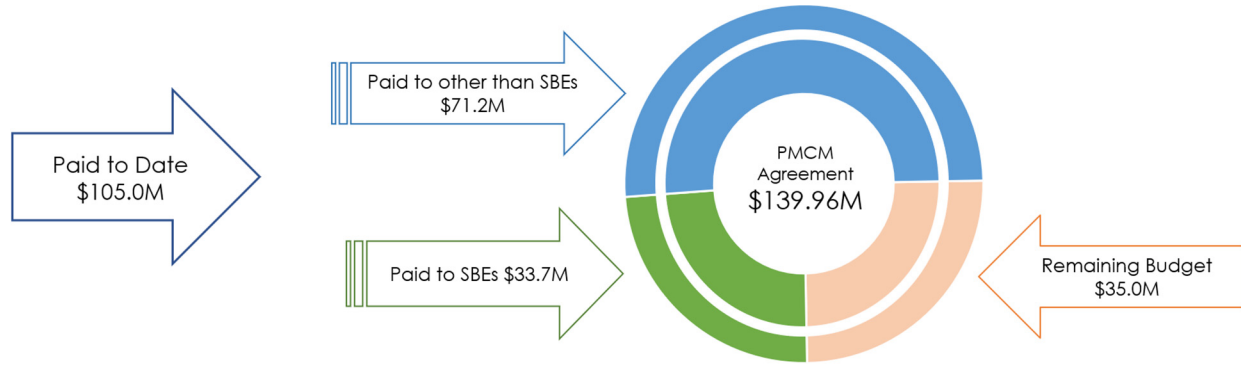
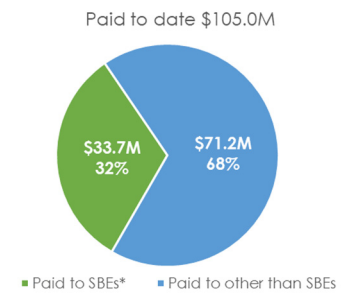


✓ Professional Service Agreement (PMCM)



✓ SBE Utilization

Total Paid to PMCM	Paid to SBEs	SBE %		Paid to other than SBEs
		Goal	Actual	
\$105.0M	\$33.7M	28.2%	32.1%	\$71.2M



✓ Payment Promptness / Billing

WASD Task Authorization	Paid Invoices Current Period (July – December 2020)			Paid by MDWASD Date	Payment Promptness Days
	Approved Date ¹	Amount	Invoiced Period		
Task 2 - Compliance					
2.05 REV 00	6/25/2020	\$21,399.41	12/01/19-12/31/19	7/1/2020	6
2.05 REV 00	8/6/2020	\$26,413.93	01/01/20-01/31/20	8/13/2020	7
2.05 REV 00	9/29/2020	\$17,196.42	02/01/20-02/29/20	10/7/2020	8
Task 3 - Design Mgmt.					
3.03 REV 02	10/7/2020	\$9,325.59	Inception-09/30/18	10/19/2020	12
3.05 REV 00	10/2/2020	\$334,197.61	Inception-12/31/20	10/19/2020	17
3.05 REV 00	10/19/2020	\$110,068.56	01/01/20-01/31/20	11/3/2020	15
3.05 REV 00	10/20/2020	\$112,596.67	02/01/20-02/29/20	11/3/2020	14
3.05 REV 00	10/20/2020	\$114,221.38	03/01/20-03/31/20	11/3/2020	14
3.05 REV 00	10/20/2020	\$110,697.04	04/01/20-04/30/20	11/3/2020	14
3.05 REV 00	10/20/2020	\$111,606.16	05/01/20-05/31/20	11/3/2020	14
3.05 REV 00	10/20/2020	\$115,051.64	06/01/20-06/30/20	11/3/2020	14
3.05 REV 00	12/1/2020	\$111,364.81	07/01/20-07/31/20	12/22/2020	21
3.05 REV 00	12/17/2020	\$113,150.78	08/01/20-08/31/20	12/24/2020	7
Task 5 - Program Mgmt.					
5.04 (A) REV 00	10/20/2020	\$1,332.32	02/24/19-03/31/19	10/28/2020	8
5.04 (B) REV 00	10/20/2020	\$1,976.65	09/01/2019-09/30/19	10/28/2020	8
Task 11 - Proliance Licensing					
11.03 REV 00	7/3/2020	\$1,660.00	05/01/20-05/31/20	7/8/2020	5
11.03 REV 00	8/25/2020	\$1,660.00	06/01/20-06/30/20	9/4/2020	10
11.03 REV 00	9/1/2020	\$1,660.00	07/01/20-07/31/20	9/14/2020	13
11.03 REV 00	10/12/2020	\$1,605.00	08/01/20-08/31/20	10/19/2020	7
11.03 REV 00	11/17/2020	\$1,605.00	09/01/20-09/30/20	11/25/2020	8
Task 12 - Hydraulic Modeling					
12.05 REV 00	8/25/2020	\$24,311.91	04/01/20-04/30/20	9/8/2020	14
12.05 REV 00	8/25/2020	\$24,311.90	05/01/20-05/31/20	9/4/2020	10
12.05 REV 00	9/9/2020	\$24,311.90	06/01/20-06/30/20	9/21/2020	12
12.05 REV 00	9/10/2020	\$24,311.90	07/01/20-07/31/20	9/21/2020	11
12.05 REV 00	10/12/2020	\$24,311.90	08/01/20-08/31/20	10/21/2020	9

WASD Task Authorization	Paid Invoices Current Period (July - December 2020)			Paid by MDWASD	Payment Promptness
	Approved Date ¹	Amount	Invoiced Period	Date	Days
Task 14 - Construction Mgmt.					
14.05 REV 00	9/29/2020	\$2,103,931.37	Inception-12/29/19	9/30/2020	1
14.05 REV 00	9/29/2020	\$616,648.90	12/30/19-01/26/20	9/30/2020	1
14.05 REV 00	10/1/2020	\$668,755.54	01/27/20-02/23/20	10/1/2020	0
14.05 REV 00	10/1/2020	\$868,304.05	02/24/20-03/29/20	10/1/2020	0
14.05 REV 00	10/1/2020	\$666,665.84	03/30/20-04/26/20	10/1/2020	0
14.05 REV 00	10/15/2020	\$650,999.17	04/27/20-05/24/20	11/3/2020	19
Task 15 - Small Business					
15.03 REV 01	6/30/2020	\$189,810.00	2/24/18 - 9/30/2018	7/16/2020	16
15.04 REV 00	7/7/2020	\$99,678.75	Inception - 12/31/18	7/20/2020	13
15.04 (A) REV 00	7/18/2020	\$106,205.25	Inception - 3/31/19	8/6/2020	19
Task 16 - Public Outreach					
16.05 REV 00	7/7/2020	\$29,431.30	02/24/20-03/29/20	7/29/2020	22
16.05 REV 00	7/7/2020	\$21,366.51	03/30/20-04/26/20	7/29/2020	22
16.05 REV 00	7/23/2020	\$18,883.57	04/27/20-05/24/20	8/7/2020	15
16.05 REV 00	8/25/2020	\$20,915.46	05/25/20-06/28/20	9/4/2020	10
16.05 REV 00	10/20/2020	\$19,004.38	06/29/20-07/26/20	11/3/2020	14
16.05 REV 00	11/24/2020	\$16,017.87	07/27/20-08/23/20	12/22/2020	28

¹ "Approved date" is the date approved by the CD WASD Sr. Program Manager.

AECOM to SBEs ¹		Paid Invoices Current Period (July - December 2020)			Paid by AECOM	Payment Promptness
Task Authorization	SBE	Approved Date ²	Amount	Invoiced Period	Date	Days
Task 2 - Compliance						
2.05	300 ENGINEERING GROUP PA	5/26/2020	\$12,218.38	03/30/20-04/26/20	7/1/2020	36
2.05	300 ENGINEERING GROUP PA	7/2/2020	\$12,316.12	04/27/20-05/24/20	7/29/2020	27
2.05	300 ENGINEERING GROUP PA	7/24/2020	\$10,849.92	05/25/20-06/28/20	8/4/2020	11
2.05	300 ENGINEERING GROUP PA	9/22/2020	\$10,361.18	06/29/20-07/26/20	10/6/2020	14
Task 3 - Design Mgmt.						
3.05	300 ENGINEERING GROUP PA	5/26/2020	\$17,866.54	03/30/20-04/26/20	7/1/2020	36
3.05	300 ENGINEERING GROUP PA	7/6/2020	\$19,667.24	04/27/20-05/24/20	7/29/2020	23
3.05	300 ENGINEERING GROUP PA	8/6/2020	\$30,294.70	05/25/20-06/28/20	10/5/2020	60
3.05	300 ENGINEERING GROUP PA	9/24/2020	\$24,479.08	06/29/20-07/26/20	10/6/2020	12
Task 5 - Program Mgmt.						
5.05	300 ENGINEERING GROUP PA	7/6/2020	\$2,106.72	04/27/20-05/24/20	7/29/2020	23
5.05	300 ENGINEERING GROUP PA	9/22/2020	\$2,298.24	06/29/20-07/26/20	10/6/2020	14
5.05	300 ENGINEERING GROUP PA	10/30/2020	\$1,915.20	07/27/20-08/23/20	11/3/2020	4
5.05	PROGRAM CONTROL INC	7/22/2020	\$22,982.40	03/30/20-04/26/20	7/30/2020	8
5.05	PROGRAM CONTROL INC	7/22/2020	\$22,982.40	04/27/20-05/24/20	7/30/2020	8
5.05	PROGRAM CONTROL INC	9/30/2020	\$27,578.88	05/25/20-06/28/20	10/19/2020	19
Task 14 - Construction Mgmt.						
14.05	300 ENGINEERING GROUP PA	5/18/2020	\$116,342.98	03/30/20-04/26/20	7/1/2020	44
14.05	300 ENGINEERING GROUP PA	7/22/2020	\$111,429.30	04/27/20-05/24/20	7/31/2020	9
14.05	300 ENGINEERING GROUP PA	8/24/2020	\$129,864.05	05/25/20-06/28/20	10/5/2020	42
14.05	300 ENGINEERING GROUP PA	8/24/2020	\$101,167.07	06/29/20-07/26/20	10/6/2020	43
14.05	300 ENGINEERING GROUP PA	10/27/2020	\$100,491.21	07/27/20-08/23/20	10/28/2020	1
14.05	300 ENGINEERING GROUP PA	11/30/2020	\$94,341.89	08/24/20-09/30/20	12/7/2020	7
14.05	HBC ENGINEERING COMPANY	5/14/2020	\$70,355.70	03/30/20-04/26/20	7/15/2020	62
14.05	HBC ENGINEERING COMPANY	7/17/2020	\$81,925.83	05/25/20-06/28/20	7/22/2020	5
14.05	HBC ENGINEERING COMPANY	8/6/2020	\$63,722.36	06/29/20-07/26/20	10/7/2020	62
14.05	HBC ENGINEERING COMPANY	10/20/2020	\$62,322.72	07/27/20-08/23/20	10/20/2020	0
14.05	HBC ENGINEERING COMPANY	11/9/2020	\$73,786.59	08/24/20-09/30/20	11/12/2020	3
14.05	PROGRAM CONTROL INC	5/14/2020	\$115,896.80	01/27/20-02/23/20	7/17/2020	64
14.05	PROGRAM CONTROL INC	5/14/2020	\$156,244.84	02/24/20-03/29/20	7/17/2020	64
14.05	PROGRAM CONTROL INC	7/24/2020	\$140,026.02	03/30/20-04/26/20	8/4/2020	11
14.05	PROGRAM CONTROL INC	8/6/2020	\$137,508.78	04/27/20-05/24/20	10/7/2020	62
14.05	PROGRAM CONTROL INC	9/30/2020	\$153,880.58	05/25/20-06/28/20	10/19/2020	19
14.05	ROBAYNA AND ASSOCIATES INC	5/26/2020	\$30,996.26	03/30/20-04/26/20	7/28/2020	63
14.05	ROBAYNA AND ASSOCIATES INC	5/26/2020	\$59.01	03/30/20-04/26/20	7/28/2020	63
14.05	ROBAYNA AND ASSOCIATES INC	6/30/2020	\$30,854.71	04/27/20-05/24/20	7/29/2020	29
14.05	ROBAYNA AND ASSOCIATES INC	6/30/2020	\$54.49	04/27/20-05/24/20	7/29/2020	29

AECOM to SBEs ¹		Paid Invoices Current Period (July - December 2020)			Paid by AECOM	Payment Promptness
Task Authorization	SBE	Approved Date ²	Amount	Invoiced Period	Date	Days
Task 14 - Construction Mgmt. (cont.)						
14.05	ROBAYNA AND ASSOCIATES INC	8/18/2020	\$34,961.88	05/25/20-06/28/20	10/9/2020	52
14.05	ROBAYNA AND ASSOCIATES INC	7/29/2020	\$58.60	05/25/20-06/28/20	8/7/2020	9
14.05	ROBAYNA AND ASSOCIATES INC	8/18/2020	\$707.73	04/27/20-05/24/20	10/7/2020	50
14.05	ROBAYNA AND ASSOCIATES INC	9/8/2020	\$27,653.53	06/29/20-07/26/20	10/15/2020	37
14.05	ROBAYNA AND ASSOCIATES INC	9/30/2020	\$25,566.60	7/27/2020-08/23/20	10/19/2020	19
14.05	ROBAYNA AND ASSOCIATES INC	11/6/2020	\$19,293.98	08/24/20-09/30/20	11/9/2020	3

¹ As reported by AECOM.

² "Approved date" is the date approved by the CD PMCM Assistant Program Manager.