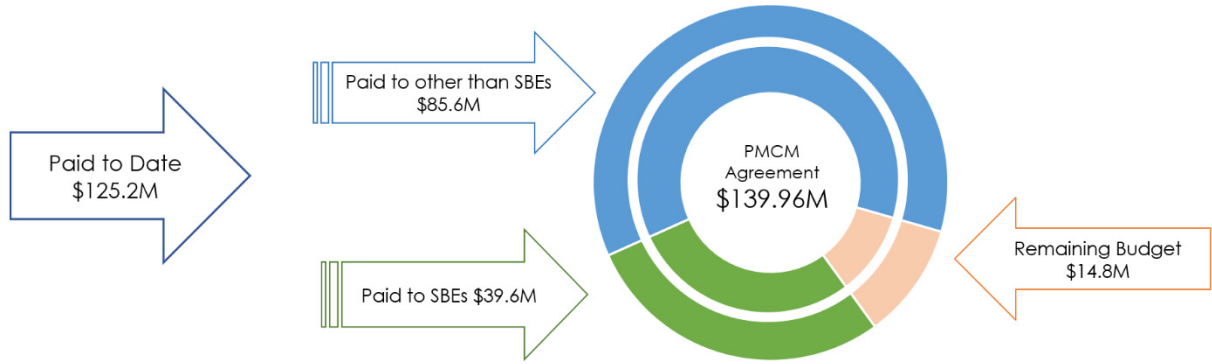


✓ Professional Service Agreement (PMCM)

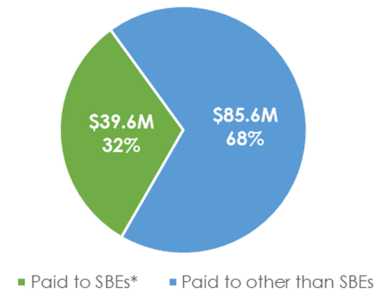


✓ SBE Utilization

Total Paid to PMCM	Paid to SBEs	SBE %		Paid to other than SBEs
		Goal	Actual	
\$125.2M	\$39.6M	28.2%	31.7%	\$85.6M



Paid to date \$125.2M



✓ Payment Promptness / Billing

WASD Task Authorization	Paid Invoices Current Period (January – June 2022)			Paid by MDWASD	Payment Promptness
	Approved Date ¹	Amount	Invoiced Period	Date	Days
Task 5 - Program Mgmt.					
5.05 REV 00	2/10/2022	\$165,269.40	09/01/20-09/30/20	2/23/2022	13
5.06 REV 00	1/5/2022	\$199,232.63	09/01/21-09/30/21	1/10/2022	5
5.07 REV 00	2/23/2022	\$156,917.88	Inception-10/31/21	3/2/2022	7
5.07 REV 00	2/23/2022	\$133,793.09	11/01/21-11/28/21	3/4/2022	9
5.07 REV 00	2/28/2022	\$162,310.68	11/29/21-01/02/22	3/4/2022	4
5.07 REV 00	2/28/2022	\$145,612.96	01/03/22-01/30/22	3/4/2022	4
5.07 REV 00	5/2/2022	\$150,139.35	01/31/22-02/27/22	5/11/2022	9
Task 11 - Proliance Licensing					
11.03 REV 00	1/7/2022	\$1,330.00	10/01/21-10/31/21	1/13/2022	6
11.03 REV 00	2/9/2022	\$1,275.00	11/01/21-11/30/21	2/11/2022	2
11.03 REV 00	2/9/2022	\$1,330.00	12/01/21-12/31/21	2/11/2022	2
11.03 REV 00	3/8/2022	\$1,275.00	01/01/22-01/31/22	3/15/2022	7
11.03 REV 00	4/18/2022	\$1,330.00	02/01/22-02/28/22	4/22/2022	4
11.03 REV 00	5/16/2022	\$1,385.00	03/01/22-03/31/22	5/27/2022	11
11.03 REV 00	5/16/2022	\$1,385.00	04/01/22-04/30/22	5/27/2022	11
Task 14 - Construction Mgmt.					
14.05 REV 01	12/23/2021	\$304,086.49	07/27/20-08/23/20	1/5/2022	13
14.05 REV 01	2/9/2022	\$370,597.42	08/24/20-09/30/20	2/17/2022	8
14.05 REV 01	12/15/2021	\$16,094.90	12/30/19-09/30/21	1/13/2022	29
14.06 REV 00	12/30/2021	\$439,492.23	08/02/21-08/29/21	1/6/2022	7
14.06 REV 00	2/8/2022	\$13,165.34	Inception-September	3/1/2022	21
14.06 REV 00	4/6/2022	\$511,220.72	08/30/21-09/30/21	4/15/2022	9
14.07 REV 00	2/10/2022	\$533,310.80	Inception-10/31/21	2/17/2022	7
14.07 REV 00	3/4/2022	\$454,145.34	11/01/21-11/28/21	4/5/2022	32
14.07 REV 00	3/4/2022	\$561,073.61	11/29/21-01/02/22	4/5/2022	32
14.07 REV 00	3/10/2022	\$506,739.35	01/03/22-01/30/22	5/16/2022	67
14.07 REV 00	4/15/2022	\$520,662.17	01/31/22-02/27/22	5/20/2022	35

¹ "Approved date" is the date approved by the CD WASD Program Manager.

AECOM to SBEs ¹		Paid Invoices Current Period (July - December 2021)			Paid by AECOM	Payment Promptness
Task Authorization	SBE	Approved Date ²	Amount	Invoiced Period	Date	Days
Task 5 - Program Mgmt.						
5.06	300 ENGINEERING GROUP PA	1/18/2022	\$16,345.99	08/30/21-09/30/21	1/19/2022	1
5.06	Project Controls Inc	11/18/2021	\$28,371.84	08/02/21-08/29/21	1/4/2022	47
5.06	Project Controls Inc	2/21/2022	\$38,592.24	08/30/21-09/30/21	4/4/2022	42
5.07	300 ENGINEERING GROUP PA	2/9/2022	\$16,855.37	Inception-10/31/21	2/10/2022	1
5.07	300 ENGINEERING GROUP PA	1/18/2022	\$11,274.53	11/01/21-11/28/21	1/31/2022	13
5.07	300 ENGINEERING GROUP PA	2/9/2022	\$12,763.80	11/29/21-01/02/22	3/2/2022	21
5.07	300 ENGINEERING GROUP PA	3/16/2022	\$11,086.27	01/03/22-01/30/22	4/4/2022	19
5.07	300 ENGINEERING GROUP PA	4/1/2022	\$11,669.76	01/31/22-02/27/22	4/6/2022	5
5.07	300 ENGINEERING GROUP PA	5/15/2022	\$13,711.97	02/28/22-04/03/22	5/18/2022	3
5.07	300 ENGINEERING GROUP PA	5/27/2022	\$9,627.55	04/04/22-05/01/22	6/3/2022	7
5.07	Project Controls Inc	2/22/2022	\$40,468.99	Inception-10/31/21	4/5/2022	42
5.07	Project Controls Inc	2/22/2022	\$41,640.58	11/01/21-11/28/21	4/4/2022	41
5.07	Project Controls Inc	4/1/2022	\$48,365.95	11/29/21- 01/02/22	4/5/2022	4
5.07	Project Controls Inc	4/1/2022	\$36,797.09	01/03/22- 01/30/22	4/8/2022	7
5.07	Project Controls Inc	4/1/2022	\$45,188.16	01/31/22 - 02/27/22	4/5/2022	4
5.07	Project Controls Inc	5/27/2022	\$51,540.00	02/28/22-04/03/22	5/31/2022	4
Task 14 - Construction Mgmt.						
14.06	300 ENGINEERING GROUP PA	1/18/2022	\$60,475.09	08/30/21-09/30/21	1/31/2022	13
14.06	HBC ENGINEERING COMPANY	11/16/2021	\$43,385.04	08/30/21-09/30/21	1/3/2022	48
14.06	Project Controls Inc	11/18/2021	\$78,142.75	08/02/21-08/29/21	1/4/2022	47
14.06	Project Controls Inc	1/18/2022	\$94,452.67	08/30/21-09/30/21	1/31/2022	13
14.06	Robayna	10/14/2021	\$13,678.56	08/02/21-08/29/21	1/4/2022	82
14.06	Robayna	11/16/2021	\$15,046.42	08/30/21-09/30/21	1/4/2022	49
14.07	300 ENGINEERING GROUP PA	1/18/2022	\$68,876.52	Inception-10/31/21	1/31/2022	13
14.07	300 ENGINEERING GROUP PA	2/9/2022	\$66,350.83	11/01/21-11/28/21	2/25/2022	16
14.07	300 ENGINEERING GROUP PA	2/22/2022	\$80,885.19	11/29/21-01/02/22	4/4/2022	41
14.07	300 ENGINEERING GROUP PA	3/16/2022	\$71,246.06	01/03/22-01/30/22	4/4/2022	19
14.07	300 ENGINEERING GROUP PA	4/8/2022	\$71,242.83	01/31/22-02/27/22	4/12/2022	4
14.07	300 ENGINEERING GROUP PA	5/15/2022	\$96,921.45	02/28/22-04/03/22	5/19/2022	4
14.07	HBC ENGINEERING COMPANY	1/18/2022	\$44,772.07	Inception-10/31/21	1/20/2022	2
14.07	HBC ENGINEERING COMPANY	1/18/2022	\$44,200.27	11/01/21-11/28/21	1/25/2022	7
14.07	HBC ENGINEERING COMPANY	2/9/2022	\$41,675.89	11/29/21-01/02/22	2/10/2022	1
14.07	HBC ENGINEERING COMPANY	3/16/2022	\$44,088.48	01/03/22-01/30/22	4/4/2022	19
14.07	HBC ENGINEERING COMPANY	4/1/2022	\$45,701.08	01/31/22-02/27/22	4/4/2022	3
14.07	HBC ENGINEERING COMPANY	4/29/2022	\$54,728.30	02/28/22-04/03/22	5/2/2022	3
14.07	HBC ENGINEERING COMPANY	5/27/2022	\$43,176.85	04/04/22-05/01/22	5/31/2022	4
14.07	Project Controls Inc	2/22/2022	\$83,208.52	Inception-10/31/21	4/4/2022	41
14.07	Project Controls Inc	2/22/2022	\$74,967.98	11/01/21-11/28/21	4/4/2022	41
14.07	Project Controls Inc	4/1/2022	\$103,176.00	11/29/21-01/02/22	4/6/2022	5
14.07	Project Controls Inc	4/1/2022	\$81,920.44	01/03/22 - 01/30/22	4/8/2022	7
14.07	Project Controls Inc	4/8/2022	\$86,557.25	01/31/22-02/27/22	4/15/2022	7
14.07	Project Controls Inc	5/27/2022	\$88,075.15	02/28/22-04/03/22	5/31/2022	4
14.07	Robayna	2/22/2022	\$13,950.72	Inception-10/31/21	4/4/2022	41
14.07	Robayna	3/16/2022	\$5,580.29	11/01/21-11/28/21	4/4/2022	19

¹ As reported by AECOM.

² "Approved date" is the date approved by the CD PMCM Program Manager.