## **WASD TRANSPARENCY REPORT - EXHIBIT C**

Overall Regulatory Project Completion Date - 9/27/2027

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Sewer Facility	Consent Decree Project No.	Capital Project Name	Consent Decree Project Cost Estimate, App. D	Actual Costs	Project Estimated Start Date	Actual Start Date	Actual Completion Date	Regulatory Completion Date	Remarks
South District	1.1	Headworks	728,343		4/4/2015	2/2/2015		2/23/2020	
	1.2	Oxygen Production	7,549,529		1/1/2015	4/9/2015		2/25/2022	
	1.3	Oxygenation Trains	18,121,319		11/1/2016	2/2/2015		11/16/2025	
	1.4	Chlorine Building	2,520,707		12/1/2018	7/17/2018		8/7/2023	
	1.5	Effluent Pump Station	27,010,183		9/1/2016	11/19/2013		4/7/2022	
WWTP	1.6	Gravity Sludge Thickeners	5,246,274		7/3/2014	7/3/2014		1/6/2023	
	1.7	Digesters and Control Buildings	48,532,291		11/1/2013	7/3/2014		11/21/2023	
	1.8	Dewatering Facility	16,608,534		10/22/2014	4/13/2015		1/6/2023	
	1.9	FOG Removal Facility	928,077		11/1/2013	7/8/2014		5/24/2019	
	1.10	Odor Control	8,130,067		12/1/2018	9/15/2018		4/25/2023	
	1.11	General Electrical	12,165,144		11/1/2016	4/9/2015		3/26/2021	
	1.12	Chlorine Contact Chamber Structural	6,935,601		8/1/2016	10/1/2015		6/18/2021	
		Subtotal:	154,476,068						
1	2.1	Electrical Improvements	28,392,361		1/1/2017	6/11/2014		6/14/2021	
	2.2	Building improvements	5,673,576		3/26/2014	3/26/2014		9/26/2019	
	2.3	Headworks Plant 1	20,637,859		9/1/2014	10/6/2014		3/16/2019	
	2.4	Headworks Plant 2	20,891,336		9/1/2014	10/6/2014		8/23/2019	
	2.5	Oxygenation Trains Plant 1	6,882,836	4,547,528	3/1/2011	3/1/2011	6/15/2018	4/12/2019	Completed
	2.6	Oxygenation Trains Plant 2	15,957,546		3/1/2011	3/1/2011		4/14/2022	
	2.7	Secondary Clarifiers Plant 1	4,919,245		4/1/2021	4/12/2018		8/15/2026	
	2.8	Secondary Clarifiers Plant 2	7,242,220		6/1/2016	3/10/2016		12/1/2024	
	2.9	RS Pump Stations Plant 1	9,441,453		4/1/2021	7/31/2018		8/15/2026	
	2.10	RS Pump Stations Plant 2	14,310,201		6/1/2016	3/11/2016		12/1/2024	
	2.11	Effluent Pump Station	9,926,072		1/1/2017	8/24/2016		6/21/2021	
	2.12	Sludge Thickeners Plant 1	11,156,240		10/3/2016	4/30/2015		1/13/2023	
Control District	2.13	Sludge Thickeners Plant 2	9,552,318		6/11/2014	6/11/2014		1/13/2023	
Central District WWTP	2.14	Digesters Plant 1	60,684,546		5/1/2020			1/19/2026	
W W IP	2.15	Digesters Plant 2	122,761,868		6/11/2014	6/11/2014		6/18/2023	
	2.16	Dewatering Building	99,952,854		6/1/2016	5/1/2015		1/13/2023	
	2.17	Chlorination Facilities	16,713,956	19,802,226	10/1/2013	10/1/2013	7/27/2018	10/15/2018	Completed
	2.18	Odor Control Systems	20,208,323		10/1/2016	10/6/2014		1/13/2023	
	2.19	Co-Gen Facility	30,311,204		11/22/2012	11/22/2012		5/21/2020	
	2.20	Septage Unloading	29,061,616		11/1/2018			6/3/2022	Project is cancelled.
	2.21	Pump Station 1	11,575,513		10/1/2016	8/13/2015		2/26/2021	
	2.22	Pump Station 2	5,371,361		10/1/2014	4/15/2015		5/25/2019	
	2.23	O2 Plant Process Controls Phase 2	482,909	661,861	10/1/2013	10/1/2013	10/14/2016	3/9/2017	Completed
	2.24	Gas Monitoring	334,913	1,013,808	3/7/2015	4/13/2015	9/29/2017	9/29/2017	Completed.
	2.25	Ventilation Improvements	2,766,973		1/1/2021	6/11/2014	ļ	2/27/2025	
	2.26	Rehabilitation of Walkways and Stairways	2,685,405		10/1/2013	10/1/2013		9/27/2027	
	2.27	Oxygen Production	26,503,191		1/1/2015	4/16/2015		2/13/2022	
	2.28	SCADA RTU Upgrades	396,000	341,545	10/1/2013	10/1/2013	2/10/2014	3/29/2014	Completed
	2.29	High Strength Influent Impact Study	1,544,400	1,042,081	2/12/2013	2/12/2013	6/5/2014	6/24/2014	Completed
Subtotal:			596,338,296	27,409,049					
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Sewer Facility	Consent Decree Project No.	Capital Project Name	Consent Decree Project Cost Estimate, App. D	Actual Costs	Project Estimated Start Date	Actual Start Date	Actual Completion Date	Regulatory Completion Date	Remarks
North District	3.1	Headworks and Sludge Degritting Transfer	31,777,875	29,591,626	3/20/2013	3/20/2013	12/6/2017	4/7/2018	Completed
	3.2	Primary Clarifiers and Odor Control	47,630,971		5/5/2015	9/3/2014		4/6/2023	
	3.3	Oxygenation Trains	26,824,143		1/1/2019	6/4/2018		3/6/2026	
	3.4	Oxygen Production	7,139,589		4/1/2020	6/4/2018		3/6/2026	
	3.5	Secondary Clarifiers	81,645,502		12/1/2018	8/28/2014		8/24/2027	
WWTP	3.6	Disinfection	18,721,749		4/21/2014	4/21/2014		9/9/2020	
	3.7	Effluent Disposal	27,500,829	6,160,114	8/5/2014	2/21/2014	6/29/2018	12/28/2021	Completed
	3.8	Plant Wide Electrical	18,859,689		5/21/2014	5/1/2014		8/20/2022	
	3.9	Flood Mitigation	4,327,589	726,074	4/21/2014	5/1/2014	6/24/2016	8/13/2017	Completed
	3.10	Yard Piping Replacement	4,901,560	214,249	11/1/2015	4/5/2015	5/24/2016	12/4/2021	Completed
	3.11	SCADA RTU Upgrades	1,200,320	971,666	10/1/2013	9/30/2013	11/26/2014	3/24/2015	Completed
		Subtotal:	270,529,817	37,663,729					
	4.1	Collection System I/I Repairs	138,538,762		10/1/2013	10/1/2013		9/27/2027	
	4.2	Government Cut FM - Phase 1& 2	35,187,000	101,808,037	10/1/2012	10/1/2011	9/30/2013	9/30/2013	This project started on 03/23/2009, at the time, this project was not a Consent Decree project. This project became a Consent Decree project on October 1, 2012 while the negotiations were taking place with the State and the Federal Government regarding the Consent Decree. Approximately \$59 million was spent between 03/23/2009 and 10/1/2012 for work related to the installation of the 60-inch sewer force main and the 20-inch water main. In addition, other expenses included extending the 60-inch sewer force main from the water shaft to South Pointe Park and to the Alton Road tie-in. After this project was added as a Consent Decree project in October 2012, only \$35 million was required to complete the project.
Wastewater Collection and Transmission	4.3	Government Cut FM - Phase 3	117,376,121	88,132,717	10/1/2012	1/30/2013	11/23/16	4/8/2017	Completed
Lines	4.4	North Dade 72 inch PCCP FM Rehabilitation	23,764,116	20,498,852	10/1/2013	2/1/2013	5/5/2016	3/5/2018	Completed
	4.5	South Dade 54 inch PCCP FM Rehabilitation	18,570,705	37,844,401	8/5/2014	8/5/2014	9/14/2018	12/23/2018	Completed
	4.6	Replacement of Tamiami Canal Aerial Crossing FM's at NW 37th Ave	727,443	659,199	10/1/2013	12/11/2012	8/11/2014	10/29/2016	Completed
	4.7	Replacement of 18 inch DIP FM in Miami Lakes	2,323,333	1,009,622	11/1/2013	3/11/2012	12/7/2015	4/9/2017	Completed
	4.8	Rehabilitation of 54 inch PCCP FM in the City of Miami	10,842,213	16,912,537	10/6/2014	3/12/2015	6/16/2017	5/28/2017	Completed. On January 11, 2018, the EPA decided not to assess penalties for this project due to Force Majeure events. On September 14, 2017, the EPA approved a final completion date for CD 4.8 of May 28, 2017.
	4.9	Replace Approximately 30 miles of AC FM Transmission System	52,708,893		11/1/2013	8/28/2012		10/17/2020	
	4.10	Opa-Locka Airport 48" PCCP force main replacement	23,668,622	16,436,537	10/6/2014	12/17/2014	5/11/2018	10/25/2018	Completed
Subtotal:			423,707,208	283,301,901					

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	5.1	Upgrade of PS#0418	23,877,869		11/1/2013	11/1/2013		10/22/2019	
	5.2	Upgrade of PS#0691	6,007,492		10/7/2014	11/26/2014		1/27/2019	On April 14, 2016, the EPA and FDEP approved Miami-Dade's request to modify the scope of this project to read, "Connect the City of Homestead's PS1, once completed, to the South District Wastewater Treatment Plant (SDWWTP) Transmission System and decommission PS 0691". WASD will monitor the Homestead project to comply with the EPA schedule.
	5.3	Upgrade of PS#0692	6,007,492		10/7/2014	11/26/2014		6/17/2020	
	5.4	Replacement of Switchgear PS#0414	1,481,438		10/7/2014	2/9/2015		6/15/2019	
	5.5	Replacement of Switchgear and Rehabilitation of Wet well PS#0415	4,805,995		10/7/2014	2/9/2015	_	9/2/2019	
Sewer Pump	5.6	Replacement of Switchgear PS#0416	1,481,438		10/7/2014	2/6/2015		6/13/2019	
Station Systems	57	Replacement of Switchgear and Rehabilitation of Wet well PS#0417	3,203,999		10/7/2014	2/6/2015		7/25/2020	
	5.8	Replacement of Electrical and Mechanical Equipment in PS#0107	4,004,992	2,091,278	10/7/2014	6/9/2015	2/3/2018	1/27/2019	Completed.
	5.9	Replacement of Plumbing and Electrical Equipment at PS#0301	4,343,072		10/7/2014	11/24/2014		1/24/2022	Scope of the project has changed. A change request was submitted to EPA for approval.
	5.10	Upgrade of PS#0488	2,962,877	868,240	10/7/2014	4/3/2015	12/8/2016	5/9/2018	Completed
	5.11	Installation of 48-inch FM from Kendall Dr. to the suction side of PS 0536.	5,925,746		10/7/2014	12/17/2014		5/18/2019	
[		Replacement of Switchgear at PS#0187	3,555,449		10/7/2014	2/25/2015		3/26/2019	
		Refurbish Emergency Generators and Controls at Regional Pump stations	3,054,141	543,066	9/2/2014	9/12/2014	2/4/2016	7/20/2016	Completed
	5.14	Upgrade of PS #0086, 0492	2,127,389	1,216,965	10/8/2012	3/19/2012	12/31/2013	12/31/2013	
		Upgrade of PS #0065, 0201, 0334, 0374, 0607	5,835,671	5,945,642	1/1/2014	12/12/2010	12/30/2015	12/31/2015	
		Upgrade of PS #00198, 0437, 0466, 0680	3,806,369	3,310,533	1/2/2015	5/1/2015	1/24/2018	12/31/2018	
	5.17	Upgrade of PS #0037, 0351, 0370, 0403	5,371,342	4,273,566	1/2/2016	12/22/2015	4/30/2018	11/20/2018	Completed.
	5.18	Upgrade of PS #0441, 0491, 0710, 0827, 0852, 1236	7,526,751		3/15/2017	3/9/2017		12/13/2019	
	5.19	SCADA RTU Upgrades	10,003,462	5,148,595	10/1/2013	10/1/2013	11/23/2015	3/18/2016	Completed
		Subtotal:	105,582,981	23,397,886					
Total Project Expenses:			1,550,634,370	371,772,566	1			9/27/2027	

<sup>1)</sup> On 4/11/2018, the EPA approved our request to modify specific project regulatory completion dates. These new dates are being reflected in this Transparency report.

Stipulated Penalties Notices from FDEP for Sanitary Sewer Overflow (SSO) Events.

Type	Agency	Demand Letter Date	Penalty	Description of the event	Remarks			
N/A - No Stipu	10.	y Notices or Payments this reporting period.						
		Total Stipulated Penalties:	\$ -					
*EPA/FDEP will be notified of paid stipulated penalties. Stipulated penalties payments to be distributed 50% payable to the EPA, and 50% payable to FDEP.								

<sup>2)</sup> Schedule and Cost information based on FINAL Consent Decree October data.