

**SMALL BUSINESS ENTERPRISE
CONSTRUCTION
MEETING**

March 21, 2022



miamidade.gov

Internal Services Department
Small Business Development
111 NW 1 Street, 19th Floor
Miami, Florida 33128
T 305-375-3111 F 305-375-3160

Miami-Dade County
SMALL BUSINESS ENTERPRISE - CONSTRUCTION
ADVISORY BOARD MEETING

Monday, March 21, 2022@1:00 p.m.

Virtual Meeting Zoom URL:

https://miamidade.live/SBE-ConstructionAdvisoryBoard

Webinar ID: 954 5601 8608

AGENDA

- I. Welcome/Introductions (5 min)
II. Discussions (15 min)
a. Recommendations
b. Ongoing Construction Challenges
III. SBD Section Reports (15 min)
a. SBE - Construction Business Outreach & Education.....Lawanda Wright-Robinson
SBD Business Outreach & Education
b. SBE - Construction Project Review & AnalysisLaurie Johnson
SBD Project Review & Analysis
c. SBE - Construction Utilization Report.....Rossi Siewnarine
SBD Policy & Legislation Management
d. SBE - Construction Certification Report..... Jeanise Cummings-Labossier
SBD Certification
IV. Construction Management Reporting (45 min)
a. Miscellaneous Construction Contract MCC-8-10 (MCM Corporation)
.....Carolyn Modeste
b. Project A- Jackson North Medical Center (OHL Arellano Construction Co.)
.....Lawrence Dow
c. Project B- Jackson West Medical Center (W.G. Yates Construction)
..... Richard Gomez
d. Project E- Jackson South Medical Center (Turner Construction Company)
.....Beatrice Pabon
e. Project F- Christine E. Lynn Rehabilitation Hospital (Turner Construction)
.....Jordyn Hopkins
f. DTC Vertical Expansion (Turner Construction Company)
.....Jordyn Hopkins



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- g. **Foundry Flash (Miller Construction Company)**
..... Kasey Mauney
 - h. **Cruise Terminal F Expansion (Lemartec Corporation)**
..... *Diego Natale*
 - i. **NDWWTPP CLARIFIERS CD3.02.2 (Kiewit Infrastructure South, Co.)**
..... *David Austin*
 - j. **CDWWTP Oxygen Production (PCL Construction, Inc.)**
..... *Mike Hernandez*
 - k. **Design, Build, Finance, Operate, Maintain Civil and Probate Courthouse**
..... *Armando Perez*
 - l. **Grove Central Mixed-Use (Juneau Construction)**
..... *Antonio Souza*
 - m. **Poole & Kent Company of Florida**
..... *Brian MacClugage*
- V. **Old Business (15 min)**
- a. Approval of January 24, 2022, Meeting Minutes
 - b. Approval of Sub-Committee February 14, 2022, Meeting Minutes
- VI. **New Business (15 min)**
- a. Request for future agenda items
- VII. **Reasonable opportunity for the public to be heard before County boards (Sec. 2-11.39.3) - (5 min)**
- VIII. **Adjournment (5 min)**

MIAMI-DADE COUNTY
Delivering Excellence Every Day

NEXT MEETING: Monday, May 16, 2022, 1:00 P.M

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Recommendations

SBE Construction Advisory Board

Sub-Committee Recommendations 2/14/2022

Recommendation #1: Enforce prompt payment and streamline processing of SBE-Cs pay applications for contracts work and retainage. The tracking of these payments from the time that an SBE-C submits the pay application to the Prime or Miami-Dade County to the time that SBE-C is paid. The direct process will assist user departments in tracking and facilitate the contractors experience, which will encourage future business with Miami-Dade County.

Recommendation #2: Streamline and avoid delays in prompt processing and approval of SBE-Cs change order work from the time that the SBE-C submit the change orders to the Prime or Miami-Dade County, to include the tracking of these change orders, and when the change order is approved, to include from the time that an SBE-C submits the pay application to the Prime or Miami-Dade County to the time that SBE-C is paid.

Recommendation #3: Outreach and educate contractors on their contract and what is allotted to them. That way all contractors know the process is to receive payment. SBE-C and non-SBE-C should be automatically paid interest when paid late by Prime and Miami-Dade County. Payment of interest should be tracked by Miami-Dade County.

Recommendation #4: Miami-Dade County Penalties of 20%, 40%, 60% needs to be reduced back to 10%, 20%, and 30%, again for small certified SBE-Cs and local trade organization should have input from the local industry and Miami-Dade should amend the Administrative Order, Ordinance, and laws to include the SBE-C and local trade organization input. The penalty should not be reduced for larger businesses. In addition, certified small businesses are to receive a warning for a first-time offense.

**SBE - Construction Business Outreach &
Education**

Internal Services Department
Small Business Development (SBD)
Small Business Enterprise – Construction Report
Business Outreach and Education Section
January 1, 2022 to February 28, 2022

		Total for Period	YTD Total
Activity	Assistance Provided to Small Business Enterprise- Construction Program		
1	Certification Assistance	53	134
2	Needs Assessment Meetings (NAMS)	4	8
3	Technical Assistance	124	236
4	Payment Issues	3	6
4.1	Payment Issues Related Dollars	\$557,805	\$1,081,122
5	Prompt Payment Issues	0	1
5.1	Prompt Payment Issues Related Dollars	0	\$134,780
6	Contract Issues (Non-dollar related)	3	5
7	Contact with SBE-Construction Firms (emails highlighting contract opportunities)	4,595	9,608

		Total for Period	YTD Total
Activity	Training, Education and Outreach Activities		
1	Small Business Development (sponsored) Workshops and Forums	3	6
1.1	Number of Attendants	68	102
2	Partnership Workshops & Forums	4	10
2.1	Number of Firms (with whom contact was made)	134	266
Activity	Technical Training & Development Workshops		
3	None		
3.1	n/a		

SBE – Project Review & Analysis

Miami Dade County
Small Business Enterprise - Construction Services
Construction Projects Review Summary
January 1, 2022 – February 28, 2022

There were **49** projects reviewed for Small Business Enterprise - Construction measures during the period with a total estimated valued of **\$96,131,663.19**

MISCELLANEOUS CONSTRUCTION CONTRACT – MCC 7040

- SBE-CON Set Aside – **88** projects valued @ **\$21,251,204**



Small Business Development Division Proposal Review Summary

Date/Time Run: 3/8/2022 7:09:14 AM

Department	Proposal Number	Description	Date Created	Estimated Value	Program	Applied Measure	% Applied Measure	Staff Member
Regulatory and Economic Resources	005-E15/02-NOVA	Soil and Groundwater Sampling at Pump Station #002, on behalf of Water and Sewer Department	1/21/2022	\$11,355.19	SBE - Con		0.00%	Jhonnatan Escalante
Regulatory and Economic Resources	006R1-E14/03-ARC	Monitoring Well Installation and Additional Groundwater Assessment at the Country Club of Miami	1/5/2022	\$37,296.48	SBE - Con		0.00%	Jhonnatan Escalante
Regulatory and Economic Resources	037-E14/01-NOVA	Soil Boring Advancement and sampling at the Future Miami Heights Park Facility, located in the vicinity of SW 117 Ave. and SW 172 St., on behalf of the Department of Parks, Recreation & Open Spaces	1/13/2022	\$25,598.92	SBE - Con		0.00%	Jhonnatan Escalante
Regulatory and Economic Resources	045-E14/03-ARC	Monitoring well installation and soil boring advancement and sampling at the Goulds 5 Acre Property, located in the vicinity of 12821 SW 232 St., on behalf of the Department of Parks, Recreation & Open Spaces	1/19/2022	\$27,241.94	SBE - Con		0.00%	Jhonnatan Escalante
Non Department	1242022	Northside Transit Village III (Construction Phase)	1/24/2022	\$34,597,644.00	SBE - Con		15.00%	Eric Perez
Transportation and Public Works	20210224	Roadway Improvements to SW 268 St from SW 139 Ave to SW 119 Ave	2/11/2022	\$12,719,731.81	SBE - Con		8.83%	Jhonnatan Escalante
					SBE - Services		0.62%	Jhonnatan Escalante
Transportation and Public Works	20220010	SW 87 AVENUE BRIDGE OVER CANAL C-100	2/18/2022	\$2,280,812.02	SBE - Con		22.01%	Jhonnatan Escalante
					SBE - Services		0.26%	Jhonnatan Escalante
Transportation and Public Works	20220013	Intersection Improvements to Old Cuttler Rd at SW 152nd Street and SW 184th Street	1/24/2022	\$3,522,109.98	SBE - Con		10.21%	Jhonnatan Escalante



Small Business Development Division Proposal Review Summary

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Department	Proposal Number	Description	Date Created	Estimated Value	Program	Applied Measure	% Applied Measure	Staff Member
Transportation and Public Works	20220013	Intersection Improvements to Old Cuttler Rd at SW 152nd Street and	1/24/2022	\$3,522,109.98	SBE - Services		2.00%	Jhonnatan Escalante
Transportation and Public Works	20220017	Intersection Improvements to Old Cutler Rd at SW 136th Street and SW 67th Avenue	2/18/2022	\$2,523,433.92	SBE - Con		11.57%	Jhonnatan Escalante
					SBE - Services		1.89%	Jhonnatan Escalante
Transportation and Public Works	20220030	Safe Route to Schools Locations, Phase 22 FM# 439895-1	2/18/2022	\$195,716.00	DBE		10.65%	Jhonnatan Escalante
Transportation and Public Works	20220032	PTP Vision Zero Multiple Sites	2/16/2022	\$2,906,227.56	SBE - Con	Yes	0.00%	Jhonnatan Escalante
Fire Department	2022-MDFR-CR-OR-HQ	Miami Dade Fire Rescue Crandon Park Ocean Rescue	2/23/2022	\$5,791,602.69	SBE - Con		11.50%	Jhonnatan Escalante
					SBE - Goods		1.00%	Jhonnatan Escalante
Parks, Recreation and Open Spaces	250283	Expansion of Community Center and Park Improvements Project	1/12/2022	\$2,154,664.00			0.00%	Jhonnatan Escalante
Parks, Recreation and Open Spaces	32080117002-A	Pelican Harbor Marina - Dredging around D Dock Rebid	1/25/2022	\$465,000.00	SBE - Con		0.00%	Jhonnatan Escalante
Parks, Recreation and Open Spaces	999999-21-023	Multiple Parks - Sport Courts Renovations for Pickleball	2/16/2022	\$114,700.00			0.00%	Jhonnatan Escalante
Aviation	AC-065A	Aero Miami III Exterior Maintenance Painting at Bldg. 916	2/8/2022	\$128,520.00			0.00%	Robert Parson
Aviation	AC-082A	AA MIA Centurion Hangar, Bldg. 890 install 2 180KVA and 2 generators	1/24/2022	\$230,531.00			0.00%	Robert Parson
Aviation	AC-096A	AA MIA AERO Miami Hangar BLDG 890 Secure Entry	1/24/2022	\$415,058.00			0.00%	Robert Parson
Aviation	AC-103A	TAC_R_AC-103A DHL Express Cargo Exterior Bldg. Painting Bldg. 716 Towers E-J	1/12/2022	\$77,015.00			0.00%	Robert Parson



Small Business Development Division Proposal Review Summary

Date/Time Run: 3/8/2022 7:09:14 AM

Department	Proposal Number	Description	Date Created	Estimated Value	Program	Applied Measure	% Applied Measure	Staff Member
Aviation	AC-134A	TAC-N-AC-134A Aero Miami II Exterior Landside Painting at Bldg. 711	2/9/2022	\$75,000.00			0.00%	Robert Parson
Internal Services	ITQ-02264 (FB-01556)	HVAC Chillers - Adding Site - MIC Center	2/4/2022	\$100,000.00	Trade Set Aside	Yes	0.00%	Alexandria Miller
Water & Sewer	P0266	One Year WASD Countywide Payment Restoration Project A	1/27/2022	\$1,918,499.00	SBE - Con		0.00%	Caesar Suarez
					SBE - Goods		0.00%	Caesar Suarez
Water & Sewer	PO226RR	CD 1.11 - EMERGENCY GENERATORS 1 THROUGH 4 REHAB SOUTH DISTRICT WASTE WATER TREATMENT PLANT	1/27/2022	\$4,387,790.00			0.00%	Alexandria Miller
Aviation	POD#03 (MCC-9-18)	MDAD-Quick Response Renovations	2/9/2022	\$500,000.00			0.00%	Robert Parson
Water & Sewer	R-237491(RTQ-00103)	CDWWTP PLANT 2 CLARIFIER BASIN No. 4 STRUCTURAL REHABILITATION	1/14/2022	\$0.00	Trade Set Aside		100.00%	Caesar Suarez
Internal Services	RFQ 22-19175-KG	LTCC Lobby Restroom Renovations	2/16/2022	\$53,000.00	SBE - Con	Level 1 Set Aside	100.00%	Jhonnatan Escalante
Seaport	RPQ No. 2011-045.05-R	Cargo Gates Modifications and Traffic Improvements (Phases 2 - 5)	2/10/2022	\$2,425,140.30	SBE - Con		0.00%	Tyrone White Jr.
Public Housing and Community Development	RPQ No. 68855	PHCD WORK-ORDER CONTRACT 2022 - CENTRAL AREA	2/14/2022	\$1,300,000.00	SBE - Con		0.00%	Tyrone White Jr.
Public Housing and Community Development	RPQ No. 68856	PHCD WORK-ORDER CONTRACT 2022 - SOUTH AREA	2/14/2022	\$1,400,000.00	SBE - Con		0.00%	Tyrone White Jr.
Public Housing and Community Development	RPQ No. 68859	PHCD WORK-ORDER CONTRACT 2022 - NORTH AREA	2/14/2022	\$2,400,000.00	SBE - Con		0.00%	Tyrone White Jr.



Small Business Development Division Proposal Review Summary

Date/Time Run: 3/8/2022 7:09:14 AM

Department	Proposal Number	Description	Date Created	Estimated Value	Program	Applied Measure	% Applied Measure	Staff Member
Public Housing and Community Development	RPQ No. 69002	PHCD VACANT UNIT PREPARATIONS - CONTRACT 2 - SOUTH SECTOR 2022	2/14/2022	\$1,800,000.00	SBE - Con		0.00%	Tyrone White Jr.
Public Housing and Community Development	RPQ No. 69003	PHCD VACANT UNIT PREPARATIONS - CONTRACT 1 - NORTH SECTOR 2022	2/14/2022	\$2,300,000.00	SBE - Con		0.00%	Tyrone White Jr.
Parks, Recreation and Open Spaces	RPQ No. C2022GCBR	Gwen Cherry Park - Maintenance Building Renovation	2/8/2022	\$75,000.00	SBE - Con	Level 1 Set Aside	100.00%	Jhonnatan Escalante
Seaport	RPQ No. M2022-012	Seamens Center Swimming Pool Renovations	1/27/2022	\$90,000.00	SBE - Con	Level 1 Set Aside	100.00%	Tyrone White Jr.
Corrections & Rehabilitation	RPQ No. MDCR Boilers (2)	Boiler and Water Heater Maintenance and Repairs	2/16/2022	\$75,000.00	SBE - Con		0.00%	Jhonnatan Escalante
Fire Department	RPQ No. MDFRD-712-OPSR	OPERATIONS SOUTH KANTECH AND GATE PROJECT REBID	1/27/2022	\$222,000.00	SBE - Con	Level 1 Set Aside	100.00%	Tyrone White Jr.
Fire Department	RPQ No. MDFRD-713-KIT1	MDFR KITCHEN REMODEL PHASE 1 STATIONS 1 8 11 22	1/27/2022	\$585,000.00	SBE - Con	Level 1 Set Aside	100.00%	Tyrone White Jr.
Aviation	RQID2100314	Retail Consultant Services	1/5/2022	\$900,000.00		Selection Factor	0.00%	Laquita Oliver
Aviation	TAC N AC-131A	Tampa Cargo Trailer Removal at Bldg. 708	2/16/2022	\$19,008.00			0.00%	Robert Parson
Aviation	TAC N AC-138A	MIA Hotel request to replace existing TV Dish Cc-E Central Terminal Roof	2/10/2022	\$20,995.00			0.00%	Robert Parson
Aviation	TAC-N-AC-121A	Atlantic Aviation Fire Suppression System Modification and Releasing Panel Replacement at Hangar 104	1/13/2022	\$169,600.00			0.00%	Robert Parson
Aviation	TAC-N-AC129A	KOPF Acquisitions Phase 1A	2/4/2022	\$834,015.00			0.00%	Robert Parson
Aviation	TAC-N-AC129B	KOPF Acquisitions Phase 1B	2/10/2022	\$102,480.00			0.00%	Robert Parson
Aviation	TAC-N-AC-132A	Aero Miami I/LATAM Lan Cargo Door Redesign & Workstation Relocation at Building 709	1/12/2022	\$62,620.00			0.00%	Robert Parson



Small Business Development Division Proposal Review Summary

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Department	Proposal Number	Description	Date Created	Estimated Value	Program	Applied Measure	% Applied Measure	Staff Member
Aviation	TAC-N-AC-133A	Aero Miami III / AA Wi-Fi Install and Data Cable to Training Room Bldg 890 Hangar	1/12/2022	\$58,359.00			0.00%	Robert Parson
Aviation	TAC-N-AC-135A	Aero Miami I/LATAM Lan Cargo ULD Handling System Demolition & Installation of Caster Deck & High Speed Doors at MIA Bldg. 709	2/11/2022	\$2,509,443.00			0.00%	Robert Parson
Aviation	TAC-N-AC-137A	Aero Miami I/Exterior Landside Panting at Bldgs. 709, 709A and 710	1/13/2022	\$185,000.00			0.00%	Robert Parson
Aviation	TAC-N-BA-003A	Spill Bucket Repair at the RCC	2/2/2022	\$7,544.25			0.00%	Robert Parson
Internal Services	W210014-B	140 West Flagler Street Building Demolition	2/18/2022	\$3,331,911.13	SBE - Con		5.96%	Caesar Suarez
					SBE - Goods		0.00%	Caesar Suarez
					SBE - Services		0.00%	Caesar Suarez

Total		Totals for Construction	\$96,131,663.19	10.03%
		Totals Count for Construction	49	



Small Business Development Division Proposal Review Summary

Date/Time Run: 3/8/2022 7:09:14 AM

	Estimated Value	% Applied Measure
Report Totals	\$96,131,663.19	10.03%
Construction	\$96,131,663.19	10.03%

Search Criteria Dept: ALL Type: 7040 Start Date: 1/1/2022 End Date: 2/28/2022



**INTERNAL SERVICE DEPARTMENT
CAPITAL IMPROVEMENTS INFORMATION SYSTEM**

**MCC Out For Bids
Tuesday, March 8, 2022**

Contracts out for bids from 1/1/2022 to 2/28/2022

<u>MCC No</u>	<u>Project Name</u>	<u>Est Amt</u>	<u>Bid Due Date</u>	<u>Insurance Approval Date</u>	<u>Bidders Add Date</u>	<u>PreBid Meeting Date</u>
AV: 7040-AA017B-1	MIA Public Restroom Modernization Central Terminal Group 1	\$1,376,308	3/30/2022		2/22/2022	3/15/2022
AV: 7040-MIA-65226-22-SN	TNT FEEDER REPLACEMENT	\$190,000	3/8/2022		2/2/2022	2/8/2022
AV: 7040-Y096A	Roof and Stucco Failure Canopy 8E	\$499,839	3/23/2022		2/14/2022	3/1/2022
AV: 7040-10270817-E	Emergency Electrical Repairs at Gates H3 H4 and H5	\$59,156	1/14/2022		1/11/2022	
AV Total: 4		\$2,125,303				
CR: 7040-EMR-BMS-Repair	Emergency BMS Repair at MW	\$935,701	2/14/2022		2/14/2022	
CR: 7040-TGK-Door RPL4	TGK Exterior Door Replacement	\$180,000	3/17/2022		2/16/2022	2/25/2022
CR Total: 2		\$1,115,701				
CU: 7040-117	Emergency Generator Repair	\$1,746	11/4/2021		1/20/2022	
FR: 7040-MDFR-717-T29-TD	TRAILER DEMOLITION AT STATION 29 TEMP SITE - PHASE 2	\$120,000	2/24/2022		2/3/2022	2/9/2022
FR: 7040-MDFRD-716-15-ME	EMERGENCY MOLD REMEDIATION AND REPAIRS AT STATION 15	\$15,000	1/28/2022		1/28/2022	
FR: 7040-MDFRD-718-VAR-F	FENCE REPAIRS	\$36,000	2/14/2022		2/2/2022	2/8/2022
FR: 7040-MDFRD-715-USR-R	EMERGENCY ROOF REPAIR AT USAR TRAINING SITE TRAILERS	\$27,000	1/14/2022		1/14/2022	
FR Total: 4		\$198,000				
HD: 7040-68400	Emergency Electrical Repair/ Palm Towers-Site 150	\$3,250	11/5/2021		2/8/2022	
HD: 7040-68506	Emergency Roofing Repairs / Southridge II-Site 361	\$4,900	12/15/2021		2/18/2022	
HD: 7040-69016	Ward Towers II ALF	\$895	8/11/2021		2/15/2022	
HD: 7040-69050	Arthur Mays Emergency Lightning Enhancement Project	\$20,785	8/25/2021		2/24/2022	
HD: 7040-67651	Emergency Plumbing Repair / Newberg-Peters Plaza- Site 110-130	\$3,600	11/12/2021		1/11/2022	11/12/2021
HD: 7040-67768	Emergency Plumbing Repairs / Gwen Cherry 13-Site 291	\$5,150	10/26/2021		1/13/2022	
HD: 7040-67738	Edison Park Plumbing Repair	\$7,800	11/10/2021		1/10/2022	
HD: 7040-68007	Gwen Cherry 14 - Paving/Patching Various Parking Lot Areas	\$11,566	12/11/2021		1/13/2022	
HD: 7040-68092	Emergency Electrical Parking Lot Repair- Phyllis Wheatley	\$4,300	6/14/2021		1/13/2022	
HD: 7040-67830PH	Gwen Cherry Plumbing Emergency	\$16,239	10/29/2021		1/14/2022	
HD: 7040-67769	Donn Gardens - Plumbing Repair	\$1,075	11/25/2021		1/14/2022	
HD: 7040-68037	Emergency roof repairs for Goulds and Southridge II	\$5,550	12/1/2021		1/25/2022	
HD: 7040-68390	Emergency Electrical Repair - Stirrup Plaza Family	\$5,780	1/5/2022		1/25/2022	
HD: 7040-67833	Emergency Plumbing Repair / Gwen Cherry 14-Site 291	\$2,459	12/12/2021		1/24/2022	
HD: 7040-67914	Victory Homes Emergency Plumbing	\$1,500	12/11/2021		1/11/2022	

<u>HD: 7040-67985</u>	Emergency Plumbing Repair / Jollivette-Site 190	\$350	12/18/2021	1/24/2022	12/18/2021
<u>HD: 7040-68352</u>	Roof repair Gwen Cherry15	\$15,200	12/10/2021	1/14/2022	
<u>HD: 7040-67504</u>	Emergency AC installation	\$4,290	11/17/2021	1/7/2022	
<u>HD: 7040-67715</u>	Venetian Gardens Emergency Meter Can Installation	\$5,300	3/16/2021	1/14/2022	
<u>HD: 7040-68330</u>	Plumbing Emergency - Jose Marti Plaza	\$7,400	12/1/2021	1/14/2022	11/30/2021
<u>HD: 7040-68372</u>	Abe Arronovitz Emergency Plumbing	\$14,300	12/7/2021	1/27/2022	
<u>HD: 7040-68505</u>	PETERS PLAZA - MOLD REMEDIATION	\$8,165	1/6/2022	1/27/2022	
<u>HD: 7040-68644</u>	Gas Line Repair- Edison Park	\$1,084	1/21/2022	2/1/2022	
<u>HD: 7040-67670</u>	Opa Locka Elderly Roofing	\$250	10/26/2021	1/24/2022	
<u>HD: 7040-68916</u>	Emergency Underground Sewer Repair- Edison Plaza Laundry	\$24,614	12/11/2021	3/3/2022	2/11/2022
<u>HD: 7040-68797</u>	Gwen Cherry14 - Plumbing	\$980	12/23/2021	2/14/2022	
<u>HD: 7040-68844</u>	New Haven Gardens - Roof Repair	\$2,300	12/14/2021	2/14/2022	
<u>HD: 7040-68894</u>	CULMER PLACE AND CULMER GARDENS -ELECTRICAL REPAIR	\$6,300	1/25/2022	2/15/2022	
<u>HD: 7040-68365</u>	Emergency Plumbing Repairs / Gwen Cherry16-Site 291	\$4,300	11/20/2021	2/15/2022	
<u>HD: 7040-68398</u>	Emergency Plumbing Repairs / Twin Lakes-Site 150	\$5,231	11/4/2021	2/15/2022	
<u>HD: 7040-68341</u>	Emergency Plumbing Repairs / Perrine Gardens 022 / Site 340	\$11,382	12/7/2021	3/3/2022	2/11/2022 12/7/2021
<u>HD: 7040-68437</u>	PETERS PLAZA - WINDOW GLASS REPLACEMENT	\$1,200	1/7/2022	2/24/2022	
<u>HD: 7040-68436</u>	In Cities- Wynwood plumbing repair	\$2,400	1/6/2022	2/11/2022	
<u>HD: 7040-68813</u>	Emergency Plumbing at Pine Island I	\$6,795	12/21/2021	2/14/2022	
<u>HD: 7040-68956</u>	Edison Plaza sewer emergency	\$520	1/25/2022	2/14/2022	
HD Total: 35		\$217,208			
<hr/>					
<u>ID: 7040-E164718</u>	Dade County Courthouse Fire Alarm Repair - Emergency	\$50,000	1/20/2022	2/8/2022	1/13/2022
<u>ID: 7040-I190100</u>	SPCC 25th FL Interior Renovation	\$150,000	3/8/2022	2/1/2022	2/16/2022
<u>ID: 7040-I190185</u>	SPCC Kitchen Drain Line Replacement	\$413,737	7/15/2021	2/16/2022	7/1/2021
<u>ID: 7040-W190068</u>	Capital Improvement to Various Systems for the E. R. Graham Building	\$1,880,981	3/18/2022	2/9/2022	2/18/2022
<u>ID: 7040-e164617</u>	Courthouse Center Emergency Concrete Repairs	\$203,430	12/6/2021	1/5/2022	12/3/2021
ID Total: 5		\$2,698,148			
<hr/>					
<u>MT: 7040-20210201</u>	Traffic Signal Preventive Maintenance - North Zone	\$1,094,000	3/9/2022	2/1/2022	2/15/2022
<u>MT: 7040-20210202</u>	Traffic Signal Preventive Maintenance - South Zone	\$1,376,103	3/16/2022	2/7/2022	2/22/2022
<u>MT: 7040-20220003</u>	Drainage Improvements Multiple Sites	\$1,109,799	3/9/2022	2/2/2022	2/17/2022
<u>MT: 7040-20220019</u>	PTP Paving Markings Installation	\$606,054	3/16/2022	2/1/2022	3/2/2022
MT Total: 4		\$4,185,956			
<hr/>					
<u>PD: 7040-PDF-E2001</u>	Emergency Pool Equipment Room Electrical Repairs	\$47,860	2/25/2022	2/24/2022	2/24/2020
<hr/>					
<u>PH: 7040-22-19169-KG</u>	Perdue Medical Center Boiler Replacement	\$572,000	3/21/2022	2/17/2022	2/28/2022
<hr/>					
<u>PR: 7040-2022TRIPC</u>	Trail Glades - Multiple Building Renovation	\$10,000	1/18/2022	1/6/2022	1/11/2021
<u>PR: 7040-250283</u>	North Trail Park Expansion of Community Center and Park Improvements	\$2,154,664	3/29/2022	2/22/2022	3/8/2022
<u>PR: 7040-253641</u>	Mangus STD Islandia New Sign Lighting	\$84,000	2/3/2022	1/6/2022	1/11/2022
<u>PR: 7040-254058</u>	Multiple Parks South of Tamiami Trail - Roof Repairs	\$95,000	2/25/2022	1/19/2022	
<u>PR: 7040-254059</u>	Multiple Parks North of Tamiami Trail - Roof Repairs	\$95,000	2/25/2022	1/19/2022	

<u>PR: 7040-32320119002</u>	Rickenbacker and Venetian Causeways Bike Repair Station	\$33,100 2/3/2022	1/19/2022 1/27/2022
<u>PR: 7040-C2021MHER</u>	Matheson Hammock Marina - Boat Ramp Electrical Service Relocation	\$27,000 1/24/2022	1/6/2022 1/13/2022
<u>PR: 7040-C2022ADE</u>	A D Barnes Pool 40 Year Recertification Electrical Repairs Project	\$45,000 2/4/2022	1/19/2022 1/26/2022
<u>PR: 7040-C2022GCBR</u>	Gwen Cherry Park - Maintenance Building Renovation	\$75,000 2/7/2022	1/4/2022 1/14/2022
<u>PR: 7040-C2022HOMSHER</u>	Homestead Bayfront Park Shelter 1 - 40yr Certification	\$78,848 2/2/2022	1/19/2022 1/25/2022
<u>PR: 7040-C49060121001</u>	Trail Glades Range Border Patrol Building Demolition	\$75,000 2/2/2022	1/11/2022 1/18/2022
<u>PR: 7040-DOLFEN1</u>	Dolphin Fence 1	\$300,000 3/8/2022	2/14/2022 2/22/2022
<u>PR: 7040-E2022TAM</u>	Emergency Tamiami Electrical Panel	\$10,320 2/25/2022	2/28/2022
<u>PR: 7040-Z256412</u>	Zoo Miami Blanket Fencing	\$95,000 3/4/2022	2/11/2022 2/17/2022
<u>PR: 7040-E254366</u>	Emergency Gwen Cherry DERM Fence	\$37,444 12/16/2021	1/3/2022
PR Total: 15		\$3,215,376	

<u>SP: 7040-2021-041</u>	Cruise Terminals F and G Roof Canopy Repairs	\$624,978 2/7/2022	1/6/2022 1/13/2022
<u>SP: 7040-M2022-004</u>	Window Glazing Services - Portwide	\$145,400 2/11/2022	1/27/2022 2/4/2022
<u>SP: 7040-M2022-012</u>	Seamens Center Swimming Pool Renovations	\$90,000 1/27/2022	1/12/2022 1/20/2022
SP Total: 3		\$860,378	

<u>SW: 7040-14989-22</u>	NORTHEAST TRANSFER STATION NORTHEAST TRANSFER INSTALLATION OF GENERATOR AND RELA	\$478,328 3/9/2022	2/3/2022 2/11/2022
<u>SW: 7040-16673-22</u>	WEST TRANSFER STATION INSTALLATION OF EXISTING GENERATOR AND RELATED SVCS.	\$139,036 3/30/2022	2/24/2022 3/8/2022
<u>SW: 7040-18310-21</u>	WEST TRANSFER STATION TIPPING FLOOR AND IMPROVEMENTS	\$756,000 2/9/2022	1/11/2022 1/19/2021
<u>SW: 7040-18387-21-R</u>	West Transfer Station Grizzly Crane Base Bolts Project	\$25,000 2/9/2022	1/21/2022 1/26/2022
SW Total: 4		\$1,398,364	

<u>WS: 7040-T2762</u>	Alex Orr WTP Lagoon Removal of Calcium Carbonate Residual	\$2,822,300 3/22/2022	2/17/2022 3/2/2022
<u>WS: 7040-T2768</u>	Pavement Restoration for Water and Sewer Department Treatment Plant Facilities	\$208,800 2/15/2022	1/20/2022 2/15/2022
<u>WS: 7040-T2771</u>	WASD PAVEMENT RESTORATION PROJECT A CITY AND COUNTY ROADWAYS 2022 YEAR	\$157,599 2/24/2022	2/10/2022 2/17/2022
<u>WS: 7040-T2772</u>	WASD Pavement Restoration Project B - FDOT Locations 2022 Year	\$158,249 3/2/2022	2/9/2022 2/16/2022
<u>WS: 7040-T2776</u>	Upgrade Sewage Station No.0470 and Install 12-inch PVC Force Main from NE 30th A	\$1,257,117 3/29/2022	2/24/2022 3/2/2022
<u>WS: 7040-T2769</u>	Mold Remediation for trailer Bathroom	\$7,500 1/18/2022	1/12/2022 1/14/2022
<u>WS: 7040-T2770</u>	ALEXANDER ORR FENCE BREACH	\$2,000 1/24/2022	1/20/2022 1/21/2022
<u>WS: 7040-T2774</u>	GATE REPAIR AT ALEXANDER ORR	\$800 2/4/2022	2/2/2022 2/3/2022
<u>WS: 7040-T2775</u>	LEISURE CITY GATE REPAIR	\$800 2/16/2022 3/3/2022	2/11/2022 2/15/2022
WS Total: 9		\$4,615,164	

Totals: 88 \$21,251,204

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SBE – Construction Certification Report

Certification Type: SBE-CON

PERIOD: January 1, 2022 to February 28, 2022

					Total Amount	African American	Caucasian	Hispanic	Asian	Native American	Other
Total Certified SBE-CON as of 2/28/22					751	94	53	590	5	1	8
		New	1 year Renewal	3 year Recert							
1	Approved Applications (New, Annual Renewal, Recertification)		191	226	334	751					
2	Graduated					1					
3	Denied					0					

Female	Male	Total Amount
135	616	751

This is a race and gender neutral program. This report is for informational purpose only.

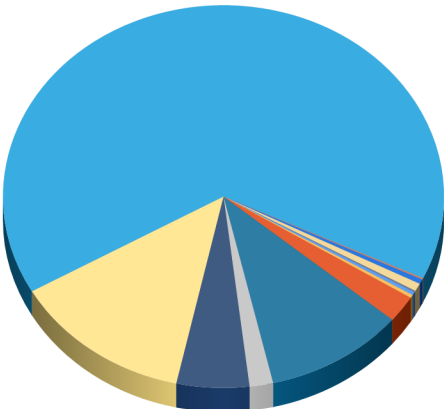
Note: The SBE program is race and gender neutral. This report is for informational purposes only.

Certified Directory - Ethnicity & Gender Summary

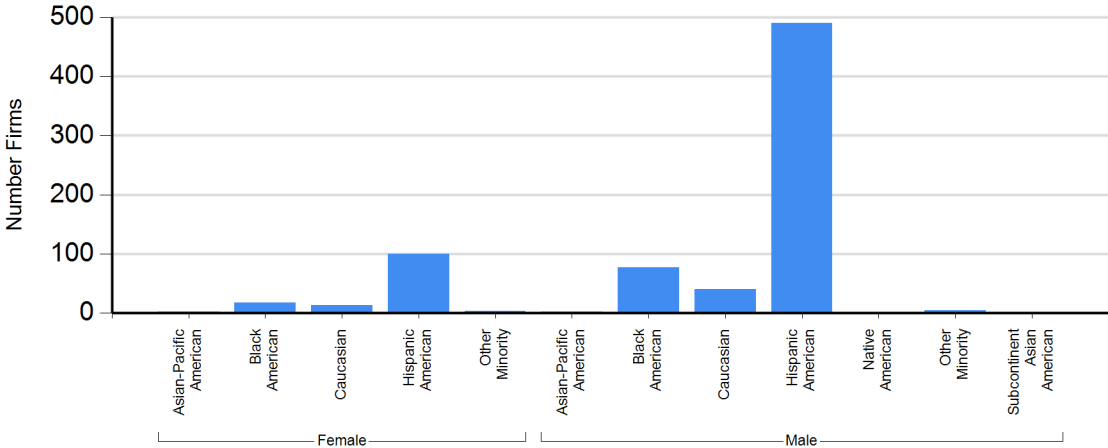
Ethnicity & Gender Summary

Ethnicity	Gender	Number Firms	Percent of Total
Asian-Pacific American	Female	2	0.27%
Asian-Pacific American	Male	2	0.27%
Black American	Female	17	2.26%
Black American	Male	77	10.25%
Caucasian	Female	13	1.73%
Caucasian	Male	40	5.33%
Hispanic American	Female	100	13.32%
Hispanic American	Male	490	65.25%
Native American	Male	1	0.13%
Other Minority	Female	3	0.40%
Other Minority	Male	5	0.67%
Subcontinent Asian American	Male	1	0.13%
Total Firms		751	

Certified Directory - Ethnicity & Gender Summary



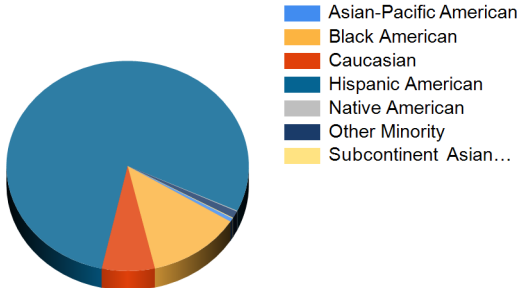
- Asian-Pacific American - Female
- Asian-Pacific American - Male
- Black American - Female
- Black American - Male
- Caucasian - Female
- Caucasian - Male
- Hispanic American - Female
- Hispanic American - Male
- Native American - Male
- Other Minority - Female
- Other Minority - Male
- Subcontinent Asian American - Male



Certified Directory - Ethnicity & Gender Summary

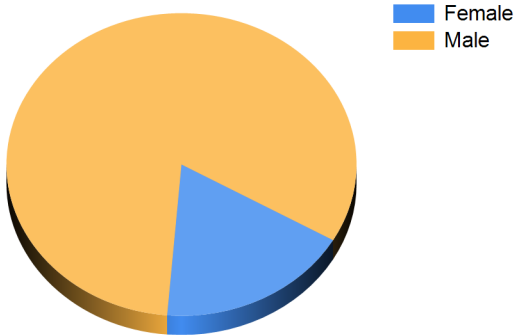
Ethnicity Summary

Ethnicity	Number Firms	Percent of Total
Asian-Pacific American	4	0.53%
Black American	94	12.52%
Caucasian	53	7.06%
Hispanic American	590	78.56%
Native American	1	0.13%
Other Minority	8	1.07%
Subcontinent Asian American	1	0.13%
Total Firms	751	

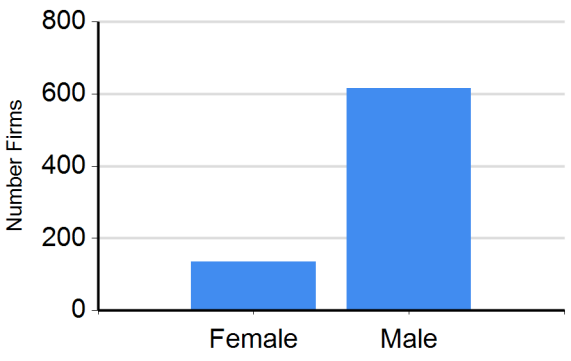
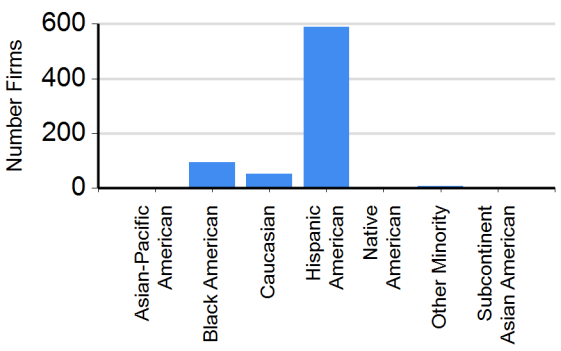


Gender Summary

Gender	Number Firms	Percent of Total
Female	135	17.98%
Male	616	82.02%
Total Firms	751	



Certified Directory - Ethnicity & Gender Summary



SBE – Construction Utilization Report

Miami-Dade County Small Business Enterprise (SBE) Construction Program

CONTRACTS AWARDED																		
Reporting Period: 1/1/22 to 2/28/22																		
Contract Type	SBE GOALS/MEASURES						NO SBE GOALS/MEASURES						TOTAL (SBE + NO SBE GOALS/MEASURES)					
	SBE		NON-SBE		TOTAL		SBE		NON-SBE		TOTAL		SBE		NON-SBE		TOTAL	
1. Construction	9,694,114	12%	72,581,856	88%	82,275,970	98%					-	0%	9,694,114	12%	72,581,856	88%	82,275,970	98%
2. MCC					-	0%					-	0%	-		-		-	0%
3. MCC 7040	1,352,798	100%		0%	1,352,798	2%					-	0%	1,352,798	100%		0%	1,352,798	2%
4. MCC 7360					-	0%	108,536	99%	1,360	1%	109,896	100%	108,536	99%	1,360	1%	109,896	0%
5. Design/Build					-	0%					-	0%	-		-		-	0%
6. Leases	175,757	28%	458,983	72%	634,740	1%					-	0%	175,757	28%	458,983	72%	634,740	1%
7. Maintenance					-	0%					-	0%	-		-		-	0%
8. Owner Direct Purchases					-	0%					-	0%	-		-		-	0%
TOTAL	11,222,669	13%	73,040,839	87%	84,263,508	100%	108,536	99%	1,360	1%	109,896	100%	11,331,205	13%	73,042,199	87%	84,373,404	100%

CONTRACTS PAID																		
Reporting Period: 1/1/22 to 2/28/22																		
Contract Type	SBE GOALS/MEASURES						NO SBE GOALS/MEASURES						TOTAL (SBE + NO SBE GOALS/MEASURES)					
	SBE		NON-SBE		TOTAL		SBE		NON-SBE		TOTAL		SBE		NON-SBE		TOTAL	
1. Construction	2,147,045	10%	18,375,716	90%	20,522,761	38%	878,994	5%	16,923,954	95%	17,802,948	72%	3,026,039	8%	35,299,670	92%	38,325,709	49%
2. MCC					-	0%					-	0%	-		-		-	0%
3. MCC 7040	7,500,114	100%	16,100	0%	7,516,214	14%	361,263	100%		0%	361,263	1%	7,861,377	100%	16,100	0%	7,877,477	10%
4. MCC 7360	339,460	35%	639,220	65%	978,680	2%	484,460	22%	1,704,669	78%	2,189,129	9%	823,920	26%	2,343,889	74%	3,167,809	4%
5. Design/Build	1,147,137	6%	17,567,168	94%	18,714,305	35%	225,699	10%	2,056,990	90%	2,282,689	9%	1,372,836	7%	19,624,158	93%	20,996,994	27%
6. Leases	1,021,698	17%	4,818,336	83%	5,840,034	11%	61,175	5%	1,228,672	95%	1,289,847	5%	1,082,873	15%	6,047,008	85%	7,129,881	9%
7. Maintenance					-	0%					-	0%	-		-		-	0%
8. Owner Direct Purchases					-	0%		0%	920,080	100%	920,080	4%	-	0%	920,080	100%	920,080	1%
TOTAL	12,155,454	23%	41,416,540	77%	53,571,994	100%	2,011,591	8%	22,834,365	92%	24,845,956	100%	14,167,045	18%	64,250,905	82%	78,417,950	100%

CONTRACTS AWARDED DEMOGRAPHICS																								
Reporting Period: 1/1/22 to 2/28/22																								
Ethnicity Type	SBE GOALS/MEASURES						NO SBE GOALS/MEASURES						TOTAL (SBE + NO SBE GOALS/MEASURES)											
	Male		Female		Unknown		Male		Female		Unknown		Male		Female		Unknown			TOTAL				
1. Asian Pacific American						-	0%																	
2. Black American	1,851,932	90%	200,000	10%		0%	2,051,932	2%	48,560	100%		0%	48,560	44%	1,900,492	90%	200,000	10%		0%	2,100,492	2%		
3. Caucasian	1,873,335	100%		0%		0%	1,873,335	2%	1,360	100%		0%	1,360	1%	1,874,695	100%		0%		0%	1,874,695	2%		
4. Hispanic American	9,129,434	99%	47,572	1%		0%	9,177,006	11%	59,976	100%		0%	59,976	55%	9,189,410	99%	47,572	1%		0%	9,236,982	11%		
5. Native American						-	0%						-	0%							-	0%		
6. Other Minority						-	0%						-	0%							-	0%		
7. Subcontinent Asian American						-	0%						-	0%							-	0%		
8. Unknown		0%		0%	71,161,235	100%	71,161,235	84%				0%		0%		0%		71,161,235	100%			71,161,235	84%	
TOTAL	12,854,701	15%	247,572	0%	71,161,235	84%	84,263,508	100%	109,896	100%	-	0%	-	0%	109,896	100%	12,964,597	15%	247,572	0%	71,161,235	84%	84,373,404	100%

CONTRACTS PAID DEMOGRAPHICS																								
Reporting Period: 1/1/22 to 2/28/22																								
Ethnicity Type	SBE GOALS/MEASURES						NO SBE GOALS/MEASURES						TOTAL (SBE + NO SBE GOALS/MEASURES)											
	Male		Female		Unknown		Male		Female		Unknown		Male		Female		Unknown			TOTAL				
1. Asian Pacific American						-	0%																	
2. Black American	710,804	58%	509,369	42%		0%	1,220,173	2%	83,853	100%		0%	83,853	0%	794,657	61%	509,369	39%		0%	1,304,026	2%		
3. Caucasian	14,808,608	84%	2,782,411	16%		0%	17,591,019	33%	11,039,879	97%	292,419	3%	11,332,298	46%	25,848,487	89%	3,074,830	11%		0%	28,923,317	37%		
4. Hispanic American	15,233,353	87%	1,788,207	10%	412,887	2%	17,434,447	33%	6,950,726	98%	118,182	2%	7,068,908	28%	22,184,079	91%	1,906,389	8%	412,887	2%	24,503,355	31%		
5. Native American						-	0%						-	0%							-	0%		
6. Other Minority	426,785	100%		0%		0%	426,785	1%	8,568	100%		0%	8,568	0%	435,353	100%		0%		0%	435,353	1%		
7. Subcontinent Asian American						-	0%	(159,402)	100%		0%		0%	(159,402)	-1%	(159,402)	100%		0%		0%	(159,402)	0%	
8. Unknown	(22,578)	0%		0%	16,922,147	100%	16,899,569	32%	449,732	7%		0%	6,062,000	93%	6,511,732	26%	427,154	2%		0%	22,984,147	98%	23,411,301	30%
TOTAL	31,156,972	58%	5,079,987	9%	17,335,034	32%	53,571,993	100%	18,373,356	74%	410,601	2%	6,062,000	24%	24,845,957	100%	49,530,328	63%	5,490,588	7%	23,397,034	30%	78,417,950	100%

NOTES

¹As a result of two landmark cases (Engineering Contractors Association v. Metropolitan Dade County and Hershell Gill Consulting Engineers, Inc. v. Miami-Dade County) Miami-Dade County's three Small Business Enterprise (SBE) programs in Construction, A&E, and Goods and Services are race and gender neutral.

²The capturing of demographic data is based on voluntary information provided and or entered by prime and sub-contractors.

³Payments reported may be from contracts awarded outside the reporting period.

**Miscellaneous Construction Contract
MCC-8-10
(MCM Corporation)**

**MCC-8-10 SBE Utilization Report
as of February 28, 2022**

MCC 8-140 Contract Breakdown	Awarded to MCM	Paid to MCM	Awarded to Subcontractors	Paid to Subcontractors	Paid	Contracts
Construction Management Contract	\$ 14,113,959.41	\$ 12,907,485.41	\$ 2,698,483.84	\$ 2,583,874.08	20.02%	19.12%
MCC Trade Set Aside Contracts	\$ 66,409,714.39	\$ 61,804,917.33	\$ 50,686,440.59	\$ 48,027,356.55	77.71%	76.32%
MCC SBE -Con % Measure Contracts	\$ 6,077,751.18	\$ 6,077,751.17	\$ 1,359,450.38	\$ 1,359,450.38	22.37%	22.37%
MCC DBE % Measure Contracts	\$ 9,950,599.06	\$ 9,950,599.06	\$ 2,367,357.75	\$ 2,367,357.75	23.79%	23.79%
No Measure Contracts	\$ 29,362,970.99	\$ 29,362,970.99	\$ 28,037,584.36	\$ 28,079,628.35	95.63%	95.49%
Totals	\$ 125,914,995.03	\$ 120,103,723.96	\$ 85,149,316.92	\$ 82,417,667.11	68.62%	67.62%
SBE \$ For Credit Paid			\$ 54,744,374.81	\$ 51,970,681.01		
SBE % Utilized			43.48%	41.27%		

Community Small Business Enterprises
 CSBE Advisory Board Quarterly Report
 February 28, 2022

Project #	Project Name	Prime	Start Date	Contract Award	CSBE Award	Amount Paid to GC	Amount Paid to CSBE	CSBE Part.	% Complete
780KD11	MIA New Fire Related Dumpers at FPL Vaults #1, #2, & 5 North Terminal	AAP		\$ 202,921.85		\$ 202,921.85		90%	100.00%
S103A	MIA Relocation of Runway & Localizer Shelter	MCM	2/6/14	\$ 156,925.81	\$ 183,176.00		\$ 183,176.31	90%	100.00%
					\$ 60,175.00		\$ 60,175.00	38%	100.00%
					\$ 76,294.42		\$ 76,294.42	49%	100.00%
779Y	MIA-NTD FIS Re-Check	MCM		\$ 5,330,950.90		\$ 5,330,950.90		51%	100.00%
					\$ 195,200.00		\$ 195,200.00	4%	100.00%
					\$ 43,717.00		\$ 43,717.00	1%	100.00%
					\$ 123,139.62		\$ 123,139.62	2%	100.00%
					\$ 370,970.58		\$ 370,970.58	7%	100.00%
					\$ 29,250.00		\$ 29,250.00	1%	100.00%
					\$ 575,753.90		\$ 575,753.90	11%	100.00%
					\$ 62,281.89		\$ 62,281.89	1%	100.00%
					\$ 289,021.22		\$ 289,021.22	5%	100.00%
					\$ 68,787.00		\$ 68,787.00	1%	100.00%
					\$ 69,960.03		\$ 69,960.03	1%	100.00%
					\$ 12,000.00		\$ 12,000.00	0%	100.00%
					\$ 141,315.73		\$ 141,315.73	3%	100.00%
					\$ 26,195.00		\$ 26,195.00	0%	100.00%
					\$ 277,871.00		\$ 277,871.00	5%	100.00%
					\$ 404,629.76		\$ 404,629.76	8%	100.00%
D105C	MIA-Dolphin & Flamingo Parking Garages Rep.	MCM		\$ 7,284,481.22		\$ 7,284,481.22		0%	100.00%
					\$ 820,420.00		\$ 820,420.00	11%	100.00%
					\$ 3,293,720.13		\$ 3,293,720.13	45%	100.00%
					\$ 222,697.36		\$ 222,697.36	3%	100.00%
					\$ 847,480.15		\$ 847,480.15	12%	100.00%
					\$ 429,576.67		\$ 429,576.67	6%	100.00%
					\$ 504,470.00		\$ 504,470.00	7%	100.00%
					\$ 164,110.00		\$ 164,110.00	2%	100.00%
					\$ 95,874.77		\$ 95,874.30	1%	100.00%
					\$ 52,025.00		\$ 52,025.00	1%	100.00%
					\$ 228,748.19		\$ 228,748.19	3%	100.00%
					\$ 29,600.00		\$ 29,600.00	0%	100.00%

Community Small Business Enterprises
 CSBE Advisory Board Quarterly Report
 February 28, 2022

Project #	Project Name	Prime		Start Date	Contract Award	CSBE Award	Amount Paid to GC	Amount Paid to CSBE	CSBE Part.	% Complete
Q043A	Building 861, 862, & 863	MCM			\$ 750,753.44		\$ 750,753.44		82%	100.00%
			Epic Consultants, Inc.			\$ 83,373.26		\$ 83,373.26	1%	100.00%
			A-1 Florida Painting, Inc.			\$ 9,425.00		\$ 9,425.00	1%	100.00%
			Epic Consultants, Inc.			\$ 65,603.89		\$ 65,603.89	9%	100.00%
			Epic Consultants, Inc.			\$ 58,701.17		\$ 58,701.17	8%	100.00%
			Coakley Mechanical Inc.			\$ 7,642.75		\$ 7,642.75	1%	100.00%
			Thevenin Enterprises, Inc.			\$ 461,136.32		\$ 461,136.32	61%	100.00%
S100A	MIA-Conc G Switchgear Replacement	MCM			\$ 1,959,981.14		\$ 1,959,981.14		92%	100.00%
			Solares Electric			\$ 1,811,494.99		\$ 1,811,494.99	92%	100.00%
V040A-1	MIA Satellite E Pavement Rehab. Pkg. 1 MOT/Elect	MCM		12/28/15	\$ 1,523,010.68		\$ 1,523,010.68		83%	100.00%
			ABC Construction			\$ 548,355.66		\$ 548,355.66	36%	100.00%
			Roberts Traffic & Markings			\$ 347,450.82		\$ 347,450.82	23%	100.00%
			Jador International			\$ 323,244.07		\$ 323,244.07	21%	100.00%
			Ameradrain Plumbing			\$ 42,625.00		\$ 42,625.00	3%	100.00%
			Peoples Plumbing & Mechanical			\$ 6,899.83		\$ 6,899.83	0%	100.00%
	MIA-Quick Response Project Order	MCM		SAO #	\$ 2,012,971.01		\$ 1,859,435.75			92.37%
SAO 43	MIA Hotel Steel Retrofit	MCM		11/9/15	\$ 272,988.64		\$ 272,988.64		92%	100.00%
			Fleites Construction	43		\$ 39,945.00		\$ 39,945.00	15%	100.00%
			A-1 All Florida Painting, Inc.	43		\$ 197,800.00		\$ 197,800.00	72%	100.00%
			Thevenin Enterprises	43		\$ 12,800.00		\$ 12,800.00	5%	100.00%
SAO 47	MIA Hotel Steel Retrofit - Extra Work	MCM		4/8/16	\$ 58,067.31		\$ 58,067.31		92%	100.00%
			Fleites Construction Group, Inc.	47		\$ 53,508.39		\$ 53,508.39	92%	100.00%
SAO 49	MIA Hotel Steel Retrofit - Add'l Work	MCM		5/26/16	\$ 617.29		\$ 617.29		92%	100.00%
			Thevenin Enterprises, Inc.	49		\$ 568.83		\$ 568.83	92%	100.00%
SAO 37/38	MIA FIS Add'l APC (Passport Readers)	MCM		5/28/15	\$ 225,485.06		\$ 225,485.06		92%	100.00%
			C.L. Elias Construction	37/38		\$ 109,589.92		\$ 109,589.92	49%	100.00%
			A-1 All Florida Painting, Inc.	37		\$ 2,725.00		\$ 2,725.00	1%	100.00%
			Century Fire	37		\$ 14,500.00		\$ 14,500.00	6%	100.00%
			Coakley Mechanical Inc.	37		\$ 13,800.00		\$ 13,800.00	6%	100.00%
			Ruben Electric Technology, Inc.	37		\$ 56,500.00		\$ 56,500.00	25%	100.00%
			Fleites Construction	37		\$ 10,500.00		\$ 10,500.00	5%	100.00%
SAO 39	MIA D FIS Add'l APCs 3rd Level Extra	MCM		9/22/15	\$ 24,314.34		\$ 24,314.34		92%	100.00%
			C.L. Elias Construction	39		\$ 14,336.55		\$ 14,336.55	59%	100.00%
			Century Fire	39		\$ 1,953.85		\$ 1,953.85	8%	100.00%
			Coakley Mechanical Inc.	39		\$ 6,115.00		\$ 6,115.00	25%	100.00%

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SAO 40/44	MIA Hotel Roof Repair Hotel (Lobby)	MCM		9/12/15	\$ 11,683.86		\$ 11,683.86		92%	100.00%
			Epic Consultants, Inc.	40/44		\$ 10,766.56		\$ 10,766.56	92%	100.00%
SAO 41	MIA Building 845 Interior Paint	MCM		8/31/15	\$ 94,205.80		\$ 94,205.80		92%	100.00%
			Inclan Painting	41		\$ 86,500.00		\$ 86,500.00	92%	100.00%
SAO 42	MIA Electrical Survey Cc G & H	MCM		11/3/15	\$ 32,289.92		\$ 32,289.92		92%	100.00%
			Jador International	42		\$ 29,600.00		\$ 29,600.00	92%	100.00%
SAO 45	MIA Unsafe Stucco @ Terminal E	MCM		3/4/16	\$ 21,663.02		\$ 21,663.02		21%	100.00%
			Epic Consultants, Inc.	45		\$ 19,343.00		\$ 19,343.00	21%	100.00%
SAO 46	MIA Wall of Honor (SAO #46, 48, 50, 52)	MCM		3/4/16	\$ 223,824.87		\$ 223,824.87		100%	100.00%
			EPIC Consultant, Inc.	46		\$ 181,370.00		\$ 181,370.00	81%	100.00%
			Ruben Electric Technology, Inc.	46		\$ 8,800.00		\$ 8,800.00	4%	100.00%
			Epic Consultants, Inc.	48		\$ 15,626.11		\$ 15,626.11	7%	100.00%
			Epic Consultants, Inc.	50		\$ 12,113.60		\$ 12,113.60	5%	100.00%
			Ruben Electric Technology, Inc.	50		\$ 2,070.00		\$ 2,070.00	1%	100.00%
			Epic Consultants, Inc.	52		\$ 3,730.38		\$ 3,730.38	2%	100.00%
SAO 51	MIA Central/So MCP Elect. Survey	MCM		6/3/16	\$ 54,063.84		\$ 54,063.84		91%	100.00%
			Jador International	51		\$ 49,200.00		\$ 49,200.00	91%	100.00%
SAO 53/58	MIA Lower E Emergency Pull Station (SAO #53, 58)	MCM		9/12/16	\$ 77,834.49		\$ 77,834.49		94%	100.00%
			Jador International	53		\$ 50,879.55		\$ 50,879.55	65%	100.00%
			Jador International	58		\$ 22,488.24		\$ 22,488.24	29%	100.00%
SAO 54	MIA Cent Ticket Counters (UA) Demo Work	MCM		8/15/16	\$ 97,438.75		\$ 97,438.75		92%	100.00%
			Paradises Awning	54		\$ 96,494.13		\$ 96,494.13	99%	100.00%
			Ruben Electric Technology, Inc.	54		\$ 14,875.00		\$ 14,875.00	15%	100.00%
			Paradises Awning	70		\$ (46,876.00)		\$ (46,876.00)	-48%	100.00%
			Paradises Awning	71		\$ 25,295.62		\$ 25,295.62	26%	100.00%
SAO 56 69/84/86	MIA Cc E Satellite - 400 hz Replacement	MCM		1/20/16	\$ 268,302.07		\$ 268,302.07		92%	100.00%
			Clearview Electric	56		\$ 124,065.00		\$ 118,099.25	46%	95.19%
			Clearview Electric	69		\$ 121,600.00		\$ 115,520.00	45%	95.00%
			Clearview Electric	86		\$ 1,322.45		\$ -	0%	0.00%
SAO 57/60	MIA Renov. ID Section - Debris Removal	MCM		1/18/16	\$ 7,459.72		\$ 7,459.72			100.00%
			Fleites Construction Group, Inc.	57		\$ 4,330.46		\$ 4,330.46	0%	100.00%
			Fleites Construction	60		\$ 2,556.78		\$ 2,556.78	0%	100.00%
SAO 62	MIA E-FIS 1st, 2nd, 3rd Floor HVAC (SAO 62, 67, 68)	MCM		7/7/17	\$ 262,278.00		\$ 262,278.00		92%	100.00%
			Coakley Mechanical Inc.	62		\$ 216,700.00		\$ 216,700.00	83%	100.00%

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			Coakley Mechanical	67		\$ 20,438.44		\$ 20,438.44	8%	100.00%
			Coakley Mechanical	68		\$ 12,630.00		\$ 12,630.00	5%	100.00%
			Coakley Mechanical	72		\$ (7,552.20)		\$ (7,552.20)	-3%	100.00%
SAO 64	MIA E-FIS Water Fountains/Sink (SAO #64, 73, 74)	MCM		8/14/17	\$ 34,429.44		\$ 34,429.44		92%	100.00%
			C.L. Elias Construction	64		\$ 5,934.16		\$ 5,934.16	17%	100.00%
			Ameradrain Plumbing	64		\$ 25,000.00		\$ 25,000.00	73%	100.00%
			Thevenin Enterprises	64		\$ 792.00		\$ 792.00	2%	100.00%
			C. L Elias	74		\$ 244.16		\$ 244.16	0%	100.00%
SAO 76	MIA Bldg 3030 2nd FL Paint & Light (SAO #76, 77, 78)	MCM		8/29/18	\$ 118,212.72		\$ 118,212.72		92%	100.00%
			Kesoki Painting LLC	76		\$ 13,000.00		\$ 12,900.00	11%	99.23%
			Tesla Engineering, Inc	76		\$ 34,570.00		\$ 32,841.50	29%	95.00%
			Tesla Engineering, Inc	77		\$ 28,636.07		\$ 27,204.26	24%	95.00%
			Tesla Engineering, Inc	78		\$ 32,725.67		\$ 31,089.38	28%	95.00%
SAO 80/83/85	MIA Terminal F TSA Onsite Consolidational (SAO #80, 83, 85)	MCM		5/16/19	\$ 325,100.15		\$ 325,100.15		92%	100.00%
			C L Elias Construction	80		\$ 88,183.00		\$ 88,183.00	27%	100.00%
			Affordable Carpet & Maint Inc	80		\$ 31,464.47		\$ 31,464.47	10%	100.00%
			Massu Infrastructure	80		\$ 23,346.00		\$ 23,346.00	7%	100.00%
			Ameradrain Plumbing	80		\$ 4,200.00		\$ 4,200.00	1%	100.00%
			C J Fire Protection Inc	80		\$ 9,600.00		\$ 9,600.00	3%	100.00%
			Air Zone Inc.	80		\$ 26,000.00		\$ 26,000.00	8%	100.00%
			Tesla Engineering, Inc	80		\$ 34,770.00		\$ 30,843.01	11%	88.71%
			C L Eliase Construction	83		\$ 4,607.33		\$ 4,607.33	1%	100.00%
			CJ Fire Protection	83		\$ 1,265.00		\$ 1,265.00	0%	100.00%
			Tesla Engineering	83		\$ 51,792.96		\$ 51,792.96	16%	100.00%
			Tesla Engineering	85		\$ 25,470.20		\$ 24,175.38	8%	94.92%
SAO 81/87	MIA E-FIS Carousel #4 (SAO #81/87)	MCM		8/19/19	\$ 112,316.21		\$ 112,316.21		92%	100.00%
			Conbuilt	81		\$ 55,836.90		\$ 55,836.90	50%	100.00%
			C J Fire Protection	81		\$ 15,000.00		\$ 15,000.00	13%	100.00%
			ARO Electrical	81		\$ 32,741.57		\$ 32,741.57	29%	100.00%
SAO 88/90	MIA New Entrance Wall Enclosure Bldg 3030 Wing	MCM		7/17/20	\$ 40,264.23		\$ 40,264.23		33%	100.00%
			C.L. Elias Construction	88/90		\$ 29,139.46		\$ 29,139.49	26%	100.00%
			Clearview Electric	88		\$ 7,950.00		\$ 7,950.00	7%	100.00%
SAO 89	MIA Conduit Routing Investigation Curbside Term D	MCM		7/17/20	\$ 1,565.10		\$ 1,565.10		1%	100.00%
			Shovel Construction	89		\$ 1,442.22		\$ 1,442.22	1%	100.00%

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U-055-A	MIA-Int. Renov. Reloc. Of ID Section/Drivers	MCM	4/18/16	\$ 2,988,348.84		\$ 2,988,348.84		92%	100.00%
					\$ 313,519.64		\$ 313,519.64	10%	100.00%
					\$ 73,117.81		\$ 73,117.81	2%	100.00%
					\$ 99,132.25		\$ 99,132.25	3%	100.00%
					\$ 134,955.94		\$ 134,955.94	5%	100.00%
					\$ 89,153.81		\$ 89,153.81	3%	100.00%
					\$ 248,620.11		\$ 248,620.11	8%	100.00%
					\$ 196,013.00		\$ 196,013.00	7%	100.00%
					\$ 28,079.40		\$ 28,079.40	1%	100.00%
					\$ 275,462.94		\$ 275,462.94	9%	100.00%
					\$ 67,692.00		\$ 67,692.00	2%	100.00%
					\$ 295,245.40		\$ 295,245.40	10%	100.00%
					\$ 923,841.44		\$ 923,841.19	31%	100.00%
V-075-A	MIA-Structural Bridge Repairs No. 3111	MCM		\$552,274.69		\$ 552,274.69		92%	100.00%
					\$205,161.38		\$ 205,161.38	37%	100.00%
					\$79,784.00		\$ 79,784.00	14%	100.00%
					\$98,197.00		\$ 98,197.00	18%	100.00%
					\$122,750.00		\$ 122,750.00	22%	100.00%
T-072-D	Lower Concourse E APM Station 4th Floor	MCM		\$2,246,012.33		\$ 2,246,012.33		92%	100.00%
					\$351,657.00		\$ 351,657.00	16%	100.00%
					\$569,970.16		\$ 569,970.16	25%	100.00%
					\$147,508.03		\$ 147,508.03	7%	100.00%
					\$218,185.20		\$ 218,185.20	10%	100.00%
					\$18,600.00		\$ 18,600.00	1%	100.00%
					\$155,062.50		\$ 155,062.50	7%	100.00%
					\$114,500.00		\$ 114,500.00	5%	100.00%
					\$497,718.85		\$ 497,718.85	22%	100.00%
V-043-A	Central Ticket Counters F, G Phase 1	MCM	9/23/16	\$ 771,071.17		\$ 771,071.17		91%	100.00%
					\$114,390.79		\$ 114,390.79	15%	100.00%
					\$48,264.50		\$ 48,264.50	6%	100.00%
					\$69,305.93		\$ 69,305.93	9%	100.00%
					\$5,710.21		\$ 5,710.21	1%	100.00%
					\$13,997.00		\$ 13,997.00	2%	100.00%
					\$119,970.00		\$ 119,970.00	16%	100.00%

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			Jador International Corp			\$316,024.55		\$ 316,024.55	41%	100.00%
			National Fire Protection			\$10,513.65		\$ 10,513.65	1%	100.00%
U-037-A	United Airlines Colocation ATO Renovations	MCM		9/16/16	\$ 361,453.93		\$ 361,453.93		93%	100.00%
			Delka Innovo Group			\$31,113.45		\$ 31,113.45	9%	100.00%
			Paradise Awnings Corp			\$600.00		\$ 600.00	0%	100.00%
			Delka Innovo Group			\$65,137.00		\$ 65,137.00	18%	100.00%
			Delka Innovo Group			\$4,173.00		\$ 4,173.00	1%	100.00%
			Epic Consultants, Inc			\$33,347.92		\$ 33,347.92	9%	100.00%
			Epic Consultants, Inc			\$23,101.00		\$ 23,101.00	6%	100.00%
			Everett Painting Company, Inc			\$8,709.49		\$ 8,709.49	2%	100.00%
			Delka Innovo Group			\$10,953.51		\$ 10,953.51	3%	100.00%
			DAC Air Conditioning Corp			\$42,445.78		\$ 42,445.78	12%	100.00%
			Al Hill Plumbing Corp			\$17,565.00		\$ 17,565.00	5%	100.00%
			National Fire Protection			\$10,536.83		\$ 10,536.83	3%	100.00%
			Thevenin Enterprises, Inc			\$86,860.79		\$ 86,860.79	24%	100.00%
T074-H	E-FIS Emergency Renovations, 1st Level	MCM		2/28/17	\$ 1,894,711.00		\$ 1,894,711.00		69%	100.00%
			A1-All Florida Painting, Inc			\$36,797.90		\$ 36,797.90	2%	100.00%
			AAP Construction Group Corp.			\$805,851.07		\$ 805,851.07	43%	100.00%
			Century Fire, Inc.			\$113,870.21		\$ 113,870.21	6%	100.00%
			Jador International Corp			\$346,067.75		\$ 346,067.75	18%	100.00%
T072-H	Lower Cc E-FIS Renovation Security & Access Control 1st & 3rd Level	MCM		8/29/17	\$ 1,404,473.50		\$ 1,404,473.50		20%	100.00%
X045A	Conc. J Gate 3 - EDS Room	MCM		9/9/17	\$ 400,273.02		\$ 400,273.02		78%	100.00%
			AAP Construction Group Corp.			\$83,643.00		\$ 83,643.00	21%	100.00%
			AAP Construction Group Corp.			\$15,250.00		\$ 15,250.00	4%	100.00%
			AAP Construction Group Corp.			\$38,450.00		\$ 38,450.00	10%	100.00%
			Ameradrain Plumbing			\$47,800.24		\$ 47,800.24	12%	100.00%
			Thevenin Enterprises Inc.			\$112,863.75		\$ 112,863.75	28%	100.00%
			Jordim International			\$63,785.50		\$ 63,785.50	3%	100.00%
T072-H	Lower Cc E-FIS Renovation Third Level	MCM		8/29/17	\$ 357,550.43		\$ 357,550.43		93%	100.00%
			EPIC Consultant			\$117,932.97		\$ 117,933.00	33%	100.00%
			World of Frameless Glass			\$6,950.00		\$ 6,950.00	2%	100.00%
			EPIC Consultant			\$20,003.00		\$ 20,003.00	6%	100.00%
			Century Fire			\$32,380.00		\$ 32,380.00	9%	100.00%
			EPIC Consultant			\$20,003.00		\$ 20,003.00	6%	100.00%
			Century Fire			\$32,380.00		\$ 32,380.00	9%	100.00%

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			American Commerical Services			\$22,455.00		\$ 22,455.00	6%	100.00%
			Thevenin Enterprises			\$79,021.88		\$ 79,022.00	22%	100.00%
U010-F	Satellite E AHU-1 Replacement	MCM		9/13/17	\$ 406,343.64		\$ 406,343.64		84%	100.00%
			Paradise Construction			\$29,677.00		\$ 29,677.00	7%	100.00%
			AAP Construction Group Corp			\$8,640.00		\$ 8,640.00	2%	100.00%
			American Commerical Services			\$262,639.00		\$ 262,639.00	65%	100.00%
			Century Fire			\$14,075.01		\$ 14,075.01	3%	100.00%
			Thevenin Enterprises			\$26,188.93		\$ 26,188.93	6%	100.00%
R023-A	Outfall No. 2 & 3 Boom & Skimmer System	MCM		4/24/18	\$ 1,617,109.59		\$ 1,617,109.59		93%	100.00%
			ABC Construction			\$1,294,780.71		\$ 1,294,780.71	80%	100.00%
			ABC Construction			\$53,900.00		\$ 53,900.00	3%	100.00%
			Tesla Engineering, Inc			\$147,542.41		\$ 147,542.41	9%	100.00%
P109-A	Bearing Modifications to Bridge #3062 B & C	MCM		5/17/18	\$ 257,118.34		\$ 257,118.34		92%	100.00%
			SK Quality Contractor, Inc			\$66,280.00		\$ 66,280.00	26%	100.00%
			SK Quality Contractor, Inc			\$114,900.00		\$ 114,900.00	45%	100.00%
			SK Quality Contractor, Inc			\$37,272.04		\$ 37,272.04	14%	100.00%
			Tesla Engineering, Inc			\$18,811.58		\$ 18,811.58	7%	100.00%
T072E	Lower Conc E 3rd Level Sterile Corridor	MCM		9/12/18	\$ 1,892,501.74		\$ 1,891,533.97		91%	99.95%
			C. L Elias Construction			\$492,940.72		\$ 492,940.72	26%	100.00%
			Paradise Awings Corp			\$172,481.98		\$ 172,481.98	9%	100.00%
			EPIC Consultant, Inc			\$115,286.00		\$ 115,286.00	6%	100.00%
			C. L Elias Construction			\$113,808.39		\$ 113,808.39	6%	100.00%
			EPIC Consultant, Inc			\$169,480.00		\$ 169,480.00	9%	100.00%
			AAP Construction Group Corp			\$54,103.08		\$ 54,103.08	3%	100.00%
			C J Fire Protection Inc			\$205,116.00		\$ 205,116.00	11%	100.00%
			Thevenin Enterprises Inc.			\$106,197.85		\$ 106,197.85	6%	100.00%
			Jador International Corp			\$292,424.97		\$ 292,424.97	15%	100.00%
P0256C	Relocation of Swissport Shop and Offices	MCM		7/30/18	\$ 711,774.54		\$ 711,774.54		90%	100.00%
			SK Quality Contractor, Inc			\$67,557.86		\$67,557.86	9%	100.00%
			SK Quality Contractor, Inc			\$46,538.93		\$46,538.93	7%	100.00%
			Delka Innovo Group			\$120,662.06		\$120,662.06	17%	100.00%
			Oratso Corporation			\$30,741.39		\$30,741.39	4%	100.00%
			Kesoki Painting LLC			\$11,960.00		\$11,960.00	2%	100.00%
			C J Fire Protection Inc			\$29,104.16		\$29,104.16	4%	100.00%
			Ameradrain Plumbing			\$186,946.26		\$186,946.26	26%	100.00%
			Thevenin Enterprises Inc.			\$28,898.82		\$28,898.82	4%	100.00%
			PYD Electric Corp			\$121,629.09		\$121,629.09	17%	100.00%

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P0256C(I)	Relocation of Swissport Interior Offices	MCM	7/30/18	\$ 608,979.90		\$ 608,979.90		89%	100.00%
					SK Quality Contractor, Inc				
					Fleites Construction Group, Inc.	\$61,300.35	\$61,300.35	10%	100.00%
					Delka Innovo Group	\$57,484.00	\$57,484.00	9%	100.00%
					C. L Elias Construction	\$31,900.00	\$31,900.00	5%	100.00%
					C. L Elias Construction	\$36,718.02	\$36,718.02	6%	100.00%
					C. L Elias Construction	\$42,405.98	\$42,405.98	7%	100.00%
					C. L Elias Construction	\$25,904.70	\$25,904.70	4%	100.00%
					Government Business Development	\$10,890.00	\$10,890.00	2%	100.00%
					C J Fire Protection Inc	\$45,000.00	\$45,000.00	7%	100.00%
					Marvi Builders LLC	\$51,702.00	\$51,702.00	8%	100.00%
					DC Electric Inc	\$160,894.48	\$160,894.48	26%	100.00%
					Richlin Plumbing	\$17,907.15	\$17,907.15	3%	100.00%
P0256C(T)	Relocation of Triangle Shop and Offices	MCM	8/30/18	\$ 618,128.33		\$ 618,128.33		90%	100.00%
					SK Quality Contractor, Inc	\$90,328.17	\$90,328.17	15%	100.00%
					C. L Elias Construction	\$88,960.81	\$88,960.81	14%	100.00%
					Delka Innovo Group	\$83,754.83	\$83,754.83	14%	100.00%
					Kesoki Painting LLC	\$39,926.22	\$39,926.22	6%	100.00%
					CJ Fire & Protection	\$47,824.89	\$47,824.89	8%	100.00%
					Thevenin Enterprises, Inc	\$67,412.26	\$65,957.73	11%	97.84%
					MAG Construction	\$138,576.20	\$138,657.65	22%	100.06%
P0256B	Interior Wash Rack for Swissport Facility (Bldg 701)	MCM	6/15/18	\$ 368,184.28		\$ 368,184.28		92%	100.00%
					Delka Innovo Group	\$79,214.33	\$ 79,214.33	22%	100.00%
					SK Quality Contractor, Inc	\$14,391.22	\$ 14,058.50	4%	97.69%
					SK Quality Contractor, Inc	\$68,920.00	\$68,920.00	19%	100.00%
					Kesoki Painting LLC	\$23,710.55	\$ 23,710.55	6%	100.00%
					Delka Innovo Group	\$53,650.00	\$ 53,650.00	15%	100.00%
					C J Fire Protection Inc	\$20,000.00	\$ 20,000.00	5%	100.00%
					Ameradrain Plumbing	\$41,420.00	\$ 41,420.00	11%	100.00%
					Thevenin Enterprises	\$14,060.00	\$ 14,060.00	4%	100.00%
					Thevenin Enterprises	\$24,091.44	\$ 24,091.44	7%	100.00%
P0256D	Fumigation Facility Relocation	MCM	10/1/18	\$ 1,432,029.68		\$ 1,432,029.68		92%	100.00%
					AAP Construction Group Corp	\$291,695.19	\$ 291,695.19	20%	100.00%
					AAP Construction Group Corp	\$4,700.00	\$ 4,700.00	0%	100.00%
					AAP Construction Group Corp	\$800.00	\$ 800.00	0%	100.00%
					AAP Construction Group Corp	\$224,098.00	\$ 224,098.00	16%	100.00%
					Kesoki Painting LLC	\$3,490.00	\$ 3,490.00	0%	100.00%
					Ameradrain Plumbing	\$219,745.21	\$ 219,745.21	15%	100.00%

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			PYD Electric Corp			\$156,960.00		\$ 156,960.00	11%	100.00%
			Fence Masters Inc			\$49,961.00		\$ 49,961.00	3%	100.00%
			Quality Construction Performance			\$363,489.76		\$ 325,464.50	25%	89.54%
U010D3	CC E Satellite 400Hz System Upgrade Phase II	MCM		2/25/19	\$ 1,121,722.94		\$ 1,121,722.94		90%	100.00%
			AAP Construction Group Corp			\$78,447.90		\$ 78,447.90	7%	100.00%
			C L Elias Construction			\$27,987.00		\$ 32,456.10	2%	115.97%
			AAP Construction Group Corp			\$6,685.00		\$ 6,685.01	1%	100.00%
			MAG Construction			\$11,000.00		\$ 10,999.99	1%	100.00%
			Thevenin Enterprises			\$822,369.64		\$ 822,369.64	73%	100.00%
			Gamma Air System			\$58,900.00		\$ 58,900.00	5%	100.00%
X113A	AA Admiral's Club MDAD Infrastructure & New Stairs	MCM		2/22/19	\$ 2,292,361.83		\$ 1,684,597.71		67%	73.49%
			Stone Concept Miami			\$34,140.00		\$ 15,000.00	1%	43.94%
			Fleites Construction			\$224,727.00		\$ 191,282.90	10%	85.12%
			Fleites Construction			\$457,000.00		\$ 471,184.59	20%	103.10%
			AAP Construction Group Corp			\$49,518.76		\$ 37,411.10	2%	75.55%
			Paradise Construction			\$112,800.00		\$ 106,652.85	5%	94.55%
			AAP Construction			\$15,500.00		\$ 12,815.50	1%	82.68%
			Air Zone Inc			\$277,900.10		\$ 269,090.39	12%	96.83%
			C.J. Fire Protection			\$24,000.00		\$ 20,197.57	1%	84.16%
			ARO Electrical Constructors			\$199,900.00		\$ 220,238.15	9%	110.17%
			World of Frameless Glass			\$132,800.00		\$ 125,590.09	6%	94.57%
X116A	Conc H Restroom Renovations	MCM		2/22/19	\$ 3,208,826.62		\$ 1,776,817.40		70%	55.37%
			Conbuild LLC			\$723,108.00		\$ 504,441.08	23%	69.76%
			Chavez South Florida Interiors			\$361,000.00		\$ 266,630.07	11%	73.86%
			Delka Innovo Group			\$34,477.27		\$ 27,547.29	1%	79.90%
			AAP Construction Group			\$134,707.28		\$ 134,709.28	4%	100.00%
			Kesoki Painting LLC			\$36,473.00		\$ 19,353.57	1%	53.06%
			C.J. Fire Protection			\$65,000.00		\$ 41,307.43	2%	63.55%
			RCR Plumbing Services			\$354,632.00		\$ 174,228.56	11%	49.13%
			Thevenin Enterprises			\$92,000.00		\$ 63,228.86	3%	68.73%
			Jador International Corp			\$430,556.26		\$ 401,933.09	13%	93.35%
			Commercial Interior Contractors			\$303,075.00		\$ -	9%	0.00%
U010D2	PC Air Temporary EGCW Plant for Lower E Service	MCM		2/6/19	\$ 2,621,078.16		\$ 2,621,078.16		85%	100.00%
			EPIC Consultant, Inc			\$182,786.79		\$ 182,786.79	7%	100.00%
			Cool Water Air Conditioning			\$1,689,290.37		\$ 1,689,290.37	64%	100.00%
			Thevenin Enterprises			\$360,546.69		\$ 360,546.69	14%	100.00%

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Project #	Project Name	Prime	Start Date	Contract Award	CSBE Award	Amount Paid to GC	Amount Paid to CSBE	CSBE Part.	% Complete
V059A	RCF D60 Gate New Swing Doors	MCM	2/22/19	\$ 468,184.26		\$ 468,184.26		55%	100.00%
					Stone Concept Miami				
					C. L. Elias Construction, Inc	\$18,876.83	\$ 18,876.83	4%	100.00%
					World of Frameless Glass	\$73,246.00	\$ 74,092.50	16%	101.16%
					Paradise Awning	\$50,500.00	\$ 50,500.01	11%	100.00%
					Clearview Electric	\$75,048.76	\$ 75,048.76	16%	100.00%
					Paradise Construction	\$38,889.77	\$ 38,424.48	8%	98.80%
					Paradise Construction	\$114,481.71	\$ 114,481.71	24%	100.00%
Y145A	Homestead General Aviation Security Enhancement	MCM	2/12/19	\$ 672,917.65		\$ 672,917.65		18%	100.00%
					Fence Masters Inc	\$621,956.00	\$621,956.00	92%	100.00%
T072H4	Lower Conc E-FIS 1st & 3rd Floor Door Replacement	MCM	4/28/19	\$ 364,794.38		\$ 364,794.38		30%	100.00%
					AAP Construction Group Corp	\$88,450.00	\$88,450.00	24%	100.00%
					EPIC Consultants, Inc	\$15,670.00	\$15,670.00	4%	100.00%
					Clearview Electric	\$95,432.62	\$ 100,880.84	26%	105.71%
T072F	Lower Conc E Mechancial Room Upgrades	MCM	3/19/19	\$ 438,933.90		\$ 438,933.90		92%	100.00%
					Conbuild LLC	\$147,167.00	\$147,167.00	34%	100.00%
					C. L. Elias Construction, Inc	\$71,256.00	\$71,256.00	16%	100.00%
					Kesoki Painting LLC	\$80,069.47	\$80,069.47	18%	100.00%
					Gamma Air System	\$106,537.76	\$106,537.76	24%	100.00%
V089B	Building 716 Restroom Upgrade & Renovations	MCM		\$ 1,301,291.94		\$ 1,169,245.06		83%	89.85%
					Delka Innovo Group	\$269,009.42	\$ 271,690.06	21%	101.00%
					Delka Innovo Group	\$48,000.00	\$ 85,570.32	4%	178.27%
					Delka Innovo Group	\$23,000.00	\$ 21,361.89	2%	92.88%
					AAP Construction Group	\$8,400.00	\$ 6,384.00	1%	76.00%
					AAP Construction Group	\$240,600.00	\$ 226,790.65	18%	94.26%
					CJ Fire & Protection	\$74,000.00	\$ 84,221.83	6%	113.81%
					MAG Construction	\$332,211.00	\$ 324,687.58	26%	97.74%
					Gamma Air System	\$30,193.14	\$ 38,921.62	2%	128.91%
					PYD Electric Corp	\$58,950.00	\$ 58,548.98	5%	99.32%
U010C	Airside Operations Break Room	MCM		\$ 488,109.08		\$ 445,544.31		74%	91.28%
					Paradise Construction	\$101,624.08	\$ 91,053.26	21%	89.60%
					Paradise Construction	\$27,734.00	\$ 50,198.17	6%	181.00%
					Conbuild LLC	\$32,259.00	\$ 29,324.38	7%	90.90%
					Mass Infrastructure Coatings	\$7,218.00	\$ 5,197.96	1%	72.01%
					Century Fire, Inc.	\$10,345.00	\$ 8,877.75	2%	85.82%
					Ameradrain Plumbing	\$86,422.96	\$ 83,859.28	18%	97.03%

Subtotal (SBE/Construction Trade Set-Aside)				\$ 66,409,714.39	\$ 50,686,440.59	\$ 61,804,917.33	\$ 48,027,356.55	78%
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PROJECTS WITH SBE/CONSTRUCTION GOALS

Project #	Project Name	Prime	SBE/Const. Subcontractor	Start Date	Contract Award	SBE/Const.	Amount Paid to GC	Amount Paid to SBE/C	SBE/C Part.	% Complete
V040A-3	MIA-Sat.E Pavement Rehab-Pkg.3 Asphalt	MCM		12/28/15	\$ 1,017,073.94		\$ 1,017,073.94		6%	100.00%
	SBE/CONSTRUCTION GOAL (6%)		General Asphalt - Prime		\$ 936,354.89			\$ 936,354.89		
		SBE Firm	Quality Construction Performance			\$ 58,757.94			6%	
V040A-2	MIA-Sat.E Pavement Rehab-Pkg. 2 Concrete	MCM			\$ 3,201,675.93		\$ 3,201,675.92		15%	100.00%
	SBE/CONSTRUCTION GOAL (15%)		Cherokee Enterprises - Prime		\$ 2,959,188.43			\$ 2,959,188.43		
		SBE Firm	A&M Brothers Concrete & Drainage			\$ 617,075.00			15%	
X149A	CC G PCA 400Hz & Precooling	MCM		12/11/18	\$ 1,859,001.31		\$ 1,859,001.31		13%	100.00%
	SBE/CONSTRUCTION GOAL (12.67%)		ITW GSE Inv - Primw		\$ 1,720,510.73			\$ 1,720,510.73	13%	
			North American Const. - SBE Firm			\$ 683,617.44				
TOTAL SBE/Construction PARTICIPATION					\$ 6,077,751.18	\$ 1,359,450.38	\$ 6,077,751.17		22%	

MCC-8-10 PROJECTS WITHOUT CONTRACT MEASURES

Project #	Project Name	Prime	Const. Subcontractor	Start Date	Contract Award	Subcontractor	Amount Paid to GC	Amount Paid to Subs		% Complete
K069B	MIA-Hotel 8th Floor Pool Demolition Phase II	DPC		12/12/12	\$ 5,713,132.12		\$ 5,713,132.12		0%	100.00%
	No Measures - Emergency Job - DPC					\$ 5,209,960.00		\$ 5,209,960.00		
730A6	MIA-NTD BHS Phase 3 Mechanical Electrical	Jordim Intl		4/23/13	\$ 4,769,054.46		\$ 4,769,054.46		0%	100.00%
	No Measures - Emergency Job - Jordim Intl					\$ 4,376,735.98		\$ 4,376,735.98		
	MIA-Quick Response Project Order	MCM								
SAO 1/7	MIA Aero Mexico Offices	MCM		6/13/12	\$ 16,083.17		\$ 16,083.17		89%	100.00%
			Titan Construction Group	1		\$ 9,750.00		\$ 9,750.00	61%	100.00%
			Residential Kitchen Design, Inc.	1		\$ 2,400.00		\$ 2,400.00	15%	100.00%
			Ruben Electric Tech., Inc.	1		\$ 1,498.00		\$ 1,498.00	9%	100.00%
			Ruben Electric Tech., Inc.	7		\$ 711.72		\$ 711.72	4%	100.00%
SAO 2/36	MIA Chiller Plant Tile Removal	MCM		8/16/12	\$ 69,304.36		\$ 69,304.36		67%	100.00%
			MCM - Self Performing	2/36		\$ 46,627.08		\$ 46,627.08	67%	100.00%
SAO 3	MIA Conc J Club Amer - Procure (SAO 3, 6, 26, 27)	MCM		7/20/12	\$ 139,524.09		\$ 139,524.09		80%	100.00%
			Materials Sub	3/26/27		\$ 57,238.00		\$ 57,238.00	41%	100.00%
			New Beach Partners	6		\$ 41,000.00		\$ 41,000.00	29%	100.00%

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Project #	Project Name	Prime	Const. Subcontractor	Start Date	Contract Award	Subcontractor	Amount Paid to GC	Amount Paid to Subs	% Complete
SAO 4	MIA MIC Mover Bollards/Gate Installation	MCM	Onabuc Inc	6			\$ 13,959.00	\$ 13,959.00	10%
				10/4/12	\$ 10,586.49		\$ 10,586.49		88%
			MCM - Self Performing	4			\$ 9,306.57	\$ 9,306.57	88%
SAO 5/13	MIA Midfield Fire Station - Kitchen	MCM		8/10/12	\$ 69,617.49		\$ 69,617.49		89%
			Archon Air Management	5			\$ 16,900.00	\$ 16,900.00	24%
			Residential Kitchen Design, Inc.	5			\$ 37,700.00	\$ 37,700.00	54%
			Materials Sub	13			\$ 7,498.22	\$ 7,498.22	11%
SAO 8	MIA FIS Inspect. Station Int Fin	MCM		11/8/12	\$ 89,679.60		\$ 89,679.60		84%
			Ruben Electric Tech., Inc.	8			\$ 75,500.00	\$ 75,500.00	84%
SAO 9	MIA Conc G Phase II Layout & X-ray	MCM		2/20/13	\$ 12,279.52		\$ 12,279.52		64%
			MPG Technical Group	9			\$ 4,600.00	\$ 4,600.00	37%
	work was not performed		Dynalectric	9			\$ 3,240.00	\$ 3,240.00	26%
SAO 16/63	MIA Conc H Gates 7, 9, & 11	MCM		7/31/13	\$ 3,429.23		\$ 3,429.23		92%
			MPG Technical Group	16/63			\$ 1,000.00	\$ 1,000.00	29%
			Dynalectric	16/63			\$ 2,160.00	\$ 2,160.00	63%
SAO 10/20	MIA NTD FIS Security Doors Upgrade	MCM		1/8/13	\$ 112,903.44		\$ 112,903.44		90%
			Dash Door & Closure	10/20			\$ 101,696.00	\$ 101,696.00	90%
SAO 11	MIA NTD FIS Station Interior Finish	MCM		3/20/13	\$ 868.16		\$ 868.16		92%
			Ruben Electric Tech., Inc.	11			\$ 800.00	\$ 800.00	92%
SAO 12	MIA Top of Port Restauranr MIA Hotel - Flooring	MCM		2/28/13	\$ 3,311.19		\$ 3,311.19		87%
			Supreme Ceiling & Interior	12			\$ 2,872.00	\$ 2,872.00	87%
SAO 14	MIA OPF Building 40 & 41 Repairs & Renov	MCM		7/9/13	\$ 268,407.65		\$ 268,407.65		92%
			A1 All Florida Painting	14			\$ 78,125.00	\$ 78,125.00	29%
			Hernandez Metal Fabrication	14			\$ 169,020.00	\$ 169,020.00	63%
SAO 21	MIA OPF Building 40 & 41 Repairs & Renov	MCM		1/23/14	\$ 17,702.21		\$ 17,702.21		92%
			Hernandez Metal Fabrication	21			\$ 16,232.98	\$ 16,232.98	92%
SAO 24/34	MIA OPF Building 40 & 41 Repairs & Renov	MCM		2/14/14	\$ 21,380.26		\$ 21,380.26		94%
			Hernandez Metal Fabrication	24/34			\$ 20,135.00	\$ 20,135.00	94%
SAO 17/35	MIA NTD CPB Lamps - Procurement	MCM		7/26/13	\$ 3,777.90		\$ 3,777.90		95%
			Eglo USA Inc	17/35			\$ 3,600.00	\$ 3,600.00	95%
SAO 18	MIA Conc H Canopy Replacement	MCM		7/26/13	\$ 121,945.90		\$ 121,945.90		92%
			Paradise Awning	18			\$ 112,000.00	\$ 112,000.00	92%
SAO 19	MIA NTD Backup A/C Units Installation	MCM		9/9/13	\$ 66,059.80		\$ 66,059.80		89%
			Sunshine State Air Cond.	19			\$ 59,000.00	\$ 59,000.00	89%
SAO 22/25	MIA Central Blvd Piers	MCM		10/31/13	\$ 17,363.20		\$ 17,363.20		92%
			Bonded Lighting Protection	22/25			\$ 16,000.00	\$ 16,000.00	92%
SAO 23	MIA Train Station Scaffolding	MCM		1/8/14	\$ 13,706.59		\$ 13,706.59		92%
			Safway Service, LLC	19			\$ 12,630.47	\$ 12,630.47	92%

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Project #	Project Name	Prime	Const. Subcontractor	Start Date	Contract Award	Subcontractor	Amount Paid to GC	Amount Paid to Subs	% Complete
SAO 28	MIA Cc Hotel Elevator - Opening for Buttons	MCM		6/11/14	\$ 3,489.35		\$ 3,489.35		92%
			Cityworks Construction , LLC	28			\$ 3,215.40	\$ 3,215.40	92%
									100.00%
SAO 29	MIA Cc Hotel 3rd Floor Plumbing Work	MCM		6/11/14	\$ 76,560.86		\$ 76,560.86		92%
			People's Plumbing	29			\$ 70,550.00	\$ 70,550.00	92%
SAO 30	MIA Cc E Check Poibnt HVAC	MCM		6/17/14	\$ 1,247.98		\$ 1,247.98		92%
			Sunshine State Air Cond.	30			\$ 1,150.00	\$ 1,150.00	92%
SAO 31	MIA Chapel Cladding	MCM		4/21/14	\$ 5,078.74		\$ 5,078.74		92%
			Architectural Cladding Spec	31			\$ 4,680.00	\$ 4,680.00	92%
SAO 32	MIA Hotel 7th Floor Panel Access	MCM		6/11/14	\$ 1,378.75		\$ 1,378.75		92%
			Century Fire	32			\$ 1,270.50	\$ 1,270.50	92%
SAO 33	MIA Hotel 7th Floor Panel Access	MCM		6/11/14	\$ 12,363.33		\$ 12,363.33		83%
			Century Fire	33			\$ 2,194.94	\$ 2,194.94	18%
			EPIC Consultants	33.			\$ 1,689.93	\$ 1,689.93	14%
			Thevenin Enterprises	33			\$ 1,335.59	\$ 1,335.59	11%
			Dodec Inc.	33			\$ 5,062.10	\$ 5,062.10	41%
T044A	OPF - Bldg. 40 & 41 Repairs/Renovations	MCM			\$ 307,490.11		\$ 307,490.11		92%
	No Measures - Emergency Job		A-1 All Florida Painting, Inc.				\$ 78,125.00	\$ 78,125.00	25%
			Hernandez Metal Fabricators				\$ 205,368.00	\$ 205,368.00	67%
P049A	MIA-Elevator Sump Pump @ Cc "E" Lobby	MCM		3/21/15	\$ 142,129.67		\$ 142,129.67	\$ 42,043.99	89%
	No Measures - Emergency Job		Richlin Plumbing, Inc.				\$ 118,634.00	\$ 118,634.00	83%
			Thevenin Enterprises, Inc.				\$ 8,470.00	\$ 8,470.00	6%
781-016	MIA-NTD BHS Parts Storage Ramp Level MEP	MCM		12/19/14	\$ 567,754.58		\$ 567,754.58		92%
	No Measures - Emergency Job		Coakley Mechanical Inc.				\$ 109,927.50	\$ 109,927.50	19%
			Thevenin Enterprises, Inc.				\$ 88,895.50	\$ 88,895.50	16%
			C. L. Elias Construction				\$ 121,838.92	\$ 121,838.92	21%
			Fleites Construction				\$ 111,426.00	\$ 111,426.00	20%
			Hernandez Metal Fabricators				\$ 77,500.00	\$ 77,500.00	14%
			Century Fire				\$ 10,856.94	\$ 10,856.94	2%
T072A-2	MIA Lower Conc. E Checkpoint Interior	MCM		9/15/15	\$ 153,938.99		\$ 153,938.99		83%
	No Measures - Emergency Job		Senaia International				\$ 127,550.00	\$ 127,550.00	83%
V040A-4	MIA-Satellite E Pavement Rehab- Fueling Pkg.4	Cherokee		12/28/15	\$ 13,569,746.53		\$ 13,569,746.53		0%
	No Available SBE/Const. Firm		Cherokee Enterprises, Inc.				\$ 13,615,267.09	\$ 13,615,267.09	0%
W-001-A	MIA Overhead Utility Bridge #36 -Emerg. Work			3/11/16	\$ 2,981,675.27		\$ 2,981,675.27		93%
			Weatherrol				\$ 546,094.00	\$ 546,094.00	18%
			Jador International				\$ 1,808,206.71	\$ 1,808,206.71	61%
			Fleites Construction				\$ 408,380.22	\$ 408,380.22	14%
	Subtotal (No Measures)				\$ 29,362,970.99	\$ 28,037,584.36	\$ 29,362,970.99	\$ 28,079,628.35	0%

TOTAL SBE/CONSTRUCTION PARTICIPATION					\$ 101,850,436.56	\$ 52,045,890.97			51%
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PROJECTS WITH DBE GOALS

Project #	Project Name	Prime	DBE Subcontractor	Start Date	Contract Award	DBE Award	Amount Paid to GC	Amount Paid to All Subs	DBE Part.	% Complete
P046A	MIA-Central Chiller Plant Refurb. & Modif.	MCM		12/28/12	\$ 9,950,599.06		\$ 9,950,599.06	\$ 8,903,894.29	24%	100.00%
	DBE Goal (15%)		Multiple DBE Subcontractors			\$ 2,367,357.75		\$ 2,367,357.75	24%	100.00%
TOTAL DBE PARTICIPATION					\$ 9,950,599.06	\$ 2,367,357.75	\$ 9,950,599.06	\$ 2,367,357.75	24%	

TOTALS					\$125,914,995.03	\$85,149,316.92	\$120,103,723.96	\$82,417,667.11		69%
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**Project A – Jackson North Medical Center
(OHL Arellano Construction Co.)**

JACKSON HEALTH SYSTEM

JACKSON NORTH MEDICAL CENTER

PROJECT NO. PROJECT A-GMP0003.00

Project Team

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CM SBE-C Advisory Board Update March 2022



OVERALL CONTRACT SCOPE OF WORK NOTICE TO PROCEED DATE : 1/15/2018 END DATE : 12/31/2021

- Renovation and expansion of existing Emergency Department into Physical Therapy Area
- Renovation of the existing Surgical Department
- Alteration of 70,697 SF of new interior finishes which includes flooring, ceilings, doors, walls, casework, A/C diffusers, lighting
- Construction of a new tank farm enclosure
- Renovation of existing Labor and Delivery Area into the New Emergency Department



Contract Goals:

Mentorship
6.31 %

SBE-C
32.77%

SBE-G/S
0.25%

PROJECT INFORMATION TO-DATE

Total dollar value of all awarded GMP's (Award Amount): \$58,471,586.05	Total dollar value of Cost of Work: (Fee & GC not included) \$46,051,229.87	Total dollar value contracted to SBE's to- date (all GMP's): \$15,894,354.22
Total dollar value of payment received by Jackson (Paid Amount) : \$49,545,109.31	Total number of GMP's: 6	Total number of SBE's contracted to date (all GMP's): 18
Total percentage contracted all SBE's to-date: 35% (Total dollar value contracted to SBE's divided by total dollar value cost of work equals SBE percentage)		GMP Requirement 32.77%

SBE BREAKOUT TO-DATE

<p>Total \$ contracted SBE-C's</p> <p>\$15,894,354.22</p>	<p>Total % contracted SBE-C's</p> <p>35% <small>GMP Requirement 32.77%</small></p>	<p>Total \$ paid-to-date SBE-C's</p> <p>\$14,639,751.70</p>	<p>Total % paid-to-date SBE-C's</p> <p>92%</p>
<p>Total \$ contracted SBE-G/S</p> <p>\$558,692.86</p>	<p>Total % contracted SBE-G/S</p> <p>0.97% <small>GMP Requirement 0.25%</small></p>	<p>Total \$ paid-to-date SBE-G/S</p> <p>\$525,879.59</p>	<p>Total % paid-to-date SBE-G/S</p> <p>94%</p>
<p>Total \$ contracted Mentor Protégé</p> <p>\$1,991,582.56 <small>CM Contract amount \$58,471,586.05</small></p>	<p>Total % contracted Mentor Protégé</p> <p>15% <small>GMP Requirement 6.31%</small></p>	<p>Total \$ paid-to-date Mentor Protégé</p> <p>\$1,966,292.59</p>	<p>Total % paid-to-date Mentor Protégé</p> <p>98%</p>

SBE-CONSTRUCTION BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Al Hill Plumbing	JNMC-PH 2	\$1,417,728.14 (8.92%)	\$1,406,588.44 (0.99%)	African American/Male
Bella Fiore Landscaping	JNMC-PH 3	\$177,094.24 (1.11%)	\$157,134.81 (0.89%)	Hispanic/Female
CJ Fire Protection	JNMC-PH 1 JNMC-PH 3	\$611,183.69 (3.85%)	\$567,631.85(0.93%)	African American/Male
Gomez Fence	JNMC-PH1	\$980 (0.01%)	\$980 (1%)	Hispanic/Male
Gomez Quality Insulation/Comfort Tech	JNMC-PH 1 JNMC-PH 2 JNMC-PH 3	\$603,235.00 (3.80%)	\$489,536 (0.81%)	Hispanic/Male

SBE-CONSTRUCTION BREAKDOWN (CONTINUED)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Imperial Flooring	JNMC-PH 1 JNMC-PH 3	\$871,841.65 (5.49%)	\$798,052.39 (0.92%)	Hispanic/Male
Franklin Flooring	JNMC-PH 2	\$107,719.38(0.68%)	\$94,625.92 (0.88%)	African American/Male
Mars Contractors, Inc	JNMC-PH 1 JNMC-PH 3	\$4,460,072.93 (28.06%)	\$4,131,804.26 (0.93%)	African American/Female
MCR Mechanical/Summa Metals	JNMC-PH 2	\$24,000 (0.15%)	\$24,000 (100%)	Caucasian/Male
Massu Infrastructure	JNMC-PH 3	\$195,197.73 (1.23%)	\$182,473.84 (0.93%)	Hispanic/Male

SBE-CONSTRUCTION BREAKDOWN (CONTINUED)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Office Furniture by Tempo	JNMC-PH 2 JNMC-PH 3	\$785,709.65 (4.94%)	\$746,424.17 (0.95%)	Hispanic/Male
Salomon Roofing	JNMC-PH 1 JNMC-PH 2 JNMC-PH 3	\$976,590.31 (6.14%)	\$930,356.94 (0.95%)	Caucasian/Male
Solutions Construction	JNMC-PH 1 JNMC-PH 2 JNMC-PH 3	\$827,256.62 (5.20%)	\$743,745.05 (0.90%)	Hispanic/Male
Supreme Ceiling	JNMC-PH 3	\$561,097.31 (3.53%)	\$520,447.61 (0.93%)	African American/Male
Electrical Alliance/Road Runner	JNMC-PH 2	\$357,924.77 (2.25%)	\$357,924.77 (100%)	Caucasian/Male

SBE-CONSTRUCTION BREAKDOWN (CONTINUED)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Tropical Electric/ E-Tech	JNMC-PH 3	\$154,963.64 (0.88%)	\$147,216.00 (0.95%)	Hispanic/Male
Real Master Construction (RMC)	JNMC-PH 1 JNMC-PH 3	\$3,842,894.02 (24.18%)	\$3,465,840.06 (0.90%)	Caucasian/Male
W&R Construction	JNMC-PH 2	\$24,950.66 (0.16%)	\$22,185.59 (0.89%)	Hispanic/Male

Total \$ contracted SBE-C's	Total % contracted SBE-C's	Total \$ paid-to-date SBE-C's	Total % paid-to-date SBE-C's
\$ 15,894,354.22	35 %	\$ 14,639,751.70	92%
	<small>GMP Requirement 32.77%</small>		

SBE-CONSTRUCTION DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: #18 PROJECT TOTAL \$15,894,354.22

8 Hispanic-owned
(21% of SBE-C)
\$3,358,049.43

4 African-American owned
(17% of SBE-C)
\$2,697,728.52

4 Caucasian owned
(33% of SBE-C)
\$5,201,409.10

2 Woman-owned
(29% of SBE-C)
\$4,637,167.17

SBE-GOODS & SERVICES BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Mark Products USA	JNMC-PH 1	\$465,922.89 (0.84%)	\$441,070.24 (95%)	Caucasian/Male
Cube Care	JNMC-PH 2 JNMC-PH 3	\$76,040.85 (0.14%)	\$69,753.14 (92%)	Hispanic/Female
Schedule 10	JNMC-PH 3	\$16,729.12 (0.02%)	\$15,056.21 (90%)	Caucasian/Female
SBE-G/S Total:		\$558,692.86	\$525,879.59	

Total \$ contracted
SBE-G/S's

\$ 558,692.86

Total % contracted
SBE-G/S's

0.97%

GMP Requirement
0.25%

Total \$ paid-to-date
SBE-G/S's

\$ 525,879.59

Total % paid-to-date
SBE-G/S's

94%

SBE-GOODS & SERVICES DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 3 PROJECT TOTAL \$558,692.86

0 Hispanic-owned
(0% of SBE-G&S)

0 African-American owned
(0% of SBE-G&S)

1 Caucasian owned
(33% of SBE-G&S)
\$465,922.89

2 Woman-owned
(66% of SBE-G&S)
\$92,769.97

SBE MENTOR-PROTÉGÉ BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Asset Management (Messam Construction)	JNMC-PH 1 JNMC-PH 2 JNMC-PH 3	\$1,991,582.56	\$1,966,292.59	African American/Female
SBE Mentor-Protégé Total:		\$1,991,582.56	\$1,966,292.59	

Total \$ contracted
Mentor Protégé

\$1,991,582.56

Total % contracted
Mentor Protégé

15 %

GMP Requirement
6.

Total \$ paid-to-date
Mentor Protégé

\$1,966,292.59

Total % paid-to-date
Mentor Protégé

98%

SBE MENTOR-PROTÉGÉ DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: #1 PROJECT TOTAL \$1,991,582.56

0 Hispanic-owned
(0% of SBE)

0 African-American owned
(0% of SBE)

0 Caucasian owned
(0% of SBE)

1 Woman-owned
(100% of SBE)
\$1,991,582.56

NON-SBE FIRMS BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
All Metals	JNMC-PH 2	\$13,713 (0.07%)	\$12,341.70 (90%)	Hispanic /Male
AlliedBean Demolition	JNMC-PH 1 JNMC-PH 3	\$793,217.59 (3.87%)	\$728,405.55 (92%)	Caucasian/ Male
Ancient Mariner	JNMC-PH 1 JNMC-PH 2	\$70,367 (0.34%)	\$51,856.76 (74%)	Caucasian/ Male
B&B Rolling Door	JNMC-PH 3	\$15,384.00 (0.08%)	\$14,614.80 (95%)	Hispanic/ Male
Bergolla Inc	JNMC-PH 1 JNMC-PH 2	\$206,780.21 (1.01%)	\$171,124.24 (83%)	Hispanic/ Male
Calima	JNMC-PH 3	\$131,981 (0.64%)	\$76,389.03 (58%)	Hispanic/ Male
Comfort Tech	JNMC-PH 1 JNMC-PH 2 JNMC-PH 3	\$6,051,599.46 (29.52%)	\$5,749,501.77 (95%)	Hispanic/ Female

NON-SBE FIRMS BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Cooks & Boardman	JNMC-PH 2	\$9,278 (0.05%)	\$8,350.20 (90%)	Caucasian/ Male
Creative Terrazzo	JNMC-PH 1 JNMC-PH 2	\$108,715(0.53%)	\$102,849.25 (95%)	Caucasian/ Male
DBKP Construction	JNMC-PH 3	\$41,676 (0.20%)	\$22,072.30 (53%)	Caucasian/ Male
E-Tech Electric	JNMC-PH 1 JNMC-PH 2 JNMC-PH 3	\$5,313,897.46(25.95%)	\$4,995,696.81 (94%)	Hispanic/ Male
Inpro	JNMC-PH 1 JNMC-PH 2	\$444,184.12 (2.17%)	\$321,101.13 (72%)	Caucasian/ Male
Lotspiech	JNMC-PH 2 JNMC-PH 3	\$226,545 (1.11%)	\$212,371.05 (94%)	Caucasian/ Male
Mills & Nebraska	JNMC-PH 1, 2, 3	\$1,431,328.05 (7.02%)	\$1,332,380.48 (93%)	Caucasian/ Female

NON-SBE FIRMS BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Modular Services	JNMC-PH 3	\$132,043.84 (0.64%)	\$125,441.64 (95%)	Caucasian/ Female
Mortech	JNMC-PH 1	\$56,083.34 (0.27%)	\$56,083.34 (100%)	Caucasian/ Male
MP Fire Stop	JNMC-PH 2	\$42,549 (0.21%)	\$42,549 (100%)	Hispanic/ Male
O&R Construction	JNMC-PH 3	\$348,411.76 (1.70%)	\$323,450.26 (93%)	Hispanic/ Male
Paramount Drywall	JNMC-PH 2	\$1,014,446.56 (4.95%)	\$1,014,446.56 (100%)	Hispanic/ Male
Pawling Corp	JNMC-PH 1 JNMC-PH 3	\$3,287.01 (0.02%)	\$2,367.91 (72%)	Caucasian/ Male
Pena Alum	JNMC-PH 1 JNMC-PH 2 JNMC-PH 3	\$233,489 (1.14%)	\$224,667.95 (96%)	Hispanic/ Male

NON-SBE FIRMS BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Perfection Architectural	JNMC-PH 3	\$13,600 (0.07%)	\$11,340 (83%)	Caucasian/ Male
Poblocki	JNMC-PH 3	\$227,270.04 (1.11%)	\$132,567.25 (58%)	Caucasian/ Male
Renco Development	JNMC-PH 2	\$159,174.15 (0.78%)	\$159,174.15 (100%)	African American/ Male
Resource for Floors	JNMC-PH 2	\$234,404.88 (1.14%)	\$234,220.11 (100%)	Caucasian/ Male
Road Runner	JNMC-PH 2	\$1,715,574.98 (8.37%)	\$1,710,886.98 (100%)	Hispanic/ Male
Sepi Painting	JNMC-PH 1 JNMC-PH 2 JNMC-PH 3	\$630,864.04 (3.08%)	\$586,546.69 (93%)	Hispanic/ Male
Solares Electric	JNMC-PH 1	\$81,032.90 (0.40%)	\$76,981.26 (95%)	Hispanic/ Male

NON-SBE FIRMS BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Stanley Doors	JNMC-PH 3	\$269,761 (1.32%)	\$169,450.11 (63%)	Caucasian/ Male
Storage Craft	JNMC-PH 3	\$30,106 (0.15%)	\$24,928.20 (83%)	Caucasian/ Male
Summa Metals	JNMC-PH 2	\$198,053.44 (0.97%)	\$198,053.44 (100%)	Caucasian/ Male
Strut Tech	JNMC-PH 2 JNMC-PH 3	\$90,166 (0.44%)	\$86,456 (96%)	Caucasian/ Male
SwissLog	JNMC-PH 2	\$63,637 (0.31%)	\$63,637 (100%)	Caucasian/ Male
Wausau Tile	JNMC-PH 3	\$21,339.59 (0.10%)	\$20,272.61 (95%)	Caucasian/ Male
Wittrock	JNMC-PH 2	\$66,939 (0.33%)	\$60,342.91 (90%)	Caucasian/ Male

NON-SBE FIRMS BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Non-SBE Total:		\$20,498,736.51	\$19,122,918.44	

Total \$ contracted
Non-SBE

\$20,498,736.51

Total % contracted
Non-SBE

44%

Total \$ paid-to-date
Non-SBE

\$ 19,122,918.44

Total % paid-to-date
Non-SBE

93%

NON-SBE DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: #35 PROJECT TOTAL \$20,498,736.51

11 Hispanic-owned
(39% of Non-SBE)
\$8,032,548.93

1 African-American owned
(1% of Non-SBE)
\$159,174.15

22 Caucasian owned
(31% of Non-SBE)
\$6,255,413.97

1 Woman-owned
(29% of Non-SBE)
\$6,051,599.46

DEMOGRAPHIC DATA

SBE VS NON-SBE FIRMS: SBE 18 – NON SBE 35

SBE Firms = \$16,453,047.08

8 Hispanic-owned
(21% of SBE-C and G&S)
\$3,358,049.43

5 African-American owned
(45% of SBE-C and G&S)
\$2,697,728.52

5 Caucasian owned
(33% of SBE-C and G&S)
\$5,667,331.99

4 Woman-owned
(1% of SBE-C and G&S)
\$4,729,937.14

Non-SBE Firms = \$20,498,736.51

11 Hispanic-owned
(39% of Non-SBE)
\$8,032,548.93

1 African-American owned
(1% of Non-SBE)
\$159,174.15

22 Caucasian owned
(31% of Non-SBE)
\$6,255,413.97

1 Woman-owned
(29% of Non-SBE)
\$6,051,599.46

ISSUE/CONCERN WITH SBEs/SBE PROGRAM

- No current issues or concerns

THANK YOU



**Project B- Jackson West Medical Center
(W.G. Yates Construction)**

JACKSON HEALTH SYSTEM

PROJECT NAME PROJECT B: JACKSON WEST MEDICAL CENTER

PROJECT NO. 4107476-0-CAPS

Project Team

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CM SBE-C Advisory Board Update

March 21, 2022



OVERALL CONTRACT SCOPE OF WORK NOTICE TO PROCEED DATE : 3/6/2018 END DATE : IN CLOSEOUT

- 27-Acre campus
- 100-Bed acute care hospital
- Medical office building
- Parking garage
- Central energy plant
- 998,300 SF facility
- Includes:
 - Primary and specialty children's clinic
 - Adult specialty clinic
 - Imaging and diagnostics
 - Emergency department
 - Children's ambulatory pavilion



Contract Goals:

Mentorship
6.31 %

SBE-C
34.05%

SBE-G/S
0.25%

PROJECT INFORMATION TO-DATE

Total dollar value of all awarded GMP's: \$207,058,053.76	Total dollar value of Cost of Work: \$187,724,658.65	Total dollar value contracted to SBE's to- date (all GMP's): \$69,213,704
Total dollar value of payment received by Jackson: \$175,764,262	Total number of GMP's: 10	Total number of SBE's contracted to date (all GMP's): 26
Total percentage contracted all SBE's to-date: 36.87% (Excludes Mentor-Protégé %) (Total dollar value contracted to SBE's divided by total dollar value cost of work equals SBE percentage)		

SBE BREAKOUT TO-DATE

Total \$ contracted SBE-C's	Total % contracted SBE-C's	Total \$ paid-to-date SBE-C's	Total % paid-to-date SBE-C's
\$67,894,759	36.17%	\$62,439,162	35.52%
Total \$ contracted SBE-G/S	Total % contracted SBE-G/S	Total \$ paid-to-date SBE-G/S	Total % paid-to-date SBE-G/S
\$1,318,945	0.70%	\$1,253,174	0.71%
Total \$ contracted Mentor Protégé	Total % contracted Mentor Protégé	Total \$ paid-to-date Mentor Protégé	Total % paid-to-date Mentor Protégé
\$1,510,862 CM Total GCs \$10,160,471	14.87% OF GCS	\$1,510,862 CM Total GCs \$10,160,471	14.87% OF GCS

SBE-CONSTRUCTION BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
A-1 All Florida Painting, Inc	B	\$1,869,769	\$1,534,502	Hispanic
Titan Construction Group	B	\$710,809	\$710,809	Unknown
Trojan Builders Inc	B	\$5,611,120	\$5,485,979	Caucasian
EM & G Firestopping and Life Safety Consultants	B	\$1,129,577	\$1,088,067	Hispanic
Epic Consultants	B	\$7,551,992	\$7,901,992	Hispanic

SBE-CONSTRUCTION BREAKDOWN (CONTINUED)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
The Go 2 Guy	B	\$5,618,152	\$4,359,404	Hispanic
Gomez & Son Fence	B	\$169,233	\$149,202	Hispanic
Imperial Flooring Solutions	B	\$4,135,282	\$3,877,719	Woman
Coakley Mechanical	B	\$2,664,386	\$2,587,168	African-American
Gomez Quality Insulation	B	\$2,738,305	\$2,173,431	Hispanic

SBE-CONSTRUCTION BREAKDOWN (CONTINUED)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Jarod Construction Services	B	\$15,124,066	\$13,551,335	Hispanic
JJAS Door Installations	B	\$3,540,395	\$3,309,619	Hispanic
Master Painting and Solutions	B	\$26,861	\$60,633	Hispanic
Solution Construction	B	\$7,740,336	\$7,118,382	Hispanic
All Quality Electrical Services	B	\$3,401,145	\$2,754,726	African-American

SBE-CONSTRUCTION BREAKDOWN (CONTINUED)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
EM & G Firestopping & Life Safety Consultants	B	\$176,824	\$158,549	Hispanic
Tropical Electric	B	\$5,217,577	\$5,217,627	African-American
Osorno Group	B	\$558,930	\$400,018	Hispanic

Total \$ contracted SBE-C's	Total % contracted SBE-C's	Total \$ paid-to-date SBE-C's	Total % paid-to-date SBE-C's
\$ 67,894,759	36.17 %	\$ 62,368,910	35.52%

SBE-CONSTRUCTION DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 17

Total \$ contracted SBE-C's - \$67,894,759
Total % contracted SBE-C's – 36.17%

11 Hispanic-owned
\$46,244,440 Contracted
68.02% of SBEC Contracted

3 African-American owned
\$11,283,108 Contracted
16.60% of SBEC Contracted

1 Caucasian owned
\$5,611,120 Contracted
8.25% of SBEC Contracted

1 Woman-owned
\$4,135,282 Contracted
6.08% of SBEC Contracted

1 Unknown-owned
\$710,809 Contracted
1.05% of SBEC Contracted

SBE-GOODS & SERVICES BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Aaron Industrial Safety	B	\$17,264	\$17,264	Unknown
JML Irrigation & Landscaping	B	\$451,978	\$451,978	Hispanic
Doral Digital Reprographics	B	\$33,500	\$32,611	Hispanic
Go Green Document Solutions	B	\$15,032	\$14,166	Unknown
Integrity Janitorial Services Corp	B	\$296,561	\$232,545	Unknown
Lehman Pipe and Supply	B	\$57,633	\$57,633	Caucasian
Lehman Pipe and Supply	B	\$431,290	\$431,290	Caucasian
Stonegate Allied Services	B	\$15,687	\$15,687	Unknown

Total \$ contracted
SBE-G/S's
\$1,318,945

Total % contracted
SBE-G/S's
0.71%

Total \$ paid-to-date
SBE-G/S's
\$1,253,174

Total % paid-to-date
SBE-G/S's
0.71%

SBE-GOODS & SERVICES DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 7

Total \$ contracted SBE-G/S's - \$1,318,945
Total % contracted SBE-G/S's – 0.71%

2 Hispanic-owned
\$485,478 Contracted
36.81% of G&S Contracted

0 African-American owned

1 Caucasian owned
\$488,923 Contracted
37.07% of G&S Contracted

0 Woman-owned

4 Unknown-owned
\$344,544 Contracted
26.12% of G&S Contracted

SBE MENTOR-PROTÉGÉ BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Lego Construction	B	\$932,145	\$932,145	Hispanic
Lunacon Construction	B	\$578,717	\$578,717	Hispanic
SBE Mentor-Protégé Total:		\$1,510,862	\$1,510,862	

Total \$ contracted
Mentor Protégé

\$1,510,862

Total % contracted
Mentor Protégé

14.87% OF GCS

Total \$ paid-to-date
Mentor Protégé

\$1,510,862

Total % paid-to-date
Mentor Protégé

14.87% OF GCS

DEMOGRAPHIC DATA

SBE FIRMS: 26

SBE Firms = 26

15 Hispanic-owned

\$48,240,780 Contracted, 68.12% of SBE Contracted

3 African-American owned

\$11,283,108 Contracted, 15.93% of SBE Contracted

2 Caucasian owned

\$6,100,043 Contracted, 8.61% of SBE Contracted

1 Woman-owned

\$4,135,282 Contracted, 5.84% of SBE Contracted

5 Unknown-Owned

\$1,055,353 Contracted, 1.49% of SBE Contracted

DEMOGRAPHIC DATA

SBE VS NON-SBE FIRMS: 26 VS 32

SBE Firms = \$70,814,566

15 Hispanic-owned
(68.12% of SBE-C and G&S)
\$48,240,780

3 African-American owned
(15.93% of SBE-C and G&S)
\$11,283,108

2 Caucasian owned
(8.61% of SBE-C and G&S)
\$6,100,043

1 Woman-owned
(5.84% of SBE-C and G&S)
\$4,135,282

5 Unknown-Owned
(1.49% of SBE-C and G&S)
\$1,055,353

Non-SBE Firms = \$118,510,955

Demographic Information is Not Known

ISSUE/CONCERN WITH SBES/SBE PROGRAM

- None

THANK YOU

**Project E- Jackson South Medical Center
(Turner Construction Company)**

JACKSON HEALTH SYSTEM JHS SOUTH & MOB TENANT SPACES PROJECT "E"

CM SBE-C Advisory Board Update Through January, 2022



Project Team

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JHS SOUTH – OVERALL CONTRACT

SCOPE OF WORK

NOTICE TO PROCEED DATE : 1/1/2018

END DATE : 2/28/22

Build out of the following areas:

- LDRP, CCS, PED's, AANNEX, OB, C-SECTION, MED SURGE SOUTH, BH.
- New Roof
- CEP East and West Building Upgrades

Contract Goals: JHS South

Mentorship	SBE-C	SBE-G/S
6.31 %	32.77%	0.25%

MOB TENANT SPACES – OVERALL CONTRACT SCOPE OF WORK

NOTICE TO PROCEED DATE: 3/18/21

END DATE (TCO Completed): 9/3/21

Build out of the following areas:

- Pediatric's, Obstetris, Bariatric, Orthopedics, and Rehab Suite.

Scope of Work

- Framing/Drywall, New Domestic/Sanitary Plumbing, New Overhead Lighting, Fire Alarm, Adding On To Existing HVAC Systems, Division 10, and New Flooring

Contract Goals: MOB Tenant Space

SBE-C	SBE-G/S
32.77%	0.25%

PROJECT INFORMATION TO-DATE

Total dollar value of all awarded GMP's

\$28,594,236.43

(JHS South & MOB Tenant Spaces)

JHS \$25,314,519.43 (Through Dec 2021)

MOB \$3,279,717.00 (Through Jan 2022)

Total dollar value of payment received by Jackson:

\$29,531,384.60

JHS South \$25,757,115.89

MOB Tenant Spaces \$3,774,268.71

Total dollar value of Cost of Work

\$28,741,125.80

(Includes JHS South & MOB Tenant Spaces)

JHS \$25,733,616.10 (Thru Dec 2021)

MOB Tenant Spaces \$3,007,509.70 (Thru Jan 2022)

Total number of GMP's:

4 – ICU

CEP

PH2

MOB Tenant Spaces

Total dollar value contracted to SBE's to-date (all GMP's):

\$8,678,558.85

(Includes JHS South & MOB Tenant Spaces)

JHS South - \$7,583,255.71

MOB Tenant Spaces - \$1,095,303.14

Total number of SBE's contracted to date (all GMP's):

20 SBE-Con

(3 - SBE's worked in JHS South & MOB)

Total percentage contracted all SBE's to-date: 30.20% Construction (Includes JHS South & MOB)

(Total dollar value contracted to SBE's divided by total dollar value cost of work equals SBE percentage)

JHS SOUTH & MOB SBE BREAKOUT TO-DATE

<p>Total \$ contracted SBE-C's</p> <p>\$8,678,558.85</p> <p>JHS South 7,583,255.71 MOB \$1,095,303.14</p>	<p>Total % contracted SBE-C's</p> <p>30.20%</p> <p>JHS South 29.47% MOB 36.41%</p>	<p>Total \$ paid-to-date SBE-C's</p> <p>\$7,390,072.19</p> <p>JHS South \$6,580,647.99 MOB \$809,424.20</p>	<p>Total % paid-to-date SBE-C's</p> <p>85.15%</p> <p>JHS South 86.78% MOB 73.90%</p>
<p>Total \$ contracted SBE-G/S</p> <p>\$167,452.96</p> <p>JHS South \$141,702.46 MOB \$25,750.50</p>	<p>Total % contracted SBE-G/S</p> <p>0.58%</p> <p>JHS South 0.55 MOB 0.86</p>	<p>Total \$ paid-to-date SBE-G/S</p> <p>\$167,351.96</p> <p>JHS South \$141,601.46 MOB \$25,750.50</p>	<p>Total % paid-to-date SBE-G/S</p> <p>99.94%</p> <p>JHS South 99.93% MOB 100%</p>
<p>⁴Total \$ contracted Mentor Protégé</p> <p>\$403,996.68</p> <p>COW: \$4,520,845.90 CM Amount: \$5,016,945.34</p>	<p>Total % contracted Mentor Protégé</p> <p>8.936%</p>	<p>Total \$ paid-to-date Mentor Protégé</p> <p>\$403,996.68</p>	<p>Total % paid-to-date Mentor Protégé</p> <p>100%</p>

SBE-CONSTRUCTION BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Orders	Amount Paid to Date	Demographic Data
A-1 All Florida Painting	JHS "E" PH2	\$287,923.50	\$270,950.12	Hispanic American/Male
American Structural Corp.	JHS "E" PH2	\$348,658.76	\$313,792.88	Hispanic American/Male
Amion Enterprises	JHS "E" PH2	\$792,992.24	\$743,441.79	Hispanic American/Male
Epic Consultants	JHS "E" ICU/PH2	\$3,599,530.81	3,112,059.05	Hispanic American/Male
DL Renovations	JHS "E" PH2	\$192,000.00	\$179,440.48	Hispanic American/Male
Florida Electrical Contractors	JHS "E" ICU/PH2	\$165,729.00	\$149,040.91	Hispanic American/Male

SBE-CONSTRUCTION BREAKDOWN (CONTINUED)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Global Communications Security	JHS ICU/PH2	\$56,759.70	\$51,708.80	Hispanic American/Male
Jampro Demolition	JHS PH2	\$100,000.00	\$97,918.87	African American/Male
JJAS Door Installations	JHS PH2	\$21,580.00	\$9,236.25	Hispanic American/Woman
J.T. Equipment Services	JHS PH2	\$10,514.00	\$0.00	White American/Male
Osorno Group	JHS ICU/PH2	\$446,196.00	\$459,906.42	Hispanic American/Male

SBE-CONSTRUCTION BREAKDOWN (CONTINUED)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Victoria Electric	JHS ICU/PH2	\$1,550,571.70	\$1,182,352.42	Hispanic American/Male
World of Frameless Glass	JHS ICU	\$10,800.00	\$10,800.00	Hispanic American/Male
A-1 All Florida Painting	MOB Tenant Spaces	\$93,135.36	\$92,902.52	Hispanic American/Male
Hurricane Resistant Construction	MOB Tenant Spaces	\$35,000.00	\$35,000.00	White American/Woman
Florida Electrical Group	MOB Tenant Spaces	\$26,935.21	\$11,167.73	Hispanic American/Male

SBE-CONSTRUCTION BREAKDOWN (CONTINUED)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Merrick Industrial Management	MOB Tenant Spaces	\$630,061.65	\$551,734.31	White American/Male
Tropical Electric, Inc.	MOB Tenant Spaces	\$281,200.98	\$89,649.70	African American/Male
Osorno Group	MOB Tenant Spaces	\$14,680.00	\$14,680.00	Hispanic American/Male
Brophy Associates, Inc. DBA Direct Digital Concepts	MOB Tenant Spaces	\$14,289.94	\$14,289.94	Hispanic American/Male

A total of 20 subcontractors. FYI...A-1 Florida Painting, Florida Electrical Group & Osorno Group appear twice in this SBE-C breakdown. They worked in JHS South and MOB

SBE-CONSTRUCTION BREAKDOWN (CONTINUED)

JHS SOUTH AND MOB TENANT SPACES		JHS SOUTH AND MOB TENANT SPACES	
Total \$ contracted SBE-C's \$8,678,558.85 JHS South \$7,583,255.71 MOB \$1,095,303.14	Total % contracted SBE-C's 30.20% JHS South 29.47% MOB \$36.42	Total \$ paid-to-date SBE-C's \$7,390,072.19 JHS South \$6,580,647.99 MOB \$809,424.20	Total % paid-to-date SBE-C's 27.77% JHS South 86.78% MOB \$73.90

SBE-CONSTRUCTION DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 20 \$7,390,072.19

14-Hispanic American Owned Firms
(70% of SBE-C)
\$5,173,050.52

2-African American Owned Firms
(10% of SBE-C)
\$739,007.22

2-White American Owned Firms
(10% of SBE-C)
\$739,007.22

2-Woman Owned
(10% of SBE-C)
\$739,007.22

SBE-GOODS & SERVICES BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Cannonball Services USA	JHS "E"	\$141,702.46	\$141,601.46	African American/Male
Cannonball Services USA	MOB Tenant Spaces	\$25,750.50	\$25,750.50	African American/Male
SBE-G/S Total:		\$167,452.96	\$167,351.96	African American/Male

Total \$ contracted
SBE-G/S's

\$ 167,452.96

JHS South \$141,702.46
MOB \$25,750.50

Total % contracted
SBE-G/S's

0.58%

JHS South 0.55%
MOB 0.86%

Total \$ paid-to-date
SBE-G/S's

\$167,351.96

JHS South \$141,601.46
MOB \$25,750.50

Total % paid-to-date
SBE-G/S's

99.94%

JHS South 99.93%
MOB 100%

SBE-GOODS & SERVICES DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 01 \$167,452.96

0 Hispanic-owned
(0% of SBE-G&S)

1 African-American owned
(100% of SBE-G&S)
\$167,452.96

0 Caucasian owned
(0% of SBE-G&S)

0 Woman-owned
(0% of SBE-G&S)

SBE MENTOR-PROTÉGÉ BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
MCO Construction	JHS "E"	\$403,996.68	\$403,996.68	African American/Female
SBE Mentor-Protégé Total:		\$403,996.68	\$403,996.68	

Total \$ contracted
Mentor Protégé

\$403,996.68

COW: \$4,520,845.90

CM Amount: \$5,016,945.34

Total % contracted
Mentor Protégé

8.936%

Total \$ paid-to-date
Mentor Protégé

\$403,996.68

COW: \$4,520,845.90

Total % paid-to-date
Mentor Protégé

100%

SBE MENTOR-PROTÉGÉ DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 01 \$403,996.68

0 Hispanic-owned
(0% of SBE)

0 African-American owned
(0% of SBE)

0 Caucasian owned
(0% of SBE)

1 Woman-owned
(100% of SBE)
\$403,996.68

THANK YOU

**Project F – Christine E. Lynn Rehabilitation
Hospital
(Turner Construction)**

JACKSON HEALTH SYSTEM JACKSON REHABILITATION PROJECT PROJECT F

Project Team

Eric VanHook, Project Executive

Teresa Giralt, Project Engineer

Mike Binsol, Project Superintendent

CM SBE-C Advisory Board Update
March 2022



OVERALL CONTRACT NOTICE TO PROCEED DATE : 9/15/2017 END DATE : 2/1/2022 SCOPE OF WORK:

- Demolition and Enabling GMP
- Elevator for 9 story Rehab building GMP
- Structure and Dry GMP for 9 story Rehab building
- MEP GMP
- Interiors / Final GMP
- Exterior and Interior Signage



Contract Goals:

SBE-C
34.05%

SBE-G/S
.25%

PROJECT INFORMATION TO-DATE

<p>Total dollar value of all awarded GMP's (Award Amount):</p> <p>\$86,367,669.09</p>	<p>Total dollar value of Cost of Work:</p> <p>\$123,308,107.81</p>	<p>Total dollar value contracted to SBE's to- date (all GMP's):</p> <p>\$29,624,110.50</p>
<p>Total dollar value of payment received by Jackson (Paid Amount) :</p> <p>\$85,016,501.76</p>	<p>Total number of GMP's:</p> <p>4</p>	<p>Total number of SBE's contracted to date (all GMP's):</p> <p>29</p>
<p>Total percentage contracted all SBE's to-date: 34.3 % (Total dollar value contracted to SBE's divided by total dollar value cost of work equals SBE percentage)</p>		

SBE BREAKOUT TO-DATE

Total \$ contracted SBE-C's	Total % contracted SBE-C's	Total \$ paid-to-date SBE-C's	Total % paid-to-date SBE-C's
\$29,408,191.33	34.05%	\$28,983,188.67	31.908%
Total \$ contracted SBE-G/S	Total % contracted SBE-G/S	Total \$ paid-to-date SBE-G/S	Total % paid-to-date SBE-G/S
\$215,919.17	.025%	\$1,824,844.94	2.147%

SBE-CONSTRUCTION BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Tier	Scope of Work	Demographic Data
A-1 All Florida Painting	1 st	Painting	Hispanic American/Male
Air Logic Services, Inc	2 nd	Test & Balance	Hispanic/Male
Air Logic Services, Inc	2 nd	Test & Balance	Hispanic/Male
Allied Demolition	2 nd	Site Prep	Hispanic American/Male
All Quality Electrical Services	2 nd	Electrical	Black American/Male
Amion Enterprises	1 st	Carpet	Black American/Male
BJ Burns Incorporated	2 nd		Black American/Female
Direct Digital Concepts DBA Brophy and Associates	2 nd	HVAC Controls	Hispanic American/Male
Direct Digital Concepts DBA Brophy and Associates	2 nd	HVAC Controls	Hispanic American/Male
C.L. Elias	2 nd	Installing Millwork	Other Minority/Female
CJ Fire Protection	2 nd	Fire Sprinkler	Black American/Male
Coral Wood Design	2 nd	Installing Millwork	Hispanic American/Female

SBE-CONSTRUCTION BREAKDOWN (CONTINUED)

Subcontractor	Tier	Scope of Work	Diversity Data
D2 Construction	1 st	Exterior Metal Framing, Sheathing and Insulation	Black American/Male
Exclusive Surface Inc.	1 st	Floor & Wall Tiling	Hispanic American/Female
Exclusive Surface Inc.	2 nd	Pool Tiling	Hispanic American/Female
Five Brothers Enterprise Corp.	2 nd	Labor & Material for Drywall Partitions, Ceilings, Soffits, Acoustical Ceiling	Hispanic American/Male
Georges Welding Services Inc.	1 st	Demo & Enabling furnish Structural Steel & Misc. Metals	Hispanic American/Male
Gomez & Son Fence	2 nd	Demo & Enabling Fencing	Hispanic American/Female
Gomez Quality Insulation Inc.	2 nd	Drywall & Insulation	Hispanic American/Male
Gomez Quality Insulation Inc.	2 nd	Ductwork and Piping Insulation	Hispanic American/Male
Hi-Tech Concrete Inc	2 nd	Supply & Fabrication of Auger Cast Reinforcement Cages	Hispanic American/Female
IGWT Construction	1 st	General Contracting for Enabling & Corridor Self preform Drywall Framing & Paint	Black American/Male
IGWT Construction	1 st	General Trades	Black American/Male
JJAS Door Installations, Inc.	2 nd	Installation and Labor for Doors and Hardware	Hispanic American/Female

SBE-CONSTRUCTION BREAKDOWN (CONTINUED)

Subcontractor	Tier	Scope of Work	Diversity Data
JT Equipment Service Co.	2 nd	Install underground Chilled & Hot water lines	Caucasian/Male
JT Equipment Service Co.	2 nd	Furnish & Install Air handling units	Caucasian/Male
JT Equipment Service Co.	2 nd	HVAC Duct and Piping Installation	Caucasian/Male
MAM A/C and Refrigeration Co.	2 nd	Mechanical HVAC	Black American/Male
Metropolitan Plumbing	2 nd	Plumbing	Hispanic American/Male
Merrick Industrial Management Corp.	1 st	Misc. Specialties	Caucasian/Male
Merrick Industrial Management Corp.	1 st	General Trades	Caucasian/Male
Merrick Industrial Management Corp.	2 nd	Glazing Installation	Caucasian/Male
Metal Design Engineering	2 nd	Installation of Air Filters	Hispanic American/Male
Osorno Group, Corp.	2 nd	HVAC Installation	Hispanic American/Male
Outlook International Electric	2 nd	Electrical for Enabling Work	Black American/Female
Solution Construction	1 st	Enabling Site Work	Hispanic American/Male
Z Roofing & Waterproofing Inc.	1 st	Roofing and Accessories	Hispanic American/Male

SBE-CONSTRUCTION DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 28

17 Hispanic-owned
(67% or
\$17,061,625.44)

8 African-American
owned
(14% or
\$3,459,354.00)

2 Caucasian owned
(22% or
\$5,546,924.14)

1 Other Minority-
owned (0.1% or
\$29,210.15)

9 Woman-owned
(6% or
\$1,589,488.45)

SBE-GOODS & SERVICES BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Tier	Scope of Work	Diversity Data
Cube Care Co.	1st	Shades and Curtains	Hispanic American/Female
Miami Breaker Inc.	2nd	Equipment Reconditioning	Hispanic American/Male
Micon Scaffolding LLC	2nd	Equipment Rental	Black American/Male
Southern Blossoms	1st	Landscaping	Hispanic American/Female
Southern Blossoms	1st	Landscaping & Irrigation	Hispanic American/Female

SBE-GOODS & SERVICES DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 8

3 Hispanic-owned
(91% or \$1,665,151.69)

1 African-American owned
(8% or \$159,693.25)

2 Woman-owned
(87% or \$1,588,251.69)

NON-SBE FIRMS BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Tier	Scope of Work	Diversity Data
Advanced Stucco	1 st	Stucco	Caucasian Male
AlliedBean Demolition	1 st	Demolition	Caucasian Male
Alpha Insulation	1 st	Insulation	Caucasian Male
B&I	1 st	Plumbing/HVAC	Caucasian Male
Crawford Tracey	1 st	Curtainwall	Caucasian Male
Dash Door	1 st	Interior Glazing	Caucasian Male
Kenpat	1 st	Fireproofing	Caucasian Male
Lotspeich Comp of Florida	1 st	Doors, Frames and HW	Caucasian Male
Lotspeich Drywall	1 st	Drywall and ACT	Caucasian Male
O'Neill Flooring	1 st	Vinyl Flooring	Caucasian Female
Malcolm Drilling	1 st	Drilling	Caucasian Male

NON-SBE FIRMS BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Tier	Scope of Work	Contract Value w/ Change Orders	Diversity Data
Quorum DBA Takeform	1 st	Signage Interior and Exterior	\$374,630.00	Caucasian Male
Recreational Design and Construction	1 st	Pool	\$795,032.00	Caucasian Male
Stabil	1 st	Concrete	\$1,641,750.00	Caucasian Male
Translogic DBA Swisslog	1 st	Pneumatic Tubes	\$172,133.00	Caucasian Male
Tri City Electric	1 st	Electrical	\$13,648,581.00	Caucasian Male
Wilkie Sanderson	1 st	Millwork	\$1,518,941.00	Caucasian Male

NON-SBE DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 17

0 Hispanic-owned
(0% of Non-SBE)

0 African-American owned
(0% of Non-SBE)

0 Caucasian owned
(0% of Non-SBE)

1 Woman-owned
(6% of Non-SBE)

DEMOGRAPHIC DATA SBE VS NON-SBE FIRMS:

SBE Firms = Total

20 Hispanic-owned
(48% of SBE-C and G&S)

9 African-American owned
(20% of SBE-C and G&S)

2 Caucasian owned
(7% of SBE-C and G&S)

11 Woman-owned
(24% of SBE-C and G&S)

Non-SBE Firms = Total

0 Hispanic-owned
(0% of Non-SBE)

0 African-American owned
(0% of Non-SBE)

0 Caucasian owned
(0% of Non-SBE)

1 Woman-owned
(6% of Non-SBE)

THANK YOU

**DTC Vertical Expansion
(Turner Construction Company)**

JACKSON HEALTH SYSTEM JACKSON DTC VERTICAL EXPANSION PROJECT NO. 190249

Project Team

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Teresa Giralt, Engineer
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CM SBE-C Advisory Board Update
March 2022



OVERALL CONTRACT SCOPE OF WORK NOTICE TO PROCEED DATE : END DATE : 10/30/2021

- Design Assist – Preconstruction (Steel, roofing, doors, windows, interior & exterior partitions, MEP)
 - No SBE goal for Preconstruction
- GMP 1: Steel Mill Order ODP
- GMP 2: Enabling Scope (demolition, concrete, MEP), Structural Steel, General Requirements
- GMP 3: Concrete, Masonry, Long Lead – Elevators/Curtain Wall/Windows
- GMP 4: Remaining Shell, Envelope, MEP, Finishes

Contract Goals:	Mentorship 0.00 %	SBE-C 21.6%	SBE-G/S .25%
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PROJECT INFORMATION TO-DATE

Total dollar value of all awarded GMP's (Award Amount): \$30,431,712.00	Total dollar value of Cost of Work: \$60,890,000.00	Total dollar value contracted to SBE's to- date (all GMP's): \$10,915,131.99
Total dollar value of payment received by Jackson (Paid Amount) : \$51,345,364.40	Total number of GMP's: 4	Total number of SBE's contracted to date (all GMP's): 16
Total percentage contracted all SBE's to-date: 24.918 % (Total dollar value contracted to SBE's divided by total dollar value cost of work equals SBE percentage)		

SBE BREAKOUT TO-DATE

Total \$ contracted SBE-C's \$6,573,249.79	Total % contracted SBE-C's 21.85%	Total \$ paid-to-date SBE-C's \$10,791,443.08	Total % paid-to-date SBE-C's 24.636%
Total \$ contracted SBE-G/S \$76,079.28	Total % contracted SBE-G/S .25%	Total \$ paid-to-date SBE-G/S \$123,688.91	Total % paid-to-date SBE-G/S .284%
Total \$ contracted Mentor Protégé \$0	Total % contracted Mentor Protégé 0%	Total \$ paid-to-date Mentor Protégé \$0	Total % paid-to-date Mentor Protégé 0 %

SBE-CONSTRUCTION BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Tier	Scope of Work	Diversity Data
A-1 All Florida Painting	1 st	Painting, Wall Coverings & Sealed Concrete Finishes	Hispanic American/Male
All Quality Electrical Services, Inc.	2 nd	Electrical & Low Voltage	African American/Male
Brophy Associates	2 nd	HVAC-Unit Controls	Hispanic American/Male
Cami-Axle	1 st	CIP concrete	African American/Male
Five Brothers	2 nd	Drywall	Hispanic American/Male
George's Welding Services Inc.	1 st	Structural Steel	Hispanic American/Male
Hodges Erectors	2 nd	Structural Steel	Hispanic American/Male
Hurricane Resistant Construction	2 nd	Door Frame & Hardware	Caucasian/Female
John Bell Construction	1 st	Masonry	Hispanic American/Male
Jorrin Construction	2 nd	ACT & Specialty Ceiling	Hispanic American/Male
Merrick Industrial Mgmt. Corp	1 st	General Trades	Caucasian/Male
Merrick Industrial Mgmt. Corp	2 nd	General Labor	Caucasian/Male
Metropolitan Plumbing	2 nd	Plumbing	Hispanic American/Male
Osorno Group	2 nd	Plumbing	Hispanic American/Male

SBE-CONSTRUCTION BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Tier	Scope of Work	Diversity Data
Osorno Group	2 nd	HVAC Insulation	Hispanic American/Male
Tropical Electric, Inc	2 nd	Electrical & Low Voltage	African American/Male

SBE-CONSTRUCTION DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 14

10 Hispanic owned
SBE-C Firms
(69% or \$7,426,742.04)

3 African American
owned SBE-C Firms
(13% or \$1,364,475.75)

2 Caucasian owned
SBE-C Firms
(19% or
\$2,000,225.29)

1 Woman owned
SBE-C Firms
(1% or \$143,130.00)

SBE-GOODS & SERVICES BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Tier	Scope of Work	Diversity Data
Cube Care	1st	Roller Window Shades	Hispanic American/Female
E. R. Brownell	1st	Surveying	Hispanic American/Male

SBE-GOODS & SERVICES DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 2

2 Hispanic-owned
(100% or \$123,688.91)

0 African-American owned
(0% of SBE-G&S)

0 Caucasian owned
(0% of SBE-G&S)

1 Woman-owned
(74% or \$91,808.91)

THANK YOU

**Cruise Terminal F Expansion
(Lemartec Corporation)**

LEMARTEC CORPORATION
PROJECT NAME : CRUISE TERMINAL F EXPANSION
PROJECT NO: DB19-SEA-01

CM SBE-C Advisory Board Update
March 2022

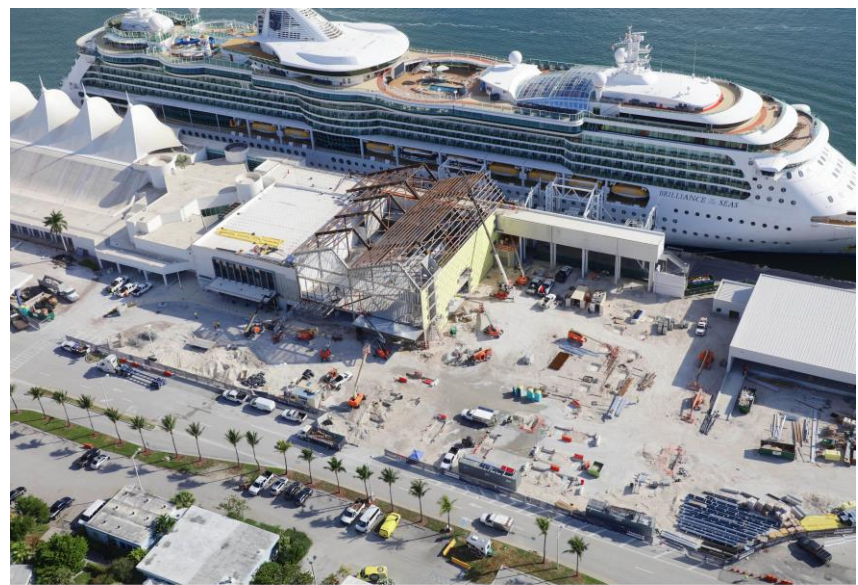
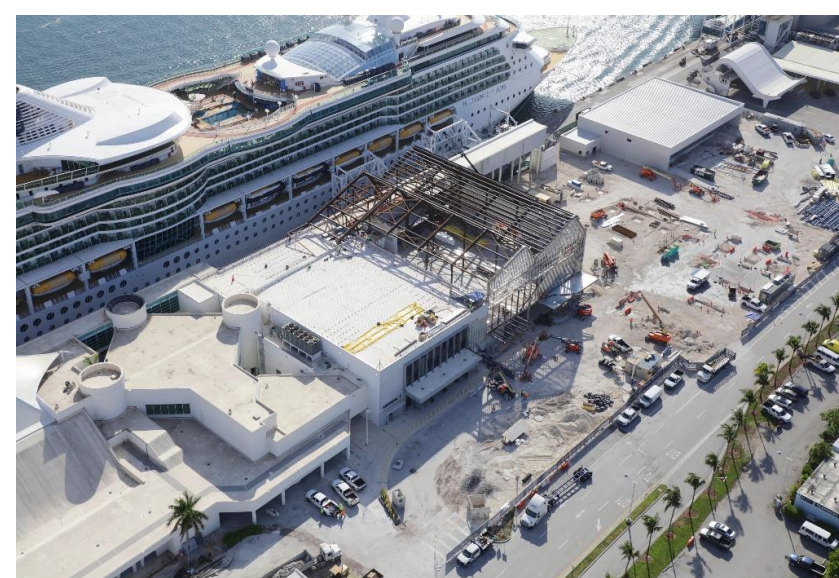
Project Team

Kurt Dyer, VP Strategic Operations
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Felix Camacho, Project Director
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Diego Natale; Project Controls Analyst
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Johanna Diaz; Project Controls Coordinator
786-853-7154; johndiaz@lemartec.com



OVERALL CONTRACT SCOPE OF WORK

NOTICE TO PROCEED DATE : 08/27/2020
END DATE : 10/31/2022

As noted in the Design Criteria Document, the CT F 2.0 program is comprised of three projects.

- Project 1 - Improvements to Cruise Terminal G include upgrades to fire protection to provide a rating consistent with the attached Cruise Terminal F and minor revisions to the Customs Border Protections area.
- Project 2 - Cruise Terminal F (CTF) Expansion and Berthing Re-Alignment comprises the renovation and expansion of the existing multi-level Cruise Terminal F Building and ground transportation areas with Canopies, Provisioning Building and Site Work. Cruise Terminal F work includes structural support and foundation systems, roof structure and roofing systems, ship's provision building, connection to Port Miami roadway and site improvements. The renovations incorporate the existing structure and layout as well as new construction.
- Project 3 - Cruise Terminal D and E Concourse Expansions requires partial demolition of adjacent structures, including exterior walls, support structures, foundation, MEP/FP and life safety systems.



Port Miami Terminal F



Contract Goals:

Mentorship
0.00 %

SBE-C
8.91%

SBE-G/S
4.0%

PROJECT INFORMATION TO-DATE

<p>Total dollar value of all awarded GMP's (Award Amount):</p> <p>\$120,751,934.94</p>	<p>Total dollar value of Cost of Work:</p> <p>\$106,444,658</p>	<p>Total dollar value contracted to SBE's to- date (all GMP's):</p> <p>\$</p>
<p>Total dollar value of payment received by Lemartec (Paid Amount):</p> <p>\$ 60,930,710.25</p>	<p>Total number of GMP's (To Lump Sump):</p> <p>2 (A/E & CON)</p>	<p>Total number of SBE's contracted to date (all GMP's):</p> <p>7</p>
<p>Total percentage contracted all SBE's to-date: 100% (Total dollar value contracted to SBE's divided by total dollar value cost of work equals SBE percentage)</p>		

SBE BREAKOUT TO-DATE

Total \$ contracted SBE-C's	Total % contracted SBE-C's	Total \$ paid-to-date SBE-C's	Total % paid-to-date SBE-C's
\$12,431,476.63	12.38%	\$ 3,026,759.76	29.77%
Total \$ contracted SBE-A&E	Total % contracted SBE-A&E	Total \$ paid-to-date SBE-A&E	Total % paid-to-date SBE-A&E
\$ 1,329,478.80	22%	\$805,015.48	60.55%
Total \$ contracted SBE-Services	Total % contracted SBE-Services	Total \$ paid-to-date SBE-Services	Total % paid-to-date SBE-Services
\$5,651,001.00	5.63%	\$1,080,480.32	19.12%

SBE-CONSTRUCTION BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date
A-1 All Florida Painting	DB19-SEA-01	\$1,592,533.17	\$0
Paradise Awning Corporation	DB19-SEA-01	\$9,670,608.48	\$5,797,546.32
Imperial Flooring	DB19-SEA-01	\$1,168,334.98	\$325,888.64

Total \$ contracted
SBE-CON

\$ 12,431,476.63

Total % contracted
SBE-CON

12.38%

Total \$ paid-to-date
SBE-CON

\$6,123,434.96

Total % paid-to-date
SBE-CON-

49.23%

SBE-CONSTRUCTION DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS:

Hispanic-owned
(100% of SBE-CON)

African-American owned
(0% OF SBE-CON)

Caucasian owned
(0% OF SBE-CON)

Woman-owned
(9.4% OF SBE-CON)

SBE-A&E BREAKDOWN

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date
Curtis & Rogers Design Studio, Inc	DBDB19-SEA-01	\$66,413.56	\$11,250.00
SDM Consulting Engineers, Inc	DB19-SEA-01	\$1,263,065.24	\$925,155.66

Total \$ contracted
SBE-A&Es

\$ 1,329,478.80

Total % contracted
SBE-A&E's

22 %

Total \$ paid-to-date
SBE-A&E's

\$ 936,405.65

Total % paid-to-date
SBE-A&E's

70.43%

SBE-A&E DEMOGRAPHIC DATA TOTAL NUMBER OF FIRMS:

Hispanic-owned
(100% of SBE-A&E)

African-American
owned
(0% of SBE-A&E)

Caucasian owned
(0% of SBE-A&E)

Woman-owned
(5% of SBE-A&E)

SBE-SERVICES BREAKDOWN-

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date
EV Services	DBB19-SEA-01	\$150,000.00	\$82,500
Low Voltage System	DB19-SEA-01	\$5,501,000.00	\$2,660,946.32

Total \$ contracted
SBE-SERVICES

\$ 5,651,001.00

Total % contracted
SBE-SERVICES

5.69%

Total \$ paid-to-date
SBE-SERVICES

\$2,743,446.32

Total % paid-to-date
SBE-SERVICES

48.55%

SBE-GOODS & SERVICES DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS:

Hispanic-owned
(100% of SBE-G&S)

African-American
owned
(0% of SBE-G&S)

Caucasian owned
(0% of SBE-G&S)

Woman-owned
(1% of SBE-G&S)

NON-SBE FIRMS BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order (Dollar Amount & Percent Projected to Earn)	Amount Paid to Date (Dollar Earned to Date)
Atlantic Shutters	DB19-SEA-01	\$16,900	\$16,900
Audio Visual Innovations, Inc	DB19-SEA-01	\$1,438,226.84	\$94,407.50
B&B Rolling Doors	DB19-SEA-01	\$228,761	\$152,090.12
Brazil Construction	DB19-SEA-01	\$198,787	\$176,991.31
Capitol Rental Building	DB19-SEA-01	\$807,147.41	\$455,004.91
Chavez SF Interiors	DB19-SEA-01	\$13,823	\$13,823
Creative Terrazo Systems	DB19-SEA-01	\$166,703	\$121,578.31
Decktight Roofing Systems	DB19-SEA-01	\$538,659.61	\$291,918.99

NON-SBE FIRMS BREAKDOWN (CONTINUED)

Subcontractor	Project	Original Contract Amount with Change Order (Dollar Amount & Percent Projected to Earn)	Amount Paid to Date (Dollar Earned to Date)
Demcon Group	DB19-SEA-01	\$2,741,174.16	\$2,362,487.48
Details City Construction	DB19-SEA-01	\$1,605,600.13	\$1,206,318.08
Fisk Electrical Company	DB19-SEA-01	\$14,824,577.74	\$9,033,940.65
GPE	DB19-SEA-01	\$4,376,324.25	\$2,774,343.04
Gomez & Son Fence	DB19-SEA-01	\$151,186.00	\$117,810.60
Hire Quest	DB19-SEA-01	\$414,809	\$390,624.98
Keller North America	DB19-SEA-01	\$1,236,129.78	\$1,048,335.80
Mr. Glass Doors & Windows	DB19-SEA-01	\$835,986.03	\$478,357.69

NON-SBE FIRMS BREAKDOWN (CONTINUED)

Subcontractor	Project	Original Contract Amount with Change order (Dollar Amount & Percent Projected to Earn)	Amount Paid to Date (Dollar Earned to Date)
Nagelbush	DB19-SEA-01	\$7,574,706.68	\$4,208,541.45
Orchidman Landscape	DB19-SEA-01	\$58,000	\$30,600
Pacesetter Personnel Services	DB19-SEA-01	\$2,304	\$2,304.38
Perez and Perez	DB19-SEA-01	\$6,210,746.00	\$6,227,230.39
Rock and Dirt	DB19-SEA-01	\$140,000	\$136,653.20
Sprinklermatic Fire Protection	DB19-SEA-01	\$2,821,000	\$1,669,131.81
The Structural Group of SF	DB19-SEA-01	\$2,671,053.78	\$2,565,448.40
ThyssenKrupp Elevator	DB19-SEA-01	\$2,104,860.60	\$1,634,264.83
Venur Construction	DB19-SEA-01	\$2,839,736.49	\$1,552,182.19

Total \$ contracted Non-SBE

\$ 32,841,879

Total \$ Paid-To Date Non-SBE

\$ 22,387,446.56

ISSUE/CONCERN WITH SBES/SBE PROGRAM

- None

THANK YOU

**NDWWTPP Clarifiers
(Kiewit Infrastructure South, Co.)**

CONSENT DECREE 0.02(2) NDWWTP PRIMARY CLARIFIERS & ODOR CONTROL UPGRADES CONTRACT NO S-895

CM SBE-C Advisory Board Update
February 2022



OVERALL CONTRACT SCOPE

NTP DATE : DECEMBER 6, 2018
END DATE : DECEMBER 3, 2021

Furnish all materials, labor, and equipment necessary for the rehabilitation of:

- Primary Clarifiers (PC) including
 - Skimmers
 - New flat panel aluminum covers
- Odor control
- Primary Sludge Pump Stations (PSPS)

Located in City of North Miami at 2575 NE 156 St., Miami-Dade County, FL 33160



Contract Goals:

SBE-C
12.01%

PROJECT INFORMATION TO-DATE

Award Amount: \$50,478,067		Total dollar value contracted to SBE's to- date: \$6,474,526
Paid Amount: \$41,519,904		Total number of SBE's contracted to date: 1
Total percentage contracted all SBE's to-date: 12.83 %		

SBE BREAKOUT TO-DATE

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Bearing Point Construction, Inc.	S-895	\$6,474,526	\$6,395,074	Caucasian/Male

Total \$ contracted SBE-C's	Total % contracted SBE-C's	Total \$ paid-to-date SBE-C's	Total % paid-to-date SBE-C's
\$ 6,474,526	12.83 %	\$ 6,395,074	12.67%

SBE BREAKOUT TO-DATE

0 Hispanic-owned
(0% of SBE-C)

0 African-American owned
(0% of SBE-C)

1 Caucasian owned
(100% of SBE-C)

0 Woman-owned
(0% of SBE-C)

THANK YOU

**Design, Build, Finance, Operate, Maintain Civil
and Probate Courthouse
(Plenary Justice Miami LLC)**

MIAMI-DADE COUNTY NEW CIVIL AND PROBATE COURTHOUSE

SBE ADVISORY BOARD MEETING
March 2022



Project Team

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Overall Contract Scope of Work

Notice to proceed date : January 24, 2020
END DATE : January 22, 2024

- Overall contract scope of work: New courthouse building, 24 stories high. Scope consists of site work, building shell, building envelope, interiors, furniture, fixtures and equipment, mechanical systems, life safety systems, electrical systems, security and access control.
- Utility relocations are almost completed. Currently, soil improvement and auger cast piles are being done.
- The SBE Goal for this project is 13.11% SBE-Construction category only.



PROJECT INFORMATION TO-DATE

Total dollar value of all awarded GMP's (Award Amount): \$262,767,000.00	Total dollar value of Cost of Work: \$174, 566,214.00	Total dollar value contracted or committed to SBE's to-date (all GMP's): \$26,364,875.00
Total dollar value of payment received by Tutor Perini Corporation (Paid Amount) : \$72,567,276.72	Total number of GMP's: 13	Total number of SBE's contracted or committed to date (all GMP's): 9
Total percentage contracted all SBE's to-date: 15.10 %		
(Total dollar value contracted to SBE's divided by total dollar value cost of work equals SBE percentage)		

SBE BREAKOUT TO-DATE

Total \$ contracted SBE-C's \$26,364,875.00	Total % contracted SBE-C's 15.10%	Total \$ paid-to-date SBE-C's \$390,698.00	Total % paid-to-date SBE-C's (Work Not Started) 1%
Total \$ contracted SBE-G/S N/A	Total % contracted SBE-G/S N/A	Total \$ paid-to-date SBE-G/S N/A	Total % paid-to-date SBE-G/S N/A
Total \$ contracted Mentor Protégé N/A	Total % contracted Mentor Protégé N/A	Total \$ paid-to-date Mentor Protégé N/A	Total % paid-to-date Mentor Protégé N/A

SBE – CONSTRUCTION BREAKDOWN

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Titan Construction Group, Inc.	RFP-00953	\$181,130	\$181,130 (By TPC)	African American
Trojan Builders Inc.	RFP-00953	\$13,258,815	\$174,068	Caucasian
TRU-PROOF INC.	RFP-00953	\$1,000,000	\$0.00	Hispanic
Low Voltage Systems, Inc.	RFP-00953	\$2,000,000	\$22,500	Hispanic
Jorin Construction Mgmt	RFP-00953	\$4,550,000	\$0.00	Hispanic
John Bell Construction	RFP-00953	\$2,925,000	\$0.00	Hispanic
Hodges Erectors	RFP-00953	\$450,000	\$0.00	Hispanic
Commercial Interior	RFP-00953	\$1,964,930	\$0.00	Woman
R&G Engineering	RFP-00953	\$35,000	\$13,000 (By 3MB)	Hispanic

Total \$ contracted SBE-C's	Total % contracted SBE-C's	Total \$ paid-to-date SBE-C's	Total % paid-to-date SBE-C's (Work Not Started)
\$26,364,875.00	15.10%	\$390,698.00	1%

6 Hispanic-owned (67% of SBE-C)	1 African-American owned (11% of SBE-C)	1 Caucasian owned (11% of SBE-C)	1 Woman owned (11% of SBE-C)
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TOTAL NUMBER OF FIRMS: 9

SBE – CONSTRUCTION DEMOGRAPHIC DATA

NON-SBE FIRMS BREAKDOWN

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Fisk Electric Company	RFP-00953	Not Available	Not Available	Caucasian
Solution Construction, Inc.	RFP-00953	Not Available	Not Available	Hispanic
Otis Elevator Company	RFP-00953	Not Available	Not Available	Hispanic
Nagelbush Mechanical, Inc.	RFP-00953	Not Available	Not Available	Hispanic
Conti Corporation	RFP-00953	Not Available	Not Available	Caucasian
Sprinklermatic	RFP-00953	Not Available	Not Available	Caucasian
Acousti Engineering Company	RFP-00953	Not Available	Not Available	Caucasian
Malcolm Drilling	RFP-00953	Not Available	Not Available	Caucasian
General Caulking	RFP-00953	Not Available	Not Available	Caucasian
3MB Construction	RFP-00953	Not Available	Not Available	Hispanic
Building Envelope Systems	RFP-00953	Not Available	Not Available	Hispanic
Biscayne Roofing	RFP-00953	Not Available	Not Available	Hispanic
Capform	RFP-00953	Not Available	Not Available	Hispanic
Non-SBE Total:		Not Available	Not Available	

Total \$ contracted Non-SBE	Total % contracted Non-SBE	Total \$ paid-to-date Non-SBE	Total % paid-to-date Non-SBE
\$ Not Available	% Not Available	\$ Not Available	% Not Available

10 Hispanic-owned (77% of Non-SBE)	0 African-American owned (0% of Non-SBE)	3 Caucasian owned (23% of Non-SBE)	0 Woman owned (0% of Non-SBE)
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TOTAL NUMBER OF FIRMS: 13

NON-SBE DEMOGRAPHIC DATA

ISSUE/CONCERN WITH SBES/SBE PROGRAM

- NONE

THANK YOU



**Grove Central Mixed-Use
(Juneau Construction)**

GROVE CENTRAL MIXED-USE



GROVE CENTRAL MIXED USE PROJECT NO. GROVE CENTRAL-07.14.2020

CM SBE-C Advisory Board Update March 2022



Project Team

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OVERALL CONTRACT SCOPE OF WORK NOTICE TO PROCEED DATE : 6/16/2021 END DATE : 8/10/2023

- New 23-Story Residential Tower (402 Units)
- New Parking Deck with Retail Space



Contract Goals:

Mentorship
0.00 %

SBE-C
11.69%

SBE-G/S
0.00%

PROJECT INFORMATION TO-DATE

Total dollar value of all awarded GMP's (Award Amount): \$123,971,553.00	Total dollar value of Cost of Work: \$123,971,553.00	Total dollar value contracted to SBE's to- date (all GMP's): \$10,837,850.03
Total dollar value of payment received by GRP Grove Metro Station, LLC (Paid Amount) : \$33,715,465.64	Total number of GMP's: 1	Total number of SBE's contracted to date (all GMP's): 1

Total percentage contracted all SBE's to-date: **8.74 %**
 (Total dollar value contracted to SBE's divided by total dollar value cost of work equals SBE percentage)

SBE BREAKOUT TO-DATE

Total \$ contracted SBE-C's	Total % contracted SBE-C's	Total \$ paid-to-date SBE-C's	Total % paid-to-date SBE-C's
\$10,837,850.03	8.74%	\$5,197,614.04	49.40%
Total \$ contracted SBE-G/S	Total % contracted SBE-G/S	Total \$ paid-to-date SBE-G/S	Total % paid-to-date SBE-G/S
N/A	N/A	N/A	N/A
Total \$ contracted Mentor Protégé	Total % contracted Mentor Protégé	Total \$ paid-to-date Mentor Protégé	Total % paid-to-date Mentor Protégé
N/A	N/A	N/A	N/A

SBE-CONSTRUCTION BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Trojan Builders, Inc.		\$10,837,850.03	\$4,461,006.18	Caucasian/Male

Total \$ contracted SBE-C's	Total % contracted SBE-C's	Total \$ paid-to-date SBE-C's	Total % paid-to-date SBE-C's
\$ 10,837,850.03	8.74 %	\$ 5,197,614.04	49.40%

SBE-CONSTRUCTION DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 1

0 Hispanic-owned
(0.00% of SBE-C)

0 African-American owned
(0.00% of SBE-C)

1 Caucasian owned
(8.74% of SBE-C)

0 Woman-owned
(0.00% of SBE-C)

ISSUE/CONCERN WITH SBES/SBE PROGRAM

- None

THANK YOU

**S-889 CD 2.15(1) Plant 2 Cluster 1 Digester
Upgrades**

S-897 SDWWTP Digester & Control BLD

S-909 CDWWTP Plant 2 Cluster 2 Digester

S-884 & S-888 Design build Thickening Sludge

S-922CD 1.05.2 Effluent PS Electria

(Poole & Kent Company of Florida)

MIAMI-DADE WATER AND SEWER DEPARTMENT
CD 2.15(1) PLANT 2 CLUSTER 1 DIGESTER UPGRADES
CONTRACT S-889

Project Team

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SBE-Construction Advisory Board Update
January 1, 2022 – February 28, 2022

OVERALL CONTRACT SCOPE OF WORK

The overall scope of this Consent Decree project at Central District WWTP includes, but is not limited to, the replacement of all existing equipment, valves, piping; and appurtenances; electrical panels, conduits, cables, and lighting; instrumentation and controls; building mechanical; doors, windows and louvers within the digester Control Building and inside Digester Tank Nos. 1, 2, and 4; new digester covers for Digester Tank Nos. 1,2, and 4; new valve vault for Digester Cluster 1, replacement of all digester header yard piping beyond the valve vault which connects the Plant 2 Digester Clusters (including sanitary, hot water supply, hot water return, thickened sludge, and digester gas yard piping beyond valve vault); extension of the existing Electrical Room at the Control Building; structural repairs to and recoating of Control Building and Digester Tank Nos. 1, 2, and 4; and demolition of existing electrical substation buildings in order to construct two new electrical substation buildings.

- NOTICE TO PROCEED DATE: 10/31/2016
- END DATE: 06/18/2021

Contract Goals:

SBE-C
10.10%

SBE-G/S
1.80%

PROJECT INFORMATION TO-DATE

<p>Award Amount, including CO #2:</p> <p>\$26,411,043.21</p>	<p>Total dollar value contracted to SBE-C to-date:</p> <p>\$4,343,103.97</p>	<p>Total dollar value contracted to SBE-G to-date:</p> <p>\$846,168.41</p>
<p>Total dollar value of payment received by Miami-Dade County (Paid Amount) :</p> <p>\$23,932,355.12</p>	<p>Total number of SBE-C contracted to-date:</p> <p>3</p>	<p>Total number of SBE-G contracted to-date:</p> <p>3</p>

Total percentage contracted all SBEs to-date: **19.65%**
 (Total dollar value contracted to SBE's divided by total dollar value cost of work equals SBE percentage)

SBE BREAKOUT TO-DATE

Total \$ contracted SBE-C firms	Total % contracted SBE-C firms	Total \$ paid-to-date SBE-C firms	Total % paid-to-date SBE-C firms
\$4,343,103.97	16.44%	\$4,158,946.59	15.75%
Total \$ contracted SBE-G firms	Total % contracted SBE-G firms	Total \$ paid-to-date SBE-G firms	Total % paid-to-date SBE-G firms
\$846,168.41	3.20%	\$846,168.41	3.20%

SBE-CONSTRUCTION BREAKDOWN

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Mar's Contractors, Inc.	S-889	\$2,259,127.89 (8.55%)	\$2,208,001.46 (8.36%)	African American / Female
Sunshine State Air Conditioning	S-889	\$577,433.09 (2.19%)	\$511,573.36 (1.94%)	Hispanic / Male
Transamerica Construction Company	S-889	\$1,506,542.99 (5.70%)	\$1,439,371.77 (5.45%)	Hispanic / Male

Total \$ contracted SBE-C's	Total % contracted SBE-C's	Total \$ paid-to-date SBE-C's	Total % paid-to-date SBE-C's
\$4,343,103.97	16.44%	\$4,158,946.59	15.75%

SBE-CONSTRUCTION DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 3

2 Hispanic-owned
(7.89% of SBE-C)

1 African American-owned
(8.55% of SBE-C)

0 Caucasian-owned
(0% of SBE-C)

1 Woman-owned
(8.55% of SBE-C)

SBE-GOODS BREAKDOWN (LIST ALL FIRMS)

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Corcel Corp.	S-889	\$746,018.76 (2.82%)	\$746,018.76 (2.82%)	Hispanic / Male
Lehman Pipe and Supply	S-889	\$91,900.93 (0.35%)	\$91,900.93 (0.35%)	Caucasian / Female
All American Precast	S-889	\$8,248.72 (0.03%)	\$8,248.72 (0.03%)	Hispanic / Female
SBE-G Total:		\$846,168.41 (3.20%)	\$846,168.41 (3.20%)	

Total \$ contracted
SBE-G

\$846,168.41

Total % contracted
SBE-G

3.20%

Total \$ paid-to-date
SBE-G

\$846,168.41

Total % paid-to-date
SBE-G

3.20%

SBE-GOODS DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 3

2 Hispanic-owned
(2.86% of SBE-G&S)

0 African American-owned
(0% of SBE-G&S)

1 Caucasian-owned
(0.35% of SBE-G&S)

2 Woman-owned
(0.38% of SBE-G&S)

ISSUE/CONCERN WITH SBEs/SBE PROGRAM

- Payments from WASD are untimely resulting in delayed payments to SBE firm(s).

Thank You!

**MIAMI-DADE WATER AND SEWER DEPARTMENT
CD 1.07 SDWWTP DIGESTERS & CONTROL BUILDING
UPGRADES, ACID PHASE AND SUBSTATION 7 & 8
CONTRACT S-897**

SBE-Construction Advisory Board Update
January 1, 2022 – February 28, 2022

Project Team

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OVERALL CONTRACT SCOPE OF WORK

The overall scope of this Consent Decree project at South District WWTP includes, but is not limited to, the complete rehabilitation and repair of Clusters 1 and 2 including replacement of all existing equipment, valves, piping and appurtenances, electrical panels, conduits, cables, lighting, instrumentation and controls, building mechanical, architectural doors, windows, and louvers within Clusters 1 and 2 Control Building and inside Digester Tank Nos. 1 through 8; new digester floating covers for Digester Tank Nos. 1 through 8; extension of the existing Electrical Room at Clusters 1 and 2 Control Building; structural repairs to and recoating of Control Building and Digester Tank Nos. 1 through 8; new hot water piping loop from existing Cogeneration building to Clusters 1, 2, 3 and new hot water supply system within the existing Cogeneration Building; new digester gas flares, new digester gas, thickened sludge, digested sludge, utility water, potable water, and cooling water supply/return yard piping, valves, vaults, and appurtenances between the existing Sludge Concentrators, Digesters Clusters 1, 2, 3, and Cogeneration Buildings; including demolition of existing yard piping, valves, and appurtenances and support and relocation of existing utilities; demolition of all electrical equipment inside existing Substation No. 7 and 8 Building; the construction of a new Substations No. 7 and No. 8 Building, including related site civil, architectural, structural, building mechanical, electrical, and instrumentation and controls; new electrical and instrumentation and control ductbanks conduit and cabling between new and existing facilities. This project includes construction of a new Acid Phase digester complex. This includes the construction of four (4) digester tanks, a control building, and an electrical building, including related site civil, architectural and structural, process mechanical systems, building mechanical, electrical and instrumentation and controls, painting and protective coatings; gas piping; new yard piping valves, vaults, and appurtenances to the Acid Phase Digester Complex, and support and relocation of existing utilities.

- NOTICE TO PROCEED DATE:
08/08/2018
- END DATE: 01/08/2024

Contract Goals:

SBE-C
10.24%

SBE-G/S
0.86%

PROJECT INFORMATION TO-DATE

<p>Award Amount:</p> <p>\$93,361,000</p>	<p>Total dollar value contracted to SBE-C to-date:</p> <p>\$9,814,241.00</p>	<p>Total dollar value contracted to SBE-G to-date:</p> <p>\$1,137,950.90</p>
<p>Total dollar value of payment received by Miami-Dade County (Paid Amount) :</p> <p>\$67,621,481.61</p>	<p>Total number of SBE-C contracted to-date:</p> <p>2</p>	<p>Total number of SBE-G contracted to-date:</p> <p>2</p>

Total percentage contracted all SBE's to-date: **11.73%**
 (Total dollar value contracted to SBE's divided by total dollar value cost of work equals SBE percentage)

SBE BREAKOUT TO-DATE

Total \$ contracted SBE-C firms	Total % contracted SBE-C firms	Total \$ paid-to-date SBE-C firms	Total % paid-to-date SBE-C firms
\$9,814,241.00	10.51%	\$8,326,650.23	8.92%
Total \$ contracted SBE-G firms	Total % contracted SBE-G firms	Total \$ paid-to-date SBE-G firms	Total % paid-to-date SBE-G firms
\$1,137,950.90	1.22%	\$1,137,950.90	1.22%

SBE-CONSTRUCTION BREAKDOWN

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Eli's Mechanical Corp.	S-897	\$9,761,501 (10.46%)	\$8,325,310.23 (8.92%)	Hispanic / Male
Gomez & Son Fence	S-897	\$52,740.00 (0.06%)	\$1,340.00 (0.0014%)	Hispanic / Male

Total \$ contracted SBE-C	Total % contracted SBE-C	Total \$ paid-to-date SBE-C	Total % paid-to-date SBE-C
\$9,814,241.00	10.51%	\$8,326,650.23	8.92%

SBE-CONSTRUCTION DEMOGRAPHIC DATA TOTAL NUMBER OF FIRMS: 2

2 Hispanic-owned
(10.51% of SBE-C)

0 African-American owned
(0% of SBE-C)

0 Caucasian owned
(0% of SBE-C)

0 Woman-owned
(0% of SBE-C)

SBE-GOODS BREAKDOWN

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Corcel Corp.	S-897	\$885,627.18 (0.95%)	\$885,627.18 (0.95%)	Hispanic / Male
Lehman Pipe and Supply**	S-897	\$252,323.72 (0.27%)	\$252,323.72 (0.27%)	Caucasian / Female
SBE-G/S Total:		\$1,137,950.90 (1.22%)	\$1,137,950.90 (1.22%)	

Total \$ contracted
SBE-Gs

\$1,137,950.90

Total % contracted
SBE-Gs

1.22%

Total \$ paid-to-date
SBE-Gs

\$1,137,950.90

Total % paid-to-date
SBE-Gs

1.22%

SBE-GOODS DEMOGRAPHIC DATA TOTAL NUMBER OF FIRMS: 2

1 Hispanic-owned
(0.95% of SBE-G&S)

0 African-American owned
(0% of SBE-G&S)

1 Caucasian owned
(0.27% of SBE-G&S)

1 Woman-owned
(0.27% of SBE-G&S)

ISSUE/CONCERN WITH SBEs/SBE PROGRAM

- Payments from WASD are untimely resulting in delayed payments to SBE firm(s).

Thank You!

MIAMI-DADE WATER AND SEWER DEPARTMENT
CD 2.15(2) PLANT 2 CLUSTER 2 DIGESTER UPGRADES
CONTRACT S-909

Project Team

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SBE-Construction Advisory Board Update
January 1, 2022 – February 28, 2022

OVERALL CONTRACT SCOPE OF WORK

The overall scope of this Consent Decree project at Central District WWTP includes, but is not limited to, the replacement of all existing equipment, valves, piping; and appurtenances; electrical panels, conduits, cables, and lighting; instrumentation and controls; building mechanical; and architectural doors, windows, and louvers within the Digester Cluster Control Building No. 2 and inside Digester Tank Nos. 5, 6, 7, and 8; new digester covers for Digester Tank Nos. 5, 6, 7, and 8; new valve vault for Digester Cluster 2, replacement of all digester header yard piping beyond the valve vault which connects the Plant 2 Digester Clusters (including sanitary, hot water supply, hot water return, thickened sludge, and digester gas yard piping beyond valve vault); extension of the existing Electrical Room at the Control Building; structural repairs to and recoating of Control Building and Digester Tank Nos. 5, 6, 7, and 8.

- NOTICE TO PROCEED DATE: 07/10/2018
- END DATE: 07/23/2022

Contract Goals:

SBE-C
10.43%

SBE-G/S
2.71%

PROJECT INFORMATION TO-DATE

<p>Award Amount:</p> <p>\$29,227,440</p>	<p>Total dollar value contracted to SBE-C to-date:</p> <p>\$4,276,208.32</p>	<p>Total dollar value contracted to SBE-G to-date:</p> <p>\$1,018,500.46</p>
<p>Total dollar value of payment received by Miami-Dade County (Paid Amount) :</p> <p>\$26,867,998.34</p>	<p>Total number of SBE-C contracted to-date:</p> <p>4</p>	<p>Total number of SBE-G contracted to-date:</p> <p>2</p>

Total percentage contracted all SBE's to-date: **18.12%**
 (Total dollar value contracted to SBE's divided by total dollar value cost of work equals SBE percentage)

SBE BREAKOUT TO-DATE

Total \$ contracted SBE-C firms	Total % contracted SBE-C firms	Total \$ paid-to-date SBE-C firms	Total % paid-to-date SBE-C firms
\$4,276,208.32	14.63%	\$3,733,610.45	12.77%
Total \$ contracted SBE-G firms	Total % contracted SBE-G firms	Total \$ paid-to-date SBE-G firms	Total % paid-to-date SBE-G firms
\$1,018,500.46	3.48%	\$ 1,018,500.46	3.48%

SBE-CONSTRUCTION BREAKDOWN

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Eli's Mechanical Corp.	S-909	\$3,096,019 (10.59%)	\$2,628,745 (8.99%)	Hispanic / Male
Sunshine State Air Conditioning	S-909	\$459,200 (1.57%)	\$433,390 (1.48%)	Hispanic / Male
Transamerica Construction Company	S-909	\$708,201.32 (2.42%)	\$659,966.25 (2.26%)	Hispanic / Male
Gomez & Son Fence	S-909	\$12,788 (0.04%)	\$11,509.20 (0.04%)	Hispanic / Male

Total \$ contracted SBE-C	Total % contracted SBE-C	Total \$ paid-to-date SBE-C	Total % paid-to-date SBE-C
\$4,276,208.32	14.63%	\$3,733,610.45	12.77%

SBE-CONSTRUCTION DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 4

4 Hispanic-owned
(14.63% of SBE-C)

0 African-American owned
(0% of SBE-C)

0 Caucasian owned
(0% of SBE-C)

0 Woman-owned
(0% of SBE-C)

SBE-GOODS BREAKDOWN

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Corcel Corp.	S-909	\$895,302.40 (3.06%)	\$895,302.40 (3.06%)	Hispanic / Male
Lehman Pipe and Supply	S-909	\$123,198.06 (0.42%)	\$123,198.06 (0.42%)	Caucasian / Female
SBE-G Total:		\$1,018,500.46 (3.48%)	\$1,018,500.46 (3.48%)	

Total \$ contracted
SBE-Gs

\$1,018,500.46

Total % contracted
SBE-Gs

3.48%

Total \$ paid-to-date
SBE-Gs

\$1,018,500.46

Total % paid-to-date
SBE-Gs

3.48%

SBE-GOODS DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 2

1 Hispanic-owned
(3.06% of SBE-G&S)

0 African-American owned
(0% of SBE-G&S)

1 Caucasian owned
(0.42% of SBE-G&S)

1 Woman-owned
(0.42% of SBE-G&S)

ISSUE/CONCERN WITH SBEs/SBE PROGRAM

- Payments from WASD are untimely resulting in delayed payments to SBE firm(s).

Thank you!

**MIAMI-DADE WATER AND SEWER DEPARTMENT
CD 1.05(2) EFFLUENT PUMP STATION ELECTRICAL
IMPROVEMENTS FOR PUMPS 1 THROUGH 6
CONTRACT S-922**

SBE-Construction Advisory Board Update
January 1, 2022 – February 28, 2022

Project Team

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OVERALL CONTRACT SCOPE OF WORK

The overall scope of this Consent Decree project at South District WWTP includes, but is not limited to, electrical improvements at the Effluent Pump Station 1. The referenced pump station consists of twelve (12) vertical turbine pumps which pump treated effluent from the plant to the injection wells onsite. The electrical improvements include replacing the motors for existing Effluent Pumps 1 through 6 with new 900 horsepower motors, and the construction of a new two-story electrical building which will house all new electrical switchgear, transformers, motor control centers, variable frequency drives, and other electrical & control equipment for pump station operation.

- NOTICE TO PROCEED DATE: 10/03/2019
- END DATE: 01/05/2022

Contract Goals:

SBE-C
8.62%

SBE-G/S
3.03%

PROJECT INFORMATION TO-DATE

<p>Award Amount:</p> <p>\$25,576,690</p>	<p>Total dollar value contracted to SBE-C to-date:</p> <p>\$3,057,832.58</p>	<p>Total dollar value contracted to SBE-G to-date:</p> <p>\$865,491.92</p>
<p>Total dollar value of payment received by Miami-Dade County (Paid Amount) :</p> <p>\$21,423,788.99</p>	<p>Total number of SBE-C contracted to-date:</p> <p>4</p>	<p>Total number of SBE-G contracted to-date:</p> <p>2</p>

Total percentage contracted all SBE's to-date: **15.34%**
(Total dollar value contracted to SBE's divided by total dollar value cost of work equals SBE percentage)

SBE BREAKOUT TO-DATE

Total \$ contracted SBE-C firms	Total % contracted SBE-C firms	Total \$ paid-to-date SBE-C firms	Total % paid-to-date SBE-C firms
\$3,057,832.58	11.96%	\$2,843,326.45	11.12%
Total \$ contracted SBE-G firms	Total % contracted SBE-G firms	Total \$ paid-to-date SBE-G firms	Total % paid-to-date SBE-G firms
\$865,491.92	3.38%	\$837,758.64	3.28%

SBE-CONSTRUCTION BREAKDOWN

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Sunshine State Air Conditioning	S-922	\$672,700.00 (2.63%)	\$602,730 (2.36%)	Hispanic / Male
Transamerica Construction Company	S-922	\$2,268,280.58 (8.87%)	\$2,154,866.55 (8.43%)	Hispanic / Male
Gomez & Son Fence	S-922	\$26,610.00 (0.10%)	\$0.00 (0.00%)	Hispanic / Male
JJAS Door Installations	S-922	\$90,242.00 (0.35%)	\$85,729 (0.34%)	Hispanic / Female

Total \$ contracted SBE-C	Total % contracted SBE-C	Total \$ paid-to-date SBE-C	Total % paid-to-date SBE-C
\$3,057,832.58	11.96%	\$2,843,326.45	11.12%

SBE-CONSTRUCTION DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 4

4 Hispanic-owned
(11.96% of SBE-C)

0 African-American owned
(0% of SBE-C)

0 Caucasian owned
(0% of SBE-C)

1 Woman-owned
(0.35% of SBE-C)

SBE-GOODS BREAKDOWN

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Corcel Corp.	S-922	\$846,968.80 (3.31%)	\$846,968.80 (3.31%)	Hispanic / Male
Lehman Pipe and Supply	S-922	\$18,523.12 (0.07%)	\$18,523.12 (0.07%)	Caucasian / Female
SBE-G/S Total:		\$865,491.92 (3.38%)	\$865,491.92 (3.38%)	

Total \$ contracted
SBE-Gs

\$865,491.92

Total % contracted
SBE-Gs

3.38%

Total \$ paid-to-date
SBE-Gs

\$865,491.42

Total % paid-to-date
SBE-Gs

3.38%

SBE-GOODS DEMOGRAPHIC DATA TOTAL NUMBER OF FIRMS: 2

1 Hispanic-owned
(3.31% of SBE-G&S)

0 African American-owned
(0% of SBE-G&S)

1 Caucasian-owned
(0.07% of SBE-G&S)

1 Woman-owned
(0.07% of SBE-G&S)

ISSUE/CONCERN WITH SBEs/SBE PROGRAM

- Payments from WASD are untimely resulting in delayed payments to SBE firm(s).

Thank You!

**MIAMI-DADE WATER AND SEWER DEPARTMENT
DESIGN-BUILD SERVICES FOR THE CONSTRUCTION OF
SOUTH DISTRICT WWTP AND CENTRAL DISTRICT WWTP
SLUDGE THICKENING & DEWATERING BUILDINGS
CONTRACT S-884 & S-888**

SBE-Construction Advisory Board Update
January 1, 2022 – February 28, 2022

Project Team

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OVERALL CONTRACT SCOPE OF WORK

The overall scope of this Consent Decree project is to provide all resources and professional services to perform the planning, engineering design, coordination with Water and Sewer Operations, permitting, construction, furnishing of all materials, fabrication and installation, labor and equipment necessary for the construction of all civil/site, process mechanical, architectural, structural, electrical, instrumentation, plumbing, Heat Ventilation Air Conditioning (HVAC), fire protection, odor control components and all other necessary components to facilitate successful design, construction and commissioning of the new Sludge Thickening and Dewatering Building located at South District WWTP and the new Dewatering/Thickening Facilities located at Central District WWTP.

- NOTICE TO PROCEED DATE: 07/06/2020
- END DATE: 06/26/2023

Contract Goals:

SBE-C
9.43%

SBE-G
2.00%

PROJECT INFORMATION TO-DATE

<p>Award Amount:</p> <p>\$195,555,440 (Design - \$16,341,600 / Construction - \$179,213,840)</p>	<p>Total dollar value contracted to SBE-C to-date:</p> <p>\$22,762,020.79</p>	<p>Total dollar value contracted to SBE-G to-date:</p> <p>\$3,684,482.19</p>
<p>Total dollar value of payment received by Miami-Dade County (Paid Amount) :</p> <p>\$86,542,752.28</p>	<p>Total number of SBE-C contracted to-date:</p> <p>7</p>	<p>Total number of SBE-G contracted to-date:</p> <p>2</p>
<p>Total percentage contracted all SBEs to-date: 14.76% (Total dollar value contracted to SBE's divided by total dollar value cost of work equals SBE percentage)</p>		

SBE BREAKOUT TO-DATE

Total \$ contracted SBE-C firms	Total % contracted SBE-C firms	Total \$ paid-to-date SBE-C firms	Total % paid-to-date SBE-C firms
\$22,762,020.79	12.70%	\$8,174,152.78	4.56%

Total \$ contracted SBE-G firms	Total % contracted SBE-G firms	Total \$ paid-to-date SBE-G firms	Total % paid-to-date SBE-G firms
\$3,684,482.19	2.06%	\$1,625,749.19	0.91%

SBE-CONSTRUCTION BREAKDOWN

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Eli's Mechanical Corp.	S-884 / S-888	\$7,204,651.00 (4.02%)	\$3,980,904.93 (2.22%)	Hispanic / Male
Dodec, Inc.	S-884 / S-888	\$6,555,496.00 (3.66%)	\$2,839,458.60 (1.58%)	African American / Male
Mar's Contractors, Inc.	S-884 / S-888	\$1,741,448.74 (0.97%)	\$521,865.15 (0.29%)	African American / Female
Sunshine State Air Conditioning	S-884 / S-888	\$5,377,164.00 (3.00%)	\$634,184.10 (0.35%)	Hispanic / Male
Ruiz Trans Development	S-884	\$146,440.00 (0.08%)	\$146,440.00 (0.08%)	Hispanic / Male
Transamerica Construction Company	S-884 / S-888	\$249,821.05 (0.14%)	\$51,300.00 (0.00%)	Hispanic / Male
Solid Builders Construction Company	S-884 / S-888	\$1,487,000 (0.83%)	\$0.00 (0.00%)	Hispanic / Female

SBE-CONSTRUCTION BREAKDOWN

Total \$ contracted
SBE-C

\$22,762,029.79

Total % contracted
SBE-C

12.70%

Total \$ paid-to-date
SBE-C

\$8,174,152.78

Total % paid-to-date
SBE-C

4.56%

SBE-CONSTRUCTION DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 7

5 Hispanic-owned
(8.07% of SBE-C)

2 African American-owned
(4.63% of SBE-C)

0 Caucasian-owned
(0% of SBE-C)

2 Woman-owned
(1.80% of SBE-C)

SBE-GOODS BREAKDOWN

Subcontractor	Project	Original Contract Amount with Change Order	Amount Paid to Date	Demographic Data
Corcel Corp.	S-884 / S-888	\$3,045,482.19 (1.70%)	\$1,532,813.87 (0.86%)	Hispanic / Male
Lehman Pipe and Supply	S-884 / S-888	\$639,000.00 (0.35%)	\$92,935.32(0.05%)	Caucasian / Female
SBE-G Total:		\$3,684,482.19 (2.06%)	\$1,625,749.19 (0.91%)	

Total \$ contracted
SBE-G

\$3,684,482.19

Total % contracted
SBE-G

2.06%

Total \$ paid-to-date
SBE-G

\$1,625,749.19

Total % paid-to-date
SBE-G

0.91%

SBE-GOODS & SERVICES DEMOGRAPHIC DATA

TOTAL NUMBER OF FIRMS: 2

1 Hispanic-owned
(1.70% of SBE-G&S)

0 African American-owned
(0% of SBE-G&S)

1 Caucasian-owned
(0.36% of SBE-G&S)

1 Woman-owned
(0.36% of SBE-G&S)

ISSUE/CONCERN WITH SBEs/SBE PROGRAM

- Payments from WASD are untimely resulting in delayed payments to SBE firm(s).

Thank you!

January 24, 2022 Meeting Minutes

**Small Business Enterprise Construction
Advisory Board Meeting Minutes
January 24, 2022
SBD Main Conference Room**

Start: 1:08PM
Stop: 4:54PM

Appointed: 9
Quorum: 5

(E)=Excused (U) =Unexcused

<u>PRESENT</u>	<u>ABSENT</u>
Dorothy Brown-Alfaro	William Derrer (Chairperson)
Anthony R. Gomez	Alejandro Munilla
Elsie K. Hamler	Jeovanni R. Tarafa
Jessie Bernard Houston	Marcus Thermes
Shellie Ransom-Jackson	

- I. **Welcome/Introductions** – Michou Jean (SBD) called the meeting to order at 1:08 PM. In absence of Chairman William Derrer, Elsie K. Hamler Chaired the meeting. She welcomed all Board members and staff, while proceeding to the agenda.

- II. **SBD Section Reports**
 - a. **SBE – Construction Business Outreach and Education (Lawanda Wright-Robinson)**
 - i. The report was presented by Laurie Johnson (SBD Section Chief).
 - ii. The report collected data from November 1, 2021, to December 31, 2021.
 - iii. It was advised that there were three (3) workshops conducted by SBD and six (6) partnerships conducted during the reported period.

 - b. **SBE- Project Review & Analysis (Laurie Johnson)**
 - i. The report was presented by Laurie Johnson (SBD Section Chief).
 - ii. The report collected data from November 1, 2021, to December 31, 2021.
 - iii. Dorothy Brown-Alfaro had a discussion on the advertisement of County contracts and the process. She was advised that County contracts are advertised to certified firms.

 - c. **SBE – Construction Utilization Report (Rossi Siewnarine)**
 - i. The report was presented by Rossi Siewnarine (SBD Section Chief).
 - ii. The report collected data from November 1, 2021, to December 31, 2021.
 - iii. Board members asked questions on how to read the new report that will be presented moving forward. Staff advised that all the information provided in the report is information that is provided by the procurement system called **Integrated Financial Resources Management System (INFORMS)**.
 - iv. Board members further discussed the requirements of contracts and assistance firms need to provide a competitive bid. Staff expressed the importance of contacting staff for assistance and doing so in a timely manner prior to the bid closeout.

**Small Business Enterprise Construction
Advisory Board Meeting Minutes
January 24, 2022
SBD Main Conference Room**

d. SBE – Construction Certification Report (Jeanise Cummings-Labossier)

- i. The report was presented by Jeanise Cummings (SBD Section Chief).
- ii. The report collected data from November 1, 2021, to December 31, 2021.
- iii. Board members had no questions.

III. Construction Management Reporting

a. Miscellaneous Construction Contract MCC- 8-10 (MCM Corporation)

- i. The report was presented by Carolyn Modeste on behalf of MCM Corporation.
- ii. The total amount paid to date for the SBE-C's has been \$2,553,526.56.

b. Project A- Jackson North Medical Center (OHL Arellano Construction Co.)

- i. The report was presented by Nancy Caceres on behalf of OHL Arellano Construction.
- ii. The total amount paid to date for the SBE-C's has been \$14,506,661.36.
- iii. Anthony Gomez had questions on the dollar amount value percentage calculation. Ms. Caceres advised that the percentage only includes cost of work only and not contingency.
- iv. Elsie Hamler pointed out that their report needs to show the dollar amount for the demographic data rather than just a percentage. Board members requested all reports must include dollar amounts on demographic values on their reports moving forward. Jessie Houston echoed her sentiments due to understanding how much money each demographic is making. Charesse Chester (JHS) advised that she would forward the information requested to the project managers moving forward.

c. Project B- Jackson West Medical Center (Yates Construction)

- i. The report was presented by Lawrence Dow on behalf of Yates Construction.
- ii. The total amount paid to date for the SBE-C's has been \$62,368,910.

d. Project E- Jackson South Medical Center (Turner Construction Company)

- i. The report was presented by Beatrice Padron on behalf of Turner Construction.
- ii. The total amount paid to date for the SBE-C's has been \$7,313,394.25.

**Small Business Enterprise Construction
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e. Project F- Christine E. Lynn Rehabilitation Hospital (Turner Construction Company)

- i. The report was presented by Teresa Giralt on behalf of Eric Van Hook Turner Construction.
- ii. The total amount paid to date for the SBE-C's has been \$26,794,771.63.

f. DTC Vertical Expansion (Turner Construction Company)

- i. The report was presented by Teresa Giralt on behalf of Eric Van Hook Turner Construction.
- ii. The total amount paid to date for the SBE-C's has been \$10,889,448.08.

g. Foundry Project Flash (Miller Construction Company)

- i. The report was presented by Jason Morgan on behalf of Miller Construction.
- ii. The total amount paid to date for the SBE-C's has been \$752,294.79.

h. Cruise Terminal F Expansion (Lemartec Corporation)

- i. The report was presented by Diego Natale on behalf of Lemartec Corporation.
- ii. The total amount paid to SBE-C's has been \$3,026,759.76.

i. NDWWTPP Clarifiers (Kiewit Infrastructure South, Co.)

- i. Item deferred.

j. CDWWTP Oxygen Production (PCL Construction, Inc.)

- i. The report was presented by Jean Capra on behalf of PCL Construction.
- ii. The total amount paid to SBE-C's has been \$4,457,135.37.

k. Design, Build, Finance, Operate, Maintain Civil and Probate Courthouse (Tutor Perini Corporation)

- i. The report was presented by Armando Perez behalf of Tutor Perini Corporation.
- ii. The total amount paid has been \$67,649,649.11.

l. Grove Central Mixed-Use (Juneau Construction)

- i. The report was presented by Antonio Souza on behalf of Juneau Construction.
- ii. The total amount paid to date for the SBE-C's has been 4,461,006.18.

m. Pool & Kent Company of Florida

- i. Item deferred.

**Small Business Enterprise Construction
Advisory Board Meeting Minutes
January 24, 2022
SBD Main Conference Room**

IV. Old Business

a. Approval of November 15, 2021, Meeting Minutes

- i. Anthony Gomez motioned to approve the meeting minutes and board member Shellie Ransom- Jackson seconded the motion. (Approved 5-0).

V. New Business

a. Create recommendations pertaining to ongoing Construction Challenges

- i. Dorothy Brown-Alfaro discussed items and recommendations discussed at previous board meetings that need to be readdressed by the Construction advisory board.
- ii. Dorothy Brown-Alfaro motioned to change the format of the agenda to allow time for discussion of ongoing challenges pertaining to the construction industry. The motion was seconded by Elise Hamler. (Approved 5-0)
- iii. Ms. Brown-Alfaro expressed that, those recommendations could help firms be successful in county contracts and how current policy and guidelines are negatively affecting firms.
- iv. Elsie Hamler clarified that the intention of Ms. Brown-Alfaro is to create a list of recommendations to forward to the Board of County Commissioners. Ms. Brown-Alfaro expressed that as a board they can push items forward and provide input on changing guidelines. Ms. Hamler requested a meeting to be scheduled to discuss all recommendation items so they can be voted on in the meetings. Anthony Gomez echoed Ms. Brown-Alfaro sentiments; he believes the board should focus on creating better procedures for constituents.
- v. Ms. Brown-Alfaro went over several challenges, Ms. Hamler requested her to document her challenges and express them at the sub-committee meeting which will be utilized to discuss recommendations.
- vi. Staff expressed that the Advisory board meets bimonthly and could meet with the subcommittee to discuss recommendations until all items are addressed.
- vii. Anthony Gomez asked how the calculation is utilized for the SP percentage to the cost instead of the total contract value. Dayron Perez (SBD Section Manager) advised that Project Review and Analysis usually places a measure. Ms. Johnson provided the procedure how the project is calculated.

**Small Business Enterprise Construction
Advisory Board Meeting Minutes
January 24, 2022
SBD Main Conference Room**

- b. Request for future agenda items**
 - i. Create recommendations to remedy ongoing construction challenges.
 - ii. Schedule a Construction Sub-Committee to discuss recommendations.
 - iii. All reporting project managers must include dollar amounts paid when disclosing demographic information.
 - iv. Change the formatting of the agenda to include discussions first rather than reporting.

- VI. Reasonable opportunity for the public to be heard before County boards (Sec. 2-11.39.3).**
 - i. No speakers.

- VII. Adjournment** - Meeting adjourned by board member Elsie Hamler at 4:54 p.m.

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Meeting Minutes**

Small Business Development Construction Sub-Committee Meeting Minutes February 14, 2022

Start: 1:02 pm
Stop: 3:03 pm

Appointed:9
Quorum:5

(E)=Excused (U) =Unexcused

<u>PRESENT</u>	<u>ABSENT</u>
Elsie K. Hamler (Chairperson)	Anthony R. Gomez (U)
Dorothy Brown-Alfaro	Marcus Thermes (U)
William Derrer	
Jessie Bernard Houston	
Shellie Ransom-Jackson	
Alejandro Munilla	
Jeovanni R. Tarafa	

I. Welcome/Introductions – Marielena Bello called the meeting to order at 1:02 pm. Sub-Committee Chairperson Elsie K. Hamler thanked the board members for joining and proceeded to the meeting.

II. Discussion

a. Recommendation Discussion Topics

Dorothy Brown-Alfaro discussed in detail the following topics that she believes are considered challenges to the construction industry and could potentially affect the success of small businesses within Miami-Dade County. She provided a list of those topics in writing which are listed below, and the board members had discussions and comments regarding each point.

- i. Prompt payment and processing SBE-Cs pay applications for base contracts work, retainage, and tracking of these payments from the time that an SBE-C submits the pay application to the Prime or Miami-Dade County to the time that SBE-C is paid.
 - Alejandro Munilla mentioned that prompt payment affects contractors and small businesses. He echoed Ms. Brown-Alfaro’s sentiments to streamline the process. Ms. Hamler asked staff whether the procedure has changed since first implemented. Laurie Johnson (SBD Section Chief) advised that there are additional steps being implemented to address payment tracking. Ms. Hamler requested an update on the additional steps created by SBD staff at the next Construction Advisory Board meeting.
- ii. Prompt processing and approval of SBE-Cs change order work from the time that the SBE-C submit the change orders to the Prime or Miami-Dade County, to include the tracking of these change orders,

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and when the change order is approved, to include from the time that an SBE-C submits the pay application to the Prime or Miami-Dade County to the time that SBE-C is paid.

- Ms. Brown-Alfaro would like to implement a streamlined procedure to limit delays regarding payment.
- iii. SBE-Cs should not be burden with the task to estimate what the future wage rates will be for projects under Miami-Dade County Responsible Wages and Benefits Schedule because according to past SBE-Cs , as the rate increased per year, SBE-C were allowed to bill Miami-Dade for the increase, or if the SBE-C bid on a job in 2022 and project was for five year, the wages was fixed at the 2022 rate until the project was completed, similar to the Davis Bacon Wages.

Option #1:

Let it stay fixed like the Davis Bacon Wages throughout the duration of the project.

- Ms. Johnson advised that responsible wages is applicable to County construction projects over \$100,000 unless it is federal funding. The board will review the recommendation and review the Administrative Order regarding the Davis Bacon Wages. Jeovanni Tarafa advised that the Davis Bacon Wages are determined by the State of Florida.
- iv. A. SBE-Cs and local Trade organization should be allowed to provide industry input into both Miami-Dade County Responsible Wages and the Davis Bacon Wages by amending the Administrative Order, Ordinance, and laws to include our input.
- B. SBE-Cs and local Trade organization should be allowed to provide industry input into both Miami-Dade County Responsible Wages and the Davis Bacon Wages by amending the Administrative Order, Ordinance, and laws to include our input.
- Board members will provide two separate resolutions 4A & 4B
- v. Miami-Dade County Penalties of 20%, 40%, 60% needs to be reduced back to 10%, 20%, and 30%, again SBE-Cs and local trade organization should have input from the local industry and Miami-Dade should amend the Administrative Order, Ordinance, and laws to include the SBE-C and local trade organization input.

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- Mr. Tarafa advised that the penalties should not be reduced for larger firms, but certified small businesses should be reduced. Ms. Brown-Alfaro also included that the certified SBE-C's offense should be a warning rather than a penalty.
- vi. SBD and Miami-Dade County should be required to provide the SBE-C advisory board members and all SBE-Cs with a draft copy of all legislation that will impact SBE-C prior to any legislation going before Miami-Dade County Committees, Board of County Commissioners, and Mayor.
- Item was determined not applicable at the meeting.
- vii. SBD should provide the SBE-C Advisory Board Member with updates as requested in previous zoom and in person meeting on how House Bill 735 will impact SBE-C and non-SBE-C business. What is SBD, Miami-Dade County Business Tax Division, Miami-Dade County, and Miami-Dade County Construction Board plan of action to notify all trades that will be impacted by House Bill 735?
- Item was determined not applicable at the meeting.
- viii. How will HB 735 impact SBE-C certification. How will the SBE-Cs and non-SBE-C be able to provide a commercial useful service without having a business tax license in Miami-Dade County by July 2023.
- Board members requested an update.
- ix. SBE-C Advisory Board members discussed adopting the Hillsborough County bond program whereby no bid, payment, and performance bond will be required for contracts \$500,000.00 and under in Miami-Dade County.
- Board members need more data to support information.
- x. Request for un-completed action items that has been requested by the SBE-C Advisory Board is to remain on SBE-C future agendas until the task, item, and requested information has been provide and/or completed.
- No discussion.
- xi. SBE-C Advisory Board discussed in previous meeting increasing the trade dollar limits in the SBE-C Administrative Order, and Ordinance similar to Broward County.

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- Board members would like to review trade values and discuss at a future meeting.
- xii. SBE-C and non-SBE-C should be automatically paid interest when paid late by Prime and Miami-Dade County and payment of interest should be tracked by Miami-Dade County.
- Jessie Houston advised that everyone should be educated based on their contract and what is allotted to them. That way all contractors know the process to receive payment. Board members requested Lawanda Wright-Robinson to be at the next meeting regarding how payments are being processed and whether contractor is being notified of their rights to get paid on time.
- xiii. SBE-C overhead and profit should be increased on Miami-Dade County Projects to include MCC-7040, MCC-7360, MCC-9, AND OTHER Miami-Dade County projects, currently at 15%.
- Review more data to see if 15% should be increased.
- xiv. In previous SBE-C advisory board meetings, we requested copies of all departments process, flow charts, checklist, and procedures on prompt payment and processing of base contract, change order and retainage.
- No discussion.
- xv. How is SBD and Miami-Dade County notifying SBE-Cs and Miami Dade County Departments that Miami-Dade County, effective October 2020 per Florida state law can only hold 5% retainage on public projects.
- Ms. Johnson advised that the software utilized by Miami Dade County (FAMIS) is automated. Ms. Brown-Alfaro would like all SBE-C's notified of the change.
- xvi. How is SBD and Miami-Dade County notifying SBE-Cs who are working under a Prime or Miami-Dade County on these skyrocketing escalation cost for material which is resulting in SBE-Cs paying the Primes and Miami-Dade County to work on County Projects.
- Would like an update and create a recommendation.
- xvii. Mentor Protégé Program in Miami Dade County
Would like an update on the program; how many big and small businesses are participating in the program.

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III. Formulate Recommendations and Next Steps

Recommendation #1: Enforce prompt payment and streamline processing of SBE-Cs pay applications for contracts work and retainage. The tracking of these payments from the time that an SBE-C submits the pay application to the Prime or Miami-Dade County to the time that SBE-C is paid. The direct process will assist user departments in tracking and facilitate the contractors experience, which will encourage future business with Miami-Dade County.

Recommendation #2: Streamline and avoid delays in prompt processing and approval of SBE-Cs change order work from the time that the SBE-C submit the change orders to the Prime or Miami-Dade County, to include the tracking of these change orders, and when the change order is approved, to include from the time that an SBE-C submits the pay application to the Prime or Miami-Dade County to the time that SBE-C is paid.

Recommendation #3: Outreach and educate contractors on their contract and what is allotted to them. That way all contractors know the process is to receive payment. SBE-C and non-SBE-C should be automatically paid interest when paid late by Prime and Miami-Dade County. Payment of interest should be tracked by Miami-Dade County.

Recommendation #4: Miami-Dade County Penalties of 20%, 40%, 60% needs to be reduced back to 10%, 20%, and 30%, again for small certified SBE-Cs and local trade organization should have input from the local industry and Miami-Dade should amend the Administrative Order, Ordinance, and laws to include the SBE-C and local trade organization input. The penalty should not be reduced for larger businesses. In addition, certified small businesses are to receive a warning for a first-time offense.

IV. Reasonable Opportunity for the Public to be heard before County boards (Sec. 2-11.39.3).

- i. No speakers.

V. Discuss Future Agenda Items and Information Requests

a. Meeting Consistency

- i. The meeting will continue to be held every other month but the intention is to address all items at the advisory board meetings by changing the formatting of the meeting.

VI. Adjournment - Meeting adjourned by Sub-Committee Chairperson Elsie K. Hamler at 3:03 pm.