

ISSUING DEPARTMENT INPUT DOCUMENT
CONTRACT/PROJECT MEASURE ANALYSIS AND RECOMMENDATION

New OTR Sole Source Bid Waiver Emergency Previous Contract/Project No. BW9992-2/23
Contract
 Re-Bid Other – _____ LIVING WAGE APPLIES: YES NO

Requisition No./Project No.: BW-10311 TERM OF CONTRACT 2 YEAR(S) WITH 2 YEAR(S) OTR

Requisition /Project Title: Group Violence Intervention Program

Description: The County is contracting with The Research Foundation of the City University of New York for consulting services and the development and implementation of a group violence intervention program within Miami-Dade County communities.

Issuing Department: SPD for JSD Contact Person: Delvin Padilla Phone: 305-375-4728
Estimate Cost/Value: \$300,000 GENERAL FEDERAL OTHER
Funding Source: X _____ _____

ANALYSIS

Commodity Codes:	<u>95295</u>	_____	_____	_____
Contract/Project History of previous purchases three (3) years Check here <input type="checkbox"/> if this is a new contract/purchase with no previous history.				
	<u>EXISTING</u>	<u>2ND YEAR</u>	<u>3RD YEAR</u>	
Contractor:	<u>Research Foundation of the City University of New York</u>	<u>Research Foundation of the City University of New York</u>	<u>Research Foundation of the City University of New York</u>	
Small Business Enterprise:	_____	_____	_____	
Contract Value:	<u>\$354,931.20</u>	<u>\$100,000</u>	<u>\$144,000</u>	

Comments: _____

Continued on another page (s): YES NO

RECOMMENDATIONS

	Set-Aside	Subcontractor Goal	Bid Preference	Selection Factor
SBE	_____	_____	_____	_____

Basis of Recommendation: _____

Signed: Delvin Padilla Date sent to SBD: 06/20/2023

	Date returned to SPD: <input data-bbox="1105 100 1393 151" type="text"/>
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This document is a draft Scope of Services/Technical Specifications for a future non-competitive contract Miami-Dade County anticipates entering into. Scope of Services/Technical Specifications is subject to change without notice.

This is not an advertisement.

Miami-Dade County, Florida

Project Title: Group Violence Intervention Program

SCOPE OF SERVICES

1. Introduction/Background

Miami-Dade County, hereinafter referred to as the County, as represented by the Miami-Dade County Juvenile Services Department (JSD), is contracting for the development, implementation, and operation of a Group Violence Intervention (GVI) Program to be located within the Miami-Dade County communities. The GVI Program is designed to reduce gun and gang-related violence in targeted-unincorporated neighborhoods in the County. The GVI Program should be well-established vetted with documented significant gun violence-related crime reduction results. The GVI Program shall have been implemented in at least thirty cities located within the United States and are comparable to the County's demographics. The Program shall utilize a multi-pronged approach that relies on direct communication with violent groups by a partnership of law enforcement, social service providers, and community figures. The goal of the Program is to establish a partnership with law enforcement, community representatives, and social service providers to engage in a specific way with violent groups, deliver a unified antiviolence message, offer services and alternatives to group members, and articulate community norms against violence. The GVI Program shall involve the community as a whole and implement initiatives that change the perception of gun violence and advocate the need to become involved in gun violence reduction efforts.

The County's Exploratory Committee, consisting of members of the Miami-Dade Police Department (MDPD), the Miami Police Department, Miami Gardens Police Department, Miami-Dade State Attorney's Office, Miami-Dade Public Defender's Office, Miami-Dade County Juvenile Services Department, the United States Attorney's Office, Florida Department of Corrections, Miami-Dade Department of Corrections, and the Miami-Dade Anti-Gang Strategy Liaison, investigated three programs to reduce gun and gang-related violence: the National Network for Safe Communities at John Jay College (National Network), the Office of Neighborhood Safety, and the Cure Violence Health Model. The Exploratory Committee, after a thorough vetting of all three programs, determined that the National Network for Safe Communities at John Jay College would be the best program for the County.

The National Network, a project of the John Jay College of Criminal Justice, was launched in 2009 under the direction of David M. Kennedy. The National Network focuses on supporting the implementation of strategic interventions to reduce violence and improve public safety, minimize arrest and incarceration, and strengthen relationships between police and communities. The Group Violence Intervention (GVI), first developed in Boston as "Operation Ceasefire," has been successfully applied in cities as diverse as Chicago, IL; Cincinnati, OH; New Orleans, LA; and Stockton, CA. Substantial research and field experience has proven that these interventions are associated with dramatic reductions in violent crime.

2. Program Requirements

- a. The Contractor shall be a not-for-profit organization, currently designated 501(c)(3) organization, to be eligible to apply for and receive Federal funding. An Internal Revenue Service (IRS) letter of determination of 501(c)(3) status dated prior to execution of the Contract is required.
- b. The GVI Program shall continue to have been implemented in at least thirty cities in the United States and comparable to the County's demographics.

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- c. The GVI Program shall continue to utilize a multi-pronged approach that relies on direct communication with violent groups by a partnership of law enforcement, social service providers, and community figures.
- d. The GVI Program shall continue to be well-established and vetted with significant documented gun violence-related crime reduction results.
- e. The GVI Program shall continue to involve the community as a whole and implement initiatives that change the perception of gun violence and advocate the need to become involved in gun violence reduction efforts.
- f. Emphasis is to be placed on serving High-Risk individuals and residents living in economically disadvantaged specified areas with low-income and minority populations.
- g. The GVI Program shall continue to involve violence and as a whole, implement initiatives that change the perception of gun violence, and advocates the need to become involved in gun violence reduction efforts.

3. Services to be Provided

The following services listed below do not represent an all-inclusive list, but represent a priority list that the Contractor should use to help identify various activities related to the reduction of gun and gang related violence and violent crimes within the desired geographic areas. The Contractor shall provide at minimum the following services.

- a. Strategic advising: A team of NNSC's advising staff will conduct dedicated regular virtual sessions with the project manager to guide the progress of GVI in Miami-Dade County, plan and support additional investments in the comprehensive strategy, and provide expert guidance on any challenges that arise. NNSC will continue to collaborate with Miami-Dade concerning the overarching coordination of the Hospital-Based violence intervention initiative, the reentry initiative, and street outreach partnerships in conjunction with the GVI framework for clients and inter-district coordination. NNSC will also continue to collaborate with Miami-Dade as they utilize the specific tool Walking One Stops as a peripheral intervention working in tandem with GVI.
- b. Intensive strategic advising: As needed, NNSC will provide virtual intensive strategic advising sessions to Miami-Dade County to assess progress, meet with stakeholders, and guide partners through challenges on the ground and providing potential solutions. This includes supporting efforts to expand into additional districts of unincorporated Miami-Dade.
- c. Provide peer support and collaborative learning opportunities: NNSC's experience indicates that practitioners are more likely to embrace innovation when they learn about it from their peers. As such, we will consider virtual peer exchanges between Miami-Dade County and other NNSC sites as needed. NNSC will also conduct an in-person working session that could be held in Miami-Dade and include other members of NNSC's network. These collaborative opportunities expose sites to different methods, encourage innovations, and help build a national pool of experts in GVI and complementary strategies and innovations.
- d. Access to management and development tools: NNSC's decades of experience have shown that

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jurisdictions implementing GVI invariably benefit from ongoing development opportunities for key stakeholders. Moreover, it is equally important that jurisdictions and project managers are equipped with a core set of tools designed to support rigorous implementation and management of their own ongoing training needs with regard to the core strategy. To this end, the NNSC will support Miami-Dade County by offering:

- Accountability and project management tools: Strong, ongoing project management is central to the long-term success of GVI. NNSC has thus developed a series of tools designed to support project managers and other operational leaders to bolster the durability of the intervention. These tools include a Project Management Guide (specific to the implementation of GVI) and tracking documents specific to planning call-ins, tracking messaging, and providing speaker feedback, as well as the aforementioned implementation review rubric.
- Access to Group Violence Intervention University training modules: NNSC recognizes that there is a need among local leaders for support in providing ongoing training, refreshers, overviews, etc. to local stakeholders on a regular basis. NNSC has therefore developed a suite of Group Violence Intervention University online modules, each of which is designed to cover specific theoretical and operational topics key to the implementation of the GVI. Topics range from the Nature of Street Groups to Strategic Law Enforcement to Planning a Call-In and are meant to equip local trainers and stakeholders with both the guidance and content necessary to deliver their own trainings. NNSC will make these modules available to Miami-Dade County and will work with local leaders to adapt them where necessary to the specific conditions in Miami-Dade.
- Topic-specific workshops and webinars: NNSC will provide Miami-Dade County with the opportunity to participate in specialized workshops and webinars as needed on specific elements of the GVI framework, and emerging innovations, such as custom notifications, shooting reviews, community-police responses to victims of violence, etc. The intent of these workshop/webinar opportunities is to expose key stakeholders to the featured practice or concept for the purpose of strategic planning for local applications or rollout and to engage NNSC's partner sites collaboratively in the development of new and promising practices. NNSC's intention is to conduct such workshops and/or webinars regionally where possible in order to facilitate participation from a variety of sites and foster peer dialogue.

4. Reporting

The Contractor shall provide to the County the following reports for the services provided:

1. Meet/call with the County or Project Manager(s) regularly or as needed, to provide updates on the status of completion of the deliverables and identify any outstanding items required for the implementation of the group violence intervention program

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2. Provide the County or Project Manager(s) with National trends of the GVI program such as group-related data within other GVI communities yearly
3. Quarterly meetings/reports to show case progress of the group violence intervention program and recommendations
4. Ad-hoc meetings/reports as required

5. Schedule

The Contractor must provide a detailed proposed timeline and methodology detailing how the work will be organized, including the entire proposed Project schedule. The County reserves the right to approve the timeline and provide a recommendation.

6. Additional Services

At the end of the two-year agreement, the County, in consultation with NNSC, will determine if additional services are needed. In the event the County requires additional related services, including consulting services, the County will use a supplemental agreement or the work order proposal request process to include such services in the contract. Beyond the two-year agreement, there are two one-year options to renew at the County's sole discretion. These additional services include the strategic advising outlined in the above scope of work.



INDEMNIFICATION AND INSURANCE

Consultant shall indemnify and hold harmless the County and its officers, employees, agents and instrumentalities from any and all liability, losses or damages, including attorneys' fees and costs of defense, which the County or its officers, employees, agents or instrumentalities may incur as a result of claims, demands, suits, causes of actions or proceedings of any kind or nature arising out of, relating to or resulting from the performance of this Agreement by the Consultant or its employees, agents, servants, partners principals or subcontractors. Consultant shall pay all claims and losses in connection therewith and shall investigate and defend all claims, suits or actions of any kind or nature in the name of the County, where applicable, including appellate proceedings, and shall pay all costs, judgments, and attorney's fees which may issue thereon. Consultant expressly understands and agrees that any insurance protection required by this Agreement or otherwise provided by the Consultant shall in no way limit the responsibility to indemnify, keep and save harmless and defend the County or its officers, employees, agents and instrumentalities as herein provided.

The Consultant shall furnish to **insert your Department's name and address**, Certificate(s) of Insurance which indicate that insurance coverage has been obtained which meets the requirements as outlined below:

- A. Worker's Compensation Insurance for all employees of the Consultant as required by Florida Statute 440.
- B. Commercial General Liability in an amount not less than \$300,000 per occurrence, and \$600,000 in the aggregate. **Miami-Dade County must be shown as an additional insured with respect to this coverage.**
- C. Automobile Liability Insurance covering all owned, non-owned and hired vehicles, in an amount not less than \$300,000 combined single limit per occurrence for bodily injury and property damage.
- D. Professional Liability Insurance in an amount not less than \$1,000,000 per claim.

All insurance policies required above shall be issued by companies authorized to do business under the laws of the State of Florida, with the following qualifications:

The company must be rated no less than "A-" as to management, and no less than "Class VII" as to financial strength, by Best's Insurance Guide, published by A.M. Best Company, Oldwick, New Jersey, or its equivalent, subject to the approval of the County Risk Management Division.

or

The company must hold a valid Florida Certificate of Authority as shown in the latest "List of All Insurance Companies Authorized or Approved to Do Business in Florida" issued by the State of Florida Department of Financial Services.

NOTE: CERTIFICATE HOLDER MUST READ:

**MIAMI-DADE COUNTY
111 NW 1st STREET
SUITE 2340
MIAMI, FL 33128**

MARKET RESEARCH

Contract No.: BW-10311	Recommendation:
Title: Group Violence Intervention Program	<input type="checkbox"/> Exercise Option to Renew (OTR)
Procurement Contracting Officer/Associate: Delvin Padilla	<input checked="" type="checkbox"/> Non-Competitive Acquisition
NIGP Code: 95295 – Youth Care Services	<input type="checkbox"/> Solicit Competition
	<input type="checkbox"/> Access Contract
	<input type="checkbox"/> Other

Background

Miami-Dade County (the County), as represented by the Juvenile Services Department (JSD), is contracting for the development, implementation, and operation of a Group Violence Intervention (GVI) Program within Miami-Dade County communities. The GVI Program is designed to reduce gun and gang-related violence in targeted unincorporated neighborhoods in the County. The goal is to establish a partnership with law enforcement, community representatives, and social service providers to engage with violent groups, deliver a unified antiviolence message, offer services and alternatives to group members, and articulate community norms against violence. The GVI Program involves the community as a whole and implements initiatives that change the perception of gun violence, and advocates for involvement in gun violence reduction efforts.

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The Board, under Resolution No. R-750-18, directed the County Mayor or County Mayor's Designee to collaborate with the Circle of Brotherhood, Community Youth Against Violence, Southern Christian Leadership Conference, and Urban Partnership of Miami-Dade County Coalition to develop a program to reduce youth gun violence.

The current contract (BW9992-2/22) with National Networks was established for a period of two years with two one-year options to renew and is due to expire on October 31, 2023.

Research

Market Research shows that there is enough competition to reduce gun and gang related violence. However, JSD and the County's Exploratory Committee, including the Director of Juvenile Services Department, have recommended National Network's GVI Program as the best option for the following reasons:

1. National Network provides a unique, multi-pronged approach, which involves the entire community and relies on direct communication with violent groups through a partnership with law enforcement, social service providers, and key community figures.
2. National Network has been implemented in over 30 major cities throughout the United States with positive results, including Boston, MA; Los Angeles, CA; New York City, NY; Philadelphia, PA; Jacksonville, FL; Detroit, MI; Baton Rouge, LA; Cincinnati, OH; Birmingham, AL; Chicago, IL; Kansas City, MO; Minneapolis, MN; New Orleans, LA; Oakland, CA; Pittsburgh, PA; and Savannah-Chatham, GA among many others. These cities have directly engaged National Network to provide technical assistance,

strategic advice, and training to develop and implement gun and gang violence reduction programs in high-risk areas.

3. The GVI Program has been fully endorsed by the U.S. Department of Justice (DOJ) Project Safe Neighborhoods (PSN) Program, by numerous American law enforcement groups, and by national advocacy groups. Both PSN and the Office of Juvenile Justice and Delinquency Prevention (OJJDP) provide grants for estates and counties (among other jurisdictions) to reduce gun and gang violence in high-risk areas developing comprehensive community- and data-driven programs.
4. The program has a proven track record in reducing homicide and gun violence, minimizing harm to communities by replacing enforcement with deterrence, and fostering stronger relationships between law enforcement and the people they serve.
 - 41% reduction in group member-involved homicide in Cincinnati, OH
 - 44% reduction in gun assaults in Lowell, MA
 - 44% reduction in gunfire victims in Wilmington, DE
 - 63% reduction in youth homicide in Boston, MA
5. There were no issues or concerns identified by JSD with the incumbent vendor.

Most jurisdictions partnering with National Network to implement gun and gang violence reduction programs have established contracts for at least two years and engaged with other community-based organizations, as needed, for additional support. National Network’s approach is to help develop strategic law enforcement methods, mobilize community leaders, and tailor existing social services to serve those at highest risk of committing violent acts.

Identifying and contracting the ideal party to manage and coordinate the implementation of the Program is also of the utmost importance. The County has a contract with Wayne Rawlins of Ummah Futures International to fill the Project Management role. Mr. Rawlins’ familiarity with the GVI Program, and his established relationships with key stakeholders, and local, state, and federal agencies has significantly assisted the County in addressing gang violence.

Recommendation

It is recommended that the County do a Bid-Waiver contract for a four-year period, at the County’s sole discretion, with National Network, for the continuation and expansion of the GVI Program within County communities. This contract will continue to implement and facilitate strategies for collaboration with the Circle of Brotherhood and the community-based organizations identified under Resolution No. R-750-18.

Procurement Contracting Officer: *Delvin Padilla* Date: 04/18/2023

Procurement Contracting Manager: *Pearl Bethel* Date: 04/18/2023