# **Miami-Dade Economic Advocacy Trust**

The Miami-Dade Economic Advocacy Trust (MDEAT) works to promote self-sufficiency and strengthen the participation of, primarily, Miami-Dade County's Black community.

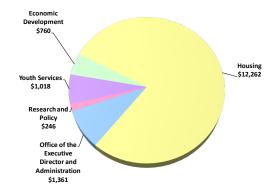
As part of the Economic Development and Public Safety strategic areas, MDEAT encourages and facilitates the coordination of programs providing assistance to the Black community and strives for the elimination of constraints within the community at large. These programs include housing opportunities for working families, a Youth Service program that includes Teen Court for youths, and various economic development initiatives to better the Black community of Miami-Dade County.

MDEAT is governed by a 15-member Board of Trustees selected by the MDEAT Nominating Council and appointed by the Board of County Commissioners. The Executive Director nomination is submitted by the Board of Trustees to the County Mayor, who recommends the nominee to the Board of County Commissioners for approval.

## FY 2025-26 Proposed Operating Budget

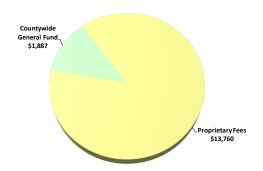
# Expenditures by Activity

(dollars in thousands)



# **Revenues by Source**

(dollars in thousands)



#### **TABLE OF ORGANIZATION**

#### OFFICE OF THE EXECUTIVE DIRECTOR

Oversees programs, special initiatives and activities that promote balanced access for the Black community in Miami-Dade County in the areas of housing, economic development and criminal justice

FY 24-25 2 FY 25-26 2

#### **ADMINISTRATION**

Develops the Department's operating and capital budgets; administers grant funds; conducts research; performs procurement, human resource, and accounts receivable and payable functions

FY 24-25 4 FY 25-26 3

#### **HOUSING**

Provides homeownership opportunities to working families through technical and financial assistance

FY 24-25 12 FY 25-26 12

#### **ECONOMIC DEVELOPMENT**

Promotes business expansion, retention and job creation in the Black community through capacity-building workshops, trainings and special initiatives based on emerging economic trends

> FY 24-25 3 FY 25-26 3

#### **YOUTH SERVICES**

Provides an alternative sanctioning program for first-time misdemeanor juvenile offenders, as well as training for youth interested in the field of law

FY 24-25 FY 25-26 7

#### RESEARCH AND POLICY

Conducts research, recommends policy, and implements initiatives based on its findings that address imbalances within the Black Community

FY 24-25 2 FY 25-26 2

The FY 2025-26 total number of full-time equivalent positions is 29

#### DIVISION: OFFICE OF THE EXECUTIVE DIRECTOR AND ADMINISTRATION

The Office of the Executive Director and Administration Division provides leadership and coordination of departmental operations and ensures financial, fiscal and accounting controls.

- Administers grant funds; develops operating and capital budgets
- Performs procurement, human resource and accounting functions
- Conducts research and analysis to reduce challenges to promote consistent access within the Black community
- Oversees programs, special initiatives that address challenges to progress for Black residents in comparison to the community-at-large in the areas of homeownership, economic development and criminal justice

#### **DIVISION COMMENTS**

• As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of one Contract Officer (\$139,000)

#### DIVISION: ECONOMIC DEVELOPMENT

The Economic Development Division helps to address the entry points for growth of the Black community by coordinating initiatives and programs for the benefit of the community at large.

- Champions for policies and programs that promote business expansion, retention, and job creation specifically within the Black community in Miami-Dade County; this includes working with local stakeholders to identify challenges to growth and developing strategies to address them
- Develops and implements capacity-building workshops, trainings, and special initiatives tailored to the needs of small businesses in the Black community; these programs focus on enhancing business skills, access to capital, and market opportunities to support the growth and sustainability of small businesses
- Organizes workshops and information sessions specifically tailored to the Black community to raise awareness about Al technologies, their potential applications, and their impact on various industries
- Organizes interactive workshops and seminars on various aspects of personal finance, including budgeting, saving, investing, and debt management; these workshops are tailored to the specific needs and challenges faced by the Black community
- Hosts seminars and programs focused specifically on wealth building strategies, such as real estate investment, entrepreneurship, and asset accumulation; these programs provide actionable insights and guidance on building generational wealth and creating economic opportunities for future generations

Strategic Plan Objectives							
ED2-1: Encourage a dynamic and healthy small business community							
Departmental	Departmental Performance Measure Good FY 22-23 FY 23-24 FY 24-25 F						FY 25-26
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target
Increase and	Number of						
promote Black	community						
economic access	economic	OP	$\leftrightarrow$	5	16	12	12
within the larger	development						
community	forums conducted						

#### **DIVISION COMMENTS**

• The FY 2025-26 Proposed Budget includes grant funding to outside organizations in the amount of \$275,000 from the Countywide General Fund; this funding will provide small business owners access to capital to expand their business

#### **DIVISION: YOUTH SERVICES**

The Youth Services Division aims to disrupt cycles of youth delinquency and create new career pipelines of economic opportunity and access for youth and families.

- · Provides youth with a second chance through Teen Court's alternative sanctioning program for first-time
- Resolves school infractions between peers through Student Court, which operates in ten Miami-Dade County high schools
- Implements Career Pathways programming that is geared toward career readiness, connectivity, and exposure
- Provides policy recommendations for youth development and opportunity

Strategic Plan Objectives								
HS2-1: Provide the necessary support services to residents in need								
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26	
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target	
Provide outreach/preventio n and intervention services to help decrease juvenile delinquency	Number of teen court referrals	OP	$\leftrightarrow$	225	184	150	160	
	Number of workshop and training participants*	ОР	$\leftrightarrow$	1139	689	120	120	
	Youth converted from teen court participants to volunteers	ОР	$\leftrightarrow$	50	82	75	40	

<sup>\*</sup>FY 2022-23 Actual was updated to match reconciled figures

#### **DIVISION: HOUSING**

The Housing Division provides homeownership loans through construction, rehabilitation, and down payment assistance.

- Establishes partnerships with public, private sector and financial institutions to provide housing opportunities for incomeconstrained homebuyers
- Processes mortgage applications for homeownership
- Provides down payment and closing cost assistance to qualified income-constrained homebuyers
- Prioritizes home repairs that eliminate health and safety issues; funds home improvements and helps correct code violations
- Provides commercial loans to developers for the development of housing for homeowners

Strategic Plan Objectives							
ED3-1: Foster stable homeownership to promote personal and economic security							
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target
Provide for more housing opportunities for income-constrained families in Miami-Dade County	Number of homeowners provided closing costs and down payment assistance	ОР	$\leftrightarrow$	114	129	114	114

#### **DIVISION COMMENTS**

- The Department's FY 2025-26 Proposed Budget includes \$1.5 million of Surtax funding to be used for the rehabilitation program to provide assistance with repairs to homeowners in need
- The Department's FY 2025-26 Proposed Budget includes \$4.5 million in loans to construct workforce housing for working families; loan programs are funded with Documentary Surtax funding

#### **DIVISION: RESEARCH AND POLICY**

The Research and Policy Division provides a barometer on the conditions of Miami-Dade County's Black community as it fulfills the research and reporting mandates outlined in Ordinance 09-70. The Division is responsible for developing a scorecard showing the performance of entities charged with, and provided funding for, improving conditions in blighted communities. It is also responsible for developing a report card on the state of the Black community covering a range of factors tied to quality of life. The Division will oversee the development of the County's disparity study and monitor the implementation of recommendations from the study.

- Conducts research, recommends policy, and implements initiatives based on its findings that address constraints impacting the Black community
- Informs the Board of County Commissioners and the community of its findings

Strategic Plan Objectives							
ED1-1: Promote and support a diverse mix of current and emerging industries vital to a growing economy							
Departmental	Performance	Measure	Good	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Objectives	Measures	Туре	Direction	Actual	Actual	Budget	Target
Conduct research on							
economic							
challenges facing	Number of reports						
the Black	and studies						
community and	conducted and	OP	$\leftrightarrow$	0	7	8	8
identify legislation	submitted for the						
that supports	Black community						
economic							
opportunity							

### **SELECTED ITEM HIGHLIGHTS AND DETAILS**

	(dollars in thousands)						
Line-Item Highlights	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Proposed FY 25-26		
Advertising	37	32	29	35	38		
Fuel	0	0	0	0	0		
Overtime	7	21	0	18	0		
Rent	19	9	26	12	12		
Security Services	6	5	7	6	6		
Temporary Services	51	132	50	135	150		
Travel and Registration	8	16	18	19	22		
Utilities	15	16	15	15	20		

# **OPERATING FINANCIAL SUMMARY**

(dollars in thousands)	Actual	Actual	•	Proposed
(donars in thousands)	FY 22-23	FY 23-24	FY 24-25	FY 25-26
Revenue Summary				
General Fund Countywide	1,729	2,023	1,940	1,887
Carryover	19,317	21,379	13,795	13,256
Documentary Stamp Surtax	3,803	3,702	3,131	4,200
Interest Earnings	699	639	712	322
Surtax Loan Payback	0	9	4	4
Teen Court Fees	640	614	604	731
Federal Grants - ARP Act	375	0	0	C
Total Revenues	26,563	28,366	20,186	20,400
Operating Expenditures				
Summary				
Salary	2,222	2,462	2,817	3,015
Fringe Benefits	906	997	1,226	1,327
Court Costs	5	0	0	C
Contractual Services	714	604	85	325
Other Operating	350	769	1,568	1,564
Charges for County Services	120	114	135	141
Grants to Outside	867	1,658	9,275	9,275
Organizations				
Capital	0	0	0	C
Total Operating Expenditures	5,184	6,604	15,106	15,647
Non-Operating Expenditures				
Summary				
Transfers	0	0	0	C
Distribution of Funds In Trust	0	0	0	C
Debt Service	0	0	0	C
Depreciation, Amortizations	0	0	0	C
and Depletion				
Reserve	0	0	5,080	4,753
Total Non-Operating	0	0	5,080	4,753
Expenditures				

	Total F	unding	Total Positions					
(dollars in thousands)	Budget	Proposed	Budget	Proposed				
Expenditure By Program	FY 24-25	FY 25-26	FY 24-25	FY 25-26				
Strategic Area: Public Safety								
Youth Services	1,04	1,01	8 7	7				
Strategic Area: Economic Development								
Office of the Executive	1,37	4 1,36	1 6	5				
Director and Administration								
Economic Development	71	9 76	0 3	3				
Housing	11,75	2 12,26	2 12	12				
Research and Policy	22	0 24	6 2	2				
Total Operating Expenditures	15,10	6 15,64	7 30	29				