

Accomplishments

- Increased the amount of small businesses bidding on the Pump Station Improvement Program (PSIP) by more than 270% (from nine to twenty-four bidding contractors).
- Conducted training sessions and expos on topics such as: Invoicing, Planning & Scheduling, Asbestos Awareness, Contractor Safety Workshop, Permitting Process Overview, Construction Management, Certified Payroll, and Bonding & Financial Goals Assistance.

Fiscal Year	Total Contract Value (\$)	SBE Dollar Amount (\$)	SBE (%)
13-14	376,400,000	70,000,000	19
14-15	546,100,000	124,000,000	23
15-16	356,400,000	63,500,000	18
16-17	562,800,000	128,300,000	23

Goals

- Implement a Mentor-Protégé Program.
- Continue to advocate for the interest of small businesses; and bolster training in the areas of Planning & Scheduling, OSHA Safety and Contract/Construction Management.
- Increase small business participation in WASD projects, thus, increasing employment in the communities.

Small Business **BIG**
IMPACT



Resources

Miami-Dade Water and Sewer Department

Small Business Initiatives
3575 S. LeJeune Road, Miami, FL 33143
786.268.5153
WASDSMALLBUSINESS@miamidade.gov
www.miamidade.gov/water

Small Business Development (SBD)

SBD is a division of the Internal Services Department (Certification)
305.375.3111
www.miamidade.gov/smallbusiness

CareerSource

The South Florida Workforce Investment Board DBA CareerSource South Florida (Workforce Assistance)
305.594.7615 x407
www.careersourcefl.com

LiUNA

Laborers' Internal Union of North America (Workforce Assistance)
305.594.7615 x407
www.build305.com

Miami-Dade Beacon Council

(Workforce Assistance)
305.579.1300
www.beaconcouncil.com

Miami-Dade Chamber of Commerce

305.751.8648
www.m-dcc.org

Florida International University Small Business Development Center (SBDC)

(Business Plans)
305.779.9230
www.business.fiu.edu/centers/sbdc

Miami-Dade
Water and Sewer Department

Small Business Initiatives

QUALITY. VALUE. ECONOMIC GROWTH.

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Small Business Initiatives Section

The Miami-Dade Board of County Commissioners directed departments with Capital Improvement Programs (CIP) to create a Small Business Section to work with small businesses and provide opportunities for the communities and act as a liaison to the Miami-Dade Small Business Development, a division of the Internal Services Department. On September 14, 2015, the Miami-Dade Water and Sewer Department (WASD) initiated the Small Business Initiatives Section (SBI).

Vision Statement

Building relationships and establishing an opportunity for the economic growth and stability of small businesses through Water and Sewer Department department projects.

Mission Statement

The SBI Section is dedicated to ensuring small businesses have opportunity, inclusion, and advocacy in WASD projects and continued growth and development, through the transfer of knowledge in water and sewer services and utilities for Construction, Architecture, Engineering, Goods and Services needed for the WASD Capital Improvement Program.

Objectives

- Provide support to small businesses participating in the multi-billion dollar capital improvement plan.
- Build relationships and partnerships with WASD contractors and service providers.
- Serve as a liaison for the department to ISD's Small Business Development Division.
- Advocate for small business opportunities and economic advancement on WASD projects by setting up firms with the right experience on the right jobs.

Small Business and Local Workforce Initiatives

- Provide an opportunity for knowledge and skills transfer through training and mentoring program.

- Provide access to technical training and resources.
- Establish partnerships with the utility, construction and trade industries.
- Provide events to encourage and engage the community for support and inclusion in water and sewer activities and projects.
- Collect supportive data for reporting and transparency.

Opportunities for Small Business Enterprise (SBE)

The CIP is an economic engine creating many new jobs, as well as generating an estimated \$24.9 billion in economic output. There are numerous opportunities for small businesses in construction, A&E, and goods & services providers. The plan has projects geared exclusively for small business participation, that range from \$1 million to \$10 million.

Pump Station Improvement Program (PSIP)

Projects: 113 Pump Stations, 34 Force Mains, and more than 6000 Repairs

- Program is almost entirely dedicated to small businesses; providing opportunities that target small and local contractors as most PSIP projects are under \$5 million.
- Assist in outreach to the public as to how each project impacts the neighborhoods it serves.
- Repair, rebuild, expand pump stations and force mains.

Consent Decree Program

Projects: 177 capital projects at 3 wastewater treatment plants, 33 pump stations, and numerous pipelines to improve operational reliability.

- Serves as an economic engine by producing thousands of construction related job opportunities to Miami-Dade residents.
- Design and construct capital improvements projects over a 15-year period.
- Work related to improvements and capacity upgrades at wastewater plants, pump stations and transmission lines.
- Develop and implement a comprehensive long-term

Capacity, Management, Operations, and Maintenance program to provide dedicated resources targeted at reducing future sewer overflows.

Ocean Outfall Legislation Program (OOL)

Projects: Legislative requirements and capacity enhancements to the utility system.

- Reduce wastewater being discharged through the ocean outfalls through the construction of injection wells.
- Design and construction of new Pump Stations, Injection Wells, Flow Treatment processes, Aquifer Recharge, and Pipeline Interconnection projects.
- Establishes a local workforce program with community leaders and partners and implements a business plan that will identify and encourage Small Business Enterprise (SBE) to provide trade support needed for project implementation.

WASD Managed Projects

Projects: 234 Active Projects related to water and wastewater treatment plant, pump stations, force mains and general facility improvements.

- Projects address future capacity, aging infrastructure and additional reliability for the water and wastewater systems; hundreds of active projects collectively valued at \$4.9 billion over 15 years.
- Design and construct all utility improvements not included in the specially established programs (see Pump Station Improvement Program, Consent Decree and Ocean Outfall).
- Respond and resolution to an average of 10 to 15 emergency repairs or urgently needed system improvements per year.
- Surveying services for the utility and as-built acceptance for projects.