Memorandum

Date: August 30, 2016

To: Gary Hartfield, Division Director
Internal Services Department, Small Business Development

From: Milton L. Collins, Division Director
Miami-Dade Aviation Department, Minority Affairs Division

Subject: Recommendation of Contract Measures Request
Janitorial Services at Miami International Airport
RFP No. MDAD-03-16

RECOMMENDATION:

This is a request for Small Business Development to proceed with the approval of the Recommendation of Contract Measures request for the **Janitorial Services at Miami International Airport, RFP No. MDAD-03-16. MIA staff has evaluated the subject project and recommends a 17.50% SBE G & S Goal; Zone 1 – No Measure, Zone 2-SBE Set-Aside and Zone 3 – SBE Set-Aside.** Previous Project Worksheet attached.

The Term of this Agreement shall be for seven (7) years and the County reserves the right to extend the Agreement for up to three (3) separate one (1) year periods at the County's sole discretion.

Contract Estimated Amounts for Seven Years:
Zone 1 - $189,000,000.00 (Based on current annual average $27,000,000.00)
Zone 2 - $21,808,185.00 (Based on current annual average $3,115,455.00)
Zone 3 - $16,487,100.00 (Based on current annual average $2,355,300.00)

PROJECT DESCRIPTION:

Miami Dade County ("County") anticipates entering into non-exclusive agreements with three (3) separate Contractors for the provision of janitorial services for the Miami-Dade Aviation Department (MDAD). The County is soliciting Proposals from prospective proposers, who, if selected by the County, shall provide the required janitorial services for the facilities identified herein as Zones 1, 2 and 3. The existing collective bargaining agent for MDAD's current janitorial contractors' custodial and Specialist workforce is the Teamsters Local 769, affiliated with the Teamsters International Union, AFL/CIO.

MIMIMUM QUALIFICATIONS:

Zone 1

Proposer should have five (5) years of continuous janitorial experience cleaning one or more 24-hour facilities totaling at least five million (5,000,000) square feet, 7 days a week, including holidays, and serviced by not less than 500 full-time Equivalents (FTE) in one or more facilities, working multiple shifts.

ZONE 2
Proposer should have five (5) years of continuous experience cleaning a facility with at least one million (1,000,000) square feet and serviced by not less than 40 full-time equivalents (FTE) in one or more facilities, working multiple shifts.

ZONE 3
Proposer should have five (5) years of continuous experience cleaning a facility with at least five hundred thousand (500,000) square feet of and serviced by not less than 40 full-time equivalents (FTE) in one or more facilities, working multiple shifts.

Note: This project is a Square Footage Agreement

Please advise our office if there are questions.

Attachments
cc: L. Johnson, SBD
D. Agostino, MDAD
C. Jose, MDAD
M. Clark-Vincent, MDAD
P. Betancourt, MDAD
D. Burke-Wheeler, MDAD
L. Arce, MDAD
S. Albritton, MDAD
C. Corrales, MDAD
File

MDAD's CONTRACT MEASURES AND ANALYSIS WORKSHEET

To: Gary Hartfield, Division Director
Internal Services Department, Small Business Development

From: Milton L. Collins, Division Director MLC
Miami-Dade Aviation Department
Minority Affairs Division

PROJECT/CONTRACT TITLE:	**Request for Proposals for Janitorial Services at Miami International Airport**
PROJECT/CONTRACT NUMBER:	**RFP No. MDAD-03-16**
DEPARTMENT:	**Miami Dade Aviation Department**
ESTIMATED PROJECT COST:	**$227,295,285.00**
FUNDING SOURCE:	**Airport Operating Funds**

DESCRIPTION OF PROJECT/BID:
Miami Dade County ("County") anticipates entering into non-exclusive agreements with three (3) separate Contractors for the provision of janitorial services for the Miami-Dade Aviation Department (MDAD). The County is soliciting Proposals from prospective proposers, who, if selected by the County, shall provide the required janitorial services for the facilities identified herein as Zones 1, 2 and 3.

CONTRACT MEASURES RECOMMENDATION:

Measures:	**SBE-G & S Goal of 17.50%**
Zone 1:	**SBE – No Measure**
Zone 2:	**SBE Set-Aside**
Zone 3:	**SBE Set-Aside**

REASONS FOR RECOMMENDATION:

Analysis of the factors contained in Implementing Order #3-41 indicates that the SBE-Goods & Services Program goals are appropriate for this contract.

Dept. of Business Development
Project Worksheet

Project/Contract Title:	REQUEST FOR PROPOSALS FOR JANITORIAL SERVICES	RC Date:	09/19/2007
Project/Contract No:	RFP NO. MDAD-09-06 Funding Source:	Item No:	2-02
Department:	MIAMI DADE AVIATION DEPARTMENT GENERAL	Resubmittal Date(s):	
Estimated Cost of Project/Bid:	$80,000,000.00		
Description of Project/Bid:	MIAMI-DADE COUNTY ANTICIPATES ENTERING INTO NON-EXCLUSIVE AGREEMENTS FOR THE PROVISION OF JANITORIAL SERVICES FOR THE MIAMI-DADE AVIATION DEPARTMENT (MDAD). THE REQUESTED SERVICES SHALL PROVIDE THE REQUIRED JANITORIAL SERVICES FOR THE ENTIRE MDAD FACILITY WHICH ARE IDENTIFIED AS ZONES 1, 2 AND 3. SERVICES TO BE PERFORMED BY THE OPERATOR(S) SHALL INCLUDE THE SUPPLYING OF LABOR, MATERIALS, EQUIPMENT, CHEMICALS AND ALL ITEMS, NECESSARY FOR, OR INCIDENTAL TO, SUCH JANITORIAL MAINTENANCE. TERMS OF THE AGREEMENT(S) ARE FOR THREE YEARS WITH FIVE ONE YEAR EXTENSIONS.		

Contract Measures Recommendation

Measure	Program	Goal Percent
Goal	SBE	17.50%

Reasons for Recommendation

OTHER RECOMMENDATION.
This project meets all the criteria set forth in A.O. #3-41.
Commodity Code:
91039 Janitorial / Custodial Services
(26 SBE certified firms, 9 firms responded).
Contract Measure Recommendations:
Zone 1-No Measure - $66,000,000-Terminal and Concourses.
Zone 2-SBE Set-Aside-$7,000,000-Parking Garages, Aviation Dept. Maint. Complex, Taxi Lot, Central Toll, Plaza, Police Station and other Outlying Buildings.
Zone 3-SBE Set-Aside-$7,000,000-Cargo Buildings, other buildings on 36th St. and the 3 General Airports and Outlying Buildings.

Analysis for Recommendation of a Goal

Subtrade	Cat.	Estimated Value	% of Items to Base Bid	Availability
	SBE	$14,000,000.00	17.50%	26
	Total	$14,000,000.00	17.50%	

Living Wages: YES [X] NO [ ]
Responsible Wages: YES [ ] NO [X]

Ordinance 90-143 is applicable to all construction projects over $100,000 that do not utilize Federal Funds

REVIEW COMMITTE RECOMMENDATION

Tier 1 Set Aside ______

Set Aside ______ Level 1 ______ Level 2 ______ Level 3 ______

Trade Set Aside (MCC) ______ Goal 18% Bid Preference ______

No Measure ______ Deferred ______ Selection Factor ______

Chairperson, Review Committee   9/19/07 Date   County Manager   Date

JANITORIAL OPERATING BUDGET
FY 2016/2017

DTZ , Inc.

Submitted: November 23,2015

MIAMI-DADE AVIATION DEPARTMENT
MIAMI INTERNATIONAL AIRPORT
ZONE 1 FACILITIES MANAGED BY DTZ, INC.

We the undersigned have reviewed and approved the attached 2016/2017 proposed budget for facilities indicated in Zone 1.

Approved by:____________________________________ _________________________

DTZ Services, General Manager Date

Approved by:____________________________________ _________________________

MDAD Date

DTZ

EXECUTIVE SUMMARY

The proposed operational budget for the fiscal year 2016-2017 is prepared and submitted to include the following operational factors:

- Salary and Wages are proposed with a 4% forecasted Living Wage Ordinance increase that could become effective October 1st, 2016; a 4% proposed living wage increase is an average based on prior years' increases since 2001.
- Health Insurance coverage proposed includes a 4% forecasted Living Wage Ordinance increase that could become effective October 1st, 2016.
- Estimated costs for cleaning supplies, equipment and maintenance, and overhead and profit are proposed based on current year 2015-2016 standards.
- Other costs such as: employee parking, employee background/fingerprints, employee drug screening, and document destruction are forecasted based on performance statistics of previous years and staffing headcounts.

The Total Forecasted Operating Budget for the Fiscal Year 2016 – 2017, per account is as follows:

Labor Wages, Taxes, and Insurance			**$25,380,945.00**
Labor and Wages		$22,598,013.00	
Salaries	$19,078,862.00		
T&I	$3,519,151.00		
Group Health Insurance		$2,782,932.00	
Other Operating Expenses			**$3,908,806.00**
Cleaning Supplies	$1,606,871.00		
Equipment and Maintenance	$197,710.00		
Overhead and Profit	$1,588,209.00		
Other Costs	$516,016.00		
Total Forecasted Budget			**$29,289,751.00**

DTZ

Summary of Expenses by Line Item

<u>Labor & Wages Expenses</u>

101 700110 Employee Salaries	**$19,078,862.00**

Proposed budget is inclusive of:

- 4.0% estimated adjustment due to Miami Dade County Living Wage Ordinance mandated Cost Of Living increases
- Assumes no overtime hours
- Distribution of Positions as follows: (672 Full-Time Equivalents)
  - General Manager 1
  - Operations Manager 2
  - Shift Manager 7
  - Shift Supervisor 29
  - Custodian I 459
  - Custodian II 167
  - Maintenance Worker 4
  - Warehouse Clerk 1
  - Administrative Asst 1
  - Clerk 1

130 700156 Payroll Related Expense (PT&I)	**$3,519,151.00**
142 701110 Group Health Insurance	**$2,782,932.00**

The health insurance expense is based on coverage for all eligible DTZ Services production and management employees as required by the Living Wage Ordinance. Single coverage is offered to all regular full-time employees. The cost of medical coverage is anticipated to be is $345.62 per employee per month. ($4,147.44 per employee/year)

DTZ

Total net cleanable square footage is scheduled to be as follows:

October 2016 **7,384,190 sq ft**

***The above square footage is utilized to forecast the cleaning supplies, overhead and profit, and equipment/maintenance accounts that follow.**

2155 749890 Contractor Overhead and Profit **$1,588,209.00**

This item represents the fixed amount to be billed to the County by DTZ Services. The amount is determined based on a contract standard of .0041362 times the net cleanable square footage.

4399 743510 Cleaning Equipment **$197,710.00**

This item represents the fixed amount to be billed to the County by DTZ Services. The amount is determined based on a contract standard of .0005149 times the net cleanable square footage.

4919 749230 Consumable Supplies(Cleaning Supplies) **$1,606,871.00**

This item represents the fixed amount to be billed to the County by DTZ Services. The amount is determined based on a contract standard of .0041848 times the net cleanable square footage.

DTZ

3313 721630 Charges for Employee Badges & Physicals **$25,536.00**

This line item is based upon our projected rate of hiring as well as ID badge renewals.

3332 733030 Employee Parking **$240,480.00**

This line item has been calculated after a review of the historical data on the number of employees currently parking at the airport, as well as a rate of $360.00 per year provided to DTZ by MDAD. (**668** Employees)

3399 733050 Miscellaneous Other **$250,000.00**

- From time to time reimbursable expenses arise that do not fit into the above categories. This account is set up for use when this occurs such as sub contracting of high window cleaning, carpet restoration and other specialized cleaning. $250,000.00

Enclosures:
Attachment A - Budget Expense Spreadsheet
Attachment B - Table of Organization

ATTACHMENT A

BUDGET EXPENSE FY 2016/2017

Labor & Wages	2015/2016 Rate	LWO	2015/2016 Rate	FTEs	Yearly Hrs	Gross Wages	FICA (6.20%)	FICAMed (1.45%)	FUTA (.60%)	SUTA (2.27%)	WorkersComp Adm.8810(.22%)	Workers Comp.Jant. 9014(4.40%)	General Liability (5.75%)	TOTAL
UGL-Unicco							6.20%	1.45%	0.60%	2.27%	0.22%	4.40%	5.75%	
General Manager	$48.08	0.0%	$48.08	1	2,080	$100,006.40	$6,200.40	$1,450.09	$48.00	$181.60	$220.01	0	$5,750.37	$113,856.87
Operations Manager	$26.09	0.0%	$26.09	1	2,080	$54,267.20	$3,364.57	$786.87	$48.00	$181.60	$119.39	0	$3,120.36	$61,887.99
Operations Manager	$24.04	0.0%	$24.04	1	2,080	$50,003.20	$3,100.20	$725.05	$48.00	$181.60	$110.01	0	$2,875.18	$57,043.24
Shift Manager	$17.54	0.0%	$17.54	5	10,400	$182,416.00	$11,309.79	$2,645.03	$240.00	$908.00	$401.32	0	$10,488.92	$208,409.06
Shift Manager (Night diff)	$18.03	0.0%	$18.03	2	4,160	$75,004.80	$4,650.30	$1,087.57	$96.00	$363.20	$165.01	0	$4,312.78	$85,679.66
Shift Supervisor	$14.44	0.0%	$14.44	16	33,280	$480,563.20	$29,794.92	$6,968.17	$768.00	$2,905.60	$1,057.24	0	$27,632.38	$549,689.51
Shift Supervisor (Night diff)	$14.88	0.0%	$14.88	11	22,880	$340,454.40	$21,108.17	$4,936.59	$528.00	$1,997.60	$749.00	0	$19,576.13	$389,349.89
Custodian	$12.63	4.0%	$13.14	305	634,400	$8,336,016.00	$516,832.99	$120,872.23	$14,640.00	$55,388.00	0	$366,784.70	$479,320.92	$9,889,854.84
Custodian II	$12.99	4.0%	$13.51	46	95,680	$1,292,636.80	$80,143.48	$18,743.23	$2,208.00	$8,353.60	0	$56,876.02	$74,326.62	$1,533,287.75
Custodian (Night diff)	$13.19	4.0%	$13.72	101	210,080	$2,882,297.60	$178,702.45	$41,793.32	$4,848.00	$18,341.60	0	$126,821.09	$165,732.11	$3,418,536.17
Custodian II (Night diff)	$13.60	4.0%	$14.14	90	187,200	$2,647,008.00	$164,114.50	$38,381.62	$4,320.00	$16,344.00	0	$116,468.35	$152,202.96	$3,138,839.43
Maintenance Worker	$17.02	4.0%	$17.70	4	8,320	$147,264.00	$9,130.37	$2,135.33	$192.00	$726.40	0	$6,479.62	$8,467.68	$174,395.40
Warehouse Clerk	$18.19	4.0%	$18.92	1	2,080	$39,353.60	$2,439.92	$570.63	$48.00	$181.60	$86.58	0	$2,262.83	$44,943.16
Administrative Assit.	$19.61	4.0%	$20.39	1	2,080	$42,411.20	$2,629.49	$614.96	$48.00	$181.60	$93.30	0	$2,438.64	$48,417.19
Clerk	$13.60	4.0%	$14.14	1	2,080	$29,411.20	$1,823.49	$426.46	$48.00	$181.60	$64.70	0	$1,691.14	$33,646.59
TOTAL				586		$16,699,113.60	$1,035,345.04	$242,137.15	$28,128.00	$106,417.60	$3,066.56	$673,429.78	$960,199.02	$19,747,836.75
Total Connection							6.20%	1.45%	0.60%	1.79%	N/A	4.95%	9.00%	
Shift Supervisor	$14.44	0.0%	$14.44	2	4,160	$60,070.40	$3,724.36	$871.02	$96.00	$286.40	0	$2,973.48	$5,235.89	$73,257.55
Custodian	$12.63	4.0%	$13.14	41	85,280	$1,120,579.20	$69,475.91	$16,248.40	$1,968.00	$5,871.20	0	$55,468.67	$107,335.84	$1,376,947.22
Custodian II	$12.99	4.0%	$13.51	9	18,720	$252,907.20	$15,680.25	$3,667.15	$432.00	$1,288.80	0	$12,518.91	$23,561.53	$310,055.84
TOTAL				52		$1,433,556.80	$88,880.52	$20,786.57	$2,496.00	$7,446.40	$0.00	$70,961.06	$136,133.26	$1,760,260.61
Globe Facilities							6.20%	1.45%	0.60%	2.70%	N/A	4.95%	1.64%	
Custodian	$12.63	4.0%	$13.14	12	24,960	$327,974.40	$20,334.41	$4,755.63	$576.00	$2,592.00	0	$16,234.73	$5,480.28	$377,947.45
Custodian II	$12.99	4.0%	$13.51	22	45,760	$618,217.60	$38,329.49	$8,964.16	$1,056.00	$4,752.00	0	$30,601.77	$10,047.18	$711,968.20
TOTAL				34		$946,192.00	$58,663.90	$13,719.79	$1,632.00	$7,344.00	$0.00	$46,836.50	$15,527.46	$1,089,915.65
			406											
TOTAL FTEs				672		$19,078,862.40	$1,182,889.46	$276,643.51	$32,256.00	$121,208.00	$3,066.56	$791,227.34	$1,111,859.74	$22,598,013.01

Other Costs

ID Badges & Physicals			$25,536.00
Emplyee Parking	668	@ $360.00	$240,480.00
Outside Contracts			$250,000.00
			$516,016.00
TOTAL OTHER COSTS			
Group Health Insurance	671	$345.62	$2,782,932.24

Other Operating Expernse

Cleaning Supplies	(7,384,190 S.F.	@ 0.00418480)	$1,606,871.00
Equipment & Maintenance	(7,384,190 S.F.	@ 0.0005149)	$197,710.00
Overhead & Profit	(7,384,190 S.F.	@ 0.0041362)	$1,588,209.00
TOTAL OTHER OPERATING EXPENSES			$3,392,790.00

Labor & Wages	$22,598,013.00
Group Health Insurance	$2,782,932.00
Other Costs	$516,016.00
Other Operating Expenses	$3,392,790.00
Grand Total	$ 29,289,751.00

ATTACHMENT B

DTZ -Janitorial Zone 1

Fiscal Year 2016-2017

2015/2016		2016/2017
654	Total Reimbursable	672

DTZ		
2015/2016		2016/2017
1	GM	1

Total Connection-Subcontractor		
2015/2016		2016/2017
2	Shift Supervisors	2
41	Custodian I	41
9	Custodian II	9
52	Total	52

Globe Facilities-Subcontractor		
2015/2016		2016/2017
	Custodian I	12
9	Custodian II	22
9	Total	34

DTZ		
2015/2016		2016/2017
2	Operations Manager	2
7	Shift Manager	7
26	Supervisors	27
5	Maintenance Workers	4
1	Administrator Assistant	1
388	Custodian I	406
136	Custodian II	136
1	Warehouse Clerk	1
1	Clerk	1
567	Total	585

ATTACHMENT D

DTZ

Janitorial Operations Budget
2015-2016 vs. 2016-17 Comparison

	2015-2016	2016-2017	VARIANCE
Square Footage			
Net Cleanable Square Footage	7,384,190	7,384,190	0
Total Net Cleanable Square Footage	**7,384,190**	**7,384,190**	**0**
Labor,Taxes,Insurance, Others (654 Full Time Equivalents)			
Employee Salaries	$18,302,989.00	$19,078,862.00	$775,873.00
Payroll Related Expenses (PT& I)	$3,358,734.00	$3,519,151.00	$160,417.00
Group Health Insurance	$2,519,901.00	$2,782,932.00	$263,031.00
Employee Parking	$234,000.00	$240,480.00	$6,480.00
Charges for Employee Physicals	$23,660.00	$25,536.00	$1,876.00
	$24,439,284.00	**$25,646,961.00**	**$1,207,677.00**
Contractor Overhead and Profit	**$1,588,209.00**	**$1,588,209.00**	**$0.00**
Cleaning Equipment	**$197,710.00**	**$197,710.00**	**$0.00**
Consumable Supplies (Cleaning Supplies)	**$1,606,871.00**	**$1,606,871.00**	**$0.00**
Miscellaneous Other	**$100,000.00**	**$250,000.00**	**$150,000.00**
Total Forecasted Budget	**$27,932,074.00**	**$29,289,751.00**	**$1,357,677.00**

Vista Building Services, Inc. Vendor # 7272
AV3193 - Fiscal Year 2015

Budgeted: $ 2,517,914.00 Available: $ 252,563.96

YTD 365	Account #	700110	700156	701110	733050	743510	749245	749890
	Budgeted :	$ 1,541,906.00	$ 269,705.00	$ 212,303.00	$ 40,000.00	$ 28,000.00	$ 176,000.00	$ 250,000.00
	Used YTD:	$ 1,481,569.79	$ 196,218.63	$ 142,364.03	$ 2,303.01	$ 22,765.29	$ 176,244.30	$ 243,883.12
	Available:	$ *60,336.21*	$ *73,486.37*	$ *69,938.97*	$ *37,696.99*	$ *5,234.71*	$ *(244.30)*	$ *6,116.88*

Invoice #	Date	Amount Paid	700110 Salaries	700156 PT & I	701110 Health Ins.	733050 Other Costs	743510 Equipment	749245 Supplies	749890 OH & Profit
CY6-WK35	09/27/14	$ 39,809.53	$ 27,614.48	$ 3,550.23	$ -	$ 190.00	$ 430.86	$ 3,333.90	$ 4,690.06
CY6-WK36	10/04/14	$ 40,514.82	$ 28,269.61	$ 3,646.82	$ -	$ 80.00	$ 437.93	$ 3,390.40	$ 4,690.06
CY6-WK37	10/11/14	$ 41,865.14	$ 29,489.65	$ 3,857.10	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY6-WK38	10/18/14	$ 39,751.53	$ 27,626.87	$ 3,606.27	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY6-WK39	10/25/14	$ 40,518.59	$ 28,338.00	$ 3,662.20	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY6-WK40	11/01/14	$ 40,714.31	$ 28,441.93	$ 3,693.99	$ -	$ 60.00	$ 437.93	$ 3,390.40	$ 4,690.06
CY6-WK41	11/08/14	$ 58,467.24	$ 29,678.74	$ 3,880.02	$ 16,352.09	$ 38.00	$ 437.93	$ 3,390.40	$ 4,690.06
CY6-WK42	11/15/14	$ 41,452.78	$ 29,141.73	$ 3,792.66	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY6-WK43	11/22/14	$ 39,741.54	$ 27,604.77	$ 3,618.38	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY6-WK44	11/29/14	$ 59,639.12	$ 30,579.32	$ 3,957.05	$ 16,584.36	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY6-WK45	12/06/14	$ 40,171.38	$ 28,027.41	$ 3,625.58	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY6-WK46	12/13/14	$ 39,591.89	$ 27,474.53	$ 3,560.97	$ -	$ 38.00	$ 437.93	$ 3,390.40	$ 4,690.06
CY6-WK47	12/20/14	$ 41,495.85	$ 29,191.50	$ 3,785.96	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY6-WK48	12/27/14	$ 43,705.72	$ 31,132.17	$ 4,055.16	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY6-WK49	01/03/15	$ 43,686.61	$ 30,585.98	$ 4,582.24	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY6-WK50	01/10/15	$ 40,916.96	$ 28,104.45	$ 4,194.12	$ -	$ 100.00	$ 437.93	$ 3,390.40	$ 4,690.06
CY6-WK51	01/17/15	$ 41,444.49	$ 28,640.21	$ 4,285.89	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY6-WK52	01/24/15	$ 41,993.10	$ 29,141.21	$ 4,333.50	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY6-WK53	01/31/15	$ 54,334.53	$ 26,639.34	$ 2,639.83	$ 16,313.96	$ 223.01	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK1	02/07/15	$ 39,226.99	$ 26,950.98	$ 3,757.62	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK2	02/14/15	$ 56,577.51	$ 27,891.57	$ 3,901.32	$ 16,000.23	$ 266.00	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK3	02/21/15	$ 42,734.22	$ 30,018.70	$ 4,197.13	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK4	02/28/15	$ 38,284.63	$ 26,143.15	$ 3,623.09	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK5	03/07/15	$ 41,767.33	$ 29,282.00	$ 3,966.94	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK6	03/14/15	$ 40,029.51	$ 27,709.81	$ 3,801.31	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK7	03/21/15	$ 37,536.08	$ 25,463.70	$ 3,553.99	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK8	03/28/15	$ 37,862.69	$ 25,789.29	$ 3,555.01	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK9	04/04/15	$ 38,520.62	$ 26,272.04	$ 3,556.19	$ -	$ 174.00	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK10	04/11/15	$ 40,054.70	$ 27,695.43	$ 3,650.06	$ -	$ 190.00	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK11	04/18/15	$ 39,031.37	$ 26,985.56	$ 3,527.42	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06

Vista Building Services, Inc. Vendor # 7272
AV3193 - Fiscal Year 2015

Budgeted: $ 2,517,914.00 **Available: $ 252,563.96**

YTD	Account #	700110	700156	701110	733050	743510	749245	749890
365	Budgeted :	$ 1,541,906.00	$ 269,705.00	$ 212,303.00	$ 40,000.00	$ 28,000.00	$ 176,000.00	$ 250,000.00
	Used YTD:	$ 1,481,569.79	$ 196,218.63	$ 142,364.03	$ 2,303.01	$ 22,765.29	$ 176,244.30	$ 243,883.12
	Available:	$ *60,336.21*	$ *73,486.37*	$ *69,938.97*	$ *37,696.99*	$ *5,234.71*	$ *(244.30)*	$ *6,116.88*

Invoice #	Date	Amount Paid	700110 Salaries	700156 PT & I	701110 Health Ins.	733050 Other Costs	743510 Equipment	749245 Supplies	749890 OH & Profit
CY7-WK12	04/25/15	$ 55,116.88	$ 27,051.89	$ 3,546.37	$ 16,000.23	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK13	05/02/15	$ 39,136.26	$ 27,081.98	$ 3,535.89	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK14	05/09/15	$ 56,134.67	$ 28,483.38	$ 3,760.13	$ 15,372.77	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK15	05/16/15	$ 39,078.34	$ 27,029.34	$ 3,530.61	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK16	05/23/15	$ 39,436.57	$ 27,326.19	$ 3,591.40	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK17	05/30/15	$ 43,957.92	$ 31,175.78	$ 4,095.75	$ -	$ 168.00	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK18	06/06/15	$ 38,820.14	$ 26,809.04	$ 3,492.71	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK19	06/13/15	$ 39,620.06	$ 27,395.13	$ 3,590.54	$ -	$ 116.00	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK20	06/20/15	$ 72,064.47	$ 29,272.93	$ 3,765.53	$ 30,367.62	$ 140.00	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK21	06/27/15	$ 39,701.48	$ 27,513.38	$ 3,593.71	$ -	$ 76.00	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK22	07/04/15	$ 42,814.48	$ 30,309.41	$ 3,986.68	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK23	07/11/15	$ 40,960.97	$ 28,620.44	$ 3,704.14	$ -	$ 118.00	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK24	07/18/15	$ 42,437.50	$ 30,010.25	$ 3,908.40	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK25	07/25/15	$ 41,529.58	$ 29,214.44	$ 3,796.75	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK26	08/01/15	$ 40,975.84	$ 28,722.35	$ 3,735.10	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK27	08/08/15	$ 42,547.95	$ 30,099.19	$ 3,930.37	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK28	08/15/15	$ 40,890.94	$ 28,538.00	$ 3,704.55	$ -	$ 130.00	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK29	08/22/15	$ 40,839.48	$ 28,594.13	$ 3,726.96	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK30	08/29/15	$ 56,959.01	$ 29,304.49	$ 3,763.36	$ 15,372.77	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK31	09/05/15	$ 43,220.21	$ 30,557.77	$ 3,986.05	$ -	$ 158.00	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK32	09/12/15	$ 43,795.67	$ 31,168.91	$ 4,108.37	$ -	$ -	$ 437.93	$ 3,390.40	$ 4,690.06
CY7-WK33	09/19/15	$ 43,870.84	$ 31,367.24	$ 3,947.21	$ -	$ 38.00	$ 437.93	$ 3,390.40	$ 4,690.06
	Total Invoices :	52							
	Total Invoiced :	$ 2,265,350.04	$ 1,481,569.79	$ 196,218.63	$ 142,364.03	$ 2,303.01	$ 22,765.29	$ 176,244.30	$ 243,883.12
	Weekly Average:	$ 43,564.42	$ 28,491.73	$ 3,773.44	$ 2,737.77	$ 44.29	$ 437.79	$ 3,389.31	$ 4,690.06
	Projected Expenditures:	$ 2,265,350.04	$ 1,481,569.79	$ 196,218.63	$ 142,364.03	$ 2,303.01	$ 22,765.29	$ 176,244.30	$ 243,883.12
	Variance:	$ 252,563.96	$ 60,336.21	$ 73,486.37	$ 69,938.97	$ 37,696.99	$ 5,234.71	$ (244.30)	$ 6,116.88

Vista Building Services, Inc. Vendor # 7272
AV3193 - Fiscal Year 2015

Budgeted: $ 2,517,914.00 **Available: $ 252,563.96**

YTD 365	Account #	700110	700156	701110	733050	743510	749245	749890
	Budgeted :	$ 1,541,906.00	$ 269,705.00	$ 212,303.00	$ 40,000.00	$ 28,000.00	$ 176,000.00	$ 250,000.00
	Used YTD:	$ 1,481,569.79	$ 196,218.63	$ 142,364.03	$ 2,303.01	$ 22,765.29	$ 176,244.30	$ 243,883.12
	Available:	*$ 60,336.21*	*$ 73,486.37*	*$ 69,938.97*	*$ 37,696.99*	*$ 5,234.71*	*$ (244.30)*	*$ 6,116.88*

Invoice #	Date	Amount Paid	700110 Salaries	700156 PT & I	701110 Health Ins.	733050 Other Costs	743510 Equipment	749245 Supplies	749890 OH & Profit

Restricted Budgeted : $ 2,023,914.00 Restricted Available : $ 203,761.55

Unrestricted Budgeted : $ 494,000.00 Unrestricted Available : $ 48,804.28

N & K Enterprises, Inc. Vendor # 3679
AV3191 - Fiscal Year 2015

Budgeted: $ 3,252,243.00 **Available: $ 132,177.11**

YTD
365

Account #	700110	700156	701110	733050	743510	749245	749890
Budgeted :	$ 2,017,232.00	$ 374,986.00	$ 280,000.00	$ 48,000.00	$ 46,237.00	$ 104,000.00	$ 381,788.00
Used YTD:	$ 2,033,007.10	$ 327,041.03	$ 259,030.04	$ 18,537.92	$ 45,465.46	$ 103,229.38	$ 374,065.12
Available:	*$ (15,775.10)*	*$ 47,944.97*	*$ 20,969.96*	*$ 29,462.08*	*$ 771.54*	*$ 770.62*	*$ 7,722.88*

Invoice #	Date	Amount Paid	700110 Salaries	700156 PT & I	701110 Health Ins.	733050 Other Costs	743510 Equipment	749245 Supplies	749890 OH & Profit
CY6-WK35	09/27/14	$ 52,458.34	$ 37,390.59	$ 5,017.21	$ -	$ -	$ 874.29	$ 1,983.06	$ 7,193.19
CY6-WK36	10/04/14	$ 75,632.29	$ 38,507.37	$ 5,168.75	$ 21,905.63	$ -	$ 874.29	$ 1,983.06	$ 7,193.19
CY6-WK37	10/11/14	$ 51,319.82	$ 36,390.63	$ 4,878.65	$ -	$ -	$ 874.29	$ 1,983.06	$ 7,193.19
CY6-WK38	10/18/14	$ 53,686.21	$ 38,472.06	$ 5,163.61	$ -	$ -	$ 874.29	$ 1,983.06	$ 7,193.19
CY6-WK39	10/25/14	$ 72,438.13	$ 35,698.11	$ 4,783.85	$ 21,905.63	$ -	$ 874.29	$ 1,983.06	$ 7,193.19
CY6-WK40	11/01/14	$ 50,258.97	$ 35,008.94	$ 4,689.49	$ -	$ 510.00	$ 874.29	$ 1,983.06	$ 7,193.19
CY6-WK41	11/08/14	$ 52,669.47	$ 37,577.75	$ 5,041.18	$ -	$ -	$ 874.29	$ 1,983.06	$ 7,193.19
CY6-WK42	11/15/14	$ 58,333.55	$ 40,502.18	$ 5,440.83	$ -	$ 2,340.00	$ 874.29	$ 1,983.06	$ 7,193.19
CY6-WK43	11/22/14	$ 74,403.97	$ 37,312.47	$ 5,004.86	$ 21,961.10	$ 75.00	$ 874.29	$ 1,983.06	$ 7,193.19
CY6-WK44	11/29/14	$ 59,305.71	$ 43,406.89	$ 5,848.28	$ -	$ -	$ 874.29	$ 1,983.06	$ 7,193.19
CY6-WK45	12/06/14	$ 47,076.16	$ 37,736.61	$ (710.99)	$ -	$ -	$ 874.29	$ 1,983.06	$ 7,193.19
CY6-WK46	12/13/14	$ 53,710.00	$ 38,415.79	$ 5,243.67	$ -	$ -	$ 874.29	$ 1,983.06	$ 7,193.19
CY6-WK47	12/20/14	$ 56,851.02	$ 39,152.66	$ 5,347.90	$ -	$ 2,299.92	$ 874.29	$ 1,983.06	$ 7,193.19
CY6-WK48	12/27/14	$ 79,039.65	$ 41,908.67	$ 5,746.80	$ 21,333.64	$ -	$ 874.29	$ 1,983.06	$ 7,193.19
CY6-WK49	01/03/15	$ 59,923.76	$ 42,985.43	$ 6,887.79	$ -	$ -	$ 874.29	$ 1,983.06	$ 7,193.19
CY6-WK50	01/10/15	$ 53,972.38	$ 37,662.99	$ 6,135.29	$ -	$ 120.00	$ 874.39	$ 1,986.04	$ 7,193.71
CY6-WK51	01/17/15	$ 54,803.42	$ 38,478.73	$ 6,270.59	$ -	$ -	$ 874.39	$ 1,986.04	$ 7,193.71
CY6-WK52	01/24/15	$ 75,072.77	$ 38,121.28	$ 587.48	$ 21,019.91	$ -	$ 874.39	$ 1,986.04	$ 7,193.71
CY6-WK53	01/31/15	$ 54,215.03	$ 38,261.72	$ 5,899.21	$ -	$ -	$ 874.39	$ 1,986.04	$ 7,193.71
CY7-WK1	02/07/15	$ 54,085.82	$ 38,149.45	$ 5,882.27	$ -	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK2	02/14/15	$ 61,552.07	$ 39,711.97	$ 6,126.00	$ -	$ 5,660.00	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK3	02/21/15	$ 80,891.49	$ 43,419.17	$ 6,712.04	$ 20,706.18	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK4	02/28/15	$ 53,686.09	$ 37,811.93	$ 5,820.06	$ -	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK5	03/07/15	$ 58,046.44	$ 41,593.28	$ 6,399.06	$ -	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK6	03/14/15	$ 56,631.78	$ 40,417.79	$ 6,099.89	$ -	$ 60.00	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK7	03/21/15	$ 73,997.24	$ 37,834.48	$ 5,716.21	$ 20,392.45	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK8	03/28/15	$ 52,823.74	$ 37,159.66	$ 5,609.98	$ -	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK9	04/04/15	$ 54,254.50	$ 36,922.69	$ 5,342.71	$ -	$ 1,935.00	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK10	04/11/15	$ 54,751.77	$ 39,196.49	$ 5,501.18	$ -	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK11	04/18/15	$ 53,276.29	$ 37,918.83	$ 5,303.36	$ -	$ -	$ 874.35	$ 1,986.04	$ 7,193.71

N & K Enterprises, Inc. Vendor # 3679
AV3191 - Fiscal Year 2015

Budgeted: $ 3,252,243.00 **Available: $ 132,177.11**

YTD 365

Account #	700110	700156	701110	733050	743510	749245	749890
Budgeted :	$ 2,017,232.00	$ 374,986.00	$ 280,000.00	$ 48,000.00	$ 46,237.00	$ 104,000.00	$ 381,788.00
Used YTD:	$ 2,033,007.10	$ 327,041.03	$ 259,030.04	$ 18,537.92	$ 45,465.46	$ 103,229.38	$ 374,065.12
Available:	*$ (15,775.10)*	*$ 47,944.97*	*$ 20,969.96*	*$ 29,462.08*	*$ 771.54*	*$ 770.62*	*$ 7,722.88*

Invoice #	Date	Amount Paid	700110 Salaries	700156 PT & I	701110 Health Ins.	733050 Other Costs	743510 Equipment	749245 Supplies	749890 OH & Profit
CY7-WK12	04/25/15	$ 77,477.18	$ 40,153.21	$ 5,622.50	$ 21,647.37	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK13	05/02/15	$ 53,177.37	$ 37,837.29	$ 5,285.98	$ -	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK14	05/09/15	$ 53,607.46	$ 38,214.15	$ 5,339.21	$ -	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK15	05/16/15	$ 53,810.00	$ 38,392.95	$ 5,362.95	$ -	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK16	05/23/15	$ 81,179.46	$ 38,748.89	$ 54,005.37	$ 21,961.10	$ 2,010.00	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK17	05/30/15	$ 64,025.26	$ 47,345.32	$ 6,625.84	$ -	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK18	06/06/15	$ 54,246.39	$ 38,729.65	$ 5,402.64	$ -	$ 60.00	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK19	06/13/15	$ 52,799.38	$ 37,513.87	$ 5,231.41	$ -	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK20	06/20/15	$ 75,193.19	$ 38,914.06	$ 5,428.85	$ 20,706.18	$ 90.00	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK21	06/27/15	$ 53,065.74	$ 37,748.47	$ 5,263.17	$ -	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK22	07/04/15	$ 59,835.30	$ 43,668.48	$ 6,112.72	$ -	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK23	07/11/15	$ 56,180.60	$ 40,398.62	$ 5,647.88	$ -	$ 80.00	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK24	07/18/15	$ 56,593.55	$ 40,777.68	$ 5,701.77	$ -	$ 60.00	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK25	07/25/15	$ 74,795.37	$ 36,169.33	$ 5,042.19	$ 23,529.75	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK26	08/01/15	$ 52,945.33	$ 37,643.07	$ 5,248.16	$ -	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK27	08/08/15	$ 55,472.16	$ 38,148.09	$ 5,319.97	$ -	$ 1,950.00	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK28	08/15/15	$ 54,132.07	$ 38,685.22	$ 5,392.75	$ -	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK29	08/22/15	$ 78,905.19	$ 40,271.72	$ 5,620.27	$ 21,961.10	$ 998.00	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK30	08/29/15	$ 53,046.56	$ 37,536.90	$ 5,241.56	$ -	$ 214.00	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK31	09/05/15	$ 51,776.23	$ 36,619.48	$ 5,102.65	$ -	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK32	09/12/15	$ 63,173.22	$ 46,525.63	$ 6,517.49	$ -	$ 76.00	$ 874.35	$ 1,986.04	$ 7,193.71
CY7-WK33	09/19/15	$ 55,461.00	$ 39,838.41	$ 5,568.49	$ -	$ -	$ 874.35	$ 1,986.04	$ 7,193.71
	Total Invoices :	52							
	Total Invoiced :	$3,120,065.89	$ 2,033,007.10	$ 327,041.03	$ 259,030.04	$ 18,537.92	$ 45,465.46	$ 103,229.38	$ 374,065.12
	Weekly Average:	$ 60,001.27	$ 39,096.29	$ 6,289.25	$ 4,981.35	$ 356.50	$ 874.34	$ 1,985.18	$ 7,193.56
	Projected Expenditures:	##########	$ 2,033,007.10	$ 327,041.03	$ 259,030.04	$ 18,537.92	$ 45,465.46	$ 103,229.38	$ 374,065.12
	Variance:	$ 132,177.11	$ (15,775.10)	$ 47,944.97	$ 20,969.96	$ 29,462.08	$ 771.54	$ 770.62	$ 7,722.88

N & K Enterprises, Inc. Vendor # 3679
AV3191 - Fiscal Year 2015

Budgeted: $ 3,252,243.00 | Available: $ 132,177.11

YTD
365

Account #	700110	700156	701110	733050	743510	749245	749890
Budgeted :	$ 2,017,232.00	$ 374,986.00	$ 280,000.00	$ 48,000.00	$ 46,237.00	$ 104,000.00	$ 381,788.00
Used YTD:	$ 2,033,007.10	$ 327,041.03	$ 259,030.04	$ 18,537.92	$ 45,465.46	$ 103,229.38	$ 374,065.12
Available:	*$ (15,775.10)*	*$ 47,944.97*	*$ 20,969.96*	*$ 29,462.08*	*$ 771.54*	*$ 770.62*	*$ 7,722.88*

Invoice #	Date	Amount Paid	700110 Salaries	700156 PT & I	701110 Health Ins.	733050 Other Costs	743510 Equipment	749245 Supplies	749890 OH & Profit

Restricted Budgeted : $2,672,218.00 Restricted Available : $ 53,139.83

Unrestricted Budgeted : $ 580,025.00 Unrestricted Available : $ 38,727.12