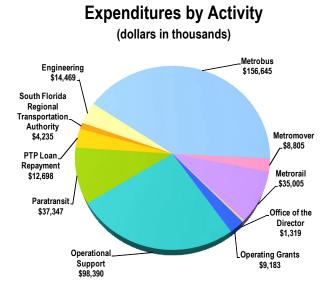
FY 2010 - 11 Adopted Budget and Multi-Year Capital Plan

Transit

Miami-Dade Transit (MDT), the 14th largest public transit system in the country (based on passenger trips) and the largest transit agency in Florida, plans, markets, and provides public transportation services in Miami-Dade County. MDT also implements all of the County's transit-related capital projects in the People's Transportation Plan (PTP), including the expansion of the Metrorail and Metrobus systems.

As part of the Transportation strategic area, MDT provides 29.2 million miles of Metrobus revenue service along 93 routes with a fleet of 772 full-sized buses and 75 minibuses, 2 contracted routes, a 22.2 mile elevated Metrorail system, a 20 mile Bus Rapid Transit (BRT) line that is the largest in the United States, and a 4.4 mile elevated people mover system. MDT also provides Special Transportation Services (STS) to eligible participants.

MDT works closely with the Federal Transit Administration (FTA), the Florida Department of Transportation (FDOT), the Metropolitan Planning Organization of the Miami Urbanized Area (MPO), the Citizens' Independent Transportation Trust (CITT), the South Florida Regional Transportation Authority (SFRTA), the Public Works Department, citizen advocacy groups, and other transportation stakeholders.



FY 2010-11 Adopted Budget

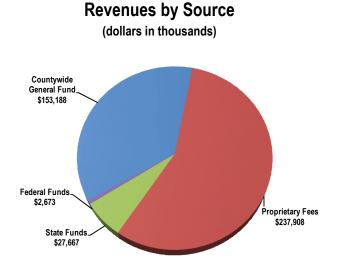
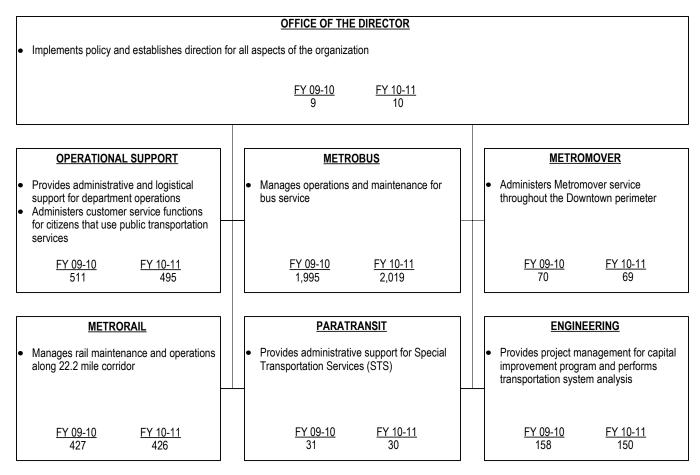


TABLE OF ORGANIZATION



FY 2010 - 11 Adopted Budget and Multi-Year Capital Plan

FINANCIAL SUMMARY

	Actual	Budget	Adopted
(dollars in thousands)	FY 08-09	FY 09-10	FY 10-11
Revenue Summary			
General Fund Countywide	145,743	148,071	153,188
Transit Fares and Fees	99,341	113,413	98,797
Other Revenues	7,118	8,300	12,493
PTP Sales Tax Revenue	157,408	146,389	126,618
State Grants	9,814	9,029	9,011
State Operating Assistance	18,015	18,732	17,990
Other	666	666	666
Federal Grants	0	0	2,673
Total Revenues	438,105	444,600	421,436
Operating Expenditures Summary			
Salary	205,992	183,458	206,299
Fringe Benefits	71,616	77,721	72,117
Other Operating	107,996	107,262	99,680
Capital	0	7,500	0
Total Operating Expenditures	385,604	375,941	378,096
Non-Operating Expenditures Summary			<u> </u>
Debt Service	29,893	34,650	34,650
Reserve	19,800	31,201	8,690
Transfers	2,808	2,808	0
Total Non-Operating Expenditures	52,501	68,659	43,340

	Total F	unding	Total Pos	sitions
(dollars in thousands)	Budget	Adopted	Budget	Adopted
Expenditure By Program	FY 09-10	FY 10-11	FY 09-10	FY 10-11
Strategic Area: Transportation				
Customer Service	5,051	0	56	0
Engineering	14,491	14,469	158	150
Metrobus	176,514	156,645	1,995	2,019
Metromover	9,448	8,805	70	69
Metrorail	34,943	35,005	427	426
Office of the Director	1,307	1,319	9	10
Operating Grants	6,500	9,183	0	0
Operational Support	70,510	98,390	455	495
Paratransit	42,644	37,347	31	30
PTP Loan Repayment	10,298	12,698	0	0
South Florida Regional Transportation Authority	4,235	4,235	0	0
Total Operating Expenditures	375,941	378,096	3,201	3,199

CAPITAL BUDGET SUMMARY

(dollars in thousands)	PRIOR	FY 10-11	FY 11-12	FY 12-13	FY 13-14	FY 14-15	FY 15-16	FUTURE	TOTAL
Revenue									
FTA Section 5307/5309 Formula Grant	11,604	108,271	80,407	75,172	78,930	82,877	87,021	0	524,282
FTA Section 5309 Discretionary Grant	8,755	13,358	1,680	2,075	60	109	60	0	26,097
FDOT Funds	74,489	46,553	20,557	14,024	224	421	0	0	156,268
BBC GOB Future Series	0	0	1,015	0	0	0	0	0	1,015
BBC GOB Series 2008B-1	185	0	0	0	0	0	0	0	18
BBC GOB Series 2010B	0	200	0	0	0	0	0	0	200
People's Transportation Plan Bond Program	420,983	220,064	110,158	76,496	148,090	154,929	44,620	1,776	1,177,116
Capital Impr. Local Option Gas Tax	138	17,458	17,720	17,986	18,255	18,529	18,807	0	108,893
Operating Revenue	0	15	0	0	0	0	0	0	15
Total:	516,154	405,919	231,537	185,753	245,559	256,865	150,508	1,776	1,994,07
Expenditures									
Strategic Area: Transportation									
ADA Accessibility Improvements	4,953	8,469	8,114	265	278	292	307	0	22,678
Bus System Projects	3,628	28,270	22,897	27,799	21,867	16,881	307	0	121,649
Equipment Acquisition	60,843	2,486	715	751	788	828	870	0	67,28
Facility Improvements	0	519	545	572	601	631	662	0	3,530
Infrastructure Improvements	0	7,080	7,500	7,500	12,500	12,500	12,500	0	59,580
Mass Transit Projects	20,293	94,043	93,381	89,705	93,163	98,733	103,021	0	592,339
Metromover Projects	26,223	18,044	3,598	0	0	0	0	0	47,86
Metrorail Projects	390,323	218,268	89,801	55,982	114,188	125,320	31,260	1,676	1,026,818
New Passenger Facilities	6,171	4,669	1,703	2,608	1,574	1,050	920	100	18,79
Other	0	10,577	2,288	0	0	0	0	0	12,86
Park and Ride Improvements and New	3,720	11,718	452	0	0	0	0	0	15,890
Facilities									
Security Improvements	0	1,775	544	571	600	630	661	0	4,78
Total:	516,154	405,918	231,538	185,753	245,559	256,865	150,508	1,776	1,994,07

CAPITAL HIGHLIGHTS AND OPERATIONAL IMPACTS

- In FY 2010-11, the Department will continue construction of the 2.4 mile Earlington Heights (EH) Miami Intermodal Center (MIC) connector, projected to be completed in FY 2011-12 (\$506.529 million); the project is funded by Florida Department of Transportation (FDOT) (\$100.319 million) and PTP bond proceeds (\$406.210 million)
- In FY 2010-11, the Department will continue to replace aging buses with 18 forty-foot new hybrid buses and 25 sixty-foot new hybrid buses (\$15.734 million programmed in FY 2010-11), out of 271 buses projected to be replaced by FY 2014-15
- In FY 2010-11, the Department will continue construction of a bus plaza at the EH-MIC connector station programmed at \$28.275 million; the project is being funded by the Florida Department of Transportation (FDOT) (\$21.761 million), the Federal Transit Administration (FTA) (\$5.688 million), and Capital Improvement Local Option Gas Tax proceeds (CILOGT) (\$826,000)
- In FY 2010-11, the Department will continue the replacement of 17 Metromover cars that have been in service since 1986 (\$38.196 million), with the last car to be delivered in August 2011
- In FY 2010-11, the Department will begin construction of a park and ride facility at Kendall Drive and SW 127 Avenue (\$2.7 million); continue land acquisition and begin construction of a park and ride lot located at SW 344 street and the South Miami-Dade Busway (\$10.1 million); acquire land and construct a park and ride facility at Quail Roost Drive (\$4.3 million); and purchase a park and ride facility at SW 168 Street and Busway (\$1.4 million)
- In FY 2010-11, the Department will continue the replacement of 136 Metrorail vehicles (\$25.969 million programmed in FY 2010-11 for a total
 project cost of \$407.184 million); notice to proceed is scheduled for November 2010 with delivery of pilot vehicle to begin May 2013 with the
 remaining fleet to be delivered by March 2016
- In FY 2010-11, the Department will begin construction (\$16.6 million) of a test track for Metrorail with a projected completion date of FY 2011-12; continue to rehabilitate existing track and guideway equipment and fixtures (\$7.4 million programmed in FY 2010-11); and continue construction on the Palmetto Station traction power substation (\$13.3 million programmed in FY 2010-11); continue construction of the new central control room system for Metrorail (\$14.7 million programmed in FY 2010-11)

- In FY 2010-11, the Department will continue to design and build a signage system that will unify the new Earlington Heights-Miami Intermodal Center Connector (EH-MIC) with the existing Metrorail system (\$2.970 million programmed in FY 2010-11)
- In FY 2010-11, the Department will continue renovation of the Metrorail bike path (M-Path) from the Brickell Station to the South Miami Station; programmed funds total \$1.7 million to include \$1.4 million of Building Better Communities General Obligation Bond (BBC GOB) proceeds; projects funded with BBC bond proceed allocations may be adjusted as final bond sale capacity determinations are made

DIVISION: OFFICE OF THE DIRECTOR

The Office of the Director is responsible for the overall direction of Metrobus, Metrorail, Metromover, Paratransit, and related support services.

- Implements transportation services for Miami-Dade County residents and visitors
- Coordinates community outreach and provides market analysis
- Represents the Department to stakeholders including the Citizens' Independent Transportation Trust (CITT)
- Implements People's Transportation Plan (PTP) initiatives

	TP5-3: Effective management and oversight of dedicated trans Dbjectives Measures			ŭ	18-09	FY	′ 09-10	FY 10-11	
Objectives				Target	Actual	Target	Actual	Target	
	Repayment of loan for existing services (in thousands)*	OP	\leftrightarrow	\$8,018	\$8,018	\$10,298	\$10,298	\$12,698	
Meet financial budgetary targets	Reduce outstanding balance of loan for existing services (in thousands)	OP	↓	\$131,987	\$131,987	\$123,249	\$123,249	\$111,723	
-	Payment of operating cash deficit (in thousands)**	OP	\leftrightarrow	\$6,290	\$19,800	\$31,201	\$14,291	\$8,690	
	Reduce outstanding operating cash deficit balance (in thousands)	OP	\downarrow	\$64,201	\$50,601	\$19,490	\$36,400	\$27,710	

* The loan for existing services is an obligation from MDT to the PTP Surtax for an amount of \$150 million, which will be paid in full by FY 2017-18

** FY 2008-09 Actual includes \$13.5 million in fuel savings, which was applied towards reducing the operating cash deficit; FY 2009-10 Target includes \$24.911 million of programmed wage adjustments

DIVISION HIGHLIGHTS AND BUDGET ENHANCEMENTS OR REDUCTIONS

• In 2010-11, the Department will continue to maximize revenue received from farebox collections through implementation of the new fare collection equipment that was installed over during the last quarter of calendar year 2009

DIVISION: ENGINEERING

The Engineering Division is responsible for transportation system analysis, planning and development of the capital program, and project management activities.

- Manages long-term system planning and station area development
- Manages guideway, systems, station, rehabilitation, and fixed facility construction
- Responsible for project scheduling and cost control, contract administration, and project configuration management
- Responsible for design and engineering of bridges and analysis of inspection results
- Responsible for testing and acceptance of new systems and installations, as well as systems compliance
- Responsible for right-of-way acquisition, utilities relocation, and survey of right-of-way administration; negotiates transit developments
- Produces quality assurance and control criteria for project management and system development
- Responsible for traction power, communications, signals, and fare collection design and installation

Strategic Plan Outcome - Measures

-	ed rapid transit service along all		COTTUOE)8-09	FY	09-10	FY 10-11	
Objectives	Measures			Target	Actual	Target	Actual	Target	
Provide quality and efficient project management support services for the expansion of Metrorail corridors	Percentage of Orange Line Phase 1 construction completed (Earlington Heights (EH) to Miami Intermodal Center (MIC) connector Metrorail expansion)	oc	ſ	14%	11%	47%	50%	80%	

DIVISION: METROBUS

The Metrobus Division is responsible for bus operations and bus maintenance.

- Provides maintenance services for bus fleet
- Manages bus operations
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

Objectives	Measures			FY ()8-09	FY	′ 09-10	FY 10-11
Objectives				Target	Actual	Target	Actual	Target
	Average daily bus boardings (in thousands)*	IN	\leftrightarrow	264	266	265	225	217
	Bus service (revenue) miles (in millions)	OP	\leftrightarrow	30.5	32.0	28.5	29.2	29.2
Maintain a safe, cost efficient, and reliable bus system	Bus on-time performance	OC	1	75%	79%	75%	79%	75%
	Percentage of preventive maintenance completed on schedule	EF	1	90.0%	99.0%	90.0%	99.0%	90.0%
	Mean distance between mechanical breakdowns (in miles)	OC	1	4,000	3,951	4,000	5,032	4,000
	Peak hour bus availability	ос	1	100%	99%	100%	99%	100%

*The FY 2009-10 Actual reflects a decrease in ridership associated with the unemployment conditions

DIVISION HIGHLIGHTS AND BUDGET ENHANCEMENTS OR REDUCTIONS

- In FY 2010-11, the Department will continue a preventive maintenance program in Metrobus to ensure reliability of the bus fleet, including process mapping to realize new efficiencies in maintenance control, maintenance, inventory parts and warranty systems; the program includes a 3,000 mile inspection covering oil/filter replacement and safety checks for brakes, tires, wheel lug nuts, and electrical systems; a 6,000 mile inspection focused on mechanical/safety diagnostic and corrective actions to ensure vehicles meet technical specifications including oil pressure, fluid analysis, alternator performance, and brake and bellows (ride height) performance; and a three, six, and nine year critical component replacement plan with a six year bus body rehabilitation program that includes repainting
- MDT bases the Metrobus route structure and total revenue miles of service on ridership and service standards: passenger boardings per hour for each bus route must be a minimum of 15 and the fiscal subsidy per passenger must be no more than \$4.40; lower cost alternatives to unproductive routes include alternative service from route realignments and in certain cases, a "lifeline" service will be provided on a less frequent basis
- In FY 2010-11, the Department will continue the restructuring of routes to maximize efficiency and eliminate routes where another public transportation alternative is available
- In FY 2010-11, the Department restored 18 positions previously eliminated in FY 2009-10; these positions were restored in accordance with contractual negotiations with the Transportation Workers Union (TWU)

DIVISION: METROMOVER

The Metromover Division is responsible for Metromover operations and maintenance.

- Provides maintenance to Metromover cars
- Provides support for Metromover operations
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

 TP1-4: Safe an 	d reliable transit facilities and tra	ansit ve	hicles (p		,			
Objectives	Measures			FYC	FY 08-09		′ 09 - 10	FY 10-11
Objectives	ivicasules			Target	Actual	Target	Actual	Target
	Average daily Metromover boardings*	IN	\leftrightarrow	28,000	25,700	26,000	26,500	26,000
Maintain a safe, cost efficient, and reliable Metromover system	Percentage of preventive maintenance completed on schedule	EF	Ţ	100%	91.8%	90%	86%	100%
	Metromover service availability	EF	↑	100%	99.5%	100%	99.3%	100%
	Metromover mean miles between failures	OC	↑	6,000	6,359	6,000	7,704	6,000

*Measure values were revised for corrections of a scrivener error

DIVISION: METRORAIL

The Metrorail Division is responsible for Metrorail operations and maintenance.

- Manages train operations
- Provides maintenance for rail cars
- Performs all transit structural inspection and engineering analysis of Metrorail and Metromover guideways and station facilities
- Implements policy and procedures to enhance the efficiency and effectiveness of operations and maintenance activities

Strategic Plan Outcome	Measures							
TP1-4: Safe an	d reliable transit facilities and tra	ansit ve	hicles (priority outcome	e)			
Objectives	Measures			FY 0	8-09	FY	′ 09-10	FY 10-11
Objectives	weasures	MEdSULES		Target	Actual	Target	Actual	Target
Maintain a safe, cost efficient, and reliable Metrorail system	Average daily Metrorail boardings (in thousands)	IN	\leftrightarrow	58,000	61,000	58,000	59,700	58,000
	Rail on-time performance	OC	1	98%	96%	96%	97%	95%
	Metrorail mean miles between failures	OC	1	3,400	3,200	3,400	3,482	3,400

DIVISION: OPERATIONAL SUPPORT

The Operational Support Division is responsible for providing administrative and logistical support to the Department.

- Manages accounting, budget, personnel, and procurement functions
- Develops and implements Information Technology (IT) projects and defines policy regarding IT use
- Manages joint development
- Provides route scheduling, service planning, and ridership analysis
- Provides marketing services including advertising, promotions, graphic design, media relations, and market analysis
- Directs labor relations and ensures compliance with the Americans with Disabilities Act and other federal, state, and local laws and regulations
- Develops and implements policy for comprehensive, integrated, and coordinated transit safety and security programs

 TP1-4: Safe and 	reliable transit facilities and tra	ansit ve	hicles (priority outcome	e)			
Objectives	Мороцира			FY ()8-09	FY	′ 09-10	FY 10-11
Objectives	weasures	Measures			Actual	Target	Actual	Target
Provide operational support for core services			\leftrightarrow	750	988	750 750	750	
provided by the Transit Department	Metrorail/Metromover elevator and escalator availability	OC	1	98%	98%	98%	97%	95%

*Prior years amounts were revised for corrections of a scrivener error

DIVISION HIGHLIGHTS AND BUDGET ENHANCEMENTS OR REDUCTIONS

- In FY 2010-11, the Department will ensure the reliability of the transit system by adhering to the Metrorail and Metrobus route and time schedules
- In FY 2010-11, the Department will reduce 20 administrative and operational support positions (representing \$1.5 million annualized savings) and \$5.112 million in base budget line item expenditures to include payouts for general liability claims (\$2.9 million), delaying \$802,000 for information technology end of life-cycle infrastructure replacements, reducing procurement requirements \$300,000, applying additional attrition \$960,000, and reducing miscellaneous line items \$150,000

DIVISION: PARATRANSIT

The Paratransit Division is responsible for administering Special Transportation Services (STS) for the elderly and individuals with disabilities.

Administers Paratransit operations

Strategic Plan Outcome - Measures

TP1-1: Minimum wait time for transit passengers (priority outcome)										
Objectives	Moocuroo			FY 0	8-09	FY 09-10		FY 10-11		
Objectives	Measures		Target	Actual	Target	Actual	Target			
Ensure timely Paratransit services	Paratransit on-time performance	OC	↑	90%	83%	90%	83%	80%		

DIVISION HIGHLIGHTS AND BUDGET ENHANCEMENTS OR REDUCTIONS

• In FY 2010-11, the Department will continue to provide Paratransit functions to include Special Transportation Services (STS) programming (1.51 million trips)

BUDGET ENHANCEMENTS OR REDUCTIONS AND ADDITIONAL COMMENTS

- The FY 2010-11 Adopted Budget maintains a unified system as a result of Board of County Commissioners (BCC) Resolution 08-079, which amended Exhibit 1 of the People's Transportation Plan by creating a capital expansion reserve fund and allowing for greater flexibility in the use of Surtax funds for the operation and maintenance of the Transit system
- In light of the Federal Transit Administration downgrade of the North Corridor Metrorail Extension Project and the termination of the Joint Participation Agreement by the Florida Department of Transportation (FDOT), both the North and East West Metrorail Corridors are reflected as unfunded projects in the FY 2010-11 Adopted Budget and Multi-Year Capital Plan until funding is identified
- Projects funded by federal stimulus revenues in FY 2010-11 total \$73 million and include graphics and signage upgrades (\$7.5 million), Palmetto Station Traction Power Substation (\$16 million), Kendall enhanced bus service (\$6.7 million), Metromover station canopies and escalators (\$7.2 million), Transit Operations System (\$6.2 million), ADA improvements on the South Dade Busway (\$694,000), replacement of hybrid vehicles (\$400,000), Mover fiber replacement (\$3.2 million), Metrorail WIFI implementation (\$2.4 million), Mover video project (\$698,000), track and guideway improvements (\$1.1 million), Metromover Bicentennial Park Station refurbishment (\$1.3 million), and a onetime reimbursement to operating of \$6.8 million; municipal share is \$12.865 million
- In FY 2010-11, the Countywide General Fund Maintenance of Effort (MOE) is \$151.346 million, a 3.5 percent increase above the FY 2009-10 MOE of \$146.228 million, as adopted in the People's Transportation Plan and as amended in May of 2005
- The FY 2010-11 Adopted Budget funds the South Florida Regional Transportation Authority (SFRTA) at the statutory minimum of \$4.235 million; the amount of \$4.235 million reflects statutorily required minimum for operating needs of \$1.565 million (Section 343.58(2) Florida Statutes) and for capital needs of \$2.67 million (Section 343.58(1) Florida Statutes); the statutory minimum of \$4.235 million is comprised of \$1.843 million in Countywide General Fund support and \$2.392 million in MDT operating revenue
- In FY 2010-11, the Countywide General Fund support to MDT includes \$12.698 million towards repayment of the loan for existing services; total borrowing remains at \$150 million; the final installment payment will occur by FY 2017-18
- In FY 2010-11, programmed surtax support for MDT is \$126.618 million and includes \$91.968 million for operations, \$22.913 million for PTP pledged debt service, and \$11.737 million for pre-existing debt service
- Transit proprietary revenue of \$98.797 million is programmed at 95 percent and includes \$43.197 million from bus fareboxes, \$8.5 million from rail faregates, \$42.7 million from Metropass sales, \$500,000 from daily rail parking meters and monthly rail parking permits, and \$3.9 million from STS revenues

- In FY 2010-11, non-operating revenue of \$12.493 million is programmed at 95 percent and includes \$3.8 million from all forms of advertising, \$2.1 million from joint development leases and permits, and \$6.593 million of miscellaneous revenue
- In FY 2010-11, state operating support for MDT is programmed at \$17.990 million in the FY 2010-11 Adopted Budget, which is consistent with the Florida Department of Transportation (FDOT) Five-Year Work Plan; \$666,000 will be received from the SFRTA for Tri-Rail feeder support; other state support includes Transportation Disadvantaged (TD) funding (\$7.167 million), and Urban Corridor funding (\$3.942 million); MDT will utilize \$65.985 million of federal Section 5307 Formula grant funds and federal Section 5309 Fixed Guideway Modernization grant funds, and \$16.720 million of Capital Improvement Local Option Gas Tax funds to support the capitalization of major preventive maintenance expenses in the operating budget
- The FY 2010-11 Adopted Budget totals \$423.937 million consisting of net expenditure authority in the operating fund (\$377.603 million), net non-capital grant fund expenditures (\$11.684 million) and net debt service fund expenditures (\$34.650 million); the FY 2010-11 operating plan continues to responsibly target resources to higher quality service (particularly in Metrobus) and to vehicle reliability, passenger comfort, and a meaningful and affordable route structure, and moves towards completion of the programmed capital projects that were committed to residents in the PTP
- It is projected that for the fiscal year ending September 30, 2010, MDT will have a cumulative (multiple year) cash deficit in its operating and non-operating funds that totals \$81.3 million: \$36.4 million in the operating fund and \$44.9 million in the non-operating funds; this reflects a decrease of \$14.291 million from the fiscal year ending September 30, 2009, which had a cumulative cash deficit of \$95.6 million; the decrease represents a payment that MDT made from its operational budget to reduce the operational deficit; the Department will continue with annual installments of \$8.690 million in FY 2010-11 and \$6.290 million thereafter until the operating deficit is paid in full; additionally, the non-operating cash deficit of \$44.9 million will be eliminated with the sale of surplus real property assets during the new fiscal year; properties will be sold that do not lend themselves to uses such as affordable housing or County long-term needs; MDT will still realize ridership benefits resulting from urban densities adjacent to transit stations as these properties are developed in future years
- The FY 2010-11 Adopted Budget funds Metrobus (29.2 million revenue miles), Metrorail, and Metromover services; assumes continued provision of the Golden Passport and the Patriot Passport Programs, as well as Paratransit services including STS; budgets fuel at \$2.72 per gallon; and funds the continuation of an Infrastructure Replacement Program (IRP) (\$7.5 million) to maintain existing infrastructure at required standards