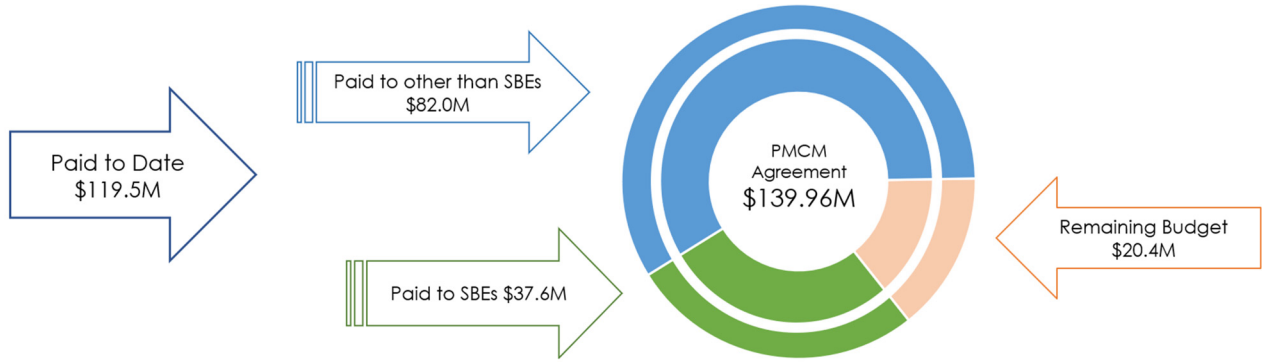


✓ Professional Service Agreement (PMCM)

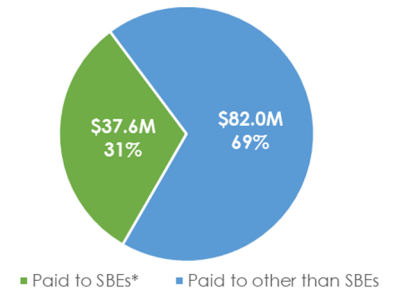


✓ SBE Utilization

Total Paid to PMCM	Paid to SBEs	SBE %		Paid to other than SBEs
		Goal	Actual	
\$119.5M	\$37.6M	28.2%	31.4%	\$82.0M



Paid to date \$119.5M



✓ Payment Promptness / Billing

WASD Task Authorization	Paid Invoices Current Period (July – December 2021)			Paid by MDWASD	Payment Promptness
	Approved Date ¹	Amount	Invoiced Period	Date	Days
Task 5 - Program Mgmt.					
5.05 REV 00	7/8/2021	\$165,061.95	04/01/20-04/30/20	7/12/2021	4
5.05 REV 00	7/8/2021	\$165,061.98	05/01/20-05/31/20	7/12/2021	4
5.05 REV 00	7/8/2021	\$165,061.96	06/01/20-06/30/20	7/12/2021	4
5.05 REV 00	7/8/2021	\$165,061.97	07/01/20-07/31/20	7/12/2021	4
5.05 REV 00	7/8/2021	\$165,061.97	08/01/20-08/31/20	7/12/2021	4
5.06 REV 00	7/6/2021	\$201,494.87	03/01/21-03/31/21	8/13/2021	38
5.06 REV 00	7/29/2021	\$198,370.53	04/01/21-04/30/21	8/13/2021	15
5.06 REV 00	8/16/2021	\$198,280.51	05/01/21-05/31/21	8/20/2021	4
5.06 REV 00	10/29/2021	\$198,280.51	06/01/21-06/30/21	11/4/2021	6
5.06 REV 00	10/29/2021	\$198,280.49	07/01/21-07/31/21	11/4/2021	6
5.06 REV 00	11/8/2021	\$198,280.52	08/01/21-08/31/21	11/10/2021	2
Task 11 - Proliance Licensing					
11.03 REV 00	7/19/2021	\$1,385.00	05/01/21-05/31/21	7/29/2021	10
11.03 REV 00	7/30/2021	\$1,385.00	06/01/21-06/30/21	8/9/2021	10
11.03 REV 00	10/14/2021	\$1,385.00	07/01/21-07/31/21	10/28/2021	14
11.03 REV 00	10/29/2021	\$1,440.00	08/01/21-08/31/21	11/2/2021	4
11.03 REV 00	11/8/2021	\$1,275.00	09/01/21-09/30/21	11/10/2021	2
Task 12 - Hydraulic Modeling					
12.06	7/30/2021	\$79,321.83	Inception-01/31/21	9/7/2021	39
Task 14 - Construction Mgmt.					
14.05 REV 00	10/5/2021	\$503,736.73	08/24/20-09/30/20	10/18/2021	13
14.05 REV 01	12/10/2021	\$243,805.25	Inception-12/29/2019	12/14/2021	4
14.05 REV 01	12/10/2021	\$119,966.79	12/30/19-01/26/20	12/14/2021	4
14.05 REV 01	12/10/2021	\$140,121.21	01/27/20-02/23/20	12/14/2021	4
14.05 REV 01	12/16/2021	\$175,407.31	02/24/20-03/29/20	12/17/2021	1
14.05 REV 01	12/17/2021	\$198,868.04	03/30/20-04/26/20	12/21/2021	4
14.05 REV 01	12/20/2021	\$235,258.22	04/27/20-05/24/20	12/22/2021	2
14.05 REV 01	12/20/2021	\$346,483.35	05/25/20-06/28/20	12/22/2021	2
14.05 REV 01	12/21/2021	\$281,698.88	06/29/20-07/26/20	12/22/2021	1
14.06 REV 00	7/2/2021	\$770,411.62	01/04/21-01/31/21	7/12/2021	10
14.06 REV 00	7/2/2021	\$731,280.77	02/01/21-02/28/21	7/12/2021	10
14.06 REV 00	7/2/2021	\$744,751.49	03/01/21-04/04/21	7/12/2021	10

WASD CD Program - Semiannual Update

July 2021 - December 2021
6 Month

WASD Task Authorization	Paid Invoices Current Period (July – December 2021)			Paid by MDWASD	Payment Promptness
	Approved Date ¹	Amount	Invoiced Period	Date	Days
Task 14 - Construction Mgmt.					
14.06 REV 00	9/28/2021	\$531,240.43	04/05/21-05/02/21	10/12/2021	14
14.06 REV 00	10/22/2021	\$508,389.85	05/03/21-05/30/21	10/28/2021	6
14.06 REV 00	11/9/2021	\$589,476.23	05/31/21-07/04/21	11/10/2021	1
14.06 REV 00	12/18/2021	\$531,525.67	07/05/21-08/01/21	12/22/2021	4

¹ "Approved date" is the date approved by the CD WASD Sr. Program Manager.

AECOM to SBEs ¹		Paid Invoices Current Period (July – December 2021)			Paid by AECOM	Payment Promptness
Task Authorization	SBE	Approved Date ²	Amount	Invoiced Period	Date	Days
Task 5 - Program Mgmt.						
5.06	300 ENGINEERING GROUP PA	5/27/2021	\$5,555.23	03/01/21-04/04/21	7/1/2021	35
5.06	300 ENGINEERING GROUP PA	5/27/2021	\$5,349.00	04/05/21-05/02/21	7/1/2021	35
5.06	300 ENGINEERING GROUP PA	6/25/2021	\$4,333.40	05/03/21-05/30/21	7/21/2021	26
5.06	300 ENGINEERING GROUP PA	7/22/2021	\$5,231.11	05/31/21-07/04/21	8/11/2021	20
5.06	300 ENGINEERING GROUP PA	9/8/2021	\$10,935.82	07/05/21-08/01/21	10/7/2021	29
5.06	300 ENGINEERING GROUP PA	9/14/2021	\$15,277.18	08/02/21-08/29/21	10/8/2021	24
5.06	Project Controls Inc (PCI)	6/4/2021	\$31,079.04	04/05/21-05/02/21	7/2/2021	28
5.06	Project Controls Inc (PCI)	6/25/2021	\$21,521.18	05/03/21-05/30/21	7/19/2021	24
5.06	Project Controls Inc (PCI)	8/6/2021	\$31,132.90	05/31/21-07/04/21	8/23/2021	17
5.06	Project Controls Inc (PCI)	9/8/2021	\$27,113.38	07/05/21-08/01/21	10/7/2021	29
Task 14 - Construction Mgmt.						
14.06	300 ENGINEERING GROUP PA	5/25/2021	\$72,582.27	04/05/21-05/02/21	7/2/2021	38
14.06	300 ENGINEERING GROUP PA	7/23/2021	\$418.15	04/05/21-05/02/21	8/25/2021	33
14.06	300 ENGINEERING GROUP PA	7/19/2021	\$76,098.21	05/03/21-05/30/21	8/4/2021	26
14.06	300 ENGINEERING GROUP PA	7/23/2021	\$86,462.93	05/31/21-07/04/21	8/12/2021	20
14.06	300 ENGINEERING GROUP PA	8/3/2021	\$457.74	05/03/21-05/30/21	8/25/2021	22
14.06	300 ENGINEERING GROUP PA	8/3/2021	\$473.70	05/31/21-07/04/21	8/25/2021	22
14.06	300 ENGINEERING GROUP PA	8/24/2021	\$66,868.39	07/05/21-08/01/21	10/7/2021	44
14.06	300 ENGINEERING GROUP PA	9/14/2021	\$63,467.84	08/02/21-08/29/21	10/8/2021	24
14.06	HBC ENGINEERING COMPANY	7/12/2021	\$46,354.18	05/31/21-07/04/21	8/4/2021	23
14.06	HBC ENGINEERING COMPANY	9/8/2021	\$43,146.03	07/05/21-08/01/21	10/5/2021	27
14.06	HBC ENGINEERING COMPANY	9/2/2021	\$46,146.62	08/02/21-08/29/21	10/5/2021	33
14.06	Project Controls Inc (PCI)	5/20/2021	\$104,262.34	03/01/21-04/04/21	7/1/2021	42
14.06	Project Controls Inc (PCI)	5/24/2021	\$83,160.48	4/5/2021-05/02/21	7/1/2021	38
14.06	Project Controls Inc (PCI)	6/17/2021	\$83,934.53	05/03/21-05/30/21	7/19/2021	32
14.06	Project Controls Inc (PCI)	8/4/2021	\$102,081.60	05/31/21-07/04/21	8/25/2021	21
14.06	Project Controls Inc (PCI)	8/30/2021	\$90,448.51	07/05/21-08/01/21	10/7/2021	38
14.06	Robayna	5/26/2021	\$14,215.98	04/05/21-05/02/21	7/1/2021	36
14.06	Robayna	6/17/2021	\$12,994.63	05/03/21-05/30/21	7/12/2021	25
14.06	Robayna	7/16/2021	\$2,735.71	05/31/21-07/04/21	8/12/2021	27
14.06	Robayna	8/26/2021	\$10,258.92	07/05/21-08/01/21	10/7/2021	42

¹ As reported by AECOM.

² "Approved date" is the date approved by the CD PMCM Program Manager.