# Follow the Link

Select Your Department/Office

https://polly.accenture.com/ltadd

# Today's Business Process Workshop will begin momentarily





# Invoice to Cash Business Process Workshop

May 12, 2020



## Logistics for Today

- Mute your microphone when not speaking
- Be courteous of presenters and attendees
- State your name and department before speaking
- We will have Q&A breaks
- Use the chat box to write questions or comments
- Return promptly from breaks
- PowerPoint presentation was included in the meeting invite
- Today's session will be recorded

## Agenda

- Welcome & Introduction
- Project Background
- BPW Objectives
- Invoice to Cash Business Process
  - Process Overview
  - System Walkthroughs
  - Key Changes
  - ERP Roles
- Additional Activities
- Tools to Support Departments





## **EDGE** Overview

- EDGE is Miami-Dade County's Enterprise Resources Planning (ERP)
- EDGE will streamline and modernize the County's business processes and technologies, so they operate more efficiently and support the County's policies
- It will be the system of record for the County's Financials, Supply Chain, Human Resources, and Payroll functions



## **Project Governance**

### **Business Leadership Councils**



- **Decision Making Body** ۲
  - Support/validate decisions
  - Confirmation of decisions made by EDGE Project
  - Contribute to resolution of issues
  - Escalate decisions, as necessary

### **Department Change Networks**

- **Change Executives**
- **Change Agents**



- Two Way Information
  - Gain understanding of Project and solution 0
  - Push Project communications through 0 department
  - Provide input/information from departments Ο



## **Business Process Workshop (BPW) Objectives**

### BPWs will present county-wide business processes

BPWs will	BPW will not
<ul> <li>Help departments understand new county-wide business processes</li> <li>Discuss key process changes</li> <li>Suggest potential impacts on departments</li> <li>Prepare departments to adapt their existing process/forms/operations to fit now processes</li> </ul>	<ul> <li>Discuss all new business process changes and impacts</li> <li>Present department-specific processes</li> <li>Discuss department-specific impacts</li> <li>Provide a full system demonstration</li> <li>Provide system training</li> </ul>

Note: BPWs will cover county-wide process impacts. Each department will identify its own department-specific process impacts

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## **Guiding Principles**

- Challenge how the County does things today
- **Perspective** Adopt a "County-wide" perspective
- Participate Share your thoughts
- Question Better to question, than assume



# Invoice to Cash Business Process





## What You Should Take Away

- Process overview level understanding of the Invoice to Cash business processes. For this session, the business processes are:
  - Setup and Maintain Customers and Contacts
  - Generate and Finalize Bills
  - Enter Receivables
  - Deposits and Cash Applications
  - Collections and Aging
- Understanding of the EDGE end user roles to complete the Role Mapping activity





## Terminology

Today	PeopleSoft Terminology
Customer Account Number	Customer ID
Invoice	Bill
Accounts Receivable	Item
Deposit Slip	Deposit ID
FAMIS Bank Code	Bank Account
ROC – Report Of Collection	Direct Journal/Payment Predictor
Financial Structure	Chartfields
Index Code	None
Object/Sub-object/GL	Account
Fund/Subfund/Detailed Fund Structure	Fund
Organization	Department
Grant	Grant Chartfield / Award Profile



### **INVOICE TO CASH Business Process**

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#### **Customer Processor**

Processor role responsible for adding, updating, and viewing customer general information.

#### **Create Bills**





### ŌO Adjust Bill

-

#### Processor role responsible for creating a bill based on data from the Bill Request

**RI Processor** 

Form. This user can generate Pro Forma (draft) invoices of the bills, update billing data, and set bills (including interfaced billing data).

#### **Enter Receivables**

3

 Create AR Pending ltem Post/ Unpost Item

#### **AR Item Processor**

Processor role responsible for creating a receivable item. This user can handle payment exceptions. This role may also correct posting errors for receivable items.

#### **Apply Payment**

- Enter Deposit
- Payment Predictor
- **Direct Journal**

#### **Payment Processor**

Processor role responsible for entering payment information.

#### **Collection and Aging**



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#### **AR Collections Processor**

Processor role responsible for generating customer interactions, including dunning letters and customer conversations. This role also updates the status of posted items (i.e., note a topic in Dispute or for Collections).





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 The University of Miami rents a pavilion at Tropical Park



### **Create Bills**





### **Apply Payment**







 The University of Miami rents a pavilion at Tropical Park







**■** ×-

### Apply Payment







 The University of Miami rents a pavilion at Tropical Park



### **Create Bills**





### **Apply Payment**







 The University of Miami rents a pavilion at **Tropical Park** 



### **Create Bills**





### **Apply Payment**







 The University of Miami rents a pavilion at Tropical Park



### Create Bills





### **Apply Payment**





## Key Changes

- One (1) A/R system tracking receivables
- Customers standardize customers
  - One (1) Customer ID per customer
- Eliminate manual A/R entries
  - A/R created at time of billing
- Deposits will be tracked through A/R
  - Open item payments can be applied automatically via payment predictor
  - All other payments will be processed via direct journal
- Chart of Accounts must be provided at the time of billing and direct journals

### Invoice to Cash Roles - Customer

Example of Roles Today	PeopleSoft End-User Role	Description	
A person who establishes and maintains relationship with Customer	Department Customer Processor	The Department Customer Processor has the ability to add, update, and view customer general information.	
Manager/Supervisor of the person who establishes and maintains relationship with Customer	Department AR Confidential Customer Processor	The Department Customer Processor is responsible for Adding, Updating, and Viewing customer confidential information.	
Inquiry of customer data in the system	Customer Viewer	The Customer Viewer is responsible for running inquiries and reports on customer data. This Customer View only has access to customer data. This user does not have access to view confidential information for a customer record.	

### Invoice to Cash Roles - Billing

Example of Roles Today	PeopleSoft End- User Role	Description
Person who creates and processes the bills	Department BI Processor	The Department BI Processor is responsible for creating a bill inside the system based on data from the Bill Request Form. The Department BI Processor is able to generate Pro Forma (draft) invoices of the bills, update billing data, set bills to Ready status (i.e. for finalization and invoice generation), and correct billing errors within the system (including interfaced billing data).
Person who maintains and adjusts bills	Department BI Adjustment Processor	The Department BI Adjustment Processor is responsible for adjusting a bill in the system.
Person who approves payment plans.	Department BI Installment Plan Approver	The Department BI Installment Plan Approver is responsible for approving Installment Plans at a department level.
Inquiry of billing data in the system	Department BI Viewer	The Department BI Viewer is responsible for running inquiries on Billing data for a Business Unit. This user only has View Only access to Billing data.
Person who reviews billing reports for their department	Department BI Reporter	The Department BI Reporter has the ability to run reports on Billing data.

### Invoice to Cash Roles - Receivables

Example of Roles Today	PeopleSoft End-User Role	Description	
A person who creates AR entries	Department AR Item Processor	The Department AR Item Processor is responsible for creating a receivable item inside the system. The Department AR Item Processor is able to handle payment expectations. This role may also correct posting errors for receivable items.	
Person who creates the deposit slip and deposits payments	Department AR Payment Processor	The Department AR Payment Processor has the ability to enter payments and apply payments to receivables.	
Person who is authorized to sign off on writeoffs	Department AR Writeoff Approver	The Department AR Writeoff Approver is responsible for approving writeoffs at a department level.	

Example of Roles Today	PeopleSoft End-User Role	Description	
Manager/Supervisor of the person who maintains and adjust bills	Department AR Collections Processor	<ul> <li>The Department AR Collections Processor is responsible for:</li> <li>Generating customer interactions, including dunning letters and customer conversations.</li> <li>Updating the status of posted items (i.e., note a topic in Dispute or for Collections).</li> <li>Performing maintenance and collection activities on receivables within the system, applying adjustments to receivables (i.e., create worksheets), reclassifying receivables, and writing off receivable balances.</li> </ul>	
Inquiry of AR data for a specific department	Department AR Viewer	The Department AR Viewer is responsible for running inquiries on Accounts Receivable data for a Business Unit. The Department AR Viewer only has View Only access to Accounts Receivable data.	
Person who reviews AR reports for their department	Accounts Receivable Reporter	The Accounts Receivable Reporter is responsible for running reports on receivables data for a Business Unit.	

### Invoice to Cash Roles - Central

Example of Roles Today	PeopleSoft End-User Role	Description	
Person in Central Finance authorized to sign off on writeoffs	Central AR Writeoff Approver	The Central AR Writeoff Approver is responsible for approving writeoffs at a central level.	
Person in Central Finance responsible for Delinquent Account Registry	Central AR Delinquent Account Processor	The Central AR Delinquent Account Processor is responsible for removing items from the delinquent account registry.	

### **Complimentary Security Roles**

PeopleSoft End-User Role	Description		
GL Viewer	The GL Viewer has the ability to access General Ledger and Commitment Control online inquiry screens and read-only access to Create Journal Entry pages.		
<b>PC Viewer</b> (Department/Central Finance)	The PC Viewer has inquiry access to all Project, Contract and Grants pages for their department.		
Supplier Viewer	The Supplier Viewer has the ability to view vendor information (Data will be Masked). No User Preferences should be selected in Supplier Processing Authority.		



### Interfaces

Interface	Description
INT-AR-084 – Inbound Customer	This interface is used for departments with external systems, as their source system, to be able to add new and/or modify customer information in FSCM.
INT-BI-014 – Inbound Billing	This interface is used for departments with external systems to be able to interface the customer(s) billing information in to FSCM. This will allow the departments to print and process the bill in FSCM.
INT-AR-001 – Inbound Receivable	This interface is used for departments with external systems, as their source system, to be able to interface the receivables to the system. This will allow the department to keep the detail in the source system. FSCM will track the receivable.
INT-AR-010 – Inbound Deposit	This interface is used for departments with external systems, as their source system, to be able to interface the bank deposits to the system. This will allow departments to reconcile their deposits with the bank.

### Interfaces

Interface	Description
INT-AR-201 – Inbound Delinquent Account Register	This interface is used for external departments and departments with external systems the ability to interface data from their system into the delinquent account register in FSCM.
INT-AR-002 – Outbound Collections	This interface is used for departments to export data and interface with other County collection systems.





### Your World Tomorrow...

Budget, Finance, Supply Chain Management, and Human Capital Management working together to help support the integrated ERP system



### Business Process Workshop Schedule

	Monday	Tuesday	Wednesday	Thursday	Friday
Topic:	Chart of Accounts (CoA) Setup, Process General Ledger & Budget Management	Central Source to Pay	Department Source to Pay	Central Accounts Payable	Department Accounts Payable
Date:	May 4, 2020	May 5, 2020	May 6, 2020	May 7, 2020	May 8, 2020
Time:	9:00 AM – 1:00 PM	9:00 AM – 4:00 PM	9:00 AM – 4:00 PM	9:00 AM – 4:00 PM	9:00 AM – 2:30 PM
Topic:	Projects, Customer Contracts and Grants	Invoice to Cash	Department Source to Pay		
Date:	May 11, 2020	May 12, 2020	May 13, 2020		
Time:	9:00 AM – 1:00 PM	9:00 AM – 1:00 PM	9:00 AM – 4:00 PM		



## **Upcoming Project Activities**

### **User Acceptance Testing (UAT)**

 Executing test scripts and create transactions using new business processes during Future State Simulation

### **End User Training**

 Attend specified departmental end user training to understand the details of business processes that relate to the mapped roles

#### Communication

• Change Network Meetings, Email(s) and/or EDGE Website





# **Tools to Support Departments**





## **Change Impact Tool**

As the Department/Office representative you will document Change Impacts in the fields below based on the information provided to you by the Project Team in the Column outlined in green

Pusinasa	Brosses Areas	People	Process	Technology	Communication	
Asset Creatio	n & Maintenance	How will this change affect my department's end users?     Who will be affected?     How will their released recomposibilities	What changes to our operating proceedures are needed? What changes to our forms and materials or proceeded?	What changes are needed to our existing systems?     Do we need any hardware or software?     Do env of our outcome need on interface to a set of our outcome need on interface to a set of our outcome need on interface to a set of our outcome need on interface to a set of our outcome need on interface to a set of our outcome need on interface to a set of our outcome need on interface to a set of our outcome need on interface to a set of our outcome need on interface to a set of our outcome need on interface to a set of our outcome need on interface to a set of our outcome need on interface to a set of our outcome need on interface to a set of our outcome need on interface to a set of our outcome need on interface to a set of our outcome need on a set of outcome need on set of outco	Who needs to know these changes?     How and when will they know?	
Process	Sub-Process	change?	What changes to our reports are needed?	<ul> <li>bo any of our systems need an interface to the new system?</li> <li>What is our plan to meet Data Conversion requirements?</li> </ul>		
Asset Management	Create and Maintain an Asset					
Asset Management	Depreciate Asset		- D - 1			
Asset Management	Adjustments to Asset					
Asset Management	Retire Asset	C XI				
Asset Management	Process and Record Asset Transfer	2				
Asset Management	Asset Service and Maintenance					
Asset Management	Physical Inventory					
Asset Management	Asset Reporting					



## **ERP Role Mapping**

Objective: Assign end users to new ERP system roles

- All users require at least one role to transact or view within the ERP
- One person may have multiple roles
- Departments will assign their resources to the ERP roles

## **ERP Role Mapping Process**



- ERP roles are necessary to perform transactions in the ERP system
- All users require at least one role to transact or view within the ERP
- Role Descriptions
- Business Process Graphic
- Business Process Workshops
- EDGE Website
- Role Mapping Tool
- Existing FAMIS & ADPICS user list
- Utilize Business Process Graphic to determine roles necessary for Department
- Assign Department users to ERP roles in the Role Mapping Tool.
- Department Change Agent
- Department Change Executives
- <u>EDGE@miamidade.gov</u>
- Daily Office Hours



Remember Communicate to End Users

## **Role Mapping Template**



## Step 1: Submitter Information

 Enter the name(s) of the individual responsible for completing the worksheets and submitting the workbook on the 'Cover' tab

Summary of Role Request Form							
Department:							
Submitted by:							
Submitter Phone:							
Submitter Email:							
Date Submitted:							

Provide additional infromation below to identify individuals who assisted in completing the worksheets								
	in this workbook -							
Worksheet:	Role Mapping							
Completed by:								
Completer Email:								
Last Revised Date:	ast Revised Date:							



## Step 2: Review Instructions Guide

Thoroughly review the 'Instructions' tab before completing the Role Mapping Template. The instructions outline stepby-step how to complete each field in the template and define available choices.

> Always use the dropdown menu when available

**Role Mapping Instructions** 

Thoroughly review this instruction document before completing the County Role Mapping Template. The steps below outline how to complete each field in the template and defined available choices. Always use the dropdown menu when available.

Change	Tab	Column	Field	Instructions
Steps	Tap	(If Applicable)	(If Applicable)	Instructions
1	Covor	All	All	Enter the name(s) of the individual responsible for completing the
1	Cover	All	All	worksheets and submitting the a workbook.
				Submit your completed Role Mapping Workbook via email to the
				EDGE Project Team - EDGE@Miamidade.gov
2	N/A	N/A	N/A	
				Note: Update the Subject Line to include your department name
				and the submission date.
3	Role Mapping	All	All	Review the Role Mapping Materials
				Complete the contact information for the end-user. Fields with an
				asterick (*) are required.
			End-User Contact	
4	Role Mapping	A-G		Note : Accurate spelling of names is required for successful user
			mormation	access in EDGE. Name must be individual's legal name. It must
				not be a nickname. For example, if individual's legal first name is
				William, do not indicate the first name as Bill.
				Review Roles in the system in columns M-GP. Select from the drop-
				down menu Add, Remove or Update in the appropriate row and
				column for each end-user role in the system.
5	Role Mapping	H-GK	Business Area	
				Note : The Remove or Update drop-down should ONLY be used
				after your departments initial submission
6	Role Mapping	GM	Total Roles Changed	This field is available to illustrate the number of roles which have
	Hole Hopping		rotaritoico changea	been updated within the row.
7	Role Mapping	GN	Notes/Explanation	Enter Notes/Explanation for role assignment as needed.
			for Role Assignment	
8	Cover	All	All	Enter the name(s) of the individual responsible for completing the
				worksheets and submitting the overall workbook.
				Submit your completed Role Mapping Workbook via email to the
	N/A	51/0		EDGE Project Team - EDGE@Wilamidade.goV
9	N/A	N/A	N/A	Manual Indexes the Cubic et Line to Include your description of the
				Note: Update the Subject Line to include your department name
				and the submission date. 42



## **Step 3: Contact Information**

Complete the contact information for the end users within your department that will need access in the ERP system.

 For Non-County Employee(s), include the Employee ID Number assigned i.e., T01234, C01234 etc.

Last Name*	First Name*	Middle Name or Initial	Email Address* (Department-provided email)	Phone Number* XXX-XXX-XXXX	County Employee eKey Number*	NonCounty Employee ID Number*
Smith	John	А.	john.smith@miamidade.gov	555-123-4567	e987654	
						42



## Step 4: Review Available Roles

- Review the list of roles with their associated description
- Below is a sample list of roles by their associated Business Area



COUNTY

## Step 5: Add End User Role(s)

 Identify end user(s) role by selecting the Yes option from the dropdown menu

				Allocation Processor	Central Allocation Maintainer	Central Appropriation Approver	Centra Appropria Processor <mark>Yes</mark>		<b>•</b>
Email Address* (Department-provided email) john.smith@miamidade.gov	Phone Number* XXX-XXX-XXXX 555-123-4567	County Employee eKey Number* e8987654	NonCounty Employee ID Number*	The Allocation Processor is responsible for processing Allocation Groups and verifying the allocation results.	The Central Allocation Maintainer is responsible for the creation and maintenance of Allocation Rules and Groups.	The Central Appropriation Approver has the ability to post Countywide controlling budget journals.	The Cent a Appropriation Processor has the ability to create Countywide controlling budget journals. This user also has access to view Appropriation transactions interfaced from Hyperion.		
								45	

## Step 6: Processor vs Approver

- For end user(s) who are assigned Processor/Requestor role(s) should not have an Approver role
- Row(s) within each Business Area will be highlighted in Red to prompt awareness

Allocat	n Department r Appropriation Approver	Department Appropriation Processor	itrol	Allocation Processor	Department Appropriation Approver	Department Appropriation Processor
Phone Number* XXX-XXXX eKey Number* Number* eKey Number* Number* Processo Allocati Groups a verifying allocati result	on The Departmen is Appropriation for Approver is g responsible for approving d department appropriation budget update requests.	The Department Appropriation Processor is responsible for the creation of a budget journal to request or transfer budget for the department.	Phone Number* County Employee NonCounty Employee XXX-XXX-XXXX General Ledger Connitment Con	The Allocation Processor is responsible for processing Allocation Groups and verifying the allocation results.	The Department Appropriation Approver is responsible for approving department appropriation budget update requests.	The Department Appropriation Processor is responsible for the creation of a budget journal to request or transfer budget for the department.
555-123-4567 e987654	Yes		555-123-4567 e987654		Yes	Yes

- The EDGE Project Team will not accept submitted worksheet with these error(s) unless it includes an *Exception Request Email*
- Exception Request Email must be submitted with your submission and approval from Department Executive(s)

## Step 7: Workflow

- Two roles require additional end user information
  - Requisition Processor
  - Purchase Order Buyer
- Any user assigned Requisition Processor and Purchase Order Buyer will require additional information
- Enter user information on the "Requisition Processor Workflow" or "Purchase Order Buyer Workflow" tabs, as appropriate
- Always use the dropdown menu when available



## Step 8: Submit Department Role Mapping

- The Role Mapping Instructions Guide includes a direct link to your department submission
- Your complete Role Mapping Template should be emailed to <u>EDGE@Miamidade.gov</u> by <u>May 19, 2020</u>
  - Subject Line: Role Mapping Department Name\_Date
    - i.e. Role Mapping Fire\_05182020

				$\mathbb{C}$ $\wedge$ $\wedge$ $\mathbb{C}$	;	Role Mapping - D	EPT NAME_DATE - N	lessage (HTML)				
				File 🛛	lessage Inse	rt Options F	ormat Text R	eview Help	♀ Tell me what	you want to	do	
N/A	N/A	N/A	<u>Submit your completed Role Mapping Workbook via email to</u> <u>the EDGE Project Team - EDGE@Miamidade.gov</u>	Paste	Arial B I U	$\begin{array}{c} \bullet 11 & \bullet A^{\bullet} & A^{\bullet} \\ \bullet & \bullet & \bullet \\ \bullet & \bullet & \bullet \\ \bullet & \bullet & \bullet \\ \bullet & \bullet &$	Address Check Book Names	<ul> <li>Q Attach File ▼</li> <li>Q Attach Item ▼</li> <li>Q Signature ▼</li> </ul>	Assign Policy •	Dictate Ins	sights View Templates	
17/2	N/A	WA.	Note: Update the Subject Line to include your department name	Clipboard 🗔	Basi	c Text	Names	Include	Tags 5	Voice	My Templates	~
			and the submission date.	A	From 🗸	Karla.Goris@miamid	lade.gov					
				Send	То	EDGE@Miamidade.g	gov					
					Cc							
					Всс							
					Subject	Role Mapping - DEF	PT NAME DATE					

- Once the Role Mapping is emailed to the EDGE Project Team
  - A confirmation email will be sent from the EDGE Project Team to the Change Agent/Executive



### We Are Here For You

- Role Mapping Office Hours will be held daily May 14, 2020 May 22, 2020 at 11:00 AM – 12:00 PM
- Questions/Comments can be submitted to the EDGE Inbox
  - EDGE@Miamidade.gov
- The submitted Role Mapping will be reviewed by the Project Team
  - **Only** if necessary, will further feedback be provided

## Next Steps

- Share BPW materials with your department
- Complete the BPW Change Impact Tool
- Identify and work on updating internal department policies, processes, and documentation
- Complete today's survey
- Change Executives & Change Agents:
  - Coordinate completion of Role Mapping to new ERP roles by May 19, 2020





# Thank You for Your Participation!

