beginning in FY 2025-26. Due to this gap, decisions may be made concerning the sequencing and scheduling of implementing these corridors that will impact the future outlook of the Pro Forma.

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

Revenues (Dollar in Thousands)	2025	2026	2027	2028	2029	2030
<b>Operating Revenues</b>						
Transit Operating Carryover	\$ 132,051	\$ 24,405	\$ 6,246	\$ 30,254	\$ 59,563	\$ 88,422
Transit Fares and Fees	83,932	89,481	89,928	96,628	97,111	97,597
Other Transit Revenues	15,360	13,973	14,156	14,156	24,670	15,276
PTP Revenue Fund Carryover	212,300	350,223	298,727	278,188	217,488	109,739
PTP Interest Earnings	15,000	15,000	15,000	15,000	15,000	15,000
<b>Grant Funding and Subsidies</b>						
State Disadvantaged Trust Fund Program	6,715	6,715	6,049	6,049	6,049	6,049
<b>Local Revenues</b>						
Countywide General Fund Support (MOE)	\$ 246,635	\$ 255,267	\$ 362,526	\$ 483,889	\$ 500,825	\$ 518,354
Extraordinary Adjustment in General Fund Support	-	95,000	105,000	-	-	-
PTP Sales Tax Revenue	396,076	403,998	412,078	420,320	428,726	437,301
<b>Capital Revenues</b>						
PTP Capital Expansion Reserve Fund Carryover	0	0	0	0	0	0
DTPW PTP Capital Project Fund Carryover	601,983	415,687	490,932	467,639	618,747	138,989
Planned Future Bond Proceeds	415,687	490,932	467,639	618,747	138,989	60,264
Planned Financing for Bus Replacement Program	133,794	71	49,847	12,683	4,376	80,510
<b>Fund Transfers</b>						
PTP Capital Expansion from PTP Revenue	13,917	2,935	150	-	-	-
Transit Operating from PTP Revenue	89,737	89,737	27,000	30,000	30,900	31,827
Transit Operating from PTP Reserve	-	-	-	-	-	-
Transit Operating from TIID Trust Fund	-	-	-	-	-	-
<b>Smart Plan Revenues</b>						
SMART Plan Carryover	84,000	150,336	207,130	272,154	344,253	434,819
Transfer from PTP Revenue from swapped TPO SU Grant Funds	30,000	30,000	30,000	30,000	30,000	30,000
Transfer Plan from Available PTP Revenue Funds	22,250	3,350	3,350	3,000	3,000	3,000
Transfer Plan from Capital Expansion	13,917	2,935	150	-	-	-
Transfer Plan from Dedicated Transit Joint Development Revenue	2,000	721	904	904	11,418	2,024
Transfer Plan from Transportation Infrastructure Improvement District	12,086	22,723	30,620	38,195	46,148	53,664
<b>Total Revenues</b>	<b>\$ 2,527,440</b>	<b>\$ 2,463,490</b>	<b>\$ 2,617,433</b>	<b>\$ 2,817,807</b>	<b>\$ 2,577,264</b>	<b>\$ 2,122,836</b>

## FY 2024-25 Proposed Budget and Multi-Year Capital Plan

Expenses (Dollar in Thousands)	2025	2026	2027	2028	2029	2030
<b>DTPW Operating Expenses</b>						
Transit Operating Expense, net of reimbursements	\$ 542,969	\$ 562,592	\$ 574,728	\$ 595,490	\$ 614,259	\$ 633,041
<b>Capital Expenses</b>						
PTP Capital Expansion Reserve Expenses	2,175	1,200	-	-	-	-
DTPW Transit PTP Capital Projects Fund Expenses	584,576	404,080	490,224	467,639	618,747	92,616
DTPW Public Works PTP Capital Projects Fund Expenses	17,407	11,607	708	-	-	-
Planned Bus Replacement Purchases	133,794	71	49,847	12,683	4,376	80,510
<b>Debt Service/Financing Expenses</b>						
Current PTP Debt Service for Transit	130,752	130,752	132,006	132,000	131,994	131,988
Current PTP Debt Service for Public Works	25,887	25,887	25,368	25,365	25,364	25,364
Future DTPW PTP Debt Service	-	94,460	134,989	173,595	224,676	236,150
Future Financing for Future Bus Replacement Program	-	20,625	19,893	25,051	26,364	26,817
<b>TPO Reimbursement</b>						
Reimbursement from TPO Flexed SU grant	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
<b>Transfer Out</b>						
Municipal Contributions, includes new cities	87,043	93,420	95,278	97,174	99,107	101,079
SFRTA Contribution	4,235	4,235	4,235	4,235	4,235	4,235
<b>Transfer to County Departments/Programs</b>						
Transfer to Office of the CITT	4,334	4,510	4,679	4,843	4,988	5,138
Transfer to Public Works Pay as You Go Projects	-	500	500	500	500	500
Transfer from PTP Revenue to Transit Operating	89,737	89,737	27,000	30,000	30,900	31,827
Transfer from PTP Revenue to Surtax Reserve	-	-	-	-	-	-
<b>Intrafund Transfers</b>						
Transfer from PTP Revenue to PTP Capital Expansion	13,917	2,935	150	-	-	-
Transfer to Transit Debt Service for Non-PTP Debt	821	784	784	784	784	1,324
<b>Contributions to the SMART Plan</b>						
PTP Capital Expansion Reserve Fund	13,917	2,935	150	-	-	-
PTP Revenue Fund from swapped TPO SU Grant Funds	30,000	30,000	30,000	30,000	30,000	30,000
PTP Revenue Fund from Available Funds	22,250	3,350	3,350	3,000	3,000	3,000
Transit Operating Fund Dedicated Joint Development Revenue	2,000	721	904	904	11,418	2,024
<b>South Dade Transit Way Corridor Expenditures</b>						
Capital Expenditures	5,430	150	-	-	-	-
Operating Expenditures, Net of Revenue	-	-	-	-	-	-
Capital Renewal and Replacement (State of Good Repair)	-	-	-	-	-	-
<b>SMART Plan Capital Expenses</b>						
Capital Expenditures	6,312	1,585	-	-	-	-
<b>Planned End of Year Carryover</b>						
SMART Plan End of Year Balance	150,336	207,130	272,154	344,253	434,819	523,507
PTP Revenue Fund End of Year Balance	249,456	303,045	282,592	221,980	114,321	177
PTP Capital Expansion Reserve Fund End of Year Balance	0	0	0	0	0	0
DTPW Transit Operating Fund End of Year Balance	24,405	6,246	30,254	59,563	88,422	116,901
DTPW PTP Capital Projects Fund End of Year Balance	415,687	490,932	467,639	618,747	138,989	106,637
<b>Total Expenses</b>	<b>\$ 2,527,440</b>	<b>\$ 2,463,490</b>	<b>\$ 2,617,433</b>	<b>\$ 2,817,807</b>	<b>\$ 2,577,264</b>	<b>\$ 2,122,836</b>



## APPENDICES



**APPENDIX A**  
**Operating Budget Expenditures by Revenue Source with Total Positions**  
(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25
<b>Strategic Area: Policy Formulation</b>																
<b>Office of the Mayor</b>																
Office of the Mayor	7,156	7,615	1,902	2,024	0	0	0	0	0	0	0	0	9,058	9,639	50	50
<b>Department Total</b>	<b>7,156</b>	<b>7,615</b>	<b>1,902</b>	<b>2,024</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,058</b>	<b>9,639</b>	<b>50</b>	<b>50</b>
<b>Board of County Commissioners</b>																
Board of County Commissioners	19,800	22,337	5,264	5,938	0	0	0	0	0	0	0	0	25,064	28,275	179	192
Office of the Chair	1,032	1,076	275	286	0	0	0	0	0	0	0	0	1,307	1,362	5	5
Agenda Coordination and Processing	831	991	220	263	0	0	0	0	0	0	0	0	1,051	1,254	6	6
Community Advocacy	1,983	2,211	527	588	157	166	0	0	0	0	0	0	2,667	2,965	19	19
Intergovernmental Affairs	935	1,254	248	333	0	0	0	0	0	0	0	0	1,183	1,587	7	8
Media	775	860	205	229	0	0	0	0	0	0	0	0	980	1,089	7	7
Jay Malina International Trade Consortium	1,060	1,199	282	319	0	0	0	0	0	0	100	100	1,442	1,618	8	8
Protocol	340	399	92	106	0	0	0	0	0	0	0	0	432	505	3	3
Office of Commission Auditor	2,601	2,519	692	669	0	0	0	0	0	0	500	700	3,793	3,888	24	24
Office of Policy and Budgetary Affairs	1,053	1,230	280	327	0	0	0	0	0	0	0	0	1,333	1,557	5	7
Support Staff	1,528	1,669	406	444	0	0	0	0	0	0	0	0	1,934	2,113	14	14
<b>Department Total</b>	<b>31,938</b>	<b>35,745</b>	<b>8,491</b>	<b>9,502</b>	<b>157</b>	<b>166</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>800</b>	<b>41,186</b>	<b>46,213</b>	<b>277</b>	<b>293</b>
<b>County Attorney's Office</b>																
Office of the County Attorney	24,469	25,888	6,505	6,881	8,209	8,533	0	0	0	0	0	0	39,183	41,302	155	167
<b>Department Total</b>	<b>24,469</b>	<b>25,888</b>	<b>6,505</b>	<b>6,881</b>	<b>8,209</b>	<b>8,533</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>39,183</b>	<b>41,302</b>	<b>155</b>	<b>167</b>
<b>Policy Formulation Total</b>	<b>63,563</b>	<b>69,248</b>	<b>16,898</b>	<b>18,407</b>	<b>8,366</b>	<b>8,699</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>800</b>	<b>89,427</b>	<b>97,154</b>	<b>482</b>	<b>510</b>
<b>Strategic Area: Public Safety</b>																
<b>Corrections and Rehabilitation</b>																
Office of The Director	16,027	18,148	0	0	0	0	0	0	0	0	0	0	16,027	18,148	101	107
Administration	81,492	94,061	0	0	849	1,122	0	0	0	0	0	0	82,341	95,183	352	350
Community Services	57,705	52,810	0	0	1,514	1,225	0	0	0	0	0	0	59,219	54,035	400	326
Operations	323,424	354,516	0	0	725	157	0	0	1,000	1,000	0	0	325,149	355,673	2,232	2,303
<b>Department Total</b>	<b>478,648</b>	<b>519,535</b>	<b>0</b>	<b>0</b>	<b>3,088</b>	<b>2,504</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>482,736</b>	<b>523,039</b>	<b>3,085</b>	<b>3,086</b>
<b>Fire Rescue</b>																
Office of the Fire Chief	200	200	0	0	9,219	9,356	0	0	0	0	0	0	9,419	9,556	28	28
Budget/Planning/Grants/Administration	0	0	0	0	34,440	38,138	0	0	0	0	0	0	34,440	38,138	114	260
Technical/Support Services	0	0	0	0	117,877	170,100	0	0	0	0	0	0	117,877	170,100	394	263
Suppression and Rescue	44,433	10,040	0	0	451,811	492,007	0	0	971	1,097	9,420	9,216	506,635	512,360	2,394	2,350
<b>Department Total</b>	<b>44,633</b>	<b>10,240</b>	<b>0</b>	<b>0</b>	<b>613,347</b>	<b>709,601</b>	<b>0</b>	<b>0</b>	<b>971</b>	<b>1,097</b>	<b>9,420</b>	<b>9,216</b>	<b>668,371</b>	<b>730,154</b>	<b>2,930</b>	<b>2,901</b>
<b>Emergency Management</b>																
Office of the Director	505	359	0	0	0	0	0	0	0	0	0	0	505	359	3	3
Prevention and Protection	1,833	1,664	0	0	0	0	0	0	0	0	0	0	1,833	1,664	14	14
Response	1,307	1,465	0	0	0	0	0	0	0	0	0	0	1,307	1,465	11	11
Mitigation, Recovery and Resilience	727	736	0	0	0	0	0	0	0	0	0	0	727	736	6	6
Administration	5,348	5,723	0	0	567	628	106	106	1,843	1,351	0	0	7,864	7,808	9	9
<b>Department Total</b>	<b>9,720</b>	<b>9,947</b>	<b>0</b>	<b>0</b>	<b>567</b>	<b>628</b>	<b>106</b>	<b>106</b>	<b>1,843</b>	<b>1,351</b>	<b>0</b>	<b>0</b>	<b>12,236</b>	<b>12,032</b>	<b>43</b>	<b>43</b>
<b>Emergency Communications</b>																
Office of the Director	0	893	0	0	0	0	0	0	0	0	0	0	0	893	0	3
Administration	0	1,271	0	72	0	1,016	0	0	0	0	0	230	0	2,589	0	18
Public Safety Dispatch	0	20,309	0	0	0	0	0	0	0	0	0	0	0	20,309	0	206
911 Operations	0	36,642	0	0	0	10,658	0	0	0	0	0	0	0	47,300	0	147
Applications and Hardware	0	376	0	0	0	-1,016	0	0	0	0	0	10,579	0	9,939	0	58
311 Operations	0	7,195	0	1,838	0	0	0	0	0	0	0	5,835	0	14,868	0	103
<b>Department Total</b>	<b>0</b>	<b>66,686</b>	<b>0</b>	<b>1,910</b>	<b>0</b>	<b>10,658</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,644</b>	<b>0</b>	<b>95,898</b>	<b>0</b>	<b>535</b>
<b>Judicial Administration</b>																
Administrative Office of the Courts	24,461	25,375	0	0	5,060	4,692	0	0	2,369	1,208	1,358	1,183	33,248	32,458	310	310
Public Defender	4,832	4,832	0	0	0	0	0	0	0	0	0	0	4,832	4,832	0	0
State Attorney	14,152	15,072	0	0	593	0	0	0	0	0	125	0	14,870	15,072	1	1
<b>Department Total</b>	<b>43,445</b>	<b>45,279</b>	<b>0</b>	<b>0</b>	<b>5,653</b>	<b>4,692</b>	<b>0</b>	<b>0</b>	<b>2,369</b>	<b>1,208</b>	<b>1,483</b>	<b>1,183</b>	<b>52,950</b>	<b>52,362</b>	<b>311</b>	<b>311</b>
<b>Juvenile Services</b>																
Office of the Director	442	406	0	0	0	0	0	0	0	0	0	0	442	406	2	2
Operations	9,617	10,548	0	0	0	0	2,013	2,013	127	127	0	0	11,757	12,688	87	87
Operational Support	5,049	5,026	0	0	167	141	0	0	0	0	0	0	5,216	5,167	11	11
Guardian Ad Litem	876	918	0	0	0	0	0	0	0	0	0	0	876	918	6	6
<b>Department Total</b>	<b>15,984</b>	<b>16,898</b>	<b>0</b>	<b>0</b>	<b>167</b>	<b>141</b>	<b>2,013</b>	<b>2,013</b>	<b>127</b>	<b>127</b>	<b>0</b>	<b>0</b>	<b>18,291</b>	<b>19,179</b>	<b>106</b>	<b>106</b>

**APPENDIX A**  
**Operating Budget Expenditures by Revenue Source with Total Positions**  
(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25
<b>Law Library</b>																
Law Library	0	0	0	0	553	579	0	0	0	0	0	0	553	579	3	3
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>553</b>	<b>579</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>553</b>	<b>579</b>	<b>3</b>	<b>3</b>
<b>Legal Aid</b>																
Legal Aid	3,979	4,427	0	0	1,461	2,129	0	0	0	0	0	0	5,440	6,556	41	46
<b>Department Total</b>	<b>3,979</b>	<b>4,427</b>	<b>0</b>	<b>0</b>	<b>1,461</b>	<b>2,129</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,440</b>	<b>6,556</b>	<b>41</b>	<b>46</b>
<b>Medical Examiner</b>																
Administration	1,827	2,264	0	0	0	0	0	0	0	0	0	0	1,827	2,264	8	8
Support Services	2,204	2,209	0	0	5	5	0	0	0	0	0	0	2,209	2,214	12	12
Death Investigation and Education	12,547	12,293	0	0	783	783	0	0	0	0	0	0	13,330	13,076	71	71
Indigent Cremation Services	420	367	0	0	65	65	0	0	0	0	0	0	485	432	2	2
<b>Department Total</b>	<b>16,998</b>	<b>17,133</b>	<b>0</b>	<b>0</b>	<b>853</b>	<b>853</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,851</b>	<b>17,986</b>	<b>93</b>	<b>93</b>
<b>Office of the Clerk</b>																
Clerk of the Board	0	0	0	0	4,014	0	0	0	0	0	0	0	4,014	0	27	0
County Clerk	0	0	0	0	5,360	0	0	0	0	0	715	0	6,075	0	64	0
County Recorder	0	0	0	0	5,421	0	0	0	0	0	0	0	5,421	0	46	0
Operational Support	6,403	0	0	0	563	0	0	0	0	0	0	0	6,966	0	29	0
Records Center	0	0	0	0	2,666	0	0	0	0	0	0	0	2,666	0	25	0
<b>Department Total</b>	<b>6,403</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,024</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>715</b>	<b>0</b>	<b>25,142</b>	<b>0</b>	<b>191</b>	<b>0</b>
<b>Police</b>																
Administration	6,859	0	0	0	349	0	0	0	0	0	0	0	7,208	0	37	0
Support Services	145,466	0	89,814	0	17,828	0	0	0	4,734	0	0	0	257,842	0	1,025	0
Police Services	62,470	0	281,777	0	123,906	0	0	0	4,834	0	4,628	0	477,615	0	2,501	0
Investigative Services	91,871	0	81,764	0	7,826	0	860	0	2,621	0	96	0	185,038	0	947	0
<b>Department Total</b>	<b>306,666</b>	<b>0</b>	<b>453,355</b>	<b>0</b>	<b>149,909</b>	<b>0</b>	<b>860</b>	<b>0</b>	<b>12,189</b>	<b>0</b>	<b>4,724</b>	<b>0</b>	<b>927,703</b>	<b>0</b>	<b>4,510</b>	<b>0</b>
<b>Miami-Dade Economic Advocacy Trust</b>																
Youth Services	0	0	0	0	1,162	1,041	0	0	0	0	0	0	1,162	1,041	7	7
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,162</b>	<b>1,041</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,162</b>	<b>1,041</b>	<b>7</b>	<b>7</b>
<b>General Government Improvement Fund</b>																
Capital Improvement Fund	10,647	20,965	0	0	13,533	13,886	0	0	0	0	2,489	4,713	26,669	39,564	0	0
<b>Department Total</b>	<b>10,647</b>	<b>20,965</b>	<b>0</b>	<b>0</b>	<b>13,533</b>	<b>13,886</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,489</b>	<b>4,713</b>	<b>26,669</b>	<b>39,564</b>	<b>0</b>	<b>0</b>
<b>Non-Departmental</b>																
Public Safety	9,520	7,337	0	0	0	0	0	0	0	0	0	0	9,520	7,337	0	0
<b>Department Total</b>	<b>9,520</b>	<b>7,337</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,520</b>	<b>7,337</b>	<b>0</b>	<b>0</b>
<b>Independent Civilian Panel</b>																
Independent Civilian Panel	1,000	0	0	0	0	0	0	0	0	0	0	0	1,000	0	5	0
<b>Department Total</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>5</b>	<b>0</b>
<b>Public Safety Total</b>	<b>947,643</b>	<b>718,447</b>	<b>453,355</b>	<b>1,910</b>	<b>808,317</b>	<b>746,712</b>	<b>2,979</b>	<b>2,119</b>	<b>18,499</b>	<b>4,783</b>	<b>18,831</b>	<b>31,756</b>	<b>2,249,624</b>	<b>1,505,727</b>	<b>11,325</b>	<b>7,131</b>
<b>Strategic Area: Transportation and Mobility</b>																
<b>Office of the Citizens' Independent Transportation Trust</b>																
Office of the Citizens' Independent Transportation Trus	0	0	0	0	3,744	4,334	0	0	0	0	0	0	3,744	4,334	11	12
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,744</b>	<b>4,334</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,744</b>	<b>4,334</b>	<b>11</b>	<b>12</b>
<b>Transportation and Public Works</b>																
Office of the Director	567	875	0	0	0	0	0	0	0	0	0	0	567	875	2	4
Administrative Services	11,111	12,101	0	0	0	0	0	0	0	0	32	32	11,143	12,133	89	92
Financial Services	-118,942	-129,065	0	0	167,940	199,077	0	0	0	0	26,252	26,303	75,250	96,315	192	191
Intergovernmental Affairs	351	603	0	0	0	0	0	0	0	0	0	0	351	603	2	4
External Affairs	0	0	0	0	3,753	3,810	0	0	0	0	0	0	3,753	3,810	13	13
Major Projects and Programs Implementation	268	170	0	0	650	201	0	0	0	0	0	0	918	371	9	2
Innovation and Mobility Services	41,728	51,054	0	0	9,700	9,532	6,541	6,049	0	0	100	100	58,069	66,735	100	100
Operating Grants	0	0	0	0	720	2,649	10,961	2,922	1,000	1,000	0	0	12,681	6,571	0	0
Safety and Security	45,911	47,420	0	0	3,075	3,000	0	0	0	0	0	0	48,986	50,420	26	26
Planning	4,938	9,286	0	0	375	375	0	0	0	0	0	0	5,313	9,661	26	29
Project Delivery	17,078	20,552	3,284	3,655	20,218	22,204	0	0	0	0	3,939	3,659	44,519	50,070	282	289
South Florida Regional Transportation Authority	0	0	0	0	4,235	4,235	0	0	0	0	0	0	4,235	4,235	0	0
Infrastructure Operations and Maintenance	80,299	87,009	206	176	2,860	7,993	7,208	7,208	0	0	11,273	10,216	101,846	112,602	339	374
Transit Operations and Maintenance	181,143	174,160	0	0	75,611	75,187	666	666	0	0	132,527	128,696	389,947	378,709	2,848	2,802
Causeway Operations	0	0	0	0	10,063	10,766	0	0	0	0	0	0	10,063	10,766	12	13
<b>Department Total</b>	<b>264,452</b>	<b>274,165</b>	<b>3,490</b>	<b>3,831</b>	<b>299,200</b>	<b>339,029</b>	<b>25,376</b>	<b>16,845</b>	<b>1,000</b>	<b>1,000</b>	<b>174,123</b>	<b>169,006</b>	<b>767,641</b>	<b>803,876</b>	<b>3,940</b>	<b>3,939</b>



**APPENDIX A**  
**Operating Budget Expenditures by Revenue Source with Total Positions**  
(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25
<b>General Government Improvement Fund</b>																
Capital Improvement Fund	0	0	0	0	500	0	0	0	0	0	0	0	500	0	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Non-Departmental</b>																
Transportation	39,053	0	0	0	0	0	0	0	0	0	0	0	39,053	0	0	0
<b>Department Total</b>	<b>39,053</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>39,053</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Transportation and Mobility Total</b>	<b>303,505</b>	<b>274,165</b>	<b>3,490</b>	<b>3,831</b>	<b>303,444</b>	<b>343,363</b>	<b>25,376</b>	<b>16,845</b>	<b>1,000</b>	<b>1,000</b>	<b>174,123</b>	<b>169,006</b>	<b>810,938</b>	<b>808,210</b>	<b>3,951</b>	<b>3,951</b>
<b>Strategic Area: Recreation and Culture</b>																
<b>Cultural Affairs</b>																
Administration	911	1,000	0	0	280	377	0	0	0	0	6,693	6,835	7,884	8,212	35	36
Grants and Programs	11,327	11,327	0	0	2,424	1,898	25	35	0	0	14,062	9,835	27,838	23,095	0	0
Dennis C. Moss Cultural Arts Center	65	0	0	0	2,702	0	0	0	0	0	4,954	0	7,721	0	29	0
Art in Public Places (APP)	0	0	0	0	17,387	17,426	0	0	0	0	0	0	17,387	17,426	7	8
Cultural Facilities	40	105	0	0	1,821	5,109	0	0	0	0	6,609	11,180	8,470	16,394	30	59
Tourist Development Council Grants	0	0	0	0	0	2,587	0	0	0	0	0	1,425	0	4,012	0	0
<b>Department Total</b>	<b>12,343</b>	<b>12,432</b>	<b>0</b>	<b>0</b>	<b>24,614</b>	<b>27,397</b>	<b>25</b>	<b>35</b>	<b>0</b>	<b>0</b>	<b>32,318</b>	<b>29,275</b>	<b>69,300</b>	<b>69,139</b>	<b>101</b>	<b>103</b>
<b>HistoryMiami</b>																
Historical Museum	0	0	0	0	4,000	4,000	0	0	0	0	0	0	4,000	4,000	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>4,000</b>	<b>0</b>	<b>0</b>
<b>Library</b>																
Director's Office	0	0	0	0	1,822	1,872	0	0	0	0	0	0	1,822	1,872	8	7
Human Resources	0	0	0	0	719	938	0	0	0	0	0	0	719	938	6	7
Fiscal and Business Operations	0	0	0	0	10,922	15,728	0	0	0	0	0	0	10,922	15,728	27	28
Library and Public Technology Services	0	0	0	0	67,456	70,275	1,300	1,000	0	0	0	0	68,756	71,275	444	446
Communications, Public Affairs and Special Collections	0	0	0	0	2,533	2,983	0	0	0	0	0	0	2,533	2,983	16	16
Capital Development, Facilities Management, and Transpo	0	0	0	0	8,527	10,635	0	0	0	0	0	0	8,527	10,635	33	34
Public Services	0	0	0	0	8,521	9,793	0	0	0	0	0	0	8,521	9,793	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,500</b>	<b>112,224</b>	<b>1,300</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>101,800</b>	<b>113,224</b>	<b>534</b>	<b>538</b>
<b>Perez Art Museum Miami</b>																
Miami Art Museum	0	0	0	0	4,000	4,000	0	0	0	0	0	0	4,000	4,000	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>4,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>4,000</b>	<b>0</b>	<b>0</b>
<b>Parks, Recreation and Open Spaces</b>																
Office of the Director	743	765	396	412	0	0	0	0	0	0	0	0	1,139	1,177	5	5
Business Support	13,866	15,320	7,385	7,441	127	0	0	0	0	0	132	185	21,510	22,946	133	132
Coastal and Heritage Parks and Marina Enterprise	1,957	2,055	0	0	21,754	23,241	0	0	0	0	2,590	1,578	26,301	26,874	143	143
Cooperative Extension	1,045	1,000	0	0	480	504	0	0	0	0	0	0	1,525	1,504	19	19
Deering Estate	3,924	3,811	0	0	1,220	1,790	0	0	0	0	0	0	5,144	5,601	38	38
Education, Extension, Conservation and Outreach (EECO)	5,604	4,618	0	0	2,481	3,999	0	0	0	0	0	0	8,085	8,617	54	54
Golf Enterprise	4,751	1,524	0	0	7,932	12,238	0	0	0	0	0	135	12,683	13,897	60	61
Park Stewardship Operations	17,304	17,809	39,828	40,971	9,163	10,651	0	0	0	0	165	210	66,460	69,641	432	436
Planning, Design and Construction Excellence	3,378	2,972	1,759	1,601	115	115	0	0	0	0	9,175	10,103	14,427	14,791	92	95
Miami-Dade Zoological Park and Gardens (Zoo Miami)	6,535	5,709	0	0	20,096	21,384	0	0	0	0	16,600	16,600	43,231	43,693	326	326
<b>Department Total</b>	<b>59,107</b>	<b>55,583</b>	<b>49,368</b>	<b>50,425</b>	<b>63,368</b>	<b>73,922</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>28,662</b>	<b>28,811</b>	<b>200,505</b>	<b>208,741</b>	<b>1,302</b>	<b>1,309</b>
<b>Adrienne Arsht Center for the Performing Arts Trust</b>																
Performing Arts Center Trust	0	0	0	0	14,558	14,558	0	0	0	0	0	0	14,558	14,558	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,558</b>	<b>14,558</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,558</b>	<b>14,558</b>	<b>0</b>	<b>0</b>
<b>Tourist Taxes</b>																
Tourist Taxes	0	0	0	0	203,811	208,030	0	0	0	0	0	0	203,811	208,030	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>203,811</b>	<b>208,030</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>203,811</b>	<b>208,030</b>	<b>0</b>	<b>0</b>
<b>Vizcaya Museum and Gardens</b>																
Vizcaya Museum and Gardens	0	0	0	0	0	0	0	0	0	0	4,000	4,000	4,000	4,000	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>0</b>	<b>0</b>
<b>General Government Improvement Fund</b>																
Capital Improvement Fund	171	425	2,808	0	2,770	650	0	0	0	0	293	2,713	6,042	3,788	0	0
<b>Department Total</b>	<b>171</b>	<b>425</b>	<b>2,808</b>	<b>0</b>	<b>2,770</b>	<b>650</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>293</b>	<b>2,713</b>	<b>6,042</b>	<b>3,788</b>	<b>0</b>	<b>0</b>
<b>Non-Departmental</b>																
Recreation and Culture	7,740	11,900	0	0	0	0	0	0	0	0	0	0	7,740	11,900	0	0
<b>Department Total</b>	<b>7,740</b>	<b>11,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,740</b>	<b>11,900</b>	<b>0</b>	<b>0</b>

**APPENDIX A**  
**Operating Budget Expenditures by Revenue Source with Total Positions**  
(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25
Recreation and Culture Total	79,361	80,340	52,176	50,425	417,621	444,781	1,325	1,035	0	0	65,273	64,799	615,756	641,380	1,937	1,950
<b>Strategic Area: Neighborhood and Infrastructure</b>																
<b>Transportation and Public Works</b>																
Administrative Services	0	0	0	0	0	0	0	0	0	0	316	334	316	334	3	3
Financial Services	2,430	2,605	2,740	2,938	2,273	2,415	0	0	0	0	1,560	1,635	9,003	9,593	16	16
Project Delivery	0	0	0	0	4,750	5,331	0	0	0	0	0	0	4,750	5,331	24	25
Infrastructure Operations and Maintenance	3,140	3,753	6,627	6,072	20,005	24,128	0	0	0	0	1,945	2,196	31,717	36,149	220	221
Department Total	5,570	6,358	9,367	9,010	27,028	31,874	0	0	0	0	3,821	4,165	45,786	51,407	263	265
<b>Parks, Recreation and Open Spaces</b>																
Beach Maintenance	0	0	0	0	0	0	0	0	0	0	9,679	10,086	9,679	10,086	61	61
Landscape Maintenance - Open Spaces	4,620	3,518	15,626	17,175	8,036	7,889	0	0	0	0	3,774	3,616	32,056	32,198	99	106
Natural Areas Management (NAM)	384	587	0	0	21	21	0	0	0	0	4,544	5,223	4,949	5,831	56	56
Special Assessment Districts	0	0	0	0	30,940	27,869	0	0	0	0	3,684	4,062	34,624	31,931	75	75
Department Total	5,004	4,105	15,626	17,175	38,997	35,779	0	0	0	0	21,681	22,987	81,308	80,046	291	298
<b>Animal Services</b>																
Director's Office	253	170	0	0	400	550	0	0	0	0	0	0	653	720	3	3
Live Release and Shelter Services	4,682	4,216	0	0	1,650	1,834	250	750	0	0	0	0	6,582	6,800	64	63
Pet Protection Services	2,740	3,074	0	0	2,400	1,575	0	0	0	0	0	0	5,140	4,649	38	33
Finance, Administration and Compliance	1,620	3,079	0	0	2,542	1,340	0	0	0	0	0	0	4,162	4,419	33	34
Animal Care Division	6,783	6,443	0	0	1,667	3,100	0	0	0	0	0	0	8,450	9,543	96	97
Facilities and Community Engagement	4,527	3,260	0	0	1,300	1,800	0	0	0	0	0	0	5,827	5,060	4	4
Veterinary Clinic	6,435	6,575	0	0	2,200	2,800	0	0	0	0	0	0	8,635	9,375	50	51
Human Resources and Employee Recognition	0	458	0	0	0	0	0	0	0	0	0	0	0	458	0	4
Department Total	27,040	27,275	0	0	12,159	12,999	250	750	0	0	0	0	39,449	41,024	288	289
<b>Solid Waste Management</b>																
Office of the Director/Administration and Financial Ser	0	0	0	0	74,065	96,124	0	0	0	0	0	0	74,065	96,124	157	159
Collection Operations	0	0	0	0	165,480	173,286	0	0	0	0	0	0	165,480	173,286	607	605
Disposal Operations	0	0	0	0	85,309	127,313	0	0	0	0	0	0	85,309	127,313	301	301
Environmental and Technical Services	0	0	0	0	73,444	14,994	0	0	0	0	0	0	73,444	14,994	45	46
Mosquito Control and Habitat Management	12,797	13,214	0	0	199	207	0	0	0	0	0	0	12,996	13,421	62	61
Department Total	12,797	13,214	0	0	398,497	411,924	0	0	0	0	0	0	411,294	425,138	1,172	1,172
<b>Water and Sewer</b>																
Office of the Director	0	0	0	0	3,040	3,210	0	0	0	0	0	0	3,040	3,210	12	12
Water and Wastewater Systems Operations	0	0	0	0	465,061	563,719	0	0	0	0	0	0	465,061	563,719	1,772	1,793
Finance, Administrative Compliance, and Resilience Prog	0	0	0	0	56,852	54,848	0	0	0	0	0	0	56,852	54,848	338	330
Planning, Regulatory Compliance and Program Management	0	0	0	0	53,340	59,242	0	0	0	0	0	0	53,340	59,242	380	377
Internal and Administrative Services	0	0	0	0	98,300	108,073	0	0	0	0	0	0	98,300	108,073	584	572
Department Total	0	0	0	0	676,593	789,092	0	0	0	0	0	0	676,593	789,092	3,086	3,084
<b>Regulatory and Economic Resources</b>																
Director's Office	0	0	0	0	1,911	1,836	0	0	0	0	0	0	1,911	1,836	9	11
Administrative Services Division	0	0	0	0	9,779	12,052	0	0	0	0	712	748	10,491	12,800	84	84
Consumer and Neighborhood Protection	710	895	0	0	27,540	36,592	0	0	0	0	0	0	28,250	37,487	198	239
Development Services	0	0	0	0	10,120	10,713	0	0	0	0	0	0	10,120	10,713	50	50
Planning	1,039	1,181	176	259	3,882	5,142	0	0	0	0	0	0	5,097	6,582	29	36
Environmental Resources Management	120	120	199	199	71,699	77,494	5,486	8,100	1,424	1,474	11,788	12,451	90,716	99,838	469	481
Office of Resilience	4,582	5,755	0	0	274	230	0	0	0	0	1,599	1,485	6,455	7,470	25	27
Board and Code Administration	0	0	0	0	10,557	12,798	0	0	0	0	0	0	10,557	12,798	46	45
Construction, Permitting, and Building Code	0	0	0	0	56,670	58,978	0	0	0	0	0	0	56,670	58,978	270	281
Department Total	6,451	7,951	375	458	192,432	215,835	5,486	8,100	1,424	1,474	14,099	14,684	220,267	248,502	1,180	1,254
<b>General Government Improvement Fund</b>																
Capital Improvement Fund	4,782	22,504	5,154	3,267	9,557	5,082	0	0	23	0	0	0	19,516	30,853	0	0
Department Total	4,782	22,504	5,154	3,267	9,557	5,082	0	0	23	0	0	0	19,516	30,853	0	0
<b>Non-Departmental</b>																
Neighborhood and Infrastructure	3,531	704	0	0	0	0	0	0	0	0	0	0	3,531	704	0	0
Department Total	3,531	704	0	0	0	0	0	0	0	0	0	0	3,531	704	0	0
Neighborhood and Infrastructure Total	65,175	82,111	30,522	29,910	1,355,263	1,502,585	5,736	8,850	1,447	1,474	39,601	41,836	1,497,744	1,666,766	6,280	6,362
<b>Strategic Area: Health and Society</b>																

## APPENDIX A

### Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25
<b>Community Action and Human Services</b>																
Administration	6,238	7,506	0	0	0	0	0	0	0	0	0	0	6,238	7,506	43	47
Office of Neighborhood Safety	1,458	1,538	0	0	0	0	0	0	0	0	0	0	1,458	1,538	5	5
Office of New Americans	793	2,006	0	0	0	0	0	0	0	0	0	0	793	2,006	4	4
Head Start	1,693	0	0	0	850	850	0	0	89,256	92,000	0	0	91,799	92,850	102	102
Rehabilitative Services	4,522	5,297	0	0	90	36	0	0	2,936	2,642	0	0	7,548	7,975	50	51
Older Adults and Individuals with Disabilities Division	13,813	12,118	0	0	0	0	836	1,169	4,280	4,955	0	0	18,929	18,242	167	163
Psychological Services	344	377	0	0	0	0	0	0	0	0	0	0	344	377	1	1
Energy and Facility Services	6,645	7,467	0	0	463	463	0	194	415	2,142	3,331	0	10,854	10,266	23	26
Greater Miami Service Corps	0	0	0	0	428	537	134	134	1,458	1,563	988	815	3,008	3,049	10	10
Transportation	1,937	2,057	0	0	10	5	0	0	0	0	0	0	1,947	2,062	18	18
Family and Community Services	5,181	5,516	0	0	126	148	0	0	22,215	15,970	11,500	0	39,022	21,634	109	108
Violence Prevention and Intervention Services	6,530	7,339	0	0	45	25	1,225	1,281	3,216	3,100	0	0	11,016	11,745	127	123
Office of Housing Advocacy	774	1,870	0	0	0	0	0	0	0	0	0	0	774	1,870	7	7
<b>Department Total</b>	<b>49,928</b>	<b>53,091</b>	<b>0</b>	<b>0</b>	<b>2,012</b>	<b>2,064</b>	<b>2,195</b>	<b>2,778</b>	<b>123,776</b>	<b>122,372</b>	<b>15,819</b>	<b>815</b>	<b>193,730</b>	<b>181,120</b>	<b>666</b>	<b>665</b>
<b>Homeless Trust</b>																
Homeless Trust Operations	0	0	0	0	2,340	2,239	107	185	2,376	3,390	0	0	4,823	5,814	26	26
Domestic Violence Oversight Board	0	0	0	0	4,148	4,865	0	0	0	0	0	0	4,148	4,865	0	0
Emergency Housing	0	0	0	0	21,910	23,922	0	0	0	0	0	0	21,910	23,922	0	0
Permanent Housing	0	0	0	0	10,714	10,668	1,577	1,683	42,591	49,621	0	0	54,882	61,972	0	0
Support Services	0	0	0	0	4,207	3,690	0	0	760	1,286	0	0	4,967	4,976	0	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>43,319</b>	<b>45,384</b>	<b>1,684</b>	<b>1,868</b>	<b>45,727</b>	<b>54,297</b>	<b>0</b>	<b>0</b>	<b>90,730</b>	<b>101,549</b>	<b>26</b>	<b>26</b>
<b>Jackson Health System</b>																
Jackson Health System	296,092	325,338	0	0	0	0	0	0	0	0	0	0	296,092	325,338	0	0
<b>Department Total</b>	<b>296,092</b>	<b>325,338</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>296,092</b>	<b>325,338</b>	<b>0</b>	<b>0</b>
<b>Public Housing and Community Development</b>																
Office of the Director	103	0	0	0	-383	-734	0	0	2,916	4,680	8,924	0	11,560	3,946	17	38
Public Housing Division	344	3,371	0	0	13,917	8,029	0	1,642	59,176	67,590	3,000	0	76,437	80,632	278	256
Section 8 Housing Choice Voucher	0	0	0	0	-7,588	-12,634	0	0	38,760	51,248	4,677	0	35,849	38,614	22	22
Development	675	687	0	0	-2,288	-27,474	15,000	0	3,611	44,621	0	0	16,998	17,834	20	24
Human Resources	0	0	0	0	-986	-2,117	0	0	1,654	2,947	0	0	668	830	6	8
Finance and Administration	0	0	0	0	-3,259	-3,434	0	0	8,578	8,466	0	0	5,319	5,032	60	66
<b>Department Total</b>	<b>1,122</b>	<b>4,058</b>	<b>0</b>	<b>0</b>	<b>-587</b>	<b>-38,364</b>	<b>15,000</b>	<b>1,642</b>	<b>114,695</b>	<b>179,552</b>	<b>16,601</b>	<b>0</b>	<b>146,831</b>	<b>146,888</b>	<b>403</b>	<b>414</b>
<b>Management and Budget</b>																
Grants Coordination	0	0	0	0	0	0	0	0	32,000	27,000	0	0	32,000	27,000	14	14
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>32,000</b>	<b>27,000</b>	<b>0</b>	<b>0</b>	<b>32,000</b>	<b>27,000</b>	<b>14</b>	<b>14</b>
<b>General Government Improvement Fund</b>																
Capital Improvement Fund	0	717	0	0	4,306	0	0	0	633	975	2,551	6,666	7,490	8,358	0	0
<b>Department Total</b>	<b>0</b>	<b>717</b>	<b>0</b>	<b>0</b>	<b>4,306</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>633</b>	<b>975</b>	<b>2,551</b>	<b>6,666</b>	<b>7,490</b>	<b>8,358</b>	<b>0</b>	<b>0</b>
<b>Non-Departmental</b>																
Health and Human Services	58,263	54,747	0	0	0	0	0	0	0	0	0	0	58,263	54,747	0	0
<b>Department Total</b>	<b>58,263</b>	<b>54,747</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>58,263</b>	<b>54,747</b>	<b>0</b>	<b>0</b>
<b>Health and Society Total</b>	<b>405,405</b>	<b>437,951</b>	<b>0</b>	<b>0</b>	<b>49,050</b>	<b>9,084</b>	<b>18,879</b>	<b>6,288</b>	<b>316,831</b>	<b>384,196</b>	<b>34,971</b>	<b>7,481</b>	<b>825,136</b>	<b>845,000</b>	<b>1,109</b>	<b>1,119</b>
<b>Strategic Area: Economic Development</b>																
<b>Public Housing and Community Development</b>																
Community Development	500	0	0	0	107,308	137,736	6,665	10,665	26,595	26,845	19,979	0	161,047	175,246	30	30
<b>Department Total</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>107,308</b>	<b>137,736</b>	<b>6,665</b>	<b>10,665</b>	<b>26,595</b>	<b>26,845</b>	<b>19,979</b>	<b>0</b>	<b>161,047</b>	<b>175,246</b>	<b>30</b>	<b>30</b>

# APPENDIX A

## Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25
<b>Aviation</b>																
Executive	0	0	0	0	12,233	7,751	0	0	0	0	0	0	12,233	7,751	35	25
Administration	0	0	0	0	73,093	82,230	0	0	0	0	0	0	73,093	82,230	167	171
Business Retention and Development	0	0	0	0	11,436	12,303	0	0	0	0	0	0	11,436	12,303	62	61
Commercial Operations	0	0	0	0	44,952	49,823	0	0	0	0	0	0	44,952	49,823	0	0
Facilities Development	0	0	0	0	24,455	28,868	0	0	0	0	0	0	24,455	28,868	63	75
Facilities Management	0	0	0	0	216,660	261,864	0	0	0	0	0	0	216,660	261,864	460	491
Finance and Strategy	0	0	0	0	16,015	12,534	0	0	0	0	0	0	16,015	12,534	76	65
Operations	0	0	0	0	54,658	64,946	0	0	0	0	0	0	54,658	64,946	450	533
Policy Advisement	0	0	0	0	6,077	5,347	0	0	0	0	0	0	6,077	5,347	24	17
Public Safety and Security	0	0	0	0	118,015	125,067	0	0	0	0	0	0	118,015	125,067	170	194
Non-Departmental	0	0	0	0	69,699	73,713	0	0	0	0	0	0	69,699	73,713	0	0
Policy and External Affairs	0	0	0	0	4,497	3,709	0	0	0	0	0	0	4,497	3,709	27	22
Digital Strategy and Innovation	0	0	0	0	0	5,906	0	0	0	0	0	0	0	5,906	0	19
Strategic Marketing and Communications	0	0	0	0	0	2,695	0	0	0	0	0	0	0	2,695	0	14
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>651,790</b>	<b>736,756</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>651,790</b>	<b>736,756</b>	<b>1,534</b>	<b>1,687</b>
<b>Miami-Dade Economic Advocacy Trust</b>																
Office of the Executive Director and Administration	1,379	1,001	0	0	370	373	0	0	0	0	0	0	1,749	1,374	8	6
Economic Development	553	719	0	0	0	0	0	0	0	0	0	0	553	719	2	3
Housing	0	0	0	0	10,543	11,752	0	0	0	0	0	0	10,543	11,752	11	12
Research and Policy	239	220	0	0	0	0	0	0	0	0	0	0	239	220	2	2
<b>Department Total</b>	<b>2,171</b>	<b>1,940</b>	<b>0</b>	<b>0</b>	<b>10,913</b>	<b>12,125</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,084</b>	<b>14,065</b>	<b>23</b>	<b>23</b>
<b>Regulatory and Economic Resources</b>																
Innovation and Economic Development	2,759	3,833	0	0	138	245	0	0	0	0	116	6,116	3,013	10,194	15	17
Consumer Protection	185	0	0	0	5,030	0	0	0	0	0	0	0	5,215	0	35	0
<b>Department Total</b>	<b>2,944</b>	<b>3,833</b>	<b>0</b>	<b>0</b>	<b>5,168</b>	<b>245</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>116</b>	<b>6,116</b>	<b>8,228</b>	<b>10,194</b>	<b>50</b>	<b>17</b>
<b>Seaport</b>																
Office of the Port Director	0	0	0	0	3,829	3,833	0	0	0	0	0	0	3,829	3,833	17	16
Deputy Director's Office - Finance, Planning and Capital	0	0	0	0	2,773	2,605	0	0	0	0	0	0	2,773	2,605	31	15
Deputy Director's Office - Operations and Security	0	0	0	0	0	1,123	0	0	0	0	0	0	0	1,123	0	5
Port Operations	0	0	0	0	72,547	51,283	0	0	0	0	0	0	72,547	51,283	237	143
Seaport Maintenance	0	0	0	0	0	19,171	0	0	0	0	0	0	0	19,171	0	93
Safety and Security	0	0	0	0	32,046	46,044	0	0	0	0	0	0	32,046	46,044	115	114
Planning Environment Resiliency and Grants	0	0	0	0	0	529	0	0	0	0	0	0	0	529	0	17
Finance	0	0	0	0	52,428	36,852	0	0	0	0	0	0	52,428	36,852	42	51
Strategy and Economic Development	0	0	0	0	5,119	26,199	0	0	0	0	0	0	5,119	26,199	21	18
Capital Development	0	0	0	0	0	0	0	0	0	0	0	0	0	0	55	46
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>168,742</b>	<b>187,639</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>168,742</b>	<b>187,639</b>	<b>518</b>	<b>518</b>
<b>Non-Departmental</b>																
Economic Development	95,816	99,941	4,626	6,465	0	0	0	0	0	0	0	0	100,442	106,406	0	0
<b>Department Total</b>	<b>95,816</b>	<b>99,941</b>	<b>4,626</b>	<b>6,465</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,442</b>	<b>106,406</b>	<b>0</b>	<b>0</b>
<b>Economic Development Total</b>	<b>101,431</b>	<b>105,714</b>	<b>4,626</b>	<b>6,465</b>	<b>943,921</b>	<b>1,074,501</b>	<b>6,665</b>	<b>10,665</b>	<b>26,595</b>	<b>26,845</b>	<b>20,095</b>	<b>6,116</b>	<b>1,103,333</b>	<b>1,230,306</b>	<b>2,155</b>	<b>2,275</b>
<b>Strategic Area: General Government</b>																
<b>Regulatory and Economic Resources</b>																
Business Taxes	0	0	0	0	0	3,091	0	0	0	0	0	0	0	3,091	0	22
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,091</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,091</b>	<b>0</b>	<b>22</b>
<b>Audit and Management Services</b>																
Administration	303	0	81	0	0	0	0	0	0	0	0	0	384	0	4	0
Audit Services	2,965	0	788	0	0	0	0	0	0	0	2,338	0	6,091	0	41	0
<b>Department Total</b>	<b>3,268</b>	<b>0</b>	<b>869</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,338</b>	<b>0</b>	<b>6,475</b>	<b>0</b>	<b>45</b>	<b>0</b>
<b>Commission on Ethics and Public Trust</b>																
Commission on Ethics and Public Trust	0	0	0	0	381	270	0	0	0	0	0	0	381	270	0	0
Office of the Executive Director	2,717	3,024	0	0	0	0	0	0	0	0	0	0	2,717	3,024	17	17
<b>Department Total</b>	<b>2,717</b>	<b>3,024</b>	<b>0</b>	<b>0</b>	<b>381</b>	<b>270</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,098</b>	<b>3,294</b>	<b>17</b>	<b>17</b>

# APPENDIX A

## Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25
<b>Communications and Customer Experience</b>																
Office of the Director	301	464	80	123	135	160	0	0	0	0	243	485	759	1,232	2	3
Enterprise Experience Management	911	885	242	236	0	0	0	0	0	0	733	730	1,886	1,851	6	6
311 Contact Center Operations/Constituent Services & Co	7,195	232	1,912	62	0	0	0	0	0	0	5,792	196	14,899	490	107	4
Digital Communications and Enterprise Content	1,311	1,284	349	339	0	0	0	0	0	0	1,055	941	2,715	2,564	16	16
Creative and Branding Services	903	883	240	236	0	0	0	0	0	0	727	729	1,870	1,848	14	14
Digital Media Services	1,415	1,499	376	399	5	5	0	0	0	0	1,138	1,236	2,934	3,139	17	17
Engagement and Client Services	750	590	200	157	0	0	0	0	0	0	604	485	1,554	1,232	8	8
Budget, Finance, and Procurement Services	238	113	63	30	0	0	0	0	0	0	192	92	493	235	5	1
Human Resources and Employee Engagement	177	87	47	23	0	0	0	0	0	0	142	69	366	179	3	1
<b>Department Total</b>	<b>13,201</b>	<b>6,037</b>	<b>3,509</b>	<b>1,605</b>	<b>140</b>	<b>165</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,626</b>	<b>4,963</b>	<b>27,476</b>	<b>12,770</b>	<b>178</b>	<b>70</b>
<b>Elections</b>																
Office of the Supervisor of Elections	715	0	0	0	3	0	588	0	0	0	0	0	1,306	0	4	0
Information Systems	8,022	0	0	0	468	0	0	0	0	0	0	0	8,490	0	23	0
Administration and Finance	5,286	0	0	0	14	0	0	0	0	0	0	0	5,300	0	17	0
Voter Services	5,431	0	0	0	266	0	0	0	0	0	0	0	5,697	0	31	0
Operations	10,856	0	0	0	344	0	0	0	0	0	0	0	11,200	0	25	0
Office of Governmental Affairs	2,993	0	0	0	13	0	0	0	0	0	0	0	3,006	0	14	0
Poll Worker Recruitment and Training	10,047	0	0	0	1,330	0	0	0	0	0	0	0	11,377	0	20	0
<b>Department Total</b>	<b>43,350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,438</b>	<b>0</b>	<b>588</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>46,376</b>	<b>0</b>	<b>134</b>	<b>0</b>
<b>Finance</b>																
Office of the Director/Executive Management	2,442	0	649	0	0	0	0	0	0	0	0	0	3,091	0	8	0
Administrative and Compliance Services	671	0	179	0	0	0	0	0	0	0	0	0	850	0	5	0
Cash Management	0	0	0	0	2,419	0	0	0	0	0	0	0	2,419	0	6	0
Countywide Accounting and Reporting Support	6,979	0	1,855	0	636	0	0	0	0	0	5,017	0	14,487	0	133	0
Finance Credit and Collections	0	0	0	0	10,860	0	0	0	0	0	0	0	10,860	0	77	0
Finance Business Solutions Support	2,294	0	610	0	0	0	0	0	0	0	0	0	2,904	0	10	0
County Payroll	833	0	221	0	0	0	0	0	0	0	0	0	1,054	0	9	0
Finance Human Resources	0	0	0	0	0	0	0	0	0	0	673	0	673	0	5	0
<b>Department Total</b>	<b>13,219</b>	<b>0</b>	<b>3,514</b>	<b>0</b>	<b>13,915</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,690</b>	<b>0</b>	<b>36,338</b>	<b>0</b>	<b>253</b>	<b>0</b>
<b>Tax Collector</b>																
Office of the Tax Collector	0	0	0	0	2,585	0	0	0	0	0	0	0	2,585	0	17	0
Finance, Budget and Administration	0	0	0	0	9,552	0	0	0	0	0	0	0	9,552	0	49	0
Fast Payment Processing	0	0	0	0	3,869	0	0	0	0	0	0	0	3,869	0	22	0
Auto Tag	0	0	0	0	2,605	0	0	0	0	0	0	0	2,605	0	28	0
Taxpayer Services and Ad Valorem	0	0	0	0	5,715	0	0	0	0	0	0	0	5,715	0	48	0
Business Taxes	0	0	0	0	4,311	0	0	0	0	0	0	0	4,311	0	34	0
Business Systems and Initiatives	0	0	0	0	4,731	0	0	0	0	0	0	0	4,731	0	6	0
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,368</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,368</b>	<b>0</b>	<b>204</b>	<b>0</b>
<b>Internal Compliance</b>																
Administration	0	1,035	0	276	0	0	0	0	0	0	0	0	0	1,311	0	7
Credit and Collections	0	0	0	0	0	8,105	0	0	0	0	0	0	0	8,105	0	77
Office of Enterprise Strategies	0	0	0	0	0	9,599	0	0	0	0	0	2,467	0	12,066	0	56
Process and Control Management	0	2,487	0	669	0	0	0	0	0	0	0	2,648	0	5,804	0	33
<b>Department Total</b>	<b>0</b>	<b>3,522</b>	<b>0</b>	<b>945</b>	<b>0</b>	<b>17,704</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,115</b>	<b>0</b>	<b>27,286</b>	<b>0</b>	<b>173</b>
<b>Human Resources</b>																
Office of the Director	1,583	1,657	421	441	0	0	0	0	0	0	0	65	2,004	2,163	4	8
Personnel, Time and Attendance	2,600	2,791	691	742	0	0	0	0	0	0	525	629	3,816	4,162	35	37
Labor Relations and Employee Records	1,334	1,405	355	373	0	0	0	0	0	0	0	0	1,689	1,778	12	12
Benefits Administration	0	0	0	0	0	0	0	0	0	0	4,520	4,904	4,520	4,904	31	31
Recruitment, Testing and Career Development	1,515	1,586	403	421	0	0	0	0	0	0	1,176	1,256	3,094	3,263	25	25
Human Rights and Fair Employment Practices	1,328	1,308	353	348	0	0	0	0	78	78	120	120	1,879	1,854	13	13
Finance and Administration	324	0	86	0	0	0	0	0	0	0	65	0	475	0	4	0
Office of Compensation and Job Analysis	1,068	1,074	284	285	0	0	0	0	0	0	449	509	1,801	1,868	15	15
HCM Business Solutions	9	0	2	0	0	0	0	0	0	0	2,479	2,515	2,490	2,515	18	16
<b>Department Total</b>	<b>9,761</b>	<b>9,821</b>	<b>2,595</b>	<b>2,610</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>78</b>	<b>78</b>	<b>9,334</b>	<b>9,998</b>	<b>21,768</b>	<b>22,507</b>	<b>157</b>	<b>157</b>

# APPENDIX A

## Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25
<b>Information Technology</b>																
Office of the Director	0	0	0	0	643	674	0	0	0	0	1,572	2,016	2,215	2,690	11	13
Administrative Services	0	0	0	0	16,635	15,877	0	0	0	0	3,762	4,367	20,397	20,244	49	42
Public Safety/Justice Systems	2,254	2,561	0	0	-1,357	-1,311	0	0	0	0	10,995	10,772	11,892	12,022	68	65
Data Management and Integrations	0	0	0	0	-1,587	-1,541	0	0	0	0	23,183	22,592	21,596	21,051	69	68
Enterprise Resource Planning	0	0	0	0	-780	-711	0	0	0	0	19,548	20,781	18,768	20,070	52	52
Radio Communications Services	0	0	0	0	-719	0	0	0	0	0	10,183	0	9,464	0	53	0
Service Management	0	0	0	0	-2,559	-2,525	0	0	0	0	22,067	23,416	19,508	20,891	131	131
Citizen and Neighborhood Services	0	0	0	0	-1,139	-1,142	0	0	0	0	10,280	10,842	9,141	9,700	60	61
Transportation and Customer Experience Solutions	0	0	0	0	-1,079	-1,042	0	0	0	0	10,785	10,803	9,706	9,761	57	56
Network and Transport	0	0	0	0	-602	-625	0	0	0	0	23,435	24,222	22,833	23,597	56	57
Geospatial Technologies	0	0	0	0	-1,932	-1,932	0	0	0	0	16,498	17,208	14,566	15,276	84	84
Regulatory and Utility Services	0	0	0	0	-1,716	-1,749	0	0	0	0	15,207	15,908	13,491	14,159	85	87
Enterprise Data Center	0	0	0	0	2,067	2,045	0	0	0	0	21,664	19,828	23,731	21,873	72	70
Enterprise Security	0	0	0	0	-584	-629	0	0	0	0	14,130	17,044	13,546	16,415	42	44
County Enterprise Systems	0	0	0	0	-1,081	-1,058	0	0	0	0	12,826	13,202	11,745	12,144	48	47
Strategic Performance and Business Relationship Managem	0	0	0	0	276	-345	0	0	0	0	2,684	3,649	2,960	3,304	16	17
Telecom Pass Thru Costs	0	0	0	0	0	0	0	0	0	0	14,875	14,995	14,875	14,995	0	0
<b>Department Total</b>	<b>2,254</b>	<b>2,561</b>	<b>0</b>	<b>0</b>	<b>4,486</b>	<b>3,986</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>233,694</b>	<b>231,645</b>	<b>240,434</b>	<b>238,192</b>	<b>953</b>	<b>894</b>
<b>Inspector General</b>																
Inspector General	3,633	1,850	0	0	5,139	7,158	0	0	0	0	0	0	8,772	9,008	42	42
<b>Department Total</b>	<b>3,633</b>	<b>1,850</b>	<b>0</b>	<b>0</b>	<b>5,139</b>	<b>7,158</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,772</b>	<b>9,008</b>	<b>42</b>	<b>42</b>
<b>Internal Services</b>																
Office of the Director	0	0	0	0	1,120	1,174	0	0	0	0	0	0	1,120	1,174	3	3
Intergovernmental and Strategic Project Delivery	0	0	0	0	1,282	2,253	0	0	0	0	0	0	1,282	2,253	9	13
Countywide Services	0	423	0	112	0	-5,273	0	0	0	0	0	151,047	0	146,309	0	397
Development Services	0	4,636	0	1,232	0	191	0	0	0	0	0	26,780	0	32,839	0	127
Facilities Management	0	82,100	0	21,824	0	3,873	0	0	0	0	0	76,728	0	184,525	0	229
Administrative Services	0	0	0	0	0	7,852	0	0	0	0	0	44	0	7,896	0	52
Small Business Development	0	0	0	0	-323	-562	0	0	0	0	14,791	15,414	14,468	14,852	102	100
Facilities and Infrastructure Management	52,489	0	13,953	0	-1,186	0	0	0	0	0	92,867	0	158,123	0	336	0
Business Services	0	0	0	0	-2,070	0	0	0	0	0	23,134	0	21,064	0	48	0
Fleet Management	0	0	0	0	-2,581	0	0	0	0	0	101,683	0	99,102	0	253	0
Budget and Finance	0	0	0	0	6,361	0	0	0	0	0	-2	0	6,359	0	47	0
Risk Management	0	0	0	0	-2,128	0	0	0	0	0	19,932	0	17,804	0	92	0
Real Estate Development	3,873	0	1,030	0	-238	0	0	0	0	0	4,538	0	9,203	0	28	0
<b>Department Total</b>	<b>56,362</b>	<b>87,159</b>	<b>14,983</b>	<b>23,168</b>	<b>237</b>	<b>9,508</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>256,943</b>	<b>270,013</b>	<b>328,525</b>	<b>389,848</b>	<b>918</b>	<b>921</b>
<b>Management and Budget</b>																
Office of the Director	517	217	138	58	296	659	0	0	42	0	212	188	1,205	1,122	5	3
Administration and Consulting Services	2,364	2,706	628	719	12	64	0	0	12	0	60	75	3,076	3,564	16	20
Management and Budget	1,870	1,953	496	519	956	947	0	0	0	0	152	164	3,474	3,583	20	19
Community Redevelopment and Municipal Services	28	0	8	0	1,115	1,378	0	0	0	0	0	0	1,151	1,378	5	5
Grants Coordination	4,055	10,821	0	0	400	0	0	0	0	0	137	140	4,592	10,961	30	28
Program Management Administration	0	220	0	0	0	0	0	0	6,433	6,501	0	0	6,433	6,721	8	10
Strategic Business Management	0	0	0	0	0	0	0	0	0	0	6,615	0	6,615	0	27	0
Bond Administration	0	0	0	0	2,531	2,593	0	0	0	0	0	0	2,531	2,593	8	8
Statutory Structure and Policy Implementation	0	0	0	0	0	0	0	0	0	0	528	659	528	659	4	4
<b>Department Total</b>	<b>8,834</b>	<b>15,917</b>	<b>1,270</b>	<b>1,296</b>	<b>5,310</b>	<b>5,641</b>	<b>0</b>	<b>0</b>	<b>6,487</b>	<b>6,501</b>	<b>7,704</b>	<b>1,226</b>	<b>29,605</b>	<b>30,581</b>	<b>123</b>	<b>97</b>
<b>Property Appraiser</b>																
Property Appraiser	51,750	0	0	0	3,620	0	0	0	0	0	4,713	0	60,083	0	412	0
<b>Department Total</b>	<b>51,750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,620</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,713</b>	<b>0</b>	<b>60,083</b>	<b>0</b>	<b>412</b>	<b>0</b>
<b>Strategic Procurement</b>																
Office of the Director and Administration	0	0	0	0	2,475	2,177	0	0	0	0	0	0	2,475	2,177	14	12
Architecture and Engineering Services	0	0	0	0	1,494	1,716	0	0	0	0	324	300	1,818	2,016	12	13
Business Solutions	0	0	0	0	2,316	2,459	0	0	0	0	0	0	2,316	2,459	12	13
Goods and Services and P3 Solutions	0	0	0	0	9,686	10,399	0	0	0	0	1,776	1,600	11,462	11,999	70	71
Policy, Training and Compliance	0	0	0	0	1,906	1,996	0	0	0	0	0	0	1,906	1,996	14	15
Vendor Outreach and Support Services	0	0	0	0	1,055	760	0	0	0	0	0	0	1,055	760	10	8
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,932</b>	<b>19,507</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,100</b>	<b>1,900</b>	<b>21,032</b>	<b>21,407</b>	<b>132</b>	<b>132</b>

## APPENDIX A

### Operating Budget Expenditures by Revenue Source with Total Positions

(Dollars in thousands)

Department Primary Activity	Countywide General Fund		Unincorporated General Fund		Proprietary Fees Bond Funds		State Funds		Federal Funds		Interagency Transfers and Reimbursements		Total Funding		Total Positions	
	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25	23-24	24-25
<b>General Government Improvement Fund</b>																
Capital Improvement Fund	3,182	19,484	0	1,338	11,747	10,065	0	0	294	0	8,479	1,025	23,702	31,912	0	0
<b>Department Total</b>	<b>3,182</b>	<b>19,484</b>	<b>0</b>	<b>1,338</b>	<b>11,747</b>	<b>10,065</b>	<b>0</b>	<b>0</b>	<b>294</b>	<b>0</b>	<b>8,479</b>	<b>1,025</b>	<b>23,702</b>	<b>31,912</b>	<b>0</b>	<b>0</b>
<b>Non-Departmental</b>																
General Government	132,085	117,432	29,756	27,485	0	0	0	0	0	0	0	0	161,841	144,917	0	0
<b>Department Total</b>	<b>132,085</b>	<b>117,432</b>	<b>29,756</b>	<b>27,485</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>161,841</b>	<b>144,917</b>	<b>0</b>	<b>0</b>
<b>General Government Total</b>	<b>343,616</b>	<b>266,807</b>	<b>56,496</b>	<b>58,447</b>	<b>99,713</b>	<b>77,095</b>	<b>588</b>	<b>0</b>	<b>6,859</b>	<b>6,579</b>	<b>541,621</b>	<b>525,885</b>	<b>1,048,893</b>	<b>934,813</b>	<b>3,568</b>	<b>2,525</b>
<b>Strategic Area: Constitutional Office</b>																
<b>Clerk of the Court and Comptroller</b>																
Clerk of the Court and Comptroller	0	31,161	0	0	0	20,095	0	0	0	0	0	5,081	0	56,337	0	423
<b>Department Total</b>	<b>0</b>	<b>31,161</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,095</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,081</b>	<b>0</b>	<b>56,337</b>	<b>0</b>	<b>423</b>
<b>Sheriff's Office</b>																
Office of the Sheriff	0	269,250	0	428,635	0	151,138	0	1,234	0	14,044	0	3,140	0	867,441	0	4,268
<b>Department Total</b>	<b>0</b>	<b>269,250</b>	<b>0</b>	<b>428,635</b>	<b>0</b>	<b>151,138</b>	<b>0</b>	<b>1,234</b>	<b>0</b>	<b>14,044</b>	<b>0</b>	<b>3,140</b>	<b>0</b>	<b>867,441</b>	<b>0</b>	<b>4,268</b>
<b>Supervisor of Elections</b>																
Supervisor of Elections	0	42,820	0	0	0	510	0	0	0	0	0	0	0	43,330	0	134
<b>Department Total</b>	<b>0</b>	<b>42,820</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>510</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>43,330</b>	<b>0</b>	<b>134</b>
<b>Tax Collector</b>																
Office of the Tax Collector	0	0	0	0	0	33,672	0	0	0	0	0	0	0	33,672	0	182
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,672</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,672</b>	<b>0</b>	<b>182</b>
<b>Property Appraiser</b>																
Property Appraiser	0	53,207	0	0	0	3,709	0	0	0	0	0	4,973	0	61,889	0	417
<b>Department Total</b>	<b>0</b>	<b>53,207</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,709</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,973</b>	<b>0</b>	<b>61,889</b>	<b>0</b>	<b>417</b>
<b>Non-Departmental</b>																
Sheriff's Office	0	27,172	0	42,500	0	0	0	0	0	0	0	0	0	69,672	0	0
Clerk of the Court and Comptroller	0	4,970	0	0	0	0	0	0	0	0	0	0	0	4,970	0	0
Property Appraiser	0	1,655	0	0	0	0	0	0	0	0	0	0	0	1,655	0	0
Supervisor of Elections	0	3,003	0	0	0	0	0	0	0	0	0	0	0	3,003	0	0
<b>Department Total</b>	<b>0</b>	<b>36,800</b>	<b>0</b>	<b>42,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>79,300</b>	<b>0</b>	<b>0</b>
<b>Constitutional Office Total</b>	<b>0</b>	<b>433,238</b>	<b>0</b>	<b>471,135</b>	<b>0</b>	<b>209,124</b>	<b>0</b>	<b>1,234</b>	<b>0</b>	<b>14,044</b>	<b>0</b>	<b>13,194</b>	<b>0</b>	<b>1,141,969</b>	<b>0</b>	<b>5,424</b>
<b>Interagency Transfers</b>											895,115	860,873				
<b>Grand Total</b>	<b>2,309,699</b>	<b>2,468,021</b>	<b>617,563</b>	<b>640,530</b>	<b>3,985,695</b>	<b>4,415,944</b>	<b>61,548</b>	<b>47,036</b>	<b>371,231</b>	<b>438,921</b>			<b>7,345,736</b>	<b>8,010,452</b>	<b>30,807</b>	<b>31,247</b>

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

<b>Strategic Area / Department</b>	<b>Actual 20-21</b>	<b>Actual 21-22</b>	<b>Actual 22-23</b>	<b>Budget 23-24</b>	<b>Proposed 24-25</b>	<b>% Change</b>
<b>Office of the Mayor</b>						
Salary	2,917	5,110	5,862	5,931	6,146	4%
Fringe Benefits	1,796	1,976	2,207	2,748	3,099	13%
Court Costs	10	3	19	25	25	0%
Contractual Services	0	0	0	1	1	0%
Other Operating	100	243	254	261	275	5%
Charges for County Services	99	66	73	87	88	1%
Grants to Outside Organizations	-85	193	-114	0	0	0%
Capital	1	0	0	5	5	0%
<b>Department Total:</b>	<b>4,838</b>	<b>7,591</b>	<b>8,301</b>	<b>9,058</b>	<b>9,639</b>	<b>6%</b>
<b>Department Position Total:</b>	<b>41</b>	<b>45</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>0%</b>
<b>Board of County Commissioners</b>						
Salary	15,234	17,571	18,452	26,666	29,188	9%
Fringe Benefits	6,063	7,103	7,798	11,242	13,528	20%
Court Costs	0	-1	3	0	0	0%
Contractual Services	32	48	145	155	182	17%
Other Operating	1,471	2,164	3,836	2,458	2,607	6%
Charges for County Services	654	520	438	573	588	3%
Grants to Outside Organizations	479	1,729	751	0	0	0%
Capital	45	40	158	92	120	30%
<b>Department Total:</b>	<b>23,978</b>	<b>29,174</b>	<b>31,581</b>	<b>41,186</b>	<b>46,213</b>	<b>12%</b>
<b>Department Position Total:</b>	<b>201</b>	<b>210</b>	<b>213</b>	<b>277</b>	<b>293</b>	<b>6%</b>
<b>County Attorney's Office</b>						
Salary	14,385	22,761	18,598	29,026	30,390	5%
Fringe Benefits	5,627	6,627	7,033	9,103	9,871	8%
Court Costs	-294	-374	-767	53	53	0%
Contractual Services	-6	35	17	4	4	0%
Other Operating	389	515	554	666	648	-3%
Charges for County Services	180	192	233	239	244	2%
Capital	73	90	19	92	92	0%
<b>Department Total:</b>	<b>20,354</b>	<b>29,846</b>	<b>25,687</b>	<b>39,183</b>	<b>41,302</b>	<b>5%</b>
<b>Department Position Total:</b>	<b>132</b>	<b>136</b>	<b>146</b>	<b>155</b>	<b>167</b>	<b>8%</b>
<b>Policy Formulation Total</b>	<b>49,170</b>	<b>66,611</b>	<b>65,569</b>	<b>89,427</b>	<b>97,154</b>	<b>9%</b>



**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 20-21	Actual 21-22	Actual 22-23	Budget 23-24	Proposed 24-25	% Change
<b>Corrections and Rehabilitation</b>						
Salary	231,263	255,195	282,496	280,281	295,876	6%
Fringe Benefits	118,746	125,894	141,906	149,155	163,220	9%
Court Costs	-1	9	18	40	42	5%
Contractual Services	8,160	10,602	11,183	11,952	14,002	17%
Other Operating	19,722	28,146	32,739	31,789	38,532	21%
Charges for County Services	7,839	7,608	10,545	8,115	8,578	6%
Grants to Outside Organizations	0	110	0	0	0	0%
Capital	224	1,670	632	1,404	2,789	99%
<b>Department Total:</b>	<b>385,953</b>	<b>429,234</b>	<b>479,519</b>	<b>482,736</b>	<b>523,039</b>	<b>8%</b>
<b>Department Position Total:</b>	<b>3,077</b>	<b>3,121</b>	<b>3,085</b>	<b>3,085</b>	<b>3,086</b>	<b>0%</b>
<b>Fire Rescue</b>						
Salary	320,148	334,129	347,680	367,180	387,268	5%
Fringe Benefits	148,681	158,812	171,692	190,169	193,953	2%
Court Costs	23	75	36	87	239	175%
Contractual Services	9,026	15,080	14,942	18,189	22,294	23%
Other Operating	22,311	43,255	37,537	40,835	50,850	25%
Charges for County Services	33,738	33,283	34,992	41,365	44,103	7%
Grants to Outside Organizations	275	29	95	0	0	0%
Capital	14,429	23,474	9,182	10,546	31,447	198%
<b>Department Total:</b>	<b>548,631</b>	<b>608,137</b>	<b>616,156</b>	<b>668,371</b>	<b>730,154</b>	<b>9%</b>
<b>Department Position Total:</b>	<b>2,725</b>	<b>2,803</b>	<b>2,825</b>	<b>2,930</b>	<b>2,901</b>	<b>-1%</b>
<b>Emergency Communications</b>						
Salary	0	0	0	0	53,383	0%
Fringe Benefits	0	0	0	0	23,264	0%
Contractual Services	0	0	0	0	1,242	0%
Other Operating	0	0	0	0	10,178	0%
Charges for County Services	0	0	0	0	7,219	0%
Capital	0	0	0	0	612	0%
<b>Department Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95,898</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>535</b>	<b>0%</b>
<b>Emergency Management</b>						
Salary	0	0	2,640	4,628	4,396	-5%
Fringe Benefits	0	0	734	1,492	1,458	-2%
Court Costs	0	0	0	2	2	0%
Contractual Services	0	0	123	156	645	313%
Other Operating	0	0	1,779	4,228	3,319	-21%
Charges for County Services	0	0	843	1,593	1,640	3%
Grants to Outside Organizations	0	0	447	0	463	0%
Capital	0	0	16	137	109	-20%
<b>Department Total:</b>	<b>0</b>	<b>0</b>	<b>6,582</b>	<b>12,236</b>	<b>12,032</b>	<b>-2%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>43</b>	<b>43</b>	<b>43</b>	<b>0%</b>

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 20-21	Actual 21-22	Actual 22-23	Budget 23-24	Proposed 24-25	% Change
<b>Judicial Administration</b>						
Salary	14,956	15,378	15,397	21,730	22,009	1%
Fringe Benefits	6,940	6,956	7,193	9,309	9,853	6%
Court Costs	190	229	243	208	208	0%
Contractual Services	5,485	5,096	3,643	7,667	6,795	-11%
Other Operating	6,282	7,971	8,715	8,809	9,316	6%
Charges for County Services	1,037	1,855	1,527	1,574	1,462	-7%
Grants to Outside Organizations	0	0	1	8	0	-100%
Capital	449	1,213	1,878	3,645	2,719	-25%
<b>Department Total:</b>	<b>35,339</b>	<b>38,698</b>	<b>38,597</b>	<b>52,950</b>	<b>52,362</b>	<b>-1%</b>
<b>Department Position Total:</b>	<b>304</b>	<b>319</b>	<b>344</b>	<b>311</b>	<b>311</b>	<b>0%</b>
<b>Juvenile Services</b>						
Salary	6,477	6,817	7,077	7,838	8,063	3%
Fringe Benefits	2,734	2,853	3,086	3,716	4,032	9%
Court Costs	4	0	0	0	0	0%
Contractual Services	2,641	3,323	3,713	3,905	4,050	4%
Other Operating	955	1,023	1,071	1,283	1,305	2%
Charges for County Services	385	397	390	607	573	-6%
Grants to Outside Organizations	353	898	1,095	916	1,137	24%
Capital	1	0	0	26	19	-27%
<b>Department Total:</b>	<b>13,550</b>	<b>15,311</b>	<b>16,432</b>	<b>18,291</b>	<b>19,179</b>	<b>5%</b>
<b>Department Position Total:</b>	<b>99</b>	<b>99</b>	<b>106</b>	<b>106</b>	<b>106</b>	<b>0%</b>
<b>Law Library</b>						
Salary	107	121	147	251	250	-0%
Fringe Benefits	39	46	61	100	112	12%
Contractual Services	0	0	0	2	2	0%
Other Operating	99	116	118	189	204	8%
Charges for County Services	1	0	0	3	3	0%
Capital	1	2	11	8	8	0%
<b>Department Total:</b>	<b>247</b>	<b>285</b>	<b>337</b>	<b>553</b>	<b>579</b>	<b>5%</b>
<b>Department Position Total:</b>	<b>3</b>	<b>4</b>	<b>4</b>	<b>3</b>	<b>3</b>	<b>0%</b>
<b>Legal Aid</b>						
Salary	3,141	3,181	3,341	3,681	4,467	21%
Fringe Benefits	1,254	1,235	1,220	1,525	1,897	24%
Court Costs	2	0	0	4	4	0%
Contractual Services	0	11	26	16	16	0%
Other Operating	136	180	106	208	160	-23%
Charges for County Services	13	4	18	6	12	100%
Grants to Outside Organizations	0	0	0	0	0	0%
Capital	0	0	0	0	0	0%
<b>Department Total:</b>	<b>4,546</b>	<b>4,611</b>	<b>4,711</b>	<b>5,440</b>	<b>6,556</b>	<b>21%</b>
<b>Department Position Total:</b>	<b>43</b>	<b>43</b>	<b>41</b>	<b>41</b>	<b>46</b>	<b>12%</b>

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 20-21	Actual 21-22	Actual 22-23	Budget 23-24	Proposed 24-25	% Change
<b>Medical Examiner</b>						
Salary	8,381	7,681	8,686	9,542	9,773	2%
Fringe Benefits	3,521	3,632	4,209	5,050	5,399	7%
Contractual Services	186	453	501	520	435	-16%
Other Operating	1,301	1,169	1,289	2,130	1,922	-10%
Charges for County Services	232	255	239	423	357	-16%
Capital	360	76	104	186	100	-46%
<b>Department Total:</b>	<b>13,981</b>	<b>13,266</b>	<b>15,028</b>	<b>17,851</b>	<b>17,986</b>	<b>1%</b>
<b>Department Position Total:</b>	<b>88</b>	<b>91</b>	<b>91</b>	<b>93</b>	<b>93</b>	<b>0%</b>
<b>Miami-Dade Economic Advocacy Trust</b>						
Salary	182	251	491	534	559	5%
Fringe Benefits	67	92	191	212	237	12%
Contractual Services	29	24	4	172	25	-85%
Other Operating	12	25	109	149	180	21%
Charges for County Services	2	33	38	75	40	-47%
Grants to Outside Organizations	0	36	35	20	0	-100%
Capital	0	0	0	0	0	0%
<b>Department Total:</b>	<b>292</b>	<b>461</b>	<b>868</b>	<b>1,162</b>	<b>1,041</b>	<b>-10%</b>
<b>Department Position Total:</b>	<b>8</b>	<b>8</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>0%</b>
<b>Office of the Clerk</b>						
Salary	9,742	11,653	9,527	14,067	0	-100%
Fringe Benefits	3,744	4,024	4,042	5,760	0	-100%
Court Costs	2	3	0	3	0	-100%
Contractual Services	1,329	1,277	1,347	1,747	0	-100%
Other Operating	-2,177	-518	3,772	-332	0	-100%
Charges for County Services	4,524	2,292	1,007	3,648	0	-100%
Grants to Outside Organizations	0	0	127	0	0	0%
Capital	126	41	180	249	0	-100%
<b>Department Total:</b>	<b>17,290</b>	<b>18,772</b>	<b>20,002</b>	<b>25,142</b>	<b>0</b>	<b>-100%</b>
<b>Department Position Total:</b>	<b>182</b>	<b>182</b>	<b>187</b>	<b>191</b>	<b>0</b>	<b>-100%</b>
<b>Police</b>						
Salary	418,153	473,919	504,580	510,718	0	-100%
Fringe Benefits	187,823	211,367	231,187	259,562	0	-100%
Court Costs	407	490	475	631	0	-100%
Contractual Services	1,833	15,510	12,456	12,651	0	-100%
Other Operating	42,720	52,600	60,323	67,666	0	-100%
Charges for County Services	42,112	44,447	47,066	64,420	0	-100%
Grants to Outside Organizations	780	194	393	0	0	0%
Capital	5,635	6,480	9,333	12,055	0	-100%
<b>Department Total:</b>	<b>699,463</b>	<b>805,007</b>	<b>865,813</b>	<b>927,703</b>	<b>0</b>	<b>-100%</b>
<b>Department Position Total:</b>	<b>4,391</b>	<b>4,450</b>	<b>4,509</b>	<b>4,510</b>	<b>0</b>	<b>-100%</b>

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 20-21	Actual 21-22	Actual 22-23	Budget 23-24	Proposed 24-25	% Change
<b>General Government Improvement Fund</b>						
Capital	14,355	12,690	17,751	26,669	39,564	48%
<b>Department Total:</b>	<b>14,355</b>	<b>12,690</b>	<b>17,751</b>	<b>26,669</b>	<b>39,564</b>	<b>48%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Non-Departmental</b>						
Other Operating	6,247	8,538	10,923	9,520	7,337	-23%
<b>Department Total:</b>	<b>6,247</b>	<b>8,538</b>	<b>10,923</b>	<b>9,520</b>	<b>7,337</b>	<b>-23%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Independent Civilian Panel</b>						
Salary	0	0	238	521	0	-100%
Fringe Benefits	0	0	65	180	0	-100%
Contractual Services	0	0	6	166	0	-100%
Other Operating	0	18	85	103	0	-100%
Charges for County Services	0	3	3	21	0	-100%
Capital	0	0	3	9	0	-100%
<b>Department Total:</b>	<b>0</b>	<b>21</b>	<b>400</b>	<b>1,000</b>	<b>0</b>	<b>-100%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>5</b>	<b>0</b>	<b>-100%</b>
<b>Public Safety Total</b>	<b>1,739,894</b>	<b>1,955,031</b>	<b>2,093,119</b>	<b>2,249,624</b>	<b>1,505,727</b>	<b>-33%</b>
<b>Office of the Citizens' Independent Transportation Trust</b>						
Salary	1,116	1,055	1,087	1,392	1,584	14%
Fringe Benefits	445	680	762	702	834	19%
Court Costs	0	0	0	1	1	0%
Contractual Services	397	508	498	1,128	1,363	21%
Other Operating	230	266	293	386	419	9%
Charges for County Services	83	79	103	135	133	-1%
Capital	0	0	0	0	0	0%
<b>Department Total:</b>	<b>2,271</b>	<b>2,588</b>	<b>2,743</b>	<b>3,744</b>	<b>4,334</b>	<b>16%</b>
<b>Department Position Total:</b>	<b>9</b>	<b>9</b>	<b>11</b>	<b>11</b>	<b>12</b>	<b>9%</b>
<b>Parks, Recreation and Open Spaces</b>						
Salary	2,031	0	0	0	0	0%
Fringe Benefits	951	0	0	0	0	0%
Contractual Services	1,404	0	0	0	0	0%
Other Operating	379	0	0	0	0	0%
Charges for County Services	1,480	0	0	0	0	0%
Capital	1,501	0	0	0	0	0%
<b>Department Total:</b>	<b>7,746</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>31</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 20-21	Actual 21-22	Actual 22-23	Budget 23-24	Proposed 24-25	% Change
<b>Transportation and Public Works</b>						
Salary	279,993	288,916	301,550	309,151	323,678	5%
Fringe Benefits	109,394	119,561	122,039	131,449	141,526	8%
Court Costs	2	4	3	14	11	-21%
Contractual Services	84,735	91,157	167,144	131,962	153,583	16%
Other Operating	92,015	127,528	126,683	139,846	137,197	-2%
Charges for County Services	28,419	27,974	31,035	37,131	37,446	1%
Grants to Outside Organizations	4,235	4,235	4,235	4,235	4,235	0%
Capital	3,776	3,065	4,282	13,853	6,200	-55%
<b>Department Total:</b>	<b>602,569</b>	<b>662,440</b>	<b>756,971</b>	<b>767,641</b>	<b>803,876</b>	<b>5%</b>
<b>Department Position Total:</b>	<b>3,603</b>	<b>3,812</b>	<b>3,822</b>	<b>3,940</b>	<b>3,939</b>	<b>-0%</b>
<b>General Government Improvement Fund</b>						
Capital	0	3	0	500	0	-100%
<b>Department Total:</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>-100%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Non-Departmental</b>						
Other Operating	5,701	0	31,797	39,053	0	-100%
<b>Department Total:</b>	<b>5,701</b>	<b>0</b>	<b>31,797</b>	<b>39,053</b>	<b>0</b>	<b>-100%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Transportation and Mobility Tot</b>	<b>618,287</b>	<b>665,031</b>	<b>791,511</b>	<b>810,938</b>	<b>808,210</b>	<b>-0%</b>
<b>Adrienne Arsht Center for the Performing Arts Trust</b>						
Other Operating	0	14,221	14,409	14,558	14,558	0%
<b>Department Total:</b>	<b>0</b>	<b>14,221</b>	<b>14,409</b>	<b>14,558</b>	<b>14,558</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Cultural Affairs</b>						
Salary	6,912	7,430	8,288	10,564	11,412	8%
Fringe Benefits	2,359	2,768	3,131	4,019	4,538	13%
Court Costs	1	0	0	11	15	36%
Contractual Services	2,087	3,566	4,755	5,078	4,795	-6%
Other Operating	1,402	2,672	2,939	14,205	11,585	-18%
Charges for County Services	1,310	1,393	1,824	2,287	2,394	5%
Grants to Outside Organizations	19,006	20,841	24,656	26,968	26,227	-3%
Capital	3,195	4,130	2,795	6,168	8,173	33%
<b>Department Total:</b>	<b>36,272</b>	<b>42,800</b>	<b>48,388</b>	<b>69,300</b>	<b>69,139</b>	<b>-0%</b>
<b>Department Position Total:</b>	<b>89</b>	<b>90</b>	<b>97</b>	<b>101</b>	<b>103</b>	<b>2%</b>
<b>HistoryMiami</b>						
Other Operating	3,854	4,000	4,000	4,000	4,000	0%
<b>Department Total:</b>	<b>3,854</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 20-21	Actual 21-22	Actual 22-23	Budget 23-24	Proposed 24-25	% Change
<b>Library</b>						
Salary	30,388	31,914	33,725	37,560	39,426	5%
Fringe Benefits	12,054	13,545	14,351	16,525	18,102	10%
Court Costs	0	0	4	5	5	0%
Contractual Services	6,040	5,078	6,379	7,669	10,134	32%
Other Operating	15,576	18,165	19,455	28,192	30,727	9%
Charges for County Services	8,741	8,882	9,953	9,957	10,878	9%
Capital	1,293	1,256	1,141	1,892	3,952	109%
<b>Department Total:</b>	<b>74,092</b>	<b>78,840</b>	<b>85,008</b>	<b>101,800</b>	<b>113,224</b>	<b>11%</b>
<b>Department Position Total:</b>	<b>508</b>	<b>512</b>	<b>515</b>	<b>534</b>	<b>538</b>	<b>1%</b>
<b>Parks, Recreation and Open Spaces</b>						
Salary	69,266	70,362	81,370	92,180	92,751	1%
Fringe Benefits	28,641	29,679	33,464	39,004	41,421	6%
Court Costs	2	0	0	66	35	-47%
Contractual Services	24,642	19,860	22,992	22,275	23,813	7%
Other Operating	12,304	20,688	25,261	23,264	22,471	-3%
Charges for County Services	18,275	16,206	19,186	21,258	24,336	14%
Grants to Outside Organizations	-80	-3	73	811	2,562	216%
Capital	1,672	634	1,819	1,647	1,352	-18%
<b>Department Total:</b>	<b>154,722</b>	<b>157,426</b>	<b>184,165</b>	<b>200,505</b>	<b>208,741</b>	<b>4%</b>
<b>Department Position Total:</b>	<b>1,096</b>	<b>1,210</b>	<b>1,307</b>	<b>1,302</b>	<b>1,309</b>	<b>1%</b>
<b>Perez Art Museum Miami</b>						
Grants to Outside Organizations	4,000	4,000	4,000	4,000	4,000	0%
<b>Department Total:</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Tourist Taxes</b>						
Other Operating	126,409	198,874	207,066	203,811	208,030	2%
<b>Department Total:</b>	<b>126,409</b>	<b>198,874</b>	<b>207,066</b>	<b>203,811</b>	<b>208,030</b>	<b>2%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Vizcaya Museum and Gardens</b>						
Other Operating	0	0	0	0	0	0%
Grants to Outside Organizations	2,500	2,500	4,000	4,000	4,000	0%
<b>Department Total:</b>	<b>2,500</b>	<b>2,500</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>General Government Improvement Fund</b>						
Capital	2,591	2,786	2,805	6,042	3,788	-37%
<b>Department Total:</b>	<b>2,591</b>	<b>2,786</b>	<b>2,805</b>	<b>6,042</b>	<b>3,788</b>	<b>-37%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

<b>Strategic Area / Department</b>	<b>Actual 20-21</b>	<b>Actual 21-22</b>	<b>Actual 22-23</b>	<b>Budget 23-24</b>	<b>Proposed 24-25</b>	<b>% Change</b>
<b>Non-Departmental</b>						
Other Operating	3,105	3,880	3,811	7,740	11,900	54%
<b>Department Total:</b>	<b>3,105</b>	<b>3,880</b>	<b>3,811</b>	<b>7,740</b>	<b>11,900</b>	<b>54%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b><i>Recreation and Culture Total</i></b>	<b>407,545</b>	<b>509,327</b>	<b>557,652</b>	<b>615,756</b>	<b>641,380</b>	<b>4%</b>
<b>Animal Services</b>						
Salary	12,638	13,200	15,137	17,263	18,263	6%
Fringe Benefits	5,992	6,121	6,944	8,319	9,136	10%
Court Costs	33	21	7	25	28	12%
Contractual Services	1,905	1,853	1,981	2,307	2,449	6%
Other Operating	3,997	4,867	4,972	7,570	7,273	-4%
Charges for County Services	1,841	1,746	1,900	1,954	1,944	-1%
Grants to Outside Organizations	693	728	1,095	1,325	1,375	4%
Capital	736	1,197	796	686	556	-19%
<b>Department Total:</b>	<b>27,835</b>	<b>29,733</b>	<b>32,832</b>	<b>39,449</b>	<b>41,024</b>	<b>4%</b>
<b>Department Position Total:</b>	<b>260</b>	<b>265</b>	<b>281</b>	<b>288</b>	<b>289</b>	<b>0%</b>
<b>Parks, Recreation and Open Spaces</b>						
Salary	12,378	12,205	13,366	14,405	14,910	4%
Fringe Benefits	6,047	5,800	6,334	7,348	8,058	10%
Contractual Services	9,798	12,493	11,614	14,048	15,148	8%
Other Operating	21,956	25,667	30,480	36,867	32,967	-11%
Charges for County Services	6,276	6,218	5,755	7,807	8,202	5%
Grants to Outside Organizations	0	0	0	0	0	0%
Capital	234	401	303	833	761	-9%
<b>Department Total:</b>	<b>56,689</b>	<b>62,784</b>	<b>67,852</b>	<b>81,308</b>	<b>80,046</b>	<b>-2%</b>
<b>Department Position Total:</b>	<b>280</b>	<b>263</b>	<b>290</b>	<b>291</b>	<b>298</b>	<b>2%</b>
<b>Regulatory and Economic Resources</b>						
Salary	76,182	78,703	83,849	99,098	112,069	13%
Fringe Benefits	28,059	28,762	32,428	40,813	48,170	18%
Court Costs	3	4	7	20	24	20%
Contractual Services	5,626	9,213	11,310	12,992	12,062	-7%
Other Operating	10,173	10,483	14,140	17,524	22,628	29%
Charges for County Services	24,985	24,774	28,106	35,295	38,356	9%
Grants to Outside Organizations	99	0	430	430	430	0%
Capital	3,118	1,605	1,504	14,095	14,763	5%
<b>Department Total:</b>	<b>148,245</b>	<b>153,544</b>	<b>171,774</b>	<b>220,267</b>	<b>248,502</b>	<b>13%</b>
<b>Department Position Total:</b>	<b>985</b>	<b>1,032</b>	<b>1,064</b>	<b>1,180</b>	<b>1,254</b>	<b>6%</b>

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 20-21	Actual 21-22	Actual 22-23	Budget 23-24	Proposed 24-25	% Change
<b>Solid Waste Management</b>						
Salary	71,929	74,454	78,406	84,309	89,345	6%
Fringe Benefits	29,218	34,431	34,992	38,068	42,652	12%
Court Costs	2	3	5	7	7	0%
Contractual Services	155,140	172,624	175,572	197,545	202,848	3%
Other Operating	18,742	18,139	47,840	24,978	22,379	-10%
Charges for County Services	46,922	57,848	57,682	65,038	55,760	-14%
Grants to Outside Organizations	25	400	12	125	125	0%
Capital	1,693	12,421	14,725	1,224	12,022	882%
<b>Department Total:</b>	<b>323,671</b>	<b>370,320</b>	<b>409,234</b>	<b>411,294</b>	<b>425,138</b>	<b>3%</b>
<b>Department Position Total:</b>	<b>1,112</b>	<b>1,119</b>	<b>1,140</b>	<b>1,172</b>	<b>1,172</b>	<b>0%</b>
<b>Transportation and Public Works</b>						
Salary	13,418	14,436	15,611	18,220	18,669	2%
Fringe Benefits	5,395	6,032	6,797	7,759	8,513	10%
Court Costs	0	0	0	0	0	0%
Contractual Services	1,658	1,742	816	2,547	2,733	7%
Other Operating	2,440	3,524	3,470	4,921	5,135	4%
Charges for County Services	5,788	5,143	6,199	8,804	9,298	6%
Grants to Outside Organizations	0	0	0	0	0	0%
Capital	6,930	2,794	1,461	3,535	7,059	100%
<b>Department Total:</b>	<b>35,629</b>	<b>33,671</b>	<b>34,354</b>	<b>45,786</b>	<b>51,407</b>	<b>12%</b>
<b>Department Position Total:</b>	<b>250</b>	<b>250</b>	<b>252</b>	<b>263</b>	<b>265</b>	<b>1%</b>
<b>Water and Sewer</b>						
Salary	202,476	228,562	235,521	228,122	260,927	14%
Fringe Benefits	68,467	89,988	138,505	107,292	108,214	1%
Contractual Services	71,336	80,111	87,584	104,317	118,994	14%
Other Operating	60,460	41,466	45,858	53,025	78,104	47%
Charges for County Services	74,299	69,387	74,690	81,237	85,800	6%
Capital	84,062	121,652	175,416	102,600	137,053	34%
<b>Department Total:</b>	<b>561,100</b>	<b>631,166</b>	<b>757,574</b>	<b>676,593</b>	<b>789,092</b>	<b>17%</b>
<b>Department Position Total:</b>	<b>2,816</b>	<b>2,819</b>	<b>2,904</b>	<b>3,086</b>	<b>3,084</b>	<b>-0%</b>
<b>General Government Improvement Fund</b>						
Capital	5,004	3,233	14,531	19,516	30,853	58%
<b>Department Total:</b>	<b>5,004</b>	<b>3,233</b>	<b>14,531</b>	<b>19,516</b>	<b>30,853</b>	<b>58%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Non-Departmental</b>						
Other Operating	508	121,517	35,954	3,531	704	-80%
<b>Department Total:</b>	<b>508</b>	<b>121,517</b>	<b>35,954</b>	<b>3,531</b>	<b>704</b>	<b>-80%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Neighborhood and Infrastructure</b>	<b>1,158,681</b>	<b>1,405,968</b>	<b>1,524,105</b>	<b>1,497,744</b>	<b>1,666,766</b>	<b>11%</b>



**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 20-21	Actual 21-22	Actual 22-23	Budget 23-24	Proposed 24-25	% Change
<b>Community Action and Human Services</b>						
Salary	33,477	35,362	40,099	45,063	46,664	4%
Fringe Benefits	14,088	14,426	16,596	19,731	22,718	15%
Court Costs	10	0	0	0	0	0%
Contractual Services	11,480	14,355	12,050	26,460	15,640	-41%
Other Operating	8,430	11,892	10,943	9,454	12,242	29%
Charges for County Services	3,139	4,107	3,384	3,190	3,517	10%
Grants to Outside Organizations	88,785	116,985	97,706	89,595	80,179	-11%
Capital	955	734	456	237	160	-32%
<b>Department Total:</b>	<b>160,364</b>	<b>197,861</b>	<b>181,234</b>	<b>193,730</b>	<b>181,120</b>	<b>-7%</b>
<b>Department Position Total:</b>	<b>567</b>	<b>618</b>	<b>666</b>	<b>666</b>	<b>665</b>	<b>-0%</b>
<b>Homeless Trust</b>						
Salary	2,341	2,044	2,145	2,545	2,685	6%
Fringe Benefits	21	837	871	1,070	1,213	13%
Contractual Services	65	98	48	101	366	262%
Other Operating	697	969	1,105	653	1,365	109%
Charges for County Services	572	562	268	624	349	-44%
Grants to Outside Organizations	51,593	59,386	59,282	85,729	95,564	11%
Capital	5,431	382	1,056	8	7	-13%
<b>Department Total:</b>	<b>60,720</b>	<b>64,278</b>	<b>64,775</b>	<b>90,730</b>	<b>101,549</b>	<b>12%</b>
<b>Department Position Total:</b>	<b>20</b>	<b>20</b>	<b>21</b>	<b>26</b>	<b>26</b>	<b>0%</b>
<b>Jackson Health System</b>						
Other Operating	222,563	237,687	263,532	296,092	325,338	10%
<b>Department Total:</b>	<b>222,563</b>	<b>237,687</b>	<b>263,532</b>	<b>296,092</b>	<b>325,338</b>	<b>10%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Management and Budget</b>						
Salary	1,181	1,080	1,230	1,395	1,106	-21%
Fringe Benefits	444	412	472	482	482	0%
Court Costs	92	54	0	0	0	0%
Contractual Services	9,873	10,285	193	0	0	0%
Other Operating	1,965	1,211	169	69	55	-20%
Charges for County Services	87	69	71	81	27	-67%
Grants to Outside Organizations	9,311	8,286	26,336	29,973	25,330	-15%
Capital	0	0	1	0	0	0%
<b>Department Total:</b>	<b>22,953</b>	<b>21,397</b>	<b>28,472</b>	<b>32,000</b>	<b>27,000</b>	<b>-16%</b>
<b>Department Position Total:</b>	<b>13</b>	<b>14</b>	<b>13</b>	<b>14</b>	<b>14</b>	<b>0%</b>

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 20-21	Actual 21-22	Actual 22-23	Budget 23-24	Proposed 24-25	% Change
<b>Public Housing and Community Development</b>						
Salary	17,215	18,408	18,109	23,975	29,443	23%
Fringe Benefits	7,833	9,247	6,623	9,555	14,065	47%
Court Costs	68	132	136	210	143	-32%
Contractual Services	46,015	50,690	49,637	55,159	55,832	1%
Other Operating	15,106	14,819	21,268	46,480	35,827	-23%
Charges for County Services	11,584	12,143	11,275	11,452	11,578	1%
<b>Department Total:</b>	<b>97,821</b>	<b>105,439</b>	<b>107,048</b>	<b>146,831</b>	<b>146,888</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>391</b>	<b>387</b>	<b>403</b>	<b>403</b>	<b>414</b>	<b>3%</b>
<b>General Government Improvement Fund</b>						
Capital	9,230	12,962	9,759	7,490	8,358	12%
<b>Department Total:</b>	<b>9,230</b>	<b>12,962</b>	<b>9,759</b>	<b>7,490</b>	<b>8,358</b>	<b>12%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Non-Departmental</b>						
Other Operating	40,682	35,180	88,664	58,263	54,747	-6%
<b>Department Total:</b>	<b>40,682</b>	<b>35,180</b>	<b>88,664</b>	<b>58,263</b>	<b>54,747</b>	<b>-6%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Health and Society Total</b>	<b>614,333</b>	<b>674,804</b>	<b>743,484</b>	<b>825,136</b>	<b>845,000</b>	<b>2%</b>
<b>Aviation</b>						
Salary	108,457	115,305	117,353	130,517	143,852	10%
Fringe Benefits	38,301	41,717	47,342	55,033	64,341	17%
Court Costs	0	4	0	0	100	0%
Contractual Services	137,712	131,239	144,297	187,741	226,388	21%
Other Operating	92,609	114,978	126,434	146,940	158,736	8%
Charges for County Services	93,958	110,019	110,968	126,953	138,521	9%
Capital	798	1,062	1,469	4,606	4,818	5%
<b>Department Total:</b>	<b>471,835</b>	<b>514,324</b>	<b>547,863</b>	<b>651,790</b>	<b>736,756</b>	<b>13%</b>
<b>Department Position Total:</b>	<b>1,432</b>	<b>1,456</b>	<b>1,482</b>	<b>1,534</b>	<b>1,687</b>	<b>10%</b>
<b>Miami-Dade Economic Advocacy Trust</b>						
Salary	1,010	1,143	1,731	2,151	2,258	5%
Fringe Benefits	376	456	715	902	989	10%
Court Costs	0	1	5	0	0	0%
Contractual Services	367	703	710	1,408	60	-96%
Other Operating	58	196	241	217	1,388	540%
Charges for County Services	69	79	82	131	95	-27%
Grants to Outside Organizations	42	1,674	832	8,275	9,275	12%
Capital	0	0	0	0	0	0%
<b>Department Total:</b>	<b>1,922</b>	<b>4,252</b>	<b>4,316</b>	<b>13,084</b>	<b>14,065</b>	<b>7%</b>
<b>Department Position Total:</b>	<b>16</b>	<b>19</b>	<b>21</b>	<b>23</b>	<b>23</b>	<b>0%</b>

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 20-21	Actual 21-22	Actual 22-23	Budget 23-24	Proposed 24-25	% Change
<b>Public Housing and Community Development</b>						
Salary	4,325	4,654	4,923	5,578	8,107	45%
Fringe Benefits	2,029	2,242	1,845	2,665	4,113	54%
Court Costs	4	1	4	1	4	300%
Contractual Services	6,887	9,528	5,670	9,662	5,953	-38%
Other Operating	108,239	119,016	124,539	142,156	155,693	10%
Charges for County Services	904	871	1,311	985	1,376	40%
<b>Department Total:</b>	<b>122,388</b>	<b>136,312</b>	<b>138,292</b>	<b>161,047</b>	<b>175,246</b>	<b>9%</b>
<b>Department Position Total:</b>	<b>29</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>30</b>	<b>0%</b>
<b>Regulatory and Economic Resources</b>						
Salary	2,883	3,369	3,396	4,557	2,499	-45%
Fringe Benefits	1,199	1,229	1,275	1,816	839	-54%
Court Costs	0	0	0	1	0	-100%
Contractual Services	58	29	58	268	233	-13%
Other Operating	437	520	1,063	679	296	-56%
Charges for County Services	684	629	861	902	177	-80%
Grants to Outside Organizations	0	0	0	0	6,150	0%
Capital	1	2	0	5	0	-100%
<b>Department Total:</b>	<b>5,262</b>	<b>5,778</b>	<b>6,653</b>	<b>8,228</b>	<b>10,194</b>	<b>24%</b>
<b>Department Position Total:</b>	<b>41</b>	<b>46</b>	<b>44</b>	<b>50</b>	<b>17</b>	<b>-66%</b>
<b>Seaport</b>						
Salary	12,659	13,548	29,102	37,013	40,311	9%
Fringe Benefits	5,913	10,035	21,849	20,129	22,597	12%
Court Costs	13	14	29	15	16	7%
Contractual Services	9,577	15,375	19,673	26,003	25,962	-0%
Other Operating	2,627	12,091	24,761	32,669	42,273	29%
Charges for County Services	20,475	21,262	31,331	37,738	41,469	10%
Grants to Outside Organizations	0	40	5	0	0	0%
Capital	818	606	3,832	15,175	15,011	-1%
<b>Department Total:</b>	<b>52,082</b>	<b>72,971</b>	<b>130,582</b>	<b>168,742</b>	<b>187,639</b>	<b>11%</b>
<b>Department Position Total:</b>	<b>461</b>	<b>461</b>	<b>518</b>	<b>518</b>	<b>518</b>	<b>0%</b>
<b>Non-Departmental</b>						
Other Operating	78,281	138,856	95,091	100,442	106,406	6%
<b>Department Total:</b>	<b>78,281</b>	<b>138,856</b>	<b>95,091</b>	<b>100,442</b>	<b>106,406</b>	<b>6%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Economic Development Total</b>	<b>731,770</b>	<b>872,493</b>	<b>922,797</b>	<b>1,103,333</b>	<b>1,230,306</b>	<b>12%</b>

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 20-21	Actual 21-22	Actual 22-23	Budget 23-24	Proposed 24-25	% Change
<b>Audit and Management Services</b>						
Salary	3,250	3,523	4,223	4,472	0	-100%
Fringe Benefits	1,242	1,318	1,451	1,696	0	-100%
Other Operating	102	70	175	247	0	-100%
Charges for County Services	58	61	49	45	0	-100%
Capital	3	9	9	15	0	-100%
<b>Department Total:</b>	<b>4,655</b>	<b>4,981</b>	<b>5,907</b>	<b>6,475</b>	<b>0</b>	<b>-100%</b>
<b>Department Position Total:</b>	<b>39</b>	<b>39</b>	<b>45</b>	<b>45</b>	<b>0</b>	<b>-100%</b>
<b>Commission on Ethics and Public Trust</b>						
Salary	1,880	1,914	1,976	2,150	2,262	5%
Fringe Benefits	607	665	727	805	877	9%
Contractual Services	4	12	2	10	11	10%
Other Operating	54	68	61	91	97	7%
Charges for County Services	26	34	38	33	33	0%
Capital	0	3	1	9	14	56%
<b>Department Total:</b>	<b>2,571</b>	<b>2,696</b>	<b>2,805</b>	<b>3,098</b>	<b>3,294</b>	<b>6%</b>
<b>Department Position Total:</b>	<b>16</b>	<b>16</b>	<b>17</b>	<b>17</b>	<b>17</b>	<b>0%</b>
<b>Communications and Customer Experience</b>						
Salary	11,433	12,039	12,537	13,886	7,186	-48%
Fringe Benefits	3,524	4,867	5,311	5,898	2,761	-53%
Contractual Services	87	89	65	247	151	-39%
Other Operating	1,520	1,796	1,820	5,717	2,042	-64%
Charges for County Services	1,156	1,255	1,222	1,476	513	-65%
Capital	94	109	68	252	117	-54%
<b>Department Total:</b>	<b>17,814</b>	<b>20,155</b>	<b>21,023</b>	<b>27,476</b>	<b>12,770</b>	<b>-54%</b>
<b>Department Position Total:</b>	<b>166</b>	<b>169</b>	<b>178</b>	<b>178</b>	<b>70</b>	<b>-61%</b>
<b>Elections</b>						
Salary	16,587	13,119	14,934	23,133	0	-100%
Fringe Benefits	3,362	3,638	3,624	4,531	0	-100%
Court Costs	50	50	50	50	0	-100%
Contractual Services	2,980	2,637	3,474	2,933	0	-100%
Other Operating	4,227	4,493	4,679	10,131	0	-100%
Charges for County Services	3,976	4,539	5,156	5,498	0	-100%
Grants to Outside Organizations	0	0	0	0	0	0%
Capital	117	32	52	100	0	-100%
<b>Department Total:</b>	<b>31,299</b>	<b>28,508</b>	<b>31,969</b>	<b>46,376</b>	<b>0</b>	<b>-100%</b>
<b>Department Position Total:</b>	<b>106</b>	<b>110</b>	<b>122</b>	<b>134</b>	<b>0</b>	<b>-100%</b>

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 20-21	Actual 21-22	Actual 22-23	Budget 23-24	Proposed 24-25	% Change
<b>Finance</b>						
Salary	24,299	24,393	17,643	20,198	0	-100%
Fringe Benefits	10,353	10,025	7,245	8,272	0	-100%
Court Costs	32	75	63	61	0	-100%
Contractual Services	821	1,151	871	958	0	-100%
Other Operating	7,379	7,131	2,085	3,160	0	-100%
Charges for County Services	3,917	4,375	2,220	3,635	0	-100%
Capital	0	628	622	54	0	-100%
<b>Department Total:</b>	<b>46,801</b>	<b>47,778</b>	<b>30,749</b>	<b>36,338</b>	<b>0</b>	<b>-100%</b>
<b>Department Position Total:</b>	<b>415</b>	<b>424</b>	<b>249</b>	<b>253</b>	<b>0</b>	<b>-100%</b>
<b>Tax Collector</b>						
Salary	0	0	11,882	15,511	0	-100%
Fringe Benefits	0	0	5,093	6,822	0	-100%
Contractual Services	0	0	443	2,180	0	-100%
Other Operating	0	0	6,974	5,616	0	-100%
Charges for County Services	0	0	2,118	2,584	0	-100%
Capital	0	0	452	655	0	-100%
<b>Department Total:</b>	<b>0</b>	<b>0</b>	<b>26,962</b>	<b>33,368</b>	<b>0</b>	<b>-100%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>190</b>	<b>204</b>	<b>0</b>	<b>-100%</b>
<b>Internal Compliance</b>						
Salary	0	0	0	0	17,867	0%
Fringe Benefits	0	0	0	0	8,236	0%
Other Operating	0	0	0	0	795	0%
Charges for County Services	0	0	0	0	358	0%
Capital	0	0	0	0	30	0%
<b>Department Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>27,286</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>173</b>	<b>0%</b>
<b>Human Resources</b>						
Salary	10,709	12,288	13,832	14,824	15,056	2%
Fringe Benefits	3,973	4,562	5,264	5,702	6,337	11%
Court Costs	0	0	0	1	1	0%
Contractual Services	-2	69	62	67	8	-88%
Other Operating	-194	42	-127	475	421	-11%
Charges for County Services	466	543	500	582	554	-5%
Capital	2	7	139	117	130	11%
<b>Department Total:</b>	<b>14,954</b>	<b>17,511</b>	<b>19,670</b>	<b>21,768</b>	<b>22,507</b>	<b>3%</b>
<b>Department Position Total:</b>	<b>130</b>	<b>143</b>	<b>151</b>	<b>157</b>	<b>157</b>	<b>0%</b>

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 20-21	Actual 21-22	Actual 22-23	Budget 23-24	Proposed 24-25	% Change
<b>Information Technology</b>						
Salary	95,845	99,884	104,599	110,547	107,822	-2%
Fringe Benefits	31,955	33,883	36,479	38,832	39,946	3%
Contractual Services	4,403	6,077	12,206	5,889	5,628	-4%
Other Operating	59,316	51,333	57,932	63,042	64,948	3%
Charges for County Services	16,000	15,226	15,879	17,735	15,841	-11%
Grants to Outside Organizations	0	1	0	0	0	0%
Capital	3,925	3,357	5,209	4,389	4,007	-9%
<b>Department Total:</b>	<b>211,444</b>	<b>209,761</b>	<b>232,304</b>	<b>240,434</b>	<b>238,192</b>	<b>-1%</b>
<b>Department Position Total:</b>	<b>942</b>	<b>949</b>	<b>950</b>	<b>953</b>	<b>894</b>	<b>-6%</b>
<b>Inspector General</b>						
Salary	5,086	5,282	5,463	6,168	6,249	1%
Fringe Benefits	1,640	1,680	1,733	2,189	2,320	6%
Court Costs	1	0	18	2	10	400%
Contractual Services	78	37	6	4	4	0%
Other Operating	109	126	157	248	255	3%
Charges for County Services	59	57	53	86	87	1%
Capital	31	44	55	75	83	11%
<b>Department Total:</b>	<b>7,004</b>	<b>7,226</b>	<b>7,485</b>	<b>8,772</b>	<b>9,008</b>	<b>3%</b>
<b>Department Position Total:</b>	<b>40</b>	<b>40</b>	<b>42</b>	<b>42</b>	<b>42</b>	<b>0%</b>
<b>Internal Services</b>						
Salary	67,778	59,492	69,452	74,601	79,724	7%
Fringe Benefits	25,964	22,966	26,952	31,043	34,767	12%
Court Costs	5	40	30	17	49	188%
Contractual Services	43,928	55,495	68,360	87,432	132,016	51%
Other Operating	76,426	91,950	95,786	98,346	105,482	7%
Charges for County Services	30,763	28,254	36,875	36,061	36,769	2%
Grants to Outside Organizations	4	0	0	0	0	0%
Capital	238	136	138	1,025	1,041	2%
<b>Department Total:</b>	<b>245,106</b>	<b>258,333</b>	<b>297,593</b>	<b>328,525</b>	<b>389,848</b>	<b>19%</b>
<b>Department Position Total:</b>	<b>981</b>	<b>1,005</b>	<b>916</b>	<b>918</b>	<b>921</b>	<b>0%</b>
<b>Management and Budget</b>						
Salary	7,165	9,020	11,596	16,785	12,698	-24%
Fringe Benefits	2,415	3,176	4,254	5,603	4,893	-13%
Court Costs	0	0	0	2	4	100%
Contractual Services	0	0	0	5,213	5,213	0%
Other Operating	121	449	223	1,061	543	-49%
Charges for County Services	318	590	474	870	819	-6%
Grants to Outside Organizations	0	0	0	0	6,345	0%
Capital	35	41	32	71	66	-7%
<b>Department Total:</b>	<b>10,054</b>	<b>13,276</b>	<b>16,579</b>	<b>29,605</b>	<b>30,581</b>	<b>3%</b>
<b>Department Position Total:</b>	<b>75</b>	<b>97</b>	<b>111</b>	<b>123</b>	<b>97</b>	<b>-21%</b>

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 20-21	Actual 21-22	Actual 22-23	Budget 23-24	Proposed 24-25	% Change
<b>Property Appraiser</b>						
Salary	30,412	31,106	32,907	35,697	0	-100%
Fringe Benefits	11,996	12,224	13,029	14,636	0	-100%
Court Costs	58	43	26	42	0	-100%
Contractual Services	2,865	3,312	3,038	2,656	0	-100%
Other Operating	1,318	690	1,266	1,773	0	-100%
Charges for County Services	1,974	1,889	2,362	2,879	0	-100%
Capital	3,006	21	1,493	2,400	0	-100%
<b>Department Total:</b>	<b>51,629</b>	<b>49,285</b>	<b>54,121</b>	<b>60,083</b>	<b>0</b>	<b>-100%</b>
<b>Department Position Total:</b>	<b>410</b>	<b>410</b>	<b>410</b>	<b>412</b>	<b>0</b>	<b>-100%</b>
<b>Regulatory and Economic Resources</b>						
Salary	0	0	0	0	1,801	0%
Fringe Benefits	0	0	0	0	779	0%
Contractual Services	0	0	0	0	101	0%
Other Operating	0	0	0	0	243	0%
Charges for County Services	0	0	0	0	167	0%
<b>Department Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,091</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22</b>	<b>0%</b>
<b>General Government Improvement Fund</b>						
Capital	8,391	4,432	18,670	23,702	31,912	35%
<b>Department Total:</b>	<b>8,391</b>	<b>4,432</b>	<b>18,670</b>	<b>23,702</b>	<b>31,912</b>	<b>35%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Non-Departmental</b>						
Other Operating	118,170	174,956	146,966	161,841	144,917	-10%
<b>Department Total:</b>	<b>118,170</b>	<b>174,956</b>	<b>146,966</b>	<b>161,841</b>	<b>144,917</b>	<b>-10%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Strategic Procurement</b>						
Salary	0	0	10,823	13,010	12,343	-5%
Fringe Benefits	0	0	3,984	5,014	5,018	0%
Contractual Services	0	0	436	496	1,100	122%
Other Operating	0	0	1,057	1,157	1,410	22%
Charges for County Services	0	0	676	1,355	1,536	13%
<b>Department Total:</b>	<b>0</b>	<b>0</b>	<b>16,976</b>	<b>21,032</b>	<b>21,407</b>	<b>2%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>132</b>	<b>132</b>	<b>132</b>	<b>0%</b>
<b>General Government Total</b>	<b>769,892</b>	<b>838,898</b>	<b>929,779</b>	<b>1,048,893</b>	<b>934,813</b>	<b>-11%</b>

**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 20-21	Actual 21-22	Actual 22-23	Budget 23-24	Proposed 24-25	% Change
<b>Supervisor of Elections</b>						
Salary	0	0	0	0	23,901	0%
Fringe Benefits	0	0	0	0	5,344	0%
Court Costs	0	0	0	0	50	0%
Contractual Services	0	0	0	0	3,559	0%
Other Operating	0	0	0	0	6,722	0%
Charges for County Services	0	0	0	0	3,554	0%
Capital	0	0	0	0	200	0%
<b>Department Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>43,330</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>134</b>	<b>0%</b>
<b>Tax Collector</b>						
Salary	0	0	0	0	14,971	0%
Fringe Benefits	0	0	0	0	6,787	0%
Contractual Services	0	0	0	0	2,564	0%
Other Operating	0	0	0	0	4,875	0%
Charges for County Services	0	0	0	0	3,877	0%
Capital	0	0	0	0	598	0%
<b>Department Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>33,672</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>182</b>	<b>0%</b>
<b>Clerk of the Court and Comptroller</b>						
Salary	0	0	0	0	33,780	0%
Fringe Benefits	0	0	0	0	15,041	0%
Contractual Services	0	0	0	0	4,112	0%
Other Operating	0	0	0	0	2,528	0%
Charges for County Services	0	0	0	0	665	0%
Capital	0	0	0	0	211	0%
<b>Department Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>56,337</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>423</b>	<b>0%</b>
<b>Sheriff's Office</b>						
Salary	0	0	0	0	517,670	0%
Fringe Benefits	0	0	0	0	269,045	0%
Court Costs	0	0	0	0	864	0%
Contractual Services	0	0	0	0	12,066	0%
Other Operating	0	0	0	0	50,078	0%
Charges for County Services	0	0	0	0	5,005	0%
Grants to Outside Organizations	0	0	0	0	370	0%
Capital	0	0	0	0	12,343	0%
<b>Department Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>867,441</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,268</b>	<b>0%</b>



**APPENDIX B**  
**Expenditures by Category of Spending**  
(Dollars in thousands)

Strategic Area / Department	Actual 20-21	Actual 21-22	Actual 22-23	Budget 23-24	Proposed 24-25	% Change
<b>Property Appraiser</b>						
Salary	0	0	0	0	38,164	0%
Fringe Benefits	0	0	0	0	16,590	0%
Court Costs	0	0	0	0	58	0%
Contractual Services	0	0	0	0	3,563	0%
Other Operating	0	0	0	0	2,105	0%
Charges for County Services	0	0	0	0	1,177	0%
Capital	0	0	0	0	232	0%
<b>Department Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>61,889</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>417</b>	<b>0%</b>
<b>Non-Departmental</b>						
Fringe Benefits	0	0	0	0	2,022	0%
Other Operating	0	0	0	0	875	0%
Charges for County Services	0	0	0	0	76,403	0%
<b>Department Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>79,300</b>	<b>0%</b>
<b>Department Position Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>
<b>Constitutional Office Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,141,969</b>	<b>0%</b>
<b>All Strategic Areas</b>						
Salary	2,281,805	2,441,977	2,623,077	2,798,634	3,003,221	7%
Fringe Benefits	951,292	1,047,589	1,195,105	1,293,047	1,413,207	9%
Court Costs	719	880	414	1,604	1,998	25%
Contractual Services	670,681	750,845	860,050	974,058	1,098,145	13%
Other Operating	1,319,061	1,781,921	1,858,502	1,980,452	2,019,612	2%
Charges for County Services	499,420	517,169	561,018	648,547	683,921	5%
Grants to Outside Organizations	182,015	222,262	225,492	256,410	267,767	4%
Capital	184,579	225,520	304,358	288,099	383,454	33%
Minus Adjustments for Interagency Transfers	759,074	1,143,740	1,030,633	895,115	860,873	-4%
<b>Grand Total:</b>	<b>5,330,498</b>	<b>5,844,423</b>	<b>6,597,383</b>	<b>7,345,736</b>	<b>8,010,452</b>	<b>9%</b>
<b>Department Total:</b>	<b>28,623</b>	<b>29,345</b>	<b>30,050</b>	<b>30,807</b>	<b>31,247</b>	<b>1%</b>

**APPENDIX C: COUNTYWIDE GENERAL FUND REVENUE**  
(in thousands of dollars)

REVENUE SOURCE	Net 2024-25 Proposed
TAXES	
General Property Tax	\$ 2,048,921
Local Option Gas Tax	45,030
Ninth Cent Gas Tax	11,493
Subtotal	2,105,444
BUSINESS TAXES	
Business Taxes	\$ 2,194
Subtotal	2,194
INTERGOVERNMENTAL REVENUES	
State Sales Tax	\$ 104,843
State Revenue Sharing	85,469
Gasoline and Motor Fuels Tax	14,162
Alcoholic Beverage License	1,082
Secondary Roads	500
Race Track Revenue	603
State Insurance Agent License Fees	916
Subtotal	207,575
INTEREST INCOME	
Interest	\$ 24,944
Subtotal	24,944
OTHER	
Administrative Reimbursements	\$ 64,080
Miscellaneous	10,248
Subtotal	74,328
TRANSFERS	
Transfers	\$ 16,309
Subtotal	16,309
CASH CARRYOVER	
Cash Carryover	\$ 37,227
Subtotal	37,227
TOTAL	\$ 2,468,021

**APPENDIX D: UNINCORPORATED MUNICIPAL SERVICE AREA  
GENERAL FUND REVENUE  
(in thousands of dollars)**

		Net 2024-25 Proposed
REVENUE SOURCE		
TAXES		
General Property Tax	\$ 224,791	
Utility Tax	143,615	
Communications Tax	26,854	
Subtotal	395,260	
BUSINESS TAXES		
Business Taxes	\$ 6,175	
Subtotal	6,175	
INTERGOVERNMENTAL REVENUES		
State Sales Tax	\$ 123,076	
State Revenue Sharing	48,210	
Alcoholic Beverage License	191	
Subtotal	171,477	
INTEREST INCOME		
Interest	\$ 6,631	
Subtotal	6,631	
OTHER		
Administrative Reimbursements	\$ 17,033	
Miscellaneous	1,262	
Subtotal	18,295	
TRANSFERS		
Transfers	\$ 1,486	
Subtotal	1,486	
CASH CARRYOVER		
Cash Carryover	\$ 41,206	
Subtotal	41,206	
TOTAL	\$ 640,530	

<b>APPENDIX E: COUNTYWIDE NON-DEPARTMENTAL EXPENDITURES</b> <b>By Strategic Area</b> <b>(in thousands of dollars)</b>	
<b>STRATEGIC AREA</b>	<b>2024-25 Proposed Budget</b>
<b>PUBLIC SAFETY</b>	
DUI Toxicology Contract	\$ 1,217
State Department of Juvenile Justice	6,120
Subtotal	7,337
<b>CONSTITUTIONAL OFFICES</b>	
Sheriff's Office	\$ 27,172
Clerk of the Court and Comptroller	4,970
Property Appraiser	1,655
Supervisor of Elections	3,003
Subtotal	36,800
<b>RECREATION AND CULTURE</b>	
Greater Miami Convention & Visitors Bureau, Inc.	\$ 10,500
Miami Marathon (LTF Triathlon Series, LLC) Orange	25
Blossom Classic	500
Orange Bowl Committee	475
Homestead Miami Speedway	400
Subtotal	11,900
<b>NEIGHBORHOOD AND INFRASTRUCTURE</b>	
South Florida Regional Planning Council	\$ 704
Subtotal	704
<b>HEALTH AND SOCIETY</b>	
Child Care Center Trust	\$ 30
Community-based Organizations, including Food Programs	16,577
Grant Match Reserve:	
Shutter Program Match	117
Public Guardianship	2,728
South Florida Behavioral Network	1,000
Inmate Medical	2,700
Medicaid	65,548
Medicaid Reimbursement from Public Health Trust	(33,953)
Subtotal	54,747
<b>ECONOMIC DEVELOPMENT</b>	
Mom and Pop Business Grants	\$ 1,170
Tax Increment Financing	94,471
Targeted Jobs Incentive Fund (TJIF) & Qualified Targeted Industry (QTI)	4,300
Subtotal	99,941

**APPENDIX E: COUNTYWIDE NON-DEPARTMENTAL EXPENDITURES**  
**By Strategic Area**  
**(in thousands of dollars)**

		<b>2024-25</b>
		<b>Proposed</b>
<b>STRATEGIC AREA</b>		<b>Budget</b>
<b>GENERAL GOVERNMENT</b>		
Accidental Death Insurance	\$	137
Activation Reserve		150
Community-based Organizations Discretionary Reserve		4,355
Constitutional Officers Reserve		11,000
Contingency Reserve		5,000
Mayor's CBO Discretionary Reserve		335
Employee Awards		234
Employee Background Checks		62
Employee Physicals		1,170
Employee Training and Development		300
Employment Ads		195
External Audit		800
Naming Rights Payments:		
Naming Rights Payment to BPL		2,000
Transfer to Anti-Gun Violence and Prosperity Initiative		3,500
General Publicity		78
In-Kind Services Reserve		155
Interpreter Services		23
IT Funding Model Distribution		53,640
Long Term Disability Insurance		1,343
Management Consulting		1,014
Memberships in Local, State, and National Organizations		585
Miscellaneous Operating		274
Other Studies		520
Outside Legal Services		2,051
Outside Printing		78
Prior Year Encumbrances		1,125
Emergency Contingency Reserve		5,000
Promotional Items		78
Property Damage Insurance		4,518
Public Campaign Financing		86
Quality Neighborhood Improvement Bond Program Debt		84
Radio Public Information		117
Save Our Seniors Homeowners Relief Fund		3,800
Tax Equalization Reserve		2,250
Wage Adjustment, FRS, Separation, and Energy Reserve		11,375
	Subtotal	117,432
<b>TOTAL</b>	\$	<b>328,861</b>

**APPENDIX F: UNINCORPORATED MUNICIPAL SERVICE AREA**  
**NON-DEPARTMENTAL EXPENDITURES**  
**By Strategic Area**  
(in thousands of dollars)

		<b>2024-25 Proposed Budget</b>
<b>STRATEGIC AREA</b>		
CONSTITUTIONAL OFFICES		
Sheriff's Office	\$	42,500
	Subtotal	42,500
ECONOMIC DEVELOPMENT		
Tax Increment Financing	\$	6,465
	Subtotal	6,465
GENERAL GOVERNMENT		
Accidental Death Insurance	\$	38
Employee Advertisements		55
Employee Awards		66
Employee Background Checks		18
Employee Physicals		330
General Publicity		22
Interpreter Services		7
IT Funding Model Distribution		14,258
Long Term Disability Insurance		357
Management Consulting		286
Memberships in Local, State, and National Organizations		165
Miscellaneous Operating		26
Outside Legal Services		545
Outside Printing		22
Prior Year Encumbrances		375
Promotional Items		22
Property Damage Insurance		1,202
Public Campaign Financing		24
Quality Neighborhood Improvement Bond Program Debt		5,340
Radio Public Information Program		33
Tax Equalization Reserve		250
Wage Adjustment, FRS, Separation, and Energy Reserve		4,044
	Subtotal	27,485
TOTAL	\$	76,450

## APPENDIX G: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Total
<b>County Bonds/Debt</b>									
2011 Sunshine State Financing	767	0	0	0	0	0	0	0	767
Aviation 2016 Commercial Paper	170,000	0	0	0	0	0	0	0	170,000
Aviation 2021 Commercial Paper	157,471	39,820	0	0	0	0	0	0	197,291
Aviation Revenue Bonds	244,944	13,596	0	0	0	0	0	0	258,540
BBC GOB Financing	842,274	279,862	173,108	69,517	37,720	9,582	2,918	6,740	1,421,721
CIIP Program Bonds	511,511	0	0	0	0	0	0	0	511,511
CIIP Program Financing	0	0	223,478	195,707	22,248	2,800	0	0	444,233
Capital Asset Series 2007 Bonds	1,697	0	0	0	0	0	0	0	1,697
Capital Asset Series 2010 Bonds	2,234	0	0	0	0	0	0	0	2,234
Capital Asset Series 2013A Bonds	806	0	0	0	0	0	0	0	806
Capital Asset Series 2016 Bonds	37	0	0	0	0	0	0	0	37
Capital Asset Series 2020C Bonds	33,995	0	0	0	0	0	0	0	33,995
Capital Asset Series 2022A Bonds	72,474	8,316	0	0	0	0	0	0	80,790
Capital Asset Series 2023A Bonds	75,415	0	0	0	0	0	0	0	75,415
Court Facilities Bond Series 2014	1,701	0	0	0	0	0	0	0	1,701
Double-Barreled GO Bonds	32,045	0	0	0	0	0	0	0	32,045
Future Financing	309,579	850,465	1,240,081	1,345,878	1,093,629	1,076,580	850,447	2,619,162	9,385,821
Future Solid Waste Disp. Notes/Bonds	0	0	0	36,500	36,500	33,450	3,855	144,846	255,151
Future Subordinate Debt	0	0	0	36,550	96,522	181,873	196,483	379,250	890,678
Future WASD Revenue Bonds	145,541	381,206	438,200	432,728	404,153	398,717	386,613	798,116	3,385,274
JMH General Obligation Bonds	8,000	0	0	0	0	0	0	0	8,000
Lease Financing - County Bonds/Debt	500,248	172,509	53,594	51,223	62,045	48,213	6,175	4,058	898,065
Ojus Revenue Bond Sold	9,953	0	0	0	0	0	0	0	9,953
People's Transportation Plan Bond Program	1,430,327	580,230	389,307	462,932	434,613	611,792	92,616	12,500	4,014,317
QNIP 2017 - Bond Proceeds	10,000	0	0	0	0	0	0	0	10,000
QNIP 2019 - Bond Proceeds	10,000	0	0	0	0	0	0	0	10,000
QNIP 2022 - Bond Proceeds	10,000	0	0	0	0	0	0	0	10,000
QNIP 2024 - Bond Proceeds	10,285	0	0	0	0	0	0	0	10,285
QNIP II - Bond Proceeds	1,559	0	0	0	0	0	0	0	1,559
QNIP IV - Bond Proceeds	1,174	0	0	0	0	0	0	0	1,174
QNIP V - Bond Proceeds	1,238	0	0	0	0	0	0	0	1,238
Seaport Bonds/Loans	903,512	8,250	750	0	0	0	0	0	912,512
Seaport Revenue Bonds 2023	458,983	0	0	0	0	0	0	0	458,983
Solid Waste System Rev. Bonds Series 2005	63,048	1,085	755	1,500	2,715	0	0	0	69,103
Special Obligation Bond Series 2005	5,000	0	0	0	0	0	0	0	5,000
State Revolving Loan Wastewater Program	79,344	0	0	0	0	0	0	0	79,344
Tenant Financing	11,754	2,217	2,217	2,217	156,649	0	0	0	175,054
WASD Future Funding	0	1,333	2,667	0	0	0	0	0	4,000
WASD Revenue Bonds Sold	1,308,756	0	0	0	0	0	0	0	1,308,756
WASD Subordinate Debt Sold	290,000	0	0	0	0	0	0	0	290,000
WIFIA Loan	346,300	183,366	161,301	127,487	142,655	55,269	40,500	28,501	1,085,379
<b>Total</b>	<b>8,061,972</b>	<b>2,522,255</b>	<b>2,685,458</b>	<b>2,762,239</b>	<b>2,489,449</b>	<b>2,418,276</b>	<b>1,579,607</b>	<b>3,993,173</b>	<b>26,512,429</b>
<b>County Proprietary Operations</b>									
Aviation Operating Funds	2,172	0	0	0	0	0	0	0	2,172
Aviation Passenger Facility Charge	67,003	12,791	13,070	13,920	26,775	27,336	0	0	160,895

## APPENDIX G: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Total
Aviation Revenues	50,518	9,142	8,124	5,493	9,531	0	0	0	82,808
Biscayne Bay Envir. Trust Fund	2,400	5,700	4,450	1,000	1,000	1,000	1,000	0	16,550
Causeway Toll Revenue	53,307	8,598	10,370	6,879	4,383	1,590	0	0	85,127
Claims Construction Fund	8,273	1,122	0	0	0	0	0	0	9,395
Clerk of the Courts Operating Revenue	164	0	105	290	130	120	0	220	1,029
Collections Operating Maintenance	510	170	199	163	0	0	0	0	1,042
DERM Operating Non - USF	30	40	0	0	0	0	0	0	70
Disposal Operating Maintenance	0	141	72	0	0	0	0	0	213
FUMD Work Order Fund	410	0	6,250	0	0	0	0	0	6,660
Fire Hydrant Fund	16,233	2,600	2,600	2,600	2,600	2,600	2,600	2,600	34,433
Fire Rescue Revenues	0	2,074	0	0	0	0	0	0	2,074
General Construction Overhead	12,600	0	0	0	0	0	0	0	12,600
Improvement Fund	25,615	57,752	27,049	14,801	6,034	6,287	2,738	0	140,276
Mobility Impact Fee	710,266	122,392	108,300	82,625	75,131	78,585	0	0	1,177,299
Peoples Transportation Plan Capital Expansion Reserve Fund	183,343	12,117	1,735	150	0	0	0	0	197,345
Reserve Maintenance Fund	140,593	175,662	45,834	41,531	35,000	35,000	35,000	0	508,620
Seaport Revenues	555	342	384	0	212	0	0	0	1,493
Tax Collector Revenues	238	0	0	0	0	0	0	0	238
WASD Project Fund	16,915	0	0	0	0	0	0	0	16,915
Waste Collection Operating Fund	3,360	2,946	7,065	767	228	874	251	19,724	35,215
Waste Disposal Operating Fund	21,432	52,541	32,169	10,360	21,820	19,605	5,919	24,233	188,079
Wastewater Renewal Fund	410,657	57,660	92,463	68,024	55,000	55,000	55,000	55,000	848,804
Wastewater Renewal and Replacement Fund	489	0	0	0	0	0	0	0	489
Wastewater Special Construction Fund	26,666	7,001	6,156	30,660	28,924	27,260	25,455	40,200	192,322
Water Renewal and Replacement Fund	253,165	63,881	39,999	45,000	45,000	45,000	45,000	45,000	582,045
Water Special Construction Fund	10,052	200	200	200	200	200	200	200	11,452
<b>Total</b>	<b>2,016,966</b>	<b>594,872</b>	<b>406,594</b>	<b>324,463</b>	<b>311,968</b>	<b>300,457</b>	<b>173,163</b>	<b>187,177</b>	<b>4,315,660</b>

### Federal Government

American Rescue Plan Act (ARPA)	617	184	0	0	0	0	0	0	801
Army Corps of Engineers	274,394	21,500	0	0	15,000	0	0	0	310,894
CDBG Reimbursement	1,023	163	0	0	0	0	0	0	1,186
Capital Funds Program (CFP) - 718	11,553	0	0	0	0	0	0	0	11,553
Capital Funds Program (CFP) - 719	11,445	0	0	0	0	0	0	0	11,445
Capital Funds Program (CFP) - 720	11,410	0	0	0	0	0	0	0	11,410
Capital Funds Program (CFP) - 721	6,873	25	0	0	0	0	0	0	6,898
Capital Funds Program (CFP) - 722	5,541	3,378	2,898	1,000	2,639	0	0	0	15,456
Capital Funds Program (CFP) - 723	250	3,039	2,898	25	0	0	0	0	6,212
Comm. Dev. Block Grant	2,103	0	0	0	0	0	0	0	2,103
Diesel Emissions Reduction Act Grant	1,853	0	0	0	0	0	0	0	1,853
FDOT 2017 TAP	0	0	314	314	0	0	0	0	628
FEMA Hazard Mitigation Grant	3,897	4,646	2,034	0	0	0	0	0	10,577
FEMA Reimbursements	1,215	0	0	0	0	0	0	0	1,215
FTA 20005(b) - Pilot Program for TOD Planning Discretionary Grant	1,299	626	320	100	0	0	0	0	2,345
FTA 5307 - Transfer	4,575	300	300	700	1,062	886	0	0	7,823
FTA 5307 - Urbanized Area Formula Grant	99,067	78,752	86,622	264,325	237,162	1,428,013	101,562	0	2,295,503



## APPENDIX G: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Total
FTA 5309 - Discretionary Grant	194,008	7,095	500	500	0	0	0	0	202,103
FTA 5309 - Formula Grant	1,036	0	0	0	0	0	0	0	1,036
FTA 5324 - Public Transportation Emergency Relief	0	0	410	590	0	0	0	0	1,000
FTA 5337 - State of Good Repair Formula Grant	44,180	51,007	49,477	50,978	52,507	54,064	51,236	0	353,449
FTA 5339 - Bus & Bus Facility Formula Grant	21,222	15,521	5,398	5,533	6,031	5,813	5,954	0	65,472
FTA 5339(b) - Bus & Bus Facilities Discretionary Grant	11,145	0	0	0	0	0	0	0	11,145
FTA 5339(c) - Bus & Bus Facilities Lo/No Emission Discretionary Grant	7,107	0	0	0	0	0	0	0	7,107
Federal Aviation Administration	114,459	11,451	49,609	40,468	13,447	35,009	18,897	0	283,340
Federal Transportation Grant	26,595	0	0	0	0	0	0	0	26,595
HOMES Plan	300	8,320	1,680	0	0	0	0	0	10,300
HOMES Plan - City of Miami	0	8,000	0	0	0	0	0	0	8,000
Hope VI Grant	4,063	0	0	0	0	0	0	0	4,063
PHCD Operating Revenue	340	467	384	349	129	256	689	0	2,614
Replacement Housing Factor (RHF)	1,909	0	0	0	0	0	0	0	1,909
Transportation Security Administration Funds	107,855	0	0	0	0	0	0	0	107,855
US DOT	2,831	20,856	21,027	14,334	23,356	9,000	9,000	135,000	235,404
US Department of Agriculture	7,535	3,842	0	0	0	0	0	0	11,377
US Department of Environmental Protection Agency	2,264	0	0	0	0	0	0	0	2,264
US Department of Homeland Security	2,639	2,164	0	0	0	0	0	0	4,803
Urban Area Security Initiative Grant	670	0	0	0	0	0	0	0	670
<b>Total</b>	<b>987,273</b>	<b>241,336</b>	<b>223,871</b>	<b>379,216</b>	<b>351,333</b>	<b>1,533,041</b>	<b>187,338</b>	<b>135,000</b>	<b>4,038,408</b>
<b>Impact Fees/Exactions</b>									
Developer Fees/Donations	600	0	0	0	0	0	0	0	600
Fire Impact Fees	16,492	15,466	10,560	13,144	11,778	6,917	0	0	74,357
Hialeah Reverse Osmosis Plant Construction Fund	7,848	606	190	0	0	0	0	0	8,644
Park Impact Fees	84,230	4,700	0	0	0	0	0	0	88,930
Police Impact Fees	8,257	3,217	594	0	0	0	0	0	12,068
Road Impact Fees	168,415	3,435	7,000	4,237	0	0	0	0	183,087
Wastewater Connection Charges	44,163	9,064	3,649	4,998	8,960	15,961	10,541	3,100	100,436
Water Connection Charges	19,410	2,996	1,693	1,504	0	0	0	0	25,603
<b>Total</b>	<b>349,415</b>	<b>39,484</b>	<b>23,686</b>	<b>23,883</b>	<b>20,738</b>	<b>22,878</b>	<b>10,541</b>	<b>3,100</b>	<b>493,725</b>
<b>Non-County Sources</b>									
City of Aventura Contribution	4,000	0	0	0	0	0	0	0	4,000
City of Coral Gables Park & Mobility Impact Fees	5,589	1,791	0	0	0	0	0	0	7,380
City of Miami Beach Contribution	8,625	0	0	0	5,304	0	0	0	13,929
City of Miami Park Impact Fees	10,258	5,742	0	0	0	0	0	0	16,000
Developer Contribution	2,108	0	0	0	0	0	0	0	2,108
Downtown Development Authority	100	0	0	0	0	0	0	0	100
Florida City Contribution	4,823	0	0	0	0	0	0	0	4,823
Knight Foundation Grant	384	296	2,000	0	0	0	0	0	2,680
Miscellaneous Revenues	325	0	0	0	0	0	0	0	325
Private Donations	48	180	5,220	0	0	0	0	0	5,448

## APPENDIX G: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Total
USDOT Build Program	18,727	15,773	0	0	0	0	0	0	34,500
Village of Key Biscayne Contribution	1,000	1,000	0	0	0	0	0	0	2,000
Village of Palmetto Bay Contribution	400	0	0	0	0	0	0	0	400
Village of Pinecrest Contribution	300	0	0	0	0	0	0	0	300
<b>Total</b>	<b>56,687</b>	<b>24,782</b>	<b>7,220</b>	<b>0</b>	<b>5,304</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>93,993</b>
<b>Other County Sources</b>									
Affordable Housing Trust	33,035	0	0	0	0	0	0	0	33,035
Animal Services Trust Fund	28	0	0	0	0	0	0	0	28
Beach Renourishment Fund	9,000	0	0	0	0	0	0	0	9,000
Charter County Transit System Surtax	83,848	22,250	500	500	500	0	0	0	107,598
Convention Development Tax Funds	0	750	0	0	0	0	0	0	750
ECD Radio Fees	0	1,000	1,000	1,000	1,000	0	0	0	4,000
Environmentally Endangered Land Funds	24,000	0	0	0	0	0	0	0	24,000
Fire Rescue Taxing District	22,383	5,190	116	0	0	0	0	0	27,689
General Fund	12,492	300	2,100	2,250	0	0	0	0	17,142
General Government Improvement Fund (GGIF)	49,078	73,604	0	0	0	0	0	0	122,682
Homeless Trust Capital Reserves	3,851	3,265	2,509	2,596	2,514	2,051	0	0	16,786
ISD Fleet Revenue	2,489	0	0	0	0	0	0	0	2,489
ISD Service Fees	0	6,266	0	0	0	0	0	0	6,266
IT Funding Model	6,055	9,040	0	0	0	0	0	0	15,095
ITD Service Fees	67,807	10,436	9,469	9,305	9,357	9,397	0	0	115,771
Law Enforcement Trust Fund (LETF)	134	481	0	0	0	0	0	0	615
Miami-Dade Library Taxing District	54,819	8,642	11,039	9,034	110	230	320	200	84,394
Miami-Dade Rescue Plan	9,098	0	0	0	0	0	0	0	9,098
PROS Chapman Field Trust Fund	1,402	0	0	0	0	0	0	0	1,402
PROS Departmental Trust Fund	13,316	285	0	0	0	0	0	0	13,601
PROS Miscellaneous Trust Fund	228	0	0	0	0	0	0	0	228
PROS Operating Revenue	1,231	153	0	0	0	0	0	0	1,384
Parking Revenues	4,208	0	0	0	0	0	0	0	4,208
Property Appraiser Operating Revenue	2,881	0	0	0	0	0	0	0	2,881
RER Operating Revenue	4,822	1,483	540	840	545	0	0	0	8,230
Sheriff's Operating Revenue	0	30	0	0	0	0	0	0	30
Southeast Overtown Park West CRA	500	0	0	0	0	0	0	0	500
Special Taxing District	1,334	315	207	717	165	1,339	0	0	4,077
Stormwater Utility	53,421	38,143	27,229	20,765	17,931	15,672	50	0	173,211
Transit Operating Revenues	12,976	490	600	0	0	0	0	0	14,066
Utility Service Fee	5,675	18,626	27,050	2,500	10,307	34,375	4,000	10,619	113,152
<b>Total</b>	<b>480,111</b>	<b>200,749</b>	<b>82,359</b>	<b>49,507</b>	<b>42,429</b>	<b>63,064</b>	<b>4,370</b>	<b>10,819</b>	<b>933,408</b>
<b>State of Florida</b>									
Documentary Stamp Surtax	6,000	0	0	0	0	0	0	0	6,000
Economic Development Transportation Fund 2017	5,993	0	0	0	0	0	0	0	5,993
FDOT 2016 SUN Trail	0	0	4,000	4,000	0	0	0	0	8,000
FDOT Funds	357,731	99,279	93,496	122,890	89,740	520,042	25,000	10,500	1,318,678
FDOT Reimbursement	16,866	4,267	4,395	4,527	4,663	0	0	0	34,718
FDOT-County Incentive Grant Program	20,795	205	0	0	0	0	0	0	21,000
Florida Boating Improvement Fund	5,951	600	0	0	0	0	0	0	6,551

## APPENDIX G: CAPITAL REVENUE SUMMARY BY SOURCE

(dollars in thousands)

Revenue Source	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Total
Florida Department of Environmental Protection	26,481	5,374	10,337	1,670	7,500	0	0	0	51,362
Florida Department of State	110	0	0	0	0	0	0	0	110
Florida Department of State - Library and Information Services Grant	500	1,300	0	0	0	0	0	0	1,800
Florida Inland Navigational District	3,925	966	100	100	100	100	100	0	5,391
Resilient Florida Grant Program	11,595	18,736	7,878	0	0	0	0	0	38,209
State of Florida African-American Cultural and Historical Grant Program	500	500	0	0	0	0	0	0	1,000
State of Florida Cultural Facilities Grant Program	500	500	0	0	0	0	0	0	1,000
State of Florida Dept of Children and Families	0	1,000	0	0	0	0	0	0	1,000
State of Florida Grant	0	1,600	1,000	0	0	0	0	0	2,600
<b>Total</b>	<b>456,947</b>	<b>134,327</b>	<b>121,206</b>	<b>133,187</b>	<b>102,003</b>	<b>520,142</b>	<b>25,100</b>	<b>10,500</b>	<b>1,503,412</b>
<b>Gas Tax</b>									
Capital Impr. Local Option Gas Tax	204	18,769	19,050	19,336	19,626	19,920	20,219	0	117,124
Secondary Gas Tax	68,901	18,874	17,502	17,502	17,502	0	0	0	140,281
<b>Total</b>	<b>69,105</b>	<b>37,643</b>	<b>36,552</b>	<b>36,838</b>	<b>37,128</b>	<b>19,920</b>	<b>20,219</b>	<b>0</b>	<b>257,405</b>
<b>Grand Total</b>	<b>12,478,476</b>	<b>3,795,448</b>	<b>3,586,946</b>	<b>3,709,333</b>	<b>3,360,352</b>	<b>4,877,778</b>	<b>2,000,338</b>	<b>4,339,769</b>	<b>38,148,440</b>

## APPENDIX H: CAPITAL EXPENDITURE SUMMARY BY STRATEGIC AREA AND DEPARTMENT

(dollars in thousands)

Strategic Area / Department	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Total
<b>Public Safety</b>									
CORRECTIONS AND REHABILITATION	27,618	30,920	71,361	70,842	143,220	85,682	77,254	0	506,897
EMERGENCY COMMUNICATIONS	118,610	19,137	7,922	1,000	1,000	0	0	0	147,669
FIRE RESCUE	28,688	54,034	13,362	28,847	22,618	16,861	0	0	164,410
INFORMATION TECHNOLOGY	17,765	18,093	17,439	3,812	0	0	0	0	57,109
JUDICIAL ADMINISTRATION	92,282	54,800	18,642	0	0	0	0	0	165,724
MEDICAL EXAMINER	135	2,761	0	0	0	0	0	0	2,896
NON-DEPARTMENTAL	0	19,713	0	0	0	0	0	0	19,713
<b>Strategic Area Total</b>	<b>285,098</b>	<b>199,458</b>	<b>128,726</b>	<b>104,501</b>	<b>166,838</b>	<b>102,543</b>	<b>77,254</b>	<b>0</b>	<b>1,064,418</b>
<b>Transportation and Mobility</b>									
SEAPORT	110,835	160	0	0	14,990	15,000	15,000	230,200	386,185
TRANSPORTATION AND PUBLIC WORKS	2,546,269	1,164,208	769,593	1,126,729	1,037,669	2,823,005	343,129	12,500	9,823,102
<b>Strategic Area Total</b>	<b>2,657,104</b>	<b>1,164,368</b>	<b>769,593</b>	<b>1,126,729</b>	<b>1,052,659</b>	<b>2,838,005</b>	<b>358,129</b>	<b>242,700</b>	<b>10,209,287</b>
<b>Recreation and Culture</b>									
CULTURAL AFFAIRS	45,595	85,697	93,462	36,907	10,149	0	0	0	271,810
LIBRARY	34,206	47,868	24,563	8,809	0	0	0	0	115,446
NON-DEPARTMENTAL	10,540	20,459	11,662	1,900	0	0	0	0	44,561
PARKS, RECREATION AND OPEN SPACES	325,123	173,276	170,334	199,455	56,285	57,521	2,128	0	984,122
<b>Strategic Area Total</b>	<b>415,464</b>	<b>327,300</b>	<b>300,021</b>	<b>247,071</b>	<b>66,434</b>	<b>57,521</b>	<b>2,128</b>	<b>0</b>	<b>1,415,939</b>
<b>Neighborhood and Infrastructure</b>									
ANIMAL SERVICES	549	853	0	0	0	0	0	0	1,402
INTERNAL SERVICES	183,540	23,060	28,825	20,700	0	0	0	0	256,125
NON-DEPARTMENTAL	76,393	88,025	2,968	233	0	0	0	0	167,619
REGULATORY AND ECONOMIC RESOURCES	396,987	91,451	57,690	33,160	51,662	36,150	6,600	0	673,700
SOLID WASTE MANAGEMENT	66,622	80,071	69,039	49,590	72,020	67,304	10,025	199,422	614,093
TRANSPORTATION AND PUBLIC WORKS	413,541	133,418	76,499	57,643	38,575	104,770	0	0	824,446
WATER AND SEWER	2,740,554	764,394	779,510	799,169	797,932	789,104	766,120	1,354,467	8,791,250
<b>Strategic Area Total</b>	<b>3,878,186</b>	<b>1,181,272</b>	<b>1,014,531</b>	<b>960,495</b>	<b>960,189</b>	<b>997,328</b>	<b>782,745</b>	<b>1,553,889</b>	<b>11,328,635</b>
<b>Health and Society</b>									
COMMUNITY ACTION AND HUMAN SERVICES	11,394	5,984	9,335	13,274	14,005	0	0	0	53,992
HOMELESS TRUST	8,752	20,585	4,189	4,596	2,514	2,051	0	0	42,687
INTERNAL SERVICES	89,449	5,818	9,420	2,000	0	0	0	0	106,687
NON-DEPARTMENTAL	69,127	24,581	250	0	0	0	0	0	93,958
PUBLIC HOUSING AND COMMUNITY DEVELOPMENT	107,000	26,703	9,517	1,025	2,639	0	0	0	146,884
<b>Strategic Area Total</b>	<b>285,722</b>	<b>83,671</b>	<b>32,711</b>	<b>20,895</b>	<b>19,158</b>	<b>2,051</b>	<b>0</b>	<b>0</b>	<b>444,208</b>
<b>Economic Development</b>									
AVIATION	1,187,620	459,628	657,944	711,238	746,408	809,841	756,408	2,137,482	7,466,569
INTERNAL SERVICES	1,700	98	0	0	0	0	0	0	1,798
REGULATORY AND ECONOMIC RESOURCES	31,200	14,200	14,400	8,590	3,590	3,590	1,690	6,740	84,000
SEAPORT	1,090,793	664,699	651,689	503,620	356,118	179,802	66,116	396,980	3,909,817
<b>Strategic Area Total</b>	<b>2,311,313</b>	<b>1,138,625</b>	<b>1,324,033</b>	<b>1,223,448</b>	<b>1,106,116</b>	<b>993,233</b>	<b>824,214</b>	<b>2,541,202</b>	<b>11,462,184</b>
<b>General Government</b>									
COMMUNICATIONS AND CUSTOMER EXPERIENCE	3,070	2,229	0	0	0	0	0	0	5,299
INFORMATION TECHNOLOGY	69,443	33,677	19,023	14,900	11,234	17,766	0	0	166,043
INTERNAL COMPLIANCE	13,029	29,109	38,909	0	0	0	0	0	81,047
INTERNAL SERVICES	157,114	220,251	119,640	58,568	0	0	0	0	555,573

## APPENDIX H: CAPITAL EXPENDITURE SUMMARY BY STRATEGIC AREA AND DEPARTMENT

(dollars in thousands)

Strategic Area / Department	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Total
MEDICAL EXAMINER	824	3,395	262	0	0	0	0	0	4,481
NON-DEPARTMENTAL	611,422	219,863	99,148	113,051	113,897	50,158	8,538	4,478	1,220,555
<b>Strategic Area Total</b>	<b>854,902</b>	<b>508,524</b>	<b>276,982</b>	<b>186,519</b>	<b>125,131</b>	<b>67,924</b>	<b>8,538</b>	<b>4,478</b>	<b>2,032,998</b>
<b>Constitutional Offices</b>									
CLERK OF THE COURT AND COMPTROLLER	0	383	0	0	0	0	0	0	383
NON-DEPARTMENTAL	0	11,965	0	0	0	0	0	0	11,965
PROPERTY APPRAISER	3,778	2,000	622	12	0	0	0	0	6,412
SHERIFF'S OFFICE	46,220	58,383	24,481	16,104	11,150	2,800	0	0	159,138
SUPERVISOR OF ELECTIONS	756	10,088	389	0	0	0	0	0	11,233
TAX COLLECTOR	400	1,240	0	0	0	0	0	0	1,640
<b>Strategic Area Total</b>	<b>51,154</b>	<b>84,059</b>	<b>25,492</b>	<b>16,116</b>	<b>11,150</b>	<b>2,800</b>	<b>0</b>	<b>0</b>	<b>190,771</b>
<b>Grand Total</b>	<b>10,738,943</b>	<b>4,687,277</b>	<b>3,872,089</b>	<b>3,885,774</b>	<b>3,507,675</b>	<b>5,061,405</b>	<b>2,053,008</b>	<b>4,342,269</b>	<b>38,148,440</b>

# APPENDIX I: 2024-25 CAPITAL BUDGET

(dollars in thousands)

	-----2024-25-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	24-25 Total	Future	Projected Total Cost
<b>Public Safety</b>									
<b><u>CORRECTIONS AND REHABILITATION</u></b>									
BOOT CAMP AND TRAINING AND TREATMENT CENTER - INFRASTRUCTURE IMPROVEMENTS	446	103	0	0	0	0	103	0	549
COMMUNICATIONS INFRASTRUCTURE EXPANSION	1,021	2,529	0	0	0	0	2,529	0	3,550
DETENTION FACILITY - REPLACEMENT	2,149	13,114	0	0	0	0	13,114	432,320	447,583
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - ELEVATOR REFURBISHMENT	1,316	184	0	0	0	0	184	0	1,500
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - FACILITY ROOF REPLACEMENTS	4,765	20	0	0	0	0	20	0	4,785
INFRASTRUCTURE IMPROVEMENTS - CORRECTIONAL FACILITIES SYSTEMWIDE	1	3,595	0	0	0	0	3,595	12,161	15,757
JAIL MANAGEMENT SYSTEMS	0	0	0	0	0	4,000	4,000	2,000	6,000
METROWEST DETENTION CENTER (MWDC) - INFRASTRUCTURE IMPROVEMENTS	5,140	1,059	0	0	0	0	1,059	0	6,199
NORTH DADE DETENTION CENTER - INFRASTRUCTURE IMPROVEMENTS	377	21	0	0	0	0	21	0	398
PRE-TRIAL DETENTION CENTER (PTDC)- INFRASTRUCTURE IMPROVEMENTS	1,853	1,370	0	0	0	0	1,370	645	3,868
TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - INFRASTRUCTURE IMPROVEMENTS	10,550	4,925	0	0	0	0	4,925	1,233	16,708
<b>Department Total</b>	<b>27,618</b>	<b>26,920</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000</b>	<b>30,920</b>	<b>448,359</b>	<b>506,897</b>
<b><u>FIRE RESCUE</u></b>									
FIRE RESCUE - DEPLOYABLE FLOOD BARRIERS	224	0	112	0	0	112	224	232	680
FIRE RESCUE - ELEVATED GENERATORS	300	0	168	0	0	318	486	0	786
FIRE RESCUE - FLEET SHOP	94	1,390	0	0	0	0	1,390	30,462	31,946
FIRE RESCUE - INFRASTRUCTURE IMPROVEMENT PROGRAM	1,331	19,544	0	0	0	0	19,544	0	20,875
FIRE RESCUE - MISCELLANEOUS CAPITAL PROJECTS	3,375	0	0	0	0	3,100	3,100	12,400	18,875
FIRE RESCUE - SOLAR INSTALLATIONS	0	30	0	0	0	0	30	370	400
FIRE RESCUE - STATION 18 - NORTH MIAMI (REPLACEMENT OF TEMPORARY FACILITY)	5,926	0	0	0	0	3,308	3,308	8,670	17,904
FIRE RESCUE - STATION 19 - NORTH MIAMI (REPLACEMENT FACILITY)	0	2,300	0	0	0	0	2,300	0	2,300
FIRE RESCUE - STATION 27 - NORTH BAY VILLAGE (REPLACEMENT OF TEMPORARY FACILITY)	0	0	0	0	0	0	0	7,425	7,425
FIRE RESCUE - STATION 41 - WESTWOOD LAKE (REPLACEMENT OF TEMPORARY FACILITY)	659	0	0	0	0	1,023	1,023	9,273	10,955
FIRE RESCUE - STATION 63 - HIGHLAND OAKS (NEW SERVICE AND TEMPORARY FACILITY)	3,700	3,200	0	0	0	0	3,200	0	6,900
FIRE RESCUE - STATION 71 - EUREKA (NEW SERVICE)	3,233	0	0	0	0	302	302	0	3,535
FIRE RESCUE - STATION 72 - FLORIDA CITY (NEW SERVICE)	0	0	0	0	0	1,635	1,635	12,856	14,491
FIRE RESCUE - STATION 77 - HOMESTEAD AIR FORCE BASE (NEW SERVICE)	275	0	0	0	0	2,700	2,700	0	2,975
FIRE RESCUE - STATION 87 - DORAL CENTRAL (NEW SERVICE)	100	0	0	0	0	3,900	3,900	0	4,000
FIRE RESCUE - STATION ALARM SYSTEM UPGRADES	0	406	0	0	0	0	406	0	406
FIRE RESCUE - URBAN SEARCH AND RESCUE COMPLEX (NEW FACILITY)	0	1,900	0	0	0	1,000	2,900	0	2,900
OCEAN RESCUE - HAULOVER LIFEGUARD HEADQUARTERS REPAIR	68	1,332	0	0	0	0	1,332	0	1,400
OCEAN RESCUE - LIFEGUARD TOWER REPLACEMENTS	1,077	573	0	0	0	0	573	0	1,650
OCEAN RESCUE FACILITY - INFRASTRUCTURE IMPROVEMENTS	3,524	3,966	0	0	0	0	3,966	0	7,490
PORT SECURITY GRANT PROGRAM	2,197	0	0	741	0	245	986	0	3,183
WIND RETROFIT - FIRE STATIONS	2,605	0	0	646	0	83	729	0	3,334
<b>Department Total</b>	<b>28,688</b>	<b>34,641</b>	<b>280</b>	<b>1,387</b>	<b>0</b>	<b>17,726</b>	<b>54,034</b>	<b>81,688</b>	<b>164,410</b>
<b><u>INFORMATION TECHNOLOGY</u></b>									
COURT CASE MANAGEMENT SYSTEM (CCMS)	17,765	17,395	0	0	0	698	18,093	21,251	57,109
<b>Department Total</b>	<b>17,765</b>	<b>17,395</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>698</b>	<b>18,093</b>	<b>21,251</b>	<b>57,109</b>
<b><u>JUDICIAL ADMINISTRATION</u></b>									
ADDITIONAL COURTROOMS AND ADMINISTRATION FACILITIES	17,652	27,566	0	0	0	1,500	29,066	0	46,718
CENTER FOR MENTAL HEALTH AND RECOVERY	49,600	1,500	0	0	0	0	1,500	0	51,100

# APPENDIX I: 2024-25 CAPITAL BUDGET

(dollars in thousands)

	-----2024-25-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	24-25 Total	Future	Projected Total Cost
COURT FACILITIES REPAIRS AND RENOVATIONS	0	0	0	0	0	500	500	0	500
INFRASTRUCTURE IMPROVEMENTS - CHILDREN'S COURTHOUSE	746	605	0	0	0	0	605	350	1,701
INFRASTRUCTURE IMPROVEMENTS - COURT FACILITIES SYSTEMWIDE	21,271	12,587	0	0	0	0	12,587	344	34,202
RICHARD E. GERSTEIN JUSTICE BUILDING - INFRASTRUCTURE IMPROVEMENTS	3,013	10,542	0	0	0	0	10,542	17,948	31,503
<b>Department Total</b>	<b>92,282</b>	<b>52,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>54,800</b>	<b>18,642</b>	<b>165,724</b>
<b><u>MEDICAL EXAMINER</u></b>									
AUDIO VISUAL SYSTEM	0	0	0	0	0	505	505	0	505
CASE MANAGEMENT AND LABORATORY INFORMATION SOFTWARE SYSTEM	135	0	0	0	0	1,865	1,865	0	2,000
DIGITAL CAMERA KITS	0	0	0	0	0	263	263	0	263
MORGUE COOLER - AUTOPSY TRAY REPLACEMENT	0	0	0	0	0	128	128	0	128
<b>Department Total</b>	<b>135</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,761</b>	<b>2,761</b>	<b>0</b>	<b>2,896</b>
<b><u>NON-DEPARTMENTAL</u></b>									
DEBT SERVICE - COMPUTER AIDED DISPATCH (CAD) (CAPITAL ASSET ACQUISITION SERIES 2020C)	0	0	0	0	0	845	845	0	845
DEBT SERVICE - COMPUTER AIDED DISPATCH (CAD) (CAPITAL ASSET ACQUISITION SERIES 2023A)	0	0	0	0	0	465	465	0	465
DEBT SERVICE - CORRECTIONS FIRE SYSTEMS PHASE 4 (CAPITAL ASSET ACQUISITION SERIES 2016B)	0	0	0	0	0	713	713	0	713
DEBT SERVICE - COURT CASE MANAGEMENT SYSTEM (FORMALLY KNOWN AS CJIS) (CAPITAL ASSET ACQUISITION SERIES 2022A)	0	0	0	0	0	227	227	0	227
DEBT SERVICE - CRIMINAL JUSTICE INFORMATION SYSTEM (CJIS) (CAPITAL ASSET ACQUISITION SERIES 2020C)	0	0	0	0	0	793	793	0	793
DEBT SERVICE - DADE COUNTY COURTHOUSE FACADE REPAIR (CAPITAL ASSET ACQUISITION SERIES 2016B)	0	0	0	0	0	485	485	0	485
DEBT SERVICE - EUREKA DISTRICT STATION (POLICE) (CAPITAL ASSET ACQUISITION SERIES 2023A)	0	0	0	0	0	34	34	0	34
DEBT SERVICE - FIRE FLEET SHOPS (CAPITAL ASSET ACQUISITION SERIES 2023A)	0	0	0	0	0	8	8	0	8
DEBT SERVICE - FIRE RESCUE HELICOPTERS (CAPITAL ASSET ACQUISITION SERIES 2019A)	0	0	0	0	0	4,424	4,424	0	4,424
DEBT SERVICE - FIRE UHF RADIO SYSTEM (CAPITAL ASSET ACQUISITION SERIES 2022A)	0	0	0	0	0	861	861	0	861
DEBT SERVICE - FIRE UHF RADIO SYSTEM (CAPITAL ASSET ACQUISITION SERIES 2023A)	0	0	0	0	0	1,213	1,213	0	1,213
DEBT SERVICE - FIRE UHF RADIO SYSTEM (CAPITAL LEASE SERIES 2018)	0	0	0	0	0	1,996	1,996	0	1,996
DEBT SERVICE - INTEGRATED COMMAND AND COMMUNICATIONS CENTER (CAPITAL ASSET ACQUISITION SERIES 2022A)	0	0	0	0	0	126	126	0	126
DEBT SERVICE - NARROWBANDING	0	0	0	0	0	2,019	2,019	0	2,019
DEBT SERVICE - OCEAN RESCUE FACILITY (CAPITAL ASSET ACQUISITION SERIES 2022A)	0	0	0	0	0	151	151	0	151
DEBT SERVICE - POLICE 800 MHZ RADIO SYSTEM (CAPITAL ASSET ACQUISITION SERIES 2022A)	0	0	0	0	0	1,232	1,232	0	1,232
DEBT SERVICE - POLICE 800 MHZ RADIO SYSTEM (CAPITAL ASSET ACQUISITION SERIES 2023A)	0	0	0	0	0	3,197	3,197	0	3,197
DEBT SERVICE – CLOUD-BASED AUTOMATED FINGERPRINT SYSTEM (CAPITAL ASSET ACQUISITION SERIES 2020C)	0	0	0	0	0	55	55	0	55
DEBT SERVICE – LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS) (CAPITAL ASSET ACQUISITION SERIES 2020C)	0	0	0	0	0	36	36	0	36
DEBT SERVICE – LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS) (CAPITAL ASSET ACQUISITION SERIES 2022A)	0	0	0	0	0	333	333	0	333
HIALEAH COURTHOUSE ANNUAL EQUIPMENT AND MAINTENANCE	0	0	0	0	0	500	500	0	500
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,713</b>	<b>19,713</b>	<b>0</b>	<b>19,713</b>
<b><u>EMERGENCY COMMUNICATIONS</u></b>									
800 MHZ PUBLIC SAFETY RADIO SITES - DEPLOYMENT	8,625	0	0	0	0	1,000	1,000	3,000	12,625
COMPUTER-AIDED DISPATCH (CAD) AND INTERGRATED SYSTEMS	5,815	3,941	0	0	0	0	3,941	0	9,756
FIRE RESCUE - RADIO COVERAGE AND EQUIPMENT (2022)	33,779	9,299	0	0	0	0	9,299	6,922	50,000
SHERIFF'S OFFICE - RADIO REPLACEMENT	70,391	4,897	0	0	0	0	4,897	0	75,288

# APPENDIX I: 2024-25 CAPITAL BUDGET

(dollars in thousands)

	-----2024-25-----									
	Prior Years	Bonds	State	Federal	Gas Tax	Other	24-25 Total	Future	Projected Total Cost	
Department Total	118,610	18,137	0	0	0	1,000	19,137	9,922	147,669	
Strategic Area Total	285,098	149,893	280	1,387	0	47,898	199,458	579,862	1,064,418	
Transportation and Mobility										
SEAPORT										
BRIGHTLINE	0	0	0	0	0	0	0	5,200	5,200	
CRUISE TERMINAL F - RENOVATIONS	1,135	100	0	0	0	0	100	0	1,235	
DREDGE III	109,700	50	0	0	0	0	50	0	109,750	
INLAND PORT - PHASE II - IV	0	10	0	0	0	0	10	269,990	270,000	
Department Total	110,835	160	0	0	0	0	160	275,190	386,185	
TRANSPORTATION AND PUBLIC WORKS										
ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS) - PHASE 3	78,994	527	2,000	0	0	40,411	42,938	204,929	326,861	
ARTERIAL ROADS - COUNTYWIDE	78,622	470	0	0	0	14,679	15,149	75,068	168,839	
AVENTURA STATION	76,600	0	0	0	0	100	100	0	76,700	
BASCULE BRIDGE (NW 22 AVE) OVER THE MIAMI RIVER - RENOVATION	0	1,000	0	0	0	0	1,000	0	1,000	
BEACH CORRIDOR BAYLINK (TRUNKLINE)	32,871	63,300	25,000	0	0	6,000	94,300	885,829	1,013,000	
BEACH EXPRESS SOUTH	290	238	0	0	0	0	238	9,072	9,600	
BICYCLE PROJECT - RICKENBACKER CAUSEWAY TOLL PLAZA PHASE 2	0	0	0	0	0	0	0	600	600	
BIKE PATH - WEST DIXIE HIGHWAY FROM IVES DAIRY ROAD TO MIAMI GARDENS DRIVE	0	0	0	0	0	0	0	120	120	
BIKE PATHS - COMMISSION DISTRICT 10	371	329	0	0	0	0	329	0	700	
BRIDGE REHABILITATION - COUNTYWIDE IMPROVEMENTS	19,027	0	122	0	749	17,182	18,053	80,303	117,383	
BUS - ENHANCEMENTS	20,997	1,422	22	251	0	0	1,695	9,771	32,463	
BUS - NEW SOUTH DADE MAINTENANCE FACILITY	81,760	166,775	0	0	0	0	166,775	60,065	308,600	
BUS - RELATED PROJECTS	328,781	127,591	27,637	10,255	0	0	165,483	7,146	501,410	
BUS AND BUS FACILITIES	23,257	29,496	0	0	0	0	29,496	18,534	71,287	
DADELAND SOUTH INTERMODAL STATION	36,864	37,860	0	0	0	0	37,860	6,587	81,311	
EAST-WEST CORRIDOR (SMART PLAN)	53,848	10,000	0	0	0	0	10,000	10,000	73,848	
EMERGENCY BACKUP GENERATORS	50	250	0	0	0	0	250	1,140	1,440	
FEDERALLY FUNDED PROJECTS	110,307	620	0	115,977	18,769	0	135,366	733,303	978,976	
INFRASTRUCTURE RENEWAL PLAN (IRP)	18,446	12,500	0	0	0	0	12,500	75,000	105,946	
INTERSECTION IMPROVEMENTS - COUNTYWIDE	16,131	0	1,249	0	0	9,001	10,250	24,906	51,287	
LEHMAN YARD - MISCELLANEOUS IMPROVEMENTS	29,226	7,273	0	295	0	0	7,568	22,183	58,977	
METROMOVER - IMPROVEMENT PROJECTS	106,064	41,395	0	8,425	0	0	49,820	129,637	285,521	
METRORAIL - STATIONS AND SYSTEMS IMPROVEMENTS	18,526	21,926	1,447	244	0	0	23,617	162,812	204,955	
METRORAIL - TRACK AND GUIDEWAY PROJECTS	139,665	29,200	0	0	0	0	29,200	42,391	211,256	
METRORAIL - VEHICLE REPLACEMENT	375,231	4,263	0	0	0	0	4,263	21,327	400,821	
METRORAIL AND METROMOVER PROJECTS	5,208	9,029	0	0	0	0	9,029	763	15,000	
NEW FARE COLLECTION SYSTEM	1,450	53,970	0	9,000	0	0	62,970	44,900	109,320	
NORTH CORRIDOR (SMART PLAN)	80,701	3,000	0	0	0	0	3,000	2,116,299	2,200,000	
NORTHEAST CORRIDOR (SMART PLAN) - (CIP228)	84,650	31,007	0	0	0	8,046	39,053	803,617	927,320	
PARK AND RIDE - TRANSIT PROJECTS	36,520	5,249	569	0	0	0	5,818	26,081	68,419	
PARK AND RIDE - TRANSITWAY AT SW 168TH STREET	59,810	1,648	0	0	0	0	1,648	0	61,458	
PEDESTRIAN BRIDGE - OVER C-100 CANAL AT OLD CUTLER RD AND SW 173 ST	1,936	447	0	0	0	0	447	0	2,383	
RICKENBACKER CAUSEWAY - BEAR CUT BRIDGE AND WEST BRIDGE (STUDY)	1,017	0	0	0	0	1,000	1,000	2,983	5,000	
RICKENBACKER CAUSEWAY - BRIDGE MAINTENANCE PROGRAM	5,544	0	0	0	0	766	766	1,156	7,466	
RICKENBACKER CAUSEWAY - BRIDGE SCOUR STUDY AND REPAIR	0	0	0	0	0	0	0	350	350	
RICKENBACKER CAUSEWAY - ENTRYWAY GANTRY	103	0	0	0	0	500	500	1,797	2,400	
RICKENBACKER CAUSEWAY - HOBIE NORTH SIDE BARRIER	10,542	0	2,000	0	0	3,532	5,532	0	16,074	
RICKENBACKER CAUSEWAY - INFRASTRUCTURE IMPROVEMENTS	1,677	0	0	0	0	1,928	1,928	15,489	19,094	
RICKENBACKER CAUSEWAY - WEST AND BEAR CUT BRIDGES	1	0	0	0	0	0	0	6,499	6,500	



# APPENDIX I: 2024-25 CAPITAL BUDGET

(dollars in thousands)

	-----2024-25-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	24-25 Total	Future	Projected Total Cost
RIGHTS-OF-WAY ACQUISITION - COUNTYWIDE	14,668	0	0	0	0	1,000	1,000	4,000	19,668
ROADWAY AND BRIDGE - MISCELLANEOUS COUNTYWIDE IMPROVEMENTS	60,870	0	710	0	6,233	11,935	18,878	153,945	233,693
SAFETY IMPROVEMENTS - FDOT PROJECTS	991	0	12	0	0	0	12	0	1,003
SIGNAGE AND COMMUNICATION PROJECTS	8,815	3,808	0	833	0	0	4,641	11,029	24,485
SOUTH CORRIDOR BUS RAPID TRANSIT (BRT) - MASTARM IMPROVEMENTS	60,372	0	0	0	0	1,126	1,126	0	61,498
SOUTH DADE TRANSITWAY CORRIDOR	292,635	1,000	0	7,095	0	5,430	13,525	1,300	307,460
SOUTH DADE TRANSITWAY STATIONS DROP-OFF AND PICK-UP AREAS	1,610	669	669	0	0	0	1,338	5,978	8,926
STRATEGIC MIAMI AREA RAPID TRANSIT PLAN (SMART) PHASE 1	2,159	2,061	0	926	0	375	3,362	48,697	54,218
SUNSHINE STATION - GOLDEN GLADES BIKE/PEDESTRIAN CONNECTOR	6,934	3,840	6,212	0	0	6,212	16,264	3,170	26,368
THE UNDERLINE	89,281	126	8,000	184	0	58,268	66,578	50	155,909
THIRD RAIL ISOLATION DISCONNECT SWITCHES	1,800	3,600	0	0	0	0	3,600	600	6,000
TRACK AND GUIDEWAY WORK FACILITY BUILDING	607	533	0	0	0	0	533	16,556	17,696
TRACK INSPECTION VEHICLE / TRAIN	5,000	6,000	0	0	0	0	6,000	0	11,000
TRAFFIC CONTROL DEVICES - SIGNALIZATION COUNTYWIDE	43,740	0	0	0	7,343	22,681	30,024	63,871	137,635
VENETIAN CAUSEWAY - BRIDGE REPLACEMENT MATCHING FUNDS	7,096	3,633	0	0	0	5,107	8,740	197,099	212,935
VENETIAN CAUSEWAY - HURRICANE REPAIRS TO BASCULE BRIDGES	1,035	0	0	359	0	0	359	285	1,679
VENETIAN CAUSEWAY IMPROVEMENT PROJECTS	30	0	0	0	0	82	82	5,388	5,500
VISION ZERO	13,539	205	0	0	0	0	205	0	13,744
<b>Department Total</b>	<b>2,546,269</b>	<b>686,260</b>	<b>75,649</b>	<b>153,844</b>	<b>33,094</b>	<b>215,361</b>	<b>1,164,208</b>	<b>6,112,625</b>	<b>9,823,102</b>
<b>Strategic Area Total</b>	<b>2,657,104</b>	<b>686,420</b>	<b>75,649</b>	<b>153,844</b>	<b>33,094</b>	<b>215,361</b>	<b>1,164,368</b>	<b>6,387,815</b>	<b>10,209,287</b>
<b>Recreation and Culture</b>									
<b><u>CULTURAL AFFAIRS</u></b>									
ADRIENNE ARSHT CENTER FOR THE PERFORMING ARTS OF MIAMI-DADE COUNTY	7,170	4,450	0	0	0	0	4,450	0	11,620
AFRICAN HERITAGE CULTURAL ARTS CENTER - REPLACEMENT FACILITY (PHASE I)	0	500	0	0	0	0	500	0	500
COCONUT GROVE PLAYHOUSE	2,220	18,172	0	0	0	275	18,447	36,541	57,208
CULTURAL AFFAIRS - WEBSITE UPGRADE	0	0	0	0	0	150	150	0	150
DENNIS C. MOSS CULTURAL ARTS CENTER (FORMALLY KNOWN AS THE SOUTH MIAM-DADE CULTURAL ARTS CENTER)	3,989	5,100	0	0	0	0	5,100	844	9,933
HISTORY MIAMI MUSEUM	1,000	5,000	0	0	0	0	5,000	4,000	10,000
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE (CIIP)	466	195	0	0	0	0	195	0	661
JOSEPH CALEB AUDITORIUM	8,834	8,026	500	0	0	0	8,526	5,505	22,865
MIAMI-DADE COUNTY AUDITORIUM	3,782	21,514	500	0	0	51	22,065	69,495	95,342
NORTH DADE CULTURAL ARTS CENTER	0	5,344	0	0	0	0	5,344	0	5,344
VIZCAYA MUSEUM AND GARDENS - VILLAGE PHASE 2	17,134	11,720	0	0	0	0	11,720	18,301	47,155
WESTCHESTER COMMUNITY ARTS CENTER (ADDITIONAL IMPROVEMENTS)	0	200	0	0	0	0	200	832	1,032
WOLFSONIAN FLORIDA INTERNATIONAL UNIVERSITY (FIU)	1,000	4,000	0	0	0	0	4,000	5,000	10,000
<b>Department Total</b>	<b>45,595</b>	<b>84,221</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>476</b>	<b>85,697</b>	<b>140,518</b>	<b>271,810</b>
<b><u>LIBRARY</u></b>									
ALLAPATTAH BRANCH LIBRARY (REPLACEMENT BRANCH)	0	0	0	0	0	4,100	4,100	0	4,100
ARCOLA LAKES BRANCH LIBRARY	88	0	0	0	0	337	337	0	425
CHUCK PEZOLDT LIBRARY AND COMMUNITY CENTER (NEW BRANCH)	1,009	0	500	0	0	3,528	4,028	100	5,137
COCONUT GROVE BRANCH LIBRARY	745	0	300	0	0	2,340	2,640	2,109	5,494
CONCORD BRANCH LIBRARY	0	0	0	0	0	30	30	344	374
CORAL GABLES BRANCH LIBRARY	9,354	0	0	0	0	225	225	500	10,079
DORAL BRANCH LIBRARY (REPLACEMENT BRANCH)	8,713	1,580	0	0	0	4,776	6,356	0	15,069
FAIRLAWN BRANCH LIBRARY	0	0	0	0	0	80	80	351	431
FLORIDA CITY BRANCH LIBRARY (NEW BRANCH)	0	0	0	0	0	0	0	749	749
KENDALL BRANCH LIBRARY	80	0	0	0	0	30	30	0	110
KEY BISCAYNE BRANCH LIBRARY (REPLACEMENT BRANCH)	1,274	4,553	500	0	0	0	5,053	8,575	14,902

## APPENDIX I: 2024-25 CAPITAL BUDGET

(dollars in thousands)

	-----2024-25-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	24-25 Total	Future	Projected Total Cost
LEMON CITY BRANCH LIBRARY	146	177	300	146	0	1,522	2,145	0	2,291
LITTLE RIVER BRANCH LIBRARY (REPLACEMENT BRANCH)	1,927	100	0	0	0	0	100	1,117	3,144
MAIN LIBRARY BRANCH	5,929	0	1,300	0	0	802	2,102	0	8,031
MAIN LIBRARY BRANCH - RESILIENCE UPGRADES	444	0	316	0	0	0	316	0	760
MIAMI BEACH REGIONAL LIBRARY	200	0	0	2,000	0	85	2,085	250	2,535
MIAMI LAKES BRANCH LIBRARY	371	0	0	0	0	7,426	7,426	2,175	9,972
MIAMI SPRINGS BRANCH LIBRARY	0	0	0	0	0	0	0	205	205
MISCELLANEOUS LIBRARY CAPITAL PROJECTS	944	0	0	0	0	5,421	5,421	100	6,465
MODEL CITY BRANCH LIBRARY	0	0	0	0	0	0	0	868	868
NORTH SHORE BRANCH LIBRARY (NEW BRANCH)	0	0	0	0	0	0	0	585	585
NORTHEAST-DADE AVENTURA BRANCH LIBRARY	80	0	0	0	0	320	320	0	400
PALM SPRINGS NORTH BRANCH LIBRARY	0	0	0	0	0	80	80	338	418
SOUTH DADE REGIONAL LIBRARY	678	1,000	0	0	0	1,280	2,280	12,048	15,006
SOUTH MIAMI BRANCH LIBRARY	413	0	0	0	0	0	0	189	602
SOUTH SHORE BRANCH LIBRARY	0	0	0	0	0	0	0	1,245	1,245
WEST KENDALL REGIONAL LIBRARY	0	0	0	0	0	0	0	500	500
WESTCHESTER REGIONAL LIBRARY	1,811	0	0	1,854	0	860	2,714	1,024	5,549
<b>Department Total</b>	<b>34,206</b>	<b>7,410</b>	<b>3,216</b>	<b>4,000</b>	<b>0</b>	<b>33,242</b>	<b>47,868</b>	<b>33,372</b>	<b>115,446</b>
<b><u>NON-DEPARTMENTAL</u></b>									
BASEBALL - CAPITAL RESERVE FUND (PER AGREEMENT)	0	0	0	0	0	750	750	0	750
DEBT SERVICE - BALLPARK STADIUM PROJECT (CAPITAL ASSET ACQUISITION SERIES 2020D)	0	0	0	0	0	2,407	2,407	0	2,407
DEBT SERVICE - BIKE PATH LUDLAM TRAIL (CAPITAL ASSET ACQUISITION SERIES 2020C)	0	0	0	0	0	153	153	0	153
DEBT SERVICE - GOLF CLUB OF MIAMI (CAPITAL ASSET ACQUISITION SERIES 2016B)	0	0	0	0	0	146	146	0	146
DEBT SERVICE - PARK IMPROVEMENTS (CAPITAL ASSET ACQUISITION SERIES 2016A)	0	0	0	0	0	306	306	0	306
HISTORIC HAMPTON HOUSE	0	344	0	0	0	0	344	0	344
HISTORIC PRESERVATION CAPITAL FUND	9,599	367	0	0	0	0	367	334	10,300
MUNICIPAL PROJECTS - CULTURAL, LIBRARY AND MULTICULTURAL EDUCATIONAL FACILITIES	11	9,300	0	0	0	0	9,300	6,189	15,500
OPA-LOCKA CITY HALL RESTORATION AND RENOVATION	419	181	0	0	0	0	181	0	600
PARK AND RECREATIONAL FACILITIES - CITY OF NORTH MIAMI	38	2,450	0	0	0	0	2,450	2,512	5,000
PARK AND RECREATIONAL FACILITIES - CITY OF NORTH MIAMI BEACH	0	750	0	0	0	0	750	0	750
PARK AND RECREATIONAL FACILITIES - VILLAGE OF BAL HARBOUR	473	2,500	0	0	0	0	2,500	4,527	7,500
PARKS AND FACILITY IMPROVEMENTS - CITY OF MIAMI	0	461	0	0	0	0	461	0	461
THE WOW CENTER	0	344	0	0	0	0	344	0	344
<b>Department Total</b>	<b>10,540</b>	<b>16,697</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,762</b>	<b>20,459</b>	<b>13,562</b>	<b>44,561</b>
<b><u>PARKS, RECREATION AND OPEN SPACES</u></b>									
A.D. BARNES PARK	3,038	5,933	0	0	0	0	5,933	159	9,130
ADA ACCESSIBILITY IMPROVEMENTS - AMELIA EARHART PARK	121	100	0	0	0	0	100	0	221
ADA ACCESSIBILITY IMPROVEMENTS - CRANDON PARK	141	194	0	0	0	0	194	0	335
ADA ACCESSIBILITY IMPROVEMENTS - MATHESON HAMMOCK PARK	130	117	0	0	0	0	117	0	247
ADA ACCESSIBILITY IMPROVEMENTS - TAMIAMO PARK	304	70	0	0	0	0	70	0	374
ADA ACCESSIBILITY IMPROVEMENTS - TROPICAL PARK	291	17	0	0	0	0	17	0	308
AMELIA EARHART PARK	7,139	9,787	0	0	0	0	9,787	23,016	39,942
ARCOLA LAKES PARK	5,918	82	0	0	0	0	82	0	6,000
BIKE PATH - IMPROVEMENTS ALONG SFWMD CANALS	506	40	0	0	0	0	40	454	1,000
BIKE PATH - IMPROVEMENTS ON SNAKE CREEK BRIDGE	290	0	321	0	0	156	477	1,360	2,127
BIKE PATH - IMPROVEMENTS ON SNAPPER CREEK TRAIL	34	70	0	0	0	0	70	1,660	1,764
BIKE PATH - LUDLAM TRAIL	30,246	1,015	0	0	0	3,493	4,508	100,461	135,215

# APPENDIX I: 2024-25 CAPITAL BUDGET

(dollars in thousands)

	-----2024-25-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	24-25 Total	Future	Projected Total Cost
BISCAYNE SHORES AND GARDENS PARK	1,479	21	0	0	0	0	21	0	1,500
BROTHERS TO THE RESCUE PARK	70	0	0	0	0	200	200	1,338	1,608
CAMP MATECUMBE	3,620	1,800	0	0	0	0	1,800	580	6,000
CHAPMAN FIELD PARK	5,327	698	40	0	0	397	1,135	0	6,462
CHUCK PEZOLDT PARK AND COMMUNITY CENTER	1,334	1,400	0	0	0	5,216	6,616	9,593	17,543
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PARK CAPITAL IMPROVEMENTS	611	0	0	263	0	0	263	0	874
COUNTRY CLUB OF MIAMI GOLF COURSE	1,771	1,144	0	0	0	0	1,144	36,012	38,927
COUNTRY LAKE PARK	875	297	0	0	0	0	297	0	1,172
CRANDON PARK	15,925	1,360	0	0	0	625	1,985	11,482	29,392
DISTRICT 5 - GREEN AREAS	1,195	68	0	0	0	0	68	0	1,263
EDEN LAKES PARK	1,367	133	0	0	0	0	133	0	1,500
ENVIRONMENTAL REMEDIATION - BROTHERS TO THE RESCUE PARK	179	0	0	0	0	250	250	1,121	1,550
ENVIRONMENTAL REMEDIATION - CONTINENTAL PARK	1,530	0	0	0	0	1,775	1,775	1,638	4,943
ENVIRONMENTAL REMEDIATION - DEVON AIRE PARK	789	0	0	0	0	510	510	1,216	2,515
ENVIRONMENTAL REMEDIATION - MILLERS POND PARK	873	0	0	0	0	500	500	14	1,387
ENVIRONMENTAL REMEDIATION - MODELLO PARK	371	0	0	0	0	3,051	3,051	678	4,100
GOLF COURSES - INFRASTRUCTURE IMPROVEMENTS	4,575	1,250	0	0	0	0	1,250	2,200	8,025
GREENWAYS AND TRAILS - COMMISSION DISTRICT 1	3,955	0	0	0	0	0	0	851	4,806
GREENWAYS AND TRAILS - COMMISSION DISTRICT 8	2,891	30	0	0	0	0	30	2,131	5,052
GREENWAYS AND TRAILS - COMMISSION DISTRICT 9	2,087	250	123	0	0	0	373	3,668	6,128
GREYNOLDS PARK	6,730	270	0	0	0	0	270	0	7,000
HAULOVER PARK	21,783	1,168	113	0	0	500	1,781	555	24,119
HOMESTEAD AIR RESERVE PARK	3,106	301	0	0	0	0	301	12,155	15,562
HOMESTEAD BAYFRONT PARK	5,136	1,076	0	0	0	0	1,076	995	7,207
INFRASTRUCTURE IMPROVEMENTS - BEACH MAINTENANCE FACILITY	13	0	0	0	0	0	0	16,206	16,219
INFRASTRUCTURE IMPROVEMENTS - COASTAL PARKS, RESILIENCY, AND MARINAS PROGRAM	7,221	3,134	3,216	0	0	1,000	7,350	26,511	41,082
INFRASTRUCTURE IMPROVEMENTS - FACILITIES SYSTEMWIDE	70,386	61,222	0	0	0	0	61,222	6,640	138,248
INFRASTRUCTURE IMPROVEMENTS - PARK FACILITIES SYSTEMWIDE	7,800	830	0	0	0	0	830	1,164	9,794
INFRASTRUCTURE IMPROVEMENTS - ZOOMIAMI FACILITYWIDE	12,613	5,290	0	0	0	0	5,290	1,303	19,206
IVES ESTATES DISTRICT PARK	3,793	550	0	0	0	0	550	8,357	12,700
JEFFERSON REAVES SR. PARK	94	106	0	0	0	0	106	0	200
KENDALL INDIAN HAMMOCKS PARK	6,423	277	0	0	0	0	277	0	6,700
KENDALL SOCCER PARK	3,900	100	0	0	0	0	100	0	4,000
LAGO MAR PARK	400	600	0	0	0	0	600	0	1,000
LAKE STEVENS PARK	2,148	200	0	0	0	0	200	0	2,348
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 1	8,083	0	0	0	0	4,650	4,650	18,268	31,001
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 2	9,570	0	0	0	0	2,600	2,600	9,600	21,770
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 3	6,042	0	0	0	0	3,750	3,750	20,422	30,214
LOCAL PARKS - COMMISSION DISTRICT 10	1,531	569	0	0	0	0	569	0	2,100
LOCAL PARKS - COMMISSION DISTRICT 13	1,943	649	0	0	0	0	649	191	2,783
LOCAL/ADA PARK PROGRAM	4,663	4,629	0	0	0	0	4,629	14,803	24,095
MARINA CAPITAL PLAN	10,660	0	765	0	0	200	965	0	11,625
MATHESON HAMMOCK PARK	4,872	950	0	0	0	0	950	228	6,050
MATHESON HAMMOCK PARK - SEAWALL REPAIR	466	5,321	0	68	0	0	5,389	1,042	6,897
MEDSOUTH PARK	94	231	0	0	0	0	231	0	325
MISCELLANEOUS RECREATIONAL PROJECTS	250	0	0	0	0	450	450	0	700
NORTH GLADE PARK	1,366	34	0	0	0	0	34	0	1,400
NORTH TRAIL PARK	4,732	2,800	0	0	0	0	2,800	1,024	8,556
PLAYGROUND REPLACEMENT PROGRAM	3,469	3,709	0	0	0	0	3,709	350	7,528

# APPENDIX I: 2024-25 CAPITAL BUDGET

(dollars in thousands)

	-----2024-25-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	24-25 Total	Future	Projected Total Cost
REDLAND FRUIT AND SPICE PARK	3,450	172	0	0	0	0	172	2,578	6,200
REGIONAL/ADA PARK PROGRAM	680	1,234	0	0	0	0	1,234	150	2,064
SOUTHRIDGE PARK	7,166	9,604	0	0	0	0	9,604	1,128	17,898
TAMIAMI PARK	2,770	360	0	0	0	0	360	7,770	10,900
TROPICAL PARK	537	5,300	0	0	0	0	5,300	89,600	95,437
WEST KENDALL DISTRICT PARK	1,482	142	0	0	0	0	142	21,376	23,000
WILD LIME PARK	288	710	0	0	0	0	710	338	1,336
ZOO MIAMI	481	1,450	0	0	0	180	1,630	23,337	25,448
<b>Department Total</b>	<b>325,123</b>	<b>138,864</b>	<b>4,578</b>	<b>331</b>	<b>0</b>	<b>29,503</b>	<b>173,276</b>	<b>485,723</b>	<b>984,122</b>
<b>Strategic Area Total</b>	<b>415,464</b>	<b>247,192</b>	<b>8,794</b>	<b>4,331</b>	<b>0</b>	<b>66,983</b>	<b>327,300</b>	<b>673,175</b>	<b>1,415,939</b>
<b>Neighborhood and Infrastructure</b>									
<b><u>ANIMAL SERVICES</u></b>									
DORAL FACILITY - DRAINAGE/PARKING LOT RESURFACING	229	389	0	0	0	0	389	0	618
INFRASTRUCTURE IMPROVEMENTS - ANIMAL SERVICES FACILITIES SYSTEMWIDE	320	464	0	0	0	0	464	0	784
<b>Department Total</b>	<b>549</b>	<b>853</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>853</b>	<b>0</b>	<b>1,402</b>
<b><u>INTERNAL SERVICES</u></b>									
WEST DADE GOVERNMENT CENTER	183,540	23,060	0	0	0	0	23,060	49,525	256,125
<b>Department Total</b>	<b>183,540</b>	<b>23,060</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,060</b>	<b>49,525</b>	<b>256,125</b>
<b><u>NON-DEPARTMENTAL</u></b>									
COMMODORE BIKE TRAIL	986	742	0	0	0	0	742	0	1,728
DEBT SERVICE - ANIMAL SHELTER (CAPITAL ASSET ACQUISITION SERIES 2016A)	0	0	0	0	0	810	810	0	810
DEBT SERVICE - COUNTYWIDE INFRASTRUCTURE INVESTMENT PROGRAM (CIIP)	0	0	0	0	0	12,717	12,717	0	12,717
DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (CAPITAL ASSET ACQUISITION SERIES 2021B)	0	0	0	0	0	1,150	1,150	0	1,150
DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (CAPITAL ASSET ACQUISITION SERIES 2023A)	0	0	0	0	0	646	646	0	646
DRAINAGE AND STORM SYSTEM IMPROVEMENTS - CITY OF MIAMI	10,309	2,676	0	0	0	0	2,676	2,015	15,000
FLAGLER STREET RECONSTRUCTION	4,027	1,256	0	0	0	4,170	5,426	717	10,170
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 01 (UMSA)	799	701	0	0	0	0	701	0	1,500
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 03 (UMSA)	441	469	0	0	0	0	469	0	910
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 04 (UMSA)	818	432	0	0	0	0	432	0	1,250
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 05 (MIAMI BEACH)	0	577	0	0	0	0	577	0	577
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 06 (UMSA)	3,861	1,362	0	0	0	0	1,362	0	5,223
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 07 (UMSA)	3,698	1,153	0	0	0	0	1,153	0	4,851
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 08 (UMSA)	4,557	947	0	0	0	0	947	0	5,504
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 09 (UMSA)	3,914	86	0	0	0	0	86	0	4,000
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 10 (UMSA)	11,852	317	0	0	0	0	317	0	12,169
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 11 (UMSA)	4,004	496	0	0	0	0	496	0	4,500
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 12 (UMSA)	195	746	0	0	0	0	746	0	941
INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 13 (UMSA)	481	19	0	0	0	0	19	0	500
INFRASTRUCTURE IMPROVEMENTS - COUNTY MAINTAINED RIGHTS-OF-WAY	25	7,471	0	0	0	0	7,471	469	7,965
NEIGHBORHOOD AND LOCAL ROADWAY IMPROVEMENTS	0	0	0	0	0	12,082	12,082	0	12,082
NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS - DISTRICT 03	0	4,029	0	0	0	0	4,029	0	4,029
PELICAN HARBOR SEABIRD STATION - WILDLIFE HOSPITAL AND EDUCATION CENTER	0	1,986	0	0	0	0	1,986	0	1,986
QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP)	24,039	19,932	0	0	0	0	19,932	0	43,971
ROADWAY IMPROVEMENTS	1,139	0	0	0	0	10,524	10,524	0	11,663
WATER, SEWER AND FLOOD CONTROL SYSTEMS - SOUTH MIAMI	1,248	529	0	0	0	0	529	0	1,777
<b>Department Total</b>	<b>76,393</b>	<b>45,926</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,099</b>	<b>88,025</b>	<b>3,201</b>	<b>167,619</b>
<b><u>REGULATORY AND ECONOMIC RESOURCES</u></b>									

## APPENDIX I: 2024-25 CAPITAL BUDGET

(dollars in thousands)

	-----2024-25-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	24-25 Total	Future	Projected Total Cost
BEACH - EROSION MITIGATION AND RENOURISHMENT	314,215	2,600	970	21,500	0	2,890	27,960	44,923	387,098
BISCAYNE BAY - RESTORATION AND SHORELINE STABILIZATION	1,800	0	100	0	0	4,750	4,850	8,950	15,600
CANAL IMPROVEMENTS	6,454	0	7,713	0	0	19,713	27,426	63,424	97,304
DRAINAGE IMPROVEMENTS	5,395	0	3,175	0	0	4,811	7,986	1,600	14,981
ENVIRONMENTALLY ENDANGERED LANDS PROGRAM	53,630	0	2,000	600	0	5,145	7,745	14,500	75,875
FLORIDA CITY - CANAL GATE	0	0	0	0	0	1,500	1,500	0	1,500
FLORIDA CITY - CANAL PUMP STATIONS AND LAND ACQUISITIONS	0	0	0	0	0	3,500	3,500	0	3,500
LAND ACQUISITIONS - TO SUPPORT WELLFIELD	0	0	0	0	0	1,000	1,000	8,000	9,000
OPA-LOCKA CANAL RESTORATION - CORRECTIVE ACTION PLAN FOR SURFACE WATER	0	0	0	0	0	3,000	3,000	5,200	8,200
PURCHASE DEVELOPMENT RIGHTS FUND	15,493	3,242	0	3,242	0	0	6,484	18,665	40,642
SALINITY BARRIER - FEASIBILITY TESTING AND EVALUATION	0	0	0	0	0	0	0	20,000	20,000
<b>Department Total</b>	<b>396,987</b>	<b>5,842</b>	<b>13,958</b>	<b>25,342</b>	<b>0</b>	<b>46,309</b>	<b>91,451</b>	<b>185,262</b>	<b>673,700</b>
<b><u>SOLID WASTE MANAGEMENT</u></b>									
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS)	0	0	0	0	0	0	0	19,724	19,724
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3A COLLECTION FACILITY	47	0	0	0	0	56	56	218	321
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3A COLLECTION FACILITY (TRUCK WASH UPGRADE)	350	0	0	0	0	350	350	0	700
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3B COLLECTION FACILITY	732	0	0	0	0	17	17	508	1,257
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3B COLLECTION FACILITY (TRUCK WASH UPGRADE)	350	0	0	0	0	350	350	0	700
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET COLLECTION FACILITY	660	0	0	0	0	903	903	1,186	2,749
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET COLLECTION FACILITY (TRUCK WASH UPGRADE)	0	0	0	0	0	75	75	800	875
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - CHAPMAN FIELD TRASH AND RECYCLING CENTER	706	0	0	0	0	0	0	609	1,315
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - EUREKA DRIVE TRASH AND RECYCLING CENTER	407	0	0	0	0	154	154	336	897
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - GOLDEN GLADES TRASH AND RECYCLING CENTER	0	0	0	0	0	139	139	512	651
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - MOODY DRIVE TRASH AND RECYCLING CENTER	40	0	0	0	0	85	85	600	725
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE TRASH AND RECYCLING CENTER	0	0	0	0	0	0	0	387	387
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORWOOD TRASH AND RECYCLING CENTER	0	0	0	0	0	0	0	607	607
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - PALM SPRINGS NORTH TRASH AND RECYCLING CENTER	0	0	0	0	0	140	140	579	719
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - RICHMOND HEIGHTS TRASH AND RECYCLING CENTER	0	0	0	0	0	140	140	499	639
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SNAPPER CREEK TRASH AND RECYCLING CENTER	226	0	0	0	0	5	5	656	887
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH MIAMI HEIGHTS TRASH AND RECYCLING CENTER	0	0	0	0	0	0	0	684	684
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SUNSET KENDALL TRASH AND RECYCLING CENTER	132	0	0	0	0	390	390	35	557
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST LITTLE RIVER TRASH AND RECYCLING CENTER	40	0	0	0	0	172	172	631	843
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST PERRINE TRASH AND RECYCLING CENTER	180	0	0	0	0	140	140	700	1,020
DISPOSAL FACILITY IMPROVEMENTS (FUTURE PROJECTS) - NORTH DADE LANDFILL (INFRASTRUCTURE IMPROVEMENTS)	0	0	0	0	0	0	0	2,253	2,253
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE HOME CHEMICAL CENTER IMPROVEMENTS)	0	0	0	0	0	0	0	810	810
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - CENTRAL TRANSFER STATION	0	0	0	0	0	0	0	5,547	5,547

## APPENDIX I: 2024-25 CAPITAL BUDGET

(dollars in thousands)

	-----2024-25-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	24-25 Total	Future	Projected Total Cost
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - GENERATORS	0	0	0	0	0	0	0	2,222	2,222
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - NORTH DADE LANDFILL (SCALE HOUSE)	0	0	0	0	0	0	0	512	512
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - NORTHEAST TRANSFER STATION	0	0	0	0	0	0	0	12,057	12,057
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - NORTHEAST TRASFER STATION (EQUIPMENT - PHASE 2)	0	0	0	0	0	0	0	10,104	10,104
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - NORTHEAST TRASFER STATION (EQUIPMENT - PHASE I)	0	0	0	0	0	0	0	5,490	5,490
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - SOUTH DADE LANDFILL	0	0	0	0	0	0	0	4,772	4,772
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - SOUTH DADE LANDFILL (ACCESS ROAD)	0	0	0	0	0	0	0	2,881	2,881
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - SOUTH DADE LANDFILL (SCALEHOUSE)	0	0	0	0	0	0	0	938	938
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - WEST TRANSER STATION	0	0	0	0	0	0	0	6,076	6,076
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - WEST TRANSFER STATION (BUILDING UPGRADE)	0	0	0	0	0	0	0	2,449	2,449
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - WEST TRANSFER STATION (EQUIPMENT)	0	0	0	0	0	0	0	2,220	2,220
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS): CENTRAL TRANSFER STATION (EQUIPMENT)	0	0	0	0	0	0	0	15,023	15,023
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET HOME CHEMICAL COLLECTION CENTER (NEW FACILITY)	1,287	0	0	0	0	2,884	2,884	584	4,755
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET LANDFILL (ACCESS ROAD)	0	0	0	0	0	0	0	202	202
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION	591	0	0	0	0	100	100	0	691
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION (BUILDING UPGRADE)	467	0	0	0	0	603	603	200	1,270
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION (EQUIPMENT)	1,500	0	0	0	0	762	762	365	2,627
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION (TIP FLOOR)	0	0	0	0	0	0	0	1,591	1,591
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - GENERATORS	226	0	0	0	0	196	196	246	668
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL	295	0	0	0	0	185	185	0	480
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL (ACCESS ROAD)	0	0	0	0	0	0	0	346	346
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION	327	0	193	0	0	1,366	1,559	682	2,568
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION (BUILDING UPGRADE)	2,109	0	0	0	0	1,290	1,290	1,530	4,929
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION (EQUIPMENT)	1,158	0	0	0	0	633	633	285	2,076
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION (TIPPING FLOOR)	0	0	0	0	0	0	0	1,096	1,096
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - RESOURCES RECOVERY	1,010	0	0	0	0	17,000	17,000	3,000	21,010
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL	1,083	0	0	0	0	2,101	2,101	20	3,204
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL (ACCESS ROAD)	822	0	250	0	0	212	462	200	1,484
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL (TIP FLOOR)	768	0	0	0	0	2,710	2,710	0	3,478
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION	0	0	0	0	0	120	120	1,675	1,795
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION (BUILDING UPGRADE)	1,438	0	175	0	0	768	943	816	3,197
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION (EQUIPMENT)	360	0	0	0	0	439	439	0	799

## APPENDIX I: 2024-25 CAPITAL BUDGET

(dollars in thousands)

	-----2024-25-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	24-25 Total	Future	Projected Total Cost
ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECT) - REPLACE GROUND WATER WELL PUMPS (RESOURCES RECOVERY ASH LANDFILL)	0	0	0	0	0	0	0	144	144
ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECT) - SOUTH DADE LANDFILL (GAS COLLECTION AND CONTROL SYSTEM)	0	0	0	0	0	0	0	2,690	2,690
ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECTS) - NORTH DADE LANDFILL (GROUNDWATER AND MONITORING WELLS)	0	0	0	0	0	0	0	192	192
ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECTS) - SOUTH DADE LANDFILL (SBR SYSTEM)	0	0	0	0	0	0	0	1,807	1,807
ENVIRONMENTAL IMPROVEMENTS - NORTH DADE LANDFILL (GROUNDWATER AND MONITORING WELLS)	0	0	0	0	0	0	0	102	102
ENVIRONMENTAL IMPROVEMENTS - RESOURCES RECOVERY ASH LANDFILL	0	0	0	0	0	0	0	72	72
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL (GAS COLLECTION AND CONTROL SYSTEM)	0	0	0	0	0	0	0	545	545
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL (GROUNDWATER)	0	0	0	0	0	0	0	453	453
INFRASTRUCTURE IMPROVEMENTS - HICKMAN GARAGE	1,226	0	0	0	0	1,650	1,650	426	3,302
LAND ACQUISITION - SOUTH DADE LANDFILL	8	0	0	0	0	0	0	5,000	5,008
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION (FUTURE PROJECTS)	0	0	0	0	0	0	0	96,420	96,420
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MIAMI GARDENS	1,735	0	0	0	0	1,695	1,695	0	3,430
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MUNISPORT LANDFILL	30,064	1,085	0	0	0	0	1,085	4,970	36,119
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - NORTH DADE LANDFILL VERTICAL EXPANSION	0	0	0	0	0	620	620	7,675	8,295
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL (CELL 4)	235	0	0	0	0	500	500	14,963	15,698
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL (HORIZONTAL EXPANSION)	0	0	0	0	0	300	300	160	460
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - VIRGINIA KEY LANDFILL	8,258	18,745	0	0	0	0	18,745	18,997	46,000
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - RESOURCES RECOVERY ASH FILL	0	0	0	0	0	1,345	1,345	2,420	3,765
MOSQUITO CONTROL AND HABITAT MANAGEMENT - NEW FACILITY	470	285	0	0	0	0	285	6,815	7,570
NEW TRANSFER STATION - NORTHEAST	0	0	0	0	0	0	0	44,925	44,925
NEW WASTE FACILITY COMPLEX - SOUTH DADE	565	0	0	0	0	1,015	1,015	108,298	109,878
NEW WASTE TO ENERGY COMPLEX	6,750	0	0	0	0	17,728	17,728	34,863	59,341
<b>Department Total</b>	<b>66,622</b>	<b>20,115</b>	<b>618</b>	<b>0</b>	<b>0</b>	<b>59,338</b>	<b>80,071</b>	<b>467,400</b>	<b>614,093</b>
<b><u>TRANSPORTATION AND PUBLIC WORKS</u></b>									
ASSET COLLECTION AND EVALUATION PROGRAM	0	0	0	0	0	6,569	6,569	0	6,569
DRAINAGE IMPROVEMENTS	93,402	878	0	0	0	0	878	610	94,890
DRAINAGE IMPROVEMENTS - COUNTY MAINTAINED ROADS	40,343	0	0	0	0	9,270	9,270	26,244	75,857
NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS	93,240	2,329	0	0	0	0	2,329	2,505	98,074
RESURFACING - COUNTYWIDE IMPROVEMENTS	29,423	0	0	0	0	10,405	10,405	1,226	41,054
ROAD WIDENING - COUNTYWIDE	104,692	10,638	3,000	0	0	62,924	76,562	218,158	399,412
SAFETY IMPROVEMENTS - COUNTYWIDE	42,970	0	6,267	0	4,549	8,204	19,020	28,116	90,106
SOUTH DADE TRAIL SHARED-USE PATH ENHANCEMENTS	5,998	3,001	3,001	0	0	0	6,002	0	12,000
SW 87 AVE BRIDGE OVER CANAL C-100	3,473	0	0	0	0	2,383	2,383	628	6,484
<b>Department Total</b>	<b>413,541</b>	<b>16,846</b>	<b>12,268</b>	<b>0</b>	<b>4,549</b>	<b>99,755</b>	<b>133,418</b>	<b>277,487</b>	<b>824,446</b>
<b><u>WATER AND SEWER</u></b>									
CENTRAL DISTRICT FORCEMAIN NETWORK - INFRASTRUCTURE IMPROVEMENTS	10,840	11,694	0	0	0	0	11,694	70,602	93,136
CENTRAL DISTRICT WASTEWATER TREATMENT PLANT PROJECTS	11,571	22,699	0	0	0	0	22,699	288,328	322,598
CENTRAL REGION WATER TRANSMISSION MAINS - INFRASTRUCTURE IMPROVEMENTS	585	2,219	0	0	0	0	2,219	7,907	10,711
COMMERCIAL AND INDUSTRIAL CORRIDORS - EXTENSION OF SEWER SYSTEM (CONNECT TO PROTECT)	43,222	21,697	0	0	0	0	21,697	61,081	126,000
CONSENT DECREE: SEWER PUMP STATION PROJECTS	24,897	2,399	0	0	0	0	2,399	130	27,426
CONSENT DECREE: WASTEWATER COLLECTION AND TRANSMISSION LINES PROJECTS	16,540	1,145	0	0	0	0	1,145	1,845	19,530

# APPENDIX I: 2024-25 CAPITAL BUDGET

(dollars in thousands)

	-----2024-25-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	24-25 Total	Future	Projected Total Cost
CONSENT DECREE: WASTEWATER TREATMENT PLANTS PROJECTS	940,902	90,739	0	0	0	3,297	94,036	336,100	1,371,038
HIALEAH REVERSE OSMOSIS TREATMENT PLANT	8,042	0	0	0	0	606	606	200	8,848
LIFT STATIONS - INFRASTRUCTURE IMPROVEMENTS	11,481	0	0	0	0	549	549	2,100	14,130
NORTH DISTRICT - WASTEWATER TREATMENT PLANT PROJECTS	10,741	17,825	0	0	0	0	17,825	244,724	273,290
NORTH DISTRICT FORCEMAIN NETWORK - INFRASTRUCTURE IMPROVEMENTS	102,611	32,581	0	0	0	0	32,581	90,708	225,900
NORTH REGION WATER TRANSMISSION MAINS - INFRASTRUCTURE IMPROVEMENTS	14,688	10,676	0	0	0	0	10,676	72,864	98,228
OCEAN OUTFALL LEGISLATION PROGRAM	300,788	82,658	0	0	0	10,518	93,176	1,158,914	1,552,878
PEAK FLOW MANAGEMENT - FLOW REDUCTION PROGRAM (FRP)	32,591	16,214	0	0	0	0	16,214	91,056	139,861
PUMP STATIONS - GENERATORS AND MISCELLANEOUS UPGRADES	3,520	10,531	0	0	0	0	10,531	28,431	42,482
PUMP STATIONS - REHABILITATION AND RESILIENCE PROGRAM (PSRRP)	60,135	40,462	0	0	0	600	41,062	242,997	344,194
SAFE DRINKING WATER ACT MODIFICATIONS	83,622	15,425	0	0	0	1,492	16,917	102,168	202,707
SANITARY SEWER SYSTEM EXTENSION	37,124	0	0	0	0	3,577	3,577	30,001	70,702
SANITARY SEWER SYSTEM IMPROVEMENTS	175	0	0	0	0	200	200	1,200	1,575
SOUTH DISTRICT - WASTEWATER TREATMENT PLANT CAPACITY EXPANSION	464,460	90,792	0	0	0	0	90,792	84,559	639,811
SOUTH DISTRICT FORCEMAIN NETWORK - INFRASTRUCTURE IMPROVEMENTS	4,232	7,214	0	0	0	0	7,214	129,365	140,811
SOUTH DISTRICT WASTEWATER TREATMENT PLANT PROJECTS	10,990	5,000	0	0	0	0	5,000	5,380	21,370
SOUTH REGION WATER TRANSMISSION MAINS - INFRASTRUCTURE IMPROVEMENTS	1,645	3,250	0	0	0	0	3,250	10,395	15,290
WASTEWATER - EQUIPMENT	42,232	0	0	0	0	12,792	12,792	62,711	117,735
WASTEWATER - MAINTENANCE AND UPGRADES	52,303	0	0	0	0	28,456	28,456	125,001	205,760
WASTEWATER - MASTER PLANNING AND PEAK FLOW MANAGEMENT	16,790	6,587	0	0	0	1,450	8,037	19,149	43,976
WASTEWATER - PIPES AND INFRASTRUCTURE PROJECTS	5,508	0	0	0	0	3,000	3,000	18,000	26,508
WASTEWATER - TELEMETERING IMPROVEMENTS	1,533	0	0	0	0	1,825	1,825	4,000	7,358
WASTEWATER FACILITIES - INFRASTRUCTURE IMPROVEMENTS	3,148	4,822	0	0	0	0	4,822	235,433	243,403
WASTEWATER TREATMENT PLANT - SOUTH DISTRICT UPGRADES	17,995	21,065	0	0	0	0	21,065	51,921	90,981
WASTEWATER TREATMENT PLANTS - MISCELLANEOUS UPGRADES	2,482	2,158	0	0	0	0	2,158	2	4,642
WASTEWATER TREATMENT PLANTS - REPLACE AND RENOVATE	62,241	0	0	0	0	10,175	10,175	115,660	188,076
WASTEWATER - INFRASTRUCTURE IMPROVEMENTS	5,866	4,134	0	0	0	0	4,134	0	10,000
WATER - DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS	47,824	1,500	0	0	0	28,931	30,431	90,475	168,730
WATER - EQUIPMENT	30,066	3,000	0	0	0	11,498	14,498	111,500	156,064
WATER - MAIN EXTENSIONS	1,245	0	0	0	0	200	200	1,200	2,645
WATER - PIPES AND INFRASTRUCTURE PROJECTS	52,635	3,967	0	0	0	5,000	8,967	26,250	87,852
WATER - SYSTEM MAINTENANCE AND UPGRADES	39,449	0	0	0	0	27,446	27,446	108,579	175,474
WATER - TELEMETERING IMPROVEMENTS	3,197	0	0	0	0	1,826	1,826	4,536	9,559
WATER FACILITIES MAINTENANCE, UPGRADES AND STROM/CONNECTIVITY IMPROVEMENTS	1,371	1,483	0	0	0	0	1,483	60,642	63,496
WATER RESET PROGRAM	903	4,686	0	0	0	0	4,686	417,008	422,597
WATER RESET PROGRAM - SMALL DIAMETER WATER MAINS REPLACEMENT	57,530	23,915	0	0	0	1,504	25,419	345,585	428,534
WATER RESET PROGRAM - WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION	30,297	17,143	0	0	0	0	17,143	241,340	288,780
WATER RESET PROGRAM - WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS	29,283	11,591	0	0	0	0	11,591	110,730	151,604
WATER SYSTEM FIRE HYDRANT PROGRAM	3,308	0	0	0	0	2,600	2,600	15,600	21,508
WATER TREATMENT PLANT - REPLACEMENT AND RENOVATIONS	37,946	0	0	0	0	15,581	15,581	59,925	113,452
<b>Department Total</b>	<b>2,740,554</b>	<b>591,271</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>173,123</b>	<b>764,394</b>	<b>5,286,302</b>	<b>8,791,250</b>
<b>Strategic Area Total</b>	<b>3,878,186</b>	<b>703,913</b>	<b>26,844</b>	<b>25,342</b>	<b>4,549</b>	<b>420,624</b>	<b>1,181,272</b>	<b>6,269,177</b>	<b>11,328,635</b>

## Health and Society

### COMMUNITY ACTION AND HUMAN SERVICES

CASA FAMILIA COMMUNITY CENTER	0	1,750	0	0	0	0	1,750	1,750	3,500
INFRASTRUCTURE IMPROVEMENTS - COMMUNITY ACTION AND HUMAN SERVICES FACILITIES SYSTEMWIDE	5,828	1,946	0	0	0	0	1,946	367	8,141



# APPENDIX I: 2024-25 CAPITAL BUDGET

(dollars in thousands)

	-----2024-25-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	24-25 Total	Future	Projected Total Cost
INFRASTRUCTURE IMPROVEMENTS - KENDALL COTTAGES COMPLEX REFURBISHMENT	1,875	1,000	0	0	0	0	1,000	1,125	4,000
INFRASTRUCTURE IMPROVEMENTS - NEW DIRECTIONS - RESIDENTIAL REHABILITATIVE SERVICES	1,845	288	0	0	0	0	288	21,218	23,351
WYNWOOD REGIONAL NEIGHBORHOOD SERVICE CENTER	1,846	1,000	0	0	0	0	1,000	12,154	15,000
<b>Department Total</b>	<b>11,394</b>	<b>5,984</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,984</b>	<b>36,614</b>	<b>53,992</b>
<b><u>HOMELESS TRUST</u></b>									
CHAPMAN PARTNERSHIP NORTH - FACILITY IMPROVEMENTS	941	0	0	0	0	540	540	2,101	3,582
CHAPMAN PARTNERSHIP SOUTH - FACILITY RENOVATION	909	0	0	0	0	480	480	2,011	3,400
HOMELESS FACILITIES	0	0	1,000	15,900	0	1,500	18,400	0	18,400
KROME FACILITY - PURCHASE/RENOVATE	4,901	0	0	420	0	0	420	3,680	9,001
MIA CASA SENIOR HOUSING - PERMANENT	868	0	0	0	0	500	500	3,650	5,018
VERDE GARDENS - FACILITY RENOVATIONS	1,133	0	0	0	0	245	245	1,908	3,286
<b>Department Total</b>	<b>8,752</b>	<b>0</b>	<b>1,000</b>	<b>16,320</b>	<b>0</b>	<b>3,265</b>	<b>20,585</b>	<b>13,350</b>	<b>42,687</b>
<b><u>INTERNAL SERVICES</u></b>									
CAROL GLASSMAN DONALDSON CENTER	272	495	0	0	0	0	495	0	767
DISTRICT 01 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,057	135	0	0	0	0	135	400	10,592
DISTRICT 02 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,496	96	0	0	0	0	96	0	10,592
DISTRICT 03 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,583	9	0	0	0	0	9	0	10,592
DISTRICT 04 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,589	3	0	0	0	0	3	0	10,592
DISTRICT 05 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	9,617	475	0	0	0	0	475	500	10,592
DISTRICT 07 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,581	11	0	0	0	0	11	0	10,592
DISTRICT 09 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	8,978	256	0	0	0	0	256	1,358	10,592
DISTRICT 10 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	3,036	1,257	0	0	0	0	1,257	6,299	10,592
DISTRICT 12 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,041	551	0	0	0	0	551	0	10,592
DISTRICT 13 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	5,199	2,530	0	0	0	0	2,530	2,863	10,592
<b>Department Total</b>	<b>89,449</b>	<b>5,818</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,818</b>	<b>11,420</b>	<b>106,687</b>
<b><u>NON-DEPARTMENTAL</u></b>									
CASA FAMILIA AFFORDABLE HOUSING	0	3,000	0	0	0	0	3,000	0	3,000
DEBT SERVICE - COAST GUARD PROPERTY (CAPITAL ASSET ACQUISITION SERIES 2020D)	0	0	0	0	0	1,899	1,899	0	1,899
DEBT SERVICE - PORTABLE CLASSROOMS FOR HEAD START/EARLY HEAD START PROGRAMS (CAPITAL ASSET ACQUISITION SERIES 2020D)	0	0	0	0	0	244	244	0	244
DEBT SERVICE - PUBLIC HEALTH TRUST - EQUIPMENT (CAPITAL ASSET ACQUISITION SERIES 2017A)	0	0	0	0	0	3,320	3,320	0	3,320
DEBT SERVICE - PUBLIC HEALTH TRUST - INFRASTRUCTURE (CAPITAL ASSET ACQUISITION SERIES 2021B)	0	0	0	0	0	800	800	0	800
DEBT SERVICE - PUBLIC HOUSING IMPROVEMENTS (CAPITAL ASSET ACQUISITION SERIES 2016B)	0	0	0	0	0	866	866	0	866
DEBT SERVICE - PUBLIC HOUSING PROJECTS (CAPITAL ASSET ACQUISITION SERIES 2021B)	0	0	0	0	0	386	386	0	386
DEBT SERVICE - SCOTT CARVER/HOPE VI (CAPITAL ASSET ACQUISITION SERIES 2020D)	0	0	0	0	0	843	843	0	843
HEALTH CARE FUND	34,125	2,525	0	0	0	0	2,525	250	36,900
HOUSING FACILITIES UPGRADES AND IMPROVEMENTS	0	3,000	0	0	0	0	3,000	0	3,000
JACKSON HEALTH CENTER	7,500	200	0	0	0	0	200	0	7,700
JACKSON HEALTH SYSTEM SMART ROOMS	0	5,000	0	0	0	0	5,000	0	5,000

# APPENDIX I: 2024-25 CAPITAL BUDGET

(dollars in thousands)

	-----2024-25-----									
	Prior Years	Bonds	State	Federal	Gas Tax	Other	24-25 Total	Future	Projected Total Cost	
NOT-FOR-PROFIT CAPITAL FUND	27,502	2,498	0	0	0	0	2,498	0	30,000	
Department Total	69,127	16,223	0	0	0	8,358	24,581	250	93,958	
<b><u>PUBLIC HOUSING AND COMMUNITY DEVELOPMENT</u></b>										
AFFORDABLE AND WORKFORCE HOUSING TRUST FUND (AHFT)	10,442	0	0	0	0	18,897	18,897	3,696	33,035	
ARCHITECTURAL AND INSPECTION SERVICES (CAPITAL FUND PROGRAMS (CFP))	7,346	0	0	1,100	0	0	1,100	468	8,914	
LIBERTY SQUARE AND LINCOLN GARDENS	45,986	0	0	14	0	0	14	0	46,000	
NON-DWELLING STRUCTURAL IMPROVEMENTS (CAPITAL FUND PROGRAM (CFP))	203	0	0	50	0	0	50	75	328	
REDEVELOPMENT OF CULMER PLACE AND CULMER GARDENS	3,500	190	0	0	0	0	190	0	3,690	
RIVERWALK SEAWALL	2,801	1,174	0	0	0	0	1,174	25	4,000	
SITE IMPROVEMENTS AND DWELLING STRUCTURES (CAPITAL FUND PROGRAMS (CFP))	36,722	0	0	5,278	0	0	5,278	8,917	50,917	
Department Total	107,000	1,364	0	6,442	0	18,897	26,703	13,181	146,884	
Strategic Area Total	285,722	29,389	1,000	22,762	0	30,520	83,671	74,815	444,208	
<b>Economic Development</b>										
<b><u>AVIATION</u></b>										
GENERAL AVIATION AIRPORTS SUBPROGRAM	35,030	3,586	2,182	1,970	0	0	7,738	172,859	215,627	
MIAMI INTERNATIONAL AIRPORT (MIA) - AIRFIELD/AIRSIDE SUBPROGRAM	0	536	536	3,218	0	0	4,290	285,448	289,738	
MIAMI INTERNATIONAL AIRPORT (MIA) - CARGO AND NON-TERMINAL BUILDINGS SUBPROGRAM	7,284	21,809	1,183	0	0	20,411	43,403	467,070	517,757	
MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL BASE APRON AND UTILITIES SUBPROGRAM	78,664	6,170	0	0	0	0	6,170	23,648	108,482	
MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL TERMINAL SUBPROGRAM	19,110	11,221	1,409	0	0	1,243	13,873	785,579	818,562	
MIAMI INTERNATIONAL AIRPORT (MIA) - CONCOURSE E SUBPROGRAM	237,789	12,253	566	0	0	0	12,819	81,568	332,176	
MIAMI INTERNATIONAL AIRPORT (MIA) - FUEL FACILITIES SUBPROGRAM	683	0	1,066	0	0	1,405	2,471	64,596	67,750	
MIAMI INTERNATIONAL AIRPORT (MIA) - LAND ACQUISITION SUBPROGRAM	105,519	40,826	0	0	0	0	40,826	23,655	170,000	
MIAMI INTERNATIONAL AIRPORT (MIA) - LANDSIDE AND ROADWAYS SUBPROGRAM	4,115	5,536	807	0	0	0	6,343	177,273	187,731	
MIAMI INTERNATIONAL AIRPORT (MIA) - MIA AIRPORT WIDE PROJECTS	0	8,150	0	0	0	0	8,150	18,150	26,300	
MIAMI INTERNATIONAL AIRPORT (MIA) - MIA BRIDGE SUBPROGRAM	0	950	0	0	0	0	950	18,050	19,000	
MIAMI INTERNATIONAL AIRPORT (MIA) - MIA BUILDING RECERTIFICATION PROGRAM	2,000	0	0	0	0	0	0	82,367	84,367	
MIAMI INTERNATIONAL AIRPORT (MIA) - MIA CONVEYANCE EQUIPMENT	0	0	0	0	0	0	0	508,500	508,500	
MIAMI INTERNATIONAL AIRPORT (MIA) - MIA FACILITIES LIFECYCLE REPLACEMENT (FLRP) PROGRAM	0	13,320	0	0	0	0	13,320	80,000	93,320	
MIAMI INTERNATIONAL AIRPORT (MIA) - MISCELLANEOUS PROJECTS SUBPROGRAM	153,777	505	4,619	3,464	0	23,482	32,070	336,936	522,783	
MIAMI INTERNATIONAL AIRPORT (MIA) - NEW PROGRAM CONTINGENCY	0	0	0	0	0	0	0	415,583	415,583	
MIAMI INTERNATIONAL AIRPORT (MIA) - NORTH TERMINAL SUBPROGRAM	17,456	13,823	654	2,799	0	2,107	19,383	358,444	395,283	
MIAMI INTERNATIONAL AIRPORT (MIA) - PASSENGER BOARDING BRIDGES SUBPROGRAM	48,994	0	0	0	0	12,791	12,791	19,273	81,058	
MIAMI INTERNATIONAL AIRPORT (MIA) - RESERVE MAINTENANCE SUBPROGRAM	69,296	0	0	0	0	173,789	173,789	175,000	418,085	
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL EXPANSION SUBPROGRAM	14,940	8,052	187	0	0	0	8,239	834,439	857,618	
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL SUBPROGRAM	307,632	2,173	1,731	0	0	0	3,904	3,558	315,094	
MIAMI INTERNATIONAL AIRPORT (MIA) - SUPPORT PROJECTS SUBPROGRAM	40,144	9,910	827	0	0	968	11,705	3,077	54,926	
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE ROOF SUBPROGRAM	6,316	0	0	0	0	0	0	301,684	308,000	
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE SUBPROGRAM	19,619	19,578	0	0	0	10,981	30,559	470,991	521,169	
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL-WIDE RESTROOMS SUBPROGRAM	19,252	6,685	0	0	0	150	6,835	111,573	137,660	
Department Total	1,187,620	185,083	15,767	11,451	0	247,327	459,628	5,819,321	7,466,569	
<b><u>INTERNAL SERVICES</u></b>										
DOWNTOWN REDEVELOPMENT (METROCENTER)	1,700	0	0	0	0	98	98	0	1,798	

# APPENDIX I: 2024-25 CAPITAL BUDGET

(dollars in thousands)

	-----2024-25-----									
	Prior Years	Bonds	State	Federal	Gas Tax	Other	24-25 Total	Future	Projected Total Cost	
Department Total	1,700	0	0	0	0	98	98	0	1,798	
<u>REGULATORY AND ECONOMIC RESOURCES</u>										
ECONOMIC DEVELOPMENT FUND	25,000	6,900	0	0	0	0	6,900	37,100	69,000	
ECONOMIC DEVELOPMENT FUND - TARGETED URBAN AREAS (TUA)	6,200	7,300	0	0	0	0	7,300	1,500	15,000	
Department Total	31,200	14,200	0	0	0	0	14,200	38,600	84,000	
<u>SEAPORT</u>										
BULKHEAD REHABILITATION - BAYS 148-155 & 165-177	1,000	8,668	0	6,172	0	0	14,840	14,841	30,681	
CARGO YARD OPTIMIZATION	500	4,000	0	0	0	0	4,000	30,500	35,000	
CONSTRUCTION SUPERVISION	39,956	9,500	0	0	0	0	9,500	51,950	101,406	
CRUISE TERMINAL B	237,742	500	0	0	0	0	500	0	238,242	
CRUISE TERMINAL BERTH 10 - NEW	5,325	30,000	0	0	0	0	30,000	149,675	185,000	
CRUISE TERMINAL C - RENOVATIONS	21,950	500	0	0	0	0	500	0	22,450	
CRUISE TERMINAL F - EXPANSION (PHASE 2)	130,639	2,000	0	0	0	0	2,000	0	132,639	
CRUISE TERMINAL G - NEW	8,000	100,000	0	0	0	0	100,000	268,000	376,000	
CRUISE TERMINAL J - RENOVATIONS	4,238	10,000	0	0	0	0	10,000	2,500	16,738	
CRUISE TERMINAL V - NEW	152,800	1,000	0	0	0	0	1,000	0	153,800	
CRUISE TERMINALS A AND AA - ROADWAYS FLYOVER	33,330	1,000	0	0	0	0	1,000	0	34,330	
CRUISE TERMINALS AA AND AAA - NEW	78,799	25,200	0	0	0	0	25,200	66,000	169,999	
FEDERAL INSPECTION FACILITY	2,500	2,500	0	0	0	0	2,500	5,000	10,000	
GANTRY CRANES	1,368	8,632	0	0	0	0	8,632	109,000	119,000	
INFRASTRUCTURE IMPROVEMENTS - CARGO GATE MODIFICATIONS	41,880	500	0	0	0	0	500	0	42,380	
INFRASTRUCTURE IMPROVEMENTS - CHANNEL MODIFICATIONS	2,050	0	350	0	0	0	350	800	3,200	
INFRASTRUCTURE IMPROVEMENTS - CONTAINER YARD (SEABOARD)	9,062	3,659	0	1,341	0	0	5,000	40,938	55,000	
INFRASTRUCTURE IMPROVEMENTS - CRUISE CAMPUS	82,895	254,858	0	0	0	0	254,858	283,247	621,000	
INFRASTRUCTURE IMPROVEMENTS - NORTH BULKHEAD REHABILITATION AND REPLACEMENT	5,942	34,840	0	0	0	0	34,840	419,000	459,782	
INFRASTRUCTURE IMPROVEMENTS - PASSENGER BOARDING BRIDGES	12,500	10	0	0	0	0	10	42,490	55,000	
INFRASTRUCTURE IMPROVEMENTS - PORT WIDE	77,231	48,373	810	0	0	0	49,183	174,215	300,629	
INFRASTRUCTURE IMPROVEMENTS - SOUTH BULKHEAD REHABILITATION	5,151	7,500	0	0	0	0	7,500	7,500	20,151	
INFRASTRUCTURE IMPROVEMENTS - SOUTH FLORIDA CONTAINER TERMINAL AND NEW GARAGE	16,290	28,925	4,585	1,490	0	0	35,000	48,710	100,000	
INFRASTRUCTURE IMPROVEMENTS - WATER AND SEWER UPGRADES	5,483	1,919	81	0	0	0	2,000	42,517	50,000	
INLAND PORT DEVELOPMENT - PHASE 1	1,343	4,583	0	1,667	0	0	6,250	64,907	72,500	
INSPECTION AND FUMIGATION FACILITIES	487	9,214	0	4,786	0	0	14,000	41,545	56,032	
NETZERO CARGO PROGRAM	75	8,600	0	5,400	0	0	14,000	28,000	42,075	
PORT ADMINISTRATION FACILITY	500	5,000	0	0	0	0	5,000	121,500	127,000	
PORT WIDE SECURITY ENHANCEMENTS	1,757	0	103	1,423	0	0	1,526	2,500	5,783	
ROADWAY IMPROVEMENTS - TRANSPORTATION MASTER PLAN	1,000	10	0	0	0	0	10	98,990	100,000	
SHORE POWER	109,000	23,741	1,259	0	0	0	25,000	40,000	174,000	
Department Total	1,090,793	635,232	7,188	22,279	0	0	664,699	2,154,325	3,909,817	
Strategic Area Total	2,311,313	834,515	22,955	33,730	0	247,425	1,138,625	8,012,246	11,462,184	
General Government										
<u>COMMUNICATIONS AND CUSTOMER EXPERIENCE</u>										
25TH FLOOR RECONFIGURATION	0	700	0	0	0	0	700	0	700	
AV EQUIPMENT AND INFRASTRUCTURE UPGRADE	3,000	1,459	0	0	0	0	1,459	0	4,459	
EMERGENCY OPERATIONS CENTER - MEDIA ROOM UPGRADE	70	70	0	0	0	0	70	0	140	
Department Total	3,070	2,229	0	0	0	0	2,229	0	5,299	
<u>INFORMATION TECHNOLOGY</u>										
CITRIX INFRASTRUCTURE - VIRTUAL DESKTOP AND THIN CLIENTS	1,913	0	0	0	0	385	385	1,780	4,078	
CLOUD INFRASTRUCTURE	21,351	0	0	0	0	4,438	4,438	17,845	43,634	

# APPENDIX I: 2024-25 CAPITAL BUDGET

(dollars in thousands)

	-----2024-25-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	24-25 Total	Future	Projected Total Cost
CYBERSECURITY STRATEGIC EVOLUTION PLAN	6,234	9,092	0	0	0	0	9,092	10,179	25,505
EDGE NETWORK	23,869	2,125	0	0	0	4,613	6,738	20,277	50,884
ENTERPRISE ASSET MANAGEMENT SYSTEM - CLOUD TRANSFER	1,514	1,272	0	0	0	0	1,272	0	2,786
INFRASTRUCTURE IMPROVEMENTS – ITD FACILITY	4,360	3,522	0	0	0	0	3,522	0	7,882
PARKING VERIFICATION SYSTEM - MODERNIZATION	711	2,252	0	0	0	0	2,252	3,307	6,270
TRAFFIC INFORMATION SYSTEM - MODERNIZATION	2,629	4,896	0	0	0	0	4,896	5,234	12,759
VOICE OVER INTERNET PROTOCOL (VOIP)	6,862	0	0	0	0	1,082	1,082	4,301	12,245
<b>Department Total</b>	<b>69,443</b>	<b>23,159</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,518</b>	<b>33,677</b>	<b>62,923</b>	<b>166,043</b>
<b><u>INTERNAL SERVICES</u></b>									
FLEET FACILITIES (INTERNAL SERVICES) - NEW	2,489	9,450	0	0	0	0	9,450	80,590	92,529
INFRASTRUCTURE IMPROVEMENTS - AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS	3,850	3,890	0	0	0	0	3,890	500	8,240
INFRASTRUCTURE IMPROVEMENTS - ISD FACILITIES SYSTEMWIDE	65,669	29,217	0	0	0	0	29,217	42,886	137,772
INTEGRATED COMMAND AND COMMUNICATIONS CENTER (LIGHTSPEED)	76,727	156,936	6,000	0	0	0	162,936	49,097	288,760
ISD - ELEVATOR MODERNIZATION	625	2,650	0	0	0	0	2,650	2,825	6,100
MAIN LIBRARY - RESILIENCY UPGRADES	444	316	0	0	0	0	316	0	760
MULTI-PURPOSE FACILITY AT MIAMI ARTS STUDIO 6-12 AT ZELDA GLAZER	4,698	5,302	0	0	0	0	5,302	0	10,000
NORTH DADE GOVERNMENT CENTER - NEW	612	4,578	0	0	0	0	4,578	2,310	7,500
PARKING EQUIPMENT	2,000	1,912	0	0	0	0	1,912	0	3,912
<b>Department Total</b>	<b>157,114</b>	<b>214,251</b>	<b>6,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>220,251</b>	<b>178,208</b>	<b>555,573</b>
<b><u>MEDICAL EXAMINER</u></b>									
INFRASTRUCTURE UPGRADES - MEDICAL EXAMINER	824	3,395	0	0	0	0	3,395	262	4,481
<b>Department Total</b>	<b>824</b>	<b>3,395</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,395</b>	<b>262</b>	<b>4,481</b>
<b><u>NON-DEPARTMENTAL</u></b>									
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES - DISTRICT 6	12,825	2,175	0	0	0	0	2,175	0	15,000
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES - DISTRICT 9	0	850	0	0	0	0	850	0	850
ACQUIRE OR CONSTRUCT MULTI-USE FACILITIES - COUNTYWIDE	26,359	479	0	0	0	0	479	0	26,838
AMERICANS WITH DISABILITIES ACT (ADA) REASONABLE ACCOMODATIONS	0	0	0	0	0	10	10	0	10
DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET ACQUISITION SERIES 2016B)	0	0	0	0	0	211	211	0	211
DEBT SERVICE - AMERICANS WITH DISABILITIES ACT (CAPITAL ASSET ACQUISITION SERIES 2016B)	0	0	0	0	0	151	151	0	151
DEBT SERVICE - COMPUTER AIDED MASS APPRAISAL SYSTEM (CAMA) - REPLACEMENT (CAPITAL ASSET ACQUISITION SERIES 2023A)	0	0	0	0	0	60	60	0	60
DEBT SERVICE - CUSTOMER SERVICE RELATIONSHIP MANAGEMENT MODERINZATION (CAPITAL ASSET ACQUISITION SERIES 2020C)	0	0	0	0	0	89	89	0	89
DEBT SERVICE - CYBER SECURITY PHASE 1 (CAPITAL ASSET ACQUISITION SERIES 2021B)	0	0	0	0	0	89	89	0	89
DEBT SERVICE - CYBER SECURITY STRATEGIC EVALUATION PLAN (CAPITAL ASSET ACQUISITION SERIES 2020C)	0	0	0	0	0	149	149	0	149
DEBT SERVICE - CYBER SECURITY STRATEGIC EVALUATION PLAN (CAPITAL ASSET ACQUISITION SERIES 2022A)	0	0	0	0	0	307	307	0	307
DEBT SERVICE - CYBER SECURITY STRATEGIC EVALUATION PLAN (CAPITAL ASSET ACQUISITION SERIES 2023A)	0	0	0	0	0	199	199	0	199
DEBT SERVICE - DS200 DIGITAL BALLOT SCANNERS ELECTIONS EQUIPMENT (CAPITAL ASSET ACQUISITION SERIES 2022A)	0	0	0	0	0	337	337	0	337
DEBT SERVICE - ELECTIONS ADA COMPLIANT VOTING EQUIPMENT (CAPITAL ASSET ACQUISITION SERIES 2018A)	0	0	0	0	0	512	512	0	512
DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET ACQUISITION SERIES 2020C)	0	0	0	0	0	1,933	1,933	0	1,933
DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET ACQUISITION SERIES 2020D)	0	0	0	0	0	3,206	3,206	0	3,206
DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET ACQUISITION SERIES 2022A)	0	0	0	0	0	1,981	1,981	0	1,981

# APPENDIX I: 2024-25 CAPITAL BUDGET

(dollars in thousands)

	-----2024-25-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	24-25 Total	Future	Projected Total Cost
DEBT SERVICE - FIBER OPTICS (CAPITAL ASSET ACQUISITION SERIES 2022A)	0	0	0	0	0	145	145	0	145
DEBT SERVICE - FIBER OPTICS (CAPITAL ASSET ACQUISITION SERIES 2023A)	0	0	0	0	0	14	14	0	14
DEBT SERVICE - PROJECT CLOSEOUT COSTS (CAPITAL ASSET ACQUISITION SERIES 2019B)	0	0	0	0	0	279	279	0	279
DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM 2017 (CAPITAL ASSET ACQUISITION SERIES 2018A)	0	0	0	0	0	833	833	0	833
DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM 2018 (CAPITAL ASSET ACQUISITION SERIES 2019A)	0	0	0	0	0	638	638	0	638
DEBT SERVICE - SUPERVISOR OF ELECTIONS FACILITY (CAPITAL ASSET ACQUISITION SERIES 2016B)	0	0	0	0	0	663	663	0	663
DEBT SERVICE - VOTE BY MAIL INSERTER AND BALLOT SORTER ELECTIONS EQUIPMENT (CAPITAL ASSET ACQUISITION SERIES 2020C)	0	0	0	0	0	84	84	0	84
DEBT SERVICE - VOTE BY MAIL INSERTER AND BALLOT SORTER ELECTIONS EQUIPMENT (CAPITAL ASSET ACQUISITION SERIES 2022A)	0	0	0	0	0	60	60	0	60
FLEET - REPLACEMENT VEHICLES AND SPECIAL EQUIPMENT	569,955	128,103	481	467	0	38,217	167,268	389,270	1,126,493
INFRASTRUCTURE IMPROVEMENTS - MISCELLANEOUS COUNTYWIDE FACILITIES	1,120	11,682	0	0	0	0	11,682	0	12,802
PUERTO RICAN COMMUNITY CENTER	0	2,500	0	0	0	0	2,500	0	2,500
REPAIRS, RENOVATIONS AND VARIOUS MISCELLANEOUS PROJECTS	1,163	0	0	0	0	22,959	22,959	0	24,122
<b>Department Total</b>	<b>611,422</b>	<b>145,789</b>	<b>481</b>	<b>467</b>	<b>0</b>	<b>73,126</b>	<b>219,863</b>	<b>389,270</b>	<b>1,220,555</b>
<b><u>INTERNAL COMPLIANCE</u></b>									
ENTERPRISE RESOURCE PLANNING - OPTIMIZATION AND UPDATES	13,029	27,776	0	0	0	1,333	29,109	38,909	81,047
<b>Department Total</b>	<b>13,029</b>	<b>27,776</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,333</b>	<b>29,109</b>	<b>38,909</b>	<b>81,047</b>
<b>Strategic Area Total</b>	<b>854,902</b>	<b>416,599</b>	<b>6,481</b>	<b>467</b>	<b>0</b>	<b>84,977</b>	<b>508,524</b>	<b>669,572</b>	<b>2,032,998</b>
<b>Constitutional Offices</b>									
<b><u>CLERK OF THE COURT AND COMPTROLLER</u></b>									
INFRASTRUCTURE IMPROVEMENTS - REPAIR AND RENOVATIONS	0	383	0	0	0	0	383	0	383
<b>Department Total</b>	<b>0</b>	<b>383</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>383</b>	<b>0</b>	<b>383</b>
<b><u>SUPERVISOR OF ELECTIONS</u></b>									
DS200 BALLOT DIGITAL SCANNERS - REPLACEMENT	0	8,750	0	0	0	0	8,750	0	8,750
INFRASTRUCTURE IMPROVEMENTS - HEADQUARTERS RECONFIGURATION	756	1,338	0	0	0	0	1,338	389	2,483
<b>Department Total</b>	<b>756</b>	<b>10,088</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,088</b>	<b>389</b>	<b>11,233</b>
<b><u>NON-DEPARTMENTAL</u></b>									
DEBT SERVICE - FLEET VEHICLES (PROPERTY APPRAISER'S OFFICE)	0	0	0	0	0	8	8	0	8
DEBT SERVICE - FLEET VEHICLES (SHERIFF'S OFFICE)	0	0	0	0	0	11,911	11,911	0	11,911
DEBT SERVICE - FLEET VEHICLES (SUPERVISOR OF ELECTIONS)	0	0	0	0	0	46	46	0	46
<b>Department Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,965</b>	<b>11,965</b>	<b>0</b>	<b>11,965</b>
<b><u>SHERIFF'S OFFICE</u></b>									
CIVIL PROCESS AUTOMATION	1,385	0	0	0	0	301	301	0	1,686
CRIMINAL JUSTICE INFORMATION SYSTEMS (CJIS) NETWORK - SECURITY MANDATES	1,811	946	0	0	0	0	946	0	2,757
DISTRICT STATION - EUREKA (NEW)	0	500	0	0	0	0	500	19,500	20,000
INFRASTRUCTURE IMPROVEMENTS - CONFERENCE/TRAINING ROOM UPGRADES	213	0	0	0	0	37	37	0	250
INFRASTRUCTURE IMPROVEMENTS - KEYLESS ENTRY (CARD ACCESS) SYSTEMS	420	0	0	0	0	30	30	0	450
INFRASTRUCTURE IMPROVEMENTS - MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE	846	2,460	0	0	0	0	2,460	0	3,306
INFRASTRUCTURE IMPROVEMENTS - MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE (PARKING)	341	0	0	0	0	559	559	0	900
INFRASTRUCTURE IMPROVEMENTS - SHERIFF'S OFFICE FACILITIES SYSTEMWIDE (BBC-GOB)	5,866	6,237	0	0	0	0	6,237	3,650	15,753
INFRASTRUCTURE IMPROVEMENTS - SHERIFF'S OFFICE FACILITIES SYSTEMWIDE (COUNTYWIDE INFRASTRUCTURE INVESTMENT PROGRAM)	13,269	12,555	0	0	0	0	12,555	23,270	49,094
INTERNET AND PERIMETER FIREWALL HARDWARE OVERHAUL	710	10	0	0	0	0	10	0	720

## APPENDIX I: 2024-25 CAPITAL BUDGET

(dollars in thousands)

	-----2024-25-----								
	Prior Years	Bonds	State	Federal	Gas Tax	Other	24-25 Total	Future	Projected Total Cost
LABORATORY INFORMATION MANAGEMENT SYSTEM (LIMS) - RELATED SUBSYSTEMS	2,786	0	0	0	0	114	114	0	2,900
LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS)	1,231	3,267	0	0	0	0	3,267	7,521	12,019
LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS) (POLICE IMPACT FEES)	434	0	0	0	0	1,039	1,039	527	2,000
LONG DISTANCE FIREARM RANGE - RANGE TOWER AND TARGET SYSTEMS	296	0	0	0	0	555	555	0	851
MUGSHOT SYSTEM - UPGRADE	100	0	0	0	0	773	773	0	873
NEIGHBORHOOD SAFETY INITIATIVE (NSI)	3,353	0	0	0	0	4,154	4,154	0	7,507
REAL TIME CRIME CENTER (RTCC) - RELATED SYSTEMS	1,157	0	0	0	0	3	3	0	1,160
SHAREPOINT PLATFORM - UPGRADE	1,076	0	0	0	0	324	324	0	1,400
SHERIFF'S OFFICE - SPECIAL EQUIPMENT (CLOUD-BASED AUTOMATED FINGERPRINT IDENTIFICATION SYSTEM)	1,250	250	0	0	0	0	250	0	1,500
SHERIFF'S OFFICE - SPECIAL EQUIPMENT (CRIME SCENE)	471	0	0	0	0	30	30	0	501
SHERIFF'S OFFICE - SPECIAL EQUIPMENT (FORENSIC LABORATORY)	469	0	0	0	0	72	72	0	541
SHERIFF'S OFFICE - SPECIAL EQUIPMENT (HOMICIDE BUREAU)	631	0	0	0	0	4	4	0	635
SHERIFF'S OFFICE - SPECIAL EQUIPMENT (PORTABLE MESSAGING TRAILERS)	70	0	0	0	0	100	100	0	170
SHERIFF'S OFFICE - SPECIAL EQUIPMENT (ROBBERY BUREAU)	0	0	0	0	0	146	146	14	160
SHERIFF'S OFFICE - SPECIAL EQUIPMENT (SPECIAL PATROL BUREAU)	0	0	0	0	0	532	532	53	585
SHERIFF'S OFFICE - SPECIAL EQUIPMENT (TECHNOLOGY, EQUIPMENT, AND OTHER ENHANCEMENTS)	2,365	0	0	0	0	1,500	1,500	0	3,865
SHERIFF'S OFFICE - SPECIAL FLEET (HELICOPTER REPLACEMENT)	5,300	21,300	0	0	0	0	21,300	0	26,600
SHERIFF'S OFFICE - SPECIAL FLEET (RAPID RESPONSE VESSEL)	0	360	0	0	0	0	360	0	360
SOCIAL MEDIA ANALYTICS SOFTWARE	370	0	0	0	0	225	225	0	595
<b>Department Total</b>	<b>46,220</b>	<b>47,885</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,498</b>	<b>58,383</b>	<b>54,535</b>	<b>159,138</b>
<b><u>PROPERTY APPRAISER</u></b>									
COMPUTER AIDED MASS APPRAISAL SYSTEM (CAMA) - REPLACEMENT	3,778	2,000	0	0	0	0	2,000	634	6,412
<b>Department Total</b>	<b>3,778</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,000</b>	<b>634</b>	<b>6,412</b>
<b><u>TAX COLLECTOR</u></b>									
HEADQUARTERS RECONFIGURATION - TAX COLLECTOR	400	1,240	0	0	0	0	1,240	0	1,640
<b>Department Total</b>	<b>400</b>	<b>1,240</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,240</b>	<b>0</b>	<b>1,640</b>
<b>Strategic Area Total</b>	<b>51,154</b>	<b>61,596</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>22,463</b>	<b>84,059</b>	<b>55,558</b>	<b>190,771</b>
<hr/>									
<b>Grand Total</b>	<b>10,738,943</b>	<b>3,129,517</b>	<b>142,003</b>	<b>241,863</b>	<b>37,643</b>	<b>1,136,251</b>	<b>4,687,277</b>	<b>22,722,220</b>	<b>38,148,440</b>

**APPENDIX J: General Government Improvement Fund (GGIF) FY 2024-25**

<b>Revenues</b>				
	<b>Prior Years</b>	<b>FY 24-25</b>	<b>Future</b>	<b>Total</b>
Future Allocations	\$ -	\$ -	\$ -	\$ -
Prior Years' General Government Improvement Fund (GGIF) Allocation	6,412,000		-	6,412,000
Transfer from General Fund - Countywide	-	52,130,000	-	52,130,000
Transfer from General Fund - UMSA		4,605,000		4,605,000
Transfer from General Fund - Constitutional Offices		11,965,000		11,965,000
Miami-Dade Rescue Plan Fund carryover		3,107,000		3,107,000
Prior Year's Miami-Dade Rescue Plan Fund Allocation	1,390,000		-	1,390,000
General Government Improvement Fund (GGIF) Carryover	-	26,476,000	1,338,000	27,814,000
Handicapped Parking Fines and Miscellaneous ADA Revenues	-	100,000	-	100,000
Payments in Lieu of Taxes	-	975,000	-	975,000
Public Health Trust Loan Repayment	-	3,320,000	-	3,320,000
Baseball Stadium Annual Rent Payment	-	2,407,000	-	2,407,000
Transfer from Office of Management and Budget Department (Bond Administration)	-	2,836,000	-	2,836,000
Transfer from Fire Rescue Department (for debt service)	-	1,996,000	-	1,996,000
Transfer from Internal Services Department (for debt service)	-	3,409,000	-	3,409,000
Transfer from Parks, Recreation and Open Spaces	-	306,000	-	306,000
Transfer from Public Housing and Community Development (for debt service)	-	843,000	-	843,000
		-	-	-
<b>Total Revenues</b>	<b>\$ 7,802,000</b>	<b>\$ 114,475,000</b>	<b>\$ 1,338,000</b>	<b>\$ 123,615,000</b>
<b>Expenditures</b>				
	<b>Prior Years</b>	<b>FY 24-25</b>	<b>Future</b>	<b>Total</b>
<b>Public Safety</b>				
Corrections - Jail Management System	\$ -	\$ 4,000,000		\$ 4,000,000
Information Technology - Court Case Management System	302,000	698,000	-	1,000,000
Judicial - Additional Courtrooms	-	1,500,000	-	1,500,000
Judicial - Court Facilities Repairs and Renovations		500,000	-	500,000
Medical Examiner - Audio Visual System	-	505,000	-	505,000
Medical Examiner - Case Management and Laboratory Information Software System	135,000	1,865,000	-	2,000,000
Medical Examiner - Digital Camera Kits	-	263,000	-	263,000
Medical Examiner - Morgue Cooler -Autopsy Trays Replacement	-	128,000	-	128,000
Non-Departmental - Hialeah Courthouse Annual Equipment and Maintenance	-	500,000	-	500,000
Sheriff's Office- Mugshot System Overhaul	100,000	773,000	-	873,000
Sheriff's Office - Neighborhood Safety Initiative	3,353,000	4,154,000		7,507,000
<b>Total Public Safety</b>	<b>\$ 3,890,000</b>	<b>\$ 14,886,000</b>	<b>\$ -</b>	<b>\$ 18,776,000</b>
<b>Recreation and Culture</b>				
PROS - Miscellaneous Recreational Projects	\$ 250,000	\$ 450,000	\$ -	\$ 700,000
PROS - Brothers to the Rescue	70,000	200,000	1,338,000	1,608,000
<b>Total Recreation and Culture</b>	<b>\$ 320,000</b>	<b>\$ 650,000</b>	<b>\$ 1,338,000</b>	<b>\$ 2,308,000</b>
<b>Neighborhood and Infrastructure</b>				
Non Departmental - Neighborhood and Local Roadway Improvements	\$ -	\$ 12,082,000	\$ -	\$ 12,082,000
Non Departmental - Roadway Improvements	1,139,000	10,524,000	-	11,663,000
Non Departmental - Flagler Street Reconstruction		4,170,000		4,170,000
<b>Total Neighborhood and Infrastructure</b>	<b>\$ 1,139,000</b>	<b>\$ 26,776,000</b>	<b>\$ -</b>	<b>\$ 27,915,000</b>
<b>General Government</b>				
Internal Services - Downtown Redevelopment	\$ 1,290,000	\$ 98,000	\$ -	\$ 1,388,000
Non-Departmental - Americans with Disabilities Act (ADA) Reasonable Accommodations	-	10,000	-	10,000
Non-Departmental - Repairs, Renovations and General Government Improvement Program	1,163,000	22,959,000	-	24,122,000
<b>Total General Government</b>	<b>\$ 2,453,000</b>	<b>\$ 23,067,000</b>	<b>\$ -</b>	<b>\$ 25,520,000</b>

**APPENDIX J: General Government Improvement Fund (GGIF) FY 2024-25**

<b>Debt Service</b>	<b>Prior Years</b>	<b>FY 24-25</b>	<b>Future</b>	<b>Total</b>
311 Answer Center (Capital Asset Series 2016B)	\$ -	\$ 211,000	\$ -	\$ 211,000
Americans with Disabilities Act (Capital Asset Series 2016B)	-	151,000	-	151,000
Animal Services - Doral Facility (Capital Asset Series 2016A)	-	810,000	-	810,000
Community Action and Human Services - Portable Classrooms for Head Start/ Early Head Start Programs (Capital Asset Series 2020D)	-	244,000	-	244,000
Communications - Customer Relationship Management Modernization (Capital Asset 2020C)	-	89,000	-	89,000
Communications - Fiber Optics (Capital Asset Series 2023A)	-	14,000	-	14,000
Corrections and Rehabilitation - Fire Systems Phase 4 (Capital Asset Series 2016B)	-	713,000	-	713,000
Fire Rescue - - Narrowbanding	-	2,019,000	-	2,019,000
Fire Rescue -- UHF Radio System (Capital Lease Series 2018)	-	1,996,000	-	1,996,000
Fire Rescue -- Ocean Rescue Facility Improvements (Capital Asset Series 2022A)	-	151,000	-	151,000
Information Technology - Fiber Optics (Capital Asset Series 2022A)	-	145,000	-	145,000
Information Technology - Fiber Optics (Capital Asset Series 2023A)	-	14,000	-	14,000
Information Technology - Court Case Management System (formally known as CJIS)(Capital Asset Series 2020C)	-	793,000	-	793,000
Information Technology - Court Case Management System (Capital Asset Series 2022A)	-	227,000	-	227,000
Internal Services - Coast Guard Property (Capital Asset Series 2020)	-	1,899,000	-	1,899,000
Internal Services - Dade County Courthouse Façade Repair (Capital Asset Series 2016B)	-	485,000	-	485,000
Internal Services - Integrated Command and Communications Center (Capital Asset Series 2022A)	-	126,000	-	126,000
Non-Departmental - Ballpark Stadium Project (Capital Asset Series 2020D)	-	2,407,000	-	2,407,000
Non-Departmental - Computer Aided Dispatch (Capital Asset Series 2020C)	-	845,000	-	845,000
Non-Departmental - Computer Aided Dispatch (Capital Asset Series 2023A)	-	525,000	-	525,000
Non-Departmental - Countywide Infrastructure Investment Program (Capital Asset Series 2023A)	-	6,451,000	-	6,451,000
Non-Departmental - Project Closeout Costs (Capital Asset Series 2019B)	-	279,000	-	279,000
Non-Departmental - Quality Neighborhood Improvement Program (QNIP) 2011 (Capital Asset Series 2021B)	-	1,150,000	-	1,150,000
Non-Departmental - Quality Neighborhood Improvement Program (QNIP) 2017 (Capital Asset Series 2018A)	-	833,000	-	833,000
Non-Departmental - Quality Neighborhood Improvement Program (QNIP) 2018 (Capital Asset Series 2019)	-	638,000	-	638,000
Non-Departmental - Quality Neighborhood Improvement Program (QNIP) 2022 (Capital Asset Series 2023A)	-	646,000	-	646,000
Sheriff's Office - Cloud-based Automated Fingerprint Identification System (Capital Asset Series 2020C)	-	55,000	-	55,000
Sheriff's Office - Law Enforcement Records Management System (LERMS) (Capital Asset Series 2020C)	-	36,000	-	36,000
Sheriff's Office - Law Enforcement Records Management System (LERMS) (Capital Asset Series 2022A)	-	333,000	-	333,000
Sheriff's Office - Radios MHz (Capital Asset Series 2022A)	-	1,232,000	-	1,232,000
Sheriff's Office - Radios MHz (Capital Asset Series 2023A)	-	3,197,000	-	3,197,000
Sheriff's Office- Eureka (Capital Asset Series 2023A)	-	34,000	-	34,000
Sheriff's Office - Fleet Vehicles and Equipment (Master Equipment Lease)	-	11,911,000	-	11,911,000
Supervisor of Elections - ADA Voting Equipment (Capital Asset Series 2018A)	-	512,000	-	512,000
Supervisor of Elections - Equipment - Sorter (Capital Asset Series 2020C)	-	84,000	-	84,000
Supervisor of Elections - Facility (Capital Asset Series 2016B)	-	663,000	-	663,000
Supervisor of Elections - Vote By Mail Ballot Inserter Equipment (Capital Asset Series 2022A)	-	60,000	-	60,000
Supervisor of Elections - DS200 Digital Ballot Scanners Equipment (Capital Asset Series 2022A)	-	337,000	-	337,000
Supervisor of Elections - Fleet Vehicles and Equipment (Master Equipment Lease)	-	46,000	-	46,000
Property Appraiser -Fleet Vehicles and Equipment (Master Equipment Lease)	-	8,000	-	8,000
Property Appraiser - Computer Aided Mass Appraisal System (CAMA)(Capital Asset Series 2023A)	-	60,000	-	60,000
PROS - Golf Club of Miami (Capital Asset Series 2016B)	-	146,000	-	146,000
PROS - Park Improvements (Capital Asset Series 2016A)	-	306,000	-	306,000
Public Health Trust - Equipment (Capital Asset Series 2017A)	-	3,320,000	-	3,320,000
Public Health Trust - Infrastructure (Capital Asset Series 2021B)	-	800,000	-	800,000
Public Housing and Community Development - Public Housing Projects (Capital Asset Series 2021B)	-	386,000	-	386,000
Public Housing and Community Development - Public Housing Improvements Hope VI (Capital Asset Series 2016B)	-	866,000	-	866,000
Public Housing and Community Development -Scott Carver and Hope IV (Capital Asset Series 2020D)	-	843,000	-	843,000
<b>Total Debt Service</b>	<b>\$ -</b>	<b>\$ 49,096,000</b>	<b>\$ -</b>	<b>\$ 49,096,000</b>
<b>Total Expenditures</b>	<b>\$ 7,802,000</b>	<b>\$ 114,475,000</b>	<b>\$ 1,338,000</b>	<b>\$ 123,615,000</b>



**APPENDIX K: CAPITAL UNFUNDED PROGRAM SUMMARY BY STRATEGIC AREA AND DEPARTMENT**  
(dollars in thousands)

<b>Strategic Area / Department</b>	<b># of Programs</b>	<b>Estimated Total Cost</b>
<b>Public Safety</b>		
Emergency Management	1	\$160
Fire Rescue	13	\$132,530
<b>Strategic Area Total</b>	<b>14</b>	<b>\$132,690</b>
<b>Transportation and Mobility</b>		
Transportation and Public Works	23	\$1,398,608
<b>Strategic Area Total</b>	<b>23</b>	<b>\$1,398,608</b>
<b>Recreation and Culture</b>		
Cultural Affairs	27	\$1,101,975
Library	24	\$180,242
Parks Recreation and Open Spaces	46	\$5,123,273
<b>Strategic Area Total</b>	<b>97</b>	<b>\$6,405,490</b>
<b>Neighborhood and Infrastructure</b>		
Solid Waste Management	3	\$1,607,650
Transportation and Public Works	8	\$1,122,382
Water and Sewer	18	\$7,231,287
<b>Strategic Area Total</b>	<b>29</b>	<b>\$9,961,319</b>
<b>Health and Society</b>		
Homeless Trust	1	\$16,500
Public Housing and Community Development	1	\$502,041
<b>Strategic Area Total</b>	<b>2</b>	<b>\$518,541</b>
<b>Economic Development</b>		
Aviation	20	\$4,080,225
Seaport	7	\$1,698,000
<b>Strategic Area Total</b>	<b>27</b>	<b>\$5,778,225</b>
<b>General Government</b>		
Communications and Customer Experience	1	\$2,100
<b>Strategic Area Total</b>	<b>1</b>	<b>\$2,100</b>
<b>Grand Total</b>	<b>193</b>	<b>\$24,196,973</b>

# APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

This is an exercise to align capital programs to the mayoral priorities of Equity, Engagement, Environment and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021.

	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Projected Total Cost
<b>ENVIRONMENT</b>									
<u><b>ANIMAL SERVICES</b></u>									
DORAL FACILITY - DRAINAGE/PARKING LOT RESURFACING	229	389	0	0	0	0	0	0	618
<u><b>AVIATION</b></u>									
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE ROOF SUBPROGRAM	6,316	0	25,852	47,326	60,088	74,611	53,807	40,000	308,000
<u><b>COMMUNITY ACTION AND HUMAN SERVICES</b></u>									
INFRASTRUCTURE IMPROVEMENTS - COMMUNITY ACTION AND HUMAN SERVICES FACILITIES SYSTEMWIDE	5,828	1,946	216	151	0	0	0	0	8,141
<u><b>CORRECTIONS AND REHABILITATION</b></u>									
INFRASTRUCTURE IMPROVEMENTS - CORRECTIONAL FACILITIES SYSTEMWIDE	1	3,595	12,161	0	0	0	0	0	15,757
INFRASTRUCTURE IMPROVEMENTS - METRO WEST DETENTION CENTER - FACILITY ROOF REPLACEMENTS	4,765	20	0	0	0	0	0	0	4,785
DETENTION FACILITY - REPLACEMENT	2,149	13,114	55,322	70,842	143,220	85,682	77,254	0	447,583
TURNER GUILFORD KNIGHT CORRECTIONAL FACILITY - INFRASTRUCTURE IMPROVEMENTS	10,550	4,925	1,233	0	0	0	0	0	16,708
NORTH DADE DETENTION CENTER - INFRASTRUCTURE IMPROVEMENTS	377	21	0	0	0	0	0	0	398
METROWEST DETENTION CENTER (MWDC) - INFRASTRUCTURE IMPROVEMENTS	5,140	1,059	0	0	0	0	0	0	6,199
BOOT CAMP AND TRAINING AND TREATMENT CENTER - INFRASTRUCTURE IMPROVEMENTS	446	103	0	0	0	0	0	0	549
<u><b>CULTURAL AFFAIRS</b></u>									
INFRASTRUCTURE IMPROVEMENTS - CULTURAL FACILITIES SYSTEMWIDE (CIIP)	466	195	0	0	0	0	0	0	661
<u><b>FIRE RESCUE</b></u>									
FIRE RESCUE - STATION 18 - NORTH MIAMI (REPLACEMENT OF TEMPORARY FACILITY)	5,926	3,308	4,231	4,439	0	0	0	0	17,904
FIRE RESCUE - STATION 27 - NORTH BAY VILLAGE (REPLACEMENT OF TEMPORARY FACILITY)	0	0	2,000	4,925	500	0	0	0	7,425
FIRE RESCUE - FLEET SHOP	94	1,390	0	10,578	10,140	9,744	0	0	31,946
FIRE RESCUE - STATION 72 - FLORIDA CITY (NEW SERVICE)	0	1,635	2,000	3,392	3,447	4,017	0	0	14,491
FIRE RESCUE - SOLAR INSTALLATIONS	0	30	370	0	0	0	0	0	400
FIRE RESCUE - INFRASTRUCTURE IMPROVEMENT PROGRAM	1,331	19,544	0	0	0	0	0	0	20,875
FIRE RESCUE - STATION 41 - WESTWOOD LAKE (REPLACEMENT OF TEMPORARY FACILITY)	659	1,023	1,429	2,413	5,431	0	0	0	10,955
FIRE RESCUE - STATION 71 - EUREKA (NEW SERVICE)	3,233	302	0	0	0	0	0	0	3,535
FIRE RESCUE - DEPLOYABLE FLOOD BARRIERS	224	224	232	0	0	0	0	0	680
WIND RETROFIT - FIRE STATIONS	2,605	729	0	0	0	0	0	0	3,334
<u><b>INFORMATION TECHNOLOGY</b></u>									
INFRASTRUCTURE IMPROVEMENTS - ITD FACILITY	4,360	3,522	0	0	0	0	0	0	7,882
<u><b>INTERNAL SERVICES</b></u>									
FLEET FACILITIES (INTERNAL SERVICES) - NEW	2,489	9,450	41,162	39,428	0	0	0	0	92,529
INFRASTRUCTURE IMPROVEMENTS - ISD FACILITIES SYSTEMWIDE	65,669	29,217	24,571	18,315	0	0	0	0	137,772
WEST DADE GOVERNMENT CENTER	183,540	23,060	28,825	20,700	0	0	0	0	256,125
MAIN LIBRARY - RESILIENCY UPGRADES	444	316	0	0	0	0	0	0	760
ISD - ELEVATOR MODERNIZATION	625	2,650	2,000	825	0	0	0	0	6,100

## APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Projected Total Cost
<b><u>JUDICIAL ADMINISTRATION</u></b>									
ADDITIONAL COURTROOMS AND ADMINISTRATION FACILITIES	17,652	29,066	0	0	0	0	0	0	46,718
INFRASTRUCTURE IMPROVEMENTS - COURT FACILITIES SYSTEMWIDE	21,271	12,587	344	0	0	0	0	0	34,202
INFRASTRUCTURE IMPROVEMENTS - CHILDREN'S COURTHOUSE	746	605	350	0	0	0	0	0	1,701
RICHARD E. GERSTEIN JUSTICE BUILDING - INFRASTRUCTURE IMPROVEMENTS	3,013	10,542	17,948	0	0	0	0	0	31,503
<b><u>LIBRARY</u></b>									
MAIN LIBRARY BRANCH	5,929	2,102	0	0	0	0	0	0	8,031
LEMON CITY BRANCH LIBRARY	146	2,145	0	0	0	0	0	0	2,291
DORAL BRANCH LIBRARY (REPLACEMENT BRANCH)	8,713	6,356	0	0	0	0	0	0	15,069
NORTH SHORE BRANCH LIBRARY (NEW BRANCH)	0	0	0	585	0	0	0	0	585
KEY BISCAIYNE BRANCH LIBRARY (REPLACEMENT BRANCH)	1,274	5,053	8,575	0	0	0	0	0	14,902
LITTLE RIVER BRANCH LIBRARY (REPLACEMENT BRANCH)	1,927	100	601	516	0	0	0	0	3,144
MODEL CITY BRANCH LIBRARY	0	0	500	368	0	0	0	0	868
WESTCHESTER REGIONAL LIBRARY	1,811	2,714	1,024	0	0	0	0	0	5,549
MISCELLANEOUS LIBRARY CAPITAL PROJECTS	944	5,421	50	50	0	0	0	0	6,465
CHUCK PEZOLDT LIBRARY AND COMMUNITY CENTER (NEW BRANCH)	1,009	4,028	100	0	0	0	0	0	5,137
SOUTH MIAMI BRANCH LIBRARY	413	0	189	0	0	0	0	0	602
SOUTH SHORE BRANCH LIBRARY	0	0	0	1,245	0	0	0	0	1,245
SOUTH DADE REGIONAL LIBRARY	678	2,280	7,128	4,920	0	0	0	0	15,006
MIAMI LAKES BRANCH LIBRARY	371	7,426	2,175	0	0	0	0	0	9,972
COCONUT GROVE BRANCH LIBRARY	745	2,640	2,109	0	0	0	0	0	5,494
CONCORD BRANCH LIBRARY	0	30	344	0	0	0	0	0	374
FAIRLAWN BRANCH LIBRARY	0	80	351	0	0	0	0	0	431
MIAMI BEACH REGIONAL LIBRARY	200	2,085	250	0	0	0	0	0	2,535
MIAMI SPRINGS BRANCH LIBRARY	0	0	205	0	0	0	0	0	205
NORTHEAST-DADE AVENTURA BRANCH LIBRARY	80	320	0	0	0	0	0	0	400
PALM SPRINGS NORTH BRANCH LIBRARY	0	80	338	0	0	0	0	0	418
KENDALL BRANCH LIBRARY	80	30	0	0	0	0	0	0	110
MAIN LIBRARY BRANCH - RESILIENCE UPGRADES	444	316	0	0	0	0	0	0	760
ALLAPATTAH BRANCH LIBRARY (REPLACEMENT BRANCH)	0	4,100	0	0	0	0	0	0	4,100
FLORIDA CITY BRANCH LIBRARY (NEW BRANCH)	0	0	124	625	0	0	0	0	749
<b><u>MEDICAL EXAMINER</u></b>									
INFRASTRUCTURE UPGRADES - MEDICAL EXAMINER	824	3,395	262	0	0	0	0	0	4,481
<b><u>NON-DEPARTMENTAL</u></b>									
PARK AND RECREATIONAL FACILITIES - VILLAGE OF BAL HARBOUR	473	2,500	2,627	1,900	0	0	0	0	7,500
ROADWAY IMPROVEMENTS	1,139	10,524	0	0	0	0	0	0	11,663
FLEET - REPLACEMENT VEHICLES AND SPECIAL EQUIPMENT	569,955	167,268	99,148	113,051	113,897	50,158	8,538	4,478	1,126,493
DEBT SERVICE - FLEET VEHICLES (PROPERTY APPRAISER'S OFFICE)	0	8	0	0	0	0	0	0	8
DEBT SERVICE - FLEET VEHICLES (SUPERVISOR OF ELECTIONS)	0	46	0	0	0	0	0	0	46
<b><u>PARKS, RECREATION AND OPEN SPACES</u></b>									
CHUCK PEZOLDT PARK AND COMMUNITY CENTER	1,334	6,616	5,593	4,000	0	0	0	0	17,543
INFRASTRUCTURE IMPROVEMENTS - BEACH MAINTENANCE FACILITY	13	0	0	2,487	13,719	0	0	0	16,219

## APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Projected Total Cost
CHAPMAN FIELD PARK	5,327	1,135	0	0	0	0	0	0	6,462
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 3	6,042	3,750	6,350	5,875	4,621	2,591	985	0	30,214
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 1	8,083	4,650	5,425	5,078	3,893	2,729	1,143	0	31,001
LOCAL PARK DEVELOPMENT - PARK BENEFIT DISTRICT (PBD) NO. 2	9,570	2,600	3,093	3,263	2,271	973	0	0	21,770
MATHESON HAMMOCK PARK	4,872	950	228	0	0	0	0	0	6,050
GREENWAYS AND TRAILS - COMMISSION DISTRICT 1	3,955	0	657	194	0	0	0	0	4,806
ENVIRONMENTAL REMEDIATION - DEVON AIRE PARK	789	510	665	551	0	0	0	0	2,515
GREENWAYS AND TRAILS - COMMISSION DISTRICT 8	2,891	30	0	2,131	0	0	0	0	5,052
GREENWAYS AND TRAILS - COMMISSION DISTRICT 9	2,087	373	3,567	101	0	0	0	0	6,128
ENVIRONMENTAL REMEDIATION - MILLERS POND PARK	873	500	14	0	0	0	0	0	1,387
DISTRICT 5 - GREEN AREAS	1,195	68	0	0	0	0	0	0	1,263
MATHESON HAMMOCK PARK - SEAWALL REPAIR	466	5,389	1,042	0	0	0	0	0	6,897
ENVIRONMENTAL REMEDIATION - BROTHERS TO THE RESCUE PARK	179	250	550	571	0	0	0	0	1,550
ENVIRONMENTAL REMEDIATION - CONTINENTAL PARK	1,530	1,775	1,638	0	0	0	0	0	4,943
GOLF COURSES - INFRASTRUCTURE IMPROVEMENTS	4,575	1,250	950	1,250	0	0	0	0	8,025
ENVIRONMENTAL REMEDIATION - MODELLO PARK	371	3,051	600	78	0	0	0	0	4,100
<b><u>PUBLIC HOUSING AND COMMUNITY DEVELOPMENT</u></b>									
RIVERWALK SEAWALL	2,801	1,174	25	0	0	0	0	0	4,000
<b><u>REGULATORY AND ECONOMIC RESOURCES</u></b>									
BISCAYNE BAY - RESTORATION AND SHORELINE STABILIZATION	1,800	4,850	4,550	1,100	1,100	1,100	1,100	0	15,600
ENVIRONMENTALLY ENDANGERED LANDS PROGRAM	53,630	7,745	4,000	3,000	3,000	3,000	1,500	0	75,875
BEACH - EROSION MITIGATION AND RENOURISHMENT	314,215	27,960	5,251	4,160	35,512	0	0	0	387,098
PURCHASE DEVELOPMENT RIGHTS FUND	15,493	6,484	8,665	10,000	0	0	0	0	40,642
FLORIDA CITY - CANAL GATE	0	1,500	0	0	0	0	0	0	1,500
SALINITY BARRIER - FEASIBILITY TESTING AND EVALUATION	0	0	0	0	0	20,000	0	0	20,000
LAND ACQUISITIONS - TO SUPPORT WELLFIELD	0	1,000	1,000	1,000	1,000	1,000	4,000	0	9,000
OPA-LOCKA CANAL RESTORATION - CORRECTIVE ACTION PLAN FOR SURFACE WATER	0	3,000	5,200	0	0	0	0	0	8,200
FLORIDA CITY - CANAL PUMP STATIONS AND LAND ACQUISITIONS	0	3,500	0	0	0	0	0	0	3,500
CANAL IMPROVEMENTS	6,454	27,426	27,424	13,900	11,050	11,050	0	0	97,304
DRAINAGE IMPROVEMENTS	5,395	7,986	1,600	0	0	0	0	0	14,981
<b><u>SEAPORT</u></b>									
DREDGE III	109,700	50	0	0	0	0	0	0	109,750
INFRASTRUCTURE IMPROVEMENTS - PORT WIDE	77,231	49,183	40,843	33,593	33,593	33,593	32,593	0	300,629
INFRASTRUCTURE IMPROVEMENTS - WATER AND SEWER UPGRADES	5,483	2,000	1,000	6,000	10,000	25,517	0	0	50,000
BRIGHTLINE	0	0	0	0	0	0	0	5,200	5,200
SHORE POWER	109,000	25,000	40,000	0	0	0	0	0	174,000
NETZERO CARGO PROGRAM	75	14,000	14,000	14,000	0	0	0	0	42,075
<b><u>SOLID WASTE MANAGEMENT</u></b>									
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - VIRGINIA KEY LANDFILL	8,258	18,745	4,531	0	3,847	0	0	10,619	46,000
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MUNISPORT LANDFILL	30,064	1,085	755	1,500	2,715	0	0	0	36,119

## APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Projected Total Cost
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET HOME CHEMICAL COLLECTION CENTER (NEW FACILITY)	1,287	2,884	584	0	0	0	0	0	4,755
LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL (CELL 4)	235	500	14,963	0	0	0	0	0	15,698
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE TRASH AND RECYCLING CENTER	0	0	387	0	0	0	0	0	387
ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL (GAS COLLECTION AND CONTROL SYSTEM)	0	0	445	0	100	0	0	0	545
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - GOLDEN GLADES TRASH AND RECYCLING CENTER	0	139	501	11	0	0	0	0	651
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SUNSET KENDALL TRASH AND RECYCLING CENTER	132	390	35	0	0	0	0	0	557
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH MIAMI HEIGHTS TRASH AND RECYCLING CENTER	0	0	476	0	208	0	0	0	684
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SNAPPER CREEK TRASH AND RECYCLING CENTER	226	5	476	180	0	0	0	0	887
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - CHAPMAN FIELD TRASH AND RECYCLING CENTER	706	0	609	0	0	0	0	0	1,315
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST LITTLE RIVER TRASH AND RECYCLING CENTER	40	172	281	50	0	300	0	0	843
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - PALM SPRINGS NORTH TRASH AND RECYCLING CENTER	0	140	569	10	0	0	0	0	719
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST PERRINE TRASH AND RECYCLING CENTER	180	140	294	50	0	356	0	0	1,020
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - EUREKA DRIVE TRASH AND RECYCLING CENTER	407	154	308	28	0	0	0	0	897
DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET LANDFILL (ACCESS ROAD)	0	0	0	0	0	0	0	202	202
NEW TRANSFER STATION - NORTHEAST	0	0	2,500	420	830	1,295	0	39,880	44,925
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORWOOD TRASH AND RECYCLING CENTER	0	0	602	5	0	0	0	0	607
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - MOODY DRIVE TRASH AND RECYCLING CENTER	40	85	294	55	0	0	251	0	725
COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - RICHMOND HEIGHTS TRASH AND RECYCLING CENTER	0	140	303	196	0	0	0	0	639
MOSQUITO CONTROL AND HABITAT MANAGEMENT - NEW FACILITY	470	285	6,815	0	0	0	0	0	7,570
ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECTS) - NORTH DADE LANDFILL (GROUNDWATER AND MONITORING WELLS)	0	0	0	0	0	0	0	192	192
ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECT) - REPLACE GROUND WATER WELL PUMPS (RESOURCES RECOVERY ASH LANDFILL)	0	0	0	0	0	0	0	144	144
ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECT) - SOUTH DADE LANDFILL (GAS COLLECTION AND CONTROL SYSTEM)	0	0	0	0	0	0	0	2,690	2,690
ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECTS) - SOUTH DADE LANDFILL (SBR SYSTEM)	0	0	0	0	0	0	0	1,807	1,807
NEW WASTE TO ENERGY COMPLEX	6,750	17,728	6,500	5,910	5,910	4,137	4,137	8,269	59,341
<b><u>TRANSPORTATION AND PUBLIC WORKS</u></b>									

## APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Projected Total Cost
BASCULE BRIDGE (NW 22 AVE) OVER THE MIAMI RIVER - RENOVATION	0	1,000	0	0	0	0	0	0	1,000
RICKENBACKER CAUSEWAY - HOBIE NORTH SIDE BARRIER	10,542	5,532	0	0	0	0	0	0	16,074
BIKE PATHS - COMMISSION DISTRICT 10	371	329	0	0	0	0	0	0	700
LEHMAN YARD - MISCELLAEIOUS IMPROVEMENTS	29,241	7,642	18,098	3,819	275	64	0	0	59,139
BUS AND BUS FACILITIES	23,379	29,496	10,549	4,617	3,368	0	0	0	71,409
PARK AND RIDE - TRANSIT PROJECTS	37,616	5,818	11,891	8,090	3,391	2,962	0	0	69,768
RICKENBACKER CAUSEWAY - ENTRYWAY GANTRY	103	500	85	1,025	687	0	0	0	2,400
PEDESTRIAN BRIDGE - OVER C-100 CANAL AT OLD CUTLER RD AND SW 173 ST	1,936	447	0	0	0	0	0	0	2,383
ADVANCED TRAFFIC MANAGEMENT SYSTEM (ATMS) - PHASE 3	78,994	42,938	44,076	40,411	40,411	39,811	40,220	0	326,861
METROMOVER - IMPROVEMENT PROJECTS	110,008	51,926	37,069	42,890	48,542	5,324	0	0	295,759
METRORAIL - TRACK AND GUIDEWAY PROJECTS	139,665	29,200	17,123	9,661	7,803	7,804	0	0	211,256
METRORAIL - VEHICLE REPLACEMENT	375,490	4,263	4,186	4,190	12,951	0	0	0	401,080
INFRASTRUCTURE RENEWAL PLAN (IRP)	18,446	12,500	12,500	12,500	12,500	12,500	12,500	12,500	105,946
STRATEGIC MIAMI AREA RAPID TRANSIT PLAN (SMART) PHASE 1	2,209	3,437	38,749	4,600	4,977	1,108	0	0	55,080
BUS - ENHANCEMENTS	21,903	1,745	1,621	4,492	4,440	0	0	0	34,201
BIKE PATH - WEST DIXIE HIGHWAY FROM IVES DAIRY ROAD TO MIAMI GARDENS DRIVE	0	0	120	0	0	0	0	0	120
RICKENBACKER CAUSEWAY - INFRASTRUCTURE IMPROVEMENTS	1,677	1,928	7,659	5,711	2,119	0	0	0	19,094
BICYCLE PROJECT - RICKENBACKER CAUSEWAY TOLL PLAZA PHASE 2	0	0	0	29	27	544	0	0	600
FEDERALLY FUNDED PROJECTS	126,598	152,747	151,378	164,052	167,869	171,379	175,413	0	1,109,436
RICKENBACKER CAUSEWAY - WEST AND BEAR CUT BRIDGES	1	0	0	0	3,899	2,600	0	0	6,500
BRIDGE REHABILITATION - COUNTYWIDE IMPROVEMENTS	19,027	18,053	17,762	25,233	19,897	17,411	0	0	117,383
RICKENBACKER CAUSEWAY - BEAR CUT BRIDGE AND WEST BRIDGE (STUDY)	1,017	1,000	1,000	1,000	500	483	0	0	5,000
SAFETY IMPROVEMENTS - FDOT PROJECTS	991	12	0	0	0	0	0	0	1,003
METRORAIL AND METROMOVER PROJECTS	5,208	9,029	763	0	0	0	0	0	15,000
RESURFACING - COUNTYWIDE IMPROVEMENTS	29,423	10,405	401	0	825	0	0	0	41,054
THE UNDERLINE	89,281	66,578	50	0	0	0	0	0	155,909
SW 87 AVE BRIDGE OVER CANAL C-100	3,473	2,383	628	0	0	0	0	0	6,484
RICKENBACKER CAUSEWAY - BRIDGE SCOUR STUDY AND REPAIR	0	0	42	7	7	294	0	0	350
ROAD WIDENING - COUNTYWIDE	104,692	76,562	55,961	42,146	24,325	95,726	0	0	399,412
SAFETY IMPROVEMENTS - COUNTYWIDE	42,970	19,020	10,072	9,704	8,340	0	0	0	90,106
TRAFFIC CONTROL DEVICES - SIGNALIZATION COUNTYWIDE	43,740	30,024	26,738	17,129	13,253	5,055	1,696	0	137,635
DRAINAGE IMPROVEMENTS - COUNTY MAINTAINED ROADS	40,343	9,270	7,030	5,085	5,085	9,044	0	0	75,857
VENETIAN CAUSEWAY - BRIDGE REPLACEMENT MATCHING FUNDS	7,096	8,740	282	69,461	48,302	79,054	0	0	212,935
ROADWAY AND BRIDGE - MISCELLANEOUS COUNTYWIDE IMPROVEMENTS	60,870	18,878	38,537	42,074	46,470	26,864	0	0	233,693
AVENTURA STATION	76,600	100	0	0	0	0	0	0	76,700
EMERGENCY BACKUP GENERATORS	50	250	653	737	0	0	0	0	1,690
PARK AND RIDE - TRANSITWAY AT SW 168TH STREET	59,810	1,648	0	0	0	0	0	0	61,458
VENETIAN CAUSEWAY - HURRICANE REPAIRS TO BASCULE BRIDGES	1,035	359	285	0	0	0	0	0	1,679
TRACK INSPECTION VEHICLE / TRAIN	5,000	6,000	0	0	0	0	0	0	11,000
RICKENBACKER CAUSEWAY - BRIDGE MAINTENANCE PROGRAM	5,544	766	775	381	0	0	0	0	7,466

## APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR’S 4ES

(dollars in thousands)

	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Projected Total Cost
VISION ZERO	13,539	205	0	0	0	0	0	0	13,744
INTERSECTION IMPROVEMENTS - COUNTYWIDE	16,131	10,250	7,165	6,897	5,296	5,548	0	0	51,287
ARTERIAL ROADS - COUNTYWIDE	78,622	15,149	17,675	15,318	21,118	16,331	4,626	0	168,839
DRAINAGE IMPROVEMENTS	93,402	878	610	0	0	0	0	0	94,890
NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS	93,240	2,329	1,797	708	0	0	0	0	98,074
RIGHTS-OF-WAY ACQUISITION - COUNTYWIDE	14,668	1,000	1,000	1,000	1,000	1,000	0	0	19,668
SIGNAGE AND COMMUNICATION PROJECTS	9,903	4,849	3,428	7,392	923	0	0	0	26,495
THIRD RAIL ISOLATION DISCONNECT SWITCHES	1,800	3,600	600	0	0	0	0	0	6,000
<b><u>WATER AND SEWER</u></b>									
WATER - PIPES AND INFRASTRUCTURE PROJECTS	52,635	8,967	7,700	6,550	3,000	3,000	3,000	3,000	87,852
HIALEAH REVERSE OSMOSIS TREATMENT PLANT	8,042	606	200	0	0	0	0	0	8,848
CONSENT DECREE: WASTEWATER COLLECTION AND TRANSMISSION LINES PROJECTS	16,540	1,145	1,845	0	0	0	0	0	19,530
WASTEWATER - PIPES AND INFRASTRUCTURE PROJECTS	5,508	3,000	3,000	3,000	3,000	3,000	3,000	3,000	26,508
OCEAN OUTFALL LEGISLATION PROGRAM	300,788	93,176	119,976	152,535	222,064	222,222	184,866	257,251	1,552,878
NORTH REGION WATER TRANSMISSION MAINS - INFRASTRUCTURE IMPROVEMENTS	14,688	10,676	19,014	20,861	16,429	10,100	6,460	0	98,228
CONSENT DECREE: WASTEWATER TREATMENT PLANTS PROJECTS	940,902	94,036	70,773	58,101	58,489	61,837	43,000	43,900	1,371,038
CONSENT DECREE: SEWER PUMP STATION PROJECTS	24,897	2,399	130	0	0	0	0	0	27,426
WASTEWATER TREATMENT PLANTS - MISCELLANEOUS UPGRADES	2,482	2,158	2	0	0	0	0	0	4,642
NORTH DISTRICT FORCEMAIN NETWORK - INFRASTRUCTURE IMPROVEMENTS	102,611	32,581	39,336	33,896	15,034	2,442	0	0	225,900
WASTEWATER - TELEMETERING IMPROVEMENTS	1,533	1,825	1,500	500	500	500	500	500	7,358
SANITARY SEWER SYSTEM EXTENSION	37,124	3,577	5,001	5,000	5,000	5,000	5,000	5,000	70,702
WATER - DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS	47,824	30,431	22,375	13,900	13,700	13,500	13,500	13,500	168,730
SOUTH REGION WATER TRANSMISSION MAINS - INFRASTRUCTURE IMPROVEMENTS	1,645	3,250	2,883	4,263	3,249	0	0	0	15,290
WATER RESET PROGRAM - WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION	30,297	17,143	24,769	36,976	31,844	55,546	71,693	20,512	288,780
WATER RESET PROGRAM - WATER TREATMENT PLANT - HIALEAH/PRESTON IMPROVEMENTS	29,283	11,591	22,973	22,245	16,022	18,038	31,452	0	151,604
WATER RESET PROGRAM - SMALL DIAMETER WATER MAINS REPLACEMENT	57,530	25,419	26,763	29,650	30,700	37,000	40,000	181,472	428,534
SOUTH DISTRICT FORCEMAIN NETWORK - INFRASTRUCTURE IMPROVEMENTS	4,232	7,214	10,086	15,413	20,345	17,021	25,000	41,500	140,811
PEAK FLOW MANAGEMENT - FLOW REDUCTION PROGRAM (FRP)	32,591	16,214	15,309	14,053	19,791	12,517	18,790	10,596	139,861
SANITARY SEWER SYSTEM IMPROVEMENTS	175	200	200	200	200	200	200	200	1,575
CENTRAL DISTRICT FORCEMAIN NETWORK - INFRASTRUCTURE IMPROVEMENTS	10,840	11,694	13,476	15,475	19,500	13,578	5,573	3,000	93,136
LIFT STATIONS - INFRASTRUCTURE IMPROVEMENTS	11,481	549	350	350	350	350	350	350	14,130
SOUTH DISTRICT WASTEWATER TREATMENT PLANT PROJECTS	10,990	5,000	2,650	1,730	1,000	0	0	0	21,370
WASTEWATER - MASTER PLANNING AND PEAK FLOW MANAGEMENT	16,790	8,037	4,395	2,179	2,357	1,000	2,774	6,444	43,976
WASTEWATER TREATMENT PLANT - SOUTH DISTRICT UPGRADES	17,995	21,065	20,290	16,367	14,217	1,047	0	0	90,981
NORTH DISTRICT - WASTEWATER TREATMENT PLANT PROJECTS	10,741	17,825	32,844	39,815	36,785	35,280	33,500	66,500	273,290
CENTRAL DISTRICT WASTEWATER TREATMENT PLANT PROJECTS	11,571	22,699	26,849	30,184	31,931	34,031	41,333	124,000	322,598
WASTEWATER TREATMENT PLANTS - REPLACE AND RENOVATE	62,241	10,175	21,910	25,150	17,150	17,150	17,150	17,150	188,076
PUMP STATIONS - REHABILITATION AND RESILIENCE PROGRAM (PSRRP)	60,135	41,062	51,297	50,427	40,616	27,220	33,055	40,382	344,194

## APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Projected Total Cost
SOUTH DISTRICT - WASTEWATER TREATMENT PLANT CAPACITY EXPANSION	464,460	90,792	26,405	16,765	15,000	14,500	11,889	0	639,811
WATER RESET PROGRAM	903	4,686	7,371	11,076	16,061	32,000	36,500	314,000	422,597
WASTEWATER - INFRASTRUCTURE IMPROVEMENTS	5,866	4,134	0	0	0	0	0	0	10,000
<b>Environment Total</b>	<b>6,042,521</b>	<b>1,936,072</b>	<b>1,722,534</b>	<b>1,644,361</b>	<b>1,633,026</b>	<b>1,470,838</b>	<b>1,048,348</b>	<b>1,278,238</b>	<b>16,775,938</b>

### EQUITY

#### COMMUNITY ACTION AND HUMAN SERVICES

WYNWOOD REGIONAL NEIGHBORHOOD SERVICE CENTER	1,846	1,000	4,000	4,000	4,154	0	0	0	15,000
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#### CORRECTIONS AND REHABILITATION

JAIL MANAGEMENT SYSTEMS	0	4,000	2,000	0	0	0	0	0	6,000
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#### HOMELESS TRUST

CHAPMAN PARTNERSHIP SOUTH - FACILITY RENOVATION	909	480	505	529	464	513	0	0	3,400
VERDE GARDENS - FACILITY RENOVATIONS	1,133	245	636	636	636	0	0	0	3,286
CHAPMAN PARTNERSHIP NORTH - FACILITY IMPROVEMENTS	941	540	568	531	464	538	0	0	3,582
MIA CASA SENIOR HOUSING - PERMANENT	868	500	800	900	950	1,000	0	0	5,018
KROME FACILITY - PURCHASE/RENOVATE	4,901	420	1,680	2,000	0	0	0	0	9,001
HOMELESS FACILITIES	0	18,400	0	0	0	0	0	0	18,400

#### INTERNAL SERVICES

DISTRICT 03 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,583	9	0	0	0	0	0	0	10,592
DISTRICT 04 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,589	3	0	0	0	0	0	0	10,592
DISTRICT 02 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,496	96	0	0	0	0	0	0	10,592
DISTRICT 05 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	9,617	475	500	0	0	0	0	0	10,592
DISTRICT 10 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	3,036	1,257	4,299	2,000	0	0	0	0	10,592
INFRASTRUCTURE IMPROVEMENTS - AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS	3,850	3,890	500	0	0	0	0	0	8,240
DISTRICT 01 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,057	135	400	0	0	0	0	0	10,592
DISTRICT 09 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	8,978	256	1,358	0	0	0	0	0	10,592
DISTRICT 12 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,041	551	0	0	0	0	0	0	10,592
DISTRICT 07 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	10,581	11	0	0	0	0	0	0	10,592
DISTRICT 13 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME OWNERSHIP	5,199	2,530	2,863	0	0	0	0	0	10,592

#### NON-DEPARTMENTAL

AMERICANS WITH DISABILITIES ACT (ADA) REASONABLE ACCOMODATIONS	0	10	0	0	0	0	0	0	10
CASA FAMILIA AFFORDABLE HOUSING	0	3,000	0	0	0	0	0	0	3,000

#### PARKS, RECREATION AND OPEN SPACES

KENDALL INDIAN HAMMOCKS PARK	6,423	277	0	0	0	0	0	0	6,700
ARCOLA LAKES PARK	5,918	82	0	0	0	0	0	0	6,000
ADA ACCESSIBILITY IMPROVEMENTS - TROPICAL PARK	291	17	0	0	0	0	0	0	308
TAMIAMI PARK	2,770	360	1,140	3,275	3,355	0	0	0	10,900
HAULOVER PARK	21,783	1,781	555	0	0	0	0	0	24,119
BIKE PATH - IMPROVEMENTS ON SNAKE CREEK BRIDGE	290	477	810	500	50	0	0	0	2,127



## APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Projected Total Cost
HOMESTEAD AIR RESERVE PARK	3,106	301	4,200	7,855	100	0	0	0	15,562
AMELIA EARHART PARK	7,139	9,787	9,665	13,351	0	0	0	0	39,942
ADA ACCESSIBILITY IMPROVEMENTS - CRANDON PARK	141	194	0	0	0	0	0	0	335
LOCAL PARKS - COMMISSION DISTRICT 13	1,943	649	191	0	0	0	0	0	2,783
SOUTHRIDGE PARK	7,166	9,604	1,128	0	0	0	0	0	17,898
BIKE PATH - IMPROVEMENTS ON SNAPPER CREEK TRAIL	34	70	50	546	1,064	0	0	0	1,764
LOCAL PARKS - COMMISSION DISTRICT 10	1,531	569	0	0	0	0	0	0	2,100
LAGO MAR PARK	400	600	0	0	0	0	0	0	1,000
REDLAND FRUIT AND SPICE PARK	3,450	172	1,038	1,540	0	0	0	0	6,200
MEDSOUTH PARK	94	231	0	0	0	0	0	0	325
ADA ACCESSIBILITY IMPROVEMENTS - AMELIA EARHART PARK	121	100	0	0	0	0	0	0	221
COUNTRY LAKE PARK	875	297	0	0	0	0	0	0	1,172
EDEN LAKES PARK	1,367	133	0	0	0	0	0	0	1,500
BIKE PATH - LUDLAM TRAIL	30,246	4,508	19,514	25,147	6,640	49,160	0	0	135,215
JEFFERSON REAVES SR. PARK	94	106	0	0	0	0	0	0	200
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PARK CAPITAL IMPROVEMENTS	611	263	0	0	0	0	0	0	874
ADA ACCESSIBILITY IMPROVEMENTS - TAMIAMI PARK	304	70	0	0	0	0	0	0	374
WILD LIME PARK	288	710	338	0	0	0	0	0	1,336
BISCAYNE SHORES AND GARDENS PARK	1,479	21	0	0	0	0	0	0	1,500
BIKE PATH - IMPROVEMENTS ALONG SFWMD CANALS	506	40	220	99	135	0	0	0	1,000
NORTH TRAIL PARK	4,732	2,800	1,024	0	0	0	0	0	8,556
A.D. BARNES PARK	3,038	5,933	159	0	0	0	0	0	9,130
ADA ACCESSIBILITY IMPROVEMENTS - MATHESON HAMMOCK PARK	130	117	0	0	0	0	0	0	247
GREYNOLDS PARK	6,730	270	0	0	0	0	0	0	7,000
WEST KENDALL DISTRICT PARK	1,482	142	5,000	13,000	3,376	0	0	0	23,000
KENDALL SOCCER PARK	3,900	100	0	0	0	0	0	0	4,000
IVES ESTATES DISTRICT PARK	3,793	550	1,589	500	5,000	1,268	0	0	12,700
CAMP MATECUMBE	3,620	1,800	580	0	0	0	0	0	6,000
HOMESTEAD BAYFRONT PARK	5,136	1,076	228	767	0	0	0	0	7,207
INFRASTRUCTURE IMPROVEMENTS - PARK FACILITIES SYSTEMWIDE	7,800	830	1,164	0	0	0	0	0	9,794
LAKE STEVENS PARK	2,148	200	0	0	0	0	0	0	2,348
INFRASTRUCTURE IMPROVEMENTS - FACILITIES SYSTEMWIDE	70,386	61,222	6,132	508	0	0	0	0	138,248
LOCAL/ADA PARK PROGRAM	4,663	4,629	11,126	3,677	0	0	0	0	24,095
REGIONAL/ADA PARK PROGRAM	680	1,234	150	0	0	0	0	0	2,064
<b><u>PUBLIC HOUSING AND COMMUNITY DEVELOPMENT</u></b>									
SITE IMPROVEMENTS AND DWELLING STRUCTURES (CAPITAL FUND PROGRAMS (CFP))	36,722	5,278	5,278	1,000	2,639	0	0	0	50,917
AFFORDABLE AND WORKFORCE HOUSING TRUST FUND (AHFT)	10,442	18,897	3,696	0	0	0	0	0	33,035
REDEVELOPMENT OF CULMER PLACE AND CULMER GARDENS	3,500	190	0	0	0	0	0	0	3,690
<b><u>TRANSPORTATION AND PUBLIC WORKS</u></b>									
NORTH CORRIDOR (SMART PLAN)	80,701	3,000	3,000	87,400	104,650	2,238,244	0	0	2,516,995
BEACH CORRIDOR BAYLINK (TRUNKLINE)	32,871	94,300	138,300	202,389	250,000	200,000	95,140	0	1,013,000
SOUTH CORRIDOR BUS RAPID TRANSIT (BRT) - MASTARM IMPROVEMENTS	60,372	1,126	0	0	0	0	0	0	61,498
SOUTH DADE TRANSITWAY CORRIDOR	292,635	13,525	650	650	0	0	0	0	307,460

## APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Projected Total Cost
EAST-WEST CORRIDOR (SMART PLAN)	53,848	10,000	10,000	0	0	0	0	0	73,848
NORTHEAST CORRIDOR (SMART PLAN) - (CIP228)	84,650	39,053	4,798	320,727	240,984	310,419	40,287	0	1,040,918
NEW FARE COLLECTION SYSTEM	1,450	62,970	24,620	9,660	6,200	6,440	480	0	111,820
<b><u>WATER AND SEWER</u></b>									
COMMERCIAL AND INDUSTRIAL CORRIDORS - EXTENSION OF SEWER SYSTEM (CONNECT TO PROTECT)	43,222	21,697	22,768	20,943	11,418	4,724	1,228	0	126,000
SAFE DRINKING WATER ACT MODIFICATIONS	83,622	16,917	20,800	15,420	13,698	9,500	10,000	32,750	202,707
<b>Equity Total</b>	<b>1,104,268</b>	<b>437,083</b>	<b>320,020</b>	<b>739,550</b>	<b>655,977</b>	<b>2,821,806</b>	<b>147,135</b>	<b>32,750</b>	<b>6,258,589</b>

### ENGAGEMENT

#### **COMMUNICATIONS AND CUSTOMER EXPERIENCE**

EMERGENCY OPERATIONS CENTER - MEDIA ROOM UPGRADE	70	70	0	0	0	0	0	0	140
25TH FLOOR RECONFIGURATION	0	700	0	0	0	0	0	0	700

#### **COMMUNITY ACTION AND HUMAN SERVICES**

INFRASTRUCTURE IMPROVEMENTS - KENDALL COTTAGES COMPLEX REFURBISHMENT	1,875	1,000	563	562	0	0	0	0	4,000
CASA FAMILIA COMMUNITY CENTER	0	1,750	1,750	0	0	0	0	0	3,500
INFRASTRUCTURE IMPROVEMENTS - NEW DIRECTIONS - RESIDENTIAL REHABILITATIVE SERVICES	1,845	288	2,806	8,561	9,851	0	0	0	23,351

#### **CULTURAL AFFAIRS**

CULTURAL AFFAIRS - WEBSITE UPGRADE	0	150	0	0	0	0	0	0	150
AFRICAN HERITAGE CULTURAL ARTS CENTER - REPLACEMENT FACILITY (PHASE I)	0	500	0	0	0	0	0	0	500

#### **FIRE RESCUE**

FIRE RESCUE - MISCELLANEOUS CAPITAL PROJECTS	3,375	3,100	3,100	3,100	3,100	3,100	0	0	18,875
OCEAN RESCUE FACILITY - INFRASTRUCTURE IMPROVEMENTS	3,524	3,966	0	0	0	0	0	0	7,490
PORT SECURITY GRANT PROGRAM	2,197	986	0	0	0	0	0	0	3,183
FIRE RESCUE - STATION 77 - HOMESTEAD AIR FORCE BASE (NEW SERVICE)	275	2,700	0	0	0	0	0	0	2,975
FIRE RESCUE - STATION 87 - DORAL CENTRAL (NEW SERVICE)	100	3,900	0	0	0	0	0	0	4,000
FIRE RESCUE - URBAN SEARCH AND RESCUE COMPLEX (NEW FACILITY)	0	2,900	0	0	0	0	0	0	2,900
FIRE RESCUE - STATION 63 - HIGHLAND OAKS (NEW SERVICE AND TEMPORARY FACILITY)	3,700	3,200	0	0	0	0	0	0	6,900
FIRE RESCUE - STATION 19 - NORTH MIAMI (REPLACEMENT FACILITY)	0	2,300	0	0	0	0	0	0	2,300
FIRE RESCUE - STATION ALARM SYSTEM UPGRADES	0	406	0	0	0	0	0	0	406

#### **INFORMATION TECHNOLOGY**

COURT CASE MANAGEMENT SYSTEM (CCMS)	17,765	18,093	17,439	3,812	0	0	0	0	57,109
EDGE NETWORK	23,869	6,738	4,660	4,535	4,138	6,944	0	0	50,884
VOICE OVER INTERNET PROTOCOL (VOIP)	6,862	1,082	903	1,026	1,026	1,346	0	0	12,245
TRAFFIC INFORMATION SYSTEM - MODERNIZATION	2,629	4,896	3,539	915	390	390	0	0	12,759
PARKING VERIFICATION SYSTEM - MODERNIZATION	711	2,252	2,259	537	255	256	0	0	6,270

#### **INTERNAL SERVICES**

NORTH DADE GOVERNMENT CENTER - NEW	612	4,578	2,310	0	0	0	0	0	7,500
INTEGRATED COMMAND AND COMMUNICATIONS CENTER (LIGHTSPEED)	76,727	162,936	49,097	0	0	0	0	0	288,760
MULTI-PURPOSE FACILITY AT MIAMI ARTS STUDIO 6-12 AT ZELDA GLAZER	4,698	5,302	0	0	0	0	0	0	10,000

#### **JUDICIAL ADMINISTRATION**

CENTER FOR MENTAL HEALTH AND RECOVERY	49,600	1,500	0	0	0	0	0	0	51,100
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## APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Projected Total Cost
COURT FACILITIES REPAIRS AND RENOVATIONS	0	500	0	0	0	0	0	0	500
<b><u>NON-DEPARTMENTAL</u></b>									
DEBT SERVICE - EUREKA DISTRICT STATION (POLICE) (CAPITAL ASSET ACQUISITION SERIES 2023A)	0	34	0	0	0	0	0	0	34
<b><u>TRANSPORTATION AND PUBLIC WORKS</u></b>									
BUS - RELATED PROJECTS	335,001	168,047	1,718	1,718	1,718	1,992	0	0	510,194
BUS - NEW SOUTH DADE MAINTENANCE FACILITY	81,760	166,775	52,255	7,810	0	0	0	0	308,600
<b><u>EMERGENCY COMMUNICATIONS</u></b>									
FIRE RESCUE - RADIO COVERAGE AND EQUIPMENT (2022)	33,779	9,299	6,922	0	0	0	0	0	50,000
800 MHZ PUBLIC SAFETY RADIO SITES - DEPLOYMENT	8,625	1,000	1,000	1,000	1,000	0	0	0	12,625
SHERIFF'S OFFICE - RADIO REPLACEMENT	70,391	4,897	0	0	0	0	0	0	75,288
COMPUTER-AIDED DISPATCH (CAD) AND INTERGRATED SYSTEMS	5,815	3,941	0	0	0	0	0	0	9,756
<b>Engagement Total</b>	<b>735,805</b>	<b>589,786</b>	<b>150,321</b>	<b>33,576</b>	<b>21,478</b>	<b>14,028</b>	<b>0</b>	<b>0</b>	<b>1,544,994</b>

### ECONOMY

#### AVIATION

MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL BASE APRON AND UTILITIES SUBPROGRAM	78,664	6,170	6,171	0	0	0	0	17,477	108,482
MIAMI INTERNATIONAL AIRPORT (MIA) - MISCELLANEOUS PROJECTS SUBPROGRAM	153,777	32,070	77,780	73,655	31,411	0	0	154,090	522,783
MIAMI INTERNATIONAL AIRPORT (MIA) - RESERVE MAINTENANCE SUBPROGRAM	69,296	173,789	35,000	35,000	35,000	35,000	35,000	0	418,085
MIAMI INTERNATIONAL AIRPORT (MIA) - CONCOURSE E SUBPROGRAM	237,789	12,819	14,495	7,245	14,224	6,671	0	38,933	332,176
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL SUBPROGRAM	307,632	3,904	1,558	0	0	0	0	2,000	315,094
MIAMI INTERNATIONAL AIRPORT (MIA) - LAND ACQUISITION SUBPROGRAM	105,519	40,826	23,655	0	0	0	0	0	170,000
MIAMI INTERNATIONAL AIRPORT (MIA) - AIRFIELD/AIRSIDE SUBPROGRAM	0	4,290	13,735	18,831	12,600	89,970	78,172	72,140	289,738
MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL TERMINAL SUBPROGRAM	19,110	13,873	41,642	49,420	30,867	6,406	107,423	549,821	818,562
MIAMI INTERNATIONAL AIRPORT (MIA) - SOUTH TERMINAL EXPANSION SUBPROGRAM	14,940	8,239	44,634	85,661	92,822	163,418	221,903	226,001	857,618
MIAMI INTERNATIONAL AIRPORT (MIA) - CARGO AND NON-TERMINAL BUILDINGS SUBPROGRAM	7,284	43,403	98,848	83,899	70,622	55,802	24,179	133,720	517,757
MIAMI INTERNATIONAL AIRPORT (MIA) - FUEL FACILITIES SUBPROGRAM	683	2,471	2,471	342	9,659	19,240	8,258	24,626	67,750
MIAMI INTERNATIONAL AIRPORT (MIA) - SUPPORT PROJECTS SUBPROGRAM	40,144	11,705	3,077	0	0	0	0	0	54,926
MIAMI INTERNATIONAL AIRPORT (MIA) - TERMINAL WIDE SUBPROGRAM	19,619	30,559	89,027	98,489	85,913	101,933	38,830	56,799	521,169
GENERAL AVIATION AIRPORTS SUBPROGRAM	35,030	7,738	29,280	28,956	49,974	26,643	29,083	8,923	215,627
MIAMI INTERNATIONAL AIRPORT (MIA) - NORTH TERMINAL SUBPROGRAM	17,456	19,383	31,818	47,760	115,786	111,676	32,425	18,979	395,283
MIAMI INTERNATIONAL AIRPORT (MIA) - LANDSIDE AND ROADWAYS SUBPROGRAM	4,115	6,343	27,101	50,640	28,335	9,210	17,171	44,816	187,731
MIAMI INTERNATIONAL AIRPORT (MIA) - PASSENGER BOARDING BRIDGES SUBPROGRAM	48,994	12,791	8,895	8,895	1,483	0	0	0	81,058
MIAMI INTERNATIONAL AIRPORT (MIA) - MIA BRIDGE SUBPROGRAM	0	950	950	6,840	10,260	0	0	0	19,000
MIAMI INTERNATIONAL AIRPORT (MIA) - MIA FACILITIES LIFECYCLE REPLACEMENT (FLRP) PROGRAM	0	13,320	20,000	20,000	20,000	20,000	0	0	93,320
MIAMI INTERNATIONAL AIRPORT (MIA) - MIA AIRPORT WIDE PROJECTS	0	8,150	13,150	5,000	0	0	0	0	26,300

## APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Projected Total Cost
MIAMI INTERNATIONAL AIRPORT (MIA) - MIA CONVEYANCE EQUIPMENT	0	0	20,000	28,500	35,000	60,000	50,000	315,000	508,500
MIAMI INTERNATIONAL AIRPORT (MIA) - MIA BUILDING RECERTIFICATION PROGRAM	2,000	0	26,367	0	22,000	0	22,000	12,000	84,367
<b><u>CORRECTIONS AND REHABILITATION</u></b>									
PRE-TRIAL DETENTION CENTER (PTDC)- INFRASTRUCTURE IMPROVEMENTS	1,853	1,370	645	0	0	0	0	0	3,868
<b><u>CULTURAL AFFAIRS</u></b>									
MIAMI-DADE COUNTY AUDITORIUM	3,782	22,065	36,500	25,862	7,133	0	0	0	95,342
VIZCAYA MUSEUM AND GARDENS - VILLAGE PHASE 2	17,134	11,720	13,581	4,720	0	0	0	0	47,155
JOSEPH CALEB AUDITORIUM	8,834	8,526	5,505	0	0	0	0	0	22,865
COCONUT GROVE PLAYHOUSE	2,220	18,447	27,200	6,325	3,016	0	0	0	57,208
WOLFSONIAN FLORIDA INTERNATIONAL UNIVERSITY (FIU)	1,000	4,000	5,000	0	0	0	0	0	10,000
HISTORY MIAMI MUSEUM	1,000	5,000	4,000	0	0	0	0	0	10,000
DENNIS C. MOSS CULTURAL ARTS CENTER (FORMALLY KNOWN AS THE SOUTH MIAM-DADE CULTURAL ARTS CENTER)	3,989	5,100	844	0	0	0	0	0	9,933
ADRIENNE ARSHT CENTER FOR THE PERFORMING ARTS OF MIAMI-DADE COUNTY	7,170	4,450	0	0	0	0	0	0	11,620
NORTH DADE CULTURAL ARTS CENTER	0	5,344	0	0	0	0	0	0	5,344
<b><u>INFORMATION TECHNOLOGY</u></b>									
CYBERSECURITY STRATEGIC EVOLUTION PLAN	6,234	9,092	2,849	2,968	2,138	2,224	0	0	25,505
<b><u>INTERNAL SERVICES</u></b>									
DOWNTOWN REDEVELOPMENT (METROCENTER)	1,700	98	0	0	0	0	0	0	1,798
<b><u>NON-DEPARTMENTAL</u></b>									
DEBT SERVICE - FIRE UHF RADIO SYSTEM (CAPITAL ASSET ACQUISITION SERIES 2023A)	0	1,213	0	0	0	0	0	0	1,213
THE WOW CENTER	0	344	0	0	0	0	0	0	344
HISTORIC HAMPTON HOUSE	0	344	0	0	0	0	0	0	344
<b><u>PARKS, RECREATION AND OPEN SPACES</u></b>									
CRANDON PARK	15,925	1,985	3,184	1,142	7,156	0	0	0	29,392
MARINA CAPITAL PLAN	10,660	965	0	0	0	0	0	0	11,625
INFRASTRUCTURE IMPROVEMENTS - ZOOMIAMI FACILITYWIDE	12,613	5,290	1,303	0	0	0	0	0	19,206
INFRASTRUCTURE IMPROVEMENTS - COASTAL PARKS, RESILIENCY, AND MARINAS PROGRAM	7,221	7,350	17,531	6,275	1,905	800	0	0	41,082
COUNTRY CLUB OF MIAMI GOLF COURSE	1,771	1,144	14,535	21,477	0	0	0	0	38,927
PLAYGROUND REPLACEMENT PROGRAM	3,469	3,709	350	0	0	0	0	0	7,528
ZOO MIAMI	481	1,630	13,520	9,817	0	0	0	0	25,448
TROPICAL PARK	537	5,300	22,200	64,400	3,000	0	0	0	95,437
<b><u>PUBLIC HOUSING AND COMMUNITY DEVELOPMENT</u></b>									
NON-DWELLING STRUCTURAL IMPROVEMENTS (CAPITAL FUND PROGRAM (CFP))	203	50	50	25	0	0	0	0	328
ARCHITECTURAL AND INSPECTION SERVICES (CAPITAL FUND PROGRAMS (CFP))	7,346	1,100	468	0	0	0	0	0	8,914
LIBERTY SQUARE AND LINCOLN GARDENS	45,986	14	0	0	0	0	0	0	46,000
<b><u>REGULATORY AND ECONOMIC RESOURCES</u></b>									
ECONOMIC DEVELOPMENT FUND - TARGETED URBAN AREAS (TUA)	6,200	7,300	1,500	0	0	0	0	0	15,000
ECONOMIC DEVELOPMENT FUND	25,000	6,900	12,900	8,590	3,590	3,590	1,690	6,740	69,000
<b><u>SEAPORT</u></b>									
CRUISE TERMINAL J - RENOVATIONS	4,238	10,000	2,500	0	0	0	0	0	16,738

## APPENDIX L: ALIGNMENT OF CAPITAL PROGRAMS TO THE MAYOR'S 4ES

(dollars in thousands)

	Prior Years	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	Future	Projected Total Cost
INFRASTRUCTURE IMPROVEMENTS - SOUTH FLORIDA CONTAINER TERMINAL AND NEW GARAGE	16,290	35,000	24,000	24,710	0	0	0	0	100,000
FEDERAL INSPECTION FACILITY	2,500	2,500	2,500	2,500	0	0	0	0	10,000
INFRASTRUCTURE IMPROVEMENTS - NORTH BULKHEAD REHABILITATION AND REPLACEMENT	5,942	34,840	0	50,000	0	50,000	0	319,000	459,782
INFRASTRUCTURE IMPROVEMENTS - CONTAINER YARD (SEABOARD)	9,062	5,000	30,000	10,938	0	0	0	0	55,000
INFRASTRUCTURE IMPROVEMENTS - CARGO GATE MODIFICATIONS	41,880	500	0	0	0	0	0	0	42,380
CONSTRUCTION SUPERVISION	39,956	9,500	9,785	10,079	10,381	10,692	11,013	0	101,406
CRUISE TERMINAL F - RENOVATIONS	1,135	100	0	0	0	0	0	0	1,235
GANTRY CRANES	1,368	8,632	60,000	49,000	0	0	0	0	119,000
CRUISE TERMINAL V - NEW	152,800	1,000	0	0	0	0	0	0	153,800
CRUISE TERMINALS AA AND AAA - NEW	78,799	25,200	10,000	7,000	7,000	7,000	7,000	28,000	169,999
CRUISE TERMINALS A AND AA - ROADWAYS FLYOVER	33,330	1,000	0	0	0	0	0	0	34,330
INFRASTRUCTURE IMPROVEMENTS - CRUISE CAMPUS	82,895	254,858	103,847	8,400	171,000	0	0	0	621,000
CRUISE TERMINAL BERTH 10 - NEW	5,325	30,000	40,000	65,000	29,675	15,000	0	0	185,000
INFRASTRUCTURE IMPROVEMENTS - PASSENGER BOARDING BRIDGES	12,500	10	5,490	11,000	10	11,000	10	14,980	55,000
CRUISE TERMINAL G - NEW	8,000	100,000	185,000	83,000	0	0	0	0	376,000
CRUISE TERMINAL C - RENOVATIONS	21,950	500	0	0	0	0	0	0	22,450
CRUISE TERMINAL B	237,742	500	0	0	0	0	0	0	238,242
INLAND PORT DEVELOPMENT - PHASE 1	1,343	6,250	18,750	46,157	0	0	0	0	72,500
INSPECTION AND FUMIGATION FACILITIES	487	14,000	8,293	8,293	24,959	0	0	0	56,032
CRUISE TERMINAL F - EXPANSION (PHASE 2)	130,639	2,000	0	0	0	0	0	0	132,639
PORT WIDE SECURITY ENHANCEMENTS	1,757	1,526	500	500	500	500	500	0	5,783
PORT ADMINISTRATION FACILITY	500	5,000	20,000	40,000	50,000	11,500	0	0	127,000
CARGO YARD OPTIMIZATION	500	4,000	8,500	18,000	4,000	0	0	0	35,000
BULKHEAD REHABILITATION - BAYS 148-155 & 165-177	1,000	14,840	14,841	0	0	0	0	0	30,681
INLAND PORT - PHASE II - IV	0	10	0	0	14,990	15,000	15,000	225,000	270,000
ROADWAY IMPROVEMENTS - TRANSPORTATION MASTER PLAN	1,000	10	3,990	15,000	15,000	15,000	15,000	35,000	100,000
<b>TRANSPORTATION AND PUBLIC WORKS</b>									
METRORAIL - STATIONS AND SYSTEMS IMPROVEMENTS	18,657	23,678	58,174	62,086	21,697	20,875	0	0	205,167
DADELAND SOUTH INTERMODAL STATION	36,887	37,860	6,587	0	0	0	0	0	81,334
BEACH EXPRESS SOUTH	290	238	443	494	1,878	6,257	0	0	9,600
SUNSHINE STATION - GOLDEN GLADES BIKE/PEDESTRIAN CONNECTOR	6,934	16,264	3,170	0	0	0	0	0	26,368
SOUTH DADE TRANSITWAY STATIONS DROP-OFF AND PICK-UP AREAS	1,610	1,338	406	5,572	0	0	0	0	8,926
SOUTH DADE TRAIL SHARED-USE PATH ENHANCEMENTS	5,998	6,002	0	0	0	0	0	0	12,000
VENETIAN CAUSEWAY IMPROVEMENT PROJECTS	30	82	1,162	2,012	1,059	1,155	0	0	5,500
<b>INTERNAL COMPLIANCE</b>									
ENTERPRISE RESOURCE PLANNING - OPTIMIZATION AND UPDATES	13,029	29,109	38,909	0	0	0	0	0	81,047
<b>Economy Total</b>	<b>2,330,753</b>	<b>1,273,990</b>	<b>1,470,166</b>	<b>1,320,475</b>	<b>1,046,043</b>	<b>876,562</b>	<b>714,657</b>	<b>2,304,045</b>	<b>11,336,691</b>
<b>Total Resiliency Programs</b>	<b>10,213,347</b>	<b>4,236,931</b>	<b>3,663,041</b>	<b>3,737,962</b>	<b>3,356,524</b>	<b>5,183,234</b>	<b>1,910,140</b>	<b>3,615,033</b>	<b>35,916,212</b>

**APPENDIX M: FY 2024-25 PROPOSED FUNDING AVAILABLE FOR  
COMMUNITY-BASED ORGANIZATIONS**

<b>Program Category</b>	<b><u>General</u> Revenue Funding</b>	<b><u>Other</u> Funding</b>	<b><u>TOTAL</u> FUNDING</b>
Anti-Violence	\$356,500		\$356,500
Basic Needs	\$1,014,900		\$1,014,900
Children & Adults with Disabilities	\$814,700		\$814,700
Children, Youth, & Families	\$3,732,700		\$3,732,700
Criminal Justice	\$449,100		\$449,100
Elder Needs	\$2,343,300		\$2,343,300
Food Programs	\$2,069,200		\$2,069,200
Health	\$530,500		\$530,500
Immigrants/New Entrants	\$426,500		\$426,500
Special Needs	\$2,629,700		\$2,629,700
Workforce Development	\$546,000		\$546,000
Cultural Activities	\$11,212,000	\$16,028,000 <i>a</i>	\$27,240,000
Airport/Seaport Promotions		\$1,331,500 <i>b</i>	\$1,331,500
Environmental Protection and Education		\$730,000 <i>c</i>	\$730,000
Library		\$749,000 <i>d</i>	\$749,000
Miscellaneous	\$28,918,400 <i>e</i>		\$28,918,400
<b>Total</b>	<b>\$55,043,500</b>	<b>\$18,838,500</b>	<b>\$73,882,000</b>

**NOTES:**

- a* Tourist tax proceeds for Tourist Development Council Grants (\$1.425 million), and tourist tax proceeds, other grants, interest for cultural grants, and allocations for regional cultural programs (\$14.603 million)
- b* Seaport promotional funding (\$900,000) and Aviation promotional funding (\$481,500) allocated to CBOs
- c* Proprietary funding from the Regulatory and Economic Resources (\$430,000), Solid Waste Management (\$100,000) and Water and Sewer departments (\$200,000) for environmental grants
- d* Library funding for not-for-profit grants (\$749,000)
- e* Includes general fund allocations to be monitored by the Office of Management and Budget and Other Departments

# APPENDIX N: MIAMI-DADE COUNTY FY 2024-25 PROPOSED GAS TAX REVENUES

## STATE MOTOR FUEL TAXES DISTRIBUTED TO LOCAL GOVERNMENTS

Title of Gas Tax	Amount Imposed Per Gallon	Type of Fuel Imposed on	Computation Formula	Permissible Use	County Levy Required	County Action Required Administrative	County Action Required Legislative	Amount Received per cent FY 2024-25 Budget	County's share for FY 2024-25 Budget	Allocation within the fund
<b>A)</b> Constitutional Gas Tax Article XII, Section 9(c), Florida Constitution; s. 206.41(1)(a), F.S.; s. 206.45, F.S.; 206.47, F.S.; and s. 336.023, F.S. Also known as the Secondary Gas Tax	2.0 cents	All Fuels	Proceeds allocated to Counties based on weighted formula: 25% ratio of County/State population, 25% ratio County area/State area, 50% ratio collection in County/collection in all Counties	Acquisition, construction and maintenance of roads; bondable for the same purposes	No	No	No	\$10,268,500	\$20,537,000	20% - used in County-wide General Fund (\$4.107 million); 80% - used in DTPW's Construction Funds
<b>B)</b> County Gas Tax s. 206.41(1), F.S. and s. 206.60, F.S.	1.0 cent	All Fuels	Proceeds allocated to Counties based on weighted formula: 25% ratio of County/State population, 25% ratio County area/State area, 50% ratio collection in County/collection in all Counties	All legitimate County transportation purposes; can be used for both Public Works and Transit needs	No	No	No	\$10,055,000	\$10,055,000	The State is allowed to impose a 7.3% administrative fee
<b>C)</b> Municipal Gas Tax s. 206.41(1)(g), F.S. and s. 206.41(1)(c), F.S.	1.0 cent	Gas / Gasohol and Diesel	Proceeds allocated to Florida's Revenue Sharing Trust Fund for Municipalities on the basis of 1/3 population, 1/3 sales tax collection, and 1/3 local government revenue raising ability	All legitimate municipal transportation purposes, including public safety related purposes; can only be used for UMSA transportation related purposes	No	No	No	N/A	Included in the \$48.21 million of UMSA state revenue sharing	The State is allowed to impose a 7.3% administrative fee on gas tax portion
<b>D)</b> Local Option Gas Tax Section 336.025, F.S.  Re-levy required in 2053.	6.0 cents	Gas / Gasohol and Diesel	Pursuant to Interlocal Agreement, proceeds allocated 70.40% to the County and 29.60% to the Cities (based upon a weighted formula: 75% population and 25% center line miles); proceeds based upon gas tax collected within the County	All legitimate transportation purposes; can be used both for Public Works and Transit needs	Yes (Motor fuel)  No (Diesel)	Yes	Yes	\$10,661,000  County's share is \$7,505,000	\$45,030,000	The State is allowed to impose a 7.3% administrative fee
<b>E)</b> Capital Improvement Local Option Gas Tax. Can impose up to 5.0 cents ( <i>originally on 1/1/94 - 5 cents were imposed, was amended in 6/96 and reduced to 3 cents on 9/1/96</i> ). s. 206.41(1)(e), F.S.; s.206.87(1)(c), F.S.; s. 336.025, F.S.; Chapter 29 Article VII of the Code; Chapter 29 Article VII of the Code; Chapter 29 Article IX of the Code; Chapter 29 Article XVIII of the Code; Ordinance 83-52; 85-52; 88-49; 93-63; 97-156; 23-57;	3.0 cents	Gas / Gasohol	Pursuant to Interlocal Agreement , proceeds allocated 74% to the County and 26% to the cities (based on a weighted formula:75% population, 25% center line miles); proceeds based upon the gas tax collected within the County	All County capital transportation purposes; can only be used by either Public Works or Transit for capital improvement needs	Yes	Yes	No	\$9,231,000  County's share is \$6,831,000	\$20,493,000	The State is allowed to impose a 7.3% administrative fee
<b>F)</b> Ninth Cent Gas Tax s. 206.41(1)(d), F.S.; s. 206.87(1)(b), F.S.; s. 336.021, F.S.; Chapter 29 Article XIII of the Code; Ordinance 93-91	1.0 cent	Gas / Gasohol and Diesel	Proceeds allocated to the County were the tax is collected	All County transportation purposes	Yes (Motor fuel)  No (Diesel)	No	No	\$11,493,000	\$11,493,000	Countywide General Fund transportation related expenses

F.S.: Florida Statutes

DTPW: Transportation and Public Works

UMSA: Unincorporated Municipal Service Area

NOTE: The Sixth Cent Local Option Gas Tax Section (LOGT) is proposed to be renewed for another 30 years and is planned to expire on December 31, 2053

**APPENDIX O: TRANSIENT LODGING AND FOOD AND BEVERAGE TAXES**  
**FOR TOURIST DEVELOPMENT, CONVENTION DEVELOPMENT, AND HOMELESS AND DOMESTIC VIOLENCE PROGRAMS AND FACILITIES**

Title of Tax	Imposed	Permissible Use	Distributed To	County	County Action		Collections*
				Levy Required	Administrative	Legislative	
<b>2% Tourist Development**</b> - Transient Lodging	1978	Convention centers, arenas, auditoriums; promote and advertise tourism; convention/tourist bureaus; beach maintenance/improvements	60% less \$1,325,000 to Greater Miami Convention and Visitors Bureau; 20% to Dept. of Cultural Affairs; 20% to facilities within the City of Miami; \$1,325,000 to the Tourist Development Council grants	Yes	No	No	<b>FY 2022-23 Actual:</b> \$ 46,303,569 <b>FY 2023-24 Projection:</b> \$ 47,639,332 <b>FY 2024-25 Estimate:</b> \$ 46,389,000
s. 125.0104(3)(c), F.S.; Chapter 29 Article V, Section 29-51 of the Code; Ordinance No. 78-62							
<b>2% Tourist Development Surtax**</b> - Food and Beverages (sold in hotels and motels)	1990	Countywide convention/visitors bureau for promotional activity	100% less \$100,000 to Greater Miami Convention and Visitors Bureau; \$100,000 to Tourist Development Council	Yes	No	No	<b>FY 2022-23 Actual:</b> \$ 10,993,916 <b>FY 2023-24 Projection:</b> \$ 11,099,141 <b>FY 2024-25 Estimate:</b> \$ 10,808,000
s. 125.0104(5)(a)2 and 3; Chapter 29 Article V of the Code; Section 29-51 and 29-54							
<b>3% Charter Convention Development***</b> - Transient Lodging	1983	2/3 to largest public convention center then excess to County for constructing/operating stadiums, arenas, auditoriums, exhibition halls, light rail systems; 1/3 to be spent in most populous city for eligible projects such as constructing/operating stadiums, arenas, auditoriums, and exhibition halls	Miami-Dade County for bond payments for the Performing Arts Center and neighborhood cultural facilities, Performing Arts Center operations, American Airlines Arena operations/maintenance, Interlocal payments to City of Miami Beach and City of Miami; residuals to Miami-Dade County for eligible projects	Yes	No	No	<b>FY 2022-23 Actual:</b> \$126,616,301 <b>FY 2023-24 Projection:</b> \$128,644,002 <b>FY 2024-25 Estimate:</b> \$125,267,000
s. 212.0305 (4)(b), F.S.; Chapter 29 Article VI of the Code; Section 29-60; Ordinance No. 83-91							
<b>1% Professional Sports Franchise**</b> - Transient Lodging	1990	To pay debt service on bonds issued to finance construction, reconstruction or renovation of a professional sports franchise facility	Miami-Dade County to pay debt service on bonds	Yes	No	No	<b>FY 2022-23 Actual:</b> \$ 23,151,784 <b>FY 2023-24 Projection:</b> \$ 23,819,666 <b>FY 2024-25 Estimate:</b> \$ 23,194,000
s. 125.0104(3)(l), F.S.; Chapter 29 Article V, Section 29-51 and 29-54 of the Code; Ordinance No. 90-116							
<b>1% Food and Beverage Tax for Homeless and Domestic Violence**</b> (premises of consumption excluding hotels and motels)	1993	85% for homeless programs and 15% for the construction and operation of domestic violence centers	Approximately 85% to Homeless Trust and approximately 15% to Miami-Dade County for domestic violence centers	Yes	No	No	<b>FY 2022-23 Actual:</b> \$ 42,636,472 <b>FY 2023-24 Projection:</b> \$ 44,912,886 <b>FY 2024-25 Estimate:</b> \$ 44,160,000
s. 212.0306, F.S.; s. 125.0104(5)(a)2 and 3; Chapter 29 Article V of the Code; Section 29-51 and 29-54							

NOTE: Pursuant to state statute, FY 2024-25 estimates are budgeted at 95% of estimated revenues

\* Excluding collection fees

\*\* Geographic area includes Miami-Dade County except Miami Beach, Bal Harbour and Surfside

\*\*\* Geographic area includes Miami-Dade County except Bal Harbour and Surfside



**APPENDIX P: Miami-Dade County FY 2024-25 Proposed Other County Revenues**  
**SELECTED STATE-AUTHORIZED REVENUE**

Title of Other Revenue Sources	Statute & Code References	Permissible Use	County Levy Required	County Action Required Administrative	Legislative	FY 2024-25 Budget
<b>Communications Services Tax</b>  Current tax rate is 4.92% (Florida) and 5.22% (Local).	Chapter 202 ( <i>communication services tax</i> ) , F.S. s. 202.19(2)(a), F.S. ( <i>authorization to impose</i> )  s. 337.401, F.S. ( <i>use of property, use of right-of-way for utilities</i> ) Article IV-A, Section 29.43 (imposition of levy); <i>Ordinance No. 01-109</i>	Any public purpose, including repayment of current or future bonded indebtedness.	No (Florida CST)  Yes (Local CST)	Yes	No	\$ 26,854,000
<b>Discretionary Surtax on Documents</b>  Surtax is scheduled for repeal on October 1, 2031, by the State of Florida.	s. 125.0167, F.S. ( <i>Discretionary surtax on documents; adoption; application of revenue</i> )  s. 201.031, F.S. ( <i>Discretionary surtax; administration and collection; Housing Assistance Loan Trust Fund; reporting requirements</i> )  Chapter 29 of the Code; Section 29-7 ( <i>Documentary Stamps</i> )	Homeowner assistance for low-income and moderate-income families.  No less than 50 percents of the funds used in each county to provide such housing assistance shall be for the benefit of low-income families.	Yes	No	No	\$ 39,131,000
<b>Local Business Tax</b>	Chapter 205, Florida Statutes ( <i>local business taxes</i> ) Chapter 8A Article IX of the Code; Section 8A-171 ( <i>local business taxes imposed</i> )  Chapter 8A Article X of the Code; Section 8A-226 ( <i>disposition of taxes collected</i> )	General Revenue for the municipality or charter county or for economic development.	Yes	No	No	\$ 16,063,000
<b>Local Discretionary Sales Surtax *</b>  Current tax rate is 0.5% (Charter County Regional Transportation) and 0.5% (County Public Hospital).	s. 212.054-.055, F.S. ( <i>Limitations, administration, and use of proceeds</i> ) Chapter 29 Article XVI, Section 29-121 - 29-124 of the Code of Miami-Dade County, Florida; Ordinance No. 02-116 ( <i>transit</i> )  Chapter 29 Article XII of the Code; Section 29-95 ( <i>hospital</i> )	Charter County Regional Transportation System Surtax: countywide bus system, on-demand transportation services, and rapid transit system.  County Public Hospital Surtax: operation, maintenance, and administration of county public general hospital.	Yes	No	No	\$ 376,273,000
<b>Municipal Pari-Mutuel Tax</b>	s. 550.105, F.S. ( <i>Occupational licenses of racetrack employees; fees; denial, suspension, and revocation of license; penalties and fines</i> ) Chapter 8A Article IX Section 8A-183.1 of the County Code ( <i>Pari-mutuel wagering</i> ) Chapter 8A Article IX Section 8A-223.1 of the County Code( <i>Schedule of taxes</i> )	At the discretion of the governing body.	Yes	No	No	\$ 603,000
<b>Public Service Tax (Utility Tax)</b>  10% of payments received; 4 cents per gallon motor fuel.	s. 166.231-.235, F.S. ( <i>municipalities; public service tax</i> ) Chapter 29 Article IV of the Code, Sections 29-36; 29-37 ( <i>rate of tax</i> ); 29-38(a)	General Revenue for the municipality or charter county to be used in the unincorporated area of the County.	Yes	No	No	\$ 143,615,000
<b>Alcoholic Beverage License Tax</b>	s. 561.342, F.S. ( <i>beverage law; administration</i> )	At the discretion of the governing body.	No	No	No	\$ 1,273,000
<b>Cardroom Revenues</b>	s. 849.086, F.S. ( <i>cardrooms authorized</i> ) Chapter 8A Article IX of the Code; Sections 8A-183.1 and 8A-223.1 ( <i>pari-mutuel wagering</i> )	At the discretion of the governing body.	No	No	No	Included in Municipal Pari-Mutuel Tax

**APPENDIX P: Miami-Dade County FY 2024-25 Proposed Other County Revenues**  
**SELECTED STATE-AUTHORIZED REVENUE**

Title of Other Revenue Sources	Statute & Code References	Permissible Use	County Levy Required	County Action Required Administrative	Legislative	FY 2024-25 Budget
<b>County Revenue Sharing Program</b>	s. 210.20(2), F.S. ( <i>tax on tobacco products</i> ) s. 212.20(6), F.S. ( <i>tax on sales</i> ) s. 218.20-.26, F.S. ( <i>revenue sharing act</i> ) s. 409.915, F.S. ( <i>county contributions to Medicaid</i> )	Payment of principal or interest on bonds, tax anticipation certificates, or any other form of indebtedness, an amount up to 50 percent of the funds received in the prior year.	No	Yes	No	\$ 85,469,000
<b>Enhanced 911 Fee</b>	s. 365.172, F.S. ( <i>emergency communications</i> ) s. 365.173, F.S. ( <i>trust fund</i> )	Public safety communications systems.	No	No	No	\$ 16,336,000
<b>Insurance License Tax</b>	s. 624.501-.508, F.S. ( <i>Filing, license, appointment, and miscellaneous fees</i> )	At the discretion of the governing body.	No	No	No	\$ 916,000
<b>Intergovernmental Radio Communication Program</b>	s. 318.21(9), F.S. ( <i>disposition of traffic infractions</i> )	County uses revenues to fund its participation in this program.	No	No	No	\$ 500,000
<b>Local Government Half-Cent (Sales Tax)</b>	s. 202.18(2)(c), F.S. ( <i>proceeds of taxes</i> ) s. 212.20(6), F.S. ( <i>tax on sales</i> ) s. 218.60-.67, F.S. ( <i>participation in half-cent sales tax proceeds</i> ) s. 409.915, F.S. ( <i>county contributions to Medicaid</i> )	Countywide programs.	No	Yes	No	\$ 227,919,000
<b>Municipal Revenue Sharing</b>	s. 206.605(1), F.S. s. 206.9955, F.S. s. 206.997, F.S. s. 212.20(6), F.S. s. 218.20-.26, F.S.	Transportation-related expenditures. Cannot be used as a pledge for bobbed indebtedness.	No	Yes	No	\$ 48,210,000
<b>State Housing Initiatives Partnership Program (SHIP)</b>	s. 420.907-420.9079, F.S. ( <i>State Housing Initiatives Partnership</i> )	Implementation of local housing assistance plans. Proceeds may not be used for rent subsidies, with limited exceptions. Funds distributed under this program may not be pledged to pay the debt service on any bonds.	No	No	No	\$ 5,000,000

\* Miami-Dade County does not levy for the Local Government Infrastructure Surtax.

## APPENDIX Q: REVENUE CAPACITY

### ACTUAL VALUE AND ASSESSED VALUE OF TAXABLE PROPERTY (Unaudited) LAST TEN FISCAL YEARS (in thousands)

Fiscal Year	Real Property				Total Actual and Assessed	Exemptions <sup>a</sup>			Total	
Ended September 30,	Residential Property	Commercial / Industrial Property	Government / Institutional	Personal Property / Centrally Assessed Property	Value of Taxable Property	Real Property - Amendment 10 Excluded Value <sup>b</sup>	Real Property - Other Exemptions	Personal Property / Centrally Assessed Property	Taxable Assessed Value	Total Direct Tax Rate
2014	168,994,844	57,759,674	23,096,629	17,238,830	267,089,978	14,756,461	55,380,823	5,555,738	191,396,956	7.256
2015	196,063,548	61,020,542	24,451,075	18,050,702	299,585,867	25,683,760	62,359,146	5,676,420	205,866,541	7.316
2016	225,419,272	68,407,631	26,216,817	18,447,758	338,491,478	36,988,381	70,316,704	5,659,546	225,526,848	7.283
2017	251,922,449	74,772,583	28,085,673	18,992,073	373,772,777	46,537,562	74,497,769	5,705,672	247,031,774	7.209
2018	268,024,739	81,589,778	29,629,048	19,489,946	398,733,512	50,050,209	74,238,845	5,819,653	268,624,804	7.198
2019	280,291,822	87,286,260	30,206,220	20,145,146	417,929,448	51,811,573	74,785,838	5,947,123	285,384,915	7.264
2020	288,830,204	93,489,643	30,739,343	21,558,602	434,617,793	50,682,429	74,389,035	6,000,159	303,546,169	7.283
2021	296,927,807	97,142,940	31,525,292	18,011,248	443,607,287	49,129,880	73,726,215	2,395,609	318,355,584	7.282
2022	311,915,883	99,493,699	32,292,331	18,934,714	462,636,627	52,349,149	74,326,443	2,506,977	333,454,057	7.328
2023 <sup>c</sup>	392,666,829	112,536,952	34,828,919	20,263,735	560,296,435	86,094,539	97,894,002	2,573,597	373,734,298	7.227

**Note:** Property in the County is reassessed each year. Property is assessed at actual market value. Tax rates are per \$1,000 of assessed value.

Total actual and assessed values for each year reflect the Final Tax Roll certified for the previous year.

**a** Exemptions for real property include: \$25,000 homestead exemption; an additional \$25,000 homestead exemption (excluding School Board taxes) starting in FY 2009; widows/widowers exemption; governmental exemption; disability/blind age 65 and older exemption; institutional exemption; economic development exemption and other exemptions as allowed by law.

**b** Amendment 10 was an amendment to the Florida Constitution in 1992 which capped the assessed value of properties with homestead exemption to increases of 3% per year or the Consumer Price Index, whichever is less (193.155, F.S.).

**c** Total actual and assessed values for FY 2023 reflect the Final 2022 Tax Roll certified on June 26, 2023.

## APPENDIX R: DEBT CAPACITY

**Note:**

As per the Florida Constitution, there is no limit on the amount of ad valorem taxes a county may levy for the payment of general obligation bonds.

General Bonded Debt Outstanding								
Fiscal Year Ended September 30,	General Obligation Bonds in Governmental Activities <sup>(1)</sup>	General Obligation Bonds in Business-Type Activities <sup>(1), (2)</sup>	Total General Obligation Bonded Debt	Less: Amounts Restricted to Repayment of Principal	Total	Percentage of Actual Value of Taxable Property <sup>(3)</sup>		Per Capita <sup>(4)</sup>
2014	\$ 1,313,548	\$ 322,805	\$ 1,636,353	\$ 31,360	\$ 1,604,993	0.60%		\$ 621
2015	1,599,673	323,815	1,923,488	29,480	1,894,008	0.63%		714
2016	1,803,144	312,552	2,115,696	34,121	2,081,575	0.61%		772
2017	1,889,478	300,930	2,190,408	48,155	2,142,253	0.57%		781
2018	2,013,020	288,828	2,301,848	53,800	2,248,048	0.56%		809
2019	2,278,634	276,023	2,554,657	59,755	2,494,902	0.60%		887
2020	2,537,575	262,727	2,800,302	71,190	2,729,112	0.63%		1,010
2021	2,661,580	196,247	2,857,827	66,660	2,791,167	0.63%		1,022
2022	2,634,341	192,490	2,826,831	72,090	2,754,741	0.60%		999
2023	2,600,080	188,752	2,788,832	342,905	2,445,927	0.44%		883

**a** Presented net of related premiums, discounts, and adjustments

**b** General Obligation Bonds in the Business-Type Activities for FY 2023 includes \$188.7 million of Double-Barreled Aviation Bonds, Series 2020. The Bonds are payable from ad valorem taxes levied on all taxable property of the County to the extent that net available revenues from Aviation are insufficient to pay debt service.

**c** The value of taxable property can be found in the Schedule for Actual Value and Assessed Value of Taxable Property in this section.

**d** Population data can be found in the Schedule for Demographic and Economic Statistics in the County's Annual Comprehensive Financial Report 2023 page 256.

## APPENDIX S: RATIOS OF OUTSTANDING DEBT BY TYPE (UNAUDITED)

### LAST TEN FISCAL YEARS (dollars in thousands, except per capita)

Governmental Activities								
Fiscal Year Ended September 30,	General Obligation Bonds <sup>(1)</sup>	Special Obligation Bonds <sup>(1)</sup>	Special Obligation Bonds from Direct Placements	Housing Agency Bonds and Notes Payable	Loans and Notes Payable	Financing Purchase Liability <sup>(2)</sup>	Lease & SBITA Liability <sup>(4)</sup>	
2014	\$ 1,313,548	\$ 2,671,646	\$ -	\$ 28,022	\$ 102,810	\$ 79,015	\$ -	
2015	1,599,673	2,632,450	-	24,633	85,897	47,823	-	
2016	1,803,144	2,720,412	-	21,094	68,912	54,637	-	
2017	1,889,478	2,677,277	-	17,480	52,726	89,415	-	
2018	2,013,020	2,667,308	-	13,691	47,561	97,916	-	
2019	2,278,634	2,688,747	15,130	9,802	42,249	97,033	-	
2020	2,537,575	2,802,263	29,855	7,658	36,678	120,432	-	
2021	2,661,580	2,908,184	26,225	5,803	-	94,734	91,728	
2022	2,634,341	3,003,506	22,610	4,203	-	95,404	181,001	
2023	2,600,080	3,136,408	18,915	2,603	-	107,179	282,073	

Business-Type Activities								
Fiscal Year Ended September 30,	General Obligation Bonds <sup>(1), (2)</sup>	Special Obligation Bonds <sup>(1)</sup>	Revenue Bonds <sup>(1)</sup>	Loans and Notes Payable	Commercial Paper	Financing Purchase Liability <sup>(2)</sup>	Lease & SBITA Liability <sup>(4)</sup>	
2014	\$ 322,805	\$ 157,601	\$ 9,960,557	\$ 518,546	\$ -	\$ 126,203	\$ -	Total Primary Government
2015	323,815	143,563	10,149,493	505,539	-	-	-	15,280,752
2016	312,552	1,243,783	8,877,798	478,592	120,012	-	-	15,512,885
2017	300,930	1,224,193	8,676,294	465,806	472,328	25,737	-	15,700,935
2018	288,828	1,407,682	8,935,327	439,167	510,430	164,878	-	15,891,663
2019	276,023	1,371,744	9,279,552	424,232	547,655	253,073	-	16,585,807
2020	262,727	1,940,784	9,782,422	435,777	391,345	310,630	-	17,283,873
2021	196,247	1,879,948	11,304,925	197,807	15,001	380,107	33,236	18,658,145
2022	192,490	2,321,376	11,059,898	210,626	132,064	364,955	395,178	19,795,524
2023	188,752	1,943,108	11,363,577	200,270	70,000	366,931	108,537	20,617,652
								20,388,432

**Note:** Details regarding the County's outstanding debt can be found in the notes to the financial statements.

- (1) Presented net of related premiums, discounts, and adjustments.
- (2) General Obligation Bonds in the Business-Type Activities for FY 2023 includes \$188.7 million of Double-Barreled Aviation Bonds, Series 20202. The Bonds are payable from ad valorem taxes levied on all taxable property of the County to the extent that net available revenues from Aviation Are insufficient to pay debt service.
- (3) The County adopted GASB Statement No. 87 in fiscal year 20223, and as a result, the term Capital lease is no longer referenced.
- (4) The County adopted GASB Statement No. 96 in fiscal year 2023. For FY 2021, amount was restated as a result of adopting GASB No. 87. For FY 2022, amount was restated as a result of adopting GASB No. 96.
- (5) See the Demographics and Economic Statistics schedule in the County's Annual Comprehensive Financial Report 2023 page 256.

**Legend:**

- (1) The personal income data for 2023 is unavailable from the U.S. Department of Commerce as of this report date.

**APPENDIX T: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 1, 2024**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2024-25 Principal Payment	FY 2024-25 Interest Payment	FY 2024-25 Total Debt Service Payment	FYE 2024-25 Outstanding Balance
<b>GENERAL OBLIGATION BONDS</b>									
\$37,945,000 General Obligation Refunding Bonds (Parks Program) Series 2011B	5/26/2011	2026	The Series 2011B Bonds were issued to refund, defease and redeem all or a portion of the Parks Program Bonds Series 1999 and 2001. The Series 2011B Bonds were issued pursuant to Ordinance No. 96-115, as amended by Ordinance No. 03-139 and Resolution Nos. R-1193-97, R-1183-98 and R-134-11.	The Series 2011B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2011B Bonds.	3.750% to 4.125%	\$3,230,000	\$184,888	\$3,414,888	\$2,960,000
\$49,990,000 General Obligation Refunding Bonds (Parks Program) Series 2015A	1/21/2015	2030	The Series 2015A Bonds were issued to refund, defease and redeem all or a portion of the Parks Program Bonds Series 2005. The Series 2015A Bonds were issued pursuant to Ordinance No. 96-115, as amended by Ordinance No. 03-139 and Resolution Nos. R-1193-97, R-1183-98, R-576-05 and R-870-14.	The Series 2015A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015A Bonds.	3.000% to 5.000%	\$4,290,000	\$1,412,850	\$5,702,850	\$30,540,000
\$175,085,000 General Obligation Bonds (Building Better Communities) Series 2013-A	5/7/2015	2033	The Series 2013A Bonds were issued pursuant to voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2013A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2013A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2013A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2013A Bonds.	3.500% to 5.000%	\$9,680,000	\$5,197,125	\$14,877,125	\$97,035,000
\$112,925,000 General Obligation Bonds (Building Better Communities) Series 2014A	2/3/2014	2043	The Series 2014A Bonds were issued pursuant to voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2014A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2014A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2014A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2014A Bonds.	5.000%	\$0	\$5,476,550	\$5,476,550	\$112,925,000
\$68,000,000 General Obligation Bonds (Building Better Communities) Series 2014A (Fixed)	5/7/2015	2042	The Series 2014A Bonds were issued pursuant to voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2014A Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2014A Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2014A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2014A Bonds.	3.750% to 4.000%	\$0	\$2,657,500	\$2,657,500	\$68,000,000
\$230,215,000 General Obligation Refunding Bonds (Building Better Communities) Series 2015B	1/21/2015	2035	The Series 2015B Bonds were issued to refund, defease and redeem all or a portion of the Building Better Communities Program, Series 2005. The Series 2015B Bonds were issued pursuant to Ordinance No. 5-47 and Resolution Nos. R-576-05 and R-870-14.	The Series 2015B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015B Bonds.	3.000% to 5.000%	\$9,765,000	\$8,665,700	\$18,430,700	\$194,590,000
\$227,215,000 General Obligation Bonds (Building Better Communities) Series 2015D	6/2/2016	2045	The Series 2015D Bonds were issued pursuant to voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2015D Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program. The Series 2015D Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-1071-12.	The Series 2015D Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015D Bonds.	3.000% to 5.000%	\$5,040,000	\$8,345,150	\$13,385,150	\$171,320,000
\$339,375,000 General Obligation Refunding Bonds (Building Better Communities) Series 2016A	5/11/2016	2038	The Series 2016A Bonds were issued to refund, defease and redeem all or a portion of the Building Better Communities Program, Series 2008A, 2008B, 2008B-1. The Series 2016A Bonds were issued pursuant to Ordinance No. 5-47 and Resolution Nos. R-576-05 and R-268-16.	The Series 2016A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2016A Bonds.	5.000%	\$12,945,000.00	\$13,688,000	\$26,633,000	\$260,815,000
\$338,615,000 General Obligation Bonds (Building Better Communities) Series 2016A	5/28/2020	2045	The Series 2016A-1 and 2016A-2 Bonds were issued pursuant to voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2016A-1 and 2016A-2 Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program and to pay the cost of issuance. The Series 2016A-1 and Series 2016A-2 Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-348-16. The Series 2016A and 2016B Bonds were remarketed on May 28, 2020 to covert to Fixed Rate.	The Series 2016A-1 and 2016A-2 Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2016A-1 and 2016A-2 Bonds.	4.000% to 5.000%	\$8,975,000	\$13,313,200	\$22,288,200	\$299,120,000
\$32,660,000 General Obligation Refunding Bonds (Building Better Communities) Series 2020A	6/24/2020	2039	The Series 2020A Bonds were issued to refund a portion of the County's General Obligation Bonds (Building Better Communities Program), Series 2010A and pay the costs of issuance of the Series 2020A Bonds.	The Series 2020A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2020A Bonds.	4.000% to 5.000%	\$1,330,000	\$1,227,650	\$2,557,650	\$26,660,000
\$ 168,775,000 General Obligation Refunding Bonds (Building Better Communities) Series 2020B	6/24/2020	2039	The Series 2020B Bonds were issued to refund a portion of the County's General Obligation Bonds (Building Better Communities Program), Series 2011A and pay the costs of issuance of the Series 2020B Bonds.	The Series 2020B Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2020B Bonds.	0.900% to 2.750%	\$7,325,000	\$3,122,453	\$10,447,453	\$137,640,000
\$ 200,000,000 General Obligation Drawdown Bonds (Building Better Communities) Series 2021	7/21/2021	2051	The Series 2021 Drawdown Bonds were issued pursuant to voted authorization of \$2,925,750,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 2, 2004 to fund Building Better Communities Program (the "BBC Program Bonds"). The Series 2016A-1 and 2016A-2 Bonds are being issued to pay the costs of various capital projects that are part of the Building Better Communities Program and to pay the cost of issuance. The Series 2016A-1 and Series 2016A-2 Bonds were issued pursuant to Ordinance No. 05-47, Resolution Nos. R-912-04, R-913-04, R-914-04, R-915-04, R-916-04, R-917-04, R-918-04, R-919-04, R-576-05 and R-348-16. As of FY21, the County had \$30 million in drawdown mode.	The Series 2021 Drawdown Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2021 Bonds.	5.000% assumed	\$0	\$10,000,000	\$10,000,000	\$200,000,000
\$94,915,000 General Obligation Bonds (Public Health Trust Program) Series 2015C	1/21/2015	2044	The Series 2015C Bonds were issued pursuant to voted authorization of \$830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2015C Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2015C Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-497-14.	The Series 2015C Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2015C Bonds.	3.000% to 5.000%	\$2,460,000	\$3,019,281	\$5,479,281	\$72,855,000

**APPENDIX T: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 1, 2024**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2024-25 Principal Payment	FY 2024-25 Interest Payment	FY 2024-25 Total Debt Service Payment	FYE 2024-25 Outstanding Balance
\$191,260,000 General Obligation Bonds (Public Health Trust Program) Series 2016A	9/11/2018	2046	The Series 2016A Bonds were issued pursuant to voted authorization of \$830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2016A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2016A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16.	The Series 2016A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2016A Bonds.	3.375% to 5.000%	\$4,770,000	\$6,724,625	\$11,494,625	\$162,475,000
\$163,760,000 General Obligation Bonds (Public Health Trust Program) Series 2018A	7/31/2019	2048	The Series 2018A Bonds were issued pursuant to voted authorization of \$830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2018A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2018A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16. The Series 2018A Bonds were remarketed on July 31, 2019 to convert to Fixed Rate.	The Series 2018A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2018A Bonds.	5.000%	\$3,360,000	\$7,471,250	\$10,831,250	\$146,065,000
\$154,540,000 General Obligation Bonds (Public Health Trust Program) Series 2019A	2/4/2019	2049	The Series 2019A Bonds were issued pursuant to voted authorization of \$830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2019A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2019A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16. The Series 2019A Bonds were remarketed on February 4, 2021 to convert to Fixed Rate.	The Series 2019A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2019A Bonds.	5.000%	\$3,040,000	\$7,259,500	\$10,299,500	\$142,150,000
\$112,295,000 General Obligation Bonds (Public Health Trust Program) Series 2021A	9/22/2021	2050	The Series 2021A Bonds were issued pursuant to voted authorization of \$830,000,000 in County general obligation bonds authorized by the Ordinance and approved by the voters at a special election of the County held on November 5, 2013 to fund Public Health Trust Program. The Series 2021A Bonds are being issued to pay the costs of various capital projects that are part of the Public Health Trust Program. The Series 2021A Bonds were issued pursuant to Ordinance No. 14-52, Resolution No R-783-16. The Series 2021A Bonds were remarketed on September 22, 2021 to convert to Fixed Rate.	The Series 2021A Bonds are general obligations of the County and are payable from unlimited ad valorem taxes on all taxable real and tangible property within the County (excluding exempt property as required by Florida law). The full faith, credit and taxing power of the County are irrevocably pledged to the payment of principal of and interest on the Series 2021A Bonds.	4.000% to 5.000%	\$2,295,000	\$4,508,050	\$6,803,050	\$105,735,000
\$40,280,000 Capital Asset Acquisition Taxable Special Obligation Bonds Series 2010D	12/15/2010	2040	The Series 2010D Bonds were issued pursuant to Ordinance No. 10-72, and Resolution No. R-1067-10 (collectively, the "Bond Ordinance") to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets, fund the Reserve Account for the Series 2010D Bonds and pay the cost of issuance, including the cost of Bond Insurance Policy of the County.	The Series 2010D Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	7.500%	\$0	\$3,021,000	\$3,021,000	\$40,280,000
\$29,720,000 Capital Asset Acquisition Special Obligation Bonds Series 2016A	8/24/2016	2046	The Series 2016A Bonds were issued pursuant to Ordinance No. 16-68, Resolution No. R-605-16 (collectively, the "Bond Ordinance") for the purpose of: (i) to provide funds to pay the costs of acquisition, construction, improvement or renovation of certain capital assets of the County; (ii) to pay the costs of issuance related to the Series 2016A Bonds.	The Series 2016A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	\$1,025,000	\$1,157,250	\$2,182,250	\$22,120,000
\$193,400,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2016B	8/24/2016	2037	The Series 2016B Bonds were issued pursuant to Ordinance No. 16-68, Resolution No. R-605-16 (collectively, the "Bond Ordinance") for the purpose of: (i) to refund all of the County's Capital Asset Acquisition Special Obligation Bonds, Series 2004B; (ii) to refund all of the Public Service Tax Revenue Bonds, Series 2006; (iii) refund Capital Asset Acquisition Special Obligation Bonds, Series 2007A Bonds maturing on and after 4/1/2018; (iv) to refund Public Service Tax Revenue Bonds, Series 2007A maturing on and after 4/1/2018 and; (v) to pay costs of issuance.	The Series 2016B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.000% to 5.000%	\$11,715,000	\$5,530,213	\$17,245,213	\$121,250,000
\$74,435,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2017A	8/30/2017	2039	The Series 2017A Bonds were issued pursuant to, Resolution No. R-740-17 (collectively, the "Bond Ordinance") for the purpose of: (i) to refund a portion of the County's Capital Asset Acquisition Special Obligation Bonds, Series 2009A and (ii) to pay costs of issuance.	The Series 2017A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.000% to 5.000%	\$5,175,000	\$2,105,388	\$7,280,388	\$45,330,000
\$16,185,000 Capital Asset Acquisition Special Obligation Bonds Series 2018	8/31/2018	2033	The Series 2018 Bonds were issued pursuant to, Ordinance No. 07-51, Resolution No. R-773-18 (collectively, the "Bond Ordinance") for the purpose of funding: (i) American with Disabilities Elections equipment and the reimbursement of expenditures associated with QNIP and; (ii) to pay the costs of issuance related to the Series 2018 Bonds.	The Series 2018 Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	3.140%	\$1,025,000	\$328,444	\$1,353,444	\$9,435,000
\$64,650,000 Capital Asset Acquisition Special Obligation Bonds Series 2019A	8/28/2019	2040	The Series 2019A Bonds were issued pursuant to Ordinance No. 07-51, Resolution No. R-812-19 (collectively, the "Bond Ordinance") to fund all or a portion of the costs of the acquisition, development and construction of the Series 2019A Projects which include financing of fire rescue helicopters and Quality Neighborhood improvement projects such as drainage, resurfacing, sidewalk and park projects and to pay the costs of issuance.	The Series 2019A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	\$2,340,000	\$2,763,250	\$5,103,250	\$52,925,000
\$96,930,000 Capital Asset Acquisition Special Obligation Bonds Series 2019B	8/28/2019	2040	The Series 2019B Bonds were issued pursuant to Ordinance No. 07-51, Resolution No. R-812-19 (collectively, the "Bond Ordinance") to refund all of the County's outstanding Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2009B (Build America Bonds) and Capital Asset Acquisition Taxable Special Obligation Bonds, Series 2010B (Build America Bonds); and pay costs of issuance.	The Series 2019B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	\$3,480,000	\$3,974,500	\$7,454,500	\$76,010,000
\$ 124,835,000 Capital Asset Acquisition Special Obligation Bonds Series 2020C	9/30/2020	2038	The Series 2020C Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-825-20 (collectively, the "Bond Resolution") to (i) fund all or a portion of the costs of acquisition, construction, improvement and or renovation of the Series 2020C Projects and (ii) pay the costs of issuance related to the Series 2020C Bonds.	The Series 2020C Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	\$0	\$5,157,500	\$5,157,500	\$124,835,000
\$ 73,475,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2020D	9/30/2020	2038	The Series 2020D Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-825-20 (collectively, the "Bond Resolution") to (i) refund a portion of the County's outstanding Capital Asset Acquisition Special Obligation Bonds Series 2011A and 2013A and (ii) pay the costs of issuance related to the Series 2020D Bonds.	The Series 2020D Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	1.500% to 2.200%	\$6,140,000	\$1,144,120	\$7,284,120	\$54,515,000
\$ 81,330,000 Capital Asset Acquisition Special Obligation Bonds Series 2021A	7/28/2021	2046	The Series 2021A Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-585-21 (collectively, the "Bond Resolution") to (i) fund all or a portion of the costs of acquisition, construction, improvement and or renovation of the Series 2021A Projects and (ii) pay the costs of issuance related to the Series 2021A Bonds.	The Series 2021A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	4.000% to 5.000%	\$2,030,000	\$3,212,150	\$5,242,150	\$72,680,000
\$ 59,160,000 Capital Asset Acquisition Special Obligation Refunding Bonds Series 2021B	7/28/2021	2027	The Series 2021B Bonds were issued pursuant to Ordinance No. 20-81 and Resolution No. R-585-21 (collectively, the "Bond Resolution") to (i) refund all of the County's outstanding Public Service Tax Bonds Series 2011 and prepay a portion of the County's outstanding 2011 Sunshine State Loan and (ii) pay the costs of issuance related to the Series 2021B Bonds.	The Series 2021B Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	\$8,505,000	\$1,063,500	\$9,568,500	\$12,765,000
\$ 88,060,000 Capital Asset Acquisition Special Obligation Bonds Series 2022A	9/6/2022	2052	The Series 2022A Bonds were issued pursuant to Ordinance No. 22-65 and Resolution No. R-604-22 (collectively, the "Bond Resolution") to (i) fund all or a portion of the costs of acquisition, construction, improvement and or renovation of the Series 2022A Projects and (ii) pay the costs of issuance related to the Series 2022A Bonds.	The Series 2022A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	\$1,470,000	\$4,294,250	\$5,764,250	\$84,415,000
\$ 172,385,000 Capital Asset Acquisition Special Obligation Bonds Series 2023A	8/10/2023	2048	The Series 2023A Bonds were issued pursuant to Ordinance No. 23-40 and Resolution No. R-573-23 (collectively, the "Bond Resolution") to (i) fund all or a portion of the costs of acquisition, construction, improvement and or renovation of the Series 2023A Projects and (ii) pay the costs of issuance related to the Series 2023A Bonds.	The Series 2023A Bonds are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service Account created under the Bond Ordinance.	5.000%	\$3,790,000	\$8,547,550	\$12,337,550	\$166,240,000

**APPENDIX T: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 1, 2024**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2024-25 Principal Payment	FY 2024-25 Interest Payment	FY 2024-25 Total Debt Service Payment	FYE 2024-25 Outstanding Balance
\$91,207,213.90 Subordinate Special Obligation Bonds Series 2009	7/14/2009	2047	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99, 09-22, Resolution Nos. R-336-09 and R-903-09 to provide funds to pay the costs of the Project with respect to the baseball stadium and to make a deposit to the Reserve Fund.	The Series 2009 Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available after the payment of the Sales Tax Revenue Refunding Bonds, Taxable Series 1996A and the remaining outstanding Dade County, Florida Special Obligation and Refunding Bonds, Series 1996B. <b>The final payment on the Senior Sales Bonds was made on October 1, 2002.</b>	7.240% to 8.270%	\$0	\$0	\$0	\$282,728,734
\$309,834,013.30 Subordinate Special Obligation Refunding Bonds Series 2016	7/27/2016	2040	The Series 2016 Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and Resolution No. R-550-16 to refund all of the County's outstanding special obligation refunding bonds, Series 1996B, the outstanding subordinate special obligation bonds, Series 2005A and all the outstanding subordinate special obligation bonds, Series 2005B.	The Series 2016 Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available.	3.300% to 5.000%	\$6,015,000	\$9,384,575	\$15,399,575	\$317,161,180
\$171,270,000 Subordinate Special Obligation Refunding Bonds Series 2021A	1/7/2021	2030	The Series 2021A Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and Resolution No. R-295-20 to refund all of the County's outstanding special obligation refunding bonds, Series 2012A maturing on or after October 1, 2023 and pay the costs of issuance of the Series 2021A Bonds.	The Series 2021A Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available.	0.707% to 2.136%	\$15,780,000	\$2,765,413	\$18,545,413	\$149,490,000
\$335,245,000 Subordinate Special Obligation Refunding Bonds Series 2021B	1/7/2021	2037	The Series 2021 B Bonds were issued pursuant to Ordinance Nos. 97-210, 05-99 and Resolution No. R-295-20 to refund all of the County's outstanding special obligation refunding bonds, Series 2012B and pay the cost of issuance of the Series 2021B Bonds.	The Series 2021B Bonds are special limited obligations of the County and are payable from and secured equally by a pledge of and lien on the Designated CDT Revenues, all funds held in trust by the County for the Bondholders and any interest earned on those; and by a secondary pledge of the Sales Tax available.	0.707% to 2.786%	\$2,745,000	\$8,272,768	\$11,017,768	\$325,775,000
\$47,280,000 Junior Lien Special Obligation Bonds Series 2016A	4/18/2016	2031	The Series 2016A Bonds were issued pursuant to Ordinance No. 16-33 to: (i) fund a capital grant to the Frost Museum in the amount of \$45,000,000; (ii) fund a debt service reserve funds and; (iii) to pay the cost of issuance of the 2016A Bonds.	The Series 2016 are secured by a third lien on the CDT revenues pursuant to the applicable ordinance and to the extent necessary, available sales tax revenues deposited in the debt service fund in a manner consistent with the previously issued CDT bonds.	2.920%	\$3,200,000	\$750,294	\$3,950,294	\$24,095,000
\$45,850,000 Special Obligation Variable Rate Demand Bonds (Juvenile Courthouse Project) Series 2003B	9/5/2008	2043	The Series 2003B Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-144-03 (collectively the "Bond Ordinance"), to provide funds, together with other funds of the County, to finance the acquisition, construction and equipping of the Juvenile Courthouse Project and to pay for a Reserve Account Surety Bond for the Series 2003B Bonds. On September 5, 2008 the Series 2003B Bonds were converted from auction rate to variable rate pursuant to the Original Bond Ordinance and Resolution No. R-837-08, adopted by the Board on July 17, 2008.	The Series 2003B Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenue, all monies and investments, including earnings on such monies and investments held in pledged funds and accounts and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenue are insufficient to pay debt service on the Bonds. In addition, the Series 2003B Bonds are secured by an irrevocable direct-pay letter of credit issued by TD Bank, N.A.	Variable	\$1,770,000	\$1,971,500	\$3,741,500	\$37,660,000
\$23,065,000 Special Obligation Court Facilities Bonds (Juvenile Courthouse Project) Series 2014B	1/9/2014	2043	The Series 2014B Bonds were issued pursuant to Ordinance No. 02-172 and Resolution No. R-969-13, (collectively the "Bond Ordinance") to provide funds together with other funds of the County, to finance the costs of completing the Juvenile Courthouse Project and to pay for cost of issuance.	The Series 2014B Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenue, all monies and investments, including earnings on such monies and investments held in pledged funds and accounts and a covenant to budget and appropriate from legally available non-ad valorem revenue in the event the Traffic Surcharge Revenue are insufficient to pay debt service on the Bonds.	4.00.0% to 5.000%	\$615,000	\$827,863	\$1,442,863	\$17,315,000
\$44,710,000 Special Obligation Court Facilities Refunding Bonds (Juvenile Courthouse Project) Series 2015	10/6/2015	2035	The Series 2015 Bonds were issued pursuant to Resolution No. R-710-15 to provide funds to refund the outstanding Special Obligation Bonds (Juvenile Courthouse Project), Series 2003A and to pay for cost of issuance.	The Series 2015 Bonds are limited obligations of the County payable solely from the Traffic Surcharge Revenues in accordance with the Bond Ordinance and the 2015 Resolution, all monies and investments, including earnings on such monies and investments held in pledged funds and accounts and a covenant to budget and appropriate from legally available non-ad valorem revenues in the event the Traffic Surcharge Revenues are insufficient to pay debt service on the Bonds.	3.125% to 5.000%	\$0	\$1,671,781	\$1,671,781	\$44,710,000
\$85,701,273.35 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds Series 2009A	7/14/2009	2049	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to refund the outstanding Dade County, Florida Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 1998.	The Series 2009 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	6.875% to 7.500%	\$0	\$5,597,500	\$5,597,500	\$177,657,373
\$5,220,000 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds Series 2009B	7/14/2009	2029	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to refund the outstanding Dade County, Florida Professional Sports Franchise Facilities Tax Revenue Refunding Bonds, Series 1998.	The Series 2009B Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	7.083%	\$0	\$369,733	\$369,733	\$5,220,000
\$123,421,712.25 Professional Sports Franchise Facilities Tax Revenue Bonds Series 2009C	7/14/2009	2048	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to pay the costs of the baseball stadium.	The Series 2009C Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	6.750% to 7.500%	\$0	\$0	\$0	\$82,860,109
\$5,000,000 Professional Sports Franchise Facilities Tax Revenue Bonds Series 2009D	7/14/2009	2029	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to pay the costs of the baseball stadium.	The Series 2009D Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	7.083%	\$0	\$354,150	\$354,150	\$5,000,000
\$100,000,000 Professional Sports Franchise Facilities Tax Revenue Bonds Series 2009E	7/14/2009	2048	The Series 2009 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-335-09 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to provide funds to pay the costs of the baseball stadium.	The Series 2009E Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	Variable	\$0	\$5,000,000	\$5,000,000	\$100,000,000
\$77,145,000 Professional Sports Franchise Facilities Tax Revenue Refunding Bonds Series 2018	9/05/2018	2039	The Series 2018 Bonds were issued pursuant to Ordinance Nos. 09-23, 09-50 and Resolution No. R-685-18 (collectively, the "Bond Ordinance") and Chapter 125 and 166, Part II, Florida Statutes to: (i) advance refund and defease a portion of the outstanding Series 2009C Bonds (including the Accreted Value on the Capital Appreciation Series 2009C Bonds as of 7/31/18) and (ii) to pay the cost of issuance of the Series 2018 Bonds.	The Series 2018 Bonds are special obligations of the County payable solely from and secured by a pledge of the Professional Sports Franchise Facilities Tax Revenues and secondary pledge of the Tourist Development Tax Revenues, both taxes to be received from the State of Florida pursuant to Section 125.0104, <u>Florida Statutes</u> .	3.356% to 4.265%	\$7,985,000	\$2,307,840	\$10,292,840	\$55,315,000
\$ 42,925,000 Stormwater Utility Revenue Refunding Bonds Series 2020	9/9/2020	2029	The Series 2020 Bonds were issued pursuant to Ordinance Nos. 98-187 and Resolution No. R-292-20 to provide funds to (i) refund all of the Stormwater Utility Revenue Refunding Bonds Series 2013 and (ii) pay the costs of issuance if the Series 2020 Bonds.	The Series 2020 Bonds are payable on a parity basis with any Additional Bonds, any Refunding Bonds and any other First Lien Obligations. The Series 2020 Bonds are secured by Stormwater Utility Revenues as permitted under the provisions of Section 403.0893, Florida Statutes and the County Code.	5.000%	\$4,905,000	\$1,355,000	\$6,260,000	\$22,195,000
<b>SPECIAL OBLIGATION NOTES</b>									
\$15,600,000 Capital Asset Acquisition Refunding Notes Series 2020	4/21/2020	2027	The Series 2020 Notes were issued pursuant to Ordinance No. 02-135 and Resolution No. R- 294-20 to refund all of the County's outstanding Capital Asset Acquisition Special Obligation Notes Series 2008AB and pay costs of issuance.	The Series 2020 Notes are limited special obligations of the County and will be payable solely from legally available non-ad valorem revenues of the County budgeted and appropriated annually and actually deposited by the County in the Debt Service account created under the Bond Ordinance.	1.370%	\$1,860,000	\$77,063	\$1,937,063	\$3,765,000
<b>AVIATION BONDS</b>									
\$600,000,000 Aviation Revenue Bonds Series 2002A (AMT)	12/19/2002	2036	The Series 2002A Bonds were issued pursuant to Ordinance Nos. 95-38, 96-31 and 97-207 and Resolution No. R-1261-02 to provide funds, together with other monies of the Aviation Department, for paying the cost of certain projects included in the Airport's Capital Improvement Plan.	The Series 2002A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties ("PAP") under the provisions of the Trust Agreement.	5.050%	\$0	\$758	\$758	\$15,000
\$433,565,000 Aviation Revenue Bonds Series 2008A (AMT)	6/26/2008	2041	The Series 2008A Bonds were issued pursuant to Ordinance No. 95-38, 96-31 and 97-207 and Resolution No. R-451-08 to provide funds, together with other monies of the Aviation Department, to pay the cost of certain projects included in the Airport's Capital Improvement Plan. Various maturities were refunded with the Series 2016B Bonds.	The Series 2008A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.250%	\$0	\$788	\$788	\$15,000



**APPENDIX T: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 1, 2024**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2024-25 Principal Payment	FY 2024-25 Interest Payment	FY 2024-25 Total Debt Service Payment	FYE 2024-25 Outstanding Balance
\$669,670,000 Aviation Revenue Refunding Bonds Series 2012A (AMT)	12/11/2012	2024	The Series 2012 Bonds were issued pursuant to Resolution No. R-836-12 for the purposes of: (i) refunding and redeeming all of the Series 1998A, 1998C, 2000A, 2002 and bonds maturing on October 1, 2029 and October 1, 2033 for the Series 2002A and (ii) paying certain costs of issuance relating to the Series 2012 Bonds.	The Series 2012A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	\$42,050,000	\$1,051,250	\$43,101,250	\$0
\$106,845,000 Aviation Revenue Refunding Bonds Series 2012B (Non-AMT)	12/11/2012	2029	The Series 2012 Bonds were issued pursuant to Resolution No. R-836-12 for the purposes of: (i) currently refunding and redeeming all of the Series 1997C and 2000B series and (ii) paying certain costs of issuance relating to the Series 2012 Bonds.	The Series 2012B (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	3.000% to 5.000%	\$11,815,000	\$591,475	\$12,406,475	\$9,870,000
\$328,130,000 Aviation Revenue Refunding Bonds Series 2014 (AMT)	3/13/2014	2034	The Series 2014 Bonds were issued pursuant to Resolution No. R-412-13 for the purposes of: (i) currently refunding and redeeming all or a portion of the Series 2002A, 2003A, 2003B and 2003D and (ii) paying certain costs of issuance relating to the Series 2014 Bonds.	The Series 2014 (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.375% to 5.000%	\$2,040,000	\$12,941,906	\$14,981,906	\$261,715,000
\$598,915,000 Aviation Revenue Refunding Bonds Series 2014A (AMT)	12/17/2014	2036	The Series 2014A Bonds were issued pursuant to Resolution No. R-971-14 for the purposes of: (i) refunding and redeeming all or a portion of the Series 2002A, 2003A, 2004A and (ii) paying certain costs of issuance relating to the Series 2014A Bonds.	The Series 2014A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	\$0	\$28,998,750	\$28,998,750	\$580,105,000
\$162,225,000 Aviation Revenue Refunding Bonds Series 2014B (Non-AMT)	12/17/2014	2036	The Series 2014B Bonds were issued pursuant to Resolution No. R-971-14 for the purposes of: (i) refunding and redeeming all or a portion of the Series 2004B, 2005C and (ii) paying certain costs of issuance relating to the Series 2014B Bonds.	The Series 2014B (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	\$0	\$7,739,500	\$7,739,500	\$154,790,000
\$498,340,000 Aviation Revenue and Refunding Bonds Series 2015A (AMT)	7/8/2015	2045	The Series 2015A Bonds were issued pursuant to Resolution No. R-297-15 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2005A, 2005B, 2007B and 2007D; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2015A Bonds.	The Series 2015A (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.250% to 5.000%	\$1,810,000	\$20,412,788	\$22,222,788	\$415,060,000
\$38,500,000 Aviation Revenue and Refunding Bonds Series 2015B (Non-AMT)	7/8/2015	2027	The Series 2015B (Non-AMT) Bonds were issued pursuant to Resolution No. R-297-15 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2005A, 2005B, 2007B and 2007D; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2015B Bonds.	The Series 2015B (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	\$0	\$1,925,000	\$1,925,000	\$38,500,000
\$315,730,000 Aviation Revenue Refunding Bonds Series 2016A (Non-AMT)	8/25/2016	2041	The Series 2016A (Non-AMT) Bonds were issued pursuant to Resolution No. R-551-16 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2007B, 2008B, 2009B and 2010A; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2016A Bonds.	The Series 2016A (Non-AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	\$4,975,000	\$14,640,375	\$19,615,375	\$290,320,000
\$428,645,000 Aviation Revenue Refunding Bonds Series 2016B (Taxable)	8/25/2016	2041	The Series 2016B Bonds were issued pursuant to Resolution No. R-551-16 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2003E, 2007A, 2007C, 2008A and 2009A; (ii) financing certain capital projects of the CIP; (iii) making a deposit to the reserve account and; (iv) paying certain cost of issuance relating to the Series 2016B Bonds.	The Series 2016B (AMT) Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.368% to 3.856%	\$47,645,000	\$9,186,449	\$56,831,449	\$258,610,000
\$145,800,000 Aviation Revenue Refunding Bonds Series 2017A (AMT)	3/24/2017	2040	The Series 2017A Bonds were issued pursuant to Resolution No. R-182-17 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2007A; (ii) making a deposit to the reserve account and; (iii) paying certain cost of issuance relating to the Series 2017 Bonds.	The Series 2017A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000%	\$0	\$5,832,000	\$5,832,000	\$145,800,000
\$378,870,000 Aviation Revenue Refunding Bonds Series 2017B (AMT)	8/29/2017	2040	The Series 2017B Bonds were issued pursuant to Resolution No. R-741-17 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2007A and 2007C; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2017 Bonds.	The Series 2017B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	\$0	\$15,177,250	\$15,177,250	\$303,545,000
\$314,565,000 Aviation Revenue Refunding Bonds Series 2017D (Taxable)	8/29/2017	2041	The Series 2017D Bonds were issued pursuant to Resolution No. R-741-17 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds, Series 2003E, 2008A and 2009A; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2017 Bonds.	The Series 2017D Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.569% to 3.982%	\$1,510,000	\$10,015,890	\$11,525,890	\$267,055,000
\$19,745,000 Aviation Revenue Refunding Bonds Series 2018A (AMT)	8/30/2018	2041	The Series 2018A Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds Series 2003E and 2008A; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2018 Bonds.	The Series 2018A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	5.000%	\$0	\$491,500	\$491,500	\$9,380,000
\$766,815,000 Aviation Revenue Refunding Bonds Series 2018C (Taxable)	8/30/2018	2041	The Series 2018C Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding and redeeming all or a portion of the outstanding Miami-Dade County, Florida Aviation Revenue Bonds Series 2009A, 2009B and 2010A; (ii) making a deposit to the reserve account if necessary and; (iii) paying certain cost of issuance relating to the Series 2018 Bonds.	The Series 2018C Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	3.285% to 4.280%	\$14,515,000	\$30,494,578	\$45,009,578	\$724,995,000
\$282,180,000 Aviation Revenue Bonds Series 2019A (AMT)	5/30/2019	2049	The Series 2019A Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding all of the outstanding Miami-Dade County Florida Aviation Commercial Paper Notes, Series C (AMT); (ii) making a deposit to the Reserve Account if necessary; (iii) financing or reimbursing the County for all or a portion of the cost of certain Improvements to the Port Authority Properties, paying certain cost of issuance relating to the Series 2019 Bonds and; (iv) paying capitalized interest, if any, on a portion of the Series 2019 Bonds.	The Series 2019A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	\$0	\$13,640,200	\$13,640,200	\$282,180,000
\$ 212,745,000 Aviation Revenue Refunding Bonds Series 2019B (Taxable)	5/30/2019	2049	The Series 2019B Bonds were issued pursuant to Resolution No. R-684-18 for the purposes of: (i) refunding all or a portion of the outstanding Miami-Dade County Florida Aviation Revenue Bonds Series 2009A, Series 2010A and Series 2010B; (ii) making a deposit to the Reserve Account if necessary; (iii) financing or reimbursing the County for all or a portion of the cost of certain Improvements to the Port Authority Properties, paying certain cost of issuance relating to the Series 2019 Bonds and; (iv) paying capitalized interest, if any, on a portion of the Series 2019 Bonds.	The Series 2019B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	2.755% to 3.555%	\$8,470,000	\$6,197,776	\$14,667,776	\$187,710,000
\$ 360,500,000 Aviation Revenue Refunding Bonds Series 2019E (Taxable)	9/19/2019	2032	The Series 2019E Bonds were issued pursuant to Resolution No. R-811-19 to refund a portion of the Miami-Dade County, Florida Aviation Revenue Bonds, Series 2012A and Series 2012B and pay costs of issuance.	The Series 2019E Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.966% to 2.649%	\$4,660,000	\$8,339,274	\$12,999,274	\$338,350,000
\$ 301,760,000 Aviation Revenue Refunding Bonds Series 2020A (Non-AMT)	12/17/2020	2041	The Series 2020A Bonds were issued pursuant to Resolution No. R-376-20 to refund a portion of the Miami-Dade County, Florida Aviation Revenue Bonds, Series 2010A and Series 2010B and pay costs of issuance.	The Series 2020A Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	4.000% to 5.000%	\$25,710,000	\$11,134,150	\$36,844,150	\$244,885,000
\$ 113,970,000 Aviation Revenue Refunding Bonds Series 2020B (Taxable)	12/17/2020	2041	The Series 2020B Bonds were issued pursuant to Resolution No. R-376-20 to refund a portion of the Miami-Dade County, Florida Aviation Revenue Bonds, Series 2010A, 2010B, 2012A, 2012B, 2016B, 2019E and pay costs of issuance.	The Series 2020B Bonds are payable solely from and are secured by a pledge of the Net Revenues derived from the Port Authority Properties under the provisions of the Trust Agreement.	1.229% to 3.270%	\$0	\$2,624,403	\$2,624,403	\$113,970,000

**APPENDIX T: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 1, 2024**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2024-25 Principal Payment	FY 2024-25 Interest Payment	FY 2024-25 Total Debt Service Payment	FYE 2024-25 Outstanding Balance
\$ 177,670,000 Double-Barreled Aviation (General Obligation) Bonds Series 2020	10/22/2020	2041	The Series 2020 Bonds were issued pursuant to Ordinance No. 86-75 and Resolution No. R-293-20 to provide funds, together with other monies of the Aviation Department, to refund all of the Miami Dade County Double Barreled Aviation (General Obligation) Bonds Series 2010.	The Series 2020 Bonds are payable first from the Net Revenues derived from the Port Authority Properties and to the extent Net Available Airport Revenues are not sufficient, are additionally secured by the full faith, credit and taxing power of the County.	2.250% to 5.000%	\$6,985,000	\$5,784,581	\$12,769,581	\$161,030,000
<b>PUBLIC HEALTH TRUST</b>									
\$205,350,000 Public Facilities Revenue and Revenue Refunding Bonds (Jackson Memorial Hospital) Series 2015	7/9/2015	2036	The Series 2015 Bonds were issued pursuant to Ordinance Nos. 05-49, 15-46 and Resolutions No. R-470-15. The bonds were issued to refund a portion of the Series 2005 Bonds, pay or reimburse PHT for the cost of certain additions to PHT's healthcare facilities and pay cost of issuance.	The Series 2015 Bonds are special limited obligations of the County payable solely from the Pledged Revenues of the Public Health Trust as defined in the Master Ordinance.	3.750% to 5.000%	\$9,535,000	\$7,255,975	\$16,790,975	\$141,830,000
\$81,215,000 Public Facilities Revenue and Revenue Refunding Bonds (Jackson Memorial Hospital) Series 2017	6/1/2017	2039	The Series 2017 Bonds were issued pursuant to Ordinance Nos. 05-49, as amended by Ordinance 17-1 and Resolutions No. R-26-17. The bonds were issued to refund a portion of the Series 2005 Bonds and the outstanding Series 2009 Bonds and pay cost of issuance.	The Series 2017 Bonds are special limited obligations of the County payable solely from the Pledged Revenues of the Public Health Trust as defined in the Master Ordinance.	4.000% to 5.000%	\$2,505,000	\$3,508,400	\$6,013,400	\$67,710,000
<b>CAUSEWAY BONDS</b>									
\$31,610,000 Rickenbacker Causeway Revenue Bonds Series 2014	9/10/2014	2043	The Series 2014 Bonds were issued pursuant to Ordinance No. 13-110 and Resolution No. R-971-13 to: (i) pay for the costs of the acquisition, construction and equipping - required to rehabilitate the Bear Cut and West Bridges on the Rickenbacker Causeway; (ii) make a deposit to the Reserve Account and; (iii) pay the costs of issuance related to the Series 2014 Bonds.	The Series 2014 Bonds are special and limited obligations of the County payable solely from and secured by the Pledged Revenues of the Rickenbacker Causeway as defined in the Master Ordinance.	5.000%	\$775,000	\$1,281,625	\$2,056,625	\$25,245,000
<b>SEAPORT BONDS</b>									
\$200,215,000 Seaport Revenue Refunding Bonds Series 2021A-1 (AMT)	9/15/2021	2045	The Series 2021A-1 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021 A Bonds and; (iv) pay costs of issuance.	The Series 2021A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	4.000%	\$0	\$8,008,600	\$8,008,600	\$200,215,000
\$216,870,000 Seaport Revenue Refunding Bonds Series 2021A-2 (Non-AMT)	9/15/2021	2050	The Series 2021A-2 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021 A Bonds and; (iv) pay costs of issuance.	The Series 2021A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	3.000% to 4.000%	\$0	\$8,033,800	\$8,033,800	\$216,870,000
\$383,240,000 Seaport Revenue Refunding Bonds Series 2021A-3 (Taxable)	9/15/2021	2039	The Series 2021A-3 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021 A Bonds and; (iv) pay costs of issuance.	The Series 2021A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	0.467% to 2.842%	\$15,000,000	\$7,908,540	\$22,908,540	\$363,240,000
\$184,455,000 Seaport Subordinate Revenue Refunding Bonds Series 2021B-1 (AMT)	9/15/2021	2050	The Series 2021B-1 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021 A Bonds and; (iv) pay costs of issuance.	The Subordinate Series 2021B Bonds constitute Subordinate Bonds under the Master Ordinance are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding Subordinate/Junior Seaport Bonds payable from Net Revenues of the Seaport Department. The County has covenanted to budget and appropriate monies from legally available non ad valorem revenues to replenish any deficiency in the debt service reserve account.	4.000%	\$0	\$7,378,200	\$7,378,200	\$184,455,000
\$99,520,000 Seaport Subordinate Revenue Refunding Bonds Series 2021B-2 (Non-AMT)	9/15/2021	2043	The Series 2021B-2 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021A Bonds and; (iv) pay costs of issuance.	The Subordinate Series 2021B Bonds constitute Subordinate Bonds under the Master Ordinance are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding Subordinate/Junior Seaport Bonds payable from Net Revenues of the Seaport Department. The County has covenanted to budget and appropriate monies from legally available non ad valorem revenues to replenish any deficiency in the debt service reserve account.	4.000%	\$0	\$3,980,800	\$3,980,800	\$99,520,000
\$158,530,000 Seaport Subordinate Revenue Refunding Bonds Series 2021B-3 (Taxable)	9/15/2021	2038	The Series 2021B-3 Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-697-21 to provide funds to: (i) refund certain interim indebtedness (CP Obligations) of the Seaport Department; (ii) refund all the County's Seaport Revenue Bonds, Series 2013A, Series 2013B, Series 2013D, Series 2014A, and Series 2014B; (iii) refund all the Capital Asset Acquisition Special Obligation Bonds Series 2010E; (iv) refund all the Seaport General Obligation Refunding Bonds, 2011C; (v) refund all or a portion of the outstanding Sunshine State Governmental Multimodal Revenue Bonds, Series 2010A, 2010A-1, 2010B, 2010B-1, 2011B-1, and 2011C-1; (vi) fund a deposit to the related reserve account; (iii) pay cost of insurance on the related Series 2021A Bonds and; (iv) pay costs of issuance.	The Subordinate Series 2021B Bonds constitute Subordinate Bonds under the Master Ordinance are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding Subordinate/Junior Seaport Bonds payable from Net Revenues of the Seaport Department. The County has covenanted to budget and appropriate monies from legally available non ad valorem revenues to replenish any deficiency in the debt service reserve account.	1.049% to 2.862%	\$0	\$3,273,446	\$3,273,446	\$158,530,000
\$522,000,000 Seaport Revenue Refunding Bonds Series 2022A (AMT)	2/8/2023	2052	The Series 2022A Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-1046-22 to provide funds, along with proceeds of the Series 2022B Bonds, to: (i) refund the County's outstanding Capital Asset Special Obligation Bonds, Series 2020B (Taxable); (ii) refund all the outstanding Seaport Commercial Paper Notes, Series S-1 (AMT) and Series B-2 (Taxable); (iii) fund a deposit to the Revenue Bonds Subaccount in the Senior Reserve Account; and, (iv) pay costs of issuance.	The Series 2022A Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	5.000% to 5.250%	\$0	\$26,657,125	\$26,657,125	\$522,000,000
\$12,810,000 Seaport Revenue Refunding Bonds Series 2022B (NON-AMT)	2/8/2023	2037	The Series 2022A Bonds were issued pursuant to Ordinance No. 21-74 and Resolution No. R-1046-22 to provide funds, along with proceeds of the Series 2022B Bonds, to: (i) refund the County's outstanding Capital Asset Special Obligation Bonds, Series 2020B (Taxable); (ii) refund all the outstanding Seaport Commercial Paper Notes, Series S-1 (AMT) and Series B-2 (Taxable); (iii) fund a deposit to the Revenue Bonds Subaccount in the Senior Reserve Account; and, (iv) pay costs of issuance.	The Series 2022B Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	5.000%	\$0	\$640,500	\$640,500	\$12,810,000

**APPENDIX T: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 1, 2024**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2024-25 Principal Payment	FY 2024-25 Interest Payment	FY 2024-25 Total Debt Service Payment	FYE 2024-25 Outstanding Balance
\$448,640,000 Seaport Revenue Bonds Series 2023 (TAXABLE)	12/15/2023	2055	The Series 2023 Bonds were issued pursuant to Ordinance No. 23-19 and Resolution No. R-684-23 to provide funds, along with proceeds of the Series 2023 Bonds, to: (i) pay the costs of the Series 2023 Project, (ii) fund capital interest (iii) fund a deposit to the Series 2023 Reserve Subaccount; and, (iv) pay costs of issuance.	The Series 2023 Bonds are payable solely from and secured equally by a pledge of and lien on the Net Revenues of the Seaport Department on a parity basis with certain other outstanding parity Seaport Bonds payable from Net Revenues of the Seaport Department.	5.245-6.224%	\$0	\$27,377,947	\$27,377,947	\$448,640,000
<b>SOLID WASTE BONDS</b>									
\$83,755,000 Solid Waste System Revenue Refunding Bonds, Series 2015	12/17/2015	2030	The Series 2005 Bonds were issued pursuant to Ordinance Nos. 96-168 and Resolution No. R-972-15 to: (i) refund all the outstanding bonds and (ii) pay the costs of issuance of the Series 2015 Bonds, including the premium for a financial guaranty insurance policy.	The Series 2155 Bonds are special and limited obligations of the County, payable solely from and secured by a prior lien upon and a pledge of the Pledged Revenues of the System, as provided in the Bond Ordinance.	3.000% to 5.000%	\$3,110,000	\$958,125	\$4,068,125	\$21,970,000
<b>PEOPLE'S TRANSPORTATION BONDS</b>									
\$274,565,000 Transit System Sales Surtax Revenue Bonds Series 2008	6/24/2008	2038	The Series 2008 Bonds were issued pursuant to Ordinance No. 02-116 and 05-48 and Resolution No. R-319-08 to: (i) provide funds to pay all or a portion of the cost of certain transportation and transit projects; (ii) to refund the outstanding Sunshine State Loan and; (iii) pay the costs of issuance of the Series 2008 Bonds, including the premiums for a Reserve Fund Facility and a bond insurance policy.	The Series 2008 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	5.000%	\$0	\$250	\$250	\$5,000
\$187,590,000 Transit System Sales Surtax Revenue Bonds Series 2010B (Taxable BABs)	9/14/2010	2040	The Series 2010B Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-803-10 to: (i) provide funds to pay all or a portion of the cost of certain transportation and transit projects; (ii) make a deposit to the Reserve Account; (iii) pay capitalized interest on the Bonds through July 1, 2012 and; (iv) pay the cost of issuance of the Series 2010B Bonds.	The Series 2010B Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	5.043% to 5.624%	\$4,995,000	\$9,469,632	\$14,464,632	\$164,110,000
\$197,475,000 Transit System Sales Surtax Revenue Refunding Bonds Series 2015	5/28/2015	2036	The Series 2015 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-299-15 to provide funds to: (i) advance refund the Series 2006 Bonds maturing on and after July 1, 2016 and Series 2008 Bonds Maturing on July 1, 2020 through and including July 1, 2026 and (ii) pay the cost of issuance of the Series 2015 Bonds.	The Series 2015 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	3.625% to 5.000%	\$14,550,000	\$5,734,031	\$20,284,031	\$102,625,000
\$178,280,000 Transit System Sales Surtax Revenue Refunding Bonds, Series 2017	3/15/2017	2038	The Series 2017 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65 and Resolution No. R-1210-16 to provide funds to (i) advance refund a portion of the County's outstanding Transit System Sales Surtax Revenue Bonds, Series 2008 and (ii) pay cost of issuance of the Series 2017 Bonds.	The Series 2017 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	3.000% to 5.000%	\$0	\$6,758,800	\$6,758,800	\$171,420,000
\$223,240,000 Transit System Sales Surtax Revenue Bonds Series 2018	9/26/2018	2048	The Series 2018 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R-873-18 to provide funds to: (i) pay all or a portion of the cost of certain Transit System Sales Surtax projects; (ii) make a deposit to the Reserve Account; (iii) pay the cost of issuance of the Series 2018 Bonds and; (iv) pay capitalized interest on the Series 2018 Bonds through July 2020.	The Series 2018 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	4.000% to 5.000%	\$0	\$9,263,450	\$9,263,450	\$223,240,000
\$221,385,000 Transit System Sales Surtax Revenue Refunding Bonds Series 2019	4/23/2019	2039	The Series 2019 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R-873-18 to provide funds to: (i) refund, on a cross-over basis, all or a portion of the Series 2009 Bonds; (ii) pay the cost of issuance of the Series 2019 Bonds and; (iii) pay interest on the Series 2019 Bonds on July 1, 2019.	The Series 2019 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	3.000% to 5.000%	\$8,530,000	\$8,694,400	\$17,224,400	\$189,635,000
\$239,550,000 Transit System Sales Surtax Revenue Bonds Series 2020A	9/3/2020	2050	The Series 2020 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R-723-20 to provide funds to: (i) pay all or a portion of the costs of the Series 2020 Transit System Sales Surtax Projects; (ii) pay the cost of issuance of the Series 2020A Bonds and; (iii) pay interest on the Series 2020A Bonds on July 1, 2022.	The Series 2020 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	4.000% to 5.000%	\$0	\$9,746,150	\$9,746,150	\$239,550,000
\$513,405,000 Transit System Sales Surtax Revenue Refunding Bonds Series 2020B	9/3/2020	2042	The Series 2020 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 18-85 and Resolution No. R-723-20 to provide funds to: (i) refund all or a portion of the Series 2012 Bonds maturing on and after July 1, 2023 and (ii) pay the cost of issuance of the Series 2020B Bonds.	The Series 2020B Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	0.750% to 2.600%	\$16,340,000	\$10,720,173	\$27,060,173	\$451,020,000
\$491,535,000 Transit System Sales Surtax Revenue Bonds Series 2022	9/13/2022	2052	The Series 2022 Bonds were issued pursuant to Ordinance Nos. 02-116, 05-48, 09-65, 22-86 and Resolution No. R-681-22 to provide funds to: (i) pay all or a portion of the costs of the Series 2020 Transit System Sales Surtax Projects; (ii) make a deposit in the reserve account and; (iii) pay the cost of issuance of the Series 2022 Bonds.	The Series 2022 Bonds are secured by a prior lien upon and a pledge of: (i) the funds collected and received from the Transit System Sales Surtax, less certain administrative expenses and distributions required to be made to certain cities located within the County and (ii) the monies held in funds and accounts established by the Ordinance.	5.000%	\$0	\$24,576,750	\$24,576,750	\$491,535,000
<b>WATER &amp; SEWER BONDS</b>									
\$481,175,000 Water and Sewer System Revenue Refunding Bonds Series 2015	6/3/2015	2026	The Series 2015 Bonds were issued pursuant to Resolution No. R-298-15 were used to: (i) advance refund \$244,355,000 of the Series 2007 Bonds and \$255,730,000 of the Series 2008C Bonds and (ii) pay the costs of issuance related to the Series 2015 Bonds.	The Series 2015 Bonds are limited obligations of the County payable solely from and secured by the Net Operating Revenues of the System and any funds and accounts established on behalf of the Bondholders and investment earnings on those funds and accounts.	5.000%	\$90,210,000	\$11,934,000	\$102,144,000	\$193,575,000
\$381,355,000 Water and Sewer System Revenue Bonds Series 2017A	12/19/2017	2047	The proceeds of the Series 2017A Bonds, together with other available funds of the Miami-Dade Water and Sewer Department will be used to: (i) refund all of the outstanding Miami-Dade County Florida Water and Sewer System Commercial Paper Notes, Series A-1 (Tax Exempt) and all of the outstanding Miami-Dade County, Florida Water and Sewer System Commercial Paper Notes, Series B-1 (Tax Exempt); (ii) make a deposit to the Reserve Account and; (iii) pay the costs of issuance of the Series 2017A Bonds.	The Series 2017A Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2017 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.375% to 5.000%	\$0	\$14,241,119	\$14,241,119	\$352,060,000
\$548,025,000 Water and Sewer System Revenue Refunding Bonds Series 2017B	12/19/2017	2039	The proceeds of the Series 2017B Bonds, together with other available funds of the Department, will be used to: (i) refund \$567,580,000 principal amount of the outstanding Miami-Dade County, Florida Water and Sewer System Revenue Bonds, Series 2010 maturing on and after October 1, 2021 and (ii) pay the costs of issuance of the Series 2017B Bonds.	The Series 2017 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2017 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.125% to 5.000%	\$3,525,000	\$18,208,269	\$21,733,269	\$431,890,000
\$233,305,000 Water and Sewer System Revenue Refunding Bonds Series 2019	1/31/2019	2048	The proceeds of the Series 2019 Bonds, together with other available funds of the Department, will be used to: (i) refund all the outstanding Miami-Dade County Water and Sewer System Commercial Paper Notes, Series A-1 (Tax-Exempt) and all the outstanding Miami-Dade Florida Water and Sewer System Commercial paper Notes, Series B-1 (Tax-Exempt); (ii) make a deposit to the Reserve Account and (iii) pay the costs of issuance of the Series 2019 Bonds.	The Series 2019 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2019 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	4.000% to 5.000%	\$0	\$11,223,850	\$11,223,850	\$233,305,000
\$663,860,000 Water and Sewer System Revenue Bonds Series 2019B	11/6/2019	2049	The proceeds of the Series 2019B Bonds, together with other available funds of the Department, will be used to: (i) refund all the outstanding Miami-Dade County Water and Sewer System Commercial Paper Notes, Series A-1 (Tax-Exempt) and all the outstanding Miami-Dade Florida Water and Sewer System Commercial paper Notes, Series B-1 (Tax-Exempt); (ii) pay the costs of 2019B projects; (iii) make a deposit to the Reserve Account and; (iv) pay the costs of issuance of the Series 2019B Bonds.	The Series 2019B Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2019B Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.000% to 5.000%	\$0	\$26,584,900	\$26,584,900	\$663,860,000
\$548,090,000 Water and Sewer System Revenue Refunding Bonds Series 2019 C	11/6/2019	2042	The Series 2019C Bonds were issued pursuant to Resolution No. R-1005-19 were used to: (i) refund all the outstanding Series 2013A and 2013B Bonds and (ii) pay the costs of issuance related to the Series 2019C Bonds.	The Series 2019C Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2019C Bonds is secured by a pledge of and lien on the Net Operating Revenues.	2.501% to 3.490%	\$0	\$13,531,024	\$13,531,024	\$430,275,000
\$605,600,000 Water and Sewer System Revenue Bonds Series 2021	4/20/2021	2051	The Series 2021 Bonds were issued pursuant to Resolution No. R-207-21 were used to: (i) pay costs of the Series 2021 Project (ii) make a deposit to the Reserve Account and, (iii) pay the costs of issuance related to the Series 2021 Bonds.	The Series 2021 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2021 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	3.000% to 5.000%	\$0	\$23,439,700	\$23,439,700	\$605,600,000

**APPENDIX T: MIAMI-DADE COUNTY OUTSTANDING DEBT as of June 1, 2024**

Name of the Financing	Issue Date	Final Maturity Date	Purpose	Security	Interest Rate	FY 2024-25 Principal Payment	FY 2024-25 Interest Payment	FY 2024-25 Total Debt Service Payment	FYE 2024-25 Outstanding Balance
\$236,135,000 Water and Sewer System Subordinate Revenue Bonds Series 2021	7/8/2021	2051	The Series 2021 Subordinate Bonds were issued pursuant to Resolution No. R-530-21 were used to: (i) pay costs of the Series 2021 Project and (ii) pay the costs of issuance related to the Series 2021 Bonds.	The Series 2021 Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2021 Bonds is secured by a pledge of and lien on the Net Operating Revenues.	4.000% to 5.000%	\$0	\$10,533,800	\$10,533,800	\$236,135,000
\$320,560,000 Water and Sewer System Revenue Bonds Series 2024A	5/29/2024	2054	The Series 2024A Bonds were issued pursuant to Resolution No. R-317-24 were used to: (i) pay costs of the Series 2024 Project (ii) make a deposit to the Reserve Account and, (iii) pay the costs of issuance related to the Series 2024A Bonds.	The Series 2024A Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2024A Bonds is secured by a pledge of and lien on the Net Operating Revenues.	4.125-5.000%	\$0	\$13,546,082	\$13,546,082	\$320,560,000
\$213,860,000 Water and Sewer System Revenue Refunding Bonds Series 2024B	5/29/2024	2042	The Series 2024B Bonds were issued pursuant to Resolution No. R-317-24 were used to: (i) refund through a tender offer a portion of the Series 2017A, 2017B and 2019C WASD Bonds (ii) pay the costs of issuance related to the Series 2024B Bonds.	The Series 2024B Bonds are special, limited obligations of the County payable solely from and secured solely by pledged revenues. The payment of principal and interest on the Series 2024B Bonds is secured by a pledge of and lien on the Net Operating Revenues.	5.000%	\$0	\$8,970,239	\$8,970,239	\$213,860,000
<b>h</b>									
\$10,303,000 US Housing and Urban Development Contract for Loan Guarantee Assistance Section 108 of the Housing and Community Development Act Economic Development Initiative (EDI-3) Series 2006-A	9/30/2005	2025	The purpose of this loan is to attract, retain and create employment opportunities in the most economically depressed areas of Miami-Dade County.	The Loan is from the Section 108 Debt Service Reserve Fund. Loan Recipients, assets pledged against the loan, interest income from the investment account and other security as may be required by US Housing and Urban Development's Community Development Block Grant Program (CDBG) Income future CDBG entitlements.	Variable	\$1,003,000	\$27,462	\$1,030,462	\$0
\$3,251,818 Water and Sewer Department State Revolving Loan CS12037788P	9/10/2001	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$234,463	\$5,571	\$240,034	\$0
\$844,648 Water and Sewer Department State Revolving Loan CS12037789A	10/27/2003	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$55,678	\$1,118	\$56,796	\$0
\$2,891,049 Water and Sewer Department State Revolving Loan CS12037789L	10/29/2003	2024	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$109,126	\$2,190	\$111,316	\$0
\$188,265 Water and Sewer Department State Revolving Loan DW130200 (1)	8/7/2009	2029	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$10,754	\$2,237	\$12,991	\$71,251
\$136,644 Water and Sewer Department State Revolving Loan DW130201 (2)	10/1/2010	2030	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$5,432	\$1,123	\$6,555	\$38,958
\$126,000,000 Water and Sewer Department State Revolving Loan WW377900 (3)	3/13/2009	2033	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$6,575,554	\$1,380,471	\$7,956,025	\$68,957,703
\$64,000,000 Water and Sewer Department State Revolving Loan WW130240	9/10/2019	2044	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	2.560% to 4.170%	\$1,601,753	\$77,364	\$1,679,117	\$63,977,447
\$24,200,000 Water and Sewer Department State Revolving Loan DW130230	9/15/2015	2038	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	0.620% to 1.120%	\$874,757	\$136,480	\$1,011,236	\$12,722,299
\$37,913,365 Water and Sewer Department State Revolving Loan DW130260	3/7/2018	2039	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	1.010%	\$1,497,479	\$257,496	\$1,754,975	\$24,370,585
\$20,093,798 Water and Sewer Department State Revolving Loan WW130240	4/15/2015	2037	Under the State Revolving Fund Program, the Water and Sewer Department has received various loan commitments for the construction of water and wastewater treatment facilities.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.15 times the annual loan payments after meeting the primary debt service requirements.	0.460%	\$1,014,632	\$53,779	\$1,068,411	\$12,951,073
\$99,711,106 Water and Sewer Department WIFIA Loan N17129FL	3/22/2019	2058	Under the WIFIA Program, the Water and Sewer Department has received a loan commitment for the construction of projects related to the Ocean Outfall Discharge Reduction and Resiliency Enhancement Project.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.10 times the annual loan payments after meeting the primary debt service requirements.	2.890%	\$0	\$0	\$0	\$71,616,080
\$326,218,943.00 Water and Sewer Department WIFIA Loan N18151FL	5/28/2020	2059	Under the WIFIA Program, the Water and Sewer Department has received a loan commitment for the construction of projects related to the Waste Treatment Plant Electrical Distribution Building Upgrades.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.10 times the annual loan payments after meeting the primary debt service requirements.	1.380%	\$0	\$0	\$0	\$92,336,330
\$235,207,751.00 Water and Sewer Department WIFIA Loan N19146FL	7/15/2020	2059	Under the WIFIA Program, the Water and Sewer Department has received a loan commitment for the construction of projects related to the South District Wastewater Treatment Plant Expansion and North and Central District Injection Wells Project.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.10 times the annual loan payments after meeting the primary debt service requirements.	1.380%	\$0	\$0	\$0	\$235,207,751
\$424,241,220.00 Water and Sewer Department WIFIA Loan N20128FL	9/15/2021	2059	Under the WIFIA Program, the Water and Sewer Department has received a loan commitment for the construction of projects related to the North District and Central District Wastewater Treatment Plants Ocean Outfall Legislation Projects.	The Department has agreed to maintain rates, together with other pledged revenues, sufficient to provide "net revenues" equal to as least 1.10 times the annual loan payments after meeting the primary debt service requirements.	1.820%	\$0	\$0	\$0	\$0

**APPENDIX U:**  
**OUTSTANDING LONG-TERM LIABILITIES**  
**as of September 30, 2022 and 2023**  
*(dollars in thousands)*

**As of September 30, 2023, the County had \$28.4 billion in long-term liabilities, which are summarized in the schedule below.**

	Governmental activities		Business-type activities		Total Primary Government		Total %
	2022 *	2023	2022 *	2023	2022 *	2023	Change
General obligation bonds	\$ 2,347,105	\$ 2,336,015	\$ 175,670	\$ 174,670	\$ 2,522,775	\$ 2,510,685	-0.5%
Special obligation bonds	2,640,176	2,733,656	2,204,276	1,831,303	4,844,452	4,564,959	-5.8%
Special obligation bonds- Direct placements	22,610	18,915	-	-	22,610	18,915	-16.3%
Current year accretion of interest	194,515	232,265	-	-	194,515	232,265	19.4%
Revenue bonds	-	-	10,287,385	10,596,675	10,287,385	10,596,675	3.0%
Housing Agency loans payable	4,203	2,603	-	-	4,203	2,603	-38.1%
Loans and notes payable	-	-	210,626	200,270	210,626	200,270	-4.9%
Other - unamortized premiums, discounts	456,051	434,552	906,433	892,789	1,362,484	1,327,341	-2.6%
Sub-total Bonds, Notes and Loans	5,664,660	5,758,006	13,784,390	13,695,707	19,449,050	19,453,713	0.0%
Estimated claims payable	702,409	745,725	57,152	59,560	759,561	805,285	6.0%
Compensated absences	746,235	872,852	296,121	320,785	1,042,356	1,193,637	14.5%
Commercial paper notes	-	-	132,064	70,000	132,064	70,000	-47.0%
Net pension liability - FRS	2,434,098	2,647,545	601,224	643,665	3,035,322	3,291,210	8.4%
Net pension liability - HIS	580,657	879,636	147,909	219,397	728,566	1,099,033	50.8%
Net pension liability (assets)- Public Health							
Trust Retirement Plan	-	-	215,379	208,968	215,379	208,968	-3.0%
Total other postemployment benefits	502,382	512,573	232,087	251,649	734,469	764,222	4.1%
Liability under AA Arena Agreement	88,800	82,400	-	-	88,800	82,400	-7.2%
Environmental remediation	-	-	46,080	42,180	46,080	42,180	-8.5%
Landfill closure/postclosure care costs	-	-	83,663	92,035	83,663	92,035	10.0%
Financing purchase liability	95,404	107,179	364,955	366,931	460,359	474,110	3.0%
Financing lease liability	152,435	171,334	30,223	62,671	182,658	234,005	28.1%
SBITA liability*	28,566	110,739	33,340	45,866	61,906	156,605	153.0%
Naming rights agreement	-	32,000	-	-	-	32,000	0%
Rent and contribution advances	-	-	24,249	41,016	24,249	41,016	69.1%
Other liabilities	95,434	116,204	204,592	273,491	300,026	389,695	29.9%
<b>Totals</b>	<b>\$ 11,091,080</b>	<b>\$ 12,036,193</b>	<b>\$ 16,253,428</b>	<b>\$ 16,393,921</b>	<b>\$ 27,344,508</b>	<b>\$ 28,430,114</b>	<b>4.0%</b>

Miami-Dade County continues to meet its financial needs through prudent use of its revenues and effective debt financing programs. The County's financial strength and sound financial management practices are reflected in its general obligation bond (uninsured) investment ratings, which are among the highest levels attained by Florida counties. On September 30, 2023, the County had \$19.5 billion in bonds and loans payable outstanding. This is a net increase (new debt issued less principal reductions and bond refunding) of \$4.6 million or 0.02 percent from the previous year. Additional information on the County's debt can be obtained in Note 8 – Appendix V.

## APPENDIX V: NOTE 8 - LONG-TERM DEBT

### LONG-TERM LIABILITY ACTIVITY

Changes in long-term liabilities for the year ended September 30, 2023 are as follows (amounts in thousands):

#### CHANGES IN LONG-TERM LIABILITIES

	Beginning Balance October 1, 2022*	Additions	Reductions	Ending Balance September 30, 2023	Due Within One Year
<b>Governmental Activities</b>					
Bonds, loans and notes payable:					
General obligation bonds	\$ 2,347,105	\$ 60,000	\$ (71,090)	\$ 2,336,015	\$ 74,625
Special obligation bonds	2,640,176	172,385	(78,905)	2,733,656	186,017
Current year accretions of interest	194,515	37,750		232,265	
Special Obligation Bonds-Direct placements	22,610		(3,695)	18,915	2,830
Housing Agency loans payable	4,203		(1,600)	2,603	1,600
Bond premiums/discount	456,051	19,193	(40,692)	434,552	
Total bonds, loans and notes payable	5,664,660	289,328	(195,982)	5,758,006	265,072
Other liabilities:					
Estimated claims payable	702,409	723,020	(679,704)	745,725	106,796
Compensated absences	746,235	402,700	(276,083)	872,852	192,441
Net pension liability - FRS	2,434,098	213,447		2,647,545	
Net pension liability - Health Insurance Subsidy (HIS)	580,657	298,979		879,636	
Total other postemployment benefits	502,382	21,979	(11,788)	512,573	31,847
Liability under Arena Agreement	88,800		(6,400)	82,400	6,400
Financing purchase liability	95,404	36,235	(24,460)	107,179	28,114
Financing lease liability	152,436	41,209	(22,310)	171,335	13,690
Naming rights agreement		32,000		32,000	2,000
Other	95,434	27,136	(6,366)	116,203	10,397
Total governmental activity long-term liabilities	\$ 11,062,515	\$ 2,086,033	\$ (1,223,094)	\$ 11,925,453	\$ 656,756
<b>Business-type Activities</b>					
Bonds, loans, and notes payable:					
Revenue bonds	\$ 10,287,385	\$ 534,810	\$ (225,520)	\$ 10,596,675	\$ 268,280
General obligation bonds	175,670		(1,000)	174,670	6,655
Special obligation bonds	2,204,276		(372,973)	1,831,303	34,640
Loans payable	210,626	183	(10,539)	200,270	10,432
Bond premiums/discount	906,433	39,910	(53,554)	892,789	
Total bonds, loans, and notes payable	13,784,390	574,903	(663,586)	13,695,707	320,007
Other liabilities:					
Estimated claims payable	57,152	7,548	(5,140)	59,560	7,695
Compensated absences	296,121	66,326	(41,662)	320,785	158,450
Commercial paper notes	132,064	378,000	(440,064)	70,000	30,000
Net pension liability - FRS	601,224	47,908	(5,467)	643,665	
Net pension liability - Health Insurance Subsidy (HIS)	147,909	72,133	(645)	219,397	
Net pension liability - Public Health Trust Ret. Plan	215,379		(6,411)	208,968	
Total other postemployment benefits	232,087	27,655	(8,093)	251,649	7,429
Environmental remediation liability	46,080		(3,900)	42,180	8,600
Liability for landfill closure/post closure care costs	83,663	9,370	(998)	92,035	5,559
Financing purchase liability	364,955	56,213	(54,237)	366,931	45,768
Lease liability	30,223	39,338	(6,890)	62,671	7,588
SBITA liability*	33,340	23,687	(11,161)	45,866	12,735
Rent and contribution advances	24,249	24,694	(7,927)	41,016	3,294
Other	204,592	148,650	(79,751)	273,491	77,543
Total business-type activities long-term liabilities	\$ 16,253,428	\$ 1,476,425	\$ (1,335,932)	\$ 16,393,921	\$ 684,668

\*Restated for GASB Statement No. 96, *Subscription-Based Information Technology Arrangements*

## APPENDIX W: Alignment of Selected Highlights to the Mayor's 4Es

This table aligns selected divisional, departmental and capital budget highlights from the FY 2024-25 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021

FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
<b>Policy Formulation</b>				
<b>Office of the Mayor</b>				
The FY 2024-25 Proposed Budget includes \$335,000 for community-based organizations (CBOs) to address countywide needs		X		
<b>Public Safety</b>				
<b>Corrections and Rehabilitation</b>				
On April 16, 2013, the BCC approved a settlement agreement with the U.S. Department of Justice (DOJ) to address standards of care established by the Civil Rights of Institutionalized Persons Act (CRIPA); the agreement specifically addresses inmate medical and mental health care, suicide prevention, protection of inmates from harm and sanitation conditions, as well as compliance with the Prison Rape Elimination Act (PREA); as required by the provisions set forth in the Settlement Agreement, the Miami-Dade Corrections and Rehabilitation Department conducts a comprehensive staffing analysis semi-annually to determine appropriate staffing levels necessary to ensure constitutional and legally compliant conditions in the County's jail system				X
The Department will continue working with outside consultants, the Internal Services Department, Judicial Administration, and other stakeholders on the construction of a replacement detention facility; the facility will incorporate Leadership in Energy and Environmental Design (LEED) elements and state of the art security that would substantially improve inmate housing conditions, improve the working environment of staff, and provide departmental savings as a result of replacing the County's oldest facility, the Pre-Trial Detention Center; the capital program is funded with Future Financing bond proceeds (\$417.583 million) and Building Better Communities General Obligation Bond Program proceeds (\$30 million)			X	
The Corrections and Rehabilitation Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the purchase of 26 vehicles (\$1.569 million) to replace its aging fleet funded with lease purchase financing; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption, and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The Department's FY 2024-25 Proposed Budget includes funding for a comprehensive and automated integrated inmate jail management system which will substantially reduce manual data collection and reporting as well as improve operational efficiencies, responsiveness, and information availability to our internal and external customers; the capital program is funded with General Government Improvement Funds (\$4 million) and Future Financing Bond proceeds (\$2 million); the capital program is expected to begin in FY 2024-25 and be completed by close of FY 2025-26; when completed, the capital program is estimated to have an operational impact of \$1.248 million including three FTEs in FY 2025-26				X
The Department's FY 2024-25 Proposed Budget includes funding to complete the replacement of an existing roof at the Metrowest Detention Center to a Leadership in Energy Environmental Design (LEED) cool roof, to sustain higher energy-efficient savings, maintain structural integrity and prevent water intrusion and prolong the useful life of the facility; the capital program is funded with Building Better Communities General Obligation Bond proceeds (\$4.785 million)			X	
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of the Court Case Management System (formerly known as CJIS), which will deliver an enhanced integrated information solution for the Eleventh Judicial Circuit Court of Florida and will benefit several agencies such as the Miami-Dade Clerk of the Court and Comptroller, the Administrative Office of the Courts for the 11th Judicial Circuit, the Miami-Dade Corrections and Rehabilitation Department, the Miami-Dade State Attorney and Public Defender Offices, and the Miami-Dade County Juvenile Services Department with improved data sharing abilities, enhancing the public's access to the court system, as well as reducing redundancy by stream lining operations; the capital program is funded with Capital Asset Acquisition bond proceeds (\$26.835 million), General Government Improvement Funds (\$1 million) and Future Financing bond proceeds (\$29.274 million)		X		
The FY 2024-25 Proposed Budget maintains funding for the Boot Camp program (\$9.9 million) which has been nationally recognized as a successful model for reducing recidivism rates among youth offenders				X

## APPENDIX W: Alignment of Selected Highlights to the Mayor's 4Es

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FY 2024-25 Proposed Budget Highlights		Economy	Engagement	Environment	Equity
<b>Fire Rescue</b>					
As part of Fire Rescue's departmental resiliency plan, the Department was awarded \$340,000 from the Resilient Florida Grant Program to assist and maintain operations after severe weather events; the capital program will install deployable flood barriers system on all exterior sides of Aventura Station 8, Sunny Isles Station 10, Key Biscayne Station 15, Port of Miami Station 39, Fisher Island Station 42, Pinecrest Station 49, Fireboat Station 73, and Bay Harbor Station 76 to alleviate flooding and allow accessibility following severe flooding events; the capital program is funded with Fire Rescue Taxing District funds (\$340,000) and a Resilient Florida Grant (\$340,000) and will be completed by the close of FY 2024-25				X	
As part of reducing the County's carbon footprint, the Fire Rescue Department will be participating in the Countywide solar initiative coordinated by the Office of Resilience to install solar panels at Homestead Station 16, Doral North Station 69, and Coco Plum Station 70; solar energy creates clean renewable power from the sun and benefits the environment; the department has retained an engineer to assess the feasibility of net-zero versus net metering; the capital program is funded with Future Financing bond proceeds (\$400,000); the capital program is projected to be completed by the close of FY 2025-26				X	
Fire Rescue's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes plans to renovate an existing 72,000 square foot warehouse and deployment center for the Urban Search and Rescue (USAR) Florida Task Force 1 at the former Homestead Air Force Base (HARB); the HARB facility is being transferred to the County by the U.S. Department of Labor; the capital program is being funded with Fire Rescue Taxing District funds (\$1 million) and Future Financing bond proceeds (\$1.9 million); the project renovations will ensure compliance with 30-year recertification standards and is estimated to be completed by the close of FY 2024-25			X		
Fire Rescue's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the continued upgrade of the department's current Computer Aided Dispatch (CAD) system, including the CAD Data Exchange Hub (Hub); the CAD system will support fire rescue services while the Hub will connect the Miami-Dade County Sheriff's Office, Fire Rescue and public safety agencies throughout South Florida; the capital program is included under Non-Departmental and is funded with Capital Asset bond proceeds (\$2.515 million) and Future Financing bond proceeds (\$7.241 million); it is anticipated that the capital program will go-live first quarter of FY 2025-26			X		
In FY 2021-22, the Department was awarded \$393,000 from the Resilient Florida Grant Program to install and elevate generators at Sunny Isles Station 10, Key Biscayne Station 15, Port of Miami Station 39, and Fisher Island Station 42 to mitigate potential flooding and damage during natural or manmade disasters; this capital program promotes resiliency and ensures the department's state of readiness following severe weather events; the capital program is funded with Fire Rescue Taxing District funds (\$393,000) and a Resilient Florida Grant (\$393,000); the capital program will be completed by the close of FY 2024-25				X	
In FY 2023-24, the Department completed construction of the 12,308 square foot three-bay LEED Silver certified Dolphin Fire Rescue Station 68 in Sweetwater; as part of the County's focus on resiliency, Station 68 is the first departmental station with solar power through net metering and uses solar power as a secondary energy source; the station has batteries and generators for back-up power as well as a grid connection for emergency needs allowing the Department to reduce the County's carbon footprint and decrease dependence on outside electricity sources - reducing electricity usage by 70 percent annually resulting in operational savings to the department; capital program #10420 was funded with Fire Impact Fees (\$9.622 million)				X	
In FY 2023-24, the Department completed the replacement of 17 ocean rescue lifeguard towers at Haulover Park; the Department is in the process of replacing 13 towers at Crandon Park Beach due to corrosion and aging infrastructure; the new aluminum lifeguard towers will be more durable and as part of the Mayor's resiliency efforts, will have impact windows; the capital program is being funded through the Countywide Infrastructure Investment Program (CIIP) (\$1.650 million) and the General Government Infrastructure Funds (\$27,000); the capital program is projected to be completed by the close of FY 2024-25			X		



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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2024-25, the Fire Rescue Department will begin construction of a new 7,000 square foot, LEED Silver certified Ocean Rescue Lifeguard Headquarters at Crandon Park Beach; the new headquarters will include public restrooms, meeting rooms and storage for equipment; the project is funded through the Countywide Infrastructure Investment Program (CIIP) (\$5.983 million), the Building Better Communities General Obligation (BBC-GOB) bond proceeds (\$1.5 million), and Capital Asset bond proceeds (\$7,000); it is estimated to have an operational impact of \$155,000 in FY 2025-26			X	
In FY 2024-25, the Fire Rescue Department will commence Phase I of converting an existing 6,000 square foot structure adjacent to the Miami-Dade Fire Rescue Headquarters to Doral Central Fire Rescue Station 87; the new LEED Silver certified station is expected to decrease response times to the Doral community and surrounding unincorporated areas; the capital program is projected to be completed by the close of FY 2024-25 with an estimated operating impact of \$78,000 in FY 2025-26; it is funded with Fire Impact Fees (\$4 million)		X		
In FY 2024-25, the Fire Rescue Department will continue searching for land and/or a facility to construct a new fleet shop due to the department's growth in the number of units in service and the limited capacity of its current fleet shops; the fleet shop expansion is partially funded through Fire Impact Fees (\$4,000), Capital Asset bond proceeds (\$90,000), and Future Financing bond proceeds (\$31.852 million); as part of the Mayor's resiliency efforts, this facility will be LEED Silver certified; this project is in conjunction with ISD's Fleet Maintenance Shop co-located with MDR Fire Shop South; when completed, it is projected to have an additional operational impact of \$75,000 beginning in FY 2027-28			X	
In FY 2024-25, the Fire Rescue Department will continue working with North Bay Village to construct a new Florida Green Building Coalition (FGBC) certified joint police, Village Hall complex and fire rescue facility on the site of the previous joint facility; the County will be responsible for the fire rescue station portion and North Bay Village will be responsible for the police station and Village Hall complex portion; the capital program is funded with Future Financing bond proceeds (\$7.425 million); the new North Bay Village Fire Rescue Station 27 is scheduled to open in FY 2027-28 with an estimated operating impact of \$163,000			X	
In FY 2023-24, the Department took delivery of a new 50-foot Fireboat to provide continuity of service; the vessel which will act as a spare for the frontline vessels deployed at Port Miami (Station 73) and Haulover Park (Station 21); the capital program was funded through a FEMA administered grant from the U.S Department of Homeland Security \$1.741 million and Fire Rescue Taxing District revenues \$1.442 million		X		
In FY 2024-25, the Fire Rescue Department will acquire land in the area of 9th Avenue and NW 136 Street to replace the existing North Miami Fire Rescue Station 19 located at 650 NW 131 Street; the capital program is funded with Future Financing bond proceeds (\$2.3 million)		X		
In FY 2024-25, the Fire Rescue Department is projected to complete the in-house design of the new North Miami Station 18; the new 12,885 square foot, three-bay facility will be energy efficient and replace the current temporary fire rescue station; as part of the County's focus on resiliency, this station will be LEED Silver certified and use net metering solar power as a secondary energy source, thus reducing electricity usage by 70 percent annually; the capital program is funded with Fire Impact Fees (\$17.904 million) and is scheduled to open in FY 2027-28; when completed, it is projected to have an operational impact of \$168,000 in FY 2027-28			X	
In FY 2024-25, to address aging infrastructure and comply with 30-year recertification standards, the Department will commence improvements to 12 fire-rescue stations to include new roofs, impact windows and doors, and major interior improvements; the capital program is funded with Fire Rescue Taxing District funds (\$1.331 million) and Future Financing bond proceeds (\$19.544 million)			X	
In the first quarter of FY 2024-25, the Fire Rescue Department is expecting to place in service a new, relocatable prefabricated fire rescue station to serve as Eureka Fire Station 71; the new Eureka Station will be a prototype facility for the department to evaluate as an alternative to the modular trailers traditionally used by the Department for temporary stations; the relocatable station will include a truck stall, interior bunker gear room and have solar power and batteries unlike current temporary stations; the capital program is funded with Fire Impact Fees (\$3.535 million); the station is scheduled to be operational by the second quarter of FY 2024-25 with an estimated operational impact of \$68,000			X	

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Fire Rescue Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the delivery of 86 heavy fleet vehicles (\$65.595 million) and 46 light fleet vehicles (\$1.545 million) funded through the Master Lease financing program; the fleet replacement plan will provide operational savings to the Department by reducing maintenance costs and fuel consumption for aging fleet; the department's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
Within the Homestead Air Force Reserve Base (HARB) site at Ramy Avenue, the Fire Rescue Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes plans to convert an existing 4,000 square foot structure to serve as HARB Fire Rescue Station 77; the station is expected to decrease response times to the residents and visitors of the City of Homestead, the HARB, and surrounding unincorporated areas; the capital program is funded with Fire Impact Fees (\$2.975 million); the capital program is projected to be completed by the close of FY 2024-25 with an estimated operational impact of \$52,000 in FY 2025-26		X		
<b>Judicial Administration</b>				
In FY 2023-24, three full-time positions and one part-time position were approved as overages; one Legal Aid Attorney, one Legal Aid Secretary, one Legal Aid Paralegal and one part-time Legal Aid Attorney (\$390,000) are being funded by Florida Bar Foundation contributions		X		
Renovations to the Center for Mental Health and Recovery are anticipated to be completed by October 2024; the capital program was funded using Building Better Communities General Obligation Bond Program bond proceeds (\$43.1 million) and JMH General Obligation Bond proceeds (\$8 million); the facility will provide a full continuum of care and assist individuals with mental illnesses diverted from the criminal justice system; starting in FY 2024-25, it is estimated that the annual operation and maintenance cost of the facility will be approximately \$3.8 million however, this does not include the cost for program based operations		X		
The Judicial Administration Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the purchase of one vehicle (\$65,000) for the replacement of its aging fleet funded with lease purchase financing; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan also includes funding from the Countywide Infrastructure Investment Program (CIIP) (\$27.648 million) and the Building Better Communities General Obligation Bond (BBC-GOB) program (\$951,000) to perform upgrades, and improvements that will focus on the renovation and rehabilitation of life safety, exterior and interior upgrades, and other related infrastructure required improvements			X	
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan for Judicial Administration includes \$500,000 in funding from the General Government Improvement Fund (GGIF) to support various repairs and renovations throughout the court facilities		X		
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of the Court Case Management System (formerly known as CJIS), which will deliver an enhanced integrated information solution for the Eleventh Judicial Circuit Court of Florida and will benefit several agencies such as the Miami-Dade Clerk of the Court and Comptroller, the Administrative Office of the Courts for the 11th Judicial Circuit, the Miami-Dade Corrections and Rehabilitation Department, the Miami-Dade State Attorney and Public Defender Offices, and the Miami-Dade County Juvenile Services Department with improved data sharing abilities, enhancing the public's access to the court system as well as reducing redundancy by streamlining operations; the capital program is funded with Capital Asset Acquisition bond proceeds (\$26.835 million), General Government Improvement Funds (\$1 million) and Future Financing bond proceeds (\$29.274 million); the capital program is anticipated to be completed in FY 2026-27		X		

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding for the new Civil and Probate Courthouse project to be located in downtown Miami; during FY 2024-25, ISD will continue its oversight of the design and construction of the state-of-the-art facility in collaboration with building tenants to ensure delivery of the project; upon scheduled occupation in March of 2025, the new courthouse will have 46 jury courtrooms, four shelled courtrooms for future expansion and office and public spaces to be occupied by the Clerk of the Court and Comptroller, the Administrative Office of the Courts, the Law Library, and a grand jury room and offices for the State Attorney; the capital program is funded with Building Better Communities General Obligation Bond proceeds (\$76.286 million) and Miami-Dade Rescue Plan funds (\$1.5 million) (total program cost \$77.786 million; capital programs #305200 and #2000001484)		X		
The FY 2024-25 Proposed Budget includes \$1.279 million in funding for the Driver's License Assistance Court, a certified local requirement; the program is funded with an allocation from the Miami Dade Rescue Plan and program fees		X		
The FY 2024-25 Proposed Budget includes approximately \$6.6 million for local requirement Court programs to support: County Mediation, Family Court Services/Supervised Visitation, Dependency Drug Court, Mental Health Coordination, Unified Children's Court, Juvenile Drug Court, Adult Drug Court, Civil Court Interpreters, the Domestic Violence Fatality Review Team, Domestic Violence Drug Court, Probate for Marchman Act, Urinalysis, the Criminal Mental Health Jail Diversion Program, Civil Traffic Operations and Veterans Treatment Court				X
The FY 2024-25 Proposed Budget includes funding for the Children and Special Needs Center, which is administered by the SAO to coordinate multi-jurisdictional interviewing and assessment of children and mentally impaired persons who are victims of sexual abuse (\$782,000); the intergovernmental agreement between the County and the State of Florida will be continued as it relates to the appropriation of funds by the Board of County Commissioners (BCC)		X		
The FY 2024-25 Proposed Budget includes funding for the Legal Aid program (\$6.556 million); the funding is comprised of General Fund support (\$4.427 million), Florida Bar Foundation contributions (\$1,000,000), 25 percent of the criminal court cost \$65 surcharge (\$141,000), grant revenues (\$838,000) and other miscellaneous revenues (\$150,000)		X		
The FY 2024-25 Proposed Budget includes funding of \$791,000 for the Law Library; this operation is funded by fees, charges and donations (\$30,000); 25 percent of the criminal court cost \$65 surcharge (\$141,000); Local Business Tax (\$90,000) and carryover (\$530,000)		X		
The Non-Departmental General Fund section of the FY 2024-25 Proposed Budget includes \$2.728 million in funding for the Guardianship Program; the Guardianship Program of Dade County, Inc. provides legal guardianship assistance for indigent and low-income adults who are determined to be incapacitated by the Court in Miami-Dade County and are appointed a Guardian		X		
<b>Juvenile Services</b>				
In FY 2024-25, the Department will continue the Civil Citation program, which gives misdemeanor offenders the opportunity to participate in intervention services at the earliest stage of delinquency; the program is nationally recognized for utilizing civil citations to increase public safety, improve youth opportunities and save taxpayer dollars				X
The FY 2024-25 Proposed Budget continues funding the Youth Commission for travel, events, food and beverages at Youth Commission events, and other outreach efforts (\$60,000)		X		
The FY 2024-25 Proposed Budget continues the County's commitment to the Youth and Community Safety Initiative, which includes community partnerships with a focus on addressing service needs to mitigate youth violence; the Department's contribution towards this initiative is \$896,000 and funds allocations to Miami Children's Initiative for the Youth and Community Safety Initiative (\$150,000), the Public Health Trust of Miami-Dade County for the Juvenile Weapon Offenders Program (also known as GATE-Weapon Intervention Program (\$107,000) and Citrus Health Network for the Community Action Team and Psychosexual Evaluations (\$860,000)				X
The FY 2024-25 Proposed Budget continues to support the Peace and Prosperity Plan in partnership with the Parks, Recreation and Open Spaces Department to ensure that all FIT2Lead participants and their families are offered case management and wraparound services				X

## APPENDIX W: Alignment of Selected Highlights to the Mayor's 4Es

This table aligns selected divisional, departmental and capital budget highlights from the FY 2024-25 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021

FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2024-25 Proposed Budget includes an educational scholarship program for the Juvenile Services Department's targeted youth population and those impacted by gun and youth violence (\$20,000)				X
The FY 2024-25 Proposed Budget includes continued funding for diversion services from the Florida Department of Juvenile Justice (\$784,000) and the U.S. DOJ Byrne Grant (\$127,000)				X
The FY 2024-25 Proposed Budget supports the Anti-Violence Initiative (AVI), the Group Violence Initiative (GVI) and the Hospital-based Violence Intervention Program (HVIP); the AVI involves a variety of community partners in an effort to reduce group violence through prevention, intervention, suppression and re-entry; the GVI is designed to reduce gun and group related violence in targeted neighborhoods in the County by establishing key partnerships, delivering anti violence messages, offering services and alternatives and articulating community norms against violence; the GVI's most recent component is the Hospital-based Violence Intervention Program (HVIP), a clinical case management strategy to help gunshot victims, families and communities by providing assessment, case management and wraparound services to lead towards recovery and a positive new life (\$2.0 million)				X
<b>Medical Examiner</b>				
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the purchase of two vehicles (\$190,000) for the replacement of its aging fleet funded with lease purchase financing; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
<b>Sheriff's Office</b>				
The FY 2024-25 Proposed Budget includes the continuation of programs such as Youth and Community Safety, Target Crimes and other crime prevention initiatives which focus on reducing violence against youth and will be funded by the Law Enforcement Trust Fund (LETF) and the General Fund (\$6.041 million)				X
<b>Transportation and Mobility</b>				
<b>Transportation and Public Works</b>				
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan for the Department of Transportation and Public Works (DTPW) includes a Vision Zero Network strategy program to provide safety improvements with the goal of eliminating all traffic fatalities and severe injuries, while increasing safe, healthy, and equitable mobility for all by redesigning streets to include pedestrian features, intersection improvements, signal improvements, sidewalks, pedestrian crossings, curb extensions, curb ramps, speed feedback signs, green paint for bike lanes, bike facilities, parking restrictions, and raised curb medians; the capital program is funded with General Government Improvement Funds (\$500,000) and through the People's Transportation Plan Bond Program (\$13.244 million)			X	
DTPW's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding for the Beach Corridor Baylink (Trunkline) which would extend rapid transit from Downtown Miami to the Miami Beach area adding 3.5 miles of elevated guideway; the project is expected to have an operational impact of \$14.950 million in FY 2030-31 to include 92 FTEs				X
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan contains several bus related projects including a fleet replacement program and build out of Compressed Natural Gas (CNG) facilities; all of the 560 CNG buses have been delivered and are in service; the construction of the CNG fueling stations at Coral Way and Central bus facilities are completed; the construction for the fueling station at the Northeast garage began in April 2024; the continued replacement of the Department's aging bus fleet has decreased the number of mechanical failures between planned preventive maintenance work and maintenance expenditures due to breakdowns, and has improved bus service performance and reliability which leads to increased rider satisfaction		X		
During FY 2023-24, DTPW released the first version of the Countywide Transportation Master Plan (CTMP) that detailed an implementation plan for transit, pedestrian, bicycle, freight, roadway, and other transportation infrastructure projects being carried out by Miami-Dade County over the next 20 years		X		

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
During FY 2023-24, DTPW performed a reorganization transferring in two positions; one from the Administrative Services Division and one from the Financial Services Division to support high-profile project implementation efforts		X		
In FY 2024-25, DTPW will continue to utilize the FTA 5307 - Urbanized Area Formula Grant, the FTA 5337 - State of Good Repair Formula Grant, and the FTA 5339 - Bus and Bus Facility Formula Grant to support the capitalization of major preventive maintenance expenses in the operating budget and miscellaneous capital improvement projects			X	
In FY 2024-25, DTPW will continue working on the Advanced Traffic Management System (ATMS) project to deploy the new state of the art 2070LX traffic controllers and the installation of new vehicle detection systems; these enhancements will provide for real time data collection, adaptive traffic signal controls, infrastructure for vehicle communications and traffic monitoring capabilities to provide more efficient traffic movement and congestion management; the project covers 349 intersections along the 12 most congested corridors and important FDOT arterial corridors through Contract No BW9872-1/20 Traffic Signal System Modernization; the contract for the countywide upgrade of the traffic signals contract was awarded to Siemens and work began in March 2021; the ATMS program management contract was awarded to APTCE in March 2021			X	
Included in DTPW's FY 2024-25 Proposed Budget and Multi-Year Capital Plan is the continuation of various countywide arterial roadway improvements such as the resurfacing roadways, the installation and repairing of sidewalks and drainage infrastructure improvements; these projects include roadway improvements on NE 2 Avenue from NE 20 Street to West Little River Canal and SW 344 Street from US-1 to SW 172 Avenue; the Department anticipates minimal operating impacts, which will be absorbed using existing resources			X	
DTPW's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the purchase of 96 vehicles for \$11.645 million; this includes 60 trucks, sedans, vans, trailers, and specialty vehicles (\$5.083 million) for the replacement and enhancement of its aging fleet; in addition, this includes a one-time acquisition of 36 trucks and specialty vehicles (\$6.162 million) to support the South Dade BRT maintenance requirements using Charter County Transit System Surtax proceeds; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption, and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding for improvements to roadways and other transit related neighborhood improvements; this capital program is included as part of the Non-Departmental capital projects; the capital program is funded with General Government Improvement Funds (\$8.154 million)			X	
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding for the East-West corridor (SMART Plan) which would be a 15-mile BRT solution that runs along SR 836/Dolphin Expressway from the Miami Intermodal Center (MIC) adjacent to the Miami International Airport (MIA) to the Tamiami Terminal; the project is expected to have an operational impact of \$28 million in FY 2026-27 to include 75 FTEs	X			
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding for the North Corridor (SMART Plan) which would extend Metrorail from the Martin Luther King, Jr. (MLK) Metrorail Station to the Broward County Line along NW 27 Ave; this includes construction of 9.5 miles of elevated guideway, eight new Metrorail stations, and parking facilities; the project is expected to have an operational impact of \$71.970 million in FY 2029-30 to include 300 FTEs				X
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding for the Northeast Corridor (SMART Plan) which would establish a commuter rail service from Downtown Miami (Miami Central Station) to the existing Miami-Dade County Aventura Station, along Florida East Coast (FEC) railway, adding five new stations along 13.5 miles of existing tracks; the project is expected to have an operational impact of \$25.5 million in FY 2029-30 to include 150 FTEs				X
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan for DTPW includes various infrastructure projects such as the SW 157 Avenue (from SW 42 St to SW 8 St) Road Improvement Project (total program cost \$399.412 million, \$76.562 million in FY 2024-25; capital program #2000000540); and for the installation of traffic control devices at intersections not currently signalized			X	

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes Metrorail improvements that will refurbish the 23 stations; complete a condition assessment of Metrorail Station elevators and escalators to create a prioritized implementation schedule to overhaul, replace, or refurbish the existing equipment inventory; and upgrade the Tri-Rail Station power sub-station; these improvements and upgrades will enhance the current Metrorail stations and improve system reliability and safety as well as reduce maintenance costs; the project is expected to have an operational impact of \$75,000 in FY 2024-25	X			
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the South Dade Transitway Corridor, a premium transit service in the southern part of the County; the South Corridor is one of six rapid transit corridors in the SMART Plan; the South Corridor runs along the existing South Dade Transitway for approximately 20 miles from SW 344th Street/West Palm Drive in Florida City to the Dadeland South Metrorail station to connect the communities along the corridor to the existing rapid transit system and downtown Miami; Bus Rapid Transit (BRT) was adopted as the locally preferred alternative for the South Corridor; the project will include several improvements to the corridor to provide passengers with a reliable and comfortable travel option with rail-like travel times, iconic stations and enhanced safety features; construction is expected to be substantially complete by the fall of 2024				X
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the design and development of the ten-mile Underline corridor running below the Metrorail guideway from the Miami River to Dadeland South Station: a multi-modal corridor and linear park that will enhance connectivity, mobility, and biking safety for Miami-Dade County residents and visitors; Phase One extends from the Miami River to SW 13th Street, Phase Two extends from SW 13th Street to SW 19th Avenue, and Phase Three extends from SW 19th Avenue to the "kiss and ride" at the Dadeland South Metrorail Station; the capital program is expected to be completed by the close of FY 2024-25			X	
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan will continue People's Transportation Plan (PTP) funding to replace and upgrade Transit's physical assets to include buses, facilities, and equipment according to normal replacement cycles as part of the Infrastructure Renewal Plan (IRP)			X	
The FY 2024-25 Proposed Budget continues additional outside contractual security commitments at 14 additional stations along the South Dade Bus Rapid Transit (BRT) Corridor as well as security commitments at 23 Metrorail stations				X
The FY 2024-25 Proposed Budget continues support of 12 NEAT teams (\$2.4 million) that specialize in roadway and neighborhood maintenance activities and four NEAT teams (\$500,000) that specialize in graffiti abatement and guardrail vegetation maintenance		X		
The FY 2024-25 Proposed Budget will continue to provide transit passes to both City Year (\$80,550) and the Greater Miami Service Corps (\$54,000) in exchange for a total of 7,000 hours of volunteer service		X		
The FY 2024-25 Proposed Budget will continue to support the South Dade Bus Rapid Transit (BRT) corridor that covers 20 miles of roadway with a combined total of 46 stops (14 BRT and 32 local stops) with each stop requiring coordination of traffic gate arms, signal and bus transponder syncing, as well as peripheral syncing with other traffic signals along the US1 corridor (\$4.233 million funded out of PTP)				X
The FY 2024-25 Proposed Budget will continue with \$700,000 of General Fund in the Traffic Signals and Signs section to repair 450 traffic signalization vehicle detection loops throughout the County; it is anticipated that this will be a multi-year initiative as there are 800 additional vehicle detection loops that will require repairs in future years	X			
The FY 2024-25 Proposed Budget will continue with the funding of four pothole repair crews serving UMSA (\$1.2 million)	X			
<b>Recreation and Culture</b>				
<b>Cultural Affairs</b>				

## APPENDIX W: Alignment of Selected Highlights to the Mayor's 4Es

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
As part of the County's CIIP, the Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding to begin design work on a new African Heritage Cultural Arts Center (\$500,000) to replace the existing, outdated facility at its current location; the new Center will be created as a 21st century sustainable complex with increased state-of-the-art capacity to offer educational programs for children and youth in all arts disciplines, to present arts and humanities events to the general public and to continue to cultivate the work of community artists and arts organizations; the project is funded through the Countywide Infrastructure Investment Program (CIIP) (\$500,000)		X		
In FY 2024-25 The Dennis C. Moss Cultural Arts Center will continue to work with the nonprofit organization "After School Film Institute" to maintain and expand its after-school film training program for students at Arthur and Polly Mays 6-12 Conservatory of the Arts; the proposed Budget includes continued grant funding of \$40,000 for the program		X		
In FY 2024-25, the Department will continue to serve as a liaison to County-supported cultural institutions including the Adrienne Arsht Center for the Performing Arts of Miami-Dade County, Fairchild Tropical Botanic Gardens, HistoryMiami, Sandrell Rivers Theater, Vizcaya Museum and Gardens, and the Westchester Cultural Arts Center; the Department continues to oversee the County capital funding being invested in the upkeep, repairs and renovation of the Adrienne Arsht Center, Fairchild Tropical Botanic Garden, and Vizcaya Museum and Gardens		X		
In FY 2024-25, the Department will continue to work on a variety of major public art projects, managing works by various local, national and international artists; these artwork commissions are associated with various capital projects across the County including, but not limited to, the new Civil and Probate Courthouse, the completion of DTPW's South Dade Corridor and improvements at Brownsville and the Northside Metrorail Stations, the mixed-use public-private developments at Grove Central and VOX Phase II, the Liberty Square Rising Housing Development (Phases 4-6), the new Westin hotel by Related Companies and Fontainebleau Developers at Miami International Airport, and new facilities at PortMiami including the new Royal Caribbean World Headquarters and the completion of the MSC Miami Cruise Terminals AA and AAA		X		
In FY 2024-25, the Department will provide oversight on an allocation of \$556,000 for The Historic Hampton House Community Trust, Inc.		X		
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding for the Westchester Community Arts Center to build exterior corridors connecting the back of the house to the front of house walkways		X		
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding for upgrading the Department's website which will improve user functionality, optimize the mobile experience and integrate with the Department's ticketing and marketing system; the capital program is funded through the Information Technology Leadership Council (ITLC); when completed, the project is estimated to have an operational impact of \$18,000 beginning in FY 2025-26		X		
The Department's FY 2024-25 Proposed Budget includes funding for various infrastructure improvements at the Dennis C. Moss Cultural Arts Center and the design and construction of a free standing café which will provide the Center with revenue generating opportunities by providing catering services for facility events as well as the surrounding South Miami-Dade community; the construction documents for the café are being completed and construction is projected to start in FY 2023-24	X			
The Department's FY 2024-25 Proposed Budget includes continued funding \$40,000 for the film program at the African Heritage Cultural Arts Center; the program will train at-risk middle and high school students in preparation for careers in film and television production		X		
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes continued funding for critical infrastructure renovations to the Miami-Dade County Auditorium; the project includes a complete overhaul of the facility to address deferred maintenance and plan for future needs and uses of the facility; critical improvements include structural enhancements needed to meet current code requirements; Phase 1 of the repairs include asbestos abatement and selective demolition; also included is the funding for the planning and design of the facility expansion/replacement; the project will include LEED certification as part of the Mayor's resiliency initiative	X			

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding for various phases of improvement to the Joseph Caleb Auditorium; the back -of-house expansion project includes a new loading dock for improved access, additional dressing rooms, storage, office space and green room; the expansion will improve the facility's functionality which will allow the theater to present a more diverse selection of shows and attract a greater number of users; construction started in early 2024; permitting has been completed for the second phase of improvements, comprised of front-of-house and theatrical system improvements including new rigging, theatrical lighting and equipment, and sound and communications equipment; renovations to the lobby; layout improvements to the public restrooms, box office area, and offices; and auditorium hall improvements with new finishes, furniture and equipment; construction bidding and award for the front-of-house is scheduled for the summer 2024 with construction starting in the fall; the project will also include energy efficiencies as part of the Mayor's resiliency efforts where applicable; when opened, it is projected to have an operational impact of approximately \$5 million and 11 FTEs; shows are being held at other department managed facilities and partner venues until improvements to the Caleb Auditorium are completed		X		
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the continued oversight of the planning, design and construction of the Coconut Grove Playhouse project; once completed, the day-to-day operations and maintenance of the Playhouse will be managed by GableStage, Inc. supported by revenues generated by the project's parking garage and retail operations; the project is funded with Building Better Communities General Obligation Bond (BBC-GOB) proceeds (\$28.5 million); a John S. and James L. Knight Foundation Grant (\$2 million), parking revenues (\$4.208 million), Special Obligation 2005 Bond proceeds (\$5 million) and the Countywide Infrastructure Investment Program (CIIP) (\$17.5 million)	X			
The Department's FY 2024-25 Proposed Budget includes \$23.055 million in funding to support the cultural competitive grants and programs, which is a decrease of \$2.479 million from last year's budgeted amount of \$25.534 million	X			
The FY 2024-25 Proposed Budget includes \$65,000 in General Fund support to continue work on cultivating a local dance group company for the Dennis C. Moss Cultural Arts Center				X
The FY 2024-25 Proposed Budget includes \$744,000 in funding support for the Culture Shock Miami program ( <a href="http://www.cultureshockmiami.com">www.cultureshockmiami.com</a> ), where students ages 13-22 can purchase tickets to cultural performances and museums around Miami-Dade County for only \$5				X
The FY 2024-25 Proposed Budget includes \$884,000 in funding support for the continuation of the Joseph Caleb Auditorium's art education programs which are currently being presented at the Miami-Dade County Auditorium; the 962-seat auditorium is still closed to the public due to an expansion/renovation project to add much needed back-of-the-house amenities to broaden the facility's programming spectrum; the facility is expected to open at the end of FY 2025-26		X		
The FY 2024-25 Proposed Budget includes additional funding for the Golden Ticket Arts Guides promoting free admission for older adults over the age of 62 to hundreds of cultural events and activities; it is estimated that the Department will produce and distribute 25,000 Golden Ticket Arts Guidebooks (\$218,000)				X
The FY 2024-25 Proposed Budget includes continued grant funding from The Children's Trust in the amount of \$1.5 million; The Children's Trust grant provides project-based funding to enrich the lives of children and families through the arts by making live arts experiences available to more children and youth throughout Miami-Dade County (\$1.4 million), as well as funding for one full-time Administrative Officer 2 position (\$100,000) to assist with the program management for "All Kids Included" (AKI) initiatives, and the "Summer Arts and Science Camps for Kids" and "Youth Arts Enrichment" grants programs		X		
The FY 2024-25 Proposed Budget manages the continuation of the direct Convention Development Tax (CDT) funding to Fairchild Tropical Botanic Gardens (\$376,000), Miami Children's Museum (\$785,000), Zoo Miami Foundation, Inc. (\$293,000), Fantasy Theater Factory, Inc. for the Sandrell Rivers Theater (\$460,000), and Roxy Theatre Group for the Westchester Cultural Arts Center (\$500,000)	X			
<b>Library</b>				



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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2023-24 and continuing in FY 2024-25, the Department, working with the Office of Resilience, the Chief Heat Officer, and the Emergency Operations Center, established Miami-Dade Public Library locations as cooling sites during extreme heat advisories		X		
In FY 2023-24 the Department continues its Reciprocal Borrowing Agreements with the municipal libraries in Hialeah, Homestead, North Miami, and North Miami Beach to ensure continuity in library access for residents throughout Miami-Dade County				X
In FY 2023-24, in conjunction with the Office of Resilience, the County's first large scale solar rooftop array at the North Dade Regional Library received final FPL certification; a second solar rooftop project is scheduled to be completed in FY 2023-24 at the South Dade Regional Library, and a third solar project is included in the design for the upcoming new Key Biscayne Branch Library			X	
In FY 2023-24, the Department completed replacement of the roof and installation of impact resistant windows and storefront at the South Dade Regional Library (\$610,000) with grant funding from FEMA's Pre-Disaster Mitigation Program and Hazard Mitigation Grant Program			X	
In FY 2023-24, the Department continued its support for the Mayor's Broadband and Digital Equity Plan through its Mobile Device Lending Program, providing over 700 tablets, 1,000 hotspots, and 2,000 Chromebooks with LTE cellular-enabled internet service, allowing residents to borrow devices and have access to internet service; the Department will continue the program in FY 2024-25				X
In FY 2023-24, the Libraries @ Your Door Home Delivery Service is projected to reach 100,000 books and materials delivered to residents, a 64 percent increase from FY 2022-23		X		
In FY 2023-24, the Library Making Strides Against Breast Cancer and United Way campaigns were again recognized as top fundraising teams; these efforts show employees' continued support of the County's Health and Safety Initiative		X		
In FY 2024-25 the Department continues funding for Strive305 and other programming activities: partnering with BizHack Academy (\$250,000), Urban Impact Lab to support the Axis Helps program (\$100,000), the Latin Chamber of Commerce of the United States - CAMACOL (\$100,000), WeCount! (\$100,000), and the Wilkie D. Ferguson, Jr. Bar Foundation (\$50,000) to provide small business development training, worker training, and educational opportunities for residents, utilizing performance-based contracts or grant agreements not to exceed \$300,000 per engagement		X		
In FY 2024-25, Department will continue to ensure buildings are sustainable, safe and resilient by continuing to replace existing lighting with more energy efficient LED lighting, include resilient and sustainable design principles during renovations, and include requirements for green cleaning standards in the janitorial and pest management services contracts			X	
In FY 2024-25, the Department will continue its Bookmobile and Technobus mobile services with approximately 1,600 annual service stops at locations throughout the County, including senior centers, adult living facilities, parks, schools, and a variety of outreach events; additionally, the Department will continue the modernization of its mobile services fleet with the purchase and build out of a replacement bookmobile and a Technobus unit, with a new Bookmobile expected to be deployed by April 2025		X		
In FY 2024-25, the Department will continue to offer both in-person and virtual programming at all library locations, including recurring annual events, programs, and contests such as the Local Author Fair, the Make-a-Bookmark and Library Card Design Contests, the Summer Reading Challenge, and STEAM fest		X		
In FY 2024-25, the Department will continue to offer the Homework Help & Tutoring Program, which is estimated to provide 56,000 tutoring sessions to K - 12 students online and in-person at 29 library locations		X		
In FY 2024-25, the Department will continue to offer the Project L.E.A.D (Literacy for Every Adult in Dade) adult literacy program in-person and online, with assessment of adult learners, volunteer training, and one-on-one tutoring available at all branch locations for residents with low literacy skills		X		
In FY 2024-25, the Department will repair or replace HVAC systems with more efficient, less energy consuming equipment at the Arcola Lakes, Kendall, Lemon City, and Northeast-Dade Aventura branches; in FY 2023-24, the Department will complete major HVAC replacement projects at the Coral Gables, South Miami, and North Shore branches			X	

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FY 2024-25 Proposed Budget Highlights		Economy	Engagement	Environment	Equity
In FY 2024-25, the Department's Human Resources Division will continue to participate in the Fit2Lead Parks Internship Program and Summer Youth Internship Program and plans to host 50 at-risk youth and high school students at library locations with paid internship opportunities to gain experience about County government, employability skills, financial literacy education, mentorship and learning and development opportunities			X		
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding for a 6,860 sq ft library facility within the 20,600 sq ft LEED Silver certified multi-purpose community center at Chuck Pezoldt Park; construction will be out to bid in FY 2023-24; the project is a collaboration between Library and the Parks, Recreation and Open Spaces (PROS) departments; the estimated total program cost is \$22.680 million of which \$17.543 million is funded by PROS (capital program #936340) and \$5.137 million is funded by Library(capital program #2000000507); the capital programs are funded with Building Better Communities General Obligation Bond proceeds (BBC-GOB) (\$4.350 million), the Countywide Infrastructure Investment Program (CIIP) (\$7.977 million), Park Impact Fees (\$5.216 million), Library Taxing District revenues (\$4.637 million) and a State of Florida Grant (\$500,000); the facility is expected to be open in FY 2025-26 with an estimated operational impact of \$708,000				X	
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding to complete the construction of the new 20,000 sq ft LEED Silver certified Doral Branch Library; construction of this library began in FY 2023-24; the capital program is funded with Building Better Communities General Obligation Bond proceeds and Library Taxing District funds; it is expected to be completed in FY 2024-25 with an estimated annual operating impact in FY 2025-26 of \$430,000 which includes five FTEs				X	
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the planning and design of a new CareerSource office location on the first floor of the Main Library; the renovation will be funded by a Florida Commerce grant in the amount of \$1.247 million; the project will provide access to employment and training services at no cost provided by the CareerSource South Florida Center (capital program #112987)			X		
The FY 2024-25 Proposed Budget and Business Plan continues to incorporate the goals, objectives, and performance measures aligned with the Mayor's Thrive305 Action Plan and the Miami-Dade County Strategic Plan, which also serve as the Library's 5-Year Strategic Plan			X		
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding for interior and exterior renovations to the Lemon City Branch to include accessibility enhancements to the entryway and restrooms, replacement of the roof and installation of impact windows and doors, addition of an Electric Vehicle charging station in the parking area, and replacement of the HVAC systems; the capital program is funded with Library Taxing District funds (\$1.540 million), a State of Florida Grant (\$300,000), a FEMA Hazard Mitigation Grant (\$146,000) and Building Better Communities General Obligation Bond program proceeds (\$305,000)				X	
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding for renovations at the South Dade Regional Library; permitting is expected to be complete by close of FY 2023-24, with construction anticipated to begin in FY 2024-25; the capital program is funded with Building Better Communities General Obligation Bond proceeds (\$1 million), Library Taxing District funds (\$13.506 million), and a State of Florida Public Library Construction Grant (\$500,000)				X	
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding for the design and construction of a LEED Silver certified replacement Key Biscayne Branch Library; in FY 2023-24 the construction documents will be completed and the project is expected to go out to bid in FY 2024-25; it is expected to be operational by 2025-26 with an annual operational impact of \$108,000 and 6 FTEs; the capital program is funded with Building Better Communities General Obligation Bond proceeds (\$8.271 million), a State of Florida Public Library Construction Program grant (\$500,000) and Library Taxing District funds (\$6.131 million)				X	
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes interior and exterior renovations and a 5,000 sq ft addition to Miami Lakes Library; the Department expects to begin construction in FY 2024-25 and re-open by the close of FY 2025-26; the capital program is funded with Library Taxing District funds (\$9.197 million), a State of Florida Public Library Construction Grant (\$500,000) and a FEMA Hazard Mitigation Grant (\$275,000) (total program cost \$9.972 million; \$7.426 million in FY 2024-25; capital program #2000001446)			X		

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the planning and design of a new 15,000 sq ft LEED Silver certified Little River replacement library; the Department plans to begin design in FY 2024-25 and expects to complete design in FY 2025-26		X		
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the purchase of five vehicles (\$638,000) for the replacement of its aging fleet (\$468,000 for heavy fleet, \$170,000 for light fleet to include two electric vehicles); the Department's FY 2024-25 fleet purchase includes the replacement of one library bookmobile, one cargo van, one freightliner, one electric pick-up and one electric lift; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2024-25 Proposed Budget and Multi-year Capital Plan includes funding for the roof replacement and impact windows and storefronts at the Westchester Regional Library; the capital program is funded with Library Taxing District funds (\$2.247 million), Building Better Communities General Obligation Bond program proceeds (\$424,000), and a FEMA Hazard Mitigation Grant (\$2.878 million)			X	
The FY 2024-25 Proposed Budget continues the Library's Adult Learning Academy, a multi-disciplinary educational services program that provides residents a curriculum of 4,000 annual hours of online learning classes related to languages, financial literacy, the General Educational Diploma (GED), the Scholastic Aptitude Test (SAT) and Citizenship test preparation				X
The FY 2024-25 Proposed Budget includes the addition of one Warehouse Supply Supervisor to oversee departmental inventory and supply management operations (\$87,000)				X
<b>Parks, Recreation and Open Spaces</b>				
A significant investment has been made to address the technology infrastructure needs of various parks and a large effort is already underway to implement those necessary upgrades and improvements; efforts entail an upgrade of the network connectivity to the latest available technology and installation of Wi-Fi hotspots at those locations; this is a multi-year effort that will continue through FY 2024-25		X		
By the end of FY 2023-24, the Department will have planted more than 8,000 trees in support of the County's urban tree canopy and will have given 2,500 trees to Miami-Dade County residents; the Community Forestry and Beautification unit, which houses the Neat Streets Miami-Dade County board and leads the Million Trees Miami-Dade County initiative, will have planted approximately 3,937 trees in County parks and on public lands; greater than 92% of the trees planted are in areas of the County with existing tree canopy coverage of 20% or less (targeted tree deserts); through the 2023 cycle of the County's Growing Roots for Environmentally Equitable Neighborhoods (GREEN) Miami-Dade County Matching Grant program, another 1,504 trees were planted by municipalities within Miami-Dade County; additionally, the Rights-of-Way Assets and Aesthetics Management (RAAM) unit will have planted 2,449 trees along County- and State-maintained rights-of-way by the end of the fiscal year			X	
During FY 2023-24, in collaboration with The Children's Trust, The Miami Foundation and Miami-Dade County Public Schools, the Miami-Dade County Office of Drowning Prevention was established; this initiative aims to reduce drownings by facilitating free swim lessons for eligible children; the Office will partner with swim safety practitioners to develop and sustain a comprehensive safety net for children, aiming to reach 20,000 children within three years; one Chief PROS Division 2 position, one Administrative Officer 3 position, one Administrative Officer 1 position and one Clerk 3 positions were added (\$178,000)				X
During FY 2023-24, the Department was awarded a \$2.5 million recurring annual programming grant over five years from the Children's Trust to conduct after-school and summer programming for economically disadvantaged children				X
During FY 2023-24, the Department was awarded a grant from the U.S. Department of Agriculture for tree planting projects and staff enhancements; due to the grant award, one Grant Specialist position, one RAAM Arborist and Landscape Inspector position and one Landscape Architect 2 position were added (\$323,000)			X	
During FY 2023-24, the Department was awarded a grant from the U.S. Department of Agriculture for tree planting projects and staff enhancements; due to the grant award, one RAAM Superintendent position, three RAAM Arborist and Landscape Inspector positions, and two Auto Equipment Operator 1 positions were added (\$528,000)			X	
During FY 2024-25, the Department will work with the Office of Resilience and continue to implement resiliency solutions to mitigate the potential impacts of sea level rise			X	

## APPENDIX W: Alignment of Selected Highlights to the Mayor's 4Es

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
During the fourth quarter of FY 2023-24, the Department will advance the construction of the boat ramp replacements with concrete floating docks and parking upgrades at Haulover Park and Marina; the project will elevate the parking lot and add new entry points and intersections (\$13.4 million) (Total program cost \$13.4 million; capital program #2000001275)				X
During the fourth quarter of FY 2023-24, the Department will complete the water slide structural assessments and repairs at Larry & Penny Thompson Park (\$1.3 million), the Playground Expansion with Ziplines and New Splashpad at Lake Stevens Park (\$5.7 million), the Boardwalk Replacement at Charles Deering Estate (\$3.3 million), a new Restroom Building at Central West Basin Park (\$1.69 million), a Restroom Building at Kendall Soccer Park (\$855,000) (Total program cost \$12.845 million; capital program #2000001275)				X
In FY 2023-24, Zoo Miami continued its partnership with Miami-Dade County Public Schools in hosting the Project Victory Program, a business-led transition program designed for students with disabilities whose main goal is employment				X
In FY 2023-24, Zoo Miami continued to host the field research station for Miami-Dade County Public Schools' BioTECH @ Richmond Heights 9-12; Miami's exclusive zoology and botany magnet high school, in partnership with Zoo Miami, provides students with an advanced level math and science curriculum focused on conservation biology			X	
In FY 2023-24, Zoo Miami hosted the following annual special events: Zoo Boo, Zoo Lights, Sip & Stroll, and Eggventure Party for the Planet		X		
In FY 2023-24, Zoo Miami hosted "Canine Champions for Conservation" - a show featuring rescue dogs with demonstrations on how dogs assist in conservation efforts to protect wildlife		X		
In FY 2023-24, over 41 acres of protected natural areas made up of undeveloped mitigation lands set aside for conservation and protection under government agency permits within the special taxing districts were maintained			X	
In FY 2023-24, the Department completed the public survey element of the Leisure Interest Survey (LIS), an update to the 2014 survey, to assess community program and service needs; the LIS is expected to be completed in early FY 2024-25; the LIS will direct programming and development to align with constituent needs, and will support the Department's reaccreditation through the Commission for Accreditation of Park and Recreation Agencies (CAPRA)		X		
In FY 2023-24, the Department hosted the Love in Music Festival at Greynolds Park, Kite Festivals at Haulover Park, and the Classic Car Show at Homestead Bayfront Park		X		
In FY 2024-25, Zoo Miami will continue the operation of the new treatment and rehabilitation center in support of the PROS Sea Turtle Conservation Program; in its first full year of operation, the program was able to return to the ocean 14 sea turtles			X	
In FY 2024-25, it is anticipated that 2,500 trees will be given away and 8,000 trees will be planted on public land, including 1,884 trees that will be planted through the 2024 cycle of the GREEN Miami-Dade County Matching Grant			X	
In FY 2024-25, the Department begins the procurement and construction of 26 playground replacement projects pursuant to the Playground Replacement Program as part of the Department's capital improvement program; the playground replacement program is a continuing effort to upgrade, replace and rehabilitate all parks infrastructure (total program cost \$31.2 million; the projects are funded through the Countywide Infrastructure Investment Program (CIIP))		X		
In FY 2024-25, the Department plans to advance the capital construction and improvement of the Community Center Expansion and New Splash Pad at North Trail Park; the project encompasses the expansion of the existing community center, replacement of the existing playground with a new nature based playground, a new splash pad, new basketball courts with bleachers and shade structure, and extended walkways; the project is funded through BBC-GOB proceeds (\$4.3 million), Countywide Infrastructure Investment Program (CIIP) (\$3.3 million), and Park Impact Fees (\$73,000)				X

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2024-25, the Department plans to complete capital construction and improvement of Walkway Lighting and Fitness Equipment at Dolphin Linear Park funded through the Countywide Infrastructure Investment Program (CIIP) (\$1.916 million) (Total program cost \$1.916 million; capital program #2000001934)		X		
In FY 2024-25, the Department will advance the design of a new restroom building near the boat ramp at Pelican Harbor Marina; the project is funded through the Countywide Infrastructure Investment Program (CIIP) (\$1.371 million) and a Florida Inland Navigation District Grant (\$103,000)				X
In FY 2024-25, the Department will award the capital construction and improvement contract for the Park Development (Phase 1) at Lago Mar Park, funded through BBC-GOB proceeds (\$694,000) and the Countywide Infrastructure Investment Program (CIIP) (\$607,000)				X
In FY 2024-25, the Department will commence construction of a multi-purpose community center at Chuck Pezoldt Park; the Department is working with the Library Department on a joint venture to include a library component within the community center; the project is funded with BBC-GOB proceeds (\$4.350 million), Park Impact Fees (\$5.216 million), Library Taxing District revenues (\$4.637 million), a State of Florida Grant (\$500,000), and the Countywide Infrastructure Investment Program (CIIP) (\$7.977 million); It is projected to have an operational impact of \$962,000 in FY 2027-28 including 7.3 FTEs		X		
In FY 2024-25, the Department will commence the construction of the Community Center at Amelia Earhart Park; the project encompasses a new recreation center building, lighted instructional swimming pool with adjacent shallow activity pool and covered shelters, lighted and irrigated natural turf soccer fields with connecting pathways and covered bleachers, a restroom building along the mountain bike path, and a walkway along the perimeter of the lake funded with BBC-GOB proceeds (\$23 million) and the Countywide Infrastructure Investment Program (CIIP) (\$16.942 million); It is projected to have an operational impact of \$1.269 million in FY 2027-28 including 8.2 FTEs				X
In FY 2024-25, the Department will continue to seek out and sustain partnerships and funding opportunities to improve South Florida's natural areas, such as the natural areas at Kendall Indian Hammocks Park, maintained with the assistance of TERRA Environmental Research Institute, the natural area at Pine Forest Park, funded by a state grant, and the natural areas at Whispering Pines Preserve, Ives Estates Park and Dolphin Center Special Taxing District Preserve, restored with monies from the Tree Trust Fund			X	
In FY 2024-25, the Department will provide landscape services to the Venetian Causeway and through seven interdepartmental agreements which encompass Port Miami, Public Housing and Community Development, Sheriff's Office police stations, Information Technology Department (ITD) radio towers, Solid Waste Management Trash and Recycling Centers, Animal Services, and the DTPW Vehicle Inspection Section (VIS)			X	
In FY 2024-25, the Department will advance the construction of Phase 2 and Phase 3 Environmental Remediation at Chapman Field Park; the project encompasses demolition of existing ballfields, construction of a new lighted T-ball field, renovation of existing batting cages, renovation of office/restroom building, parking lot with EV hook-ups, walkways, shelters, landscaping, and irrigation; the projects are funded through the Countywide Infrastructure Investment Program (CIIP) (\$8.4 million)			X	
In FY 2024-25, the Department will complete capital construction and improvement of the Southridge Park Aquatic Center which includes a new community center building, training pool and splash pad along with new lighted parking lot; the capital program is funded with BBC-GOB proceeds (\$8.86 million) and through the Countywide Infrastructure Investment Program (CIIP) (\$8.736 million); It is projected to have an operational impact of \$2.794 million in FY 2025-26 including 38 FTE				X
In FY 2024-25, the Department will continue the competitive solicitations of 35 youth sports programming partnership agreements; between ten and 17 agreements are targeted for solicitation by fiscal year-end		X		
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the purchase of 109 light and heavy vehicles and equipment (\$9.792 million) for the replacement of its aging fleet funded with lease purchase financing and special taxing district revenues; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment breaking down; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2024-25 Proposed Budget continues contractual services with Fairchild Tropical Botanical Garden for a five-year contract ending August 2026 to provide biological monitoring services (\$60,000 per year)			X	
The FY 2024-25 Proposed Budget continues youth golf instruction programming at Country Club of Miami by the current operator, Crandon Golf Academy (\$180,000)		X		
The FY 2024-25 Proposed Budget includes a reimbursement of over \$2 million from the EEL fund for conservation and maintenance of natural preserves in RER's managed areas			X	
The FY 2024-25 Proposed Budget includes continued funding for beach maintenance including the removal and disposal of sargassum from the identified hot spots along the beach where accumulation is most persistent (\$10.086 million, funded from TDT surplus reserves)			X	
The FY 2024-25 Proposed Budget includes continued funding of the Fit2Lead program for afterschool program participants and summer program participants as part of the Peace and Prosperity Plan, funded by the Anti-Violence and Prosperity Trust Funds, the Community Development Block program, the Parks Foundation, and General Fund revenues; the program provides internships for high school students ages 15-19 (\$4.076 million)				X
The FY 2024-25 Proposed Budget includes funding for park improvements to include signage, lighting along walkway, benches and trees at Country Lake Park funded through the Countywide Infrastructure Investment Fund Program (CIIP) (\$172,000)		X		
The FY 2024-25 Proposed Budget includes funding for the Martin Luther King Park Beautification (\$1.0 million), Bathroom Renovations at Oak Grove Park (\$2.0 million), Improvements at Highland Oaks and Ojus Park (\$2.0 million), Park Improvements at Country Club of Miami South (\$2.139 million), Park Improvements at Spanish Lake Park (\$631,000), and Green Space Pathway Improvements on NW 173rd Drive and 69 Court (\$1.642 million); funded through the Countywide Infrastructure Investment Program (CIIP) (Total program cost \$9.412 million; capital program #2000001275)		X		
The FY 2024-25 Proposed Budget includes funding for various park improvements at A.D. Barnes Park to include the replacement of outdoor restrooms (\$1.97 million), pickle ball courts with lights (\$920,000), entrance package for access control (\$880,000) and a structural evaluation of shelters and platforms (\$90,000); funded through the Countywide Infrastructure Investment Program (CIIP)		X		
The FY 2024-25 Proposed Budget includes funding from the Water and Sewer Department for the Florida Friendly Landscaping Program, Landscape Irrigation Water Conservation Programming (\$299,000), and from Regulatory and Economic Resources, Solid Waste Management, and Transportation and Public Works for personnel and operating costs related to environmental educational services, commercial agricultural and horticultural programs and homeowner horticultural programs (\$130,000, \$26,000 and \$48,000, respectively)			X	
The FY 2024-25 Proposed Budget includes funding of \$500,000 annually for the next five years to support tree canopy enhancement, targeting low-income areas with less than 20% tree canopy coverage; in addition, there is continued funding for countywide and UMSA tree canopy enhancement (\$1.5 million)			X	
The FY 2024-25 Proposed Budget includes funding to support the Hometown Heroes Parade (\$500,000 from General Fund)				X
The FY 2024-25 Proposed Budget includes funding to support the Jazz in the Gardens Festival (\$500,000 from General Fund)				X
The FY 2024-25 Proposed Budget includes funding to support the Juneteenth Festival (\$500,000 from General Fund)				X
Through its Million Trees Miami initiative, Neat Streets Miami expects to give away 2,000 trees to Miami-Dade County residents and plant 5,000 trees on public land in FY 2024-25			X	
<b>Neighborhood and Infrastructure</b>				
<b>Animal Services</b>				

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2024-25, the Department will continue its life-saving initiatives to achieve the goal of maintaining a no-kill shelter status; the Department will focus on a "Culture of We" including, but not limited to, maintaining, strengthening, and expanding partnerships in the foster, transport, rescue, adoption, and pet retention programs		X		
In FY 2024-25, the Department will continue its partnerships with Petco and PetSmart to provide off-site adoption venues with a 100 percent adoption rate		X		
In FY 2024-25, the Department will continue its relationship with Miami-Dade Corrections and Rehabilitation's Second Chance Program; the program helps inmates develop marketable skills to increase their employability upon release and improves the behavior of the dogs to increase their opportunities for rehoming				X
In FY 2024-25, the Department will continue the Pet Retention and Deferral initiatives aimed at assisting families in crisis or at risk of surrendering their pets				X
In FY 2024-25, the Department will continue to cultivate partnerships and seek additional event opportunities		X		
In FY 2024-25, the Department will continue to enhance its marketing plan to increase animal welfare education in the community		X		
In FY 2024-25, the Department will continue to fund its agreement with The South Florida Society for the Prevention of Cruelty to Animals (SFSPCA) to house and care for large animals and livestock (\$400,000)		X		
In FY 2024-25, the Department will continue to provide free large scale spay/neuter surgeries for at risk populations				X
In FY 2024-25, the Department will continue to provide life-saving heartworm treatment at no cost for dogs adopted from the shelter				X
In FY 2024-25, the Department will focus on developing prevention programs to minimize shelter intakes by keeping pets together with their families		X		
In FY 2024-25, the Department will use social media platforms and other media outlets to increase the community's awareness of available services		X		
In the FY 2024-25 Proposed Budget the department will continue to fund the University of Florida Veterinary Shelter Medicine internship program aimed at improving shelter wellness care (\$125,000)		X		
Included in the Mayor's FY 2024-25 Proposed Budget and Multi-Year Capital Plan is \$1.986 million in funding, to support the construction of the Pelican Harbor Seabird Station's Wildlife Hospital and Education Center to include modern medical facilities, educational spaces, and supporting infrastructure enhancements; the capital program is under non-departmental and is funded through the Building Better Communities General Obligation Bond Program (BBC-GOB)	X			
The Department will continue working with Internal Services Department, a prospective developer, and other stakeholders on the acquisition of a replacement facility for the Medley Facility and the Animal Services Community Cat Center located at the South Dade Government Center; both facilities are outdated and have outgrown the current demand of the animal community and the Department	X			
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding for drainage improvements to the Pet Adoption and Protection Center (PAPC) to alleviate flooding issues and the resurfacing of the employee parking lot; the capital program is funded through the Countywide Infrastructure Investment Program (CIIP)			X	
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding for removal and installation of a new Veterinary Clinic trailer located in Homestead to serve the South Dade community; the capital program is funded through the Countywide Infrastructure Investment Program (CIIP)		X		
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the purchase of six vehicles (\$540,000) for the replacement of its aging fleet funded with lease purchase financing; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2024-25 Proposed Budget includes continued funding for the Department's agreement with The Cat Network to provide low cost spay/neuter services via private veterinarians in the community (\$125,000)				X
The FY 2024-25 Proposed Budget includes continued funding for the Department's agreement with the Miami Veterinary Foundation to provide low cost spay/neuter services via private veterinarians in the community (\$425,000)				X
<b>Solid Waste Management</b>				
The Department of Solid Waste Management's (DSWM) FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the purchase of 175 acres west of SW 97 Avenue for future expansion, improvements or as a buffer to the South Dade Landfill (total program cost \$5.008 million; capital program #609120)			X	
DSWM has been directed to discontinue operations at the Resources Recovery Facility and move forward with its final closure due to irreparable damage resulting from a fire that occurred on February 12, 2023; discussions are underway with insurance providers to arrive at an actual cash value and replacement value of the damaged facility that would assist with the construction of a new Waste to Energy plant			X	
In FY 2023-24, DSWM continued the operation of two Home Chemical Collection Centers (\$1.008 million)			X	
In FY 2024-25, DSWM will continue a proactive Mosquito Control program in areas previously impacted by the Zika virus and other areas where residents and visitors are known to congregate (\$6.913 million)			X	
In FY 2024-25, the Department will continue environmental and technical service operations that include facilities maintenance (\$6.352 million) and environmental services (\$4.293 million)			X	
In FY 2024-25, the Department will continue to pay the Greater Miami Service Corps for litter pickup, cart repairs and other special projects (\$184,000)		X		
In FY 2024-25, the Department will continue to provide curbside garbage collection services (\$108.295 million) including commercial garbage collection by contract (\$3.041 million)			X	
In FY 2024-25, the Department will continue to provide trash collection services (\$59.861 million), including the UMSA litter program along corridors and at hotspots (\$1.579 million)			X	
In FY 2024-25, DSWM will provide funding for Environmental Protection and Education grant programs administered by the Office of Management and Budget (\$100,000)		X		
DSWM's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes construction of a new Home Chemical Collection (HC2) Center that will give area residents an option of disposing household chemicals in a sustainable manner; the new proposed HC2 will be located at the 58th Street Facility			X	
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan also includes the land purchase, continued design, and construction of a new Waste Facility Complex at the South Dade Landfill site; the capital program is funded with Future Solid Waste Disposal Notes/Bonds (total program cost \$109.878 million; \$1.015 million in FY 2024-25; capital program #2000000353) and the future replacement of the Northeast Transfer Station			X	
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the purchase of 81 vehicles (\$20.297 million) for the replacement of its aging fleet funded with lease purchase financing (\$16.436 million for heavy fleet, \$756,000 for light fleet, and \$3.104 million for trailers); the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511)			X	
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan continues the closure of the Munisport Landfill funded with Solid Waste Revenue Bonds (total program cost \$36.119 million; \$1.085 million in FY 2024-25; capital program #5010690) and Virginia Key Closure (total program cost \$46 million; \$18.745 million in FY 2024-25; capital program #606610); these projects have no operating impact to the Department as these capital costs are related to remediating the landfill sites			X	



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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes continued funding for the construction of a 22,000 square foot LEED Silver certified Mosquito Control and Habitat Management building located at the 58th Street Facility; the new facility will house the Mosquito Control and Habitat Management operations and a biohazard and chemical waste storage facility; the capital program will also provide for improved drainage to address on-going flooding in the area and environmental remediation as needed; the capital program is funded through the Countywide Infrastructure Investment Program (CIIP)			X	
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding to permanently close operations at the Resources Recovery Facility, funded with Future Solid Waste Disposal Notes/Bonds			X	
The FY 2024-25 Proposed Budget includes a reimbursement for mosquito spraying from the Seaport, Homestead Air Reserve Base and the Water and Sewer Department (\$42,000) as well as a reimbursement from the Department of Transportation and Public Works Road and Bridge Division (\$165,000) for treating drains			X	
The FY 2024-25 Proposed Budget includes a robust public information campaign to inform residents of Miami-Dade County on effective measures that prevent mosquito breeding on their properties and in their communities (\$510,000)		X		
The FY 2024-25 Proposed Budget includes funding for residential curbside recycling and processing, providing more than 350,000 households within the Waste Collection Service Area and nine municipalities with service every other week (\$24.180 million)			X	
The FY 2024-25 Proposed Budget includes measures to preserve the remaining capacity of the county's landfills; approximately 320,000 tons of solid waste previously disposed in the county's landfills will be disposed in privately owned disposal facilities (\$23 million)			X	
The FY 2024-25 Proposed Budget includes the transportation and disposal of waste through roll off operations (\$7.177 million) at the Trash and Recycling Centers			X	
The annual household residential curbside collection rate will remain at \$547 for FY 2024-25; this fee will allow the Department to maintain current service levels including two weekly residential curbside garbage pickups, biweekly residential recycling pick-up, two 25 cubic yard annual bulky waste pickups per household and unlimited use of the 13 Trash and Recycling Centers			X	
<b>Water and Sewer</b>				
During FY 2024-25, the Water and Sewer Department will continue working on an outreach campaign that includes branding for community recognition as well as informing citizens on water and wastewater services; WASD will also continue its efforts to transform workplace culture, optimize service delivery, and improve environmental and resilience outcomes		X		
In FY 2012-13, the Department negotiated a consent agreement with the Federal Environmental Protection Agency (EPA) to address regulatory violations resulting from failing wastewater infrastructure for approximately \$1.6 billion; the agreement was adopted by the Board of County Commissioners (BCC) on May 21, 2013; on April 9, 2014, the U.S. District Court for the Southern District approved the Consent Decree, replacing and superseding the two existing Consent Decrees issued in the early-mid 1990s; all projects contained in the Consent Decree are currently included in the capital plan, but as projects advance, schedules for completion may need to be modified, with the approval of the EPA; increased debt requirements will lead to future rate adjustments			X	
In FY 2024-25, the Department is continuing its Inflow and Infiltration Program to reduce flows into the wastewater system from ground water and rain; this will result in a reduction of conveyed and treated flows at wastewater treatment plants resulting in capital and operational savings			X	
In FY 2024-25, the Department will continue a program to reduce energy consumption encompassing facilities lighting and controls, operational equipment energy consumption, the implementation of the Energy Star Power plan and an employee awareness program, which includes an energy conservation website, newsletter and workshops			X	

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
On April 10, 2024, the Environmental Protection Agency (EPA) finalized Maximum Contaminant Levels (MCLs) limits on six PFAS in drinking water, to 4 parts per trillion (PPT) will have future impacts to WASD's capital plan; the EPA's flexible ruling on how to remove the contaminants allows WASD to choose the best solutions for the community and the Department is currently working with experts to evaluate different treatment options, such as granular activated carbon, reverse osmosis, and ion exchange systems; all options are extremely expensive; WASD along with other public water systems have until 2029 to address PFAS levels exceeding these MCLs			X	
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan also includes the continued implementation of extending sewer service to commercial and industrial corridors (including the Bird Road Corridor \$2 million funded through the Miami-Dade Rescue Plan)			X	
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan also includes the continued implementation of various wastewater systems capital projects such as the Pump Station Improvement and Resilience Programs (total program cost \$ \$344.194 million; \$41.062 million in FY 2024-25; capital program #2000000784), Ocean Outfalls Legislation Program (total program cost \$1.553 billion; \$93.176 million in FY 2024-25; capital program #962670), Consent Decree (total program cost \$1.418 billion; \$97.580 million in FY 2024-25; capital program #964120, #964440 and #968150), and South District Expansion (total program cost \$639.811 million; \$90.792 million in FY 2024-25; capital program #2000000580)			X	
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the purchase of 141 vehicles (\$21.5 million) for the replacement of its aging fleet to include 89 for heavy fleet vehicles ( \$18.850 million), 25 for light fleet vehicles (\$962,000), and 27 for trailers and other specialty fleet vehicles (\$1.729 million) funded with Wastewater Renewal Funds and Water Replacement and Renewal Funds; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan is systematic and responsible in addressing regulatory requirements related to aging infrastructure such as pump stations, treatment plants and transmission lines and necessary upgrades; the capital plan addresses \$543.024 million in wastewater needs, \$195.539 million in water needs and BBC/GOB Water and Wastewater projects of \$25.831 million dollars				X
Water and Sewer's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes projects that directly impact the resilience of the County's built and natural systems; this includes designing infrastructure that considers sea-level rise and storm surge for the life of the assets; the C51 Reservoir Alternate Water Supply project that will diversify water resources and benefit environmental and agricultural uses; investments to renew water plant infrastructure with the Water Reset Program; and investments to maximize the use of biogas from the wastewater treatment process to increase onsite energy production			X	
Water and Sewer's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of various water system capital projects such as the Water Reset Program which includes \$73 million for Lead and Copper Rule (total program costs \$422.597 million; \$4.686 million in FY 2024-25; capital program #200002314), Water Reset Program - Water Treatment Plant - Alexander Orr, Jr. Expansion (total program cost \$288.780 million; \$17.143 million in FY 2024-25; capital program #9650031), Water Reset Program - Water Treatment Plant - Hialeah/Preston Improvements (total program cost \$151.604 million; \$11.591 million in FY 2024-25; capital program #9650041), Water Reset Program - Small Diameter Water Main Replacement Program (total program cost \$428.534 million; \$25.419 million in FY 2024-25; capital program #2000000072) and Water - Distribution System Extension (total program cost \$168.730 million; \$30.431 million in FY 2024-25; capital program #9653311)			X	
<b>Health and Society</b>				
<b>Community Action and Human Services</b>				
In FY 2024-25, the Department continues to analyze the most cost-effective way to redevelop the Wynwood Neighborhood Service Center site; this capital program is funded with Building Better Communities Bond (BBC-GOB) proceeds (\$15 million)				X

## APPENDIX W: Alignment of Selected Highlights to the Mayor's 4Es

This table aligns selected divisional, departmental and capital budget highlights from the FY 2024-25 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021

FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2024-25, the Department will continue to provide self-sufficiency services to Community Services Block Grant (CSBG) eligible residents through the Family and Community Services Division by using its network of 12 Community Resource Centers and one kiosk at the Stephen P. Clark Government Center to improve access for low-income residents (\$3.132 million in CSBG and \$4.877 million in Countywide General Fund)				X
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes facility wide infrastructure improvements funded through the Countywide Infrastructure Investment Program (CIIP); the capital program is focused on addressing the County's aging facilities including but not limited to furniture, fixtures, equipment, electrical, plumbing, air conditioning, elevator, roof, security and various other miscellaneous items as needed; the capital program is funded through the Countywide Infrastructure Investment Program (CIIP)			X	
The FY 2024-25 Proposed Budget includes the following contracts and interdepartmental transfers: \$239,292 from PHCD for landscape and beautification services; \$202,000 from Solid Waste Management for beautification projects; \$110,000 from Water and Sewer for landscape maintenance; \$192,000 from the City of Miami MLK Beautification project to maintain the Butterfly Garden and other areas within City of Miami boundaries; \$50,000 from Public Housing and Community Development for Septic to Sewer connections; \$40,000 from the City of Miami for employment training; \$25,000 from the United Way for Financial Literacy courses; \$10,000 from YouthBuild USA Prudential for mentorship, employment and community service activities and \$515,000 from YouthBuild DOL (Department of Labor) for construction related education training and work experience; \$70,000 from Broward Community Foundation for youth leadership training; \$191,000 from Community based Organization for funding to provide case management, training and support services; \$288,000 from Volunteer Florida to engage young people in environmental stewardship activities that includes addressing energy efficiency in homes and urban heat through the planting of trees; \$264,000 from Miami Dade County Solid Waste Community Enhancement team code enforcement		X		
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the refurbishment of the Kendall Cottages Complex, which is estimated to be completed in FY 2026-27; the project includes, but is not limited to, the demolition and refurbishment of 11 cottages, sidewalk repairs and the construction of a new parking facility; the capital program is funded with Building Better Communities General Obligation Bond proceeds		X		
The FY 2024-25 Proposed Budget and Multi-Year Plan includes the demolition and build out of a new LEED Silver certified residential treatment and rehabilitation facility to replace the current aging infrastructure; the project is funded through the Countywide Infrastructure Investment Program (CIIP) (\$22.545 million) and Capital Asset Acquisition Bond Series 2013 (\$806,000); the facility is expected to be operational in FY 2028-29 with an operational impact of \$250,000 and three FTEs		X		
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the construction of the Casa Familia Community Center; the Community Center, which will be available for public use, will offer a wide range of recreational activities, social opportunities and educational programs for residents and other individuals within the community to promote self-sufficiency and self-determination; the Community Center is a part of a larger affordable housing development of 50 apartment units with a total development cost of approximately \$25 million; the capital program is funded with Building Better Communities General Obligation Bond proceeds; the facility is a public-private partnership and is expected to be operational in FY 2026-27		X		
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the purchase of 14 vehicles that are comprised of eight additional fleet vehicles and six replacement fleet vehicles (\$1,635,000); the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2024-25 Proposed Budget includes \$15,000 to conduct 5,000 engagement touchpoints with residents and other community stakeholders via surveys, meetings, and events to design and promote strategies and create safer neighborhoods		X		
The FY 2024-25 Proposed Budget includes \$377,000 for psychological services provided to 2,000 adults and children including individual and group/family therapy, evaluations, assessments, consultation, and trainings				X

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2024-25 Proposed Budget includes \$55,000 to provide grants to 30 community stakeholders, including residents, through the Safe in the 305 program				X
The FY 2024-25 Proposed Budget includes \$75,000 to provide 50 students with \$1,500 college scholarships				X
The FY 2024-25 Proposed Budget includes \$86,000 from the Jail Based Substance Abuse Trust Fund for support of the DUI Program which provides correctional-based substance abuse services to DUI offenders				X
The FY 2024-25 Proposed Budget includes 70,000 one-way trips per year for elderly clients attending the Department's Adult Day Care Centers				X
The FY 2024-25 Proposed Budget includes \$4.387 million for the Weatherization Assistance and HOMES programs which enables 170 homes to receive weatherization services and become more energy efficient			X	
The FY 2024-25 Proposed Budget includes funding of \$195,000 from Public Housing and Community Development (PHCD) for painting and facility maintenance; \$427,000 from AmeriCorps to support member stipends, training, and support services for youth; \$134,000 from the Florida Department of Transportation for beautification and graffiti abatement services and \$87,000 from YouthBuild USA for scholarship awards for youths enrolled in YouthBuild		X		
The FY 2024-25 Proposed Budget includes reimbursement of expenses of \$118,000 from the General Fund to support the Redlands Christian Migrant Association, which is the six percent local match required by the school readiness program to provide school readiness services to 625 farmworker children		X		
<b>Homeless Trust</b>				
During the 2024 Legislative Session, the Homeless Trust secured a special appropriation of \$1 million for the continued acquisition and renovation of permanent housing				X
Efforts continue to pursue full participation from the cities of Miami Beach, Surfside and Bal Harbour in the Local Option one percent Food and Beverage Tax	X			
In order to meet the increasing demand to provide housing and support services to the homeless population in Miami-Dade County, the Department purchased the KROME facility, known as Blue Village, in January 2023 for \$4.601 million, funded with Miami-Dade Rescue Plan funds; in FY 2024-25 the Department's Proposed Budget and Multi-Year Capital Plan includes continued funding for the renovation of the facility in order to provide specialized housing and services for unsheltered single adult men with special needs; the project is funded with the HOMES Plan (\$2.4 million), and Building Better Communities General Obligation Bond Program proceeds (\$2 million); the annual estimated operating cost is \$3 million to begin in FY 2024-25				X
In the FY 2024-25 Proposed Budget, the Homeless Trust Capital Reserve for future infrastructure acquisition and renovations is \$17.944 million. The Tax Equalization Reserve, which is essential to maintaining service levels and adding needed capacity, is \$2.746 million	X			
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes continued funding to address long-term infrastructure needs at Chapman Partnership North; improvements include interior and exterior renovations, replacement of aging equipment, commercial kitchen upgrades and HVAC replacement; these projects are funded with Homeless Trust Capital Reserve funds; as part of the Mayor's resiliency initiative, equipment will be energy efficient where applicable; these facilities offer crisis housing assistance to men, women and children experiencing homelessness as well as provide a variety of support services through a private-public partnership				X
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes continued funding to address long-term infrastructure needs at Chapman Partnership South; improvements include installation of security cameras, HVAC replacement, kitchen upgrades, and new generators; these projects are funded with Homeless Trust Capital Reserve funds; as part of the Mayor's resiliency initiative, equipment will be energy efficient where applicable; these facilities offer crisis housing assistance to men, women and children experiencing homelessness, as well as provide a variety of support services through a private-public partnership				X

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes continued funding to address the aging infrastructure at Verde Gardens; improvements include, but are not limited to interior and exterior renovations, replacement of aging of equipment, commercial kitchen upgrades, HVAC replacement, and the installation of security cameras; as part of the Mayor's resiliency initiative, equipment will be energy efficient where applicable; the facility provides supportive housing and services to families experiencing homelessness; the project is funded with Homeless Trust Capital Reserve funds				X
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding to purchase and renovate the La Quinta Hotel in Cutler Bay; the project is funded with the HOMES Plan (\$7.9 million) and City of Miami's HOME American Rescue Plan (\$8 million); this facility will provide housing for persons experiencing homelessness as well as provide a variety of support services to include case management and life skills training through a private-public partnership; the hotel has 107 rooms; the annual estimated operating cost is \$1.64 million to begin in FY 2025-26				X
The FY 2024-25 Proposed Budget includes allocations to the Sundari Foundation, Inc., operators of the Lotus House Women's Shelter, for emergency shelter to provide evidence-based, trauma-informed housing and services for homeless women, youth, and children with special needs in the Health and Society Community-Based Organizations allocation for \$578,900		X		
The Homeless Trust continues to work to acquire and renovate units of housing to provide households within the Continuum of Care a permanent place to live; there is a significant lack of housing for persons at or below 30% of the Area Median Income, many of whom are disabled				X
Two new permanent housing projects, including one for unaccompanied youth 18-24, are coming online in FY 2024-2025 as a result of the successful FY 2023 U.S. HUD Continuum of Care Program Competition cycle. The competition also provided the Homeless Trust rent increases for supportive housing programs to address market demands and ensure formerly homeless households obtain and retain housing				X
With the finalization of a Coordinated Community Plan in FY 2023-24, the Homeless Trust will scale up housing and services for unaccompanied youth and young adults ages 18-24 in FY 2024-25, as part of an \$8.4 million Youth Homeless Demonstration Program grant award by US HUD in FY 2022-23				X
<b>Public Housing and Community Development</b>				
In FY 2023-24, PHCD distributed Affordable Housing Trust (AHT) funds dollars to two projects in District 2 for Down Payment Assistance and the Homebuyer Program, as well as to the Lil Abner Apartments in District 12, which has completed construction; the purpose of the AHT Fund dollars is to assist and support the financing of the preservation and new construction of affordable and workforce housing projects, inclusive of public housing redevelopment projects, rental projects, and homeownership projects; PHCD, in coordination with County District Commissioners and other area stakeholders, prioritizes projects for which the AHT funds will be allocated in each County district; AHT funds were also used on five projects that are currently under construction in FY 2023-24 (Wellspring, Southside Prep Academy, Ludlam, SOMI, and Village of Casa Familia); combined, these projects will deliver 395 affordable housing units to Miami-Dade County's housing portfolio; additionally, in FY 2024-25 PHCD will be working with several more affordable housing projects for future unit delivery to qualifying residents				X
In FY 2024-25, PHCD is projected to expend \$6.442 million in Federal Capital Fund Program (CFP) dollars to address long-term infrastructure needs in various public housing developments to include elevators, roofs, windows, fire alarm systems and Uniform Federal Accessibility Standards (UFAS) compliance; it is important to note that the FY 2023-24 federal budget did not provide enough funding to address the infrastructure needs at various public housing sites; there is no fiscal impact to the Department's operating budget as a result of the infrastructure improvements at this time; however, when applicable, the Department will install energy efficient equipment that in the long-term will provide some operational savings			X	
In FY 2024-25, PHCD will continue to enhance its electronic submission process for the annual Request for Applications, the competitive process for all applications for funding, which has resulted in better quality submissions for community-based organizations and housing development entities applying for County funds, achievement of paper reduction goals and processing efficiencies		X		
In FY 2024-25, PHCD will continue to process all affordable housing grant agreements related to the disbursement of the \$26 million district specific PHCD capital program funding				X

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2024-25, PHCD will continue to process all affordable housing grant agreements related to the transfer of the \$26 million district specific funds and PHCD capital program funding				X
In FY 2024-25, the Department will continue the redevelopment of Liberty Square Rising, a public/private redevelopment initiative that includes the demolition of all existing public housing units in Liberty Square, development of the vacant Lincoln Gardens site and the construction of new infrastructure and dwelling units; during FY 2019-20 Liberty Square Phase One delivered the redevelopment's first 204 units, which included 73 public housing units; in FY 2020-21 Liberty Square Phase Two delivered an additional 204 units, including 73 public housing units; in FY 2021-22 Liberty Square Phase Three delivered 192 units, including 71 public housing units; in February of 2025 Liberty Square Phase Four is expected to deliver 193 units, including 27 public housing units; the project is focused on transforming neighborhoods into viable, energy efficient, mixed-income and sustainable neighborhoods with access to well-functioning services, high quality public schools and education programs, early learning programs and services, public transportation and jobs for residents; the estimated development cost is \$450 million of which \$46 million is funded from County and federal sources; in FY 2020-21, the development was turned over to a private management company that receives operating subsidies through PHCD; after the transfer of all phases takes place, the annual cost to PHCD to provide oversight of the private management company is estimated at \$100,000	X			
In FY 2024-25, the Department, with HUD and Board approval, will continue the implementation of the Rental Assistance Demonstration (RAD) program				X
PHCD, along with community partners, will continue to monitor and develop affordable housing opportunities as the County progresses toward achieving its Thrive 305 goal of 15,000 units				X
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the purchase of eight vehicles for \$467,000 for the replacement of its aging fleet funded with PHCD operating revenue; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2024-25 Proposed Budget includes funding from the General Fund to support operations at the Helen Sawyer Assisted Living Facility (\$3 million)				X
The FY 2024-25 Surtax projected revenue is budgeted at \$36 million; the FY 2024-25 Surtax carryover of \$370 million is allocated for on-going multi-family rental projects and homeownership programs; total funding budgeted for affordable housing, including Surtax, is \$480 million	X			
<b>Economic Development</b>				
<b>Aviation</b>				
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes ongoing projects in the Central Terminal Subprogram; this includes various projects that will increase air traffic capacity and enhance the passenger experience at MIA through centralized security checkpoints for concourses E and F, the E-F Connector, and the design and construction of additional hold rooms to meet growing gate demands and aircraft size capacity and improved vertical circulation; the subprogram also includes the refurbishment of Concourse F	X			
Among the many other capital projects ongoing in the North Terminal, the renovation of the ramp-level restrooms is expected to be completed during the first quarter of FY 2024-25; other projects include the North Terminal gate optimization and gate infrastructure upgrades; the central base construction gate; the Concourse D west extension building, apron and infrastructure design; the Baggage Handling System modification; and additional Skytrain vehicles are on-going capital projects	X			
As of the close of FY 2023-24, the Department will have replaced 32 Passenger Boarding Bridges (PBB) and is projected to replace the remaining ten PBBs by the second quarter of FY 2024-25; the replacement of these aging passenger boarding bridges will provide operational savings to the Department by reducing maintenance costs and loss of gate revenue due to equipment failure	X			

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
Aviation's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the MIA Conveyance Equipment subprogram which will address the modernization of the Conveyance Equipment throughout the MIA Terminals and enhance the passenger experience, this includes the replacement and/or refurbishment of all elevators, escalators and moving walkways at MIA; the capital program is scheduled to start in FY 2025-26	X			
Aviation's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes various capital projects under the General Aviation Airports Subprogram which includes: rehabilitating Runway 9-27, constructing of a run-up pad and a jet blast deflection fence at Opa-Locka Airport; upgrading security at Miami - Homestead Airport; constructing an aircraft design group III taxi-lane and taxi-lane connector at Miami International Airport; constructing runway incursion mitigation option 2 - Phase 1; expanding the south apron for a new taxi lane; constructing a new 130-foot high Air traffic Control Tower; and constructing runway incursion mitigation hot spot 1 with Taxiway H - west extension to Threshold 9R at Miami Executive Airport	X			
During the 2021-22 fiscal year, MDAD was awarded \$160 million in grant funding related to the Airport Rescue Plan Act (ARPA) that can be used towards debt service payments, reimbursement of operating expenses, and relief to concessionaires; \$33 million of this amount will be programmed in FY 2024-25 to reduce the landing fee and terminal rental rates	X			
Included in Aviation's Miscellaneous Project Subprogram is the Central Terminal Ticket Counter replacement project which will improve passenger circulation and align with the new baggage handling system and the new conveyors which are expected to be completed by the first quarter of FY 2027-28; the new Employee Parking Garage which started construction in the third quarter of FY 2023-24 and is expected to be completed by January 2026; and the ongoing structural repairs to the visitor Parking Garage and Airport Operations Center (AOC)	X			
MDAD's promotional funds total \$431,500 and will be used for activities that promote Miami-Dade County's airport system; major programs include Community and Global Outreach Programs (\$241,000) and various other activities (\$190,500)	X			
The Cargo and Non-Terminal Buildings subprogram includes the demolition of buildings 703, 703A, 704, 3039, 5A, and the existing fuel facility; the environmental assessment and remediation of the demolished buildings; and several construction projects to include construction of the MIA General Service Equipment (GSE) facility for the north terminal, a vehicle fueling and car wash facility, a west cargo truck parking area, a two-story hangar/office building and the construction of an Aircraft Hangar Facility with a back support Shop and Ground Support Equipment (GSE) facility	X			
The Department will continue the design and construction for the expansion of the South Terminal and its associated apron to the east; the project will add an additional six narrow-body gates or three wide-body gates available for increased air traffic volume and provide more hardstand positions that will help the airlines and airport operations meet growing industry demands; construction is expected to be completed by the second quarter of FY 2028-29, the subprogram also includes various other projects such as the demolition of buildings and relocation of vehicle fueling and car wash and the bag claim optimization	X			
The Department's FY 2024-25 Capital Improvement Program (CIP) has 20 subprogram projects, including MIA Building Recertification and MIA Conveyance Equipment Replacement Programs, plus the Contingency for the current and future projects: General Aviation Airports, MIA Airfield and Airside, MIA Cargo and Non-Terminal Buildings, MIA Central Base Apron and Utilities, MIA Central Terminal, MIA Concourse E, MIA Fuel Facilities, MIA Land Acquisition, MIA Landside and Roadways, MIA Miscellaneous Projects, MIA North Terminal, MIA Passenger Boarding Bridges, MIA Reserve Maintenance, MIA South Terminal Expansion, MIA South Terminal, MIA Support Projects, MIA Terminal Wide Roof, MIA Terminal Wide, and MIA Terminal Wide Restrooms	X			
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the Terminal-Wide Restrooms Subprogram which will address the modernization of public restrooms throughout the MIA Terminals that are outdated; this includes the renovation of existing restrooms and janitors' closets throughout MIA; as part of the Mayor's countywide resiliency initiative, these restroom upgrades will be energy efficient	X			

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the purchase of 58 vehicles (\$7.809 million) for the replacement of its aging fleet; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2024-25 Proposed Budget includes eighty-two new positions including fifty Airport Operations Specialists (\$3,553,000), ten Airport Operations Agents (\$809,000), ten Landside Operations Officer 1s (\$869,000), four Landside Operations Officer 2s (\$375,000), three Airport Operations Supervisors (\$377,000), two Landside Operations Sr. Officers (\$206,000), two Airport Operations Sr. Agents (\$188,000) and one Landside Operations Equipment Specialist (\$76,000) to support the I AM MIA campaign component of the Operations Division		X		
The FY 2024-25 Proposed Budget includes thirty-one new positions including eight Airport Maintenance Mechanics (\$612,000), four Airport Plumbers (\$420,000), two Airport Carpenters (\$202,000), two Airport Masons (\$168,000), two Airport EEE Tech 1s (\$188,000), two Airport Refrigeration A/C Mechanics (\$210,000), two Airport BMS Operators (\$143,000), two Airport Waste Plant Electricians (\$218,000), one Airport Locksmith (\$90,000), one Administrative Officer 2 (\$94,000), one Airport Fire Suppression Systems Tech (\$97,000), one Building Maintenance Supervisor (\$106,000), one Architect 1 (\$109,000), one Refrigeration A/C Mechanic Supervisor (\$117,000) and one Section Chief Aviation (\$138,000) to support the I AM MIA campaign component of the Facilities Management Division		X		
The FY 2024-25 Proposed Budget includes twenty-two new positions including nineteen Airport Operations Specialists (\$1,350,000) and three Airport Security Compliance Officers (\$281,000) to support the I AM MIA campaign component of the Public Safety and Security Division		X		
The MIA Terminal-Wide Subprogram includes various infrastructure improvements including but not limited to the relocation of tenants supporting south and central terminal projects; the replacement of 50 aging passenger boarding bridges and related infrastructure, which will provide operational savings to the Department by reducing maintenance costs and loss of gate revenue due to equipment failure; also as part of the Mayor's resiliency initiative to reduce the County's carbon foot print, the Department will be replacing its shuttle bus fleet with electric buses; in addition, the capital program will improve security at Miami-International Airport, by replacing the public address system, purchasing a two-way radio communications system and Computer Tomography X-ray (CTX) equipment, by upgrading the Customs and Border Protection (CBP) network and circuits, as well as provide various infrastructure improvements at various security check-points throughout MIA; and lastly, to keep up with growing technology and the use of it by travelers, the Department will be replacing the existing terminal seating with innovative seating that includes charging stations for cell phone and computers	X			
With the Land Acquisition subprogram, the Department will pursue the purchasing of land in the vicinity of the Airport as it becomes available in order to expand MIA's blueprint	X			
<b>Miami-Dade Economic Advocacy Trust</b>				
The Department's FY 2024-25 Proposed Budget includes \$1.5 million of Surtax reserves to be used for the rehabilitation program to provide assistance with repairs to homeowners in need				X
The Department's FY 2024-25 Proposed Budget includes \$4.5 million in loans to construct affordable workforce housing for very low-to-moderate income families; loan programs are funded with Documentary Surtax reserves				X
The FY 2024-25 Proposed Budget includes grant funding to outside organizations in the amount of \$275,000 from the Countywide General Fund; this funding will provide small minority business owners access to capital to expand their business		X		
<b>Regulatory and Economic Resources</b>				
During FY 2022-23, a one-time allocation of (\$333,000) from the Miami-Dade Rescue Plan was appropriated to develop the Biscayne Bay Marketing and Environmental Programming initiative; remaining amounts will be carried over into FY 2024-25			X	



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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
During FY 2022-23, a one-time amount of \$1.810 million from the Miami-Dade Rescue Plan was appropriated for a Water Quality Control Plan that would evaluate nutrient loading from fertilizer application at golf courses, parks and athletic fields as well as evaluate the impacts of these nutrients on surface water and groundwater quality; unspent funds from the previous fiscal year will be carried over into FY 2024-25			X	
During FY 2022-23, a one-time amount of \$175,000 from the Miami-Dade Rescue Plan was appropriated to conduct a Plastic Free 305 Media Plan to encourage businesses to reduce the use of single-use plastics in Miami-Dade County; unspent funds from the previous fiscal year will be carried over into FY 2024-25			X	
During FY 2022-23, a one-time amount of \$500,000 from the Miami-Dade Rescue Plan was appropriated for the initial effort to secure specialized technical expertise to work with state and federal agencies to develop, prepare and submit a permit application to establish a Wetlands Mitigation Bank; unspent funds from the previous fiscal year will be carried over into FY 2024-25			X	
During FY 2022-23, one-time infusion of \$24 million was appropriated to support the Environmentally Endangered Lands Program's multi-year restoration, rehabilitation, and land acquisition efforts			X	
During FY 2023-24, four RER Contractor Licensing Investigator 1 positions were added to enhance construction contractor enforcement activities to ensure building code compliance and safety; in addition, one RER Contractor Licensing Investigator 2 position was added to ensure strategic alignment of field activities and provide necessary support to field staff (\$448,000 funded from fines and fees)			X	
During FY 2023-24, positions for one Engineer 1, two Engineer 2's, one Engineer 3, one Pollution Control Inspector 1, and one Pollution Control Inspector 2 were added as result of legislative changes related to higher environmental standards for impervious surfaces being incorporated into Chapter 24 of the Code of Miami-Dade County (\$607,000 funded by proprietary fees)			X	
During FY 2023-24, one RER Compliance Training and Development Specialist position was added to train staff across all functions and encourage permitting staff to obtain Permit Technician Certification; in addition, one Senior Professional Engineer position, and one Building Plans Processor position was added to address the increase in expedited and concierge plan reviews (\$408,000)	X			
During FY 2023-24, one Resilience Coordinator 2 position was added to support the Chief Heat Officer in the implementation and tracking progress of the Extreme Heat Action Plan (\$70,000)			X	
During FY 2023-24, one Revenue Development Coordinator and one Special Projects Administrator 1 position were transferred from the Office of Management and Budget	X			
During FY 2023-24, one Special Projects Administrator 1 position was added to provide administrative and contractual support for the Climate Reduction Act and Enhanced Air Quality Monitoring for Communities grants (\$92,000)			X	
During FY 2023-24, seven RER Development Manager positions were added to develop, amend, implement and monitor new and existing long-range policies, planning related studies and planning related legislation (\$1.096 million funded with Proprietary and partial General Funds)		X		
During FY 2023-24, three Engineer 2, two Pollution Control Plan Reviewer, and three Flood Plain Construction Inspector positions were added as result of legislative changes related to higher environmental standards being incorporated into Chapter 24 of the Code of Miami-Dade County (\$728,000)			X	
During FY 2024-25, the Department's Environmental Resources Management Division will continue to support a sustainable environment by offering free trees to plant in the community through the Adopt-a-Tree Program funded by donations and operating funds (\$400,000) and Environmental Protection and Education grant program funds administered by the Office of Management and Budget (\$430,000)			X	
During FY 2024-25, the Environmentally Endangered Lands (EEL) Program will continue to utilize the Parks, Recreation and Open Spaces Department as a maintenance contractor with funding support from the EEL Program (\$3 million)			X	
In FY 2024-25, the Department anticipates spending \$6.484 million for the purchase of development rights; \$10 million borrowed from this project to support beach renourishment will be restored when the current balance is depleted			X	

## APPENDIX W: Alignment of Selected Highlights to the Mayor's 4Es

This table aligns selected divisional, departmental and capital budget highlights from the FY 2024-25 Proposed Budget to one of the Mayor's "4Es" of Equity, Engagement, Environment, and Economy. These four areas represent emerging priorities identified during the Thrive305 community-wide civic engagement initiative in 2021

FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2024-25, the Department will continue restoring and stabilizing the wetlands, shoreline and islands in and adjacent to Biscayne Bay and its tributaries; the capital program is funded from the Biscayne Bay Environmental Trust Fund (\$14.1 million), Florida Inland Navigational District grant proceeds (\$600,000) and through a Resilient Florida Grant Program (\$900,000)			X	
In FY 2024-25, the Department will continue to maintain and improve beaches, which provides protection against storm impacts, enhance quality of life for residents and increase tourism, through the Miami-Dade County Beach Erosion and Renourishment Program funded from the Army Corps of Engineers (\$310.894 million), Florida Department of Environmental Protection (\$21.579 million), Beach Renourishment Fund (\$9 million), Future Financing (\$7.5 million), Village of Key Biscayne Contribution (\$2 million), City of Miami Beach Contribution (\$8.625 million) and Building Better Communities General Obligation Bond proceeds (BBC-GOB) (\$27.5 million); the program covers all capital and related costs such as surveys, planning, design and construction, inclusive of temporary easements of property to facilitate staging and construction, for federally and locally funded beach renourishment projects throughout the federally authorized 13-mile project area that includes Miami Beach, Sunny Isles, Bal Harbour, and Surfside			X	
The Department is formalizing grant agreements based on the \$90 million in Economic Development Fund (EDF) allocations approved by the Board of County Commission; to date, grant agreements valued at \$61.82 million have been approved	X			
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan also continues to ensure that environmentally endangered lands are protected and thrive as native habitats through the Environmentally Endangered Lands purchasing land program; the capital program is funded from Building Better Communities-General Obligation Bond (BBC-GOB) program proceeds (\$40 million), the Biscayne Bay Environmental Trust Fund (\$2.450 million), the Florida Department of Environmental Protection (\$900,000), the U.S. Department of Agriculture (\$600,000), the Resilient Florida Grant Program (\$7.925 million), and general revenue from the Miami-Dade Rescue Plan (\$24 million) to be transferred to the Environmentally Endangered Lands funds to address future budget gaps in the program			X	
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the purchase of 38 vehicles (\$1.523 million programmed in FY 2024-25) to replace 18 vehicles as part of its fleet replacement plan and add 20 vehicles to meet increased service demands; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan continues funding for various capital programs with Utility Service Fees (\$20 million) to support the protection of the water supply including land acquisition, the surface water canal restoration action plan, testing and evaluation studies for the creation of a salinity barrier and improvements to the laboratory facility that is operated by Environmental Resources Management			X	
The FY 2024-25 Proposed Budget continues General Fund support of \$100,000 for the removal and disposal of decomposed fish and other marine life in the areas of Biscayne Bay			X	
The FY 2024-25 Proposed Budget continues General Fund support of \$20,000 for Biscayne Bay fish kill and algal bloom community coordination activities with the Miami Waterkeepers			X	
The FY 2024-25 Proposed Budget continues General Fund support of \$500,000 to support efforts relating to the Resilient305 Strategy, a partnership between Miami-Dade County, the City of Miami and Miami Beach, created to address resilience challenges in our communities that include sea level rise, an insufficient transportation system, the lack of affordable housing and infrastructure failures; this strategy will also address other priority shocks and stresses in a collaborative and synergistic process		X		
The FY 2024-25 Proposed Budget includes \$1 million for outreach to the public on building code safety and education as well as outreach and education to the construction contractors		X		
The FY 2024-25 Proposed Budget includes \$1 million for the auditing of private providers for compliance with the building code and state statutes		X		
The FY 2024-25 Proposed Budget includes \$1.230 million for the automation of product control applications and approvals, construction contractor licensing, and improvements to the board agenda process		X		

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2024-25 Proposed Budget includes \$521,000 in General Fund support for countywide historic preservation activities as required by Miami-Dade County's Historic Preservation ordinance, which was designed to protect, enhance and perpetuate properties of historical, cultural, archeological, paleontological, aesthetic and architectural merit		X		
The FY 2024-25 Proposed Budget includes \$606,000 in General Fund support for continued services related to urban planning, sustainability planning and transportation development through the CDMP and related activities			X	
The FY 2024-25 Proposed Budget includes a \$10 million transfer from the Environmentally Endangered Lands (EEL) Acquisition Trust Fund to the EEL Management Trust Fund for continued maintenance of previously purchased properties			X	
The FY 2024-25 Proposed Budget includes a grant from the Miami-Dade Rescue Plan Economic Development Activities for the High Impact Film Program which is designed to bring major productions to be filmed in Miami-Dade County (\$2.0 million)	X			
The FY 2024-25 Proposed Budget includes a grant from the Miami-Dade Rescue Plan Economic Development Activities to Miami Dade College for the Future Ready Scholarships Program (\$2.25 million)	X			
The FY 2024-25 Proposed Budget includes a grant from the Miami-Dade Rescue Plan Economic Development Activities to the Dade County Federal Credit Union or the RISE Program (\$1.5 million)	X			
The FY 2024-25 Proposed Budget includes one-time (\$250,000) General Fund support for sustainable campus			X	
The FY 2024-25 Proposed Budget includes one-time (\$250,000) General Fund support for the central processing of direct payments/IRA tax credits	X			
The FY 2024-25 Proposed Budget includes a reimbursement of \$70,000 from the Transportation Planning Organization (TPO) to coordinate long and short-range land use and demographic activities while reviewing transportation-related projects and activities in coordination with the metropolitan transportation planning process			X	
The FY 2024-25 Proposed Budget includes continued General Fund support in the amount of \$199,000 for the Miami River Commission for debris removal and water purification activities along the portion of the Miami River west of NW 27th Avenue that lies within the Unincorporated Municipal Service Area (UMSA)			X	
The FY 2024-25 Proposed Budget includes continued funding (\$500,000) for demolishing unsafe structures that create safety, physical and potential health threats; funding is also provided (\$10,000) for the removal of abandoned vehicles from public and private properties and to secure abandoned buildings that engender unsafe environments (\$200,000)			X	
The FY 2024-25 Proposed Budget includes continued funding in the amount of \$250,000 for developing and maintaining several GIS maps under the purview of the Office of Resilience, as well as other technology initiatives			X	
The FY 2024-25 Proposed Budget includes funding for support of 30x30 Vision Council which is designed to provide guidance and direction on planning processes that can align the financial direction of the County with its strategic goals and transformational efforts than an organizational strategic plan (\$150,000 from the General Fund)	X			
The FY 2024-25 Proposed Budget includes grants from the Miami-Dade Rescue Plan Economic Development Activities to the United Way Miami, Inc. (\$150,000), YWCA South Florida, Inc. (\$50,000), and a future partner to be identified (\$50,000) for the FutureReady Jobs Program	X			
The FY 2024-25 Proposed Budget includes support from the Greater Miami Convention and Visitors Bureau for economic development and film activities (\$75,000)	X			
The FY 2024-25 Proposed Budget includes the continuation of \$200,000 in General Fund support to the South Dade Economic Development Council (EDC) with the primary goal of providing operational support for additional collaboration with private, municipal, state and federal agencies to fund economic development efforts in South Miami-Dade	X			

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The FY 2024-25 Proposed Budget includes the transfer of the activities related to the collection and distribution of Local Business, Convention and Tourist Development taxes from the Tax Collector's Office to Regulatory and Economic Resources to better align resources and maximize efficiencies (22 positions, \$8.974 million)	X			
The FY 2024-25 Proposed Budget includes the waiver of provisions of Chapter 24 of the County Code to ensure funding availability from the Biscayne Bay Environmental Trust Fund for the Biscayne Bay Reasonable Assurance Plan related to water quality per Clean Water Act, provided such studies are related to regulation and maintenance of Biscayne Bay and surface waters that flow into Biscayne Bay			X	
The FY 2024-25 Proposed Budget will continue funding of \$100,000 for the Solar and Energy Loan Fund (SELF) program to establish a physical presence in Miami-Dade County; SELF is a 501(c) non-profit organization that offers financing programs for residents to make energy improvements at their residence			X	
<b>Seaport</b>				
As part of the Department's resiliency initiative, Seaport's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the Shore Power capital program which will allow ships to turn off their primary engines while docked resulting in reduced carbon air emissions; in 2021, Miami-Dade County committed to providing the infrastructure necessary to allow cruise ships to plug into the electrical grid at the Port to help cut carbon dioxide emissions; in 2022, the Seaport announced that it was expanding its plans for offering shore power at five terminals; in early 2024, Seaport will be the first port on the East Coast to provide Shore Power at five cruise terminals with the ability to plug in three cruise vessels simultaneously			X	
As part of the Mayor's resiliency efforts, the Seaport has proactively completed a series of emission reduction initiatives such as being the first US port to electrify all its cargo gantry cranes, by upgrading the cargo security gates to reduce truck idling times, by partnering with the Florida Department of Transportation on the direct highway access tunnel which reduces emissions, and by reactivating the intermodal rail yard - which have all assisted in reducing the County's carbon foot print			X	
In FY 2024-25, Seaport will replace Port Offices and Port Services currently provided in the World Trade Center being demolished to construct new Cruise Terminal G; as part of the Mayor's resiliency efforts, the new buildings will be LEED Silver certified; the capital program is funded with Future Financing bond proceeds (\$126.5 million) and Seaport bonds/loans (\$500,000)			X	
In FY 2024-25, the Department continues to work on the LEED Silver certified Cruise Campus project which includes construction of RCG Global Headquarters increasing employment in the County by an estimated 1,000; the capital program is funded with Seaport bonds (\$459.246 million) and Tenant Financing (\$11.754 million)	X			
In FY 2024-25, the Seaport will continue to repair and upgrade the north bulkhead; the capital program is expected to add at least 75 years of life to the Port's cruise business; included in the north bulkhead rehabilitation project are cruise terminals B, C, D, E, F and G; the capital program is funded with a grant from the Florida department of Environmental Protection (\$288,000), Future Financing bond proceeds (\$453.840 million, and Seaport bonds and loans (\$5.654 million)	X			
In anticipation of the Port receiving larger container ships, the Department will add four additional gantry cranes with an option for an additional four gantry cranes as needed; these additional cranes will allow the Port to handle more than one million five hundred TEUs annually; the capital program is funded with Future Financing bond proceeds (\$117.632 million) and Seaport bonds/loans (\$1.368 million)	X			
Seaport's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes constructing additional rail capacity and increasing cargo gate optimization to reduce traffic congestion at the Port as part of the Department's resiliency initiative to lower carbon emissions at the Port; the capital program is funded with a US DOT grant (\$16 million), Future Financing bond proceeds (\$26 million), and Seaport bonds/loans (\$75,000)			X	
The Department is currently assuming approximately 7.5 million passengers for FY 2023-24; as the fiscal year progresses and actual performance is experienced, the Department's proposed budget may need to be adjusted	X			

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the purchase of eight vehicles (\$342,000) to replace its aging fleet, four of the eight vehicles are Electric Vehicles (EV) which fall under the Mayor's Green Initiative Plan; over the next five years, the Department is planning to spend \$596,000 to replace 11 vehicles as part of its fleet replacement plan; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The Seaport Department has undertaken significant infrastructure projects to ensure the resilience of its facilities and all Port properties; the Department's 2050 Master Plan lays out the efficient and best use of the Port; the Seaport's Climate Action Strategy (CAS) aligns with the County's CAS and lays out the goals the Department will attempt to attain through the capital projects identified in the 2050 Master Plan; the Department's CAS also identifies additional targets in combatting sea level rise and storm surge, electrical capacity, construction of sustainable facilities and protecting Biscayne Bay; Seaport has been a large provider of mitigation efforts in Biscayne Bay			X	
The Seaport's Promotional Fund is budgeted at \$900,000 in FY 2024-25 and will be used for activities pursuant to Administrative Order 7-32 as applicable; these funds are not proposed as competitive grant funding but rather as allocations for limited programs that promote Port maritime activities in the Cargo and Cruise Marketing Programs and community outreach		X		
The Seaport's capital improvement plan includes new cruise terminals AA and AAA to support the expanded operations of MSC Cruise Lines (total program cost \$169.999 million; \$25.2 million in FY 2024-25; capital program #2000000570); and the construction of a new Berth 10 to facilitate additional cruise ships (total program cost \$185 million; \$30 million in FY 2024-25; capital program #2000001343); all terminals will be LEED Silver certified and are funded with Future Financing bond proceeds and Seaport Bonds and Loans	X			
<b>General Government</b>				
<b>Communications and Customer Experience</b>				
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the replacement of the existing wiring infrastructure in the control and media rooms at the Emergency Operations Center		X		
The FY 2024-25 Proposed Budget includes the transfer of one Administrative Officer 1 position from 311 Contact Center Operations; the position is reclassified to a Customer Data Analyst to support the following functions, which serve County Departments and elected officials: end-to-end customer experience, No Wrong Door, and Customer360		X		
The FY 2024-25 Proposed Budget includes the transfer of one Administrative Officer 1 position to Enterprise Experience Management; the position is reclassified to a Customer Data Analyst to support the following functions, which serve County Departments and elected officials: end-to-end customer experience, No Wrong Door, and Customer360		X		
<b>Human Resources</b>				
During FY 2024-25, the Department will continue to partner with Career Source of South Florida and Miami-Dade Community College to coordinate the Mayor's Monthly Career & Job Fairs throughout Miami-Dade County, which focuses on attracting applicants and generating interest in hard to recruit positions that will address the hiring needs of County departments		X		
During FY 2024-25, the Department will continue to engage with departments and employees utilizing the IdeaScale platform; employee submittals and department reviews related to the IDEA Rewards/ESP Program will continue to be processed and potentially recognized as appropriate		X		
In FY 2024-25, the Department will continue to partner with the Mayor's Office of Diversity and Inclusion and develop new training materials to address the goals of various Mayor's Thrive305 initiatives		X		
In FY 2024-25, the Department will continue expand the "Know Your Rights" public outreach and education campaign to increase residents' awareness of their rights under federal, state and local anti-discrimination laws and the services provided by the Human Rights and Fair Employment Division		X		
<b>Information Technology</b>				

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
During FY 2024-25, the Department will continue to manage the MDC Workforce Training program (\$800,000)		X		
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the purchase of seven vehicles (\$407,000) for the replacement of its aging fleet funded with lease purchase financing; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of the Court Case Management System (formerly known as CJIS), which will deliver an enhanced integrated information solution for the Eleventh Judicial Circuit Court of Florida and will benefit several agencies such as the Clerk of the Court and Comptroller, the Administrative Office of the Courts for the 11th Judicial Circuit, the Miami-Dade Corrections and Rehabilitation Department, the Miami-Dade State Attorney and Public Defender offices, and the Miami-Dade County Juvenile Services Department with improved data sharing abilities, enhancing the public's access to the court system as well as reducing redundancy by streamlining operations; the capital program is funded with Capital Asset Series 2020C (\$22.924 million) and Capital Asset Series 2022A (\$3.911 million), Future Financing (\$29.274 million) bond proceeds, and General Government Improvement Funds (GGIF) (\$1 million); the system is projected to go-live in FY 2025-26 with an estimated operational impact of \$2.040 million and five FTEs		X		
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of the Parking Verification System Modernization program which will replace the current mainframe-based Parking Violation System (PVS) with a modern solution; PVS manages Miami-Dade County parking violations from issuance to court and payment collections and includes interfaces to several internal County and external partner systems; the capital program is being funded with Future Financing bond proceeds		X		
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of the Traffic Information System Modernization program which will replace the current mainframe-based Traffic Information System (TIS) with a modern solution; the TIS system is used by several stakeholder departments and organizations to manage Miami-Dade County traffic citations through their lifecycle, including initial entry of the citation, handling requests for court, scheduling court dates, recording outcomes of trials, collection of fines, assignment to Collection Agencies, and License Suspension/Re-instatement; the system includes interfaces to several internal County and external partner systems; the capital program is funded with Future Financing bond proceeds; the system is projected to go-live in FY 2026-27 with an estimated operational impact of \$1.464 million and five FTEs		X		
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of the business-driven strategic cybersecurity program that continuously adapts to new opportunities while reducing risk to the information assets of Miami-Dade County; the capital program is funded with Capital Asset Series 2020C (\$4.248 million), Capital Asset Series 2022A (\$5.323 million), Capital Asset Series 2023A (\$3.063 million), and Future Financing (\$12.871 million) bond proceeds	X			
<b>Internal Services</b>				
ISD Fleet Management will continue to evaluate, plan and design projects for 19 repair facilities and 29 fuel sites throughout the County as part of the Department's infrastructure improvement plan; many of these fleet facilities are over 40 years old and require major renovation and/or new construction, to continue providing service to client departments; the capital program is funded with Future Financing bond proceeds (\$90.040 million) and ISD Fleet revenues (\$2.489 million); the Department will work with the Office of Resilience to design sustainable and energy efficient facilities			X	
In FY 2024-25, the Department will continue to remove architectural barriers in County-owned buildings to allow for increased access for people with disabilities to programs and services offered by the County; the project is funded with Building Better Communities General Obligation Bond (BBC-GOB) (\$4.451 million) proceeds and the Countywide Infrastructure Investment Program (CIIP) (\$3.789 million)				X

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes replacing aging parking equipment and infrastructure by purchasing state-of-the-art License Plate Reader (LPR) parking operations equipment; the new equipment will allow parking operations to operate every location, 24 hours a day, 7 days a week; as a result of the implementation, ISD is projecting approximately \$350,000 to \$500,000 in yearly operational savings and a 10 to 20 percent increase in daily collection revenues; the capital program is funded through the Countywide Infrastructure Investment Plan (CIIP) (\$3.912 million)	X			
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the purchase of three vehicles (\$210,000 programmed in FY 2024-25) to replace its aging fleet; over the next five years, the Department is planning to spend \$2.779 million to replace 54 vehicles as part of its fleet replacement plan; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511			X	
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding for the acquisition of approximately 625,000 square feet of office property and surface parking lots on 26 acres of land located at 9250 W. Flagler Street; as a result of purchasing the property, it will allow the County to consolidate multiple departments into a West Dade Government Center that will include Regulatory and Economic Resources, Water and Sewer, Miami-Dade Fire Rescue, Solid Waste Management, and Information Technology Departments; the Property Appraiser's Office, the Clerk of the Court and Comptroller, and the Department of Health; this facility will be a one-stop-shop for internal and customer-facing permitting and land development activities; the move will enhance accessibility for the public, reduce the need for leased space, and improve governmental operations; in addition, the acquisition allows for future growth opportunities, including mixed-use development and new government services; the capital program is funded with Future Financing bond proceeds (\$249.875 million) and the FUMD Work Order Fund (\$6.250 million); the capital program will be managed by the Department		X		
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the continued renovation and rehabilitation of all existing ISD facilities to address the county's aging infrastructure to include power systems, life safety, security, elevators, and other related infrastructure needs			X	
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes funding for the new Civil and Probate Courthouse project in downtown Miami; during FY 2024-25, ISD will continue its oversight of the design and construction of the state-of-the-art facility working with building tenants to ensure delivery of the project; upon scheduled occupation in March of 2025, the new courthouse will have 46 jury courtrooms, four shelled courtrooms for future expansion and office and public spaces to be occupied by the Clerk of the Court and Comptroller, the Administrative Office of the Courts, the Law Library, and a grand jury room and offices for the State Attorney; the capital program is funded with Building Better Communities General Obligation Bond proceeds (\$76.286 million) and Miami-Dade Rescue Plan funds (\$1.5 million)		X		
The FY 2024-25 Proposed Budget and Multi-Year Capital Plan includes the construction and renovations of the new Integrated Command and Communications Center, that will include renovation of the existing facility as well as construction of a nine story parking garage with three additional floors of office space that will house personnel and critical mobile assets for various departments including Miami-Dade Fire Rescue (MDFR) and the Sheriff's Office; the capital program is funded with Countywide Infrastructure Investment Program funds (\$32.776 million), Capital Asset Acquisition Series 2022A bond proceeds (\$2.172 million), a Resilient Florida Grant (\$6 million) and Future Financing bond proceeds (\$208.212 million)		X		
The FY 2024-25 Proposed Budget includes the transfer of one Chief Small Business Initiative Services position, one Special Projects Administrator 1 position, and one Contract Compliance Specialist position from the Water and Sewer Department (WASD) to meet the demands of the ongoing responsibilities of establishing small business measures and goals, conducting availability studies, facilitating workshops and trainings, and conducting necessary compliance reviews (\$508,000 funded from WASD Operating Funds)		X		
The Department's FY 2024-25 Proposed Budget and Multi-Year Capital Plan continues the Downtown Redevelopment project consisting of consulting services that will assist the County in developing a plan for County-owned land in downtown Miami; the capital program is funded with Miami-Dade Rescue Plan Fund (\$1.388 million) and through the FUMD Work Order Fund (\$410,000)	X			
<b>Management and Budget</b>				

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FY 2024-25 Proposed Budget Highlights	Economy	Engagement	Environment	Equity
In FY 2024-25, the Department will continue to monitor eleven municipal CRAs to ensure their compliance with County and state regulations and that opportunities are achieved based upon their approved redevelopment plan; additionally, the Department will continue to evaluate and analyze the need for future CRAs and/or extensions and provide policy recommendations	X			
In FY 2024-25, the Department will continue to review proposals to incorporate or annex parts of the County into existing municipalities, which affect all Miami-Dade County residents, provide analysis on the fiscal impact of such proposals, and provide guidance to the BCC		X		
In FY 2024-25, the Department will continue to support and monitor five UMSA CRAs, ensuring the implementation of policies and projects that improve conditions in those communities	X			
In FY 2024-25, the Department will continue the implementation of the Countywide Infrastructure Investment Plan; staff will facilitate the program, coordinate contracting efforts, develop reporting requirements and communicate the program's progress; staff will be funded with CIIP proceeds (\$581,000)			X	
In FY 2024-25, the Department will continue to staff Municipal Advisory Committees, which provide a forum for residents and other stakeholders to provide input on the process of creating a municipality, and act as liaison for all County departments on annexation and incorporation issues		X		
The FY 2024-25 Proposed Budget allocates \$16.58 million for community-based organizations (CBOs); the next triennial competitive process is currently underway and contemplates a three-month extension to current CBO agreements managed by OMB from October 2024 to December 2024 to allow for a January 1, 2025 start date for agreements resulting from the new process; the annual competitive solicitation process to allocate \$730,000 for environmental protection and educational programs funded by the Regulatory and Economic Resources Department (\$430,000), Water and Sewer Department (\$200,000) and Department of Solid Waste Management (\$100,000) will be facilitated in FY 2024-25; the total funding for allocation to CBOs for district specific needs is \$4.355 million (\$335,000 per Commission District) and in-kind funding for allocations remains at \$10,000 per Commission District and \$25,000 for the Office of the Chair; the FY 2024-25 Proposed Budget also includes \$1.170 million to fund the Mom and Pop Small Business Grant Program		X		
The FY 2024-25 Proposed Budget allocates a total of \$6.345 million for the following specific grants, each monitored by the OMB Grants Coordination Division, Association for the Development of the Exceptional, Inc. for capital improvements (\$1 million), Gratitude Foundation of Miami, Inc. for recovery services to the public (\$120,000), University of Miami for AIDS research (\$500,000), Share Your Heart Inc. to assist individuals in distress (\$500,000), University of Miami to provide services to neurodivergent individuals (UM CARD) (\$450,000), Live Like Bella, Inc. to provide support for families with children battling cancer (\$500,000), Casa Familia, Inc. to provide support for adults with intellectual, developmental and other related disabilities (\$500,000), Bay of Pigs Museum and Library of the "2506 Brigade", Inc. (\$1 million), Cultural Activities District-Wide (\$1 million), Adrienne Arsht Center support to the Florida Grand Opera (\$200,000), Piano Slam (\$75,000), The Fashion Shows LLC for Miami Fashion Week (\$250,000) and Haitian Compass Festival (\$250,000)		X		
<b>Strategic Procurement</b>				
In FY 2023-24, the Department's Vendor Outreach and Support Services Division anticipates holding 36 outreach events for suppliers		X		
The Department's Policy, Training and Compliance Division anticipates providing 48 trainings and workshops to SPD staff and County departments on the latest procurement developments in FY 2024-25		X		



## APPENDIX X: MIAMI-DADE COUNTY'S STRATEGIC PLAN GOALS AND OBJECTIVES

Miami-Dade County organizes its strategic plan into seven strategic areas: Public Safety (PS), Transportation and Mobility (TM), Recreation and Culture (RC), Neighborhood and Infrastructure (NI), Health and Society (HS), Economic Development (ED), and General Government (GG). Each strategic area consists of goals and supporting objectives, which are listed below. In all, the strategic plan includes 20 goals expressing a desired outcome and 70 action-oriented objectives that support the goals. For ease of reference, each goal and objective is labeled with a specific code (e.g. PS2, TM3-2, and ED5-1). Please note that the FY 2024-25 Proposed Budget includes two technical adjustments<sup>1</sup> to the strategic plan objectives due to the Constitutional Offices transition occurring on January 7<sup>th</sup>, 2025.

The objectives play an important role in our Results-Oriented Governing approach by providing the linkage between departmental objectives shown in the departmental narratives in these volumes and the goals of the strategic plan. These narratives contain performance tables that include the strategic plan objective the department is seeking to support. This provides strategic context to the efforts of the department and ensures that County activities support achievement of strategic plan goals. The list below contains all the goals and objectives in the strategic plan, organized by strategic area. Objectives marked with an asterisk are especially related to mayoral priorities and are referred to as “Featured Objectives”.

### **Strategic Area: Public Safety (PS)**

#### **PS1: Safe community for all**

- PS1-1: Reduce gun violence and other crimes by advancing equitable public and neighborhood safety measures\*
- PS1-2: Provide forensic and medical investigations quickly, accurately, and in an unbiased manner
- PS1-3: Support successful community reintegration for individuals exiting the criminal justice system\*
- PS1-4: Provide safe and secure detention

#### **PS2: Prevention of avoidable death, injury, and property loss**

- PS2-1: Minimize response time
- PS2-2: Improve effectiveness of public safety response, outreach, and prevention services

#### **PS3: Effective emergency and disaster management**

- PS3-1: Increase countywide preparedness and community awareness
- PS3-2: Ensure recovery after community and countywide disasters and other emergencies
- PS3-3: Protect key infrastructure and enhance security in large gathering places

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<sup>1</sup> PS1-2 was edited from *Solve crimes quickly, accurately, and in an unbiased manner* to *Provide forensic and medical investigations quickly, accurately, and in an unbiased manner*. Additionally, GG1-5: *Ensure fair, accurate, transparent, and accessible elections for all voters* has been removed.

## **APPENDIX X: MIAMI-DADE COUNTY'S STRATEGIC PLAN GOALS AND OBJECTIVES**

### **Strategic Area: Transportation and Mobility (TM)**

#### **TM1: Transportation system that facilitates mobility**

- TM1-1: Promote efficient traffic flow on Miami-Dade County roadways
- TM1-2: Expand and improve bikeway, greenway, blueway, and sidewalk system
- TM1-3: Provide reliable, accessible and affordable transit service\*
- TM1-4: Expand and modernize public transportation systems and options while minimizing carbon emissions\*
- TM1-5: Facilitate connectivity at major points of interest and throughout the transportation system

#### **TM2: Safe transportation system**

- TM2-1: Promote traffic and roadway safety
- TM2-2: Improve safety for pedestrians and bicyclists
- TM2-3: Ensure the safe operation of public transit

#### **TM3: Well-maintained, modern transportation infrastructure and assets**

- TM3-1: Harden and maintain roadway infrastructure\*
- TM3-2: Provide resilient, well maintained, modern, and comfortable transportation vehicles, facilities and structures\*
- TM3-3: Promote clean, attractive roads and rights-of-way)

### **Strategic Area: Recreation and Culture (RC)**

#### **RC1: Inviting and accessible recreational and cultural venues that provide world class enrichment and engagement opportunities**

- RC1-1: Ensure parks, libraries, and cultural facilities are accessible and enjoyed by growing numbers of residents and visitors
- RC1-2: Provide parks, libraries, and cultural facilities that are expertly managed, attractively designed, and safe

#### **RC2: Wide array of outstanding, affordable, and engaging programs and services for residents and visitors**

- RC2-1: Provide inspiring, inclusive, and affordable programs and services that create an uplifting place to live in and visit

## **APPENDIX X: MIAMI-DADE COUNTY'S STRATEGIC PLAN GOALS AND OBJECTIVES**

- RC2-2: Strengthen, conserve and grow cultural, park, natural, and library resources and collections
- RC2-3: Provide conservation education to encourage community stewardship of our natural resources\*

### **Strategic Area: Neighborhood and Infrastructure (NI)**

#### **NI1: Safe, healthy, and attractive neighborhoods and communities**

- NI1-1: Promote livable and beautiful neighborhoods
- NI1-2: Ensure buildings are sustainable, safe, and resilient\*
- NI1-3: Promote the efficient and best use of land\*
- NI1-4: Protect the community from public nuisances and events that threaten public health
- NI1-5: Ensure animal health and welfare

#### **NI2: Continuity of clean water and community sanitation services**

- NI2-1: Provide sustainable drinking water supply and wastewater disposal services\*
- NI2-2: Mitigate community flood risk
- NI2-3: Provide sustainable solid waste collection and disposal capacity

#### **NI3: Protected and restored environmental resources**

- NI3-1: Maintain air quality
- NI3-2: Protect and maintain surface and drinking water sources\*
- NI3-3: Protect, maintain, and restore beaches, the coastline, Biscayne Bay, and other bodies of water\*
- NI3-4: Preserve and enhance natural areas and green spaces\*

### **Strategic Area: Health and Society (HS)**

#### **HS1: Basic needs of vulnerable Miami-Dade County residents are met**

- HS1-1: Reduce homelessness throughout Miami-Dade County
- HS1-2: Assist residents at risk of being hungry
- HS1-3: Promote the independence and wellbeing of the elderly

## **APPENDIX X: MIAMI-DADE COUNTY'S STRATEGIC PLAN GOALS AND OBJECTIVES**

- HS1-4: Improve access to substance abuse prevention, intervention, and support services
- HS1-5: Provide services to survivors of domestic violence, intimate partner violence, and human trafficking, as well as to other victims of crime and their families

### **HS2: Self-sufficient and healthy population**

- HS2-1: Provide the necessary support services for vulnerable residents and special populations
- HS2-2: Support families and promote positive educational and developmental outcomes in children
- HS2-3: Create, preserve and maintain affordable housing to support vulnerable residents and workforce needs\*
- HS2-4: Foster healthy living and ensure access to vital health services

### **Strategic Area: Economic Development (ED)**

#### **ED1: An environment that promotes a growing, resilient, and diversified economy**

- ED1-1: Promote and support a diverse mix of current and emerging industries vital to a growing economy\*
- ED1-2: Create and maintain an environment attractive and welcoming to large and small businesses and their workforce
- ED1-3: Expand business and job training opportunities aligned with the needs of the local economy\*
- ED1-4: Continue to leverage Miami-Dade County's strengths in international commerce, natural resources, and recreational and cultural attractions
- ED1-5: Provide world-class airport and seaport facilities

#### **ED2: Entrepreneurial development opportunities within Miami-Dade County**

- ED2-1: Encourage a dynamic and healthy small business community that reflects our diversity\*
- ED2-2: Bolster opportunities for small and local businesses to participate in County contracting\*

#### **ED3: Revitalized communities**

- ED3-1: Foster stable homeownership to promote personal and economic security
- ED3-2: Increase economic opportunity and access to information technology for disadvantaged and disinherited communities\*

## **APPENDIX X: MIAMI-DADE COUNTY'S STRATEGIC PLAN GOALS AND OBJECTIVES**

### **Strategic Area: General Government (GG)**

#### **GG1: Accessible, equitable, transparent, and responsible government**

- GG1-1: Support a customer-focused organization by providing convenient access to information and services, and by ensuring processes are easy to navigate\*
- GG1-2: Facilitate community outreach and engagement to promote better decision-making in County government\*
- GG1-3: Ensure involvement of local organizations to help address priority needs of our residents\*
- GG1-4: Promote equity in the planning and delivery of County services\*

#### **GG2: Excellent, engaged and resilient County workforce**

- GG2-1: Attract and hire new talent to support operations
- GG2-2: Promote employee development and leadership
- GG2-3: Ensure an inclusive and diverse workforce

#### **GG3: Optimal internal Miami-Dade County operations and service delivery**

- GG3-1: Deploy effective and reliable technology solutions that support Miami-Dade County services
- GG3-2: Ensure security of systems and data
- GG3-3: Ensure procurement of goods and services is timely, meets operational needs, and is conducted in a fair and transparent manner
- GG3-4: Effectively utilize and maintain facilities and assets

#### **GG4: Effective leadership and management practices**

- GG4-1: Provide sound financial and risk management
- GG4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents\*
- GG4-3: Reduce County government's greenhouse gas emissions and resource consumption\*
- GG4-4: Lead community sustainability efforts and climate change mitigation and adaptation strategies\*

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
18220	WORKFORCE MANAGEMENT SYSTEMS A	6/6/2019	3/17/2025	\$ 2,717,317
Department(s):	CR,IT			
12-14	SECURITY SOLUTIONS PRODUCTS AN	3/7/2022	12/31/2025	\$ 374,995
Department(s):	ME			
192163	MRO Supplies, Parts, Equip	1/1/2023	12/31/2024	\$ 1,000,000
Department(s):	AD,AV,CH,CR,FR,ID,LB,ME,PD,PH,PR,RE,SP,SW,TP,WS			
236873	Unified Security App - FUSUS	1/8/2024	9/30/2028	\$ 900,000
Department(s):	PD			
2020002755	Print Goods and Services	4/12/2024	12/15/2025	\$ 400,000
Department(s):	IT			
2021002889	Laboratory Supplies	2/17/2022	6/30/2025	\$ 6,865,245
Department(s):	ME,PD,RE,SW,TP,WS			
01-115	Short-Term-Rental Host Complia	3/18/2024	3/17/2029	\$ 320,090
Department(s):	RE			
020421-ACT	Facility Assessment and Planni	7/1/2021	3/24/2025	\$ 189,276
Department(s):	ID			
030421-JHN	Facility Security Systems, Equ	10/4/2023	4/22/2025	\$ 148,087
Department(s):	PR,WS			
032521-GPC	Aftermarket Veh Parts and Supp	9/7/2021	5/19/2025	\$ 811,105
Department(s):	FR,ID,WS			
042221-CPI	EV Supply Equip & Related Svcs	10/18/2022	7/20/2025	\$ 500,000
Department(s):	ID			
060B2490021	COMMERCIAL OFF THE SHELF SOFTW	5/10/2016	9/30/2027	\$ 22,000,032
Department(s):	AV,IT,WS			
060B2490022	IT NETWORK HARDWARE & SECURITY	9/24/2015	11/14/2027	\$ 1,892,126
Department(s):	IT			
08/09-029	SOLAR POWER PILOT PROJECT	2/1/2022	1/31/2042	\$ 7,720,175
Department(s):	CR,LB,RE			
090320-TTI	PUBLIC SECTOR ADMINISTRATIVE S	1/1/2022	12/31/2024	\$ 950,000
Department(s):	IT			
092920-EJW	ABOVEGROUND FUEL AND FLUID STO	5/25/2022	12/7/2024	\$ 2,029,500
Department(s):	FR,ID			
092920-GVR	ABOVEGROUND FUEL AND FLUID STO	1/3/2022	12/7/2024	\$ 190,000
Department(s):	ID			
101223-AXN	PUBLIC SAFETY VIDEO SURVEILLAN	6/13/2024	12/15/2027	\$ 206,402
Department(s):	RE			
14-06	PUBLIC SECTOR OPERATIONS AND	7/10/2023	12/31/2024	\$ 732,457
Department(s):	CL			
15111510-19-01	Liquefied Petroleum (LP) Gas	4/1/2023	10/29/2025	\$ 945,125
Department(s):	AV,CH,CR,FR,ID,IT,PD,PH,PR,SW,TP,WS			
20-AT00009700G0069	WEBEOC	10/19/2020	5/31/2026	\$ 867,840
Department(s):	EM,FR			
22-129(L)	JLS PROGRAM (LANDSCAPING)	6/1/2024	5/31/2029	\$ 50,000,000
Department(s):	AV,CH,CR,CU,FR,ID,LB,PD,PH,PR,SW,TP,WS			
23-084/MD	401(A) Special Pay Plan	12/8/2023	9/14/2026	\$ 0
Department(s):	HR			
23-084MD	401(A) Special Pay Plan	12/8/2023	9/14/2026	\$ 0
Department(s):	HR			
23-6692	Technology Product Solutions	11/18/2023	4/30/2026	\$ 24,298,323
Department(s):	AV,IT,TC,WS			
43210000-23-NASPO-ACS	Computer Equipment, Peripheral	7/2/2024	6/30/2025	\$ 12,217,200
Department(s):	IT			
Department(s):	OC			
44102100-17-1	MAIL PROCESSING EQUIPMENT	5/15/2018	2/19/2027	\$ 4,081,827
Department(s):	AD,AT,AV,CL,CU,EL,FR,ID,LB,ME,MM,PD,PH,PR,RE,SP,TC,WS			
46151500-NASPO-21-ACS	Body Armor & Ballistic Product	9/29/2021	11/10/2024	\$ 4,450,000
Department(s):	CR,PD			
6938-2/22-2	GARBAGE COLLECTION AND DISPOSA	12/1/2020	5/31/2028	\$ 31,950,218
Department(s):	AD,AV,CH,CR,CU,ID,LB,PH,PR,SP,TP,WS			
708382(25)	OEM/AFTRMKT PARTS/SERVICES	10/4/2023	11/27/2025	\$ 500,000
Department(s):	FR,ID			
7122-1/23-1	HAULING & DISPOSAL OF CLASS B	11/1/2019	10/31/2024	\$ 74,200,000
Department(s):	WS			
81141902VITA18-ACS	IT RESEARCH & ADVISORY SERVICE	12/13/2018	3/13/2025	\$ 2,866,666
Department(s):	ID,PH,PR,RE			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
84121500-15-01	PURCHASING CARD SERVICES	1/24/2020	1/4/2026	\$ 1
Department(s):	FN			
8578-0/23	LANDFILL GAS UTILIZATION SYSTE	2/3/2009	2/2/2026	\$ 1
Department(s):	SW			
90121702-20-ACS	ON-DEMAND REMOTE INTERPRETING	2/1/2021	11/3/2024	\$ 784,544
Department(s):	CR,CT,ID,JU,PD,RE			
9217-2/25-2	EMER MGMT & HOMELAND SEC PROF	8/1/2020	7/31/2025	\$ 2,514,000
Department(s):	EM,FR,TP			
9301-0/20	MULTIFUNCTIONAL DEVICE PURCH/M	8/1/2011	7/31/2028	\$ 17,851,108
Department(s):	E,SA,SP,SW,TC,TP,TT,WS			
94131608-16-P	CLEANING CHEMICAL & SUPPLIES P	4/18/2016	2/11/2026	\$ 1,053,797
Department(s):	CR			
9562-5/22-1	JANITORIAL SERVICES - PRE-QUAL	1/1/2018	12/31/2024	\$ 360,029,578
Department(s):	AD,AV,CH,CL,CR,CU,FR,ID,LB,OC,PD,PH,PR,SP,SW,TP,WS			
9797-1/24-1	PET SUPPLIES - PREQUALIFICATIO	6/13/2019	6/12/2029	\$ 8,968,095
Department(s):	AD,AV,CR,PD,PR			
AE12107	AGING SERVS CONSOLIDATED SOFTW	3/21/2019	12/31/2024	\$ 301,037
Department(s):	IT			
AR2472	CLOUD SOLUTION SALESFORCE	10/19/2020	9/15/2026	\$ 6,179,120
Department(s):	CT,IT			
BW 10308	Professional Services - DTPW	1/26/2024	1/31/2025	\$ 19,800
Department(s):	TP			
BW-00364	EVENT TICKETING SYSTEM AND SER	11/1/2022	10/31/2026	\$ 64,000
Department(s):	CU			
BW0735-1/27-1	FORENSIC TOXICOLOGY SERVICES	11/1/2022	10/31/2027	\$ 5,496,041
Department(s):	PD			
BW-10026	TRANSIT PERFORMANCE ANALYSIS S	2/13/2020	8/31/2026	\$ 4,153,290
Department(s):	TP			
BW-10066	GATEWAY TICKETING SYSTEMS LICE	7/17/2020	7/31/2025	\$ 206,122
Department(s):	PR			
BW-10067	ACQUISITION OF LOST AND FOUND	6/1/2020	5/31/2025	\$ 1
Department(s):	AV			
BW-10079	HELICOPTER FLEET MANAGEMENT PR	3/1/2023	2/28/2042	\$ 19,434,554
Department(s):	FR			
BW-10100	HOTEL MANAGEMENT MIA	12/1/2020	11/30/2024	\$ 1,680,000
Department(s):	AV			
BW-10106	Skytrain APM Operation & M	1/28/2022	1/31/2027	\$ 111,491,200
Department(s):	AV			
BW-10114	SCADA PROCESS CONTROL SYSTEM	6/16/2021	6/15/2026	\$ 13,239,536
Department(s):	TP,WS			
BW-10121	DECONTAMINATION CLEANER FOR BU	9/1/2021	8/31/2026	\$ 114,750
Department(s):	FR			
BW-10125	EMERGENCY RESPONSE EQUIPMENT M	4/6/2021	4/30/2026	\$ 14,541,371
Department(s):	AD,AV,CR,CU,FR,ID,MP,PR,SP,TP			
BW-10126	Transit Planning and Data Tool	11/30/2021	11/29/2024	\$ 960,000
Department(s):	TP			
BW-10131	FLAGS AND ACCESSORIES	7/1/2022	6/30/2027	\$ 250,000
Department(s):	AD,AV,FR,ID,LB,PD,PR,SP			
BW-10135	ANIMAL IDENTIFICATION MICROCHI	12/2/2021	12/1/2024	\$ 272,800
Department(s):	AD			
BW-10137	Toxicology Support Services	3/1/2022	2/28/2026	\$ 250,000
Department(s):	RE			
BW-10144	CUSTOMIZED LAW ENFORCEMENT WEL	2/1/2022	1/31/2026	\$ 208,000
Department(s):	PD			
BW-10174	Cost Estimation Software Subsc	2/8/2022	2/7/2025	\$ 68,256
Department(s):	FR, RE			
BW-10191	Runway Closure Markers	6/1/2022	5/31/2025	\$ 155,000
Department(s):	AV			
BW-10193	Stair Trucks at MIA	11/1/2022	10/31/2027	\$ 763,106
Department(s):	AV			
BW-10218	INTRADO VIPER 911 UPGRADE	7/27/2022	7/31/2027	\$ 3,166,360
Department(s):	IT			
BW-10219	CAD Consulting Services	3/16/2022	12/31/2025	\$ 250,000
Department(s):	FR			
BW-10240	Deep Dive Miami Program	11/16/2022	11/30/2025	\$ 159,000

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	MA,RE			
BW-10246	Qognify Security Systems Maint	2/16/2023	2/29/2028	\$ 5,055,828
Department(s):	AV,SP,WS			
BW-10252	STEINWAY PIANO PURCHASE	12/21/2022	12/20/2027	\$ 214,810
Department(s):	CU			
BW-10258	Institutional Membership Agree	10/1/2022	9/30/2027	\$ 225,000
Department(s):	BU			
BW-10259	Forensic Anthropologist Servic	1/1/2023	12/31/2028	\$ 88,000
Department(s):	ME			
BW-10266	eCitation Master Agreement	4/5/2024	4/30/2025	\$ 221,030
Department(s):	IT			
BW-10267	2023 Cadillac Lease for SAO	9/30/2022	9/29/2025	\$ 30,574
Department(s):	ID			
BW-10272-1	Code Compliance Body Worn Came	1/1/2024	12/31/2024	\$ 116,640
Department(s):	RE			
BW-10272-1(4)	Code Compliance Body Worn Came	1/1/2024	12/31/2024	\$ 116,640
Department(s):	RE			
BW-10274	AMS Audit Software	4/10/2023	4/9/2026	\$ 239,890
Department(s):	AU, PD			
BW-10281	S.F.A.A Regional Marketplace	2/15/2023	2/15/2025	\$ 149,975
Department(s):	PM			
BW-10290	Circular Fashion	7/1/2023	6/30/2026	\$ 250,000
Department(s):	PM			
BW-10291-1(4)	JMS Consultant Services	3/1/2024	2/28/2025	\$ 500,000
Department(s):	CR			
BW-10307	Emergency Response Equipment	10/16/2023	10/15/2024	\$ 250,000
Department(s):	CR,PD			
BW-10310	AVI Project Management	10/1/2023	9/30/2025	\$ 3,596,828
Department(s):	JU			
BW-10311	Group Violence Intervention Pr	11/1/2023	10/31/2025	\$ 150,000
Department(s):	JU			
BW-10317	Cellular Network Enabler Upgra	4/4/2024	4/30/2027	\$ 109,718
Department(s):	PD			
BW-10318	Cellular Network Scanning Syst	5/28/2024	5/31/2027	\$ 249,999
Department(s):	PD			
Department(s):	BU			
BW-10321	MetroPCR Maintenance and Suppo	8/8/2023	8/31/2026	\$ 950,000
Department(s):	FR			
BW-10339	NFORs Analytic Software	11/29/2023	11/30/2026	\$ 72,900
Department(s):	FR			
BW-10345	Cogability Digital Employee	12/26/2023	12/31/2025	\$ 148,542
Department(s):	TC			
BW-10350	Accounts Payable Program	6/1/2024	5/31/2026	\$ 0
Department(s):	FN			
BW-10363	Ballot Order Tracking System	11/8/2023	6/30/2025	\$ 249,463
Department(s):	IT			
BW-10364	Cost Allocation Plans DTPW	3/12/2024	3/31/2026	\$ 53,100
Department(s):	TP			
BW-10368	Executive Recruitment Serv	10/11/2023	10/31/2025	\$ 250,000
Department(s):	HR			
BW-10370	Climate Pollution Reduction	11/17/2023	11/30/2025	\$ 130,270
Department(s):	RE			
BW-10371	Climate Pollution Reduction	11/17/2023	11/30/2025	\$ 129,589
Department(s):	RE			
BW-10376	Investigative Research Service	2/6/2024	2/28/2026	\$ 50,000
Department(s):	IC			
BW10379	Fare Collection Consultant	11/13/2023	11/12/2025	\$ 248,000
Department(s):	TP			
BW-10379	Fare Collection App Consultant	11/13/2023	11/12/2025	\$ 248,000
Department(s):	TP			
BW-10380	Mental Health Center Consultin	12/20/2023	12/31/2026	\$ 249,000
Department(s):	CH			
BW-10385	GASB 96 Consulting Services	1/23/2024	1/31/2025	\$ 250,000
Department(s):	FN			
BW-10389	Planters Separation Devices	2/27/2024	2/26/2025	\$ 249,999



APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	TP			
BW-10391	Mk Research& Business Planning	5/1/2024	4/30/2025	\$ 250,000
Department(s):	PR			
Department(s):	CC			
BW-10404	On-Demand Transit Vouch (BBN)	12/22/2023	12/21/2024	\$ 250,000
Department(s):	TP			
BW-10407	SMART GRANT PROGRAM PROFESSION	4/1/2024	6/30/2025	\$ 222,760
Department(s):	TP			
BW-10408	PROPERTY MANAGEMENT SERVICES	2/1/2024	1/31/2025	\$ 250,000
Department(s):	PH			
BW-10413	Cutter & Buck Golf Products	7/1/2024	6/30/2027	\$ 210,000
Department(s):	PR			
BW-10414	AHEAD Golf Products	6/1/2024	5/31/2027	\$ 120,000
Department(s):	PR			
BW-10427	Community Development Coordina	4/4/2024	4/30/2025	\$ 200,000
Department(s):	BU			
BW-10455	Janitorial Services for DTPW	3/12/2024	3/11/2025	\$ 249,999
Department(s):	TP			
BW-10458	Elevator Maint. Contro Program	7/1/2024	6/30/2029	\$ 245,000
Department(s):	ID			
BW-10460	Transformation Services	5/3/2024	5/2/2025	\$ 74,500
Department(s):	PD			
BW-10461	Marketing Services	4/25/2024	4/30/2025	\$ 70,000
Department(s):	RE			
BW-10464	Automated Passenger Counting S	5/21/2024	5/31/2026	\$ 124,603
Department(s):	TP			
BW-10471	HSP - Pre-Service Venue	6/24/2024	6/23/2025	\$ 249,370
Department(s):	CH			
BW-10472	HSP - Health Summit & Infant	6/24/2024	6/23/2025	\$ 77,032
Department(s):	CH			
BW-10474	Resilience Education Grant Prg	6/1/2024	7/31/2025	\$ 249,900
Department(s):	RE			
BW-10477	Veterinary Services for Canine	6/3/2024	6/30/2025	\$ 248,000
Department(s):	AD,AV,CR,FR,PD,SP			
BW7172-2/29-2	AUTOMATED FINGERPRINTING ID SY	9/7/2023	9/30/2028	\$ 1,113,120
Department(s):	CR,JU,PD			
BW733-2/25	DOCUMENTUM SOFTWARE LICENSE, S	9/15/2021	9/30/2026	\$ 5,049,520
Department(s):	IT			
BW7514-15/24-15	450 MHZ UHF RADIO SYSTEM UPGRA	12/15/2023	12/14/2024	\$ 3,038,000
Department(s):	FR			
BW7961-3/11-8	TRAPEZE SOFTWARE SUPPORT	2/22/2023	6/21/2026	\$ 3,472,505
Department(s):	TP			
BW8207-2/12-3	GIS ENTERPRISE LICENSE AND MAI	11/1/2015	1/31/2029	\$ 15,711,338
Department(s):	IT			
BW9162-2/25-1(2)	Forensic Odontology	12/1/2023	11/30/2024	\$ 160,101
Department(s):	ME			
Department(s):	BU,FN			
BW9403-3/19-3-2(2)	LOCAL TELECOMMUNICATION SERVIC	2/16/2024	2/15/2025	\$ 10,000,000
Department(s):	IT			
BW9463-2/26-2	ELECTRONIC PATIENT CARE REPORT	2/1/2022	1/31/2027	\$ 1,600,000
Department(s):	FR			
Department(s):	ID,PD			
BW9744-0/27	Credit Risk Assessment Svcs	2/16/2023	2/15/2027	\$ 200,000
Department(s):	WS			
BW9745-3/25-3	Motorola Master Agreement	7/1/2022	6/30/2025	\$ 3,450,000
Department(s):	IT			
BW-9794	PAGER LEASING AND SERVICES	4/29/2022	4/28/2027	\$ 119,300
Department(s):	CR,FR,IT,WS			
BW9809-0/24	EBOY ART PROJECT	8/1/2014	1/1/2025	\$ 1
Department(s):	AV			
BW-9868	MUNICIPAL CODIFICATION SERVICE	5/1/2021	4/30/2027	\$ 190,000
Department(s):	CL			
BW9990-0/22	TPA FOR FLEXIBLE SPENDING ACCO	10/2/2018	12/31/2024	\$ 248,620
Department(s):	ID			
Department(s):	CL			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
CP-10143	Lexis/Nexus DORS Maintenance	6/30/2021		\$ 41,409
Department(s):	IT			
CP-10224	Uniform Rental Services	4/7/2022		\$ 76,545
Department(s):	WS			
CP-10225	SAFETY SHOES AND BOOTS	3/29/2022		\$ 32,656
Department(s):	WS			
Department(s):	CR			
CP-10489	Confirmation Purchase for Tax	7/3/2024	10/2/2024	\$ 69,608
Department(s):	BU			
CW2242207	Meeting Board Controls and Web	9/30/2022	12/2/2026	\$ 295,789
Department(s):	CL			
D0003	FLORIDA STATEWIDE EMERGENCY AL	7/1/2024	6/30/2029	\$ 272,970
Department(s):	IT			
D-10112	Sec. Guard Serv. for SpTDs	6/1/2021	5/31/2026	\$ 25,620,325
Department(s):	PR			
Department(s):	CH			
D-10253	MOTOROLA PUBLIC SAFETY RADIOS	8/4/2022	8/3/2027	\$ 134,548,555
Department(s):	FR,IT,PD			
D-10269	Dark Fiber Lease Agreement	4/1/2024	3/31/2029	\$ 718,000
Department(s):	IT			
D7289-0/24	ORACLE MASTER AGREEMENT	5/22/2019	11/22/2024	\$ 40,170,326
Department(s):	IT			
DIR-CPO-4702	Law Enforcement Surveillance	4/10/2024	2/9/2025	\$ 129,690
Department(s):	PD			
DOT-ITB-20-9034-GH	FDOT APL TRAFFIC EQUIPMENT	2/18/2021	11/3/2025	\$ 1,000,000
Department(s):	TP			
E-10105	CARESTREAM DRX-REVOLUTION MOBI	9/22/2020	9/21/2025	\$ 77,555
Department(s):	CR			
Department(s):	PD			
E-10232	Laundry Service	5/5/2022	5/4/2029	\$ 4,700,000
Department(s):	CR			
E-10235-1	Consultant Services-Consent	6/16/2022	7/31/2025	\$ 518,649
Department(s):	CR			
E-10278	Inspection Station Equipment	10/1/2022	9/30/2027	\$ 242,452
Department(s):	TP			
Department(s):	SW			
E-10358	VR SYSTEMS ENHANCED BALLOT	9/1/2023	8/31/2025	\$ 250,000
Department(s):	EL			
E-10373	Helicopter 12-YR Airframe	10/27/2023	10/26/2024	\$ 1,882,540
Department(s):	PD			
E10375	ASD - Spay/Neuter Services	10/6/2023	10/5/2024	\$ 500,000
Department(s):	AD			
E-10395	Passenger Boarding Bridge	11/20/2023	11/19/2024	\$ 537,669
Department(s):	AV			
E-10396	Elections Interior -Partitions	11/22/2023	11/21/2024	\$ 96,000
Department(s):	ID			
E-10397	Elections Interior Buil-out Pu	11/22/2023	11/21/2024	\$ 79,153
Department(s):	ID			
E-10401	F.S. Emeg. Pre-Made Meals	12/4/2023	12/3/2024	\$ 250,000
Department(s):	CR			
E-10403	Cooler Rack System	12/12/2023	12/11/2024	\$ 202,395
Department(s):	ID			
E-10409-1	Helicopter Engine Purchase	2/20/2024	2/19/2025	\$ 1,255,617
Department(s):	PD			
E-10416	Dewatering and disposal of WAS	1/8/2024	12/30/2024	\$ 41,900,000
Department(s):	WS			
E-10444	EMERGENCY PURCHASE OF A GENERA	3/1/2024	2/28/2027	\$ 650,000
Department(s):	CR			
E-10465	HELICOPTER TRANSMISSION	3/21/2024	3/20/2025	\$ 231,024
Department(s):	PD			
E-10476	Skytrain Project Support	5/3/2024	4/30/2025	\$ 50,960
Department(s):	AV			
E-10484	FORTS Fire Station Units	6/11/2024	6/10/2027	\$ 1,045,310
Department(s):	FR			
E-10490	Flood Emergency Response Equip	7/1/2024	6/30/2025	\$ 250,000

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	ID			
E9962-0/25	PURCHASE OF BODYSCANNERS	2/14/2018	2/13/2025	\$ 9,450
Department(s):	CR			
EPPRFP-00175	LEASE & OPERATION OF A FOOD SE	8/17/2015	8/31/2025	\$ 1
Department(s):	ID			
EPPRFP-00286	PROPERTY LEASE FOR LAND AT NW	4/1/2017	3/31/2032	\$ 1
Department(s):	ID			
EPPRFP-00384-3(5)	Regulated Pawn and Secondhand	7/1/2024	6/30/2026	\$ 137,376
Department(s):	IT			
EPPRFP-00402-2(3)	CASE MANAGEMENT SYSTEM	4/12/2024	4/11/2026	\$ 70,823
Department(s):	IG			
EPPRFP-00559-1(1)	HERBERT HOOVER MARINA OPERATIO	8/1/2023	7/31/2028	\$ -
Department(s):	PR			
EPPRFP-01103	COMMUNICATION LIFECYCLE MANAGE	11/1/2020	10/31/2025	\$ 980,000
Department(s):	IT			
EPPRFP-01232	INSURANCE CONSULTING SERVICES	3/1/2020	2/28/2025	\$ 250,000
Department(s):	AV			
EPP-RFP-01273	GOLF PRO SERVICES AT PALMETTO	2/7/2020	2/28/2025	\$ -
Department(s):	PR			
EPPRFP-01279	RENTAL ASSISTANCE DEMONSTRATIO	2/3/2020	2/28/2026	\$ 1,950,000
Department(s):	PH			
EPPRFP-01391	LAND PLANNING CONSULTANT SERVI	1/1/2021	12/31/2025	\$ 500,000
Department(s):	PR			
EPPRFP-01396-1(1)	REAL ESTATE APPRAISAL SERVICES	5/1/2024	4/30/2026	\$ 260,000
Department(s):	AV			
EPPRFP-01398-1(1)	REAL ESTATE APPRAISAL SERVICES	5/1/2024	4/30/2026	\$ 260,000
Department(s):	AV			
EPPRFP-01524	OFFICE SYSTEMS RECONFIGURATION	3/1/2021	2/28/2025	\$ 1,000,000
Department(s):	AT,CH,CL,CR,CU,EL,ID,PM,RE,SP,SW,TP			
EPPRFP-01611	LIVESCAN BACKGROUND SOLUTION	9/2/2021	9/1/2026	\$ 64,900
Department(s):	CR,FR,PD			
EPPRFP-01654	Temporary MEC Staffing Svcs	9/1/2021	8/31/2026	\$ 462,500
Department(s):	TP			
EPPRFP-01683	ACTUARIAL STUDIES AND RELATED	11/1/2021	10/31/2026	\$ 80,000
Department(s):	ID			
EPPRFP-01701	FINANCIAL ADVISORY SVCS - CFFP	9/1/2021	8/31/2026	\$ 106,000
Department(s):	PH			
EPPRFP-01741	Tennis at Continental Park	4/1/2022	3/31/2032	\$ -
Department(s):	PR			
EPPRFP-02165	Payroll Processing Services	6/1/2022	5/31/2027	\$ 500,000
Department(s):	EL			
EPPRFP-02297	Tennis Center at Ron Ehmann	3/1/2023	2/28/2033	\$ 1
Department(s):	PR			
EPP-RFP701B-5(6)	WASD HYDRAULIC WATER & WASTEWA	7/1/2024	6/30/2025	\$ 136,719
Department(s):	WS			
EPPRFQ-01479	HEAD START MEDICAL & ORAL SERV	1/1/2021	12/31/2024	\$ 225,000
Department(s):	CH			
EVN0000002	Meters for Water Service / Par	6/1/2023	5/31/2026	\$ 9,837,000
Department(s):	WS			
EVN0000003	Spoil Island Maintenance Serv	4/1/2023	3/31/2028	\$ 309,960
Department(s):	RE			
EVN0000005	PCI EQUIPMENT	6/18/2023	6/30/2028	\$ 34,389,000
Department(s):	PR,RE,WS			
EVN0000012	Runway Rubber Removal	5/1/2023	4/30/2028	\$ 880,000
Department(s):	AV			
EVN0000018	DEIONIZED WATER SYSTEMS AND SE	11/1/2022	10/31/2027	\$ 320,421
Department(s):	ME,RE,WS			
EVN0000021	Lake and Fountain Mainteance	8/1/2024	7/31/2029	\$ 1,531,680
Department(s):	LB,PR			
EVN0000022	Pipeline Inspection Services	7/17/2023	7/31/2028	\$ 30,000,000
Department(s):	WS			
EVN0000024	Tow Unauth/Abandoned Veh.	4/7/2023	4/6/2028	\$ 1
Department(s):	ID,LB,PH,PR,TP			
EVN0000025	Mobile Materials Handling Equi	10/11/2022	10/31/2027	\$ 450,000
Department(s):	AV,FR,ID,PD,PH,PR,SW,TP,WS			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
EVN0000026	LIFT STATIONS MAINT/SERVS	2/1/2024	1/31/2029	\$ 2,367,800
Department(s):	CH,CR,ID,PH,PR,SP,SW			
EVN0000030	Air Emission Testing Services	2/1/2024	1/31/2029	\$ 587,167
Department(s):	WS			
EVN0000034	Diving & Underwater Maintenan	1/1/2024	12/31/2029	\$ 1,400,000
Department(s):	WS			
EVN0000037	Maintenance and Repair Service	8/1/2023	7/31/2028	\$ 301,212,092
Department(s):	AV,TP			
EVN0000040	Janitorial Supplies & Related	6/1/2023	5/31/2028	\$ 21,848,000
Department(s):	AD,AV,CH,CR,CU,FR,ID,LB,PD,PH,PR,RE,SP,SW,TP,WS			
EVN0000044	Crandon Park Restaurant Operat	7/1/2023	6/30/2026	\$ -
Department(s):	PR			
EVN0000045	REPRODUCTION AND BINDING SRVCS	5/1/2023	4/30/2028	\$ 1,512,500
Department(s):	CT,FR,ID,LB,MM,PH,RE,SP			
EVN0000048	Retail Consultant Services	5/1/2024	4/30/2029	\$ 990,000
Department(s):	AV			
Department(s):	CR			
EVN0000061	Ice Products	1/1/2024	12/31/2029	\$ 478,400
Department(s):	SW			
EVN0000063	Water Filtration Units	3/1/2023	2/28/2026	\$ 374,734
Department(s):	AV,BU,CC,CL,ID,IU,LB,PR,RE,TP			
EVN0000075	Cessna and Continental	3/22/2023	3/31/2028	\$ 489,720
Department(s):	PD			
EVN0000079	APPLIANCES,PARTS,RELATED SERV.	4/25/2023	4/30/2028	\$ 11,009,752
Department(s):	AD,AV,CH,CL,CR,CU,FN,FR,ID,IG,IU,LB,ME,PD,PH,PR,SP,SW,TP,WS			
EVN0000082	Plexiglass Safety Shield Insta	4/1/2023	3/31/2028	\$ 200,000
Department(s):	AV			
EVN0000084	GROCERY & SHELF STABLE	5/1/2023	4/30/2028	\$ 21,220,000
Department(s):	CH,CR,LB,PH,PR,RE,SP,WS			
EVN0000092	Auto A/C Services	11/8/2022	11/7/2027	\$ 262,500
Department(s):	AV,ID			
EVN0000098	LABORATORY TESTING &SAMPLING	7/1/2023	6/30/2028	\$ 3,466,087
Department(s):	WS			
EVN0000101	Cisco Pool Services	6/1/2023	5/31/2028	\$ 24,800,000
Department(s):	AV,IT			
EVN0000104	Polygraph Examination Services	10/1/2023	9/30/2028	\$ 1,212,570
Department(s):	CR,PD,TP			
EVN0000107	SUN Program	2/1/2023	1/31/2028	\$ 500,000
Department(s):	AD			
EVN0000109	Manufactured Modular Building	10/1/2023	9/30/2028	\$ 1,432,000
Department(s):	ID,LB,PR,TP			
EVN0000111	Investigative & Surveillance	9/1/2023	8/31/2026	\$ 528,416
Department(s):	FR,ID,PR			
EVN0000116	Rental of Holiday Decorations	11/16/2022	11/15/2025	\$ 663,750
Department(s):	AV			
EVN0000133	PARK OPERATIONS AND RECREATION	9/1/2023	8/31/2033	\$ 10,930,000
Department(s):	CR,FR,PD,PR			
EVN0000138	WORKFORCE HOUSING INCENTIVE PR	3/7/2023	3/31/2025	\$ 1,000,000
Department(s):	PH			
EVN0000139	Fleet Vehicle Diagnostic Servi	12/1/2023	11/30/2028	\$ 310,020
Department(s):	ID			
EVN0000140	Engraved Badges & Insignias	9/1/2023	8/31/2028	\$ 4,779,401
Department(s):	AD,AV,CR,CT,FR,HR,ME,PD,PM,PR,RE,SP,SW,TC			
EVN0000146	VARIOUS LABORATORY INSTRUMENTS	7/1/2023	6/30/2028	\$ 6,835,600
Department(s):	ME,PD,PR,RE,WS			
EVN00001489	Fleet Vehicle Diagnostic Servi	12/1/2023	11/30/2028	\$ 310,020
Department(s):	ID			
EVN0000152	Johnson Controls BMS at County	8/1/2023	7/31/2028	\$ 712,000
Department(s):	CR			
EVN0000163	Night Vision Goggles - Inspect	4/6/2023	4/5/2028	\$ 108,900
Department(s):	FR			
EVN0000169	Bus and Train Operator Uniform	7/1/2023	6/30/2028	\$ 5,247,006
Department(s):	AV,TP			
EVN0000180	Perishable Products	8/1/2023	7/31/2028	\$ 17,235,000
Department(s):	CH,CR,PH,PR			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
EVN0000181	RECREATIONAL PROGRAMMING	4/1/2023	3/31/2028	\$ 1,000,000
Department(s):	PR			
EVN0000183	Toner Cartridges (NEW/OEM) for	5/15/2023	5/31/2028	\$ 7,000,000
Department(s):	ID			
EVN0000185	Sodium Permanganate	12/1/2023	11/30/2028	\$ 4,820,513
Department(s):	WS			
EVN0000186	Liquid Ferric Sulfate & Storag	11/15/2023	11/30/2028	\$ 45,983,050
Department(s):	WS			
EVN0000187	DEWATERING & TANK CLEANING SER	12/1/2023	11/30/2028	\$ 4,317,000
Department(s):	TP,WS			
EVN0000189-1(4)	Summer Food Service Program	5/15/2024	5/14/2025	\$ 2,431,631
Department(s):	CH			
EVN0000200	CARGO CONSULTANT AND PORT IMPA	6/26/2023	6/30/2028	\$ 900,000
Department(s):	SP			
EVN0000203	Landfill Gas Management System	3/1/2024	2/28/2029	\$ 1,699,110
Department(s):	SW			
EVN0000204	Legal Research Services for In	2/1/2023	1/31/2025	\$ 220,000
Department(s):	CR			
EVN0000208	Canal Maintenance Services	5/1/2024	4/30/2029	\$ 3,363,970
Department(s):	AV			
EVN0000213	Sierra Wireless Airlinks/ Gate	3/1/2023	2/28/2026	\$ 304,620
Department(s):	FR			
EVN0000214	Backfile Conversion and Scanni	6/1/2023	5/31/2027	\$ 772,650
Department(s):	HR,LB,MM,RE,SP,SW			
EVN0000215	Lost & Found System Services f	4/1/2024	3/31/2029	\$ 19,992
Department(s):	AV			
EVN0000224	LIQUID LEVEL CONTROL SYST	5/7/2024	5/31/2029	\$ 1,625,000
Department(s):	WS			
EVN0000228	Lawn Equipment: Purchase, Leas	3/1/2024	2/28/2029	\$ 7,351,000
Department(s):	AV,CR,FR,ID,PD,PH,PR,SW,TP,WS			
EVN0000230	Loading Bridge Tire Services	4/1/2024	3/31/2029	\$ 564,200
Department(s):	AV			
EVN0000242	Vending Machines Services	4/1/2023	3/31/2028	\$ -
Department(s):	TP			
EVN0000246	FURNITURE OFFICE AND NON-OFFIC	9/1/2023	8/31/2028	\$ 118,654,000
Department(s):	AD,AV,CH,CL,CR,CU,EL,EM,FN,FR,HR,ID,IT,JU,LB,OC,PD,PH,PM,PR,RE,SP,SW,TC,TP,WS			
EVN0000248	PIPE & FITTINGS FOR WATER & WA	4/1/2024	3/31/2029	\$ 23,805,000
Department(s):	WS			
EVN0000251	Cleaning Repair Bunker Gear	11/1/2023	10/31/2028	\$ 12,758,625
Department(s):	FR			
EVN0000267	Grounds Maintenance for MDAD	4/1/2023	3/31/2025	\$ 7,246,730
Department(s):	AV			
EVN0000270	MICROSOFT SOFTWARE LICENSING S	5/24/2023	5/31/2026	\$ 38,000,000
Department(s):	IT			
EVN0000277	Sodium Polyphosphate	2/1/2024	1/31/2029	\$ 7,557,534
Department(s):	WS			
EVN0000280	MAILING SERVICES	6/10/2023	6/30/2028	\$ 940,256
Department(s):	AV,CL,FN,ID,LB,TC,WS			
EVN0000292	Pumps, Drives, Motors, and Rel	11/1/2023	10/31/2028	\$ 85,047,000
Department(s):	AV,CR,FR,ID,LB,PD,PH,PR,SP,SW,TP,WS			
EVN0000294	PublicSafetyVehicleAccessories	9/1/2023	8/31/2028	\$ 13,935,800
Department(s):	AD,AV,CR,FR,ID,IT,PD,WS			
EVN0000308	Strategic Planning and Review	11/21/2023	11/30/2028	\$ 2,500,000
Department(s):	TT			
EVN0000313	Tarpaulin Covers & Accessories	9/1/2023	8/30/2028	\$ 368,000
Department(s):	CR,FR,ID,WS			
EVN0000325	HARD AND SOFT SURFACE FLOORING	12/1/2023	11/30/2028	\$ 17,727,460
Department(s):	AD,AV,FR,ID,LB,PD,PH,PR,SP,TP,WS			
EVN0000335	Specialty Printed Products	4/1/2024	3/31/2029	\$ 4,590,000
Department(s):	AV,FN,ID,IT,LB,RE,TP			
EVN0000338	Satellite Telecommunication Eq	4/1/2024	3/31/2029	\$ 641,250
Department(s):	AV,FR,IT			
EVN0000345	Liquid Waste Handling Services	6/1/2023	5/31/2028	\$ 1,505,000
Department(s):	AD,AV,CH,CR,FR,ID,PH,PR,SW			
EVN0000350	Refractory Fire Bricks, Relate	4/1/2023	3/30/2028	\$ 400,000

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	WS			
EVN0000355	TPO State Legislative Advocacy	4/1/2024	3/31/2025	\$ 225,000
Department(s):	MP			
EVN0000381	Traffic Control Accessories	10/1/2023	9/30/2028	\$ 1,625,684
Department(s):	ID,PD,PR,RE,SP,TP,WS			
EVN0000385	Chillers and HVAC Equipment fo	11/1/2023	10/31/2029	\$ 10,712,100
Department(s):	WS			
EVN0000389	PAPER, FINE REGISTERED MILL BR	12/1/2023	11/30/2028	\$ 8,850,000
Department(s):	ID			
EVN0000408	Arts, Crafts, and Ceramic Sup.	9/1/2023	8/31/2028	\$ 490,000
Department(s):	CH,LB,PR			
EVN0000409	Storage Containers	10/1/2023	9/30/2028	\$ 998,750
Department(s):	FR,PD,PR,SW,TP,WS			
EVN0000417	Golf Carts & Utility Vehicles	8/1/2023	7/31/2031	\$ 19,291,000
Department(s):	PR			
EVN0000417P	Golf Cart & Utility Vehicle	8/1/2023	7/31/2031	\$ 7,000,000
Department(s):	ID,PR			
EVN0000418	County Facilities Recycling	2/1/2024	1/31/2029	\$ 10,183,812
Department(s):	AD,AV,CL,CR,CU,FR,ID,LB,PD,PR,SP,SW,TP,WS			
EVN0000440	RENTAL OF PORTABLE TOILETS	6/1/2024	5/31/2029	\$ 3,617,492
Department(s):	AD,AV,CR,FR,PD,PR,RE,SP,SW,TP,WS			
EVN0000469	Purch OEM/OE Parts/Sup/Repairs	8/15/2023	8/31/2028	\$ 102,752,000
Department(s):	AV,FR,ID,PD,PR,SP,SW,TP,WS			
EVN0000474	Dog Training Services	12/1/2023	11/30/2028	\$ 400,000
Department(s):	AD			
EVN0000502	Garbage and Trash Containers	2/1/2024	1/31/2029	\$ 4,860,000
Department(s):	PR,SW			
EVN0000506	Underfloor Wheel Truing Machin	4/1/2024	3/31/2034	\$ 2,378,143
Department(s):	TP			
EVN0000521	TPO Federal Leg Advocacy	4/1/2024	3/31/2025	\$ 75,000
Department(s):	MP			
EVN0000539	Tire Removal & Disposal Serv.	8/1/2023	7/31/2028	\$ 236,400
Department(s):	FR,ID,PR,TP,WS			
EVN0000543	Audio Visual Equip. & Supplies	2/1/2024	1/31/2029	\$ 28,287,400
Department(s):	AD,AV,CL,CR,CT,CU,EM,FR,ID,IG,IT,LB,ME,OC,PD,PH,PR,RE,SW,TP,WS			
EVN0000568	RENTAL OF SPACE AND HOTEL ACCO	3/1/2024	2/28/2029	\$ 950,000
Department(s):	CH,TP			
EVN0000572	WINDOW TINTING SERVICES	2/1/2024	1/31/2029	\$ 535,100
Department(s):	AV,CR,FR,IT,PD,PR,RE,TP,WS			
EVN0000579	Lifeguard Towers (Crandon)	2/1/2024	1/31/2027	\$ 1,065,350
Department(s):	FR			
EVN0000597	Governmental Rep in Washington	2/1/2024	1/31/2025	\$ 1,086,000
Department(s):	CC			
EVN0000614	HVAC Equipment Purchases and R	7/2/2024	7/1/2034	\$ 89,602,000
Department(s):	AD,AV,CH,CR,FR,ID,LB,PD,PH,PR,SP,TP,WS			
EVN0000626	Nuts, Bolts, Screws, Rivets	2/1/2024	1/31/2025	\$ 300,000
Department(s):	TP			
EVN0000638	GARBAGE COLLECTIONS & DISPOSAL	6/1/2024	5/31/2029	\$ 11,715,760
Department(s):	AV			
EVN0000644	Flat Sheet and Quality Printin	11/1/2023	10/31/2028	\$ 5,400,000
Department(s):	ID			
EVN0000648	COMMUNITY REDEVELOPMENT CONS	2/1/2024	1/31/2029	\$ 600,000
Department(s):	BU			
EVN00006972	Metrolink Shuttle - NoMi	6/3/2024	6/2/2025	\$ 348,000
Department(s):	TP			
EVN0000735	Janitorial -Surfside Warehouse	2/1/2024	1/31/2029	\$ 36,850
Department(s):	PD			
EVN0000746	DRY CLEANING AND LAUNDRY SERVI	10/4/2023	10/31/2028	\$ 696,631
Department(s):	AD,CR,ID,LB,OC,PD,RE,SP			
EVN0000755	LABORATORY TESTING & SAMPLING	12/1/2023	6/30/2028	\$ 68,125
Department(s):	WS			
EVN0000788	PCI Certified QSA Consulting S	6/14/2024	7/31/2029	\$ 799,829
Department(s):	FN,IT			
EVN0000840	ANIMAL IDENTIFICATION MICROCHI	12/2/2024	12/1/2029	\$ 342,500
Department(s):	AD			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
EVN0000841	Golf Ball Retrieval Services	3/18/2024	3/31/2029	\$ -
Department(s):	PR			
EVN0000925	Retroreflective Sign Materials	4/1/2024	3/31/2029	\$ 945,077
Department(s):	AV,TP			
EVN0001117	Speedometer/Speed Measuring	1/1/2024	12/31/2028	\$ 497,000
Department(s):	AV,PD			
EVN0001188	Helicopter Parts, Avionics...	1/1/2024	12/31/2028	\$ 10,300,000
Department(s):	FR,PD			
EVN0001449	Liquid Carbon Dioxide	2/20/2024	2/28/2029	\$ 29,862,480
Department(s):	PR,WS			
EVN0001489	Fleet Vehicle Diagnostic Servi	12/1/2023	11/30/2028	\$ 310,020
Department(s):	ID			
EVN0001533	Purchase of Wide Format Therna	5/1/2024	4/30/2030	\$ 71,705
Department(s):	AV			
EVN0001568	Security Equipment, Accessorie	4/1/2024	3/31/2029	\$ 28,082,305
Department(s):	AD,AV,CH,CL,CR,CU,FR,HR,ID,IT,JU,LB,PD,PH,PR,RE,SP,SW,TP,WS			
EVN0001729	MDFR Pilot Training Services	9/25/2023	9/24/2026	\$ 353,686
Department(s):	FR			
EVN0001830	OFFICE TRAILERS PURCHASE, RENT	9/1/2024	8/31/2029	\$ 13,657,000
Department(s):	AD,CH,CR,FR,ID,PD,PH,PR,SP,SW,WS			
EVN0002189	Green Waste Processing and Ben	4/16/2024	4/30/2027	\$ 2,606,250
Department(s):	SW			
Department(s):	PD			
EVN0002795	Runway Closure Markers	6/1/2024	5/31/2029	\$ 263,200
Department(s):	AV			
EVN0002830	Economic Dev. Coordinator 79th	3/28/2024	3/31/2025	\$ 190,000
Department(s):	BU			
EVN0002831	NW 79TH STREET CORRIDOR COMMUN	5/1/2024	4/30/2025	\$ 175,000
Department(s):	BU			
EVN0003160	CONTINUING EDUCATION FOR AUDIT	6/10/2024	6/11/2029	\$ 200,000
Department(s):	AU			
EVN0003402	METER BOXES, VAULTS, VALVE COV	6/12/2024	8/31/2029	\$ 6,258,000
Department(s):	WS			
EVN0003458	Office Machine Repair & Maint	5/1/2024	4/30/2029	\$ 255,000
Department(s):	JU,MP,PD,PH,PR,RE,SW			
EVN0003753	Opa-Locka Airport Control Towe	11/1/2024	10/31/2029	\$ 186,176
Department(s):	AV			
EVN0003800	WORK GLOVES	6/1/2024	5/31/2029	\$ 10,435,000
Department(s):	AD,AV,CH,CR,FR,ID,JU,ME,PD,PH,PR,SP,SW,TP,WS			
EVN0004697	TRASH CHUTE SYSTEMS CLEANING A	6/1/2024	5/31/2029	\$ 180,659
Department(s):	PH			
EVN000506	Underfloor Wheel Truing Machin	2/22/2024	3/31/2034	\$ 2,378,143
Department(s):	TP			
EVN0005234	Pet Licensing Tags	7/1/2024	6/30/2029	\$ 323,950
Department(s):	AD			
EVN0006317	Election Supply Bags	7/1/2024	6/30/2025	\$ 52,500
Department(s):	EL			
EVN0006971	Metrolink Shuttle - Opa Locka	6/3/2024	6/30/2025	\$ 348,000
Department(s):	TP			
EVN0006972	Metrolink Shuttle - NoMi	6/3/2024	6/30/2025	\$ 348,000
Department(s):	TP			
EVN0006973	MetroLink Service - LeJeune Ro	5/3/2024	5/2/2025	\$ 377,000
Department(s):	TP			
EVN0007259	METROLINK SHUTTLE - ALTON RD	6/3/2024	6/30/2025	\$ 348,000
Department(s):	TP			
FB-00276	Carbonated & Non-Carbonated	9/1/2022	8/31/2025	\$ 183,486
Department(s):	CR,PR,SP			
FB-00411-1	VEHICLE TRACKING DEVICES AND S	12/1/2021	11/30/2024	\$ 1,974,006
Department(s):	AD,AV,CH,CR,FR,ID,LB,PR,RE,SW,TP,WS			
FB-00446-1(1)	Towing Services	4/1/2022	3/31/2027	\$ 6,107,000
Department(s):	AV,FR,ID,PD,PR,RE,TP,WS			
FB-00502-1	ATM MACHINES, INSTALL AND OPER	9/1/2022	8/31/2027	\$ 1
Department(s):	ID,PR,SP,WS			
FB-00586-1(1)	ELECTRONIC SCALES (PASSENGER B	7/1/2023	6/30/2028	\$ 223,599
Department(s):	AV			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
FB-00594-1(1)	Sodium Hypochlorite & Contain.	7/1/2023	6/30/2025	\$ 440,000
Department(s):	PR			
FB-00640-4(5)	Sodium Hypochlorite	11/1/2023	10/31/2024	\$ 17,883,650
Department(s):	WS			
FB-00642-1(1)	BALLOT ON DEMAND PRINTER RENTA	7/1/2022	6/30/2026	\$ 2,955,000
Department(s):	EL			
FB-00645-1	ACCESSIBILITY PRODUCTS	7/1/2023	6/30/2028	\$ 130,004
Department(s):	EL			
Department(s):	WS			
FB-00680-1(1)	ACCESS CONTROL POINT BARRIER	5/1/2023	4/30/2028	\$ 2,714,000
Department(s):	AV			
FB-00824-3(3)	INFORMATION SECURITY AWARENES	11/1/2023	10/31/2024	\$ 75,363
Department(s):	IT			
FB-00828	BATTERIES	7/1/2018	11/30/2024	\$ 400,626
Department(s):	AV,CR,FR,ID,PD,PR,SP,SW,TP,WS			
FB-00937	TAPELESS PRODUCTION SOLUTION M	12/1/2018	11/30/2024	\$ 107,573
Department(s):	CT			
FB-01056	CHEM & BIOLOGICAL TESTING & SA	5/1/2019	10/31/2024	\$ 4,192,983
Department(s):	AV,RE,SW,TP,WS			
Department(s):	CL,EM,FR,HR,ID,IG,PD,PM,RE			
FB-01115	INCONTINENCE SUPPLIES, PERSONA	1/1/2020	12/31/2024	\$ 652,748
Department(s):	AV,FR,ID,PR,TP,WS			
FB-01144	VIDEO INSPECTION SERVICES FOR	7/1/2019	6/30/2025	\$ 883,034
Department(s):	SW,WS			
FB-01180	HAZARDOUS & NON HAZARDOUS WAST	6/1/2020	5/31/2025	\$ 4,324,207
Department(s):	AV,CR,FR,ID,ME,PD,PR,RE,SP,SW,TP,WS			
FB-01182	COMMERCIAL RECORDS MANAGEMENT	2/1/2020	1/31/2025	\$ 787,740
Department(s):	AV,IT,ME,PD,PH,RE,SP			
FB-01197	MATTRESSES, LINENS & REFURBISH	5/1/2020	4/30/2025	\$ 1,270,283
Department(s):	FR,ID,PR,SP,SW,TP			
FB-01219	MEDICAL,INDUSTRIAL GASES & REL	5/1/2020	4/30/2025	\$ 1,267,890
Department(s):	AD,AV,CR,FR,ID,ME,PD,PR,RE,SP,SW,TP,WS			
FB-01219-S1	MEDICAL, INDUSTRIAL GASES & RE	7/24/2020	4/30/2025	\$ 2,895,167
Department(s):	WS			
FB-01226	PRINTING MULTI PART CARBONLESS	2/1/2020	1/31/2025	\$ 1,436,421
Department(s):	CL,CR,FR,ID,PD,PR,TP			
FB-01230	ARMORED CAR SERVICES	9/1/2020	8/31/2025	\$ 1,936,206
Department(s):	AD,AV,CL,CR,CU,FR,FR,ID,LD,PD,PR,RE,SP,SW,TC,WS			
FB-01257	SIGN LANGUAGE INTERPRETATION &	9/1/2020	8/31/2025	\$ 578,750
Department(s):	AV,BU,CH,CL,CR,CU,EM,FR,HR,ID,JU,LD,PD,PH,PM,PR,RE,SW,TC			
FB-01263	LIFTING SLINGS AND ROPE	3/1/2020	3/31/2025	\$ 211,869
Department(s):	WS			
FB-01266	LAUNDROMAT SERVICES	3/2/2020	3/31/2025	\$ 2
Department(s):	PH,PR			
FB-01285	BULK INDUSTRIAL CRUDE SOLAR SA	3/1/2020	2/28/2025	\$ 3,770,000
Department(s):	WS			
FB-01293	VEHICLE RENTAL SERVICE	4/1/2020	3/31/2025	\$ 26,143,798
Department(s):	AD,CH,CL,CR,EL,EM,FR,FR,ID,IT,PD,PH,PR,RE,SP,SW,TC,TP,WS			
FB-01304	ULTRASONIC RAIL TESTING SERVIC	8/1/2020	7/31/2025	\$ 194,868
Department(s):	TP			
FB-01316	TRANSIT BUS PARTS AND SERVICES	7/1/2020	6/30/2025	\$ 77,061,264
Department(s):	TP			
FB-01326	FANAPART FORMS	3/1/2020	2/28/2025	\$ 451,774
Department(s):	CL			
FB-01332	AQUATIC WEED HARVESTER BOATS	9/1/2020	8/31/2025	\$ 999,560
Department(s):	TP			
FB-01356	TRANSIT BUSES, 40' CNG	6/1/2020	5/31/2025	\$ 33,747,670
Department(s):	TP			
FB-01358	PROTECTION COVERING/HURRICAN S	12/1/2020	11/30/2025	\$ 3,507,000
Department(s):	AV,CH,ID,LD,PD,PH,SP,SW			
FB-01363	BAKERY PRODUCTS	3/1/2020	2/28/2025	\$ 3,371,756
Department(s):	CH,CR			
FB-01373	Election Ballots	3/1/2022	2/28/2025	\$ 726,000
Department(s):	ID			
FB-01378-1(2)	COLLECTION, RESALE & DISPOSAL	11/6/2022	11/5/2025	\$ 1



APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	LB			
FB-01380	OPA-LOCKA AIRPORT CONTROL TOWE	11/1/2019	10/31/2024	\$ 160,000
Department(s):	AV			
FB-01402	SPECIALIZED REPAIR SVC & ONSIT	12/1/2020	11/30/2024	\$ 952,904
Department(s):	AV,ID,TP,WS			
FB-01430	CLEANING BLOOD BORNE PATHOGENS	5/1/2021	4/30/2026	\$ 1,495,915
Department(s):	CR,FR,ID,JU,PD,PH,PR,TP,WS			
FB-01441	Smartcards	5/1/2021	4/30/2026	\$ 4,084,800
Department(s):	TP			
FB-01449	LEASE OF FOUR COLOR PRESS,MAIN	2/1/2020	1/31/2025	\$ 316,926
Department(s):	LB			
FB-01462	AQUEOUS AMMONIA	7/1/2020	6/30/2025	\$ 2,670,300
Department(s):	WS			
FB-01489	Cremation and Interment Servs	4/1/2021	3/31/2025	\$ 796,900
Department(s):	ME			
FB-01500	Phlebotomy & Blood Testing Svc	8/15/2022	7/31/2027	\$ 337,152
Department(s):	CH			
FB-01513	HAZARDOUS AND NON-HAZARDOUS WA	11/1/2020	10/31/2025	\$ 3,435,426
Department(s):	AV,CR,FR,ID,IT,ME,PD,PR,RE,SP,SW,TP,WS			
FB-01517	Tire Leasing	10/26/2021	10/31/2026	\$ 12,945,958
Department(s):	TP			
FB-01523	LIQUID HYDROGEN PEROXIDE SOLUT	3/25/2021	4/30/2026	\$ 7,992,000
Department(s):	WS			
FB-01530	GLASS BEADS TYPE I AND III	6/1/2021	5/31/2026	\$ 427,344
Department(s):	AV,TP			
FB-01549	Bus Cleaning & Disinf. Svcs	1/1/2022	12/31/2026	\$ 24,087,000
Department(s):	TP			
FB-01556	HVAC Chillers, Equipment	10/1/2021	9/30/2027	\$ 9,894,000
Department(s):	AV			
FB-01560	ONSITE INTERPRETATION SERVICES	2/1/2021	1/31/2026	\$ 141,076
Department(s):	CR,CT,PD,RE			
FB-01562	Frozen Fruit Juices	9/1/2021	8/31/2026	\$ 595,500
Department(s):	CR			
FB-01573	OEM PARTS AND REPAIRS FOR BMW	6/1/2020	6/30/2025	\$ 200,000
Department(s):	ID			
FB-01574	MOBILE X-RAY SOLUTION	9/22/2020	9/21/2025	\$ 150,790
Department(s):	ME			
FB-01575	TRANSIT STATION CONCESSIONS	10/19/2021	10/18/2024	\$ -
Department(s):	TP			
FB-01580	BMS MAINTENANCE AT CHILDREN'S	2/1/2021	1/31/2026	\$ 619,845
Department(s):	ID			
FB-01598	AUTO TAG RENEWAL NOTICE AND PA	8/1/2021	7/31/2026	\$ 778,500
Department(s):	FN,TC			
FB-01602	Mobile Car Wash Services	7/1/2021	6/30/2026	\$ 497,595
Department(s):	AD,AV,CH,CL,CR,EL,EM,FR,ID,IT,JU,LB,PD,PR,RE,SP,SW,TP,WS			
FB-01603	MATTRESSES, BOXSPRINGS, BED FR	8/1/2020	7/31/2025	\$ 200,323
Department(s):	CH,FR			
Department(s):	CH,CT,EM,LB,PD,PH,PR,RE,SP,SW,TP,WS			
FB-01606	WATER AND WASTE WATER TREATMEN	10/1/2021	9/30/2026	\$ 576,273
Department(s):	AV,PR			
FB-01607	Automotive Glass & Window Regu	11/1/2021	10/31/2026	\$ 694,516
Department(s):	AV,FR,ID,PR,SW,WS			
FB-01620	Golf Carts & Utility Vehicles	5/1/2021	4/30/2026	\$ 763,300
Department(s):	CU,ID,PH,SP,TP			
FB-01626-1(1)	PRINTING EQUIPMENT REPAIR & SU	7/1/2023	6/30/2025	\$ 150,000
Department(s):	ID			
FB-01639	CHILLERS AND WATER TREATMENT S	10/1/2021	9/30/2027	\$ 12,145,122
Department(s):	CR,CU,FR,ID,LB,PD,PR,SP,TP			
FB-01642-1(1)	NATURAL GAS CONSULTING SERVICE	6/1/2024	5/31/2026	\$ 207,000
Department(s):	WS			
FB-01645P	Rail Parts and Services Pool	11/1/2021	10/31/2026	\$ 113,621,000
Department(s):	SP,TP			
FB-01666	BUY AMERICA AUDIT AND BUS INSP	10/22/2020	10/31/2024	\$ 452,360
Department(s):	TP			
FB-01676	Odor Control Chemicals & Equ.	6/1/2021	11/30/2024	\$ 1,873,659

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	SW,WS			
FB-01679	International Waste Hauling	1/18/2022	1/17/2027	\$ 13,750,200
Department(s):	AV			
FB-01691	Wiping Cloths and Fiber Wipers	11/1/2021	10/31/2026	\$ 16,205
Department(s):	PH			
FB-01691-S2	WIPING CLOTHS (RAGS) AND FIBER	11/1/2021	10/31/2026	\$ 499,289
Department(s):	ID,PR,SP,SW,TP,WS			
FB-01716	Alcohol and Drug Screen Produc	2/1/2022	1/31/2027	\$ 482,060
Department(s):	CH			
FB-01720	Media Monitoring Services	9/23/2021	9/22/2026	\$ 51,294
Department(s):	AV			
FB-01724	Interior Foliage Maintenance	6/1/2021	5/31/2026	\$ 391,531
Department(s):	AV			
FB-01730	Safety Shoes and Boots	3/28/2022	3/31/2027	\$ 9,213,717
Department(s):	AD,AV,CH,CR,CT,CU,FR,ID,IT,LB,ME,PD,PH,PR,RE,SP,SW,TC,TP,WS			
FB-01753	Bailiff Uniforms	9/1/2021	8/31/2026	\$ 144,650
Department(s):	OC			
FB-01761	LOCATION OF UNDERGROUND UTILIT	4/1/2022	3/31/2027	\$ 7,465,105
Department(s):	IT,TP,WS			
FB-01762	SUPPLY OF NATURAL GAS	8/1/2022	7/31/2027	\$ 54,652,610
Department(s):	TP,WS			
FB-01766	Fusees/Flares (Traffic & Marin	10/1/2021	9/30/2026	\$ 366,979
Department(s):	FR,PD			
FB-01772	Quicklime	8/1/2021	7/31/2026	\$ 68,857,200
Department(s):	WS			
FB-01793	Fuel Service Station -Contract	8/1/2021	7/31/2026	\$ 4,288,000
Department(s):	AV,CR,FR,ID,PR,SP,TP,WS			
FB-01793A	Fuel Service Station - Pool	8/1/2021	7/31/2026	\$ 6,607,088
Department(s):	AV,CR,FR,ID,SP,TP,WS			
FB-01793P	Fuel Service Station - Pool	8/1/2021	7/31/2026	\$ 6,807,088
Department(s):	AV,CR,FR,ID,PR,SP,TP,WS			
FB-01800-1(1)	ADOBE SOFTWARE LICENSES AND MA	7/1/2024	6/30/2027	\$ 3,000,000
Department(s):	IT			
FB-01821	Mechanical and Vacuum Street S	1/1/2022	12/31/2026	\$ 587,049
Department(s):	SW			
FB-01840	STRUCTURAL FIREFIGHTER PERSONA	8/19/2021	8/31/2026	\$ 12,740,722
Department(s):	FR			
FB-01894	OPERATIONS AND MAINTENANCE OF	5/1/2022	4/30/2027	\$ 2,752,729
Department(s):	SW			
FB-01896	RETAIL INVENTORY SERVICES	8/1/2021	7/31/2026	\$ 200,000
Department(s):	PR			
FB-01911	DISPOSABLE FIBER TRAYS	3/10/2023	3/9/2028	\$ 2,761,500
Department(s):	CR			
FB-01914	Animal Foods	3/1/2023	2/29/2028	\$ 2,181,416
Department(s):	AD,AV,CR,PD,PR			
FB-01914P	Animal Foods	3/1/2023	2/29/2028	\$ 4,168,725
Department(s):	AD,AV,CR,FR,PD,PR			
FB-01915	Courier Services	3/1/2022	2/28/2027	\$ 387,783
Department(s):	AD,CT,FN,LB,PD,RE,TT,WS			
FB-01924	Real Time Open and Closed Capt	9/1/2022	8/31/2027	\$ 235,000
Department(s):	CT			
FB-01953	Purchase of IED System Parts	10/17/2022	10/16/2025	\$ 5,683,057
Department(s):	AV			
FB-01978	INMATE UNIFORMS	5/1/2023	4/30/2028	\$ 2,348,581
Department(s):	CR,JU			
FB-01986	Backup Weather System for Miam	4/1/2022	3/31/2028	\$ 71,395
Department(s):	AV			
FB-01989	Food Bag Casings and Clips	11/1/2021	10/31/2026	\$ 452,540
Department(s):	CR			
FB-01991	Automated Retail Vending Machi	2/15/2023	2/14/2028	\$ 1
Department(s):	AV			
FB-02008	Frozen Kosher Meals	2/1/2022	1/31/2027	\$ 5,639,550
Department(s):	CR			
FB-02045	Public Housing Answering Svc	4/1/2022	3/31/2027	\$ 150,000
Department(s):	PH			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
FB-02057	Contract Employee Services	1/1/2023	12/31/2027	\$ 93,233,850
Department(s):	AD,AV,BU,CH,CL,CR,CT,CU,EL,EM,FN,FR,HR,ID,IT,LB,ME,MM,OC,PD,PH,PR,RE,SP,SW,TC,TP,WS			
FB-02081	Contracted Bus Route Services	2/28/2023	2/27/2028	\$ 64,500,000
Department(s):	TP			
FB-02088	Body Bags/Evidence Bags	6/1/2022	5/31/2027	\$ 480,977
Department(s):	JU,ME			
FB-02107	Fluorosilicic Acid	11/1/2022	10/31/2027	\$ 4,909,422
Department(s):	WS			
FB-02110	Livescan Background Screening	7/1/2022	6/30/2027	\$ 403,000
Department(s):	CH,PR			
FB-02113	Healthcare Staffing Services	4/16/2022	4/15/2027	\$ 14,401,341
Department(s):	CH,CR,PH			
FB-02117	3-D Digital Scanner	12/1/2021		\$ 42,659
Department(s):	LB			
FB-02149	Inmate Property Storage	9/1/2022	8/31/2027	\$ 203,707
Department(s):	CR			
FB-02212	Power Generating Equip. Award	11/1/2022	10/31/2027	\$ 4,333,200
Department(s):	AD,AV,FR,PH,SP			
FB-02212P	Power Generating Equip Pool	11/1/2022	10/31/2027	\$ 54,292,524
Department(s):	AV,CH,CR,FR,ID,IT,LB,ME,PD,PH,PR,SP,SW,TP,WS			
FB-02213	Biohazardous Waste Services	5/26/2022	5/31/2025	\$ 960,685
Department(s):	AD,CH,CR,FR,ID,ME,PD,PR,SW			
FB-02272	ISO 14001 Certification Svcs.	8/15/2022	8/14/2027	\$ 55,125
Department(s):	AV			
FB-02276	Carbonated & Non-Carbonated	9/1/2022	8/31/2025	\$ 493,486
Department(s):	AD,CR,PH,PR,SP			
FB-02289	Honeywell Avionics Protection	12/1/2022	11/30/2037	\$ 2,722,073
Department(s):	FR			
FB-02302	AWOS Maintenance and Support	11/10/2022	11/30/2027	\$ 113,250
Department(s):	AV			
FB-02333	Inputbased Foam Testing System	6/21/2022	6/20/2027	\$ 41,272
Department(s):	AV			
FDACS-29545	Mosquito Control Lab services	7/5/2023	7/4/2025	\$ 92,000
Department(s):	SW			
GRP0000031	Purchase of Fire Hydrants & Pa	4/1/2021	3/31/2026	\$ 2,525,000
Department(s):	AV,WS			
GRP0000069	COMPUTER TO PLATESETTER MAINT.	6/15/2021	6/14/2026	\$ 225,522
Department(s):	ID			
GRP0000107	Skytrain APM O&M	12/3/2021	1/30/2027	\$ 1
Department(s):	AV			
GRP0000116	Public Housing Answering Svc	4/1/2022	3/31/2027	\$ 150,000
Department(s):	PH			
GRP0000133	Microsoft EA Renewal	5/1/2022	4/30/2025	\$ 1,361,118
Department(s):	OC			
GRP0000140	Tools and Accessories	7/1/2022	7/1/2027	\$ 16,858,000
Department(s):	AD,AV,CH,CR,FR,ID,IT,LB,PH,PR,RE,SP,SW,TP,WS			
Department(s):	OC			
GRP0000147	Refractory Fire Bricks, Relate	3/1/2023	2/29/2028	\$ 398,077
Department(s):	WS			
GRP0000148	Liquid Waste Handling Services	4/1/2024	3/31/2029	\$ 4,917,950
Department(s):	AV,CH,CR,FR,ID,PH,PR,SW			
GRP0000163	Chillers and HVAC Equipment WS	4/1/2023	3/29/2029	\$ 2,150,000
Department(s):	WS			
GRP0000165	Support for Urgent Needs	2/1/2023	1/31/2028	\$ 500,000
Department(s):	AD			
GRP0000173	Refractory Fire Bricks, Relate	4/1/2023	3/30/2028	\$ 400,000
Department(s):	WS			
GRP0000177	Vending Machine Services	4/1/2023	3/31/2028	\$ -
Department(s):	TP			
GRP0000180	MAILING SERVICES	6/10/2023	6/30/2028	\$ 940,256
Department(s):	AV,CL,FN,ID,LB,TC,WS			
GRP0000197	Facility Security Systems, Equ	10/2/2023	4/25/2025	\$ 444,260
Department(s):	PR,WS			
GRP0000198	Cisco SMARTNET Support	10/10/2023	10/10/2024	\$ 111,954
Department(s):	OC			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
GRP0000203	New Key Biscayne Branch Librar	11/8/2023	12/31/2026	\$ 1,445,777
Department(s):	LB			
GRP0000210	Monitors and Stands- CTeS-REG	1/18/2024	1/18/2025	\$ 45,439
Department(s):	OC			
GRP0000212	Abnormal Email Security	1/25/2024	1/25/2025	\$ 74,872
Department(s):	OC			
GRP0000213	MDCC Audio/Visual Refresh/Desi	2/6/2024	2/6/2025	\$ 120,000
Department(s):	OC			
GRP0000214	AOC Laptops, Desktops and Moni	2/6/2024	2/6/2025	\$ 347,291
Department(s):	OC			
GRP0000216		2/13/2024		\$ 58,580
Department(s):	CH			
GRP0000219	Dell Laptops and Accessories	3/12/2024	3/12/2025	\$ 44,983
Department(s):	OC			
GRP0000220	Eaton UPS kits	3/21/2024	3/21/2025	\$ 39,148
Department(s):	OC			
GRP0000221	HPe 5520 Network Switches	3/26/2024	3/26/2025	\$ 238,943
Department(s):	OC			
GRP0000222	Microsoft EA Renewal 3 YR	5/1/2024	4/30/2025	\$ 456,011
Department(s):	OC			
GRP0000223	BIOHAZARDOUS WASTE SERVICES	6/1/2025	5/31/2030	\$ 1,231,500
Department(s):	AD,CH,CR,FR,ME,PD,PR,SW			
GRP0000225	AMERICAN EXPRESS CENTURION LOU	5/7/2024	5/7/2029	\$ 11,000,000
Department(s):	AV			
GRP0000226	AIRPORT NETWORK MEDIA PROGRAMM	5/27/2024	5/27/2026	\$ 150,000
Department(s):	AV			
GRP0000227	OPA-LOCKA AIRPORT CONTROL TOWE	11/1/2024	11/30/2029	\$ 186,176
Department(s):	AV			
GRP0000228	AMERICAN EXPRESS CENTURION LOU	5/7/2024	5/6/2029	\$ 11,000,000
Department(s):	AV			
GRP0000229	AIRPORT NETWORK MEDIA PROGRAMM	5/17/2024	5/16/2026	\$ 150,000
Department(s):	AV			
GRP0000230	FTR Premium Support	5/20/2024	6/1/2025	\$ 78,705
Department(s):	OC			
GRP0000234	Iguana Control Services	6/18/2024		\$ 500,000
Department(s):	CU,LB,PR			
GS-35F-0199R(1)	DESKTOP TEN-PRINT LIVESCANS/MO	9/19/2023	12/13/2024	\$ 212,750
Department(s):	AV			
Department(s):	AV			
GS-35F-364BA	LCP TRACKER FOR SBD	1/1/2019	5/7/2029	\$ 524,934
Department(s):	IT,WS			
IB-01227	TIME EQUIPMENT PURCHASE, REPAI	12/1/2019	11/30/2024	\$ 124,980
Department(s):	CL,EL,PD,SW,WS			
IB-01897	MARINA TRASH BINS	8/1/2021	7/31/2026	\$ 117,650
Department(s):	PR			
IB-02036	DIVERSITY, EQUITY AND INCLUSIO	1/1/2022	12/31/2024	\$ 180,000
Department(s):	HR			
IB-02274	Illuminated Street Name Signs	10/1/2022	9/30/2027	\$ 136,425
Department(s):	TP			
ITB-20-020-HR	Milk and Dairy Products	7/1/2022	6/30/2025	\$ 3,528,000
Department(s):	CH,CR			
ITB-21-388-B-MC	Large Cafeteria Equipment	12/30/2021	5/31/2026	\$ 497,040
Department(s):	CR,TC			
ITB-MDAD-02-14-3	Management Aviation Fueling	11/1/2023	10/31/2024	\$ 583,221
Department(s):	AV			
L-10046	AOIS AT MIAMI INTERNATIONAL AI	9/1/2020	8/31/2027	\$ 18,445,883
Department(s):	AV			
L-10047	CUTE O&M SERVICES FOR MDAD	9/1/2020	8/31/2027	\$ 40,732,012
Department(s):	AV			
L-10073	Maintenance Automatic Doors	7/1/2021	6/30/2026	\$ 13,198,000
Department(s):	AV			
L-10088	ELECTRONIC ARREST FORM SYSTEM	11/24/2020	11/30/2025	\$ 956,880
Department(s):	IT			
L-10094	VOTER REGISTRATION & EVID MAIN	12/2/2020	12/31/2025	\$ 3,166,493
Department(s):	EL			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
L-10134	ATMS SOFTWARE MAINT	12/7/2021	12/6/2026	\$ 4,950,000
Department(s):	TP			
L-10159	Propworks System Software	12/28/2021	12/31/2026	\$ 650,067
Department(s):	AV			
L-10270	Photo Imaging and Fingerprint	5/1/2024	4/30/2029	\$ 1,986,373
Department(s):	IT			
L-10271	Vanguard Software Licenses Mai	1/1/2024	12/31/2028	\$ 183,995
Department(s):	IT			
L-10287	Airport Surface Mgmt System	9/1/2023	8/31/2028	\$ 1,749,000
Department(s):	AV			
L-10333	Case Management Software Maint	12/12/2023	10/31/2024	\$ 27,014
Department(s):	AT			
L-10334	Kalinda Software Maintenance S	1/1/2024	12/31/2028	\$ 168,180
Department(s):	IT			
L-10338	Airfield Guidance Signs Lights	7/1/2024	6/30/2029	\$ 7,300,000
Department(s):	AV			
L-10342	Creditron Software and Hardwar	4/1/2024	3/31/2029	\$ 203,289
Department(s):	TC			
L-10343	Deccan Software Maintenance	8/1/2023	7/31/2027	\$ 211,745
Department(s):	IT			
L-10367	CFME Parts, Repairs, Services	10/1/2024	9/30/2029	\$ 200,000
Department(s):	AV			
L-10377	FIRSTWATCH SOFTWARE, MAINTENAN	12/1/2023	11/30/2027	\$ 131,017
Department(s):	FR			
L-10378	Clear Online Investigation Sof	5/1/2024	4/30/2025	\$ 235,800
Department(s):	PD			
L-10406	Precisely Software Solution	12/28/2023	2/28/2025	\$ 250,000
Department(s):	IT			
L-2002-129-1169-1(2)	Computerized Court Case Mgmt	3/1/2023	2/29/2028	\$ 1,731,000
Department(s):	CL			
L2605-1/26-1	SIEMENS BUILDING MANAGEMENT SY	1/1/2023	12/31/2027	\$ 11,603,000
Department(s):	FR,ID,SP,WS			
L-4400001195-1(2)	AIRPORT SECURITY COMMUNICATION	3/1/2023	2/28/2025	\$ 11,593,275
Department(s):	AV			
L499-1/29	3M selfChecks Maint & Supp Svc	5/1/2023	4/30/2026	\$ 436,412
Department(s):	LB			
L6479-4/25-4	TRANE BLDG AUTOMATED SYSTEM (B	7/1/2024	6/30/2026	\$ 206,000
Department(s):	WS			
L7204-1/25	E-NET SOFTWARE MAINTENANCE/SUP	12/1/2015	11/30/2024	\$ 199,313
Department(s):	IT			
L7217-1/24-1	VEGASOFT MAINTENANCE AND SUPPO	11/1/2019	10/31/2024	\$ 170,800
Department(s):	IT			
L7220-0/26	LEVI, RAY & SHOUP SOFTWARE MAI	8/1/2022	7/31/2026	\$ 245,156
Department(s):	IT			
L7293-2/28-2	ANOMS MAINTENANCE/SUPPORT SERV	1/1/2024	12/31/2028	\$ 875,000
Department(s):	AV			
L-755	FLEETFOCUS LICENSES, MAINTENAN	4/19/2022	4/30/2027	\$ 612,000
Department(s):	ID			
L-766	EnergyCap Maintenance and Supp	3/21/2023	3/31/2026	\$ 450,488
Department(s):	ID			
L7662-2/32	INTERNET ACCESS, COLOCATION AN	1/1/2024	12/31/2025	\$ 1,358,520
Department(s):	IT			
L769-1(1)	INTEGRATED SECURITY CONTROL SY	6/1/2022	11/30/2024	\$ 276,608
Department(s):	CR			
L7944-0/28	OPEX Equipment Maintenance, Re	10/4/2023	10/3/2028	\$ 241,668
Department(s):	TC			
L-7991-2	EMPHASYS ELITE MAINTENANCE AND	4/1/2024	3/31/2025	\$ -
Department(s):	PH			
L-7991-2(2)	Emphasys Elite Maintenance and	4/1/2024	3/31/2025	\$ 325,303
Department(s):	PH			
L8255-0/22	CA IDMS SOFTWARE LICENSING &	10/1/2019	9/30/2025	\$ 6,934,329
Department(s):	IT			
L8298-0/25	SAS ANALYTICS PRO SOFTWARE MAI	10/1/2022	9/30/2025	\$ 205,875
Department(s):	IT			
L8481-0/27	AUTOMATED FARE COLLECTION MODE	8/1/2016	1/31/2028	\$ 9,596,790

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	TP			
L8488-2/29-1(2)	ADA COMPLIANT VOTING SYSTEM	3/13/2024	3/12/2027	\$ 4,107,249
Department(s):	EL			
L-849	ltron FCS Maintenance and Supp	9/1/2023	8/31/2025	\$ 248,310
Department(s):	WS			
L8523-1/28-1	INOVAH SOFTWARE MAINTENACE/PRO	11/1/2023	10/31/2028	\$ 976,136
Department(s):	CL,IT,WS			
L8541-1/25-1(1)	RELIA-VOTE MAIL BALLOTING SYST	7/1/2022	6/30/2025	\$ 2,552,723
Department(s):	EL			
L8689-0/29	LIGHTNING PREDICTION WARNING	6/1/2024	5/31/2029	\$ 178,973
Department(s):	PR			
L8938-2/37	CASE MANAGEMENT SOFTWARE VENDO	12/5/2023	12/31/2028	\$ 535,704
Department(s):	JU			
L9007-0/26	Priority Dispatch PROQA	10/1/2021	9/30/2026	\$ 1,118,325
Department(s):	IT			
L9064-0/26	Airfield Lighting System PM	6/15/2021	6/30/2026	\$ 248,485
Department(s):	AV			
L9114-0/23-1(1)	ChildPlus Software	12/1/2023	11/30/2026	\$ 504,000
Department(s):	CH			
L9130-0/27	IBM HARDWARE, SOFTWARE, MAINT	5/1/2023	4/30/2028	\$ 38,000,000
Department(s):	IT			
L9203-0/30	L3HARRIS RADIO COMM SYSTEM UPG	12/10/2020	12/9/2030	\$ 23,105,017
Department(s):	CR,ID			
L9240-9/25-9	TOUR ANDOVER BMS MAINTENANCEe3	10/1/2024	9/30/2025	\$ 300,000
Department(s):	ID			
L9353-2/25-1(2)	TRIHEDRAL LICENSE, MAINTENANCE	11/1/2022	10/31/2025	\$ 63,722
Department(s):	WS			
L9441-0/25	IED Software Maint and Support	9/1/2021	8/31/2025	\$ 222,961
Department(s):	AV			
L9537-0/27	Pipeline Acoustic Fiber Optic	3/1/2023	2/29/2028	\$ 5,000,000
Department(s):	WS			
L-9645	AIM Maintenance and Support	3/22/2022	3/21/2026	\$ 94,544
Department(s):	IT			
L9757-2/28-2	AVI System	1/1/2024	12/31/2028	\$ 556,335
Department(s):	AV			
L9810-2/30-1(2)	FLIGHT EXPLORER SOFTWARE SUPPO	1/1/2021	12/31/2025	\$ 205,725
Department(s):	AV			
L9837-0/28	Delta Controls BMS	3/1/2023	2/29/2028	\$ 1,356,000
Department(s):	CR,ID,LB			
L9858-0/26	COMPUTER TO PLATESETTER	6/15/2021	6/14/2026	\$ 225,522
Department(s):	ID			
MA176	MI-FI HOTSPOTS, TABLETS, ACCES	9/15/2022	8/11/2029	\$ 990,000
Department(s):	LB			
MCC-9-18	MISCELLANEOUS CONSTRUCTION CON	1/24/2022	1/30/2027	\$ 50,094,016
Department(s):	AV			
MDAD-04-12-1(2)	SATELLITE E APM SYSTEM REPLACE	6/21/2021	6/20/2026	\$ 8,370,997
Department(s):	AV			
MMS1900113	PHARMACEUTICALS SUPPLIES	2/27/2020	10/31/2024	\$ 5,115,491
Department(s):	FR			
PA-EVN0000270	Microsoft Software LSP	5/24/2023	5/31/2026	\$ 731,000
Department(s):	AD,AV,CC,CL,CR,CT,EM,FR,ID,IT,LB,PA,PD,PH,PR,RE,SW,TC,TP,WS			
R1426611P1	FIRE STATION ALERTING SYSTEM	8/17/2020	6/29/2025	\$ 2,625,029
Department(s):	FR			
R190601	Online Auction Services	9/27/2021	1/31/2025	\$ -
Department(s):	ID			
R191204	Performing Arts Equip. and Svc	11/19/2021	10/31/2024	\$ 450,000
Department(s):	CU			
R-218-17	NON-EXCLUSIVE AGREEMENT FOR FO	3/21/2017	3/21/2025	\$ -
Department(s):	AV			
R-423-21	Miami Parking Authority Mgmt	7/30/2021	7/29/2026	\$ 3,172,000
Department(s):	PR			
R-600-23	PLAYGROUND AND PARK EQUIPMENT	4/2/2024	4/1/2028	\$ 4,000,000
Department(s):	PR			
R-681-21_FR-BMS	ENERGY SAVINGS PERFORMANCE	8/1/2022	7/28/2042	\$ 3,182,117
Department(s):	FR			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
R-681-21_FR-GMM	ENERGY SAVINGS PERFORMANCE	8/1/2023	7/31/2043	\$ 739,338
Department(s):	FR			
R-681-21_FR-MV	ENERGY SAVINGS PERFORMANCE	8/1/2023	7/31/2043	\$ 675,145
Department(s):	FR			
R-BB-19002	FACILITIES MANAGEMENT PRODUCTS	6/14/2019	10/31/2027	\$ 14,190,461
Department(s):	AV,CH,ID,LB,PR,SP,TP,WS			
RFP NO. 23-084/MD	401(A) Special Pay Plan	12/8/2023	9/14/2026	\$ 0
Department(s):	HR			
RFP NO. MDAD-11-16-1(1)	Employee Public Shuttle MIA	3/1/2024	2/28/2029	\$ 2,631,000
Department(s):	AV			
RFP-00039-1(2)	ADVERTISING SERVICES FOR TRANS	3/1/2020	2/28/2025	\$ 1
Department(s):	TP			
RFP-00070-1(1)	CHILDREN'S COURTHOUSE CAFETERI	4/8/2021	4/7/2026	\$ 1
Department(s):	ID			
RFP-00096	COMPRESSED NATURAL GAS PROGRAM	1/30/2017	1/29/2027	\$ 192,456,715
Department(s):	TP			
RFP-00118-1(1)	AUTOMATED PASSPORT CONTROL KIO	4/1/2020	3/31/2025	\$ 7,512,344
Department(s):	AV			
RFP-00133	JOINT DEVELOPMENT AT DOUGLAS R	8/29/2016	8/31/2046	\$ 1
Department(s):	TP			
RFP-00152	OMNI DEVELOPMENT	5/17/2017	5/31/2107	\$ -
Department(s):	TP			
RFP-00160-1(2)	LEASE OF COMPREHENSIVE CLAIMS	9/1/2022	8/30/2027	\$ 9,461,000
Department(s):	ID			
RFP-00168-1(3)	Body Worn Cameras and VMS	4/1/2021	3/31/2026	\$ 29,061,000
Department(s):	CR,PD			
RFP-00172-1(1)	DISASTER DEBRIS REMOVAL MONITO	1/1/2021	12/31/2025	\$ 90,000,000
Department(s):	AV,FR,ID,IT,PD,PR,SP,SW			
RFP-00181-2(2)	WATER SPORTS CONCESSION AT CRA	3/1/2024	2/28/2026	\$ -
Department(s):	PR			
RFP-00188-2(2)	Security Guard Svc for MDWS	9/1/2023	8/31/2026	\$ 36,196,000
Department(s):	WS			
RFP-00196-1(1)	SELF-FUNDED EMPLOYEE HEALTHCAR	1/1/2022	12/31/2025	\$ 34,047,280
Department(s):	IT			
RFP-00207	DEVELOPMENT FRANKIE SHANNON RO	1/1/2018	12/31/2108	\$ -
Department(s):	TP			
RFP-00217-2(2)	Security Guard Services for MD	9/1/2023	8/31/2026	\$ 67,158,000
Department(s):	ID			
RFP-00254-1(1)	WASTE,RECYCLING CARTS AND PART	11/1/2021	10/31/2026	\$ 17,900,000
Department(s):	SW			
RFP-00261-2(2)	SOUTH FLORIDA VAN POOL	4/1/2023	3/31/2026	\$ 4,050,000
Department(s):	RE			
RFP-00318-1	Operation of Crandon Marina	3/1/2022	2/28/2027	\$ 1
Department(s):	PR			
RFP-00318-1(1)	Operation of Crandon Marina	3/1/2022	2/28/2027	\$ 1
Department(s):	PR			
RFP-00321-1(3)	LABORATORY INFORMATION MANAGEM	12/1/2021	11/30/2026	\$ 834,112
Department(s):	IT			
RFP-00327-1(1)	ACOUSTIC GUNSHOT DETECTION SOL	11/1/2021	10/31/2026	\$ 8,240,166
Department(s):	PD			
Department(s):	AV			
RFP-00329(1)	Inmate Video Visitation System	7/1/2024	6/30/2029	\$ -
Department(s):	CR			
RFP-00356-2(2)	Care & Custody Services	11/1/2022	10/31/2024	\$ 3,802,000
Department(s):	JU			
RFP-00376-3(3)	SMALL BUSINESS DEVELOPMENT SOF	12/16/2023	12/15/2025	\$ 109,840
Department(s):	IT			
RFP-00422-1(5)	Checkpoint Queue Wait Time Ana	1/1/2024	12/31/2024	\$ 152,710
Department(s):	FR			
RFP-00456	40 FT BATTERY & ELECTRIC BUSES	10/18/2019	10/31/2024	\$ 73,350,853
Department(s):	TP			
RFP-00499	LED SMART LIGHTING	12/20/2021	12/19/2036	\$ 211,668,166
Department(s):	TP			
RFP-00499M	NOT USED	12/20/2021	12/19/2036	\$ 163,591,770
Department(s):	TP			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
RFP-00564-1(1)	GROUP EMPLOYEE LEGAL SERVICES	1/1/2024	12/31/2025	\$ 4,400,000
Department(s):	HR			
RFP-00567-1	EMS Billing	8/1/2023	7/31/2028	\$ 4,000,000
Department(s):	FR			
RFP-00700	DEVELOPMENT OF BLOCK 45	7/15/2019	12/31/2109	\$ 1
Department(s):	TP			
RFP-00710-1(1)	Employee Life, AD&D and PBA In	1/1/2024	12/31/2025	\$ 27,550,000
Department(s):	HR,ID			
RFP-00754	SCALE HOUSE OPERATIONS SOFTWARE	10/27/2020	10/31/2026	\$ 1,391,523
Department(s):	SW			
RFP-00808	OPERATION OF PARKING FACILITIES	11/1/2020	10/31/2025	\$ 382,896
Department(s):	AV			
RFP-00912	HEWLETT PACKARD ENTERPRISE HARDWARE	5/21/2020	11/30/2024	\$ 16,742,537
Department(s):	FR,IT			
RFP-00936-2(4)	CELLULAR DEVICES AND SERVICES	3/1/2024	2/28/2025	\$ 8,338,800
Department(s):	AV,CC,CR,FR,IT,PD,WS			
RFP-00953	DESIGN,BUILD,FIN,OPERATE AND MAINTAIN	12/19/2019	2/18/2054	\$ 852,249,000
Department(s):	ID			
RFP-01032	Tennis Center Operations	2/1/2022	1/31/2032	\$ -
Department(s):	PR			
RFP-01058	ADVANCED TRAFFIC MANAGEMENT SYSTEM	5/28/2020	4/2/2029	\$ 158,840,252
Department(s):	TP			
RFP-01071	BUS PASSENGER SHELTER PROGRAM	6/1/2020	5/31/2035	\$ 29,626,470
Department(s):	TP			
RFP-01083-1(1)	ON DEMAND TRANSIT SERVICES	9/1/2023	2/28/2025	\$ 11,837,375
Department(s):	TP			
RFP-01132-3(3)	Section 8 Housing Voucher Services	1/1/2024	12/31/2024	\$ 9,152,882
Department(s):	PH			
RFP-01154	Quartermaster Services	9/17/2021	9/30/2026	\$ 21,250,000
Department(s):	CL,EM,FR,PD			
RFP-01207	INMATE COMMISSARY AND BANKING	4/1/2020	3/31/2025	\$ 622,311
Department(s):	CR			
RFP-01228-1(1)	EXTERNAL INDEPENDENT AUDITING	8/1/2023	7/31/2026	\$ 515,000
Department(s):	PH			
RFP-01229-1(1)	Private Attorney Services	4/1/2024	3/31/2026	\$ 800,000
Department(s):	PH			
RFP-01248	VERINT AUDIOLOG MAINTENANCE AND REPAIR	3/1/2021	2/28/2026	\$ 657,301
Department(s):	FR,IT			
RFP-01258	Baggage Handling System O&M	1/1/2023	12/31/2029	\$ 94,239,235
Department(s):	AV			
RFP-01307	METROMOVER WAYSIDE SYSTEM	5/20/2021	5/19/2025	\$ 152,920,983
Department(s):	TP			
RFP-01336	MISDEMEANOR DIVERSION SERVICES	9/1/2020	8/31/2025	\$ 1
Department(s):	OC			
RFP-01371	BROKER SERVICES FOR AIRCRAFT HIRE	7/9/2020	7/31/2025	\$ 100,000
Department(s):	ID			
RFP-01375	CREDIT AND COLLECTION MANAGEMENT	12/28/2021	12/31/2026	\$ 1,862,133
Department(s):	FN			
RFP-01385-4(4)	Seaweed Removal & Mechanical Barge	5/1/2024	4/30/2025	\$ 4,188,500
Department(s):	PR			
RFP-01395	MID-RANGE SERVER SOLUTION	10/29/2020	10/31/2025	\$ 2,381,835
Department(s):	IT			
RFP-01409	LEASE OF WALL SPACE FOR ADVERTISING	12/1/2020	11/30/2025	\$ 1
Department(s):	ID			
RFP-01418-1(1)	EMPLOYEE VOLUNTARY GROUP INSURANCE	1/1/2024	12/31/2025	\$ 8,914,000
Department(s):	HR			
RFP-01424	HELICOPTERS FOR MDRF	11/21/2019	11/30/2024	\$ 28,439,081
Department(s):	FR			
RFP-01453	PARKING ACCESS AND REVENUE MANAGEMENT	11/10/2022	11/30/2027	\$ 3,431,363
Department(s):	IT			
RFP-01474	BIOMETRICALLY ENABLED SOLUTION	5/23/2022	5/22/2029	\$ 9,143,650
Department(s):	AV			
RFP-01487	PROPERTY INSURANCE BROKER SERVICES	11/4/2020	11/30/2025	\$ 2,350,000
Department(s):	ID			
RFP-01488	DISASTER COSTS RECOVERY SERVICES	9/23/2020	9/30/2025	\$ 17,850,625



APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	BU,CH,FR,PH			
RFP-01505	MARKETING & PUBLIC RELATIONS S	8/1/2021	8/31/2026	\$ 3,125,000
Department(s):	CU			
RFP-01552	TITLE COMPANY SERVICES	12/1/2021	11/30/2026	\$ 2,290,000
Department(s):	FN,ID,RE,TC,TP			
RFP-01555	REMOTE VIP OPERATIONS FOR COMM	5/1/2023	4/30/2043	\$ -
Department(s):	AV			
RFP-01566	PROJ AND CONSTRUCTION SOFTWARE	8/8/2023	8/31/2028	\$ 3,678,406
Department(s):	IT			
RFP-01588	Employee Benefits Consulting S	10/1/2021	9/30/2026	\$ 999,000
Department(s):	HR			
RFP-01600	Develop Dolphin Property	7/19/2021	7/31/2118	\$ 1
Department(s):	TP			
RFP-01615	Maint. & Rep. Serv. Conveyance	3/1/2023	2/29/2028	\$ 62,221,476
Department(s):	AV,CH,CR,CU,ID,LB,PD,PH,PR,SP,TP,WS			
RFP-01622	COURT CASE MANAGEMENT SYSTEM	6/3/2021	6/30/2026	\$ 12,947,000
Department(s):	IT			
RFP-01647	MDPD Helicopter Purchase	6/7/2024	6/30/2029	\$ 30,368,582
Department(s):	PD			
RFP-01651	Medicare Cost Reporting and Me	4/1/2021	3/31/2026	\$ 999,995
Department(s):	FR			
RFP-01675	ARBITRAGE SERVICES	8/1/2021	7/31/2026	\$ 392,860
Department(s):	BU,FN			
RFP-01677	New Hotel at MIA	8/1/2023	7/31/2073	\$ 240,000,000
Department(s):	AV			
RFP-01690	CRM Solution	7/19/2023	7/31/2028	\$ 16,393,627
Department(s):	IT			
RFP-01707	Misdemeanor Probation Services	10/1/2021	9/30/2026	\$ -
Department(s):	OC			
RFP-01743	Financial Advisory Svcs WASD	2/1/2022	1/31/2027	\$ 4,167,000
Department(s):	BU,FN			
RFP-01744	Financial Advisory Svcs Gen.	2/1/2022	1/31/2027	\$ 4,267,000
Department(s):	BU,FN,RE			
RFP-01745	Financial Advisory Svcs Ent.	2/1/2022	1/31/2027	\$ 4,167,000
Department(s):	BU,FN			
RFP-01827	Broker Services for Water & Se	11/1/2022	10/31/2027	\$ 450,000
Department(s):	ID			
RFP-01844	Police Work Force Mgmt. System	11/3/2023	11/30/2028	\$ 2,260,342
Department(s):	PD			
RFP-01858-1(2)	Employee Disability Insurance	1/1/2024	12/31/2025	\$ 12,000,000
Department(s):	HR			
RFP-01892	COMPREHENSIVE DISPARITY STUDY.	11/19/2021	11/30/2024	\$ 578,646
Department(s):	ID			
RFP-01923	Income Certification Services	3/28/2022	3/31/2025	\$ 151,000
Department(s):	PH			
RFP-01951	EMPLOYEE GROUP DENTAL INSURANC	4/1/2023	3/31/2026	\$ 44,000,000
Department(s):	HR			
RFP-01966	BATTERY-ELECTRIC BUSES	1/25/2023	1/24/2028	\$ 191,532,939
Department(s):	TP			
RFP-01987	Security Guard Services - DTPW	7/1/2023	6/30/2028	\$ 191,179,102
Department(s):	TP			
RFP-02030	Conveyance Equip., Mod., Maint	11/15/2023	11/30/2028	\$ 23,121,386
Department(s):	TP			
RFP-02199A	Computer Aided Dispatch Solutn	2/21/2023	2/20/2028	\$ 8,400,000
Department(s):	FR			
RFP-02199B	CAD to CAD Solution	2/21/2023	2/20/2028	\$ 2,623,000
Department(s):	FR			
RFP02220	Research Consulting Services	3/24/2023	3/31/2026	\$ 480,000
Department(s):	PH			
RFP-02220	Research Consulting Services	3/24/2023	3/31/2026	\$ 480,000
Department(s):	PH			
RFP-02233	Real Estate Financial Advisory	8/1/2022	7/31/2027	\$ 2,560,000
Department(s):	ID			
RFP-02293	Professional Ser. to Upgrade	7/19/2023	7/31/2028	\$ 5,266,400
Department(s):	WS			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
RFP14-06-1	AUTOMATED FARE COLLECTION SYST	12/1/2017	11/30/2024	\$ 514,477
Department(s):	AV,TP			
RFP384-4(4)	FOOD AND BEVERAGE CONCESSION M	5/17/2019	5/16/2034	\$ 1
Department(s):	PR			
RFP545A-1	COLLECTOR CURBSIDE RECYCLING P	10/1/2015	3/31/2025	\$ 42,696,228
Department(s):	SW,TP			
RFP545B-1	RECYCLER CURBSIDE RECYCLING PR	10/4/2015	3/31/2025	\$ 17,000,000
Department(s):	SW			
RFP545C-1	COLLECTOR FOR CURBSIDE RECYCLI	10/1/2015	3/31/2025	\$ 17,662,489
Department(s):	SW,TP			
RFP643-4(5)	INTEGRATED LIBRARY SYSTEM	7/16/2023	7/15/2026	\$ 1,808,011
Department(s):	LB			
RFP654	NEW HEAVY RAIL VEHICLES	12/9/2012	11/27/2027	\$ 44,922,735
Department(s):	TP			
RFP665-2(3)	TAX COLL., MGMT & REVENUE DIST	3/17/2020	3/16/2025	\$ 5,029,811
Department(s):	FN,TC			
RFP746	TRANSIT OPERATING SYSTEMS (REP	4/10/2013	3/31/2025	\$ 4,360,991
Department(s):	TP			
RFP774	ENERGY PERFORMANCE CONTRACTING	3/26/2012	3/25/2032	\$ 134,000
Department(s):	PH			
RFP797A-1(2)	Mini Soccer Complex Amelia	1/1/2023	12/31/2027	\$ 1
Department(s):	PR			
RFP797B-1(2)	Mini Soccer Complex Tropical	1/1/2023	12/31/2027	\$ 1
Department(s):	PR			
RFP798	BRICKELL METROMOVER PROPERTY D	4/20/2012	3/31/2111	\$ 1
Department(s):	TP			
RFP800-1(1)	SPECIAL TRANSPORTATION SERVICE	4/1/2018	3/31/2026	\$ 254,069,015
Department(s):	TP			
RFP803	WAKEBOARDING AT AMELIA EARHART	10/22/2012	10/31/2032	\$ 1
Department(s):	PR			
RFP808	CAD/AVL	11/20/2013	11/30/2025	\$ 3,750,983
Department(s):	TP			
Department(s):	IT			
RFP8270-6(6)	BANKING SERVICES	4/1/2023	3/31/2025	\$ 2,000,000
Department(s):	AV,CL,FN			
RFP828-2(2)	MARKETING AND MANAGEMENT SERVI	11/1/2018	10/31/2024	\$ 1
Department(s):	BU			
Department(s):	PD			
RFP852-2(2)	INFORMATION TECHNOLOGY HARDWAR	6/16/2024	6/15/2029	\$ 13,000,000
Department(s):	IT			
RFP861-2(4)	Sunpass Toll By Plate Solution	6/1/2023	5/31/2028	\$ 1,826,848
Department(s):	TP			
RFP865-1(2)	PAY-ON-FOOT PARKING MANAGEMENT	1/1/2021	12/31/2025	\$ 157,500
Department(s):	ID			
Department(s):	ID			
RFP887-1(2)	CIVIL PROCESS SOFTWARE SYSTEM/	12/1/2019	11/30/2024	\$ 536,868
Department(s):	IT			
RFP899-1(2)	IP ALERTING SYSTEM	12/26/2020	12/25/2025	\$ 3,050,125
Department(s):	FR			
RFP-EVN0000016	CROSS CONNECTION CONTROL	8/8/2023	8/7/2028	\$ 13,507,475
Department(s):	WS			
RFP-MDAD-01-04-S-2(2)	North/South Foodservice Conces	2/15/2022	2/14/2028	\$ 1
Department(s):	AV			
Department(s):	AV			
RFP-MDAD-01-05A-S-2(2)	N/S FOODSVC CONCESSION (PKG1)	2/15/2022	2/14/2028	\$ 1
Department(s):	AV			
Department(s):	AV			
RFP-MDAD-01-05-S-2(2)	N/S Foodservice Concessions 2	2/15/2022	2/14/2028	\$ 1
Department(s):	AV			
RFP-MDAD-01-08B	Lease and Concession Agreement	9/14/2014	9/13/2029	\$ -
Department(s):	AV			
Department(s):	AV			
RFP-MDAD-03-11-AVF-1(1)	Lease and Concession Pkg3	1/9/2023	1/8/2025	\$ 1
Department(s):	AV			
RFP-MDAD-03-14	Telecom Network Mgmt Svcs MIA	3/16/2015	3/16/2025	\$ 46,068,816

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	AV			
RFP-MDAD-05-05_PK6	LEASE AND CONCESSION AGREEMENT	1/1/2022	12/31/2025	\$ 150,000
Department(s):	AV			
RFP-MDAD-05-06-1	Advertising Display Program	11/30/2021	11/29/2028	\$ -
Department(s):	AV			
RFP-MDAD-05-12	LUGGAGE WRAPPING SERVICES MIA	8/15/2021	12/31/2027	\$ 1
Department(s):	AV			
RFP-MDAD-07-12-AVA -1(1)	Lease and Concession Agreement	1/17/2022	1/16/2029	\$ -
RFP-MDAD-10-16-1(1)	PREMIUM COSMETICS CONCESSION S	9/14/2024	9/13/2026	\$ -
Department(s):	AV			
Department(s):	AV			
RFQ MDAD-14-02A-2(2)	GASPs - American Sales	2/19/2023	2/18/2025	\$ -
Department(s):	AV			
RFQ MDAD-14-02B-2(2)	GASPs - Triangle Services	2/19/2023	2/18/2025	\$ -
Department(s):	AV			
RFQ MDAD-14-02C-2(2)	GASPs - G2 Security	2/19/2023	2/18/2025	\$ -
Department(s):	AV			
RFQ MDAD-14-02D-2(2)	GASPs - Swissport USA	2/19/2023	2/18/2025	\$ -
Department(s):	AV			
RFQ MDAD-15-02 A-2(2)	GASPs - Ultra Aviation	2/19/2023	2/18/2025	\$ -
Department(s):	AV			
RFQ NO. 02249	Financial Feasibility Consult	5/1/2023	4/30/2028	\$ 6,000,000
Department(s):	AV			
RFQ NO. MDAD-16-04	Interact Computer Training MIA	2/28/2018	2/27/2028	\$ 452,500
Department(s):	AV			
RFQ NO. MDAD-17-02-1(1)	PROFESSIONAL COST ESTIMATING A	2/26/2024	2/25/2029	\$ 16,542,000
Department(s):	AV			
RFQ-00211-1(1)	MDPD Towing Services	8/1/2022	7/31/2027	\$ 60,000
Department(s):	PD			
RFQ-00460	COUNTY BOND COUNSEL POOL	3/1/2018	2/28/2025	\$ 7,000,000
Department(s):	BU,FN			
RFQ-00527	AUTHORITY BOND COUNSEL POOL	3/1/2018	2/28/2025	\$ 4,200,000
Department(s):	BU,FN			
RFQ-00528	DISCLOSURE COUNSEL POOL	3/1/2018	2/28/2025	\$ 4,900,000
Department(s):	BU,FN			
RFQ-00652	MUNICIPAL BOND UNDERWRITING PO	12/1/2019	11/30/2024	\$ 1,000,000
Department(s):	BU,FN			
RFQ-01113	LEASE/OPERATION OF RESTAURANT	3/1/2020	8/31/2030	\$ 1
Department(s):	ID			
Department(s):	ID,PR,RE,SP,TP			
RFQ-01295	REDEVPMT OF COUNTY PROPERTIES	5/1/2020	4/30/2025	\$ 1
Department(s):	PH			
RFQ-01875	FINANCIAL CONSULTING SERVICES	10/1/2022	9/30/2027	\$ 1,500,000
Department(s):	TT			
Department(s):	CC			
RFQ-02249	Financial Feasibility Consult	4/1/2023	3/31/2028	\$ 6,000,000
Department(s):	AV			
RFQ-MDAD-13-04-1(1)	HOTEL MIA FOOD AND BEVEARGE OP	12/19/2022	12/19/2029	\$ -
Department(s):	AV			
RFQ-MDAD-17-03-1(1)	AIRPORT SIGNAGE DESIGN FAB &	2/1/2024	1/31/2029	\$ 4,512,000
Department(s):	AV			
RFQ-MDAD-17-04-1(1)	AIRPORT SIGNAGE DESIGN FAB &	2/1/2024	1/31/2029	\$ 3,008,000
Department(s):	AV			
RTQ-00004-1(1)	UPS SYSTEMS MAINTENANCE & REPA	11/1/2019	10/31/2024	\$ 8,594,004
Department(s):	AD,AV,CR,FR,ID,IT,LB,ME,PD,PR,RE,SP,TC,TP,WS			
Department(s):	WS			
RTQ-00115	LENEL ONGUARD SOFTWARE, SUPPOR	10/29/2014	4/30/2028	\$ 2,212,983
Department(s):	PD,SP			
RTQ-00124	RTQ - PUBLIC SAFETY UNIFORMS	3/1/2016	5/31/2029	\$ 23,596,016
Department(s):	AD,AV,CH,CL,CR,CT,CU,EL,EM,FN,FR,HR,ID,IG,IT,JU,LB,ME,MM,PD,PH,PM,PR,RE,SP,SW,TC,TP,WS			
RTQ-00299	HVAC AND CONTROLS - RTQ	6/1/2016	11/30/2024	\$ 29,785,055
Department(s):	AD,AV,CH,CR,CU,FN,FR,ID,LB,PD,PH,PR,SP,SW,TP,WS			
Department(s):	AV,CH,CR,EM,FR,ME,MP,PD,PM,PR,SP,TP,WS			
RTQ-00381	INTEGRATED PEST MANAGEMENT	3/24/2017	3/31/2025	\$ 10,130,431
Department(s):	AD,AV,CH,CR,CU,FR,ID,LB,PD,PH,PR,RE,SP,SW,TP,WS			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
RTQ-00410	HEAD START/EARLY HEAD START PR	4/1/2017	3/31/2026	\$ 4,886,515
Department(s):	CH			
RTQ-00457	DOCK LEVELERS PURCHASE INSTALL	2/1/2017	1/31/2025	\$ 405,323
Department(s):	AV,ID,TP			
RTQ-00563	UP-FITTING & MODIFICATIONS OF	1/1/2018	12/31/2024	\$ 820,529
Department(s):	ID			
RTQ-00566-1	INJECTION WELLS PREQUAL	9/1/2023	8/31/2028	\$ 112,500,000
Department(s):	WS			
RTQ-00580	HYDRAULIC PARTS, SUPPLIES & RE	8/1/2018	7/31/2026	\$ 15,201,748
Department(s):	AV,CR,FR,ID,PH,PR,SP,SW,TP,WS			
RTQ-00613	REPAIR SVCS FOR SHOP EQUIP & T	3/1/2018	2/28/2026	\$ 1,900,382
Department(s):	AV,FR,ID,LB,PH,PR,SP,TP,WS			
RTQ-00618-1(1)	Emergency Debris Removal Prequ	8/1/2023	7/31/2028	\$ 125,105,000
Department(s):	AV,CH,CR,FR,ID,PD,PH,PR,SP,SW,TP,WS			
RTQ-00674	RENTAL TRAILERS, TRUCKS AND VAN	6/1/2018	5/31/2028	\$ 2,707,550
Department(s):	AD,CR,EL,FR,ME,PD,PR,SW,TP			
RTQ-00694	METAL TRASH AND GARBAGE CONTAI	4/3/2018	4/2/2026	\$ 801,440
Department(s):	PR,RE,SW			
RTQ-00798	TRUCK SCALE PURCHASE, MAINT. AN	9/1/2018	8/31/2028	\$ 2,366,906
Department(s):	AV,SP,SW,WS			
RTQ-00839	INSTALL, REPAIR, & MAINT SVCS	8/1/2018	7/31/2026	\$ 895,167
Department(s):	AV,CU			
RTQ-00843	FENCE MATERIALS (PRE-QUAL)	11/1/2018	10/31/2026	\$ 1,546,688
Department(s):	AD,AV,CR,FR,ID,PR,RE,SP,SW,TP			
RTQ-00862	FIRE SUPPRESSION SERVICES	11/1/2018	10/31/2026	\$ 25,896,983
Department(s):	AD,AV,CH,CR,CU,FR,ID,LB,PD,PH,PR,SP,SW,TP,WS			
RTQ-00866	REFLECTIVE LETTERING, STRIPING	1/1/2019	12/31/2026	\$ 3,004,187
Department(s):	AD,AV,CR,FR,ID,LB,PD,TP			
RTQ-00867	EMERGENCY PUSH & CLEAR AND DEB	12/1/2018	11/30/2026	\$ 330,500,000
Department(s):	AV,ID,LB,PR,TP			
RTQ-00880	SPECIAL EVENT EQUIPMENT RENTAL	2/1/2019	1/31/2027	\$ 5,566,026
Department(s):	AD,AV,CR,EL,FR,HR,ME,PH,PR,RE,SP,SW,TP			
RTQ-00888	ELECTRICAL & ELECTRONIC COMPO	4/1/2019	3/31/2027	\$ 89,990,693
Department(s):	AV,CH,CR,CT,CU,FR,ID,IT,LB,PD,PH,PR,RE,SP,SW,TP,WS			
RTQ-00892	PARK ITEMS FOR RESALE	3/1/2019	2/28/2027	\$ 5,869,665
Department(s):	PR			
RTQ-00893	INDUSTRIAL ELECTRICAL AND POWE	11/1/2019	10/31/2024	\$ 74,167,821
Department(s):	AV,FR,ID,PR,TP,WS			
RTQ-00894	IT CONSULTING SERVICES	1/1/2019	6/30/2029	\$ 68,600,000
Department(s):	AV,IT,WS			
RTQ-00917	UPHOLSTERY AND REFURBISHING SC	1/1/2019	12/31/2028	\$ 420,951
Department(s):	AD,AV,BU,CH,CT,CU,ID,LB,MM,PH,PM,PR,SP			
RTQ-00983	PC PARTS AND PERIPHERALS PRE-Q	6/1/2019	11/30/2024	\$ 6,881,389
Department(s):	FR,ID,PD,PR,RE,SP,TP,WS			
RTQ-01039	FERTILIZER/PESTICIDE/LANDSCAPE	1/1/2020	12/31/2024	\$ 30,850,907
Department(s):	AV,CU,PD,PH,PR,RE,SP,SW,TP,WS			
RTQ-01057	EDU SOFTWARE, INTERACTIVE DISPL	11/1/2019	10/31/2024	\$ 711,902
Department(s):	AV,CR,FR			
RTQ-01064	HAZARDOUS MATERIAL REMOVAL SER	6/5/2020	6/4/2025	\$ 15,000,000
Department(s):	AV,CC,CH,CU,FR,ID,JU,PH,PR,SP,TP			
RTQ-01102	CHEMICAL FEED & DISINFECTION S	11/1/2019	10/31/2024	\$ 4,359,600
Department(s):	AD,AV,CH,CR,CU,FR,ID,PD,PH,PR,SP,SW,TP,WS			
RTQ-01120	CREDIT UNDERWRITING, SUBSIDY LA	7/1/2020	6/30/2025	\$ 750,000
Department(s):	AD,AV,CH,CR,CU,FR,ID,LB,PD,PH,PR,SP,TP,WS			
RTQ-01137	HAULING AND DISPOSAL OF SOLID	3/1/2020	2/28/2025	\$ 37,400,000
Department(s):	FR,PD,RE,SP			
RTQ-01186	SECURITY & ACCESS CONTROL SYST	12/1/2019	12/31/2024	\$ 19,537,569
Department(s):	AD,AV,CH,CL,CR,CU,FR,ID,IT,LB,ME,PD,PH,PR,SP,SW,TP,WS			
RTQ-01233	VESSEL SIMULATION SERVICES	11/1/2020	10/31/2025	\$ 500,000
Department(s):	AV,ID,PR,WS			
RTQ-01276	MDFR EMERGENCY PHARMACEUTICAL	3/1/2020	2/28/2025	\$ 497,216
Department(s):	FR			
RTQ-01284	BIRD CONTROL SERVICES	1/1/2021	12/31/2025	\$ 457,212
Department(s):	ID,SP,SW,TP			
RTQ-01286	DELL HARDWARE, SOFTWARE AND SER	4/1/2020	3/31/2025	\$ 6,279,353

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	IT			
RTQ-01287	PREQUAL FOR OFFROAD AND HEAVY	2/1/2020	1/31/2025	\$ 400,000
Department(s):	ID			
RTQ-01299	HOSES, NOZZLES, COUPLINGS, CLA	5/1/2020	4/30/2025	\$ 5,625,106
Department(s):	AV,FR,PR,SP,SW,TP,WS			
RTQ-01327	CCTV CAMERA EQUIP/MAINT/REPAIR	2/1/2020	1/31/2025	\$ 8,663,350
Department(s):	EL			
RTQ-01337	POLYMER FOR WATER/WASTEWATER T	11/1/2020	10/31/2025	\$ 12,148,000
Department(s):	WS			
RTQ-01349	IED SYSTEMS SERVICES	12/6/2019	12/5/2024	\$ 750,000
Department(s):	AV			
RTQ-01354	INVASIVE VEGETATION CONTROL SE	12/1/2020	11/30/2025	\$ 7,074,000
Department(s):	LB,PR,RE,SW,TP			
RTQ-01360	WATER/WASTEWATER TREATMENT PTS	9/1/2020	8/31/2025	\$ 81,753,000
Department(s):	WS			
RTQ-01397	Plumbing Equip. and Supplies	3/1/2022	2/28/2027	\$ 31,505,216
Department(s):	AV,CH,CR,CU,FR,ID,LB,PD,PH,PR,RE,SP,SW,TP,WS			
RTQ-01404	TRAINED CANINES AND TRAINING	1/1/2020	12/31/2024	\$ 426,100
Department(s):	AV,PD,SP			
RTQ-01452	Purchase of Fire Hydrants & Pa	4/1/2021	3/31/2026	\$ 2,525,000
Department(s):	AV,WS			
RTQ-01468	Fire OEM Repairs & Service	4/1/2021	3/31/2026	\$ 6,769,000
Department(s):	AV,FR,PD			
RTQ-01528	VERITAS SOFTWARE LIC & MAINT S	4/1/2021	3/31/2026	\$ 5,633,273
Department(s):	IT			
RTQ-01540	Floor Cleaning Machines	8/1/2021	7/31/2026	\$ 2,828,094
Department(s):	AV,CH,CR,FR,ID,SP,TP,WS			
RTQ-01547	WINDOW TREATMENTS, FILM	10/1/2021	9/30/2026	\$ 987,826
Department(s):	AD,AV,CH,CL,FR,ID,LB,OC,PD,PH,PR,SP,WS			
RTQ-01583	BUILDING MATERIALS AND RELATED	2/1/2022	1/31/2027	\$ 37,801,000
Department(s):	AD,AV,CH,CR,CT,CU,FR,ID,LB,PD,PH,PR,RE,SP,SW,TP,WS			
RTQ-01592	VOICE/DATA COMMUNICATION PRODU	4/1/2021	3/31/2026	\$ 22,779,763
Department(s):	FR,IT			
RTQ-01601	LITHO INKS PLATES COATING CHEM	9/1/2020	8/31/2025	\$ 355,093
Department(s):	ID			
RTQ-01605	Emergency Cleanup Services	3/15/2021	3/31/2029	\$ 14,656,000
Department(s):	AD,AV,CH,CR,CU,FR,HT,ID,LB,PD,PH,PR,SP,SW,TP,WS			
RTQ-01609	MICROSOFT DESKTOP APPLICATION	1/1/2021	12/31/2025	\$ 250,000
Department(s):	HR			
RTQ-01623	ANTENNA TOWER MAINTENANCE AND	5/1/2021	4/30/2026	\$ 500,000
Department(s):	IT			
RTQ-01665	PET RETENTION VET CARE PROGRAM	10/1/2020	9/30/2025	\$ 397,500
Department(s):	AD			
RTQ-01674	Bulk Material Hauling Services	6/1/2021	5/31/2026	\$ 950,000
Department(s):	PR,SP,SW			
Department(s):	AD			
RTQ-01706-	Art in Public Places Misc Svcs	4/1/2021	3/31/2026	\$ 1,000,000
Department(s):	AV,CU			
RTQ-01709	ENGINEERING,DRAFTING & ART SUP	4/1/2021	6/30/2029	\$ 2,386,000
Department(s):	AV,CT,LB,PD,PR,SP,SW,TP,WS			
RTQ-01710	MULTIFUNCTIONAL DEVICES (PRE-Q	11/1/2021	10/31/2026	\$ 19,042,800
Department(s):	,TC,TP,TT,WS			
RTQ-01722	Fresh Produce	9/1/2021	8/31/2026	\$ 4,905,000
Department(s):	CH,CR,PH,PR			
RTQ-01770	Electronic Imaging Services	6/1/2021	5/31/2026	\$ 238,000
Department(s):	CT,PH,TP			
RTQ-01778	ELDERLY MEAL SERVICES	10/1/2021	9/30/2026	\$ 11,000,000
Department(s):	CH			
RTQ-01786	TERMITE CONTROL SERVICES	3/1/2022	2/28/2026	\$ 1,000,000
Department(s):	AD,AV,CH,CU,FR,ID,LB,PD,PH,PR,SP,WS			
RTQ-01787	Auto Parts Washer Machine Leas	11/1/2021	10/31/2026	\$ 499,000
Department(s):	AV,ID,PR,TP,WS			
RTQ-01797	VALVES,GAS/VAPOR,PARTS,SERVICE	8/1/2022	7/31/2027	\$ 1,116,000
Department(s):	PR,WS			
RTQ-01805	Signs, Road, Traffic Related	5/2/2022	4/30/2027	\$ 499,500

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	FR,PD,PH,PR,SP			
RTQ-01828	MGMT ADVISORY CONSULTING SVCS	9/1/2022	9/30/2026	\$ 760,000
Department(s):	BU			
RTQ-01839	COARSE AGGREGATES	6/1/2022	5/31/2027	\$ 31,192,000
Department(s):	AV,CR,FR,ID,PH,PR,RE,SP,SW,TP,WS			
RTQ-01841	Passenger Boarding Bridges	1/1/2022	12/31/2026	\$ 1,550,700
Department(s):	AV			
RTQ-01841-A	Passenger Boarding Bridges	1/1/2022	12/31/2026	\$ 1,550,700
Department(s):	AV			
RTQ-01841-P	Passenger Boarding Bridge Pool	1/1/2022	12/31/2026	\$ 150,384,300
Department(s):	AV,SP			
RTQ-01878	Plans Review & Inspection Serv	8/1/2022	7/31/2027	\$ 999,999
Department(s):	RE			
RTQ-01891	NETWORK SECURITY PRE-QUAL	4/1/2022	3/31/2027	\$ 26,555,080
Department(s):	IT			
RTQ-01906	Bicycle Purchase, Parts, Acces	8/1/2022	7/31/2027	\$ 816,000
Department(s):	AV,PD,PR			
RTQ-01913	VETERINARY SUPPLIES AND PHAR	8/1/2022	7/31/2027	\$ 18,400,000
Department(s):	AD,PR			
RTQ-01933	Chemical Testing Supplies/Toxi	11/1/2022	10/31/2027	\$ 615,000
Department(s):	ME,RE			
RTQ-01954	Construction chemicals	8/1/2022	7/31/2027	\$ 9,536,000
Department(s):	AV,FR,ID,PH,PR,SP,SW,TP,WS			
RTQ-01985	Tools and Accessories	7/1/2022	6/30/2027	\$ 17,308,000
Department(s):	AD,AV,CH,CR,EL,EM,FR,ID,IT,LB,PD,PH,PR,RE,SP,SW,TP,WS			
RTQ-01988	Drainage Materials Pre-Qual	1/1/2023	12/31/2027	\$ 1,778,000
Department(s):	AV,FR,ID,SP,TP,WS			
RTQ-02010	CATHODIC PROTECTION SYSTEMS	6/1/2022	5/31/2027	\$ 643,824
Department(s):	WS			
RTQ-02016	Office Supplies	3/14/2022	3/31/2027	\$ 12,787,960
Department(s):	ID			
RTQ-02018	Technical App. Prof. Training	6/1/2022	5/31/2027	\$ 5,710,000
Department(s):	HR,IT			
RTQ-02022	Refrigerant Gas Services	9/1/2022	8/31/2027	\$ 3,579,000
Department(s):	AV,CR,FR,ID,LB,PD,PH,PR,SP,TP,WS			
RTQ-02029	PLANT MATERIAL & TREE SERVICES	6/1/2022	5/31/2027	\$ 42,408,300
Department(s):	AV,CH,CR,CU,FR,ID,LB,PD,PH,PR,RE,SP,SW,TP,WS			
RTQ-02040	GRANTS MANAGEMENT AND COST REC	10/1/2022	9/30/2027	\$ 10,000,000
Department(s):	BU			
RTQ-02047	Marketing Services Pool	8/1/2022	7/31/2027	\$ 2,500,000
Department(s):	CT			
RTQ-02053	Physical Fitness Equipment - P	12/1/2022	11/30/2027	\$ 1,734,000
Department(s):	AV,CR,FR,PD,PR			
RTQ-02111	Petroleum Products	3/1/2023	2/29/2028	\$ 10,926,000
Department(s):	AV,FR,ID,PD,PR,SP,SW,TP,WS			
RTQ-02115	Construction Equipment Rental	7/1/2023	6/30/2028	\$ 32,154,000
Department(s):	AD,AV,CR,CU,EL,FR,ID,IT,LB,PD,PH,PR,RE,SP,SW,TP,WS			
RTQ-02121	Collision Damage Body Work	9/12/2022	9/11/2027	\$ 18,391,000
Department(s):	AV,FR,ID,PR,TP,WS			
RTQ-02122	Marine Rent/Purchase/Disposal	10/10/2022	10/9/2027	\$ 7,302,000
Department(s):	PR,RE,SP			
RTQ-02124	Telecom Services and Equipment	10/1/2022	10/31/2027	\$ 3,600,000
Department(s):	IT			
RTQ-02125	Refurbished Telecom Equipment	6/1/2022	5/31/2027	\$ 370,000
Department(s):	IT			
RTQ-02145	NFPA Brochures and Educational	3/1/2023	2/29/2028	\$ 365,000
Department(s):	FR,RE			
RTQ-02147	FRAMING SERVICES	11/1/2022	10/31/2027	\$ 383,262
Department(s):	AV,CC,FR,ID,JU,LB,PD,SP,WS			
RTQ-02159	Library Supplies and Archival	4/1/2023	3/31/2028	\$ 350,000
Department(s):	LB			
RTQ-02181	LAW ENFORCEMENT EQUIPMENT AND	2/1/2023	1/31/2028	\$ 14,249,500
Department(s):	AD,AV,CR,ID,PD,PR,SP			
RTQ-02189	ROOM AIR CONDITIONERS - RTQ	2/1/2023	1/31/2028	\$ 3,880,000
Department(s):	AV,CR,FR,ID,PH,PR,TP,WS			

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
RTQ-02202	Gas and Diesel Pool	11/1/2023	10/31/2028	\$ 205,416,000
Department(s):	AD,AV,CH,CR,FR,ID,PD,PH,PR,SP,SW,TP,WS			
RTQ-02306	Iguana Control Services	8/25/2022	8/24/2025	\$ 420,000
Department(s):	CU,LB,PR			
RTQ-02313	HEAD START SCHOOL & TECHNOLOGY	3/28/2023	3/27/2028	\$ 15,003,350
Department(s):	CR,PD			
SS10063-2(2)	NYXCELL CELLULAR TRACKING EQUI	6/10/2024	6/9/2025	\$ 51,125
Department(s):	PD			
SS-10099	GENETIC ANALYSES IN WATERS	4/15/2021	10/31/2026	\$ 1,250,000
Department(s):	RE			
SS-10117	POSI-SHELL ALTERNATIVE COVER S	9/1/2022	8/31/2027	\$ 2,158,255
Department(s):	ID,SW			
SS-10134	Motorola Receiver Site with In	7/24/2023	7/23/2028	\$ 8,747,783
Department(s):	AV			
Department(s):	PD			
SS-10190	GRAYKEY MOBILE FORENSICS UPGRA	12/16/2021	12/31/2024	\$ 144,999
Department(s):	IT			
SS-10204	REMI SOFTWARE LICENSE AGREEMEN	2/25/2022	2/28/2027	\$ 98,000
Department(s):	RE			
SS-10206	KFT Fire Trainers Maintenance	5/12/2022	5/31/2027	\$ 249,995
Department(s):	FR			
SS10227	Rapiscan Equip,Maint, &Repairs	8/1/2022	7/31/2027	\$ 159,085
Department(s):	AV			
SS-10227	Rapiscan Equip,Maint &Repairs	8/1/2022	7/31/2027	\$ 159,085
Department(s):	EL			
SS-10241	EZ-IO SYSTEM AND SUPPLIES	7/1/2023	6/30/2026	\$ 1,000,000
Department(s):	FR			
SS-10244	CHAMELEON/CMS AND PUBLIC ACCES	7/12/2022	7/31/2026	\$ 174,000
Department(s):	AD			
SS-10291	Universal Forensic Device Hard	11/7/2023	11/30/2028	\$ 6,817,350
Department(s):	PD			
SS-10293	FCX 400Hz SSF Converter Repair	11/30/2023	11/29/2028	\$ 597,080
Department(s):	AV			
SS-10295	PMI SERVICES FOR ITW PRE-CONDI	2/21/2024	2/28/2029	\$ 800,000
Department(s):	AV			
SS-10301	Breathing Air Compressor Maint	12/1/2023	11/30/2028	\$ 200,000
Department(s):	FR			
SS-10302	Airtraq A-390 WiFi Cameras	1/1/2024	12/31/2026	\$ 240,000
Department(s):	FR			
SS-10305	Elgin Street Sweeper - Maint	7/5/2023	7/4/2027	\$ 75,000
Department(s):	AV			
SS-10306	AFEX Fire Suppression Services	6/21/2023	6/30/2026	\$ 250,000
Department(s):	SW			
SS-10313	Telephone Surveillance System	8/1/2023	7/31/2026	\$ 233,000
Department(s):	PD			
SS-10316	Vertiq Software Maint/Support	12/16/2023	12/15/2026	\$ 124,374
Department(s):	ME			
SS-10323	Forensic Bullet Tracker	3/1/2024	2/28/2030	\$ 386,304
Department(s):	PD			
SS-10324	Crime Scene Forensic Printer	8/1/2023	7/31/2028	\$ 88,915
Department(s):	PD			
SS-10329	Vehicle Movement Area Transmit	7/1/2024	6/30/2029	\$ 250,000
Department(s):	AV			
SS-10358	Time Clock Terminals for MDAD	8/8/2024	8/7/2029	\$ 249,000
Department(s):	AV			
SS-10386	Ambulance Stretcher Maintenanc	2/1/2024	1/31/2027	\$ 37,800
Department(s):	ME			
Department(s):	AV,CR,FR,ID,PD,PH,PR,SP,SW,TP,WS			
SS1245-3/27-3	ELEVATOR & ESCALATOR MAINT & R	10/1/2022	9/30/2027	\$ 86,782,948
Department(s):	AV,CR,CU,ID,PH,PR,SP,TP			
SS4416-15/25-3	ELEVATOR MAINTENANCE SVC - OTI	10/1/2020	9/30/2025	\$ 20,354,907
Department(s):	AV,CU,FR,ID,LB,PH,SP,TP,WS			
SS5477-0/26	Oil/Water Separation Equipment	2/1/2024	1/31/2027	\$ 2,740,552
Department(s):	ID,SW,TP			
SS5477-1/23-1	OIL/WATER SEPARATOR EQUIPT MAI	10/1/2018	12/31/2024	\$ 2,169,390

APPENDIX Y: ACTIVE GOODS AND SERVICES CONTRACTS				
Contract Number	Description	Effective Date	Expiration Date	Contract Amount
Department(s):	ID,ND,SW,TP			
SS6196-3/25-3	PRATT & WHITNEY SUPPORT PLAN	8/1/2021	7/31/2026	\$ 5,500,000
Department(s):	FR			
SS8423-2/27-2	MATRIX SECURITY SYSTEMS	3/1/2023	2/28/2028	\$ 3,770,550
Department(s):	AV			
SS-8554	INFORM 10 ELITE UPGRADE W/MAIN	11/21/2022	11/30/2027	\$ 2,163,705
Department(s):	PD,TP			
SS8667-1/18-1	EAM SOFTWARE, SUPPORT, S	6/24/2013	12/15/2028	\$ 12,801,455
Department(s):	IT,WS			
SS8721-0/28	FLORIDA BUILDING CODE BOOKS	6/1/2023	5/31/2028	\$ 215,000
Department(s):	RE			
SS9552-2/15-3	ASCAP MUSIC PERFORMANCE LICENS	1/18/2015	1/17/2025	\$ 76,747
Department(s):	BU,CU			
SS9553-0/27	SESAC MUSIC LICENSE	7/14/2022	7/13/2027	\$ 133,670
Department(s):	BU			
Department(s):	IG,PD			
SS9863-1/26-1	INET SYSTEMS/PARTS/MAINT	1/1/2022	12/31/2026	\$ 7,950,000
Department(s):	AV			
SS9892-1/22-1	MICROSOFT PREMIER SUPPORT SERV	6/1/2020	11/30/2026	\$ 8,823,611
Department(s):	WS			
WQ167	CONSULTANT SERVICES	1/31/2024	7/29/2025	\$ 600,000
Department(s):	RE			



**APPENDIX Z: PEACE AND PROSPERITY PLAN**

Department	Program Name	Funding	FY 2024-25
Parks, Recreation and Open Spaces	Fit 2 Lead	Anti-Violence and Prosperity Trust	\$ 2,565,425
Juvenile Services Department	Fit 2 Lead	JSD Trust Fund	100,000
Juvenile Services Department	In-home/Community-based Cognitive Behavior Therapy	Anti-Violence and Prosperity Trust	150,000
Miami-Dade Police Department	Project Greenlight	Anti-Violence and Prosperity Trust	60,778
Miami-Dade Police Department	MDPD Turn Around Police Academy	Anti-Violence and Prosperity Trust	95,000
Miami-Dade Police Department	MDPD Youth Outreach Unit (YOU)	Anti-Violence and Prosperity Trust	61,000
Miami-Dade Police Department	MDPD Youth Athletic and Mentoring Initiative (YAMI)	Anti-Violence and Prosperity Trust	20,000
Community Action and Human Services Department	Safe in the 305 Community Grant	Anti-Violence and Prosperity Trust	65,128
Community Action and Human Services Department	Miami-Dade Reentry Resource Guide	Anti-Violence and Prosperity Trust	22,500
Community Action and Human Services Department	Independent Evaluation	Anti-Violence and Prosperity Trust	50,000
		<b>Anti-Violence Trust Fund Funding</b>	<b>\$ 3,089,831</b>
		<b>Total Funding</b>	<b>\$ 3,189,831</b>

## APPENDIX AA: MIAMI-DADE RESCUE PLAN

### Infrastructure Projects Programs (\$108 million)

Programs	All Years Allocations
Schenley Park Septic to Sewer (WASD)	27,000,000
Transfer to Countywide General Fund	17,331,000
Grant Match for resiliency and septic to sewer grants	7,700,000
Transfer to General Government Improvement Fund for projects	6,694,000
Homeless Trust	6,000,000
Neighborhood Improvement Projects	5,000,000
Ludlam Trail Project	5,000,000
Downtown Traffic Light Replacement Project	5,000,000
Naranja Community Center	5,000,000
S.W. 157th Avenue Road Project	5,000,000
North Dade Cultural Center (Grantee Miami Gardens CRA)	4,000,000
City of North Miami - Cagni Park	2,000,000
City of North Miami - Museum of Contemporary Art	1,000,000
Helen Sawyer ALF	3,000,000
Tree Canopy Grant Match	2,500,000
City of Sweetwater Parks Expansion and Restructuring	2,100,000
Criminal Justice Information System (CJIS) Project #2000000954 Document Scanning	1,000,000
Goulds Canal restoration project (DERM)	900,000
City of Sweetwater - Public Safety Radio equipment	650,000
EEL Acquisition Project - Wink Eye Slough 152 Acres (DERM)	350,000
Buffering Lands Acquisition - Peters Wetlands 62 Acres (DERM)	325,000
Cutler Pit Land Acquisition Project (DERM)	300,000
Adaptation Action Area Planning Sea Level Rise (RER)	150,000

### District Designated (\$52 million)

	All Years Allocations
Districts 1 through 13	52,000,000

### Economic and Social Impact Projects (\$59 million)

Programs	All Years Allocations
Mental Health Diversion Facility & Related Mental Health Services	10,000,000
Community Violence and Intervention Programs	8,943,000
Affordable Housing Units at Carver Theatre	5,000,000
North Dade Cultural Center (Grantee Miami Gardens CRA)	6,000,000
Workforce Development Training (Grantee Miami Dade College)	5,000,000
AGAPE Network	3,000,000
Resiliency Investments In Naturally Occurring Affordable Housing	4,000,000
NW 18th Avenue Revitalization	3,000,000
Transfer to Countywide General Fund	500,000

## APPENDIX AA: MIAMI-DADE RESCUE PLAN

Programs	All Years Allocations
Helen Sawyer Assisted Living Facility	1,257,000
Sargassum Disposal Alternatives	1,000,000
BIZUP - Business Innovation Start Up Grant program	1,000,000
Dade Heritage Trust	1,000,000
Underline Wi-Fi	800,000
WiFi and tablet program - Figgers	800,000
Haitian American Chamber of Commerce of Florida	700,000
COVID Mental Health and Wellness Program and Teen Talk	500,000
Center for the Haitian Studies	500,000
Jewish Community Services of South Florida	500,000
Father Gerard Jean-Juste Community Center at Oak Grove Park	400,000
Friendship Circle of Miami	300,000
Transitions Inc.	300,000
CAMACOL	200,000
Ladies Empowerment and Action Plan (LEAP)	200,000
Mexican American Council	200,000
South Florida Society for the Prevention of Cruelty to Animals, Inc.	200,000
Citizens Crimewatch of Miami-Dade	150,000
Greater Miami Chamber of Commerce	150,000
Saint Peter's Community Development Corporation	100,000
Miami Dade North Arts & Humanities Foundation Inc.	100,000
My Urban Contemporary Experience Inc. (MUCE) Grantee Pre-Art Basel Event	100,000
Hispanic Coalition	70,000
University of Miami for Autism and Related Disabilities (UM CARD)	50,000
A Reflection of Me	25,000
Future Affordable Housing Projects (HOMES Plan)	2,955,000

### Continuation of County Services (\$308.734 million)

Programs	All Years Allocations
Public Safety Expenses	103,301,000
Solid Waste Residential Collection Operations	40,000,000
Affordable Housing	16,956,000
Regulatory and Economic Resources - Endangered Lands Program	24,000,000
Public Safety Expenses	17,029,000
Solid Waste Residential Collection Operations	11,000,000
Economic Development Activities	10,000,000
Constituent Services - Legal Services	6,650,000
Internal Services Parking Operations	5,554,000
Small Business Relief Funding	5,000,000
Finance Credit and Collections Operations	3,920,000
Transfer to the General Fund for projects	25,169,000
Regulatory and Economic Resources - Grants/Programs	3,318,000
Resiliency Grants	2,500,000
Tree Canopy	2,500,000
Helen Sawyer Assisted Living Facility	2,450,000
Tourist Tax Reimbursements	2,283,000
Tropical Park Aquatic Center	2,000,000
Strive 305 Program	1,500,000

## APPENDIX AA: MIAMI-DADE RESCUE PLAN

Programs	All Years Allocations
Museum of Contemporary Art (MOCA)	1,100,000
AGAPE Network Inc.	1,000,000
BizUp	1,000,000
Catholic Charities of the archdiocese of Miami for Immigration Services	1,000,000
Children's Savings Accounts - Future Bound Miami	1,000,000
Safety Net	1,000,000
Budget Shortfalls	940,000
Lotus House - Sundari Foundation, Inc.	584,000
Center for Haitian Studies Inc.	500,000
Friendship Circle	500,000
NOBCO/NABCO - annual conference	500,000
North Miami Beach Community/Recreation Center	500,000
Regis House Inc.	500,000
Smooth Jazz Festival - South Miami-Dade	500,000
The Love Fund - Public Safety	500,000
Voices for Children Inc.	500,000
WOW Center	500,000
Miami -Dade Economic Advocacy Trust (MDEAT)	375,000
Transit Alliance	351,000
Axis Helps - Urban Impact Lab	350,000
FIU Apprenticeship Program	350,000
Biscayne Bay Marketing and Environmental Programming	333,000
Community Health Services	300,000
Farm Share	300,000
Girl Power Rocks, Inc. - Florida Girls Initiative	300,000
MJD Wellness and Community Center Inc.	300,000
ScaleUp305 t(o HACCOC for business incubator)	300,000
Allapattah Collaborative Community Development Corporation	272,000
Cattle Show	250,000
Family Action Network Movement (Immigration Services)	250,000
Greater Miami Service Corps	250,000
Jewish Community Services of South Florida Inc.	250,000
Ladies Empowerment and Action Program, Inc. (LEAP)	250,000
Maurice A Ferre' Institute for Civic Leadership at FIU	250,000
Share Your Heart Inc. d/b/a Victory For Youth Inc.	250,000
South Dade Veteran's Alliance	250,000
Surfside Memorial	250,000
Teen Talk	250,000

## APPENDIX AA: MIAMI-DADE RESCUE PLAN

Programs	All Years Allocations
UM CARD	250,000
Wings over Homestead Airshow	77,000
Bridge to Hope W.O.C. Inc.	200,000
CAMACOL	200,000
City of North Miami - Summer Swim Program	200,000
CORE Alliance dba We Count, Inc.	200,000
Curley's House	200,000
Foundation of Community Assistance and Leadership, Inc.	200,000
Haitian Neighborhood Center Sant La Inc. Fellows Program	200,000
Mexican American Council	200,000
Miami Dade North Arts and Humanities Foundation Inc. - (MoCAAD)	200,000
South Florida S.P.C.A. Inc.	200,000
Wifi/Tablet Program - Figgers	200,000
LGBTQ Assessment	175,000
Spark Academy	160,000
Cuban American Bar Association Pro Bono Project Inc. (CABA)	150,000
Healthy Start Coalition of Miami-Dade Inc.	150,000
Laurel Wilt - Florida Avocado Administrative Committee	150,000
"People Matter Fest" Family Fun Day (People Matter Inc.)	100,000
A Reflection of Me	100,000
Be Strong International Inc.	100,000
Citizens Crime Watch	100,000
Disability Employment Month	100,000
Haitian Heritage Month	100,000
Le Jardin Community Center, Center 8	100,000
Mahogany Youth Corporation	100,000
MUCE	100,000
National Community Services	100,000
Philanthropy Miami	100,000
PIAG Museum	100,000
S.E.E.K. Foundation Inc. (STEM/STEAM Program)	100,000
Social Xchange Inc. (Black Business Month)	100,000
South Dade Black History Center Advisory Board	100,000
The Flying classroom LLC. (STEM/STEAM Program)	100,000
Youth Football Alliance - Miami Youth Hurricanes	100,000
EXCEL Empowerment Zone Inc. (Afterschool Care for Working Parents)	65,000
DCS Mentoring Program Inc.	50,000
North Miami Foundation for senior Citizen Services Inc.	50,000
Universal Medical Institute Inc.	50,000
Wilkie D. Ferguson, Jr. Bar Association, Inc.	50,000
Economic Development Council of South Miami-Dade Inc.	25,000
Greater Love Full Gospel Baptist Church Inc. (Afterschool Program)	25,000
JESUS People Ministries (Afterschool Program)	25,000
Latinos United in Action Center Inc.	25,000
SUNSHINE HEARTS INC. (Afterschool Program)	25,000
Age Friendly Initiative	20,000
Management and Budget - ARPA Grants management	17,000
Honeybees & Hornets Inc. (Senior Program)	5,000
Opalocka Chapter #4005 of AARP	5,000

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# ACRONYMS, GLOSSARY AND INDEX





## ACRONYMS

<b>A&amp;E</b>	Architectural and Engineering
<b>ACFR</b>	Annual Comprehensive Financial Report
<b>ACGME</b>	Accreditation Council for Graduate Medical Education
<b>AHAB</b>	Affordable Housing Advisory Board
<b>AHCA</b>	Florida Agency for Healthcare Administration
<b>AHCAC</b>	African Heritage Cultural Arts Center
<b>AHTFB</b>	Affordable Housing Trust Fund Board
<b>ADA</b>	Americans with Disabilities Act
<b>AIM</b>	Actively Investing in Miami-Dade
<b>ALF</b>	Assisted Living Facility
<b>ALS</b>	Advanced Life Support
<b>AMS</b>	Audit and Management Services
<b>AO</b>	Administrative Order
<b>AOC</b>	Administrative Office of the Courts
<b>APP</b>	Art in Public Places
<b>ARFF</b>	Aircraft Rescue and Firefighting Unit
<b>ARPA</b>	American Rescue Plan Act
<b>ASB</b>	Addiction Services Board
<b>ASD</b>	Animal Services Department
<b>ATMS</b>	Advanced Traffic Management System
<b>ASPCA</b>	American Society for the Prevention of Cruelty to Animals
<b>AZA</b>	Association of Zoos and Aquariums
<b>BAT</b>	Budgeting Analysis Tool
<b>BBC GOB</b>	Building Better Communities General Obligation Bond Program
<b>BBN</b>	Better Bus Network
<b>BCC</b>	Board of County Commissioners
<b>BLE</b>	Basic Law Enforcement
<b>BOMA</b>	Building Owners and Managers Association
<b>BRT</b>	Bus Rapid Transit
<b>BWC</b>	Body Worn Camera
<b>CAD</b>	Computer Aided Dispatch/Computer Aided Design
<b>CAHSD</b>	Community Action and Human Services Department
<b>CALEA</b>	Commission on Accreditation for Law Enforcement Agencies, Inc.

## ACRONYMS

<b>CAMA</b>	Computer Aided Mass Appraisal
<b>CAO</b>	County Attorney's Office
<b>CAPER</b>	Consolidated Annual Performance Evaluation Report
<b>CAPRA</b>	Commission for Accreditation of Park and Recreation Agencies
<b>CARES</b>	Coronavirus Aid, Relief and Economic Security Act
<b>CBA</b>	Collective Bargaining Agreement
<b>CBAT</b>	Capital Budgeting Analysis Tool
<b>CBE</b>	Community Business Enterprise
<b>CBO</b>	Community-based Organization
<b>CCED</b>	Communications and Customer Experience Department
<b>CDBG</b>	Community Development Block Grant
<b>CDC</b>	Centers for Disease Control and Prevention
<b>CDMP</b>	Comprehensive Development Master Plan
<b>CDT</b>	Convention Development Tax
<b>CEMP</b>	Comprehensive Emergency Management Plan
<b>CERT</b>	Community Emergency Response Team
<b>CFA</b>	Commission for Florida Law Enforcement Accreditation
<b>CFAI</b>	Commission on Fire Accreditation International
<b>CFFP</b>	Capital Fund Financing Program
<b>CFP</b>	Capital Funds Program
<b>CIIP</b>	Countywide Infrastructure Investment Program
<b>CIO</b>	Chief Information Officer
<b>CIP</b>	Capital Improvements Program
<b>CIS</b>	Customer Information System
<b>CITT</b>	Citizens' Independent Transportation Trust
<b>CJIS</b>	Criminal Justice Information System
<b>CMS</b>	Claims Management System
<b>CNG</b>	Compressed Natural Gas
<b>COCC</b>	Clerk of the Court and Comptroller
<b>CODI</b>	Commission on Disability Issues
<b>COE</b>	Commission on Ethics and Public Trust
<b>COOP</b>	Continuity of Operations Plan
<b>COPS</b>	Community Oriented Policing Services

## ACRONYMS

<b>CPE</b>	Continuing Professional Education
<b>CPEP</b>	Certified Public Expenditure Program
<b>CPI</b>	Consumer Price Index
<b>CPP</b>	Community Periodical Program
<b>CRA</b>	Community Redevelopment Agency
<b>CRM</b>	Customer Relationship Management
<b>CRCT</b>	Comprehensive Relational Criteria Tool
<b>CRF</b>	City Resilience Framework
<b>CRIPA</b>	Civil Rights of Institutionalized Person's Act
<b>CRRSAA</b>	Coronavirus Response and Relief Supplemental Appropriations Act
<b>CSBE</b>	Community Small Business Enterprise
<b>CSBG</b>	Community Service Block Grant
<b>CSLFRF</b>	Coronavirus State and Local Fiscal Recovery Funds
<b>CST</b>	Communication Services Tax
<b>CUP</b>	Consumptive Use Permit
<b>CVAC</b>	Coordinated Victims Assistance Center
<b>CWP</b>	Community Workforce Program
<b>CY</b>	Calendar Year
<b>CZAB</b>	Community Zoning Appeals Board
<b>DAE</b>	Disaster Assistance Employee
<b>DARE</b>	Drug Abuse Resistance Education
<b>DBE</b>	Disadvantaged Business Enterprise
<b>DCA</b>	Florida Department of Community Affairs
<b>DDA</b>	Downtown Development Authority
<b>DEM</b>	Department of Emergency Management
<b>DFR</b>	Departmental Fund Reserve
<b>DHS</b>	Department of Homeland Security
<b>DJJ</b>	Department of Juvenile Justice
<b>DNS</b>	Domain Name Services
<b>DOJ</b>	U.S. Department of Justice
<b>DOR</b>	Florida Department of Revenue
<b>DPP</b>	Medicaid Direct Payment Program
<b>DROP</b>	Deferred Retirement Option Program

## ACRONYMS

<b>DSAIL</b>	Disability Services and Independent Living
<b>DSWM</b>	Department of Solid Waste Management
<b>DTA</b>	Designated Target Area
<b>DTPW</b>	Department of Transportation and Public Works
<b>DUI</b>	Driving Under the Influence
<b>DVOB</b>	Domestic Violence Oversight Board
<b>EAMS</b>	Enterprise Asset Management System
<b>EAP</b>	Employee Assistance Program
<b>ECD</b>	Emergency Communications Department
<b>ECD</b>	Electronic Control Device
<b>ECDP</b>	Enhanced County and District Program
<b>ECISMA</b>	Everglades Cooperative Invasive Species Management Area
<b>ECM</b>	Enterprise Content Management
<b>EDF</b>	Economic Development Fund
<b>EDMS</b>	Electronic Document Management System
<b>EECO</b>	Education, Extension, Conservation and Outreach
<b>EDP</b>	Equitable Distribution Program
<b>EEL</b>	Environmentally Endangered Land
<b>EEOC</b>	U. S. Equal Employment Opportunity Commission (United States)
<b>EIS</b>	Expedited Intake System
<b>EMAP</b>	Emergency Management Accreditation Program
<b>EO</b>	Emergency Order
<b>EOB</b>	Equal Opportunity Board
<b>EOC</b>	Emergency Operations Center
<b>eOIR</b>	Electronic Offense Incident Report
<b>EOY</b>	End of Year
<b>EPA</b>	Environmental Protection Agency
<b>ERP</b>	Enterprise Resource Planning System
<b>ERU</b>	Early Representation Unit
<b>ESCO</b>	Energy Service Company
<b>ESG</b>	Emergency Solutions Grant
<b>EVIDS</b>	Electronic Voter Identification System
<b>EZ</b>	Enterprise Zone

## ACRONYMS

<b>FAA</b>	Federal Aviation Administration
<b>FBC</b>	Florida Benchmarking Consortium
<b>FBI</b>	Federal Bureau of Investigation
<b>FDEP</b>	Florida Department of Environmental Protection
<b>FDLE</b>	Florida Department of Law Enforcement
<b>FDOH</b>	Florida Department of Health
<b>FDOT</b>	Florida Department of Transportation
<b>FEMA</b>	Federal Emergency Management Agency
<b>FERT</b>	Forensic Evidence Recovery Team
<b>FIU</b>	Florida International University
<b>FORT</b>	Foldout Rigid Temporary Shelter
<b>FPL</b>	Florida Power and Light
<b>FRPA</b>	Florida Recreation and Park Association
<b>FRS</b>	Florida Retirement System
<b>FTA</b>	Federal Transit Administration
<b>FTE</b>	Full-Time Equivalent
<b>FY</b>	Fiscal Year
<b>GAA</b>	General Aviation Airports
<b>GAAP</b>	Generally Accepted Accounting Principles
<b>GAL</b>	Guardian Ad Litem Program
<b>GASB</b>	Government Accounting Standards Board
<b>GFOA</b>	Government Finance Officers Association
<b>GGIF</b>	General Government Improvement Fund
<b>GIS</b>	Geographic Information System
<b>GMCVB</b>	Greater Miami Convention and Visitors Bureau
<b>GMSC</b>	Greater Miami Service Corps
<b>GOB</b>	General Obligation Bond
<b>GVI</b>	Gun Violence Intervention Project
<b>HCM</b>	Human Capital Management
<b>HCV</b>	Housing Choice Voucher
<b>HEX</b>	Homestead Exemption
<b>HLD</b>	High Level Disinfection
<b>HHS</b>	U. S. Department of Health and Human Services

## ACRONYMS

<b>HOME</b>	Home Investment Partnerships Program
<b>HQS</b>	Housing Quality Standard
<b>HR</b>	Human Resources Department
<b>HT</b>	Homeless Trust
<b>HVAC</b>	Heating, Ventilation and Air Conditioning
<b>HUD</b>	U. S. Housing and Urban Development
<b>HUD-VASH</b>	HUD Veterans Affairs Supportive Housing
<b>IAFC</b>	International Association of Fire Chiefs
<b>ICD</b>	Internal Compliance Department
<b>ICE</b>	Immigration and Customs Enforcement
<b>IC3</b>	Integrated Command & Communications Center
<b>ICMA</b>	International City/County Management Association
<b>IN</b>	Input Measure
<b>InFORMS</b>	Integrated Financial Resources Management System
<b>IO</b>	Implementing Order
<b>ISD</b>	Internal Services Department
<b>IT</b>	Information Technology
<b>ITB</b>	Invitation to Bid
<b>ITD</b>	Information Technology Department
<b>IVR</b>	Interactive Voice Response
<b>IWA</b>	Imaging and Workflow Automation
<b>JAC</b>	Juvenile Assessment Center
<b>JAG</b>	Edward Byrne Memorial Justice Assistance Grant
<b>JCA</b>	Joseph Caleb Auditorium
<b>JMH</b>	Jackson Memorial Hospital
<b>JMS</b>	Jail Management System
<b>JSD</b>	Juvenile Services Department
<b>LBT</b>	Local Business Tax
<b>LDB</b>	Local Disadvantaged Business
<b>LEAD</b>	Literacy for Every Adult in Dade
<b>LED</b>	Light Emitting Diode
<b>LEED</b>	Leadership in Energy and Environmental Design
<b>LETF</b>	Law Enforcement Trust Fund

## ACRONYMS

<b>LERMS</b>	Law Enforcement Records Management System
<b>LGBTQIA+</b>	Lesbian, Gay, Bisexual, Transgender, Queer, Intersex, Asexual, Plus
<b>LIHEAP</b>	Low-Income Home Energy Assistance Program
<b>LIMS</b>	Laboratory Information Management System
<b>LMS</b>	Local Mitigation Strategy
<b>LOGT</b>	Local Option Gas Tax
<b>LPR</b>	License Plate Reader
<b>L RTP</b>	Long Range Transportation Plan
<b>LSOS</b>	Logistically, Scientifically and Objectively Studied
<b>LSS</b>	Lean Six Sigma
<b>MAAC</b>	Miami Airline Affairs Committee
<b>MAC</b>	Municipal Advisory Committee
<b>MCC</b>	Miscellaneous Construction Contracts
<b>MDAD</b>	Miami-Dade Aviation Department
<b>MDCA</b>	Miami-Dade County Auditorium
<b>MDCPS</b>	Miami-Dade County Public Schools
<b>MDCR</b>	Miami-Dade Corrections and Rehabilitation
<b>MDEAT</b>	Miami-Dade Economic Advocacy Trust
<b>MDFR</b>	Miami-Dade Fire Rescue
<b>MDPLS</b>	Miami-Dade Public Library System
<b>MDPSTI</b>	Miami-Dade Public Safety Training Institute
<b>MDRP</b>	Miami-Dade Rescue Plan
<b>MDSPD</b>	Miami-Dade Schools Police Department
<b>MDTV</b>	Miami-Dade Television
<b>ME</b>	Medical Examiner
<b>MHz</b>	Megahertz
<b>MIA</b>	Miami International Airport
<b>MIC</b>	Miami Intermodal Center
<b>MOE</b>	Maintenance of Effort
<b>MOU</b>	Memorandum of Understanding
<b>MOVES</b>	Mobile Operations Victim Emergency Services
<b>MWDC</b>	Metro-West Detention Center
<b>NACo</b>	National Association of Counties

## ACRONYMS

<b>NAM</b>	Natural Areas Management
<b>NAME</b>	National Association of Medical Examiners
<b>NEAT</b>	Neighborhood Enhancement Action Team
<b>NRPA</b>	National Recreation and Park Association
<b>NSI</b>	Neighborhood Safety Initiative
<b>NSP</b>	Neighborhood Stabilization Program
<b>NSMB</b>	Neat Streets Miami Board
<b>NTSB</b>	National Transportation Safety Board
<b>OC</b>	Outcome Measure
<b>OCA</b>	Office of the Commission Auditor
<b>OIG</b>	Office of Inspector General
<b>OMB</b>	Office of Management and Budget
<b>OP</b>	Output Measure
<b>OPBA</b>	Office of Policy and Budgetary Affairs
<b>OSHA</b>	Occupational Safety and Health Administration
<b>OSMP</b>	Open Space Master Plan
<b>P3</b>	Public-Private Partnership
<b>PA</b>	Property Appraiser
<b>PAC</b>	Performing Arts Center
<b>PAMM</b>	Perez Art Museum Miami
<b>PAPC</b>	Pet Adoption and Protection Center
<b>PBV</b>	Project Based Voucher
<b>PCI</b>	Payment Card Industry
<b>PD&amp;E</b>	Project Development and Environment
<b>PDO</b>	Public Defender's Office
<b>PHAS</b>	Public Housing Assessment System
<b>PHCD</b>	Public Housing and Community Development
<b>PHT</b>	Public Health Trust
<b>PIC</b>	Permitting and Inspection Center
<b>PIO</b>	Public Information Officer
<b>PMO</b>	Project Management Office
<b>PPP</b>	Presidential Preference Primary Election
<b>PREA</b>	Prison Rape Elimination Act



## ACRONYMS

<b>PROS</b>	Parks, Recreation and Open Spaces
<b>PRR</b>	Public Records Request
<b>PRT</b>	Priority Response Team
<b>PSA</b>	Public Service Announcement
<b>PSFFT</b>	Professional Sports Franchise Facility Tax
<b>PTDC</b>	Pre-trial Detention Center
<b>PTP</b>	People's Transportation Plan
<b>PVB</b>	Project Based Voucher
<b>QC</b>	Quality Control
<b>QNIP</b>	Quality Neighborhood Improvement Program
<b>QTI</b>	Qualified Target Industry Program
<b>RAAM</b>	Right-of-Way Assets and Aesthetics Management
<b>RAB</b>	Residential Advisory Boards
<b>RAD</b>	Rental Assistance Demonstration
<b>RDF</b>	Rapid Deployment Force
<b>RER</b>	Regulatory and Economic Resources
<b>RIF</b>	Road Impact Fee
<b>RFA</b>	Requests for Applications
<b>RFP</b>	Request for Proposals
<b>RFQ</b>	Request for Qualifications
<b>RFRO</b>	Resourcing for Results Online
<b>RHF</b>	Replacement Housing Factor
<b>RMS</b>	Recreation Management System
<b>ROW</b>	Right-of-Way
<b>RPO</b>	Risk Protection Order
<b>RTCC</b>	Real Time Crime Center
<b>SAD</b>	Special Assessment District
<b>SAD</b>	Strategic Analysis Division
<b>SAO</b>	State Attorney's Office
<b>SBD</b>	Small Business Development
<b>SBE</b>	Small Business Enterprise
<b>SBM</b>	Strategic Business Management
<b>SBR</b>	Sequence Batch Reactor

## ACRONYMS

<b>SCADA</b>	Supervisory Control and Data Acquisition
<b>SCBA</b>	Self-Contained Breathing Apparatus
<b>SEMAP</b>	Section Eight Management Assessment Program
<b>SFCC</b>	South Florida Cultural Consortium
<b>SFPC</b>	South Florida Park Coalition
<b>SFRTA</b>	South Florida Regional Transportation Authority
<b>SFSPCA</b>	South Florida Society for the Prevention of Cruelty to Animals
<b>SHARP</b>	Senior Housing Assistance Repair Program
<b>SHIP</b>	State Housing Initiatives Partnership Program
<b>SLA</b>	Service Level Agreement
<b>SMART</b>	Strategic Miami Area Rapid Transit
<b>SMDCAC</b>	South Miami-Dade Cultural Arts Center
<b>SME</b>	Subject Matter Expert
<b>SO</b>	Sheriff's Office
<b>SOB</b>	Special Obligation Bond
<b>SOE</b>	Supervisor of Elections
<b>SPCC</b>	Stephen P. Clark Center
<b>SPD</b>	Strategic Procurement Department
<b>SRT</b>	Special Response Team
<b>STS</b>	Special Transportation Services
<b>TASC</b>	Treatment Alternatives to Street Crime
<b>TDS</b>	Tourist Development Surtax
<b>TDT</b>	Tourist Development Tax
<b>TEU</b>	Twenty-foot Equivalent Unit
<b>TGK</b>	Turner Guilford Knight Correctional Center
<b>TIF</b>	Tax Increment Financing
<b>TIID</b>	Transportation Infrastructure Improvement District
<b>TIP</b>	Transportation Improvement Program
<b>TJIF</b>	Targeted Jobs Incentive Funds
<b>TMS</b>	Threat Management Section
<b>TO</b>	Table of Organization
<b>TNVR</b>	Trap, Neuter, Vaccinate and Release
<b>TPO</b>	Transportation Planning Organization

## ACRONYMS

<b>TRC</b>	Trash and Recycling Center
<b>TRIM</b>	Truth in Millage
<b>TRT</b>	Technical Response Training, Miami-Dade Fire Rescue
<b>TRT</b>	Technical Rescue Training, Miami-Dade Fire Rescue
<b>TSA</b>	Transportation Security Administration
<b>TTC</b>	Training and Treatment Center
<b>TUAs</b>	Targeted Urban Areas
<b>UAP</b>	User Access Program
<b>UASI</b>	Urban Areas Security Initiative
<b>UDB</b>	Urban Development Boundary
<b>UFAS</b>	Uniform Federal Accessibility Standards
<b>UMSA</b>	Unincorporated Municipal Service Area
<b>UPS</b>	Uninterrupted Power Supply
<b>USDA</b>	United States Department of Agriculture
<b>VAB</b>	Value Adjustment Board
<b>VBM</b>	Vote by Mail
<b>VCA</b>	Voluntary Compliance Agreement
<b>VOCA</b>	Victim of Crimes Act
<b>VOIP</b>	Voice Over Internet Protocol
<b>WASD</b>	Water and Sewer Department
<b>WCAC</b>	Westchester Community Arts Center
<b>WCSA</b>	Waste Collection Service Area
<b>WRAP</b>	Water Recreation Access Plan
<b>WUP</b>	Water Use Permit

## GLOSSARY

311 - An abbreviated telephone number (3-1-1) set aside by the Federal Communications Commission for quick access to non-emergency police and other governmental services

Accrual Basis - A method of accounting in which transactions are recognized when they occur, regardless of when cash is actually exchanged

Ad Valorem Taxes - Taxes paid on the assessed value of land, buildings, business inventory and equipment excluding allowable tax exemptions

Administrative Reimbursement - A payment made by proprietary departments to the General Fund to cover a department's share of the County's overhead support

Aleatory – An act or actions depending on an uncertain event or contingency

American Rescue Plan Act (ARPA) - (H.R. 1319) was accepted by Congress and signed by the President on March 11, 2021. The ARP provides \$1.9 trillion in response to the COVID-19 pandemic which includes fiscal recovery funds for local governments through the Coronavirus State and Local Fiscal Recovery Funds (CSLFRF)

Americans with Disabilities Act (ADA) - A Federal act, signed into law on July 26, 1990, which addresses the problem of discrimination against individuals with disabilities in critical areas such as employment, housing, public accommodations, education, transportation, communication, recreation, institutionalization, health services, voting and access to public services and places

Annexation - The process by which an existing municipality incorporates additional territory into its jurisdictional boundary

Annual Comprehensive Financial Report (ACFR) - A detailed report containing financial statements and other required information, by which market analysts, investors, potential investors, creditors and others may assess the attractions of a government's securities compared to other governments or other investments

Appropriation - A specific amount of funds authorized for expenditure by the Board of County Commissioners (BCC) against which financial obligations and expenditures may be made

Aquifer - A permeable geological formation that carries and stores groundwater

Art in Public Places - Promotes collaboration and creative arts projects that improve the visual quality of public spaces

Arterial Roads - The main traffic corridors that are within the County; arterial roads are fed by collector roads which pick up the traffic from local roads that provide localized service within specific neighborhoods (also referred to as collector roads)

Artifactual - An inaccurate finding, deviation or alteration due to some form of systemic error

Ashfill - A specially constructed landfill to be used only for disposal of ash from waste-to-energy plants

Attrition - Savings attributed to the time it takes to hire positions vacated through resignation, reassignment, transfer, retirement or any other means other than layoffs

## GLOSSARY

Balanced Budget - A budget in which revenues equal expenditures; in the public sector this is achieved when total receipts equal total outlays for a fiscal year

Bascule Bridge - A bridge spanning short distances that opens to let waterway traffic pass underneath

Base Budget - Cost of continuing the current level of service

Bed Tax - See Convention Development Tax (CDT), Professional Sports Franchise Facilities Tax (PSFFT) and Tourist Development Tax (TDT)

Bond - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate; the County sells bonds as a means of borrowing revenue for costly projects and repays the debt to the lender over an extended period of time, similar to the manner in which a homeowner repays a mortgage; a bond differs from a note in two ways: a bond is issued for a longer period of time than a note and requires greater legal formality; bonds are primarily used to finance capital projects

Bond Funds or Proceeds - Money obtained from the sale of bonds, which may be used for the construction or renovation of capital facilities, acquisition of related equipment and other allowable uses

Bondholder - The person or entity having a true and legal ownership interest in a municipal bond; in the case of book-entry only bonds, the beneficial owner will often be treated as the bondholder under the bond contract, although for certain purposes the entity holding the global certificates representing the entire issue will retain the rights of the bondholder under the bond contract

Budget - A fiscal plan of programs, services and construction projects expected to be carried out, funded within available revenues and designated within a specific period, usually 12 months

Budget Amendment - A method by which an adopted expenditure authorization or limit is increased and could be authorized with a publication, a hearing or a re-certification of the budget which may increase or decrease appropriations within a fund but does not increase the fund's total budget; the BCC must approve the change by resolution

Budget Supplement - A budget amendment that requires an increase in overall expenditure authorization in a fund or subfund; the BCC must approve by ordinance, following a duly advertised public hearing

Budgetary Basis - This refers to the basis of accounting used to estimate financing sources and uses in the budget; budgetary basis takes one of three forms: generally accepted accounting principles (GAAP), cash or modified accrual

Budgeting Analysis Tool (BAT) - A budget planning and development application that serves as an all-in-one solution for forecasting, preparing, monitoring and reporting on departmental budgets

Building Better Communities General Obligation Bond Program (BBC GOB) - A general obligation bond program approved by Miami-Dade County in November of 2004 totaling \$2.925 billion; the program funds capital improvements in the areas of sewers, flood control, healthcare, service outreach, housing, roads and bridges, public safety and courts facilities and parks, libraries and multicultural facilities (see definition of General Obligation Bond)

## GLOSSARY

Building Envelope - The exterior surface of a building's construction which includes the walls, windows, floors and roof

Bulky Waste - Construction debris, large discarded items, appliances, furniture and trash; bulky waste does not include tires or solid waste

Business Tax - A tax imposed for the privilege of doing business in Miami-Dade County; any individual or home-based business providing merchandise, entertainment or service directly or indirectly to the public, must obtain a license to operate; formerly known as an occupational license

Capital Budget - A balanced fiscal plan for a specific period for governmental non-operating projects or purchases, such as construction projects, major equipment purchases, infrastructure improvement or debt service payments for these types of projects or purchases

Capital Budgeting Analysis Tool (CBAT) – A capital planning and development application that serves as an all-in-one solution for forecasting, preparing, monitoring and reporting on departmental capital budgets

Capital Costs - Capital costs are non-recurring expenditures that have a useful life of more than five years and have a total cost that exceeds \$50,000 in total funding; capital costs includes all manpower, implementation costs and capital outlay required to fully implement each project

Capital Funds Program (CFP) - A United States Department of Housing and Urban Development (U.S. HUD) formula grant program for public housing improvements and administrative expenditures; formerly known as the Comprehensive Grant Program (CGP)

Capital Improvement Local Option Gas Tax (CILOGT) - A tax levy of up to five cents on each gallon of motor fuel sold, which may be imposed by counties in accordance with Florida state law in one-cent increments, and which is shared with eligible cities in the County; CILOGT may be used only for transportation expenditures needed to meet the requirements of the capital improvements element of an adopted comprehensive plan; the tax in Miami-Dade County is three cents per gallon

Carryover - Appropriated funds that remain unspent at the end of a fiscal year and are allowed to be retained in the appropriating budget and expended in subsequent fiscal years for the purpose designated

Cell - A defined portion of a landfill footprint, which is developed and filled with waste to capacity and subsequently closed according to Federal, State and local regulations

Charter County Transit System Sales Surtax - A one-half percent surtax on countywide sales, use, rentals and other transactions (up to \$5,000 on sales of tangible property) for transit and neighborhood transportation improvements (See People's Transportation Plan)

Children's Trust - An organization committed to funding programs that offer the highest possible quality services, with goals of implementing best practices and improving the lives of children and families in our community

## GLOSSARY

Communications Services Tax (CST) - CST is imposed on each sale of communications services in Florida. Examples of communications services include, but are not limited to cable and satellite television, video and music streaming, telephone, including Voice-over Internet Protocol (VoIP) and mobile communications and similar services

Community-based Organizations (CBOs) - Not-for-profit organizations that provide services to targeted populations

Community Development Block Grant (CDBG) - A United States Housing and Urban Development (U.S. HUD) funding program established in 1974 to assist local governments in improving the quality of life in low- to moderate-income areas and other areas of metropolitan significance

Community Periodical Program (CPP) - A mandated program to place public information in various local community periodicals throughout the County to inform targeted communities of the activities of their local government

Community Redevelopment Agency (CRA) - A public entity created by a city or county to implement the community redevelopment activities outlined under the Community Redevelopment Act, which was enacted in 1969 (Chapter 163, Part III, Florida Statutes)

Community Services Block Grant (CSBG) - A program that provides annual grants on a formula basis to various types of grantees through the United States Department of Housing and Urban Development (U.S. HUD)

Community Service Center - Direct service centers managed by the Community Action and Human Services Department (CAHSD) and located in various areas throughout Miami-Dade County; centers provide services to economically disadvantaged families interested in achieving self-sufficiency

Community Small Business Enterprise Program/Small Business Enterprise (CSBE/SBE) - A comprehensive program that affords opportunities to small businesses to participate in the County's construction of public improvements and fosters growth in the economy of Miami-Dade County, by allowing small businesses a chance to gain the experience, knowledge and resources necessary to compete and survive, both in government and private construction contracting arenas

Community Workforce Program (CWP) - A program in which all capital construction contracts equal or greater than \$250,000 and all work orders for public improvements located in Designated Target Areas (DTA) requires a review to determine the appropriateness of applying a local workforce goal requiring that a minimum of 10 percent of the persons performing the construction trades work be residents of DTAs however contractors performing work at the Airport and Seaport may hire residents of DTAs other than the DTA where the project is located

Comprehensive Development Master Plan (CDMP) - A plan that expresses the County's general objectives and policies addressing where and how development and conservation of land and natural resources will occur in the next 10 to 20 years and the integration of County services to accomplish these objectives

Concurrency - Growth management requirement that public infrastructure improvements necessitated by public or private development are in place at the same time as development

## GLOSSARY

Constitutional Gas Tax - A tax levy (originating in the Florida Constitution) of two cents per gallon on most motor fuel sold in the state, which is returned to counties pursuant to a formula for the construction, reconstruction and maintenance of roadways (also known as Secondary Gas Tax)

Constitutional Officer - An elected official that administers a specific function of County Government and is directly accountable to the public for its proper operation; the duties, responsibilities and powers of this official is defined by the state constitution and laws; in the State of Florida, Constitutional Officers include: The Clerk of the Court and Comptroller, the Property Appraiser, the Sheriff, the Supervisor of Elections, and the Tax Collector

Consumer Price Index (CPI) - An index that measures the change in the cost of typical wage-earner purchases of goods and services expressed as a percentage of the cost of the same goods and services in some base period (also referred to as cost-of-living)

Contingency - A budgetary reserve amount established for emergencies or unforeseen expenditures not otherwise known at the time the budget is adopted

Convention Development Tax (CDT) - A three percent tax levied on transient lodging accommodations countywide (except in the Village of Bal Harbour and the Town of Surfside) dedicated to the development and operation of local, major exhibition halls, auditoriums, stadiums and convention-related facilities

Coronavirus Aid, Relief and Economic Security (CARES) Act - (H.R. 748) was signed into law on March 27, 2020 to respond to the COVID-19 public health emergency and resulting economic impacts on state and local governments, individuals, and businesses

Coronavirus Response and Relief Supplemental Appropriations Act, 2021 (CRRSAA) - was signed into law on Dec. 27, 2020. In total, the CRRSAA authorizes \$81.88 billion in support for education, in addition to the \$30.75 billion expeditiously provided last spring through the Coronavirus Aid, Recovery, and Economic Security (CARES) Act

Coronavirus State and Local Fiscal Recovery Funds (CSLFRF) - On March 11, 2021, the American Rescue Plan Act was signed into law by the President. Section 9901 of ARPA amended Title VI of the Social Security Act 17, which established the Coronavirus State Fiscal Recovery Fund to assist state and local governments

Countywide Infrastructure Investment Program (CIIP) – A multi-year capital program to address the County's commitment to investing in repairing, renovating and rehabilitating our aging infrastructure to ensure the continuation of services in the future

Debt Service - The amount of funds necessary to pay interest on outstanding bonds and the principal of maturing bonds according to a predetermined payment schedule

Deficit - An excess of current-year expenditures over current-year revenues

Depreciation - A decrease in value due to wear and tear, decay or decline in price; a lowering in estimation

Designated Fund Balance - A fund balance amount that is required to be identified as a reserve or fund balance for a certain purpose

Direct Costs - Costs that can be identified specifically with a particular sponsored project or institutional activity and which can be directly assigned to such activities relatively easily and with a high degree of accuracy



## GLOSSARY

Dredging - The removal of soil which may include rock, clay, peat, sand, marl, sediment or other naturally occurring soil material from the surface of submerged or unsubmerged coastal or freshwater wetlands, tidal waters or submerged bay-bottom lands; dredging includes, but is not limited to, the removal of soils by use of clamshells, suction lines, draglines, dredger or backhoes

Early Head Start - A national program, founded in 1995, which provides comprehensive developmental services to children of low-income families, from birth to the age of three

Economic Development Fund (EDF) – BBC GOB funded projects which provide opportunities for infrastructure improvements to spur economic development and attract new businesses that create jobs in the community

Expedited Intake System (EIS) – Intake system that identifies efficiencies in the “file/no-file” decision process through the enhanced ability to obtain personal service of the notices to appear at all pre-file conferences

Efficacy – the ability to get a job done satisfactorily; the ability to produce a desired or intended result

Efficiency - Efficiency measures are normally a comparison between outputs and inputs including time (e.g. garbage tons collected per crew or cycle times such as personnel hours per crime solved, length of time to purchase specific products or services, etc.) and are often the cost of providing a unit of service (e.g. cost per household, houses built per \$100,000, etc.)

e-Government - A government’s use of technology as an enabling strategy to improve services to its citizens and businesses; access to government information and services can be provided when and where citizens choose and can include access via the Internet, voice response systems, interactive kiosks, social media and other emerging technologies

Enterprise Funds - Funds used to finance and account for the acquisition, operation and maintenance of facilities and services that are intended to be entirely or predominantly self-supporting through the collection of charges from external customers (such as the Seaport and the Water and Sewer Department)

Enterprise Resource Planning (ERP) - A single integrated financial system with general ledger, accounts receivable, accounts payable, purchasing, project billing, grants management, fixed assets, budget preparation, recruiting and time reporting modules; the ERP system utilizes a single database so information will be easily shared

Environmentally Endangered Lands Trust Fund (EEL) - Funds derived from an extraordinary property tax levy of three-fourths of one mill above the County's ten-mill cap for two years approved by the voters in 1990 for the purchase and preservation of environmentally sensitive lands

Equitable Distribution Program (EDP) - The process to streamline solicitations for continuing contracts by distributing architectural, engineering and landscape architecture professional services for construction projects up to \$2 million or studies up to \$200,000 in fees to eligible firms on a rotational basis

Expenditure - A decrease in financial resources for procurement of assets or the cost of goods and/or services received or delivered

Final Maturity Date - A date on which the principal amount of a note, draft, bond or other debt instrument becomes due and payable

## GLOSSARY

Fiscal Year (FY) - A yearly accounting period, without regard to its relationship to a calendar year; the fiscal year for Miami-Dade County begins on October 1 and ends on September 30

Fixed Rate - An interest rate on a security that does not change for the remaining life of the security

Food and Beverage Tax for Homeless and Domestic Violence - A one percent tax levied Countywide on food and beverages sold by establishments with gross annual revenues exceeding \$400,000 except in the City of Miami Beach, the Village of Bal Harbour and the Town of Surfside, excluding those in hotels and motels; eighty-five percent of the tax proceeds is dedicated for homeless programs and facility construction and fifteen percent is dedicated for domestic violence programs and facility construction and operation

Fringe (or Employee) Benefits - Contributions made by an employer to meet commitments or obligations for employees beyond base pay, including the employers' share of costs for Social Security, pension and medical and life insurance plans

Full-Time Equivalent Position (FTE) - A position converted to the decimal equivalent based on the annual number of hours in the work schedule in relation to 2,080 hours per year

Fund - A set of self-balancing accounts that are segregated for the purpose of carrying on specific activities or attaining certain objectives, as required by special regulations, restrictions or limitations

Fund Balance - The excess of assets and revenue over liabilities and expenditures of a fund

Funding Model - A method of allocating and distributing costs of an enterprise level function across the organization

Gainsharing - A system of rewarding groups of employees who work together to improve performance through use of labor, capital, materials and energy; in return for meeting established target performance levels, the employees receive shares of the resultant revenue or savings from performance gains, usually in the form of a cash bonus

Garbage - Any accumulation of animal, fruit/vegetable matter or any other matter, of any nature whatsoever, which is subject to decay, putrefaction and the generation of noxious or offensive gases/odors

General Fund - The government accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges and other general revenues to provide Countywide and Unincorporated area operating services; also referred to as the Operating Fund

General Government Improvement fund (GGIF) - A fund comprised of appropriations provided for same-year selected or emergency construction projects, major equipment purchases and debt service payments for General Fund supported departments

General Obligation Bond (GOB) - A voter-approved debt pledging the unlimited taxing power of a governmental jurisdiction

Geographic Information System (GIS) - A computerized system capable of assembling, storing, manipulating, analyzing and displaying geographical referenced information; GIS allows the user to associate information with features on a map to create relationships

## **GLOSSARY**

Government Finance Officers Association (GFOA) - The professional association of state/provincial and local finance officers in the United States and Canada since 1906

Governmental Accounting Standards Board (GASB) - Organized in 1984 by the Financial Accounting Foundation to establish standards of financial accounting and reporting for state and local governmental entities

Governmental Funds - A category of funds, which include general, special revenue, capital project and debt service; these funds account for short-term activities and are often compared to the budget

Home Investment Partnerships Program (HOME) - A United States Housing and Urban Development (U.S. HUD) formula grant program, established in 1990, for state and local governments to provide affordable housing through acquisition, rehabilitation and new construction

Homeownership Opportunities for People Everywhere (HOPE VI) - A U.S. HUD competitive grant program to establish homeownership of single-family properties through public, private and non-profit partnerships

Homestead Exemption (HEX) - A \$50,000 property tax exemption applied to the assessed value of a home and granted to every United States citizen or legal resident that has legal or equitable title to real property in the State of Florida and who resides thereon and in good faith makes it their permanent home as of January 1 of each year

Housing Assistance Payment (HAP) - Federal subsidy for rental assistance provided by U.S. HUD for the Section 8 Housing Choice Voucher Program

Housing Quality Standard (HQS) - A set of acceptable conditions for interior living space, building exterior, heating and plumbing systems and general health and safety; before any rental assistance may be provided, the grantee, or another qualified entity acting on the grantee's behalf (but not the entity providing the housing), must physically inspect each Shelter Plus Care unit to ensure that it meets HQS

Impact Fee - A fee charged on new growth-related development to finance infrastructure capital improvements such as roads, parks, schools, fire and police facilities or capital purchases to serve the residents or users of such developments

Incorporation - The process by which a new city is formed as a legal entity

Indirect Cost - The allocation of overhead costs through an approved cost allocation plan in compliance with applicable federal guidelines

INFORMS - an Enterprise Resource Planning (ERP) system of Miami-Dade County

Infrastructure - Public support facilities such as roads, buildings and water and sewer lines

Input - Input measures normally track resources used by a department (e.g. funding, staff, equipment, etc.) or demand for department services

Interagency Transfer - A transfer of funds from one department to another

Interest Rate - A rate of interest charged for the use of money, usually expressed as an annual rate

## GLOSSARY

Internal Service Funds - Funds that finance and account for the operations of County agencies which provide services to other County agencies, organizations or other governmental units on a cost-reimbursed basis such as the self-insurance fund

Intra-Agency/Intradepartmental Transfer – A transfer of funds either within the same department and/or within the same fund

Landing Fee - A charge paid by an airline to an airport company for the right to land at a particular airport used to pay for the maintenance or expansion of the airport's buildings, runways, aprons and taxiways

Law Enforcement Trust Fund (LETF) - Funds derived from law enforcement-related seizures of money and property with allowable uses determined by state and federal laws and regulations

Leachate - Stormwater that has percolated through solid waste

Leadership in Energy and Environmental Design (LEED) - A third party green building certification program, and the nationally accepted benchmark for the design and operation of high-performance green buildings and neighborhoods. LEED measures and enhances the design and sustainability of buildings based on a "triple bottom line" approach: economic prosperity, social responsibility and environmental stewardship

Lean Six Sigma – A method that seeks to improve the quality of manufacturing and business process by identifying and removing the root causes of errors, variations and waste by focusing on outputs that are critical to the customers

Light Emitting Diodes (LED) - A semiconductor device that emits visible light when an electric current passes through it; LED lights have a lower power requirement, higher intensity and longer life than incandescent and fluorescent illuminating devices

Line Item - The smallest expenditure detail in departmental budgets; the line item also is referred to as an "object," with numerical "object codes" used to identify expenditures in the accounting system; "objects" are further divided into "sub-objects"

Litter - Misplaced solid waste that is tossed or dumped or that is blown by wind and traffic or carried by water

Local Option Gas Tax (LOGT) - A tax levy of up to six cents on each gallon of motor and special fuels sold, which has been imposed by Miami-Dade County in accordance with state law and shared with the municipalities in the County; the LOGT may be utilized only for transportation expenditures including public transportation, roadway and traffic operations and maintenance; the tax for Miami-Dade County is six cents per gallon

Lot Clearing - The removal of solid waste by means of tractor mowing, chipping, trimming, weed eating, loading, hauling and light/heavy disposal

Manipulize – An effort to manipulate the outcome of a process by monopolizing all discussion and activities surrounding said process

Medicolegal Investigators - Individuals trained and certified in the standards and practice of death scene investigation

## GLOSSARY

Millage Rate - The rate used in calculating taxes based upon the value of property, expressed in mills; one mill equals \$1.00 of tax for each \$1,000 of property value; the millage rate is the total number of mills of tax assessed

Miscellaneous Construction Contracts (MCC) - A type of contract established to procure competitive, cost effective, quality construction services for miscellaneous and emergency construction projects up to \$5 million through the creation of a pre-qualified pool of contractors as approved by the Board of County Commissioners

Modified Accrual Basis Accounting - A mixture of the cash and accrual basis; the modified accrual basis should be used for governmental funds; to be recognized as a revenue or expenditure, the actual receipt or disbursement of cash must occur soon enough after a transaction or event has occurred to have an impact on current expendable resources; revenues must be both measurable and available to pay for the current period's liabilities; revenues are considered available when collectible either during the current period or after the end of the current period but in time to pay year-end liabilities; expenditures are recognized when a transaction or event is expected to draw upon current expendable resources rather than future resources

Mom and Pop Small Business Grant Program - A grant program created to provide financial and technical assistance to qualified for-profit small businesses that are approved for funding

Multi-Year Capital Improvement Plan - A balanced fiscal plan for governmental capital projects that spans six fiscal years

Net Operating Revenue - Revenue from any regular source; revenue from sales is adjusted for discounts and returns when calculating operating revenue

Net Revenues (through bond transactions) - An amount of money available after subtracting from gross revenues such costs and expenses as may be provided for in the bond contract; costs and expenses most often deducted are operations and maintenance expenses

Ninth-Cent Gas Tax - A locally imposed one cent per gallon tax on motor and special fuel for expenses related to establishing, operating and maintaining a transportation system

Non-Departmental Expenditures – Expenditures that cannot be directly attributed to any specific department

Operating Budget - A balanced fiscal plan for providing governmental programs and services for a single year

Optionality – The value of additional optional investment opportunities available only after having made an initial investment

Outcome - Outcome measures focus on program results, effectiveness and service quality, assessing the impact of agency actions on customers, whether individual clients or whole communities (e.g. incidents of fire-related deaths, response time, the crime rate, percentage of residents rating service as good or excellent, percentage of streets that are clean and well-maintained, number of homeless)

Output - Output or workload measures, indicate the amount of work performed on the part of the department (e.g. applications processed, contracts reviewed, tons of garbage collected and potholes filled)

Parity Basis - Equivalence of a commodity price expressed in one currency to its price expressed in another; equality of purchasing power established by law between different kinds of money at a given ratio

## GLOSSARY

Passenger Facility Charges (PFC) - A charge per enplaned passenger charged locally with Federal Aviation Administration (FAA) authorization for aviation-related capital improvement projects

People's Transportation Plan (PTP) - A plan of improvements to the Miami-Dade County transportation system which includes building rapid transit lines, expanding bus service, adding buses, improving traffic signalization, improving major and neighborhood roads and highways and funding to municipalities for road and transportation projects; the PTP is funded with proceeds of the one-half percent sales charter county transit system surtax which is overseen by the Citizen's Independent Transportation Trust (CITT) (See Charter County Transit System Sales Surtax)

Peace and Prosperity Plan - an annual plan to combat gun violence, including addressing at-risk youth, and provide opportunities for economic prosperity throughout Miami-Dade County through a strategy including programs to have immediate impact on high-risk youth, ongoing independent evaluation to ensure that the most effective efforts guide future investments, and leveraging outside resources to expand the impact of the funds received from the arena naming rights partnership, with a focus on economic development and community revitalization efforts

Performance Measurement - A means, usually quantitative, of assessing the efficiency and effectiveness of departmental work programs; these measures can be found within the various department narratives

Plat - A map showing planned or actual features of an area (streets, buildings, lots, etc.)

Professional Sports Franchise Facilities Tax (PSFFT) - A one percent tax on transient lodging accommodations levied countywide, except in the City of Miami Beach, the Town of Surfside and the Village of Bal Harbour, dedicated to the development of sports facilities utilized by professional sports franchises

Program Area - A broad function or area of responsibility of government, relating to basic community needs; program areas usually entail a number of organized sets of activities directed towards a general common purpose and may encompass the activities of a number of departments

Projection - An estimation of anticipated revenues, expenditures or other quantitative data for specific time periods, usually fiscal years

Property Taxes - See Ad Valorem Taxes

Proprietary Department - A department that pays for all or most of its cost of operations from user fees and generally receives little or no property tax support; commonly called "self-supporting" or "enterprise" department

Public Hospital Sales Surtax - A one-half percent surtax on countywide sales, use, rentals, admissions and other transactions (up to \$5,000 on sales of tangible personal property) for the operation, maintenance and administration of Jackson Memorial Hospital (JMH); the surtax was approved by a special election held on September 3, 1991 and imposed by Ordinance 91-64 effective January 1, 1992; Chapter 212.055 Florida Statutes, which authorizes the surtax, requires a maintenance of effort contribution representing a fixed percentage (11.873 percent) of Countywide General Fund revenue and a millage equivalent; (also referred to as the JMH surtax or the health care sales surtax)

Public-private Partnership or P3 - A partnership between a government agency and the private sector in the delivery of goods or services to the public Qualified Target Industry Program (QTI) - A State-created program that encourages additional high value jobs through tax refunds; businesses which expand existing operations or

## GLOSSARY

relocate to the State, are entitled to a tax refund of up to \$3,000 per job or \$6,000 per job if the business is located in an enterprise zone; the County's contribution is 20 percent of the refund

Quality Neighborhoods Improvement Program (QNIP) - A program that addresses infrastructure needs in older, urban neighborhoods and high growth areas; primarily includes the construction of new sidewalks and repairs to existing sidewalks, including safe route to schools, local and major drainage improvements, road resurfacing and local park facility improvements

Rental Assistance Demonstration (RAD) - A program of the U.S. Department of Housing and Urban Development (HUD) that seeks to preserve affordable housing by converting a public housing property's HUD funding to either Section 8 project-based voucher (PBV) or Section 8 project-based rental assistance (PBRA). This conversion of funding allows public housing agencies to make needed repairs while ensuring permanent affordability for these units

Recidivism - Habitual or chronic relapse of criminal or antisocial offenses

Recyclable - Products or materials that can be collected, separated and processed to be used as raw materials in the manufacturing of new products

Refunding Bond - A bond issued to refund outstanding bonds, which are bonds that have been issued but have not yet matured or been otherwise redeemed

Replacement Housing Factor – Capital Fund Grants that are awarded to Public Housing Agencies that have removed units from inventory for the sole purpose of developing new public housing units

Resilience - A measure of the sustained ability of a community to utilize available resources to respond to, withstand and recover from adverse situations

Resource Recovery - A process in which waste is recovered through recycling, waste-to-energy or composting

Resourcing For Results Online - a web-based system used to submit and present budget information

Revenue - Funds received from external sources such as taxes, fees, charges for services, special assessments, grants and other funds collected and received by the County in order to support services provided to the public

Revenue Maximization - Processes, policies and procedures designed to identify, analyze, develop, implement and support initiatives that expand and enhance revenue sources, reduce operational and development costs and improve compliance with federal and state requirements

Revenue Mile - A mile in which a transit vehicle travels while in revenue service

Road Impact Fees (RIF) - Fees collected from new developments or builders of homes and businesses to offset the demands of new development on County infrastructure, specifically County roads

Rolled Back Millage Rate - The millage rate that, when applied to the tax roll for the new year, excluding the value of new construction and any dedicated increment value, would allow the taxing authority to raise the same amount of property tax revenue for the new budget as it estimates to receive in the current year

## GLOSSARY

Ryan White HIV/AIDS Treatment Extension Act of 2009 - Federal legislation created to address the health care and support service needs of people living with HIV disease or AIDS, and their families, in the United States; this legislation was originally enacted in 1990 as the Ryan White Comprehensive AIDS Resources and Emergency (CARE) Act, as reauthorized in 1996, amended in 2000, reauthorized in 2006 and later in 2009

Scorecard – Graphical display of County department performance measures and associated targets

Secondary Gas Tax - See Constitutional Gas Tax

Security - A specific revenue source or asset of an issuer that is pledged for payment of debt service on a series of bonds, as well as the covenants or other legal provisions protecting the bondholders; credit enhancement is considered additional security for bonds

Sequence Batch Reactor (SBR) - A type of activated sludge process for the treatment of wastewater. SBR reactors treat wastewater such as sewage or output from anaerobic digesters or mechanical biological treatment facilities in batches. Oxygen is bubbled through the mixture of wastewater and activated sludge to reduce the organic matter (measured as biochemical oxygen demand and chemical oxygen demand). The treated effluent may be suitable for discharge to surface waters or possibly for use on land

Service Level - Services or products, which compromise actual or expected output of a given project or program; focus is on results, not measures of workload

Social Distancing - The practice of maintaining a greater than usual physical distance, such as six feet or more, from other people or of avoiding direct contact with people or objects in public places in order to minimize exposure and reduce the transmission of infection

Sonovoid Bridge - A fixed bridge with a partially hollow concrete deck

South Florida Regional Transportation Authority (SFRTA) - Established in June 2003 and tasked with the responsibilities to plan, maintain and operate a transit system and represents a re-designation of the Tri-County Rail Authority

Special Assessment Bonds - A bond issued to finance improvements in special assessment districts with debt service paid by assessments to district residents

Special Assessment District - A geographic area, designated by petition or vote of the residents of that area, in which a particular service is provided exclusively to residents of the area; a special property tax or a special assessment fees pays for these services (also known as a Special Taxing District)

Special Obligation Bond - A bond issued to finance improvements with debt service paid by designated revenues; the full faith and credit of a governmental jurisdiction are not pledged to repay the debt

Special Transportation Service (STS) - A service that provides transportation for persons with disabilities that do not have access or cannot use Metrobus, Metrorail or Metromover

Specificity – The quality or condition of being specific



## GLOSSARY

State Housing Initiatives Partnership Program (SHIP) - A State of Florida housing incentive program providing local funding to implement and/or supplement the following programs: housing development, down payment assistance, housing acquisition and rehabilitation, homeownership assistance and homebuyers counseling and technical assistance

Stormwater - Surface water generated by a storm

Stormwater Utility Fee - A fee assessed on real property established and imposed to finance design, installation and maintenance of stormwater management systems

Subordinate Special Obligation Bond - A junior bond, secured by a limited revenue source or promise to pay, that is repayable only after the other debt (senior bond) with a higher claim has been satisfied

Surety Bond - An instrument that provides security against a default in payment; surety bonds are sometimes used in lieu of a cash deposit in a debt service reserve fund

Surplus - An excess of assets over the sum of all liabilities

Targeted Jobs Incentive Fund (TJIF) - An initiative of the Beacon Council and Miami-Dade County that encourages additional job creation and investment through tax refunds; businesses which expand existing operations or relocate to Miami-Dade County are entitled to a tax refund of \$3,000 per job, or \$4,500 per job if the business is located in a designated priority area; an alternative capital investment based TJIF award is awarded if the investment, excluding land value, exceeds \$3 million and a minimum number of jobs are created

Targeted Urban Areas (TUA) - Areas which are traditionally the most under-served and underdeveloped neighborhoods in Miami-Dade County; TUA represent portions of Opa-Locka, Florida City, Homestead, Coconut Grove, South Miami, Richmond Heights, Perrine, Princeton, Goulds, Leisure City, Naranja, Little Haiti, Overtown, Model Cities, Brownsville, Liberty City, Carol City, North Miami, West Little River, 27<sup>th</sup> Avenue Corridor and 183<sup>rd</sup> Street Corridor

Tax Increment Financing (TIF) - A method used to publicly finance needed public improvements and enhanced infrastructure in a defined area with the revenue generated from the area; the purpose is for economic development, redevelopment infrastructure and other community improvement projects

Teen Court Program - A State of Florida Department of Juvenile Justice (DJJ) program created in 1996 and administered by the Miami-Dade Economic Advisory Trust (MDEAT) since 1999; the program provides for teenage student volunteers to decide sentences of juveniles who have admitted breaking the law and offers an opportunity for the juvenile offender to avoid having a delinquency record if all sanctions are honored

Timebox – A verb indicating the creation of a milestone within a larger project or initiative

Tipping Fee - A fee charged to customers for the right of disposing waste by the operators of waste management facilities

Toll Revenue Credits - A revenue from the Florida Department of Transportation (FDOT), primarily used for the operation and maintenance of state highways, which effective FY 1995-96, may be used as an in-kind local match for federal grant dollars; these credits, while able to leverage federal funds, have no real purchasing power

## GLOSSARY

Tourist Development Surtax (TDS) - A two percent Food and Beverage Tax collected on the sale of food and beverages (alcoholic and non-alcoholic) by restaurants, coffee shops, snack bars, wet bars, night clubs, banquet halls, catering or room services and any other food and beverage facilities in or on the property of a hotel or motel; the Surtax is collected throughout Miami-Dade County, with the exception of facilities located in the cities of Surfside, Bal Harbour and Miami Beach and is distributed in full to the Greater Miami Convention and Visitors Bureau, less \$100,000 to the Tourist Development Council

Tourist Development Tax (TDT) - A two percent tax collected on the rental amount from any person who rents, leases or lets for consideration any living quarter accommodations in a hotel, apartment hotel, motel, resort motel, apartment motel, rooming house, mobile home park, recreational vehicle park, single family dwelling, beach house, cottage, condominium or any other sleeping accommodations rented for a period of six months or less; the TDT is collected throughout Miami-Dade County, with the exception of the cities of Surfside, Bal Harbour and Miami Beach and is distributed to the Greater Miami Convention and Visitors Bureau (60 percent), the Department of Cultural Affairs (20 percent) and to the City of Miami for eligible uses (20 percent)

Transient Lodging (Tourist Tax or Bed Tax) - Charges levied on transient lodging accommodations these include CDT, PSFFT, TDT and TDS

Transit Corridor - A broad geographic band that follows a general directional flow of travel connecting major origins and destinations of trips and which may contain a number of streets, highways and transit routes

Trash - Any accumulation of paper, packing material, rags or wooden or paper boxes or containers, sweepings and all other accumulations of a nature other than garbage, which are usual to housekeeping and to the operation of commercial establishments

True-up - The methodology used to calculate an adjustment, either increase or decrease, made to a wholesale water or wastewater customer invoice from the previous fiscal year and carried forward in the upcoming fiscal year due to a difference between the actual audited cost and budgeted cost for the previous period

Trust Funds - Accounts designated such by law or the County which record receipts for spending on specified purposes; expenditures from trust funds do not require annual appropriations

Undesignated Fund Balance - Funds which are remaining from the prior fiscal year, which are available for appropriation and expenditure in the current fiscal year

Unincorporated Municipal Service Area (UMSA) - The area of Miami-Dade County which is not incorporated or within the boundaries of any municipality; the County has a full range of municipal powers and responsibilities with respect to the unincorporated area of the County, including the power to tax for such traditional municipal services as local police patrol and neighborhood parks; services are provided and taxes applied exclusively in the unincorporated area of the County; residents of municipalities receive similar services directly from their respective city governments

Urban Development Boundary (UDB) - A service line drawn by the County that separates urban service delivery areas from the rural areas; inside the UDB is the urban side and outside the UDB is the rural side; the area outside the UDB in South Miami-Dade County is designated agriculture on the land use map; by County code, once the UDB is moved, no new agriculture can be established on the new properties that are now inside the UDB

## **GLOSSARY**

User Access Program (UAP) - A revenue source for supporting the procurement related activities of goods and services by deducting two percent from each vendor's invoice for goods and services utilized by County departments; the program also applies to other non-County agencies that have an agreement in place to access County established contracts; jurisdictions forward 1.5 percent of the proceeds collected from the 2 percent deduction and keep 0.5 percent

Utility Service Fee - A service fee imposed on water and sewer customers, pursuant to the Code of Miami-Dade County, to cover the cost of environmental services and regulations related to water and sewer services and groundwater quality

Waste disposal - Disposal of solid waste through landfill, incineration, composting or resource recovery

Waste transfer - Transfer of solid waste after collection or drop-off to a disposal or resource recovery facility or landfill

Wastewater - Used water and/or storm runoff that must be cleaned before being released back into the environment

Water reuse - Involves subjecting domestic wastewater, giving it a high degree of treatment and using the resulting high-quality reclaimed water for a new, beneficial purpose

Weatherize - An action of preparing a structure to withstand the natural elements

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