WASD TRANSPARENCY REPORT - EXHIBIT C

Overall Regulatory Project Completion Date - 9/27/2027

o	tory rroject Cor	npletion Date - 9/27/2027							
Sewer Facility	Consent Decree Project No.	Capital Project Name	Consent Decree Total Cost Estimate	Current, Consent Decree Total Cost (Estimate At Completion)	Project Phase	Phase % Complete	Actual Compliance Date	Regulatory Compliance Date	Remarks
	1.1	Headworks	728,343	386,223	Complete	100%	11/6/2019	2/23/2020	Complete
	1.2	Oxygen Production	7,549,529	20,762,023	Construction	79%		2/25/2022	
	1.3	Oxygenation Trains	18,121,319	6,620,102	Construction	37%		11/16/2025	
•	1.4	Chlorine Building	2,520,707	3,413,181	Procurement	88%		8/7/2023	
•	1.5	Effluent Pump Station	27,010,183	42,369,191	Construction	77%		4/7/2022	
South District	1.6	Gravity Sludge Thickeners	5,246,274	43,541,793		10%		1/6/2023	
					Construction				
WWTP		Digesters and Control Buildings	48,532,291	140,899,411	Construction	72%		11/21/2023	
	1.8	Dewatering Facility	16,608,534	70,633,368	Construction	10%		1/6/2023	
	1.9	FOG Removal Facility	928,077	8,600,897	Complete / Closeout	99%	3/26/2019	5/24/2019	Project in closeout.
	1.10	Odor Control	8,130,067	21,417,452	Procurement	63%		4/25/2023	
	1.11	General Electrical	12,165,144	14,181,156	Construction	12%		3/26/2021	
•	1.12	Chlorine Contact Chamber Structural	6,935,601	6,013,604	Construction	80%		6/18/2021	
ľ					Construction	0070		0,10,2021	
		Subtotal:	154,476,069	378,838,403					
	2.1	Electrical Improvements	28,392,361	17,877,795	Construction	81%		6/14/2021	On September 29, 2020, the County submitted electronic notice of a potential delay to EPA and FDEP. On October 13, 2020, the County submitted a Potential Delay Notification Letter to EPA and FDEP. Project in closeout.
	2.2	Building improvements	5,673,576	4,767,713	Complete / Closeout	100%	1/17/2020	9/26/2019	Termination for default of contractor. Project Update and Failure to Meet Compliance Date Notification sent to EPA & FDEP September 25, 2019.
	2.3	Headworks Plant 1	20,637,859	17,508,671	Complete / Closeout	99%	3/7/2019	3/16/2019	Project in closeout.
	2.4	Headworks Plant 2	20,891,336	9,567,112	Complete / Closeout	99%	8/13/2019	8/23/2019	Project in closeout.
•	2.5	Oxygenation Trains Plant 1	6,882,836	5,245,543	Complete	100%	6/15/2018	4/12/2019	Complete
	2.6	Oxygenation Trains Plant 2	15,957,546	11,521,100	Construction	80%	0	4/14/2022	
-	2.7	Secondary Clarifiers Plant 1	4,919,245	13,958,858	Construction	36%		8/15/2026	
		· · · · · · · · · · · · · · · · · · ·							
	2.8	Secondary Clarifiers Plant 2	7,242,220	17,533,024	Construction	57%		12/1/2024	
	2.9	RS Pump Stations Plant 1	9,441,453	23,970,844	Procurement	1%		8/15/2026	
		RS Pump Stations Plant 2	14,310,201	35,710,653	Construction	78%		12/1/2024	
	2.11	Effluent Pump Station	9,926,072	31,191,162	Construction	93%		6/21/2021	
	2.12	Sludge Thickeners Plant 1	11,156,240	28,517,108	Construction	10%		1/13/2023	
	2.13	Sludge Thickeners Plant 2	9,552,318	30,239,469	Construction	10%		1/13/2023	
	2.14	Digesters Plant 1	60,684,546	8,335,767	Planning	0%		1/19/2026	
Central District	2.15	Digesters Plant 2	122,761,868	132,685,323	Construction	62%		6/18/2023	On September 10, 2020, the County submitted a Potential Delay Notification Letter to EPA and FDEP
WWTP	2.16	Dewatering Building	99,952,854	82,040,082	Construction	10%		1/13/2023	
	2.17	Chlorination Facilities	16,713,956	25,669,028	Complete / Closeout	100%	7/27/2018	10/15/2018	Project in closeout.
	2.18	Odor Control Systems	20,208,323	6,252,654	Construction	55%		1/13/2023	
	2.19	Co-Gen Facility	30,311,204	66,228,810	Construction	99%		5/21/2020	Failure to Meet Compliance Date and Project Status Update Notification sent to EPA and FDEP on 5/21/2020. Electronic and written notification of a potential delay submitted to FDEP and EPA on 12/30/19 and 1/10/20 respectively.
	2.20	Septage Unloading	29,061,616	-	Cancelled			6/3/2022	Project cancelled, as approved by EPA on December 28, 2016.
Ī	2.21	Pump Station 1	11,575,513	8,806,148	Complete / Closeout	99%	12/19/2019	2/26/2021	Project in closeout.
	2.22	Pump Station 2	5,371,361	10,577,092	Construction	89%		5/25/2019	Termination for default of Contractor. Delay notification sent to EPA & FDEP May 20, 2019.
	2.23	O2 Plant Process Controls Phase 2	482,909	661,862	Complete	100%	10/14/2016	3/9/2017	Complete
		Gas Monitoring	334,913	1,013,808	Complete	100%	9/29/2017	9/19/2017	Complete. On May 22, 2019, EPA issued a Demand for Stipulated Penalties letter within which EPA informed the County of its decision to exercise its enforcement discretion to not demand stipulated penalties for Appendix D-2, Project 2.24.
	2.25	Ventilation Improvements	2,766,973	1,022,399	Construction	96%		2/27/2025	
	2.26	Rehabilitation of Walkways and Stairways	2,685,405	2,837,142	Construction	13%		9/27/2027	
	2.27	Oxygen Production	26,503,191	80,475,888	Construction	65%		2/13/2022	
							2/10/2014		Complete
	2.28	SCADA RTU Upgrades	396,000	341,545	Complete	100%	2/10/2014	3/29/2014	Complete

WASD TRANSPARENCY REPORT - EXHIBIT C

Overall Regulatory Project Completion Date - 9/27/2027

Sewer Facility	Consent Decree Project No.	Capital Project Name	Consent Decree Total Cost Estimate	Current, Consent Decree Total Cost (Estimate At Completion)	Project Phase	Phase % Complete	Actual Compliance Date	Regulatory Compliance Date	Remarks
	2.29	High Strength Influent Impact Study	1,544,400	1,042,081	Complete	100%	6/5/2014	6/24/2014	Complete
		Subtotal:	596,338,295	675,598,682					
	3.1	Headworks and Sludge Degritting Transfer	31,777,875	34,103,270	Complete / Closeout	99%	12/6/2017	4/7/2018	Project in closeout.
	3.2	Primary Clarifiers and Odor Control	47,630,971	77,451,623	Construction	81%		4/6/2023	
	3.3	Oxygenation Trains	26,824,143	78,897,484	Procurement	17%		3/6/2026	
	3.4	Oxygen Production	7,139,589	58,825,538	Procurement	17%		3/6/2026	
	3.5	Secondary Clarifiers	81,645,502	53,150,268	Construction	69%		8/24/2027	
North District WWTP	3.6	Disinfection	18,721,749	24,791,769	Construction	94%			On April 21, 2020, the County electronically notified the EPA and FDEP of potential delays in construction including COVID-19 Pandemic impacts. On May 5, 2020, the County submitted the Delay and Force Majeure Notification Letter to EPA and FDEP. On September 9, 2020, the County submitted a Failure to Meet Compliance Date and Project Update Letter to EPA and FDEP.
	3.7	Effluent Disposal	27,500,829	6,616,560	Complete	100%	6/29/2018	12/28/2021	Complete
	3.8	Plant Wide Electrical	18,859,689	1,388,334	Construction	4%		8/20/2022	
	3.9	Flood Mitigation	4,327,589	726,074	Complete	100%	6/24/2016	8/13/2017	Complete
	3.10	Yard Piping Replacement	4,901,560	214,250	Complete	100%	5/24/2016	12/4/2021	Complete
	3.11	SCADA RTU Upgrades	1,200,320	971,666	Complete	100%	11/26/2014	3/24/2015	Complete
		Subtotal:	270,529,816	337,136,836					
	4.1	Collection System I/I Repairs	138,538,762	150,983,066	Construction	69%		9/27/2027	
	4.2	Government Cut FM - Phase 1& 2	35,187,000	42,192,720	Complete	100%	9/30/2013	9/30/2013	Complete The EPA Consent Decree only included the remaining cost of this project from October 2012.
	4.3	Government Cut FM - Phase 3	117,376,121	88,043,461	Complete	100%	11/23/16	4/8/2017	Complete
	4.4	North Dade 72 inch PCCP FM Rehabilitation	23,764,116	21,396,645	Complete	100%	5/5/2016	3/5/2018	Complete
	4.5	South Dade 54 inch PCCP FM Rehabilitation	18,570,705	41,831,557	Complete / Closeout	99%	9/14/2018	12/23/2018	Project in closeout.
	4.6	Replacement of Tamiami Canal Aerial Crossing FM's at NW 37th Ave	727,443	659,199	Complete	100%	8/11/2014	10/29/2016	Complete
Wastewater	4.7	Replacement of 18 inch DIP FM in Miami Lakes	2,323,333	1,009,622	Complete	100%	12/7/2015	4/9/2017	Complete
Collection and Transmission Lines	4.8	Rehabilitation of 54 inch PCCP FM in the City of Miami	10,842,213	18,190,628	Complete	100%	6/16/2017	5/28/2017	Complete On January 11, 2018, the EPA decided not to assess penalties for this project due to Force Majeure events. On September 14, 2017, the EPA approved a final completion date for CD 4.8 of May 28, 2017.
	4.9	Replace Approximately 30 miles of AC FM Transmission System	52,708,893	30,800,096	Complete / Closeout	98%	6/5/2020	10/17/2020	Project in closeout. Substantially completed on June 5, 2020. On October 7, 2020 the County submitted the Completion Letter to EPA and FDEP.
	4.10	Opa-Locka Airport 48" PCCP force main replacement	23,668,622	24,178,119	Complete / Closeout	99%	5/11/2018	10/25/2018	Project in closeout.
		Subtotal:	423,707,208	419,285,113					
	5.1	Upgrade of PS#0418	23,877,869	13,077,206	Complete / Closeout	99%	11/8/2019	10/22/2019	Project in Closeout. Potential Delay Notification sent to EPA and FDEP on October 11, 2019. Delay Notification and Failure to Meet Compliance Date Notification sent to EPA and FDEP on October 21, 2019.

WASD TRANSPARENCY REPORT - EXHIBIT C

Overall Regulatory Project Completion Date - 9/27/2027

Sewer Facility	Consent Decree Project No.	Capital Project Name	Consent Decree Total Cost Estimate	Current, Consent Decree Total Cost (Estimate At Completion)	Project Phase	Phase % Complete	Actual Compliance Date	Regulatory Compliance Date	Remarks
	5.2	Upgrade of PS#0691	6,007,492	310,447	Complete	100%	11/8/2019	1/27/2019	Complete On April 14, 2016, the EPA and FDEP approved Miami-Dade's request to modify the scope of this project to read, "Connect the City of Homestead's PS1, once completed, to the South District Wastewater Treatment Plant (SDWWTP) Transmission System and decommission PS 0691". The City of Homestead failed to meet the Regulatory Compliance Date. On November 29, 2018, a Force Majeure notification letter was submitted to the EPA, as the County is not in privity with the project contractor.
	5.3	Upgrade of PS#0692	6,007,492	20,584,916	Construction	96%			On April 21, 2020, the County electronically notified the EPA and FDEP of potential delays in construction including COVID-19 Pandemic impacts. On May 5, 2020, the County submitted the Delay and Force Majeure Notification Letter to EPA and FDEP. On June 16, 2020, the County submitted the Failure to Meet Compliance Date and Project Status Update Letter to EPA and FDEP.
Sewer Pump	5.4	Replacement of Switchgear PS#0414	1,481,438	8,807,418	Complete / Closeout	99%	6/11/2019	6/15/2019	Project in closeout.
Station Systems	5.5	Replacement of Switchgear and Rehabilitation of Wet well PS#0415	4,805,995	10,307,151	Complete / Closeout	99%	11/13/2019	9/2/2019	Project in Closeout. Failure to Meet Compliance Date. Electronic notification sent to EPA & FDEP September 18, 2019.
	5.6	Replacement of Switchgear PS#0416	1,481,438	8,256,697	Complete / Closeout	99%	6/11/2019	6/13/2019	Project in closeout.
	5.7	Replacement of Switchgear and Rehabilitation of Wet well PS#0417	3,203,999	8,968,383	Complete / Closeout	98%	7/1/2020	7/25/2020	Project in closeout.
		Replacement of Electrical and Mechanical Equipment in PS#0107	4,004,992	2,091,278	Complete	100%	2/3/2018	1/27/2019	Complete
	5.9	Replacement of Plumbing and Electrical Equipment at PS#0301	4,543,072	13,832,392	Construction	33%		1/24/2022	Scope of the project has changed. A change request was submitted to EPA for approval on July 28, 2017.
	5.10	Upgrade of PS#0488	2,962,877	885,955	Complete	100%	12/8/2016	5/9/2018	Complete
	5.11	Installation of 48-inch FM from Kendall Dr. to the suction side of PS 0536.	5,925,746	2,449,628	Complete / Closeout	99%	2/13/2019	5/18/2019	Project in closeout.
	5.12	Replacement of Switchgear at PS#0187	3,555,449	14,322,072	Complete / Closeout	99%	3/25/2019	3/26/2019	Project in closeout.
		Refurbish Emergency Generators and Controls at Regional Pump stations	3,054,141	543,066	Complete	100%	2/4/2016	7/20/2016	Complete
		Upgrade of PS #0086, 0492	2,127,389	1,216,965	Complete	100%	12/31/2013	12/31/2013	Complete
		Upgrade of PS #0065, 0201, 0334, 0374, 0607	5,835,671	6,390,779	Complete	100%	12/30/2015		Complete
	5.16	Upgrade of PS #00198, 0437, 0466, 0680	3,806,369	3,753,256	Complete	100%	1/24/2018	12/31/2018	1
	5.17	Upgrade of PS #0037, 0351, 0370, 0403	5,371,342	5,995,343	Complete / Closeout	99%	4/30/2018	11/20/2018	Project in closeout.
	5.18	Upgrade of PS #0441, 0491, 0710, 0827, 0852, 1236	7,526,751	7,254,411	Complete / Closeout	99%	11/18/2019		Project in closeout.
	5.19	SCADA RTU Upgrades	10,003,462	5,148,595	Complete	100%	11/23/2015	3/18/2016	Complete
		Subtotal:	105,582,984	134,195,960					
	6.0	Supplemental Environmental Project (SEP)	2,047,200	4,653,473	Complete / Closeout	99%	12/26/2018	11/18/2019	Project in closeout.
SEP		Subtotal:	2,047,200	4,653,473					
		Total Project Expenses:	1,552,681,572	1,949,708,466				9/27/2027	

²⁾ Schedule and cost information based on Consent Decree data, month of: October 2020

³⁾ Yellow highlights indicate changes from the prior month's report.

Stipulated P	enalties Notices fr	om FDEP for Sanitary Sewer Overflow (SSO) E	ents, month of:	October 2020		
Type	Agency	Demand Letter Date	Penalty		Description of the event	Remarks
N/A - No Stipu	N/A - No Stipulated Penalty Notices this reporting period.					