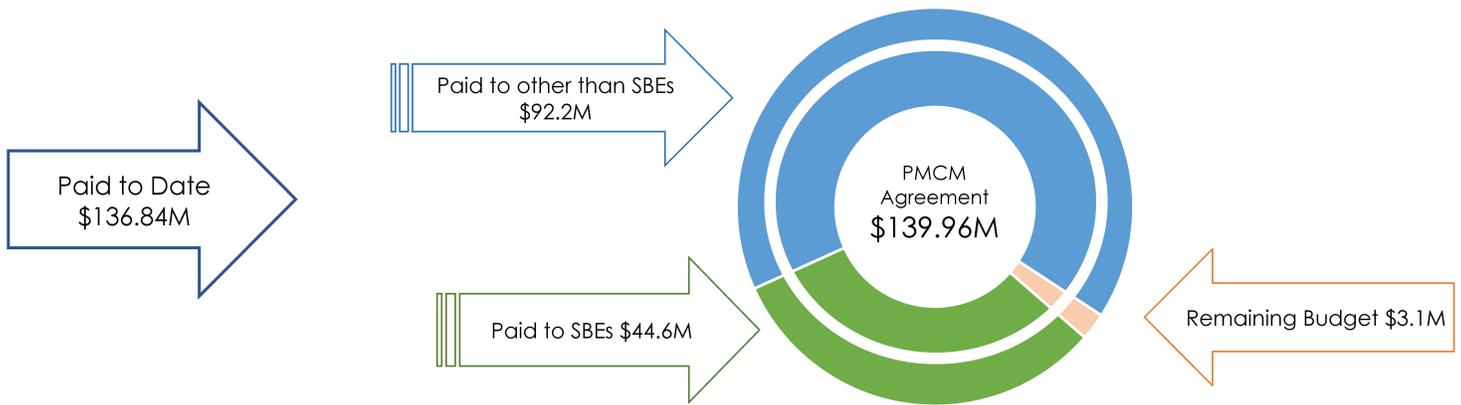
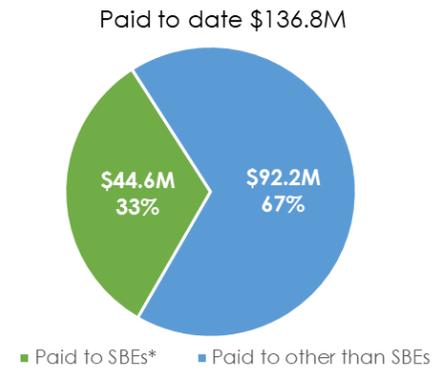


✓ Professional Service Agreement (PMCM)



✓ SBE Utilization

Total Paid to PMCM	Paid to SBEs	SBE %		Paid to other than SBEs
		Goal	Actual	
\$136.8M	\$44.6M	28.2%	32.6%	\$92.2M



✓ Payment Promptness / Billing

WASD Task Authorization	Paid Invoices Current Period (July – December 2024)			Paid by MDWASD	Payment Promptness
	Approved Date ¹	Amount	Invoiced Period	Date	Days
Task 5 - Program Mgmt.					
096_5.09.REV00	9/20/2024	\$341,279.66	01/01/24-03/31/24	9/24/2024	4
Task 11 – Proliance Licensing					
098_11.04	8/8/2024	\$6,930.00	04/01/23-09/30/23	8/13/2024	5
Task 14 - Construction Mgmt.					
14.06.REV_00	7/10/2024	\$163,420.59	10/01/20-09/30/21	7/12/2024	2
097_14.09.REV_00	9/4/2024	\$654,018.57	01/01/24-03/31/24	9/11/2024	7

¹ "Approved date" is the date approved by the CD WASD Program Manager.

AECOM to SBEs ¹		Paid Invoices Current Period (July – December 2024)			Paid by AECOM	Payment Promptness
Task Authorization	SBE	Approved Date ²	Amount	Invoiced Period	Date	Days
Task 5 - Program Mgmt.						
096_5.09	Program Controls	6/30/2024	\$39,333.89	02/26/24-03/31/24	7/11/2024	11
096_5.09	Program Controls	7/22/2024	\$33,090.05	04/01/24-04/28/24	7/30/2024	8
096_5.09	Program Controls	7/31/2024	\$35,758.08	04/29/24-05/26/24	8/6/2024	6
096_5.09	Program Controls	9/6/2024	\$31,501.44	05/27/24-06/30/24	9/30/2024	24
Task 14 – Construction Mgmt.						
097_14.09	300 engineering	6/5/2024	\$22,023.38	04/01/24-04/28/24	7/1/2024	26
097_14.09	300 engineering	6/11/2024	\$12,606.72	04/29/24-05/26/24	7/1/2024	20
097_14.09	300 engineering	10/11/2024	\$14,925.46	5/27/24-06/30/24	10/23/2024	12
097_14.09	300 engineering	10/17/2024	\$14,852.29	07/01/24-08/25/24	10/29/2024	12
097_14.09	300 engineering	11/4/2024	\$15,758.40	08/26/24-09/30/24	11/14/2024	10
097_14.09	HBC Engineering	6/16/2024	\$18,589.44	04/29/24-05/26/24	7/1/2024	15
097_14.09	HBC Engineering	7/29/2024	\$21,377.86	05/27/24-06/30/24	7/30/2024	1
097_14.09	HBC Engineering	8/12/2024	\$16,730.50	07/01/24-07/28/24	8/21/2024	9
097_14.09	HBC Engineering	9/6/2024	\$18,589.44	07/29/24-08/25/24	9/27/2024	21
097_14.09	HBC Engineering	10/28/2024	\$15,801.02	08/26/24-09/18/24	10/30/2024	2
097_14.09	HBC Engineering	11/12/2024	\$7,435.78	09/19/24-09/30/24	11/22/2024	10
097_14.09	Program Controls	6/9/2024	\$66,256.00	01/01/24-01/28/24	7/1/2024	22
097_14.09	Program Controls	6/2/2024	\$70,395.20	01/29/24-02/25/24	7/1/2024	29
097_14.09	Program Controls	6/2/2024	\$91,098.05	02/26/24-03/31/24	7/1/2024	29
097_14.09	Program Controls	7/16/2024	\$73,554.24	04/01/24-04/28/24	7/25/2024	9
097_14.09	Program Controls	8/14/2024	\$61,732.87	04/29/24-05/26/24	8/15/2024	1
097_14.09	Program Controls	9/3/2024	\$73,217.42	5/27/24-06/30/24	9/30/2024	27

1 As reported by AECOM.

2 "Approved date" is the date approved by the CD PMCM Program Manager.