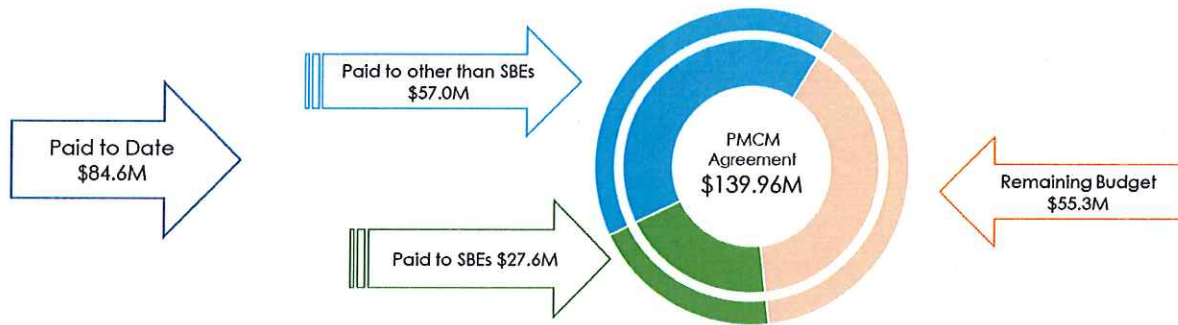
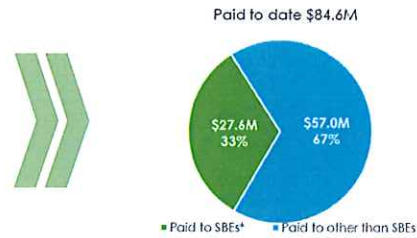


✓ Professional Service Agreement (PMCM)



✓ SBE Utilization

Total Paid to PMCM	Paid to SBEs	SBE %		Paid to other than SBEs
		Goal	Actual	
\$84.6M	\$27.6M	28.2%	32.6%	\$57.0M



✓ Payment Promptness / Billing

WASD Task Authorization	Paid Invoices Current Period (July - December 2019)			Paid by MDWASD Date	Payment Promptness Days
	Approved Date ¹	Amount	Invoiced Period		
Task 2 - Compliance					
2.04(A)REV 00	10/2/2019	\$44,074.05	Inception - 2/28/19	10/3/2019	1
2.04(A)REV 00	11/22/2019	\$40,567.02	3/1/19 - 3/31/19	11/25/2019	3
2.04(B)REV 00	12/4/2019	\$23,453.75	Inception - 5/31/19	12/6/2019	2
2.04(B)REV 00	12/17/2019	\$7,338.98	6/1/19 - 6/30/19	12/18/2019	1
Task 3 - Design Mgmt.					
3.03REV 02	7/3/2019	\$399,426.42	8/1/18 - 8/31/18	7/12/2019	9
3.03REV 02	7/9/2019	\$202,178.52	9/1/2018 - 9/30/18	7/22/2019	13
3.04(A)REV 00	9/26/2019	\$477,658.36	Inception - 2/28/19	10/11/2019	15
3.04(A)REV 00	11/1/2019	\$246,066.43	3/1/19 - 3/30/19	11/21/2019	20
3.04(B)REV 0	12/18/2019	\$353,193.58	Inception - 5/31/19	12/20/2019	2
3.04(B)REV 00	12/16/2019	\$176,596.79	7/1/19 - 7/31/19	12/20/2019	4
3.04REV 00	7/19/2019	\$791,102.56	Inception - 12/31/18	7/26/2019	7
Task 5 - Program Mgmt.					
5.04(A)REV 00	7/19/2019	\$360,512.88	Inception - 2/23/19	7/23/2019	4
5.04(A)REV 00	11/22/2019	\$199,398.76	2/24/19 - 3/31/19	11/25/2019	3
5.04(B)REV 00	12/18/2019	\$341,897.94	Inception - 5/31/19	12/20/2019	2
Task 11 - Prolance Licensing					
11.02 REV 00	7/26/2019	\$1,550.00	4/1/19 - 4/30/19	7/29/2019	3
11.02 REV 00	7/26/2019	\$1,495.00	5/1/19 - 5/31/19	7/29/2019	3
11.02 REV 00	9/26/2019	\$1,385.00	6/1/19 - 6/30/19	9/30/2019	4
11.02 REV 00	9/26/2019	\$1,550.00	7/1/19 - 7/31/19	9/30/2019	4
11.02 REV 00	11/4/2019	\$1,495.00	8/1/19 - 8/31/19	11/4/2019	0
11.02 REV 00	11/19/2019	\$1,605.00	9/1/19 - 9/30/19	11/27/2019	8
Task 12 - Hydraulic Modeling					
12.04(A)REV 00	9/12/2019	\$87,100.11	Inception - 10/26/18	10/3/2019	21
Task 14 - Construction Mgmt.					
14.04(A)REV 00	10/4/2019	\$1,419,039.37	2/24/19 - 3/31/19	10/11/2019	7
Task 16 - Public Outreach					
16.04(A)REV 00	11/19/2019	\$68,619.93	Inception - 3/31/19	11/21/2019	2
16.04(B)REV 00	11/14/2019	\$42,594.34	Inception - 5/24/19	11/18/2019	4
16.04(B)REV 00	11/14/2019	\$28,782.03	5/25/2019 - 6/28/19	11/18/2019	4
16.04(B)REV 00	12/10/2019	\$23,164.01	6/29/19 - 7/26/19	12/12/2019	2
16.04REV 00	8/1/2019	\$47,888.36	10/27/18 - 12/31/18	8/2/2019	1

¹ "Approved date" is the date approved by the CD WASD Sr. Program Manager.

WASD CD Program Semiannual Update

July 2019- December 2019
6 Month

AECOM to SBEs ¹		Paid Invoices Current Period (July -December 2019)			Paid by AECOM	Payment Promptness
Task Authorization	SBE	Approved Date ²	Amount	Invoiced Period	Date	Days
Task 2 - Compliance						
2.04 (B)	300 ENGINEERING GROUP PA	7/30/2019	\$13,153.18	03/30/19 - 04/26/19	8/12/2019	13
2.04 (B)	300 ENGINEERING GROUP PA	7/29/2019	\$13,767.25	04/27/19 - 05/31/19	8/9/2019	11
2.04 (B)	300 ENGINEERING GROUP PA	7/29/2019	\$11,406.24	06/01/19 - 06/28/19	8/9/2019	11
2.04 (B)	300 ENGINEERING GROUP PA	9/18/2019	\$14,794.63	06/29/19 - 07/26/19	9/30/2019	12
2.04 (B)	300 ENGINEERING GROUP PA	11/4/2019	\$11,042.33	07/27/19 - 08/30/19	11/15/2019	11
2.04 (B)	300 ENGINEERING GROUP PA	12/2/2019	\$12,607.57	08/31/19 - 09/30/19	12/30/2019	28
Task 3 - Design Mgmt.						
3.04(B)	300 ENGINEERING GROUP PA	7/26/2019	\$51,523.13	03/30/19 - 04/26/19	8/7/2019	12
3.04(B)	300 ENGINEERING GROUP PA	9/13/2019	\$62,258.62	04/27/19 - 05/31/19	9/30/2019	17
3.04(B)	300 ENGINEERING GROUP PA	11/6/2019	\$48,958.06	06/01/19 - 06/28/19	11/15/2019	9
3.04(B)	300 ENGINEERING GROUP PA	11/5/2019	\$243.92	06/29/19 - 07/26/19	11/15/2019	10
3.04(B)	300 ENGINEERING GROUP PA	12/20/2019	\$42,486.20	07/27/19 - 08/30/19	12/30/2019	10
3.04(B)	300 ENGINEERING GROUP PA	12/2/2019	\$37,217.90	07/27/19 - 08/30/19	12/30/2019	28
Task 5 - Program Mgmt.						
5.04(B)	PROGRAM CONTROLS INC	8/7/2019	\$1,506.72	03/30/19 - 04/26/19	9/30/2019	54
5.04(B)	PROGRAM CONTROLS INC	8/7/2019	\$7,684.29	04/27/19 - 05/31/19	9/30/2019	54
5.04(B)	PROGRAM CONTROLS INC	11/5/2019	\$3,255.84	06/29/19 - 07/26/19	11/15/2019	10
5.04(A)	300 ENGINEERING GROUP PA	6/27/2019	\$42,606.17	02/24/19 - 03/31/19	7/17/2019	20
5.04(B)	300 ENGINEERING GROUP PA	11/7/2019	\$30,197.36	06/01/19 - 06/29/19	11/18/2019	11
5.04(B)	300 ENGINEERING GROUP PA	11/12/2019	\$28,697.80	06/30/19 - 07/27/19	11/18/2019	6
Task 14 - Construction Mgmt.						
14.04(A)	HBC ENGINEERING COMPANY	9/13/2019	\$1,415.69	03/01/19 - 03/31/19	9/30/2019	17
14.04(A)	PROGRAM CONTROLS INC	6/18/2019	\$269,735.01	02/24/19 - 03/31/19	7/1/2019	13
14.04(B)	300 ENGINEERING GROUP PA	8/9/2019	\$77,644.26	03/30/19 - 04/26/19	8/9/2019	0
14.04(B)	300 ENGINEERING GROUP PA	8/9/2019	\$64,820.64	06/01/19 - 06/28/19	8/12/2019	3
14.04(B)	300 ENGINEERING GROUP PA	8/6/2019	\$105,081.51	04/27/19 - 05/31/19	9/30/2019	55
14.04(B)	300 ENGINEERING GROUP PA	11/8/2019	\$82,263.99	07/27/19 - 08/30/19	11/15/2019	7
14.04(B)	300 ENGINEERING GROUP PA	12/2/2019	\$68,224.42	08/31/19 - 09/30/19	12/30/2019	28
14.04(B)	HBC ENGINEERING COMPANY	6/28/2019	\$148,828.65	04/01/19 - 04/27/19	7/12/2019	14
14.04(B)	HBC ENGINEERING COMPANY	7/2/2019	\$161,745.96	04/28/19 - 05/31/19	7/12/2019	10
14.04(B)	HBC ENGINEERING COMPANY	7/10/2019	\$177,204.29	02/24/19 - 03/31/19	7/23/2019	13
14.04(B)	HBC ENGINEERING COMPANY	7/11/2019	\$110,413.31	06/01/19 - 06/29/19	7/24/2019	13
14.04(B)	HBC ENGINEERING COMPANY	8/13/2019	\$1,447.98	04/01/19 - 04/30/19	9/30/2019	48
14.04(B)	HBC ENGINEERING COMPANY	8/13/2019	\$856.01	05/01/19 - 05/31/19	9/30/2019	48
14.04(B)	HBC ENGINEERING COMPANY	8/13/2019	\$100,817.51	06/30/19 - 07/27/19	9/30/2019	48
14.04(B)	HBC ENGINEERING COMPANY	9/16/2019	\$116,808.30	07/28/19 - 08/31/19	9/30/2019	14
14.04(B)	PROGRAM CONTROLS INC	7/9/2019	\$211,133.44	04/01/19 - 04/27/19	7/17/2019	8
14.04(B)	PROGRAM CONTROLS INC	9/23/2019	\$212,778.41	04/28/19 - 05/31/19	10/4/2019	11
14.04(B)	ROBAYNA AND ASSOCIATES INC	6/13/2019	\$259.03	04/01/19 - 04/27/19	7/1/2019	18
14.04(B)	ROBAYNA AND ASSOCIATES INC	7/11/2019	\$15,593.56	04/01/19 - 04/27/19	7/12/2019	1
14.04(B)	ROBAYNA AND ASSOCIATES INC	7/11/2019	\$20,153.46	04/28/19 - 05/31/19	7/12/2019	1
14.04(B)	ROBAYNA AND ASSOCIATES INC	7/11/2019	\$258.79	04/28/19 - 05/31/19	7/12/2019	1
14.04(B)	ROBAYNA AND ASSOCIATES INC	7/24/2019	\$30,005.44	06/01/19 - 06/29/19	8/2/2019	9
14.04(B)	ROBAYNA AND ASSOCIATES INC	7/26/2019	\$102.98	06/01/19 - 06/29/19	8/2/2019	7
14.04(B)	ROBAYNA AND ASSOCIATES INC	8/23/2019	\$28,505.17	06/30/19 - 07/27/19	9/30/2019	38
14.04(B)	ROBAYNA AND ASSOCIATES INC	8/28/2019	\$66.06	06/30/19 - 07/27/19	9/30/2019	33
14.04(B)	ROBAYNA AND ASSOCIATES INC	10/7/2019	\$32,828.73	07/28/19 - 08/31/19	10/8/2019	1
14.04(B)	ROBAYNA AND ASSOCIATES INC	10/7/2019	\$87.70	07/28/19 - 08/31/19	10/9/2019	2
14.04(B)	ROBAYNA AND ASSOCIATES INC	11/1/2019	\$22,563.16	09/01/19 - 09/28/19	11/5/2019	4
14.04(B)	ROBAYNA AND ASSOCIATES INC	11/1/2019	\$122.65	09/01/19 - 09/28/19	11/5/2019	4
14.04(B)	ROBAYNA AND ASSOCIATES INC	12/18/2019	\$58,451.52	09/30/19 - 11/24/19	12/30/2019	12
14.04(B)	ROBAYNA AND ASSOCIATES INC	12/18/2019	\$194.62	09/29/19 - 11/24/19	12/30/2019	12

¹ As reported by AECOM.

² "Approved date" is the date approved by the CD PMCM Assistant Program Manager.