



PROPOSED BUDGET & MULTI-YEAR CAPITAL PLAN

2025-2026 | VOLUME 3

STRATEGIC AREAS:

- Neighborhood and Infrastructure
- Economic Development
- General Government
- Health and Society
- Supplemental Information



FY 2025-26 PROPOSED BUDGET AND MULTI-YEAR CAPITAL PLAN

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FY 2025-26 Proposed Budget and Multi-Year Plan

How to Read a Department's Budget Narrative

Departmental budget narratives in the Budget and Multi-Year Capital Plan contain important details regarding how Miami-Dade County funds its strategic goals and fiscal priorities. These sections contain a general departmental description, information regarding operating and capital revenues and expenses, strategic planning alignment and performance expectations, a table of organization with position counts, and divisional highlights, among other things. The way all this information is presented helps demonstrate the progress Miami-Dade County is making towards achieving its strategic goals and fiscal priorities. To help the reader better understand how Miami-Dade County is funding priorities, the following pages explain in detail what is contained in these department narratives.

To ensure Miami-Dade County departments are internally aligned to the County Strategic Plan, unit measures are aligned to a separate departmental objective which itself is linked to a Strategic Plan Objective. Departmental objectives help communicate to the reader how a department specifically supports the County Strategic Plan. These Strategic Plan Objectives are listed in Appendix U in Volume 1.

The information below is a summary of the department budget narrative layout. The numbered bullets below correspond to the circled numbers on the sample narrative page that follows.

1. **Introduction** - A summary of the department's mission, functions, projects, partners and stakeholders
2. **Budget Charts** - Pie charts showing the department's expenditures by activity and its revenues by source
3. **Table of Organization** - A table that organizes the department by major functions and includes position amounts
4. **Unit Description** - Department narratives include sections for major functional units; each section begins with a description of the unit's role in the department and a list of its functions
5. **Performance Measures** - This section, when applicable, includes tables detailing how specific performance measures and departmental objectives support the Miami-Dade County Strategic Plan. Measures are classified by Type and Good Direction; measure types include input (IN), output (OP), efficiency (EF), and outcome (OC). Each measure includes a target and the actual level attained; for some measures, 'target' represents forecasted demand, not desired performance level
6. **Division Highlights and Budget Enhancements or Reductions** (not pictured) – Bullets highlighting notable programs/initiatives that support the achievement of a Strategic Plan Objective, along with relevant budget and performance impacts; enhancements are in bold and reductions are italicized
7. **Selected Item Highlights and Details** - Reflect costs associated with specific operating budget line items
8. **Fee Adjustments** - For departments with fee adjustments, this section lists any fee for service that the department has created, increased, decreased or eliminated
9. **Operating Financial Summary** - Tables detailing the department's operating revenues and expenditures, non-operating expenditures, if applicable, and expenditures and positions by major programs
10. **Capital Budget Summary** - Departments with a capital budget include a table detailing capital revenues and expenditures and a description of notable capital projects and associated impacts on the operating budget
11. **Funded Capital Project Schedules** - Departments with a capital budget will have tables detailing all funded project schedules
12. **Unfunded/Unmet Needs** (not pictured) - Tables detailing important department resources that remain unfunded in the capital and operating budgets
13. **Maps and Charts** (not pictured) - Maps or charts relevant to department funding or service delivery, if applicable

FY 2025-26 Proposed Budget and Multi-Year Plan

FY 2022 - 23 Proposed Budget and Multi-Year Capital Plan

Medical Examiner

The Medical Examiner, working in partnership with the Florida State Board of Health, provides forensic, medical, legal, and public health services to the State of Florida. The Department provides forensic, medical, legal, and public health services to the State of Florida. The Department provides forensic, medical, legal, and public health services to the State of Florida.

As part of the Public Safety System, the Medical Examiner provides forensic, medical, legal, and public health services to the State of Florida. The Department provides forensic, medical, legal, and public health services to the State of Florida.

The Department works with the public and private sectors to provide forensic, medical, legal, and public health services to the State of Florida. The Department provides forensic, medical, legal, and public health services to the State of Florida.

FY 2022-23 Proposed Operating Budget

Expenditures by Activity

Revenues by Source

FY 2022 - 23 Proposed Budget and Multi-Year Capital Plan

STATE OF FLORIDA

DEPARTMENT OF HEALTH

Medical Examiner

Activity	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Medical Examiner	1,234,567	1,234,567	1,234,567	1,234,567
Medical Examiner	1,234,567	1,234,567	1,234,567	1,234,567
Medical Examiner	1,234,567	1,234,567	1,234,567	1,234,567
Medical Examiner	1,234,567	1,234,567	1,234,567	1,234,567

FY 2022 - 23 Proposed Budget and Multi-Year Capital Plan

DIVISION: ADMINISTRATION

The Administration Division is responsible for providing administrative support and ensuring efficient operations to all divisions.

- Division fiscal and budgetary operations
- Human resources and employee relations, staff development, discipline and operating agreements
- Contract and procurement management
- Records and document management and control systems

DIVISION: SUPPORT SERVICES

The Support Services Division provides administrative support to all divisions, including budget control, accounts payable and receivable, purchasing and travel.

- Develop and maintain information systems
- Coordinate and manage the physical plant, including maintenance, security, and safety
- Coordinate and manage the fleet, including vehicle maintenance and safety

DIVISION: CHAIN INVESTIGATION AND EDUCATION

The Chain Investigation and Education Division is responsible for providing forensic, medical, legal, and public health services to the State of Florida.

- Provide forensic, medical, legal, and public health services to the State of Florida
- Provide forensic, medical, legal, and public health services to the State of Florida
- Provide forensic, medical, legal, and public health services to the State of Florida

FY 2022 - 23 Proposed Budget and Multi-Year Capital Plan

Medical Examiner

Objectives	Measures	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Provide forensic services to the State of Florida	Number of forensic cases processed	1,234	1,234	1,234	1,234
Provide medical services to the State of Florida	Number of medical cases processed	1,234	1,234	1,234	1,234
Provide legal services to the State of Florida	Number of legal cases processed	1,234	1,234	1,234	1,234
Provide public health services to the State of Florida	Number of public health cases processed	1,234	1,234	1,234	1,234

FY 2022 - 23 Proposed Budget and Multi-Year Capital Plan

DIVISION: INDEPENDENT CREATION SERVICES

The Independent Creation Services Division is responsible for providing forensic, medical, legal, and public health services to the State of Florida.

- Provide forensic, medical, legal, and public health services to the State of Florida
- Provide forensic, medical, legal, and public health services to the State of Florida
- Provide forensic, medical, legal, and public health services to the State of Florida

SELECTED FINANCIAL DATA AND TRENDS

Category	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Revenue	1,234,567	1,234,567	1,234,567	1,234,567
Expenditure	1,234,567	1,234,567	1,234,567	1,234,567

FY 2022 - 23 Proposed Budget and Multi-Year Capital Plan

RESPONSE AND ADMINISTRATION SERVICES

Item	Current	Proposed	Dollar Impact
Personnel Services	1,234,567	1,234,567	0
Travel	1,234,567	1,234,567	0
Information Technology	1,234,567	1,234,567	0

OPERATIONAL FINANCIAL SUMMARY

Category	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Revenue	1,234,567	1,234,567	1,234,567	1,234,567
Expenditure	1,234,567	1,234,567	1,234,567	1,234,567

FY 2022 - 23 Proposed Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

Category	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Construction	1,234,567	1,234,567	1,234,567	1,234,567
Equipment	1,234,567	1,234,567	1,234,567	1,234,567

FINANCIAL CAPACITY PROJECTIONS

Category	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Revenue	1,234,567	1,234,567	1,234,567	1,234,567
Expenditure	1,234,567	1,234,567	1,234,567	1,234,567

AVIATION SYSTEMS

Aviation Systems Program # 1000000000

Category	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Revenue	1,234,567	1,234,567	1,234,567	1,234,567
Expenditure	1,234,567	1,234,567	1,234,567	1,234,567

DATA MANAGEMENT AND ANALYTICS PROGRAM

Data Management and Analytics Program # 1000000000

Category	FY 2022-23	FY 2023-24	FY 2024-25	FY 2025-26
Revenue	1,234,567	1,234,567	1,234,567	1,234,567
Expenditure	1,234,567	1,234,567	1,234,567	1,234,567

TABLE OF CONTENTS

How to Read a Department's Budget Narrative.....	6
Table of Contents	8
Neighborhood and Infrastructure	11
Animal Services.....	13
Environmental Resources Management	27
Solid Waste Management	41
Water and Sewer	89
Health and Society	125
Community Services.....	127
Homeless Trust	155
Housing and Community Development	165
Economic Development	183
Aviation.....	185
Miami-Dade Economic Advocacy Trust.....	213
Regulatory and Economic Resources	219
Seaport	232
General Government	257
Commission on Ethics and Public Trust.....	259
Communications, Information and Technology.....	264
Inspector General	291
Internal Compliance	297
Management and Budget	304
People and Internal Operations.....	318
Strategic Procurement	351
Supplemental Information	361
Capital Non-Departmental Schedule.....	363
INDEX	401



DEPARTMENT DETAILS



STRATEGIC AREA

Neighborhood and Infrastructure

Mission:

To protect and preserve our natural resources, and provide efficient and accessible neighborhood and related environmental infrastructure services that enhance quality of life for all residents

GOALS	OBJECTIVES
SAFE, HEALTHY AND ATTRACTIVE NEIGHBORHOODS AND COMMUNITIES	Promote livable and beautiful neighborhoods
	Ensure buildings are sustainable, safe and resilient
	Promote the efficient and best use of land
	Protect the community from public nuisances and events that threaten public health
	Ensure animal health and welfare
CONTINUITY OF CLEAN WATER AND COMMUNITY SANITATION SERVICES	Provide sustainable drinking water supply and wastewater disposal services
	Mitigate community flood risk
	Provide sustainable solid waste collection and disposal capacity
PROTECTED AND RESTORED ENVIRONMENT RESOURCES	Maintain air quality
	Protect and maintain surface and drinking water sources
	Protect, maintain, and restore beaches, the coastline, Biscayne Bay, and other bodies of water
	Preserve and enhance natural areas and green spaces

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Animal Services

The mission of the Miami-Dade County Animal Services Department (ASD) is to care for abandoned animals, prevent animal mistreatment, return lost pets to their owners, protect public health, and ensure public safety. The Department offers programs and services to support the well-being of animals and promote responsible pet ownership. Services provided include readily accessible low-cost and free spay/neuter surgeries and preventive veterinary care for owned pets, free sterilization of community cats, expanded Trap, Neuter, Vaccinate and Return (TNVR) services, a managed intake policy, comprehensive pet retention programs, and humane law enforcement investigations. These services support Miami-Dade County's commitment to responsibly achieving a 90% or greater annual save rate. ASD also upholds the provisions of Chapter 5 of the Miami-Dade County Code and Chapter 828 of the Florida Statutes regarding animal protection and welfare.

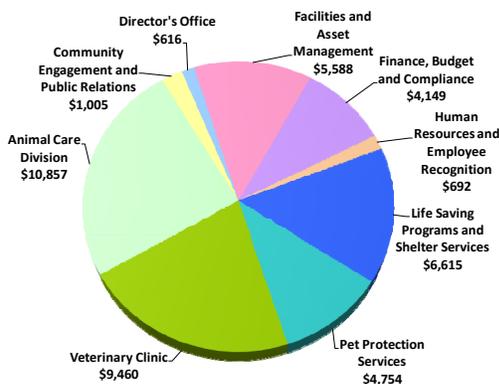
As part of the Neighborhood and Infrastructure Strategic area, ASD enforces rabies vaccination and licensing requirements, aids and educates police agencies, documents cases involving animal bites to a person for the purpose of rabies control, responds to reports of injured/distressed animals, provides forensic veterinary services and expert testimony and provides pet-related support services during states of emergency. The ASD Pet Adoption and Protection Center (PAPC) is open to the public seven days a week for adoption and other services such as rescue, pet reunification, pet retention, spay and neuter, licensing, microchipping and pet vaccinations. ASD also operates pet friendly evacuation centers during emergencies.

The Department first achieved an annual save rate of 90% or greater in 2015 and has sustained it for ten consecutive years. The community-based programs and services designed to ensure continued success include pet adoptions, comprehensive veterinary care, a foster program that protects the most vulnerable animals, mobile adoption events to increase departmental presence in the community, partnerships with animal rescue organizations, interstate transport programs, pet retention services aimed to keep pets with their owners rather than being surrendered to ASD's care, and to reunite lost pets with their families. The fewer than 10% of pets that cannot be saved each year either present a grave risk to public safety or are suffering so greatly from illness or injury that compassion calls for humane euthanasia to avoid prolonging pain and suffering.

FY 2025-26 Proposed Operating Budget

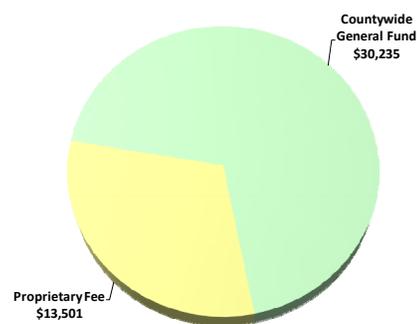
Expenditures by Activity

(dollars in thousands)



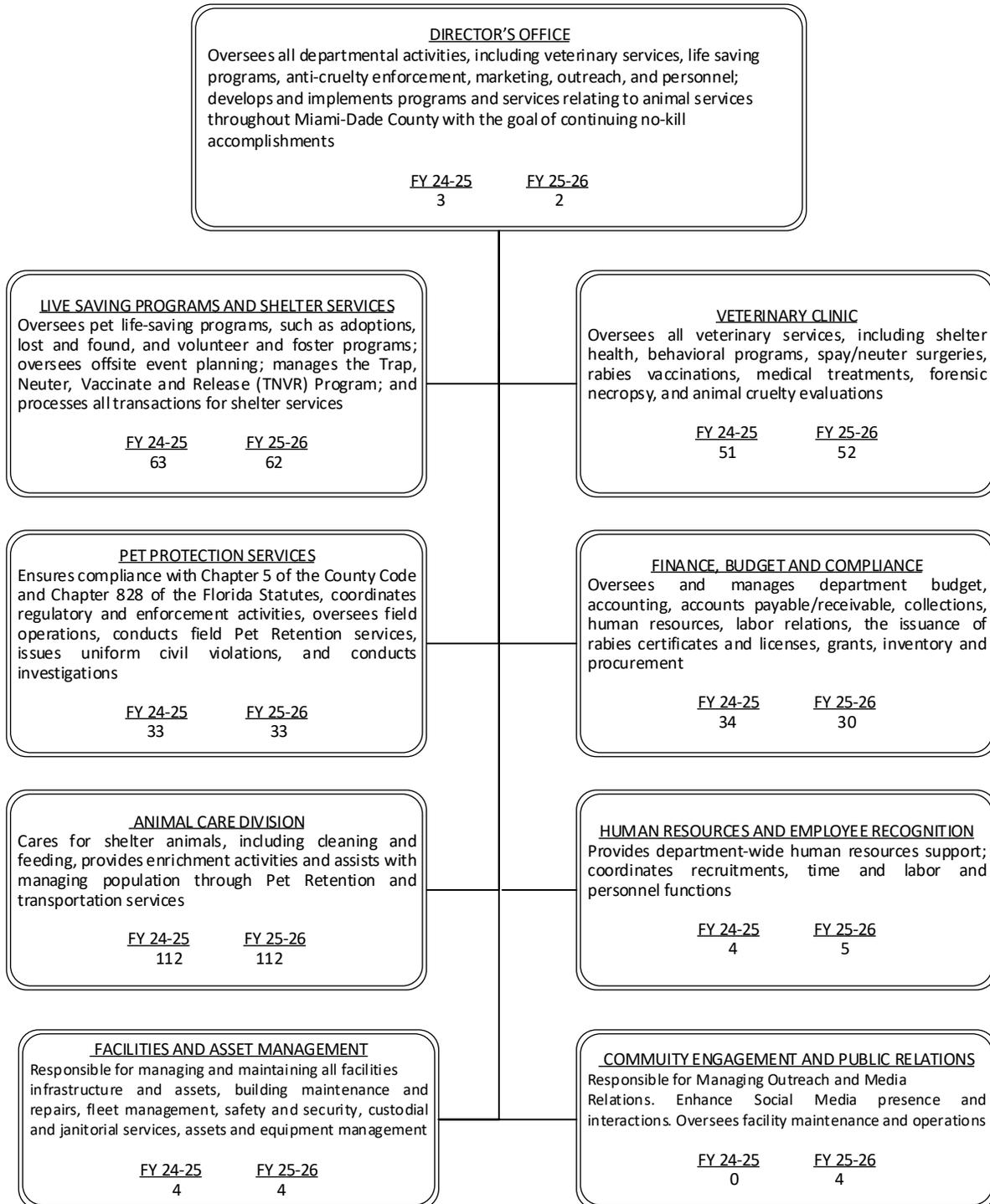
Revenues by Source

(dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2025-26 total number of full-time equivalent positions is 304

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: DIRECTOR'S OFFICE

Ensures that the Department's animal welfare programs align with its life-saving mission; develops and implements programs and services relating to animal welfare throughout Miami-Dade County with the goal of expanding public engagement, pet retention and positive outcomes for shelter pets

- Manages performance of divisions
- Oversees life-saving initiatives
- Develops departmental strategy and policy
- Provides oversight and direction for departmental operations
- Seeks alternative funding sources and partnerships with other organizations to maximize resources
- Works closely with County residents, community representatives and elected leaders to receive feedback, develop partnerships and improve service delivery

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes the transfer of one position to the Human Resources and Employee Recognition Division to better align staffing resources

DIVISION: LIFE SAVING PROGRAMS AND SHELTER SERVICES

Provides pet life-saving services such as: adoptions, lost pet reunification, volunteer and foster opportunities, pet retention offerings, and TNVR services; plans and hosts all offsite adoption events

- Promotes and secures pet adoptions with forever families
- Spearheads diligent efforts to reunite lost pets with their families
- Recruits, manages, and supports pet foster care families to address the unique needs and overall well-being of the most vulnerable animals in ASD's care
- Builds and maintains the infrastructure needed to support a successful, impactful, and sustainable volunteer program
- Enhances public engagement and awareness by facilitating adoption events
- Oversees TNVR Program for community cats

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> N11-5: Ensure animal health and welfare 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Increase positive outcome for pets	Save rate calendar year	OC	↑	93%	93%	90%	90%
	Dog and cat adoptions	OC	↑	6,814	6,966	7,500	7,500
	Number of dogs and cats rescued by In-state non-for-profit partners	OC	↑	3,116	3,489	3,000	3,000
	Number of dogs and cats returned to owner	OC	↑	1,226	1,323	1,200	1,200
	Number of dogs and cats rescued by out-state non-for-profit partners	OC	↑	122	269	180	180
	Cats trapped, neutered, vaccinated and released (TNVR)	OC	↑	17,939	18,806	19,200	19,200

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes the transfer of one Kennel Manager position to the Veterinary Clinic Division to oversee the medical treatments provided to the pet population
- In FY 2025-26, the Department will continue its life-saving initiatives to achieve the goal of maintaining a no-kill shelter status; the Department will focus on a "Culture of We" including, but not limited to, maintaining, strengthening, and expanding partnerships in the foster, transport, rescue, adoption, and pet retention programs
- In FY 2025-26, the Department will continue its partnerships with Petco and PetSmart to provide off-site adoption venues with a 100 percent adoption rate
- In FY 2025-26, the Department will continue its relationship with Miami-Dade Corrections and Rehabilitation's Second Chance Program; the program helps inmates develop job skills to increase their employability upon release and improves the behavior of the dogs to increase their opportunities for adoption
- In FY 2025-26, the Department will diligently explore new technologies and resources to increase the number of lost pets reunited with their families
- In FY 2025-26, the Department will continue to cultivate partnerships and seek additional event opportunities

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: PET PROTECTION SERVICES

Ensures compliance with Chapter 5 of the County Code and Chapter 828 of the Florida Statutes, coordinates regulatory and enforcement activities, oversees field operations, conducts field pet retention services, issues uniform civil violations, and conducts investigations

- Conducts investigations involving dangerous dogs and maintains associated registry
- Facilitates field returns to owners by rescuing dogs at large and identifying the pet owner; provides field pet retention services
- Responds and investigates complaints related to pet dealers and breeders to ensure humane treatment of animals
- Examines animal bites and ensures quarantine of potentially rabid animals through a Memorandum of Understanding (MOU) with the Florida Department of Health
- Investigates cases of animal abuse and neglect
- Represents the Department at hearings in animal cruelty criminal judicial proceedings
- Provides emergency support to police as needed in response to animal control requests
- Provides training and support to local law enforcement agencies in the identification of and response to animal related crimes
- Removes dead animals from public rights of way

Strategic Plan Objectives

- NI1-4: Protect the community from public nuisances and events that threaten public health

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Respond quickly to service calls to promote safe and livable communities	Dead animal pickup average response time (in calendar days)	EF	↓	1.36	1.33	1.00	1.00
	Animal bite to a person average response time (in calendar days)	EF	↓	4.4	5.4	3.0	3.0
	Number of dangerous dog investigations responded to	EF	↓	590	569	360	360

DIVISION COMMENTS

- In FY 2025-26, the Department will continue to fund its agreement with the Pelican Harbor Seabird Station to support this organization in its care of native birds, mammals, and reptiles (\$25,000)
- In FY 2025-26, the Department will continue to fund its agreement with the Everglades Outpost to support this organization in the rescue, rehab, and release activities it performs for the community for animals such as raccoons, coyotes, foxes, and reptiles (\$25,000)
- In FY 2025-26, the Department will continue to fund its agreement with Wildlife Rescue of Dade County to support this organization in the rescue of native species wildlife (\$15,000)
- In FY 2025-26, the Department will continue to fund its agreement with The South Florida Society for the Prevention of Cruelty to Animals (SFSPCA) to house and care for large animals and livestock (\$200,000)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- In FY 2025-26, the Department of Solid Waste Management will continue to fund three Disposal Technician positions in ASD to collect and dispose of dead animals countywide (\$272,000)
- In FY 2025-26, the Department will continue its anti-cruelty outreach and training to the Sheriff's Office, Miami-Dade Fire Rescue Department, and all other municipal police and fire agencies

DIVISION: FINANCE, BUDGET AND COMPLIANCE

Oversees and manages department budget; accounting; accounts payable/receivable; collections; the issuance of rabies certificates, licenses and related citations; grants; facilities; inventory and procurement

- Develops and monitors budget; tracks financial trends
- Manages department procurement activities
- Oversees all department financial transactions including collections and accounts payable/receivable
- Coordinates and maintains all private veterinary issuance of licenses and rabies vaccination records
- Reviews performance management, productivity reporting and business plan development
- Responsible for all inventory management including scheduling automated orders, receiving, and distribution of supplies
- Secures grant funding in support of the Department's lifesaving programs
- Issues and manages all computer-generated license and rabies vaccination renewals and citations; represents the Department at hearings

Strategic Plan Objectives

- NI1-5: Ensure animal health and welfare

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Increase responsible pet ownership	Dogs licensed in Miami-Dade County	OP	↔	224,182	227,583	235,000	235,000

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes the transfer of four positions to the newly created Facilities and Asset Management Division; this includes, one Facilities Manager, one Maintenance Mechanic, one Maintenance Technician, and one Custodial Worker
- In FY 2025-26, the Department will continue to seek external funding through grants and awards to fulfill unmet needs of the community and to provide more life-saving programs to the animals in ASD's care

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: ANIMAL CARE DIVISION

Provides hands-on care for shelter animals, which includes cleaning, feeding, walking, providing enrichment activities, and assisting with population management through the Pet Retention program and partnerships with rescue organizations

- Ensures the safety and well-being of animals in the care and custody of ASD
- Shelters, treats, and rehabilitates abandoned pets to prepare them for their forever homes
- Increases animal well-being through enrichment activities dedicated to strengthening animals' quality of life and experiences
- Manages pet population by tracking the movement of animals in ASD's care
- Ensures basic needs of animals in ASD's care are met; these include, but are not limited to, food, water, enrichment opportunities, and clean living areas
- Strengthens, identifies, and maximizes opportunities to keep pets safe, strong, and together with their families while addressing challenges that often lead to a family surrendering their pet through the Pet Retention and Deferral Program; the team works one-on-one with pet owners and offers financial, medical, nutritional, housing, and respite assistance to secure a long-term solution that is the best interest of the animal
- Builds and expands relationships and programs with transfer partners to find homes for rehabilitated animals and improve their ongoing quality of life

Strategic Plan Objectives

- NI1-5: Ensure animal health and welfare

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Continue monitoring managed shelter intake	Total number of dog and cat intake	IN	↔	32,424	33,510	32,400	32,400

DIVISION COMMENTS

- In FY 2025-26, the Department will continue the Pet Retention and Deferral initiatives aimed at assisting families in crisis or at risk of surrendering their pets
- In FY 2025-26, the Department will focus on developing prevention programs to minimize shelter intakes by keeping pets together with their families
- In FY 2025-26, the Department will continue to operate using a managed intake process; managed intake is a thoughtful and strategic process whereby admission to the shelter is scheduled based on factors including, but not limited to, the shelter's capacity to provide humane care and assure the best and most appropriate outcome for each animal admitted; it also focuses on pet owner support by offering pet retention services and presenting alternative methods, such as rehoming

DIVISION: FACILITIES AND ASSET MANAGEMENT

Responsible for managing and maintaining all physical infrastructure and assets, building maintenance and repairs, fleet management, safety and security, custodial and janitorial services, assets and equipment management

- Provides routine and preventive maintenance and repairs to buildings and structures
- Maintains inventory and tracking of assets and equipment including acquisition and disposal
- Oversees Fleet Management, schedules routine vehicle maintenance, repairs, and inspections
- Manages contracts for safety and security, custodial and janitorial services

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes the split of the Facilities and Community Engagement Division in two different divisions, the Facilities and Asset Management Division and Community Engagement and Public Relations Division
- The FY 2025-26 Proposed Budget includes the transfer of four positions from the Finance, Budget, and Compliance Division to the newly created Facilities and Asset Management Division; this includes, one Facilities Manager, one Maintenance Mechanic, one Maintenance Technician, and one Custodial Worker
- The FY 2025-26 Proposed Budget includes the transfer of four positions to the Community Engagement and Public Relations Division; this includes one Chief Animal Services Division, one Manager of Public Affairs, one Social Media Specialist, and one Information Officer

DIVISION: VETERINARY CLINIC

Oversees all veterinary services, including monitoring the health of the shelter pets, spay/neuter surgeries, vaccine administration, medical treatments, forensic necropsy, and animal cruelty evaluations

- Provides all medical treatments and preventive care to shelter animals
- Develops and oversees disease management protocols and monitors health and wellness
- Addresses health care of shelter animals in preparation for adoption, transport and rescue
- Operates vaccinations/microchip clinic for the public
- Provides all necessary surgeries to shelter animals, including spay and neuter procedures
- Operates the Homestead public spay/neuter services
- Performs the clinical portion of the TNVR Program for community cats
- Oversees and expands spay/neuter services through the mobile animal clinic and community partners
- Performs forensic live animal exams and necropsies for cruelty investigations
- Provides free or low-cost spay/neuter services, vaccines, and microchips at the shelter; partners with other local organizations to provide low-cost surgeries throughout the community
- Prepares and submits laboratory samples of all suspected rabies cases and monitors other zoonotic diseases to protect human health

Strategic Plan Objectives

- NI1-5: Ensure animal health and welfare

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Increase community pet health	Number of rabies vaccines administered by ASD Clinic	OP	↔	29,467	63,537	25,000	56,000
	Number of spay/neuter surgeries performed by ASD	OC	↑	29,845	33,548	25,000	25,000

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes the transfer of one Kennel Manager position from the Life Saving Programs and Shelter Services Division to oversee medical treatments provided to the pet population

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The FY 2025-26 Proposed Budget includes continued funding for strengthened spay and neuter services from the Street Cat Clinic (\$300,000)
- The FY 2025-26 Proposed Budget includes continued funding for the Department's agreement with the Miami Veterinary Foundation to provide low cost spay/neuter services via private veterinarians in the community (\$300,000)
- The FY 2025-26 Proposed Budget includes continued funding for the Department's agreement with The Cat Network to provide low cost spay/neuter services via private veterinarians in the community (\$125,000)
- In FY 2025-26, the Department will continue to provide free large scale spay/neuter surgeries for at risk populations
- In FY 2025-26, the Department will continue to provide life-saving heartworm treatment at no cost for dogs adopted from the shelter
- In FY 2025-26, the Department will continue to humanely manage the community cat population by offering free TNVR services at the South Dade Cat Center
- *As part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of funding to the University of Florida Veterinary Shelter Medicine Internship Program (\$125,000)*

DIVISION: HUMAN RESOURCES AND EMPLOYEE RECOGNITION

Provides department-wide human resources support; coordinates recruitments, time and labor, and other personnel functions

- Oversees the human capital and employee performance management process
- Addresses employee issues and upholds union contract provisions governing workplace practices
- Facilitates training and development programs to ensure that employees are equipped with the necessary tools, resources, and support to operate safely, efficiently, and effectively
- Establishes and communicates policies, rules, and practices to ensure compliance with County personnel policies, related County Ordinances, County Implementing and Administrative Orders, and interdepartmental personnel policies and procedures
- Monitors and maintains the departmental table of organization and internal position controls to ensure efficient staffing and resource allocation
- Administers all aspects of departmental onboarding to ensure new employees receive a comprehensive orientation to help them succeed in their new roles
- Leads department wide personnel engagement initiatives, including service awards program coordination and the Employee Recognition Program, to promote employee satisfaction and retention

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes the transfer of one position from the Director's Office to better align staffing resources
- In FY 2025-26, the Department will continue to find new and innovative ways to engage staff and increase employee morale while simultaneously onboarding new employees dedicated to the Department's mission

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: COMMUNITY ENGAGEMENT AND PUBLIC RELATIONS

Responsible for overseeing departmental legislation, community engagement initiatives, marketing, media relations, social media presence, and interactions with constituents on social media platforms

- Promotes ASD programs and services using marketing and media platforms
- Creates and distributes social media content to increase adoptions of shelter pets and community engagement
- Develops marketing plans to promote events such as adoption drives, spay/neuter community clinics, and pet food drives
- Responds to constituent and media inquiries
- Engages with the community to promote animal welfare and provides educational resources
- Reviews, analyzes, and prepares legislation for the Board of County Commissioners

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes the transfer of four positions from the Facilities and Asset Management Division; this includes one Chief Animal Services Division, one Manager of Public Affairs, one Social Media Specialist, and one Information Officer
- In FY 2025-26, the Department will continue its marketing plan to increase animal welfare education in the community
- In FY 2025-26, the Department will use social media platforms and other media outlets to increase the community's awareness of available services

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes funding for drainage improvements to the Pet Adoption and Protection Center (PAPC) to alleviate flooding issues and the resurfacing of the employee parking lot; the capital program is funded through the Countywide Infrastructure Investment Program (CIIP) (total program cost \$615,000; \$382,000 in FY 2025-26; capital program #2000002374)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes funding for removal and installation of a new Veterinary Clinic trailer located in Homestead to serve the South Dade community; the capital program is funded through the Countywide Infrastructure Investment Program (CIIP) (total program cost \$1.004 million; \$386,000 in FY 25-26; capital program # 2000001284)
- The Department of Animal Services will continue working with the People and Internal Operations Department, prospective developers, and other stakeholders on the acquisition of a replacement facility for the Medley Facility and the Animal Services Community Cat Center located at the South Dade Government Center; both facilities are outdated and have outgrown the current demand of the animal community and the Department
- Included in the Mayor's FY 2025-26 Proposed Budget and Multi-Year Capital Plan is \$1.986 million in funding, to support the construction of the Pelican Harbor Seabird Station's Wildlife Hospital and Education Center to include modern medical facilities, educational spaces, and supporting infrastructure improvements; the capital program is under non-departmental and is funded through the Building Better Communities General Obligation Bond (BBC-GOB) program (total program cost \$1.986 million; \$1.491 million in FY 2025-26; capital program #2000004675)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the purchase of six vehicles (\$540,000); over the next five years, the Department is planning to spend \$450,000 to replace six vehicles as part of its fleet replacement plan funded with lease financing proceeds; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Proposed FY 25-26
Advertising	687	310	365	332	392
Fuel	160	162	172	170	194
Overtime	499	564	460	526	545
Rent	105	60	55	335	535
Security Services	487	474	535	510	535
Temporary Services	20	125	0	0	0
Travel and Registration	33	43	88	97	101
Utilities	510	541	577	553	577

Proposed

Fee Adjustments	Current Fee FY 24-25	Proposed Fee FY 25-26	Dollar Impact FY 25-26
• Vaccines	Various	Various	\$386
• Vaccine Packages	Various	Various	\$376
• Other Service Packages	Various	Various	\$49
• Surgery Copay Fees	Various	Various	\$162
• Euthanasia and Disposal Fees	Various	Various	\$5
• Repeat Offender and Impound Recovery Fees	Various	Various	\$5
• Leash and Carrier Fees	Various	Various	\$7
• Kennel and Dealer Fees	Various	\$0	\$-109
• Breeders Permit	\$15	\$0	\$-5
• Rescue Group Adoption Fees	Various	\$0	\$0

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Proposed FY 25-26
Revenue Summary				
General Fund Countywide	20,485	25,285	29,349	30,235
Animal License Fees from Licensing Stations	7,198	7,216	7,400	7,300
Animal License Fees from Shelter	1,933	2,199	2,050	2,050
Animal Shelter Fees	1,454	1,677	1,464	2,306
Carryover	368	1,019	595	706
Code Violation Fines	1,408	1,992	1,500	1,700
Donations	933	372	120	420
Grants From Other Local Units	132	353	0	0
Miscellaneous Revenues	152	67	110	70
Surcharge Revenues	70	62	75	75
State Grants	0	250	750	0
Total Revenues	34,133	40,492	43,413	44,862
Operating Expenditures Summary				
Salary	15,137	17,191	18,972	19,986
Fringe Benefits	6,944	8,209	9,521	10,615
Court Costs	7	28	28	31
Contractual Services	1,981	2,937	2,949	2,460
Other Operating	4,972	6,480	7,753	7,283
Charges for County Services	1,900	2,335	1,944	2,327
Grants to Outside Organizations	1,095	1,334	1,375	475
Capital	796	587	556	559
Total Operating Expenditures	32,832	39,101	43,098	43,736
Non-Operating Expenditures Summary				
Transfers	282	417	315	680
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	446
Total Non-Operating Expenditures	282	417	315	1,126

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 24-25	Proposed FY 25-26	Budget FY 24-25	Proposed FY 25-26
Strategic Area: Neighborhood and Infrastructure				
Director's Office	720	616	3	2
Life Saving Programs and Shelter Services	6,800	6,615	63	62
Pet Protection Services	4,649	4,754	33	33
Finance, Budget and Compliance	4,419	4,149	34	30
Animal Care Division	10,637	10,857	112	112
Facilities and Asset Management	5,540	5,588	4	4
Veterinary Clinic	9,875	9,460	51	52
Human Resources and Employee Recognition	458	692	4	5
Community Engagement and Public Relations	0	1,005	0	4
Total Operating Expenditures	43,098	43,736	304	304

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Revenue									
BBC GOB Financing	0	260	0	0	0	0	0	0	260
CIIP Program Bonds	243	0	0	0	0	0	0	0	243
CIIP Program Financing	391	768	750	2,500	0	0	0	0	4,409
Total:	634	1,028	750	2,500	0	0	0	0	4,912
Expenditures									
Strategic Area: NI									
ASD - Facility Improvements	634	1,028	217	0	0	0	0	0	1,879
ASD - New Facility	0	0	533	2,500	0	0	0	0	3,033
Total:	634	1,028	750	2,500	0	0	0	0	4,912

FUNDED CAPITAL PROGRAMS

(dollars in thousands)

ANIMAL SERVICES FACILITY (NEW)

PROGRAM #: 200005215

DESCRIPTION: Provides for the purchase of furniture, fixtures, and equipment and an environmental study for the new Animal Services facility as part of a land swap deal approved by the Board of County Commissioners on June 30, 2025, Resolution 581-25; this program supports the relocation and redevelopment of a new Animal Services facility by facilitating the County's acquisition of new property and enabling construction of a permanent facility, funded in part through a land exchange with the Developer

LOCATION: 29500 Harriet Tubman Hwy District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CIIP Program Financing	0	0	533	2,500	0	0	0	0	3,033
TOTAL REVENUES:	0	0	533	2,500	0	0	0	0	3,033
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	0	0	500	0	0	0	0	0	500
Furniture Fixtures and Equipment	0	0	0	2,500	0	0	0	0	2,500
Land Acquisition/Improvements	0	0	33	0	0	0	0	0	33
TOTAL EXPENDITURES:	0	0	533	2,500	0	0	0	0	3,033

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DORAL FACILITY - DRAINAGE/PARKING LOT RESURFACING

PROGRAM #: 200002374

DESCRIPTION: Provide drainage improvements to the surrounding facility to alleviate flooding issues and resurface facility parking lot

LOCATION: 3599 NW 79 Ave
Doral

District Located: 12
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CIIP Program Bonds	108	0	0	0	0	0	0	0	108
CIIP Program Financing	66	382	59	0	0	0	0	0	507
TOTAL REVENUES:	174	382	59	0	0	0	0	0	615
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	92	350	44	0	0	0	0	0	486
Permitting	4	0	0	0	0	0	0	0	4
Planning and Design	32	5	0	0	0	0	0	0	37
Project Administration	17	15	5	0	0	0	0	0	37
Project Contingency	29	12	10	0	0	0	0	0	51
TOTAL EXPENDITURES:	174	382	59	0	0	0	0	0	615

INFRASTRUCTURE IMPROVEMENTS - ANIMAL SERVICES FACILITIES SYSTEMWIDE

PROGRAM #: 200001284

DESCRIPTION: Provide infrastructure improvements including but not limited to furniture, fixtures, equipment, electrical, plumbing, air conditioning, elevators, roofs, security, and energy efficiency updates as well as various other facility infrastructure improvements as needed; and the removal and installation of a new Veterinary Clinic trailer located in Homestead to serve the South Dade community

LOCATION: Various Sites
Throughout Miami-Dade County

District Located: 12
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	0	260	0	0	0	0	0	0	260
CIIP Program Bonds	135	0	0	0	0	0	0	0	135
CIIP Program Financing	325	386	158	0	0	0	0	0	869
TOTAL REVENUES:	460	646	158	0	0	0	0	0	1,264
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Art Allowance	2	0	0	0	0	0	0	0	2
Construction	333	605	0	0	0	0	0	0	938
Permitting	0	7	0	0	0	0	0	0	7
Planning and Design	40	24	0	0	0	0	0	0	64
Project Administration	24	10	0	0	0	0	0	0	34
Project Contingency	61	0	158	0	0	0	0	0	219
TOTAL EXPENDITURES:	460	646	158	0	0	0	0	0	1,264

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Environmental Resources Management

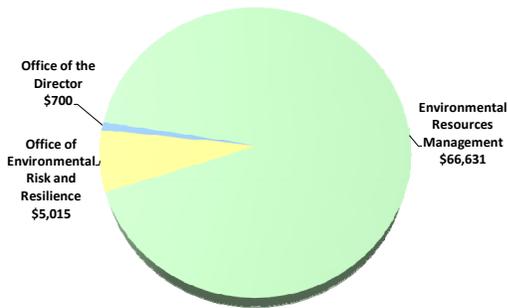
The Department of Environmental Resources Management (DERM) manages today's growing needs while protecting our environment for tomorrow through responsible governance, smart policy, and resource protection. DERM's authority and responsibility are rooted in both comprehensive local environmental regulation as well as State and Federally mandated legislation. Programs are designed to manage air, water, and land resources for the health, safety, and enjoyment of current and future residents and visitors.

As part of the Neighborhood and Infrastructure strategic area, the Department oversees protection of our air, water and soil resources, including protection of the Biscayne Aquifer, our sole source of drinking water; responds to complaints regarding pollution; oversees clean-up of contaminated soil; protects, restores and enhances natural areas and monitors environmental resources; manages beach renourishment; and acquires and protects environmentally endangered lands. In addition, the Department is responsible for overseeing State and Federal mandates, consent decrees, and permits, as well as proactively engaging all County departments, as well as other jurisdictions and stakeholders, to plan and execute strategies to address the most pressing environmental threats to Miami-Dade County.

FY 2025-26 Proposed Operating Budget

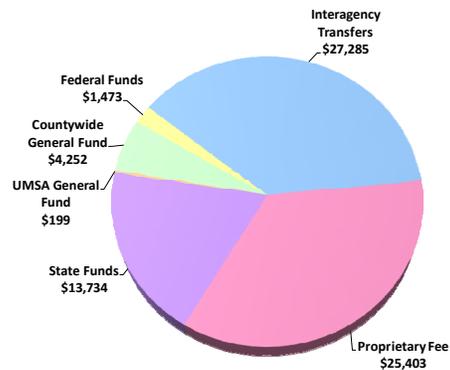
Expenditures by Activity

(dollars in thousands)



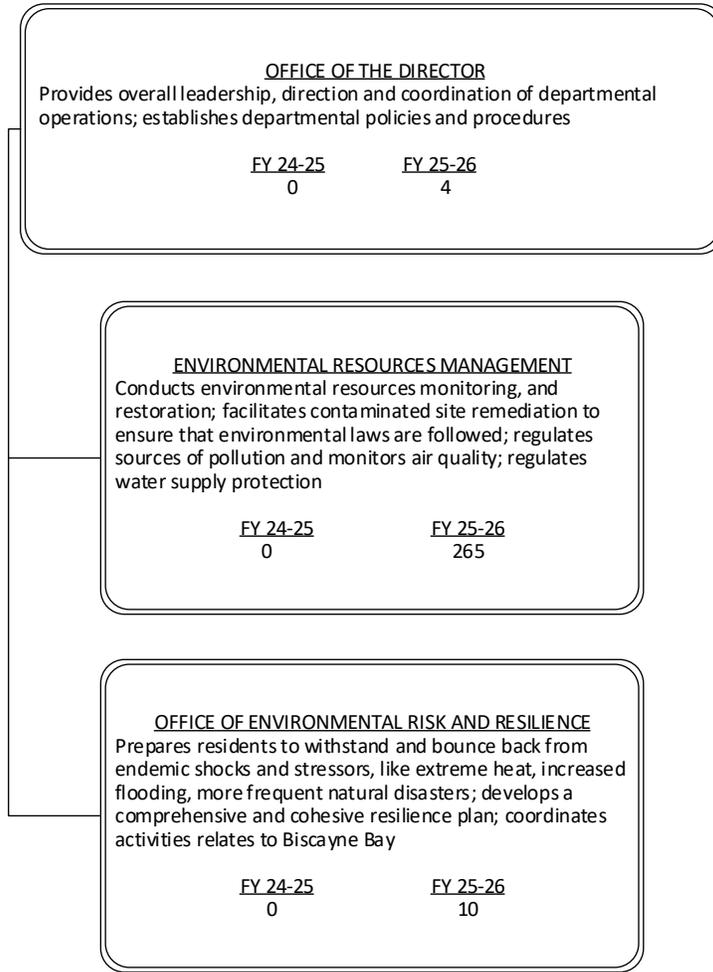
Revenues by Source

(dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2025-26 total number of full-time equivalent positions is 280.5

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE DIRECTOR

Provides overall leadership, direction and coordination of departmental operations; establishes departmental policies and procedures

- Establishes overall vision, policy and objectives for the Department
- Coordinates all inter-governmental initiatives

DIVISION COMMENTS

- **As part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the merger of the Division of Environmental Resources Management and the Office of Environmental Risk and Resilience from the Regulatory and Economic Resources Department (RER) into the newly established Department of Environmental Resources Management Department (DERM); this restructuring includes the transfer of four positions from RER into the unified DERM to manage business operations and guide strategic planning as it relates to environmental management and protection**

DIVISION: ENVIRONMENTAL RESOURCES MANAGEMENT

The Environmental Resources Management Division protects air, water, soils and natural systems that are vital to human health and safety and provide habitat for unique plant and animal communities that occur nowhere else in the world.

- Enforces federal, state and local laws to prevent water and air pollution; protects vulnerable drinking water supply
- Investigates compliance complaints received from the public and follow-up enforcement
- Manages, coordinates and administers environmental education programs
- Manages the Environmentally Endangered Lands Program
- Oversees countywide environmental regulatory functions including air and water quality monitoring, endangered lands acquisition and restoration and remediation of contaminated sites
- Oversees and develops the Reasonable Assurance Plan
- Manages the County's Beach Renourishment Program and related activities
- Responsible for compliance and reporting with the consent decree related to environmental protection activities
- Leads on all Federal US Army Corps of Engineers programs and investments across Miami-Dade County
- Leads partnership with South Florida Water Management district to reduce flooding across primary, secondary, and tertiary canal system
- Pursues and manages all statewide resiliency funding made available through Governor and Florida legislature on behalf of Miami-Dade County

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> NI3-1: Maintain air quality 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Protect and restore environmental resources	Percentage of state air quality permits issued within 60 days	EF	↑	100.00%	96.97%	100.00%	100.00%
	Percentage of County air quality permits issued within eight days*	EF	↑	90.64%	87.30%	85.00%	85.00%
	Percentage of days that are "good" or "moderate" air quality	EF	↑	99.47%	99.19%	98.00%	98.00%

*Prior year actuals have been revised due to changes in data collection tools

Strategic Plan Objectives							
<ul style="list-style-type: none"> NI3-2: Protect and maintain surface and drinking water sources 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Protect and restore environmental resources	Percent of contaminated site rehabilitation documents reviewed within the required timeframe*	EF	↑	86.24%	89.74%	90.00%	90.00%
	Density (# of sites/sq. mi.) of contaminated sites countywide (excluding wellfield areas) - Annual	IN	↔	7.33	7.40	7.50	7.50
	Density (# of sites/sq. mi.) of contaminated sites in wellfields	IN	↔	1.09	1.03	1.20	1.20
Increase the percentage of inspections completed on-time	Percent of high priority inspections completed**	EF	↑	31.40%	38.09%	100.00%	100.00%

*FY 2022-23 Actual was updated due to scrivener's error

**FY 2022-23 and FY 2023-24 Actual reflects a higher than anticipated level of attrition

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> NI3-3: Protect, maintain, and restore beaches, the coastline, Biscayne Bay, and other bodies of water 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Protect and restore environmental resources	Percentage of industrial waste pre-treatment inspections completed on-time*	EF	↑	78.27%	86.90%	90.00%	100.00%

*FY 2022-23 Actual and FY 2024-25 Budget were updated due to scrivener's error

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes seven approved overages from FY 2024-25 (one Real Estate Officer position, one Program Special Projects Manager position, one Fire Ecologist position, one Contract Manager position, one Environmental Resources Project Supervisor position, one Biologist 2 position, and one RER Chief 1 position) for EEL and support for the initial phase of the Urban Forest and Tree Resources Section (\$726,000)
- The FY 2025-26 Proposed Budget includes six approved overages from FY 2024-25 (one Senior Professional Geologist positions, two Hydrogeologist 4 positions, two Hydrogeologist 3 positions, and one Engineer 3 position) to address site rehabilitation work assignments that have specified response times to stakeholders (\$787,000)
- The FY 2025-26 Proposed Budget includes the transfer of 251 positions from RER's former Division of Environmental Resources Management and one position from RER's former Innovation and Economic Development Division to manage business operations and guide strategic planning as it relates to environmental management and protection, as well as streamlined resiliency efforts (\$40.2 million)
- The FY 2025-26 Proposed Budget includes continued General Fund support in the amount of \$199,000 for the Miami River Commission for debris removal and water purification activities along the portion of the Miami River west of NW 27th Avenue that lies within the Unincorporated Municipal Service Area (UMSA)
- The FY 2025-26 Proposed Budget continues General Fund support of \$100,000 for the removal and disposal of decomposed fish and other marine life in the areas of Biscayne Bay
- During FY 2025-26, the Environmentally Endangered Lands (EEL) Program will continue to utilize the Parks, Recreation and Open Spaces Department as a maintenance contractor with funding support from the EEL Program (\$3 million)
- The FY 2025-26 Proposed Budget includes the remaining balance of \$2.2 million from the Miami-Dade Rescue Plan allocation to support the Environmentally Endangered Lands Program's multi-year restoration, rehabilitation, and land acquisition efforts
- The FY 2025-26 Proposed Budget includes continued Environmentally Endangered Lands Program funding (\$70,000) for the utilization of the Florida Fish and Wildlife Conservation Commission Enhanced Patrols and Miami-Dade's Sheriff Office to protect EEL Managed Lands (some of which are co-managed with the SFWMD) from impacts such as poaching, unauthorized use of firearms, theft, and destructions of wetland habitat with funding support from the EEL Program
- The FY 2025-26 Proposed Budget includes the waiver of the provisions of Chapter 24-50.5(2)(B)(I) of the County Code requiring to maintain a principal balance of \$10 million in the Environmentally Endangered Land Management Trust Fund
- During FY 2025-26, the Environmental Resources Management Division will continue to support a sustainable environment by offering free trees to plant in the community through the Adopt-a-Tree Program funded by donations and operating funds (\$400,000) and Environmental Protection and Education grant program funds administered by the Office of Management and Budget's Grants Coordination Division (\$430,000)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The FY 2024-25 Adopted Budget included the waiver of provisions of Chapter 24 of the County Code to ensure funding availability from the Biscayne Bay Environmental Trust Fund for the Biscayne Bay Reasonable Assurance Plan related to water quality per Clean Water Act, provided such studies are related to regulation and maintenance of Biscayne Bay and surface waters that flow into Biscayne Bay; the FY 2025-26 Proposed Budget includes continued funding from the Biscayne Bay Trust Fund for the Biscayne Bay Reasonable Assurance Plan as authorized under Resolution No. R-1071-24

DIVISION: OFFICE OF ENVIRONMENTAL RISK AND RESILIENCE

The Office of Environmental Risk and Resilience works to protect people, property, and economic prosperity by building resilience and reducing risk countywide, through efficient governance, blue and green infrastructure, and smart policy across all Miami-Dade County departments.

- Prepares Miami-Dade to bounce back from endemic shocks and stressors, like historic heat waves, increased flooding, more frequent natural disasters, and economic hardships
- Develops, coordinates, and facilitates a sea level rise strategy to begin preparing existing and future infrastructure for current and future impacts of flooding, storm surge and other climate related shocks and stressors
- Executes the Extreme Heat Action Plan which aims to reduce the health and economic impacts of increasing extreme heat and create a baseline for further research and new partnerships around this issue
- Works across county departments to implement a “One Water” strategy regarding water resources to improve water quality, conservation, and flood response
- Manages Countywide efforts to restore Biscayne Bay, including coordinating the Biscayne Bay Watershed Management Advisory Board
- Coordinates departments and external partners to implement the Urban Forestry plan and increase countywide tree cover
- Supports and advises on departmental environmental efforts across all county departments
- Incorporates environmental risk reduction goals into County policies, design guidelines, contracting, and procurement practices

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes the transfer of 10 positions from the RER's former Office of Environmental Risk and Resilience to manage business operations and guide strategic planning as it relates to environmental management and protection, as well as streamlined resiliency efforts (\$7.260 million)**
- The FY 2025-26 Proposed Budget includes continued funding in the amount of \$235,000 for developing and maintaining several GIS maps under the purview of the Office, as well as other technology initiatives
- The FY 2025-26 Proposed Budget continues General Fund support of \$500,000 to support efforts relating to the Resilient305 Strategy, a partnership between Miami-Dade County, the City of Miami and Miami Beach, created to address resilience challenges in our communities that include sea level rise, an insufficient transportation system, the lack of affordable housing and infrastructure failures; this strategy will also address other priority shocks and stresses in a collaborative and synergistic process
- During FY 2024-25, a one-time allocation (\$250,000) of General Fund was appropriated to support the central processing of direct payments/IRA tax credits, which resulted in a \$3 million federal tax return to Miami-Dade County; unspent funds from the previous fiscal year will be carried over into FY 2025-26 to pursue a new filing
- The FY 2025-26 Proposed Budget includes \$100,000 for Biscayne Bay Marketing to be supported by the General Fund

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The FY 2025-26 Proposed Budget includes \$300,000 for the development of a Watershed Plan, a holistic approach to multifaceted water management, reduction or elimination of nutrient pollution sources, benthic habitat restoration, land use and planning, integration of regional restoration efforts, and community resilience challenges to be reimbursed by the General Fund; these dollars serve as a match to a \$500k appropriation from the State Legislature
- The FY 2025-26 Proposed Budget includes \$250,000 for the Extreme Heat Marketing program to be supported by the General Fund

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2025-26, the Department will continue to maintain and improve beaches, which provides protection against storm impacts, enhance quality of life for residents and increase tourism, through the Miami-Dade County Beach Erosion and Renourishment Program funded from the Army Corps of Engineers (\$299.499 million), Florida Department of Environmental Protection (\$13.960 million), Beach Renourishment Fund (\$9 million), Village of Key Biscayne Contribution (\$1.3 million), City of Miami Beach Contribution (\$8.625 million) and Building Better Communities General Obligation Bond (BBC-GOB) program proceeds (\$27.5 million); the program covers all capital and related costs such as surveys, planning, design and construction, inclusive of temporary easements of property to facilitate staging and construction, for federally and locally funded beach renourishment projects throughout the federally authorized 13-mile project area that includes Miami Beach, Sunny Isles, Bal Harbour, and Surfside (total program cost \$359.884 million; \$22.383 million in FY 2025-26; capital program #2000000344)
- In FY 2025-26, the Department will continue restoring and stabilizing the wetlands, shoreline and islands in and adjacent to Biscayne Bay and its tributaries; the capital program is funded from the Biscayne Bay Environmental Enhancement Trust Fund (\$13.67 million), Florida Inland Navigational District grant proceeds (\$600,000) and through a Resilient Florida Grant Program (\$330,000) (total program cost \$14.6 million; \$8.3 million in FY 2025-26; capital program #5555691)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan also continues to ensure that environmentally endangered lands are protected and thrive as native habitats through the Environmentally Endangered Lands purchasing land program; the capital program is funded from Building Better Communities-General Obligation Bond (BBC-GOB) program proceeds (\$40 million), the Biscayne Bay Environmental Enhancement Trust Fund (\$2 million), the Florida Department of Environmental Protection (\$900,000), the Resilient Florida Grant Program (\$7.475 million), and general revenue from the Miami-Dade Rescue Plan (\$19 million) transferred to the Environmentally Endangered Lands funds to address future budget gaps in the program (total program cost \$69.375 million; \$4.115 million in FY 2025-26; capital program #5555621)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the purchase of two vehicles (\$115,000) to replace its aging fleet; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Proposed FY 25-26
Advertising	0	0	0	0	20
Fuel	0	0	0	0	111
Overtime	0	0	0	0	219
Rent	0	0	0	0	3,978
Security Services	0	0	0	0	0
Temporary Services	0	0	0	0	10
Travel and Registration	0	0	0	0	116
Utilities	0	0	0	0	15

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Proposed FY 25-26	(dollars in thousands)	Total Funding Budget FY 24-25	Total Funding Proposed FY 25-26	Total Positions Budget FY 24-25	Total Positions Proposed FY 25-26
Revenue Summary					Strategic Area: Neighborhood and Infrastructure				
General Fund Countywide	0	0	0	4,252	Office of the Director	0	700	0	4
General Fund UMSA	0	0	0	199	Environmental Resources Management	0	66,631	0	265
Auto Tag Fees	0	0	0	2,111	Office of Environmental Risk and Resilience	0	5,015	0	10
Carryover	0	0	0	774	Total Operating Expenditures	0	72,346	0	279
Environmentally Endangered Land Fees	0	0	0	2,732					
Fees and Charges	0	0	0	15,953					
Other Revenues	0	0	0	4,445					
State Grants	0	0	0	13,734					
Federal Grants	0	0	0	1,473					
Interagency Transfers	0	0	0	43,464					
Total Revenues	0	0	0	89,137					
Operating Expenditures Summary									
Salary	0	0	0	26,803					
Fringe Benefits	0	0	0	11,467					
Court Costs	0	0	0	16					
Contractual Services	0	0	0	3,941					
Other Operating	0	0	0	17,503					
Charges for County Services	0	0	0	10,276					
Grants to Outside Organizations	0	0	0	410					
Capital	0	0	0	1,930					
Total Operating Expenditures	0	0	0	72,346					
Non-Operating Expenditures Summary									
Transfers	0	0	0	0					
Distribution of Funds In Trust	0	0	0	0					
Debt Service	0	0	0	0					
Depreciation, Amortizations and Depletion	0	0	0	0					
Reserve	0	0	0	16,791					
Total Non-Operating Expenditures	0	0	0	16,791					

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Revenue									
Army Corps of Engineers	275,924	16,075	0	7,500	0	0	0	0	299,499
BBC GOB Financing	63,450	750	0	3,300	0	0	0	0	67,500
Beach Renourishment Fund	9,000	0	0	0	0	0	0	0	9,000
Biscayne Bay Envir. Trust Fund	1,290	9,380	1,000	1,000	1,000	1,000	1,000	0	15,670
City of Miami Beach Contribution	8,625	0	0	0	0	0	0	0	8,625
Environmentally Endangered Land Funds	19,000	0	0	0	0	0	0	0	19,000
Florida Department of Environmental Protection	11,060	0	50	3,750	0	0	0	0	14,860
Florida Inland Navigational District	0	100	100	100	100	100	100	0	600
National Fish and Wildlife Foundation	330	0	0	0	0	0	0	0	330
Resilient Florida Grant Program	5,795	1,680	0	0	0	0	0	0	7,475
Village of Key Biscayne Contribution	750	550	0	0	0	0	0	0	1,300
Total:	395,224	28,535	1,150	15,650	1,100	1,100	1,100	0	443,859
Expenditures									
Strategic Area: NI									
Beach Projects	314,049	22,383	1,880	21,272	150	0	150	0	359,884
Environmental Projects	800	8,300	1,100	1,100	1,100	1,100	1,100	0	14,600
Environmentally Endangered Lands Projects	52,615	4,115	1,000	3,000	3,000	5,645	0	0	69,375
Total:	367,464	34,798	3,980	25,372	4,250	6,745	1,250	0	443,859

FUNDED CAPITAL PROGRAMS

(dollars in thousands)

BEACH - EROSION MITIGATION AND RENOURISHMENT

PROGRAM #: 200000344

DESCRIPTION: Provide beach renourishment for eroded portions of Miami-Dade County beaches in cooperation with the U.S. Army Corps of Engineers

LOCATION: Miami-Dade County Beaches
Various Sites

District Located: 4,5,7
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Army Corps of Engineers	275,924	16,075	0	7,500	0	0	0	0	299,499
BBC GOB Financing	23,450	750	0	3,300	0	0	0	0	27,500
Beach Renourishment Fund	9,000	0	0	0	0	0	0	0	9,000
City of Miami Beach Contribution	8,625	0	0	0	0	0	0	0	8,625
Florida Department of Environmental Protection	10,160	0	50	3,750	0	0	0	0	13,960
Village of Key Biscayne Contribution	750	550	0	0	0	0	0	0	1,300
TOTAL REVENUES:	327,909	17,375	50	14,550	0	0	0	0	359,884
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	314,049	22,383	1,880	21,272	150	0	150	0	359,884
TOTAL EXPENDITURES:	314,049	22,383	1,880	21,272	150	0	150	0	359,884

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

BISCAYNE BAY - RESTORATION AND SHORELINE STABILIZATION

PROGRAM #: 555691

DESCRIPTION: Restore, enhance and stabilize wetlands, shoreline and islands in and adjacent to Biscayne Bay and its tributaries

LOCATION: Biscayne Bay and Tributaries
Various Sites

District Located: 4,5,7,8
District(s) Served: 5,7,8

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Biscayne Bay Envir. Trust Fund	470	8,200	1,000	1,000	1,000	1,000	1,000	0	13,670
Florida Inland Navigational District	0	100	100	100	100	100	100	0	600
National Fish and Wildlife Foundation	330	0	0	0	0	0	0	0	330
TOTAL REVENUES:	800	8,300	1,100	1,100	1,100	1,100	1,100	0	14,600
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	800	8,300	1,100	1,100	1,100	1,100	1,100	0	14,600
TOTAL EXPENDITURES:	800	8,300	1,100	1,100	1,100	1,100	1,100	0	14,600

ENVIRONMENTALLY ENDANGERED LANDS PROGRAM

PROGRAM #: 555621

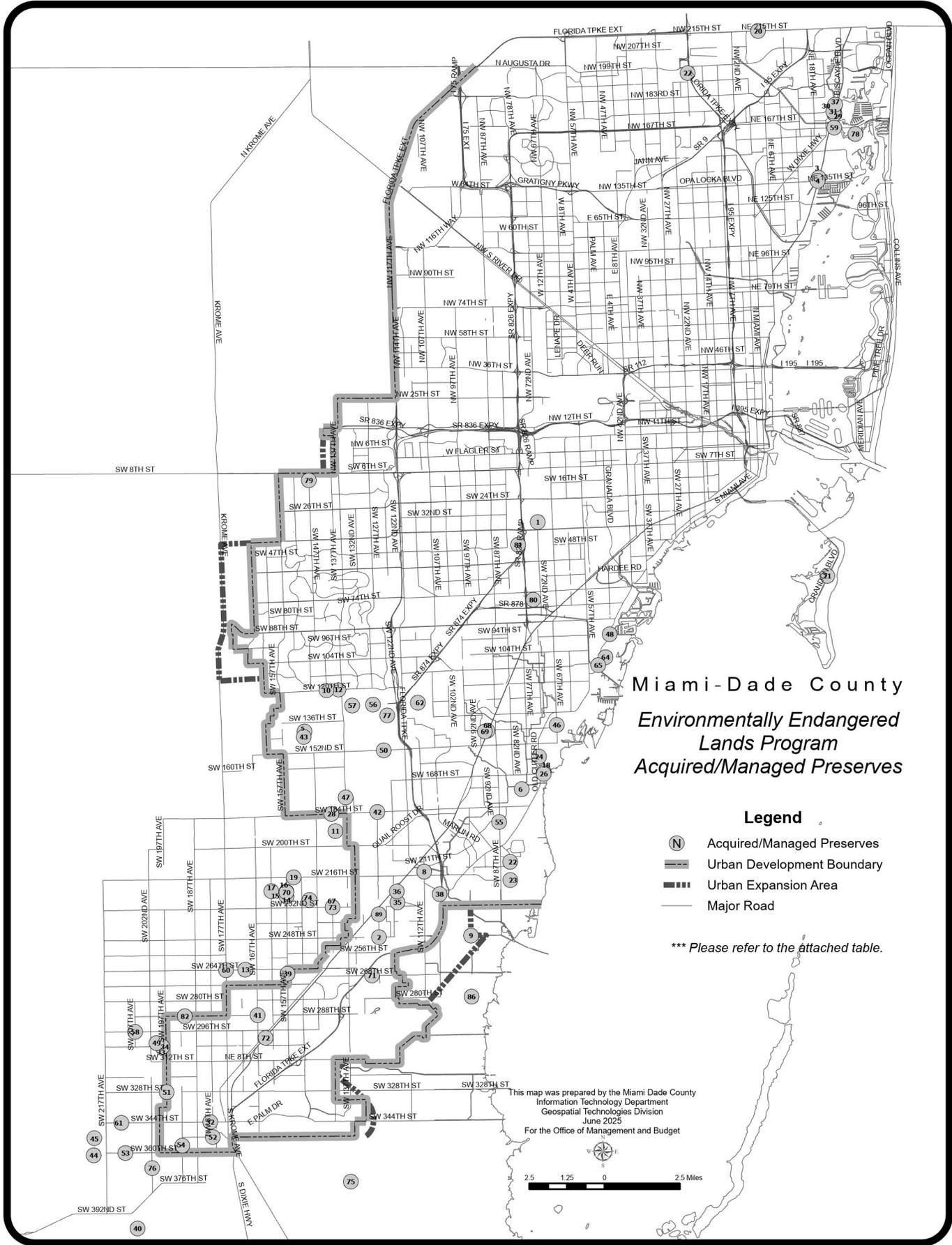
DESCRIPTION: Acquire and manage environmentally sensitive and endangered lands

LOCATION: Various Sites
Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	40,000	0	0	0	0	0	0	0	40,000
Biscayne Bay Envir. Trust Fund	820	1,180	0	0	0	0	0	0	2,000
Environmentally Endangered Land Funds	19,000	0	0	0	0	0	0	0	19,000
Florida Department of Environmental Protection	900	0	0	0	0	0	0	0	900
Resilient Florida Grant Program	5,795	1,680	0	0	0	0	0	0	7,475
TOTAL REVENUES:	66,515	2,860	0	0	0	0	0	0	69,375
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	2,790	3,360	0	0	0	0	0	0	6,150
Land Acquisition/Improvements	49,825	755	1,000	3,000	3,000	5,645	0	0	63,225
TOTAL EXPENDITURES:	52,615	4,115	1,000	3,000	3,000	5,645	0	0	69,375

FY 2025-26 Proposed Budget and Multi-Year Capital Plan



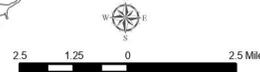
Miami-Dade County Environmentally Endangered Lands Program Acquired/Managed Preserves

Legend

- N Acquired/Managed Preserves
- Urban Development Boundary
- Urban Expansion Area
- Major Road

*** Please refer to the attached table.

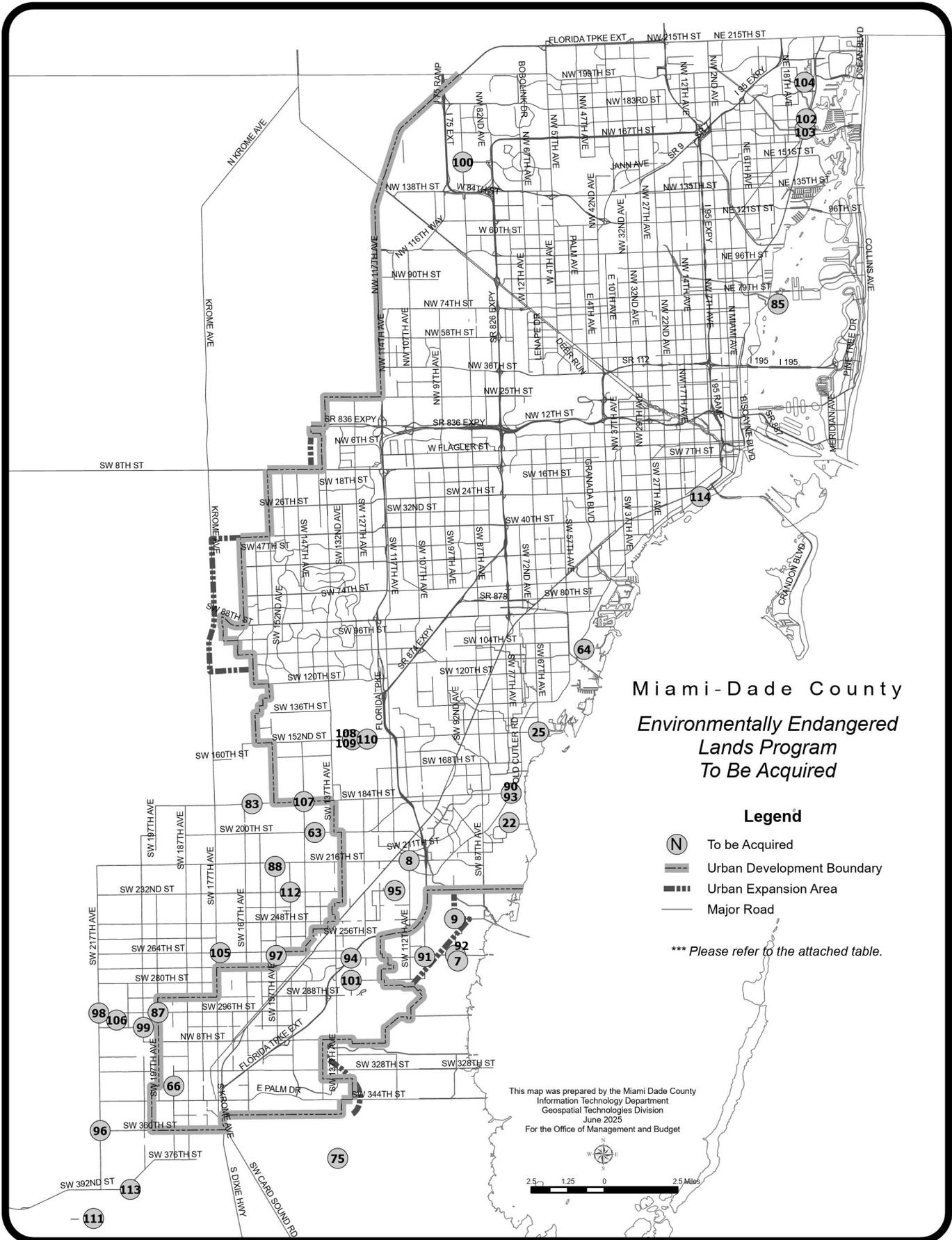
This map was prepared by the Miami Dade County
Information Technology Department
Geospatial Technologies Division
June 2025
For the Office of Management and Budget



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Environmentally Endangered Lands Program - Acquired/Managed Preserves				
Number	Site Name	Location	Condition	Acres
1	A. D. Barnes Park	3775 SW 74 Ave	Needs Restoration/Enhancement	25
2	Andrew Dodge New Pines Preserve	SW 248 St & SW 127 Ave	Needs Restoration/Enhancement	3.5
6	Bill Sadowski Park	17555 SW 79 Ave	Needs Restoration/Enhancement	23
5	Big George Hammock	SW 141 St & SW 149 Ave	Needs Restoration/Enhancement	13
8	Black Creek Forest	SW 214 St & SW 112 Ave	Needs Restoration/Enhancement	7
9	Black Point Wetlands	SW 248 St & SW 97 Ave	Needs Restoration/Enhancement	78.9
3	Arch Creek Addition	NE 135 St & US 1	Needs Restoration/Enhancement	1.2
12	Camp Matecumbe Pine Islands	13841 SW 120 St	Needs Restoration/Enhancement*21.46 Acquired	3
4	Arch Creek Park	NE 135 St & US-1	Needs Restoration/Enhancement	8.5
10	Boystown Pineland	SW 120 St & SW 142 Ave	Needs Restoration/Enhancement	77
11	Calderon Pineland	SW 192 St & SW 140 Ave	Needs Restoration/Enhancement	15.2
13	Camp Owaissa Bauer	SW 264 St & SW 170 Ave	Needs Restoration/Enhancement	80
17	Castellow Hammock Park	22301 SW 162 Ave	Needs Restoration/Enhancement	55
18	Charles Deering Estate	16701 SW 72 Ave	Needs Restoration/Enhancement	332
15	Castellow 33	SW 226 St & 157 Ave	In Maintenance	10
14	Castellow 28	SW 226 St & 157 Ave	Needs Restoration/Enhancement	18.7
21	Crandon Park	7200 Crandon Blvd	Needs Restoration/Enhancement	444
16	Castellow Addition	SW 223 St & 157 Ave	Needs Restoration/Enhancement	7.8
22	Cutler Wetlands	SW 210 St & SW 85 Ave	Needs Restoration/Enhancement	480
19	Chernoff Hammock	SW 216 St & SW 154 Ave	Needs Restoration/Enhancement	4.5
23	Cutler Wetlands Addition	SW 216 St. & SW 85 Ave.	Needs Restoration/Enhancement	19
20	County Line Scrub	NE 215 St & NE 4 Ave	Needs Restoration/Enhancement	15
24	Deering Glade Parcel (Powers)	SW 158 St & Old Cutler Rd	N/A*9.7 - Acquired	0
27	Dolphin Center Addition	NW 196 St & NW 17 Ave	Needs Restoration/Enhancement	4
26	Deering South Addition	SW 168 St & SW 72 Ave	Needs Restoration/Enhancement	32
29	East Greynolds Park	17530 W Dixie Hwy	Needs Restoration/Enhancement	17
28	Eachus Pineland	SW 184 St & SW 142 Ave	Needs Restoration/Enhancement	17
30	East East Greynolds Park	17530 W Dixie Hwy	Needs Restoration/Enhancement	19.6
31	East Greynolds Addition	17530 W Dixie Hwy	Needs Restoration/Enhancement	2.7
32	Florida City Pineland	SW 344 St & SW 185 Ave	Needs Restoration/Enhancement	24
33	Fuchs Hammock	SW 304 St & SW 198 Ave	Needs Restoration/Enhancement	24
34	Fuchs Hammock Addition	SW 304 St & SW 198 Ave	Needs Restoration/Enhancement	14.8
37	Greynolds Park	17530 W Dixie Hwy	Needs Restoration/Enhancement	53
35	Gould Pineland Addition	SW 232 St & SW 120 Ave	Needs Restoration/Enhancement	7
36	Goulds Pineland	SW 224 St & SW 120 Ave	Needs Restoration/Enhancement	36.5
39	Hattie Bauer Hammock	SW 267 St & SW 157 Ave	Needs Restoration/Enhancement	15
38	Harden Hammock	SW 226 St & SW 107 Ave	Needs Restoration/Enhancement	12.4
40	Holiday Hammock	SW 400 St & SW 207 Ave	Needs Restoration/Enhancement	40
41	Ingram Pineland	SW 288 St & SW 167 Ave	Needs Restoration/Enhancement	10
44	Loveland Hammock	SW 360 St & SW 222 Ave	Needs Restoration/Enhancement	16
45	Lucille Hammock	SW 352 St & SW 222 Ave	Needs Restoration/Enhancement	20.8
43	Little George Hammock	SW 144 St. & SW 149 Ave.	Needs Restoration/Enhancement	7
42	Larry & Penny Thompson Park	SW 184 St & SW 127 Ave	Needs Restoration/Enhancement	194
49	Meissner Hammock	SW 302 St & SW 200 Ave	Needs Restoration/Enhancement	10
50	Metrozoo Pinelands	12400 SW 152 St	Needs Restoration/Enhancement	142.4
48	Matheson Hammock Park	SW 96 St & Old Cutler Rd	Needs Restoration/Enhancement	381
46	Ludlam Pineland	SW 143 St & SW 67 Ave	Needs Restoration/Enhancement	10
47	Martinez	SW 137 Ave & SW 176 St	Needs Restoration/Enhancement	135
52	Navy Wells #23	SW 352 St & SW 182 Ave	Needs Restoration/Enhancement	27
51	Navy Wells #2	SW 328 St & SW 197 Ave	Needs Restoration/Enhancement	19
53	Navy Wells #39	SW 360 St & SW 210 Ave	Needs Restoration/Enhancement	19
54	Navy Wells Preserve	SW 356 St & SW 192 Ave	Needs Restoration/Enhancement	239
58	Northrop Pineland	SW 296 St & SW 207th Ave	Needs Restoration/Enhancement	12.8
56	Nixon Smiley Addition (Tamiami #8)	SW 128 St & SW 127 Ave	Needs Restoration/Enhancement	63
55	Ned Glenn Preserve	SW 188 St & SW 87 Ave	Needs Restoration/Enhancement	10
57	Nixon Smiley Pineland	SW 128 St & SW 133 Ave	Needs Restoration/Enhancement	60
61	Palm Drive	SW 344 St & SW 212 Ave	Needs Restoration/Enhancement	20
60	Owaissa Bauer Addition #1	SW 264 St & SW 177 Ave	Needs Restoration/Enhancement	9.4
64	R. Hardy Matheson Addition	Old Cutler Rd & SW 108 St	Needs Restoration/Enhancement	19.9
62	Pineshore Park	SW 128 St & SW 112 Ave	Needs Restoration/Enhancement	7.8
59	Oleta Tract C	NE 163 St & US-1	Needs Restoration/Enhancement	2.5
67	Rock Pit #46	SW 232 St & SW 142 Ave	Needs Restoration/Enhancement	5
65	R. Hardy Matheson Preserve	SW 112 St & Old Cutler Rd	Needs Restoration/Enhancement	791
70	Ross Hammock	SW 223 St & SW 157 Ave	Needs Restoration/Enhancement	20
71	School Board Pineland	SW 268 St & SW 129 Ave	Needs Restoration/Enhancement	18.4
73	Silver Palm Groves	SW 232 St & SW 142 Ave	Needs Restoration/Enhancement	20.4
68	Rockdale Addition	SW 144 St & US-1	Needs Restoration/Enhancement	11
74	Silver Palm Hammock	SW 228 St & SW 149 Ave	Needs Restoration/Enhancement	10
76	Sunny Palms (Navy Wells #42)	SW 368 St & SW 202 Ave	Needs Restoration/Enhancement	40.8
69	Rockdale Pineland	SW 144 St & US-1	Needs Restoration/Enhancement	26
78	Terama Tract in Oleta Preserve	Oleta Park Preserve	N/A *29.7 - Acquired	0
75	South Dade Wetlands	SW 137 Ave & SW 376 St	Needs Restoration/Enhancement	23849
72	Seminole Wayside Park Addition	SW 300 St & US-1	Needs Restoration/Enhancement	5.5
81	Tropical Park	7900 Bird Rd	Needs Restoration/Enhancement	4.4
82	West Biscayne	SW 288 St & SW 190 Ave	Needs Restoration/Enhancement	15.1
77	Tamiami Complex Addition	SW 134 St & SW 122 Ave	Needs Restoration/Enhancement	25.6
80	Trinity Pineland	SW 76 St & SW 74 Ave	In Maintenance	10
79	Tree Island Park	SW 10 St & SW 147 Ave	Needs Restoration/Enhancement*120 Acquired	78
86	Biscayne Wetlands	SW 280 St & SW 97 Ave		864.1
Total Acreage the EEL Program is Responsible for Managing				29,270.20

FY 2025-26 Proposed Budget and Multi-Year Capital Plan



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Environmentally Endangered Lands Program - Properties on EEL Acquisition List					
*some are partially acquired-refer to Acquired/Managed List					
Number	Site Name	Location	Habitat	Priority	Acres
7	Biscayne Wetlands North Addition	SW 270 St & SW 107 Ave			392
8	Black Creek Forest	SW 216 St & SW 112 Ave	Pineland	A	45.5
9	Black Point Wetlands	SW 248 St & SW 97 Ave	Coastal Wetlands	A	191.8
22	Cutler Wetlands	SW 196 St & SW 78 Ave	Coastal Wetlands	A	780
25	Deering North Addition	SW 152 St & SW 67 Ave			43
63	Quail Roost	SW 200 St & SW 144 Ave			48.5
64	R. Hardy Matheson Addition	Old Cutler Rd & SW 108 St	Coastal Wetlands	A	21.5
66	Rock Pit #39	SW 336 St & SW 192 Ave			9
75	South Dade Wetlands	SW 137 Ave & SW 376 St	Wetlands	A	30775
83	Wilkins-Pierson	SW 184 St & SW 164 Ave			10
85	Bird Key	NW 79 St & Biscayne Bay	Mangrove	A	37.5
87	Bowers Pineland	SW 296 St & SW 197 Ave	Rockridge Pinelands	A	9.8
88	Castellow #31	SW 218 St & SW 157 Ave	Tropical Hammocks	A	14.1
90	Cutler Bay Properties	SW 184 St & Old Cutler Rd	Buffer	B	9.9
91	Cutler Pit and Mangroves	C-102 (SW 268 St) & SW 107 Ave	Coastal Wetlands	A	536
92	Cutler Pit and Mangroves Addition	C-102 (SW 268 St) & SW 97 Ave	Coastal Wetlands	A	5
93	Cutler Wetlands North Addition Hammock	SW 184 St & Old Cutler Rd	Tropical Hammocks	B	37
94	Dixie Heights Pineland	SW 268 St & SW 132 Ave	Rockridge Pinelands	B	29
95	Goulds Addition	SW 232 St & SW 117 Ave	Rockridge Pinelands	A	28.8
96	Hammock Island	SW 360 St & SW 217 Ave	Tropical Hammocks	B	64.7
97	Hattie Bauer Pineland	SW 266 St & SW 157 Ave	Rockridge Pinelands	A	5
98	Homestead General Airport Hammock	SW 296 St & SW 217 Ave	Tropical Hammocks	B	4
99	Kings Highway	SW 304 St & SW 202 Ave	Rockridge Pinelands	A	31.1
100	Maddens Hammock	NW 154 St & NW 87 Ave	Tropical Hammocks	B	15.6
101	Notre Dame Pineland	SW 280 St & SW 132 Ave	Rockridge Pinelands	B	32
102	Oleta Tract A	NE 171 St & US-1	Coastal Wetlands	A	2.1
103	Oleta Tract B	NE 165 St & US-1	Coastal Wetlands	A	3.5
104	Oleta Tract D	NE 191 St & NE 24 Ave	Coastal Wetlands	A	7.4
105	Owaisa Bauer Addition #2	SW 264 St & SW 175 Ave	Rockridge Pinelands	A	10
106	Pine Ridge Sanctuary	SW 300 St & SW 211 Ave	Rockridge Pinelands	A	14
107	Railroad Pineland	SW 184 St & SW 147 Ave	Rockridge Pinelands	B	18.2
108	Richmond Complex	SW 152 St & SW 130 Ave	Rockridge Pinelands	A	219
109	Richmond Pineland-School Board/University of Miami	SW 152 St. & SW 130 Ave.	Rockridge Pinelands	A	4.8
110	Richmond Pineland-University of Miami/Coral Reef Retail	SW 152 St. & SW 127 Ave.	Rockridge Pinelands	A	7.1
111	Round Hammock	SW 408 St & SW 220 Ave	Tropical Hammocks	A	32
112	Silver Palm Addition	SW 232 St & SW 152 Ave	Rockridge Pinelands	A	19
113	SW Island Hammock	SW 392 St & SW 207 Ave	Tropical Hammocks	A	12.4
114	Vizcaya Hammock Addition	3300 South Miami Ave	Tropical Hammocks	A	2
Total Acreage the EEL Program is Responsible for Acquiring					33,527

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Solid Waste Management

The Department of Solid Waste Management (DSWM) collects garbage and trash in the Waste Collection Service Area (WCSA), performs a series of waste disposal tasks countywide, provides mosquito control services and enforces County ordinances as appropriate countywide.

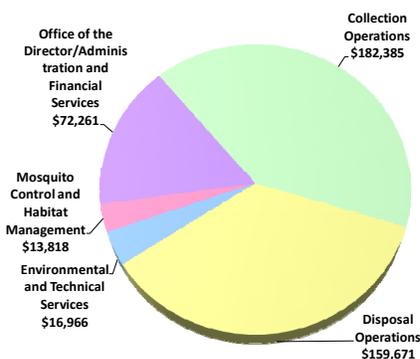
As part of the Neighborhood and Infrastructure strategic area, DSWM provides a variety of services for residents, including garbage and trash collection and curbside collection of recyclable materials. In addition, DSWM operates 13 Trash and Recycling Centers (TRCs) in the WCSA and provides waste transfer and disposal services countywide to municipalities and private haulers. DSWM is also responsible for the operation and management of three regional transfer stations and associated fleet, and two operating landfills. Other services provided include residential and commercial code enforcement, litter clean-up, maintenance of two County-owned closed landfills, illegal dumping enforcement and removal and storm debris removal. Additionally, DSWM has countywide responsibility for the regulation of private waste collection, transportation of waste and recycling activities. DSWM has two Home Chemical collection locations where residents can safely dispose of their household hazardous wastes. The Home Chemical team routinely provides mobile events throughout the County to offer more convenient services to residents. DSWM also provides a full range of mosquito control activities including education and outreach, abatement (larviciding and adulticiding programs), mosquito population surveillance and enforcement throughout Miami-Dade County.

In fulfilling its purpose, DSWM provides disposal services to municipalities, private haulers, and the general public. Landscape businesses also obtain permits from DSWM for use of the TRCs. The Department coordinates with federal and state regulators, other County departments and municipalities for the implementation of disposal site mitigation. DSWM also works with community stakeholders, such as homeowners' associations, municipal partners, and civic organizations, to maximize customer satisfaction as well as the Florida Department of Health on mosquito control issues that impact public health and welfare.

FY 2025-26 Proposed Operating Budget

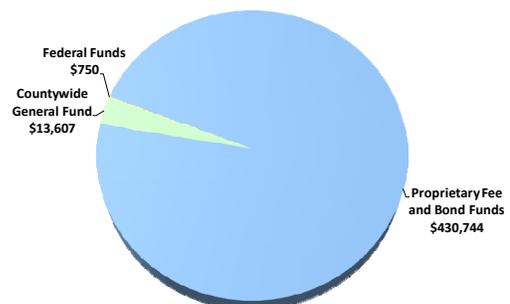
Expenditures by Activity

(dollars in thousands)



Revenues by Source

(dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

	<p>OFFICE OF THE DIRECTOR</p> <p>Formulates departmental policy, implements County policy and provides overall direction and coordination of departmental operations and management</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u></td> <td style="text-align: center;"><u>FY 25-26</u></td> </tr> <tr> <td style="text-align: center;">10</td> <td style="text-align: center;">10</td> </tr> </table>	<u>FY 24-25</u>	<u>FY 25-26</u>	10	10
<u>FY 24-25</u>	<u>FY 25-26</u>				
10	10				
	<p>COLLECTION OPERATIONS</p> <p>Provides residential and commercial garbage and trash collection; operates the neighborhood Trash and Recycling Centers; and provides bulky waste pick-ups and illegal dumping removal</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u></td> <td style="text-align: center;"><u>FY 25-26</u></td> </tr> <tr> <td style="text-align: center;">605</td> <td style="text-align: center;">605</td> </tr> </table>	<u>FY 24-25</u>	<u>FY 25-26</u>	605	605
<u>FY 24-25</u>	<u>FY 25-26</u>				
605	605				
	<p>DISPOSAL OPERATIONS</p> <p>Disposes of all waste that enters the system and maintains disposal capacity; manages three regional transfer stations, the North and South Dade Landfills and the Resources Recovery ashfill; enforces solid waste regulations</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u></td> <td style="text-align: center;"><u>FY 25-26</u></td> </tr> <tr> <td style="text-align: center;">301</td> <td style="text-align: center;">301</td> </tr> </table>	<u>FY 24-25</u>	<u>FY 25-26</u>	301	301
<u>FY 24-25</u>	<u>FY 25-26</u>				
301	301				
	<p>ENVIRONMENTAL AND TECHNICAL SERVICES</p> <p>Maintains capital waste management infrastructure, oversees landfill environmental compliance and administers fleet maintenance and resource recovery activities</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u></td> <td style="text-align: center;"><u>FY 25-26</u></td> </tr> <tr> <td style="text-align: center;">46</td> <td style="text-align: center;">46</td> </tr> </table>	<u>FY 24-25</u>	<u>FY 25-26</u>	46	46
<u>FY 24-25</u>	<u>FY 25-26</u>				
46	46				
	<p>ADMINISTRATION AND FINANCIAL SERVICES</p> <p>Implements departmental policy and provides overall direction on personnel, finance, budget, intergovernmental affairs, planning, procurement, information systems, scale-house, business development and contracts, labor relations and training, media relations, outreach and customer service department-wide; administers the curbside recycling program</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u></td> <td style="text-align: center;"><u>FY 25-26</u></td> </tr> <tr> <td style="text-align: center;">149</td> <td style="text-align: center;">149</td> </tr> </table>	<u>FY 24-25</u>	<u>FY 25-26</u>	149	149
<u>FY 24-25</u>	<u>FY 25-26</u>				
149	149				
	<p>MOSQUITO CONTROL AND HABITAT MANAGEMENT</p> <p>Provides the full range of Mosquito Control activities countywide, including public outreach activities, mosquito population surveillance and inspection and institution of industry standard protocol abatement measures in response to referrals from the Department of Health of suspected cases of mosquito borne diseases within the County</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u></td> <td style="text-align: center;"><u>FY 25-26</u></td> </tr> <tr> <td style="text-align: center;">61</td> <td style="text-align: center;">61</td> </tr> </table>	<u>FY 24-25</u>	<u>FY 25-26</u>	61	61
<u>FY 24-25</u>	<u>FY 25-26</u>				
61	61				

The FY 2025-26 total number of full-time equivalent positions is 1,200.25

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE DIRECTOR/ADMINISTRATION AND FINANCIAL SERVICES

Formulates departmental policy and provides overall direction and coordination of departmental operations and management; implements departmental policy and provides overall direction on personnel, finance, budget, scale-house operations, business development and contracts, intergovernmental affairs, planning, procurement, fleet management, information systems, media relations, outreach and customer service department-wide; and administers the curbside recycling program.

- Administers and provides fiscal and budgetary support to departmental operations including purchasing, reporting, accounts payable/receivable and grant monitoring
- Coordinates BCC agenda items
- Coordinates information technology shared services for the Department

DIVISION COMMENTS

- Included in the FY 2025-26 Proposed Budget are payments to the Communications, Information and Technology Department to provide website maintenance and updates (\$1.107 million), the Office of the Inspector General for general expenses (\$40,000) and People and Internal Operations Department for compliance reviews (\$136,000)
- The FY 2025-26 Proposed Budget includes funding for residential curbside recycling and processing, providing more than 350,000 households within the WCSA and nine municipalities with service every other week (\$24.878 million)
- The FY 2025-26 Proposed Budget includes a reimbursement to the People and Internal Operations Department (PIOD) for fifty percent of a Personnel Specialist 2 position to assist with expediting personnel related reviews (\$68,000)

DIVISION: COLLECTION OPERATIONS

The Collection Operations Division provides residential and commercial garbage and trash collection, operates neighborhood Trash and Recycling Centers and provides bulky waste pick-ups and illegal dumping removal.

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> N11-1: Promote livable and beautiful neighborhoods 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Improve programs that promote neighborhood and ROWs aesthetics, and environmental conditions	Percentage of enforcement related complaints responded to within two business days	EF	↑	100%	100%	95%	95%
Provide timely and satisfactory resolution to customer needs, requests and inquiries	Bulky waste complaints per 1,000 regular bulky waste orders created*	OC	↓	122.9	99.6	104.0	100.0
	Total residential enforcement actions (in thousands)	IN	↔	37.7	46.7	40.0	40.0
	Average bulky waste response time (in calendar days)	EF	↓	13.0	11.4	10.0	7.0
	Average illegal dumping pick-up response time (in calendar days)	EF	↓	5	3	5	3

*FY 2022-23 Actual reflects high level of vacancies due to hiring challenges.

Strategic Plan Objectives							
<ul style="list-style-type: none"> TM3-1: Harden and maintain roadway infrastructure 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide safe, attractive, and structurally sound ROWs and infrastructure for both general and special populations	Bulky waste trash tons collected (in thousands)	IN	↔	132	126	123	125
	Trash and recycling centers: tons collected (in thousands)	IN	↔	179	216	195	216

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes a per household residential collection fee increase of one percent which is half of the Consumer Price Index (CPI); the full-service household residential household collection fee will increase by \$7 from \$697 to \$704; this fee will allow the Department to maintain current service levels including two weekly residential curbside garbage pickups, biweekly residential recycling pick-up, two 25 cubic yard annual bulky waste pickups per household, and unlimited use of the 13 Trash and Recycling Centers; in accordance with Ordinance 24-77, the proposed budget will include an annual fee increase tied to CPI, which is intended to replace the corrective action fee increases of the past that either placed a undue burden to the feepayers or proposed reductions in service delivery
- In FY 2025-26, the Department will continue to utilize the Bulky Appointment System which allows residents to select the day bulky trash is collected; this service improvement will allow the Department to continue streamlining its bulky trash collection and improve response time
- In FY 2025-26, the Department will continue to provide trash collection services (\$62.607 million), including the UMSA litter program along corridors and at hotspots (\$1.711 million)
- In FY 2025-26, the Department will continue to provide curbside garbage collection services (\$113.833 million) including commercial garbage collection by contract (\$2.712 million)
- In FY 2025-26, the Department will continue to pay the Youth Services Division for litter pickup, cart repairs and other special projects (\$184,000)
- The FY 2025-26 Proposed Budget continues to fund three Disposal Technicians within the Animal Services Department (\$272,000)

DIVISION: DISPOSAL OPERATIONS

The Disposal Operations Division is responsible for disposal of all waste that enters the system and maintaining disposal capacity; managing three regional transfer stations, the North and South Dade Landfills and the Resource Recovery ashfill; and permitting and enforcing solid waste regulations.

Strategic Plan Objectives

- NI2-3: Provide sustainable solid waste collection and disposal capacity

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Ensure ongoing availability and capacity that meets demand at transfer and disposal facilities	Disposal tons accepted at full fee (in thousands)	IN	↔	2,019	2,005	2,060	2,045
	Total (revenue) tons transferred in (in thousands)	IN	↔	781	820	800	836
	Disposal system level of service (in years)*	IN	↔	12	11	5	5

*Fluctuations in disposal capacity can happen from year to year depending on several variables that include utilization of outside disposal contracts and efficiency of managing capacity within the County's waste disposal system.

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes measures to preserve the remaining capacity of the county's landfills; approximately 330,000 tons of solid waste previously disposed in the county's landfills will be disposed in privately owned disposal facilities (\$25 million)
- The FY 2025-26 Proposed Budget includes an increase of two percent pursuant to the Consumer Price Index (CPI) applied to disposal fees, consistent with contracts and interlocal agreements
- The FY 2025-26 Proposed Budget includes the transportation and disposal of waste through roll off operations (\$7.966 million) at the Trash and Recycling Centers
- In FY 2025-26, the Department will continue to perform debris collection from rights-of-way (\$277,000)

DIVISION: ENVIRONMENTAL AND TECHNICAL SERVICES

The Environmental and Technical Services Division is responsible for maintaining capital waste management infrastructure, overseeing facilities maintenance, and environmental compliance.

Strategic Plan Objectives

- NI1-1: Promote livable and beautiful neighborhoods

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide quality residential garbage, trash and recycling collection services	Patrons served by Home Chemical Collection Program including mobile events*	OP	↔	8,132	10,601	8,100	8,000

*FY 2023-24 Actual reflects an increase in residential usage of facilities due to anticipated return to office schedules went into effect.

Strategic Plan Objectives

- NI2-3: Provide sustainable solid waste collection and disposal capacity

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Ensure ongoing compliance with local, state, and federal regulations	Percentage of Florida Department of Environmental Protection reporting deadlines met	EF	↑	100%	100%	100%	100%
	Number of compliance inspections conducted at FDEP permitted facilities	OP	↔	132	132	120	120

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- In FY 2025-26, the Department is budgeting the Utility Service Fee (USF) at \$22 million, which reflects the two percent average retail Water and Sewer customer’s bill; this restricted fee will be used to fund landfill remediation and other USF eligible projects; although a fee revision is not required at this time, DSWM is proposing a modification to the current language governing the eligible uses of the USF Funds
- In FY 2025-26, the Department will continue environmental and technical service operations that include facilities maintenance (\$6.979 million) and environmental services (\$4.588 million)
- In FY 2025-26, the Department will continue the operation of two Home Chemical Collection Centers (\$1.120 million)
- DSWM is actively engaged in discussions with insurance providers to determine the actual cash value and replacement value of the Resources Recovery Facility, which was irreparably damaged during a fire that occurred on February 12, 2023
- In FY 2025-26, the Department will provide funding for Environmental Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division (\$100,000)

DIVISION: MOSQUITO CONTROL AND HABITAT MANAGEMENT

The Mosquito Control and Habitat Management Division performs a full range of mosquito control activities countywide including public outreach, mosquito population surveillance and inspection and institution of industry protocol abatement measures in response to referrals from the Department of Health of suspected cases of mosquito borne diseases within the county.

Strategic Plan Objectives

- NI1-4: Protect the community from public nuisances and events that threaten public health

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide timely and satisfactory resolution to customer needs, requests and inquiries	Percentage of mosquito nuisance complaints receiving a response within 48 hours	EF	↑	100%	100%	97%	100%

DIVISION COMMENTS

- In FY 2025-26, DSWM will continue a proactive Mosquito Control program in areas previously impacted by the Zika virus and other areas where residents and visitors are known to congregate (\$7.453 million)
- The FY 2025-26 Proposed Budget includes a robust public information campaign to inform residents of Miami-Dade County on effective measures that prevent mosquito breeding on their properties and in their communities (\$496,000)
- The FY 2025-26 Proposed Budget includes a reimbursement for mosquito spraying from the Seaport, Homestead Air Reserve Base and the Water and Sewer Department (\$46,000) as well as a reimbursement from the Department of Transportation and Public Works Road and Bridge Division (\$165,000) for treating drains

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- Solid Waste's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the continued construction of a new Home Chemical Collection (HC2) Center that will give area residents an option of disposing household chemicals in a sustainable manner; the new HC2 will be located at the 58th Street Facility; the capital program is funded with Waste Disposal Operating funds (total program cost \$5.906 million; \$855,000 in FY 2025-26; capital program #507960)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes continued funding for the demolition and ground restoration of the Waste to Energy Facility that is no longer operational; the project is funded with Disposal Operating Maintenance funds (total program cost \$18.2 million; \$9 million in FY 2025-26; capital program #508640)
- The FY 2025-26 Proposed Budget and Multi-Year Capital Plan continues the closure of the Munisport Landfill funded with Solid Waste System Revenue Bonds Series 2005 (total program cost \$35.716 million; \$1.085 million in FY 2025-26; capital program #5010690) and the Virginia Key Landfill Closure funded with Solid Waste System Revenue Bonds Series 2005 and Utility Service Fees (total program cost \$46 million; \$5 million in FY 2025-26 capital program #606610); these projects have no operating impact to the Department as these capital costs are related to remediating the landfill sites
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan also includes the land purchase, continued design, and construction of a new Waste Facility Complex at the South Dade Landfill site; the capital program is funded with Future Solid Waste Disposal Notes/Bonds (\$106.450 million) and Waste Disposal Operating Funds (\$3.428 million) (total program cost \$109.878 million; \$1.848 million in FY 2025-26; capital program #200000353) and the future replacement of the Northeast Transfer Station funded with Future Solid Waste Disposal Notes/Bonds (\$91.880 million) and Waste Disposal Operating Funds (\$6 million) (total program cost \$97.88 million; capital program #2000001050)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the purchase of 79 vehicles (\$24.423 million) for the replacement of its aging fleet funded with lease purchase financing (\$23.365 million for heavy fleet, \$508,000 million for light fleet, and \$550,000 for Mosquito Control); over the next five years, the Department is planning to spend \$83.789 million to replace 301 vehicles as part of its fleet replacement plan; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511)

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Proposed FY 25-26
Advertising	1,447	1,478	1,517	1,335	1,366
Fuel	11,072	9,920	12,952	10,159	10,467
Overtime	12,545	13,209	10,822	10,678	11,246
Rent	525	2,855	1,725	1,760	1,770
Security Services	1,627	1,642	2,223	2,315	2,390
Temporary Services	15	0	0	0	0
Travel and Registration	91	107	342	264	265
Utilities	71,330	74,940	77,087	77,857	81,712

Proposed

Fee Adjustments	Current Fee	Proposed Fee	Dollar Impact
	FY 24-25	FY 25-26	FY 25-26
• Residential Waste Collection Fee	\$697	\$704	\$2,300,000
• Disposal Contract Tipping Fee Rate per Ton	\$74.40	\$75.89	\$3,010,000
• Transfer Fee Rate Per Ton	\$16.28	\$16.61	\$256,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Proposed FY 25-26
Revenue Summary				
General Fund Countywide	11,083	10,316	13,214	13,607
Carryover	263,778	290,824	318,232	348,071
Collection Fees and Charges	181,442	195,329	248,673	251,973
Disposal Fees and Charges	170,209	172,104	174,275	176,707
Interest Earnings	15,317	23,013	2,500	6,500
Intradepartmental Transfers	211	194	207	211
Other	25,500	25,000	0	97
Recyclable Material Sales	380	0	0	3,152
Resource Recovery Energy Sales	9,381	6,579	0	0
Transfer Fees	11,312	12,916	12,259	13,215
Utility Service Fee	21,750	22,670	22,000	22,000
Federal Funds	40,000	0	0	0
Federal Grants	1,852	0	618	750
Total Revenues	752,215	758,945	791,978	836,283

Operating Expenditures

Summary

Salary	78,406	83,228	89,347	93,609
Fringe Benefits	34,992	38,298	42,653	47,404
Court Costs	5	0	7	7
Contractual Services	175,572	175,040	202,845	214,376
Other Operating	47,840	40,485	23,487	21,530
Charges for County Services	57,682	61,682	65,635	66,591
Grants to Outside Organizations	12	617	125	125
Capital	14,725	1,360	1,039	1,459
Total Operating Expenditures	409,234	400,710	425,138	445,101

Non-Operating Expenditures

Summary

Transfers	14,192	8,992	59,338	36,277
Distribution of Funds In Trust	1,718	1,846	1,904	2,001
Debt Service	21,106	25,781	28,640	30,206
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	276,958	322,698
Total Non-Operating Expenditures	37,016	36,619	366,840	391,182

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 24-25	Proposed FY 25-26	Budget FY 24-25	Proposed FY 25-26
Strategic Area: Neighborhood and Infrastructure				
Office of the Director/Administration and Financial Services	75,040	72,261	159	159
Collection Operations	173,286	182,385	605	605
Disposal Operations	148,400	159,671	301	301
Environmental and Technical Services	14,991	16,966	46	46
Mosquito Control and Habitat Management	13,421	13,818	61	61
Total Operating Expenditures	425,138	445,101	1,172	1,172

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Revenue									
Collections Operating	135	0	0	0	0	0	0	0	135
Maintenance									
Disposal Operating	378	9,079	9,000	0	0	0	0	0	18,457
Maintenance									
Future Solid Waste Disp.	0	0	36,500	36,500	33,450	26,000	26,000	172,034	330,484
Notes/Bonds									
Resilient Florida Grant Program	609	749	0	0	0	0	0	0	1,358
Solid Waste System Rev. Bonds Series 2005	69,924	0	0	0	0	0	0	0	69,924
Utility Service Fee	2,525	1,650	12,000	28,750	23,050	42,000	0	18,517	128,492
Waste Collection Operating Fund	7,303	4,957	7,062	4,981	3,117	2,120	746	39,437	69,723
Waste Disposal Operating Fund	27,280	20,591	15,221	20,962	18,837	32,030	26,760	42,580	204,261
Total:	108,154	37,026	79,783	91,193	78,454	102,150	53,506	272,568	822,834
Expenditures									
Strategic Area: NI									
Waste Collection	7,393	4,957	7,062	4,981	3,117	2,120	746	39,437	69,813
Waste Disposal	27,712	20,166	49,271	42,312	36,787	38,030	32,760	207,406	454,444
Waste Disposal Environmental Projects	40,778	17,988	41,705	51,831	38,550	62,000	20,000	25,725	298,577
Total:	75,883	43,111	98,038	99,124	78,454	102,150	53,506	272,568	822,834

FUNDED CAPITAL PROGRAMS

(dollars in thousands)

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS)

PROGRAM #: 200003350

DESCRIPTION: Perform various infrastructure improvements to include entrance sign, fencing, asphaltting/blacktopping, stripping, impact resistant windows and other various infrastructure improvements as needed

LOCATION: Various Sites District Located: 1,2,7,8,9,10,12,13
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	0	0	0	0	0	0	436	39,437	39,873
TOTAL REVENUES:	0	0	0	0	0	0	436	39,437	39,873
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	0	312	28,098	28,410
Major Machinery and Equipment	0	0	0	0	0	0	0	1,750	1,750
Planning and Design	0	0	0	0	0	0	93	6,648	6,741
Project Contingency	0	0	0	0	0	0	31	2,941	2,972
TOTAL EXPENDITURES:	0	0	0	0	0	0	436	39,437	39,873

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3A COLLECTION FACILITY PROGRAM #: 2000001375

DESCRIPTION: Perform various infrastructure improvements to include but not limited to entrance signs, blacktopping, asphaltting and striping of parking lot, refurbishment of restrooms and complete various other infrastructure improvements

LOCATION: 18701 NE 6 Ave District Located: 1
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	771	32	0	125	845	0	0	0	1,773
TOTAL REVENUES:	771	32	0	125	845	0	0	0	1,773
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	600	20	0	0	750	0	0	0	1,370
Planning and Design	106	10	0	125	20	0	0	0	261
Project Contingency	65	2	0	0	75	0	0	0	142
TOTAL EXPENDITURES:	771	32	0	125	845	0	0	0	1,773

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3A TRUCK WASH UPGRADE PROGRAM #: 2000001387

DESCRIPTION: Install an automated truck-wash unit and one manual unit in the second bay at the 3A Collection Facility and complete various other infrastructure improvements

LOCATION: 18701 NE 6 Ave District Located: 1
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	555	80	0	0	0	0	0	0	635
TOTAL REVENUES:	555	80	0	0	0	0	0	0	635
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	350	50	0	0	0	0	0	0	400
Planning and Design	140	20	0	0	0	0	0	0	160
Project Contingency	65	10	0	0	0	0	0	0	75
TOTAL EXPENDITURES:	555	80	0	0	0	0	0	0	635

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3B COLLECTION FACILITY **PROGRAM #: 2000001376**

DESCRIPTION: Perform various infrastructure improvements including but not limited to entrance signs, blacktopping, asphaltting and striping of parking lot, refurbishment of restrooms and various other infrastructure improvements

LOCATION: 8000 SW 107 Ave District Located: 10
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	1,345	783	769	0	150	660	0	0	3,707
TOTAL REVENUES:	1,345	783	769	0	150	660	0	0	3,707
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	680	580	690	0	150	600	0	0	2,700
Major Machinery and Equipment	200	0	0	0	0	0	0	0	200
Planning and Design	425	148	10	0	0	60	0	0	643
Project Contingency	40	55	69	0	0	0	0	0	164
TOTAL EXPENDITURES:	1,345	783	769	0	150	660	0	0	3,707

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 3B TRUCK WASH UPGRADE **PROGRAM #: 2000001388**

DESCRIPTION: Install an automated truck-wash unit and one manual unit in the second bay, at the 3B Collection Facility and complete various other infrastructure improvements

LOCATION: 8000 SW 107 Ave District Located: 10
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	946	670	20	0	0	0	0	0	1,636
TOTAL REVENUES:	946	670	20	0	0	0	0	0	1,636
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	573	215	0	0	0	0	0	0	788
Major Machinery and Equipment	0	400	0	0	0	0	0	0	400
Planning and Design	310	5	20	0	0	0	0	0	335
Project Contingency	63	50	0	0	0	0	0	0	113
TOTAL EXPENDITURES:	946	670	20	0	0	0	0	0	1,636

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET COLLECTION FACILITY

PROGRAM #: 2000001377

DESCRIPTION: Perform various infrastructure improvements including but not limited to designing and constructing electric charging stations, entrance signs, blacktopping, asphaltting and striping of parking lot, refurbishment of restrooms and various other infrastructure improvements; perform structural and electrical repairs to certify building occupancy for 40/50 Year Building Recertification as per Section 8-11 (f) of the Miami-Dade County Code

LOCATION: 8701 NW 58 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Collections Operating Maintenance	8	0	0	0	0	0	0	0	8
Waste Collection Operating Fund	1,915	472	757	1,415	0	0	0	0	4,559
TOTAL REVENUES:	1,923	472	757	1,415	0	0	0	0	4,567
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	1,164	395	360	1,250	0	0	0	0	3,169
Major Machinery and Equipment	200	0	0	0	0	0	0	0	200
Planning and Design	327	38	361	40	0	0	0	0	766
Project Contingency	232	39	36	125	0	0	0	0	432
TOTAL EXPENDITURES:	1,923	472	757	1,415	0	0	0	0	4,567

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET TRUCK WASH UPGRADE

PROGRAM #: 2000001389

DESCRIPTION: Install an automated truck-wash unit and one manual unit in the second bay at the NW 58 Street Collection Facility and complete various other infrastructure improvements

LOCATION: 8701 NW 58 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	0	0	1,050	350	0	0	0	0	1,400
TOTAL REVENUES:	0	0	1,050	350	0	0	0	0	1,400
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	450	200	0	0	0	0	650
Major Machinery and Equipment	0	0	400	0	0	0	0	0	400
Planning and Design	0	0	200	150	0	0	0	0	350
TOTAL EXPENDITURES:	0	0	1,050	350	0	0	0	0	1,400

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - CHAPMAN FIELD TRASH AND RECYCLING CENTER

PROGRAM #: 200001371

DESCRIPTION: Perform various infrastructure improvements to include entrance signs, fencing, blacktopping, asphaltting and striping of parking lot, installation of impact resistant windows and various other infrastructure improvements

LOCATION: 13600 SW 60 Ave District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	706	151	449	16	0	0	0	0	1,322
TOTAL REVENUES:	706	151	449	16	0	0	0	0	1,322
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	706	105	308	10	0	0	0	0	1,129
Permitting	0	5	0	0	0	0	0	0	5
Planning and Design	0	31	110	5	0	0	0	0	146
Project Contingency	0	10	31	1	0	0	0	0	42
TOTAL EXPENDITURES:	706	151	449	16	0	0	0	0	1,322

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - EUREKA DRIVE TRASH AND RECYCLING CENTER

PROGRAM #: 200001370

DESCRIPTION: Perform various infrastructure improvements to include entrance sign, perimeter fence, asphaltting/blacktopping, striping, installation of impact resistant windows, used oil collection station, stormwater improvements, unloading bay expansions, attendant's house improvements, railings, metal wall lining, wheelstop and curb repairs, and other infrastructure improvements

LOCATION: 9401 SW 184 St District Located: 8
 Palmetto Bay District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Collections Operating Maintenance	82	0	0	0	0	0	0	0	82
Waste Collection Operating Fund	366	172	296	569	44	0	0	0	1,447
TOTAL REVENUES:	448	172	296	569	44	0	0	0	1,529
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	352	102	260	417	35	0	0	0	1,166
Planning and Design	64	61	10	110	5	0	0	0	250
Project Contingency	32	9	26	42	4	0	0	0	113
TOTAL EXPENDITURES:	448	172	296	569	44	0	0	0	1,529

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - GOLDEN GLADES TRASH AND RECYCLING CENTER

PROGRAM #: 2000001362

DESCRIPTION: Perform various infrastructure improvements to include entrance signs, fencing, blacktopping, asphaltting and striping of parking lot, installation of impact resistant windows and various other infrastructure improvements

LOCATION: 140 NW 160 St District Located: 2
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	0	0	289	219	251	374	0	0	1,133
TOTAL REVENUES:	0	0	289	219	251	374	0	0	1,133
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	190	170	100	331	0	0	791
Planning and Design	0	0	80	32	141	10	0	0	263
Project Contingency	0	0	19	17	10	33	0	0	79
TOTAL EXPENDITURES:	0	0	289	219	251	374	0	0	1,133

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - MOODY DRIVE TRASH AND RECYCLING CENTER

PROGRAM #: 2000001369

DESCRIPTION: Perform various infrastructure improvements to include entrance sign, perimeter fence, asphaltting/blacktopping, striping, installation of impact resistant windows, used oil collection station, stormwater improvements, unloading bay expansions, attendant's house improvements, railings, metal wall lining, wheelstop and curb repairs, electric vehicle charging stations and other infrastructure improvements

LOCATION: 12970 SW 268 St District Located: 9
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	40	681	98	230	461	0	294	0	1,804
TOTAL REVENUES:	40	681	98	230	461	0	294	0	1,804
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	470	75	75	410	0	235	0	1,265
Planning and Design	40	156	15	147	10	0	36	0	404
Project Contingency	0	55	8	8	41	0	23	0	135
TOTAL EXPENDITURES:	40	681	98	230	461	0	294	0	1,804

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE TRASH AND RECYCLING CENTER

PROGRAM #: 200001368

DESCRIPTION: Perform various infrastructure improvements to include entrance signs, blacktopping, asphaltting and striping of parking lot, installation of impact resistant windows and various other infrastructure improvements

LOCATION: 21500 NW 47 Ave District Located: 1
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	108	695	0	300	0	0	0	0	1,103
TOTAL REVENUES:	108	695	0	300	0	0	0	0	1,103
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	30	600	0	200	0	0	0	0	830
Planning and Design	75	35	0	80	0	0	0	0	190
Project Contingency	3	60	0	20	0	0	0	0	83
TOTAL EXPENDITURES:	108	695	0	300	0	0	0	0	1,103

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - NORWOOD TRASH AND RECYCLING CENTER

PROGRAM #: 200001367

DESCRIPTION: Perform various infrastructure improvements to include entrance signs, fencing, blacktopping, asphaltting and striping of parking lot, installation of impact resistant windows and various other infrastructure improvements

LOCATION: 19901 NW 7 Ave District Located: 1
 Miami Gardens District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	0	0	577	178	16	0	0	0	771
TOTAL REVENUES:	0	0	577	178	16	0	0	0	771
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	415	130	10	0	0	0	555
Planning and Design	0	0	120	35	5	0	0	0	160
Project Contingency	0	0	42	13	1	0	0	0	56
TOTAL EXPENDITURES:	0	0	577	178	16	0	0	0	771

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

**COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - PALM SPRINGS NORTH
TRASH AND RECYCLING CENTER**

PROGRAM #: 2000001361

DESCRIPTION: Perform various infrastructure improvements to include entrance sign, perimeter fence, asphaltting/blacktopping, striping, installation of impact resistant windows, used oil collection station, stormwater improvements, unloading bay expansions, attendant's house improvements, railings, metal wall lining, wheelstop and curb repairs, and other infrastructure improvements

LOCATION: 7870 NW 178 St District Located: 13
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	0	0	484	26	172	296	0	0	978
TOTAL REVENUES:	0	0	484	26	172	296	0	0	978
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	338	20	100	260	0	0	718
Planning and Design	0	0	112	5	62	10	0	0	189
Project Contingency	0	0	34	1	10	26	0	0	71
TOTAL EXPENDITURES:	0	0	484	26	172	296	0	0	978

**COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - RICHMOND HEIGHTS TRASH
AND RECYCLING CENTER**

PROGRAM #: 2000001412

DESCRIPTION: Perform various infrastructure improvements to include entrance sign, perimeter fence, asphaltting/blacktopping, striping, installation of impact resistant windows, used oil collection station, stormwater improvements, unloading bay expansions, attendant's house improvements, railings, metal wall lining, wheelstop and curb repairs, and other infrastructure improvements

LOCATION: 14050 Boggs Dr District Located: 9
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	0	165	120	501	36	0	0	0	822
TOTAL REVENUES:	0	165	120	501	36	0	0	0	822
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	90	100	345	30	0	0	0	565
Planning and Design	0	65	10	80	0	0	0	0	155
Project Contingency	0	10	10	76	6	0	0	0	102
TOTAL EXPENDITURES:	0	165	120	501	36	0	0	0	822

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SNAPPER CREEK TRASH AND RECYCLING CENTER

PROGRAM #: 2000001366

DESCRIPTION: Perform various infrastructure improvements to include entrance sign, perimeter fence, asphaltting/blacktopping, striping, installation of impact resistant windows, used oil collection station, stormwater improvements, unloading bay expansions, attendant's house improvements, railings, metal wall lining, wheelstop and curb repairs, and other infrastructure improvements

LOCATION: 2200 SW 117 Ave District Located: 11
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	251	10	0	200	16	0	0	0	477
TOTAL REVENUES:	251	10	0	200	16	0	0	0	477
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	210	10	0	152	10	0	0	0	382
Planning and Design	20	0	0	33	5	0	0	0	58
Project Contingency	21	0	0	15	1	0	0	0	37
TOTAL EXPENDITURES:	251	10	0	200	16	0	0	0	477

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH MIAMI HEIGHTS TRASH AND RECYCLING CENTER

PROGRAM #: 2000001365

DESCRIPTION: Perform various infrastructure improvements to include entrance signs, fencing, blacktopping, asphaltting and striping of parking lot, installation of impact resistant windows and various other infrastructure improvements

LOCATION: 20800 SW 117 Ct District Located: 9
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	0	0	300	440	293	16	0	0	1,049
TOTAL REVENUES:	0	0	300	440	293	16	0	0	1,049
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	200	345	231	10	0	0	786
Planning and Design	0	0	80	60	39	5	0	0	184
Project Contingency	0	0	20	35	23	1	0	0	79
TOTAL EXPENDITURES:	0	0	300	440	293	16	0	0	1,049

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - SUNSET KENDALL TRASH AND RECYCLING CENTER

PROGRAM #: 200001364

DESCRIPTION: Perform various infrastructure improvements to include entrance sign, perimeter fence, asphaltting/blacktopping, striping, installation of impact resistant windows, used oil collection station, stormwater improvements, unloading bay expansions, attendant's house improvements, railings, metal wall lining, wheelstop and curb repairs, and other infrastructure improvements

LOCATION: 8000 SW 107 Ave District Located: 10
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	40	218	1,167	0	0	0	0	0	1,425
TOTAL REVENUES:	40	218	1,167	0	0	0	0	0	1,425
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	75	970	0	0	0	0	0	1,045
Planning and Design	40	135	100	0	0	0	0	0	275
Project Contingency	0	8	97	0	0	0	0	0	105
TOTAL EXPENDITURES:	40	218	1,167	0	0	0	0	0	1,425

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST LITTLE RIVER TRASH AND RECYCLING CENTER

PROGRAM #: 200001360

DESCRIPTION: Perform various infrastructure improvements to include entrance signs, fencing, blacktopping, asphaltting and striping of parking lot, installation of impact resistant windows and various other infrastructure improvements

LOCATION: 1830 NW 79 St District Located: 2
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	150	414	343	213	389	343	16	0	1,868
TOTAL REVENUES:	150	414	343	213	389	343	16	0	1,868
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	75	320	225	130	335	280	10	0	1,375
Planning and Design	68	60	95	75	20	35	5	0	358
Project Contingency	7	34	23	8	34	28	1	0	135
TOTAL EXPENDITURES:	150	414	343	213	389	343	16	0	1,868

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

COLLECTION FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST PERRINE TRASH AND RECYCLING CENTER

PROGRAM #: 2000001363

DESCRIPTION: Perform various infrastructure improvements to include entrance sign, perimeter fence, asphaltting/blacktopping, striping, installation of impact resistant windows, used oil collection station, stormwater improvements, unloading bay expansions, attendant's house improvements, railings, metal wall lining, wheelstop and curb repairs, electric vehicle charging stations and other infrastructure improvements

LOCATION: 16651 SW 107 Ave District Located: 9
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Collection Operating Fund	110	414	343	199	444	431	0	0	1,941
TOTAL REVENUES:	110	414	343	199	444	431	0	0	1,941
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	75	322	225	125	385	360	0	0	1,492
Planning and Design	28	60	95	66	20	35	0	0	304
Project Contingency	7	32	23	8	39	36	0	0	145
TOTAL EXPENDITURES:	110	414	343	199	444	431	0	0	1,941

DISPOSAL FACILITY IMPROVEMENTS (FUTURE PROJECTS) - NORTH DADE LANDFILL (INFRASTRUCTURE IMPROVEMENTS)

PROGRAM #: 2000003360

DESCRIPTION: Provide various infrastructure improvements to the North Dade Landfill grounds, including asphaltting, entrance signs, visual barriers, upgrade of storm-water management system; provide improvements to the administration building and other buildings related to building occupancy recertification as per Section 8-11 (f) of the Miami-Dade County Code; as well as replacing scales and scalehouses, installing new electric vehicle recharging stations and the purchase of various other equipment as necessary

LOCATION: 21500 NW 47 Ave District Located: 1
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Solid Waste Disp. Notes/Bonds	0	0	0	0	0	0	0	8,278	8,278
Waste Disposal Operating Fund	0	0	0	0	0	0	0	880	880
TOTAL REVENUES:	0	9,158	9,158						
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	0	0	6,992	6,992
Major Machinery and Equipment	0	0	0	0	0	0	0	400	400
Planning and Design	0	0	0	0	0	0	0	1,071	1,071
Project Contingency	0	0	0	0	0	0	0	695	695
TOTAL EXPENDITURES:	0	9,158	9,158						

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - NORTH
DADE LANDFILL (SCALE HOUSE)**

PROGRAM #: 2000003361

DESCRIPTION: Install cameras, provide general office area and restroom upgrades, and provide various other infrastructure repairs as needed at the North Dade Landfill

LOCATION: 21500 NW 47 Ave District Located: 1
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	0	0	0	512	512
TOTAL REVENUES:	0	512	512						
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	0	0	380	380
Planning and Design	0	0	0	0	0	0	0	46	46
Project Contingency	0	0	0	0	0	0	0	86	86
TOTAL EXPENDITURES:	0	512	512						

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) -
NORTHEAST TRANSFER STATION**

PROGRAM #: 2000003362

DESCRIPTION: Provide various infrastructure improvements to the Northeast Transfer Station grounds, including asphaltting, entrance signs, visual barriers, upgrade of storm-water management system; provide improvements to the administration building, scalehouse and various other buildings related to building occupancy recertification as per Section 8-11 (f) of the Miami-Dade County Code

LOCATION: 18701 NE 6 Ave District Located: 1
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Solid Waste Disp.	0	0	0	0	0	0	0	14,280	14,280
Notes/Bonds									
Waste Disposal Operating Fund	0	0	0	0	0	1,187	0	270	1,457
TOTAL REVENUES:	0	0	0	0	0	1,187	0	14,550	15,737
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	916	0	11,908	12,824
Planning and Design	0	0	0	0	0	179	0	1,451	1,630
Project Contingency	0	0	0	0	0	92	0	1,191	1,283
TOTAL EXPENDITURES:	0	0	0	0	0	1,187	0	14,550	15,737

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) -
NORTHEAST TRASFER STATION (EQUIPMENT - PHASE 2)**

PROGRAM #: 200003364

DESCRIPTION: Replace scales, barrier arms, compactors and grizzlies, odor control systems, leachate pumps and control panels, fiber optics, and telephone systems and as well as provide various other infrastructure improvements as needed at the Northeast Transfer Station

LOCATION: 18701 NE 6 Ave District Located: 1
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Solid Waste Disp.	0	0	0	0	0	0	0	3,968	3,968
Notes/Bonds									
TOTAL REVENUES:	0	3,968	3,968						
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	0	0	3,250	3,250
Major Machinery and Equipment	0	0	0	0	0	0	0	590	590
Planning and Design	0	0	0	0	0	0	0	118	118
Project Contingency	0	0	0	0	0	0	0	10	10
TOTAL EXPENDITURES:	0	3,968	3,968						

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) -
NORTHEAST TRASFER STATION (EQUIPMENT - PHASE I)**

PROGRAM #: 200003363

DESCRIPTION: Replace scales, barrier arms, compactors and grizzlies, odor control systems, leachate pumps and control panels, fiber optics and telephone systems; install new electric vehicle recharging stations and purchase various other types of equipment as needed at the Northeast Transfer Station

LOCATION: 18701 NE 6 Ave District Located: 1
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Disposal Operating Maintenance	64	0	0	0	0	0	0	0	64
Waste Disposal Operating Fund	0	0	0	0	0	3,855	0	1,580	5,435
TOTAL REVENUES:	64	0	0	0	0	3,855	0	1,580	5,499
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	54	0	0	0	0	100	0	150	304
Major Machinery and Equipment	0	0	0	0	0	3,600	0	1,400	5,000
Planning and Design	10	0	0	0	0	155	0	30	195
TOTAL EXPENDITURES:	64	0	0	0	0	3,855	0	1,580	5,499

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - SOUTH
DADE LANDFILL**

PROGRAM #: 2000003365

DESCRIPTION: Provide various infrastructure improvements to the South Dade Landfill grounds, including asphaltting, entrance signs, visual barriers, upgrade of storm-water management system; provide improvements to the administration building and other buildings related to building occupancy recertification as per Section 8-11 (f) of the Miami-Dade County Code; install new electric vehicle charging stations and purchase various types of equipment as needed

LOCATION: 23707 SW 97 Ave District Located: 8
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	0	1,803	0	3,017	4,820
TOTAL REVENUES:	0	0	0	0	0	1,803	0	3,017	4,820
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	1,507	0	2,465	3,972
Planning and Design	0	0	0	0	0	145	0	305	450
Project Contingency	0	0	0	0	0	151	0	247	398
TOTAL EXPENDITURES:	0	0	0	0	0	1,803	0	3,017	4,820

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - SOUTH
DADE LANDFILL**

PROGRAM #: 2000003366

DESCRIPTION: Improve access road to the Sout Dade Landfill and provide various other infrastructure improvements as needed to the landfill

LOCATION: 24000 SW 97 Ave District Located: 8
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	0	0	0	3,189	3,189
TOTAL REVENUES:	0	0	0	0	0	0	0	3,189	3,189
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	0	0	2,613	2,613
Planning and Design	0	0	0	0	0	0	0	314	314
Project Contingency	0	0	0	0	0	0	0	262	262
TOTAL EXPENDITURES:	0	0	0	0	0	0	0	3,189	3,189

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - SOUTH
DADE LANDFILL (SCALEHOUSE)**

PROGRAM #: 200003368

DESCRIPTION: Upgrade scalehouse and replace scales; install cameras and renovate restrooms; replace roof and provide various other infrastructure improvements to the general office area as well as various other infrastructure improvements needed at the South Dade Landfill

LOCATION: 24000 SW 97 Ave District Located: 8
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	0	0	0	938	938
TOTAL REVENUES:	0	938	938						
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	0	0	175	175
Major Machinery and Equipment	0	0	0	0	0	0	0	700	700
Planning and Design	0	0	0	0	0	0	0	48	48
Project Contingency	0	0	0	0	0	0	0	15	15
TOTAL EXPENDITURES:	0	938	938						

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - WEST
TRANSER STATION**

PROGRAM #: 200003370

DESCRIPTION: Provide various infrastructure improvements to the West Transfer Station grounds to include upgrading the storm-water management system, asphaltting, entrance signs, and visual barriers

LOCATION: 2900 SW 72 Ave District Located: 6
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	0	0	0	2,455	2,455
TOTAL REVENUES:	0	2,455	2,455						
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	0	0	1,889	1,889
Planning and Design	0	0	0	0	0	0	0	377	377
Project Contingency	0	0	0	0	0	0	0	189	189
TOTAL EXPENDITURES:	0	2,455	2,455						

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - WEST
TRANSFER STATION (BUILDING UPGRADE)**

PROGRAM #: 200003375

DESCRIPTION: Perform structural and electrical repairs related to building occupancy recertification as per Section 8-11 (f) of the Miami-Dade County Code; provide various other improvements to include roof repairs and various other office, building, and scale house improvements to include employee breakroom, restrooms, repair tipping floor, push walls, and ramp

LOCATION: 2900 SW 72 Ave District Located: 6
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	1,457	0	0	7,302	8,759
TOTAL REVENUES:	0	0	0	0	1,457	0	0	7,302	8,759
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	1,230	0	0	5,888	7,118
Planning and Design	0	0	0	0	105	0	0	820	925
Project Contingency	0	0	0	0	122	0	0	594	716
TOTAL EXPENDITURES:	0	0	0	0	1,457	0	0	7,302	8,759

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS) - WEST
TRANSFER STATION (EQUIPMENT)**

PROGRAM #: 200003956

DESCRIPTION: Replace scales, barrier arms, compactors and grizzles, odor control systems, leachate pumps and control panels, fiber optics and telephone systems, and other infrastructure improvements at the West Transfer Station

LOCATION: 1150 NW 20 St District Located: 3
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	0	0	0	2,962	2,962
TOTAL REVENUES:	0	2,962	2,962						
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	0	0	120	120
Major Machinery and Equipment	0	0	0	0	0	0	0	2,720	2,720
Planning and Design	0	0	0	0	0	0	0	120	120
Project Contingency	0	0	0	0	0	0	0	2	2
TOTAL EXPENDITURES:	0	2,962	2,962						

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS (FUTURE PROJECTS): CENTRAL TRANSFER STATION (EQUIPMENT)

PROGRAM #: 200003955

DESCRIPTION: Replace scales, barrier arms, compactors and grizzlies, odor control systems, leachate pumps and control panels, fiber optics and telephone systems, electric vehicle recharging stations and other equipment at the Central Transfer Station

LOCATION: 1150 NW 20 St District Located: 3
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	0	1,500	700	9,430	11,630
TOTAL REVENUES:	0	0	0	0	0	1,500	700	9,430	11,630
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	1,500	700	7,750	9,950
Major Machinery and Equipment	0	0	0	0	0	0	0	1,550	1,550
Planning and Design	0	0	0	0	0	0	0	100	100
Project Contingency	0	0	0	0	0	0	0	30	30
TOTAL EXPENDITURES:	0	0	0	0	0	1,500	700	9,430	11,630

DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET HOME CHEMICAL COLLECTION CENTER (NEW FACILITY)

PROGRAM #: 507960

DESCRIPTION: Construct a new Home Chemical Collection (HC2) Center; provide drainage improvements to address ongoing flooding; improve vehicular flow to include resurfacing and striping

LOCATION: 8701 NW 58 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	1,456	855	3,540	55	0	0	0	0	5,906
TOTAL REVENUES:	1,456	855	3,540	55	0	0	0	0	5,906
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	932	577	3,500	50	0	0	0	0	5,059
Planning and Design	502	220	40	5	0	0	0	0	767
Project Contingency	22	58	0	0	0	0	0	0	80
TOTAL EXPENDITURES:	1,456	855	3,540	55	0	0	0	0	5,906

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - 58 STREET LOCATION

PROGRAM #: 200001383

DESCRIPTION: Improve access road to the 58 Street Landfill and perform various other infrastructure improvements
 LOCATION: 8701 NW 58 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	0	0	0	185	185
TOTAL REVENUES:	0	185	185						
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	0	0	150	150
Planning and Design	0	0	0	0	0	0	0	20	20
Project Contingency	0	0	0	0	0	0	0	15	15
TOTAL EXPENDITURES:	0	185	185						

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - CENTRAL TRANSFER STATION
(BUILDING UPGRADE)**

PROGRAM #: 200001352

DESCRIPTION: Perform structural and electrical repairs including related to Building Occupancy Recertification as per Section 8-11 (f) of the Miami-Dade County Code; perform improvements including electrical upgrades, repairs to roofs, offices, scale house, employee breakroom, restrooms and other building improvements
 LOCATION: 1150 NW 20 St District Located: 3
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Collections Operating Maintenance	17	0	0	0	0	0	0	0	17
Waste Disposal Operating Fund	3,647	978	3,054	0	0	0	0	0	7,679
TOTAL REVENUES:	3,664	978	3,054	0	0	0	0	0	7,696
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	3,120	771	2,758	0	0	0	0	0	6,649
Planning and Design	264	130	20	0	0	0	0	0	414
Project Contingency	280	77	276	0	0	0	0	0	633
TOTAL EXPENDITURES:	3,664	978	3,054	0	0	0	0	0	7,696

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - GENERATORS

PROGRAM #: 509270

DESCRIPTION: Install new emergency generators at the South Dade and North Dade Landfills, Northeast, West and Central Transfer Stations and NW 58th Street facility, and provide various other infrastructure improvements

LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	0	290	60	0	0	0	0	0	350
TOTAL REVENUES:	0	290	60	0	0	0	0	0	350
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	250	50	0	0	0	0	0	300
Planning and Design	0	40	10	0	0	0	0	0	50
TOTAL EXPENDITURES:	0	290	60	0	0	0	0	0	350

DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL - LANDFILL INFRASTRUCTURE IMPROVEMENTS

PROGRAM #: 2000001382

DESCRIPTION: Improve access road to the North Dade Landfill and other infrastructure improvements

LOCATION: 21500 NW 47 Ave District Located: 1
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	375	1,700	0	0	0	0	0	0	2,075
TOTAL REVENUES:	375	1,700	0	0	0	0	0	0	2,075
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	200	1,500	0	0	0	0	0	0	1,700
Planning and Design	155	50	0	0	0	0	0	0	205
Project Contingency	20	150	0	0	0	0	0	0	170
TOTAL EXPENDITURES:	375	1,700	0	0	0	0	0	0	2,075

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTH DADE LANDFILL
GROUNDS**

PROGRAM #: 2000001393

DESCRIPTION: Provide various infrastructure improvements to the North Dade Landfill grounds, the administration building and other buildings, including repairs related to Building Occupancy Recertifications, replace scales and scale houses, entrance signs and visual barriers, install new electric vehicle charging stations and other equipment

LOCATION: 21500 NW 47 Ave District Located: 1
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Disposal Operating Maintenance	17	0	0	0	0	0	0	0	17
Waste Disposal Operating Fund	801	333	571	235	0	0	0	0	1,940
TOTAL REVENUES:	818	333	571	235	0	0	0	0	1,957
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	710	251	300	100	0	0	0	0	1,361
Planning and Design	87	61	171	35	0	0	0	0	354
Project Contingency	21	21	100	100	0	0	0	0	242
TOTAL EXPENDITURES:	818	333	571	235	0	0	0	0	1,957

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER
STATION (BUILDING UPGRADE)**

PROGRAM #: 2000001353

DESCRIPTION: Perform structural and electrical repairs including related to Building Occupancy Recertification as per Section 8-11 (f) of the Miami-Dade County Code; perform improvements including electrical upgrades, repairs to roofs, offices, scale house, employee breakroom, restrooms and other building improvements

LOCATION: 18701 NE 6 Ave District Located: 1
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Disposal Operating Maintenance	11	0	0	0	0	0	0	0	11
Waste Disposal Operating Fund	3,204	1,058	274	27	0	0	0	0	4,563
TOTAL REVENUES:	3,215	1,058	274	27	0	0	0	0	4,574
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	2,964	889	219	20	0	0	0	0	4,092
Planning and Design	71	82	34	5	0	0	0	0	192
Project Contingency	180	87	21	2	0	0	0	0	290
TOTAL EXPENDITURES:	3,215	1,058	274	27	0	0	0	0	4,574

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION (EQUIPMENT)

PROGRAM #: 2000001350

DESCRIPTION: Replace scales, barrier arms, compactors and grizzlies, odor control systems, leachate pumps and control panels, fiber optics and telephone systems, electric vehicle charging stations, and other infrastructure at the Northeast Transfer Station

LOCATION: 18701 NE 6 Ave District Located: 1,7
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	729	975	750	25	0	0	0	0	2,479
TOTAL REVENUES:	729	975	750	25	0	0	0	0	2,479
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	300	150	50	25	0	0	0	0	525
Major Machinery and Equipment	100	800	700	0	0	0	0	0	1,600
Planning and Design	289	25	0	0	0	0	0	0	314
Project Contingency	40	0	0	0	0	0	0	0	40
TOTAL EXPENDITURES:	729	975	750	25	0	0	0	0	2,479

DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - NORTHEAST TRANSFER STATION GROUNDS

PROGRAM #: 2000001374

DESCRIPTION: Provide various improvements to include asphaltting, scale house, upgrading the storm-water management system, removing visual barriers, updating entrance signs, exterior painting of buildings and various other infrastructure improvements

LOCATION: 18701 NE 6 Ave District Located: 1
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Disposal Operating Maintenance	26	0	0	0	0	0	0	0	26
Resilient Florida Grant Program	308	0	0	0	0	0	0	0	308
Waste Disposal Operating Fund	3,373	2,582	1,265	0	0	0	0	0	7,220
TOTAL REVENUES:	3,707	2,582	1,265	0	0	0	0	0	7,554
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	2,440	2,270	1,050	0	0	0	0	0	5,760
Planning and Design	1,053	120	115	0	0	0	0	0	1,288
Project Contingency	214	192	100	0	0	0	0	0	506
TOTAL EXPENDITURES:	3,707	2,582	1,265	0	0	0	0	0	7,554

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL
(LANDFILL IMPROVEMENTS)**

PROGRAM #: 2000001379

DESCRIPTION: Improve access road to the South Dade Landfill and perform various other future infrastructure improvements

LOCATION: 24000 SW 97 Ave District Located: 8
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Resilient Florida Grant Program	176	574	0	0	0	0	0	0	750
Waste Disposal Operating Fund	777	176	0	0	0	0	0	0	953
TOTAL REVENUES:	953	750	0	0	0	0	0	0	1,703
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	558	600	0	0	0	0	0	0	1,158
Planning and Design	395	50	0	0	0	0	0	0	445
Project Contingency	0	100	0	0	0	0	0	0	100
TOTAL EXPENDITURES:	953	750	0	0	0	0	0	0	1,703

DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL (TIP FLOOR)

PROGRAM #: 2000000629

DESCRIPTION: Perform improvements to the facility to include tipping floor restoration and expansion, replacement of fire suppression system, roof repairs, and electrical upgrades and provide various other infrastructure improvements

LOCATION: 24000 SW 97 Ave District Located: 8
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	1,694	1,100	0	0	0	0	0	0	2,794
TOTAL REVENUES:	1,694	1,100	0	0	0	0	0	0	2,794
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	1,500	1,000	0	0	0	0	0	0	2,500
Planning and Design	44	0	0	0	0	0	0	0	44
Project Contingency	150	100	0	0	0	0	0	0	250
TOTAL EXPENDITURES:	1,694	1,100	0	0	0	0	0	0	2,794

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL
BUILDINGS AND GROUNDS**

PROGRAM #: 200001392

DESCRIPTION: Provide various infrastructure improvements to the South Dade Landfill grounds, including asphaltting, storm water system, entrance signs and visual barriers, and to buildings like the administration building, HCCC office and canopy and other buildings, including repairs related to Building Occupancy Recertifications, replace scales and other equipment, install new electric vehicle charging stations

LOCATION: 23707 SW 97 Ave District Located: 8
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Collections Operating Maintenance	12	0	0	0	0	0	0	0	12
Waste Disposal Operating Fund	3,274	1,116	821	235	0	0	0	0	5,446
TOTAL REVENUES:	3,286	1,116	821	235	0	0	0	0	5,458
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	2,338	816	550	100	0	0	0	0	3,804
Major Machinery and Equipment	0	0	100	100	0	0	0	0	200
Planning and Design	714	220	131	25	0	0	0	0	1,090
Project Contingency	234	80	40	10	0	0	0	0	364
TOTAL EXPENDITURES:	3,286	1,116	821	235	0	0	0	0	5,458

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - SOUTH DADE LANDFILL
SCALEHOUSE**

PROGRAM #: 200001346

DESCRIPTION: Install cameras, upgrade restrooms, scales, and general office area of the scale house and other infrastructure at the South Dade Landfill

LOCATION: 24000 SW 97 Ave District Located: 8
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Disposal Operating Maintenance	44	0	0	0	0	0	0	0	44
Waste Disposal Operating Fund	745	10	0	0	0	0	0	0	755
TOTAL REVENUES:	789	10	0	0	0	0	0	0	799
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	715	10	0	0	0	0	0	0	725
Permitting	5	0	0	0	0	0	0	0	5
Planning and Design	69	0	0	0	0	0	0	0	69
TOTAL EXPENDITURES:	789	10	0	0	0	0	0	0	799

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION
(BUILDING UPGRADE)**

PROGRAM #: 2000001351

DESCRIPTION: Perform structural and electrical repairs to certify building occupancy for 40/50 Year Building Recertification as per Section 8-11 (f) of the Miami-Dade County Code; perform electrical upgrades, roofing repairs to the administrative building, install canopies over scales and scale house; provide employee breakroom, restroom and various other infrastructure improvements

LOCATION: 2900 SW 72 Ave District Located: 6
Coral Gables District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Disposal Operating Maintenance	16	0	0	0	0	0	0	0	16
Resilient Florida Grant Program	125	175	0	0	0	0	0	0	300
Waste Disposal Operating Fund	2,311	4,488	1,460	0	0	0	0	0	8,259
TOTAL REVENUES:	2,452	4,663	1,460	0	0	0	0	0	8,575
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	2,014	4,048	1,273	0	0	0	0	0	7,335
Planning and Design	428	220	60	0	0	0	0	0	708
Project Contingency	10	395	127	0	0	0	0	0	532
TOTAL EXPENDITURES:	2,452	4,663	1,460	0	0	0	0	0	8,575

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION
(EQUIPMENT)**

PROGRAM #: 2000001348

DESCRIPTION: Replace scales, barrier arms, grizzlies, odor control systems, leachate pumps and control panels, fiber optics, telephone systems and provide various other infrastructure improvements

LOCATION: 2900 SW 72 Ave District Located: 6
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Disposal Operating Maintenance	0	79	0	0	0	0	0	0	79
Waste Disposal Operating Fund	1,350	100	0	0	0	0	0	0	1,450
TOTAL REVENUES:	1,350	179	0	0	0	0	0	0	1,529
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	100	165	0	0	0	0	0	0	265
Major Machinery and Equipment	1,240	0	0	0	0	0	0	0	1,240
Permitting	5	0	0	0	0	0	0	0	5
Planning and Design	5	14	0	0	0	0	0	0	19
TOTAL EXPENDITURES:	1,350	179	0	0	0	0	0	0	1,529

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

**DISPOSAL FACILITY INFRASTRUCTURE IMPROVEMENTS - WEST TRANSFER STATION
GROUNDS**

PROGRAM #: 2000001372

DESCRIPTION: Provide various infrastructure improvements to the grounds, including asphaltting, scale house, entrance signs, visual barriers, upgrade of storm-water management system

LOCATION: 2900 SW 72 Ave District Located: 6
Coral Gables District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	142	680	0	0	0	0	0	0	822
TOTAL REVENUES:	142	680	0	0	0	0	0	0	822
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	20	600	0	0	0	0	0	0	620
Planning and Design	120	20	0	0	0	0	0	0	140
Project Contingency	2	60	0	0	0	0	0	0	62
TOTAL EXPENDITURES:	142	680	0	0	0	0	0	0	822

**ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECT) - REPLACE GROUND WATER WELL
PUMPS (RESOURCES RECOVERY ASH LANDFILL)**

PROGRAM #: 2000003372

DESCRIPTION: Install groundwater monitoring well pumps and other equipment as necessary at the Resources Recovery Ash Landfill to perform Florida Department of Environmental Protection Agency and United States Environmental Protection Agency sampling

LOCATION: 6990 NW 97 Ave District Located: 12
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	0	0	0	144	144
TOTAL REVENUES:	0	144	144						
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	0	0	36	36
Major Machinery and Equipment	0	0	0	0	0	0	0	108	108
TOTAL EXPENDITURES:	0	144	144						

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECT) - SOUTH DADE LANDFILL (GAS COLLECTION AND CONTROL SYSTEM)

PROGRAM #: 2000003373

DESCRIPTION: Design and construct a landfill gas collection system at the South Dade Landfill to control odor and air emissions issues per Florida Department of Environmental Protection regulations

LOCATION: 24000 SW 97 Ave District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	0	0	0	2,690	2,690
TOTAL REVENUES:	0	2,690	2,690						
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	0	0	2,050	2,050
Planning and Design	0	0	0	0	0	0	0	515	515
Project Contingency	0	0	0	0	0	0	0	125	125
TOTAL EXPENDITURES:	0	2,690	2,690						

ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECTS) - NORTH DADE LANDFILL (GROUNDWATER AND MONITORING WELLS)

PROGRAM #: 2000003371

DESCRIPTION: Install groundwater remediation system to monitor well pumps and purchase various other equipment as needed at the North Dade Landfill to perform Florida Department of Environmental Protection Agency and United States Environmental Protection Agency sampling

LOCATION: 21500 NW 47 Ave District Located: 1
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	0	0	0	192	192
TOTAL REVENUES:	0	192	192						
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	0	0	48	48
Major Machinery and Equipment	0	0	0	0	0	0	0	144	144
TOTAL EXPENDITURES:	0	192	192						

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

ENVIRONMENTAL IMPROVEMENTS (FUTURE PROJECTS) - SOUTH DADE LANDFILL (SBR SYSTEM)

PROGRAM #: 200003374

DESCRIPTION: Provide various future capital improvements to the Sequence Batch Reactor (SBR) at South Dade Landfill for continued treatment of leachate and perform various other infrastructure improvements as deemed necessary

LOCATION: 24000 SW 97 Ave District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	0	0	0	0	0	0	0	1,807	1,807
TOTAL REVENUES:	0	1,807	1,807						
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	0	0	1,520	1,520
Planning and Design	0	0	0	0	0	0	0	130	130
Project Contingency	0	0	0	0	0	0	0	157	157
TOTAL EXPENDITURES:	0	1,807	1,807						

ENVIRONMENTAL IMPROVEMENTS - NORTH DADE LANDFILL (GROUNDWATER AND MONITORING WELLS)

PROGRAM #: 200001357

DESCRIPTION: Install groundwater remediation system, monitoring well pumps and other equipment at the North Dade Landfill to perform Florida Department of Environmental Protection Agency and United States Environmental Protection Agency sampling

LOCATION: 21500 NW 47 Ave District Located: 1
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	0	102	0	0	0	0	0	0	102
TOTAL REVENUES:	0	102	0	0	0	0	0	0	102
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	30	0	0	0	0	0	0	30
Major Machinery and Equipment	0	72	0	0	0	0	0	0	72
TOTAL EXPENDITURES:	0	102	0	0	0	0	0	0	102

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL (GAS COLLECTION AND CONTROL SYSTEM)

PROGRAM #: 2000001354

DESCRIPTION: Design and construct a landfill gas collection system at the South Dade Landfill to control odor and air emissions issues per Florida Department of Environmental Protection regulations

LOCATION: 24000 SW 97 Ave District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	0	200	1,900	100	0	0	0	0	2,200
TOTAL REVENUES:	0	200	1,900	100	0	0	0	0	2,200
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	1,500	50	0	0	0	0	1,550
Planning and Design	0	200	400	50	0	0	0	0	650
TOTAL EXPENDITURES:	0	200	1,900	100	0	0	0	0	2,200

ENVIRONMENTAL IMPROVEMENTS - SOUTH DADE LANDFILL (GROUNDWATER)

PROGRAM #: 2000001356

DESCRIPTION: Install groundwater monitoring well pumps and other equipment at the South Dade Landfill to perform Florida Department of Environmental Protection Agency and United States Environmental Protection Agency sampling

LOCATION: 24000 SW 97 Ave District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	0	151	0	0	0	0	0	302	453
TOTAL REVENUES:	0	151	0	0	0	0	0	302	453
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	38	0	0	0	0	0	76	114
Major Machinery and Equipment	0	113	0	0	0	0	0	0	113
Planning and Design	0	0	0	0	0	0	0	226	226
TOTAL EXPENDITURES:	0	151	0	0	0	0	0	302	453

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION (FUTURE PROJECTS)

PROGRAM #: 2000001390

DESCRIPTION: Design and construct east and west cells at the North Dade Landfill; design and construct closure of North Dade Landfill east and west cells, Resources Recovery Cell 20, South Dade Landfill Cell 5 and Cell 6 per Florida Department of Environmental Protection regulations

LOCATION: Various Sites District Located: 1,8,12
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Utility Service Fee	0	0	500	7,750	23,050	0	0	6,725	38,025
TOTAL REVENUES:	0	0	500	7,750	23,050	0	0	6,725	38,025
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	6,000	22,000	0	0	6,000	34,000
Planning and Design	0	0	500	1,750	1,050	0	0	725	4,025
TOTAL EXPENDITURES:	0	0	500	7,750	23,050	0	0	6,725	38,025

LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MIAMI GARDENS

PROGRAM #: 2000000352

DESCRIPTION: Close five-acre Miami Gardens Landfill

LOCATION: NW 37 Ave and NW 183 St District Located: 1
 Miami Gardens District(s) Served: 1

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Utility Service Fee	1,790	1,150	500	0	0	0	0	0	3,440
TOTAL REVENUES:	1,790	1,150	500	0	0	0	0	0	3,440
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	1,500	1,000	500	0	0	0	0	0	3,000
Planning and Design	140	0	0	0	0	0	0	0	140
Project Contingency	150	150	0	0	0	0	0	0	300
TOTAL EXPENDITURES:	1,790	1,150	500	0	0	0	0	0	3,440

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - MUNISPORT LANDFILL

PROGRAM #: 5010690

DESCRIPTION: Close the Munisport Landfill through the Municipal Landfill Closure Grant

LOCATION: NE 152 St and Biscayne Blvd
North Miami

District Located: 3
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Solid Waste System Rev. Bonds Series 2005	35,716	0	0	0	0	0	0	0	35,716
TOTAL REVENUES:	35,716	0	0	0	0	0	0	0	35,716
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	30,064	1,085	755	3,812	0	0	0	0	35,716
TOTAL EXPENDITURES:	30,064	1,085	755	3,812	0	0	0	0	35,716

LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - NORTH DADE LANDFILL

PROGRAM #: 200004895

DESCRIPTION: Design and construct closure of North Dade Landfill East Cell per Florida Department of Environmental Protection regulations

LOCATION: 21500 NW 47 Ave
Unincorporated Miami-Dade County

District Located: 1
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Utility Service Fee	0	0	0	0	0	42,000	0	0	42,000
TOTAL REVENUES:	0	0	0	0	0	42,000	0	0	42,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	40,000	0	0	40,000
Planning and Design	0	0	0	0	0	2,000	0	0	2,000
TOTAL EXPENDITURES:	0	0	0	0	0	42,000	0	0	42,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - NORTH DADE LANDFILL EXPANSION

PROGRAM #: 2000001052

DESCRIPTION: Conduct engineering evaluation to determine feasibility of extending the disposal capacity at the North Dade Landfill; evaluation to include slope stability analysis, impacts of expansion on the landfill liner system, a conceptual plan and FDEP solid waste and air permit applications

LOCATION: 21500 NW 47 Ave District Located: 1
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	100	500	500	15,000	15,000	0	0	0	31,100
TOTAL REVENUES:	100	500	500	15,000	15,000	0	0	0	31,100
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	14,000	14,000	0	0	0	28,000
Planning and Design	100	500	500	1,000	1,000	0	0	0	3,100
TOTAL EXPENDITURES:	100	500	500	15,000	15,000	0	0	0	31,100

LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL (CELL 4)

PROGRAM #: 504370

DESCRIPTION: Design and construct the closure of South Dade Landfill Cell 4 per Florida Department of Environmental Protection regulations

LOCATION: 24000 SW 97 Ave District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Utility Service Fee	735	500	11,000	21,000	0	0	0	0	33,235
TOTAL REVENUES:	735	500	11,000	21,000	0	0	0	0	33,235
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	10,000	21,000	0	0	0	0	31,000
Planning and Design	735	500	1,000	0	0	0	0	0	2,235
TOTAL EXPENDITURES:	735	500	11,000	21,000	0	0	0	0	33,235

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - SOUTH DADE LANDFILL EXPANSION

PROGRAM #: 2000001054

DESCRIPTION: Conduct engineering evaluation to determine feasibility of extending the disposal capacity at the South Dade Landfill; evaluation to include slope stability analysis and impacts of expansion on the landfill liner system

LOCATION: 24000 SW 97 Ave District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Waste Disposal Operating Fund	300	300	50	50	500	20,000	20,000	0	41,200
TOTAL REVENUES:	300	300	50	50	500	20,000	20,000	0	41,200
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	18,000	18,000	0	36,000
Planning and Design	300	300	50	50	500	2,000	2,000	0	5,200
TOTAL EXPENDITURES:	300	300	50	50	500	20,000	20,000	0	41,200

LANDFILL CONSTRUCTION, CLOSURE AND REMEDIATION - VIRGINIA KEY LANDFILL

PROGRAM #: 606610

DESCRIPTION: Close the City of Miami Virginia Key Landfill

LOCATION: Virginia Key District Located: 7
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Solid Waste System Rev. Bonds Series 2005	34,208	0	0	0	0	0	0	0	34,208
Utility Service Fee	0	0	0	0	0	0	0	11,792	11,792
TOTAL REVENUES:	34,208	0	0	0	0	0	0	11,792	46,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	3,739	3,000	17,000	3,381	0	0	0	11,292	38,412
Planning and Design	3,830	2,000	500	738	0	0	0	500	7,568
Project Contingency	20	0	0	0	0	0	0	0	20
TOTAL EXPENDITURES:	7,589	5,000	17,500	4,119	0	0	0	11,792	46,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

NEW TRANSFER STATION - CENTRAL (FUTURE PROJECT)

PROGRAM #: 200004896

DESCRIPTION: Purchase land, design and construct a new transfer station that will replace the current Central Transfer Station

LOCATION: To Be Determined
To Be Determined

District Located: 3
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Solid Waste Disp.	0	0	0	0	0	0	0	90,000	90,000
Notes/Bonds									
Waste Disposal Operating Fund	0	0	0	0	0	0	5,500	0	5,500
TOTAL REVENUES:	0	0	0	0	0	0	5,500	90,000	95,500
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	0	0	80,000	80,000
Land Acquisition/Improvements	0	0	0	0	0	0	5,000	0	5,000
Planning and Design	0	0	0	0	0	0	500	10,000	10,500
TOTAL EXPENDITURES:	0	0	0	0	0	0	5,500	90,000	95,500

NEW TRANSFER STATION - NORTHEAST (FUTURE PROJECT)

PROGRAM #: 2000001050

DESCRIPTION: Purchase land, design and construct a new transfer station that will replace the current 50-year-old Northeast Transfer Station

LOCATION: To Be Determined
To Be Determined

District Located: 1
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Solid Waste Disp.	0	0	0	0	0	26,000	26,000	39,880	91,880
Notes/Bonds									
Waste Disposal Operating Fund	0	0	0	5,000	1,000	0	0	0	6,000
TOTAL REVENUES:	0	0	0	5,000	1,000	26,000	26,000	39,880	97,880
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	0	0	0	25,000	25,000	34,000	84,000
Land Acquisition/Improvements	0	0	0	5,000	0	0	0	0	5,000
Planning and Design	0	0	0	0	1,000	1,000	1,000	2,400	5,400
Project Contingency	0	0	0	0	0	0	0	3,480	3,480
TOTAL EXPENDITURES:	0	0	0	5,000	1,000	26,000	26,000	39,880	97,880

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

NEW WASTE FACILITY COMPLEX - SOUTH DADE

PROGRAM #: 2000000353

DESCRIPTION: Purchase land, design and construct a new waste facility complex to include a Transfer Station, Home Chemical Center and Trash and Recycling Center in South Miami Dade County

LOCATION: To Be Determined District Located: 8,9
 To Be Determined District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Solid Waste Disp.	0	0	36,500	36,500	33,450	0	0	0	106,450
Notes/Bonds									
Waste Disposal Operating Fund	1,580	1,848	0	0	0	0	0	0	3,428
TOTAL REVENUES:	1,580	1,848	36,500	36,500	33,450	0	0	0	109,878
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	0	30,000	30,000	29,000	0	0	0	89,000
Planning and Design	1,580	1,748	6,500	6,500	3,450	0	0	0	19,778
Project Contingency	0	100	0	0	1,000	0	0	0	1,100
TOTAL EXPENDITURES:	1,580	1,848	36,500	36,500	33,450	0	0	0	109,878

UNFUNDED CAPITAL PROGRAMS

PROGRAM NAME	LOCATION	(dollars in thousands) ESTIMATED PROGRAM COST
ALTERNATE DISPOSAL FACILITY - NEW	To Be Determined	1,600,000
MOSQUITO CONTROL AND HABITAT MANAGEMENT - NEW FACILITY	8901 NW 58 St	7,570
TRAINING AND EDUCATION FACILITY - NEW	To Be Determined	2,000
TRASH AND RECYCLING CENTER (WEST) - NEW	To Be Determined	5,650
	UNFUNDED TOTAL	1,615,220

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Neighborhood Trash and Recycling Centers

1. North Dade 21500 NW 47 Ave
2. Norwood 199010 NW 7 Ave
3. Palm Springs 7870 NW 178 St
4. Golden Glades 140 NW 160 St
5. West Little River 1830 NW 79 St
6. Snapper Creek 2200 SW 117 Ave
7. Sunset Kendall 8000 SW 107 Ave
8. Chapman Field 13600 SW 60 Ave
9. Richmond Heights 14050 Boggs Dr
10. West Perrine 16651 SW 107 Ave
11. Eureka Drive 9401 SW 184 St
12. South Miami Heights 20800 SW 117 Ct
13. Moody Drive 12970 SW 268 St

Landfills

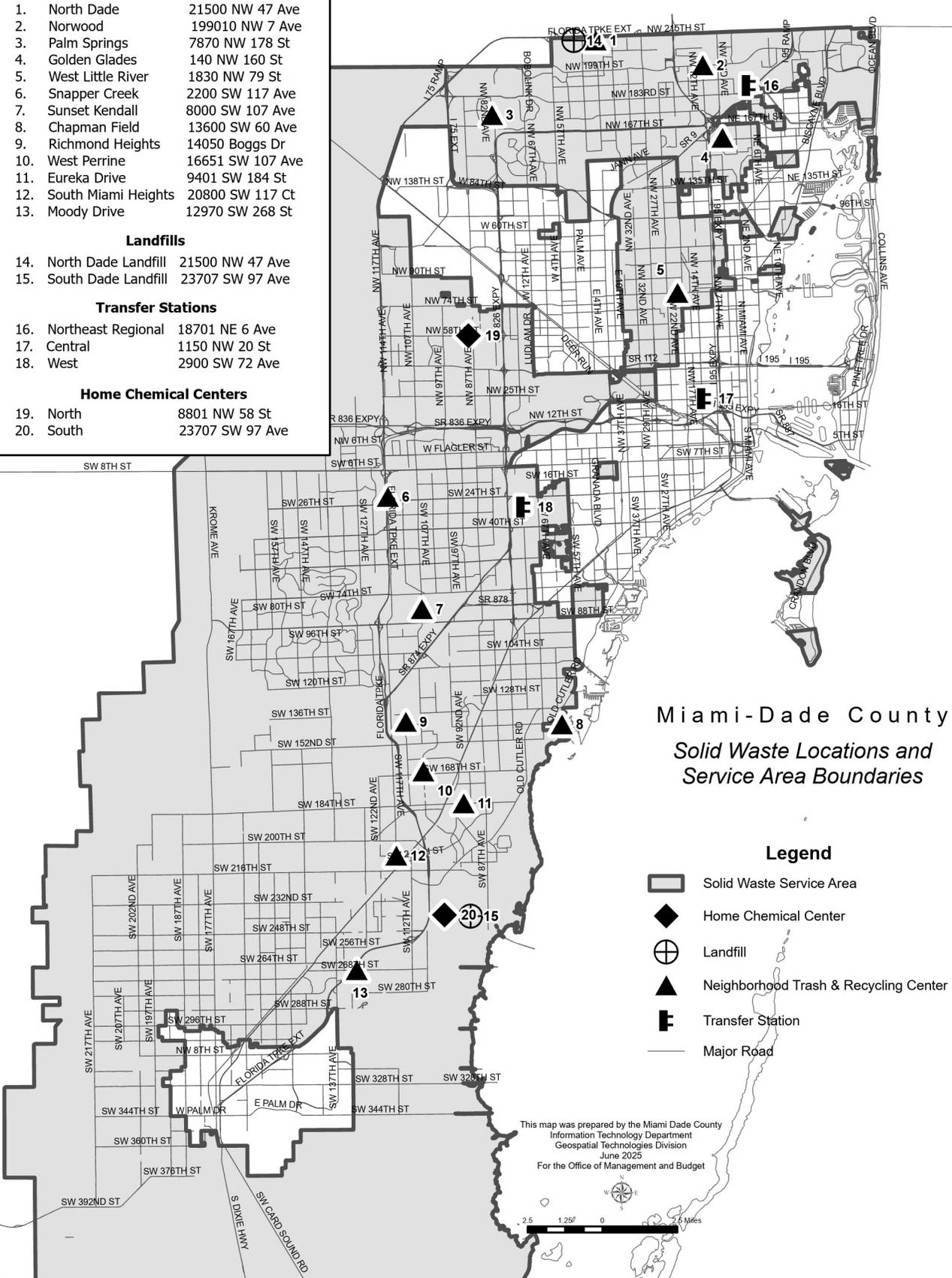
14. North Dade Landfill 21500 NW 47 Ave
15. South Dade Landfill 23707 SW 97 Ave

Transfer Stations

16. Northeast Regional 18701 NE 6 Ave
17. Central 1150 NW 20 St
18. West 2900 SW 72 Ave

Home Chemical Centers

19. North 8801 NW 58 St
20. South 23707 SW 97 Ave



Miami-Dade County
Solid Waste Locations and
Service Area Boundaries

Legend

- Solid Waste Service Area
- Home Chemical Center
- Landfill
- Neighborhood Trash & Recycling Center
- Transfer Station
- Major Road

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Water and Sewer

The Miami-Dade Water and Sewer Department (WASD) provides high-quality drinking water and wastewater services, safeguarding public health and the environment, while planning for future growth, implementing water conservation measures, and providing for process improvements and cost efficiencies.

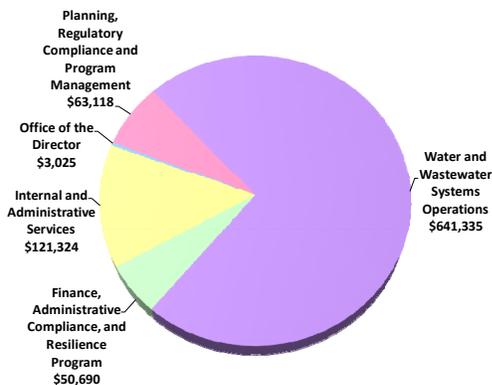
As part of the Neighborhood and Infrastructure strategic area, the Department’s main functions are water production and distribution, as well as wastewater collection, treatment, reuse, and disposal. WASD operates both a water and a wastewater system. The water system consists of three regional water treatment plants, one shared (City of Hialeah) reverse osmosis plant and five local water treatment plants with a total permitted capacity of 464 million gallons per day (MGD). Additionally, WASD operates and maintains 95 water supply wells (grouped into 14 wellfields) in the Biscayne Aquifer; five aquifer storage and recovery wells in the Floridan Aquifer and more than 8,500 miles of water distribution mains. The wastewater system includes three regional wastewater treatment plants with a total permitted capacity of 376 MGD, more than 1,000 sewer pump stations and 6,500 miles of wastewater mains and lateral collection pipes. The Department implements water conservation measures, provides high quality drinking water and plans and improves infrastructure for future growth.

The Department delivers water and sewer services to most residents and businesses within Miami-Dade County, serving approximately 463,459 water and 378,626 wastewater retail customers as of September 30, 2024. Additionally, service is provided to 15 wholesale (municipal) water customers and to 13 wholesale (12 municipal and the Homestead Air Reserve Base) wastewater customers within Miami-Dade County daily. The total combined population served at the retail and wholesale level is approximately 2.8 million residents. In providing these services, the Department interacts with and is regulated by the United States Environmental Protection Agency, the Florida Department of Environmental Protection, the Miami-Dade County Health Department, the South Florida Water Management District and the Regulatory and Economic Resources Department (RER).

FY 2025-26 Proposed Operating Budget

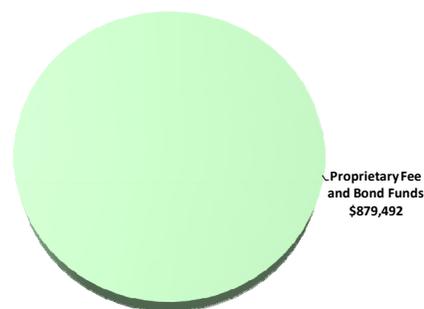
Expenditures by Activity

(dollars in thousands)



Revenues by Source

(dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

	<p><u>OFFICE OF THE DIRECTOR</u> Formulates and establishes departmental policy; directs overall operations</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u></td> <td style="text-align: center;"><u>FY 25-26</u></td> </tr> <tr> <td style="text-align: center;">12</td> <td style="text-align: center;">12</td> </tr> </table>	<u>FY 24-25</u>	<u>FY 25-26</u>	12	12
<u>FY 24-25</u>	<u>FY 25-26</u>				
12	12				
	<p><u>WATER AND WASTEWATER SYSTEMS OPERATIONS</u> Operates and maintains water and wastewater systems: treatment plants, transmission/distribution systems, laboratory functions and pump stations</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u></td> <td style="text-align: center;"><u>FY 25-26</u></td> </tr> <tr> <td style="text-align: center;">1,793</td> <td style="text-align: center;">1,805</td> </tr> </table>	<u>FY 24-25</u>	<u>FY 25-26</u>	1,793	1,805
<u>FY 24-25</u>	<u>FY 25-26</u>				
1,793	1,805				
	<p><u>FINANCE, ADMINISTRATIVE COMPLIANCE AND RESILIENCE PROGRAM</u> Directs financial, procurement, operating and capital budget, funding coordination, grants management, and information technology functions; directs contractual compliance and oversees the resilience program</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u></td> <td style="text-align: center;"><u>FY 25-26</u></td> </tr> <tr> <td style="text-align: center;">330</td> <td style="text-align: center;">335</td> </tr> </table>	<u>FY 24-25</u>	<u>FY 25-26</u>	330	335
<u>FY 24-25</u>	<u>FY 25-26</u>				
330	335				
	<p><u>PLANNING, REGULATORY COMPLIANCE AND PROGRAM MANAGEMENT</u> Directs water and wastewater design and construction activities for plants and pipelines; directs capital improvement programs, compliance with state and federal agreements and utilities development</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u></td> <td style="text-align: center;"><u>FY 25-26</u></td> </tr> <tr> <td style="text-align: center;">377</td> <td style="text-align: center;">380</td> </tr> </table>	<u>FY 24-25</u>	<u>FY 25-26</u>	377	380
<u>FY 24-25</u>	<u>FY 25-26</u>				
377	380				
	<p><u>INTERNAL AND ADMINISTRATIVE SERVICES</u> Directs legislative activities, municipal policies, human resources, customer service and public information dissemination fleet and general activities, risk management and quality assurance of construction work</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u></td> <td style="text-align: center;"><u>FY 25-26</u></td> </tr> <tr> <td style="text-align: center;">572</td> <td style="text-align: center;">556</td> </tr> </table>	<u>FY 24-25</u>	<u>FY 25-26</u>	572	556
<u>FY 24-25</u>	<u>FY 25-26</u>				
572	556				

The FY 2025-26 total number of full-time equivalent positions is 3,102

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE DIRECTOR

Formulates and establishes departmental policy; directs overall operations and legal support.

- Defines department policies and strategic goals
- Establishes overall vision and policy for the Department
- Maintains the Department's accreditation, incorporating performance excellence and best practices
- Sets performance targets and budget priorities

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes a six percent rate increase to retail customers that is evenly applied to each tier including residential, multi-family, mixed-use buildings and non-residential; retail rate increases on water and wastewater usage is programmed in the annual budget as well as the five year outlook as required to meet future bond issuance requirements for the continued funding of WASDs capital program that includes the FY 2012-13 Federal Environmental Protection Agency (EPA) Consent Decree, the recently mandated EPA Maximum Contaminant Levels (MCLs) that limits polyfluoroalkyl substances (PFAS) in drinking water, the State of Florida Legislation to eliminate outfall flows into the ocean, and the continued capital maintenance and upgrades to the WASD infrastructure in which half the system is over 40 years old
- Effective October 1, 2025, the proposed wholesale water rate increases by \$0.0675, from \$2.4003 to \$2.4678 per thousand gallons; the proposed wastewater wholesale rate increases by \$0.7257 from \$3.8094 to \$4.5351 per thousand gallons; wholesale customers' bills include a true-up adjustment to recover actual cost for FY 2023-24
- The FY 2025-26 Proposed Budget includes a Memorandum of Understanding with the Office of the Inspector General to perform specialized audits as required (\$50,000) and payments to the Internal Compliance Department for expenses associated with operational reviews (\$577,000)
- During FY 2025-26, WASD will continue working on an outreach campaign that includes branding for community recognition as well as informing citizens on water and wastewater services; WASD will also continue its efforts to transform workplace culture, optimize service delivery, and improve environmental outcomes

DIVISION: WATER AND WASTEWATER SYSTEMS OPERATIONS

Operates and maintains the water and wastewater treatment plants; pump stations; and water distribution, wastewater collection and transmission lines.

- Administers the SCADA system, telemetry and radios
- Directs and oversees operation of the wastewater system including treatment and disposal as well as the maintenance of wastewater pumping and collection systems
- Directs and oversees operation of the water system including installations, repairs and maintenance of water infrastructure
- Directs water and wastewater systems operating goals and procedures
- Installs, repairs, relocates, maintains and replaces wastewater gravity sewer lines, force mains, valves, sewer laterals and manholes countywide
- Installs, repairs, relocates, maintains and replaces water mains, meters, valves and fire lines countywide
- Manages the Water Cross Connection Control program
- Performs mechanical, electrical and structural maintenance of water and wastewater plants and wastewater lift stations
- Provides laboratory analysis to comply with regulatory agencies' requirements

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> NI2-1: Provide sustainable drinking water supply and wastewater disposal services 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Ensure compliance with regulatory requirements for water and wastewater systems	Percent compliance with drinking water standards	OC	↑	100%	100%	100%	100%
	Percent compliance with wastewater standards*	OC	↑	82%	92%	100%	100%

*FY 2022-23 Actual reflects impacts associated with COVID-19

DIVISION COMMENTS

- During FY 2024-25 the Department continued to build operational staff related to wastewater treatment and disposal functions by transferring 12 positions to improve both operational and maintenance staffing shortages that created operational shift vacancies from Internal and Administrative Services

DIVISION: FINANCE, ADMINISTRATIVE COMPLIANCE, AND RESILIENCE PROGRAM

Directs financial activities including budget, capital funding coordination, procurement, contract compliance, the resilience program and information technology functions.

- Administers Controller's functions, general ledger, assets control and accounts payable; prepares retail, wholesale and special billings and collection
- Coordinates financial activities including debt administration, investments, grants and cash management
- Manages business process support for customer care and billing, as well as enterprise resource planning financial and enterprise asset management software systems
- Manages information technology
- Manages departmental procurement and stores activities
- Manages the Department's operating and capital budgets
- Oversees contract compliance, provides strategic planning and directs performance improvement and efficiency savings programs
- Oversees resilience programs

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG4-1: Provide sound financial and risk management 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Maintain Fitch, Moody's, and/or Standard and Poor's (S&P) bond ratings	Revenue bond ratings - Fitch	OC	↑	AA-	AA-	AA-	AA-
	Revenue bond ratings - Standard & Poor's	OC	↑	AA-	AA	AA	AA
	Revenue bond ratings - Moody's	OC	↑	Aa3	Aa3	Aa3	Aa3

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Meet budget targets	GOB wastewater capital infrastructure expenditure ratio	OP	↔	52%	67%	70%	70%
	Capital infrastructure improvement plan expenditure ratio	OP	↔	76%	80%	75%	75%

Strategic Plan Objectives							
<ul style="list-style-type: none"> NI2-1: Provide sustainable drinking water supply and wastewater disposal services 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Improve water use efficiency	Gallons of water saved per day (GPD) through implementation of the Water Use Efficiency Plan*	EF	↑	121,081 GPD	25,698 GPD	71,100 GPD	71,100 GPD

*The FY 2022-23 Actual reflected a larger number of rebates received that were processed; in FY 2023-24 the rebate program experienced a lower level of resident participation; WASD's Office of Public Engagement uses various means of educating residents about its indoor and outdoor rebate programs

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes the transfer of one RER Resilience Program Manager (\$185,000) from the Regulatory and Economic Resource Department**
- The FY 2025-26 Proposed Budget includes the transfer of four positions to the Finance, Administrative Compliance, and Resilience Program Division from the Internal and Administrative Services Division to assist with vendor payments and procurement issues
- In FY 2025-26, the Department will continue a program to reduce energy consumption encompassing facilities lighting and controls, operational equipment energy consumption, the implementation of the Energy Star Power plan and an employee awareness program, which includes an energy conservation website, newsletter and workshops
- The FY 2025-26 Proposed Budget includes payments to the Clerk of the Court and Comptroller for expenses associated with cash management services (\$11,000)
- After the FY 2024-25 annual audits are completed, the year-end combined fund balance is projected to be \$121.2 million in rate stabilization and general reserve funds; in FY 2025-26, these reserves are expected to remain the same and the Department is projecting a year-end fund balance of \$122.1 million in the operating budget as required for bond ordinances

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: PLANNING, REGULATORY COMPLIANCE AND PROGRAM MANAGEMENT

Directs compliance with state and federal agreements related to the ocean outfall legislation as well as execution of multi-year capital infrastructure improvement plan.

- Directs planning of water and wastewater facilities and infrastructure
- Directs compliance with state and federal agreements related to the consent decree, ocean outfall legislation and resilience programs
- Directs design and construction activities for both water and wastewater plants and pipelines
- Oversees capital program management for programs such as the Consent Decree Program, Ocean Outfall Program, Pump Station Rehabilitation and other priority programs
- Oversees compliance with environmental regulations and federal and state agreements
- Processes applications for new water services, mains, pump stations and fire hydrant installations by private contractors

Strategic Plan Objectives

- NI2-1: Provide sustainable drinking water supply and wastewater disposal services

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Ensure timely completion of Consent Decree wastewater capital improvement projects	Percentage of Consent Decree wastewater projects on or before schedule	OC	↑	69%	65%	100%	64%
Improve water use efficiency	Finished water use per capita-consumption (GPCD)	OC	↓	132 gpcd	131 gpcd	137 gpcd	137 gpcd

Strategic Plan Objectives

- NI3-2: Protect and maintain surface and drinking water sources

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Ensure compliance with regulatory requirements for water and wastewater systems	System-wide available water supply capacity from the Biscayne Aquifer	OC	↑	18.68 MGD	13.58 MGD	10.10 MGD	10.10 MGD

DIVISION COMMENTS

- In the FY 2025-26 Proposed Budget includes the transfer of three positions to the Planning, Regulatory Compliance and Program Management Division from the Internal and Administrative Division to improve adherence to operational Capacity, Management, Operations and Maintenance program (CMOM) reporting requirements of the Consent Decree
- The FY 2025-26 Proposed Budget includes funding to the Parks, Recreation and Open Spaces (PROS) Department for Cooperative Extension's Florida Yards and Neighborhoods Program (\$285,000)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: INTERNAL AND ADMINISTRATIVE SERVICES
Directs public information dissemination, coordination of legislative and municipal policies, departmental security activities, and construction contracts as well as retail customer services, human resources and general maintenance services.
<ul style="list-style-type: none"> • Coordinates communications with media and customers • Coordinates items submitted to the Board of County Commissioners (BCC) • Coordinates state and federal legislative actions and liaises with municipalities • Directs department-wide security functions • Manages retail customer services, human capital planning and general maintenance

Strategic Plan Objectives							
<ul style="list-style-type: none"> • GG1-1: Support a customer-focused organization by providing convenient access to information and services, and by ensuring processes are easy to navigate 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23 Actual	FY 23-24 Actual	FY 24-25 Budget	FY 25-26 Target
Support a customer-focused organization by providing convenient access to information and services	Percentage of calls answered within the two-minute threshold*	OC	↑	38%	47%	70%	70%
	Average wait time per call**	OC	↓	4.69	3.22	2.00	2.00
	Abandoned calls ratio***	OC	↓	22%	15%	8%	8%

*FY 2022-23 Actual reflected increased call volumes related to retail pay plans and collection of past due accounts as well as staffing shortages; hiring increases to meet volume demand was completed in mid-summer 2024 and targets were met in subsequent months; improved hiring practices, a new focus on call taker utilization rates and better managing of the call center has better prepared the Department to meet targets going forward

**In FY 2023-24, the target was not met due to staffing shortages throughout the fiscal year, as well as deficiencies in the telephony and billing systems, both of which will be upgraded in 2025

***The FY 2023-24 Actual did not meet the target due to increase in customer demand and staffing shortages

Strategic Plan Objectives							
<ul style="list-style-type: none"> • GG2-2: Promote employee development and leadership 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23 Actual	FY 23-24 Actual	FY 24-25 Budget	FY 25-26 Target
Foster employee development and leadership	Training hours per employee*	IN	↔	8.82	12.75	24.00	24.00

*FY 2023-24 Actual reflects an increased number of employees; new hires are excluded from the 24-hour professional development requirement during their probationary period; it is anticipated that as new hires transition out of probation, the metric will more closely reflect training targets

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes the transfer of three Contract Compliance positions and associated funding (\$390,000) from the Strategic Procurement Department (SPD) back to the Water and Sewer Department (WASD)**

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- In the FY 2025-26 Proposed Budget includes the transfer of three positions to the Planning, Regulatory Compliance and Program Management Division from the Internal and Administrative Services Division to improve adherence to operational Capacity, Management, Operations and Maintenance program (CMOM) reporting requirements of the Consent Decree
- The FY 2025-26 Proposed Budget includes the transfer of twelve vacant positions from Internal and Administrative Services to Water and Wastewater Systems Operations to improve both operational and maintenance staffing shortages that create operations shift vacancies, leading to delays routine equipment maintenance at the wastewater treatment plants
- The FY 2025-26 Proposed Budget includes the transfer of four vacant positions from Internal and Administrative Services to Finance, Administrative Compliance, and Resilience Program to assist with vendor payments and procurement issues
- The FY 2025-26 Proposed Budget includes a payment to the Community Services Department for landscape maintenance by the Youth Services Division (\$100,000)
- The FY 2025-26 Proposed Budget includes a payment to the People and Internal Operations Department for testing and validation services (\$47,000)
- In FY 2025-26, the Department will provide funding for Environmental Protection and Education grant programs administered by the Office of Management and Budget's Grants Coordination Division (\$95,000)

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- On April 10, 2024, the Environmental Protection Agency (EPA) finalized Maximum Contaminant Levels (MCLs) limits on six per- and polyfluoroalkyl substances (PFAS) in drinking water, to four-parts per trillion (PPT) which will have future impacts to WASD's capital plan; the EPA's flexible ruling on how to remove the contaminates allows WASD to choose the best solutions for the community; the Department continues working with experts to evaluate different treatment options, such as granular activated carbon, reverse osmosis, and ion exchange systems; all options entail major costs; WASD, along with other public water systems, has until 2029 to address PFAS levels exceeding these MCLs
- In FY 2012-13, the Department negotiated a consent agreement with the Federal Environmental Protection Agency (EPA) to address regulatory violations resulting from failing wastewater infrastructure for approximately \$1.6 billion; the agreement was adopted by the Board of County Commissioners (BCC) on May 21, 2013; on April 9, 2014, the U.S. District Court for the Southern District approved the Consent Decree, replacing and superseding the two existing Consent Decrees issued in the early-mid 1990s; all projects contained in the Consent Decree are currently included in the capital plan, but as projects advance, schedules for completion may need to be modified, with the approval of the EPA; increased debt requirements will lead to future rate adjustments
- In FY 2025-26, the Department is continuing its Inflow and Infiltration Program to reduce flows into the wastewater system from ground water and rain; this will result in a reduction of conveyed and treated flows at wastewater treatment plants resulting in capital and operational savings; the capital program is funded with Future WASD Revenue Bonds (\$121.242 million) and WASD Revenue Bonds Sold (\$50.852 million) (total program cost \$172.094 million; \$17.508 million in FY 2025-26; capital program #9650201)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan also includes the continued implementation of various wastewater systems capital projects such as the Pump Station - Rehabilitation and Resilience Program (total program cost \$477.203 million; \$43.934 million in FY 2025-26; capital program #2000000784), Ocean Outfalls Legislation Program (total program cost \$1.449 billion; \$102.748 million in FY 2025-26; capital program #962670), various Consent Decree programs (total program cost \$1.366 billion; \$84.640 million in FY 2025-26; capital program #964120, #964440 and #968150), and South District – Wastewater Treatment Plant Capacity Expansion (total program cost \$679.147 million; \$54.948 million in FY 2025-26; capital program #2000000580)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of various water system capital projects such as the Water Reset Program which includes \$73 million for Lead and Copper Rule (total program costs \$176.496 million; \$7.350 million in FY 2025-26; capital program #200002314), Water Reset Program - Water Treatment Plant - Alexander Orr, Jr. Expansion (total program cost \$292.777 million; \$22.767 million in FY 2025-26; capital program #9650031), Water Reset Program - Water Treatment Plant - Hialeah/Preston Improvements (total program cost \$179.380 million; \$27.824 million in FY 2025-26; capital program #9650041), Water Reset Program - Small Diameter Water Mains Replacement (total program cost \$430.010 million; \$24.962 million in FY 2025-26; capital program #2000000072) and Water - Distribution System Extension Enhancements (total program cost \$287.573 million; \$33.597 million in FY 2025-26; capital program #9653311)
- The FY 2025-26 Proposed Budget and Multi-Year Capital Plan is systematic and responsible in addressing regulatory requirements related to aging infrastructure such as pump stations, treatment plants and transmission lines and necessary upgrades; the capital plan addresses \$566.130 million in wastewater needs, \$208.855 million in water needs and BBC/GOB Water and Wastewater projects of \$25.692 million dollars
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the purchase of 132 vehicles (\$32.462 million) for the replacement of its aging fleet to include 122 for heavy fleet vehicles (\$31.881 million) and 10 for light fleet vehicles (\$581,000) funded with Wastewater Renewal Funds and Water Replacement and Renewal Funds; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan also includes the continued extension of sewer service to commercial and industrial corridors; the capital program is aimed at extending sewer service to developed commercial and industrial corridors in Miami-Dade County as per the Board of County Commissioners Resolution R-537-14; the capital program is funded with Building Better Communities General Obligation Bond (BBC-GOB) of proceeds \$136 million and a grant from the Florida Department of Environmental Protection for \$27.5 million (total program cost \$136 million; \$25.692 million in FY 2025-26; capital program #967090 and #2000001494)

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Proposed FY 25-26
Advertising	840	972	935	1,003	1,047
Fuel	11,803	12,285	14,234	12,242	13,145
Overtime	29,958	35,011	30,398	35,353	37,291
Rent	3,327	133	3,964	3,775	3,457
Security Services	14,631	12,807	14,695	14,094	16,545
Temporary Services	382	631	444	541	471
Travel and Registration	236	253	382	346	500
Utilities	58,876	55,567	76,893	74,299	79,585

Proposed

Fee Adjustments	Current Fee FY 24-25	Proposed Fee FY 25-26	Dollar Impact FY 25-26
• Wastewater Retail Rate Adjustments	various	various	\$27,971
• Wastewater Wholesale Rate per one thousand gallons	\$3.8094	\$4.5351	\$25,341
• Water Retail Rate Adjustments	various	various	\$27,029
• Water Wholesale Rate Adjustments per one thousand gallons	\$2.4003	\$2.4678	\$-3,551

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Proposed FY 25-26
Revenue Summary				
Carryover	82,900	85,884	95,665	108,673
Miscellaneous Non-Operating	43,973	51,751	59,748	56,734
Other Revenues	40,619	35,086	37,417	40,675
Retail Wastewater	379,627	404,324	415,338	452,058
Retail Water	368,376	392,164	402,954	438,628
Wholesale Wastewater	124,315	145,871	122,710	151,060
Wholesale Water	41,475	50,487	55,190	53,421
Total Revenues	1,081,285	1,165,567	1,189,022	1,301,249
Operating Expenditures Summary				
Salary	235,521	268,330	260,927	283,690
Fringe Benefits	138,505	94,283	108,214	125,418
Contractual Services	87,584	95,809	118,994	139,624
Other Operating	45,858	75,622	78,104	97,483
Charges for County Services	74,690	80,349	85,800	86,443
Capital	175,416	180,712	137,053	146,834
Total Operating Expenditures	757,574	795,105	789,092	879,492
Non-Operating Expenditures Summary				
Transfers	5,000	4,331	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	266,206	262,144	291,257	299,647
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	108,673	122,110
Total Non-Operating Expenditures	271,206	266,475	399,930	421,757

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 24-25	Proposed FY 25-26	Budget FY 24-25	Proposed FY 25-26
Strategic Area: Neighborhood and Infrastructure				
Office of the Director	3,210	3,025	12	12
Water and Wastewater	563,719	641,335	1,793	1,805
Systems Operations				
Finance, Administrative	54,848	50,690	330	335
Compliance, and Resilience Program				
Planning, Regulatory	59,242	63,118	377	380
Compliance and Program Management				
Internal and Administrative Services	108,073	121,324	572	556
Total Operating Expenditures	789,092	879,492	3,084	3,088

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Revenue									
BBC GOB Financing	67,522	40,692	27,659	127	0	0	0	0	136,000
Fire Hydrant Fund	17,485	2,000	2,000	2,000	2,000	2,000	2,000	0	29,485
Florida Department of Environmental Protection	0	0	0	3,249	12,250	12,001	0	0	27,500
Future Financing	0	0	2,500	15,000	10,000	0	0	0	27,500
Future Subordinate Debt	0	0	0	0	21,070	230,614	237,728	363,243	852,655
Future WASD Revenue Bonds	142,001	418,496	440,190	388,439	380,287	404,779	417,096	665,320	3,256,608
Hialeah Reverse Osmosis Plant Construction Fund	8,558	190	90	0	0	0	0	0	8,838
Ojus Revenue Bond Sold	9,954	0	0	0	0	0	0	0	9,954
State Revolving Loan	60,194	0	0	0	0	0	0	0	60,194
Wastewater Program									
WASD Revenue Bonds Sold	1,371,496	0	0	0	0	0	0	0	1,371,496
WASD Subordinate Debt Sold	208,082	0	0	0	0	0	0	0	208,082
WIFIA Loan	580,837	137,491	106,072	122,758	106,072	15,000	0	0	1,068,230
Wastewater Connection Charges	17,367	2,425	900	900	900	900	900	900	25,192
Wastewater Infrastructure Fund - Special	488,421	0	0	0	0	0	0	0	488,421
Wastewater Renewal and Replacement Fund	266,105	55,000	55,000	55,000	55,000	55,000	55,000	55,000	651,105
Wastewater Special Construction Fund	22,586	6,528	4,969	3,329	2,237	4,684	0	0	44,333
Water Connection Charges	17,929	2,298	2,488	1,015	522	0	0	0	24,252
Water Renewal and Replacement Fund	290,013	55,000	55,000	55,000	55,000	55,000	55,000	55,000	675,013
Water Special Construction Fund	2,333	200	200	200	200	200	200	0	3,533
Total:	3,570,883	720,320	697,068	647,017	645,538	780,178	767,924	1,139,463	8,968,391
Expenditures									
Strategic Area: NI									
Wastewater Projects	2,555,472	581,130	590,181	608,137	593,536	570,896	513,979	699,961	6,713,292
Water Projects	543,828	208,855	195,600	192,465	208,321	210,933	255,595	439,502	2,255,099
Total:	3,099,300	789,985	785,781	800,602	801,857	781,829	769,574	1,139,463	8,968,391

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

FUNDED CAPITAL PROGRAMS

(dollars in thousands)

CENTRAL DISTRICT FORCEMAIN NETWORK - INFRASTRUCTURE IMPROVEMENTS **PROGRAM #: 9650241**

DESCRIPTION: Provide septic to sewer; install 36/42 inch wastewater force mains on or around Biscayne Bay, Biscayne Basin projects and provide various other size wastewater gravity or force mains and pump stations needs in the area of the Central Transmission area as needed

LOCATION: Wastewater System - Central District Area District Located: Systemwide
 City of Miami District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	941	5,475	6,475	7,500	9,578	11,990	8,500	27,500	77,959
WASD Revenue Bonds Sold	15,177	0	0	0	0	0	0	0	15,177
TOTAL REVENUES:	16,118	5,475	6,475	7,500	9,578	11,990	8,500	27,500	93,136
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	14,506	4,928	5,828	6,750	8,620	10,791	7,650	24,750	83,823
Planning and Design	1,612	547	647	750	958	1,199	850	2,750	9,313
TOTAL EXPENDITURES:	16,118	5,475	6,475	7,500	9,578	11,990	8,500	27,500	93,136

CENTRAL DISTRICT WASTEWATER TREATMENT PLANT PROJECTS **PROGRAM #: 9653421**

DESCRIPTION: Construct digester improvements, digested sludge holding tanks and electrical improvements; complete outfall rehabilitation; install a new gas pipeline and a new flushing water line; construct a sludge handling facility and provide various plant upgrades as necessary and rehabilitation to include pump stations 1 and 2

LOCATION: Virginia Key District Located: 7
 City of Miami District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Subordinate Debt	0	0	0	0	0	54,113	95,478	149,493	299,084
Future WASD Revenue Bonds	15,000	14,239	22,922	14,242	16,150	19,190	25,798	13,763	141,304
WASD Revenue Bonds Sold	10,810	0	0	0	0	0	0	0	10,810
WASD Subordinate Debt Sold	3	0	0	0	0	0	0	0	3
WIFIA Loan	1,756	7,993	8,018	13,468	20,070	15,000	0	0	66,305
Wastewater Connection Charges	8,138	1,525	0	0	0	0	0	0	9,663
Wastewater Infrastructure Fund – Special	77,272	0	0	0	0	0	0	0	77,272
Wastewater Special Construction Fund	8	0	0	0	0	0	0	0	8
TOTAL REVENUES:	112,987	23,757	30,940	27,710	36,220	88,303	121,276	163,256	604,449
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	35,001	23,280	45,977	52,331	70,393	86,537	118,850	159,991	592,360
Planning and Design	714	477	937	1,068	1,436	1,766	2,426	3,265	12,089
TOTAL EXPENDITURES:	35,715	23,757	46,914	53,399	71,829	88,303	121,276	163,256	604,449

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CENTRAL REGION WATER TRANSMISSION MAINS - INFRASTRUCTURE IMPROVEMENTS **PROGRAM #: 9654041**

DESCRIPTION: Replace various low-pressure water mains and install a water main at railroad crossings via micro tunneling method

LOCATION: Central Miami-Dade County Area District Located: Systemwide
 City of Miami District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	0	3,506	2,400	2,000	300	0	0	0	8,206
WASD Revenue Bonds Sold	2,220	0	0	0	0	0	0	0	2,220
Water Renewal and Replacement Fund	285	0	0	0	0	0	0	0	285
TOTAL REVENUES:	2,505	3,506	2,400	2,000	300	0	0	0	10,711
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	2,355	3,296	2,256	1,880	282	0	0	0	10,069
Planning and Design	150	210	144	120	18	0	0	0	642
TOTAL EXPENDITURES:	2,505	3,506	2,400	2,000	300	0	0	0	10,711

COMMERCIAL AND INDUSTRIAL CORRIDORS - EXTENSION OF SEWER SYSTEM (CONNECT TO PROTECT)

PROGRAM #: 967090

DESCRIPTION: Extend sewer service to developed commercial and industrial corridors in Miami-Dade County as per the Board of County Commissioners Resolution R-537-14

LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	62,765	23,392	12,343	0	0	0	0	0	98,500
Florida Department of Environmental Protection	0	0	0	0	7,500	7,500	0	0	15,000
TOTAL REVENUES:	62,765	23,392	12,343	0	7,500	7,500	0	0	113,500
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	61,776	20,182	10,781	0	7,500	7,500	0	0	107,739
Planning and Design	989	3,210	1,562	0	0	0	0	0	5,761
TOTAL EXPENDITURES:	62,765	23,392	12,343	0	7,500	7,500	0	0	113,500

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CONSENT DECREE: SEWER PUMP STATION PROJECTS

PROGRAM #: 964440

DESCRIPTION: Design, construct, and rehabilitate pump stations infrastructure systems to comply with the Federal Environmental Protection Agency (EPA) Consent Decree

LOCATION: Systemwide District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	0	1,363	1,863	0	0	0	0	0	3,226
WASD Revenue Bonds Sold	39,615	0	0	0	0	0	0	0	39,615
TOTAL REVENUES:	39,615	1,363	1,863	0	0	0	0	0	42,841
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	37,238	1,281	1,751	0	0	0	0	0	40,270
Planning and Design	2,377	82	112	0	0	0	0	0	2,571
TOTAL EXPENDITURES:	39,615	1,363	1,863	0	0	0	0	0	42,841

CONSENT DECREE: WASTEWATER COLLECTION AND TRANSMISSION LINES PROJECTS

PROGRAM #: 968150

DESCRIPTION: Design, construct, and rehabilitate collection and transmission infrastructure lines to comply with the Federal Environmental Protection Agency (EPA) Consent Decree

LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	0	1,845	37	0	0	0	0	0	1,882
WASD Revenue Bonds Sold	17,360	0	0	0	0	0	0	0	17,360
TOTAL REVENUES:	17,360	1,845	37	0	0	0	0	0	19,242
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	16,839	1,790	36	0	0	0	0	0	18,665
Planning and Design	521	55	1	0	0	0	0	0	577
TOTAL EXPENDITURES:	17,360	1,845	37	0	0	0	0	0	19,242

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CONSENT DECREE: WASTEWATER TREATMENT PLANTS PROJECTS

PROGRAM #: 964120

DESCRIPTION: Design, construct, and rehabilitate infrastructure improvements at wastewater treatment plants to comply with the Federal Environmental Protection Agency (EPA) Consent Decree

LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	61,032	81,432	80,348	62,758	54,468	60,435	75,000	59,000	534,473
WASD Revenue Bonds Sold	757,487	0	0	0	0	0	0	0	757,487
Wastewater Connection Charges	373	0	0	0	0	0	0	0	373
Wastewater Renewal and Replacement Fund	11,243	0	0	0	0	0	0	0	11,243
TOTAL REVENUES:	830,135	81,432	80,348	62,758	54,468	60,435	75,000	59,000	1,303,576
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	788,629	76,861	76,831	59,470	51,745	57,562	71,250	56,050	1,238,398
Planning and Design	41,506	4,571	3,517	3,288	2,723	2,873	3,750	2,950	65,178
TOTAL EXPENDITURES:	830,135	81,432	80,348	62,758	54,468	60,435	75,000	59,000	1,303,576

HIALEAH REVERSE OSMOSIS TREATMENT PLANT

PROGRAM #: 966620

DESCRIPTION: Construct a 10-million gallons per day (MGD) Reverse Osmosis Treatment Plant using the Upper Floridian Aquifer

LOCATION: 700 W 2 Ave District Located: 6
 Hialeah District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Hialeah Reverse Osmosis Plant Construction Fund	8,558	190	90	0	0	0	0	0	8,838
Water Connection Charges	0	10	0	0	0	0	0	0	10
TOTAL REVENUES:	8,558	200	90	0	0	0	0	0	8,848
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	8,131	189	86	0	0	0	0	0	8,406
Planning and Design	427	11	4	0	0	0	0	0	442
TOTAL EXPENDITURES:	8,558	200	90	0	0	0	0	0	8,848

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

LIFT STATIONS - INFRASTRUCTURE IMPROVEMENTS

PROGRAM #: 9650371

DESCRIPTION: Repair, replace, and upgrade existing lift stations throughout the wastewater system
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Wastewater Renewal and Replacement Fund	9,180	0	350	350	350	350	350	350	11,280
TOTAL REVENUES:	9,180	0	350	350	350	350	350	350	11,280
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	7,044	300	280	280	280	280	280	280	9,024
Land Acquisition/Improvements	617	26	25	24	25	25	24	24	790
Major Machinery and Equipment	264	11	10	11	10	11	11	10	338
Planning and Design	881	37	35	35	35	34	35	36	1,128
TOTAL EXPENDITURES:	8,806	374	350	350	350	350	350	350	11,280

NORTH DISTRICT - WASTEWATER TREATMENT PLANT PROJECTS

PROGRAM #: 9653411

DESCRIPTION: Construct a chlorine improvement process; replace sluice gates in the pre-treatment bar screen room; and provide various plant upgrades and rehabilitation as necessary
 LOCATION: 2575 NE 151 St District Located: 4
 North Miami District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Subordinate Debt	0	0	0	0	0	35,306	30,000	34,000	99,306
Future WASD Revenue Bonds	0	27,164	20,808	16,313	11,524	9,000	0	0	84,809
WASD Revenue Bonds Sold	13,363	0	0	0	0	0	0	0	13,363
WASD Subordinate Debt Sold	5,770	0	0	0	0	0	0	0	5,770
WIFIA Loan	5,930	14,151	0	0	0	0	0	0	20,081
Wastewater Infrastructure Fund – Special	99,410	0	0	0	0	0	0	0	99,410
Wastewater Renewal and Replacement Fund	1,046	0	0	0	0	0	0	0	1,046
TOTAL REVENUES:	125,519	41,315	20,808	16,313	11,524	44,306	30,000	34,000	323,785
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	25,587	40,488	40,514	53,880	50,701	43,420	29,400	33,320	317,310
Planning and Design	522	827	827	1,099	1,034	886	600	680	6,475
TOTAL EXPENDITURES:	26,109	41,315	41,341	54,979	51,735	44,306	30,000	34,000	323,785

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

NORTH DISTRICT FORCEMAIN NETWORK - INFRASTRUCTURE IMPROVEMENTS

PROGRAM #: 9652101

DESCRIPTION: Provide infrastructure improvements to pump stations to increase system flexibility, including improvements to wastewater force main (FM) near Intercostal Waterway; transmission main projects include Lehman Causeway, Snake Creek and Aventura; and other size sewer FM replacement projects in the North Miami Dade Transmission area

LOCATION: Wastewater System - North District Area District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	17,029	39,691	43,076	18,826	3,915	3,997	0	0	126,534
Ojus Revenue Bond Sold	9,954	0	0	0	0	0	0	0	9,954
WASD Revenue Bonds Sold	81,966	0	0	0	0	0	0	0	81,966
Wastewater Renewal and Replacement Fund	366	0	0	0	0	0	0	0	366
TOTAL REVENUES:	109,315	39,691	43,076	18,826	3,915	3,997	0	0	218,820
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	103,524	40,111	41,783	18,261	3,798	3,878	0	0	211,355
Permitting	0	208	0	0	0	0	0	0	208
Planning and Design	3,202	1,269	1,292	565	117	120	0	0	6,565
Project Contingency	0	692	0	0	0	0	0	0	692
TOTAL EXPENDITURES:	106,726	42,280	43,075	18,826	3,915	3,998	0	0	218,820

NORTH REGION WATER TRANSMISSION MAINS - INFRASTRUCTURE IMPROVEMENTS

PROGRAM #: 9654031

DESCRIPTION: Construct capacity improvements to the 20-inch water mains in and around Biscayne Bay and the Port of Miami areas; construct water main improvements to the 54-inch pipe along Red Road; replace 8,12,16-inch water mains in Aventura; and construct other improvements along the North Miami transmission mains improvement area

LOCATION: North Miami-Dade County Area District Located: Systemwide
 North Miami District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	6,500	18,791	21,986	23,429	20,300	8,164	865	0	100,035
WASD Revenue Bonds Sold	25,587	0	0	0	0	0	0	0	25,587
Water Renewal and Replacement Fund	394	0	0	0	0	0	0	0	394
TOTAL REVENUES:	32,481	18,791	21,986	23,429	20,300	8,164	865	0	126,016
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	31,180	18,040	21,107	22,492	19,488	7,837	678	0	120,822
Planning and Design	1,301	751	879	937	812	327	187	0	5,194
TOTAL EXPENDITURES:	32,481	18,791	21,986	23,429	20,300	8,164	865	0	126,016

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

OCEAN OUTFALL LEGISLATION PROGRAM

PROGRAM #: 962670

DESCRIPTION: Eliminate outfall flows to the ocean

LOCATION: Systemwide
Various Sites

District Located: Systemwide
District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Subordinate Debt	0	0	0	0	7,570	133,695	105,250	174,750	421,265
Future WASD Revenue Bonds	0	8,703	9,560	18,153	26,618	2,308	0	0	65,342
State Revolving Loan Wastewater Program	60,194	0	0	0	0	0	0	0	60,194
WASD Revenue Bonds Sold	9,148	0	0	0	0	0	0	0	9,148
WASD Subordinate Debt Sold	54,230	0	0	0	0	0	0	0	54,230
WIFIA Loan	220,333	87,518	98,054	109,290	86,002	0	0	0	601,197
Wastewater Connection Charges	648	0	0	0	0	0	0	0	648
Wastewater Infrastructure Fund – Special	196,641	0	0	0	0	0	0	0	196,641
Wastewater Renewal and Replacement Fund	96	0	0	0	0	0	0	0	96
Wastewater Special Construction Fund	18,755	6,528	4,969	3,329	2,237	4,684	0	0	40,502
TOTAL REVENUES:	560,045	102,749	112,583	130,772	122,427	140,687	105,250	174,750	1,449,263
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	374,555	100,693	138,181	197,324	197,250	137,873	103,145	171,255	1,420,276
Planning and Design	7,645	2,055	2,819	4,028	4,026	2,814	2,105	3,495	28,987
TOTAL EXPENDITURES:	382,200	102,748	141,000	201,352	201,276	140,687	105,250	174,750	1,449,263

PEAK FLOW MANAGEMENT - FLOW REDUCTION PROGRAM (FRP)

PROGRAM #: 9650201

DESCRIPTION: Implement a Flow Reduction Program which is comprised of two main components: Inflow and Infiltration reduction and Pump Station Optimization by implementing real time controls at pump stations

LOCATION: Systemwide
Various Sites

District Located: Systemwide
District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	5,000	17,508	17,356	22,025	32,517	22,897	3,939	0	121,242
WASD Revenue Bonds Sold	50,852	0	0	0	0	0	0	0	50,852
TOTAL REVENUES:	55,852	17,508	17,356	22,025	32,517	22,897	3,939	0	172,094
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	55,852	17,508	17,356	22,025	32,517	22,897	3,939	0	172,094
TOTAL EXPENDITURES:	55,852	17,508	17,356	22,025	32,517	22,897	3,939	0	172,094

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

PUMP STATIONS - GENERATORS AND MISCELLANEOUS UPGRADES

PROGRAM #: 9652002

DESCRIPTION: Install emergency generators and construct miscellaneous upgrades at various wastewater pump stations
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	0	8,265	9,688	9,284	1,929	0	0	0	29,166
WASD Revenue Bonds Sold	8,494	0	0	0	0	0	0	0	8,494
TOTAL REVENUES:	8,494	8,265	9,688	9,284	1,929	0	0	0	37,660
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	7,645	7,438	8,719	8,355	1,736	0	0	0	33,893
Major Machinery and Equipment	595	579	678	650	135	0	0	0	2,637
Planning and Design	254	248	291	279	58	0	0	0	1,130
TOTAL EXPENDITURES:	8,494	8,265	9,688	9,284	1,929	0	0	0	37,660

PUMP STATIONS - REHABILITATION AND RESILIENCE PROGRAM (PSRRP)

PROGRAM #: 200000784

DESCRIPTION: Implement a pump station resiliency program to improve pump stations systemwide
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	6,165	43,934	53,769	43,266	43,422	70,209	53,778	86,117	400,660
WASD Revenue Bonds Sold	73,912	0	0	0	0	0	0	0	73,912
Wastewater Connection Charges	2,277	0	0	0	0	0	0	0	2,277
Wastewater Renewal and Replacement Fund	354	0	0	0	0	0	0	0	354
TOTAL REVENUES:	82,708	43,934	53,769	43,266	43,422	70,209	53,778	86,117	477,203
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	81,881	43,495	53,231	42,834	42,988	69,506	53,240	85,256	472,431
Planning and Design	827	439	538	432	434	703	538	861	4,772
TOTAL EXPENDITURES:	82,708	43,934	53,769	43,266	43,422	70,209	53,778	86,117	477,203

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SAFE DRINKING WATER ACT MODIFICATIONS

PROGRAM #: 9654061

DESCRIPTION: Modify water treatment to comply with Surface Water Treatment (SWT) and Disinfectant/Disinfection By Product (D-DBP) regulations

LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	0	12,055	12,387	13,563	16,478	18,850	33,500	28,500	135,333
WASD Revenue Bonds Sold	16,601	0	0	0	0	0	0	0	16,601
Water Connection Charges	1,695	784	984	1,015	522	0	0	0	5,000
Water Renewal and Replacement Fund	2,901	0	0	0	0	0	0	0	2,901
TOTAL REVENUES:	21,197	12,839	13,371	14,578	17,000	18,850	33,500	28,500	159,835
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	18,230	11,042	11,499	12,537	14,620	16,211	28,810	24,510	137,459
Land Acquisition/Improvements	1,907	1,156	1,204	1,312	1,530	1,697	3,015	2,565	14,386
Planning and Design	1,060	641	668	729	850	942	1,675	1,425	7,990
TOTAL EXPENDITURES:	21,197	12,839	13,371	14,578	17,000	18,850	33,500	28,500	159,835

SANITARY SEWER SYSTEM EXTENSION

PROGRAM #: 9653281

DESCRIPTION: Extend sewer system lines to include the existing sanitary sewer needs assessment

LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Wastewater Renewal and Replacement Fund	20,487	5,000	5,000	5,000	5,000	5,000	5,000	5,000	55,487
TOTAL REVENUES:	20,487	5,000	55,487						
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	18,085	4,853	4,500	4,500	4,500	4,500	4,500	4,500	49,938
Planning and Design	2,010	539	500	500	500	500	500	500	5,549
TOTAL EXPENDITURES:	20,095	5,392	5,000	5,000	5,000	5,000	5,000	5,000	55,487

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SANITARY SEWER SYSTEM IMPROVEMENTS

PROGRAM #: 9650221

DESCRIPTION: Provide sanitary sewer system improvements funded from the special construction fund including special taxing districts

LOCATION: Systemwide
Various Sites

District Located: Systemwide
District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Wastewater Special Construction Fund	1,500	0	0	0	0	0	0	0	1,500
TOTAL REVENUES:	1,500	0	0	0	0	0	0	0	1,500
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	300	200	200	200	200	200	200	0	1,500
TOTAL EXPENDITURES:	300	200	200	200	200	200	200	0	1,500

SCHENLEY PARK SEPTIC-TO-SEWER EXPANSION

PROGRAM #: 200005055

DESCRIPTION: Extend sewer service to approximately 1,700 properties in the Schenley Park neighborhood located in unincorporated Miami-Dade County and adjacent to the C-3 canal

LOCATION: Schenley Park Neighborhood
Unincorporated Miami-Dade County

District Located:
District(s) Served:

6,Unincorporated Municipal Service Area
6,Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	0	15,000	12,500	0	0	0	0	0	27,500
Future Financing	0	0	2,500	15,000	10,000	0	0	0	27,500
TOTAL REVENUES:	0	15,000	15,000	15,000	10,000	0	0	0	55,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	0	15,000	15,000	15,000	10,000	0	0	0	55,000
TOTAL EXPENDITURES:	0	15,000	15,000	15,000	10,000	0	0	0	55,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SOUTH DISTRICT - WASTEWATER TREATMENT PLANT CAPACITY EXPANSION

PROGRAM #: 200000580

DESCRIPTION: Redirect flows to regional plants and account for peak flows through 2035
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Subordinate Debt	0	0	0	0	13,500	7,500	7,000	5,000	33,000
WASD Subordinate Debt Sold	148,079	0	0	0	0	0	0	0	148,079
WIFIA Loan	352,818	27,829	0	0	0	0	0	0	380,647
Wastewater Infrastructure Fund – Special	115,098	0	0	0	0	0	0	0	115,098
Wastewater Special Construction Fund	2,323	0	0	0	0	0	0	0	2,323
TOTAL REVENUES:	618,318	27,829	0	0	13,500	7,500	7,000	5,000	679,147
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	546,539	54,399	21,919	16,830	13,365	7,425	6,930	4,950	672,357
Planning and Design	5,520	549	221	170	135	75	70	50	6,790
TOTAL EXPENDITURES:	552,059	54,948	22,140	17,000	13,500	7,500	7,000	5,000	679,147

SOUTH DISTRICT FORCEMAIN NETWORK - INFRASTRUCTURE IMPROVEMENTS

PROGRAM #: 9651061

DESCRIPTION: Provide piping improvements to pump station number 536 and force main upgrade in SW 117 Ave
 LOCATION: Wastewater System - South District Area District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	0	5,085	6,541	7,345	9,021	25,000	28,500	52,216	133,708
WASD Revenue Bonds Sold	7,103	0	0	0	0	0	0	0	7,103
TOTAL REVENUES:	7,103	5,085	6,541	7,345	9,021	25,000	28,500	52,216	140,811
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	6,677	4,780	6,149	6,904	8,480	23,500	26,790	49,083	132,363
Planning and Design	426	305	392	441	541	1,500	1,710	3,133	8,448
TOTAL EXPENDITURES:	7,103	5,085	6,541	7,345	9,021	25,000	28,500	52,216	140,811

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SOUTH DISTRICT WASTEWATER TREATMENT PLANT PROJECTS

PROGRAM #: 9655481

DESCRIPTION: Install emergency generators and expand the South District Wastewater Plant and injection wells
 LOCATION: 8950 SW 232 St District Located: 8
 Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	0	3,389	0	0	0	0	0	0	3,389
WASD Revenue Bonds Sold	11,447	0	0	0	0	0	0	0	11,447
Wastewater Renewal and Replacement Fund	725	0	0	0	0	0	0	0	725
TOTAL REVENUES:	12,172	3,389	0	0	0	0	0	0	15,561
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	11,928	3,321	0	0	0	0	0	0	15,249
Planning and Design	244	68	0	0	0	0	0	0	312
TOTAL EXPENDITURES:	12,172	3,389	0	0	0	0	0	0	15,561

SOUTH REGION WATER TRANSMISSION MAINS - INFRASTRUCTURE IMPROVEMENTS

PROGRAM #: 9650021

DESCRIPTION: Construct various water transmission mains to service the south Miami-Dade County area after the new South Miami Heights water treatment plant is in service
 LOCATION: South Miami-Dade County District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	0	2,700	4,350	6,179	9,101	3,521	2,401	2,000	30,252
WASD Revenue Bonds Sold	4,278	0	0	0	0	0	0	0	4,278
TOTAL REVENUES:	4,278	2,700	4,350	6,179	9,101	3,521	2,401	2,000	34,530
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	3,551	2,241	3,610	5,129	7,552	2,922	1,993	1,660	28,658
Planning and Design	727	459	740	1,050	1,549	599	408	340	5,872
TOTAL EXPENDITURES:	4,278	2,700	4,350	6,179	9,101	3,521	2,401	2,000	34,530

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

WASTEWATER - EQUIPMENT

PROGRAM #: 9650301

DESCRIPTION: Acquire equipment and associated wastewater system capital support materials, as needed
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Wastewater Renewal and Replacement Fund	57,923	14,355	9,000	9,000	9,000	9,000	9,000	9,000	126,278
TOTAL REVENUES:	57,923	14,355	9,000	9,000	9,000	9,000	9,000	9,000	126,278
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Major Machinery and Equipment	53,974	18,304	9,000	9,000	9,000	9,000	9,000	9,000	126,278
TOTAL EXPENDITURES:	53,974	18,304	9,000	9,000	9,000	9,000	9,000	9,000	126,278

WASTEWATER - MAINTENANCE AND UPGRADES

PROGRAM #: 9650361

DESCRIPTION: Maintain and develop existing wastewater system facilities, structures, and equipment
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Wastewater Renewal and Replacement Fund	94,743	20,000	20,000	20,000	20,000	20,000	20,000	20,000	234,743
TOTAL REVENUES:	94,743	20,000	234,743						
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	17,144	5,804	4,000	4,000	4,000	4,000	4,000	4,000	46,948
Major Machinery and Equipment	68,577	23,218	16,000	16,000	16,000	16,000	16,000	16,000	187,795
TOTAL EXPENDITURES:	85,721	29,022	20,000	20,000	20,000	20,000	20,000	20,000	234,743

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

WASTEWATER - MASTER PLANNING AND PEAK FLOW MANAGEMENT

PROGRAM #: 9653371

DESCRIPTION: Evaluate and construct alternatives for peak flow management facilities and associated infrastructure
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	0	4,800	2,179	3,448	1,000	2,774	3,222	4,222	21,645
WASD Revenue Bonds Sold	17,300	0	0	0	0	0	0	0	17,300
Wastewater Connection Charges	5,031	0	0	0	0	0	0	0	5,031
TOTAL REVENUES:	22,331	4,800	2,179	3,448	1,000	2,774	3,222	4,222	43,976
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	7,146	1,536	697	1,103	320	888	1,031	1,351	14,072
Land Acquisition/Improvements	7,816	1,680	763	1,207	350	971	1,128	1,478	15,393
Planning and Design	7,369	1,584	719	1,138	330	915	1,063	1,393	14,511
TOTAL EXPENDITURES:	22,331	4,800	2,179	3,448	1,000	2,774	3,222	4,222	43,976

WASTEWATER - PIPES AND INFRASTRUCTURE PROJECTS

PROGRAM #: 968750

DESCRIPTION: Replace and/or install new wastewater pipelines in areas requiring service improvements
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Wastewater Connection Charges	900	900	900	900	900	900	900	900	7,200
Wastewater Renewal and Replacement Fund	8,123	3,600	3,600	3,600	3,600	3,600	3,600	3,600	33,323
TOTAL REVENUES:	9,023	4,500	40,523						
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	7,356	4,050	4,050	4,050	4,050	4,050	4,050	4,050	35,706
Major Machinery and Equipment	451	225	225	225	225	225	225	225	2,026
Planning and Design	1,216	225	225	225	225	225	225	225	2,791
TOTAL EXPENDITURES:	9,023	4,500	40,523						

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

WASTEWATER - TELEMETERING IMPROVEMENTS

PROGRAM #: 9652481

DESCRIPTION: Install computer system to monitor and control wastewater flows and pressures at various pump stations
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Wastewater Renewal and Replacement Fund	6,243	0	500	500	500	500	500	500	9,243
TOTAL REVENUES:	6,243	0	500	500	500	500	500	500	9,243
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	4,518	1,725	500	500	500	500	500	500	9,243
TOTAL EXPENDITURES:	4,518	1,725	500	500	500	500	500	500	9,243

WASTEWATER FACILITIES - INFRASTRUCTURE IMPROVEMENTS

PROGRAM #: 9653201

DESCRIPTION: Construct and/or renovate various regional general maintenance centers, office facilities, and storage warehouses
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	0	5,450	9,750	10,750	18,000	21,696	17,500	38,000	121,146
WASD Revenue Bonds Sold	4,850	0	0	0	0	0	0	0	4,850
TOTAL REVENUES:	4,850	5,450	9,750	10,750	18,000	21,696	17,500	38,000	125,996
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	4,462	5,014	8,970	9,890	16,560	19,961	16,100	34,960	115,917
Planning and Design	388	436	780	860	1,440	1,735	1,400	3,040	10,079
TOTAL EXPENDITURES:	4,850	5,450	9,750	10,750	18,000	21,696	17,500	38,000	125,996

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

WASTEWATER TREATMENT PLANTS - REPLACE AND RENOVATE

PROGRAM #: 9653261

DESCRIPTION: Renovate and replace wastewater treatment plant facilities and structures within plant sites
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Wastewater Renewal and Replacement Fund	55,103	12,045	16,550	16,550	16,550	16,550	16,550	16,550	166,448
TOTAL REVENUES:	55,103	12,045	16,550	16,550	16,550	16,550	16,550	16,550	166,448
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	49,466	14,324	15,722	15,722	15,722	15,723	15,723	15,723	158,125
Major Machinery and Equipment	521	151	166	166	166	165	165	165	1,665
Planning and Design	2,083	603	662	662	662	662	662	662	6,658
TOTAL EXPENDITURES:	52,070	15,078	16,550	16,550	16,550	16,550	16,550	16,550	166,448

WASTEWATER - INFRASTRUCTURE IMPROVEMENTS

PROGRAM #: 2000001494

DESCRIPTION: Replace, upgrade and expand existing wastewater infrastructure throughout the wastewater system, to include force mains, injection wells, pump stations, electrical systems, and plant treatment processes
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	4,757	2,300	2,816	127	0	0	0	0	10,000
Florida Department of Environmental Protection	0	0	0	3,249	4,750	4,501	0	0	12,500
TOTAL REVENUES:	4,757	2,300	2,816	3,376	4,750	4,501	0	0	22,500
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	4,608	1,840	2,253	2,702	3,800	3,600	0	0	18,803
Planning and Design	149	460	563	674	950	901	0	0	3,697
TOTAL EXPENDITURES:	4,757	2,300	2,816	3,376	4,750	4,501	0	0	22,500

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

WATER - DISTRIBUTION SYSTEM EXTENSION ENHANCEMENTS

PROGRAM #: 9653311

DESCRIPTION: Install various water mains throughout the distribution system
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Fire Hydrant Fund	6,400	0	0	0	0	0	0	0	6,400
Future WASD Revenue Bonds	0	2,000	400	200	762	0	0	0	3,362
WASD Revenue Bonds Sold	1,500	0	0	0	0	0	0	0	1,500
Water Renewal and Replacement Fund	91,004	28,391	26,000	26,000	26,000	26,000	26,000	26,000	275,395
Water Special Construction Fund	916	0	0	0	0	0	0	0	916
TOTAL REVENUES:	99,820	30,391	26,400	26,200	26,762	26,000	26,000	26,000	287,573
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	90,805	32,589	26,190	25,996	26,541	25,802	25,802	25,220	278,945
Planning and Design	2,809	1,008	810	804	821	798	798	780	8,628
TOTAL EXPENDITURES:	93,614	33,597	27,000	26,800	27,362	26,600	26,600	26,000	287,573

WATER - EQUIPMENT

PROGRAM #: 9650141

DESCRIPTION: Acquire equipment and associated water system capital support materials
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	0	1,750	2,750	3,500	5,500	7,500	10,000	13,250	44,250
WASD Revenue Bonds Sold	750	0	0	0	0	0	0	0	750
Water Renewal and Replacement Fund	36,555	7,262	8,000	8,000	8,000	8,000	8,000	8,000	91,817
TOTAL REVENUES:	37,305	9,012	10,750	11,500	13,500	15,500	18,000	21,250	136,817
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	4,392	1,167	1,290	1,380	1,620	1,860	2,160	2,550	16,419
Major Machinery and Equipment	28,384	7,680	8,492	9,085	10,665	12,245	14,220	16,787	107,558
Planning and Design	3,819	875	968	1,035	1,215	1,395	1,620	1,913	12,840
TOTAL EXPENDITURES:	36,595	9,722	10,750	11,500	13,500	15,500	18,000	21,250	136,817

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

WATER - MAIN EXTENSIONS

PROGRAM #: 9651051

DESCRIPTION: Construct water main extensions funded from the special construction fund including special taxing districts
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Water Special Construction Fund	443	200	200	200	200	200	200	0	1,643
TOTAL REVENUES:	443	200	200	200	200	200	200	0	1,643
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	398	180	180	180	180	180	180	0	1,478
Planning and Design	45	20	20	20	20	20	20	0	165
TOTAL EXPENDITURES:	443	200	200	200	200	200	200	0	1,643

WATER - PIPES AND INFRASTRUCTURE PROJECTS

PROGRAM #: 967190

DESCRIPTION: Replace pipes and provide various infrastructure improvements, as needed
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	0	3,403	1,550	1,827	0	0	0	0	6,780
WASD Revenue Bonds Sold	37,467	0	0	0	0	0	0	0	37,467
Water Renewal and Replacement Fund	22,673	3,500	3,500	3,500	3,500	3,500	3,500	3,500	47,173
Water Special Construction Fund	467	0	0	0	0	0	0	0	467
TOTAL REVENUES:	60,607	6,903	5,050	5,327	3,500	3,500	3,500	3,500	91,887
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	57,435	8,726	4,949	5,220	3,430	3,430	3,430	3,430	90,050
Planning and Design	1,171	178	101	107	70	70	70	70	1,837
TOTAL EXPENDITURES:	58,606	8,904	5,050	5,327	3,500	3,500	3,500	3,500	91,887

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

WATER - SYSTEM MAINTENANCE AND UPGRADES

PROGRAM #: 9650181

DESCRIPTION: Develop and maintain existing water system facilities, structures, and equipment
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Fire Hydrant Fund	4,599	0	0	0	0	0	0	0	4,599
Water Renewal and Replacement Fund	75,407	10,738	10,000	10,000	10,000	10,000	10,000	10,000	146,145
TOTAL REVENUES:	80,006	10,738	10,000	10,000	10,000	10,000	10,000	10,000	150,744
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	60,184	23,811	10,224	10,224	10,224	10,224	10,224	9,600	144,715
Planning and Design	2,507	992	426	426	426	426	426	400	6,029
TOTAL EXPENDITURES:	62,691	24,803	10,650	10,650	10,650	10,650	10,650	10,000	150,744

WATER - TELEMETERING IMPROVEMENTS

PROGRAM #: 9656780

DESCRIPTION: Acquire and install a centralized computer system at water treatment plants and wellfields
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Water Renewal and Replacement Fund	6,478	175	500	500	500	500	500	500	9,653
TOTAL REVENUES:	6,478	175	500	500	500	500	500	500	9,653
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	2,980	80	230	230	230	230	230	230	4,440
Major Machinery and Equipment	3,498	95	270	270	270	270	270	270	5,213
TOTAL EXPENDITURES:	6,478	175	500	500	500	500	500	500	9,653

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

WATER FACILITIES MAINTENANCE, UPGRADES AND STROM/CONNECTIVITY IMPROVEMENTS

PROGRAM #: 9650271

DESCRIPTION: Construct regional general maintenance centers, office facilities, and storage warehouses
 LOCATION: Systemwide District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	0	2,500	3,500	6,000	6,500	5,000	1,885	16,888	42,273
WASD Revenue Bonds Sold	777	0	0	0	0	0	0	0	777
TOTAL REVENUES:	777	2,500	3,500	6,000	6,500	5,000	1,885	16,888	43,050
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	513	1,650	2,310	3,960	4,290	3,300	1,244	11,146	28,413
Planning and Design	264	850	1,190	2,040	2,210	1,700	641	5,742	14,637
TOTAL EXPENDITURES:	777	2,500	3,500	6,000	6,500	5,000	1,885	16,888	43,050

WATER RESET PROGRAM

PROGRAM #: 200002314

DESCRIPTION: Increase the sustainability and resilience of the water system by addressing critical infrastructure needs
 LOCATION: Countywide District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future WASD Revenue Bonds	0	7,350	11,375	14,375	20,000	28,500	50,750	34,250	166,600
WASD Revenue Bonds Sold	7,579	0	0	0	0	0	0	0	7,579
Water Renewal and Replacement Fund	2,317	0	0	0	0	0	0	0	2,317
TOTAL REVENUES:	9,896	7,350	11,375	14,375	20,000	28,500	50,750	34,250	176,496
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	8,708	6,468	10,010	12,650	17,600	25,080	44,660	30,140	155,316
Planning and Design	1,188	882	1,365	1,725	2,400	3,420	6,090	4,110	21,180
TOTAL EXPENDITURES:	9,896	7,350	11,375	14,375	20,000	28,500	50,750	34,250	176,496

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

WATER RESET PROGRAM - SMALL DIAMETER WATER MAINS REPLACEMENT

PROGRAM #: 200000072

DESCRIPTION: Design, construct, and replace undersized water mains to improve fire flows, pressure to homes, and quality of water

LOCATION: Systemwide District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Fire Hydrant Fund	1,637	0	0	0	0	0	0	0	1,637
Future WASD Revenue Bonds	14,700	23,258	32,727	27,200	29,466	30,000	46,054	166,008	369,413
WASD Revenue Bonds Sold	40,923	0	0	0	0	0	0	0	40,923
Water Connection Charges	14,918	1,504	1,504	0	0	0	0	0	17,926
Water Renewal and Replacement Fund	111	0	0	0	0	0	0	0	111
TOTAL REVENUES:	72,289	24,762	34,231	27,200	29,466	30,000	46,054	166,008	430,010
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	68,956	24,213	33,398	26,578	28,776	29,294	44,866	161,028	417,109
Planning and Design	2,133	749	1,033	822	890	906	1,388	4,980	12,901
TOTAL EXPENDITURES:	71,089	24,962	34,431	27,400	29,666	30,200	46,254	166,008	430,010

Estimated Annual Operating Impact will begin in FY 2025-26 in the amount of \$120,000 and includes 0 FTE(s)

WATER RESET PROGRAM - WATER TREATMENT PLANT - ALEXANDER ORR, JR. EXPANSION

PROGRAM #: 9650031

DESCRIPTION: Construct high service pumps and a 48-inch finished water line; install a new generator; and construct chlorine facilities

LOCATION: 6800 SW 87 Ave District Located: 7
 Unincorporated Miami-Dade County District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Fire Hydrant Fund	1	0	0	0	0	0	0	0	1
Future WASD Revenue Bonds	5,307	22,767	21,852	17,063	22,947	29,898	31,490	102,971	254,295
WASD Revenue Bonds Sold	37,433	0	0	0	0	0	0	0	37,433
Water Renewal and Replacement Fund	1,048	0	0	0	0	0	0	0	1,048
TOTAL REVENUES:	43,789	22,767	21,852	17,063	22,947	29,898	31,490	102,971	292,777
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	36,675	21,137	19,538	14,700	19,149	22,942	26,391	95,621	256,153
Planning and Design	7,114	1,630	2,314	2,363	3,798	6,956	5,099	7,350	36,624
TOTAL EXPENDITURES:	43,789	22,767	21,852	17,063	22,947	29,898	31,490	102,971	292,777

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

WATER TREATMENT PLANT - REPLACEMENT AND RENOVATIONS

PROGRAM #: 9650161

DESCRIPTION: Renovate and replace water treatment plant facilities and structures within plant sites
 LOCATION: Water Treatment Plants District Located: Systemwide
 Various Sites District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Water Renewal and Replacement Fund	49,828	4,934	7,000	7,000	7,000	7,000	7,000	7,000	96,762
Water Special Construction Fund	507	0	0	0	0	0	0	0	507
TOTAL REVENUES:	50,335	4,934	7,000	7,000	7,000	7,000	7,000	7,000	97,269
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	46,298	5,654	6,580	6,580	6,580	6,580	6,580	6,580	91,432
Major Machinery and Equipment	985	120	140	140	140	140	140	140	1,945
Planning and Design	1,971	241	280	280	280	280	280	280	3,892
TOTAL EXPENDITURES:	49,254	6,015	7,000	7,000	7,000	7,000	7,000	7,000	97,269

UNFUNDED CAPITAL PROGRAMS

(dollars in thousands)

PROGRAM NAME	LOCATION	ESTIMATED PROGRAM COST
ALTERNATIVE REROUTING PUMP STATIONS, 9,11,16, 152 AND CORAL GABLES	Various Sites	64,647
BIOSOLIDS PROGRAMS-PHASE 2	Various Sites	50,000
CP-1/CL-1 BISCAYNE BASIN IMPROVEMENTS- PHASE 2	Various Sites	74,000
OCEAN OUTFALLS - CAPACITY PROJECTS	Throughout Miami-Dade County	965,880
OCEAN OUTFALLS - LEGISLATION PROJECTS	Throughout Miami-Dade County	2,394,190
PFAS COMPLIANCE-PHASE 2	Various Sites	75,000
SEPTIC TO SEWER PROJECT - PHASE 2	Throughout Miami-Dade County	90,000
WASTEWATER - COMMERCIAL CORRIDORS ECONOMIC DEVELOPMENT	Throughout Miami Dade County	143,601
WASTEWATER FACILITIES - UPGRADES	Various Sites	78,671
WASTEWATER TREATMENT PLANT - CENTRAL DISTRICT IMPROVEMENTS	Throughout Miami-Dade County	311,754
WASTEWATER TREATMENT PLANT - DIVISION NEEDS	Throughout Miami-Dade County	103,503
WASTEWATER TREATMENT PLANT - NORTH DISTRICT IMPROVEMENTS	Throughout Miami-Dade County	11,707
WASTEWATER TREATMENT PLANT - SOUTH DISTRICT IMPROVEMENTS	Throughout Miami-Dade County	123,374
WATER - COMMERCIAL CORRIDORS ECONOMIC DEVELOPMENT	Throughout Miami Dade County	480,016
WATER FACILITIES - UPGRADES	Various Sites	14,576
WATER INFRASTRUCTURE - VARIOUS IMPROVEMENTS	Throughout Miami Dade County	26,356
WATER MAINS - REPLACEMENTS AND UPGRADES	Throughout Miami Dade County	73,681
WATER RESET- PHASE 2	Throughout Miami-Dade County	558,834
WATER TREATMENT PLANT (NEW FACILITIES) - SOUTH MIAMI AND SURFACE	Throughout Miami-Dade County	690,818
WORKFORCE HOUSING -BUILDING SCHEDULED IN SOUTH MIAMI HEIGHTS-PHASE 2	20900 SW 117 Ave	110,000
UNFUNDED TOTAL		6,440,608

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STRATEGIC AREA

Health and Society

Mission:

To improve the quality of life and promote the independence of residents in need by providing effective social services and affordable housing

GOALS	OBJECTIVES
BASIC NEEDS OF VULNERABLE MIAMI-DADE COUNTY RESIDENTS ARE MET	Reduce homelessness throughout Miami-Dade County
	Assist residents at risk of being hungry
	Promote the independence and wellbeing of the elderly
	Improve access to substance abuse prevention, intervention and support services
	Provide services to survivors of domestic violence, intimate partner violence, and human trafficking, as well as to other victims of crime and their families
SELF-SUFFICIENT AND HEALTHY POPULATION	Provide the necessary support services for vulnerable residents and special populations
	Support families and promote positive educational and developmental outcomes in children
	Create, preserve and maintain affordable housing to support vulnerable residents and workforce needs
	Foster healthy living and access to vital health services

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Community Services

The Community Services Department (CSD) provides comprehensive social services that address children, family and community needs throughout Miami-Dade County. CSD performs functions and delivers services that address objectives of both the Health and Society and the Public Safety strategic areas. CSD provides a continuum of comprehensive services and programs that support residents of all ages from children to the elderly.

The Department's service delivery model emphasizes a coordinated community response approach involving the active engagement of public and private providers to ensure quality and accessibility of well-integrated services. The Department has 12 family and community resource centers, one kiosk at the Stephen P. Clark Government Center, and outreach programs to reach under-supported areas in Miami-Dade County. Comprehensive services include, but are not limited to, Head Start and school readiness, elderly services, veterans' services, family and child empowerment programs, migrant farmworker programs, domestic violence and violence prevention, emergency food, shelter, utility assistance, home repair and weatherizing, substance abuse rehabilitative services, housing assistance, and neighborhood safety. The Department also supports the County's portion of the Guardian Ad Litem (GAL) program, which champions for the rights and interests of children involved in dependency court proceedings.

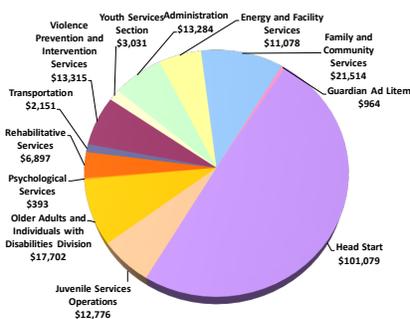
The Department processes all juveniles arrested in Miami-Dade County at its 24 hours a day, seven days a week facility. Additionally, the Department provides evidence-based, individualized assessment, referrals and case management services to youth and their families, and uses a No Wrong Door approach to ensure families have access to vital services within their communities. Referrals are made to community-based organizations that address mental health, substance abuse, and family concerns. Furthermore, linkages to food, jobs, tutoring, and services are made to serve the child holistically.

CSD stakeholders include but are not limited to the United States Department of Health and Human Services, Department of Veterans Affairs, Department of Justice, Florida Departments of Juvenile Justice and Children and Families, Administrative Office of the Courts, the Clerk of the Court and Comptroller, the State Attorney's Office, the Public Defender's Office, Miami-Dade County Public Schools, the Sheriff's Office and law enforcement agencies, Miami-Dade Corrections and Rehabilitation, mental health and substance abuse agencies and community and faith-based organizations.

FY 2025-26 Proposed Operating Budget

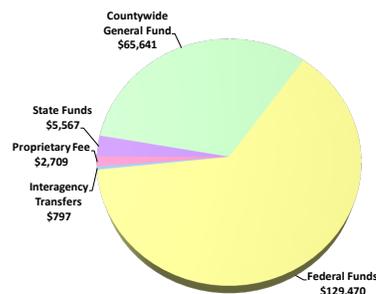
Expenditures by Activity

(dollars in thousands)



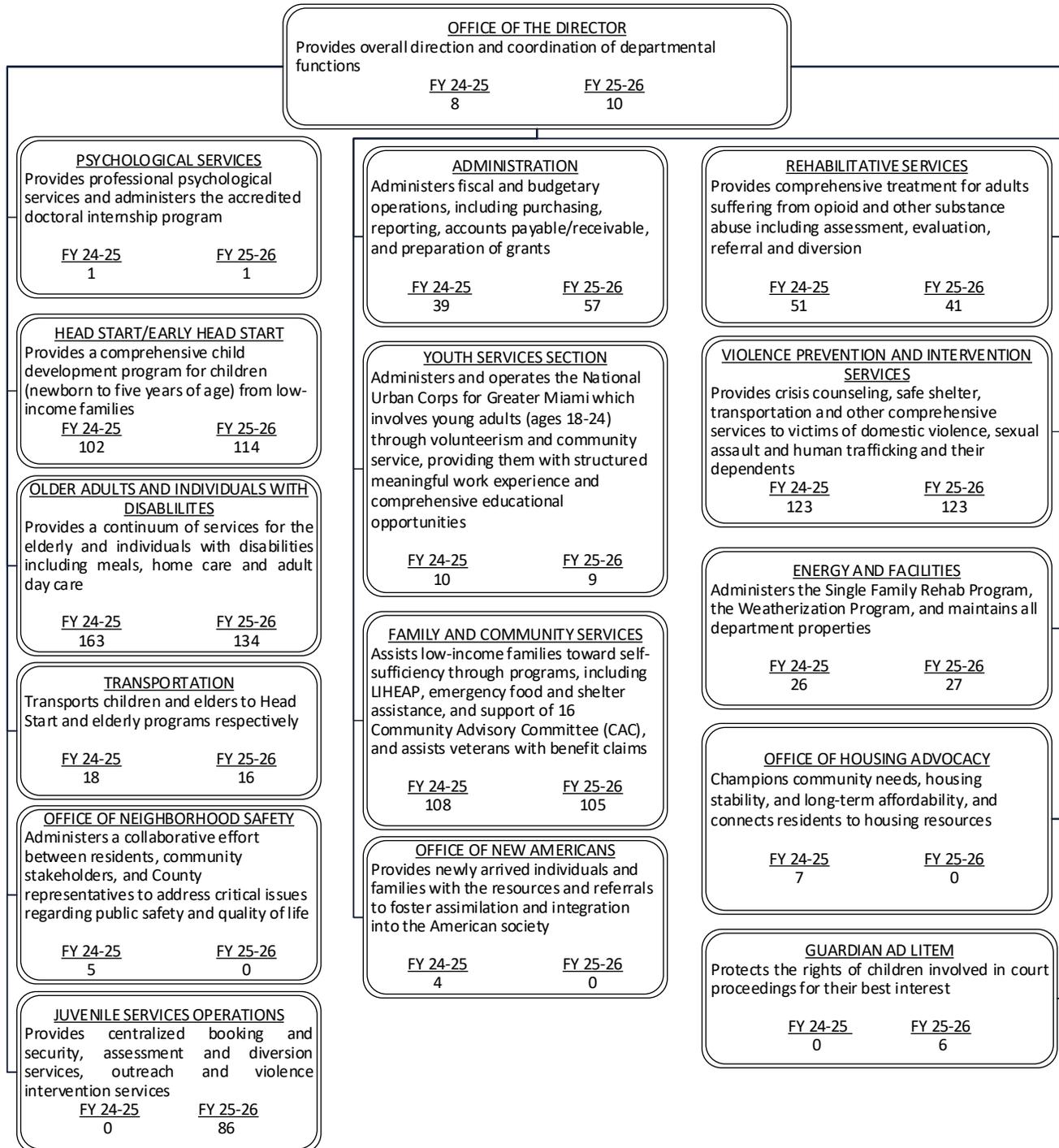
Revenues by Source

(dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2025-26 total number of full-time equivalent positions is 757.43

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: ADMINISTRATION

The Administration Division includes the Office of the Director and provides overall direction and coordination of departmental functions.

- Administers and provides fiscal and budgetary support to departmental operations including purchasing, reporting, accounts payable/receivable and grant monitoring
- Coordinates BCC agenda items
- Develops and maintains information systems
- Maintains department and program accreditations
- Maintains departmental records
- Performs all personnel functions
- Staffs the Community Action Agency Board

Strategic Plan Objectives

- GG1-3: Ensure involvement of local organizations to help address priority needs of our residents

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Engage and empower stakeholders	Monthly community based organization (CBO) meetings held?	OP	↔	N/A	N/A	N/A	Yes

Strategic Plan Objectives

- PS1-1: Reduce gun violence and other crimes by advancing public and neighborhood safety measures

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Reduce the number of juvenile arrests in Miami-Dade County	Number of youths released to secure detention	OC	↓	N/A	N/A	N/A	915

Strategic Plan Objectives

- PS1-3: Support successful community reintegration for individuals exiting the criminal justice system

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide prevention and diversion services to eligible youths through a No Wrong Door approach	Percentage of diversion recommendations approved by the State Attorney's Office	OC	↑	N/A	N/A	N/A	90%
Utilize assessment results to drive operational decisions	Percentage of assessments showing moderate to high risk to re-offend at intake	OC	↑	N/A	N/A	N/A	30%

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- **As part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the consolidation of Juvenile Services into the Community Services Department (13 positions, \$4.883 million)**
- The FY 2025-26 Proposed Budget includes the transfer of one Senior Personnel Specialist, one Special Projects Administrator 1, and two Special Projects Administrators 2 from Family and Community Services to Administration
- The FY 2025-26 Proposed Budget includes the transfer of one Accountant 2 from Administration to the Older Adults and Individuals with Disabilities Division
- The FY 2025-26 Proposed Budget includes the transfer of one Administrative Secretary from the Energy Services Division to Administration
- The FY 2025-26 Proposed Budget includes the transfer of one Driver Messenger from the Transportation Division and one reclassified Senior Advisor from the Office of Neighborhood Safety to Administration
- The FY 2025-2026 Proposed Budget includes two positions transferred from the Older Adults and Individuals with Disabilities Division to Administration
- *The FY 2025-26 Proposed Budget includes the elimination of one Assistant Director position (\$280,000)*

DIVISION: HEAD START

The Head Start Division provides a comprehensive child development program for children (newborn to five years of age and expectant mothers) from low-income families.

- Provides education services through over 90 Head Start and Early Head Start centers
- Provides wrap-around social services for children and their families, including comprehensive health, mental health, disability and nutrition assistance services
- Provides opportunities for family engagement in their children's education

Strategic Plan Objectives

- HS1-2: Assist residents at risk of being hungry

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide free meals to eligible children, seniors and low-income residents	Number of meals provided through Summer Meals Program*	OP	↔	847,803	852,448	898,500	1,100,000

*Every enrolled child receives breakfast, lunch and a snack each day; measures are based on program year (August-July)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> HS2-2: Support families and promote positive educational and developmental outcomes in children 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide early childhood education for low-income families to prepare children for kindergarten	Number of children ages 0-3 enrolled in Early Head Start*	OP	↔	1,237	1,238	1,238	1,458
	Number of children ages 3-5 enrolled in Head Start**	OP	↔	5,473	6,056	6,310	6,310
Provide opportunities for parents to be engaged in their children's education	Number of volunteer hours provided by Head Start and Early Head Start parents/caregivers***	OP	↔	117,374	316,014	7,548	7,768

*Early Head Start is budgeted for 1,238 slots; it is the goal of Early Head Start to retain all students through the program duration; this measure is based on program year, not fiscal year; FY 2025-26 program received additional funding to increase slots by 220

**Head Start is budgeted for 6,310 slots; it is the goal of Head Start to retain all students through the program duration; this measure is based on calendar year, not fiscal year

*** The Budget and Target are based on one hour per family enrolled, while the Actuals reflect the total volunteer hours; this measure is based on program year, not fiscal year

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes \$4.538 million from an amendment to the expansion grant from the Office of Head Start, which will be used to fund 12 new positions and an increase of 220 slots to provide services to children and families**
- The FY 2025-26 Proposed Budget includes \$93.304 million from the United States Department of Health and Human Services for Head Start and Early Head Start
- The FY 2025-26 Proposed Budget includes other revenues of \$1.25 million from the Children's Trust
- The FY 2025-26 Proposed Budget includes \$3.575 million from the United States Department of Agriculture for the Summer Meals Program to provide 1,100,000 meals to children during the summer recess months
- The FY 2025-26 Proposed Budget includes \$1 million for an extended childcare program through Head Start

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: REHABILITATIVE SERVICES

The Rehabilitative Services Division provides comprehensive treatment services for adults suffering from substance abuse in Miami-Dade County.

- Provides substance use assessments and comprehensive case management including counseling, integrated primary medical and psychiatric care, psychological services, medication assistance treatment and pharmacy delivery
- Provides residential and outpatient treatment according to the appropriate level of need identified

Strategic Plan Objectives

- HS1-4: Improve access to substance abuse prevention, intervention, and support services

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide residential treatment for individuals with substance use disorders	Number of admissions to community-based residential substance abuse treatment services*	OP	↔	411	460	435	450

* In FY 2023-24, an increase in staff allowed the Division to serve more individuals

Strategic Plan Objectives

- HS2-1: Provide the necessary support services to residents in need

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide residents in need access to social services	Number of substance use assessments completed by Community Services Central Intake*	OP	↔	1,508	1,711	1,700	1,708

* In FY 2023-24, assessments rose due to the conclusion of the COVID-19 pandemic and a rise in referrals from the Public Defender's office and Corrections and Rehabilitation; additionally, legislative changes and efforts to reduce homelessness on the streets have created a greater demand for Mental Health and Substance Abuse assessments.

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes \$92,000 from the Jail Based Substance Abuse Trust Fund for support of the DUI Program which provides correctional-based substance abuse services to DUI offenders
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of the Treatment Alternatives to Street Crimes (TASC) operations (\$1.516 million, 10 positions)*

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: OLDER ADULTS AND INDIVIDUALS WITH DISABILITIES DIVISION

The Older Adults and Individuals with Disabilities Division provides comprehensive case management and access to a continuum of support services to promote independent living for elders and adults with disabilities.

- Provides nutritious meals as well as nutrition education and counseling
- Provides socialization opportunities through congregate programs and volunteer opportunities
- Assists home-bound elders and adult with disabilities with in-home support
- Provides financial abuse awareness education

Strategic Plan Objectives

- HS1-2: Assist residents at risk of being hungry

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide free meals to eligible children, seniors and low-income residents	Number of meals provided through Meals on Wheels*	OP	↔	190,166	266,032	270,000	270,000

*FY 2022-23 Actual reflects the result of streamlining participants in the program to the most in need in accordance with program requirements; prior year Actuals have been revised due to changes in data collection tools

Strategic Plan Objectives

- HS1-3: Promote the independence and wellbeing of the elderly

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide comprehensive home care and related services to seniors and adults with disabilities to help clients remain in their homes	Number of homebound seniors/adults with disabilities provided with home care services**	OP	↔	776	374	450	400
Provide socialization opportunities for seniors and adults with disabilities to help them remain active in their communities	Number of seniors/adults with disabilities served through congregate day programs*	OP	↔	2,576	2,624	3,000	2,520

* In FY 2023-24, a lack of transportation for potential clients affected enrollment and ultimately impacted the overall number of participants

** In FY 2023-24, vacancies affected the service levels of the program

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes \$1.876 million (\$1.054 million in Federal funds and \$822,000 in Countywide General Fund) to provide 270,000 meals to the elderly through the Meals on Wheels program
- The FY 2025-2026 Proposed Budget includes \$3.76 million (\$1.093 million in Federal funds and \$2.688 million in Countywide General Fund) to provide 290,000 congregate meals to seniors
- The FY 2025-26 Proposed Budget includes \$1.21 million (\$711,000 in State funds and \$500,000 in Countywide General Fund) to provide 313,903 meals to the elderly identified as high-risk for malnutrition
- The FY 2025-26 Proposed Budget includes the transfer of one Accountant 2 from Administration to the Older Adults and Individuals with Disabilities Division
- The FY 2025-26 Proposed Budget includes the transfer of one Adult Day Care Aide and one Home Care Aide Supervisor from the Older Adults and Individuals with Disabilities Division to Administration
- The FY 2025-26 Proposed Budget includes the transfer of one Social Worker 1 from the Older Adults and Individuals with Disabilities Division to the Family and Community Services Division
- *The FY 2025-26 Proposed Budget includes a reduction in home care grants due to the depletion of American Rescue Plan Act funds and reduced Federal grant funds (\$1.255 million, 14 positions)*
- *The FY 2025-26 Proposed Budget includes the elimination of two underperforming Adult Day Center sites, the Miami-Dade County Edison Little River Adult Day Care Center (\$90,000 in Federal funds and \$454,000 in Countywide General Fund, five positions) and the Miami-Dade County South Dade Adult Day Care Center (\$90,000 in Federal funds and \$558,000 in Countywide General Fund, five positions); the Miami-Dade County North Dade Adult Day Care Center and Miami-Dade County West Dade Adult Day Care Center will remain operational; these 28 clients could receive services from nearby adult day centers, if funding is available*
- *The FY 2025-26 Proposed Budget includes a reduction of three underperforming congregate meal sites for the elderly (\$50,000 in Federal funds and \$272,000 in Countywide General Fund, three positions); the affected sites are Florida City, Leonard Batz and Perrine, affecting about 46 clients; 13 sites will remain open serving more than 550 clients each month*

DIVISION: PSYCHOLOGICAL SERVICES
The Psychological Services Division provides professional psychological services to clients participating in various departmental programs through the American Psychological Association (APA) accredited internship program.
<ul style="list-style-type: none">• Provides assessments and therapeutic interventions to individuals and families participating in department programming

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> HS2-1: Provide the necessary support services to residents in need 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide psychological services, including evaluation and therapy, for clients in need	Number of therapy sessions facilitated for CSD program participants	OP	↔	995	1,191	1,025	1,080
	Number of psychological intakes, assessments, and evaluations conducted for CSD program participants*	OP	↔	398	316	315	292

* Most evaluation referrals occur earlier in the year; additionally, supervisors continue to work with interns and practicum students to improve efficiency/productivity regarding the recording/tracking of individual assessment administrations

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes \$393,000 for psychological services provided to 2,000 adults and children including individual and group/family therapy, evaluations, assessments, consultation and trainings

DIVISION: ENERGY AND FACILITY SERVICES

The Energy and Facilities division manages department facilities, as well as providing a variety of programs to improve the quality of life of homeowners by addressing health and safety issues of their homes.

- Home improvement services are provided through the following programs: Weatherization Assistance Program (WAP), Home Repair Services Program (CDBG), Hurricane Loss Mitigation Program (HLMP), and County Weatherization Assistance Program (CDBG)

Strategic Plan Objectives							
<ul style="list-style-type: none"> ED3-1: Foster stable homeownership to promote personal and economic security 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide home improvement and home safety upgrades for low-to-moderate income homeowners	Number of services provided to homeowners to improve home safety and quality of life in their homes*	OP	↔	128	202	305	211

*Additional grant funding was available for FY 2024-25

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes a total of \$2.336 million in Federal and State grants for the Weatherization Assistance and HOMES programs which enables 183 homes to receive weatherization services and become more energy efficient
- The FY 2025-26 Proposed Budget includes funding to provide facility maintenance services for approximately 11 properties in the Division's portfolio that are not eligible for reimbursement under the Capital Infrastructure Improvement Program (CIIP)
- The FY 2025-26 Proposed Budget includes the transfer of one Administrative Secretary from the Youth Services Section to the Energy and Facility Services Division
- The FY 2025-26 Proposed Budget includes the transfer of one Administrative Secretary from the Energy and Facility Services Division to Administration, and a transfer of one Clerk 4 from the Transportation Division to Energy and Facility Services Division
- *The FY 2025-26 Proposed Budget eliminates \$117,000 in Countywide General Fund support to the Shuttering Program; this will affect 12 clients*

DIVISION: YOUTH SERVICES SECTION

The Youth Services Section engages out-of-school young people (16-24 years of age) with employment and training services that reconnect youth to education, community and employment.

- Provides young adults with job training and industry training to promote placement in unsubsidized employment
- Reengages young adults in educational pathways leading to a high school or general education diploma
- Provides opportunities for young adults to engage in community work experience

Strategic Plan Objectives

- HS2-1: Provide the necessary support services to residents in need

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide employability skills training to unemployed and underemployed residents	Number of young adults placed in unsubsidized employment and/or post-secondary education through Youth Services	OC	↑	13	43	40	40
	Number of young adults that participated in job training, education, and industry trainings through Youth Services	OP	↔	127	146	100	100
	Cost per youth provided with education, training, and career services through Youth Services	EF	↓	\$28,685	\$26,294	\$30,400	\$30,400

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes the transfer of one Administrative Secretary from the Youth Services Section to the Energy and Facility Services Division

DIVISION: TRANSPORTATION

The Transportation Division is responsible for the coordination of transportation service for eligible children and elders to Head Start and elderly programs, respectively.

Strategic Plan Objectives

- HS1-3: Promote the independence and wellbeing of the elderly

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Connect seniors and adults with disabilities to social services designed to improve their quality of life	Number of one-way trips provided to eligible residents	OP	↔	23,868	31,552	36,000	36,000

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes 36,000 one-way trips per year for elderly clients attending the Department's Adult Day Care Centers
- The FY 2025-26 Proposed Budget includes the transfer of one Driver Messenger from Transportation to Administration, and the transfer of one Clerk 4 from Transportation to the Energy and Facilities Division

DIVISION: FAMILY AND COMMUNITY SERVICES

The Family and Community Services Division assists targeted populations, including low-income families, towards self-sufficiency.

- Assists low-income families and communities in attaining self-sufficiency by providing job development activities and programs
- Provides assistance for low-income families to prevent eviction and utility shut-off
- Provides employment programs for individuals in need
- Administers programs focusing on assistance for veterans
- Provides shelf-stable foods to families experiencing food insecurity

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> ED1-3: Expand business and job training opportunities aligned with the needs of the local economy 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Connect residents to employment services and provide employability skills training to unemployed and underemployed residents	Number of residents that participated in employability skills training workshops or one-on-one job coaching*	OP	↔	2,350	1,558	439	1,717
	Number of residents who secured employment as a result of CSD efforts**	OC	↑	160	747	300	765
Expand job training opportunities aligned with the needs of the local economy	Number of farmworkers who retained employment for ninety days through Family and Community Services efforts	OC	↑	43	234	50	50

* Prior year Actuals have been revised due to changes in data collection tools

** FY2023-24 The increase in performance resulted from a significant increase in program staffing

Strategic Plan Objectives							
<ul style="list-style-type: none"> HS1-2: Assist residents at risk of being hungry 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide free meals to eligible children, seniors and low-income residents	Number of food units, boxes and vouchers provided to seniors, children and eligible residents participating in ongoing CSD programs*	OP	↔	3,861,792	4,086,296	4,029,255	3,641,656

*This measure has been adjusted to reflect the sum of all divisions providing this service

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> HS2-1: Provide the necessary support services to residents in need 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide prevention and intervention services to low-income residents to prevent eviction or utility shut-off	Number of instances financial assistance for rent/mortgage or utilities payments were provided to income-eligible residents*	OP	↔	11,358	28,714	38,000	17,273
Provide social services to veterans residing in Miami-Dade County	Number of veterans and/or their dependents assisted by Veteran Services**	OP	↔	117	2,245	1,200	1,200
Provide residents in need access to social services	Number of visits by residents accessing services at neighborhood-based Community Resource Centers***	OP	↔	7,996	96,389	210,000	86,400

* Reduced funding for housing programs affected the service activity in FY 2023-24; prior year actuals have been revised due to changes in data collection tools

** The increase in program activity in FY 2023-24 is a result of increased marketing activities that helped to improve the community's awareness of the division's services; prior year actuals have been revised due to changes in data collection tools

*** Prior year actuals have been revised due to changes in data collection tools

Strategic Plan Objectives							
<ul style="list-style-type: none"> HS2-4: Foster healthy living and ensure access to vital health services 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide nutritional counseling to children and seniors	Number of nutritional counseling sessions offered to children, families and seniors	OP	↔	6,350	6,292	5,959	6,380

DIVISION COMMENTS

- The FY2025-26 Proposed Budget includes \$511,000 in Countywide General Fund support for the Department's Veterans Services program to assist approximately 2,500 veterans in the completion and submission of their applications for veteran's benefits
- The FY 2025-26 Proposed Budget includes \$148,000 in local funding from the Children's Trust for the Youth Success program to provide approximately 40 youth with career development and employment readiness program services; additionally, the Farmworker program will receive \$416,000 in funding from the Florida Department of Education National Farmworker Jobs Program; this funding is expected to provide approximately 60 farmworkers with job training and employment skills

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- In FY 2025-26, the Department will continue to provide self-sufficiency services to Community Services Block Grant (CSBG) eligible residents through the Family and Community Services Division by using its network of 12 Community Resource Centers and one kiosk at the Stephen P. Clark Government Center to improve access for low-income residents (\$3.377 million in CSBG and \$4.217 million in Countywide General Fund)
- In FY 2025-26, the Low-Income Home Energy Assistance Program (LIHEAP) will be awarded \$12.335 million in Federal funding; the program is expected to provide approximately 30,000 residents with financial assistance in paying their electricity bills
- The FY 2025-26 Proposed Budget includes the transfer of one Senior Personnel Specialist, one Special Projects Administrator 2 and two Special Projects Administrator 1s from Family and Community Services to Administration
- The FY 2025-26 Proposed Budget includes the transfer of one Social Worker to Family and Community Services from Older Adults and Individuals with Disabilities
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of \$118,000 from the Countywide General Fund to support the Redlands Christian Migrant Association*

DIVISION: VIOLENCE PREVENTION AND INTERVENTION SERVICES

The Violence Prevention and Intervention Division offers coordinated and supportive services to survivors of domestic violence, sexual assault and human trafficking.

- Provides safe housing assistance including residential shelters, transitional housing and relocation assistance
- Provides intervention programming, including outreach programs, counseling services and educational events
- Provides access to coordinated assistance through the Coordinated Victims Assistance Center

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> HS1-5: Provide services to survivors of domestic violence, intimate partner violence, and human trafficking, as well as to other victims of crime and their families 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide access to coordinated services for victims of domestic violence, sexual assault and human trafficking	Percent of adult outreach participants offered an individualized service plan and goal setting within the first 2 non-residential counseling services*	OC	↑	98%	98%	97%	97%
	Percent of adult outreach participants being offered individualized safety planning to within the first two (2) non-residential counseling services*	OC	↑	100%	100%	97%	97%
	Percent of adult victims in shelter for more than 72 hours having or being offered a family safety and security plan when they leave the shelter*	OC	↑	100%	100%	97%	97%
	Percent of adult victims in shelter for more than 72 hours having or being offered a case/service management plan when they leave the shelter*	OC	↑	100%	98%	97%	97%
	Percent of children in shelter for more than 72 hours having or being offered an assessment when they leave the shelter*	OC	↑	99%	98%	97%	97%
Provide safe housing options for victims fleeing their homes	Total dollar amount of assistance disbursed through Direct Relief*	OC	↑	\$2,696,468	\$2,189,217	\$1,633,921	\$1,633,921

*Previous measures for the Violence and Prevention Services Division in the FY 2024-25 Adopted Budget Book were replaced with the above measures to reflect outcome based performance; the measures chosen focus on the outcomes of the division's service in the community

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- As required by state statute, the FY 2025-26 Proposed Budget includes \$5.559 million of Countywide General Fund support for the Homeless Shelter Services Maintenance of Effort in excess of \$3.925 million

DIVISION: GUARDIAN AD LITEM

The Guardian Ad Litem (GAL) Division helps protect the rights of and champions for the rights of children for the interests of children involved in court proceedings.

- Enters volunteer data into the GAL database and maintains volunteer records
- Processes initial applications and background checks
- Provides clerical support to the state funded GAL program in Miami-Dade County
- Screens prospective volunteer applicants and provides them with basic program information
- Supports volunteer training sessions

DIVISION COMMENTS

- **As part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the consolidation of Juvenile Services into the Community Services Department (six positions, \$964,000)**
- In FY 2025-26, the Department will continue the Pre-Arrest Delinquency Citation Program, which gives misdemeanor offenders the opportunity to participate in intervention services at the earliest stage of delinquency; the program is nationally recognized for utilizing civil citations to increase public safety, improve youth opportunities and save taxpayer dollars
- The FY 2025-26 Proposed Budget includes a reimbursement from General Fund revenues to the Miami-Dade Corrections and Rehabilitation Department (MDCR) for four Correctional Sergeants assigned to oversee the booking process at the Juvenile Assessment Center (\$855,000)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: JUVENILE SERVICES OPERATIONS

The Operations Division is comprised of three primary units which provide direct services to arrested and at-risk juveniles: the Care and Custody Unit manages the day-to-day operation of the Juvenile Assessment Center (JAC); the Outreach Services Unit supports the Youth Commission, community engagement, prevention services and anti-gang strategies; and the Clinical Assessment and Diversion Services Unit oversees all diversion services for arrested and at-risk youth referred by the community.

- Screens and refers youth to diversion programs
- Ensures the safety of all persons at the JAC, including juveniles, staff and visitors
- Implements the Anti-Violence Initiative and anti-gang strategies, providing outreach and violence intervention strategies to at-risk communities
- Participates and plays a key role in the following initiatives: Peace and Prosperity Plan, the Round Table on Youth Safety, Together for Children, My Brother's Keeper, Youth and Community Safety Initiative and No Wrong Door
- Partners with community-based organizations to ensure appropriate services to client population
- Provides evidence-based assessment, crisis intervention, involuntary commitment (Baker Act) and case management to the client population
- Provides centralized intake and screening of arrested juveniles
- Provides clinical guidance, review and clinical training to in-house staff
- Provides prevention services (assessment, linkage, referral, case management) to youth who are at risk of being arrested
- Provides department-wide training to ensure compliance with Florida Statutes and grant requirements
- Provides training to criminal justice partners and other professionals in the field using evidence-based practices and juvenile trends
- Supports the Youth Commission, which provides young people with the opportunity to participate in the process of County government; students from each Commission district articulate the needs of youth in Miami-Dade County and advise the Mayor and Commissioners on matters affecting the youth population
- Collaborates with faith-based organizations to provide the highest level of service to children and their families

Strategic Plan Objectives

- GG1-1: Support a customer-focused organization by providing convenient access to information and services, and by ensuring processes are easy to navigate

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Engage and empower stakeholders	Percent of completed client surveys with an overall positive satisfaction rating	OC	↑	N/A	N/A	N/A	100%

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> PS1-1: Reduce gun violence and other crimes by advancing public and neighborhood safety measures 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Reduce the number of juvenile arrests in Miami-Dade County	Number of juvenile arrests processed at the Juvenile Services Department	OC	↓	N/A	N/A	N/A	1,600
Provide prevention and diversion services to eligible youths through a No Wrong Door approach	Number of intervention, prevention and outreach events	OP	↔	N/A	N/A	N/A	630

Strategic Plan Objectives							
<ul style="list-style-type: none"> PS1-3: Support successful community reintegration for individuals exiting the criminal justice system 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide prevention and diversion services to eligible youths through a No Wrong Door approach	Total number of youth referred to prevention, civil citation and diversion programs	OP	↔	N/A	N/A	N/A	2,126
Improve the successful completion rate for youth referred to diversion programs	Percentage of youth successfully completing diversion programs	OC	↑	N/A	N/A	N/A	80%

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> PS1-4: Provide safe and secure detention 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Decrease the processing time for detainable and non-detainable youth	Percentage of detainable youth attending court hearing within 24 hours of arrest (statutory requirement)	EF	↑	N/A	N/A	N/A	100%
	Percentage of detainable youth released within six hours	EF	↑	N/A	N/A	N/A	75%
	Percentage of non-detainable youth released within six hours	EF	↑	N/A	N/A	N/A	65%

DIVISION COMMENTS

- **As part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the consolidation of Juvenile Services into the Community Services Department (87 positions, \$12.912 million)**
- The FY 2025-26 Proposed Budget includes an educational scholarship program for JSD's targeted youth population and those impacted by gun and youth violence (\$20,000)
- The FY 2025-26 Proposed Budget continues to support the Peace and Prosperity Plan in partnership with the Parks, Recreation and Open Spaces Department to ensure that all FIT2Lead participants and their families are offered case management and wraparound services
- The FY 2025-26 Proposed Budget supports the Anti-Violence Initiative (AVI), the Group Violence Initiative (GVI) and the Hospital-based Violence Intervention Program (HVIP); the AVI involves a variety of community partners in an effort to reduce group violence through prevention, intervention, suppression and re-entry; the GVI is designed to reduce gun and group related violence in targeted neighborhoods in the County by establishing key partnerships, delivering anti violence messages, offering services and alternatives and articulating community norms against violence; the GVI's most recent component is the Hospital-based Violence Intervention Program (HVIP), a clinical case management strategy to help gunshot victims, families and communities by providing assessment, case management and wraparound services to lead towards recovery and a positive new life (\$2.0 million)
- The FY 2025-26 Proposed Budget continues the County's commitment to the Youth and Community Safety Initiative, which includes community partnerships with a focus on addressing service needs to mitigate youth violence; the Department's contribution towards this initiative is \$967,000 and funds allocations to the Public Health Trust of Miami-Dade County for the Juvenile Weapon Offenders Program (also known as GATE-Weapon Intervention Program (\$107,000) and Citrus Health Network for the Community Action Team and Psychosexual Evaluations (\$860,000)
- The FY 2025-26 Proposed Budget continues funding to the Youth Commission for travel, events, food and beverages at Youth Commission events, and other outreach efforts (\$60,000)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The FY 2025-26 Proposed Budget includes continued funding for diversion services from the Florida Department of Juvenile Justice (\$1.0 million) and the United States Department of Justice Byrne Grant (\$143,000)
- The FY 2025-26 Proposed Budget includes funding for intake, screening, and assessment services from the Florida Department of Juvenile Justice (\$883,000) and the Florida Department of Children and Families (\$341,000)
- In FY 2022-23, JSD implemented its Training Center of Excellence which utilizes in-house experts to deliver capacity-building training to criminal justice partners and other professionals in the field; JSD evidence-based practices, juvenile trends, and innovative programming are shared through virtual and in-person training sessions; sessions include, but are not limited to, Alternatives to Arrest, Adolescent Risk Factors and Red Flags, Effective Communication with Juveniles, and Adolescent Development Milestones; within this component, JSD will continue to train law enforcement in alternatives to arrest, such as Pre-Arrest Delinquency Citation Program and Prevention services; additionally, JSD will expand its reach to collaborate with various County departments to offer its Training Center of Excellence and resources for working with at-risk youth and their families through FY 2025-26
- *The FY 2025-26 Proposed Budget includes the elimination of one Administrative Officer 2*

ADDITIONAL INFORMATION

- *The FY 2025-26 Proposed Budget includes the transfer of one position from the Office of Neighborhood Safety to Administration; further, as part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of the Office of Neighborhood Safety (four positions, \$1.217 million) and the Office of New Americans (four positions, \$820,000)*
- *The FY 2025-26 Proposed Budget includes the elimination of two positions from the Office of Housing Advocacy and the transfer of the functions and activities and five positions to the Housing and Community Development (\$985,000)*

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the construction of the Casa Familia Community Center; the Community Center, which will be available for public use, will offer a wide range of recreational activities, social opportunities and educational programs for residents and other individuals within the community to promote self-sufficiency and self-determination; the Community Center is a part of a larger affordable housing development of 50 apartment units with a total development cost of approximately \$25 million; the capital program is funded with Building Better Communities General Obligation Bond (BBC-GOB) program proceeds (\$3.5 million); the facility is a public-private partnership and is expected to be operational in FY 2026-27 (total program cost \$3.5 million; \$1.2 million in FY 2025-26; capital program #2000001492)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes facility wide infrastructure improvements funded through the Countywide Infrastructure Investment Program (CIIP); the capital program is focused on addressing the County's aging facilities including but not limited to furniture, fixtures, equipment, electrical, plumbing, air conditioning, elevator, roof, security and various other miscellaneous items as needed; the capital program is funded through the Countywide Infrastructure Investment Program (CIIP) (\$7.862 million) (total program cost \$7.773 million; \$1.818 million in FY 2025-26; capital program #2000001280)
- The FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the refurbishment of the Kendall Cottages Complex, which is estimated to be completed in FY 2027-28; the project includes, but is not limited to, the demolition and refurbishment of 11 cottages, sidewalk repairs and the construction of a new parking facility; the capital program is funded with Building Better Communities General Obligation Bond (BBC-GOB) program proceeds (\$4 million) (total program cost \$4 million; \$500,000 in FY 2025-26; capital program #844680)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The FY 2025-26 Proposed Budget and Multi-Year Plan includes the demolition and build out of a new LEED Silver certified residential treatment and rehabilitation facility to replace the current aging infrastructure; the capital program is funded through the Countywide Infrastructure Investment Program (CIIP) (\$22.545 million) and Capital Asset Acquisition Bond Series 2013 (\$806,000); the facility is expected to be operational in FY 2028-29 with an operational impact of \$250,000 and three FTEs (total program cost \$23.351 million; \$5 million in FY 2025-26; capital program #6009530)
- In FY 2025-26, the Department continues to analyze the most cost-effective way to redevelop the Wynwood Neighborhood Service Center site; this capital program is funded with Building Better Communities Bond (BBC-GOB) program proceeds (\$15 million) (total program cost \$15 million; \$1 million in FY 2025-26; capital program #8463701)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the purchase of three vehicles (\$220,000); over the next five years, the Department is planning to spend \$1.435 million to replace 16 vehicles as part of its fleet replacement plan funded with lease financing proceeds; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Proposed FY 25-26
Advertising	306	155	161	146	154
Fuel	160	173	180	129	157
Overtime	624	643	433	225	263
Rent	924	953	1,638	1,282	1,387
Security Services	3,402	3,842	3,690	3,093	3,627
Temporary Services	2,488	2,714	1,013	2,766	1,887
Travel and Registration	102	164	344	271	312
Utilities	1,736	1,813	1,779	1,724	1,794

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Proposed FY 25-26
Revenue Summary				
General Fund Countywide	42,397	47,564	54,391	65,641
Miscellaneous Revenues	1,132	38	2	27
Carryover	0	242	0	0
Court Fees	0	0	0	140
Fees for Services	35	28	21	1
Grants From Other Local Units	120	215	148	273
Other	0	6	0	0
Other Charges For Services	0	4	15	15
Other Revenues	1,210	2,485	1,392	1,792
Rental Income	81	80	486	461
State Grants	3,863	2,158	2,778	5,567
Federal Grants	132,600	129,076	122,372	129,470
Interagency Transfers	435	657	815	797
Interfund Transfers	0	677	0	0
Miami-Dade Rescue Plan Fund	3	0	0	0
Total Revenues	181,876	183,230	182,420	204,184
Operating Expenditures Summary				
Salary	40,099	44,778	46,664	52,168
Fringe Benefits	16,596	19,531	22,718	26,568
Court Costs	0	0	0	0
Contractual Services	12,050	14,161	15,640	20,966
Other Operating	10,943	8,489	12,542	13,179
Charges for County Services	3,384	3,814	3,517	4,152
Grants to Outside Organizations	97,706	91,267	81,179	86,844
Capital	456	375	160	307
Total Operating Expenditures	181,234	182,415	182,420	204,184
Non-Operating Expenditures Summary				
Transfers	40	766	0	0
Distribution of Funds In Trust	17	0	0	0
Debt Service	7	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	64	766	0	0

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 24-25	Proposed FY 25-26	Budget FY 24-25	Proposed FY 25-26
Strategic Area: Public Safety				
Administration	0	4,896	0	13
Guardian Ad Litem	0	964	0	6
Juvenile Services Operations	0	12,776	0	86
Strategic Area: Health and Society				
Administration	7,506	8,388	47	54
Office of Neighborhood Safety	1,538	0	5	0
Office of New Americans	2,006	0	4	0
Head Start	93,850	101,079	102	114
Rehabilitative Services	7,975	6,897	51	41
Older Adults and Individuals with Disabilities Division	18,242	17,702	163	134
Psychological Services	377	393	1	1
Energy and Facility Services	10,266	11,078	26	27
Youth Services Section	3,049	3,031	10	9
Transportation	2,062	2,151	18	16
Family and Community Services	21,934	21,514	108	105
Violence Prevention and Intervention Services	11,745	13,315	123	123
Office of Housing Advocacy	1,870	0	7	0
Total Operating Expenditures	182,420	204,184	665	729

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

**INFRASTRUCTURE IMPROVEMENTS - COMMUNITY ACTION AND HUMAN SERVICES
FACILITIES SYSTEMWIDE**

PROGRAM #: 2000001280

DESCRIPTION: Provide the necessary repairs and/or refurbishment to the County's aging facilities including, but not limited to, elevators, roofs, plumbing, electrical, air conditioning, furniture, fixtures, equipment and various other building infrastructure needs as required

LOCATION: Various Sites District Located: Countywide
Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CIIP Program Bonds	2,834	0	0	0	0	0	0	0	2,834
CIIP Program Financing	3,121	1,818	0	0	0	0	0	0	4,939
TOTAL REVENUES:	5,955	1,818	0	0	0	0	0	0	7,773
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Art Allowance	133	0	0	0	0	0	0	0	133
Construction	1,008	479	0	0	0	0	0	0	1,487
Furniture Fixtures and Equipment	74	0	0	0	0	0	0	0	74
Infrastructure Improvements	3,601	1,093	0	0	0	0	0	0	4,694
Permitting	26	0	0	0	0	0	0	0	26
Planning and Design	189	1	0	0	0	0	0	0	190
Project Administration	769	245	0	0	0	0	0	0	1,014
Project Contingency	41	0	0	0	0	0	0	0	41
Technology Hardware/Software	114	0	0	0	0	0	0	0	114
TOTAL EXPENDITURES:	5,955	1,818	0	0	0	0	0	0	7,773

INFRASTRUCTURE IMPROVEMENTS - KENDALL COTTAGES COMPLEX REFURBISHMENT

PROGRAM #: 844680

DESCRIPTION: Refurbish the 11 Kendall Cottages (approximately 4,600 square feet per cottage) for County-operated day treatment services for children with special needs

LOCATION: 11024 SW 84 St District Located: 10
Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	2,474	500	500	526	0	0	0	0	4,000
TOTAL REVENUES:	2,474	500	500	526	0	0	0	0	4,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	784	500	500	526	0	0	0	0	2,310
Infrastructure Improvements	1,690	0	0	0	0	0	0	0	1,690
TOTAL EXPENDITURES:	2,474	500	500	526	0	0	0	0	4,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

INFRASTRUCTURE IMPROVEMENTS - NEW DIRECTIONS - RESIDENTIAL REHABILITATIVE SERVICES

PROGRAM #: 6009530

DESCRIPTION: Demolish and build out a new LEED Silver certified residential treatment facility to replace the current aging facility to address the growing community needs and acquire furniture, fixtures and equipment as necessary

LOCATION: 3140 NW 76 St District Located: 2
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CIIP Program Bonds	1,039	0	0	0	0	0	0	0	1,039
CIIP Program Financing	500	5,000	5,000	4,000	7,006	0	0	0	21,506
Capital Asset Series 2013A Bonds	806	0	0	0	0	0	0	0	806
TOTAL REVENUES:	2,345	5,000	5,000	4,000	7,006	0	0	0	23,351
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Art Allowance	0	0	0	284	0	0	0	0	284
Construction	915	2,764	4,478	3,163	7,006	0	0	0	18,326
Furniture Fixtures and Equipment	0	1,200	0	0	0	0	0	0	1,200
Infrastructure Improvements	1,101	6	6	0	0	0	0	0	1,113
Planning and Design	329	100	451	451	0	0	0	0	1,331
Project Contingency	0	30	65	102	0	0	0	0	197
Technology Hardware/Software	0	900	0	0	0	0	0	0	900
TOTAL EXPENDITURES:	2,345	5,000	5,000	4,000	7,006	0	0	0	23,351

Estimated Annual Operating Impact will begin in FY 2028-29 in the amount of \$250,000 and includes 3 FTE(s)

WYNWOOD REGIONAL NEIGHBORHOOD SERVICE CENTER

PROGRAM #: 8463701

DESCRIPTION: Demolish the existing Wynwood neighborhood service center and reconstruct a new center to service the surrounding community

LOCATION: 2902 NW 2 Ave District Located: 3
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	1,846	1,000	1,500	4,500	6,154	0	0	0	15,000
TOTAL REVENUES:	1,846	1,000	1,500	4,500	6,154	0	0	0	15,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Art Allowance	0	0	0	200	300	0	0	0	500
Infrastructure Improvements	1,846	1,000	1,500	4,300	5,854	0	0	0	14,500
TOTAL EXPENDITURES:	1,846	1,000	1,500	4,500	6,154	0	0	0	15,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Department Operational Unmet Needs			
Description	(dollars in thousands)		Positions
	Startup Costs/ Non Recurring Costs	Recurring Costs	
Fund 49 social worker positions to improve adherence to federal Head Start program guidelines and reduce social worker caseloads, thereby enhancing services to families	\$0	\$4,223	49
Fund a second Coordinated Victims Assistance Center in the northern area of the county in accordance with Resolution R-256-20 to improve victims' access to services	\$1,550	\$989	6
Fund two additional positions to enhance outreach and improve service delivery through an augmented stipend due to the increased cost of living	\$0	\$94	2
Provide funding for home rehabilitation for homeowners from a waitlist of 700 currently unserved by federal/state/local grants	\$0	\$8,700	0
Total	\$1,550	\$14,006	57

PROGRAM BY DIVISION	Current FY	GENERAL FUNDS		FEDERAL / STATE		OTHER FUNDS		TOTAL		SERVICE LEVEL	
	Next FY	Budget	FT	Budget	FT	Budget	FT	Budget	FT	#	Note
ADMINISTRATION											
Administration	FY 2024-25	\$ 7,506	47					\$ 7,506	47		Includes transfer of JSD Director and administrative staff
	FY 2025-26	\$ 13,144	67			140		\$ 13,284	67		
OFFICE OF HOUSING ASSISTANCE AND ADVOCACY											
Office of Housing Assistance and Advocacy	FY 2024-25	\$ 1,870	7					\$ 1,870	7	3,500	Number of referred to partner agencies
	FY 2025-26	\$ -	0					\$ -	0	-	
OFFICE OF NEIGHBORHOOD SAFETY											
Office of Neighborhood Safety	FY 2024-25	\$ 1,538	5					\$ 1,538	5	5,000	Engagement touchpoints with residents and other community stakeholders to design and promote strategies to safer neighborhoods via surveys, meetings and events
	FY 2025-26	\$ -	0					\$ -	0	-	
OFFICE OF NEW AMERICANS											
Office of New Americans	FY 2024-25	\$ 2,006	4					\$ 2,006	4	2,700	Number of immigrants provided with referrals
	FY 2025-26	\$ -	0					\$ -	0	-	
PSYCHOLOGICAL SERVICES											
Psychological Services	FY 2024-25	\$ 377	1					\$ 377	1	2,000	Services provided to adults and children including individual and group/family therapy, evaluations, assessments, consultation and trainings
	FY 2025-26	\$ 393	1					\$ 393	1	2,000	
REHABILITATIVE SERVICES											
Division Administration	FY 2024-25	\$ 420	3					\$ 420	3		
	FY 2025-26	\$ 523	3					\$ 523	3		
Community Services (Intake and Treatment)	FY 2024-25	\$ 3,293	11	\$ 2,642	26	\$ 16		\$ 5,951	37	1,700	Assessments completed - new clients
	FY 2025-26	\$ 3,509	11	\$ 2,849	27	\$ 16		\$ 6,374	38	1,700	
Treatment Alternatives to Street Crimes (TASC)	FY 2024-25	\$ 1,584	10			\$ 20	1	\$ 1,604	11	320	Drug Court referrals receiving treatment including counseling, testing, medication and support services
	FY 2025-26	\$ -	0			\$ -	0	\$ -	0	-	
Subtotal (Rehabilitative)	FY 2024-25	\$ 5,297	24	\$ 2,642	26	\$ 36	1	\$ 7,975	51		
	FY 2025-26	\$ 4,032	14	\$ 2,849	27	\$ 16	0	\$ 6,897	41		
VIOLENCE PREVENTION AND INTERVENTION (VPI)											
Advocates for Victims (Adm, Safe Space, Inn-transition)	FY 2024-25	\$ 4,961	62	\$ 2,826	22	\$ 25	8	\$ 7,812	92	3,000	Victims provided with shelter and advocacy services including legal, safety planning, crisis and youth counseling, food, transportation, among others
	FY 2025-26	\$ 5,420	53	\$ 3,925	31	\$ 25	10	\$ 9,370	94	3,000	
Domestic Violence Intake (CVAC- Central/South)	FY 2024-25	\$ 2,377	15	\$ 1,555	16			\$ 3,932	31	4,000	Victims completed an intake assessment and received onsite advocacy services including filing for injunctions, legal, counseling, relocation support, rental assistance, food, among others
	FY 2025-26	\$ 2,532	20	\$ 1,288	9	\$ 125		\$ 3,945	29	4,000	
Subtotal (VPI)	FY 2024-25	\$ 7,338	77	\$ 4,381	38	\$ 25	8	\$ 11,744	123		
	FY 2025-26	\$ 7,952	73	\$ 5,213	40	\$ 150	10	\$ 13,315	123		
OLDER ADULTS AND INDIVIDUALS WITH DISABILITIES (OAI)											
Division Administration	FY 2024-25	\$ 1,612	4					\$ 1,612	4		
	FY 2025-26	\$ 1,305	6					\$ 1,305	6		
Adult Day Care	FY 2024-25	\$ 2,055	33	\$ 1,109				\$ 3,164	33	300	Elders and individuals with disabilities provided with health, social and related social services in a protective setting to prevent institutionalization. Elders engaged in social and nutritional services in addition to receiving in-home care
	FY 2025-26	\$ 918	20	\$ 1,456				\$ 2,374	20	300	
LSP High Risk Elderly Meals	FY 2024-25	\$ 500	0	\$ 986				\$ 1,486	0	498,035	Meals provided to elders identified as High Risk for malnutrition and other health-related conditions
	FY 2025-26	\$ 500	0	\$ 711				\$ 1,211	0	313,903	
Meals for the Elderly (includes Senior Centers)	FY 2024-25	\$ 1,367	21	\$ 1,098				\$ 2,465	21	270,000	Hot nutritious meal served to seniors in congregate sites to prevent malnutrition and isolation
	FY 2025-26	\$ 2,295	18	\$ 1,093				\$ 3,388	18	290,000	
Meals on Wheels	FY 2024-25	\$ 453	4	\$ 1,053				\$ 1,506	4	175,000	Meals delivered to low-income, ill and isolated seniors
	FY 2025-26	\$ 822	4	\$ 1,054				\$ 1,876	4	270,000	
Care Planning	FY 2024-25	\$ 960	11					\$ 960	11	1,575	Isolated elders provided with case management and in-home services
	FY 2025-26	\$ 948	10					\$ 948	10	1,575	
Foster Grandparents	FY 2024-25	\$ 272	1	\$ 476	2			\$ 748	3	75	Elders participating as foster grandparents to children and youth with special needs
	FY 2025-26	\$ 242	0	\$ 319	3			\$ 561	3	80	
Home Care Program	FY 2024-25	\$ 3,102	66	\$ 330				\$ 3,432	66	500	Elders remaining in their own homes through in-home services
	FY 2025-26	\$ 2,993	52	\$ 130				\$ 3,123	52	390	
Retired Seniors Volunteer Program (RSVP)	FY 2024-25	\$ 104	1	\$ 163	1			\$ 267	2	200	Elders engaged in community service to meet educational, respite and disaster preparedness needs
	FY 2025-26	\$ 102	0	\$ 127	2			\$ 229	2	470	

PROGRAM BY DIVISION	Current FY	GENERAL FUNDS		FEDERAL / STATE		OTHER FUNDS		TOTAL		SERVICE LEVEL	
	Next FY	Budget	FT	Budget	FT	Budget	FT	Budget	FT	#	Note
Senior Companions	FY 2024-25	\$ 391	3	\$ 909	2			\$ 1,300	5	140	Elderly peers assisted frail, isolated seniors through companionship and respite services
	FY 2025-26	\$ 440	1	\$ 727	4			\$ 1,167	5	120	
Disability Services and Independent Living (D/SAIL)	FY 2024-25	\$ 1,303	14					\$ 1,303	14	600	Individuals with disabilities provided with various on-site and in-home services
	FY 2025-26	\$ 1,520	14					\$ 1,520	14	300	
Subtotal (OAID)	FY 2024-25	\$ 12,119	158	\$ 6,124	5			\$ 18,243	163		
	FY 2025-26	\$ 12,085	125	\$ 5,617	9			\$ 17,702	134		
ENERGY											
Home Weatherization / Energy Conservation Program	FY 2024-25	\$ 997	4	\$ 2,336	3			\$ 3,333	7	183	Homes improved in the Weatherization Assistance Program (WAP). Includes HOMES
	FY 2025-26	\$ 1,594	5	\$ 2,336	3			\$ 3,930	8	183	
Facility Maintenance	FY 2024-25	\$ 6,470	19			\$ 463		\$ 6,933	19	800	Facility service requests completed
	FY 2025-26	\$ 6,685	19			\$ 463		\$ 7,148	19	800	
Subtotal (Energy)	FY 2024-25	\$ 7,467	\$ 23	\$ 2,336	3	\$ 463	\$ -	\$ 10,266	26		
	FY 2025-26	\$ 8,279	\$ 24	\$ 2,336	3	\$ 463	\$ -	\$ 11,078	27		
GREATER MIAMI SERVICE CORPS YouthServices											
Youth Services Section	FY 2024-25			\$ 1,697	10	\$ 1,352		\$ 3,049	10	100	Youth engaged in education and employment activities
	FY 2025-26			\$ 1,697	9	\$ 1,334		\$ 3,031	9	100	
Subtotal (GMSC)	FY 2024-25			\$ 1,697	10	\$ 1,352		\$ 3,049	10		
	FY 2025-26			\$ 1,697	9	\$ 1,334		\$ 3,031	9		
HEAD START											
Head Start and Early Head Start	FY 2024-25	\$ 1,000		\$ 88,765	102	\$ 850		\$ 90,615	102	7,768	In 23-24 7548 funded slots to serve children ages 0-5 in early learning. In 24-25 additional funds to serve 220 more children along with 13 staff added.
	FY 2025-26	\$ 1,000		\$ 95,254	114	\$ 1,250		\$ 97,504	114	7,768	
Summer Meals	FY 2024-25			\$ 3,235				\$ 3,235	0	1,002,619	Meals served to youth during out-of-school summer months
	FY 2025-26			\$ 3,575				\$ 3,575	0	1,100,000	
Subtotal (Head Start)	FY 2024-25	\$ 1,000		\$ 92,000	102	\$ 850		\$ 93,850	102		
	FY 2025-26	\$ 1,000		\$ 98,829	114	\$ 1,250		\$ 101,079	114		
TRANSPORTATION											
Transportation	FY 2024-25	\$ 2,057	18			\$ 5		\$ 2,062	18	70,000	One-way trips - Eliminating transportation barriers for seniors and children
	FY 2025-26	\$ 2,146	16			\$ 5		\$ 2,151	16	70,000	
FAMILY AND COMMUNITY SERVICES											
Neighborhood Centers/ Community Resource Centers / CSBG / Mortgage Relief Program (H.O.M.E.S)	FY 2024-25	\$ 4,688	37	\$ 3,258	31	\$ -		\$ 7,946	68	210,000	Clients accessed one or more services including utility/rental assistance, computer and employability skills training, tax preparation, family development/support, among others. Includes the new Mortgage Relief Program (H.O.M.E.S)
	FY 2025-26	\$ 4,174	37	\$ 3,377	29			\$ 7,551	66	210,000	
Youth Success (Employment and Training)	FY 2024-25	\$ 310	2			\$ 148	1	\$ 458	3	40	At-risk youth/young adults engaged in career development and employment readiness
	FY 2025-26	\$ 315	2			\$ 148	1	\$ 463	3	40	
Farmworker Career Development Program - FCDP (Employment and Training)	FY 2024-25	\$ 277	2	\$ 350	2			\$ 627	4	62	Farmworkers and migrants employed
	FY 2025-26	\$ 242	2	\$ 416	2			\$ 658	4	60	
Emergency Food & Shelter Program	FY 2024-25			\$ 72				\$ 72	0	65	Clients Served
	FY 2025-26			\$ -				\$ -	0	-	
Low-Income Home Energy Assistance Program (LIHEAP)	FY 2024-25			\$ 12,290	28			\$ 12,290	28	19,956	Households provided with energy costs assistance
	FY 2025-26			\$ 12,335	28			\$ 12,335	28	30,000	
Low-Income Home Water Assistance Program (LIHWAP)	FY 2024-25	\$ -	0	\$ -				\$ -	0	-	Households provided with water costs assistance (new program)
	FY 2025-26	\$ -	0	\$ -				\$ -	0	-	
Veterans Services	FY 2024-25	\$ 541	5	\$ -				\$ 541	5	1,200	Assist veterans in the application for benefits process.
	FY 2025-26	\$ 507	4	\$ -				\$ 507	4	2,500	
Subtotal (Family and Community Services)	FY 2024-25	\$ 5,816	46	\$ 15,970	61	\$ 148	1	\$ 21,934	108	231,323	
	FY 2025-26	\$ 5,238	45	\$ 16,128	59	\$ 148	1	\$ 21,514	105	242,600	
JUVENILE SERVICES OPERATIONS											
Juvenile Services Operations	FY 2024-25	\$ -	0			\$ -		\$ -	0	-	Total number of youth referred to prevention, civil citation and diversion programs
	FY 2025-26	\$ 10,408	66	\$ 2,368	20	\$ -		\$ 12,776	86	2,126	
Subtotal (Juvenile Services Ops)	FY 2024-25	\$ -	0	\$ -	0	\$ -	0	\$ -	0	0	
	FY 2025-26	\$ 10,408	66	\$ 2,368	20	\$ -	0	\$ 12,776	86	2,126	
GUARDIAN AD LITEM											
Guardian Ad Litem	FY 2024-25	\$ -	0			\$ -		\$ -	0	-	
	FY 2025-26	\$ 964	6	\$ -	0	\$ -		\$ 964	6	-	
Subtotal (Guardian Ad Litem)	FY 2024-25	\$ -	0	\$ -	0	\$ -	0	\$ -	0	0	
	FY 2025-26	\$ 964	6	\$ -	0	\$ -	0	\$ 964	6	0	
TOTAL	FY 2024-25	\$ 54,391	410	\$ 125,150	245	\$ 2,879	10	\$ 182,420	665		
	FY 2025-26	\$ 65,641	437	\$ 135,037	281	\$ 3,506	11	\$ 204,184	729		

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Homeless Trust

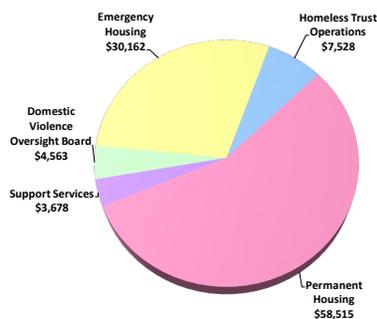
The Miami-Dade County Homeless Trust (Homeless Trust) serves as the coordinating entity for the provision of housing and services to individuals and families experiencing homelessness throughout Miami-Dade County and serves as the identified "Collaborative Applicant" for the United States Department of Housing and Urban Development's (U.S. HUD) Continuum of Care Program and the Florida Department of Children and Families Office on Homelessness. The Homeless Trust implements Miami-Dade County's Community Homeless Plan: Priority Home and one percent Food and Beverage proceeds dedicated to homelessness in furtherance of the plan. Eighty-five percent (85%) of Food and Beverage Tax proceeds are dedicated to homeless housing and services and leveraged with federal, state, local and other resources dedicated to providing housing and services for the homeless, including survivors of domestic violence. The Homeless Trust also provides administrative, contractual and policy formulation assistance related to homeless and domestic violence housing and services and assists in coordinating and monitoring the construction and operations of domestic violence centers in Miami-Dade County, which are funded through the remaining 15 percent of Food and Beverage proceeds.

As part of the Health and Society strategic area, the Homeless Trust funds and monitors temporary and permanent housing, supportive services, including street outreach to the homeless, and homeless prevention services. Each area is specifically designed to meet the unique needs of homeless individuals and families when they first enter the system and as their needs develop and evolve over time. This blend of housing and services comprises what is known as the homeless continuum of care. Over 9,000 emergency, transitional, and permanent housing beds have been developed by or through the Homeless Trust since its inception in 1993. A Board of Trustees, comprised of 27 members, governs the Homeless Trust. Membership consists of appointed leadership, including County and other locally elected officials, representatives from the Judiciary, the Superintendent of Schools, the Florida Department of Children and Families Regional Administrator and the City of Miami Manager. The Board also includes representation from housing advocates; business, civic and faith-based community groups; homeless service providers; homeless individuals; and formerly homeless individuals. To fulfill its mission of assisting homeless individuals and families, the Homeless Trust relies on the services offered by provider agencies within the community, including its private sector partner, Chapman Partnership.

FY 2025-26 Proposed Operating Budget

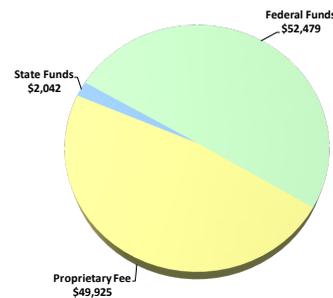
Expenditures by Activity

(dollars in thousands)



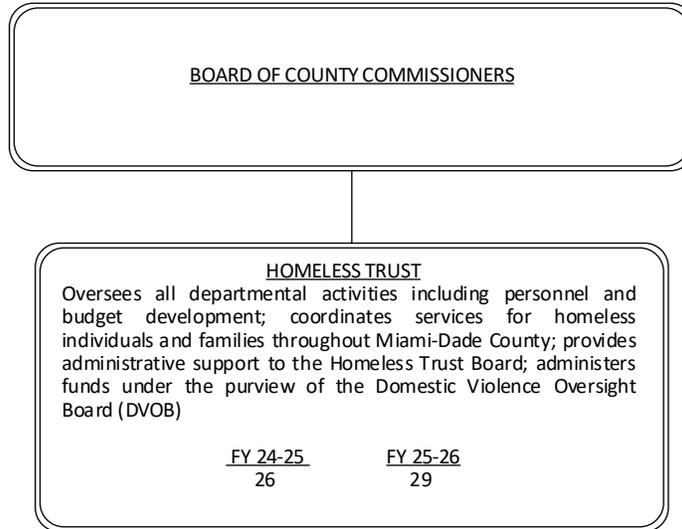
Revenues by Source

(dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2025-26 total number of full-time equivalent positions is 29

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: HOMELESS TRUST OPERATIONS

The Homeless Trust Division oversees all departmental activities, including personnel and budget development, and coordinates housing and services for homeless and formerly homeless individuals and families throughout Miami-Dade County.

- Administers more than 100 individual grant-funded programs with more than 20 organizations to provide essential housing and services for people experiencing homelessness in Miami-Dade County
- Administers 85 percent of the one percent Food and Beverage Tax proceeds and other funding dedicated to households experiencing homelessness
- Conducts two countywide homeless census counts each year to assess the type and number of homeless individuals in Miami-Dade County and surveys and analyzes system data to improve utilization and performance
- Coordinates activities and recommends, defines and monitors operating goals, objectives and procedures for the homeless Continuum of Care
- Coordinates referrals of homeless individuals and families to supportive housing, as well as other permanent housing
- Coordinates with other departments, agencies and systems of care (hospitals, criminal justice, behavioral health) in furtherance of the mission to prevent and end homelessness
- Implements policies developed by the Homeless Trust Board and Committees
- Manages the local Homeless Management Information System to track system utilization, needs, gaps and trends
- Provides a continuum of housing and support services for targeted homeless populations, including services related to sexual assault and domestic violence, mental health and substance abuse
- Provides prevention, outreach and intervention services for homeless and formerly homeless individuals and families, including veterans, chronically homeless persons, unaccompanied youth aged 18-24, older adults and families with minor children
- Serves as staff to the Board of the Homeless Trust and liaison to the Office of the Mayor and the BCC; advises the Board of County Commissioners on issues relating to homelessness
- Utilizes and leverage local, state, federal and philanthropic funds to assist persons experiencing homelessness and formerly homeless households
- Administers 15 percent of the one percent Food and Beverage Tax proceeds; these funds are under the purview of the Domestic Violence Oversight Board (DVOB)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> HS1-1: Reduce homelessness throughout Miami-Dade County 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Eliminate homelessness in Miami-Dade County	Total number of homeless persons*	OC	↓	3,657	3,800	3,675	3,425
	Average number of days persons remain homeless	OC	↓	157	190	152	130
	Percentage of persons who access permanent housing upon exiting a homeless program	OC	↑	58%	48%	52%	59%
	Percentage of persons who achieve an increase in income upon exiting a homeless program	OC	↑	36%	33%	42%	52%
	Percentage of persons who return to homelessness within two years	OC	↓	20%	20%	22%	18%

*Measure refers to the total number of sheltered and unsheltered homeless persons at a single point in time

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes the addition of one Facility Maintenance & Capital Improvement Coordinator (\$96,942) to oversee the department’s assets and ensure compliance with laws, guidelines and standards
- In FY 2024-25, one Clerk 4 (\$81,370) was added to address constituent issues and concerns and one HMIS Administrator (\$108,117) was approved to provide training and technical support and enhance data quality related to the Homeless Management Information System, the technology system used to collect client level data on the provision of housing and services
- New temporary housing with a navigation center is expected to come online in FY 2025-26 to further address statewide legislation banning overnight public camping and sleeping
- Acquisition and renovation efforts will continue in FY 2025-26 with an emphasis on properties with a prioritization for older adults, disabled households, and families with minor children experiencing homelessness
- In the FY 2025-26 Proposed Budget, the Homeless Trust Capital Reserve for future infrastructure acquisition and renovations is \$9.046 million; the Tax Equalization Reserve, which is essential to maintaining service levels and adding needed capacity, is \$15.298 million

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

ADDITIONAL INFORMATION

- *As part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of funding to the Sundari Foundation (\$587,900)*

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes continued funding to address long-term infrastructure needs at Chapman Partnership North; improvements include interior and exterior renovations, replacement of aging equipment, commercial kitchen upgrades and HVAC replacement; these projects are funded with Homeless Trust Capital funds; the equipment will be energy efficient where applicable; these facilities offer crisis housing assistance to men, women and children experiencing homelessness as well as provide a variety of support services through a private-public partnership (total program cost \$4.093 million; \$568,000 in FY 2025-26; capital program #2000002458)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes continued funding to address long-term infrastructure needs at Chapman Partnership South; improvements include installation of security cameras, HVAC replacement, kitchen upgrades, and new generators; these projects are funded with Homeless Trust Capital funds; the equipment will be energy efficient where applicable; these facilities offer crisis housing assistance to men, women and children experiencing homelessness, as well as provide a variety of support services through a private-public partnership (total program cost \$5.849 million; \$1.305 million in FY 2025-26; capital program #2000002355)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes funding to purchase and renovate the La Quinta Hotel in Cutler Bay; the facility will be purchased using funding from the HOMES Plan (\$7.9 million) and City of Miami's HOME American Rescue Plan (\$8 million); this facility will provide housing for persons experiencing homelessness as well as provide a variety of support services to include case management and life skills training through a private-public partnership; the hotel has 107 rooms; the annual estimated operating cost is \$1.64 million to begin in FY 2025-26 (total program cost \$34.535 million; \$7.25 million in FY 2025-26; capital program #2000003116)
- In order to meet the increasing demand to provide housing and support services to the homeless population in Miami-Dade County, the Department purchased the KROME facility, known as Blue Village, in January 2023 for \$4.601 million, funded with Miami-Dade Rescue Plan funds; the FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes \$7.378 million in continued funding for the renovation of the facility in order to provide specialized housing and services for unsheltered single adult men with special needs; the project is funded with the HOMES Plan (\$5.378 million) and Building Better Communities General Obligation Bond (BBC-GOB) program proceeds (\$2 million); the annual estimated operating cost is \$3 million (total program cost \$11.979 million; \$5.3 million in FY 2025-26; capital program #2000002975)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Proposed FY 25-26
Advertising	5	2	7	5	5
Fuel	0	0	0	0	0
Overtime	5	3	0	0	0
Rent	113	120	120	120	92
Security Services	0	0	0	0	0
Temporary Services	0	0	0	0	0
Travel and Registration	17	17	32	32	32
Utilities	8	8	9	9	9

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Proposed FY 25-26
Revenue Summary				
Carryover	36,067	32,198	35,110	47,823
Food and Beverage Tax	42,817	44,446	44,162	46,822
Interest Earnings	1,297	1,275	600	1,000
Miscellaneous Revenues	247	0	0	0
Other Revenues	328	1,121	750	225
State Grants	958	1,731	2,946	2,042
Federal Grants	31,975	37,074	54,297	52,479
Total Revenues	113,689	117,845	137,865	150,391

Operating Expenditures

Summary

Salary	2,145	2,339	2,685	3,031
Fringe Benefits	871	989	1,213	1,429
Contractual Services	48	319	366	863
Other Operating	1,105	1,193	1,365	2,023
Charges for County Services	268	328	349	371
Grants to Outside Organizations	59,282	71,041	96,642	96,722
Capital	1,056	36	7	7
Total Operating Expenditures	64,775	76,245	102,627	104,446

Non-Operating Expenditures

Summary

Transfers	0	0	3,265	25
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	41,600	31,973	45,920
Total Non-Operating Expenditures	0	41,600	35,238	45,945

(dollars in thousands)	Total Funding		Total Positions	
	Budget FY 24-25	Proposed FY 25-26	Budget FY 24-25	Proposed FY 25-26
Expenditure By Program				
Strategic Area: Health and Society				
Homeless Trust Operations	5,814	7,528	26	29
Domestic Violence Oversight Board	4,865	4,563	0	0
Emergency Housing	23,922	30,162	0	0
Permanent Housing	63,050	58,515	0	0
Support Services	4,976	3,678	0	0
Total Operating Expenditures	102,627	104,446	26	29

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Revenue									
BBC GOB Financing	1,000	1,000	0	0	0	0	0	0	2,000
CDBG Reimbursement	0	600	0	0	0	0	0	0	600
Domestic Violence Capital Fund	265	25	25	25	25	25	0	0	390
HOMES Plan	9,118	1,401	0	0	0	0	0	0	10,519
HOMES Plan - City of Miami	8,000	0	0	0	0	0	0	0	8,000
Homeless Trust Capital Fund	28,698	0	5,921	1,482	1,515	410	0	0	38,026
Miami-Dade Rescue Plan	4,601	0	0	0	0	0	0	0	4,601
State of Florida Dept of Children and Families	1,555	0	0	0	0	0	0	0	1,555
Total:	53,237	3,026	5,946	1,507	1,540	435	0	0	65,691
Expenditures									
Strategic Area: HS									
Homeless - Facility Improvements	35,193	16,339	7,697	2,207	2,372	1,672	211	0	65,691
Total:	35,193	16,339	7,697	2,207	2,372	1,672	211	0	65,691

FUNDED CAPITAL PROGRAMS

(dollars in thousands)

CHAPMAN PARTNERSHIP NORTH - FACILITY IMPROVEMENTS

PROGRAM #: 200002458

DESCRIPTION: Provide facility improvements to address long-term facility needs to include interior and exterior renovations, replacement of aging equipment, commercial kitchen upgrades, the installation of security equipment, and HVAC replacement

LOCATION: 1550 N Miami Ave
North Miami

District Located: 3
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Homeless Trust Capital Fund	4,093	0	0	0	0	0	0	0	4,093
TOTAL REVENUES:	4,093	0	0	0	0	0	0	0	4,093
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Furniture Fixtures and Equipment	282	116	130	115	120	129	0	0	892
Infrastructure Improvements	876	389	350	285	285	296	211	0	2,692
Major Machinery and Equipment	123	63	66	70	75	112	0	0	509
TOTAL EXPENDITURES:	1,281	568	546	470	480	537	211	0	4,093

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

KROME FACILITY - PURCHASE/RENOVATE

PROGRAM #: 200002975

DESCRIPTION: Purchase, repurpose and renovate the existing KROME facility to provide specialized housing and services for unsheltered single adult men with special needs

LOCATION: 18055 SW 12 St District Located: 11
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	1,000	1,000	0	0	0	0	0	0	2,000
HOMES Plan	1,200	1,401	0	0	0	0	0	0	2,601
Homeless Trust Capital Fund	2,777	0	0	0	0	0	0	0	2,777
Miami-Dade Rescue Plan	4,601	0	0	0	0	0	0	0	4,601
TOTAL REVENUES:	9,578	2,401	0	0	0	0	0	0	11,979
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Building Acquisition/Improvements	5,679	4,300	0	0	0	0	0	0	9,979
Infrastructure Improvements	1,000	1,000	0	0	0	0	0	0	2,000
TOTAL EXPENDITURES:	6,679	5,300	0	0	0	0	0	0	11,979

MIA CASA SENIOR HOUSING - PERMANENT

PROGRAM #: 200002595

DESCRIPTION: Purchase and provide renovations to the Mia Casa facilities which provides homeless assistance to the elderly population

LOCATION: 12221 W Dixie Hwy District Located: 2
 North Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Homeless Trust Capital Fund	2,354	0	0	500	500	0	0	0	3,354
TOTAL REVENUES:	2,354	0	0	500	500	0	0	0	3,354
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Furniture Fixtures and Equipment	5	0	0	15	15	0	0	0	35
Infrastructure Improvements	1,072	500	665	485	597	0	0	0	3,319
TOTAL EXPENDITURES:	1,077	500	665	500	612	0	0	0	3,354

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SAFE SPACE FACILITIES - RENOVATIONS

PROGRAM #: 200004695

DESCRIPTION: Provide various facility improvements to include but not to various interior and exterior infrastructure improvements, playground and kitchen equipment upgrades, and the replacement of AC chiller units and generators

LOCATION: Undisclosed District Located: 2,8
 Not Applicable District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Domestic Violence Capital Fund	265	25	25	25	25	25	0	0	390
TOTAL REVENUES:	265	25	25	25	25	25	0	0	390
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	265	25	25	25	25	25	0	0	390
TOTAL EXPENDITURES:	265	25	25	25	25	25	0	0	390

VERDE GARDENS - FACILITY RENOVATIONS

PROGRAM #: 200002356

DESCRIPTION: Provide facility improvements to include interior and exterior renovations, replacement of aging equipment, commercial kitchen upgrades, AC replacement, and the installation of security equipment

LOCATION: Various Sites District Located: 9
 Homestead District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Homeless Trust Capital Fund	3,068	0	721	742	765	195	0	0	5,491
TOTAL REVENUES:	3,068	0	721	742	765	195	0	0	5,491
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Furniture Fixtures and Equipment	150	67	69	71	73	119	0	0	549
Infrastructure Improvements	1,341	1,324	652	671	692	262	0	0	4,942
TOTAL EXPENDITURES:	1,491	1,391	721	742	765	381	0	0	5,491

UNFUNDED CAPITAL PROGRAMS

PROGRAM NAME	LOCATION	(dollars in thousands) ESTIMATED PROGRAM COST
THIRD DOMESTIC VIOLENCE SHELTER - NEW	Undisclosed	16,500
UNFUNDED TOTAL		16,500

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Housing and Community Development

The Department of Housing and Community Development (HCD) administers funding for the County’s housing and community development programs including public housing, subsidized private rental housing, affordable housing, rehabilitation, and revitalization. These programs provide decent, habitable, sanitary, and affordable housing. They promote viable communities and sustainable living environments, principally for extremely low-income to moderate-income families and individuals. HCD’s annual new funding comes primarily from the United States Department of Housing and Urban Development (HUD), which provides funding for programs including Public Housing, Capital Grants, Section 8, Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME) and Emergency Solutions Grant (ESG). Additionally, HCD administers State of Florida Documentary Stamp Surtax (Surtax) and State Housing Initiatives Partnership (SHIP) funds to develop and finance affordable housing.

As part of the Health and Society strategic areas, HCD manages over 6,000 public housing units, of which 754 are mixed finance units. Additionally, HCD has converted 2,304 former public housing units as part of the Rental Assistance Demonstration (RAD) program and Section 18 program. HCD has over 21,000 households under lease through various Section 8 housing programs that assist with monthly housing subsidies. Additionally, HCD owns 1,439 non-public housing affordable housing multi-family rental units. HCD also monitors and oversees the financial and physical performance of this portfolio through the Public Housing Assessment System (PHAS) and the Section Eight Management Assessment Program (SEMAP). These tools provide both the County and HUD with information regarding the financial health, physical condition and management of the HCD portfolio.

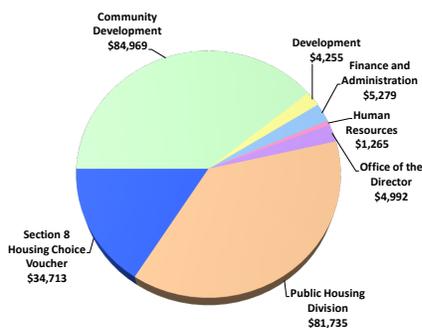
By administering federal and state funded programs, HCD promotes economic opportunities and community development with the goal of creating and retaining jobs for low-income to moderate-income persons, as well as providing oversight on the construction of new affordable and workforce housing development projects while managing mixed-use development acquisition projects.

HCD’s stakeholders are the residents of Miami-Dade County, with incomes ranging from extremely low to moderate, inclusive of those who are part of the County’s workforce. HCD works closely with its resident boards, private landlords, affordable housing developers, for-profit and not-for-profit organizations, the Affordable Housing Advisory Board, and other County departments to achieve the mission of providing quality, affordable housing opportunities and economic independence opportunities to extremely low to moderate-income residents of Miami-Dade County.

FY 2025-26 Proposed Operating Budget

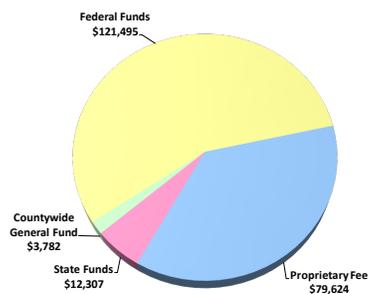
Expenditures by Activity

(dollars in thousands)



Revenues by Source

(dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

	<p><u>OFFICE OF THE DIRECTOR</u> Provides direction, supervision, oversight, communication and coordination of federal, state and local housing and community development programs to assist extremely low to moderate-income families and the elderly and disabled</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 38</td> <td style="text-align: center;"><u>FY 25-26</u> 50</td> </tr> </table>	<u>FY 24-25</u> 38	<u>FY 25-26</u> 50
<u>FY 24-25</u> 38	<u>FY 25-26</u> 50		
	<p><u>PUBLIC HOUSING DIVISION</u> Responsible for the oversight of all 9,700 County public housing units and for providing decent, safe and sanitary dwellings to low-income seniors and individuals in need of reasonable accommodations</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 256</td> <td style="text-align: center;"><u>FY 25-26</u> 259</td> </tr> </table>	<u>FY 24-25</u> 256	<u>FY 25-26</u> 259
<u>FY 24-25</u> 256	<u>FY 25-26</u> 259		
	<p><u>SECTION 8 HOUSING CHOICE VOUCHER</u> Provides assistance to low-income families and elderly, disabled and homeless participants in obtaining affordable, decent, safe and sanitary housing</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 22</td> <td style="text-align: center;"><u>FY 25-26</u> 24</td> </tr> </table>	<u>FY 24-25</u> 22	<u>FY 25-26</u> 24
<u>FY 24-25</u> 22	<u>FY 25-26</u> 24		
	<p><u>DEVELOPMENT</u> Plans and implements redevelopment programs on public housing sites and non-public housing sites, including major rehabilitation and new construction incorporating a mixed-income, mixed-finance and mixed-use approach</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 24</td> <td style="text-align: center;"><u>FY 25-26</u> 24</td> </tr> </table>	<u>FY 24-25</u> 24	<u>FY 25-26</u> 24
<u>FY 24-25</u> 24	<u>FY 25-26</u> 24		
	<p><u>HUMAN RESOURCES</u> Provides department-wide human resources support</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 8</td> <td style="text-align: center;"><u>FY 25-26</u> 9</td> </tr> </table>	<u>FY 24-25</u> 8	<u>FY 25-26</u> 9
<u>FY 24-25</u> 8	<u>FY 25-26</u> 9		
	<p><u>FINANCE AND ADMINISTRATION</u> Provides support services including budgeting, accounting, financial reporting, accounts payable and revenue management in addition to providing underwriting, closing services and loan servicing</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 66</td> <td style="text-align: center;"><u>FY 25-26</u> 66</td> </tr> </table>	<u>FY 24-25</u> 66	<u>FY 25-26</u> 66
<u>FY 24-25</u> 66	<u>FY 25-26</u> 66		
	<p><u>COMMUNITY DEVELOPMENT</u> Responsible for administering federal and state funded programs such as CDBG, HOME, ESG, Surtax, and SHIP and for promoting economic development at the local level</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 30</td> <td style="text-align: center;"><u>FY 25-26</u> 35</td> </tr> </table>	<u>FY 24-25</u> 30	<u>FY 25-26</u> 35
<u>FY 24-25</u> 30	<u>FY 25-26</u> 35		

The FY 2025-26 total number of full-time equivalent positions is 464.25

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director provides guidance on the administration of housing initiatives under the purview of the County Mayor and the Board of County Commissioners (BCC). This division provides direction and administration over federal, state, and local housing initiatives that assist extremely low (Area Median Income (AMI) below 30%) to moderate-income families (140% of AMI), workforce households (60% to 140% of AMI), and the elderly and disabled. The division oversees the strategic planning process for the Department and sets its long-term goals, key performance indicators, and objectives. The division also includes the Communications Unit, which works to provide cohesive branding, engagement, and serves as HCD's point of contact with the media. Additionally, the division houses the Compliance Unit, which conducts audits of operations to ensure compliance with all federal, state, and local regulations including those related to the Americans with Disabilities Act, the Davis-Bacon Act, and Section 3 of the Housing and Development Act of 1968.

- Provides direction, communication and coordination of federal and local housing and community development programs to assist extremely low to moderate-income families and the elderly and disabled
- Audits operations to ensure compliance with HUD and departmental regulations
- Provides direction for fraud and criminal investigations and ensures compliance with the Americans with Disabilities Act and the HUD Voluntary Compliance Agreement for residents with disabilities
- Monitors HUD's Public Housing Assessment System (PHAS) and Section 8 Management Assessment Program (SEMAP)
- Interacts with the Mayor, Board of County Commissioners, residents, community groups and other public and private entities to ensure attainment of HCD's goals and objectives

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes six approved overages in FY 2024-25 one Administrative Officer 3 (\$120,000), one HCD Business Initiatives Manager (\$144,000), three HCD Resident Services Coordinator (\$359,000), and one Communications Manager (\$154,000) in the Office of the Director**
- In FY 2025-26, the Department will continue its significant reorganization aimed at enhancing efficiency and effectiveness; as part of this restructuring, a new leadership structure is included within the Office of the Director, comprised of five Assistant Directors overseeing key areas of operation; these areas include: The Office of Strategic Initiatives and Planning, Program Excellence, Finance & Budget, The Office of Strategic Land Use Planning and Development, Public Housing, and Section 8 Housing Choice Voucher
- The FY 2025-26 Proposed Budget includes the transfer in of one Division Director, HCD position from the Finance and Administration Division to the Office of the Director; one HCD Assistant Director 3 position, one Clerk 2 position, and three HCD Resident Services Coordinator positions from Public Housing Division; one Supervisor, HCD and two Administrative Officer 3 positions from the Community Development Division
- The FY 2025-26 Proposed Budget includes the transfer out of one Special Projects Administrator 1 position to the Community Development Division and one Quality and Assurance Officer position to the Section 8 Housing Choice Voucher Division
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of Countywide General Fund support for one Special Projects Administrator 1 position in the Director's Office (\$128,000)*

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: PUBLIC HOUSING DIVISION

The Public Housing Division oversees and manages the public housing portfolio within the County. The Division is responsible for property management services and for maintaining the buildings through capital investments, preventative maintenance, and routine maintenance. The Division also supports the residents by providing referrals to social service agencies, and bringing in support services like food distribution, prepared meals, and activities. The Public Housing Division manages the Public Housing Waitlist including accepting applications, conducting interviews and informal reviews, and determining eligibility of prospective tenants. The Public Housing Division coordinates with other HCD Divisions in providing maintenance services, and in relocating and tracking residents for the right to return as the redevelopment of each property is completed.

- Responsible for direct management of all county-owned public housing units and the oversight of all privately managed public housing units
- Provides on-going rehabilitation of public housing vacant units for prospective residents and periodic rehabilitation of vacant units for residents with reasonable accommodation needs
- Provides maintenance support services to all public housing units as needed
- Manages the capital asset inventory
- Conducts relocation leasing, rent collection, and evictions; reviews policies and future developments
- Manages applications, conducts interviews, and determines eligibility of prospective tenants for public housing; assigns units and maintains waiting list of current applications
- Plans and manages the design and construction of all capital improvement projects for existing public housing developments
- Provides direct oversight of the Applicant Leasing Center

Strategic Plan Objectives

- HS2-3: Create, preserve and maintain affordable housing to support residents and address workforce needs

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Improve compliance with Housing and Urban Development's Community and Development (CPD) regulations	Public Housing Assessment System (PHAS) point score*	OC	↑	n/a	n/a	75	75
Maintain an acceptable average for occupancy rate in Public Housing	HUD occupancy rate	OC	↑	89%	90%	95%	96%
	Average monthly number of families renting	OP	↔	4,114	4,026	6,200	4,000

*The Department's goal is to achieve a Standard Performer or higher designation as measured by the PHAS score; the PHAS point score represents a computation based on HUD criteria that measures the efficiency of a public housing agency's management; scores of 90 points or above result in a High Performer designation; scores below 90 but above 60 are designated as a Standard Performer

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes one approved Special Projects Administrator 2 (\$131,000) overage in the Public Housing Division**
- **The FY 2025-26 Proposed Budget includes the transfer of five positions from the Community Action Department's Office of Housing Advocacy into the Public Housing Division to be funded by appropriate Federal and State funds**
- The FY 2025-26 Proposed Budget includes continued Countywide General Fund support for four maintenance positions in the Public Housing Division (\$400,000)
- Although there are numerous challenges to overcome, HCD remains committed to the safety of public housing residents; to this end, it is implementing key security enhancements such as upgrading exterior lighting, installing security cameras, and improving perimeter fencing; HCD is also enhancing aesthetics by painting building exteriors and renovating units with updates to kitchens and bathrooms, improved lighting, and new or upgraded flooring
- Despite past modest increases in overall allocations nationally for public housing, increases to allocations to HCD were nominal in recent years, and HCD has a backlog of unmet capital and operational needs; going forward, regardless of the final allocation number received for federal fiscal year (FFY) 2025, the federal budget currently proposed by the Administration will not provide enough funding to bridge the Department's capital or operational budgetary gap for public housing
- The FY 2025-26 Proposed Budget includes funding from the Countywide General Fund to support operations at the Helen Sawyer Assisted Living Facility (\$3 million)
- HCD continues to explore ways to effectively manage federal budgetary shortfalls through the use of HUD's Rental Assistance Demonstration (RAD) program; program funding is subject to HUD approval and the availability of funding from both federal and private sector resources
- The FY 2025-26 Proposed Budget includes the transfer out of one Assistant Division Director position from the Public Housing Division to the Section 8 HCV Division, the transfer out of one Assistant Director 3, one Clerk 2 position, and three HCD Resident Services Coordinator to the Office of the Director
- The FY 2025-26 Proposed Budget includes the transfer in of one HCD Procurement Contract Manager, one Secretary position, and one HCD Procurement Contract Officer position from the Finance and Administration Division
- The FY 2025-26 Proposed Budget allocates \$1 million in General Fund non-departmental expenditures to Legal Services of Greater Miami, Inc. for an Eviction Diversion Program; the program will offer legal assistance to eligible residents facing landlord disputes and provide tenant rights education, outreach, and coordination with other primary service providers

DIVISION: SECTION 8 HOUSING CHOICE VOUCHER

The Section 8 Housing Choice Voucher Division administers the following programs: Section 8 Moderate Rehabilitation, Housing Choice Voucher (HCV), Project Based Voucher (PBV), HUD-Veterans Affairs Supportive Housing (HUD_VASH) Vouchers, Emergency Housing Voucher (EHV), Mainstream Vouchers and Section 8 Moderate Rehabilitation Single Room Occupancy and oversees the activities of the Housing Choice Voucher Program contractor. The Division goal is to provide rental assistance to low-income families and elderly, disabled, and homeless individuals. Housing Quality Standard (HQS) inspections are conducted at least once a year for all special programs, seeking to guarantee not only affordable but decent, safe, and sanitary housing. The Division oversees a contractor for the HCV program.

- Provides rental assistance to low-income families and elderly, disabled and homeless participants seeking affordable, decent, safe and sanitary housing
- Oversees the activities of the Housing Choice Voucher Program contractor
- Conducts Housing Quality Standards inspections at least annually for all special programs
- Determines eligibility for admissions and processes applications for all Section 8 rental assistance programs, except for the Section 8 New Construction program

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> HS2-1: Provide the necessary support services to residents in need 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Maintain high performer status for the Section 8 Program	Section Eight Management Assessment Program (SEMAP) score*	OC	↑	90%	92%	95%	93%
Maximize the effective use of Housing Choice Vouchers	Percentage of available annual budget authority used to lease in the Section 8 HCV program	OC	↑	92%	99%	98%	98%

*SEMAP measures the performance of the public housing agencies that administer the Housing Choice Voucher Program in 14 key areas; the actual points shown (out of a maximum of 145 obtainable points) translate into a percentage of the total points that may be obtained; scores of at least 90 percent are rated High Performers

DIVISION COMMENTS

- The Section 8 Housing Choice Voucher Program will seek additional vouchers from HUD when the opportunity is available through HUD's Notice of Funding Availability
- The FY 2025-26 Proposed Budget includes the transfer in of one HCD Quality and Assurance Officer position from the Office of the Director and one HCD Assistant Division Director position from the Public Housing Division to the Section 8

DIVISION: DEVELOPMENT

The Development Division is responsible for coordinating, planning, and managing development and redevelopment of multifamily and elderly rental housing projects on public housing sites and on other County-owned sites using a mixed-income, mixed-finance, mixed-use approach (as applicable). Additionally, the Division manages the Infill Housing Initiative Program established under Miami-Dade County Implementing Order No: 3-44 in which housing units are constructed in partnership with private developers for homeownership opportunities for income-qualified households.

- Plans and implements public housing development projects on public housing sites and other County sites using a mixed-income, mixed-finance, mixed-use approach (as applicable); projects include major rehabilitations and new construction projects
- Plans and implements the HUD Rental Assistance Demonstration (RAD) Program for redevelopment of existing public housing and development of County-owned land
- Manages the County's Infill Housing Program
- Administers various federal grants including HOPE VI and Replacement Housing Factor (RHF) funds
- Reviews and negotiates ground leases, master development agreements, regulatory and operating agreements and other mixed-finance agreements
- Works with developers to obtain federal, state and municipal approvals
- Manages conversion of existing public housing units to comply with Uniform Federal Accessibility Standards (UFAS) in accordance with the Voluntary Compliance Agreement (VCA)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> HS2-3: Create, preserve and maintain affordable housing to support residents and address workforce needs 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Increase stock of affordable housing	Number of newly constructed infill units	OC	↑	N/A	N/A	25	25

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes one approved Special Projects Administrator 2 (\$131,000) overage in the Development Division**
- The FY 2025-26 Proposed Budget includes continued General Fund support for four Real Estate positions to administer and monitor the infill housing program and affordable housing developments (\$382,000)
- To tackle the affordability crisis and increase the supply of affordable and workforce homeownership opportunities, HCD will continue implementation of a construction and rehabilitation program using County-owned land to build homes funded by a \$30 million revolving loan fund; these homes will be available to families whose income meet the affordable and workforce housing guidelines
- In FY 2025-26, the Development Division, with HUD and Board approval, will continue the implementation of the Rental Assistance Demonstration program
- The Division is currently administering two HUD Choice Neighborhood Implementation (CNI) grants in the Goulds and Overtown neighborhoods and one CNI planning grant for the neighborhood around the Martin Luther King Jr Plaza Station
- The FY 2025-26 Proposed Budget includes the transfer in of one Special Projects Administrator 1 position from the Office of the Director to Development Division
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of one Real Estate Manager and one Real Estate Analyst (\$306,000)*

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: HUMAN RESOURCES

The Human Resources Division (HR) provides guidance to the Department on key personnel management responsibilities, including labor and employee relations, talent acquisition and development, training, fair employment, and both internal and interdepartmental coordination. HR also provides department-wide human resources support to ensure full compliance with federal, state, and County laws, regulations, policies, and procedures while upholding the highest ethical and professional standards and promoting an inclusive workforce. The Division performs reviews of job descriptions and functions to ensure they accurately reflect duties and skill sets. HR also streamlines workflows to improve processes and leverages technology to expand data analytics to increase efficiencies in tracking and maintaining HR metrics. Additionally, the Division provides support for new strategic initiatives, including HR program development, policies, and performance measures. Lastly, HR promotes employee training, development and leadership by providing opportunities to further develop skills that will allow for growth and development of the HCD workforce and better serve the public.

- Oversees personnel and support services functions
- Provides direction and support for the HR component within the Enterprise Resources Planning (ERP) system
- Performs department-wide reviews of job descriptions and essential job functions to ensure they reflect duties and skill sets that have evolved in the delivery of services
- Provides employee training and development opportunities to further develop skills that will enhance staff communications and allow for growth and development of the HCD workforce to better serve the public
- Provides support for new strategic initiatives including HR program development, policies, and performance measures
- Performs department-wide policy reviews to optimize efficiency and service delivery
- Performs recruitment activities to attract and hire new talent

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes one approved Human Resources Manager (\$135,000) overage in the Human Resources Division**

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: FINANCE AND ADMINISTRATION

The Finance and Administration Division provides financial and administrative support services to the Department and ensures that federal, state, and local financial requirements are met. The Division’s largest unit is the Accounting Unit, which is responsible for accounts payable, accounts receivable, grant accounting, financial statements, and fiscal controls. The Division’s Budget and Planning Unit manages the budgeting, reporting, and financial planning operations for the department. The Division includes the Loan Processing and Servicing unit which processes and services homeownership loans to assist low to moderate income households with down payment assistance, second mortgages for purchasing a home, home rehabilitation, and condo special assessments. The Loan Processing and Servicing Unit also oversees loan underwriting and closing services for affordable housing development, rehabilitation, and construction. The HCD Procurement unit is responsible for the acquisition of goods and services, including but not limited to professional services such as architecture, engineering, design build, miscellaneous construction, unsolicited proposals, and Public-Private Partnerships (P3s) for HCD. Additionally, the Division liaises with the Communications, Information Technology Department (CITD) to ensure that information technology support is provided to HCD as per a Memorandum of Understanding (MOU).

- Provides support services including budgeting, accounting, financial reporting, accounts payable and revenue management
- Oversees systems of financial internal controls to ensure sustainability of program compliance and to ensure that the financial statements are presented in accordance with Generally Accepted Accounting Principles (GAAP) and all other federal requirements
- Implements various enhancements and process improvement initiatives to provide accurate and timely financial data
- Administers electronic payment system for tenants and direct debit program
- Provides affordable housing and community development underwriting
- Processes homeownership loan applications
- Provides underwriting and closing services for affordable housing development, rehabilitation, construction and homebuyer mortgage assistance loans
- Provides loan servicing to a loan portfolio of over 6,137 loans for affordable housing development, rehabilitation, construction and homebuyer mortgage assistance
- Oversees information technology support provided by the Communications, Information and Technology Department (CITD) through a Memorandum of Understanding (MOU)

Strategic Plan Objectives

- ED3-1: Foster stable homeownership to promote personal and economic security

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Improve compliance with Housing and Urban Development's Community and Development (CPD) regulations	Percentage of homeownership loans closed within 60 days*	OC	↑	38%	45%	75%	75%

*FY 2022-23 and FY 2023-24 Actuals were less than anticipated due to closing delays concerning open permits, removal of liens, and property repairs; in addition, some loans were delayed due to the County’s legislative process for increasing the maximum sales price for the infill program

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> HS2-3: Create, preserve and maintain affordable housing to support residents and address workforce needs 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Improve compliance with Housing and Urban Development's Community and Development (CPD) regulations	Tenants accounts receivable score*	OC	↑	n/a	n/a	4	4
Maximize efficient use of resources	Percentage of revenues due from serviced loans collected**	OC	↑	26%	36%	65%	65%
Maximize the effectiveness of the Surtax program	Percentage of surtax loans in repayment***	OP	↔	50%	n/a	50%	60%

*Score reflects the amount in resident accounts receivable compared to resident revenue (i.e. rent paid); the maximum point value assigned is 5 points

**Measures the percentage of revenues that are due from homeownership and multi-family loans during the fiscal year that are actually collected

***Surtax Loans that are not in repayment are still in the Deferred Compliance Period and as such, either repayment is not required, or the repayment of the loan is based on the available cash flow of the property

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes four approved overages in FY 2024-25 two HCD Operations/Administrative Analysts (\$216,000), one Accountant 3 (\$130,000), and one HCD Technician (\$66,000) in the Finance and Administration Division
- The FY 2025-26 Proposed Budget includes the transfer out of one HCD Procurement Contract Manager position, one HCD Procurement Contract Officer position, and one Secretary position from the Finance and Administration Division to the Public Housing Division; and transfer out of one Division Director, HCD position from the Finance and Administration Division to the Office of the Director

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: COMMUNITY DEVELOPMENT

The Community Development (CD) Division develops and implements the annual competitive award process for the Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), HOME Investment Partnership Program, Documentary Stamp Surtax Program and State Housing Initiatives Program. CD administers all funded projects, including those funded by CDBG, ESG, the Neighborhood Stabilization Program, the Development Inflation Adjustment Fund, the Affordable and Workforce Housing Trust Fund, the Naturally Occurring Affordable Housing, and the Housing Development Action Grant. The Planning Unit prepares the County's U.S. HUD's Five-Year Consolidated Plan and Annual Action Plan to allocate federal funding, in addition to the Consolidated Annual Performance Evaluation Report (CAPER), and the County's Local Housing Assistance Plan. In addition, Planning oversees the development and execution of the competitive Request for Applications (RFA) process. CD administers all projects recommended from contract development through to project completion, for the purpose of promoting affordable housing development, economic development, historical preservation, housing rehabilitation, capital improvements to public facilities and public services. The Division has oversight of department properties through its asset management unit, to ensure that affordable housing is provided to needy families. Additionally, the Division ensures compliance with all program requirements for these funding sources, including General Obligation Bond (GOB) and Workforce housing programs. Lastly, the Division administers community planning functions and neighborhood planning support, including citizen participation through various community meetings.

- Monitors the construction and compliance of new and rehabilitated housing development projects, manages development projects, manages non-public affordable housing developments, and manages disposition activities for County-owned properties under the Department's control
- Administers and monitors Community Development Block Grant (CDBG), CDBG CARES Act (CDBG-CV), Documentary Stamp Surtax (Surtax), State Housing Initiative Partnership (SHIP), Emergency Solutions Grant (ESG), ESG CARES Act (ESG-CV), Neighborhood Stabilization Program (NSP), Home Investment Partnership Program (HOME), and HOME American Rescue Plan (ARP) affordable housing programs as well as the COVID-19 specific allocations associated with CDBG, ESG and HOME
- Oversees Miami-Dade County's federally funded Emergency Rental Assistance Program to assist landlords and renters affected by the economic stressors due to and during the COVID-19 pandemic
- Provides architectural/engineering and construction contract administration, as well as the oversight of construction and rehabilitation field work
- Ensures compliance with all program requirements for grants processed with federal, state, and local funds including CDBG, CDBG-CV, HOME, ESG, ESG-CV, Surtax, NSP and SHIP
- Ensures long term affordability compliance for all affordable housing funded with Surtax/SHIP, HOME and CDBG funds
- Reviews construction loan applications and draw requests for disbursement of funds for affordable housing developments
- Manages 25 County-owned assets for a total of 1,762 units that are non-public housing and are available as affordable housing which may or may not include subsidies
- Prepares the County's Five-Year HUD Consolidated Plan, Annual Action Plan, Consolidated Annual Performance Evaluation Report (CAPER), and Analysis of Impediments to Fair Housing Choice (AI) for all HUD Community Development and Planning program funds
- Develops and implements annual competitive solicitation process and subsequent recapture/reallocation of funding for CDBG, CDBG-CV, HOME, ESG, ESG-CV, Surtax, SHIP, and local funding programs
- Provides technical assistance to potential applicants and the community related to the release of all Requests for Applications (RFAs) and Requests for Proposals (RFPs)
- Develops and administers the Development Inflation Adjustment Fund (DIAF), Naturally Occurring Affordable Housing (NOAH) grant program as part of the Mayor's HOMES program
- Administers community planning functions and neighborhood planning support, including citizen participation through various community meetings for federal funding programs
- Provides staff support to the Affordable Housing Advisory Board (AHAB) and the Affordable Housing Trust Fund Board (AHTFB)
- Processes all Special Economic Development (SPED) applications for the small business forgivable loan program, conducts underwriting analysis, coordinates loan closing and monitors construction, if applicable, until completion
- Promotes economic development with the goal of creating and retaining jobs for low to moderate-income persons
- Develops programming for special Mayoral housing related initiatives
- Conducts due diligence for proposed housing and economic development
- Oversees the selection committee and scoring process for the Request for Applications (RFA)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> ED1-1: Promote and support a diverse mix of current and emerging industries vital to a growing economy 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Improve access to economic opportunities for low-to moderate-income individuals	Number of jobs created or retained*	OC	↑	18	14	50	35

*This is an economic development goal which utilizes CDBG funding; each \$35,000 grant should result in one job; the estimated cost to create 68 jobs is \$2.405 million; jobs will be created over a two-year time period; Data corresponds to the calendar year; for example, FY 2023-24 Actuals correspond to Calendar Year 2024; prior year Actuals have been updated to reflect this measurement standard

Strategic Plan Objectives							
<ul style="list-style-type: none"> HS2-3: Create, preserve and maintain affordable housing to support residents and address workforce needs 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Improve compliance with Housing and Urban Development's Community and Development (CPD) regulations	Percentage of CDBG projects completed*	EF	↑	11%	14%	60%	60%
	Percentage of HOME projects completed**	EF	↑	23%	58%	40%	35%
Increase stock of affordable housing	Number of affordable housing units constructed or rehabilitated***	OC	↑	777	1,198	1,600	1,600

*Data corresponds to the calendar year; for example, FY 2023-24 Actuals correspond to Calendar Year 2024; prior year Actuals have been updated to reflect this measurement standard

**Data corresponds to the calendar year; for example, FY 2023-24 Actuals correspond to Calendar Year 2024; prior year Actuals have been updated to reflect this measurement standard

***Figures reflect only those affordable housing units for which HCD funding was provided or which resulted from a County public housing redevelopment project

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes seven approved overages in FY 2025-26 three Principal Planner (\$426,000), one Special Projects Administrator 2 (\$157,000), one HCD Resiliency Assurance Manager (\$160,000), one Engineer 2 (\$142,000), one Architect 2 (\$163,000), and a transfer in of one Principal Planner (\$146,000) from the Regulatory and Economic Resources Department to the Community Development Division
- HCD, along with community partners, will continue to monitor and develop affordable housing opportunities as the County progresses toward achieving its goal of 15,000 units
- The FY 2025-26 Surtax projected revenue is budgeted at \$48 million; the FY 2025-26 Surtax carryover of \$385 million is allocated for on-going multi-family rental projects and homeownership programs; total funding budgeted for affordable housing, including Surtax, is \$502 million
- In FY 2025-26, HCD will continue to enhance its electronic submission process for the annual Request for Applications, the competitive process for all applications for funding, which has resulted in better quality submissions for community-based organizations and housing development entities applying for County funds, achievement of paper reduction goals and processing efficiencies
- In FY 2025-26, HCD will continue to process all affordable housing grant agreements related to the disbursement of the \$26 million district specific HCD capital program funding

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The Department will finalize the County’s acquisition of the remaining 333 affordable housing units from the Miami Beach Community Development Corporation (CDC) and begin to address vacant units resulting from major deferred maintenance
- The FY 2025-26 Proposed Budget includes the transfer out of two Administrative Officer 3 positions and one Supervisor PHCD position from the Community Development Division to the Office of the Director

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes \$844,000 of Documentary Surtax funds to pay the debt service related to the Scott Carver Development; the Surtax funds will be transferred to the General Government Improvement Fund (GGIF) where the debt service payment is budgeted
- In FY 2025-26, HCD is projected to expend \$10.666 million in Federal Capital Fund Program (CFP) dollars to address long-term infrastructure needs in various public housing developments to include elevators, roofs, windows, fire alarm systems and Uniform Federal Accessibility Standards (UFAS) compliance; it is important to note that the FY 2024-25 federal budget did not provide enough funding to address the infrastructure needs at various public housing sites; there is no fiscal impact to the Department's operating budget as a result of the infrastructure improvements at this time; however, when applicable, the Department will install energy efficient equipment that in the long-term will provide some operational savings
- In FY 2024-25, HCD distributed Affordable Housing Trust (AHT) funds dollars to two projects in District 2 for Down Payment Assistance and the Homebuyer Program, as well as to the Lil Abner Apartments in District 12, which has completed construction; the purpose of the AHT Fund dollars was to assist and support the financing of the preservation and new construction of affordable and workforce housing projects, inclusive of public housing redevelopment projects, rental projects, and homeownership projects; HCD, in coordination with County District Commissioners and other area stakeholders, prioritizes projects for which the AHT funds will be allocated in each County district; AHT funds were allocated to five projects that are currently under construction (Wellspring, Southside Prep Academy, Ludlam, SOMI, and Village of Casa Familia); combined, these projects will deliver 395 affordable housing units to Miami-Dade County’s housing portfolio; additionally, in FY 2025-26 HCD will be working with several more affordable housing projects for future unit delivery to qualifying residents (total program cost \$33.035 million; \$12.693 million in FY 2025-26; capital program #2000002154)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the purchase of 52 vehicles (\$2.886 million); over the next five years, the Department is planning to spend \$9.36 million to replace 143 vehicles as part of its fleet replacement plan funded with HCD revenues; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County’s fleet replacement plan is included under Non-Departmental capital program #2000000511

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Proposed FY 25-26
Advertising	418	378	417	379	369
Fuel	211	8	209	190	219
Overtime	2,914	2,809	2,703	1,950	2,716
Rent	1,000	1,248	1,000	1,200	1,050
Security Services	5,392	12,145	5,657	11,166	12,625
Temporary Services	940	1,348	372	1,344	0
Travel and Registration	20	65	51	46	36
Utilities	12,788	10,981	11,597	10,455	11,597

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Proposed FY 25-26
Revenue Summary				
General Fund Countywide	2,984	4,030	4,058	3,782
Affordable Housing Trust Fund	29,679	28,206	4,000	6,500
Carryover	0	0	21,665	93,665
Carryover - CD	11,981	22,533	9,626	22,900
Carryover - DRI/EZ/EH	1,884	0	1,946	1,946
Carryover - EDI/BEDI	1,025	1,224	1,125	1,125
Carryover CDBG	0	108	22,525	22,525
Carryover HOME	22,146	13,672	18,878	18,878
Carryover NSP	1,097	1,269	1,182	1,182
Carryover SHIP	27,774	38,986	40,599	40,599
Carryover Surtax	337,502	350,612	370,401	385,000
Documentary Stamp Surtax	43,732	29,711	36,000	48,000
Interest Income	20,710	25,364	11,899	13,125
Loan Repayments	23,001	26,958	16,101	9,600
Loans Servicing Fees	1,440	836	550	635
Miscellaneous Revenues	23,619	28,674	16,832	14,216
Rental Income	14,120	15,105	13,679	13,679
SHIP	5,047	4,249	5,000	4,800
CD New Funding – Special Grants	0	0	4,000	4,000
State Grants	0	0	1,642	1,642
CDBG	16,698	15,694	12,496	13,109
CDBG Program Income	31	227	243	226
Community Neighborhood Initiative (CNI)	0	0	40,000	0
Emergency Rental Assistance Program (ERAP)	56,345	0	0	0
Emergency Shelter Grant	4,751	2,077	1,763	1,052
Federal Funds	19,135	20,026	17,059	12,733
HOME	1,273	8,457	5,542	4,770
HOME Program Income	0	370	6,633	167
Housing Assistance Payments	284,762	343,959	324,567	368,394
NSP Program Income	169	104	168	345
Public Housing Subsidy	57,309	45,815	57,998	61,411
Section 8 Admin Fee	37,034	29,766	64,495	47,771
Miami-Dade Rescue Plan Fund	3,095	12,264	0	0
Total Revenues	1,048,343	1,070,296	1,132,672	1,217,777
Operating Expenditures Summary				
Salary	23,032	29,410	37,550	40,600
Fringe Benefits	8,468	9,085	18,178	18,473
Court Costs	140	187	147	195
Contractual Services	55,307	51,912	61,785	45,921
Other Operating	145,807	127,867	191,520	91,211
Charges for County Services	12,586	20,007	12,954	20,808
Total Operating Expenditures	245,340	238,468	322,134	217,208
Non-Operating Expenditures Summary				
Transfers	279,957	344,434	324,567	368,394
Distribution of Funds In Trust	0	0	0	0
Debt Service	1,707	1,671	1,874	943
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	484,097	631,232
Total Non-Operating Expenditures	281,664	346,105	810,538	1,000,569

(dollars in thousands)	Total Funding		Total Positions	
	Budget FY 24-25	Proposed FY 25-26	Budget FY 24-25	Proposed FY 25-26
Expenditure By Program				
Strategic Area: Health and Society				
Office of the Director	3,946	4,992	38	50
Public Housing Division	80,632	81,735	256	259
Section 8 Housing Choice Voucher	38,614	34,713	22	24
Development	17,834	4,255	24	24
Human Resources	830	1,265	8	9
Finance and Administration	5,032	5,279	66	66
Strategic Area: Economic Development				
Community Development	175,246	84,969	30	35
Total Operating Expenditures	322,134	217,208	444	467

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

ARCHITECTURAL AND INSPECTION SERVICES (CAPITAL FUND PROGRAMS (CFP))

PROGRAM #: 807910

DESCRIPTION: Reimburse planning, architectural design and inspections costs for public housing developments
 LOCATION: Countywide District Located: Countywide
 Various Public Housing Regions District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Capital Funds Program (CFP) - 718	2,828	0	0	0	0	0	0	0	2,828
Capital Funds Program (CFP) - 719	2,098	0	0	0	0	0	0	0	2,098
Capital Funds Program (CFP) - 720	1,451	0	0	0	0	0	0	0	1,451
Capital Funds Program (CFP) - 721	569	0	0	0	0	0	0	0	569
Capital Funds Program (CFP) - 722	1,100	234	0	0	0	0	0	0	1,334
Capital Funds Program (CFP) - 723	400	1,234	750	0	0	0	0	0	2,384
Capital Funds Program (CFP) - 724	0	950	600	500	0	0	0	0	2,050
TOTAL REVENUES:	8,446	2,418	1,350	500	0	0	0	0	12,714
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	400	1,900	1,484	650	0	0	0	0	4,434
Planning and Design	8,046	234	0	0	0	0	0	0	8,280
TOTAL EXPENDITURES:	8,446	2,134	1,484	650	0	0	0	0	12,714

HOUSING FACILITIES UPGRADES AND IMPROVEMENTS

PROGRAM #: 2000001489

DESCRIPTION: Perform upgrades and improvements to housing facilities maintained by Miami-Dade County
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	0	3,000	0	0	0	0	0	0	3,000
TOTAL REVENUES:	0	3,000	0	0	0	0	0	0	3,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	3,000	0	0	0	0	0	0	3,000
TOTAL EXPENDITURES:	0	3,000	0	0	0	0	0	0	3,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

NON-DWELLING STRUCTURAL IMPROVEMENTS (CAPITAL FUND PROGRAM (CFP))

PROGRAM #: 803240

DESCRIPTION: Repair and maintain non-dwelling structures to include community building spaces and administration buildings in various public housing developments

LOCATION: Countywide District Located: Countywide
 Various Public Housing Regions District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Capital Funds Program (CFP) - 718	78	0	0	0	0	0	0	0	78
Capital Funds Program (CFP) - 719	50	0	0	0	0	0	0	0	50
Capital Funds Program (CFP) - 720	50	0	0	0	0	0	0	0	50
Capital Funds Program (CFP) - 721	50	0	0	0	0	0	0	0	50
Capital Funds Program (CFP) - 722	25	25	0	0	0	0	0	0	50
Capital Funds Program (CFP) - 723	0	25	25	0	0	0	0	0	50
Capital Funds Program (CFP) - 724	0	0	25	25	0	0	0	0	50
TOTAL REVENUES:	253	50	50	25	0	0	0	0	378
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	228	25	50	25	0	0	0	0	328
Planning and Design	0	25	25	0	0	0	0	0	50
TOTAL EXPENDITURES:	228	50	75	25	0	0	0	0	378

REDEVELOPMENT OF CULMER PLACE AND CULMER GARDENS

PROGRAM #: 505660

DESCRIPTION: Redevelop Culmer Place and Culmer Gardens public housing units into a mixed-income, mixed-use development to include one-for-one replacement of existing public housing units

LOCATION: 800 NW 5 Ave and 554 NW 5 Ave District Located: 3
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	2,980	210	0	0	0	0	0	0	3,190
Southeast Overtown Park West CRA	500	0	0	0	0	0	0	0	500
TOTAL REVENUES:	3,480	210	0	0	0	0	0	0	3,690
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	3,480	210	0	0	0	0	0	0	3,690
TOTAL EXPENDITURES:	3,480	210	0	0	0	0	0	0	3,690



STRATEGIC AREA

Economic Development

Mission:

To foster economic vitality by capitalizing on our strengths and by supporting investments in key emerging industries that increase opportunities for small businesses and the local workforce

GOALS	OBJECTIVES
AN ENVIRONMENT THAT PROMOTES A GROWING, RESILIENT AND DIVERSIFIED ECONOMY	Promote and support a diverse mix of current and emerging industries vital to a growing economy
	Create and maintain an environment attractive and welcoming to large and small businesses and their workforce
	Expand business and job training opportunities aligned with the needs of the local economy
	Continue to leverage Miami-Dade County's strengths in international commerce, natural resources, and recreational and cultural attractions
	Provide world-class airport and seaport facilities
ENTREPRENEURIAL DEVELOPMENT OPPORTUNITIES WITHIN MIAMI-DADE COUNTY	Encourage a dynamic and healthy small business community that reflects our diversity
	Bolster opportunities for small and local businesses to participate in County contracting
REVITALIZED COMMUNITIES	Foster stable homeownership to promote personal and economic security
	Increase economic opportunity and access to information technology for disadvantaged and disinherited communities

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Aviation

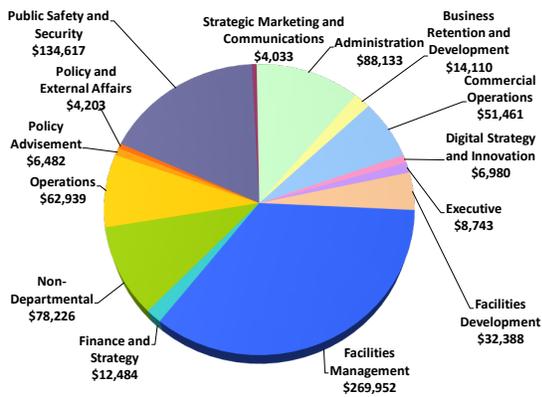
The Miami-Dade Aviation Department (MDAD) operates a system of airports that provides for the safe and efficient movement of people and goods while being responsive to the needs of customers and safeguarding the environment.

As part of the Economic Development strategic area, MDAD operates Miami International Airport (MIA) and four General Aviation Airports (GAA). MDAD operates the airport system as a financially self-sufficient entity without property tax support from the County. MIA is considered a primary economic engine for Miami-Dade County and is the major trans-shipment point between the Americas, the Caribbean and Europe. Servicing 96 airlines with routes to over 165 cities on five continents, MIA ranks number one in the United States for international freight and number two for international passenger traffic. MIA's vision is to grow from a recognized hemispheric hub to a global airport of choice that offers customers a world-class experience and an expanded route network with direct passenger and cargo access to all world regions.

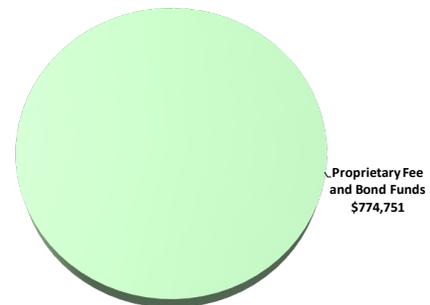
MDAD works closely with a varied group of constituents, including cargo and passenger airlines and their customers, the support industries that form the air travel base, the Federal Aviation Administration (FAA), the Transportation Security Administration (TSA), United States Customs and Border Protection, business leaders and the media.

FY 2025-26 Proposed Operating Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

<u>EXECUTIVE</u>																							
Provides leadership and direction to Department staff in accomplishing stated goals and objectives; provides legal representation to MDAD																							
<u>FY 24-25</u> 25	<u>FY 25-26</u> 27																						
<div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"> <p style="text-align: center;"><u>POLICY ADVISEMENT</u></p> <p>Protects and advances strategic interests of MDAD's system of airports through government relations; plans and coordinates air carrier route development and maintenance; provides policy guidance for the Department</p> <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 17</td> <td style="text-align: center;"><u>FY 25-26</u> 18</td> </tr> </table> </div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"> <p style="text-align: center;"><u>FACILITIES MANAGEMENT</u></p> <p>Maintains functional, safe, and secure facilities, equipment, structures and utilities for internal and external customers</p> <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 491</td> <td style="text-align: center;"><u>FY 25-26</u> 526</td> </tr> </table> </div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"> <p style="text-align: center;"><u>FINANCE AND STRATEGY</u></p> <p>Oversees accounting and financial services; develops and monitors the operating and capital budgets</p> <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 65</td> <td style="text-align: center;"><u>FY 25-26</u> 62</td> </tr> </table> </div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"> <p style="text-align: center;"><u>BUSINESS RETENTION AND DEVELOPMENT</u></p> <p>Manages the rental and permit agreements of the airport system properties and facilities; monitors concessionaire lease agreements</p> <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 61</td> <td style="text-align: center;"><u>FY 25-26</u> 71</td> </tr> </table> </div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"> <p style="text-align: center;"><u>POLICY AND EXTERNAL AFFAIRS</u></p> <p>Utilizes the airport facility to create an environment that is visually stimulating for passengers; oversees MDAD's customer service; provides protocol services to ensure smooth passage of dignitaries through the airport</p> <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 22</td> <td style="text-align: center;"><u>FY 25-26</u> 25</td> </tr> </table> </div> <div style="border: 1px solid black; padding: 5px;"> <p style="text-align: center;"><u>DIGITAL STRATEGY AND INNOVATION</u></p> <p>Serves as the business technology liaison, working with the airport's business leaders to identify areas for improvement; emphasizes data-driven decision-making</p> <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 19</td> <td style="text-align: center;"><u>FY 25-26</u> 21</td> </tr> </table> </div>	<u>FY 24-25</u> 17	<u>FY 25-26</u> 18	<u>FY 24-25</u> 491	<u>FY 25-26</u> 526	<u>FY 24-25</u> 65	<u>FY 25-26</u> 62	<u>FY 24-25</u> 61	<u>FY 25-26</u> 71	<u>FY 24-25</u> 22	<u>FY 25-26</u> 25	<u>FY 24-25</u> 19	<u>FY 25-26</u> 21	<div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"> <p style="text-align: center;"><u>OPERATIONS</u></p> <p>Provides secure, safe and efficient airfield areas, terminal gates, and cargo loading positions for aircraft users; oversees traffic operations and addresses aircraft issues within the community</p> <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 533</td> <td style="text-align: center;"><u>FY 25-26</u> 535</td> </tr> </table> </div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"> <p style="text-align: center;"><u>PUBLIC SAFETY AND SECURITY</u></p> <p>Directs the investigative police and uniform services; oversees the fire and rescue services at MIA and enforces all local, state, and federally mandated security requirements</p> <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 194</td> <td style="text-align: center;"><u>FY 25-26</u> 196</td> </tr> </table> </div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"> <p style="text-align: center;"><u>FACILITIES DEVELOPMENT</u></p> <p>Manages the planning, design, and construction of facilities and provides support for the environmental, civil, and fuel engineering needs of the Department</p> <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 75</td> <td style="text-align: center;"><u>FY 25-26</u> 78</td> </tr> </table> </div> <div style="border: 1px solid black; padding: 5px; margin-bottom: 5px;"> <p style="text-align: center;"><u>ADMINISTRATION</u></p> <p>Oversees personnel and support services functions; provides information technology and telecommunications services and procurement activities to MDAD and its diverse user base</p> <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 171</td> <td style="text-align: center;"><u>FY 25-26</u> 185</td> </tr> </table> </div> <div style="border: 1px solid black; padding: 5px;"> <p style="text-align: center;"><u>STRATEGIC MARKETING AND COMMUNICATIONS</u></p> <p>Plays a crucial role in managing the airport's public image, promoting its services, and communicating with stakeholders including passengers, airlines, cargo partners, government agencies, and the general public</p> <table style="width: 100%; border: none;"> <tr> <td style="text-align: center;"><u>FY 24-25</u> 14</td> <td style="text-align: center;"><u>FY 25-26</u> 18</td> </tr> </table> </div>	<u>FY 24-25</u> 533	<u>FY 25-26</u> 535	<u>FY 24-25</u> 194	<u>FY 25-26</u> 196	<u>FY 24-25</u> 75	<u>FY 25-26</u> 78	<u>FY 24-25</u> 171	<u>FY 25-26</u> 185	<u>FY 24-25</u> 14	<u>FY 25-26</u> 18
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The FY 2025-26 total number of full-time equivalent positions is 1,762

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: EXECUTIVE

The Executive Division, which includes the Office of the Director, provides leadership and direction to Department staff in accomplishing the stated goals and objectives.

- Establishes departmental policy, directs overall management, provides long-term vision and implements legislative policy and directives
- Provides legal services to operational divisions
- Develops plans to attract new air cargo business, oversees the department’s cargo infrastructure and negotiates leases and acquisitions of land and building space for cargo operations

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes two new positions including one Strategy Officer (\$161,000) to support the office of the Deputy Director and one Special Project Administrator 2 (\$128,000) to support the office of the Director**
- The FY 2025-26 Proposed Budget includes the transfer of one position from Strategic Marketing and Communications Division to support the Office of the Director, and the transfer of one position to the Business Retention and Development Division

DIVISION: ADMINISTRATION

The Administration Division performs activities that support daily operations of MIA to include administration of the Department’s personnel and support services functions, provision of technology and telecommunication resources to the Department’s varied user base and coordination of procurement activities.

- Provides human resource services: recruitment, employee counseling, training and staff development and administration of policy and procedures
- Advertises solicitations including Invitations to Bid (ITB), Requests for Proposals (RFP) and Architectural and Engineering (A&E) solicitations
- Provides information technology and telecommunication services to MDAD and its varied user base
- Ensures that businesses participating in the Federal Airport Concession Disadvantaged Business Enterprise Program have bidding opportunities on contracts at MIA
- Coordinates procurement activities to provide quality goods and services to the Department

Strategic Plan Objectives

- ED2-2: Bolster opportunities for small and local businesses to participate in County contracting

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Contribute to the participation of Small Business Enterprises at MIA	Small business and community outreach meetings held*	OP	↔	215	144	144	60
	Airport concession disadvantaged business enterprises (ACDBE) overall participation at MIA (millions)	OC	↑	\$196.5	\$238.1	\$210.0	\$260.0
	Percentage of airport concession joint venture leases with ACDBE partners	OC	↑	40.61%	36.00%	33.50%	30.00%

* FY 2025-26 reflects a decrease in meetings due to limited resources from the Small Business Development Department

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes three new positions including one Airport Senior Personnel Specialist (\$111,000), one AP Risk Management Insurance Representative (\$80,000), and one Chief Aviation Risk Management & Support Services (\$134,000) to support the Human Resources section within the Administration Division
- The FY 2025-26 Proposed Budget includes six new positions including four AP Electrical Equipment Tech 1 (\$393,000), one Telecommunications Supervisor (\$136,000), and one Aviation IT Senior Systems Administrator (\$159,000) to support the Information Systems section within the Administration Division
- The FY 2025-26 Proposed Budget includes three new Aviation Senior Procurement Contract Officer positions (\$381,000) to support the Procurement & Materials Management section within the Administration Division
- The FY 2025-26 Proposed Budget includes the transfer of one position from the Finance and Strategy Division to support the Human Resources section; in addition, one position will be transferred from the Finance & Strategy Division to support the Information Systems section

DIVISION: BUSINESS RETENTION AND DEVELOPMENT

The Business Retention and Development Division expands and develops revenue sources for MIA and the GAA; administers and monitors air carrier and concessionaire lease agreements; and plans future business and economic development for the Department.

- Develops, negotiates and administers leases of land, building spaces and storage areas throughout the County's airport system
- Manages concessionaire lease agreements for the Department
- Monitors lease agreements for the hotel and parking services
- Oversees non-aeronautical revenues generated through the concession program
- Develops, maintains and initiates concessions at MIA to maximize revenue opportunities and meet customer service needs
- Updates the concessions master plan to include national brands, regional brands and local participation in all concessions throughout MIA and adds temporary and/or permanent locations to satisfy demand
- Organizes quarterly tenant meetings and individual tenant meetings as needed
- Monitors contract compliance and addresses non-compliance issues through remediation or termination
- Develops, monitors and maintains sales and revenue budget for concessions at MIA
- Conducts annual survey of airport patrons for comparative information on MIA airport patrons' preferences in addition to researching comparable airport benchmarks
- Manages the MIA Mystery Shopper program for terminal-wide concessions to encourage customer service at all levels
- Continues to foster relationships with the travel concessions industry on current and future business opportunities at MIA

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Enhance MDAD revenue	MIA non-terminal rental revenue (\$1,000)*	OC	↑	\$79,995	\$87,220	\$81,066	\$88,241
	GAA revenue (\$1,000s)**	OC	↑	\$16,349	\$18,313	\$15,961	\$15,992

*The FY 2025-26 Target reflects an increase in revenues due to increases in the appraised land rent rates

**The FY 2023-24 Actual reflected demand for executive travel services at Opa-Locka Airport, which also drove an increase in fuel sales; the FY 2024-25 Projection reflected a decrease in revenues due to the cancellation of a development at Miami Executive Airport; the FY 2025-26 Target reflects a flat growth in demand for services at the General Aviation Airports compared to prior year

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes seven new positions including two Senior Aviation Property Managers (\$266,000), two Aviation Property Managers (\$211,000), one Section Chief Aviation (\$142,000), one Aviation Business Systems Specialist (\$123,000), and one Development Coordinator (\$151,000) to support the Real Estate Management & Development section within the Business Retention & Development Division
- The FY 2025-26 Proposed Budget includes two new positions including one Aviation Property Manager (\$106,000) and one Administrative Officer 3 (\$114,000) to support the Concessions Business Development section within the Business Retention & Development Division
- The FY 2025-26 Proposed Budget includes the transfer of one position from the Executive Division to support the Real Estate Management & Development section

DIVISION: FACILITIES DEVELOPMENT

The Facilities Development Division oversees the design and construction of facilities; manages the planning, development, and acquisition of funds for improvements to Miami-Dade County's public use airports in order to meet growing aviation demands; and supports the environmental, civil, and aviation fuel needs of the Department.

- Provides design and construction services to the airports' internal and external customers
- Applies sound project management principles to control scope, cost, schedule and quality of capital projects at the Aviation Department
- Provides short- and long-range planning for MIA's infrastructure, concourse and terminals and for individual projects and programs
- Manages federal and state grants that provide funding for MIA's Capital Improvement Program
- Acts in a technical advisory capacity to key stakeholders including the FAA concerning safety standards, regulatory compliance and operating and planning issues
- Conducts land use and zoning analyses
- Supports the environmental, civil and aviation fuel needs of the Department
- Monitors the levels and quality of the domestic water, sewage and storm water systems
- Manages, monitors and maintains Airside Operations area pavement
- Performs audits of tenants for environmental compliance

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> ED1-3: Expand business and job training opportunities aligned with the needs of the local economy 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Seek involvement of communities in economic development efforts	Percent of airspace analysis for off-airport construction performed after 10 days	OP	↔	61.92%	41.75%	50.00%	50.00%

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes two new positions including one AP Project Scheduler (\$119,000) and one PGTS Coordinator (\$123,000) to support the Program Controls section within the Facilities Development Division
- The FY 2025-26 Proposed Budget includes the transfer of one position from the Finance & Strategy Division to support the Aviation Planning & Grants section within the Facilities Development Division

DIVISION: FACILITIES MANAGEMENT

The Facilities Management Division maintains all airport systems and facilities in optimum working condition, including the environmental systems, infrastructure and fuel systems.

- Ensures that facilities at the airport are kept operationally reliable at all times
- Maintains and repairs the facilities and utility systems at MIA and GAA
- Ensures readiness of all new facilities including testing, commissioning and turnover; sets operational standards; and updates MDAD design guidelines

Strategic Plan Objectives							
<ul style="list-style-type: none"> ED1-5: Provide world-class airport and seaport facilities 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Improve overall customer satisfaction at MIA	Percentage of emergency work order requests responded to within two hours*	OC	↑	n/a	100%	100%	100%

*No historical data is available for FY 2022-23 as this is a newly established performance measure

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes thirty-six new positions including five Engineers 3 (\$746,000), three Construction Managers 2 (\$431,000), three Facilities Maintenance Contract Specialists (\$242,000), three Airport Maintenance Mechanics (\$215,000), two Section Chiefs Aviation (\$285,000), two Engineers 4 (\$324,000), two Airport Light Equipment Techs (\$190,000), two Airport Hydraulics Mechanics (\$189,000), two Airport Plumbers (\$219,000), two AP Electrical Equipment Tech 1 (\$197,000), two Airport Painters (\$177,000), two Airport BMS Operators (\$152,000), two AP Refrigeration A/C Mechanics (\$236,000), one Refrigeration A/C Mechanic Supervisor (\$131,000), one Plumbing Supervisor (\$121,000), one Airport Facilities Superintendent (\$118,000), and one Airport Welder (\$94,000) to support the Facilities Management Division
- The FY 2025-26 Proposed Budget includes the transfer of one position to the Policy and External Affairs Division

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: FINANCE AND STRATEGY

The Finance and Strategy Division is responsible for management of accounting and financial services, development and monitoring of the operating and capital budgets, and development and monitoring of the Department's business plan.

- Oversees all accounting activities, including cost accounting, accounts payable and receivable, cash management and generation of financial statements; coordinates with external auditor for year-end financial audit
- Manages capital and operating budget activities
- Manages short-term and long-term debt issuance
- Develops and monitors the business plan for the Department on an annual basis

Strategic Plan Objectives

- ED1-5: Provide world-class airport and seaport facilities

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Contain operating expenses	MIA cost per enplaned passenger	OC	↓	\$18.84	\$17.09	\$17.45	\$18.38
	Landing fee rate (per 1,000 lbs. in dollars)	OC	↓	\$1.62	\$1.62	\$1.65	\$1.65
Enhance MDAD revenue	Enplaned passengers (1,000s)	OC	↑	25,751	27,885	28,150	28,300
Enhance MIA Competitive Position	MIA cargo tonnage (1,000s)	OC	↑	2,771	2,917	2,883	3,035
Enhance customer service	MIA passengers (1,000s)*	OC	↑	51,563	55,703	56,300	56,600

* The FY 2023-24 Actual, FY 2024-25 Projection, and FY 2025-26 Target reflects the growth in passenger traffic at MIA

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes the transfer of two positions to the Administration Division, including one to the Human Resources section and one to the Information Systems section; in addition, one position will be transferred to the Aviation Planning & Grants section within the Facilities Development Division
- The Department will maintain a competitive landing fee in FY 2025-26 of \$1.65 per 1,000-pound unit of landed weight, which is consistent with the \$1.65 in FY 2024-25

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: OPERATIONS

The Operations Division provides for a safe and secure airfield at MIA; manages the day-to-day operations within the terminal building; oversees the 24-hour traffic operations, which extend from the terminal curb to the airport property line, including the cargo area; oversees operations at the GAA; and addresses the issue of aircraft related noise and land compatibility within the community.

- Manages the day-to-day operation of the facility and acts as a mediator to resolve complaints/issues for tenants, airlines and passengers in MIA terminals
- Provides secure, safe and efficient airfield areas, terminal gates and cargo loading positions for aircraft users
- Provides for the smooth flow of traffic through the airport, monitors ground transportation activity and enforces parking regulations at MIA
- Provides users with a modern, safe and efficiently operated system of airports from which all services associated with general aviation can be acquired
- Develops and implements measures to reduce the negative impact of aircraft noise in residential areas of Miami-Dade County

Strategic Plan Objectives

- GG4-1: Provide sound financial and risk management

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Comply with AOA certification requirements	Air Operations Area (AOA) certification driver training attendance	OC	↑	7,918	8,453	7,670	7,895

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes three new positions including two Airport Operations Agents (\$171,000) and one Division Director 3 (\$171,000) to support the Operations Division**
- The FY 2025-26 Proposed Budget includes the transfer of one position to the Digital Strategy and Innovation Division

DIVISION: POLICY ADVISEMENT

The Policy Advisement Division focuses on policy development and implementation strategy that ranges from development of departmental policies and procedures for staff, tenants, etc. to interpretation and implementation of government regulations.

- Coordinates agenda items for the Board of County Commissioners
- Prepares marketing plans to attract new business
- Ensures adherence to federal, state and County rules through the Aviation Regulatory Compliance and Audit section

Strategic Plan Objectives

- GG4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Enhance MDAD revenue	New carriers	OC	↑	7	5	5	3

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes the addition of one new position, Agenda Management Administrator (\$134,000) to support the Governmental Affairs section of the Policy Advisement Division

DIVISION: PUBLIC SAFETY AND SECURITY

The Public Safety and Security Division oversees investigative police and uniform services, as well as fire and rescue services, and ensures enforcement of all local, state and federally mandated security requirements.

- Oversees investigative police and uniform services
- Oversees fire and rescue services at MIA
- Ensures the secure movement of people and goods through MIA and enforces all local, state and federally mandated security requirements

Strategic Plan Objectives

- PS3-3: Protect key infrastructure and enhance security in large gathering places

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide a secure environment at the airports	Average number of overall crimes per month at MIA*	OC	↓	32	32	65	65

*The FY 2022-23 and FY 2023-24 Actuals reflect the effectiveness of the safety measures instituted at MIA in collaboration with the Miami-Dade Sherrif's Office

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes two Airport Operations Specialists (\$151,000) to support the Public Safety and Security Division

DIVISION: POLICY AND EXTERNAL AFFAIRS

The Policy and External Affairs Division oversees the airport facility to create an environment that is visually stimulating for passengers at the airport, oversees MIA's customer service, and provides protocol services to ensure a smooth passage of dignitaries through the airport.

- Creates an environment that is visually stimulating for passengers at the airport
- Oversees MIA's passenger experience and customer service
- Provides protocol services to ensure a smooth passage of dignitaries through the airport

Strategic Plan Objectives

- ED1-5: Provide world-class airport and seaport facilities

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Enhance customer service	Percentage of airport workers trained through "Miami Begins with MIA"	EF	↑	100.00%	100.00%	100.00%	100.00%
Improve overall customer satisfaction at MIA	Overall customer service ratings for MIA*	OC	↑	783	591	750	500

* The decrease reflected in the customer service ratings for FY 2023-24 Actual and FY 2025-26 Target is due to a change in the scoring methodology used by an independent third-party to derive the customer service ratings for airports

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes two new positions, including one Clerk 4 (\$81,000) to support the Customer Initiatives section and one Protocol Officer (\$91,000) to support the Protocol & International Affairs section within the Policy & External Affairs Division
- The FY 2025-26 Proposed Budget includes the transfer of one position from the Facilities Management Division to support the Protocol & International Affairs section

DIVISION: DIGITAL STRATEGY AND INNOVATION

The Digital Strategy and Innovation Division serves as the business technology liaison, working with the airport's business leaders to identify areas of improvement; proactively research potential technological solutions and determine whether technology can solve problems or capitalize on opportunities through innovation.

- Nurtures a culture of innovation that promotes cross-functional collaboration and supports new ideas
- Effectively manages risks associated with innovating and identify opportunities to improve
- Emphasizes data-driven decision making and focuses on improving the customer experience and streamlining operations
- Implements Geospatial Enterprise Architecture framework and Building Information Modeling (BIM) to manage building information throughout its lifecycle, from design to maintenance
- Creates and maintains a comprehensive and accurate ESRI geospatial database
- Develops and applies Geographic Information System (GIS) applications to manage operational systems

Strategic Plan Objectives

- ED1-5: Provide world-class airport and seaport facilities

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Create a culture of innovation	Number of divisions and employees sharing new ideas	IN	↔	n/a	4	108	120

* No historical data is available for FY 2022-23 as this is a newly established performance measure

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes the addition of one new position, IT Database Manager (\$198,000) to support the Digital Strategy & Innovation Division
- The FY 2025-26 Proposed Budget includes the transfer of one position from the Operations Division to support the Digital Strategy & Innovation Division

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: STRATEGIC MARKETING AND COMMUNICATIONS

The Strategic Marketing and Communications Division plays a crucial role in managing the airport's public image, promoting its services, and communicating with stakeholders including passengers, airlines, cargo partners, government agencies, and the general public.

- Oversees MIA's image, branding, and electronic and social media
- Coordinates, develops, and directs all media relation activities and internal and external communications for the department
- Works directly with the Office of the Mayor in multimedia management, marketing campaigns, branding, internal and external communications, and strategic planning to ensure effective communication of airport's objectives

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes two new positions including one Division Director 2 (\$161,000) and one Airport Videographer/Editor (\$98,000) to support the Digital Marketing section of the Strategic Marketing & Communications Division**
- **The FY 2025-26 Proposed Budget includes two new positions including one Division Director 2 (\$161,000) and one Senior Web Designer (\$138,000) to support the Marketing & Creative Services section of the Strategic Marketing & Communication Division**
- **The FY 2025-26 Proposed Budget includes the addition of one position, Special Project Administrator 2 (\$129,000) to support the Communication section of the Strategic Marketing & Communications Division**
- The FY 2025-26 Proposed Budget includes the transfer of one position to the Executive Division

ADDITIONAL INFORMATION

- MDAD's promotional funds total \$341,500 and will be used for activities that promote Miami-Dade County's airport system; major programs include Community and Global Outreach Programs (\$164,000) and various other activities (\$177,500)
- MDAD strives to maintain a competitive cost per enplaned passenger; the FY 2025-26 cost of \$18.38 represents an increase of \$0.93 from the prior year

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The Department's FY 2025-26 Capital Improvement Program (CIP) has 20 subprogram projects, including General Aviation Airports, MIA Airfield and Airside, MIA Cargo and Non-Terminal Buildings, MIA Central Base Apron and Utilities, MIA Central Terminal, MIA Concourse E, MIA Fuel Facilities, MIA Land Acquisition, MIA Landside and Roadways, MIA Bridges, MIA Miscellaneous Projects, MIA North Terminal, MIA Passenger Boarding Bridges, MIA Reserve Maintenance, MIA South Terminal Expansion, MIA South Terminal, MIA Support Projects, MIA Terminal Wide Roof, MIA Terminal Wide, and MIA Terminal Wide Restrooms (total program cost \$10.497 billion; \$654.051 million in FY 2025-26; capital program #2000001049, #2000001046, #2000001048, #2000000093, #2000001041, #2000000094, #2000001318, #2000001655, #2000001047, #2000004035, #2000000096, #2000001042, #2000000596, #2000000068, #2000001317, #2000000095, #2000001319, #2000001574, #2000001043 and #2000001575)
- Aviation's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes various capital projects under the General Aviation Airports Subprogram which includes: rehabilitating Runway 9-27, constructing of a run-up pad and a jet blast deflection fence at Opa-Locka Airport; upgrading security at Miami - Homestead Airport; constructing an aircraft design group III taxi-lane and taxi-lane connector at Miami International Airport; constructing runway incursion mitigation option 2 - Phase 1; expanding the south apron for a new taxi lane; constructing a new 130-foot high Air traffic Control Tower; and constructing runway incursion mitigation hot spot 1 with Taxiway H - west extension to Threshold 9R at Miami Executive Airport (total program cost \$239.996 million; \$18.329 million in FY 2025-26; capital program #2000001049)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The Cargo and Non Terminal Buildings Subprogram includes the demolition of buildings 703, 703A, 704, 3039, 5A, and the existing fuel facility; the environmental assessment and remediation of the demolished buildings; and several construction projects to include construction of the MIA General Service Equipment (GSE) facility for the north terminal; a vehicle fueling and car wash facility; a west cargo truck parking area; a two-story hangar/office building and the construction of an Aircraft Hangar Facility with a back support Shop and Ground Support Equipment (GSE) facility (total program cost \$619.324 million; \$64.532 million in FY 2025-26; capital program #2000001048)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes ongoing projects in the Central Terminal Subprogram; this includes various projects that will increase air traffic capacity and improve the passenger experience at MIA through centralized security checkpoints for concourses E and F, the E-F Connector, and the design and construction of additional hold rooms to meet growing gate demands and aircraft size capacity and improved vertical circulation; the subprogram also includes the refurbishment of Concourse F (total program cost \$2.367 billion; \$48.789 million in FY 2025-26; capital program #2000001041)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the Concourse E Subprogram which is necessary for MIA to meet the expansion needs of the Airport's hub carrier, American Airlines, and to provide a safe and efficient terminal facility; work includes projects that allow for the replacement of passenger boarding bridges (PBBs), a new Chiller Plant to meet the preconditioned air (PC Air) demands created by the new Concourse E aircraft mix as well as the addition of PC Air to the Concourse E PBBs, elevators, escalators, the train that connects Satellite Concourse E with Lower Concourse E, roof replacement, finishes, the upgrading of life safety features, installation of lightning protection and visual docking guiding systems (VDGS) and the replacement of mechanical, and electrical equipment; in addition, the entire airside apron pavement area surrounding Concourse E Satellite has been rehabilitated; additional projects such as glazing replacement, the Lower Concourse E Greeters Lobby, Mechanical and Electrical Room upgrades and the second phase of the E Federal Inspection Station (FIS) renovations are also proposed projects belonging to this subprogram which are in planning phase and will extend beyond the FY 2030 (total program cost \$905.374 million; \$26.926 million in FY 2025-26; capital program #2000000094)
- With the Land Acquisition subprogram, the Department will pursue the purchasing of land in the vicinity of the Airport as it becomes available in order to expand MIA's blueprint (total program cost \$407.531 million; \$103.935 million in FY 2025-26; capital program #2000001655)
- Aviation's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the MIA Conveyance Equipment capital program which will address the modernization of the Conveyance Equipment throughout the MIA Terminals and improve the passenger experience, this includes the replacement and/or refurbishment of all elevators, escalators and moving walkways at MIA (total program cost \$508.353 million; \$24.945 million in FY 2025-26; capital program #2000004038)
- Included in Aviation's Miscellaneous Project Subprogram is the Central Terminal Ticket Counter replacement project which will improve passenger circulation and align with the new baggage handling system and the new conveyors which are expected to be completed by the first quarter of FY 2027-28; the new Employee Parking Garage which started construction in the third quarter of FY 2023-24 and is expected to be completed by January 2026; and the ongoing structural repairs to the visitor Parking Garage and Airport Operations Center (AOC) (total program cost \$416.305 million; \$39.911 million in FY 2025-26; capital program #2000000096)
- Among the many other capital projects ongoing in the North Terminal, the renovation of the ramp-level restrooms which was completed during the third quarter of FY 2024-25; other projects include the North Terminal gate optimization and gate infrastructure upgrades; the central base construction gate; the Concourse D west extension building, apron and infrastructure design; the Baggage Handling System modification; and additional Skytrain vehicles are just a few on-going capital projects (total program cost \$1.288 billion; \$21.186 million in FY 2025-26; capital program #2000001042)
- The MIA South Terminal Expansion Subprogram includes new Concourse K with six narrow body gates or 3 wide body gates; new baggage carousels; relocation of South Terminal apron and utilities; new South Terminal centralized checkpoint, enhancement of South Terminal Smoke Evacuation system; new lounge; Concourse H glazing and curtain wall assessment; corrective actions; and demolishing of building 3050 (total program cost \$846.884 million; \$98.709 million in FY 2025-26; capital program #2000001317)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The MIA Terminal-Wide Subprogram includes various infrastructure improvements including but not limited to the relocation of tenants supporting south and central terminal projects; the replacement of 50 aging passenger boarding bridges and related infrastructure, which will provide operational savings to the Department by reducing maintenance costs and loss of gate revenue due to equipment failure; in addition, the Department will be replacing its shuttle bus fleet; in addition, the capital program will improve security at Miami-International Airport, by replacing the public address system, purchasing a two-way radio communications system and Computer Tomography X-ray (CTX) equipment, by upgrading the Customs and Border Protection (CBP) network and circuits, as well as provide various infrastructure improvements at various security check-points throughout MIA; and lastly, to keep up with growing technology and the use of it by travelers, the Department will be replacing the existing terminal seating with innovative seating that includes charging stations for cell phone and computers (total program cost \$590.399 million; \$45.291 million in FY 2025-26; capital program #2000001043)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the Terminal-Wide Restrooms Subprogram which will address the modernization of public restrooms throughout the MIA Terminals that are outdated; this includes the renovation of existing restrooms and janitors' closets throughout MIA; these restroom upgrades will be energy efficient (total program cost \$128.944 million; \$7.244 million in FY 2025-26; capital program #2000001575)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the purchase of 26 vehicles (\$4.152 million); over the next five years, the Department is planning to spend \$15.024 million to replace 48 vehicles as part of its fleet replacement plan funded with departmental revenues; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Proposed FY 25-26
Advertising	633	931	1,168	1,093	1,862
Fuel	1,552	1,599	1,989	1,870	1,901
Overtime	5,876	8,017	4,383	7,013	0
Rent	0	0	0	0	0
Security Services	9,832	14,060	12,451	11,579	15,185
Temporary Services	11	0	19	17	19
Travel and Registration	315	517	1,024	963	1,202
Utilities	61,797	65,978	62,518	58,767	65,047

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Proposed

Fee Adjustments	Current Fee FY 24-25	Proposed Fee FY 25-26	Dollar Impact FY 25-26
• Concourse Fee	3.46	3.91	\$4,674,000
• Preferential Gate Fee	731,997.41	781,560.90	\$2,017,000
• Baggage Claim Fee	.60	.66	\$906,000
• Screening Fee	1.25	1.26	\$198,000
• Baggage Make-up (O & M)	.91	1.22	\$5,273,000
• Baggage Make-up (Capital)	.23	.32	\$1,535,000
• International Facility Fee	11.32	11.48	\$5,171,000
• Terminal Rent - Class I	96.67	102.55	\$447,000
• Terminal Rent - Class II	145.01	153.83	\$5,131,000
• Terminal Rent - Class III	96.67	102.55	\$1,302,000
• Terminal Rent - Class IV	48.34	51.28	\$809,000
• Terminal Rent - Class V	24.17	25.64	\$8,000
• Terminal Rent - Class VI	96.67	102.55	\$44,000
• CUTE Gate Usage Fee	.20	.22	\$-16,000
• CUTE Ticket Counter Usage Fee	1.01	1.27	\$669,000
• Landing Fee	1.65	1.65	\$-377,000
• VIP Lounge Non-Member Fee Cap	12.00	12.60	\$1,707,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Proposed FY 25-26
Revenue Summary				
Aviation Fees and Charges	432,323	424,782	434,900	455,182
Carryover	110,740	103,667	110,804	125,249
Commercial Operations	307,738	332,581	327,141	345,372
Non-Operating Revenue	79,828	85,638	63,308	60,556
Other Revenues	125,390	25,902	27,619	68,359
Rental Income	186,282	197,812	203,850	219,902
Total Revenues	1,242,301	1,170,382	1,167,622	1,274,620
Operating Expenditures Summary				
Salary	117,353	125,398	143,852	150,970
Fringe Benefits	47,342	52,339	64,341	72,210
Court Costs	0	2	100	2
Contractual Services	144,297	169,004	226,388	225,765
Other Operating	126,434	128,580	158,736	170,769
Charges for County Services	110,968	126,921	138,521	148,671
Capital	1,469	2,328	4,818	6,364
Total Operating Expenditures	547,863	604,572	736,756	774,751
Non-Operating Expenditures Summary				
Transfers	590,773	470,374	305,617	368,162
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	103,667	95,434	125,249	131,707
Total Non-Operating Expenditures	694,440	565,808	430,866	499,869

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 24-25	Proposed FY 25-26	Budget FY 24-25	Proposed FY 25-26
Strategic Area: Economic Development				
Executive	7,751	8,743	25	27
Administration	82,230	88,133	171	185
Business Retention and Development	12,303	14,110	61	71
Commercial Operations	49,823	51,461	0	0
Facilities Development	28,868	32,388	75	78
Facilities Management	261,864	269,952	491	526
Finance and Strategy	12,534	12,484	65	62
Operations	64,946	62,939	533	535
Policy Advisement	5,347	6,482	17	18
Public Safety and Security	125,067	134,617	194	196
Non-Departmental	73,713	78,226	0	0
Policy and External Affairs	3,709	4,203	22	25
Digital Strategy and Innovation	5,906	6,980	19	21
Strategic Marketing and Communications	2,695	4,033	14	18
Total Operating Expenditures	736,756	774,751	1,687	1,762

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Revenue									
Aviation 2016 Commercial Paper	170,000	0	0	0	0	0	0	0	170,000
Aviation 2021 Commercial Paper	180,000	0	0	0	0	0	0	0	180,000
Aviation Operating Funds	7,466	1,807	0	0	0	0	0	0	9,273
Aviation Passenger Facility Charge	87,704	3,191	0	25,827	39,869	4,304	0	0	160,895
Aviation Revenue Bonds	257,803	0	0	0	0	0	0	0	257,803
Claims Construction Fund	8,918	0	0	0	0	0	0	0	8,918
Double-Barreled GO Bonds	32,045	0	0	0	0	0	0	0	32,045
FDOT Funds	126,193	39,932	14,034	3,769	0	0	5,775	7,604	197,307
Federal Aviation Administration	151,948	32,446	125,119	11,257	11,805	9,492	9,492	18,961	370,520
Future Financing	256,686	481,452	725,267	972,749	1,078,881	1,031,957	1,079,969	4,092,313	9,719,274
Improvement Fund	85,334	18,277	14,528	12,558	11,494	1,955	5,474	5,604	155,224
Reserve Maintenance Fund	203,427	122,869	120,000	43,500	43,500	40,000	40,000	40,000	653,296
Transportation Security Administration Funds	113,170	0	0	0	0	0	0	0	113,170
Total:	1,680,694	699,974	998,948	1,069,660	1,185,549	1,087,708	1,140,710	4,164,482	12,027,725
Expenditures									
Strategic Area: ED									
Facility Expansion	277,775	204,333	215,592	199,892	149,453	149,623	103,069	22,428	1,322,165
Facility Improvements	1,402,919	495,641	783,356	869,768	1,036,096	938,085	1,037,641	4,142,054	10,705,560
Total:	1,680,694	699,974	998,948	1,069,660	1,185,549	1,087,708	1,140,710	4,164,482	12,027,725

FUNDED CAPITAL PROGRAMS

(dollars in thousands)

GENERAL AVIATION AIRPORTS SUBPROGRAM

PROGRAM #: 2000001049

DESCRIPTION: Rehabilitate Runway 9-27 and construct run-up pad and construct a jet blast deflection fence at Opa-Locka Airport; upgrade security at Miami - Homestead Airport; construct runway incursion mitigation option 2 - Phase 1; expand south apron for a new taxi lane; construct a new 130-foot high Air traffic Control Tower; construct runway incursion mitigation hot spot 1 with Taxiway H - west extension to Threshold 9R at Miami Executive Airport; and construct an aircraft design group III taxi-lane and taxi-lane connector at Miami International Airport

LOCATION: General Aviation Airports
Various Sites

District Located: 1,11
District(s) Served: Countywide

	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
REVENUE SCHEDULE:									
Aviation 2016 Commercial Paper	140	0	0	0	0	0	0	0	140
Aviation Revenue Bonds	19,716	0	0	0	0	0	0	0	19,716
FDOT Funds	8,897	1,897	742	969	0	0	0	2,879	15,384
Federal Aviation Administration	29,545	3,947	3,832	10,480	9,492	9,492	9,492	18,961	95,241
Future Financing	6,178	12,485	20,351	33,031	25,218	6,500	0	5,752	109,515
TOTAL REVENUES:	64,476	18,329	24,925	44,480	34,710	15,992	9,492	27,592	239,996
EXPENDITURE SCHEDULE:									
Construction	47,459	14,504	22,575	41,781	33,316	15,796	9,296	26,305	211,032
Planning and Design	17,017	3,825	2,350	2,699	1,394	196	196	1,287	28,964
TOTAL EXPENDITURES:	64,476	18,329	24,925	44,480	34,710	15,992	9,492	27,592	239,996

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

MIAMI INTERNATIONAL AIRPORT (MIA) - AIRFIELD/AIRSIDE SUBPROGRAM

PROGRAM #: 2000001046

DESCRIPTION: Rehabilitate and extend Runway 9-27 to include lighting and lighting infrastructure upgrades; and implement runway incursion mitigation hot spot 5 to leverage Geographical Information System (GIS) runway incursion data to highlight focus areas on the airfield; rehabilitate airside tunnel; construct apron in westside cargo area; install perimeter protection security cameras

LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Aviation 2021 Commercial Paper	3,442	0	0	0	0	0	0	0	3,442
FDOT Funds	106	1,589	6,375	2,441	0	0	0	0	10,511
Federal Aviation Administration	848	9,537	18,785	0	0	0	0	0	29,170
Future Financing	825	2,537	29,749	45,538	25,339	35,307	126,342	348,024	613,661
TOTAL REVENUES:	5,221	13,663	54,909	47,979	25,339	35,307	126,342	348,024	656,784
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	283	12,533	53,502	47,207	24,673	34,768	126,342	340,632	639,940
Planning and Design	4,938	1,130	1,407	772	666	539	0	7,392	16,844
TOTAL EXPENDITURES:	5,221	13,663	54,909	47,979	25,339	35,307	126,342	348,024	656,784

MIAMI INTERNATIONAL AIRPORT (MIA) - CARGO AND NON-TERMINAL BUILDINGS SUBPROGRAM

PROGRAM #: 2000001048

DESCRIPTION: Demolish buildings 703 and 703A; complete environmental assessment and remediation of demolished buildings; demolish building 5A and relocate tenants; improve apron and airside areas of building 702; construct MIA General Service Equipment (GSE) facility for north terminal; construct a vehicle fueling and car wash facility; demolish building 3039 and existing fuel facility; construct a temporary south terminal GSE facility; modify NW 20th Street Airport Operations area; demolish building 704; develop a west cargo truck parking area; complete the Aviation Department's office relocations and building 3032 replacement; construct hanger and parking garage for various tenants on northside of airfield; and build two-story hangar/office building including ramp and apron improvements; construct parking garage for transportation network company vehicles and taxis; renovate building 3030

LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Aviation Operating Funds	5,294	1,807	0	0	0	0	0	0	7,101
Aviation Revenue Bonds	2,715	0	0	0	0	0	0	0	2,715
FDOT Funds	671	1,829	0	0	0	0	0	0	2,500
Future Financing	6,191	55,887	64,871	82,694	168,287	142,247	33,273	5,210	558,660
Improvement Fund	26,562	5,009	1,829	383	1,532	1,955	5,474	5,604	48,348
TOTAL REVENUES:	41,433	64,532	66,700	83,077	169,819	144,202	38,747	10,814	619,324
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	31,625	56,446	51,190	71,203	162,396	141,174	38,118	10,491	562,643
Planning and Design	9,808	8,086	15,510	11,874	7,423	3,028	629	323	56,681
TOTAL EXPENDITURES:	41,433	64,532	66,700	83,077	169,819	144,202	38,747	10,814	619,324

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL BASE APRON AND UTILITIES

PROGRAM #: 200000093

SUBPROGRAM

DESCRIPTION: Replace, reconfigure and expand apron east of the old Pan American 3095 Hangar; construct a new service road and service road bridge; provide new pavement markings; and provide culvert and filling of existing canal

LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Aviation Revenue Bonds	20,018	0	0	0	0	0	0	0	20,018
FDOT Funds	8,077	0	0	0	0	0	0	0	8,077
Federal Aviation Administration	51,846	54	0	0	0	0	0	0	51,900
Future Financing	0	3,074	0	0	0	0	25,413	0	28,487
TOTAL REVENUES:	79,941	3,128	0	0	0	0	25,413	0	108,482
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	71,820	3,128	0	0	0	0	21,588	0	96,536
Planning and Design	8,121	0	0	0	0	0	3,825	0	11,946
TOTAL EXPENDITURES:	79,941	3,128	0	0	0	0	25,413	0	108,482

MIAMI INTERNATIONAL AIRPORT (MIA) - CENTRAL TERMINAL SUBPROGRAM

PROGRAM #: 2000001041

DESCRIPTION: Redevelop Concourse E to Concourse F connector; redevelop Concourse F infill for a new secure concession and circulations; improve ticket lobby and raise lobby roof; improve vertical circulation; consolidate Security Screening Check Point for concourse E and Concourse F; replace terminal entrance doors; renovate MIA central terminal façade curbside; and construct Concourse F to Concourse H connector; rehabilitate automated people mover in Concourse E Satellite; install advanced virtual docking guidance system in Concourse F gates; construct Concourse F new baggage handling piers; construct South Terminal to Central Terminal crossover of baggage; construct a new Concourse F; demolish Concourse G; demolish existing Concourse F; rehabilitate Concourse E and Concourse F taxi lanes and apron

LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Aviation 2021 Commercial Paper	974	0	0	0	0	0	0	0	974
Aviation Revenue Bonds	10,844	0	0	0	0	0	0	0	10,844
FDOT Funds	4,000	0	0	0	0	0	0	0	4,000
Federal Aviation Administration	13,221	12,273	4,481	777	2,313	0	0	0	33,065
Future Financing	20,520	36,516	42,367	43,187	110,285	164,674	396,141	1,501,809	2,315,499
Improvement Fund	2,820	0	0	0	0	0	0	0	2,820
TOTAL REVENUES:	52,379	48,789	46,848	43,964	112,598	164,674	396,141	1,501,809	2,367,202
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	35,190	28,018	21,442	24,817	87,698	143,106	361,133	1,369,490	2,070,894
Planning and Design	17,189	20,771	25,406	19,147	24,900	21,568	35,008	132,319	296,308
TOTAL EXPENDITURES:	52,379	48,789	46,848	43,964	112,598	164,674	396,141	1,501,809	2,367,202

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

MIAMI INTERNATIONAL AIRPORT (MIA) - CONCOURSE E SUBPROGRAM

PROGRAM #: 200000094

DESCRIPTION: Renovate Concourse E to include interior, exterior and code requirement upgrades; upgrade passenger loading bridges; replace automated people mover; rehabilitate apron pavement in Concourse E's Satellite and Lower concourse; implement automated processing for inbound international passengers working in conjunction with the Department of Homeland Security utilizing the latest technology and modified Transportation Security Administration (TSA) approved processes; and build new chiller plant to meet preconditioned air demands; and upgrade life safety features; renovate Concourse E Federal Inspection Services (FIS) area phase 2; replace Concourse E satellite glazing; upgrade Concourse E mechanical and electrical rooms; renovate lower Concourse E greeters lobby

LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Aviation 2016 Commercial Paper	8,091	0	0	0	0	0	0	0	8,091
Aviation 2021 Commercial Paper	22,253	0	0	0	0	0	0	0	22,253
Aviation Operating Funds	175	0	0	0	0	0	0	0	175
Aviation Revenue Bonds	90,113	0	0	0	0	0	0	0	90,113
FDOT Funds	48,269	1,777	0	0	0	0	0	0	50,046
Federal Aviation Administration	8,547	0	0	0	0	0	0	0	8,547
Future Financing	16,834	25,149	49,183	18,799	59,421	96,316	179,050	223,901	668,653
Reserve Maintenance Fund	57,496	0	0	0	0	0	0	0	57,496
TOTAL REVENUES:	251,778	26,926	49,183	18,799	59,421	96,316	179,050	223,901	905,374
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	229,115	24,097	36,660	10,502	48,439	82,799	156,977	217,288	805,877
Planning and Design	22,663	2,829	12,523	8,297	10,982	13,517	22,073	6,613	99,497
TOTAL EXPENDITURES:	251,778	26,926	49,183	18,799	59,421	96,316	179,050	223,901	905,374

MIAMI INTERNATIONAL AIRPORT (MIA) - FUEL FACILITIES SUBPROGRAM

PROGRAM #: 2000001318

DESCRIPTION: Design and construct a 95,600-gallon fuel tank at the fuel storage facility; design and construct another fuel tank at the fuel storage facility along with a maintenance and administration building as part of the Fuel Storage Facility Expansion Phase 2

LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
FDOT Funds	34	211	855	0	0	0	0	0	1,100
Federal Aviation Administration	0	1,267	336	0	0	0	0	0	1,603
Future Financing	0	0	9,427	19,741	5,284	671	9,928	16,871	61,922
Improvement Fund	2,390	211	524	0	0	0	0	0	3,125
TOTAL REVENUES:	2,424	1,689	11,142	19,741	5,284	671	9,928	16,871	67,750
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	183	900	10,052	18,511	3,934	0	8,994	15,648	58,222
Planning and Design	2,241	789	1,090	1,230	1,350	671	934	1,223	9,528
TOTAL EXPENDITURES:	2,424	1,689	11,142	19,741	5,284	671	9,928	16,871	67,750

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

MIAMI INTERNATIONAL AIRPORT (MIA) - LAND ACQUISITION SUBPROGRAM

PROGRAM #: 2000001655

DESCRIPTION: Expand MIA's blueprint by acquiring future land east and west of the airport as it becomes available to meet future growth

LOCATION: Various Sites
Various Sites

District Located: 6
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Aviation 2021 Commercial Paper	86,599	0	0	0	0	0	0	0	86,599
Aviation Revenue Bonds	33,500	0	0	0	0	0	0	0	33,500
Future Financing	127,197	103,935	51,300	0	0	0	0	0	282,432
Improvement Fund	5,000	0	0	0	0	0	0	0	5,000
TOTAL REVENUES:	252,296	103,935	51,300	0	0	0	0	0	407,531
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	252,296	103,935	51,300	0	0	0	0	0	407,531
TOTAL EXPENDITURES:	252,296	103,935	51,300	0	0	0	0	0	407,531

MIAMI INTERNATIONAL AIRPORT (MIA) - LANDSIDE AND ROADWAYS SUBPROGRAM

PROGRAM #: 2000001047

DESCRIPTION: Construct new perimeter road bridge over Tamiami Canal to expand double lanes in both directions; install security fence including concrete barrier on the south side of the airport; update existing parking garages; construct new employee parking Garage #6 (exterior cladding); relocate Transportation Network Company (TNC) parking to the Miami Intermodal Center; construct passenger remote parking lot next to Miami Intermodal Center; install park 6 parking revenue system; and install electrical vehicle charging stations at Park 6

LOCATION: Miami International Airport
Unincorporated Miami-Dade County

District Located: 6
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Aviation 2021 Commercial Paper	942	0	0	0	0	0	0	0	942
FDOT Funds	0	1,213	3,902	0	0	0	5,775	4,725	15,615
Future Financing	2,317	10,989	41,062	58,569	26,597	14,744	5,775	5,534	165,587
TOTAL REVENUES:	3,259	12,202	44,964	58,569	26,597	14,744	11,550	10,259	182,144
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	73	8,754	42,216	54,325	24,525	13,811	10,747	9,281	163,732
Planning and Design	3,186	3,448	2,748	4,244	2,072	933	803	978	18,412
TOTAL EXPENDITURES:	3,259	12,202	44,964	58,569	26,597	14,744	11,550	10,259	182,144

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

MIAMI INTERNATIONAL AIRPORT (MIA) - MIA BRIDGE SUBPROGRAM

PROGRAM #: 2000004035

DESCRIPTION: Rehabilitate all bridges throughout the airport for structural safety
 LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	0	3,333	10,000	10,333	14,000	16,667	6,667	61,000
TOTAL REVENUES:	0	0	3,333	10,000	10,333	14,000	16,667	6,667	61,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	0	0	3,333	10,000	10,333	14,000	16,667	6,667	61,000
TOTAL EXPENDITURES:	0	0	3,333	10,000	10,333	14,000	16,667	6,667	61,000

MIAMI INTERNATIONAL AIRPORT (MIA) - MIA BUILDING RECERTIFICATION PROGRAM

PROGRAM #: 2000004039

DESCRIPTION: Inspect and repair buildings 30 years and older for roof, structural, electrical and mechanical safety as part of the building recertification process
 LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Aviation 2021 Commercial Paper	3,055	0	0	0	0	0	0	0	3,055
Future Financing	0	16,538	16,538	26,371	46,038	44,660	29,500	417,300	596,945
TOTAL REVENUES:	3,055	16,538	16,538	26,371	46,038	44,660	29,500	417,300	600,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	0	0	0	9,833	29,500	29,500	29,500	417,300	515,633
Planning and Design	3,055	16,538	16,538	16,538	16,538	15,160	0	0	84,367
TOTAL EXPENDITURES:	3,055	16,538	16,538	26,371	46,038	44,660	29,500	417,300	600,000

MIAMI INTERNATIONAL AIRPORT (MIA) - MIA CONVEYANCE EQUIPMENT

PROGRAM #: 2000004038

DESCRIPTION: Replace and/or refurbish all elevators, escalators and moving walkways at MIA
 LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Aviation 2021 Commercial Paper	878	0	0	0	0	0	0	0	878
Future Financing	24,466	24,945	26,295	34,794	41,294	66,295	56,295	233,091	507,475
TOTAL REVENUES:	25,344	24,945	26,295	34,794	41,294	66,295	56,295	233,091	508,353
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	24,633	24,234	24,978	33,477	39,977	64,978	54,978	226,564	493,819
Planning and Design	711	711	1,317	1,317	1,317	1,317	1,317	6,527	14,534
TOTAL EXPENDITURES:	25,344	24,945	26,295	34,794	41,294	66,295	56,295	233,091	508,353

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

MIAMI INTERNATIONAL AIRPORT (MIA) - MIA FACILITIES LIFECYCLE REPLACEMENT (FLRP) PROGRAM

PROGRAM #: 2000004036

DESCRIPTION: Refurbish and replacement of electrical and mechanical systems throughout the airport
 LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	4,440	15,547	20,000	20,000	20,000	13,333	0	93,320
TOTAL REVENUES:	0	4,440	15,547	20,000	20,000	20,000	13,333	0	93,320
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	0	4,440	15,547	20,000	20,000	20,000	13,333	0	93,320
TOTAL EXPENDITURES:	0	4,440	15,547	20,000	20,000	20,000	13,333	0	93,320

MIAMI INTERNATIONAL AIRPORT (MIA) - MISCELLANEOUS PROJECTS SUBPROGRAM

PROGRAM #: 2000000096

DESCRIPTION: Rehabilitate Taxiway T and S; realign Taxiway R; construct Airport Operations Control Room (AOC); construct new employee parking garage; replace Concourses E through H ticket counters; repair MIA parking garage structure; and rehabilitate the Automated Peoples Mover ("APM") Bridge in Concourse E Satellite
 LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Aviation 2016 Commercial Paper	40,638	0	0	0	0	0	0	0	40,638
Aviation 2021 Commercial Paper	35,900	0	0	0	0	0	0	0	35,900
Aviation Revenue Bonds	11,600	0	0	0	0	0	0	0	11,600
Double-Barreled GO Bonds	31,457	0	0	0	0	0	0	0	31,457
FDOT Funds	17,096	3,392	1,114	0	0	0	0	0	21,602
Federal Aviation Administration	37,062	2,544	6,439	0	0	0	0	0	46,045
Future Financing	26,700	33,975	57,471	22,915	25,669	5,810	0	22,602	195,142
Improvement Fund	32,290	0	0	0	0	0	0	0	32,290
Reserve Maintenance Fund	1,631	0	0	0	0	0	0	0	1,631
TOTAL REVENUES:	234,374	39,911	65,024	22,915	25,669	5,810	0	22,602	416,305
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	208,063	37,544	61,876	20,341	23,137	4,685	0	15,686	371,332
Planning and Design	26,311	2,367	3,148	2,574	2,532	1,125	0	6,916	44,973
TOTAL EXPENDITURES:	234,374	39,911	65,024	22,915	25,669	5,810	0	22,602	416,305

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

MIAMI INTERNATIONAL AIRPORT (MIA) - PASSENGER BOARDING BRIDGES

PROGRAM #: 200000596

SUBPROGRAM

DESCRIPTION: Replace 44 Passenger Boarding Bridges (PBBs) and associated equipment at concourses D, E, F and G by FY 2026-27

LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Aviation 2021 Commercial Paper	2,728	0	0	0	0	0	0	0	2,728
Aviation Passenger Facility Charge	64,880	3,191	0	0	0	0	0	0	68,071
FDOT Funds	2,087	0	0	0	0	0	0	0	2,087
Future Financing	0	12,126	0	0	0	0	0	0	12,126
TOTAL REVENUES:	69,695	15,317	0	0	0	0	0	0	85,012
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	67,555	13,890	0	0	0	0	0	0	81,445
Planning and Design	2,140	1,427	0	0	0	0	0	0	3,567
TOTAL EXPENDITURES:	69,695	15,317	0	0	0	0	0	0	85,012

MIAMI INTERNATIONAL AIRPORT (MIA) - RESERVE MAINTENANCE SUBPROGRAM

PROGRAM #: 200000068

DESCRIPTION: Provide funding for various miscellaneous and/or extraordinary capital projects including but not limited to maintenance, repairs, renewals and/or replacement; replacement of IT equipment; replacement of vehicles; and miscellaneous environmental and paving rehabilitation projects

LOCATION: Miami International Airport District Located: 6
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
FDOT Funds	2,639	0	0	0	0	0	0	0	2,639
Reserve Maintenance Fund	131,481	120,000	120,000	40,000	40,000	40,000	40,000	40,000	571,481
TOTAL REVENUES:	134,120	120,000	120,000	40,000	40,000	40,000	40,000	40,000	574,120
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	132,365	119,944	119,938	39,973	39,998	40,000	40,000	39,177	571,395
Planning and Design	1,755	56	62	27	2	0	0	823	2,725
TOTAL EXPENDITURES:	134,120	120,000	120,000	40,000	40,000	40,000	40,000	40,000	574,120

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

UNFUNDED CAPITAL PROGRAMS

PROGRAM NAME	LOCATION	(dollars in thousands) ESTIMATED PROGRAM COST
GENERAL AVIATION AIRPORTS - FUTURE PROJECTS	MIAMI INTERNATIONAL AIRPORTS	6,032
MIA - 700 SERIES BUILDING EXPANSION	Miami International Airport	14,200
MIA - LANDSIDE PROGRAM UPGRADES	Miami International Airport	6,480
MIA - MISCELLANEOUS RECERTIFICATION AND INSPECTIONS	Miami International Airport	8,416
MIA - NON-TERMINAL BUILDING UPGRADES	Miami international Airport	16,028
MIA - NTD APM REHABILITATION PROJECT	Miami International Airport	15,400
MIA - PARKING UPGRADES	Miami International Airport	14,200
MIA - PERIMETER ROAD WIDENING	Miami International Airport	20,000
MIA - TERMINAL WIDE PROJECTS	2100 NW 42 Ave	35,086
	UNFUNDED TOTAL	135,842

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Miami-Dade Economic Advocacy Trust

The Miami-Dade Economic Advocacy Trust (MDEAT) works to promote self-sufficiency and strengthen the participation of, primarily, Miami-Dade County's Black community.

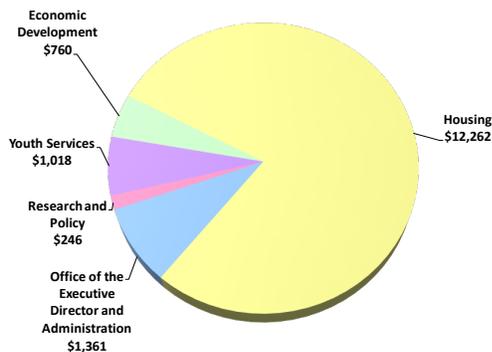
As part of the Economic Development and Public Safety strategic areas, MDEAT encourages and facilitates the coordination of programs providing assistance to the Black community and strives for the elimination of constraints within the community at large. These programs include housing opportunities for working families, a Youth Service program that includes Teen Court for youths, and various economic development initiatives to better the Black community of Miami-Dade County.

MDEAT is governed by a 15-member Board of Trustees selected by the MDEAT Nominating Council and appointed by the Board of County Commissioners. The Executive Director nomination is submitted by the Board of Trustees to the County Mayor, who recommends the nominee to the Board of County Commissioners for approval.

FY 2025-26 Proposed Operating Budget

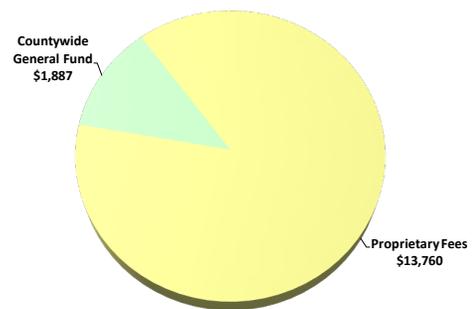
Expenditures by Activity

(dollars in thousands)



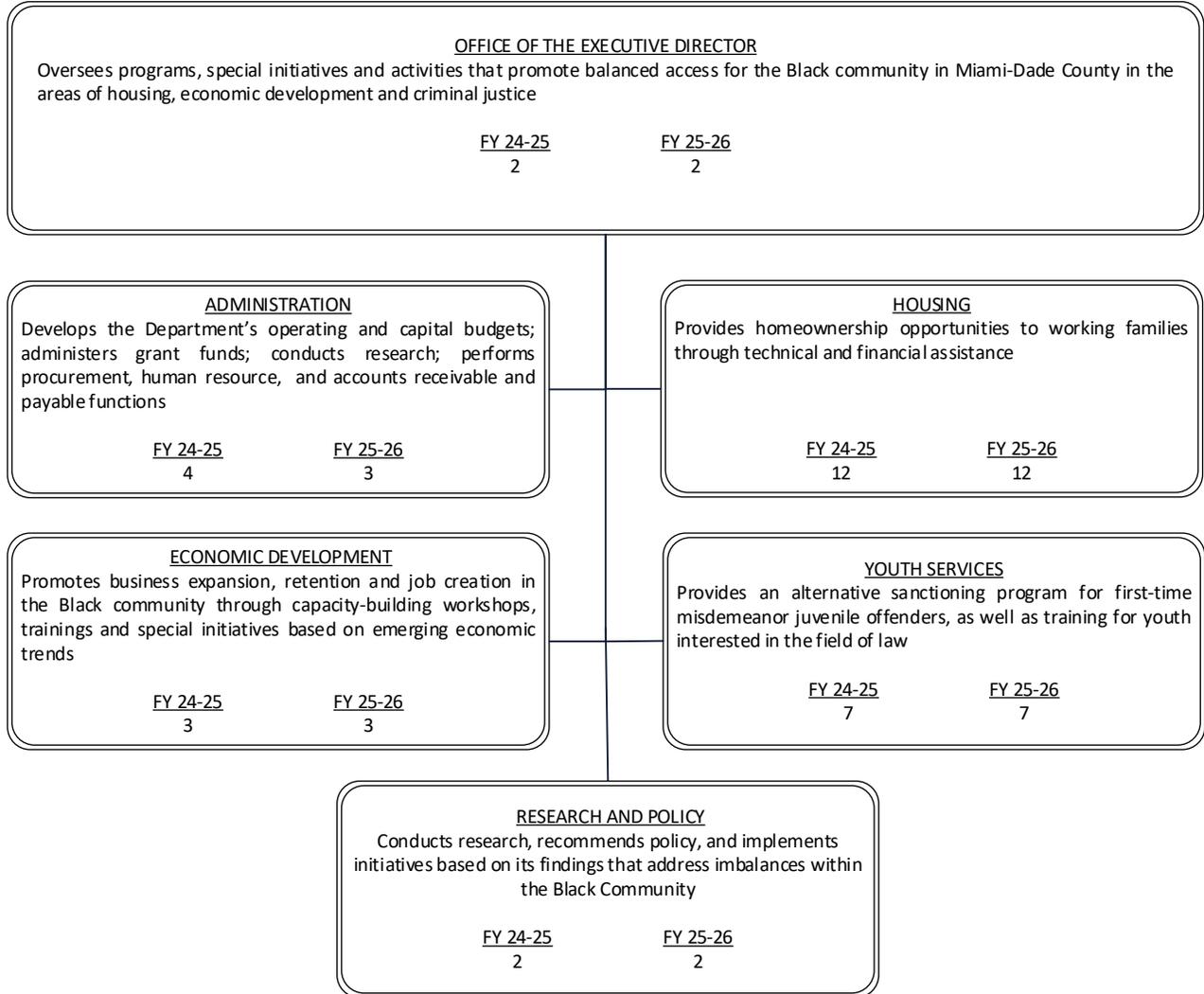
Revenues by Source

(dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2025-26 total number of full-time equivalent positions is 29

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE EXECUTIVE DIRECTOR AND ADMINISTRATION

The Office of the Executive Director and Administration Division provides leadership and coordination of departmental operations and ensures financial, fiscal and accounting controls.

- Administers grant funds; develops operating and capital budgets
- Performs procurement, human resource and accounting functions
- Conducts research and analysis to reduce challenges to promote consistent access within the Black community
- Oversees programs, special initiatives that address challenges to progress for Black residents in comparison to the community-at-large in the areas of homeownership, economic development and criminal justice

DIVISION COMMENTS

- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of one Contract Officer (\$139,000)*

DIVISION: ECONOMIC DEVELOPMENT

The Economic Development Division helps to address the entry points for growth of the Black community by coordinating initiatives and programs for the benefit of the community at large.

- Champions for policies and programs that promote business expansion, retention, and job creation specifically within the Black community in Miami-Dade County; this includes working with local stakeholders to identify challenges to growth and developing strategies to address them
- Develops and implements capacity-building workshops, trainings, and special initiatives tailored to the needs of small businesses in the Black community; these programs focus on enhancing business skills, access to capital, and market opportunities to support the growth and sustainability of small businesses
- Organizes workshops and information sessions specifically tailored to the Black community to raise awareness about AI technologies, their potential applications, and their impact on various industries
- Organizes interactive workshops and seminars on various aspects of personal finance, including budgeting, saving, investing, and debt management; these workshops are tailored to the specific needs and challenges faced by the Black community
- Hosts seminars and programs focused specifically on wealth building strategies, such as real estate investment, entrepreneurship, and asset accumulation; these programs provide actionable insights and guidance on building generational wealth and creating economic opportunities for future generations

Strategic Plan Objectives

- ED2-1: Encourage a dynamic and healthy small business community

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Increase and promote Black economic access within the larger community	Number of community economic development forums conducted	OP	↔	5	16	12	12

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes grant funding to outside organizations in the amount of \$275,000 from the Countywide General Fund; this funding will provide small business owners access to capital to expand their business

DIVISION: YOUTH SERVICES

The Youth Services Division aims to disrupt cycles of youth delinquency and create new career pipelines of economic opportunity and access for youth and families.

- Provides youth with a second chance through Teen Court’s alternative sanctioning program for first-time
- Resolves school infractions between peers through Student Court, which operates in ten Miami-Dade County high schools
- Implements Career Pathways programming that is geared toward career readiness, connectivity, and exposure
- Provides policy recommendations for youth development and opportunity

Strategic Plan Objectives

- HS2-1: Provide the necessary support services to residents in need

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide outreach/prevention and intervention services to help decrease juvenile delinquency	Number of teen court referrals	OP	↔	225	184	150	160
	Number of workshop and training participants*	OP	↔	1139	689	120	120
	Youth converted from teen court participants to volunteers	OP	↔	50	82	75	40

*FY 2022-23 Actual was updated to match reconciled figures

DIVISION: HOUSING

The Housing Division provides homeownership loans through construction, rehabilitation, and down payment assistance.

- Establishes partnerships with public, private sector and financial institutions to provide housing opportunities for income-constrained homebuyers
- Processes mortgage applications for homeownership
- Provides down payment and closing cost assistance to qualified income-constrained homebuyers
- Prioritizes home repairs that eliminate health and safety issues; funds home improvements and helps correct code violations
- Provides commercial loans to developers for the development of housing for homeowners

Strategic Plan Objectives

- ED3-1: Foster stable homeownership to promote personal and economic security

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide for more housing opportunities for income-constrained families in Miami-Dade County	Number of homeowners provided closing costs and down payment assistance	OP	↔	114	129	114	114

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The Department's FY 2025-26 Proposed Budget includes \$1.5 million of Surtax funding to be used for the rehabilitation program to provide assistance with repairs to homeowners in need
- The Department's FY 2025-26 Proposed Budget includes \$4.5 million in loans to construct workforce housing for working families; loan programs are funded with Documentary Surtax funding

DIVISION: RESEARCH AND POLICY

The Research and Policy Division provides a barometer on the conditions of Miami-Dade County's Black community as it fulfills the research and reporting mandates outlined in Ordinance 09-70. The Division is responsible for developing a scorecard showing the performance of entities charged with, and provided funding for, improving conditions in blighted communities. It is also responsible for developing a report card on the state of the Black community covering a range of factors tied to quality of life. The Division will oversee the development of the County's disparity study and monitor the implementation of recommendations from the study.

- Conducts research, recommends policy, and implements initiatives based on its findings that address constraints impacting the Black community
- Informs the Board of County Commissioners and the community of its findings

Strategic Plan Objectives

- ED1-1: Promote and support a diverse mix of current and emerging industries vital to a growing economy

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Conduct research on economic challenges facing the Black community and identify legislation that supports economic opportunity	Number of reports and studies conducted and submitted for the Black community	OP	↔	0	7	8	8

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Proposed FY 25-26
Advertising	37	32	29	35	38
Fuel	0	0	0	0	0
Overtime	7	21	0	18	0
Rent	19	9	26	12	12
Security Services	6	5	7	6	6
Temporary Services	51	132	50	135	150
Travel and Registration	8	16	18	19	22
Utilities	15	16	15	15	20

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Proposed FY 25-26	(dollars in thousands)	Total Funding		Total Positions	
					Expenditure By Program	Budget FY 24-25	Proposed FY 25-26	Budget FY 24-25	Proposed FY 25-26
Revenue Summary					Strategic Area: Public Safety				
General Fund Countywide	1,729	2,023	1,940	1,887	Youth Services	1,041	1,018	7	7
Carryover	19,317	21,379	13,795	13,256	Strategic Area: Economic Development				
Documentary Stamp Surtax	3,803	3,702	3,131	4,200	Office of the Executive	1,374	1,361	6	5
Interest Earnings	699	639	712	322	Director and Administration				
Surtax Loan Payback	0	9	4	4	Economic Development	719	760	3	3
Teen Court Fees	640	614	604	731	Housing	11,752	12,262	12	12
Federal Grants - ARP Act	375	0	0	0	Research and Policy	220	246	2	2
Total Revenues	26,563	28,366	20,186	20,400	Total Operating Expenditures	15,106	15,647	30	29
Operating Expenditures Summary									
Salary	2,222	2,462	2,817	3,015					
Fringe Benefits	906	997	1,226	1,327					
Court Costs	5	0	0	0					
Contractual Services	714	604	85	325					
Other Operating	350	769	1,568	1,564					
Charges for County Services	120	114	135	141					
Grants to Outside Organizations	867	1,658	9,275	9,275					
Capital	0	0	0	0					
Total Operating Expenditures	5,184	6,604	15,106	15,647					
Non-Operating Expenditures Summary									
Transfers	0	0	0	0					
Distribution of Funds In Trust	0	0	0	0					
Debt Service	0	0	0	0					
Depreciation, Amortizations and Depletion	0	0	0	0					
Reserve	0	0	5,080	4,753					
Total Non-Operating Expenditures	0	0	5,080	4,753					

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Regulatory and Economic Resources

The mission of the Department of Regulatory and Economic Resources (RER) is to enable sustainable economic development through smart regulatory, planning strategies and business expansion initiatives. In fulfilling this mission, RER strives to provide efficient regulatory, planning, and economic development services to ensure the overall health and safety of the community and our built environment, now and in the future. RER provides a broad portfolio of services to support its mission.

RER performs activities that are related to the Neighborhood and Infrastructure, Health and Society, and the Economic Development strategic areas whether through the shaping of healthy, attractive and safe neighborhoods through planning, zoning and consumer protection activities; achievement of actual building safety through enforcement of building and recertification codes; and safeguarding of natural resources through environmental permitting activities that occur as part of land development .

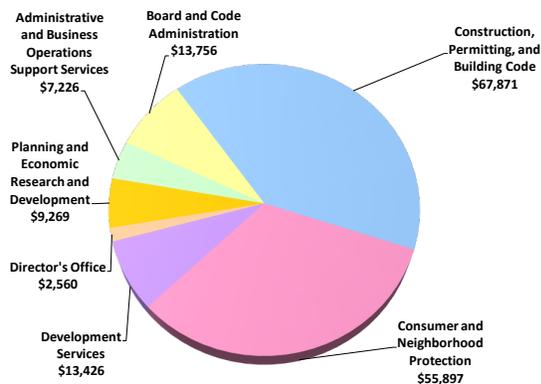
As part of the Neighborhood and Infrastructure and Health and Society strategic areas, RER develops policy and code to govern the land development and construction permitting processes in Miami-Dade County. RER evaluates land development, zoning and platting applications, coordinates all concurrency management activities, reviews development plans for compliance with regulations, issues certificates of use, administers impact fee collections and provides technical support at Comprehensive Development Master Plan (CDMP) and Zoning meetings of the Board of County Commissioners (BCC) and Community Zoning Appeals Boards. The Department also administers state laws, local ordinances, and policies pertaining to the collection and distribution of Local Business, and Convention and Tourist Development, thereby contributing to the financial support of the Health and Society strategic area of the County which funds Domestic Violence programs and the Homeless Trust. RER also provides safety services in these strategic areas through construction products evaluation; training, education and certification of building code enforcement personnel countywide; and contractor licensing and enforcement. RER also protects air, water, tree and soil resources through the review and issuance of environmental approvals as part of the land development process. Enforcement of and compliance with environmental codes also occurs through the construction permitting and inspection process. RER investigates complaints; enforces the correction of building, neighborhood and consumer protection code, issues violations, enforces local and state regulations related to elevator safety, unsafe buildings and structures and provides neighborhood code compliance services.

As part of the Economic Development strategic area, RER is responsible for growth management through administration of the economic and demographic research in support of countywide planning and land development activities as defined by State law and in the CDMP. RER offers specific planning services to County Departments that facilitates compliance with Florida Growth Management laws. RER also promotes film and television related industries; promotes economic growth through administration of local economic development programs including the Qualified Target Industry (QTI) and the Targeted Jobs Incentive Fund (TJIF) programs and enforces consumer laws and licensing requirements that protect purchasers of goods and services. RER works closely with the building and development industry; local, state and federal environmental regulatory agencies; and other County departments.

FY 2025-26 Proposed Operating Budget

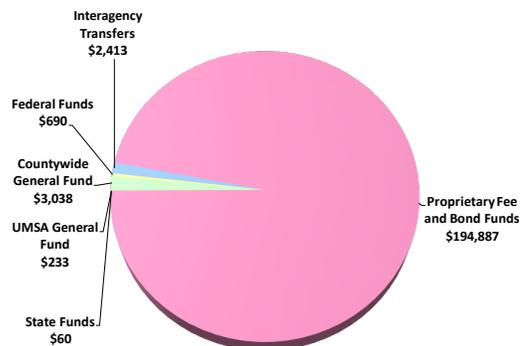
Expenditures by Activity

(dollars in thousands)



Revenues by Source

(dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

<p>OFFICE OF THE DIRECTOR Provides overall direction for departmental operations; oversees all departmental communication and intergovernmental activity</p> <p style="text-align: center;"> <u>FY 24-25</u> <u>FY 25-26</u> 11 13 </p>	
<p style="text-align: center;">ADMINISTRATIVE AND BUSINESS OPERATIONS SUPPORT SERVICES</p> <p>Provides finance, budgeting, billing and collection, human resources, procurement, and asset management services; provides information technology shared services, business plan development, performance management reporting and departmental safety coordination</p> <p style="text-align: center;"> <u>FY 24-25</u> <u>FY 25-26</u> 84 117 </p>	<p style="text-align: center;">INNOVATION AND ECONOMIC DEVELOPMENT</p> <p>Coordinates economic development activities; coordinates film activities and permitting; and coordinates activities related to the agricultural industry</p> <p style="text-align: center;"> <u>FY 24-25</u> <u>FY 25-26</u> 17 0 </p>
<p style="text-align: center;">CONSUMER AND NEIGHBORHOOD PROTECTION</p> <p>Manages and enforces local contractor licensing in accordance with Chapter 10 of the County Code; ensures compliance with the Florida Building Code and other applicable regulations, including unsafe structures violations, through enforcement activities; regulates elevator equipment throughout the county; and provides residential and commercial zoning enforcement</p> <p style="text-align: center;"> <u>FY 24-25</u> <u>FY 25-26</u> 239 314 </p>	<p style="text-align: center;">ENVIRONMENTAL RESOURCES MANAGEMENT</p> <p>Conducts environmental resources permitting, monitoring, and restoration; facilitates contaminated site remediation to ensure that environmental laws are followed; regulates sources of pollution and monitors air quality; regulates water supply protection; administers the Stormwater Utility and flood control programs</p> <p style="text-align: center;"> <u>FY 24-25</u> <u>FY 25-26</u> 481 0 </p>
<p style="text-align: center;">DEVELOPMENT SERVICES</p> <p>Reviews and processes all zoning applications seeking re-zoning or other relief from zoning code regulations; reviews application requests to subdivide land in preparation for development including traffic concurrency reservations; and maintains zoning data for properties in unincorporated Miami-Dade County</p> <p style="text-align: center;"> <u>FY 24-25</u> <u>FY 25-26</u> 50 51 </p>	<p style="text-align: center;">OFFICE OF ENVIRONMENTAL RISK AND RESILIENCE</p> <p>Assesses and prioritizes the greatest challenges to Miami-Dade County's resilience and long-term sustainability; develops a comprehensive and cohesive resilience plan; coordinates activities related to Biscayne Bay</p> <p style="text-align: center;"> <u>FY 24-25</u> <u>FY 25-26</u> 27 0 </p>
<p style="text-align: center;">PLANNING AND ECONOMY DEVELOPMENT</p> <p>Manages and administers the CDMP; prepares population projections and economic, demographic and growth analyses; administers incentive programs; coordinate film activities and programs; and coordinates activities related to the agricultural industry</p> <p style="text-align: center;"> <u>FY 24-25</u> <u>FY 25-26</u> 36 41 </p>	<p style="text-align: center;">BUILDING AND ENVIRONMENTAL PERMITTING</p> <p>Ensures compliance with the Florida Building Code and unsafe structures and other applicable regulations through review of plans and inspection of construction; processes Certificates of Occupancy, Completion and Use; assesses impact fees and conducts environmental resources permitting</p> <p style="text-align: center;"> <u>FY 24-25</u> <u>FY 25-26</u> 281 469 </p>
<p style="text-align: center;">TOURIST TAXES</p> <p>Administers state laws, local ordinances, and policies pertaining to the collection and distribution of Convention and Tourist Development Taxes</p> <p style="text-align: center;"> <u>FY 24-25</u> <u>FY 25-26</u> 13 0 </p>	<p style="text-align: center;">BOARDS AND CODE ADMINISTRATION</p> <p>Administers the Board of Rules and Appeals and its committees and the Unsafe Structures and Construction Trades Qualifying Boards, and processes product approvals, training and certification</p> <p style="text-align: center;"> <u>FY 24-25</u> <u>FY 25-26</u> 45 45 </p>

The FY 2025-26 total number of full-time equivalent positions is 1,051.5

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: DIRECTOR'S OFFICE

The Office of the Director is responsible for overseeing policies and procedures; coordinating intergovernmental and communications activities; providing long-term vision and overall direction and coordination for all divisions; and representing the interests of the Department at the local, national and international levels.

- Develops departmental strategy and policy
- Directs and coordinates daily departmental operations, as well as capital and programmatic initiatives
- Coordinates all departmental communication
- Coordinates Board of County Commissioners agenda items
- Oversees the day-to-day management of the operational divisions
- Works closely with County residents, stakeholders and elected leaders to receive feedback, develop partnerships and improve service delivery

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes two approved overages from FY 2024-25 one Deputy Director to oversee construction permitting, enforcement operations, and administrative business support, and the other Deputy Director to manage day-to-day administrative operations, business architecture, and operational assessment functions (\$510,000)**
- The FY 2025-26 Proposed Budget includes support from the County Attorney's Office for legal services related to code compliance and other regulatory functions; this additional support includes two dedicated County Attorneys and two support staff positions (\$705,000 funded from fines and fees)

DIVISION: ADMINISTRATIVE AND BUSINESS OPERATIONS SUPPORT SERVICES

The Administrative and Business Operations Support Services Division provides coordination of departmental personnel, finance, budget, planning, procurement, information systems and customer service functions.

- Administers and provides fiscal and budgetary support to departmental operations including purchasing, reporting, accounts payable/receivable, fleet management, budget development, revenue and expenditure monitoring and forecasting, and grant monitoring
- Administers and provides human resources support to departmental operations
- Administers and provides business process and improvement support to departmental operations through modernization and automation for the benefit of external and internal customers
- Coordinates the departmental business plan and performance and operational assessment management reports
- Provides certain administrative shared services support to the Department of Environmental Resources Management

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes 23 approved overages from FY 2024-25 (two RER Strategic Business Implementation Manager positions, thirteen Business Specialist positions, two RER Strategic Business Implementation Manager positions, two RER Business Intelligence Specialist positions, two RER Business Implementation and Education Specialist positions, and two RER Business Portfolio Controls Specialist positions) for business architect functions necessary for the acceleration and maintenance of IT strategic initiatives and budgetary and labor management support (\$3.212 million)**

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The FY 2025-26 Proposed Budget includes six approved overages from FY 2024-25 (five Administrative Officer 3 positions and one Human Resources Manager position) to support the Department's key administrative functions related to budgetary and fiscal monitoring and labor support (\$700,000)
- During FY 2024-25, one Compliance Officer was transferred from Consumer and Neighborhood Protection Division and reclassified to a Business Plan Portfolio Manager
- During FY 2024-25, one Building Inspector was transferred from Consumer and Neighborhood Protection Division and reclassified to a RER Division Manager for grant monitoring and support
- During FY 2024-25, two Electronic Document Tech were transferred from the Division of Environmental Resources Management and reclassified to one RER Operation Assessment Manager and one Operation Assessment Specialist
- The FY 2025-26 Proposed Budget includes payments totaling \$440,000 for services provided by the Internal Compliance Department (\$289,000), the People and Internal Operations Department (\$138,000), and the Clerk of the Courts and Comptroller (\$13,000) for Purchasing Card Industry (PCI) compliance

DIVISION: CONSUMER AND NEIGHBORHOOD PROTECTION

The Consumer and Neighborhood Protection Division administers code compliance efforts related to the Florida Building Code (FBC) and applicable Miami-Dade County Codes, including construction work conducted without a permit, unsafe structures violations, and neighborhood code violations, including zoning and owners' maintenance violations. The Division also performs licensing regulation, including elevator operations, enforcement and educational activities. Additionally, the Division administers state laws, local ordinances, and policies pertaining to the collection and distribution of Convention, Tourist Development Taxes, and Food and Beverage Taxes.

- Oversees nuisance abatement, zoning violations and other maintenance regulations
- Processes violations of the FBC, Chapters 8 and 10 of the County Code and unsafe structures regulations; directs all enforcement activities
- Provides residential and commercial code enforcement to enhance the safety and aesthetics of the community through residential outreach and promotion of voluntary compliance
- Licenses and regulates the locksmith, towing and vehicle immobilization, motor vehicle repair, household moving, motor vehicle title loan, pain management, water re-metering and personal injury protection medical providers; administers the community association; and domestic partnership registries
- Operates a Consumer Mediation Center that receives and processes consumer complaints, mediates disputes between consumers and businesses and administers the Wage Theft Program to promote economic security for Miami-Dade County residents
- Provides consumer education and promotes awareness through a wide range of programs including small claims court clinics, consumer services and rights awareness training and topical presentations on consumer scams and frauds
- Collects all Convention and Tourist taxes, including current and delinquent short-term rental and food and beverage taxes, and performs audits of delinquent and high-risk accounts
- Provides grease trap operational inspections and compliance required under fats, oils and grease (FOG) operating permits
- Regulates public and private elevator equipment throughout Miami-Dade County (except the cities of Miami and Miami Beach) and oversees County elevator maintenance contracts

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> ED1-2: Create and maintain an environment attractive and welcoming to large and small businesses and their workforce 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Resolve Disputes between Consumers and Businesses	Value of goods refunds and/or service recovered for consumers	OC	↑	\$647,960	\$642,731	\$960,000	\$960,000

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG4-1: Provide sound financial and risk management 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide sound financial management	Total dollar value of Convention and Tourist Tax collections (dollars in millions)	OP	↔	\$256.0	\$258.0	\$250.0	\$300.0

Strategic Plan Objectives							
<ul style="list-style-type: none"> NI1-1: Promote livable and beautiful neighborhoods 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Improve neighborhood code compliance	Percent of voluntary compliance with warning letters issued	EF	↑	59%	58%	65%	65%

Strategic Plan Objectives							
<ul style="list-style-type: none"> NI1-4: Protect the community from public nuisances and events that threaten public health 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Improve neighborhood code compliance	Average days from junk/trash/overgrowth complaint to first inspection	EF	↓	2	3	3	3

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes the transfer of 22 positions from the People and Internal Operations Department for the Office of Elevator Safety Division to provide the regulatory oversight needed and creating greater efficiency within County government (\$4.271 million)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The FY 2025-26 Proposed Budget includes 21 approved overages from FY 2024-25 (six RER Business Review Compliance Specialist positions, three RER Business Record Specialist positions, one RER Code Compliance Operations Coordinator position, one Administrative Officer 2 position, one RER Lien Collection Supervisor position, two RER Lien Collection Specialist position, one RER Enforcement Information Specialist position, one RER Consumer Protection Equipment Manager position, one Motor Vehicle Repair Enforcement Manager position, one Consumer Protection Enforcement Officer position, one RER Compliance Training and Development Specialist position, and two RER Code Compliance Legislative Clerk positions) for business tax and consumer protection enforcement activities as well as back-office lien and customer service support as a result of newly absorbed functions (\$1.966 million)
- During FY 2024-25, as part of the Department's reorganization efforts, 13 positions were transferred from Tourist Taxes to standardize operations and collection efforts
- During FY 2024-25, twenty-two positions were transferred from the Environmental Resources Management Division to handle compliance inspections and related activities from fats, oils and grease (FOG) operating permits
- During FY 2024-25, one Compliance Officer was transferred to the Administration and Business Operation Support Services Division and reclassified to a Business Plan Portfolio Manager
- During FY 2024-25, one Building Inspector was transferred to the Administration and Business Operation Support Services Division and reclassified to a RER Division Manager to support grant management and accounts payable functions
- During FY 2024-25, one Building Inspector was transferred to the Development Services Division and reclassified to a RER Chief Zoning Administrative Review.
- The FY 2025-26 Proposed Budget includes continued general fund support (\$500,000) for demolishing unsafe structures that create safety, physical and potential health threats; funding is also provided (\$10,000) for the removal of abandoned vehicles from public and private properties and to secure abandoned buildings that engender unsafe environments (\$200,000)
- The FY 2025-26 Proposed Budget includes continued General Fund support (\$185,000) for staff dedicated to wage protection services
- The FY 2025-26 Proposed Budget allocates (\$249,000) from the Code Enforcement Technology Trust Fund to pilot an AI-powered environmental monitoring platform. The initiative will enhance the County's ability to proactively detect and mitigate environmental hazards that contribute to flooding and storm-related damage. Using vehicle-mounted cameras and machine learning, the platform will monitor residential areas and public rights-of-way to identify risks such as unauthorized tree cuttings, bulk debris, blocked stormwater drains, illegal dumping, and other threats to public safety and infrastructure. It will also support code compliance by automatically documenting recurring non-life-safety violations, including junk accumulation and graffiti. This initiative aligns with the County's disaster preparedness and sustainability goals by enhancing operational responsiveness, improving documentation accuracy, reducing post-storm recovery costs, and strengthening community resilience

DIVISION: DEVELOPMENT SERVICES

The Development Services Division maintains zoning data and implements the zoning code, including the permitted uses, for properties in unincorporated Miami-Dade County.

- Prepares community-based development plans and implementing ordinances
- Provides support to various boards and committees including the Development Impact Committee (DIC) Executive Council, Community Zoning Appeals Board and the Board of County Commissioners
- Provides technical assistance to developers and the public
- Reviews and evaluates zoning public hearing applications and land platting

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> NI1-3: Promote the efficient and best use of land 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Responsive zoning/development services	Percentage of Zoning application reviews completed within deadlines*	EF	↑	68%	60%	90%	80%

* FY 2023-24 Actual reflects a higher than anticipated level of attrition along with the complexity of zoning applications and its requirements

DIVISION COMMENTS

- During FY 2024-25, one Building Inspector was transferred from Consumer and Neighborhood Protection and reclassified to a RER Chief Zoning Administrative Review

DIVISION: PLANNING AND ECONOMY
<p>The Planning and Economy Division provides policies for sound growth management, historic preservation, urban planning and transportation development through the CDMP and related activities.</p> <ul style="list-style-type: none"> Administers and implements the County's CDMP and its policies Administers the Concurrence Management Program, Agricultural Practices Board and Historic Preservation Board Conducts demographic, economic and geographic research Conducts economic analysis to assist the administration and the BCC in evaluating policy options and administers state and local economic incentives, including the QTI and County TJIF Conducts long and short-range planning activities and neighborhood and strategic planning services relating to the social, economic and physical development and growth management of the County Conducts studies promoting smart growth Coordinates countywide historic preservation activities and implements the requirements of Miami-Dade County's Historic Preservation ordinance Provides support, including neighborhood and strategic planning services, to County departments, the Board of County Commissioners, advisory committees and boards, and outside local agencies and governments Coordinates activities related to the agricultural industry Administers film activities and programs

Strategic Plan Objectives							
<ul style="list-style-type: none"> ED1-1: Promote and support a diverse mix of current and emerging industries vital to a growing economy 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Increase opportunities for economic and business development	Film industry jobs created	OC	↑	11,703	13,556	12,500	11,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> NI1-3: Promote the efficient and best use of land 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Promote the efficient and best use of land	Percent of Countywide employment in the urban centers rapid transit zones and along the SMART corridors	OC	↑	44.9%	46.0%	47.0%	46.3%
	Percent of Countywide housing units in the urban centers rapid transit zones and along the SMART corridors	OC	↑	53.3%	55.8%	59.0%	56.4%
	Development activity within the SMART corridors - Industrial (square footage) *	OC	↑	650,208	1,165,411	652,000	1,330,000
	Development activity within the SMART corridors - Residential (units)	OC	↑	5,772	6,090	6,700	7,200
	Development activity within the SMART corridors - Commercial (square footage)*	OC	↑	4,454,117	7,100,785	3,412,000	7,688,000

* FY 2023-24 Actual is reflective of changing market conditions such as interest rates, inflation, and supply and demand factors

DIVISION COMMENTS

- During FY 2024-25, five positions were transferred from the Office of Innovation and Economic Development Division as part of a departmental reorganization
- The FY 2025-26 Proposed Budget includes \$971,000 in General Fund support for continued services related to urban planning, sustainability planning and transportation development through the CDMP and related activities
- The FY 2025-26 Proposed Budget includes a reimbursement of \$1.483 million from stakeholder County Departments for the annual evaluation and appraisal report (EAR) charges of the Comprehensive Development Master Plan (CDMP) and enhanced planning services
- The FY 2025-26 Proposed Budget includes \$468,000 in General Fund support for countywide historic preservation activities as required by Miami-Dade County's Historic Preservation ordinance, which was designed to protect, enhance and perpetuate properties of historical, cultural, archeological, paleontological, aesthetic and architectural merit
- The FY 2025-26 Proposed Budget includes a reimbursement of \$70,000 from the Transportation Planning Organization (TPO) to coordinate long and short-range land use and demographic activities while reviewing transportation-related projects and activities in coordination with the metropolitan transportation planning process
- The FY 2025-26 Proposed Budget includes support from the Greater Miami Convention and Visitors Bureau for economic development and film activities (\$125,000)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: BUILDING AND ENVIRONMENTAL PERMITTING

The Building and Environmental Permitting Division serves as the Building Official for unincorporated areas and where the County has building and zoning construction permitting responsibilities as well as countywide environmental permitting for which activities include review of plans, inspections during construction, and issuance of operating permits. Applicable regulations enforced include the Florida Building Code and other applicable environmental and construction regulations.

- Process and performs plan review on construction permit application in compliance with Florida Building Code, Public Works (Chapter 2), Zoning and Impact Fees (Chapter 33), Flood (Chapter 11C), and Environmental Protection (Chapter 24) codes of Miami Dade County.
- Issue permits and inspects structures to ensure compliance with approved permits
- Recertifies existing building in compliance with Florida Statute and Chapter 8 of Miami-Dade County Code.
- Provides small business and homeowners assistance through the permitting process
- Process and review certificate of use applications and issue certificate of use approvals for businesses located within the Unincorporated Municipal Service Area (UMSA) and municipalities
- Reviews and issues environmental construction related approvals associated with building permits
- Issues certain environmental operating permits countywide
- Supports the Environmental Quality Control Board by reviewing and responding to appeals or requests for variances

Strategic Plan Objectives

- N11-2: Ensure buildings are sustainable, safe, and resilient

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Responsive building permit and enforcement services	Percent of commercial plans reviewed within 24 days	EF	↑	99.97%	99.28%	100.00%	100.00%
	Percent of residential plans reviewed within 20 days	EF	↑	99.99%	99.14%	100.00%	100.00%

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes five approved overages from FY 2024-25 (one Engineer 2 position, one Senior Professional Geologist positions, one Hydrogeologist 4 positions, and two Hydrogeologist 3 positions) to address site rehabilitation work assignments that have specified response times to stakeholders (\$668,000)
- The FY 2025-26 Proposed Budget includes 13 approved overages from FY 2024-25 (four Pollution Control Plan Reviewer positions, six Pollution Control Inspector positions, two Clerk 4 positions, and one Paralegal position) to incorporate a proposed delegation from FDEP-DOH to RER (\$1.46 million)
- The FY 2025-26 Proposed Budget includes the transfer of five positions from the People and Internal Operations Department for the Office of Elevator Safety Division to provide the regulatory oversight needed and creating greater efficiency within County government (\$776,000)
- During FY 2024-25, twenty-seven positions were transferred from the Division of Environmental Resources Management to handle plans review, permitting, and related activities for wastewater, potable wells, grease traps, and onsite sewer treatment and disposal systems (OSTDS)
- The FY 2025-26 Proposed Budget transfers 138 positions from the former Division of Environmental Resources Management to complete the transition of all remaining environmental operating permitting and construction permitting and inspections function

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: BOARD AND CODE ADMINISTRATION

The Board and Code Administration Division is responsible for the administrative and operational activities of the Board Administration, Contractor Licensing, Product Control and Senior Code Officer Sections, and related activities.

- Participates in the Florida Building Commission process to ensure that the requirements for the High Velocity Hurricane Zone are not weakened, and that code modifications are submitted through the Florida Building Commission process to address any identified building code deficiencies through monitoring researching, assessing and analyzing construction system performance
- Provides administrative and clerical support for the Board of Rules and Appeals, the Construction Trades Qualifying Boards, and the Unsafe Structures Board
- Provides local licensing for contractors and facilitates required examinations
- Provides technical information, training and assistance to 35 building departments to ensure uniformity in the enforcement and interpretation of the Florida Building Code
- Reviews and makes recommendations on construction products and components to be used throughout Miami-Dade County

Strategic Plan Objectives

- NI1-2: Ensure buildings are sustainable, safe, and resilient

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Responsive building code administration services	Percentage of contractor license applications reviewed within ten days	EF	↑	100%	100%	100%	100%

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes \$1.0 million for the automation of product control applications and approvals, and construction contractor licensing process
- The FY 2025-26 Proposed Budget includes \$1.0 million for improvements to the Board Administration Agenda process and Board Case File Modernization that entails hyperlinking support documents for the public to access information presented to the Board of Rules and Appeals, the Construction Trades Qualifying Board Division A and Division B and the Unsafe Structures Board

ADDITIONAL INFORMATION

- *As part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the following position transfers from the Office of Innovation and Economic Development: five positions to the Planning and Economic Research and Development Division within RER, two positions to the Office of Management and Budget, four positions to the Strategic Procurement Department, and one position to the newly established Department of Environmental Resource Management (DERM); additionally, as part of a broader restructuring effort, five positions have been eliminated*
- *The FY 2025-26 Proposed Budget includes the transfer of ten positions from the Office of Environmental Risk and Resilience to the newly established Department of Environmental Resource Management (DERM); additionally, as part of a broader restructuring effort, seventeen positions have been eliminated*

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The FY 2025-26 Proposed Budget includes the following position transfers from the Division of Environmental Resources Management: two Electronic Document Techs transferred to the Administration and Business Operations Support Services Division; twenty-two positions transferred to the Consumer and Neighborhood Protection Division; twenty-seven positions transferred to Building and Environmental Permitting; 138 positions transferred to the Building and Environmental Permitting Division; additionally, as part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, 255 positions transferred to the newly established Department of Environmental Resource Management (DERM) to strengthen the County's environmental protection and resilience planning efforts; as well as the transfer of 37 positions from the stormwater management program in RER to the Department of Transportation and Public Works (DTPW) to improve coordination between public works infrastructure and environmental water management

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2025-26, the Department anticipates spending \$6.484 million for the purchase of development rights; \$10 million borrowed from this project to support beach renourishment will be restored when the current balance is depleted (total program cost \$40.642 million; \$6.484 million in FY 2025-26; capital program #986940)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the purchase of six vehicles (\$205,000) to replace its aging fleet; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Proposed FY 25-26
Advertising	2,045	518	3,205	1,136	1,972
Fuel	390	390	437	455	346
Overtime	2,213	2,510	1,647	1,968	1,329
Rent	9,035	4,991	9,749	5,471	1,650
Security Services	319	398	275	353	353
Temporary Services	323	355	329	305	294
Travel and Registration	214	291	484	411	328
Utilities	379	607	431	439	424

Proposed

Fee Adjustments	Current Fee FY 24-25	Proposed Fee FY 25-26	Dollar Impact FY 25-26
• Consumer Services various fees	Various	Various	\$151,000
• Film and Photo Permit	\$125	\$150	\$10,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Proposed FY 25-26
Revenue Summary				
General Fund Countywide	7,604	8,603	11,784	3,038
General Fund UMSA	273	385	458	233
Auto Tag Fees	2,128	2,178	2,114	0
Carryover	282,365	311,982	309,326	240,761
Code Fines / Lien Collections	17,232	19,904	17,227	18,821
Environmentally Endangered Land Fees	1,164	1,551	1,820	0
Fees and Charges	49,967	51,120	51,193	37,503
Impact Fee Administration	5,676	4,946	5,743	4,837
Internal Service Charges	0	0	0	5,047
Licenses and Permits	84,642	89,180	90,712	102,108
Local Business Tax Receipt	571	571	571	571
Miscellaneous Revenues	889	1,222	927	1,083
Other Revenues	10,677	12,013	11,216	6,802
Stormwater Utility Fees (County)	48,327	48,249	56,882	0
Tourist Tax Fees	0	0	6,441	7,101
State Grants	4,708	6,393	8,100	60
Federal Grants	1,135	1,780	1,474	690
Interagency Transfers	1,501	1,599	1,601	1,651
Interfund Transfers	8,993	10,741	13,399	762
Miami-Dade Rescue Plan Fund	0	0	6,000	0
Total Revenues	527,852	572,417	596,988	431,068

Operating Expenditures

Summary

Salary	87,245	102,047	115,501	100,867
Fringe Benefits	33,703	40,503	49,375	44,664
Court Costs	7	9	24	2
Contractual Services	11,368	10,438	12,295	6,185
Other Operating	15,203	13,015	22,989	17,082
Charges for County Services	28,967	33,267	38,533	31,715
Grants to Outside Organizations	430	0	6,580	0
Capital	1,504	4,250	14,763	806
Total Operating Expenditures	178,427	203,529	260,060	201,321

Non-Operating Expenditures

Summary

Transfers	31,403	43,134	89,140	44,472
Distribution of Funds In Trust	0	0	0	0
Debt Service	6,073	8,493	6,278	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	241,510	185,275
Total Non-Operating Expenditures	37,476	51,627	336,928	229,747

(dollars in thousands) Expenditure By Program	Total Funding		Total Positions	
	Budget FY 24-25	Proposed FY 25-26	Budget FY 24-25	Proposed FY 25-26
Strategic Area: Neighborhood and Infrastructure				
Director's Office	1,836	2,560	11	13
Administrative and Business Operations Support Services	12,800	7,988	84	117
Consumer and Neighborhood Protection Development Services	37,487	56,225	239	314
Planning and Economy	10,713	13,426	50	51
Environmental Resources Management	6,582	9,269	36	41
Office of Environmental Risk and Resilience	99,838	0	481	0
Board and Code Administration	7,470	0	27	0
Building and Environmental Permitting	12,798	13,756	45	45
Strategic Area: Economic Development				
Innovation and Economic Development	58,978	98,097	281	469
Strategic Area: General Government				
Tourist Taxes	10,194	0	17	0
Total Operating Expenditures	260,060	201,321	1,284	1,050

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Revenue									
BBC GOB Financing	8,093	3,242	8,665	0	0	0	0	0	20,000
Future Financing	0	0	0	10,000	0	0	0	0	10,000
US Department of Agriculture	7,400	3,242	0	0	0	0	0	0	10,642
Total:	15,493	6,484	8,665	10,000	0	0	0	0	40,642
Expenditures									
Strategic Area: NI									
Environmental Projects	15,493	6,484	8,665	10,000	0	0	0	0	40,642
Total:	15,493	6,484	8,665	10,000	0	0	0	0	40,642

FUNDED CAPITAL PROGRAMS

(dollars in thousands)

PURCHASE DEVELOPMENT RIGHTS FUND

PROGRAM #: 986940

DESCRIPTION: Provide funding for a program to purchase development rights of appropriate properties
 LOCATION: Countywide District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	8,093	3,242	8,665	0	0	0	0	0	20,000
Future Financing	0	0	0	10,000	0	0	0	0	10,000
US Department of Agriculture	7,400	3,242	0	0	0	0	0	0	10,642
TOTAL REVENUES:	15,493	6,484	8,665	10,000	0	0	0	0	40,642
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Land Acquisition/Improvements	15,493	6,484	8,665	10,000	0	0	0	0	40,642
TOTAL EXPENDITURES:	15,493	6,484	8,665	10,000	0	0	0	0	40,642

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Seaport

The Seaport Department manages and operates the Dante B. Fascell Port of Miami or PortMiami. PortMiami is the busiest passenger cruise port in the world and the 12th busiest cargo container port in the United States.

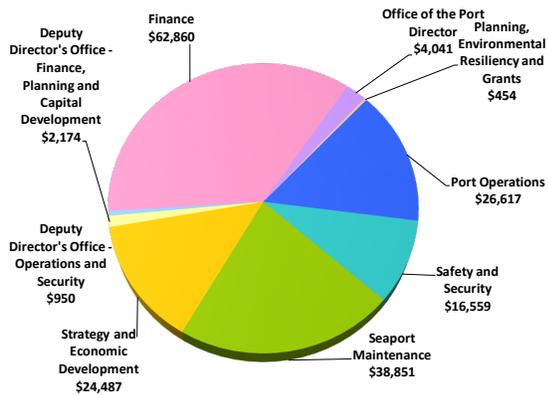
As part of the Economic Development strategic area, Seaport is responsible for meeting the infrastructure needs of the cruise and cargo industries; managing the Port efficiently and effectively; and maintaining, renovating and expanding the Port's facilities. Seaport promotes cruise and cargo growth through infrastructure improvements and throughput capacity improvements combined with an aggressive foreign and domestic marketing program.

As the second largest economic engine in Miami-Dade County, PortMiami contributes \$61 billion annually to the local economy and supports more than 340,000 jobs in South Florida. Seaport works with the maritime, cruise and cargo industries; truckers; freight forwarders; various federal and state agencies; the Sheriff's Office; the Fire Rescue Department; and all the ancillary service providers that support these customers.

FY 2025-26 Proposed Operating Budget

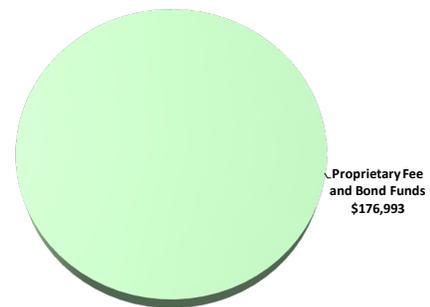
Expenditures by Activity

(dollars in thousands)



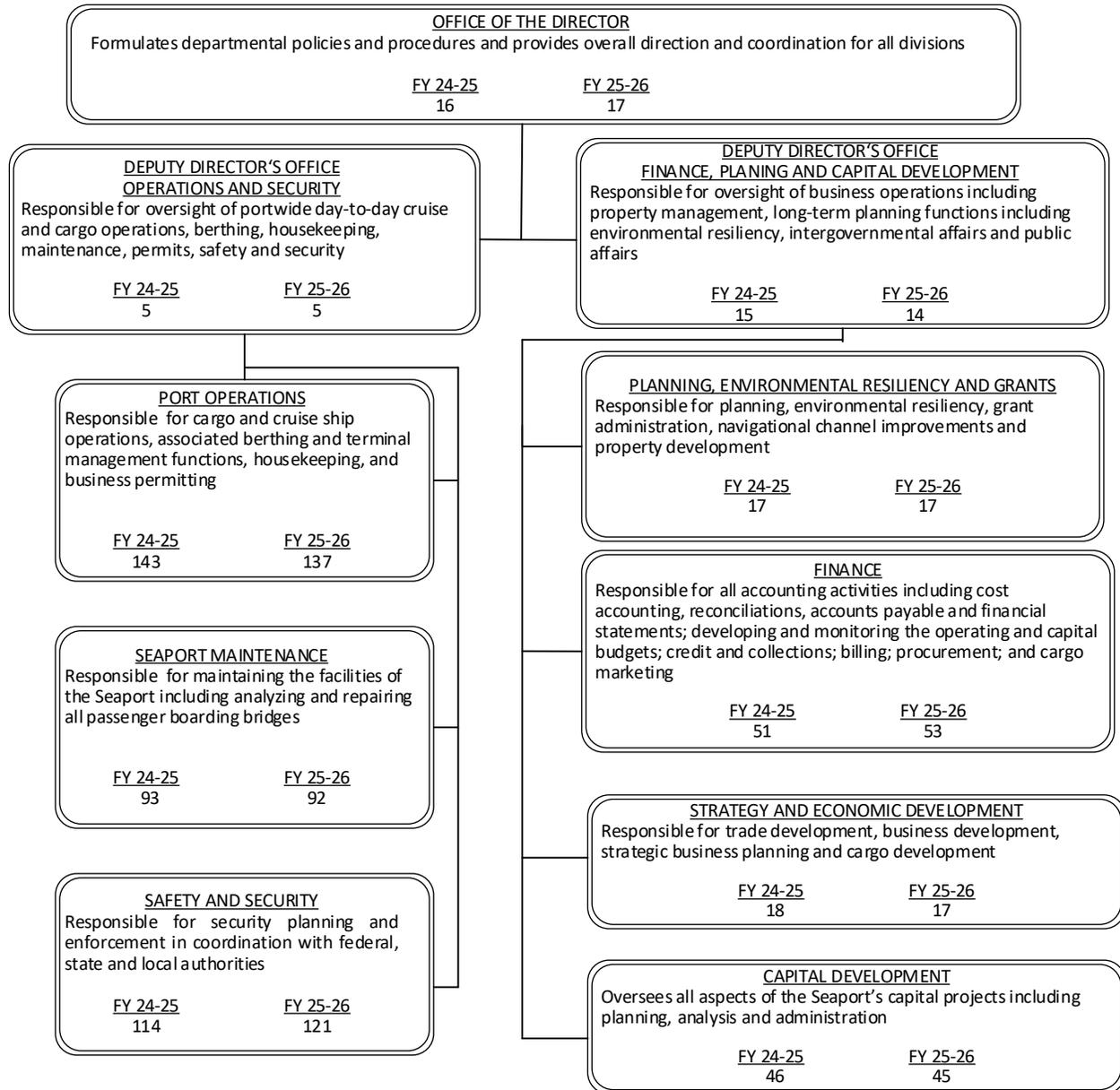
Revenues by Source

(dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2025-26 total number of full-time equivalent positions is 586.3 (518 FTE and 68.3 PTE)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE PORT DIRECTOR

The Office of the Port Director formulates departmental policies and procedures, provides overall direction and coordination of all divisions, and oversees intergovernmental affairs and public affairs.

Strategic Plan Objectives

- ED1-4: Continue to leverage Miami-Dade County's strengths in international commerce, natural resources, and recreational and cultural attractions

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Increase maritime revenue to the Port	Cargo volume handled (TEUs)	OC	↑	1,098,324	1,046,700	1,080,000	1,080,000
	Cruise passengers (in thousands)	OC	↑	7,299	8,020	7,500	7,725

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes a transfer of one position from the Deputy Director's Office – Finance, Planning and Capital Development to the Office of the Port Director

DIVISION: DEPUTY DIRECTOR'S OFFICE - FINANCE, PLANNING AND CAPITAL DEVELOPMENT

The Office of the Deputy Port Director is responsible for business development, human resources, finance administration, grant administration, capital development, property management and long-term planning functions.

- Guides organizational development and performance excellence initiatives
- Provides management direction and administration of all departmental operations and personnel

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes a transfer of one position from the Deputy Director's Office – Finance, Planning and Capital Development to the Office of the Port Director

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: DEPUTY DIRECTOR'S OFFICE - OPERATIONS AND SECURITY

The Office of the Deputy Port Director is responsible for port-wide day-to-day cruise and cargo operations, berthing, housekeeping, maintenance, permits, safety, and security.

- Guides organizational development to streamline embarkation and disembarkation through well-coordinated terminal services, customs processing, and transportation connectivity to enhance the passenger experience
- Provides management oversight to ensure the security and safety of port stakeholders, passengers, crew and cargo through rigorous security protocols, emergency preparedness, and adherence to facility and environmental regulations
- Oversees and facilitates the efficient movement, loading, and unloading of containerized cargo using advanced equipment, facilities, and coordinated supply chain systems

DIVISION: PORT OPERATIONS

The Port Operations Division is responsible for port-wide day-to-day operations associated with berthing and terminal management functions and housekeeping.

- Coordinates PortMiami Crane Management, Inc.'s functions
- Coordinates operations and berthing activities and terminal management functions
- Maintains passenger loading operations

Strategic Plan Objectives

- ED1-5: Provide world-class airport and seaport facilities

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Improve the quality and efficiency of port operations	Seaport gantry crane availability	EF	↑	98.1%	98.8%	98.9%	98.9%

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes a transfer of six positions from Port Operations to Safety and Security

DIVISION: SEAPORT MAINTENANCE

The Seaport Maintenance Division is responsible for maintaining the facilities of the Seaport including analyzing and repairing all passenger boarding bridges

- Maintains passenger loading bridges, baggage handling systems, and associate equipment at PortMiami
- Maintains various aspects of PortMiami infrastructure
- Performs light groundskeeping

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes a transfer of one position from Seaport Maintenance to Safety and Security

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: SAFETY AND SECURITY

The Safety and Security Division is responsible for security planning and enforcement in coordination with federal, state and local authorities.

- Coordinates with federal, state and local law enforcement partners
- Ensures adherence to the Facilities Security Plan (FSP) as mandated by the Maritime Transportation Security Act
- Manages all public safety and seaport security efforts, including protection of all PortMiami buildings and property

Strategic Plan Objectives

- PS3-3: Protect key infrastructure and enhance security in large gathering places

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Ensure public safety and security at the Port	Number of filled security positions	OP	↔	73	72	77	77

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes a transfer of six positions from Port Operations and one position from Seaport Maintenance to Safety and Security

DIVISION: PLANNING, ENVIRONMENTAL RESILIENCY AND GRANTS

The Office of Planning, Environmental Resiliency and Grants provides grant administration, property management and long-term planning functions.

- Develops and implements all planning efforts for the Port in coordination with commitments contained in operating agreements, grant awards and the capital program
- Oversees the Port's environmental permitting and National Environmental Policy Act (NEPA) compliance requirements
- Responsible for all grant applications and administrative tasks to support PortMiami's capital program
- Creates and manages standard tenant leases and conducts administrative activities for operating agreements with cruise and cargo partners

Strategic Plan Objectives

- ED1-5: Provide world-class airport and seaport facilities

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Meet budget targets	Seaport tenant occupancy rate	OC	↑	100.00%	98.18%	95.00%	95.00%

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: FINANCE

The Finance Division is responsible for accounting and budget activities, procurement and contracts.

- Responsible for all accounting activities including cost accounting, reconciliations, grants accounting, accounts payable, financial reporting, credit/collections and billing
- Coordinates capital and operational budget activities
- Manages financial activities for gantry cranes
- Develops and implements financial strategies to increase revenues and reduce expenditures
- Responsible for procurement, contracting, information technology and materials management functions of the Department

Strategic Plan Objectives

- ED1-5: Provide world-class airport and seaport facilities

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Improve the quality and efficiency of port operations	Percentage of goods and services requisitions completed	OC	↑	95%	100%	95%	95%

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes a transfer of one position from Capital Development and one position from Strategy and Economic Development to Finance

DIVISION: STRATEGY AND ECONOMIC DEVELOPMENT

The Strategy and Economic Division is responsible for trade development, business development, strategic business planning and cargo development.

- Develops and negotiates short- and long-term agreements for on-Port business activities
- Plans and recommends future business and economic development
- Responsible for long term planning of Seaport activities

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes a transfer of one position from Strategy and Economic Development to Finance

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: CAPITAL DEVELOPMENT

The Capital Development Division manages implementation of capital improvement programs.

- Coordinates Seaport design, engineering and construction management activities
- Coordinates issues with various local, state and federal agencies
- Performs the Port's property, facilities and equipment maintenance functions

Strategic Plan Objectives

- ED1-5: Provide world-class airport and seaport facilities

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Improve the quality and efficiency of port operations	Percentage of projects completed on time and within budget	EF	↑	98%	98%	95%	95%

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes a transfer of one position from Capital Development to Finance

ADDITIONAL INFORMATION

- The Department is currently assuming approximately 8.3 million passengers for FY 2025-26; as the fiscal year progresses and actual performance is experienced, the Department's proposed budget may need to be adjusted
- The Seaport's Promotional Fund is budgeted at \$700,000 in FY 2025-26 and will be used for activities pursuant to Administrative Order 7-32 as applicable; these funds are not proposed as competitive grant funding but rather as allocations for limited programs that promote Port maritime activities in the Cargo and Cruise Marketing Programs and community outreach
- In FY 2025-26, Seaport will continue its Memoranda of Understanding with the Internal Compliance Department to conduct studies of various departmental operations and services (\$219,000), the Department of Transportation and Public Works to continue taxi-cab inspection (\$100,000), the Department of Solid Waste Management for mosquito control (\$8,240), the People and Internal Operations Department for compensation analysis (\$57,680), the Sherriff's Office for police services (\$19.873 million); the Miami-Dade Fire Rescue Department for fire services (\$8.450 million) and the County Attorney's Office for legal services (\$1.030 million)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- PortMiami replaced the older diesel-powered gantry crane with six new all-electric rubber-tired gantry cranes (E-RTG) at the South Florida Container Terminal in 2020 and is projecting 12 more electric gantry cranes to be implemented by 2026; and in partnership with the Florida East Coast Railway, the U.S. Department of Transportation, and the State of Florida, PortMiami reactivated its intermodal rail yard directly linking the port to the national rail network via the Hialeah Rail Yard and in doing so, has significantly enhanced PortMiami's cargo operations and logistical capabilities; the restored rail connection allows cargo to move seamlessly from PortMiami to the national rail system, facilitating efficient distribution across the continental U.S.; on-dock intermodal rail service offers shippers reliable port-to-door solutions, providing lead times that match or surpass those of trucking, with improved reliability; the improved rail infrastructure enables containerized cargo to reach 70% of the American population within one to four days, thereby bolstering PortMiami's position as a major global logistics hub; by shifting cargo transport from road to rail, the port reduces highway congestion; the reactivation supports economic growth by enhancing supply chain efficiency, attracting new businesses, and creating job opportunities within the region
- The Seaport's capital improvement plan includes continued funding for the new cruise terminals AA and AAA to support the expanded operations of MSC Cruise Lines; the capital program is funded with Seaport bonds and loans (\$110.477 million) and Future Financing proceeds (\$59.522 million) (total program cost \$169.999 million; \$10 million in FY 2025-26; capital program #2000000570); and the construction of a new cruise terminal Berth 10, to facilitate additional cruise ships; the capital program is funded with a state grant from the Department of Environmental Protection (\$19.547 million), Seaport bonds and loans (\$7.205 million) and \$158.248 million from Future Financing proceeds (total program cost \$185 million; \$22 million in FY 2025-26; capital program #2000001343); all terminals will be LEED Silver certified
- In anticipation of the Port receiving larger container ships, the Department will add four additional gantry cranes with an option for an additional four gantry cranes as needed; these additional cranes will allow the Port to handle more than 1.5 million TEUs annually; the capital program is funded with Future Financing bond proceeds (\$116.145 million) and Seaport bonds/loans (\$2.855 million) (total program cost \$119 million; \$12.5 million in FY 2025-26; capital program #2000000131)
- In FY 2025-26, the Department continues to work on the LEED Silver certified Cruise Campus project which includes construction of the Royal Caribbean Cruise Line Global Headquarters, increasing employment in the County by an estimated 1,000; the capital program is funded with Seaport bonds (\$459.246 million) and Tenant Financing (\$161.754 million) (total program cost \$621 million; \$213.589 million in FY 2025-26; capital program #2000001290)
- In FY 2025-26, the Seaport will continue to repair and upgrade the north bulkhead; the capital program is expected to add at least 75 years of life to the Port's cruise business; included in the north bulkhead rehabilitation project are cruise terminals B, C, D, E, F and G; the capital program is funded with a state grant from the Florida Department of Environmental Protection (\$320,000), Future Financing bond proceeds (\$428.766 million), and Seaport bonds and loans (\$30.696 million) (total program cost \$459.782 million; \$38 million in FY 2025-26; capital program #644300)
- Seaport's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes constructing additional rail capacity and increasing cargo gate optimization to reduce traffic congestion at the Port; the capital program is funded with a US DOT grant (\$16 million), Future Financing bond proceeds (\$25.893 million), and Seaport bonds/loans (\$182,000) (total program cost \$42.075 million; \$2.3 million in FY 2025-26; capital program #2000002955)
- Seaport's FY 2025-26 proposed Budget and Multi-Year Capital Plan includes the replacement port offices and port services currently provided in the World Trade Center which is being demolished to construct new Cruise Terminal G; the new buildings will be LEED Silver certified; the capital program is funded with Future Financing bond proceeds (\$124.5 million) and Seaport bonds/loans (\$2.5 million) (total program cost \$127 million; capital program #2000004017)
- Seaport's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the Shore Power capital program which will allow ships to turn off their primary engines while docked; in 2021, Miami-Dade County committed to providing the infrastructure necessary to allow cruise ships to plug into the electrical grid at the Port; in 2022, the Seaport announced that it was expanding its plans for offering shore power at five terminals; in mid 2025, Seaport will be the first port on the east coast to provide shore power at five cruise terminals with the ability to plug in three cruise vessels simultaneously (total program cost \$177.195 million; \$3.68 million in FY 2025-26; capital program #2000001675)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the purchase of 13 vehicles (\$688,000) to replace its aging fleet; over the next five years, the Department is planning to spend \$441,000 to replace an additional nine vehicles as part of its fleet replacement plan; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Proposed FY 25-26
Advertising	41	249	280	411	250
Fuel	332	349	319	341	325
Overtime	2,688	3,596	2,877	2,821	2,363
Rent	201	200	271	661	607
Security Services	-40	-124	2	-39	2
Temporary Services	26	27	250	55	172
Travel and Registration	299	180	512	228	430
Utilities	8,391	8,772	10,711	11,485	10,985

Proposed

Fee Adjustments	Current Fee FY 24-25	Proposed Fee FY 25-26	Dollar Impact FY 25-26
• Various cargo dockage and wharfage rates	Various	Various	\$3,727,000
• Various crane charges	Various	Various	\$1,263,000
• Various passenger dockage and wharfage rates	Various	Various	\$3,251,000
• Water use per ton	3.85	3.97	\$35,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Proposed FY 25-26
Revenue Summary				
Carryover	197,082	282,170	308,813	421,751
FDOT Revenues	17,000	17,000	17,000	17,000
Non-Operating Revenue	0	0	0	792
Proprietary Fees	270,506	344,695	271,479	329,020
Total Revenues	484,588	643,865	597,292	768,563
Operating Expenditures Summary				
Salary	29,102	33,490	40,311	36,212
Fringe Benefits	21,849	15,236	22,597	18,496
Court Costs	29	17	16	17
Contractual Services	19,673	21,587	25,962	25,605
Other Operating	24,761	47,303	42,273	43,132
Charges for County Services	31,331	34,264	41,569	41,720
Grants to Outside Organizations	5	13	0	0
Capital	3,832	2,201	15,011	11,811
Total Operating Expenditures	130,582	154,111	187,739	176,993
Non-Operating Expenditures Summary				
Transfers	109	128,536	90,024	97,165
Distribution of Funds In Trust	0	0	0	0
Debt Service	37	133	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	319,529	494,405
Total Non-Operating Expenditures	146	128,669	409,553	591,570

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 24-25	Proposed FY 25-26	Budget FY 24-25	Proposed FY 25-26
Strategic Area: Economic Development				
Office of the Port Director	3,833	4,041	16	17
Deputy Director's Office - Finance, Planning and Capital Development	2,605	2,174	15	14
Deputy Director's Office - Operations and Security	1,123	950	5	5
Port Operations	51,383	26,617	143	137
Seaport Maintenance	19,171	38,851	93	92
Safety and Security	46,044	16,559	114	121
Planning, Environmental Resiliency and Grants	529	454	17	17
Finance	36,852	62,860	51	53
Strategy and Economic Development	26,199	24,487	18	17
Capital Development	0	0	46	45
Total Operating Expenditures	187,739	176,993	518	518

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Revenue									
FDOT Funds	143,975	8,421	860	860	0	0	0	0	154,116
Florida Department of Environmental Protection	320	9,774	9,773	0	0	0	0	0	19,867
Future Financing	0	351,575	663,103	371,068	346,253	235,997	149,796	79,513	2,197,305
General Construction Overhead	12,597	0	0	0	0	0	0	0	12,597
Seaport Bonds/Loans	657,440	227,341	89,734	0	0	15,000	0	0	989,515
Tenant Financing	15,073	5,681	96,616	57,684	0	0	0	0	175,054
US DOT	22,444	26,944	17,283	89,086	52,786	25,685	17,685	7,000	258,913
US Department of Environmental Protection Agency	2,264	0	0	0	0	0	0	0	2,264
US Department of Homeland Security	2,309	1,026	0	0	0	0	0	0	3,335
Total:	856,422	630,762	877,369	518,698	399,039	276,682	167,481	86,513	3,812,966
Expenditures									
Strategic Area: ED									
Seaport - Cargo Facility Improvements	64,872	40,881	96,563	30,700	33,350	16,749	13,585	0	296,700
Seaport - Cruise Terminal Renovations	2,505	6,400	7,833	0	0	0	0	0	16,738
Seaport - Infrastructure Improvements	221,788	121,715	167,138	149,844	146,775	137,366	98,176	0	1,042,802
Seaport - Miscellaneous Facility Improvements	192,337	238,701	193,979	66,481	16,898	25,535	4,620	0	738,551
Seaport - New Cruise Terminals	132,009	200,379	254,526	93,690	11,873	17,000	7,000	14,522	730,999
Seaport - New Port Facilities	2,500	0	76,330	30,183	12,500	5,487	0	0	127,000
Seaport - Resiliency Projects	121,914	3,680	1,000	1,000	1,000	1,000	4,000	43,601	177,195
Seaport - Roadway Improvements	2,148	352	16,000	16,000	16,000	16,000	16,000	17,500	100,000
Seaport - Security	3,202	2,854	1,000	1,000	1,000	1,000	1,000	0	11,056
Seaport - Specialty Equipment	2,855	12,500	55,000	23,400	21,700	3,545	0	0	119,000
Seaport - Transportation Improvements	432	2,300	8,000	7,400	23,943	0	0	0	42,075
Strategic Area: TM									
Seaport - Cargo Facility Improvements	10	0	0	99,000	114,000	53,000	23,100	10,890	300,000
Seaport - Dredging	109,850	1,000	0	0	0	0	0	0	110,850
Total:	856,422	630,762	877,369	518,698	399,039	276,682	167,481	86,513	3,812,966

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

FUNDED CAPITAL PROGRAMS

(dollars in thousands)

BULKHEAD REHABILITATION - BAYS 148-155 & 165-177

PROGRAM #: 2000004235

DESCRIPTION: Repair and upgrade cargo berthing infrastructure to allow for more efficient crane operations

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	2,368	15,000	1,200	0	0	0	0	18,568
Seaport Bonds/Loans	7,585	0	0	0	0	0	0	0	7,585
US DOT	4,115	3,932	0	0	0	0	0	0	8,047
TOTAL REVENUES:	11,700	6,300	15,000	1,200	0	0	0	0	34,200
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	11,700	6,300	15,000	1,200	0	0	0	0	34,200
TOTAL EXPENDITURES:	11,700	6,300	15,000	1,200	0	0	0	0	34,200

CARGO PROGRAM - RAIL & GATE EXPANSION

PROGRAM #: 2000002955

DESCRIPTION: Construct additional rail capacity and increase cargo gate optimization to reduce traffic congestion at the Port

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	0	3,050	0	22,843	0	0	0	25,893
Seaport Bonds/Loans	182	0	0	0	0	0	0	0	182
US DOT	250	2,300	4,950	7,400	1,100	0	0	0	16,000
TOTAL REVENUES:	432	2,300	8,000	7,400	23,943	0	0	0	42,075
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	0	1,840	6,400	5,920	19,154	0	0	0	33,314
Planning and Design	432	460	1,600	1,480	4,789	0	0	0	8,761
TOTAL EXPENDITURES:	432	2,300	8,000	7,400	23,943	0	0	0	42,075

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CARGO YARD OPTIMIZATION

PROGRAM #: 200004018

DESCRIPTION: Provide various infrastructure upgrades to include a new gate management system and yard optimization
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	250	9,500	8,150	16,600	0	0	0	34,500
Seaport Bonds/Loans	500	0	0	0	0	0	0	0	500
TOTAL REVENUES:	500	250	9,500	8,150	16,600	0	0	0	35,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	500	250	9,500	8,150	16,600	0	0	0	35,000
TOTAL EXPENDITURES:	500	250	9,500	8,150	16,600	0	0	0	35,000

CONSTRUCTION SUPERVISION

PROGRAM #: 6430061

DESCRIPTION: Provide supervision of on-going construction projects at the Seaport
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	9,785	10,079	10,381	10,692	11,013	11,343	0	63,293
General Construction Overhead	10,752	0	0	0	0	0	0	0	10,752
Seaport Bonds/Loans	32,718	0	0	0	0	0	0	0	32,718
TOTAL REVENUES:	43,470	9,785	10,079	10,381	10,692	11,013	11,343	0	106,763
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	43,262	9,785	10,079	10,381	10,692	11,013	11,343	0	106,555
Planning and Design	208	0	0	0	0	0	0	0	208
TOTAL EXPENDITURES:	43,470	9,785	10,079	10,381	10,692	11,013	11,343	0	106,763

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CRUISE TERMINAL BERTH 10 - NEW

PROGRAM #: 2000001343

DESCRIPTION: Design and construct a new LEED Silver certified Berth 10 to facilitate additional cruise ships
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Florida Department of Environmental Protection	0	9,774	9,773	0	0	0	0	0	19,547
Future Financing	0	12,226	66,813	64,336	4,873	10,000	0	0	158,248
Seaport Bonds/Loans	7,205	0	0	0	0	0	0	0	7,205
TOTAL REVENUES:	7,205	22,000	76,586	64,336	4,873	10,000	0	0	185,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Art Allowance	0	600	975	450	225	0	0	0	2,250
Construction	0	15,000	59,294	50,019	2,673	10,000	0	0	136,986
Furniture Fixtures and Equipment	0	0	1,000	1,000	1,000	0	0	0	3,000
Planning and Design	7,205	6,400	15,317	12,867	975	0	0	0	42,764
TOTAL EXPENDITURES:	7,205	22,000	76,586	64,336	4,873	10,000	0	0	185,000

CRUISE TERMINAL G - NEW

PROGRAM #: 2000001291

DESCRIPTION: Design and construct a new LEED Silver certified cruise terminal to support expanding operations, including garage, terminal and related infrastructure
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	168,379	170,940	22,354	0	0	0	0	361,673
Seaport Bonds/Loans	14,327	0	0	0	0	0	0	0	14,327
TOTAL REVENUES:	14,327	168,379	170,940	22,354	0	0	0	0	376,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Art Allowance	0	2,548	2,548	0	0	0	0	0	5,096
Construction	13,979	157,020	159,581	21,354	0	0	0	0	351,934
Furniture Fixtures and Equipment	0	1,000	1,000	1,000	0	0	0	0	3,000
Planning and Design	348	7,811	7,811	0	0	0	0	0	15,970
TOTAL EXPENDITURES:	14,327	168,379	170,940	22,354	0	0	0	0	376,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CRUISE TERMINAL J - SEAWALL

PROGRAM #: 642930

DESCRIPTION: Upgrade and remodel Terminal J to attract luxury cruise operations by replacing carpet, installing new elevators and completing various terminal repair/upgrades

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	0	5,225	0	0	0	0	0	5,225
Seaport Bonds/Loans	2,505	6,400	2,608	0	0	0	0	0	11,513
TOTAL REVENUES:	2,505	6,400	7,833	0	0	0	0	0	16,738
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	2,000	5,120	6,266	0	0	0	0	0	13,386
Planning and Design	505	1,280	1,567	0	0	0	0	0	3,352
TOTAL EXPENDITURES:	2,505	6,400	7,833	0	0	0	0	0	16,738

CRUISE TERMINALS AA AND AAA - NEW

PROGRAM #: 200000570

DESCRIPTION: Design and construct new LEED Silver certified cruise terminals to support expanded operations of MSC Cruise Line

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	10,000	7,000	7,000	7,000	7,000	7,000	14,522	59,522
Seaport Bonds/Loans	110,477	0	0	0	0	0	0	0	110,477
TOTAL REVENUES:	110,477	10,000	7,000	7,000	7,000	7,000	7,000	14,522	169,999
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Art Allowance	2,000	0	0	0	0	0	0	0	2,000
Construction	80,022	10,000	7,000	7,000	7,000	7,000	7,000	14,522	139,544
Furniture Fixtures and Equipment	6,062	0	0	0	0	0	0	0	6,062
Infrastructure Improvements	298	0	0	0	0	0	0	0	298
Planning and Design	22,095	0	0	0	0	0	0	0	22,095
TOTAL EXPENDITURES:	110,477	10,000	7,000	7,000	7,000	7,000	7,000	14,522	169,999

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DREDGE III

PROGRAM #: 649730

DESCRIPTION: Dredge southern part of Lummus Island to a depth of 50 feet allowing port capacity for larger ships
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
FDOT Funds	109,600	0	0	0	0	0	0	0	109,600
Future Financing	0	1,000	0	0	0	0	0	0	1,000
Seaport Bonds/Loans	250	0	0	0	0	0	0	0	250
TOTAL REVENUES:	109,850	1,000	0	0	0	0	0	0	110,850
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	100,250	800	0	0	0	0	0	0	101,050
Planning and Design	9,600	200	0	0	0	0	0	0	9,800
TOTAL EXPENDITURES:	109,850	1,000	0	0	0	0	0	0	110,850

FEDERAL INSPECTION FACILITY

PROGRAM #: 641540

DESCRIPTION: Design and construct a new LEED Silver certified Federal Inspection facility for Immigration and Customs Enforcement Operations
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	0	4,796	8,797	16,898	25,535	4,620	0	60,646
Seaport Bonds/Loans	354	0	0	0	0	0	0	0	354
TOTAL REVENUES:	354	0	4,796	8,797	16,898	25,535	4,620	0	61,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Art Allowance	0	0	78	0	0	0	0	0	78
Construction	0	0	4,474	7,038	12,518	19,428	2,696	0	46,154
Furniture Fixtures and Equipment	0	0	0	0	1,000	1,000	1,000	0	3,000
Planning and Design	354	0	244	1,759	3,380	5,107	924	0	11,768
TOTAL EXPENDITURES:	354	0	4,796	8,797	16,898	25,535	4,620	0	61,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

GANTRY CRANES

PROGRAM #: 2000000131

DESCRIPTION: Purchase four additional post panamax gantry cranes (with option for up to four additional cranes) for increased cargo traffic to bring the total number of cranes to 17

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	12,500	55,000	23,400	21,700	3,545	0	0	116,145
Seaport Bonds/Loans	2,855	0	0	0	0	0	0	0	2,855
TOTAL REVENUES:	2,855	12,500	55,000	23,400	21,700	3,545	0	0	119,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Major Machinery and Equipment	2,855	12,500	55,000	23,400	21,700	3,545	0	0	119,000
TOTAL EXPENDITURES:	2,855	12,500	55,000	23,400	21,700	3,545	0	0	119,000

INFRASTRUCTURE IMPROVEMENTS - CHANNEL MODIFICATIONS

PROGRAM #: 2000000028

DESCRIPTION: Provide infrastructure improvements to Seaport channels as a result of the new terminal additions at the Port of Miami

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
FDOT Funds	150	0	50	150	0	0	0	0	350
Future Financing	0	0	367	2,350	0	0	0	0	2,717
Seaport Bonds/Loans	1,933	0	0	0	0	0	0	0	1,933
TOTAL REVENUES:	2,083	0	417	2,500	0	0	0	0	5,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	350	0	334	2,150	0	0	0	0	2,834
Planning and Design	1,733	0	83	350	0	0	0	0	2,166
TOTAL EXPENDITURES:	2,083	0	417	2,500	0	0	0	0	5,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

INFRASTRUCTURE IMPROVEMENTS - NORTH BULKHEAD REHABILITATION AND REPLACEMENT

PROGRAM #: 644300

DESCRIPTION: Provide repairs and improvements to the north bulkhead which is expected to add at least 75 years of life to the Port's cruise business; included in the north bulkhead rehabilitation projects are cruise terminals B, C, D, E, F and G

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Florida Department of Environmental Protection	320	0	0	0	0	0	0	0	320
Future Financing	0	31,000	82,791	86,714	86,714	86,714	54,833	0	428,766
Seaport Bonds/Loans	16,696	7,000	7,000	0	0	0	0	0	30,696
TOTAL REVENUES:	17,016	38,000	89,791	86,714	86,714	86,714	54,833	0	459,782
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	16,660	38,000	89,791	86,714	86,714	86,714	54,833	0	459,426
Infrastructure Improvements	36	0	0	0	0	0	0	0	36
Planning and Design	320	0	0	0	0	0	0	0	320
TOTAL EXPENDITURES:	17,016	38,000	89,791	86,714	86,714	86,714	54,833	0	459,782

INFRASTRUCTURE IMPROVEMENTS - PASSENGER BOARDING BRIDGES

PROGRAM #: 2000001344

DESCRIPTION: Purchase passenger boarding bridges for various terminals throughout the port

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
FDOT Funds	0	2,300	0	0	0	0	0	0	2,300
Future Financing	0	7,661	15,199	12,867	13,709	7,046	0	0	56,482
Seaport Bonds/Loans	11,750	0	0	0	0	0	0	0	11,750
TOTAL REVENUES:	11,750	9,961	15,199	12,867	13,709	7,046	0	0	70,532
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	0	2,300	0	0	0	0	0	0	2,300
Major Machinery and Equipment	11,750	7,661	15,199	12,867	13,709	7,046	0	0	68,232
TOTAL EXPENDITURES:	11,750	9,961	15,199	12,867	13,709	7,046	0	0	70,532

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

INFRASTRUCTURE IMPROVEMENTS - PORT WIDE

PROGRAM #: 645430

DESCRIPTION: Provide infrastructure improvements in various areas of the Port including drainage, wayfinding port beautification projects, dredging, etc.

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
FDOT Funds	837	810	810	710	0	0	0	0	3,167
Future Financing	0	40,033	32,783	32,883	33,593	32,593	32,000	0	203,885
General Construction Overhead	1,845	0	0	0	0	0	0	0	1,845
Seaport Bonds/Loans	108,803	0	0	0	0	0	0	0	108,803
TOTAL REVENUES:	111,485	40,843	33,593	33,593	33,593	32,593	32,000	0	317,700
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Art Allowance	461	0	0	0	0	0	0	0	461
Construction	82,686	32,674	26,874	26,874	26,874	26,074	25,600	0	247,656
Infrastructure Improvements	6,041	0	0	0	0	0	0	0	6,041
Planning and Design	22,297	8,169	6,719	6,719	6,719	6,519	6,400	0	63,542
TOTAL EXPENDITURES:	111,485	40,843	33,593	33,593	33,593	32,593	32,000	0	317,700

INFRASTRUCTURE IMPROVEMENTS - SOUTH BULKHEAD REHABILITATION

PROGRAM #: 646300

DESCRIPTION: Provide repairs and improvements to the Port's south bulkhead

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	7,252	0	0	0	0	0	0	7,252
Seaport Bonds/Loans	12,899	0	0	0	0	0	0	0	12,899
TOTAL REVENUES:	12,899	7,252	0	0	0	0	0	0	20,151
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	10,319	5,802	0	0	0	0	0	0	16,121
Planning and Design	2,580	1,450	0	0	0	0	0	0	4,030
TOTAL EXPENDITURES:	12,899	7,252	0	0	0	0	0	0	20,151

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

INFRASTRUCTURE IMPROVEMENTS - SOUTH FLORIDA CONTAINER TERMINAL AND NEW GARAGE

PROGRAM #: 647150

DESCRIPTION: Construct a new garage; provide drainage improvements and various other improvements to the cargo yard
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: 13, Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
FDOT Funds	9,366	3,965	0	0	0	0	0	0	13,331
Future Financing	0	5,711	10,000	10,000	10,000	10,000	4,000	0	49,711
Seaport Bonds/Loans	28,020	0	0	0	0	0	0	0	28,020
US DOT	3,033	5,905	0	0	0	0	0	0	8,938
TOTAL REVENUES:	40,419	15,581	10,000	10,000	10,000	10,000	4,000	0	100,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	25,593	8,500	8,000	8,000	8,000	8,000	3,200	0	69,293
Major Machinery and Equipment	9,366	3,965	0	0	0	0	0	0	13,331
Planning and Design	5,460	3,116	2,000	2,000	2,000	2,000	800	0	17,376
TOTAL EXPENDITURES:	40,419	15,581	10,000	10,000	10,000	10,000	4,000	0	100,000

INFRASTRUCTURE IMPROVEMENTS - WATER AND SEWER UPGRADES

PROGRAM #: 647720

DESCRIPTION: Upgrade the Port's water and sewer system for new services
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
FDOT Funds	88	87	0	0	0	0	0	0	175
Future Financing	0	15,787	18,059	3,789	2,067	0	0	0	39,702
Seaport Bonds/Loans	22,997	0	0	0	0	0	0	0	22,997
TOTAL REVENUES:	23,085	15,874	18,059	3,789	2,067	0	0	0	62,874
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	20,199	13,299	14,447	3,031	1,054	0	0	0	52,030
Planning and Design	2,886	2,575	3,612	758	1,013	0	0	0	10,844
TOTAL EXPENDITURES:	23,085	15,874	18,059	3,789	2,067	0	0	0	62,874

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

INLAND PORT DEVELOPMENT - CONTINUATION OF PHASE 1

PROGRAM #: 200000572

DESCRIPTION: Continue Inland Port Phase 1 development of the container storage and transfer staging areas
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	17,083	44,647	0	0	0	0	0	61,730
Seaport Bonds/Loans	5,770	0	0	0	0	0	0	0	5,770
US DOT	1,667	1,667	1,666	0	0	0	0	0	5,000
TOTAL REVENUES:	7,437	18,750	46,313	0	0	0	0	0	72,500
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	0	15,000	37,050	0	0	0	0	0	52,050
Planning and Design	7,437	3,750	9,263	0	0	0	0	0	20,450
TOTAL EXPENDITURES:	7,437	18,750	46,313	0	0	0	0	0	72,500

INLAND PORT DEVELOPMENT- PHASE II - IV

PROGRAM #: 2000004236

DESCRIPTION: Continue to plan and develop additional facilities and acreage in an off-dock logistics yard
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	0	0	19,000	64,000	14,000	7,100	3,890	107,990
Seaport Bonds/Loans	10	0	0	0	0	15,000	0	0	15,010
US DOT	0	0	0	80,000	50,000	24,000	16,000	7,000	177,000
TOTAL REVENUES:	10	0	0	99,000	114,000	53,000	23,100	10,890	300,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	0	0	0	79,200	91,200	42,400	20,100	10,890	243,790
Planning and Design	10	0	0	19,800	22,800	10,600	3,000	0	56,210
TOTAL EXPENDITURES:	10	0	0	99,000	114,000	53,000	23,100	10,890	300,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

INSPECTION AND FUMIGATION FACILITIES

PROGRAM #: 2000001418

DESCRIPTION: Construct a LEED Silver certified fumigation and cold chain processing center
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	6,291	3,460	0	0	0	0	0	9,751
Tenant Financing	3,319	5,681	4,300	0	0	0	0	0	13,300
US DOT	11,379	13,140	8,981	0	0	0	0	0	33,500
TOTAL REVENUES:	14,698	25,112	16,741	0	0	0	0	0	56,551
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Art Allowance	0	19	19	0	0	0	0	0	38
Construction	5,689	20,071	13,374	0	0	0	0	0	39,134
Planning and Design	9,009	5,022	3,348	0	0	0	0	0	17,379
TOTAL EXPENDITURES:	14,698	25,112	16,741	0	0	0	0	0	56,551

PORT ADMINISTRATION FACILITY

PROGRAM #: 2000004017

DESCRIPTION: Replace port offices and port services currently provided in World Trade Center being demolished to construct new Cruise Terminal G; the new offices will be LEED Silver certified
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	0	76,330	30,183	12,500	5,487	0	0	124,500
Seaport Bonds/Loans	2,500	0	0	0	0	0	0	0	2,500
TOTAL REVENUES:	2,500	0	76,330	30,183	12,500	5,487	0	0	127,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Art Allowance	0	0	750	900	172	0	0	0	1,822
Construction	0	0	60,262	22,246	8,828	3,390	0	0	94,726
Furniture Fixtures and Equipment	0	0	0	1,000	1,000	1,000	0	0	3,000
Planning and Design	2,500	0	15,318	6,037	2,500	1,097	0	0	27,452
TOTAL EXPENDITURES:	2,500	0	76,330	30,183	12,500	5,487	0	0	127,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

PORT WIDE SECURITY ENHANCEMENTS

PROGRAM #: 200002759

DESCRIPTION: Purchase marine vessels for the Harbor Patrol Unit, CCTV, signage and other security enhancements
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
FDOT Funds	221	0	0	0	0	0	0	0	221
Future Financing	0	1,828	1,000	1,000	1,000	1,000	1,000	0	6,828
Seaport Bonds/Loans	672	0	0	0	0	0	0	0	672
US Department of Homeland Security	2,309	1,026	0	0	0	0	0	0	3,335
TOTAL REVENUES:	3,202	2,854	1,000	1,000	1,000	1,000	1,000	0	11,056
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Automobiles/Vehicles	866	0	0	0	0	0	0	0	866
Construction	945	0	0	0	0	0	0	0	945
Furniture Fixtures and Equipment	221	0	0	0	0	0	0	0	221
Infrastructure Improvements	1,170	2,854	1,000	1,000	1,000	1,000	1,000	0	9,024
TOTAL EXPENDITURES:	3,202	2,854	1,000	1,000	1,000	1,000	1,000	0	11,056

ROADWAY IMPROVEMENTS - TRANSPORTATION MASTER PLAN

PROGRAM #: 200004237

DESCRIPTION: Develop roadway expansion and improvement projects to enable the Seaport to manage increased cargo and cruise traffic
 LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	0	16,000	16,000	16,000	16,000	16,000	17,500	97,500
Seaport Bonds/Loans	2,148	352	0	0	0	0	0	0	2,500
TOTAL REVENUES:	2,148	352	16,000	16,000	16,000	16,000	16,000	17,500	100,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	2,148	352	16,000	16,000	16,000	16,000	16,000	17,500	100,000
TOTAL EXPENDITURES:	2,148	352	16,000	16,000	16,000	16,000	16,000	17,500	100,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SHORE POWER

PROGRAM #: 2000001675

DESCRIPTION: Provide shore power to all cruise terminals which will allow ships to turn off their primary engines while docked

LOCATION: Dante B. Fascell Port of Miami-Dade District Located: 5
 Port of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
FDOT Funds	23,713	1,259	0	0	0	0	0	0	24,972
Future Financing	0	2,421	1,000	1,000	1,000	1,000	4,000	43,601	54,022
Seaport Bonds/Loans	95,937	0	0	0	0	0	0	0	95,937
US Department of Environmental Protection Agency	2,264	0	0	0	0	0	0	0	2,264
TOTAL REVENUES:	121,914	3,680	1,000	1,000	1,000	1,000	4,000	43,601	177,195
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	97,531	2,944	800	800	800	800	3,200	34,881	141,756
Planning and Design	24,383	736	200	200	200	200	800	8,720	35,439
TOTAL EXPENDITURES:	121,914	3,680	1,000	1,000	1,000	1,000	4,000	43,601	177,195

UNFUNDED CAPITAL PROGRAMS

PROGRAM NAME	LOCATION	(dollars in thousands) ESTIMATED PROGRAM COST
EAST END - DEVELOPMENT	Dante B. Fascell Port of Miami-Dade	225,000
ELECTRICAL CAPACITY - INCREASE	Dante B. Fascell Port of Miami-Dade	200,000
HARBOR ENTRANCE AND SOUTH CHANNEL - DREDGE EXPANSION	Dante B. Fascell Port of Miami-Dade	650,000
SHORE POWER - CARGO	Dante B. Fascell Port of Miami-Dade	48,000
SOUTHSIDE - CRUISE TERMINAL K	Dante B. Fascell Port of Miami-Dade	275,000
SOUTHWEST CORNER - DEVELOPMENT	Dante B. Fascell Port of Miami-Dade	250,000
TRANSPORTATION MASTERPLAN - IMPROVEMENTS	Dante B. Fascell Port of Miami-Dade	50,000
	UNFUNDED TOTAL	1,698,000



STRATEGIC AREA

General Government

Mission:

To provide ethical and transparent government that supports excellent public service delivery, that is easily accessible, and that is informed by active engagement with the community and our local partners

GOALS	OBJECTIVES
ACCESSIBLE, EQUITABLE, TRANSPARENT, AND RESPONSIBLE GOVERNMENT	Support a customer-focused organization by providing convenient access to information and services, and by ensuring processes are easy to navigate
	Facilitate community outreach and engagement to promote better decision-making in County government
	Ensure involvement of local organizations to help address priority needs of our residents
	Promote equity in the planning and delivery of County services
EXCELLENT, ENGAGED AND RESILIENT COUNTY WORKFORCE	Attract and hire new talent to support operations
	Promote employee development and leadership
	Ensure an inclusive and diverse workforce
OPTIMAL INTERNAL MIAMI-DADE COUNTY OPERATIONS AND SERVICE DELIVERY	Deploy effective and reliable technology solutions that support Miami-Dade County services
	Ensure security of systems and data
	Ensure procurement of goods and services is timely, meets operational needs, and is conducted in a fair and transparent manner
	Effectively utilize and maintain facilities and assets
EFFECTIVE LEADERSHIP AND MANAGEMENT PRACTICES	Provide sound financial and risk management
	Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents
	Reduce County government's greenhouse gas emissions and resource consumption
	Lead community sustainability efforts and climate change mitigation and adaptation strategies

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Commission on Ethics and Public Trust

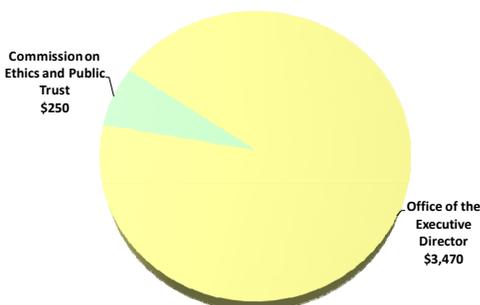
The Commission on Ethics and Public Trust (Ethics Commission) is an independent agency with advisory, investigatory and quasi-judicial powers. The purpose of the Ethics Commission is to promote and enforce high standards of ethical conduct in government and to build and maintain confidence in public servants.

As part of the General Government strategic area, the Ethics Commission is dedicated to reinforcing public trust in the administration of government by informing County and municipal elected officials, employees, the public and the private sector about the County Conflict of Interest and Code of Ethics Ordinance (County Ethics Code), and the various municipal ethics ordinances. The Ethics Commission is authorized to investigate complaints and render advisory opinions related to the following County or municipal legislation: the County Ethics Code including sections related to Lobbyist Registration and Cone of Silence, the Citizens' Bill of Rights, Ethical Campaign Practices, the Employee Protection Ordinance and the Public Service Honor Code. It also provides guidance on State of Florida Public Records and Government in the Sunshine laws. Community outreach and educational programs are crucial components of the Ethics Commission's mission. The Ethics Commission hosts a wide array of programs to educate the public on issues concerning ethics, good governance and accountability through town hall meetings, panel discussions and training workshops, as well as local and national conferences and forums.

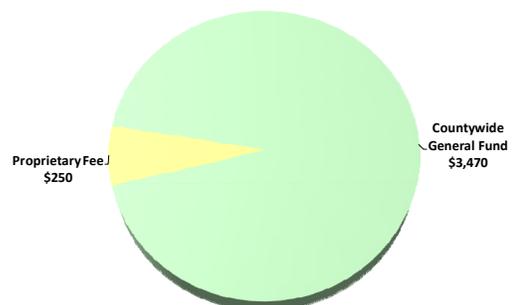
The Ethics Commission, by Board ordinance, has jurisdiction extending to municipalities within Miami-Dade County. Its jurisdiction also extends to lobbyists, contractors and vendors. The Ethics Commission works closely with the Office of the Inspector General and the State Attorney's Office, as well as other law enforcement agencies.

FY 2025-26 Proposed Operating Budget

Expenditures by Activity (dollars in thousands)



Revenues by Source (dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

<u>OFFICE OF THE EXECUTIVE DIRECTOR</u>	
Provides administrative support to the Ethics Commission; recommends legislative and policy initiatives that promote ethical government and accountability; issues and approves ethics opinions; supervises and participates in ethics training programs for public officials, employees and candidates for elected office.	
<u>FY 24-25</u> 17	<u>FY 25-26</u> 19

The FY 2025-26 total number of full-time equivalent positions is 19

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE EXECUTIVE DIRECTOR

The Commission on Ethics and Public Trust promotes and enforces high standards of ethical conduct in government and builds and maintains confidence in public servants.

- Conducts investigations of official and/or employee misconduct in County and municipal governments and processes complaints that are filed by third parties to be heard by the Ethics Commission
- Manages, assigns and reviews enforcement actions undertaken by the Ethics Commission investigators and the Commission Advocate
- Provides training for government officials and personnel, candidates for office, students and the business community regarding ordinances under the purview of the Ethics Commission and ethical practices in government
- Recommends legislative and policy initiatives that promote ethical government and accountability; liaises with the community through outreach activities, including speeches, media events, reports and publications
- Responds to requests for advisory opinions by officials, employees and contractors under the authority of the Ethics Commission
- Responsible for the day-to-day operation of the agency including budget and personnel functions
- Manages and supports the prosecution of cases before the Ethics Commission and refers cases for criminal prosecution or other disposition(s) with appropriate agencies
- Acts as repository for county financial disclosures and outside employment statements

Strategic Plan Objectives

- GG1-1: Support a customer-focused organization by providing convenient access to information and services, and by ensuring processes are easy to navigate

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Improve the image of County Government	Number of complaints filed	IN	↔	51	51	50	55
	Number of requests for opinions	IN	↔	322	256	200	275
	Number of hotline, mailbox and general inquiries responses	OP	↔	441	447	500	510
	Number of ethics trainings, workshops and outreach	OP	↔	92	96	100	109
	Number of compliance submissions addressed and administratively resolved*	OP	↔	N/A	N/A	N/A	1,300
	Number of lobbyist appeal cases*	IN	↔	N/A	N/A	N/A	115
	Number of charging instruments subject to investigation*	OP	↔	18	26	30	30

*This is a new measure for FY 2025-26

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

ADDITIONAL INFORMATION

- During FY 2024-25, one Chief Compliance Officer position and a Compliance Clerk position were added, to support the Ethics Commission’s assumption of the financial disclosure and outside employment repository function from the Supervisor of Elections (\$223,000)
- The FY 2025-26 Proposed Budget includes a transfer of \$130,000, as required under Ordinance 10-56, from the Office of the Clerk Lobbyist Trust Fund to support ethics training and conference expenditures including, but not limited to, educational materials and personnel expenditures
- The Ethics Commission anticipates a continued increase in the demand for ethics counsel services through FY 2025-26
- During FY 2024-25, the Ethics Commission recalibrated enforcement services and engagement efforts, which are anticipated to yield gains in total enforcement actions in third-party complaint submissions through FY 2025-26
- The State requirement to initiate ethics investigations only upon sworn third-party complaints has increased the labor needed to properly understand submissions and address cases within new and shorter time frames that did not exist under the self-initiated investigative model; these challenges are particularly impactful when inquiries address complex financial and electronic evidence, which the Ethics Commission anticipates will increase personnel workload through FY 2025-26
- The Ethics Commission has implemented innovative digital solutions to reach constituents implant electronic notarization platforms to facilitate the complaint process

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual	Actual	Budget	Projection	Proposed
	FY 22-23	FY 23-24	FY 24-25	FY 24-25	FY 25-26
Advertising	1	0	0	0	0
Fuel	0	0	0	0	0
Overtime	0	0	0	0	0
Rent	0	0	0	0	0
Security Services	0	0	0	0	0
Temporary Services	0	0	0	0	0
Travel and Registration	1	1	4	7	7
Utilities	7	8	8	6	9

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Proposed FY 25-26
Revenue Summary				
General Fund Countywide	2,535	2,717	3,024	3,470
Carryover	111	111	0	0
Fees and Charges	144	119	140	120
Lobbyist Trust Fund	126	128	130	130
Total Revenues	2,916	3,075	3,294	3,720
Operating Expenditures				
Summary				
Salary	1,976	2,134	2,262	2,514
Fringe Benefits	727	806	877	1,034
Contractual Services	2	6	11	13
Other Operating	61	69	97	110
Charges for County Services	38	27	33	32
Capital	1	6	14	17
Total Operating Expenditures	2,805	3,048	3,294	3,720
Non-Operating Expenditures				
Summary				
Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands)	Total Funding		Total Positions	
Expenditure By Program	Budget FY 24-25	Proposed FY 25-26	Budget FY 24-25	Proposed FY 25-26
Strategic Area: General Government				
Commission on Ethics and Public Trust	270	250	0	0
Office of the Executive Director	3,024	3,470	17	19
Total Operating Expenditures	3,294	3,720	17	19

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Communications, Information and Technology

The Communications, Information and Technology Department (CITD) delivers integrated communications, digital services, and enterprise solutions to help Miami-Dade County departments engage the public, modernize operations, and improve service delivery.

As part of the General Government strategic area, CITD supports County departments, partner agencies, and the public through secure, reliable, and innovative solutions. The department leads Miami-Dade’s public-facing digital services and information platforms by managing strategic communications, branding, customer experience, and multimedia content to ensure clear, accessible, and consistent messaging across all customer touchpoints.

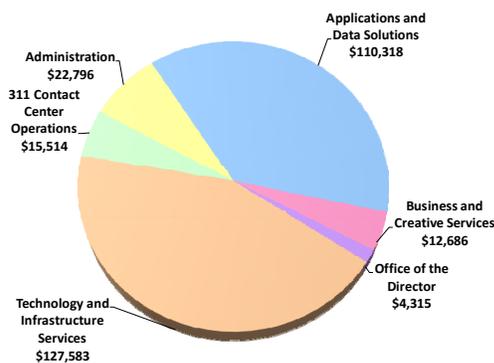
The department also advances innovation, user experience design, and engagement strategies that build trust and improve service delivery by integrating business intelligence, data analytics, and customer feedback to support informed decision-making and guide modernization efforts.

The department oversees enterprise infrastructure, including networks, data centers, cybersecurity, and telephony, and delivers Countywide application support and emerging technologies to enhance digital service delivery. CITD will continue to support the communications and information technology needs of the Constitutional Offices through the provision of technology services. By unifying communications, digital engagement, innovation, and technology, CITD provides a coordinated, customer-focused approach that expands access to services, strengthens transparency, and supports a responsive, future-ready government.

FY 2025-26 Proposed Operating Budget

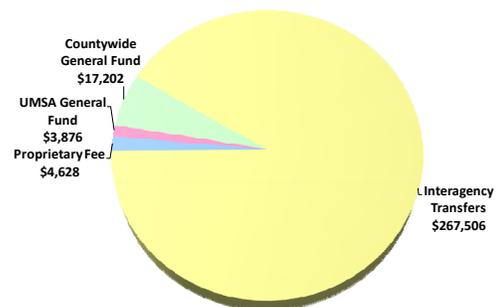
Expenditures by Activity

(dollars in thousands)



Revenues by Source

(dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

	<p>OFFICE OF THE DIRECTOR Provides overall leadership, direction and coordination of departmental operations; establishes departmental policies and procedures</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u></td> <td style="text-align: center;"><u>FY 25-26</u></td> </tr> <tr> <td style="text-align: center;">0</td> <td style="text-align: center;">12</td> </tr> </table>	<u>FY 24-25</u>	<u>FY 25-26</u>	0	12
<u>FY 24-25</u>	<u>FY 25-26</u>				
0	12				
	<p>ADMINISTRATION Provides financial, budgetary, human resources, procurement, vendor management and administrative support to operations</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u></td> <td style="text-align: center;"><u>FY 25-26</u></td> </tr> <tr> <td style="text-align: center;">0</td> <td style="text-align: center;">58</td> </tr> </table>	<u>FY 24-25</u>	<u>FY 25-26</u>	0	58
<u>FY 24-25</u>	<u>FY 25-26</u>				
0	58				
	<p>BUSINESS AND CREATIVE SERVICES Manages the web and digital communications, graphic design and translation services, multimedia production, and strategic marketing efforts</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u></td> <td style="text-align: center;"><u>FY 25-26</u></td> </tr> <tr> <td style="text-align: center;">0</td> <td style="text-align: center;">62</td> </tr> </table>	<u>FY 24-25</u>	<u>FY 25-26</u>	0	62
<u>FY 24-25</u>	<u>FY 25-26</u>				
0	62				
	<p>311 CONTACT CENTER OPERATIONS Manages operations of the 311 Contact Center and Service Centers providing centralized access to government information and in person services to the community; provides constituent service support, community outreach and public inquiry resolution</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u></td> <td style="text-align: center;"><u>FY 25-26</u></td> </tr> <tr> <td style="text-align: center;">0</td> <td style="text-align: center;">105</td> </tr> </table>	<u>FY 24-25</u>	<u>FY 25-26</u>	0	105
<u>FY 24-25</u>	<u>FY 25-26</u>				
0	105				
	<p>TECHNOLOGY AND INFRASTRUCTURE SERVICES Responsible for network and transport systems, data centers, cybersecurity, radio communications, and IT service management, ensuring secure and reliable technology operations</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u></td> <td style="text-align: center;"><u>FY 25-26</u></td> </tr> <tr> <td style="text-align: center;">0</td> <td style="text-align: center;">402</td> </tr> </table>	<u>FY 24-25</u>	<u>FY 25-26</u>	0	402
<u>FY 24-25</u>	<u>FY 25-26</u>				
0	402				
	<p>APPLICATIONS AND DATA SOLUTIONS Provides enterprise programs in the areas of Enterprise Resource Planning (ERP), data integration, business intelligence, and geospatial technologies</p> <table style="margin-left: auto; margin-right: auto;"> <tr> <td style="text-align: center;"><u>FY 24-25</u></td> <td style="text-align: center;"><u>FY 25-26</u></td> </tr> <tr> <td style="text-align: center;">0</td> <td style="text-align: center;">491</td> </tr> </table>	<u>FY 24-25</u>	<u>FY 25-26</u>	0	491
<u>FY 24-25</u>	<u>FY 25-26</u>				
0	491				

The FY 2025-26 total number of full-time equivalent positions is 1,130

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE DIRECTOR

The Office of Director provides overall leadership, direction and coordination of departmental operations.

- Provides strategic leadership and vision for countywide technology planning, digital transformation, and communications
- Oversees enterprise IT integration and service delivery, ensuring effective use of technologies to support public-facing operations
- Manages departmental performance and structure, including policies, business planning, and executive coordination

DIVISION COMMENTS

- **As part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the consolidation of the Information Technology Department (ITD) and the Communications and Customer Experience Department (CCED) into the newly established Communications, Information and Technology Department (CITD); this restructuring includes the transfer of 12 positions from the former departments into the unified CITD to manage business operations and guide strategic planning; this consolidation streamlines functions and reduces leadership redundancy, resulting in cost savings and more effective service delivery across County operations (\$2.1 million)**
- During FY 2025-26, CITD will continue to focus on centralizing innovation initiatives at the top level, accelerating research and development projects, essential governance policies, and Mayoral priorities; this effort will drive the adoption of emerging technologies, such as artificial intelligence and low-code development tools

DIVISION: ADMINISTRATION

The Administration Division provides financial, budgetary, human resources, procurement, vendor management and administrative support to operations.

- Develops and monitors the annual operating budget and multi-year capital plan
- Performs accounts payable and receivable and financial reporting functions
- Responsible for procurement activities, including purchasing, contract negotiations, and management
- Coordinates the department wide development of the business plan and the performance management reports

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes the transfer of 58 positions from ITD and CCED to manage human resources, procurement, and budget and finance functions; this consolidation streamlines administrative operations, generates cost savings, and improves efficiency (\$11.1 million)**

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: BUSINESS AND CREATIVE SERVICES

The Business and Creative Services Division manages web and digital communications, graphic design and translation services, multimedia production, and strategic marketing efforts.

- Manages digital content, branding, and communications across County websites, social media, newsletters, and public information platforms
- Produces multimedia content and programming, including live coverage of BCC meetings, public service videos, and on-demand content for digital and broadcast channels
- Delivers full-service creative support, including graphic design, branding, photography, and translation services in Spanish and Creole
- Leads customer experience initiatives, improving service delivery through user research, journey design, and the integration of digital and in-person touchpoints
- Collects and analyzes customer data and feedback, using insights to guide innovation, enhance engagement, and inform strategic decision-making

Strategic Plan Objectives

- GG1-1: Support a customer-focused organization by providing convenient access to information and services, and by ensuring processes are easy to navigate

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Increase access to government information and services	ADA score for miamidade.gov web pages*	OC	↑	n/a	n/a	75.0%	75.0%
	Number of visits to the internet portal (in millions)	IN	↔	144	146	156	156
	Number of "likes" to the Miami-Dade County Facebook page	OC	↑	107,098	109,869	110,000	110,000
	Advertisement added value and in-house cost savings*	EF	↑	685,477	456,313	600,000	600,000

*This measure was implemented in FY 2024-25; the measure reflects compliance with the Americans with Disabilities Act (ADA) Web Content Applicability Guidelines

*This measure reflects the sum of a) the avoided cost of additional media placements provided by vendors at no additional cost, plus b) the difference between CITD's cost for services rendered with in-house personnel and the cost of comparable services offered by private vendors

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG1-4: Promote fairness in the planning and delivery of County services 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide quality service delivery	Number of product translations completed (Spanish and Haitian Creole)*	OP	↔	n/a	1,789	1,700	1,700

*This measure was implemented in FY 2023-24

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes the transfer of 62 positions from CCED to support web content, digital communications, graphic design, and strategic marketing (\$9.1 million)

DIVISION: 311 CONTACT CENTER OPERATIONS
<p>The 311 Contact Center Division provides the public with centralized telephone, in-person, and digital access to government information and services.</p> <ul style="list-style-type: none"> Manages the day-to-day operations of the 311 Contact Center and manages three Service Centers located at the South Dade Government Center, the North Dade Justice Center, and the Permitting and Inspection Center to provide in-person services to the community Develops and maintains a comprehensive knowledgebase of government information and services through real-time updates Provides data analytics to promote Countywide customer service standards Develops and provides training to Contact Center staff Applies quality assurance measures to improve service delivery Provides constituent service support, community outreach, and public inquiry resolution to the Office of the Mayor, BCC, and County departments

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG1-1: Support a customer-focused organization by providing convenient access to information and services, and by ensuring processes are easy to navigate 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Increase access to government information and services	311 total call volume	IN	↔	1,322,804	1,310,457	1,524,000	1,524,000
	Average call wait time (seconds)*	EF	↓	186	461	180	180

*The increase in average call wait time for FY 2023-24 was due to the migration from the legacy phone system to Cisco Webex, which removed call volume limits, and the simultaneous transition to the Salesforce Customer Relationship Management (CRM) platform, both of which led to longer handle times

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes the transfer of 105 positions from CCED to provide the public with centralized telephone, in-person, and digital access to government information and services (\$11.1 million)

DIVISION: TECHNOLOGY AND INFRASTRUCTURE SERVICES

The Technology and Infrastructure Services Division is responsible for network and transport systems, data centers, cybersecurity, radio communications, and IT service management, ensuring secure and reliable technology operations.

- Delivers secure, high-performance IT infrastructure, including network, data center, radio communications, and private cloud systems
- Provides 24/7 support for mission-critical operations, including 911 systems, the Command Center, and radio infrastructure
- Manages enterprise applications and platforms, supporting ERP, e-commerce, asset management, document workflows, and customer-facing services
- Leads cybersecurity and risk management efforts, offering identity access controls, threat detection, and policy compliance
- Supports internal operations with field services, hardware/software maintenance, telecom coordination, and service desk support
- Drives digital transformation through strategic consulting, enterprise planning, and performance benchmarking for County agencies

Strategic Plan Objectives

- GG1-1: Support a customer-focused organization by providing convenient access to information and services, and by ensuring processes are easy to navigate

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Improve customer service	IT service center call abandon rate (%)*	EF	↓	5.2%	11.2%	5.0%	10.0%

*FY 2022-23 Actual was adjusted due to a scrivener's error

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG3-1: Deploy effective and reliable technology solutions that support Miami-Dade County services 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Ensure availability of critical radio communication services	Percent of vehicle installations completed on time	EF	↑	100%	100%	100%	100%
	Unit cost per portable radio repair*	EF	↓	\$160	\$160	\$160	\$160
Ensure availability of critical systems	Percentage of the time that 911 is available	OC	↑	100.00%	100.00%	99.90%	99.90%
	Production systems availability	OC	↑	100.00%	100.00%	99.99%	99.99%
Ensure enterprise systems usability	Number of documents managed in the County's Document System - ECM (in millions)	IN	↔	150	161	160	160
	Number of assets tracked in the County's Asset Management System - EAMS (in thousands)	IN	↔	1,317	1,328	1,425	1,475
	Total eCommerce transactions per month (both credit cards and eChecks; in thousands)	IN	↔	113	120	115	125
Improve customer service	IT service center First Contact Resolution rate (FCR %)	OC	↑	61%	73%	80%	80%

*Budget and Target values represent industry provider cost

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG3-2: Ensure security of systems and data 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Enhance cyber security	PCI compliance of external facing systems achieved?	OC	↑	Yes	Yes	Yes	Yes
	Cybersecurity policy annual review completed on time?*	OC	↑	n/a	n/a	Yes	Yes
	Percentage of CIRD cybersecurity employees completing required annual training*	OC	↑	n/a	n/a	100.0%	100.0%

*This measure was implemented in FY 2024-25

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes the transfer of 400 positions from ITD to support network infrastructure, data centers, cybersecurity, radio communications, and IT service management, ensuring secure and reliable operations (\$64.2 million)**
- **The FY 2025-26 Proposed Budget includes the addition of two positions approved as overages to support the new Communications Computer Aided Dispatch Systems for the Fire Rescue Department (\$330,000)**
- During FY 2025-26, the Division will continue to support several radio communications and 911/CAD operation projects including radio replacement for the Sheriff's Office and Fire Rescue, a radio system upgrade for the Miami-Dade Corrections and Rehabilitation Department, Miami-Dade Fire Rescue CAD system deployment, and tower site loading remediation
- During FY 2025-26, the Division will continue to focus on enhancing customer self-sufficiency and increased productivity by streamlining IT Service Center processes and implementing a robust IT Service Catalog with added automation and artificial intelligence integration; additionally, the Division will continue to expand virtualization services to provide County departments with additional scalability, cost efficiency, enhanced security, and resource optimization

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: APPLICATIONS AND DATA SOLUTIONS

The Applications and Data Solutions Division provides enterprise program services for Enterprise Resource Planning (ERP), data integration, business intelligence, and geospatial technologies to enable informed decision making and digital service delivery.

- Delivers program and integration services for enterprise systems, including INFORMS, ERP platforms, and legacy applications across County departments and constitutional offices
- Develops and maintains customer-focused applications, dashboards, and mobile tools to modernize services and enhance user experience
- Supports department-specific business systems, including permitting, enforcement, mobility solutions, and transportation analytics
- Provides enterprise database, hosting, and platform services, both on-premises and in the cloud, ensuring secure, scalable, and reliable operations
- Leads the development and integration of geospatial solutions, supporting mapping, data visualization, and GIS services across the enterprise

Strategic Plan Objectives

- GG3-1: Deploy effective and reliable technology solutions that support Miami-Dade County services

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Ensure availability of critical systems	Miami-Dade County portal availability	OC	↑	99.99%	99.99%	99.90%	99.90%
Ensure enterprise systems usability	Number of layers maintained in the County's central repository (Vector/Imagery)	OP	↔	1,878	1,953	1,885	1,990
Provide innovative customer solutions	Percent of active projects on track	OC	↑	95%	93%	75%	90%

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes the transfer of 491 positions from ITD to deliver enterprise services in ERP, data integration, business intelligence, and geospatial technologies (\$88.3 million)**
- During FY 2025-26, the Division will continue to support the implementation of the Law Enforcement Records Management System (LERMS) which is an agency-wide 24/7 mission critical system for the Sheriff's Office that will unify the entry, storage, management, and retrieval of information and law enforcement operation documentation
- During FY 2025-26, the Division will continue to support the implementation of the Court Case Management System to provide an integrated solution for the Eleventh Judicial Circuit Court of Florida; this system will enhance data sharing across agencies such as the Clerk of the Court and Comptroller, the Administrative Office of the Courts, MDCR, the State Attorney, the Public Defender, and Juvenile Services, improving public access and streamlining operations to reduce redundancy
- During FY 2025-26, the Division will continue to support the streamlining of business processes and automation of electronic approval workflows across all County departments, including constitutional offices; additionally, ERP reporting and analytics for human resources, finance, and supply chain will be integrated in the cloud-based Trusted Data Platform (TDP); this will enhance dashboard accessibility for both County departments and constitutional offices, reduce complexity, simplify support and maintenance, and lower overall costs

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

ADDITIONAL INFORMATION

- *The consolidation of the Information Technology Department (ITD) and the Communications and Customer Experience Department (CCED) generates \$1.5 million in savings through the elimination of one vacant Director position, one filled Departmental Administrative Coordinator position, one filled Chief Human Resources Officer position, one vacant Finance and Budget Manager, and one filled Communications Manager position; this merger streamlines leadership and administrative functions, resulting in a 6% reduction in administrative costs; in addition to cost savings, the consolidation enhances operational efficiency, eliminates redundancies, and reflects the County's ongoing commitment to long-term financial stability and the strengthening of essential services*
- *To further optimize resources, the FY 2025-26 Proposed Budget includes the elimination of funding for the FIU Apprenticeship Program (\$150,000), the eMerge County sponsorship program (\$400,000), and the MDC Workforce Training program (\$800,000), previously administered by ITD*

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes several departmental infrastructure replacement projects to assure network stability and redundancy, including the deployment of virtual desktops and thin clients, network edge switches and Voice over Internet Protocol countywide, as well as cloud infrastructure support that includes the purchase of servers, storage and back-up (total program cost \$120.004 million; \$10.442 million in FY 2025-26; capital program #2000000947, #2000000942, #2000000946 and #2000000945)
- The FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of the Court Case Management System (formerly known as CJIS), which will deliver an enhanced integrated information solution for the Eleventh Judicial Circuit Court of Florida and will benefit several agencies such as the Clerk of the Court and Comptroller, the Administrative Office of the Courts for the 11th Judicial Circuit, the Miami-Dade Corrections and Rehabilitation Department, the Miami-Dade State Attorney and Public Defender offices, and the Miami-Dade County Juvenile Services Department with improved data sharing abilities, enhancing the public's access to the court system as well as reducing redundancy by streamlining operations; the capital program is funded with Capital Asset Series 2020C (\$22.924 million), Capital Asset Series 2022A (\$3.911 million), Capital Asset Series 2024A (\$250,000), and Future Financing (\$29.024 million) bond proceeds; the system is projected to go live in FY 2026-27 with an estimated operational impact of \$2.040 million and five FTEs (total program cost \$56.109 million; \$17.823 million in FY 2025-26; capital program #2000000954)
- The FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of the business-driven strategic cybersecurity program that continuously adapts to new opportunities while reducing risk to the information assets of Miami-Dade County; the capital program is funded with Capital Asset Series 2020C (\$4.248 million), Capital Asset Series 2022A (\$5.323 million), Capital Asset Series 2023A (\$3.063 million), and Future Financing (\$15.001 million) bond proceeds (total program cost \$27.635 million; \$2.466 million in FY 2025-26; capital program #2000001427)
- The FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of the Enterprise Asset Management System (EMAS) migration to a cloud-based SaaS program to ensure a reliable and secure system (total program cost \$2.786 million; \$646,000 in FY 2025-26; capital program #2000003138)
- The FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of the Parking Verification System Modernization program which will replace the current mainframe-based Parking Violation System (PVS) with a modern solution; PVS manages Miami-Dade County parking violations from issuance to court and payment collections and includes interfaces to several internal County and external partner systems; the capital program is being funded with Capital Asset Series 2024A (\$711,000) and Future Financing (\$5.559 million) bond proceeds (total program cost \$6.27 million; \$2.36 million in FY 2025-26; capital program #2000003156)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the continued implementation of the Traffic Information System Modernization program which will replace the current mainframe-based Traffic Information System (TIS) with a modern solution; the TIS system is used by several organizations to manage Miami-Dade County traffic citations through their lifecycle, including initial entry of the citation, handling requests for court, scheduling court dates, recording outcomes of trials, collection of fines, assignment to collection agencies, and license suspension/re-instatement; the system includes interfaces to several internal County and external partner systems; the capital program is funded with Capital Asset Series 2024A (\$2.629 million) and Future Financing (\$10.130 million) bond proceeds; the system is projected to go live in FY 2027-28 with an estimated operational impact of \$1.464 million and five FTEs (total program cost \$12.759 million; \$4.745 million in FY 2025-26; capital program #2000003155)
- The FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the purchase of one vehicle (\$228,000) for the replacement of its aging fleet funded with lease purchase financing; over the next five-years, the Department is planning to spend \$2.3 million to replace its aging fleet; the fleet replacement plan will provide operational savings to the Department in the long-term as it will reduce maintenance costs, fuel consumption and overtime as a result of addressing equipment failure; the County's fleet replacement plan is included under Non-Departmental capital program #2000000511
- In support of the Property Appraiser, the FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the continued replacement of the CAMA system, the core technology used by the Office of the Property Appraiser in developing the annual property tax roll; this multi-year project will enable the Office to continue to meet current and future operational needs as required by state law; it is expected that the Office will realize operational savings due to the reduction of outside contractual support required to maintain the current antiquated system; the capital program is funded with Capital Asset Series 2023A (\$897,000) and Future Financing (\$2.134 million) bond proceeds, the Information Technology Leadership Council (ITLC) capital program (\$500,000) and the Property Appraiser's Operating Revenue (\$7.260 million) (total program cost \$10.791 million; \$865,000 in FY 2025-26; capital program #2000000955)
- In support of the Sherrif's Office, the Civil Process Automation project is expected to be completed in FY 2025-26, which will allow for the streamlining of operations with an accurate and more effective manner of processing court documents which in turn will minimize backlogs, allow for the redeployment of personnel to other Court Services Bureau (CSB) functions, and provide integration to the upcoming new Court Case Management System (formerly CJIS) and the Odyssey Document Management System; the capital program is funded through the ITLC capital program (\$1.686 million) (total program cost \$1.686 million; \$250,000 in FY 2025-26; capital program #328610)
- In support of the Sheriff's Office, the Laboratory Information Management System (LIMS) and related subsystems will be completed and fully implemented by the close of FY 2025-26; when implemented, the system will increase the efficiency of the evidence submission process and generate system reports that further streamline and improve casework management; the capital program is funded through the ITLC capital program (\$2.9 million) (total program cost \$2.9 million; \$346,000 in FY 2025-26; capital program #327100)
- In support of the Sheriff's Office, the implementation of the new Mugshot System and infrastructure upgrades is expected to be completed by the close of FY 2025-26; the capital program is funded with Miami-Dade Rescue Plan funding (\$873,000); the capital program is estimated to have an operational impact of \$175,000 beginning in FY 2026-27 (total program cost \$873,000; \$582,000 in FY 2025-26; capital program #2000003225)
- In support of the Sheriff's Office, the FY 2025-26 Proposed Budget and Multi-Year plan includes the continued enhancement of the Neighborhood Safety Initiative (ShotSpotter), as part of Operation Community Shield, a gun violence deterrence and response initiative, by installing video cameras and acquiring additional license plate readers (LPR); the capital program is funded through the General Government Improvement Fund (\$7.507 million) (total program cost \$7.507 million; \$3.5 million in FY 2025-26; capital program #2000000415)
- In support of the Sheriff's Office, the implementation and transition to the cloud-based automated fingerprint identification system is expected by close of FY 2025-26; the capital program is funded with Capital Asset Series 2020C bond proceeds (\$1.5 million) (total program cost \$1.5 million; \$400,000 in FY 2025-26; capital program #2000001424)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- In support of the Supervisor of Elections (SOE), the FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the replacement of 1,837 aging and outdated DS200 Ballot Digital Scanners which are utilized to scan voted paper ballots to tabulate and transmit the results for each election; the capital program is funded with Capital Asset Series 2022A (\$5.835 million) and Future Financing (\$6.876 million) bond proceeds (total program cost \$12.711 million; \$4.141 million in FY 2025-26; capital program #2000001534)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes funding for the reconfiguration of the 25th floor to improve workflow and maximize the usage of space to meet current departmental needs; the project is being funded through the Countywide Infrastructure Investment Program (CIIP); it is expected to be completed in FY 2025-26 with an operational impact of \$30,000 (total program cost \$700,000; \$350,000 in FY 2025-26; capital program #2000004195)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the upgrading of the County's aging communications infrastructure to High-Definition technology and the replacement of aging AV equipment; the program is being funded through the Countywide Infrastructure Investment Program (CIIP) (total program cost \$4.701 million; \$1.093 million in FY 2025-26; capital program #2000001894)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes funding to acquire add-on components for the Customer Relationship Management (CRM) modernization that can create a seamless integration of the Customer Data Platform and Content Management System and establish a centralized Government Assistant Portal for the No Wrong Door Initiatives within the Salesforce platform; the capital program is funded with Future Financing proceeds and is estimated to have an annual operational impact of \$200,000 beginning in FY 2025-26 (total program cost \$2.1 million; \$600,000 in FY 2025-26; capital program #2000004137)

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual	Actual	Budget	Projection	Proposed
	FY 22-23	FY 23-24	FY 24-25	FY 24-25	FY 25-26
Advertising	0	0	0	0	80
Fuel	0	0	0	0	111
Overtime	0	0	0	0	1,461
Rent	0	0	0	0	4,531
Security Services	0	0	0	0	3
Temporary Services	0	0	0	0	2,716
Travel and Registration	0	0	0	0	135
Utilities	0	0	0	0	429

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Proposed FY 25-26	(dollars in thousands)	Total Funding Budget FY 24-25	Total Funding Proposed FY 25-26	Total Positions Budget FY 24-25	Total Positions Proposed FY 25-26
Revenue Summary					Strategic Area: General Government				
General Fund Countywide	0	0	0	17,202	Office of the Director	0	4,315	0	12
General Fund UMSA	0	0	0	3,876	Administration	0	22,796	0	58
Fees for Services	0	0	0	170	Business and Creative	0	12,686	0	62
Proprietary Fees	0	0	0	658	Services				
Recording Fee for Court	0	0	0	3,300	311 Contact Center	0	15,514	0	105
Technology	0	0	0	500	Operations				
Traffic Violation Surcharge	0	0	0	97,043	Technology and	0	127,583	0	402
IT Funding Model	0	0	0	182,728	Infrastructure Services				
Interagency Transfers	0	0	0	305,477	Applications and Data	0	110,318	0	491
Total Revenues	0	0	0	305,477	Solutions				
Operating Expenditures Summary					Total Operating Expenditures				
Salary	0	0	0	134,748		0	293,212	0	1,130
Fringe Benefits	0	0	0	53,185					
Contractual Services	0	0	0	6,049					
Other Operating	0	0	0	79,559					
Charges for County Services	0	0	0	16,103					
Capital	0	0	0	3,568					
Total Operating Expenditures	0	0	0	293,212					
Non-Operating Expenditures Summary									
Transfers	0	0	0	11,510					
Distribution of Funds In Trust	0	0	0	0					
Debt Service	0	0	0	755					
Depreciation, Amortizations and Depletion	0	0	0	0					
Reserve	0	0	0	0					
Total Non-Operating Expenditures	0	0	0	12,265					

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Revenue									
CIIP Program Bonds	7,400	0	0	0	0	0	0	0	7,400
CIIP Program Financing	5,895	8,691	0	0	0	0	0	0	14,586
CITD Service Fees	71,304	11,510	10,530	9,992	9,874	9,743	0	0	122,953
Capital Asset Series 2020C Bonds	29,636	0	0	0	0	0	0	0	29,636
Capital Asset Series 2022A Bonds	87,334	0	0	0	0	0	0	0	87,334
Capital Asset Series 2023A Bonds	8,463	0	0	0	0	0	0	0	8,463
Capital Asset Series 2024A Bonds	8,187	0	0	0	0	0	0	0	8,187
Future Financing	15,703	27,837	34,064	10,006	3,065	2,180	0	0	92,855
General Government	7,507	0	0	0	0	0	0	0	7,507
Improvement Fund (GGIF)									
IT Funding Model	7,081	0	0	0	0	0	0	0	7,081
Miami-Dade Rescue Plan	873	0	0	0	0	0	0	0	873
Property Appraiser Operating Revenue	7,260	0	0	0	0	0	0	0	7,260
Total:	256,643	48,038	44,594	19,998	12,939	11,923	0	0	394,135
Expenditures									
Strategic Area: PS									
Computer and Systems Automation	21,793	17,823	12,194	2,500	1,799	0	0	0	56,109
Infrastructure Improvements	1,400	1,150	1,028	990	919	1,157	0	0	6,644
Sheriff - Specialty Equipment	74,050	1,238	0	0	0	0	0	0	75,288
Strategic Area: CO									
Computer and Systems Automation	9,914	865	12	0	0	0	0	0	10,791
Elections - Special Equipment	0	1,000	4,000	0	0	0	0	0	5,000
Equipment Acquisition	8,570	4,141	4,000	0	0	0	0	0	16,711
Sheriff - Specialty IT Equipment and Systems	13,594	11,777	7,909	5,475	0	0	0	0	38,755
Strategic Area: GG									
Chief Technology Office Projects	8,895	7,751	4,713	456	0	0	0	0	21,815
Computer and Systems Automation	3,720	1,004	423	442	461	1,148	0	0	7,198
Equipment Acquisition	3,608	1,093	0	0	0	0	0	0	4,701
Facility Improvements	1,232	7,350	0	0	0	0	0	0	8,582
Information Technology	17,953	2,466	2,195	1,575	1,266	2,180	0	0	27,635
Infrastructure Improvements	56,052	9,135	8,809	6,778	7,451	13,415	0	0	101,640
Telecommunications Equipment	7,273	903	1,026	1,026	985	2,053	0	0	13,266
Total:	228,054	67,696	46,309	19,242	12,881	19,953	0	0	394,135

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

AV EQUIPMENT AND INFRASTRUCTURE UPGRADE

PROGRAM #: 2000001894

DESCRIPTION: Upgrade the County's aging AV equipment and infrastructure to High-Definition technology
 LOCATION: 111 NW 1 St District Located: 5
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CIIP Program Bonds	2,897	0	0	0	0	0	0	0	2,897
CIIP Program Financing	711	1,093	0	0	0	0	0	0	1,804
TOTAL REVENUES:	3,608	1,093	0	0	0	0	0	0	4,701
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	33	0	0	0	0	0	0	0	33
Furniture Fixtures and Equipment	3,125	1,093	0	0	0	0	0	0	4,218
Technology Hardware/Software	450	0	0	0	0	0	0	0	450
TOTAL EXPENDITURES:	3,608	1,093	0	0	0	0	0	0	4,701

CITRIX INFRASTRUCTURE - VIRTUAL DESKTOP AND THIN CLIENTS

PROGRAM #: 2000000947

DESCRIPTION: Continue to deploy desktops and application virtualization infrastructure countywide
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CITD Service Fees	2,519	943	350	402	442	442	0	0	5,098
TOTAL REVENUES:	2,519	943	350	402	442	442	0	0	5,098
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Technology Hardware/Software	2,220	404	423	442	461	1,148	0	0	5,098
TOTAL EXPENDITURES:	2,220	404	423	442	461	1,148	0	0	5,098

CLOUD INFRASTRUCTURE

PROGRAM #: 2000000942

DESCRIPTION: Purchase servers, storage and backup infrastructure to meet growing demand
 LOCATION: 5680 SW 87 Ave District Located: 10
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CITD Service Fees	29,443	4,220	3,746	3,156	2,998	2,867	0	0	46,430
TOTAL REVENUES:	29,443	4,220	3,746	3,156	2,998	2,867	0	0	46,430
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Technology Hardware/Software	25,996	4,475	4,274	2,640	2,831	6,214	0	0	46,430
TOTAL EXPENDITURES:	25,996	4,475	4,274	2,640	2,831	6,214	0	0	46,430

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

COURT CASE MANAGEMENT SYSTEM (CCMS)

PROGRAM #: 200000954

DESCRIPTION: Implement a modern, comprehensive, integrated Court Case Management application to support the life cycle of a criminal case from arrest to case disposition

LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Capital Asset Series 2020C Bonds	22,924	0	0	0	0	0	0	0	22,924
Capital Asset Series 2022A Bonds	3,911	0	0	0	0	0	0	0	3,911
Capital Asset Series 2024A Bonds	250	0	0	0	0	0	0	0	250
Future Financing	0	12,531	12,194	2,500	1,799	0	0	0	29,024
TOTAL REVENUES:	27,085	12,531	12,194	2,500	1,799	0	0	0	56,109
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	108	0	0	0	0	0	0	0	108
Project Administration	9,347	4,061	4,683	0	0	0	0	0	18,091
Technology Hardware/Software	12,338	13,762	7,511	2,500	1,799	0	0	0	37,910
TOTAL EXPENDITURES:	21,793	17,823	12,194	2,500	1,799	0	0	0	56,109

Estimated Annual Operating Impact will begin in FY 2025-26 in the amount of \$2,040,000 and includes 5 FTE(s)

CUSTOMER RELATIONSHIP MANAGEMENT MODERNIZATION- ADD-ON COMPONENTS

PROGRAM #: 2000004137

DESCRIPTION: Acquire add-on components for the Customer Relationship Management (CRM) modernization that can create a seamless integration of the Customer Data Platform and Content Management System and establish a centralized Government Assistant Portal for the No Wrong Door Initiatives within the Salesforce platform

LOCATION: 111 NW 1 St District Located: 5
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	2,100	0	0	0	0	0	0	0	2,100
TOTAL REVENUES:	2,100	0	0	0	0	0	0	0	2,100
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Technology Hardware/Software	1,500	600	0	0	0	0	0	0	2,100
TOTAL EXPENDITURES:	1,500	600	0	0	0	0	0	0	2,100

Estimated Annual Operating Impact will begin in FY 2025-26 in the amount of \$200,000 and includes 0 FTE(s)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CYBERSECURITY STRATEGIC EVOLUTION PLAN

PROGRAM #: 2000001427

DESCRIPTION: Continue to deploy a security program that continuously adapts to evolving threats and new opportunities while reducing risk to the information assets of Miami-Dade County

LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Capital Asset Series 2020C Bonds	4,248	0	0	0	0	0	0	0	4,248
Capital Asset Series 2022A Bonds	5,323	0	0	0	0	0	0	0	5,323
Capital Asset Series 2023A Bonds	3,063	0	0	0	0	0	0	0	3,063
Future Financing	5,319	2,466	2,195	1,575	1,266	2,180	0	0	15,001
TOTAL REVENUES:	17,953	2,466	2,195	1,575	1,266	2,180	0	0	27,635
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Planning and Design	1,973	951	985	1,020	1,061	0	0	0	5,990
Project Administration	402	205	205	205	205	0	0	0	1,222
Technology Hardware/Software	15,578	1,310	1,005	350	0	2,180	0	0	20,423
TOTAL EXPENDITURES:	17,953	2,466	2,195	1,575	1,266	2,180	0	0	27,635

EDGE NETWORK

PROGRAM #: 2000000946

DESCRIPTION: Continue to deploy new network edge switches countywide

LOCATION: 5680 SW 87 Ave District Located: 10
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CIIP Program Bonds	536	0	0	0	0	0	0	0	536
CIIP Program Financing	3,159	0	0	0	0	0	0	0	3,159
CITD Service Fees	29,537	4,326	4,413	4,413	4,413	4,413	0	0	51,515
TOTAL REVENUES:	33,232	4,326	4,413	4,413	4,413	4,413	0	0	55,210
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	3,113	0	0	0	0	0	0	0	3,113
Technology Hardware/Software	26,943	4,660	4,535	4,138	4,620	7,201	0	0	52,097
TOTAL EXPENDITURES:	30,056	4,660	4,535	4,138	4,620	7,201	0	0	55,210

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

ENTERPRISE ASSET MANAGEMENT SYSTEM - CLOUD TRANSFER

PROGRAM #: 2000003138

DESCRIPTION: Transfer current Enterprise Asset Management System (EAMS) to the Cloud to ensure provision of a reliable and secure system

LOCATION: 5680 SW 87 Ave District Located: 10
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Capital Asset Series 2024A Bonds	2,786	0	0	0	0	0	0	0	2,786
TOTAL REVENUES:	2,786	0	0	0	0	0	0	0	2,786
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Technology Hardware/Software	2,140	646	0	0	0	0	0	0	2,786
TOTAL EXPENDITURES:	2,140	646	0	0	0	0	0	0	2,786

INFRASTRUCTURE IMPROVEMENTS – CITD FACILITY

PROGRAM #: 2000003015

DESCRIPTION: Renovate the 3rd floor interior to accommodate more than 200 staff members under hoteling configuration

LOCATION: 5680 SW 87 Ave District Located: 10
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CIIP Program Bonds	275	0	0	0	0	0	0	0	275
CIIP Program Financing	607	7,000	0	0	0	0	0	0	7,607
TOTAL REVENUES:	882	7,000	0	0	0	0	0	0	7,882
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	852	2,245	0	0	0	0	0	0	3,097
Furniture Fixtures and Equipment	0	1,923	0	0	0	0	0	0	1,923
Permitting	0	74	0	0	0	0	0	0	74
Planning and Design	0	590	0	0	0	0	0	0	590
Project Administration	27	95	0	0	0	0	0	0	122
Project Contingency	3	303	0	0	0	0	0	0	306
Technology Hardware/Software	0	1,770	0	0	0	0	0	0	1,770
TOTAL EXPENDITURES:	882	7,000	0	0	0	0	0	0	7,882

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

PARKING VERIFICATION SYSTEM - MODERNIZATION

PROGRAM #: 200003156

DESCRIPTION: Modernize the legacy mainframe-based Parking Violation System (PVS) which is responsible for the lifecycle of County issued parking citations from issuance to payment collection

LOCATION: 5680 SW 87 Ave District Located: 10
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Capital Asset Series 2024A Bonds	711	0	0	0	0	0	0	0	711
Future Financing	1,555	2,360	1,416	228	0	0	0	0	5,559
TOTAL REVENUES:	2,266	2,360	1,416	228	0	0	0	0	6,270
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Technology Hardware/Software	2,266	2,360	1,416	228	0	0	0	0	6,270
TOTAL EXPENDITURES:	2,266	2,360	1,416	228	0	0	0	0	6,270

**PROPERTY APPRAISER - COMPUTER AIDED MASS APPRAISAL SYSTEM (CAMA)
 (REPLACEMENT)**

PROGRAM #: 200000955

DESCRIPTION: Replace the Computer-Aided Mass Appraisal (CAMA) system, the core technology used by the Miami-Dade Property Appraiser in developing the annual property tax roll, to meet current and future operational needs as required by state law

LOCATION: 111 NW 1 St District Located: 5
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Capital Asset Series 2023A Bonds	897	0	0	0	0	0	0	0	897
Future Financing	2,134	0	0	0	0	0	0	0	2,134
IT Funding Model	500	0	0	0	0	0	0	0	500
Property Appraiser Operating Revenue	7,260	0	0	0	0	0	0	0	7,260
TOTAL REVENUES:	10,791	0	0	0	0	0	0	0	10,791
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Technology Hardware/Software	9,914	865	12	0	0	0	0	0	10,791
TOTAL EXPENDITURES:	9,914	865	12	0	0	0	0	0	10,791

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SHERIFF'S OFFICE - INTERNET AND PERIMETER FIREWALL HARDWARE OVERHAUL **PROGRAM #: 200003295**

DESCRIPTION: Redesign and upgrade the Sheriff's Office internet and perimeter hardware to as part of the Office's cyber security initiative

LOCATION: 9105 NW 25 St District Located: 12
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CIIP Program Bonds	604	0	0	0	0	0	0	0	604
CIIP Program Financing	106	10	0	0	0	0	0	0	116
TOTAL REVENUES:	710	10	0	0	0	0	0	0	720
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Technology Hardware/Software	710	10	0	0	0	0	0	0	720
TOTAL EXPENDITURES:	710	10	0	0	0	0	0	0	720

Estimated Annual Operating Impact will begin in FY 2026-27 in the amount of \$259,000 and includes 1 FTE(s)

SHERIFF'S OFFICE - LABORATORY INFORMATION MANAGEMENT SYSTEM (LIMS) - RELATED SUBSYSTEMS **PROGRAM #: 327100**

DESCRIPTION: Purchase a commercial off the shelf system that will increase the efficiency of the evidence submission process and generate system reports that further streamline and improve casework management

LOCATION: 9105 NW 25 St District Located: 12
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
IT Funding Model	2,900	0	0	0	0	0	0	0	2,900
TOTAL REVENUES:	2,900	0	0	0	0	0	0	0	2,900
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Technology Hardware/Software	2,554	346	0	0	0	0	0	0	2,900
TOTAL EXPENDITURES:	2,554	346	0	0	0	0	0	0	2,900

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SHERIFF'S OFFICE - SHAREPOINT PLATFORM - UPGRADE

PROGRAM #: 2000001278

DESCRIPTION: Replace the current end-of-life SharePoint web-based collaborative platform
 LOCATION: 9105 NW 25 St District Located: 12
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
IT Funding Model	1,400	0	0	0	0	0	0	0	1,400
TOTAL REVENUES:	1,400	0	0	0	0	0	0	0	1,400
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Technology Hardware/Software	1,376	24	0	0	0	0	0	0	1,400
TOTAL EXPENDITURES:	1,376	24	0	0	0	0	0	0	1,400

SHERIFF'S OFFICE - SOCIAL MEDIA ANALYTICS SOFTWARE

PROGRAM #: 2000001277

DESCRIPTION: Purchase an artificial intelligence engine to enhance investigations that combines expert systems with deep-learning algorithms to extract dynamic, real-time and tailored insights into human behavior from various sources in the social sphere on an individual level, group level and topic basis
 LOCATION: 9105 NW 25 St District Located: 12
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
IT Funding Model	595	0	0	0	0	0	0	0	595
TOTAL REVENUES:	595	0	595						
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Technology Hardware/Software	595	0	0	0	0	0	0	0	595
TOTAL EXPENDITURES:	595	0	595						

SHERIFF'S OFFICE - SPECIAL EQUIPMENT (CLOUD-BASED AUTOMATED FINGERPRINT IDENTIFICATION SYSTEM)

PROGRAM #: 2000001424

DESCRIPTION: Purchase a new cloud based Automated Fingerprint Identification System
 LOCATION: 9105 NW 25 St District Located: 12
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Capital Asset Series 2020C Bonds	1,500	0	0	0	0	0	0	0	1,500
TOTAL REVENUES:	1,500	0	0	0	0	0	0	0	1,500
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Technology Hardware/Software	1,100	400	0	0	0	0	0	0	1,500
TOTAL EXPENDITURES:	1,100	400	0	0	0	0	0	0	1,500

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SUPERVISOR OF ELECTIONS - DS200 BALLOT DIGITAL SCANNERS (REPLACEMENT)

PROGRAM #: 2000001534

DESCRIPTION: Upgrade and replace the existing 1,837 DS200 ballot digital scanners employed for the scanning of paper ballots; these scanners play a crucial role in the tabulation process, ensuring accurate and efficient compilation of election results; the upgrade aims to utilize advanced technology, improving overall functionality of the scanners in processing and interpreting ballots; the upgrade will contribute to a more streamlined and reliable election tabulation system, promoting the integrity and efficiency of the electoral process

LOCATION: 2700 NW 87 Ave
Doral

District Located: 12
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Capital Asset Series 2022A Bonds	5,835	0	0	0	0	0	0	0	5,835
Future Financing	2,735	4,141	0	0	0	0	0	0	6,876
TOTAL REVENUES:	8,570	4,141	0	0	0	0	0	0	12,711
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Major Machinery and Equipment	8,570	4,141	0	0	0	0	0	0	12,711
TOTAL EXPENDITURES:	8,570	4,141	0	0	0	0	0	0	12,711

SUPERVISOR OF ELECTIONS - ELECTRONIC VOTER IDENTIFICATION SYSTEM (EVIDS)(REPLACEMENT)

PROGRAM #: 2000005275

DESCRIPTION: Purchase 2,000 EVIDS for all polling locations to automate the voter authentication process by replacing paper precinct registers with real-time on-line processing to improve accuracy of voter eligibility verification, and reduce wait time on election day

LOCATION: 2700 NW 87 Ave
Doral

District Located: 12
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	1,000	4,000	0	0	0	0	0	5,000
TOTAL REVENUES:	0	1,000	4,000	0	0	0	0	0	5,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Major Machinery and Equipment	0	1,000	4,000	0	0	0	0	0	5,000
TOTAL EXPENDITURES:	0	1,000	4,000	0	0	0	0	0	5,000

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SUPERVISOR OF ELECTIONS - VOTE BY MAIL PROCESSING EQUIPMENT (REPLACEMENT) PROGRAM #: 2000003977

DESCRIPTION: Replace outdated Vote by Mail equipment with state-of-the-art technology approved by the State of Florida; the new equipment will be designed to facilitate a smoother and more efficient mail-in voting process

LOCATION: 2700 NW 87 Ave District Located: 12
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Future Financing	0	0	4,000	0	0	0	0	0	4,000
TOTAL REVENUES:	0	0	4,000	0	0	0	0	0	4,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Major Machinery and Equipment	0	0	4,000	0	0	0	0	0	4,000
TOTAL EXPENDITURES:	0	0	4,000	0	0	0	0	0	4,000

TRAFFIC INFORMATION SYSTEM - MODERNIZATION PROGRAM #: 2000003155

DESCRIPTION: Modernize the legacy mainframe-based Traffic Information System (TIS) which is responsible for the lifecycle of a Miami-Dade County issued citation

LOCATION: 5680 SW 87 Ave District Located: 10
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Capital Asset Series 2024A Bonds	2,629	0	0	0	0	0	0	0	2,629
Future Financing	1,860	4,745	3,297	228	0	0	0	0	10,130
TOTAL REVENUES:	4,489	4,745	3,297	228	0	0	0	0	12,759
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Technology Hardware/Software	4,489	4,745	3,297	228	0	0	0	0	12,759
TOTAL EXPENDITURES:	4,489	4,745	3,297	228	0	0	0	0	12,759

Estimated Annual Operating Impact will begin in FY 2027-28 in the amount of \$1,464,000 and includes 5 FTE(s)

VOICE OVER INTERNET PROTOCOL (VOIP) PROGRAM #: 2000000945

DESCRIPTION: Continue to deploy Voice over Internet Protocol countywide

LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CITD Service Fees	8,161	1,021	1,021	1,021	1,021	1,021	0	0	13,266
TOTAL REVENUES:	8,161	1,021	1,021	1,021	1,021	1,021	0	0	13,266
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Technology Hardware/Software	7,273	903	1,026	1,026	985	2,053	0	0	13,266
TOTAL EXPENDITURES:	7,273	903	1,026	1,026	985	2,053	0	0	13,266

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Inspector General

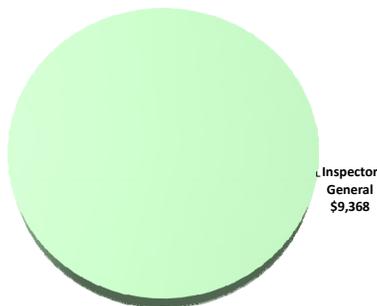
The Office of the Inspector General (OIG) serves the residents of Miami-Dade County by identifying fraud, mismanagement, waste and abuse in County projects, programs and contracts. Created by the Board of County Commissioners (BCC) in response to the public's demand for more accountable government, the enacting legislation ensures that the OIG is independent and autonomous, so that it may carry out its oversight.

As part of the General Government strategic area, the OIG routinely reviews and evaluates proposals, contracts and programs for a range of management criteria. The OIG also investigates a variety of cases, including contractors doing business with and/or receiving funds from the County and cases of employee and official misconduct.

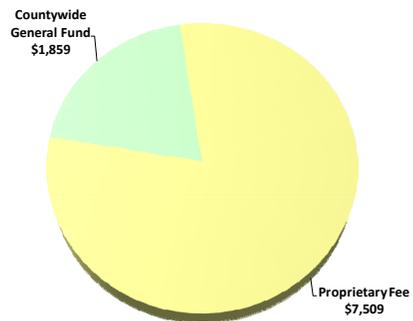
The OIG's jurisdiction encompasses all County departments, agencies, instrumentalities and the programs thereunder. This jurisdiction extends to all County employees, public officials, elected officials and vendors and contractors doing business with the County. The OIG has been designated a criminal justice agency by the Federal Bureau of Investigation and is accredited by the Commission for Florida Law Enforcement Accreditation based upon statewide standards for Offices of Inspectors General.

FY 2025-26 Proposed Operating Budget

Expenditures by Activity
(dollars in thousands)



Revenues by Source
(dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION

<u>INSPECTOR GENERAL</u>	
Provides oversight to Miami-Dade County operations by investigating, auditing and reviewing County programs, projects and contracts to detect and prevent fraud, mismanagement, waste and abuse	
<u>FY 24-25</u> 42	<u>FY 25-26</u> 42

The FY 2025-26 total number of full-time equivalent positions is 42

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: INSPECTOR GENERAL

The OIG's principal objective is to promote accountability and efficiency in government and to prevent and detect misconduct, fraud and abuse in County programs and contracts. The OIG strives to ensure that taxpayers get a fair and honest accounting of their money and, where possible, seeks appropriate remedies to recover public funds.

- Communicates the Office's accomplishments through report distribution, website communication and public awareness initiatives
- Investigates, audits and inspects programs, projects and contracts to detect and prevent fraud, mismanagement, waste and abuse
- Provides all professional support to these functions including publicly reporting findings
- Publicly reports findings and initiates or makes civil, administrative and criminal referrals where necessary

Strategic Plan Objectives

- GG1-1: Support a customer-focused organization by providing convenient access to information and services, and by ensuring processes are easy to navigate

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Promote accountability and efficiency in government	Complaints received	IN	↔	508	411	450	450
	Percentage of complainants receiving feedback about initial disposition of complaint within 30 days	OC	↑	95%	95%	95%	95%
Increase the public's awareness of the OIG's findings by providing easy access to reports and information distributed by the OIG via the Internet	Reports issued	OP	↔	25	36	10	15
	Advisory memoranda issued	OP	↔	19	10	15	10
	Contracts/programs audited and reviewed	OP	↔	30	41	25	25

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

ADDITIONAL INFORMATION

- The FY 2025-26 Proposed Budget includes charges of one quarter of one percent to certain procurement and construction contracts (\$4.6 million), estimated reimbursements of \$625,000 for audits and investigative work performed for Aviation (\$300,000), Water and Sewer (\$75,000), Solid Waste Management (\$25,000), Transportation and Public Works (\$100,000), and the Miami-Dade County School Board (\$125,000)
- In April 2025, the OIG underwent a reaccreditation review by the Florida Commission on Law Enforcement Accreditation; this reaccreditation takes place every three years, with the OIG's initial accreditation having taken place in 2010; likewise, the OIG also undergoes peer reviews conducted by the Association of Inspectors General, a national organization setting professional standards for offices of inspectors general; in November 2022, the OIG passed its peer review and the next review is scheduled for the fall of 2025; these external reviews are important measures to assure that the OIG's operations adhere to professional standards
- OIG investigations into vendor and contractor activities touch multiple departments including Aviation, WASD, DTPW, Seaport, Housing and Community Development, Regulatory and Economic Resources
- The OIG's audit of the County's Equitable Distribution Program (EDP) continues; this audit focuses on departmental utilization of the program including compliance with EDP guidelines and requesting waivers; fieldwork is complete at several departments and several more departments will be included in the audit's scope for testing
- In FY 2024-25, the OIG continued its on-going audit of departmental utilization of the County's Miscellaneous Construction Contracts (MCC) 7040 and 7360 programs; these programs serve as contracting pools for procuring construction services under \$5 million; a review of the People and Internal Operations Department's utilization of the MCC program is in progress
- OIG contract oversight activity continues at the Water and Sewer Department (WASD) as the Consent Decree Program nears completion; additional WASD projects being monitored are the Ocean Outfall Legislation Program and the Connect to Protect program; WASD's procurement of an Advanced Metering Infrastructure System is being closely monitored by OIG contract oversight specialists
- The OIG continues to monitor the construction of the new Civil and Probate Courthouse, which is nearing completion with an occupancy readiness targeted for the fall of 2025
- The OIG's on-going review of the Department of Transportation and Public Work's (DTPW) spare parts inventory to cover the maintenance and repair of railcars will transition to the monitoring of DTPW's initiation of its anticipated Mobility Sourcing Program, a procurement program authorizing designated purchases of original equipment manufacturer (OEM) parts
- The OIG has been actively engaged in monitoring procurement of Design-Build-Finance services for the Re-Alignment of the North Bulkhead Cruise Berths; this is a significant capital project being undertaken by the Seaport Department, which is resulting in an Interim Agreement; OIG contract oversight specialists have been providing independent oversight and observations to staff since the inception of this procurement; OIG oversight will continue through negotiations towards the final project agreement
- Contract oversight specialists also work with the OIG's investigative squad stationed at Miami International Airport; this cross-discipline approach to responding to complaints involving contracts, leases, concessions, and construction projects expedites the review process and provides a more holistic approach to assessing allegations to waste, fraud, and abuse
- In FY 2024-25, the OIG initiated a review of security cameras at selected County facilities
- OIG FY 2025-26 investigative priorities include investigations of fraud, waste, abuse, and misconduct related to County programs, operations, contracts, and employees
- The OIG partners with the Federal Bureau of Investigation's (FBI) South Florida Public Corruption Task Force and the Miami-Dade State Attorney's Office Public Corruption Task Force; the OIG's partnership with these task forces will continue in FY 2025-26

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- In FY 2023-24, investigative resources were dedicated to fraud complaints received by the OIG involving the County’s Emergency Rental Assistance Program (ERAP); in FY 2024-25, the OIG partnered with the County’s Housing and Community Development Department and the Office of the Property Appraiser to examine background information, such as homestead exemptions, to advance the investigation of these cases; a partnership with the Miami-Dade State Attorney’s Office to review these cases for potential criminal prosecution was also formed; the OIG anticipates that in FY 2025-26, several of these investigations will be concluded and/or advanced to the next level in the criminal justice system
- In FY 2025-26, the OIG will explore the feasibility of incorporating AI (artificial intelligence) into the data review and report writing process

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Proposed FY 25-26
Advertising	0	0	0	0	0
Fuel	0	0	0	0	0
Overtime	0	0	0	0	0
Rent	0	0	0	0	0
Security Services	1	1	4	4	4
Temporary Services	0	0	0	0	0
Travel and Registration	21	20	39	37	29
Utilities	13	14	16	15	16

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Proposed FY 25-26	(dollars in thousands)	Total Funding Budget FY 24-25	Total Funding Proposed FY 25-26	Total Positions Budget FY 24-25	Total Positions Proposed FY 25-26
Revenue Summary					Strategic Area: General Government				
General Fund Countywide	1,141	3,633	1,850	1,859	Inspector General	9,008	9,368	42	42
Carryover	1,449	1,441	2,216	2,174	Total Operating Expenditures	9,008	9,368	42	42
Departmental Oversight (MOUs)	601	653	782	625					
Fees and Charges	5,259	5,803	4,100	4,600					
Interest Earnings	147	152	50	100					
Miscellaneous Revenues	1	1	10	10					
Total Revenues	8,598	11,683	9,008	9,368					
Operating Expenditures Summary									
Salary	5,463	5,640	6,249	6,519					
Fringe Benefits	1,733	1,867	2,320	2,442					
Court Costs	18	4	10	10					
Contractual Services	6	0	4	6					
Other Operating	157	182	255	246					
Charges for County Services	53	58	87	84					
Capital	55	22	83	61					
Total Operating Expenditures	7,485	7,773	9,008	9,368					
Non-Operating Expenditures Summary									
Transfers	0	0	0	0					
Distribution of Funds In Trust	0	0	0	0					
Debt Service	0	0	0	0					
Depreciation, Amortizations and Depletion	0	0	0	0					
Reserve	0	0	0	0					
Total Non-Operating Expenditures	0	0	0	0					

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Internal Compliance

The Internal Compliance Department (ICD) was created in FY25 as a result of the establishment of the new Constitutional Offices in order for the administration to continue and expand its capacity to remain in compliance with its contractual and legislative obligations. ICD supports the Enterprise Resource Planning (ERP) system and is responsible for credit and collections and P-card compliance.

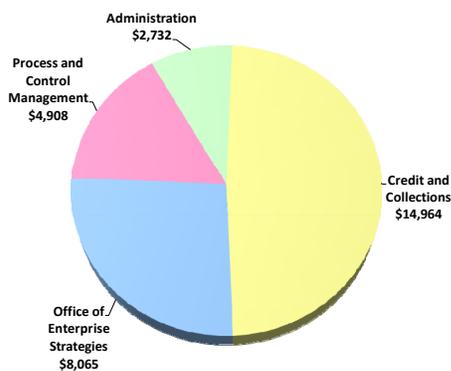
ICD examines the operations of County government to ensure efficient operation, detect and mitigate risks for the proper collection of public funds, while establishing best practices. ICD collects outstanding debts on behalf of the Clerk, Jackson Health System and other County departments. ICD is also responsible for the oversight, implementation, management, and optimization of the County's ERP system. ICD maintains the administration of County credit card applications and compliance monitoring for purchases approved by County's Department Directors or their designees.

ICD provides increased accountability and efficiencies for County Departments who in turn serve the County's residents and taxpayers.

FY 2025-26 Proposed Operating Budget

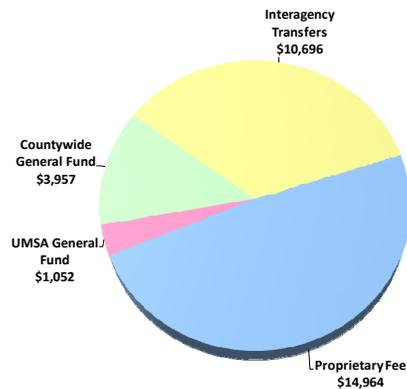
Expenditures by Activity

(dollars in thousands)



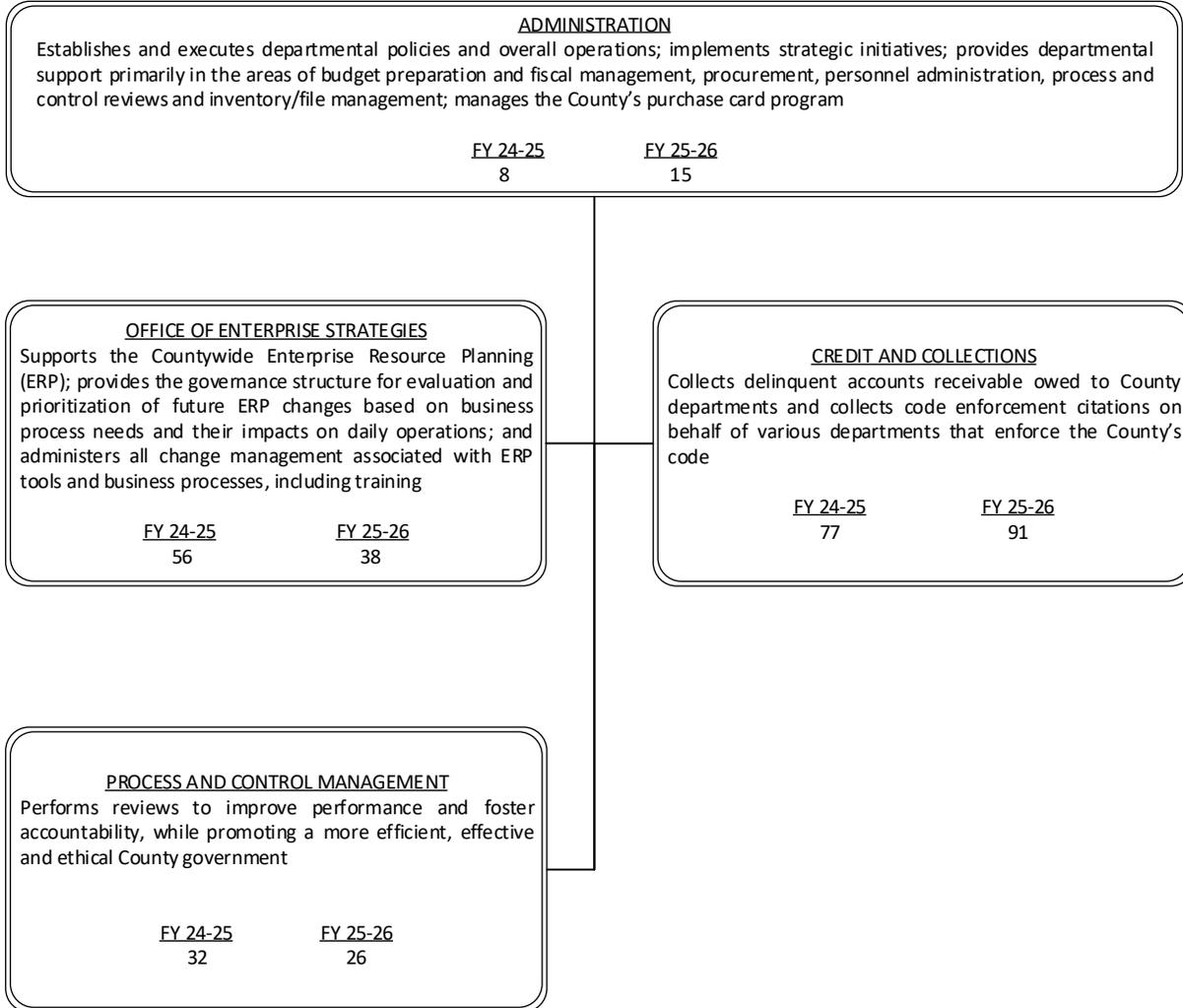
Revenues by Source

(dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2025-26 total number of full-time equivalent positions is 170

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: ADMINISTRATION

The Administration Division establishes and executes departmental policies, oversees overall operations and implements strategic initiatives.

- Provides departmental support primarily in the areas of budget preparation and fiscal management, procurement, personnel administration, process and control reviews and inventory/file management
- Manages the County's purchase card program

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget reflects the creation of 9 overage positions totaling \$1,125,000 in the Administration Division; the positions consist of two positions in General Administration (\$241,000), four positions in Human Resources (\$509,000) and three positions in P-Card Services (\$375,000); the additional positions address the increased demand levels in these work units for a department of this size and complexity**
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination/reduction of an Administrative Secretary (\$106,000)*
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination/reduction of a Senior Advisor (\$310,000)*

DIVISION: CREDIT AND COLLECTIONS

The Credit and Collections Division is primarily responsible for overseeing Countywide debt collections and Countywide administration of Code Enforcement citations on behalf of all Code Enforcement departments and municipalities in accordance with Chapter 8CC of the Code of Miami-Dade County and Implementing Order 2-5.

- Collects delinquent accounts receivable owed to County departments, as well as Jackson Health and its physicians.
- Collects code enforcement citations owed on behalf of various departments that enforce the County's code.

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG4-1: Provide sound financial and risk management 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Maximize revenues through intensive collection activity	Debt portfolio fees collected (in thousands)	OC	↑	\$6,968	\$6,356	\$7,791	\$7,616
	Total revenue collected on all delinquent debts, inclusive of fees*	OC	↑	\$23,332,253	\$21,399,345	\$24,345,000	\$28,758,709
	Average number of accounts worked per day per collector	EF	↑	56	43	45	45
	Code enforcement citations administered annually**	OP	↔	103,384	155,157	97,920	120,000

*Prior year Actuals have been revised due to changes in data collection tools

**Prior year Actuals have been revised due to changes in data collection tools; FY 23-24 Actual reflects the resumption of citation issuances after the pandemic by the Animal Services Department

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes the addition of 14 positions totaling \$1,255,000, including one Credit and Collections Supervisor (\$106,000) and 13 ICD Credit and Collection Specialists (\$1,149,000)

DIVISION: OFFICE OF ENTERPRISE STRATEGIES

The Office of Enterprise Strategies supports the Countywide Enterprise Resource Planning (ERP) application and system of record, also known as INtegrated Financial Resources Management System (INFORMS), responsible for strategic sourcing, accounts payable and receivable, internal billing and project costing functions.

- Deploys effective and reliable technology solutions that support Miami-Dade County services

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG3-1: Deploy effective and reliable technology solutions that support Miami-Dade County services 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide effective planning and support for County departments and Constitutional Office enterprise resource planning systems	Employee satisfaction with INFORMS services (score out of 5)	OC	↑	3.26	3.42	3.50	3.50

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget reflects a reduction of 17 positions in the Office of Enterprise Strategies Division as a result of the change in the Division's primary focus to system stabilization and maintenance (\$4,077,000)
- As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination/reduction of the Director of Enterprise Strategies position (\$420,000)

DIVISION: PROCESS AND CONTROL MANAGEMENT

Performs reviews to improve performance and foster accountability, while promoting a more efficient, effective and ethical County government.

Strategic Plan Objectives

- | |
|--|
| <ul style="list-style-type: none"> • GG4-1: Provide sound financial and risk management |
|--|

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Conduct reviews aimed at operational efficiencies and effectiveness	Amount collected from assessments	OC	↑	\$1,151,347	\$1,875,422	\$1,500,000	\$1,500,000
	Internal reports issued	OP	↔	50	51	50	50
	Amount assessed from reviews *	OC	↑	\$1,808,741	\$642,844	\$3,000,000	\$3,000,000
	Percentage of internal reports issued within 90 days of fieldwork completion	EF	↑	82%	76%	50%	50%

*Developing targets for the assessment amounts is difficult as they can fluctuate depending on the review

DIVISION COMMENTS

- As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination/reduction of 6 positions totaling \$882,000; the positions consist of one Process and Control Management Division Director position (\$322,000), one Internal Compliance Senior (\$121,000), three Internal Compliance Associates (\$349,000) and one Internal Compliance Assistant (\$90,000)

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes INFORMS updates to support the optimization of human resources and payroll, strategic sourcing for procurement, and other critical functions to ensure continuity of County operations; the capital program also incorporates funding to integrate WASD's and Aviation's financials into INFORMS, along with other optimizations; the capital program will be funded with Future Financing (\$62,916 million), Capital Asset bond proceeds (\$31,406 million), Aviation revenues (\$2 million), and WASD revenues (\$2 million) (total program cost \$98.624 million; \$23.02 million in FY 2025-26; capital program #2000003595)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Proposed FY 25-26
Advertising	0	0	5	8	7
Fuel	0	0	0	0	0
Overtime	0	0	0	0	0
Rent	0	0	85	373	402
Security Services	0	0	0	4	4
Temporary Services	0	0	0	0	0
Travel and Registration	0	0	14	58	58
Utilities	0	0	22	49	46

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Proposed FY 25-26
Revenue Summary				
General Fund Countywide	0	0	3,522	3,957
General Fund UMSA	0	0	945	1,052
Bond Proceeds	0	0	9,599	0
Code Fines / Lien Collections	0	0	1,523	5,142
Credit and Collections	0	0	6,582	9,822
Fees for Services	0	0	2,648	2,631
IT Funding Model	0	0	2,467	8,065
Total Revenues	0	0	27,286	30,669

Operating Expenditures

Summary

Salary	0	0	17,867	17,124
Fringe Benefits	0	0	8,236	7,622
Court Costs	0	0	0	97
Contractual Services	0	0	0	953
Other Operating	0	0	795	2,128
Charges for County Services	0	0	358	2,666
Capital	0	0	30	79
Total Operating Expenditures	0	0	27,286	30,669

Non-Operating Expenditures

Summary

Transfers	0	0	0	0
Distribution of Funds In Trust	0	0	0	0
Debt Service	0	0	0	0
Depreciation, Amortizations and Depletion	0	0	0	0
Reserve	0	0	0	0
Total Non-Operating Expenditures	0	0	0	0

(dollars in thousands)	Total Funding		Total Positions	
	Budget FY 24-25	Proposed FY 25-26	Budget FY 24-25	Proposed FY 25-26
Expenditure By Program				
Strategic Area: General Government				
Administration	1,737	2,732	8	15
Credit and Collections	8,105	14,964	77	91
Office of Enterprise Strategies	12,066	8,065	56	38
Process and Control Management	5,378	4,908	32	26
Total Operating Expenditures	27,286	30,669	173	170

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Management and Budget

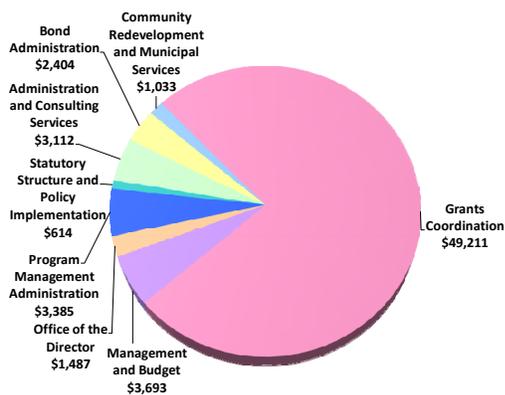
The Office of Management and Budget (OMB) provides reliable information, expert analysis, guidance, resources, and oversight needed to support excellent public service delivery and to ensure a fiscally responsible local government that is accountable to the community. OMB supports and facilitates the County's results-oriented government framework to promote the most efficient use of the County's resources; manages grant programs and Federal Emergency Management Agency (FEMA) projects, identifies funding and partnership opportunities and assists County departments to maximize financial resources; oversees the Building Better Communities General Obligation Bond (BBC-GOB) Program and the Countywide Infrastructure Investment Program (CIIP); manages the County's debt financing and debt issuances; and supports the County constitutional offices established in January 2025.

As part of the General Government strategic area, OMB supports the County's strategic planning and business planning processes; develops the County's annual budget; facilitates performance reporting mechanisms; and conducts organizational, management and business process reviews. The Department promotes efforts to revitalize distressed areas or areas with impediments to private and public development; administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program; supports the County's capital programs; and provides policy analysis regarding incorporation and annexation. OMB provides direct administrative support to 16 advisory and community boards and administers grants including, but not limited to, the Ending the HIV Epidemic: A Plan for America program and the Ryan White Part A and Minority AIDS Initiative (MAI) programs under the federal Ryan White HIV/AIDS Treatment Extension Act of 2009. OMB handles all FEMA reporting for the County, inclusive of the continuation and closeout of the Coronavirus Aid, Relief, and Economic Security Act (CARES) and American Rescue Plan Act (ARPA) funding accepted by the County. The Department is responsible for the County's financial planning and debt management. Additionally, OMB oversees the implementation of services in alignment with transition agreements executed with County constitutional offices.

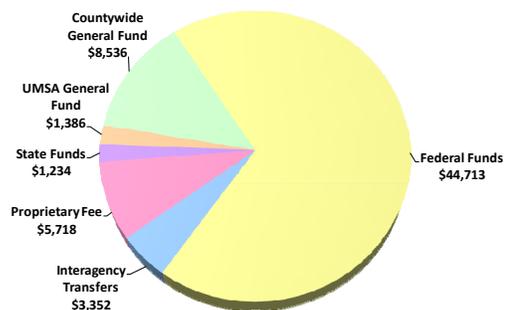
Stakeholders include the Mayor, the Board of County Commissioners (BCC), all County departments, other governmental entities, not-for-profit organizations, small businesses, district property owners, private developers, municipalities, advisory boards and consumers.

FY 2025-26 Proposed Operating Budget

Expenditures by Activity
(dollars in thousands)

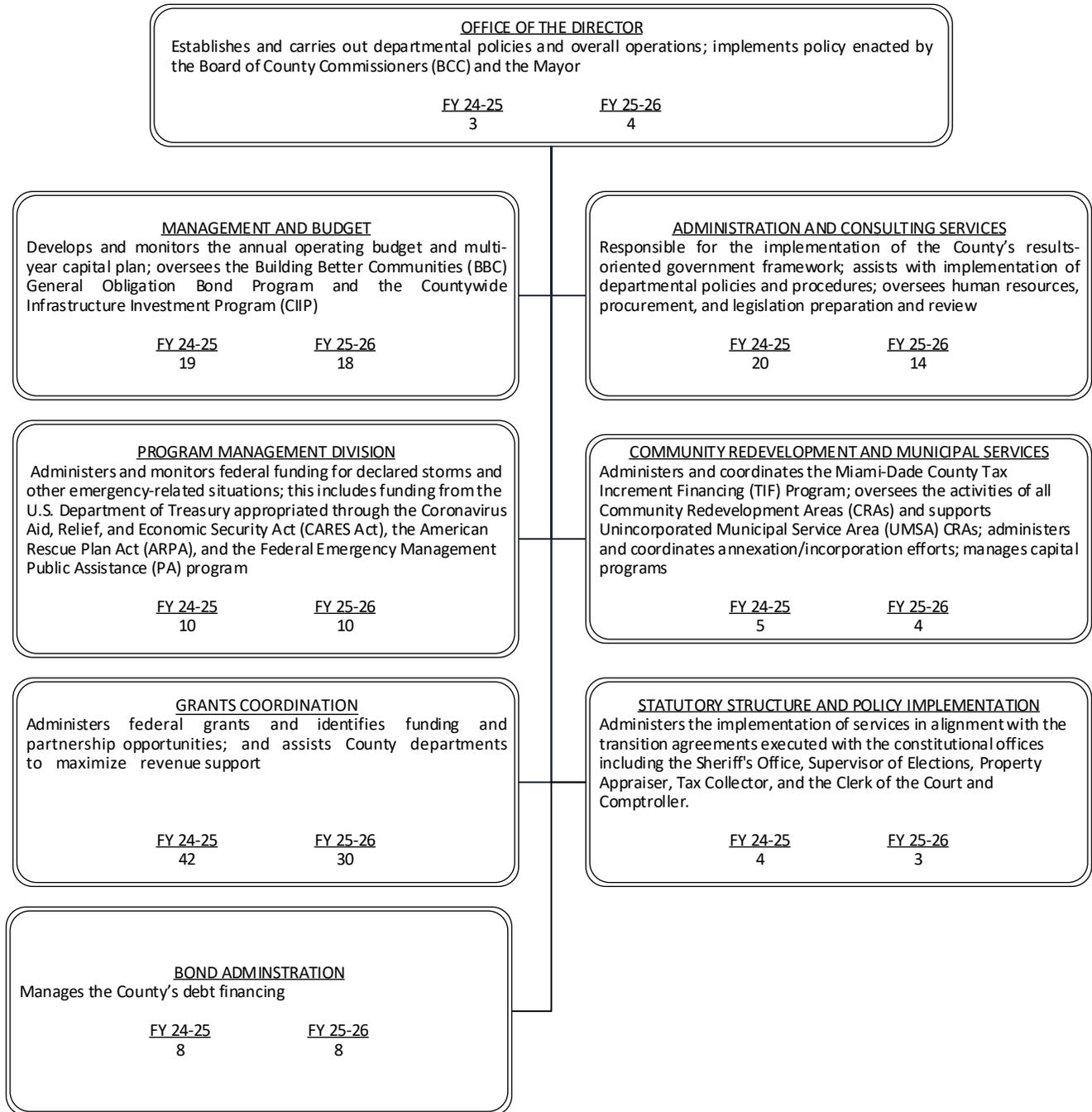


Revenues by Source
(dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2025-26 total number of full-time equivalent positions is 91

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director Division provides leadership and direction to departmental staff and establishes and implements departmental policies and overall operations.

- Establishes and carries out departmental policies and overall operations
- Directs and coordinates daily departmental operations
- Reviews, coordinates and implements County policy
- Manages and performs intergovernmental and legislative activities
- Coordinates the review of County Implementing Orders (IOs) and Administrative Orders (AOs), facilitates placement in budget documents or preparation of agenda items for Board of County Commissioners (BCC) consideration and maintains the IO/AO database on the County's website; coordinates the development and review of County procedures and manages the County's Procedures Manual

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes one OMB Senior Advisor approved as an overage in FY 2024-25 to provide strategic and executive support (\$259,000)**
- As part of OMB's re-organization and efficiency efforts, the FY 2025-26 Proposed Budget includes the transfer of one OMB Intergovernmental Affairs Administrator position from OMB's Administration and Consulting Services to the Office of the Director
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of one vacant Administrative Support Specialist position (\$136,000)*

DIVISION: ADMINISTRATION AND CONSULTING SERVICES

The Administration and Consulting Services Division is responsible for implementing the directives of the Office of the Director and provides oversight over Miami-Dade County's results-oriented government framework.

- Manages and provides overall administration of departmental activities to include human resources and employee engagement, budget, procurement, asset management, special projects, and other administrative functions
- Coordinates implementation of a Countywide performance management process, which focuses on monitoring and reporting activities
- Conducts management, organizational and process reviews with operating department personnel, incorporating best practice research and internationally proven tools and techniques
- Promotes the development of performance improvement skills in the County workforce
- Conducts and monitors management efficiency projects, including gainsharing programs
- Administers the Management Advisory Consulting Services Pool

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG2-2: Promote employee development and leadership 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Promote the use of Lean Six Sigma (LSS) techniques	Number of County employees completing advanced Lean Six Sigma training programs	OP	↔	43	33	30	30
	Employees trained in Lean Six Sigma yellow belt methodology (via OMB program) since inception	OC	↑	1,707	1,860	1,800	2,000

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Improve alignment and achievement of strategic priorities throughout the County	Performance analysis projects completed	OC	↑	10	9	8	8
	Percentage of Strategic Plan objectives supported by department business plans and scorecards	OC	↑	100%	100%	100%	100%
	Average number of active users of the County Strategic Management System*	IN	↔	429	456	363	350

* FY 2025-26 target is adjusted due to the reduction in users of the Strategic Management System as a result of the new constitutional offices

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- In FY 2024-25, the Department completed or initiated performance analysis projects that included an analysis of call handle and wait time at the Water and Sewer customer call center and an analysis of overtime in Water and Sewer fleet operations; in FY 2025-26, the Department will build on the successful pilot of a coaching initiative for certified Lean Six Sigma Green Belts to further promote the application of Lean Six Sigma tools and techniques throughout the County
- In FY 2024-25, the Department engaged an external training partner to lead a group of selected employees through a Lean Six Sigma project to reduce the time to procure bus parts; through this training project, two OMB employees were certified as Lean Six Sigma Black Belts; in FY 2025-26 the Department will continue to promote training opportunities in Lean Six Sigma performance improvement techniques, including introductory Yellow Belt classes and more advanced classes on specific tools including survey development, flowcharting and decision analysis; also in FY 2025-26, the Department intends to facilitate Lean Six Sigma Green Belt training following the procurement of a new training partner
- As part of the preparation of the FY 2025-26 Proposed Budget, OMB partnered with the Information Technology Department to integrate the County’s performance management and budget development systems; this effort has improved the consistency of performance reporting across the County organization and minimized duplicative data entry
- As part of OMB’s re-organization and efficiency efforts, the FY 2025-26 Proposed Budget includes the transfer of one OMB Intergovernmental Affairs Administrator position from OMB’s Administration and Consulting Services to the Office of the Director
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of one vacant OMB Administrative Support Officer position (\$105,000), and four vacant Business Analyst positions (\$498,000)*

DIVISION: MANAGEMENT AND BUDGET

The Management and Budget Division ensures the financial viability of the County through sound financial management policies.

- Develops and monitors the annual operating budget and multi-year capital plan
- Provides financial and management analyses and reviews
- Prepares the Five-Year Financial Outlook
- Performs capital planning and monitors the Building Better Communities General Obligation Bond (BBC-GOB) Program, the Countywide Infrastructure Investment Program and the Quality Neighborhood Improvement Program (QNIP)
- Provides legislative and staff support for the BBC-GOB Citizens Advisory Committee
- Coordinates with the Board of County Commissioners (BCC), municipalities, not-for-profit organizations and County departments for allocation of BBC-GOB funding
- Coordinates and monitors payments to community-based organizations funded from discretionary allocations

Strategic Plan Objectives

- GG4-1: Provide sound financial and risk management

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Prepare and monitor the County's Resource Allocation Plan	Countywide emergency contingency reserve balance (in millions)	OC	↑	\$57.5	\$64.5	\$66.6	\$81.9

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Maintain healthy reserves	Carryover as a percentage of the General Fund budget	OC	↑	6.1%	1.7%	3.6%	3.0%
Prepare budget that supports the County's mission	GFOA budget scores	OC	↑	3.3	3.3	3.3	3.3

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes a reorganization that transfers one position from the Regulatory and Economic Resources Department to the Bond Program Monitoring section of the Management and Budget Division (\$180,000)**
- The Department is in the process of formalizing grants agreements, based on the \$90 million in Economic Development Fund (EDF) allocations approved by the BCC; to date, grant agreements valued at \$87.4 million have been approved; in FY 2025-26, this function will transfer from the Regulatory and Economic Resources Department to the Bond Program Monitoring section of the Management and Budget Division
- In FY 2025-26, the Department will continue to work with County departments as well as municipalities and outside organizations to plan, schedule and coordinate the BBC-GOB program to ensure adherence to budgets and schedules; the FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes \$230.427 million of BBC-GOB capital projects
- In FY 2025-26, the Department will continue the implementation of the Countywide Infrastructure Investment Plan (CIIP); staff from the Bond Program Monitoring section of the Management and Budget Division will facilitate the program, coordinate contracting efforts, develop reporting requirements and communicate the program's progress; staff will be funded with CIIP proceeds (\$508,000)
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of one vacant Business Analyst Manager position (\$157,000) and one vacant Senior Business Analyst position (\$139,000)*

DIVISION: COMMUNITY REDEVELOPMENT AND MUNICIPAL SERVICES

Administers and coordinates the Miami-Dade County Tax Increment Financing (TIF) Program, oversees the activities of all Community Redevelopment Areas (CRAs), coordinates all annexation and incorporation requests and manages capital programs.

- Evaluates the feasibility of new CRAs or alternative approaches to promote redevelopment
- Prepares Findings of Necessity and redevelopment plans for all UMSA CRAs
- Coordinates all municipal and UMSA CRA requests to the County for approval of CRA creation, CRA boundary adjustments, plan amendments, financing, and annual budgets and negotiates interlocal agreements between the County and the various CRAs and municipalities
- Provides fiscal analysis of all annexation and incorporation proposals
- Negotiates interlocal agreements with municipalities requesting boundary changes and annexations, negotiates conceptual agreements with Municipal Advisory Committees in areas considering incorporation, negotiates interlocal agreements with new municipalities, and coordinates the transition of services to newly incorporated municipalities

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> ED3-2: Increase economic opportunity and access to information technology 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Promote development in distressed areas by monitoring and supporting CRAs	Number of Community Redevelopment Agencies (CRAs)	IN	↔	15	15	16	16
	County TIF revenue payments (in millions)*	OC	↑	\$76.7	\$93.4	\$105.2	\$123.2
	Percent of total County Urban Development Boundary area within TIF districts**	IN	↔	26.9%	26.9%	28.0%	28.0%

* TIF Revenue Payments include Strategic Miami Area Rapid Transit (SMART) Transportation Infrastructure Improvement District (TIID) payments

** This measure includes the SMART TIID

DIVISION COMMENTS

- In FY 2025-26, staff will continue to support and monitor five UMSA CRAs, ensuring the implementation of policies and projects that improve conditions in those communities
- In FY 2025-26, staff will continue to monitor eleven municipal CRAs to ensure their compliance with County and state regulations and that opportunities are achieved based upon their approved redevelopment plan; additionally, the Division will continue to evaluate and analyze the need for future CRAs and/or extensions and provide policy recommendations
- In FY 2025-26, staff will continue to review proposals to incorporate or annex parts of the County into existing municipalities, which affect all Miami-Dade County residents, provide analysis on the fiscal impact of such proposals, and provide guidance to the BCC
- As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of one vacant Senior Business Analyst position (\$139,000)*

DIVISION: GRANTS COORDINATION

The Grants Coordination Division manages and administers federal grants, including the United States Department of Health and Human Services/Health Resources and Services Administration's Ending the HIV Epidemic: A Plan for America and Ryan White Part A/Minority AIDS Initiative (Ryan White HIV/AIDS Treatment Extension Act of 2009) grants; identifies and promotes grant and revenue generating opportunities for County initiatives; provides direct support to the Miami-Dade HIV/AIDS Partnership (planning council).

- Develops and maintains a grants website to identify and promote grant opportunities; prepares grant applications
- Manages the U.S. Department of Justice Second Chance Act Program grant and other local, state and federal grants assigned to the Department to ensure implementation, performance and compliance

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Actively pursue grant and sponsorship funding opportunities	Grants funding received (in \$ millions)*	OC	↑	\$97	\$225	\$85	\$85

*FY 2023-24 actual funding amount as a result of infrastructure grant awards

Strategic Plan Objectives							
<ul style="list-style-type: none"> HS2-1: Provide the necessary support services to residents in need 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Promote independent living through early intervention and support services	People with HIV in Miami-Dade served by Ryan White Program	OP	↔	9,060	9,316	9,200	9,300
	Comprehensive Ryan White Program site visits (per contract year)*	OP	↔	18	14	18	18

*A federal waiver of the annual site visit requirement was approved for Grant FY 2023-24

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes a reorganization that transfers one position from the Regulatory and Economic Resources Department to the Grants Coordination Division (\$269,000)**
- In FY 2024-25, the Grants Coordination Division successfully completed the countywide transition, training, and adoption of the Grants Information Management System (GIMS) as a centralized resource database for tracking grants; this initiative will continue to be supported and enhanced during FY 2025-26, ensuring the ongoing utilization and optimization of GIMS for efficient grant tracking and management
- In FY 2024-25, the Grants Coordination Division assumed the fiscal agent role for Miami-Dade Police Department grants awarded to the County, facilitating and supporting the transition to the newly established Constitutional Sheriff's Office; in FY 2025-26, the Department is budgeting \$18.604 million related to these grants on behalf of the Miami-Dade Sheriff's Office, the expenses associated with the grant are included in the OMB salary and fringe line items
- The FY 2025-26 Proposed Budget includes in-kind funding for allocations at \$10,000 per Commission District and \$25,000 for the Office of the Chair

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget eliminates \$5.345 million in funding previously allocated through the OMB budget to various organizations and events; \$120,000 for recovery services provided by the Gratitude Foundation of Miami, Inc.; \$500,000 for AIDS research at the University of Miami; \$500,000 for services to individuals in distress by Share Your Heart, Inc.; \$450,000 for services to neurodivergent individuals through the University of Miami's Center for Autism and Related Disabilities (UM CARD); \$500,000 for Live Like Bella, Inc. to support families of children with cancer; \$500,000 for Casa Familia, Inc. to assist adults with intellectual and developmental disabilities; \$1 million for the Bay of Pigs Museum and Library of the "2506 Brigade", Inc.; \$1 million for district-wide cultural activities; \$200,000 for the Adrienne Arsht Center in support of the Florida Grand Opera; \$75,000 for Piano Slam; \$250,000 for Miami Fashion Week through The Fashion Shows LLC; and \$250,000 for the Haitian Compass Festival*
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of \$16.577 million in funding for community-based organizations (CBOs) monitored by the OMB Grants Coordination Division, and \$1.17 million allocated to the Mom and Pop Small Business Grant Program*
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget eliminates \$7.225 million in funding previously allocated through the General Fund non-departmental budget to various organizations and events monitored by the OMB Grants Coordination Division. This includes \$220,000 for the Alliance for the Aging; \$168,000 for the Case Management program, \$250,000 for the Center for Haitian Studies (Santa La, Inc.); \$175,000 for the Child Protection Team (University of Miami); \$389,000 for the Citizen's Crime Watch of Miami-Dade County, Inc.; \$724,000 for the Alternative Programs, Inc.; \$459,000 for the Trauma Resolution Center, Inc.; \$520,000 for the Community Health of South Florida, Inc.; \$340,000 for the Court Care Program (YWCA South Florida Inc.); \$200,000 for the Curley's House, Inc.; \$250,000 for the Farm Share; \$180,000 for the Florida Venture Foundation, Inc.; \$250,000 for the Friendship Circle of Miami; \$150,000 for the Haitian Heritage Month; \$250,000 for the Jewish Community Services of South Florida; \$100,000 for the Ladies Empowerment and Action Program (LEAP); \$100,00 for the Mahogany Youth Corp.; \$100,000 for the National Alliance on Mental Health Illness (NAMI); \$150,000 for the Sant La LLC.; \$1 million for the South Florida Behavioral Network; \$1 million for the Summer Youth Employment Program; and \$250,000 for the Voices for Children*
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of one filled Special Projects Administrator 2 position (\$157,000), nine filled Contracts Officer positions (\$1,237,000), one filled Accountant 2 position (\$116,000), one filled OMB Program Coordinator position (\$249,000), and one filled OMB Capacity Building Manager position (\$209,000)*

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: PROGRAM MANAGEMENT ADMINISTRATION

The Program Management Division administers federal funding for declared storms and other emergency-related situations to maximize reimbursement opportunities for the County and ensure compliance with federal requirements; this includes funding from the U.S. Department of Treasury appropriated through the Coronavirus Aid, Relief, and Economic Security Act (CARES Act), the American Rescue Plan Act (ARPA), and the Federal Emergency Management Public Assistance (PA) program.

- Evaluates programs and activities supported by federal funds to ensure congruence with funder guidelines
- Ensures accountability and compliance for federal funding received
- Streamlines internal processes to enhance the County’s reimbursement opportunities
- Prepares and submits reports and plans required by funding sources
- Validates information submitted to funding sources for compliance with federal terms to expedite funder reviews and minimize denied costs and risks of claw backs
- Works collaboratively with funders to assist them in their reviews of County projects for award and reimbursement
- Provides technical assistance, training, and support to County Departments regarding funder policies and processes
- Oversees the receipt of funding from the State from the Opioid Settlements reached with pharmaceutical and distributors; disburses funding to municipalities that executed Interlocal Agreements with the County

Strategic Plan Objectives

- GG4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Foster successful reimbursement of emergency related expenditures	Percentage of FEMA and state requests for information completed on time	EF	↑	100%	100%	100%	100%
	Percentage of emergency liaisons trained annually on procedures and forms	OC	↑	100%	100%	100%	100%
	Florida Recovery Obligation Calculation (FROC) for Miami-Dade County*	OC	↑	N/A	58 points	60 points	60 points

*FROC initiative commenced in FY 2023-24

DIVISION COMMENTS

- In FY 2024-25, the Division assumed the cost recovery responsibilities for Hurricane Irma overseeing the management of 186 active projects; in FY 2025-26, the Division anticipates collection of \$27 million in pending payments for this disaster
- The Division continues participating in the Florida Recovery Obligation Calculation (FROC) process, using forms and templates established by the State to expedite disaster funding for the County; new procedures were developed to bolster the County’s Disaster Readiness Assessment score, which remains one of the highest in the state

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- In FY 2024-25, the Division continued to manage the cost recovery efforts for the COVID-19 pandemic; \$503 million has been awarded to date to reimburse the County's unbudgeted costs and \$440 million has been collected; the Division submitted final claims of \$28 million for COVID-19 emergency work by FEMA's extended closeout deadline of June 30, 2025, and will file reimbursement requests for \$207 million pending FEMA approval; in FY 2025-26, the Division will ensure that final payments are issued to the County for reimbursement requests submitted, submit final reimbursement requests for the Category Z Management Costs project, prepare closeout reports, and issue final credits to departments
- In FY 2024-25, the Division submitted claims for Hurricane Milton totaling approximately \$1.5 million; the claims were approved in 45 days or less without any reductions; in FY 2025-26, the Division will ensure that final payments are issued to the County for reimbursement requests submitted, submit final reimbursement requests for the Category Z Management Costs project, initiate project and incident closeouts with the State, prepare closeout reports, and issue any final credits to departments

DIVISION: BOND ADMINISTRATION

The Bond Acquisition Administration Division is responsible for managing the County's debt financing and coordinating all debt issuances, including the County's Master Lease Program.

- Accesses the capital markets to provide capital funding as needed by County departments and constitutional offices, while providing for stable debt coverage levels
- Analyzes outstanding debt and the needs of the departments to determine the most advantageous financing instrument vehicles
- Provides capital for the purchases of County departments' and constitutional offices' fleet and equipment through the Master Lease Program
- Coordinates with the Clerk of the Court and Comptroller to make payments on bonds/loan debt service
- Prepares and submits the Annual Report to Bondholders encompassing all the County's outstanding bond issues from inception through the fiscal year end
- Provides administrative support to the Miami-Dade County Educational Facilities Authority and Health Facilities Authority

Strategic Plan Objectives

- GG4-1: Provide sound financial and risk management

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide sound financial and risk management	Percentage of debt service payments made timely	OC	↑	100%	100%	100%	100%
	Bond rating evaluation by Moody's*	OC	↑	Aa2	Aa2	Aa2	Aa2
	Bond rating evaluation by Standard & Poor's*	OC	↑	AA	AA	AA	AA

*Bond ratings are for General Obligation Bonds

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- During FY 2024-25 Bond Acquisition Administration successfully closed four financings, generated \$19.87 million in debt service savings representing a net present value savings of 7.53%, received two rating upgrades and a positive outlook revision on County credits, and met all continuing disclosure requirements of the Securities and Exchange Commission Rule 15c2-12; in FY 2025-26, Bond Acquisition Administration will continue its proactive debt management strategies, focusing on optimizing the County's debt portfolio and ensuring fiscal responsibility

DIVISION: STATUTORY STRUCTURE AND POLICY IMPLEMENTATION

The Statutory Structure and Policy Implementation Division is responsible for overseeing the implementation of services aligned with the transition agreements executed with the constitutional offices which include the Sheriff's Office, Supervisor of Elections, Property Appraiser, Tax Collector, and the Clerk of the Court and Comptroller.

- Serves as the County's liaison to constitutional offices, ensuring continued collaboration and coordination in the delivery of services consistent with the executed transition agreements
- Provides strategic guidance and support to constitutional offices to maintain service continuity and uphold public accountability

Strategic Plan Objectives

- GG4-2: Effectively prioritize, allocate and use resources to meet the current and future operating and capital needs for all our residents

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Facilitate County departments transition to independent Constitutional Offices	Overall percentage completion of the transition to Constitutional Offices	OC	↑	N/A	75%	100%	100%

DIVISION COMMENTS

- In FY 2024-25, the County finalized transition and service level agreements with the constitutional offices—the Tax Collector, Supervisor of Elections, Property Appraiser, Sheriff's Office, and Clerk of the Court and Comptroller; approved by the Board of County Commissioners (BCC), these agreements facilitate the seamless transfer of essential resources while outlining the County's ongoing support throughout the transition period; during FY 2025-26, the Department will oversee implementation, ensuring the effective delivery of critical services as stipulated in the agreements, promoting continuity and uninterrupted public service
- *The Proposed FY 2025-26 Budget includes the elimination of one filled Business Analyst position (\$127,000)*

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Proposed FY 25-26
Advertising	6	6	79	59	27
Fuel	0	0	0	0	0
Overtime	3	9	0	0	0
Rent	25	83	145	94	69
Security Services	0	0	0	0	0
Temporary Services	0	21	220	0	220
Travel and Registration	30	53	102	68	63
Utilities	25	30	21	21	36

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Proposed FY 25-26	(dollars in thousands)	Total Funding		Total Positions	
					Expenditure By Program	Budget FY 24-25	Proposed FY 25-26	Budget FY 24-25	Proposed FY 25-26
Revenue Summary					Strategic Area: Health and Society				
General Fund Countywide	7,745	7,961	15,917	8,536	Grants Coordination	27,000	27,284	14	13
General Fund UMSA	1,041	1,071	1,296	1,386	Strategic Area: General Government				
Bond Administration Fees	0	2,264	1,950	1,671	Office of the Director	1,122	1,487	3	4
Bond Transaction Fees	0	2,484	1,365	2,113	Administration and	3,564	3,112	20	14
Building Better Communities	721	592	687	815	Consulting Services				
Bond Interest					Management and Budget	3,583	3,693	19	18
CIIP Proceeds	613	618	581	612	Community Redevelopment	1,378	1,033	5	4
CRA Administrative					and Municipal Services				
Reimbursement	915	1,936	1,780	1,248	Grants Coordination	10,961	21,927	28	17
Carryover	0	0	2,039	2,990	Program Management	6,721	3,385	10	10
Interest Earnings	0	84	45	45	Administration				
Miscellaneous	0	0	0	186					
Miscellaneous Revenues	0	7	30	30	Bond Administration	2,593	2,404	8	8
QNIP Bond Proceeds	0	0	0	82	Statutory Structure and	659	614	4	3
State Grants	0	0	0	1,234	Policy Implementation				
Federal Grants	948	1,037	6,501	17,429	Total Operating Expenditures	57,581	64,939	111	91
Ryan White Grant	28,472	27,751	27,000	27,284					
Constitutional Officers	0	528	659	0					
Reserve Fund									
IT Funding Model	4,306	5,531	427	212					
Interagency Transfers	175	0	0	0					
Interfund Transfers	151	163	140	3,140					
Total Revenues	45,087	52,027	60,417	69,013					
Operating Expenditures									
Summary									
Salary	12,826	16,056	13,804	22,588					
Fringe Benefits	4,726	5,984	5,375	10,145					
Court Costs	0	1	4	24					
Contractual Services	193	197	5,213	1,908					
Other Operating	392	456	598	3,684					
Charges for County Services	545	592	846	413					
Grants to Outside	26,336	25,719	31,675	25,700					
Organizations									
Capital	33	32	66	477					
Total Operating Expenditures	45,051	49,037	57,581	64,939					
Non-Operating Expenditures									
Summary									
Transfers	0	0	2,836	4,074					
Distribution of Funds In Trust	0	0	0	0					
Debt Service	0	0	0	0					
Depreciation, Amortizations	0	0	0	0					
and Depletion									
Reserve	0	0	0	0					
Total Non-Operating	0	0	2,836	4,074					
Expenditures									

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

People and Internal Operations

The People and Internal Operations Department (PIOD) provides an array of critical internal support services to County departments and agencies. The mission of PIOD is to build a dynamic, efficient, and inclusive workforce and business services ecosystem that not only empowers people but also drives innovation and ensures the seamless delivery of essential services to the communities we serve; at its core, this vision is about creating an environment where employees feel supported, valued, and equipped to succeed, which in turn enables them to deliver high-quality services to the public.

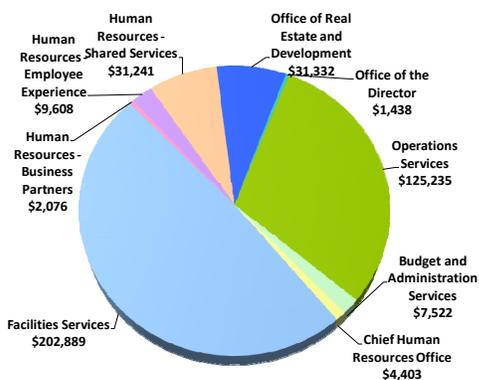
PIOD provides internal support to Miami-Dade County's departments, composed of dynamic portfolios that drive operational excellence, innovation, and service delivery across the County; these portfolios - Budget and Administration Services, Operations Services, Office of Real Estate and Development, Facilities Services, Chief Human Resources Office, Human Resources Shared Services, Business Partners, and Employee Experience - collaboratively ensure the effective management of County employees, operations, resources, and infrastructure, prioritizing efficiencies that improve service delivery.

PIOD's responsibilities include overseeing risk management; ensuring accessibility through Americans with Disabilities Act (ADA) compliance; managing real estate acquisitions and development, building management, renovations, and optimizing the County's fleet and supply chain. The Department also leads efforts in employee engagement, recruitment, career development, and benefits administration, fostering a motivated and diverse workforce aligned with the County's strategic goals. Additionally, through regulatory oversight of public and private real estate conveyances, centralized security operations, and business intelligence solutions, PIOD supports Miami-Dade County's strategic priorities while championing sustainability, equity, and community engagement. This comprehensive framework empowers PIOD to enhance service delivery and drive forward-thinking strategies, cementing its role as a conscientious steward of public resources in alignment with one of the Mayor's Key Deliverable, Fiscal Responsibility and Efficiency.

FY 2025-26 Proposed Operating Budget

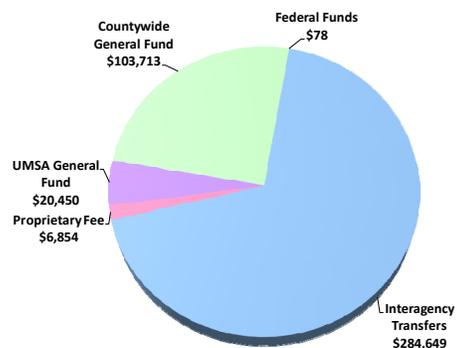
Expenditures by Activity

(dollars in thousands)



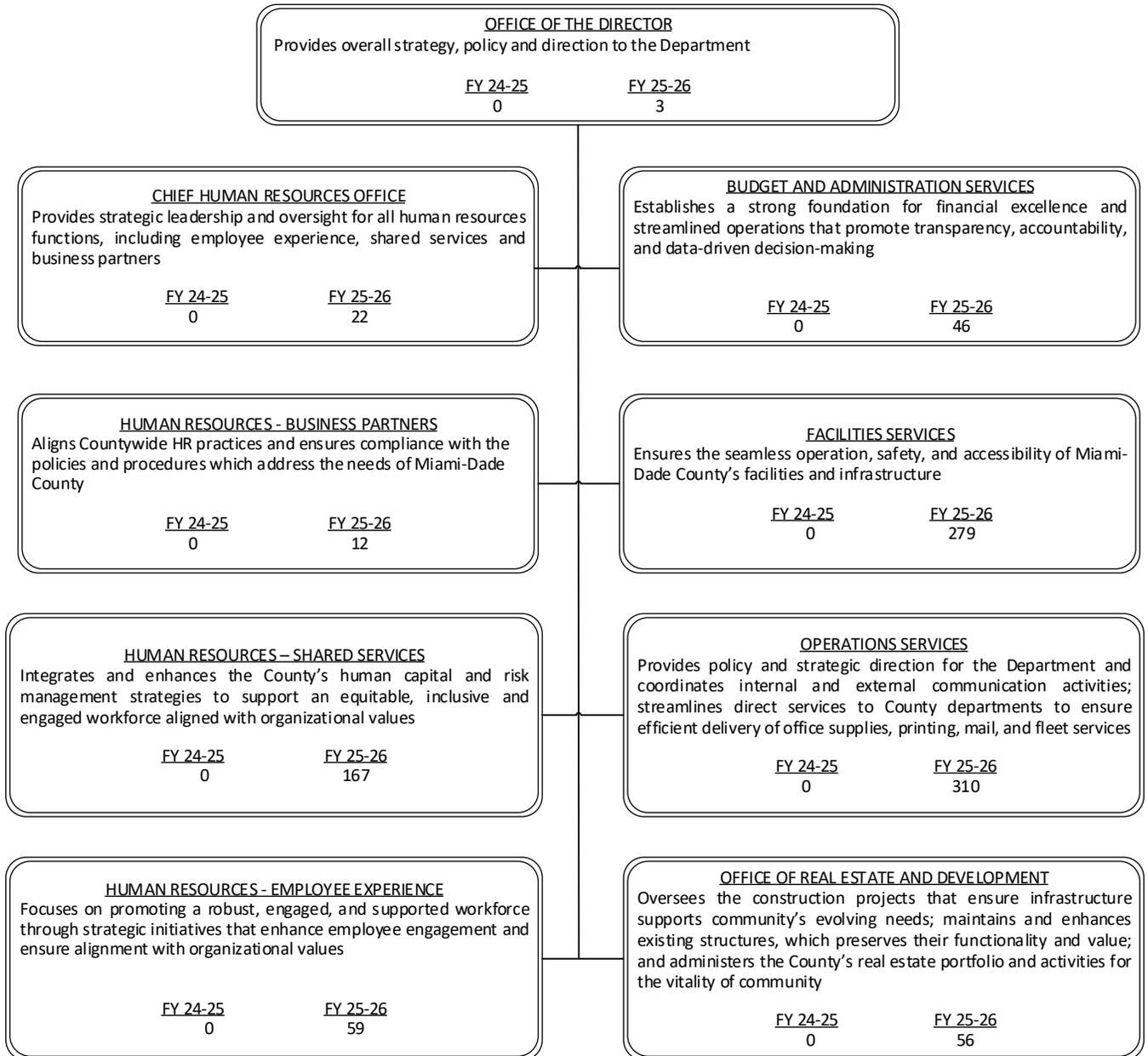
Revenues by Source

(dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2025-26 total number of full-time equivalent positions is 960

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director provides overall strategy, policy and direction to the Department.

- Establishes overall vision, policy and objectives for the Department
- Manages performance of divisions and oversees the development and implementation of departmental strategic goals and initiatives with a specific focus on process improvement, efficiency, engagement, client/customer service, and the local economy
- Leads the development of innovation, strategic initiatives and planning related to important initiatives such as electric vehicle (EV) infrastructure, signature construction projects, and real estate services
- Facilitates business relationships with Constitutional Offices to ensure seamless human resources and operational support
- Sets performance targets and budget priorities

Strategic Plan Objectives

- GG3-4: Effectively utilize and maintain facilities and assets

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Achieve excellence in customer satisfaction	Customer satisfaction with service levels and quality of work	OC	↑	4.60 / 5.0	4.62 / 5.0	4.30 / 5.0	4.30 / 5.0

DIVISION COMMENTS

- During FY 2024-25, the merger of the Internal Services Department (ISD) and the Human Resources Department (HRD) was approved, resulting in the formation of the newly established People and Internal Operations Department to improve efficiency, streamline operations and reduce costs
- *In FY 2024-25, the transfer of the Office of Small Business Development (SBD) to the Strategic Procurement Department (SPD) was approved; this transfer enables both areas to improve the service provided to internal and external stakeholders seeking to advance the County's small business goals while making the County's service delivery more efficient and effective (\$15.864 million, 100 positions)*
- *As part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes a reduction of \$1.143 million in operating expenditures for the Department throughout various line items associated with equipment, supplies, employee recognition, temporary help, training, printing, outside contractual services, communications, service tickets, publications, memberships, subscriptions, travel, registration, and the community periodical advertisement*

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: BUDGET AND ADMINISTRATION SERVICES

The Budget and Administration Services Division is comprised of the Budget and Finance, Fiscal and Shared Support Services, and Business Intelligence sections; together, these areas establish a strong foundation for financial excellence and streamlined operations that promote transparency, accountability, and data-driven decision-making.

- Develops the departmental budget and ensures alignment and coordination throughout divisions; performs accounts payable and receivable functions
- Performs internal auditing and compliance reviews; manages the Countywide self-insurance fund including financial reporting activities
- Provides quality assurance and administrative support to the risk management claim payment process
- Monitors departmental financial and capital activities; delivers centralized procurement functions; and ensures consistent and coordinated operational services across divisions
- Provides business intelligence and performance reporting through advanced data analytics to support strategic decision-making and enhance operational excellence

DIVISION COMMENTS

- The new Business Intelligence section was established to enhance data-driven decision-making by providing advanced analytics, performance reporting, and strategic insights that support operational efficiency and accountability across the Department and County

DIVISION: OPERATIONS SERVICES

The Operations Services Portfolio is responsible for the Policy, Legislation, and Strategic Project Delivery section which provides policy and strategic direction for the department and coordinates internal and external communication activities; also, it provides direct internal services to County departments, streamlining and improving coordination to ensure efficient delivery of services through the Business Services and Fleet Management sections.

- Ensures alignment of the Department's mission with mayoral and County priorities and programs, including business planning
- Prepares and reviews legislative items submitted to the Board of County Commissioners (BCC) and Mayor's Office
- Coordinates and develops all communication activities for the department
- Manages centralized purchasing and distribution of Countywide office supplies; manages the County store and disposition of surplus property; oversees the capital inventory process and fixed assets; and provides Countywide printing and mail services
- Provides fleet maintenance and repair services to the County's light and heavy mobile equipment fleet; facilitates the Capital Vehicle Purchasing and Finance Program; provides pool vehicles for Countywide use
- Manages the County's vehicle replacement plan and automotive contracts used for the acquisition of parts, fuel and related vehicle services
- Provides fuel to the County and other governmental agencies

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG1-2: Facilitate community outreach and engagement to promote better decision-making in County government 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Offer efficient business services	Percentage of annual capital asset inventory department reconciliations completed	EF	↑	100%	100%	100%	100%
	Percentage of customers satisfied with print shop services	OC	↑	85%	89%	90%	90%
	Percentage of print and mail assignments with standard manufacturing specifications completed timely following proof approvals	EF	↑	100%	100%	95%	95%

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG3-4: Effectively utilize and maintain facilities and assets 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Maintain competitive fleet management operations	Percentage of selected heavy equipment repairs that surpass industry standards	OC	↑	81%	82%	90%	90%

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes a labor rate increase of seven percent for light vehicle maintenance and eight percent for heavy vehicle maintenance, following the Fleet Management Division's first labor rate adjustment in five years in FY 2023-24; as operational costs continue to rise, the Fleet Management Division must implement rate increases each fiscal year to recover from the financial impacts of previously stagnant rates and to maintain long-term service sustainability
- As part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of one filled position from the Communications section and two filled positions from the Fleet Management section implemented in FY 2024-25 (\$816,000)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: FACILITIES SERVICES

The Facilities Services Division is responsible for ensuring the seamless operation, safety, and accessibility of Miami-Dade County's facilities and infrastructure through sections including Building Management, Interior Design/Space Planning, Utilities Management, Parking Operations, Security Operations, the ADA Office, Renovation Services, and Graphics and Signage.

- Manages and maintains more than seven million square feet of facility space throughout the County
- Coordinates minor departmental relocations and manages tenant space allocation; plans, manages and reconfigures interior office space; performs account management for utility activities
- Manages and operates two chilled water plants and a power distribution sub-station; provides 24-hour building controls monitoring and provides emergency generator support
- Manages and operates six parking garages and seven surface lots containing over 5,200 parking spaces in the downtown Government Center and Civic Center vicinity
- Administers Countywide security and alarm installation contracts, as well as daily monitoring of alarm accounts and CCTV systems
- Ensures every County program, service, activity and facility is accessible to and usable by our residents and visitors with disabilities
- Plans, designs, and manages minor renovations throughout County facilities
- Provides graphics and signage services for the County

Strategic Plan Objectives

- GG3-4: Effectively utilize and maintain facilities and assets

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Maintain excellent facilities and infrastructure	Total building operating expenses per square foot*	EF	↓	\$9.00	\$9.40	\$9.00	\$9.00

*The FY 2023-24 Actual reflects an increase in contractual expenses

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes nine approved overages from FY 2024-25 (one Building Manager, two Building Management Assistants, one Building Maintenance Supervisor, and five Maintenance Mechanics) to address the management and maintenance needs of the Miami-Dade Mental Health and Diversion Facility (\$1.282 million)**
- In FY 2024-25, the Hickman Facility and parking garage were transferred from the Department of Solid Waste to PIOD (\$2.915 million)
- The FY 2025-26 Proposed Budget includes continued support for the maintenance of the Larcenia Bullard Plaza (\$510,000)
- The FY 2025-26 Proposed Budget includes a transfer for debt service payments to the General Government Improvement Fund (GGIF) (\$3.409 million) and the Countywide Infrastructure Investment Program (CIIP) (\$6.266 million)
- The FY 2025-26 Proposed Budget includes \$361,000 from the General Fund to offset debt service payments and underperforming revenues in Parking Operations
- The FY 2025-26 Proposed Budget includes the availability payment required for the New Civil Courthouse (\$26.8 million)
- The FY 2025-26 Proposed Budget includes the management of the Miami-Dade Mental Health and Diversion Facility (\$2.725 million)
- The FY 2025-26 Proposed Budget includes the cost to manage the West Dade Government Center (\$2.872 million)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The FY 2025-26 Proposed Budget includes the transfer of the Office of Elevator Safety to the Regulatory and Economic Resources Department to create greater efficiency within County government (\$5.048 million, 27 positions)
- As part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the reduction of security services throughout various managed facilities in response to budgetary constraints (\$6.120 million)
- The FY 2025-26 Proposed Budget includes funding from the Miami-Dade Rescue Plan for the maintenance of the Mental Health facility (\$2.726 million)

DIVISION: OFFICE OF REAL ESTATE AND DEVELOPMENT

The Office of Real Estate and Development is responsible for overseeing construction projects that ensure County infrastructure supports the community’s evolving needs, maintains and enhances existing structures which preserves their functionality and value, and administers the County’s real estate portfolio and activities through the Program Management and Delivery Services section, and Real Estate Solutions and Lease Management Services sections.

- Provides program management and administration of County construction projects; the budget of its projects total \$1.049 billion
- Plans, designs and manages construction projects; coordinates major departmental relocations
- Administers Countywide joint real estate development, Public-Private Partnerships (P3), real estate economic development, structured partnerships, real estate land-sponsorship projects, property lease negotiation and asset management oversight
- Manage real property acquisition and disposition
- Manages the County’s Building Better Communities General Obligation Bond program affordable housing projects
- Overseeing and implementing comprehensive enterprise-wide County energy management by administering the County’s Sustainable Building Program and serves as primary coordinating office with energy utilities

Strategic Plan Objectives

- GG3-4: Effectively utilize and maintain facilities and assets

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide cost saving real estate management services	Dollar value of surplus property sold *	OP	↔	\$6,500,000	\$100,000	\$174,000	\$174,000

*Dollar value varies with number of properties sold per year

DIVISION COMMENTS

- The FY 2025-26 Proposed Budget includes consulting services for assistance to expedite the proposals for the development of affordable housing projects funded by the General Fund (\$690,000)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: CHIEF HUMAN RESOURCES OFFICE

The Office of the Chief Human Resources (CHRO) provides strategic leadership and oversight for all human resources work units, including Employee Experience, Shared Services and Business Partners; additionally, the Division maintains and administers the County's Pay Plan, conducts classification job analysis and re-classification reviews, develops minimum qualifications for job postings, conducts salary surveys, and establishes and eliminates County classifications.

- Supports and guides County departments with personnel matters, and facilitates effective resolution of workplace
- Leads the development and implementation of enterprise-wide HR initiatives to strengthen organizational performance and workforce engagement
- Serves on the Enterprise Resource Planning (ERP) Steering Committee
- Supports the Department of Emergency Management (DEM) by coordinating countywide employee participation in the Disaster Assistance Employee (DAE) Program
- Oversees the Office of Compensation and Job Analysis

Strategic Plan Objectives

- GG2-1: Attract and hire new talent to support operations

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide departments with qualified personnel	Percentage of filled reclass position actions completed within 60 business days*	EF	↑	72.52%	67.09%	75.00%	75.00%
	Percentage of vacant reclass actions completed within 30 business days*	EF	↑	72.40%	71.86%	75.00%	75.00%

*FY 2022-23 Actual was updated due to a scrivener's error

DIVISION COMMENTS

- The Chief Human Resources Officer, in collaboration with the Internal Compliance Department and the Communications, Information and Technology Department (CITD), will continue to support user departments with the Human Capital Management (HCM) and Payroll modules of the Enterprise Resource Planning (ERP) system; the primary goals are to improve the agility, productivity and efficiency of HR processes; provide environmental stewardship support through paperless business processes; and develop and implement functionality that was not available during the initial phase of implementation
- The FY 2025-26 Proposed Budget includes reimbursements for conducting compensation review studies from Solid Waste Management (\$77,000), Aviation (\$77,000), Regulatory and Economic Resources (\$149,000), Seaport (\$77,000) and the Communications, Information and Technology Department (CITD) (\$138,000)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: HUMAN RESOURCES - EMPLOYEE EXPERIENCE

The Human Resources Employee Experience Division focuses on promoting a robust, engaged, and supported workforce through strategic initiatives that enhance employee engagement and ensure alignment with organizational values; administers the County's centralized recruitment process and professional development; and oversees the design, implementation, and communication of the County's benefit plans and wellness programs, offering resources such as health fairs, retirement counseling, and the Employee Assistance Program (EAP).

- Provides uniform hiring procedures Countywide that ensure a fair and merit-oriented personnel system that enables the County to fulfill its operational objectives
- Assists departments in the recruitment and selection of qualified job applicants through the development, administration and validation of competitive recruitment methods, including examinations
- Processes newly hired employees, conducts criminal background checks and issues photo identification cards
- Promotes and coordinates career development opportunities, including training, internships, apprenticeships and mentorship programs
- Manages the Countywide tuition reimbursement program, provides career counseling and advises on human resources issues impacting county employees
- Administers layoff procedures and coordinates transfers, reinstatements and interagency internal placement activities
- Ensures that all employee benefit programs meet the needs of participants, including Constitutional Office employees, are cost effective and comply with legal requirements
- Manages employee benefits for about 30,855 employees including constitutional offices and 10,154 retirees and their dependents, such as group medical, dental, vision, disability insurance, group legal, pre-tax spending accounts, life insurance plans and retirement plans

Strategic Plan Objectives

- GG2-1: Attract and hire new talent to support operations

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide departments with qualified personnel	Number of recruitment outreach events attended, facilitated or coordinated*	OP	↔	N/A	32	28	28

*This measure was implemented in FY 2023-24

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG2-2: Promote employee development and leadership 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Improve the overall skills of the workforce to support County priorities	Percentage of employees who rate training provided as effective at least six months after training is completed	OC	↑	93%	91%	70%	70%
	Total number of employees trained by or whose classes were facilitated by human resources*	OP	↔	15,567	22,778	7,800	7,800

*It is anticipated that training services may be reduced in FY 2024-25 due to the separation of several departments from the County with the Constitutional Offices transition

Strategic Plan Objectives							
<ul style="list-style-type: none"> HS2-4: Foster healthy living and ensure access to vital health services 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Develop and roll out programs to motivate employees	Percentage of covered employees and dependents who complete an Annual Preventative Wellness Screening **	OP	↔	55%	54%	45%	45%

**This measure is based on calendar year

DIVISION COMMENTS

- In FY 2024-25, the Department is budgeted to receive \$400,000 from various departments for training classes including Supervisory Certification, the Frontline Leadership Development Program and New Employee Orientation (including \$93,000 from Aviation)
- In FY 2024-25, the Employee Recognition and Awards program partnered with the Mayor’s Office for the annual Employee of the Year Awards ceremony, honoring employees in two categories: Exemplary Customer Service and Public Service; this initiative was highly successful and will continue into the next fiscal year
- During FY 2025-26, the Benefits Administration and Employee Support Services (ESS) section will continue to engage with departments and employees through the IdeaScale platform; employee submissions will be reviewed by departmental management, and those approved through the evaluation process will be recognized for potential implementation
- The FY 2025-26 Proposed Budget includes \$871,900 in reimbursements for testing and validation services from Transportation and Public Works (\$417,300), the Sheriff’s Office (\$147,900), Fire Rescue (\$167,400), Corrections and Rehabilitation (\$18,700), Aviation (\$47,100), Water and Sewer (\$1,400) and various other County departments (\$72,100)

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The execution and ongoing implementation of the 401(a) Special Pay Plan continues for non-bargaining County employees, bargaining unit employees, and employees of Constitutional Offices, as they elect to participate in the program

DIVISION: HUMAN RESOURCES - SHARED SERVICES

The Human Resources Shared Services Division integrates and enhances the County’s human capital and risk management strategies to support an equitable, inclusive and engaged workforce aligned with organizational values; collaborates with the Communications, Information and Technology Department (CITD) and Accenture (the County’s ERP Integrator) to design, test, and implement various Human Capital Management (HCM) and Payroll modules of the Enterprise Resource Planning Solution (ERP), known as INFORMS; enforces and oversees the County’s Anti-Discrimination Ordinance and fair employment guidelines, safeguarding equal opportunity in employment, housing and public accommodations; manages labor contracts with the County’s ten labor unions; administers medical assessments and drug/alcohol testing; and resolves collective bargaining grievances.

- Oversees payroll processes, including leave management for County employees
- Processes employee tuition reimbursements, deductions and various benefits programs including the Deferred Retirement Option Program and adjustments to the Florida Retirement System
- Contracts with federal agencies to mediate, investigate, and adjudicate complaints of discrimination pursuant to federal legislation
- Provides administrative support to the Commission on Human Rights
- Administers the Countywide self-insurance fund programs, the safety and loss prevention program and vendor insurance requirements; procures and administers property coverage; manages tort and workers’ compensation claims; promotes the Countywide safety program

Strategic Plan Objectives

- GG2-1: Attract and hire new talent to support operations

Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Maintain acceptable turnaround time on County provided physical examinations and drug screening results	Percentage of pre-employment physical examination results processed within five working days*	EF	↑	N/A	90.41%	90.00%	90.00%

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG2-2: Promote employee development and leadership 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Align workforce with organizational priorities through grievances, appeals, and complaint resolution	Percentage of reclassification appeals completed within 60 days from date of hearing*	EF	↑	N/A	100.00%	90.00%	90.00%
Improve the overall skills of the H.R. workforce to support County priorities	Percentage of planned administrative disciplinary training sessions that are conducted	OP	↔	100.00%	100.00%	100.00%	99.00%
Improve the overall skills of the workforce to support County priorities	Total number of employees trained Countywide**	OP	↔	30,878	105,874	2,000	2,000

*This measure was implemented in FY 2023-24

**Throughout FY 2023-24, the Division continued the mandatory eLearning for all County employees and Mandatory EmployABILITY 305 training for supervisors; the numbers reflect high participation rates, as employees can undertake various training sessions based on their roles, resulting in a count for each training they complete; the FY 2024-25 budget and FY 2025-26 target only encompass regular training classes

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG2-3: Ensure a workforce that reflects the community we serve 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Educate the County workforce and community on fostering respectful welcoming environments for all	Number of community outreach events*	OP	↔	98	122	78	78
Enforce Miami-Dade County's Human Rights Ordinance and fair employment standards	Percentage of cases mediated that were resolved*	OC	↑	N/A	60.94%	50.00%	65.00%

*FY 2025-26 Target reflects difficulty filling vacancies

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG3-4: Effectively utilize and maintain facilities and assets 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Provide efficient risk management services	Subrogation collections	OP	↔	\$1,874,483	\$1,279,278	\$2,000,000	\$2,000,000

DIVISION COMMENTS

- In FY 2025-26, the Division will continue to expand the “Know Your Rights” public outreach and education campaign to increase residents’ awareness of their rights under federal, state and local anti-discrimination laws and the services provided by the Human Rights and Fair Employment section
- The FY 2025-26 Proposed Budget continues to reimburse the County Attorney’s Office for legal support in Workers’ Compensation and tort cases (\$3.8 million)
- The FY 2025-26 Proposed Budget continues to fund four positions in the Department of Transportation and Public Works (DTPW); these positions will help maintain safety, related to the traffic lights and signage system to minimize the County’s risk exposure from system malfunctions (\$490,000); also funds 3.5 positions within the PIOD Human Resources Shared Services that support the workers’ compensation and disability payments (\$1.250 million)
- In FY 2025-26, the Human Rights and Fair Employment Practices section will continue to develop and deliver specialized employee training courses to County departments and the Constitutional Offices
- During FY 2025-26, the Business Solutions section, in collaboration with the Internal Compliance Department (ICD) will continue to stabilize the implementation of INFORMS, including enhancements for the Constitutional Offices; the section will continue to work with other business units to further enhance and implement on-going business processes
- In FY 2025-26, the Human Rights and Fair Employment Practices section will launch a Human Rights Campaign ahead of the 2026 FIFA World Cup in Miami, to raise awareness about the services of the Miami-Dade County Commission on Human Rights, as well as specific human rights issues, such as sexual harassment and human trafficking

DIVISION: HUMAN RESOURCES - BUSINESS PARTNERS

The Human Resources- Business Partners Division is responsible for aligning Countywide HR practices and ensuring compliance with the policies and procedures which addresses the needs of Miami-Dade County.

- Serves as liaison between Centralized Human Resources and County business partners including County departments and other customers such as constitutional offices
- Helps resolve complex workforce issues by offering HR solutions to business partners
- Supports County business partners during transitions such as mergers or restructuring
- Provides consultative support on employee relations, performance management, organizational design, and succession planning
- Upholds the County’s commitment to fairness, equity and compliance by streamlining processes to ensure consistency and transparency in human resources matters

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION COMMENTS

- *As part of our commitment to ensuring long-term financial stability, strengthening existing essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of one filled position Human Resources Manager and two vacant Senior Personnel Specialist positions implemented in FY 2024-25 (\$396,000)*

CAPITAL BUDGET HIGHLIGHTS AND OPERATIONAL IMPACTS

- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes funding for renovation and relocation to the West Dade Government Center; approximately 625,000± square foot of office property and surface parking lots on 26± acres of land; in FY 2023-24, the county purchased the property which will allow the County to consolidate multiple departments into a West Dade Government Center that will include Regulatory and Economic Resources, Environmental Resources Management, Water and Sewer, Miami-Dade Fire Rescue, Solid Waste Management, and the Communications, Information and Technology departments; the Property Appraiser's Office, the Clerk of the Courts and Comptroller, and the Department of Health; this facility will be a one-stop-shop for internal and customer-facing permitting and land development activities to a centralized location; the move will enhance accessibility for the public, reduce the need for leased space, and improve governmental operations; in addition, the acquisition allows for future growth opportunities, including mixed-use development and new government services; the capital program is funded with Future Financing bond proceeds (\$54.335 million), Capital Asset Acquisition Bond proceeds (\$195.540 million) and the FUMD Work Order Fund (\$6.250 million); the capital program will be managed by the Department (total program cost \$256.125 million; \$28.825 million in FY 2025-26; capital program #2000002875)
- In FY 2025-26, the Department will continue to remove architectural barriers in County-owned buildings to allow for increased access for people with varied abilities and accessibility needs to program and services offered by the County; the capital program is funded with Building Better Communities General Obligation Bond (BBC-GOB) (\$4.037 million) proceeds and the Countywide Infrastructure Investment Program (CIIP) (\$6.856 million) (total program cost \$10.893 million; \$3.421 million in FY 2025-26; capital program #2000001190)
- The FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the continued construction and renovations of the new Integrated Command and Communications Center, that will include renovation of the existing facility as well as construction of a nine story parking garage with two additional floors of office space that will house personnel and critical mobile assets for various departments including Miami-Dade Fire Rescue (MDFR) and the Sheriff's Office; the capital program is funded with Countywide Infrastructure Investment Program funds (\$32.487 million), Capital Asset Acquisition Series 2022A bond proceeds (\$2.489 million), a Resilient Florida Grant (\$6 million), and Future Financing bond proceeds (\$212.320 million) (total program cost \$253.296 million; \$108.123 million in FY 2025-26; capital program #2000001658)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes replacing aging parking equipment and infrastructure by purchasing state-of-the-art License Plate Reader (LPR) parking operations equipment; the new equipment will allow parking operations to operate every location, 24 hours a day, 7 days a week; as a result of the implementation, PIOD is projecting approximately \$350,000 to \$500,000 in yearly operational savings and a 10 to 20 percent increase in daily collection revenues; the capital program is funded through the Countywide Infrastructure Investment Plan (CIIP) (\$3.912 million) (total program cost \$3.912 million; \$2.912 million in FY 2025-26; capital program #2000002536)
- The FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes continued funding for the new Civil and Probate Courthouse project located in downtown Miami; during FY 2025-26, PIOD will continue its oversight of construction of the state-of-the-art facility in collaboration with building tenants to ensure delivery of the project; upon estimated occupation in August of 2025, the new courthouse will have 46 jury courtrooms, four shelled courtrooms for future expansion and office and public spaces to be occupied by the Clerk of Courts, the Administrative Office of the Courts, the Law Library, and a grand jury room and offices for the State Attorney

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes design and construction services of the electrical and structural infrastructure to provide 40-year recertification compliance of the Print Shop and Copy Center that serves Miami-Dade County departments, state and local government entities; the capital program is funded with Countywide Infrastructure Investment Plan (CIIP) (\$746,000) and through the FUMD Work Order Fund (\$482,000) (total program cost \$1.228 million; \$889,000 in FY 2025-26; capital program #2000005075)
- The Department's FY 2025-26 Proposed Budget and Multi-Year Capital Plan includes the continued renovation and rehabilitation of all existing PIOD facilities to address the county's aging infrastructure to include power systems, life safety, security, elevators, and other related infrastructure needs; the capital program is funded with Building Better Communities General Obligation Bond (BBC-GOB) (\$157,000) proceeds, Future Financing proceeds (\$1.160 million), through the Countywide Infrastructure Investment Program (CIIP) (\$105.279 million), FUMD Work Order Fund (\$715,000), a Resilient Florida Grant Program (\$600,000), and with Waste Disposal Operating Funds (\$3.310 million) (total program cost \$111.221 million; \$25.952 million in FY 2025-26; capital program #2000001285)

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Proposed FY 25-26
Advertising	0	0	0	0	386
Fuel	0	0	0	0	35,719
Overtime	0	0	0	0	3,903
Rent	0	0	0	0	27,148
Security Services	0	0	0	0	66,365
Temporary Services	0	0	0	0	494
Travel and Registration	0	0	0	0	256
Utilities	0	0	0	0	16,321

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Proposed FY 25-26	(dollars in thousands)	Total Funding Budget FY 24-25	Total Funding Proposed FY 25-26	Total Positions Budget FY 24-25	Total Positions Proposed FY 25-26
Revenue Summary					Strategic Area: General Government				
General Fund Countywide	0	0	0	103,713	Office of the Director	0	1,438	0	3
General Fund UMSA	0	0	0	20,450	Budget and Administration	0	7,522	0	46
Carryover	0	0	0	3,400	Services				
External Fees	0	0	0	3,091	Operations Services	0	125,235	0	310
Fines and Forfeitures	0	0	0	200	Facilities Services	0	202,889	0	279
Miscellaneous Revenues	0	0	0	163	Office of Real Estate and	0	31,332	0	56
Fees for Services	0	0	0	78	Development				
Fees and Charges	0	0	0	4,942	Chief Human Resources	0	4,403	0	22
IT Funding Model	0	0	0	2,805	Office				
Interagency Transfers	0	0	0	2,693	Human Resources -	0	9,608	0	59
Internal Service Charges	0	0	0	302,278	Employee Experience				
Miami-Dade Rescue Plan	0	0	0	2,726	Human Resources - Shared	0	31,241	0	167
Fund	0	0	0	2,726	Services				
Other Revenues	0	0	0	172	Human Resources - Business	0	2,076	0	12
Total Revenues	0	0	0	446,711	Partners				
Operating Expenditures					Total Operating Expenditures				
Summary						0	415,744	0	954
Salary	0	0	0	86,976					
Fringe Benefits	0	0	0	39,077					
Court Costs	0	0	0	12					
Contractual Services	0	0	0	127,245					
Other Operating	0	0	0	125,661					
Charges for County Services	0	0	0	36,342					
Capital	0	0	0	431					
Total Operating Expenditures	0	0	0	415,744					
Non-Operating Expenditures									
Summary									
Transfers	0	0	0	26,364					
Distribution of Funds In Trust	0	0	0	328					
Debt Service	0	0	0	3,654					
Depreciation, Amortizations and Depletion	0	0	0	0					
Reserve	0	0	0	621					
Total Non-Operating Expenditures	0	0	0	30,967					

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Revenue									
2011 Sunshine State Financing	767	0	0	0	0	0	0	0	767
BBC GOB Financing	95,361	11,229	6,544	3,450	0	0	0	0	116,584
CIIP Program Bonds	63,384	0	0	0	0	0	0	0	63,384
CIIP Program Financing	41,480	64,476	40,136	14,428	0	0	0	0	160,520
Capital Asset Series 2022A	2,489	0	0	0	0	0	0	0	2,489
Bonds									
Capital Asset Series 2024A	195,540	0	0	0	0	0	0	0	195,540
Bonds									
FUMD Work Order Fund	569	6,682	196	0	0	0	0	0	7,447
Future Financing	82,709	128,379	56,727	0	0	0	0	0	267,815
General Government	299	1,250	0	0	0	0	0	0	1,549
Improvement Fund (GGIF)									
Resilient Florida Grant Program	6,600	0	0	0	0	0	0	0	6,600
Waste Disposal Operating Fund	1,168	2,142	0	0	0	0	0	0	3,310
Total:	490,366	214,158	103,603	17,878	0	0	0	0	826,005
Expenditures									
Strategic Area: NI									
Facilities New	206,600	28,825	20,700	0	0	0	0	0	256,125
Facility Improvements	241	2,502	1,000	0	0	0	0	0	3,743
Infrastructure Improvements	228	889	111	0	0	0	0	0	1,228
Strategic Area: CO									
Court Facilities	0	3,333	1,762	0	0	0	0	0	5,095
Election - Facility Improvements	1,462	2,120	0	0	0	0	0	0	3,582
Facility Improvements	1,606	34	0	0	0	0	0	0	1,640
Sheriff - Facility Improvements	20,384	27,078	13,517	6,603	0	0	0	0	67,582
Strategic Area: GG									
ADA - Facilities Improvements	4,037	3,421	3,435	0	0	0	0	0	10,893
Facilities New	9,314	1,536	0	0	0	0	0	0	10,850
Facility Improvements	1,000	2,912	0	0	0	0	0	0	3,912
Infrastructure Improvements	3,415	4,775	2,675	0	0	0	0	0	10,865
Public Safety Facilities	107,606	108,123	37,567	0	0	0	0	0	253,296
Sheriff - Facility Improvements	58,093	25,952	17,901	9,275	0	0	0	0	111,221
Strategic Area: PS									
Facility Improvements	185	285	0	0	0	0	0	0	470
Strategic Area: HS									
Facility Improvements	502	265	0	0	0	0	0	0	767
New Affordable Housing Units	75,204	2,597	4,935	2,000	0	0	0	0	84,736
Total:	489,877	214,647	103,603	17,878	0	0	0	0	826,005

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

FUNDED CAPITAL PROGRAMS

(dollars in thousands)

ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES - DISTRICT 9

PROGRAM #: 200001294

DESCRIPTION: Acquire or construct multi-purpose facilities for public service outreach in Commission District 9 to include funding allocations to Agape Network and Richmond Perrine Optimist Club

LOCATION: Various Sites District Located: 9
 Various Sites District(s) Served: 9

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	0	850	0	0	0	0	0	0	850
TOTAL REVENUES:	0	850	0	0	0	0	0	0	850
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	0	850	0	0	0	0	0	0	850
TOTAL EXPENDITURES:	0	850	0	0	0	0	0	0	850

CAROL GLASSMAN DONALDSON CENTER

PROGRAM #: 200002054

DESCRIPTION: Provide infrastructure improvements to the Carol Glassman Donaldson Center to include playground drainage improvement and window replacement

LOCATION: 112 NW 3 St District Located: 3
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
2011 Sunshine State Financing	767	0	0	0	0	0	0	0	767
TOTAL REVENUES:	767	0	0	0	0	0	0	0	767
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	502	265	0	0	0	0	0	0	767
TOTAL EXPENDITURES:	502	265	0	0	0	0	0	0	767

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DISTRICT 04 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROGRAM #: 111998

OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 4 - Waterford
 LOCATION: W Dixie Hwy and NE 195 St District Located: 4
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	10,589	3	0	0	0	0	0	0	10,592
TOTAL REVENUES:	10,589	3	0	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	10,589	3	0	0	0	0	0	0	10,592
TOTAL EXPENDITURES:	10,589	3	0	0	0	0	0	0	10,592

DISTRICT 07 PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROGRAM #: 2000001193

OWNERSHIP

DESCRIPTION: Construct affordable housing units in Commission District 7 - renovations of cottages in Coral Gables
 LOCATION: Various Sites District Located: 7
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	10,581	11	0	0	0	0	0	0	10,592
TOTAL REVENUES:	10,581	11	0	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	10,581	11	0	0	0	0	0	0	10,592
TOTAL EXPENDITURES:	10,581	11	0	0	0	0	0	0	10,592

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DISTRICT 09 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROGRAM #: 2000001194

OWNERSHIP

DESCRIPTION: Construct affordable housing units in Commission District 9 - Caribbean Boulevard, Richmond Place
Townhomes, SBC Senior Housing and Florida City

LOCATION: Various Sites District Located: 9
Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	8,986	249	1,357	0	0	0	0	0	10,592
TOTAL REVENUES:	8,986	249	1,357	0	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	8,986	249	1,357	0	0	0	0	0	10,592
TOTAL EXPENDITURES:	8,986	249	1,357	0	0	0	0	0	10,592

DISTRICT 10 - PRESERVATION OF AFFORDABLE HOUSING AND EXPANSION OF HOME

PROGRAM #: 116949

OWNERSHIP

DESCRIPTION: Design and construct affordable housing in Commission District 10

LOCATION: Various Sites District Located: 10
Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	3,657	1,757	3,178	2,000	0	0	0	0	10,592
TOTAL REVENUES:	3,657	1,757	3,178	2,000	0	0	0	0	10,592
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	3,620	1,757	3,178	2,000	0	0	0	0	10,555
Planning and Design	37	0	0	0	0	0	0	0	37
TOTAL EXPENDITURES:	3,657	1,757	3,178	2,000	0	0	0	0	10,592

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

HISTORYMIAMI RENOVATION (PIOD)

PROGRAM #: 200005097

DESCRIPTION: Renovation of Cultural Center
 LOCATION: 101 W Flagler St
 City of Miami

District Located: 5
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	241	2,502	1,000	0	0	0	0	0	3,743
TOTAL REVENUES:	241	2,502	1,000	0	0	0	0	0	3,743
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	200	1,129	0	0	0	0	0	0	1,329
Infrastructure Improvements	6	1,130	1,000	0	0	0	0	0	2,136
Permitting	4	13	0	0	0	0	0	0	17
Planning and Design	9	92	0	0	0	0	0	0	101
Project Administration	22	77	0	0	0	0	0	0	99
Project Contingency	0	61	0	0	0	0	0	0	61
TOTAL EXPENDITURES:	241	2,502	1,000	0	0	0	0	0	3,743

INFRASTRUCTURE IMPROVEMENTS - AMERICANS WITH DISABILITIES ACT BARRIER REMOVAL PROJECTS

PROGRAM #: 200001190

DESCRIPTION: Remove architectural barriers in County parks and County-owned buildings to increase access for people with varied abilities and accessibility needs

LOCATION: Various Sites
 Throughout Miami-Dade County

District Located: Countywide
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	4,037	0	0	0	0	0	0	0	4,037
CIIP Program Financing	0	3,421	3,435	0	0	0	0	0	6,856
TOTAL REVENUES:	4,037	3,421	3,435	0	0	0	0	0	10,893
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	3,499	2,700	2,770	0	0	0	0	0	8,969
Permitting	23	102	94	0	0	0	0	0	219
Planning and Design	176	0	0	0	0	0	0	0	176
Project Administration	339	130	91	0	0	0	0	0	560
Project Contingency	0	489	480	0	0	0	0	0	969
TOTAL EXPENDITURES:	4,037	3,421	3,435	0	0	0	0	0	10,893

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

INFRASTRUCTURE IMPROVEMENTS - PIOD FACILITIES SYSTEMWIDE

PROGRAM #: 200001285

DESCRIPTION: Rehabilitate and renovate all existing PIOD facilities to address aging infrastructure
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	157	0	0	0	0	0	0	0	157
CIIP Program Bonds	28,924	0	0	0	0	0	0	0	28,924
CIIP Program Financing	26,879	23,010	17,191	9,275	0	0	0	0	76,355
FUMD Work Order Fund	365	200	150	0	0	0	0	0	715
Future Financing	0	600	560	0	0	0	0	0	1,160
Resilient Florida Grant Program	600	0	0	0	0	0	0	0	600
Waste Disposal Operating Fund	1,168	2,142	0	0	0	0	0	0	3,310
TOTAL REVENUES:	58,093	25,952	17,901	9,275	0	0	0	0	111,221
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	42,091	16,834	10,942	7,824	0	0	0	0	77,691
Furniture Fixtures and Equipment	2,725	1,938	1,850	667	0	0	0	0	7,180
Infrastructure Improvements	0	1,277	0	0	0	0	0	0	1,277
Permitting	1,281	306	70	0	0	0	0	0	1,657
Planning and Design	7,397	1,803	325	0	0	0	0	0	9,525
Project Administration	3,815	1,261	429	101	0	0	0	0	5,606
Project Contingency	322	2,024	3,985	583	0	0	0	0	6,914
Technology Hardware/Software	462	509	300	100	0	0	0	0	1,371
TOTAL EXPENDITURES:	58,093	25,952	17,901	9,275	0	0	0	0	111,221

INFRASTRUCTURE IMPROVEMENTS - PRINT SHOP

PROGRAM #: 200005075

DESCRIPTION: Design and construction services for structural, and electrical improvements at the Print Shop
 LOCATION: 2225 NW 72 Ave District Located: 3
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CIIP Program Financing	24	657	65	0	0	0	0	0	746
FUMD Work Order Fund	204	232	46	0	0	0	0	0	482
TOTAL REVENUES:	228	889	111	0	0	0	0	0	1,228
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	124	717	0	0	0	0	0	0	841
Permitting	7	23	0	0	0	0	0	0	30
Planning and Design	61	83	0	0	0	0	0	0	144
Project Administration	36	66	0	0	0	0	0	0	102
Project Contingency	0	0	111	0	0	0	0	0	111
TOTAL EXPENDITURES:	228	889	111	0	0	0	0	0	1,228

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

MULTI-PURPOSE FACILITY AT MIAMI ARTS STUDIO 6-12 AT ZELDA GLAZER

PROGRAM #: 200000378

DESCRIPTION: Develop in collaboration with the Miami Dade Public Schools a multi-purpose facility at Miami Arts Studio 6-12 at Zelda Glazer school to host a variety of public services and events for the community

LOCATION: 15015 SW 24 St District Located: 11
 Unincorporated Miami-Dade County District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	9,314	686	0	0	0	0	0	0	10,000
TOTAL REVENUES:	9,314	686	0	0	0	0	0	0	10,000
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Art Allowance	122	0	0	0	0	0	0	0	122
Construction	6,698	201	0	0	0	0	0	0	6,899
Furniture Fixtures and Equipment	1,697	370	0	0	0	0	0	0	2,067
Permitting	58	0	0	0	0	0	0	0	58
Planning and Design	194	100	0	0	0	0	0	0	294
Project Administration	60	0	0	0	0	0	0	0	60
Technology Hardware/Software	485	15	0	0	0	0	0	0	500
TOTAL EXPENDITURES:	9,314	686	0	0	0	0	0	0	10,000

PARKING EQUIPMENT

PROGRAM #: 2000002536

DESCRIPTION: Replace aging parking equipment and infrastructure by purchasing state-of-the-art parking operations equipment

LOCATION: Various Sites District Located: Countywide
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CIIP Program Bonds	35	0	0	0	0	0	0	0	35
CIIP Program Financing	965	2,912	0	0	0	0	0	0	3,877
TOTAL REVENUES:	1,000	2,912	0	0	0	0	0	0	3,912
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Technology Hardware/Software	1,000	2,912	0	0	0	0	0	0	3,912
TOTAL EXPENDITURES:	1,000	2,912	0	0	0	0	0	0	3,912

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SHERIFF'S OFFICE - FACILITY IMPROVEMENTS SYSTEMWIDE

PROGRAM #: 200001485

DESCRIPTION: Perform upgrades and improvements to Miami-Dade County public safety facilities systemwide including but not limited to life safety, HVAC and electrical improvements

LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	5,435	3,609	609	1,450	0	0	0	0	11,103
CIIP Program Financing	250	5,237	2,740	230	0	0	0	0	8,457
TOTAL REVENUES:	5,685	8,846	3,349	1,680	0	0	0	0	19,560
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	5	0	0	0	0	0	0	0	5
Infrastructure Improvements	5,660	8,846	3,349	1,680	0	0	0	0	19,535
Planning and Design	20	0	0	0	0	0	0	0	20
TOTAL EXPENDITURES:	5,685	8,846	3,349	1,680	0	0	0	0	19,560

SHERIFF'S OFFICE - INFRASTRUCTURE IMPROVEMENTS - MIAMI-DADE PUBLIC SAFETY TRAINING INSTITUTE - POOL FACILITY REPAIRS

PROGRAM #: 328540

DESCRIPTION: Resurface and repair the pool and deck; renovate related facilities and acquire/upgrade related equipment at the Miami-Dade Public Safety Training Institute (MDPSTI)

LOCATION: 9601 NW 58 St District Located: 12
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
BBC GOB Financing	185	285	0	0	0	0	0	0	470
TOTAL REVENUES:	185	285	0	0	0	0	0	0	470
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Building Acquisition/Improvements	0	285	0	0	0	0	0	0	285
Construction	185	0	0	0	0	0	0	0	185
TOTAL EXPENDITURES:	185	285	0	0	0	0	0	0	470

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SUPERVISOR OF ELECTIONS - HEADQUARTERS PARKING LOT

PROGRAM #: 200005315

DESCRIPTION: Improve, grade, and pave overflow parking area at the City of Doral Park used by the Office of the Supervisor of Elections staff

LOCATION: 2700 NW 87 Ave
Doral

District Located: 12
District(s) Served: 11,Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	200	0	0	0	0	0	0	200
TOTAL REVENUES:	0	200	0	0	0	0	0	0	200
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Infrastructure Improvements	0	200	0	0	0	0	0	0	200
TOTAL EXPENDITURES:	0	200	0	0	0	0	0	0	200

SUPERVISOR OF ELECTIONS - HEADQUARTERS RECONFIGURATION

PROGRAM #: 200002836

DESCRIPTION: Reconfigure the administrative offices and warehouse space at the Miami-Dade County Supervisor of Elections headquarters to include mail-in ballot operations and staging of polling location supplies; the reconfiguration will allow the department to utilize the space more efficiently

LOCATION: 2700 NW 87 Ave
Doral

District Located: 12
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CIIP Program Bonds	387	0	0	0	0	0	0	0	387
CIIP Program Financing	1,000	1,096	0	0	0	0	0	0	2,096
TOTAL REVENUES:	1,387	1,096	0	0	0	0	0	0	2,483
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	850	904	0	0	0	0	0	0	1,754
Infrastructure Improvements	46	0	0	0	0	0	0	0	46
Permitting	38	0	0	0	0	0	0	0	38
Planning and Design	150	0	0	0	0	0	0	0	150
Project Administration	160	20	0	0	0	0	0	0	180
Project Contingency	7	108	0	0	0	0	0	0	115
Technology Hardware/Software	136	64	0	0	0	0	0	0	200
TOTAL EXPENDITURES:	1,387	1,096	0	0	0	0	0	0	2,483

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SUPERVISOR OF ELECTIONS - HVAC REPLACEMENT

PROGRAM #: 2000005255

DESCRIPTION: Replace the aging HVAC system and perform various electrical upgrade at the Elections warehouse
 LOCATION: 9835 NW 14 St District Located: 12
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	299	0	0	0	0	0	0	0	299
TOTAL REVENUES:	299	0	0	0	0	0	0	0	299
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Major Machinery and Equipment	75	224	0	0	0	0	0	0	299
TOTAL EXPENDITURES:	75	224	0	0	0	0	0	0	299

SUPERVISOR OF ELECTIONS - WAREHOUSE PUMP ROOM

PROGRAM #: 2000005295

DESCRIPTION: Install a pump room for the fire suppression system at the leased Elections Warehouse
 LOCATION: 9835 NW 14 ST District Located: 12
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	600	0	0	0	0	0	0	600
TOTAL REVENUES:	0	600	0	0	0	0	0	0	600
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	0	600	0	0	0	0	0	0	600
TOTAL EXPENDITURES:	0	600	0	0	0	0	0	0	600

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TAX COLLECTOR - HEADQUARTERS RECONFIGURATION

PROGRAM #: 200003175

DESCRIPTION: Reconfigure office space at the Tax Collector headquarters
 LOCATION: 200 NW 2 Ave District Located: 5
 City of Miami District(s) Served: 2,Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
CIIP Program Bonds	156	0	0	0	0	0	0	0	156
CIIP Program Financing	1,450	34	0	0	0	0	0	0	1,484
TOTAL REVENUES:	1,606	34	0	0	0	0	0	0	1,640
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Construction	548	32	0	0	0	0	0	0	580
Furniture Fixtures and Equipment	754	0	0	0	0	0	0	0	754
Permitting	23	0	0	0	0	0	0	0	23
Planning and Design	81	0	0	0	0	0	0	0	81
Project Administration	80	2	0	0	0	0	0	0	82
Technology Hardware/Software	120	0	0	0	0	0	0	0	120
TOTAL EXPENDITURES:	1,606	34	0	0	0	0	0	0	1,640

WEST DADE GOVERNMENT CENTER

PROGRAM #: 200002875

DESCRIPTION: Acquire and renovate a West Dade Government Center to relocate and consolidate multiple County departments' internal and customer-facing permitting and land development activities to a centralized location.
 LOCATION: 9250 W Flagler St District Located: 10
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Capital Asset Series 2024A Bonds	195,540	0	0	0	0	0	0	0	195,540
FUMD Work Order Fund	0	6,250	0	0	0	0	0	0	6,250
Future Financing	11,060	22,575	20,700	0	0	0	0	0	54,335
TOTAL REVENUES:	206,600	28,825	20,700	0	0	0	0	0	256,125
EXPENDITURE SCHEDULE:	PRIOR	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	FUTURE	TOTAL
Building Acquisition/Improvements	182,292	0	0	0	0	0	0	0	182,292
Construction	11,146	11,700	10,898	0	0	0	0	0	33,744
Infrastructure Improvements	11,000	17,125	0	0	0	0	0	0	28,125
Planning and Design	1,812	0	0	0	0	0	0	0	1,812
Project Administration	126	0	0	0	0	0	0	0	126
Project Contingency	26	0	9,802	0	0	0	0	0	9,828
Technology Hardware/Software	198	0	0	0	0	0	0	0	198
TOTAL EXPENDITURES:	206,600	28,825	20,700	0	0	0	0	0	256,125

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

UNFUNDED CAPITAL PROGRAMS

PROGRAM NAME	LOCATION	(dollars in thousands) ESTIMATED PROGRAM COST
FLEET FACILITIES (PIOD) - NEW	Various Sites	100,297
SHERIFF'S OFFICE - AVIATION HANGAR - OPA-LOCKA AIRPORT	4285 NW 145 St	15,000
SHERIFF'S OFFICE - DISTRICT STATION - EUREKA (NEW)	SW 184 St and SW 157 Ave	19,500
SHERIFF'S OFFICE - INFRASTRUCTURE IMPROVEMENTS SYSTEMWIDE	Various Sites	47,582
	UNFUNDED TOTAL	<hr/> 182,379

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Procurement

The Strategic Procurement Department (SPD) is responsible for the acquisition of goods and services, including professional services such as architecture, engineering, and design build services for County departments, as well as management of the County's small business certification programs. Utilizing technology and sound business processes, the Department strives to bring the greatest value to Miami-Dade County with integrity, fairness, competition, and the inclusion of small and local vendors. SPD is dedicated to delivering cost-effective, best value contracts through a transparent and streamlined process using full and open competition. The contracts established by the Department are used by all County departments and offices, as well as various municipalities and counties to serve the community. SPD is also responsible for managing and providing guidance for Public Private Partnership (P3) projects in the County.

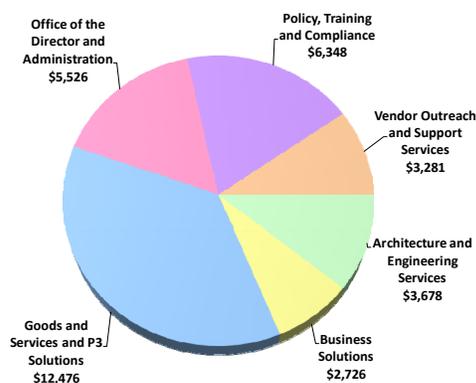
As part of the County's ongoing efforts to streamline operations, the office of Small Business Development (SBD) has been transferred to SPD. SBD operational areas, including small business program certification and compliance review, will be integrated within SPD's existing structure to optimize resources and provide enhanced customer service. The Department will continue to carry out the mission of promoting opportunities for small and local businesses that support the County while stimulating our local economy.

As part of the General Government strategic area, SPD supports government operations by providing procurement services, Countywide vendor management, including supplier risk management, managing small business certification and support of supply chain modules in the Enterprise Resource Planning system. SPD also serves as the County's logistics lead at the Emergency Operations Center for coordination of all procurement, warehousing, and distribution activities in emergencies and catastrophic events. The Department manages over 1,000 active contracts valued at approximately \$10 billion, and annually awards contracts with a cumulative value of over \$1.8 billion. SPD manages over 12,269 suppliers and provides vendor registration, outreach, and training programs. Additionally, SPD is responsible for delivering training, manuals, and standardized procurement documents for all County departments to ensure compliance with federal, state, and local requirements.

FY 2025-26 Proposed Operating Budget

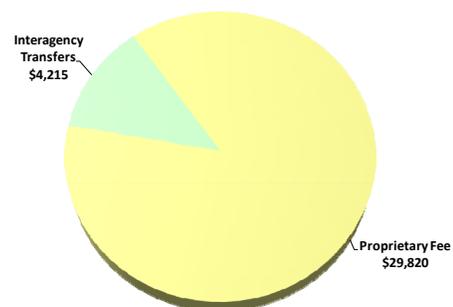
Expenditures by Activity

(dollars in thousands)



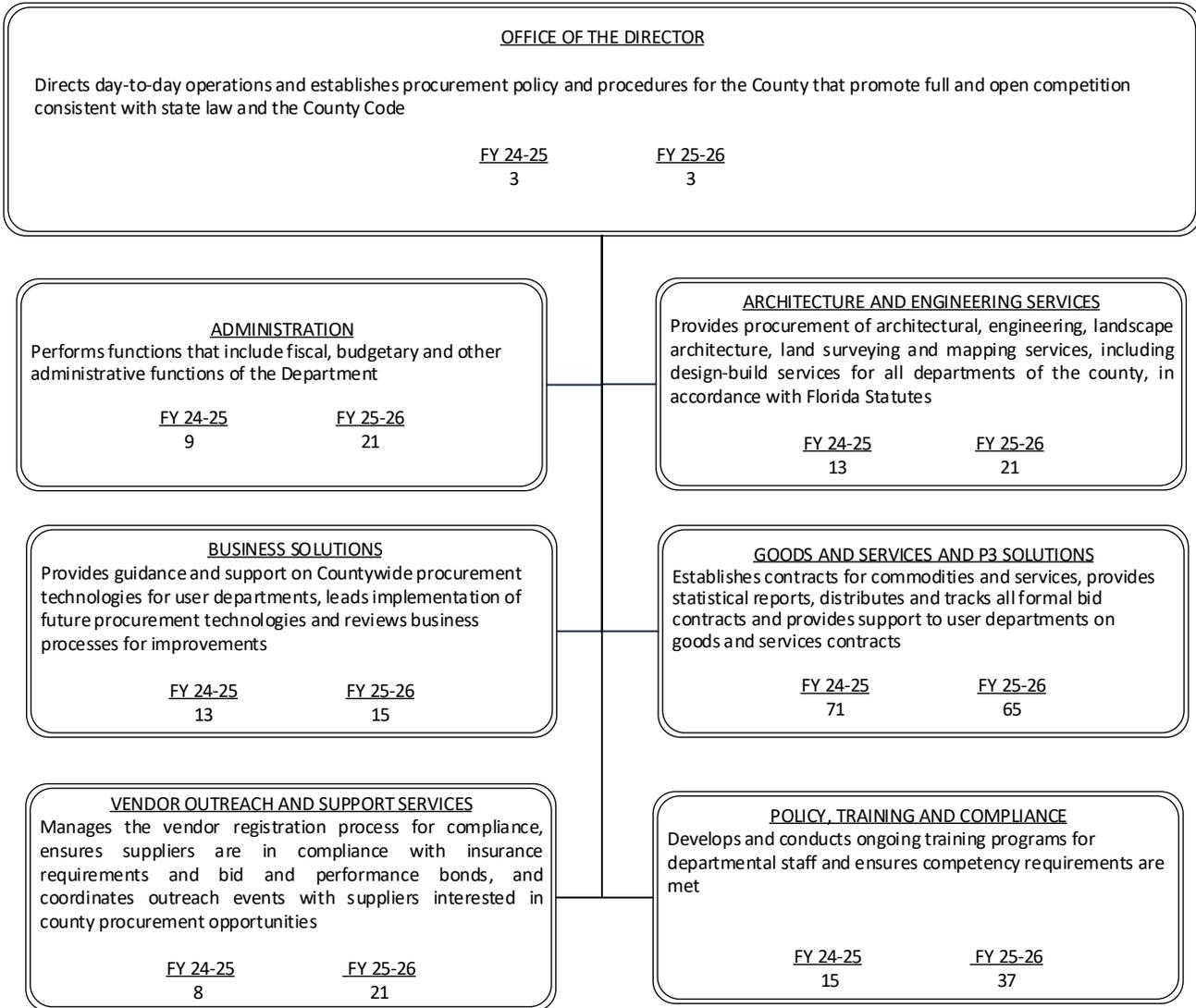
Revenues by Source

(dollars in thousands)



FY 2025-26 Proposed Budget and Multi-Year Capital Plan

TABLE OF ORGANIZATION



The FY 2025-26 total number of full-time equivalent positions is 183

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

DIVISION: OFFICE OF THE DIRECTOR AND ADMINISTRATION

The Office of the Director and Administration formulates departmental policy and provides overall direction and coordination of departmental operations, administration and management.

- Promotes full and open competition consistent with federal and state laws and the County Code
- Coordinates and supports Board of County Commissioners (BCC) items involving procurement activity along with the respective user department
- Manages the collection of User Access Program (UAP) revenues, including the inter-departmental implementation of UAP collection efforts
- Establishes Countywide and departmental procurement policy and procedures
- Recommends appropriate corrective action to promote competition where artificial barriers exist or where policy, process or procedures impede competition
- Prepares divisional and departmental annual budget
- Processes all personnel actions for the Department
- Develops and monitors performance measures

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes the transfer of nine positions from SBD to support human resources, budget, accounting, and committee appointment functions**
- **The FY 2025-26 Proposed Budget includes the transfer of two positions from the Department of Regulatory and Economic Resources (RER) to support human resources, budget, accounting, and committee appointment functions**
- The FY 2025-26 Proposed Budget includes the transfer of three positions from the Goods and Services and P3 Solutions Division to support human resources, budget, accounting, and committee appointment functions
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of one vacant Administrative Officer 2 position and one vacant Special Projects Administrator 1 position (\$210,000)*

DIVISION: ARCHITECTURE AND ENGINEERING SERVICES

The Architecture and Engineering Services Division provides support for the procurement of architecture and engineering services, including developing technical bid specifications for new and recurring technical bids, soliciting proposals from prospective vendors and evaluating proposals for recommendation to the BCC.

- Provides direct architecture and engineering procurement and selection processes for the Miami-Dade Water and Sewer Department (WASD), the Department of Transportation and Public Works (DTPW), Seaport, and other County departments
- Liaises with the bidding entity and user departments on the development of technical bids and contracts
- Provides technical recommendations to the BCC on proposals and bids

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG3-3: Ensure procurement of goods and services is timely, meets operational needs, and is conducted in a fair and transparent manner 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Efficiently and effectively manage the procurement processes and supply base to support the County's operations	Average number of calendar days to award architectural and engineering services contracts	OC	↓	519	254	260	260

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes the transfer of eight positions from SBD to support the development of technical specifications for the procurement of architecture and engineering services**
- The Architecture and Engineering Services Division provides support to WASD, DTPW, Seaport and other capital departments by coordinating and scheduling all selection activities for professional services as part of the centralization of procurement functions; the FY 2025-26 Proposed Budget includes funding from WASD (\$300,000), DTPW (\$900,000) and Seaport (\$185,000) for these activities
- The FY 2025-26 Proposed Budget includes the transfer of one position from the Business Solutions Division to support the development of technical specifications for the procurement of architecture and engineering services
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of one vacant Architecture & Engineering Consultant Selection Coordinator position (\$139,000)*

DIVISION: BUSINESS SOLUTIONS

The Business Solutions Division provides guidance and support on Countywide procurement technologies for central procurement and user departments, leads implementation of future procurement technologies and reviews business processes for improvements.

- Analyzes and evaluates changing business processes and designs solutions to meet changing process needs
- Evaluates new and emerging procurement technology tools in the industry
- Manages and supports procurement data and reporting needs for public records
- Manages and supports procurement helpdesk to assist with Countywide sourcing needs
- Manages vendor registration and vendor outreach and support operations
- Implements, supports, and trains on the County's procurement platforms including INFORMS
- Manages the integration of legacy systems with INFORMS

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG3-3: Ensure procurement of goods and services is timely, meets operational needs, and is conducted in a fair and transparent manner 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Efficiently and effectively manage the procurement processes and supply base to support the County's operations	Average hold time (seconds) for calls handled by the INFORMS Strategic Sourcing Help Desk	EF	↓	6	6	120	120

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes the transfer of three positions from SBD to support data management and contract assurance**
- **The FY 2025-26 Proposed Budget includes the transfer of two positions from RER to support data management and contract assurance**
- The FY 2025-26 Proposed Budget includes the transfer of one position to the Architecture and Engineering Services Division to support the development of technical specifications for the procurement of architecture and engineering services
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of two vacant ERP Business Analyst 1 positions (\$247,000)*

DIVISION: GOODS AND SERVICES AND P3 SOLUTIONS

The Goods and Services and P3 Solutions establishes contracts for commodities and services and provides support to user departments on goods and services contracts.

- Develops and processes competitive and non-competitive solicitations using a variety of methods and best practices
- Develops contractual agreements known as Public Private Partnerships or P3s between the County and a private entity that allow for greater private participation in the delivery of projects
- Implements policies enacted by the BCC with user departments
- Prepares statistical reports and distributes and tracks all formal bid contracts
- Conducts bid opening conferences with bidders and user departments
- Promotes full and open competition by identifying competitive opportunities, reducing the use of bid waiver and sole source contracts, and monitoring the use of Small Purchase Orders
- Conducts market research to achieve best value contracts

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG3-3: Ensure procurement of goods and services is timely, meets operational needs, and is conducted in a fair and transparent manner 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Efficiently and effectively manage the procurement processes and supply base to support the County's operations	Percentage of contract dollars for goods and services that are competitively awarded	OC	↑	90%	80%	90%	90%
	Average number of days to award competitive goods and services contracts over \$5M	EF	↓	286	195	175	120
	Average number of days to award competitive goods and services contracts up to \$5M	EF	↓	104	114	105	90

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes the transfer of one position from SBD to support the establishment and maintenance of County contracts**
- The FY 2025-26 Proposed Budget includes the transfer of one position to the Policy, Training and Compliance Division to support County contract compliance reviews and promote vendor compliance with contractual terms
- The FY 2025-26 Proposed Budget includes the transfer of three positions to the Office of the Director and Administration to support human resources, budget, accounting, and committee appointment functions
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of one filled Clerk 4 position, one vacant Procurement Contracting Officer 1 position, and one vacant Procurement Contracting Officer 3 position (\$351,000)*

DIVISION: POLICY, TRAINING AND COMPLIANCE

The Policy, Training and Compliance Division develops and conducts ongoing training programs for departmental staff and ensures procurement requirements are met.

- Conducts continuous reviews to ensure compliance with established guidelines, resolutions, policies, and procedures
- Responsible for administering, planning, and directing procurement compliance activities for the County, as well as providing departmental support
- Works with departments on development of procurement policy
- Provides guidance on Countywide procurement policy for user departments
- Develops and delivers training on procurement related rules and procedures to County procurement professionals and the vendor community

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> ED2-2: Bolster opportunities for small and local businesses to participate in County contracting 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Advance opportunities for small businesses in Miami-Dade County	Percent of monitored projects in compliance with Small Business Programs	OC	↑	99%	99%	99%	99%

Strategic Plan Objectives							
<ul style="list-style-type: none"> GG2-2: Promote employee development and leadership 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Ensure the County's procurement professionals are competent, qualified and well trained	Number of trainings facilitated by the department to promote employee development	OP	↔	84	120	60	48

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes the transfer of 23 positions from SBD; as parts of the merging functions are phased out due to state legislation pertaining to programs such as Living Wage, responsible wages and construction goals, this unit will be cross trained to conduct County contract compliance reviews to ensure compliance with contractual terms including timely delivery of services, especially with regards to system implementations**
- The Policy, Training and Compliance Division anticipates providing 48 trainings and workshops to SPD staff and County departments on the latest procurement developments in FY 2025-26
- The FY 2025-26 Proposed Budget includes the transfer of one position from the Goods and Services and P3 Solutions Division to support County contract compliance reviews and promote vendor compliance with contractual terms
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of two vacant Procurement Analyst positions (\$212,000)*

DIVISION: VENDOR OUTREACH AND SUPPORT SERVICES

The Vendor Outreach and Support Services Division provides vendor services that assist Miami-Dade's supplier community in doing business with the County.

- Conducts vendor outreach events; maintains a database of over 10,000 suppliers in the community
- Manages vendor registration process
- Provides quality control of all procurement related actions
- Ensures compliance with insurance requirements in all contracts

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

Strategic Plan Objectives							
<ul style="list-style-type: none"> ED2-2: Bolster opportunities for small and local businesses to participate in County contracting 							
Departmental Objectives	Performance Measures	Measure Type	Good Direction	FY 22-23	FY 23-24	FY 24-25	FY 25-26
				Actual	Actual	Budget	Target
Advance opportunities for small businesses in Miami-Dade County	Percentage of completed projects where small business opportunities were achieved	OC	↑	100%	100%	98%	100%
Increase contracting opportunities for small and local businesses to support the County's economic development goals	Number of vendor trainings and outreach events to promote contracting opportunities	OP	↔	75	83	48	48

DIVISION COMMENTS

- **The FY 2025-26 Proposed Budget includes the transfer of 13 positions from SBD to support vendor outreach, training, and registration**
- In FY 2025-26, the Vendor Outreach and Support Services Division anticipates holding 48 outreach events for suppliers

ADDITIONAL INFORMATION

- **The FY 2025-26 Proposed Budget includes funding for the Harvard Economic Development Fellow program (\$50,000)**
- The FY 2025-26 Proposed Budget includes the transfer of \$2.725 million in User Access Program (UAP) revenue to the General Fund to support procurement-related functions in General Fund supported departments
- The County's transition to several Constitutional Offices, as required by Amendment 10, may result in lower User Access Program (UAP) revenue over the next three fiscal years
- *As part of our commitment to ensuring long-term financial stability, strengthening essential services, and improving operational efficiency, the FY 2025-26 Proposed Budget includes the elimination of 31 vacant positions and nine filled positions formerly budgeted in SBD (\$4.276 million) and the transfer of three Contract Compliance positions formerly in SBD (\$390,000), to the Water and Sewer Department (WASD)*

FY 2025-26 Proposed Budget and Multi-Year Capital Plan

SELECTED ITEM HIGHLIGHTS AND DETAILS

Line-Item Highlights	(dollars in thousands)				
	Actual FY 22-23	Actual FY 23-24	Budget FY 24-25	Projection FY 24-25	Proposed FY 25-26
Advertising	38	92	170	51	488
Fuel	0	0	0	0	0
Overtime	1	1	2	2	13
Rent	681	722	697	794	1,537
Security Services	1	1	2	1	2
Temporary Services	0	0	30	0	180
Travel and Registration	19	34	46	23	50
Utilities	32	39	63	44	83

OPERATING FINANCIAL SUMMARY

(dollars in thousands)	Actual	Actual	Budget	Proposed	Expenditure By Program	Total Funding		Total Positions	
	FY 22-23	FY 23-24	FY 24-25	FY 25-26		Budget FY 24-25	Proposed FY 25-26	Budget FY 24-25	Proposed FY 25-26
Revenue Summary					Strategic Area: General Government				
Carryover	6,190	9,426	10,020	4,383	Office of the Director and Administration	2,177	5,526	12	24
Interdepartmental Transfer	1,377	1,494	1,716	8,413	Architecture and Engineering Services	2,016	3,678	13	21
Interest Earnings	235	402	243	200	Business Solutions	2,459	2,726	13	15
Miscellaneous Revenues	875	27	0	28	Goods and Services and P3 Solutions	11,999	12,476	71	65
User Access Program Fees	18,663	20,549	16,000	19,521	Policy, Training and Compliance	1,996	6,348	15	37
Interagency Transfers	2,167	2,245	1,900	4,215	Vendor Outreach and Support Services	760	3,281	8	21
Total Revenues	29,507	34,143	29,879	36,760	Total Operating Expenditures	21,407	34,035	132	183
Operating Expenditures Summary									
Salary	10,823	11,859	12,343	18,590					
Fringe Benefits	3,984	4,637	5,018	8,025					
Contractual Services	436	342	1,100	1,289					
Other Operating	1,057	1,097	1,410	3,130					
Charges for County Services	676	1,514	1,536	3,001					
Total Operating Expenditures	16,976	19,449	21,407	34,035					
Non-Operating Expenditures Summary									
Transfers	3,092	3,659	8,472	2,725					
Distribution of Funds In Trust	0	0	0	0					
Debt Service	0	0	0	0					
Depreciation, Amortizations and Depletion	0	0	0	0					
Reserve	0	0	0	0					
Total Non-Operating Expenditures	3,092	3,659	8,472	2,725					

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SUPPLEMENTAL INFORMATION

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

NON-DEPARTMENTAL

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Revenue									
Animal Services Trust Fund	28	0	0	0	0	0	0	0	28
Aviation Revenues	58,327	4,152	5,493	9,531	0	0	0	0	77,503
BBC GOB Financing	210,816	65,752	26,229	3,900	1,900	0	0	0	308,597
CIIP Program Bonds	348	0	0	0	0	0	0	0	348
CIIP Program Financing	2,275	6,004	0	0	0	0	0	0	8,279
Capital Asset Series 2023A Bonds	2,515	0	0	0	0	0	0	0	2,515
Capital Asset Series 2024A Bonds	7,169	0	0	0	0	0	0	0	7,169
Causeway Toll Revenue	633	375	0	195	0	0	0	0	1,203
Clerk of the Courts Operating Revenue	164	60	290	130	120	0	220	0	984
Convention Development Tax Funds	0	750	0	0	0	0	0	0	750
DERM Operating Non - USF	70	0	0	0	0	0	0	0	70
Diesel Emissions Reduction Act Grant	1,853	0	0	0	0	0	0	0	1,853
Fire Impact Fees	1,618	0	0	0	0	0	0	0	1,618
Fire Rescue Revenues	0	2,074	0	0	0	0	0	0	2,074
Fire Rescue Taxing District	14,642	7,339	0	0	0	0	0	0	21,981
Florida Department of State	10	0	0	0	0	0	0	0	10
Future Financing	104,695	7,222	39,041	39,010	0	654	0	0	190,622
General Government Improvement Fund (GGIF)	48,291	57,317	0	0	0	0	0	0	105,608
HCD Operating Revenue	778	2,886	1,753	1,517	1,200	1,130	874	0	10,138
IT Funding Model	0	7,863	0	0	0	0	0	0	7,863
Law Enforcement Trust Fund (LETF)	615	0	0	0	0	0	0	0	615
Lease Financing - County Bonds/Debt	360,896	58,378	89,631	96,440	49,103	7,474	4,025	0	665,947
Miami-Dade Library Taxing District	1,768	465	751	130	160	400	200	70	3,944
Mobility Impact Fees	1,040	0	0	0	0	0	0	0	1,040
PIOD Service Fees	0	6,266	0	0	0	0	0	0	6,266
PROS Departmental Trust Fund	60	0	0	0	0	0	0	0	60
PROS Miscellaneous Trust Fund	85	0	0	0	0	0	0	0	85
PROS Operating Revenue	1,231	153	0	0	0	0	0	0	1,384
QNIP 2017 - Bond Proceeds	10,000	0	0	0	0	0	0	0	10,000
QNIP 2018 - Bond Proceeds	10,000	0	0	0	0	0	0	0	10,000
QNIP 2022 - Bond Proceeds	10,000	0	0	0	0	0	0	0	10,000
QNIP 2024 - Bond Proceeds	9,907	0	0	0	0	0	0	0	9,907
QNIP II - Bond Proceeds	1,559	0	0	0	0	0	0	0	1,559
QNIP IV - Bond Proceeds	1,174	0	0	0	0	0	0	0	1,174
QNIP V - Bond Proceeds	1,238	0	0	0	0	0	0	0	1,238
RER Operating Revenue	6,305	320	840	545	0	0	0	0	8,010
Seaport Revenues	897	688	229	212	0	0	0	0	2,026
Sheriff's Operating Revenue	70	0	0	0	0	0	0	0	70
Special Taxing District	1,649	145	717	165	1,339	0	0	0	4,015
Stormwater Utility	10,362	0	0	0	0	50	0	0	10,412
Transit Operating Revenues	13,266	600	0	0	0	0	0	0	13,866
US Department of Agriculture	135	0	0	0	0	0	0	0	135
Urban Area Security Initiative Grant	670	0	0	0	0	0	0	0	670
Wastewater Renewal Fund	152,876	32,462	13,024	0	0	0	0	0	198,362
Total:	1,050,035	261,271	177,998	151,775	53,822	9,708	5,319	70	1,709,998

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Expenditures									
Strategic Area: CO									
Debt	0	12,531	0	0	0	0	0	0	12,531
Strategic Area: ED									
Community Development Projects	37,300	24,500	18,400	1,900	1,900	0	0	0	84,000
Strategic Area: GG									
ADA - Accessibility Improvements	0	10	0	0	0	0	0	0	10
Computer and Systems Automation	0	208	0	0	0	0	0	0	208
Debt	0	11,459	0	0	0	0	0	0	11,459
Facilities New	40,259	2,996	500	0	0	0	0	0	43,755
Facility Improvements	3,627	21,458	0	0	0	0	0	0	25,085
Fleet Improvements	734,743	101,453	151,769	147,875	51,922	9,708	5,319	70	1,202,859
Information Technology	0	59	0	0	0	0	0	0	59
Strategic Area: HS									
Debt	0	8,386	0	0	0	0	0	0	8,386
Facility Improvements	27,504	995	0	0	0	0	0	0	28,499
Health Care Facilities New	36,275	625	0	0	0	0	0	0	36,900
Health Care Facility Improvements	0	5,000	0	0	0	0	0	0	5,000
New Affordable Housing Units	1,500	1,500	0	0	0	0	0	0	3,000
Strategic Area: NI									
Debt	0	15,316	0	0	0	0	0	0	15,316
Drainage Improvements	12,869	1,898	233	0	0	0	0	0	15,000
GOB Water and Wastewater Projects	1,448	329	0	0	0	0	0	0	1,777
Infrastructure Improvements	64,491	30,600	2,496	0	0	0	0	0	97,587
Local Road Improvements	3,298	15,225	0	0	0	0	0	0	18,523
Park, Recreation, and Culture Projects	0	4,029	0	0	0	0	0	0	4,029
Pedestrian Paths and Bikeways	6,686	5,262	0	0	0	0	0	0	11,948
Road Improvements - Local Roads	2,600	16,656	0	0	0	0	0	0	19,256
Strategic Area: PS									
Computer and Systems Automation	0	225	0	0	0	0	0	0	225
Court Facilities	0	500	0	0	0	0	0	0	500
Debt	0	16,461	0	0	0	0	0	0	16,461
Facility Improvements	50	200	0	0	0	0	0	0	250
Information Technology	5,132	11,774	0	0	0	0	0	0	16,906
Strategic Area: RC									
Cultural Facilities - Expansions	122	1,023	700	0	0	0	0	0	1,845
Cultural Facilities - Renovations	0	344	0	0	0	0	0	0	344
Cultural, Library, and Educational Facilities	525	75	0	0	0	0	0	0	600
Debt	0	2,919	0	0	0	0	0	0	2,919
Facilities New	488	3,262	2,000	0	0	0	0	0	5,750
Facility Improvements	0	750	0	0	0	0	0	0	750
Historic Preservation	9,960	340	0	0	0	0	0	0	10,300
Infrastructure Improvements	973	2,627	1,900	2,000	0	0	0	0	7,500
Park, Recreation, and Culture Projects	150	311	0	0	0	0	0	0	461
Total:	990,000	321,306	177,998	151,775	53,822	9,708	5,319	70	1,709,998

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

FUNDED CAPITAL PROGRAMS

(dollars in thousands)

ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES - DISTRICT 6 **PROGRAM #: 113900**

DESCRIPTION: Acquire or construct multi-purpose facilities for public service outreach in Commission District 6
 LOCATION: Various Sites District Located: 6
 Various Sites District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	13,510	1,490	0	0	0	0	0	0	15,000
TOTAL REVENUES:	13,510	1,490	0	0	0	0	0	0	15,000
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	13,510	1,490	0	0	0	0	0	0	15,000
TOTAL EXPENDITURES:	13,510	1,490	0	0	0	0	0	0	15,000

ACQUIRE OR CONSTRUCT MULTI-USE FACILITIES - COUNTYWIDE **PROGRAM #: 113960**

DESCRIPTION: Acquire or construct various multi-use County government facilities to bring services closer to local communities; projects include past acquisitions of the Coordinated Victims Assistance Center and the acquisition and renovation of the Family Action Network Movement facility
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	26,743	1,000	0	0	0	0	0	0	27,743
TOTAL REVENUES:	26,743	1,000	0	0	0	0	0	0	27,743
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Building Acquisition/Improvements	25,262	0	0	0	0	0	0	0	25,262
Construction	832	1,000	0	0	0	0	0	0	1,832
Furniture Fixtures and Equipment	214	0	0	0	0	0	0	0	214
Infrastructure Improvements	435	0	0	0	0	0	0	0	435
TOTAL EXPENDITURES:	26,743	1,000	0	0	0	0	0	0	27,743

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

AMERICANS WITH DISABILITIES ACT (ADA) REASONABLE ACCOMODATIONS

PROGRAM #: 981320

DESCRIPTION: Provide reasonable accommodations for individuals with disabilities
 LOCATION: Various Sites
 Various Sites

District Located: Countywide
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	10	0	0	0	0	0	0	10
TOTAL REVENUES:	0	10	0	0	0	0	0	0	10
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Furniture Fixtures and Equipment	0	10	0	0	0	0	0	0	10
TOTAL EXPENDITURES:	0	10	0	0	0	0	0	0	10

BASEBALL - CAPITAL RESERVE FUND (PER AGREEMENT)

PROGRAM #: 2000000562

DESCRIPTION: Provide capital reserve for future stadium capital expenditures
 LOCATION: 111 NW 1 St
 City of Miami

District Located: Countywide
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Convention Development Tax Funds	0	750	0	0	0	0	0	0	750
TOTAL REVENUES:	0	750	0	0	0	0	0	0	750
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Infrastructure Improvements	0	750	0	0	0	0	0	0	750
TOTAL EXPENDITURES:	0	750	0	0	0	0	0	0	750

BEACHVIEW PARK (FORMERLY THE SABRINA COHEN ADAPTIVE RECREATION CENTER)

PROGRAM #: 607160

DESCRIPTION: Development of the Beachview Park
 LOCATION: 5301 Collins Ave
 Miami Beach

District Located: 5
 District(s) Served: 5

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	577	0	0	0	0	0	0	577
TOTAL REVENUES:	0	577	0	0	0	0	0	0	577
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	0	577	0	0	0	0	0	0	577
TOTAL EXPENDITURES:	0	577	0	0	0	0	0	0	577

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

CASA FAMILIA AFFORDABLE HOUSING

PROGRAM #: 200003357

DESCRIPTION: Design and construct approximately 45-60 units of affordable housing for persons with disabilities
 LOCATION: 11025 SW 84 St District Located: 10
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	1,500	1,500	0	0	0	0	0	0	3,000
TOTAL REVENUES:	1,500	1,500	0	0	0	0	0	0	3,000
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	1,500	1,500	0	0	0	0	0	0	3,000
TOTAL EXPENDITURES:	1,500	1,500	0	0	0	0	0	0	3,000

COMMODORE BIKE TRAIL

PROGRAM #: 607990

DESCRIPTION: Improve and extend existing paved path from Cocoplum Cir to Edgewater Dr, Douglas Rd, Main Hwy and Bayshore Dr including a pedestrian bridge over the Coral Gables waterway
 LOCATION: Various Sites District Located: 7
 Various Sites District(s) Served: 7, Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	1,186	592	0	0	0	0	0	0	1,778
TOTAL REVENUES:	1,186	592	0	0	0	0	0	0	1,778
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	1,186	592	0	0	0	0	0	0	1,778
TOTAL EXPENDITURES:	1,186	592	0	0	0	0	0	0	1,778

COMPUTER-AIDED DISPATCH (CAD) AND INTERGRATED SYSTEMS

PROGRAM #: 200003137

DESCRIPTION: Replace and/or upgrade existing computer aided dispatch system for both the Miami-Dade Police Department and Miami-Dade Fire Rescue
 LOCATION: Various Sites District Located: 12
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Capital Asset Series 2023A Bonds	2,515	0	0	0	0	0	0	0	2,515
Capital Asset Series 2024A Bonds	7,169	0	0	0	0	0	0	0	7,169
Future Financing	0	7,222	0	0	0	0	0	0	7,222
TOTAL REVENUES:	9,684	7,222	0	0	0	0	0	0	16,906
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Technology Hardware/Software	5,132	11,774	0	0	0	0	0	0	16,906
TOTAL EXPENDITURES:	5,132	11,774	0	0	0	0	0	0	16,906

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

DEBT SERVICE - 311 ANSWER CENTER (CAPITAL ASSET ACQUISITION SERIES 2016B)

PROGRAM #: 2000000714

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds were used for computer hardware and software acquisition and development

LOCATION:311 Answer Center
Doral

District Located: 12
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	166	0	0	0	0	0	0	166
TOTAL REVENUES:	0	166	0	0	0	0	0	0	166
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	166	0	0	0	0	0	0	166
TOTAL EXPENDITURES:	0	166	0	0	0	0	0	0	166

DEBT SERVICE - ANIMAL SHELTER (CAPITAL ASSET ACQUISITION SERIES 2016A)

PROGRAM #: 2000000548

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds used to construct the Pet Adoption and Protection Center

LOCATION:3599 NW 79 Ave
Doral

District Located: 12
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	807	0	0	0	0	0	0	807
TOTAL REVENUES:	0	807	0	0	0	0	0	0	807
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	807	0	0	0	0	0	0	807
TOTAL EXPENDITURES:	0	807	0	0	0	0	0	0	807

DEBT SERVICE - BALLPARK STADIUM PROJECT (CAPITAL ASSET ACQUISITION SERIES 2020D)

PROGRAM #: 984180

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds were used to provide County share of ballpark stadium public private partnership project; funding provided by annual rent payment from Marlins

LOCATION:501 NW 16 Ave
City of Miami

District Located: 5
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	2,461	0	0	0	0	0	0	2,461
TOTAL REVENUES:	0	2,461	0	0	0	0	0	0	2,461
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	2,461	0	0	0	0	0	0	2,461
TOTAL EXPENDITURES:	0	2,461	0	0	0	0	0	0	2,461

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

DEBT SERVICE - CYBER SECURITY STRATEGIC EVALUATION PLAN (CAPITAL ASSET ACQUISITION SERIES 2022A) **PROGRAM #: 2000002818**

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds were used to update the County's cyber security

LOCATION: 5680 SW 87 Ave District Located: Countywide
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
IT Funding Model	0	307	0	0	0	0	0	0	307
TOTAL REVENUES:	0	307	0	0	0	0	0	0	307
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	307	0	0	0	0	0	0	307
TOTAL EXPENDITURES:	0	307	0	0	0	0	0	0	307

DEBT SERVICE - CYBER SECURITY STRATEGIC EVALUATION PLAN (CAPITAL ASSET ACQUISITION SERIES 2023A) **PROGRAM #: 2000003396**

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds were used to update the County's cyber security

LOCATION: 5680 SW 87 Ave District Located: Countywide
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
IT Funding Model	0	200	0	0	0	0	0	0	200
TOTAL REVENUES:	0	200	0	0	0	0	0	0	200
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	200	0	0	0	0	0	0	200
TOTAL EXPENDITURES:	0	200	0	0	0	0	0	0	200

DEBT SERVICE - DS200 DIGITAL BALLOT SCANNERS ELECTIONS EQUIPMENT (CAPITAL ASSET ACQUISITION SERIES 2022A) **PROGRAM #: 2000002821**

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire 1,750 DS200 Digital Ballot Scanners

LOCATION: 2700 NW 87 Ave District Located: 12
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	336	0	0	0	0	0	0	336
TOTAL REVENUES:	0	336	0	0	0	0	0	0	336
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	336	0	0	0	0	0	0	336
TOTAL EXPENDITURES:	0	336	0	0	0	0	0	0	336

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

DEBT SERVICE - ENTERPRISE RESOURCE PLANNING (CAPITAL ASSET ACQUISITION SERIES 2022A) PROGRAM #: 2000002816

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire hardware and software and to implement system

LOCATION:111 NW 1 St District Located: 5
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
IT Funding Model	0	1,982	0	0	0	0	0	0	1,982
TOTAL REVENUES:	0	1,982	0	0	0	0	0	0	1,982
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	1,982	0	0	0	0	0	0	1,982
TOTAL EXPENDITURES:	0	1,982	0	0	0	0	0	0	1,982

DEBT SERVICE - EUREKA DISTRICT STATION (SHERIFF'S OFFICE) (CAPITAL ASSET ACQUISITION SERIES 2023A) PROGRAM #: 2000004116

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to construct the new Eureka District Station

LOCATION:SW 184 St and SW 157 Ave District Located: 9
 Unincorporated Miami-Dade County District(s) Served: 9

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	34	0	0	0	0	0	0	34
TOTAL REVENUES:	0	34	0	0	0	0	0	0	34
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	34	0	0	0	0	0	0	34
TOTAL EXPENDITURES:	0	34	0	0	0	0	0	0	34

DEBT SERVICE - FIBER OTPICS (CAPITAL ASSET ACQUISITION SERIES 2022A) PROGRAM #: 2000004315

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to deploy updated fiber optic infrastructure to provide technology refresh, growth capacity, redundant connectivity and additional bandwidth to various Miami-Dade County facilities located in the areas of South Dade Government Center and NW 58 Street Corridor

LOCATION:Various Sites District Located: 9,12
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	146	0	0	0	0	0	0	146
TOTAL REVENUES:	0	146	0	0	0	0	0	0	146
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	146	0	0	0	0	0	0	146
TOTAL EXPENDITURES:	0	146	0	0	0	0	0	0	146

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

DEBT SERVICE - FIBER OTPICS (CAPITAL ASSET ACQUISITION SERIES 2023A)

PROGRAM #: 2000003397

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to deploy updated fiber optic infrastructure to provide technology refresh, growth capacity, redundant connectivity and additional bandwidth to various Miami-Dade County facilities located in the areas of South Dade Government Center and NW 58 Street Corridor

LOCATION: Various Sites
 Various Sites

District Located: 9,12
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	15	0	0	0	0	0	0	15
TOTAL REVENUES:	0	15	0	0	0	0	0	0	15
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	15	0	0	0	0	0	0	15
TOTAL EXPENDITURES:	0	15	0	0	0	0	0	0	15

DEBT SERVICE - FIRE FLEET SHOPS (CAPITAL ASSET ACQUISITION SERIES 2023A)

PROGRAM #: 2000003395

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to construct a new LEED Silver certified Fire Rescue Fleet facility to address expanding departmental needs

LOCATION: To Be Determined
 To Be Determined

District Located: Taxing District
 District(s) Served: Systemwide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Fire Rescue Taxing District	0	8	0	0	0	0	0	0	8
TOTAL REVENUES:	0	8	0	0	0	0	0	0	8
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	8	0	0	0	0	0	0	8
TOTAL EXPENDITURES:	0	8	0	0	0	0	0	0	8

DEBT SERVICE - FIRE RESCUE HELICOPTERS (CAPITAL ASSET ACQUISITION SERIES 2019A)

PROGRAM #: 2000000938

DESCRIPTION: Provide funding for annual debt service payment for replacement Fire Rescue helicopters

LOCATION: Various Sites
 Various Sites

District Located: Countywide
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Fire Rescue Taxing District	0	4,419	0	0	0	0	0	0	4,419
TOTAL REVENUES:	0	4,419	0	0	0	0	0	0	4,419
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	4,419	0	0	0	0	0	0	4,419
TOTAL EXPENDITURES:	0	4,419	0	0	0	0	0	0	4,419

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

DEBT SERVICE - FIRE UHF RADIO SYSTEM (CAPITAL ASSET ACQUISITION SERIES 2022A)

PROGRAM #: 2000003422

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to improve UHF radio system
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Fire Rescue Revenues	0	862	0	0	0	0	0	0	862
TOTAL REVENUES:	0	862	0	0	0	0	0	0	862
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	862	0	0	0	0	0	0	862
TOTAL EXPENDITURES:	0	862	0	0	0	0	0	0	862

DEBT SERVICE - FIRE UHF RADIO SYSTEM (CAPITAL ASSET ACQUISITION SERIES 2023A)

PROGRAM #: 2000003420

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to improve UHF radio system
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Fire Rescue Revenues	0	1,212	0	0	0	0	0	0	1,212
TOTAL REVENUES:	0	1,212	0	0	0	0	0	0	1,212
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	1,212	0	0	0	0	0	0	1,212
TOTAL EXPENDITURES:	0	1,212	0	0	0	0	0	0	1,212

DEBT SERVICE - FIRE UHF RADIO SYSTEM (CAPITAL LEASE SERIES 2018)

PROGRAM #: 2000000939

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to improve UHF radio system
 LOCATION: Various Sites District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Fire Rescue Taxing District	0	1,990	0	0	0	0	0	0	1,990
TOTAL REVENUES:	0	1,990	0	0	0	0	0	0	1,990
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	1,990	0	0	0	0	0	0	1,990
TOTAL EXPENDITURES:	0	1,990	0	0	0	0	0	0	1,990

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

DEBT SERVICE - PUBLIC HEALTH TRUST - EQUIPMENT (CAPITAL ASSET ACQUISITION SERIES 2017A) PROGRAM #: 2000000933

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for Public Health Trust equipment

LOCATION:1611 NW 12 Ave District Located: 3
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	3,320	0	0	0	0	0	0	3,320
TOTAL REVENUES:	0	3,320	0	0	0	0	0	0	3,320
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	3,320	0	0	0	0	0	0	3,320
TOTAL EXPENDITURES:	0	3,320	0	0	0	0	0	0	3,320

DEBT SERVICE - PUBLIC HEALTH TRUST - INFRASTRUCTURE (CAPITAL ASSET ACQUISITION SERIES 2021B) PROGRAM #: 2000002757

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used for Public Health Trust equipment and infrastructure

LOCATION:1611 NW 12 Ave District Located: 3
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	807	0	0	0	0	0	0	807
TOTAL REVENUES:	0	807	0	0	0	0	0	0	807
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	807	0	0	0	0	0	0	807
TOTAL EXPENDITURES:	0	807	0	0	0	0	0	0	807

DEBT SERVICE - PUBLIC HOUSING IMPROVEMENTS (CAPITAL ASSET ACQUISITION SERIES 2016B) PROGRAM #: 2000000708

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds used to complete Hope VI Phase One and Phase Two projects and Scott Carver

LOCATION:701 NW 1 Ct District Located: 3
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	869	0	0	0	0	0	0	869
TOTAL REVENUES:	0	869	0	0	0	0	0	0	869
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	869	0	0	0	0	0	0	869
TOTAL EXPENDITURES:	0	869	0	0	0	0	0	0	869

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

DEBT SERVICE - PUBLIC HOUSING PROJECTS (CAPITAL ASSET ACQUISITION SERIES 2021B) PROGRAM #: 2000002756

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds used to fund equipment and fixed improvements for security-related projects at public housing sites and for Ward Towers close-out costs

LOCATION: Various Sites District Located: Countywide
Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	390	0	0	0	0	0	0	390
TOTAL REVENUES:	0	390	0	0	0	0	0	0	390
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	390	0	0	0	0	0	0	390
TOTAL EXPENDITURES:	0	390	0	0	0	0	0	0	390

DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (UMSA)(CAPITAL ASSET ACQUISITION SERIES 2021B) PROGRAM #: 2000002735

DESCRIPTION: Debt service to support Quality Neighborhood Improvement Program (QNIP)

LOCATION: Various Sites District Located: Unincorporated Municipal Service Area
Unincorporated Miami-Dade County District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	1,150	0	0	0	0	0	0	1,150
TOTAL REVENUES:	0	1,150	0	0	0	0	0	0	1,150
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	1,150	0	0	0	0	0	0	1,150
TOTAL EXPENDITURES:	0	1,150	0	0	0	0	0	0	1,150

DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (UMSA)(CAPITAL ASSET ACQUISITION SERIES 2023A) PROGRAM #: 2000002817

DESCRIPTION: Debt service to support Quality Neighborhood Improvement Program (QNIP 2023)

LOCATION: Various Sites District Located: Unincorporated Municipal Service Area
Unincorporated Miami-Dade County District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	645	0	0	0	0	0	0	645
TOTAL REVENUES:	0	645	0	0	0	0	0	0	645
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	645	0	0	0	0	0	0	645
TOTAL EXPENDITURES:	0	645	0	0	0	0	0	0	645

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM 2017 (UMSA)(CAPITAL ASSET ACQUISITION SERIES 2018A) PROGRAM #: 200000951

DESCRIPTION: Debt service to support Quality Neighborhood Improvement Program (QNIP 2017)
 LOCATION: Various Sites District Located: Unincorporated Municipal Service Area
 Unincorporated Miami-Dade County District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	833	0	0	0	0	0	0	833
TOTAL REVENUES:	0	833	0	0	0	0	0	0	833
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	833	0	0	0	0	0	0	833
TOTAL EXPENDITURES:	0	833	0	0	0	0	0	0	833

DEBT SERVICE - QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM 2018 (UMSA)(CAPITAL ASSET ACQUISITION SERIES 2019A) PROGRAM #: 2000001260

DESCRIPTION: Debt service to support Quality Neighborhood Improvement Program (QNIP 2019)
 LOCATION: Various Sites District Located: Unincorporated Municipal Service Area
 Unincorporated Miami-Dade County District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	632	0	0	0	0	0	0	632
TOTAL REVENUES:	0	632	0	0	0	0	0	0	632
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	632	0	0	0	0	0	0	632
TOTAL EXPENDITURES:	0	632	0	0	0	0	0	0	632

DEBT SERVICE - SCOTT CARVER/HOPE VI (CAPITAL ASSET ACQUISITION SERIES 2020D) PROGRAM #: 2000002136

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to fund development of mixed finance housing units
 LOCATION: 7226 NW 22 Ave District Located: 2
 Unincorporated Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	844	0	0	0	0	0	0	844
TOTAL REVENUES:	0	844	0	0	0	0	0	0	844
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	844	0	0	0	0	0	0	844
TOTAL EXPENDITURES:	0	844	0	0	0	0	0	0	844

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

DEBT SERVICE - SHERIFF'S OFFICE 800 MHZ RADIO SYSTEM (CAPITAL ASSET ACQUISITION SERIES 2022A) PROGRAM #: 2000003421

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to improve 800 MHz radio system

LOCATION: Various Sites District Located: Countywide
Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	1,231	0	0	0	0	0	0	1,231
TOTAL REVENUES:	0	1,231	0	0	0	0	0	0	1,231
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	1,231	0	0	0	0	0	0	1,231
TOTAL EXPENDITURES:	0	1,231	0	0	0	0	0	0	1,231

DEBT SERVICE - SUPERVISOR OF ELECTIONS FACILITY (CAPITAL ASSET ACQUISITION SERIES 2016B) PROGRAM #: 2000000713

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire and build-out facility; acquire furniture, fixtures and equipment; and provide the necessary technology for the Supervisor of Elections

LOCATION: 2700 NW 87 Ave District Located: 12
Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	524	0	0	0	0	0	0	524
TOTAL REVENUES:	0	524	0	0	0	0	0	0	524
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	524	0	0	0	0	0	0	524
TOTAL EXPENDITURES:	0	524	0	0	0	0	0	0	524

DEBT SERVICE - VOTE BY MAIL INSERTER AND BALLOT SORTER ELECTIONS EQUIPMENT (CAPITAL ASSET ACQUISITION SERIES 2020C) PROGRAM #: 2000002034

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire one Vote by Mail Inserter and Ballot Sorter to process vote by mail ballots

LOCATION: 2700 NW 87 Ave District Located: 12
Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	84	0	0	0	0	0	0	84
TOTAL REVENUES:	0	84	0	0	0	0	0	0	84
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	84	0	0	0	0	0	0	84
TOTAL EXPENDITURES:	0	84	0	0	0	0	0	0	84

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

DEBT SERVICE - VOTE BY MAIL INSERTER AND BALLOT SORTER ELECTIONS EQUIPMENT (CAPITAL ASSET ACQUISITION SERIES 2022A) PROGRAM #: 2000002819

DESCRIPTION: Provide funding for annual debt service payment; financing proceeds used to acquire one Vote by Mail Ballot Inserter to process vote by mail ballots

LOCATION: 2700 NW 87 Ave District Located: 12
Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	59	0	0	0	0	0	0	59
TOTAL REVENUES:	0	59	0	0	0	0	0	0	59
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	59	0	0	0	0	0	0	59
TOTAL EXPENDITURES:	0	59	0	0	0	0	0	0	59

DEBT SERVICE – CLOUD-BASED AUTOMATED FINGERPRINT SYSTEM (CAPITAL ASSET ACQUISITION SERIES 2020C) PROGRAM #: 2000002035

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds were used to implement a cloud-based automated fingerprint system for the Sheriff's Office

LOCATION: 9105 NW 25 St District Located: 12
Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	55	0	0	0	0	0	0	55
TOTAL REVENUES:	0	55	0	0	0	0	0	0	55
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	55	0	0	0	0	0	0	55
TOTAL EXPENDITURES:	0	55	0	0	0	0	0	0	55

DEBT SERVICE – LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS) (CAPITAL ASSET ACQUISITION SERIES 2020C) PROGRAM #: 2000002036

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds were used to implement a law enforcement records management system for the Sheriff's Office

LOCATION: 9105 NW 25 St District Located: 12
Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	36	0	0	0	0	0	0	36
TOTAL REVENUES:	0	36	0	0	0	0	0	0	36
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	36	0	0	0	0	0	0	36
TOTAL EXPENDITURES:	0	36	0	0	0	0	0	0	36

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

DEBT SERVICE – LAW ENFORCEMENT RECORDS MANAGEMENT SYSTEM (LERMS) (CAPITAL ASSET ACQUISITION SERIES 2022A) PROGRAM #: 2000002820

DESCRIPTION: Provide funding for annual debt service payments; financing proceeds were used to implement a law enforcement records management system for the Sheriff's Office

LOCATION: 9105 NW 25 St District Located: 12
 Doral District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	0	331	0	0	0	0	0	0	331
TOTAL REVENUES:	0	331	0	0	0	0	0	0	331
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Debt Service/Bond Issuance Costs	0	331	0	0	0	0	0	0	331
TOTAL EXPENDITURES:	0	331	0	0	0	0	0	0	331

DRAINAGE AND STORM SYSTEM IMPROVEMENTS - CITY OF MIAMI PROGRAM #: 2000001495

DESCRIPTION: Construct stormwater drainage improvements in the City of Miami - GOB Project 304

LOCATION: Various Sites District Located: 3,5
 City of Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	12,869	1,898	233	0	0	0	0	0	15,000
TOTAL REVENUES:	12,869	1,898	233	0	0	0	0	0	15,000
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Infrastructure Improvements	12,869	1,898	233	0	0	0	0	0	15,000
TOTAL EXPENDITURES:	12,869	1,898	233	0	0	0	0	0	15,000

ECONOMIC DEVELOPMENT FUND PROGRAM #: 988925

DESCRIPTION: Provide funding for a Countywide economic development fund from Building Better Communities - General Obligation Bond (BBC-GOB) Program

LOCATION: Countywide District Located: Countywide
 Throughout Miami-Dade County District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	26,900	21,900	16,400	1,900	1,900	0	0	0	69,000
TOTAL REVENUES:	26,900	21,900	16,400	1,900	1,900	0	0	0	69,000
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	26,780	21,900	16,400	1,900	1,900	0	0	0	68,880
Project Administration	120	0	0	0	0	0	0	0	120
TOTAL EXPENDITURES:	26,900	21,900	16,400	1,900	1,900	0	0	0	69,000

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

ECONOMIC DEVELOPMENT FUND - TARGETED URBAN AREAS (TUA)

PROGRAM #: 981999

DESCRIPTION: Provide funding for economic development in TUAs from Building Better Communities - General Obligation Bond (BBC-GOB) Program

LOCATION: Countywide
Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	10,400	2,600	2,000	0	0	0	0	0	15,000
TOTAL REVENUES:	10,400	2,600	2,000	0	0	0	0	0	15,000
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	9,567	2,600	2,000	0	0	0	0	0	14,167
Planning and Design	833	0	0	0	0	0	0	0	833
TOTAL EXPENDITURES:	10,400	2,600	2,000	0	0	0	0	0	15,000

FLAGLER STREET RECONSTRUCTION

PROGRAM #: 200000963

DESCRIPTION: Provide Flagler Street reconstruction and economic development

LOCATION: Flagler St and Biscayne Blvd
City of Miami

District Located: 5
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	5,500	500	0	0	0	0	0	0	6,000
General Government Improvement Fund (GGIF)	4,170	0	0	0	0	0	0	0	4,170
TOTAL REVENUES:	9,670	500	0	0	0	0	0	0	10,170
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	5,500	4,670	0	0	0	0	0	0	10,170
TOTAL EXPENDITURES:	5,500	4,670	0	0	0	0	0	0	10,170

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

INFRASTRUCTURE IMPROVEMENTS - MISCELLANEOUS COUNTYWIDE FACILITIES **PROGRAM #: 200002234**

DESCRIPTION: Provide various facility assessments and replace various aging county facilities
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
CIIP Program Bonds	348	0	0	0	0	0	0	0	348
CIIP Program Financing	2,275	5,227	0	0	0	0	0	0	7,502
TOTAL REVENUES:	2,623	5,227	0	0	0	0	0	0	7,850
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	1,750	4,650	0	0	0	0	0	0	6,400
Planning and Design	873	577	0	0	0	0	0	0	1,450
TOTAL EXPENDITURES:	2,623	5,227	0	0	0	0	0	0	7,850

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 01 (UMSA) **PROGRAM #: 601200**

DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing and guardrails in Commission District
 1
 LOCATION: Commission District 1 District Located: 1
 Unincorporated Miami-Dade County District(s) Served: 1

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	819	438	673	0	0	0	0	0	1,930
TOTAL REVENUES:	819	438	673	0	0	0	0	0	1,930
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	819	438	673	0	0	0	0	0	1,930
TOTAL EXPENDITURES:	819	438	673	0	0	0	0	0	1,930

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 03 (UMSA) **PROGRAM #: 607020**

DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing and guardrails in Commission District
 3
 LOCATION: Commission District 3 District Located: 3
 Unincorporated Miami-Dade County District(s) Served: 3

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	452	458	0	0	0	0	0	0	910
TOTAL REVENUES:	452	458	0	0	0	0	0	0	910
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	452	458	0	0	0	0	0	0	910
TOTAL EXPENDITURES:	452	458	0	0	0	0	0	0	910

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 04 (UMSA)

PROGRAM #: 608260

DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing and guardrails in Commission District 4
 LOCATION: Commission District 4 District Located: 4
 Unincorporated Miami-Dade County District(s) Served: 4

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	869	931	0	0	0	0	0	0	1,800
TOTAL REVENUES:	869	931	0	0	0	0	0	0	1,800
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	869	931	0	0	0	0	0	0	1,800
TOTAL EXPENDITURES:	869	931	0	0	0	0	0	0	1,800

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 06 (UMSA)

PROGRAM #: 604460

DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing and guardrails in Commission District 6
 LOCATION: Commission District 6 District Located: 6
 Unincorporated Miami-Dade County District(s) Served: 6

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	3,877	846	500	0	0	0	0	0	5,223
TOTAL REVENUES:	3,877	846	500	0	0	0	0	0	5,223
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	3,877	846	500	0	0	0	0	0	5,223
TOTAL EXPENDITURES:	3,877	846	500	0	0	0	0	0	5,223

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 07 (UMSA)

PROGRAM #: 603330

DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing and guardrails in Commission District 7
 LOCATION: Commission District 7 District Located: 7
 Unincorporated Miami-Dade County District(s) Served: 7

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	3,710	1,141	0	0	0	0	0	0	4,851
TOTAL REVENUES:	3,710	1,141	0	0	0	0	0	0	4,851
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	3,700	841	0	0	0	0	0	0	4,541
Infrastructure Improvements	10	300	0	0	0	0	0	0	310
TOTAL EXPENDITURES:	3,710	1,141	0	0	0	0	0	0	4,851

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 08 (UMSA)

PROGRAM #: 602730

DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing and guardrails in Commission District 8

LOCATION: Commission District 8 District Located: 8
 Unincorporated Miami-Dade County District(s) Served: 8

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	4,653	1,096	0	0	0	0	0	0	5,749
TOTAL REVENUES:	4,653	1,096	0	0	0	0	0	0	5,749
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	4,557	0	0	0	0	0	0	0	4,557
Infrastructure Improvements	96	1,096	0	0	0	0	0	0	1,192
TOTAL EXPENDITURES:	4,653	1,096	0	0	0	0	0	0	5,749

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 09 (UMSA)

PROGRAM #: 603370

DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing and guardrails in Commission District 9

LOCATION: Commission District 9 District Located: 9
 Unincorporated Miami-Dade County District(s) Served: 9

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	3,947	584	0	0	0	0	0	0	4,531
TOTAL REVENUES:	3,947	584	0	0	0	0	0	0	4,531
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	3,947	584	0	0	0	0	0	0	4,531
TOTAL EXPENDITURES:	3,947	584	0	0	0	0	0	0	4,531

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 10 (UMSA)

PROGRAM #: 609220

DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing and guardrails in District 10

LOCATION: To Be Determined District Located: 10
 Unincorporated Miami-Dade County District(s) Served: 10

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	11,852	317	0	0	0	0	0	0	12,169
TOTAL REVENUES:	11,852	317	0	0	0	0	0	0	12,169
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	11,852	317	0	0	0	0	0	0	12,169
TOTAL EXPENDITURES:	11,852	317	0	0	0	0	0	0	12,169

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 11 (UMSA)

PROGRAM #: 608000

DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing and guardrails in Commission District 11

LOCATION: Commission District 11 District Located: 11
 Unincorporated Miami-Dade County District(s) Served: 11

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	4,245	238	0	0	0	0	0	0	4,483
TOTAL REVENUES:	4,245	238	0	0	0	0	0	0	4,483
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	4,245	238	0	0	0	0	0	0	4,483
TOTAL EXPENDITURES:	4,245	238	0	0	0	0	0	0	4,483

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 12 (UMSA)

PROGRAM #: 602140

DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing and guardrails in Commission District 12

LOCATION: Commission District 12 District Located: 12
 Various Sites District(s) Served: 12

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	335	606	0	0	0	0	0	0	941
TOTAL REVENUES:	335	606	0	0	0	0	0	0	941
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	285	156	0	0	0	0	0	0	441
Infrastructure Improvements	50	450	0	0	0	0	0	0	500
TOTAL EXPENDITURES:	335	606	0	0	0	0	0	0	941

INFRASTRUCTURE IMPROVEMENTS - COMMISSION DISTRICT 13 (UMSA)

PROGRAM #: 604960

DESCRIPTION: Provide infrastructure improvements to include sidewalks, resurfacing and guardrails in Commission District 13

LOCATION: Commission District 13 District Located: 13
 Unincorporated Miami-Dade County District(s) Served: 13

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	481	19	0	0	0	0	0	0	500
TOTAL REVENUES:	481	19	0	0	0	0	0	0	500
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	481	19	0	0	0	0	0	0	500
TOTAL EXPENDITURES:	481	19	0	0	0	0	0	0	500

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

INFRASTRUCTURE IMPROVEMENTS - COUNTY MAINTAINED RIGHTS-OF-WAY

PROGRAM #: 2000001483

DESCRIPTION: Perform infrastructure upgrades and improvements on County-maintained rights-of-way to include roads, sidewalks and bridges

LOCATION: Various Sites
Throughout Miami-Dade County

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	872	5,864	1,323	0	0	0	0	0	8,059
TOTAL REVENUES:	872	5,864	1,323	0	0	0	0	0	8,059
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	25	387	0	0	0	0	0	0	412
Infrastructure Improvements	847	5,477	1,323	0	0	0	0	0	7,647
TOTAL EXPENDITURES:	872	5,864	1,323	0	0	0	0	0	8,059

JACKSON HEALTH SYSTEM SMART ROOMS

PROGRAM #: 2000001486

DESCRIPTION: Construct SMART rooms at Jackson Health System facilities

LOCATION: To Be Determined
To Be Determined

District Located: Countywide
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	0	5,000	0	0	0	0	0	0	5,000
TOTAL REVENUES:	0	5,000	0	0	0	0	0	0	5,000
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Infrastructure Improvements	0	5,000	0	0	0	0	0	0	5,000
TOTAL EXPENDITURES:	0	5,000	0	0	0	0	0	0	5,000

MIAMI NEW DRAMA GARAGE IMPROVEMENTS

PROGRAM #: 2000005175

DESCRIPTION: Provide engineering services for capital improvements at the Miami New Drama Collins Park garage

LOCATION: 340 23rd St
Miami Beach

District Located: 5
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	50	200	0	0	0	0	0	0	250
TOTAL REVENUES:	50	200	0	0	0	0	0	0	250
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Planning and Design	50	200	0	0	0	0	0	0	250
TOTAL EXPENDITURES:	50	200	0	0	0	0	0	0	250

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

NEIGHBORHOOD AND LOCAL ROADWAY IMPROVEMENTS

PROGRAM #: 2000003675

DESCRIPTION: Provide various neighborhood and local roadway improvements
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
General Government Improvement Fund (GGIF)	14,256	5,000	0	0	0	0	0	0	19,256
TOTAL REVENUES:	14,256	5,000	0	0	0	0	0	0	19,256
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	415	0	0	0	0	0	0	0	415
Infrastructure Improvements	656	8,885	0	0	0	0	0	0	9,541
Road Bridge Canal and Other Infrastructure	1,529	7,771	0	0	0	0	0	0	9,300
TOTAL EXPENDITURES:	2,600	16,656	0	0	0	0	0	0	19,256

NEIGHBORHOOD INFRASTRUCTURE IMPROVEMENTS - DISTRICT 03

PROGRAM #: 2000001338

DESCRIPTION: Construct and improve neighborhood and public infrastructure improvements in County Commission District 3 - GOB Project 368
 LOCATION: To Be Determined District Located: 3
 To Be Determined District(s) Served: 3

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	0	4,029	0	0	0	0	0	0	4,029
TOTAL REVENUES:	0	4,029	0	0	0	0	0	0	4,029
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	0	4,029	0	0	0	0	0	0	4,029
TOTAL EXPENDITURES:	0	4,029	0	0	0	0	0	0	4,029

NOT-FOR-PROFIT CAPITAL FUND

PROGRAM #: 2000001556

DESCRIPTION: Provide funding for not-for-profit community-based organizations capital fund to construct and improve public service outreach facilities
 LOCATION: Various Sites District Located: Countywide
 Various Sites District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	27,504	995	0	0	0	0	0	0	28,499
TOTAL REVENUES:	27,504	995	0	0	0	0	0	0	28,499
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	0	485	0	0	0	0	0	0	485
Furniture Fixtures and Equipment	0	500	0	0	0	0	0	0	500
Infrastructure Improvements	27,504	10	0	0	0	0	0	0	27,514
TOTAL EXPENDITURES:	27,504	995	0	0	0	0	0	0	28,499

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

OPA-LOCKA CITY HALL RESTORATION AND RENOVATION

PROGRAM #: 2000001557

DESCRIPTION: Perform upgrades, restorations and renovations to Historic Opa-Locka City Hall
 LOCATION: 777 Sharazad Blvd District Located: 1
 Opa-locka District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	525	75	0	0	0	0	0	0	600
TOTAL REVENUES:	525	75	0	0	0	0	0	0	600
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Infrastructure Improvements	525	75	0	0	0	0	0	0	600
TOTAL EXPENDITURES:	525	75	0	0	0	0	0	0	600

PARK AND RECREATIONAL FACILITIES - CITY OF NORTH MIAMI

PROGRAM #: 2000001975

DESCRIPTION: Development of Cagni North Park
 LOCATION: 700 NE 137 St District Located: 2
 North Miami District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	488	2,512	2,000	0	0	0	0	0	5,000
TOTAL REVENUES:	488	2,512	2,000	0	0	0	0	0	5,000
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	488	2,512	2,000	0	0	0	0	0	5,000
TOTAL EXPENDITURES:	488	2,512	2,000	0	0	0	0	0	5,000

PARK AND RECREATIONAL FACILITIES - CITY OF NORTH MIAMI BEACH

PROGRAM #: 2000001559

DESCRIPTION: Construct Washington Park and Community Center
 LOCATION: To Be Determined District Located: 2
 North Miami Beach District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	0	750	0	0	0	0	0	0	750
TOTAL REVENUES:	0	750	0	0	0	0	0	0	750
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Infrastructure Improvements	0	750	0	0	0	0	0	0	750
TOTAL EXPENDITURES:	0	750	0	0	0	0	0	0	750

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

PARK AND RECREATIONAL FACILITIES - VILLAGE OF BAL HARBOUR

PROGRAM #: 2000001560

DESCRIPTION: Reconstruct existing jetty and area under the Haulover Inlet Bridge to improve the safety and aesthetics of the public space
 LOCATION: Haulover Inlet Bridge
 Bal Harbour

District Located: 4
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	973	2,627	1,900	2,000	0	0	0	0	7,500
TOTAL REVENUES:	973	2,627	1,900	2,000	0	0	0	0	7,500
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Infrastructure Improvements	973	2,627	1,900	2,000	0	0	0	0	7,500
TOTAL EXPENDITURES:	973	2,627	1,900	2,000	0	0	0	0	7,500

PARKS AND FACILITY IMPROVEMENTS - CITY OF MIAMI

PROGRAM #: 2000002334

DESCRIPTION: Provide park improvements and related facilities throughout the City of Miami
 LOCATION: Various Sites
 City of Miami

District Located: 5
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	150	311	0	0	0	0	0	0	461
TOTAL REVENUES:	150	311	0	0	0	0	0	0	461
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	150	311	0	0	0	0	0	0	461
TOTAL EXPENDITURES:	150	311	0	0	0	0	0	0	461

PELICAN HARBOR SEABIRD STATION - WILDLIFE HOSPITAL AND EDUCATION CENTER

PROGRAM #: 2000004675

DESCRIPTION: Construct a Wildlife Hospital and Education Center to include modern medical facilities, educational spaces, and supporting infrastructure enhancements
 LOCATION: 399 NE 82 Ter
 City of Miami

District Located: 3
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	495	1,491	0	0	0	0	0	0	1,986
TOTAL REVENUES:	495	1,491	0	0	0	0	0	0	1,986
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	495	1,491	0	0	0	0	0	0	1,986
TOTAL EXPENDITURES:	495	1,491	0	0	0	0	0	0	1,986

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

PUERTO RICAN COMMUNITY CENTER

PROGRAM #: 111760

DESCRIPTION: Develop, design and construct a Puerto Rican Community Center
 LOCATION: 2900 NW 5 Ave
 City of Miami

District Located: 3
 District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	6	506	500	0	0	0	0	0	1,012
TOTAL REVENUES:	6	506	500	0	0	0	0	0	1,012
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	6	506	500	0	0	0	0	0	1,012
TOTAL EXPENDITURES:	6	506	500	0	0	0	0	0	1,012

QUALITY NEIGHBORHOOD IMPROVEMENT PROGRAM (QNIP)

PROGRAM #: 200000581

DESCRIPTION: Resurface sidewalks, install calming devices, landscape, provide park improvements and complete various drainage projects
 LOCATION: Various Sites
 Unincorporated Miami-Dade County

District Located: Unincorporated Municipal Service Area
 District(s) Served: Unincorporated Municipal Service Area

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
QNIP 2017 - Bond Proceeds	10,000	0	0	0	0	0	0	0	10,000
QNIP 2018 - Bond Proceeds	10,000	0	0	0	0	0	0	0	10,000
QNIP 2022 - Bond Proceeds	10,000	0	0	0	0	0	0	0	10,000
QNIP 2024 - Bond Proceeds	9,907	0	0	0	0	0	0	0	9,907
QNIP II - Bond Proceeds	1,559	0	0	0	0	0	0	0	1,559
QNIP IV - Bond Proceeds	1,174	0	0	0	0	0	0	0	1,174
QNIP V - Bond Proceeds	1,238	0	0	0	0	0	0	0	1,238
TOTAL REVENUES:	43,878	0	0	0	0	0	0	0	43,878
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	3,345	314	0	0	0	0	0	0	3,659
Furniture Fixtures and Equipment	80	0	0	0	0	0	0	0	80
Infrastructure Improvements	24,184	15,680	0	0	0	0	0	0	39,864
Road Bridge Canal and Other Infrastructure	275	0	0	0	0	0	0	0	275
TOTAL EXPENDITURES:	27,884	15,994	0	0	0	0	0	0	43,878

FY 2025-26: Proposed Budget and Multi-Year Capital Plan

THE WOW CENTER

PROGRAM #: 2000004635

DESCRIPTION: Construct and expand existing facility to allow for improved accessibility and accommodation for all individuals; and to provide additional space to host cultural displays, exhibitions, and open spaces for performances

LOCATION: 11450 SW 79 St
Unincorporated Miami-Dade County

District Located: 10
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	122	1,023	700	0	0	0	0	0	1,845
TOTAL REVENUES:	122	1,023	700	0	0	0	0	0	1,845
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	122	1,023	700	0	0	0	0	0	1,845
TOTAL EXPENDITURES:	122	1,023	700	0	0	0	0	0	1,845

WATER, SEWER AND FLOOD CONTROL SYSTEMS - SOUTH MIAMI

PROGRAM #: 2000001496

DESCRIPTION: Construct and improve water, sewer and flood control systems in South Miami

LOCATION: Various Sites
South Miami

District Located: 7
District(s) Served: Countywide

REVENUE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
BBC GOB Financing	1,448	329	0	0	0	0	0	0	1,777
TOTAL REVENUES:	1,448	329	0	0	0	0	0	0	1,777
EXPENDITURE SCHEDULE:	PRIOR	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	FY 30-31	FUTURE	TOTAL
Construction	200	329	0	0	0	0	0	0	529
Infrastructure Improvements	1,248	0	0	0	0	0	0	0	1,248
TOTAL EXPENDITURES:	1,448	329	0	0	0	0	0	0	1,777



INDEX

Index

A

Americans with Disabilities Act (ADA), 167, 341, 366
Animal Services Department (ASD), 13, 45
Aviation Department (MDAD), 185, 189

B

Beach Renourishment, 27, 29, 33, 229
Budget Narrative, 6
Building Better Communities General Obligation Bond (BBC GOB), 22, 33, 97, 146-47, 159, 304, 308-09, 331-32
Business Planning, 266, 304, 321

C

Code Enforcement, 41, 219, 222, 299
Commission on Ethics and Public Trust, 259, 261
Communications, Information and Technology Department (CITD), 264
Community Services Department (CSD) 96, 127, 130, 142, 145
Community-based Organizations (CBOs), 127, 143, 176
Community Redevelopment Areas (CRAs), 309
Community Resource Centers, 127, 139-40
Community Services Block Grant (CSBG), 140
Coordinated Victims Assistance Center (CVAC), 140, 152
Corrections and Rehabilitation (MDCR), 127, 142
Countywide Infrastructure Investment Program (CIIP) 22, 146-47, 275, 304, 308, 323, 331-32

D

Documentary Stamp Surtax, 165, 175
Domestic Violence Oversight Board (DVOB), 157

E

Early Head Start, 130-31
Economic Development Fund (EDF), 309
Economic Development Strategic Area, 185, 219, 232
Enterprise Resource Planning (ERP), 92, 272, 297, 300, 325, 328, 351

Environmental Resources Management (DERM), 27

Environmentally Endangered Lands (EEL), 27, 29, 31, 33

F

Film, 219, 225-26
Florida Documentary Stamp Surtax, 165
Food and Beverage Tax, 155, 157, 222

G

Gantry Cranes, 237, 239
General Government Strategic Area, 259, 264, 291, 304, 351,
Grants Coordination, 310
Greater Miami Service Corps (GMSC), 154

H

Head Start, 127, 130-31, 137, 152
Health and Society Strategic Area, 155, 165, 219
Health Department, 89
Historic Preservation, 225-26
Homeless Trust, 155, 157, 219
HOME Investment Partnerships Program (HOME), 165
Housing and Community Development, 146, 165, 167, 173, 294-95
Housing Choice Voucher (HCV), 167, 169-70

I

Inspector General, 43, 91, 259, 291, 293
Internal Compliance Department (ICD), 91, 222, 238, 297, 325, 330

J

Juvenile Services, 143

L

Low Income Home Energy Assistance Program (LIHEAP), 140,

M

Miami International Airport (MIA), 185, 195, 197
Miami Executive Airport, 195

Miami-Dade Economic Advocacy Trust
(MDEAT), 213
Meals on Wheels, 134
Mosquito Control, 41, 47-8

N
Neighborhood and Infrastructure Strategic
Area, 13, 27, 41, 89
Neighborhood Code Compliance, 219

O
Office of Environmental Risk and Resilience, 32
Office of Management and Budget (OMB), 31,
47, 96, 228, 304
Office of the Inspector General (OIG), 43, 91,
259, 291

P
People and Internal Operations Department
(PIOD), 222, 238, 318
Pet Adoption and Protection Center (PAPC), 13,
22
PortMiami, 232, 235-36, 239
Property Appraiser, 274, 295, 315, 331

Q
Quality Neighborhood Improvement Program
(QNIP), 308

R
Regulatory and Economic Resources (RER), 89,
219, 294, 309, 311, 325, 331
Rental Assistance Demonstration (RAD), 165,
169-71

S
Scorecard, 217
Seaport Department, 232, 294
Section 8 Management Assessment Program
(SEMAP), 167
Small Business Development, 320, 351
Solid Waste Management (DSWM), 18, 41, 294,
325, 331
Spay/Neuter services, 20-21
State Housing Initiatives Partnership (SHIP), 165
Strategic Plan Objectives, 6
Strategic Procurement Department (SPD), 351

T
Targeted Jobs Incentive Fund (TJIF), 219
Tax Collector, 315
Tax Increment Financing (TIF), 304, 309
Teen Court, 213, 216
Transportation and Public Works (DTPW), 238,
294, 353
Transportation Planning Organization, 226
Trap, Neuter, Vaccinate and Release (TNVR), 13
Trash and Recycling Centers (TRCs), 41, 43, 45-6

W
Water and Sewer Department, 47, 89, 294, 353



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