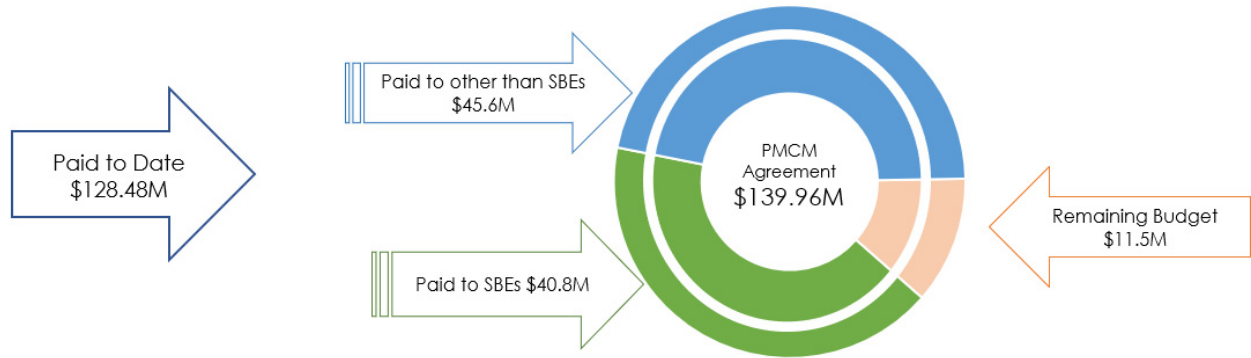
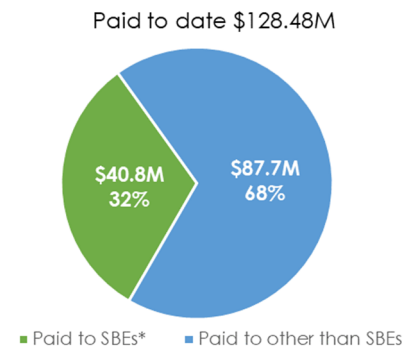


✓ Professional Service Agreement (PMCM)



✓ SBE Utilization

Total Paid to PMCM	Paid to SBEs	SBE %		Paid to other than SBEs
		Goal	Actual	
\$128.5M	\$40.8M	28.2%	31.8%	\$87.7M



✓ Payment Promptness / Billing

WASD Task Authorization	Paid Invoices Current Period (July – December 2022)			Paid by MDWASD	Payment Promptness
	Approved Date ¹	Amount	Invoiced Period	Date	Days
Task 5 - Program Mgmt.					
5.07 REV 00	7/12/2022	\$167,520.62	02/28/22-04/03/22	7/14/2022	2
5.07 REV 00	7/12/2022	\$141,634.24	04/04/22-05/01/22	7/14/2022	2
5.07 REV 00	8/15/2022	\$136,070.09	05/02/22-05/29/22	8/18/2022	3
5.07 REV 00	9/23/2022	\$161,877.65	5/30/22-07/03/22	9/27/2022	4
5.07 REV 00	10/4/2022	\$107,715.73	07/04/22-07/31/22	10/7/2022	3
5.07 REV 00	11/16/2022	\$114,573.29	08/01/22-08/28/22	11/21/2022	5
Task 11 - Proliance					
11.03 REV 00	6/29/2022	\$1,330.00	05/01/22-05/31/22	7/12/2022	13
11.03 REV 00	7/25/2022	\$1,275.00	06/01/22-06/30/22	7/29/2022	4
11.03 REV 00	10/4/2022	\$1,330.00	07/01/22-07/31/22	10/7/2022	3
11.03 REV 00	11/16/2022	\$1,330.00	08/01/22-08/31/22	11/23/2022	7
11.03 REV 00	11/16/2022	\$1,330.00	09/01/22-09/30/22	11/21/2022	5
11.03 REV 00	12/13/2022	\$1,330.00	10/01/22-10/31/22	12/21/2022	8
Task 14 - Construction					
14.06 REV 00	11/15/2022	\$23,040.00	11/30/20-01/03/21	11/21/2022	6
14.06 REV 00	11/15/2022	\$14,051.76	02/01/21-02/28/21	11/21/2022	6
14.06 REV 00	11/15/2022	\$952.30	03/01/21-04/04/21	11/21/2022	6
14.06 REV 00	11/15/2022	\$4,295.97	04/05/21-05/2/21	11/21/2022	6
14.07 REV 00	8/5/2022	\$591,346.77	02/28/22-04/03/22	8/11/2022	6
14.07 REV 00	8/29/2022	\$433,004.46	04/04/22-05/01/22	9/13/2022	15
14.07 REV 00	8/29/2022	\$411,052.04	05/02/22-05/29/22	9/13/2022	15
14.07 REV 00	9/27/2022	\$491,056.07	05/30/22-07/03/22	9/30/2022	3
14.07 REV 00	9/27/2022	\$374,494.84	07/04/22-07/31/22	9/30/2022	3
14.07 REV 00	11/16/2022	\$438,425.11	08/01/22-08/28/22	11/21/2022	5

¹ "Approved date" is the date approved by the CD WASD Program Manager.

AECOM to SBEs ¹		Paid Invoices Current Period (July – December 2022)			Paid by AECOM	Payment Promptness
Task Authorization	SBE	Approved Date ²	Amount	Invoiced Period	Date	Days
Task 5 - Program Mgmt.						
5.07	300 ENGINEERING GROUP PA	7/12/2022	\$7,950.02	05/02/22-05/29/22	7/12/2022	0
5.07	PROGRAM CONTROLS INC	7/12/2022	\$43,368.58	04/04/22-05/01/22	7/12/2022	0
5.07	PROGRAM CONTROLS INC	8/25/2022	\$44,170.37	05/02/22-05/29/22	8/31/2022	6
5.07	PROGRAM CONTROLS INC	9/27/2022	\$52,067.33	05/30/22-07/03/22	10/20/2022	23
5.07	PROGRAM CONTROLS INC	10/26/2022	\$34,311.17	07/04/22-07/31/22	10/31/2022	5
5.07	PROGRAM CONTROLS INC	10/20/2022	\$45,836.16	08/01/22-08/28/22	10/31/2022	11
						0
Task 14 – Construction Mgmt.						
14.07	300 ENGINEERING GROUP PA	6/7/2022	\$80,001.36	04/04/22-05/01/22	7/5/2022	28
14.07	300 ENGINEERING GROUP PA	8/25/2022	\$75,673.87	05/02/22-05/29/22	8/31/2022	6
14.07	300 ENGINEERING GROUP PA	8/25/2022	\$79,685.44	05/30/22-07/03/22	9/9/2022	15
14.07	300 ENGINEERING GROUP PA	9/15/2022	\$63,042.53	07/04/22-07/31/22	9/29/2022	14
14.07	300 ENGINEERING GROUP PA	12/2/2022	\$69,530.82	08/01/22-08/28/22	12/29/2022	27
14.07	PROGRAM CONTROLS INC	6/23/2022	\$75,330.72	04/04/22-05/01/22	7/11/2022	18
14.07	PROGRAM CONTROLS INC	9/6/2022	\$73,420.56	05/02/22-05/29/22	9/9/2022	3
14.07	PROGRAM CONTROLS INC	9/23/2022	\$85,173.46	05/30/22-07/03/22	10/4/2022	11
14.07	PROGRAM CONTROLS INC	9/23/2022	\$69,608.56	07/04/22-07/31/22	10/4/2022	11
14.07	PROGRAM CONTROLS INC	10/20/2022	\$79,825.92	08/01/22-08/28/22	10/31/2022	11
14.07	HBC ENGINEERING	6/14/2022	\$40,217.98	05/02/22-05/29/22	7/5/2022	21
14.07	HBC ENGINEERING	8/25/2022	\$49,932.23	05/30/22-07/03/22	8/29/2022	4
14.07	HBC ENGINEERING	9/5/2022	\$38,228.57	07/04/22-07/31/22	10/3/2022	28
14.07	HBC ENGINEERING	11/16/2022	\$48,879.88	08/01/22-08/28/22	11/18/2022	2
14.07	HBC ENGINEERING	11/3/2022	\$49,937.86	08/29/22-09/30/22	11/16/2022	13

¹ As reported by AECOM.

² "Approved date" is the date approved by the CD PMCM Program Manager.